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# SERVICE LIST <br> BIG RIVERS ELECTRIC CORPORATION <br> PSC CASE NO. 2009-00040 

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Your Touchstone Energy ${ }^{\circ}$ Cooperative $\times$

(Board Meeting Date: February 20, 2009) The Touchstone Energy ${ }^{\circ}$


|  |  |
| :---: | :---: |
| - Ambac |  |
| - Paid PMCC \$109.3 million cash on |  |
|  | $9 / 30 / 2008$ and executed a $\$ 12.4$ million |
|  | $8.5 \%$ promissory note due $12 / 15 / 2009$. |
|  | - PCBs - the interest rate on the pollution control bonds has risen. On an annualized basis, Big Rivers is currently paying $\$ 12.5$ million more interest than in 2007. |



Make required Tariff changes -


Rate Case

PSC Regulatory Standards

- Must demonstrate that the proposed
rates are fair, just and reasonable
- Emergency implementation: must
demonstrate that the company's cred
or operations will be materially
impaired or damaged by the failure
permit the rates to become effective
during the suspension period.
- Must demonstrate that the proposed
rates are fair, just and reasonable


рәриәше 009, filed $1 / 30 / 2$

Avers
-


Rate Case

## Notice of Intent:

- 



 Millions of \$ (6.んレ) $\stackrel{\hat{\circ}}{\dot{\circ}}$ (18.9)

 $\stackrel{\rightharpoonup}{\dot{\circ}}$ $\circ$ 0.28 | a |
| ---: |
|  |

 Historical Test Period Cash Deficiency Proforma Adjustments: Eliminate Leveraged Lease
Normalize Off-System Sales, Other Rev and Purchased Power Eliminate Unwind Cost Share Normalize Debt Service
Incremental Environmental O\&M Normalize Pension Costs Normalize Tariff Revenue
Eliminate Income Taxes
Capital Expenditures
Eliminate Promo Advertising, Political, Lobbying and Donations
Rate Case Expenses
Eliminate Certain Misc Expenses
Total Reduction in Cash Deficiency
Proforma Cash Deficiency
$\rightarrow$ The pouct of human conneciors


- Statement of Cash Flows (Direct method) vs.
Statement of Operations (Income Statement)
Debt Service Coverage - cash basis, post-
CapX: 1.0 (no cash margin)
Proforma vs. 2009 Budget
- See cash summary on following page...


## Cash based (not accrual, which is

somewhat unusual)
-
somewhat unusual)

- Statement of Cash Flows (Direct method) vs.
Statement of Operations (Income Statement)
- Debt Service Coverage - cash basis, post-
CapX: 1.0 (no cash margin)
- $\operatorname{Proforma~vs.~} 2009$ Budget
- See cash summary on following page...
BigRivers

$$
2009 \text { Budget - } 12 / 31 / 2009
$$

Interest Expense Incremental Environmental O\&M PCB Refunding Cost CapX
All Other
Revised
WKEC Lease Payment
WKEC Lease Payment
Non-Incremental Capital Cost
New RuS Note
Shortfall
Cost Cutting
Cost Cutting/Deferral
Balance
Does not reflect:
$25 \%$ Unwind Cost-Share
Winter Storm Impact
Cash Working Capital above $\$ 10$ million
Cash Working Capital above Other Potential Claims (E.ON, Smelter, etc.)


The pouer of humen connecions Rate Case Wholesale Rate Change | Current Member Tariff: |
| :--- |
| Rural - Demand Charge- $\$ / \mathrm{kW}$ |
| Rural - Energy Charge - $\$ / \mathrm{MWh}$ |

| Current Member Tariff: | 7.370 |
| :--- | ---: |
| Rural - Demand Charge- $\$ / \mathrm{kW}$ | 20.400 |


| Rural - Energy Charge - $\$ \mathrm{MWWh}$ | 20.400 |
| :--- | :--- |


| targe Industrial - Demand Charge - $\$ / \mathrm{kW}$ | 10.150 |
| :--- | :--- |

Large Industrial - Demand Charge - $\$ / \mathrm{kW}$
Large Industrial - Energy Charge - $\$ / \mathrm{MWh}$
Rural - \$/ MV*
Rural - \$/ NWT
Large Industrial - \$/MWh*
Proposed Member Tariff:
Proposed Member Tariff:
Revenue Requirement Deficiency- $\$ 1$
Rate Increase - \%
Rural - Demand Charge - $\$ / \mathrm{kW}$
Rural -Demand Charge - $\$ / \mathrm{kW}$
Rural -Energy Charge - $\$ / \mathrm{MWh}$
My/s-961ечว pueumed-1e!nsnpul aблe7
Large Industrial - Energy Charge - \$/ MW
Rural - $\$ / \mathrm{MWWh}^{*}$
Large Industrial - $\$ / \mathrm{MWWh}^{*}$

* Assumes the following average monthly load factors:
Rural - $63.27 \%$ and Large Industrial - $77.26 \%$.
Date Prepared: 2/6/2009

Big


|  | 2009 | 2012 | 2015 | 2018 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Rural Rate - \$/MWh |  |  |  |  |  |
| 7/15/98 (Note1) | 39.58 | 39.57 | 39.57 | 39.57 | 39.56 |
| 4/30/05 (Note2) | 36.28 | 39.91 | 39.91 | 43.90 | 43.90 |
| 9/30/08 (Note 3) | 44.36 | 49.14 | 45.59 | 48.15 | 50.86 |
| Proforma | 44.22 |  |  |  |  |

Projections

| $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 2}$ | 2015 | 2018 |
| ---: | ---: | ---: | ---: |
|  |  |  |  |
| 39.58 | 39.57 | 39.57 | 39.57 |
| 36.28 | 39.91 | 39.91 | 43.90 |
| 44.36 | 49.14 | 45.59 | 48.15 |
| 44.22 |  |  |  |


| Note $1-6 \%$ in 2007 |
| :--- |
| Note $2-10 \%$ in 2012 and 2016 |
| Note $3-\$ 69$ million Surcharge $2009-$ |
| $2011 ; 23 \%$ in $2012 ; 5.8 \%$ in 2016 and 2020 |




| Year |
| :--- |
| 1994 |
| 1995 |
| 1996 |
| 1997 |
| 1998 |
| 1999 |
| 2000 |
| 2001 |
| 2002 |
| 2003 |
| 2004 |
| 2005 |
| 2006 |
| 2007 |
| 2008 |

## 

Statement: of Cash. Flows (Direct format)
Electric Energy Revenues
nome From Leased Property (Net)
Other Operating Revenue and Income
Total Oper. Revenues \& Patronage Capital
Operating Expense - Production - Excluding Fuel
Operating Expense - Production - Fuel
Operating Expense - Other Power Supply
Operating Expense - Transmission**
Operating Expense - Distribution
Operating Expense -Customer Accounts
Operating Expense - Customer Service \& Information
Operating Expense - Sales
Operating Expense - Administrative \& General
Total Operation Expense
Maintenance Expense - Production
Maintenance Expense - Transmission
Maintenance Expense - Distribution
Maintenance Expense - General Plant
Total Maintenance Expense
Depreciation and Amortization Expense
Taxes
Interest on Long-Term Debt
Ante! charged to Construction - Credit
er interest Expense
set Retirement Obligation
Other Deductions
Total Cost of Electric Service
Operating Margins
Interest Income
Allowance for Funds Used During Construction
income (Loss) from Equity Investments
Other Non-operating Income (Net)
Generation \& Transmission Capital Credits
Other Capital Credits and Patronage Dividends
Extraordiary Items
Net Patronage Capital or Margins
Capital Expenditures
Special Funds
Principal Payments
Leveraged Lease Termination
Net Increase/(Decrease in Cash and Cash Equivalents
Cash and Cash Equivalents - Beginning of Period
Cash and Cash Equivalents - End of Period


## AMENDED BYLAWS <br> OF

BIG RIVERS ELECTRIC CORPORATION
 dollars ( $\$ 25.00$ ).

The members must be accepted by a vote of a majority of the Board of Directors and only upon payment of the aforesaid fee accompanied by application containing the agreements referred to in Section 2 of Article VII of the Articles of Incorporation. Membership in the corporation shall not be transferable.

The Board of Directors may suspend the rights of a member, when such member ceases to be eligible for membership under the law, Articles of Incorporation, Bylaws or rules or regulations, for such period of time as the said member is ineligible for membership. The Board of Directors may terminate the membership of a member by expulsion when a member knowingly and intentionally fails to comply with any of the provisions of the Articles of Incorporation, Bylaws, or rules or regulations adopted by the Board of Directors, but only after such member shall have been given written notice by the Secretary of the Corporation that such failure shall be contained for at least ten (10) days after such notice is received. An affirmative vote of not less than two-thirds of all the directors shall be required to suspend or expel a member. An affirmative vote of a majority of all the directors shall be required to terminate a suspension of the members' rights or to reinstate a member once expelled.

When membership in the cooperative corporation has been terminated, under the laws of
the State of Kentucky, the Articles of Incorporation as amended, or as provided in this Article I, as hereinabove stated, it shall be subject to the capital credits provision contained in Article VIII of these bylaws. The termination shall operate as a release of all right, title and interest of the member in the property and assets of the corporation, provided, however, that such termination of membership shall not release the member from the debts or the liabilities of such member to the cooperative corporation.

## ARTICLE II

MEETINGS OF MEMBERS: The annual meeting of the members shall be held on the third Friday of each September, or on such other day in September as may be selected by the Board of Directors of the corporation, at an hour to be designated in the notice of the annual meeting, at the principal office of the corporation in Henderson. Henderson County, Kentucky, or at such other place in Kentucky as may be directed by the Chair of the corporation. Each member of the Board of Directors of a Big Rivers' member distribution cooperative shall be invited to attend the annual meeting of members of Big Rivers.

Special meetings of the members may be called at such times and places within the area aforesaid as may be ordered by the Board of Directors or by two (2) of the three (3) members.

Written notice of both the annual and special meetings of the members shall be given each member appearing on the books of the corporation by mailing the same to his last known address at least ten (10) days before such meeting. The notice of the special meeting shall set forth the purpose of which the meeting is called.

Each member shall designate one (1) delegate to represent it at each membership meeting. The Secretary of the corporation shall include with the written notice of the meeting
a form on which each member shall certify the name and address of the delegate so
designated. Such form shall be returned to the Secretary prior to or at the beginning of the meeting. In the event a waiver of notice is executed as herein provided, a representative of each member may orally report to the Secretary at the beginning of the meeting the name and address of the delegate who has been designated to represent the member at such meeting

The delegates may at any special membership meeting held within thirty (30) days of the date for the required annual mecting elect by a two-thirds (2/3) vote to substitute such special meeting for the required annual meeting if delegates representing all members are present at such special meeting.

A waiver of notice containing the time, place and purpose of any membership meeting, signed by all the delegates representing all members and attached to the minutes of the meeting, shall satisfy the written notice requirement for a meeting in this Article.

Delegates representing a majority of the members shall constitute a quorum for the transaction of business.

Only delegates so designated shall vote on matters coming before the meeting.

## ARTICLE III

## DIRECTORS:

SECTION 1. Number. The number of directors shall be six (6). Each director shall be elected by a majority vote of the delegates at the annual meeting of the members or at a special meeting of the members called for the purpose. Each member distribution cooperative shall be entitled to have two (?) directors on the Board of Directors of the corporation at all times. provided however, that at least one (1) of the $1 \times 0$ (2) directors from each member distribution cooperative shall also have been, at the time of his election, a director of such member
distribution cooperative.

SECTION 2. Term.
A. The term of service of a person on the Board of Directors shall be limited to a total of 18 years, whether served consecutively or non-consecutively.
B. The Board of Directors shall be reconstituted at ile 1998 annual meeting of members to be held on September 10, 1998. At thit mecting. the membership shall elect two 12) directors from each cooperative as provided in Article III, Section 1, above. one of whom shall serve for a term of two (2) years and unil his or her successor is elected and qualified. and the other of whon shall serve for a term of three (3) vears and until his or her successor is elected and qualified. The terms of all directors serving prior to tle 1998 anmal meening of members shall terminate with the adjournmen of that neening.
C. The terns of directors shall be staggered such that two (2) directors from different member cooperatives are elected each year. Each director elected on and after September 1. 2000. shall be elected for a term of three (3) years and slall serve until his or her successor is elected and qualified, except that at the 2001 anmual mecting of members, one (1) of the three (3) directors elected at that meeting shall be elected for a term of one (1) year.

SECTION 3. Qualifications. A person is qualified to stand for election to the Board of Directors of the corporation if that person satisfies the general requirements and limitations on board service in Article III, and each of the following requirements:
A. A director of Big Rivers Electric Corporation shall be a member of a member distribution cooperative and shall reside in the service territory of a Big Rivers Electric Corporation member distribution cooperative.
B. No employee of Big Rivers Electric Corporation or of its member cooperatives shall be a director during the term of such employment. No member of the immediate family of an

Deleted: Commercial and Industrial Director. One (1) Director shall be selected by the membership at-large from among persors having a direct connection with the large commercial and industial retail cuscomers on the member distribution cooperatives' systems. The definition of -large commercial and industrial customer shall be established by cach distribution cooperative for its service territory, basod on customer morthly demand. To be eligible for election as the commercial and industrial director. a person must reside in a county in which one of Big Rivers' member distribution cooperatives provides electric service. or be an employee or owner of a large commercial or industrial customer, and otherwise meet the criteria for boand membership. One or more candidates for the commertisl and indusurial directorship shall be nominated by one of the Big Rivers' member distribution cooperatives. on a threc-year rotating basis beginning in 1997, with
Henderson Union Electric Cooperative making the nomination(s) in 1997. The commercial and industrind director must be elected by the Big Rivers' membership at an annual meeting
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Deleted: SECTION 3. Term. Each director eleceed on and after September 1. 1997, shall be clected for a term of one (I) year and shall serve until his successor is elected and qualified. except that at the commercial and indusrial director shall be elected for a term of three (3) years. This provision shall not affect the length of the current term of a director elected prior to Sepiember 1. 1997.9
SECTION 4.
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employee of Big Rivers Electric Corporation shall serve as a dircctor of the corporation during the term of such employment. For purposes of this requirement, the "immediate family" of an employee is any person (a) who is a spouse, parent, child, or sibling of that employee, or of that employee's spouse or of an individual living in the same home as the employee, (b) any person who is living in the same home as the employee, and (c) any person who is married to or lives in the same home as any of the persons listed in (a) and (b).
C. A director must have the legal capacity to enter into a binding contract.
D. Each director shall have a high school diploma or its equivalent.
E. A person who serves a term on the Board of Directors of the corporation after

September 1, 1997, shall be qualified to serve a subsequent term if, in addition to meeting the other qualifications for board membership, that person has completed all orientation and continuing education requirements imposed by Board policy during his or her tenure on the Board. Each director shall have achieved the National Rural Electric Cooperative Association Credentialed Cooperative Director (CCD) certification by the end of his or her sixth consecutive year of service after September 1, 1997.

SECTION 4. Removal. Any member may bring charges against a director by filing with the Secretary of the corporation such charges in writing and request the removal of such director by reason thereof. Such director shall be informed in writing by the Secretary of the charges at least ten (10) days prior to the meeting at which the charges are to be considered. Such director shall have an opportunity at the meeting to be heard and to present evidence respecting the charges. The question of the removal of such director shall be considered and voted upon by the remaining directors with the director under charges excluded from the meeting room at the time of the vote.

SECTION 5. Meetings. Regular monthly meetings of the Board of Directors shall be
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Deteted; Director
held upon the third Friday of each month at an hour to be designated from month to month.
Special meetings of the Board of Directors may be called by the Chair or Secretary at such time and place as may be determined by the person calling the meeting. At least five (5) days' written notice shall be given each director of the special meeting by the person calling same. A waiver of notice containing the time, place, and purpose of the meeting, signed by all directors and attached to the minutes of the meeting, shall satisfy the written notice requirement for a meeting in this Article.

The directors may at any special meeting held within thirty (30) days of the date for the required annual or monthly meeting, elect by a two-thirds (2/3) vote of all the directors to substitute such special meeting for the required annual or monthly meeting if all directors are
 present at such special meeting.

A majority of the Board of Directors shall constitute a quorum at all meetings.
SECTION 6. Vacancies. In case of any vacancy on the Board of Directors caused by death. resignation, or otherwise, such vacancy shall be filled for the unexpired term by a majority of the Board of Directors within sixty (60) days.

SECTION 7. Meetings by Telephone or Similar Communications. Any or all directors may participate in any regular or special mecting by, or conduct a mecting through the use of, any means of conmunication by which all directors participating in such meeting can simultaneously hear each other, and paricipation in such meeting by a director shall consitute the presence in person by such director at such meeting.

SECTION 8. Consolidation of Members. If wo or more members of the corporation consolidate pursuant to KRS 279.170 to form a new entity and member of the comporation, the positions on the corporation's Board of Directors for that entity shall be filled for a term ending with the next annual mecting of the members of the corporation by a majority vote of
the Board of Directors within sixiy ( 60 ) days. At the first annual meeting of the members of the corporation following the effective date of the consolidation, the membership shall clect 1wo (2) directors from the new entity, as provided in Arlicle III. Section 1, above, for terms consistent with Article III, Section 3, which establishes staggered terms for directors.

## ARTICLE IV

## OFFICERS:

SECTION 1. Officers Authorized. The officers of the corporation shall be a Chair, Vice Chair, President. Secretary-Treasurer, Vice President and Chief Financial Officer. and Vice Presiden-External Relations. The Chair. Vice Chair and Secretarv-Treasurer shall be elected by and from the membership of the Board of Directors. The President slall be elected by the Board of Directors. The Vice President and Chief Fimancial Officer and the Vice President-External Relations shall be appointed by the President. The Board of Directors may appoint an Executive Secretary and one or more Assistant Secretaries, who need not be members of the Board of Directors, to perform such duties and to have such powers of the secretary as shall from time to time be assigned to the Executive Secretary or to any Assistant

Secretary by the Board of Directors or by the Secretary.
SECTION 2. Election and Terms of Officers. At the first meeting following the annual meeting of the members, each officer required by these Bylaws to be chosen by election shall be elected by a majority vote by the Board of Directors by a secret ballot, provided the result of such election is determined by ballor vole, and shall hold office for one (1) year, or until that officer's successor is elected and qualified. All officers of the corporation serve at the pleasure of the Board and may be removed as an officer without cause by an affirmative vote of a majority of all the directors, unless otherwise expressly provided in a writen contract of

employment between the corporation and an officer who is also an employee of the corporation.

## ARTICLE V

## DUTIES OF OFFICERS:

SECTION 1. Chair and Vice-Chair. The Chair shall preside at all meetings of the members and of the Board of Directors. The Chair may sign, with the Secretary-Treasurcr, certificates of membership of the corporation, and the Chair may also sign any deeds, mortgages, bonds, contracts or other instruments in writing authorized by the Board of Directors or by these Bylaws or that are required by law to be otherwise signed or executed. Deleted:, The Chair shall perform generally all duties incident to the office of Chair and such other

Deleted; , to some oher officer
Deleteed: agent of the corporation, or shall be duties as may be prescribed by the Board of Directors from time to time.

In the absence of the Chair, or in the event of the Chair's inability or refusal to act, the Vice Chair shall perform the duties of the Chair. When so acting, the Vice Chair shall have all the powers of and be subject to all the restrictions upon the Chair. The Vice Chair shall perform such other duties as may be assigned from time to time by the Board of Directors.

SECTION 2. Secretary. The Secretary of the Corporation shall keep, or cause to be kept, the minutes of the meetings of the Board of Directors and members in one or more books provided for that purpose and shall authenticate records of the Corporation. The Secretary shall see that all notices are duly given in accordance with these Bylaws, or as required by law. The Secretary shall be the custodian of the corporate records and of the seal
of the Corporation and see that the seal of the Corporation is affixed to all certificates of membership prior to the issue thereof and to all documents requiring a seal. The Secretary of the Corporation shall keep, or cause to be kept, a register of the post office address of each member. The Secretary shall sign, with the Chair, certificates of membership and have general charge of the books of the Corporation. The Secretary shall perform in general all duties incident to the office of the Secretary and such other duties as from time to time may be assigned by the Board of Directors.

SECTION 3. Treasurer. The Treasures of the Corporation, or such other person or persons delegated by the Board, shall have charge and custody of and be responsible for all funds and securities of the Corporation. The Treasurer shall in general perform all the duites incident to the office of Treasurer and such other duties as from time to time may be assigned by the Board of Directors.
-..... SECTION 4. President. The President shall act as the general manager and chief executive officer of the Corporation. The President may sign. with the Secretary, cerificates of membership of the Corporation, and any deeds, mortgages, bonds, contracts or otler instruments in writing authorized by the Board of Directors, or by these Bylaws, or that are required by law to be ohherwise signed or execuled by the president of a rural electric cooperative corporation. The President shall perform generally all duties incident to the office of president and to the position of general manager and chief executive officer, and such other duties as may be prescribed by the Board of Directors from time to time.

SECTION 5. Vice President and Chief Financial Officer. The Vice President and

Deleted: Assistant Secretary shall act in the absence of the Secretary, or in the event of the Secretsry's inability or refusal to act. When so acting, the Assistam Secretary shall perform the duties of the Secretary and shall have all the powers of and be subject to all the restrictions upon the Secretary. The Assistam Secretary shall perform such other duties as may from time to time be assigned by the Board of Directors. 9 SECTION 3. Treasurer and Assistani
Deleted: The Treasurer
Deleted: corporation
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Deleted: The Assistant Treasurer shall act in the absenoce of the Treasurer. or in the event of the Treasurer's inability or refusal to act. When so acting, the Assistand Treasurer shall perform the duties of the Ireasurer and shall have the powers of and be subject to all the restrictions upon the Treasurer. The Assistint Treasurer shall perform such other duties as may from time to time be assigned by the Board of Directors. 1
SECTION 4 President. The Board of Directors shall appoind a Presidert, who shall act as the gencral manager and chief executive officer of the Corporation. The President may sign. with the Socretary. certificates of membership of the corporation, and the President may also sign amy deeds, mongages. bonds. contracts or other instruments in writing authorized by the Board of Directors, or by these Bylaws. to same other officer or agent of the compration, or shall be required by daw to be otherwise signed or executed. Deleted: President Deleted:

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Chief Financial Officer of the Corporation shall act as the manager of the financial affairs. financial reporting and cax compliance for the Corporation, and shall perform senerally all duties incident to the office of vice president and chicf financial officer, along with such other duties as may be prescribed by the Board of Dircctors from time to time. The Vice President and Chief Financial Officer may exercise any duties of the Treasurer. except for signing centificates of membership of the corporation, and may sign any deeds. mortgages, bonds, contracts or other instruments in writing authorized by the Board of Directors, or by these Bylaws, or that are required by law to be otlerwise signed or executed.

SECTION 6. Vice President-External Relations. The Vice President-External Relations of the Corporation shall act as the manager of the extermal relations, federal, state and local governmental affairs, federal, state and local regulatory affairs, and monitoring of regulatory compliance for the Corporation, and shall perform generally all duties incident to the office of vice president of external relations, along with such other dutics as may be prescribed by the Board of Directors from time to time. The Vice President-External Relations may sign any deeds, mortgages, bonds, contracts or other instruments in writing authorized by the Board of Directors, or by these Bylaws, or that are required by low to be otherwise signed or executed.

SECTION 7. Absence or Disability of President. If the President is absent or becomes disabled, the Vice President and Chief Financial Officer and the Vice PresidentExternal Relations shall have all the powers and be subject to all the duties of the President so long as such absence or disability continues.

SECTION 8. Compensation of Officers. The compensation of the officers of the
corporation shall be fixed from time to time by the Board of Directors, except the compensation of the Vice President and Chief Financial Officer and the Vice PresidensExternal Relations, whose compensation shall be fixed by the President.

SECTION 9. Annual Reports of Officers. The officers of the Corporation shall submit at each annual meeting of the members reports covering the business of the corporation for the previous fiscal year and showing the condition of the corporation at the close of such fiscal year.

SECTION 10. Secretary-Treasurer. The Secretary-Treasurer shall have the duties of both the Secretary and the Treasurer.

## ARTICLE VI

FISCAL YEAR: The fiscal year of the corporation shall commence on January 1st of each year.

## ARTICLE VII

SEAL: The corporate seal of the corporation shall be circular with the words "BIG RIVERS ELECTRIC CORPORATION" and "HENDERSON, KENTUCKY" surrounding the word "SEAL".

## ARTICLE VIII

## NON-PROFIT OPERATION:

SECTION 1. Interest or Dividends on Capital Prohibited.

The cooperative shall at all times be operated on a non-profit basis for the mutual benefit of its patrons. As used in these Bylaws, "patron" shall include members and non-members alike, who have expressly contracted in writing to do business with the cooperative on a patronage basis on the terms contained in these Bylaws. No interest or dividends shall be paid or payable by the cooperative on any capital furnished by its patrons.

## SECTION 2. Patronage Capital in Connection with Furnishing Electric Service.

$\qquad$ In the furnishing of electric energy, the cooperative's operations shall be so conducted that all patrons will, through their patronage, furnish capital for the cooperative.

In order to induce patronage and to assure that the cooperative will operate on a nonprofit basis, the cooperative is obligated to account each year on a patronage basis to all its patrons for all positive patron patronage-sourced margins, both operating and non-operating; The cooperative is obligated to allocate all such positive amounts to a capital account for each patron. The books and records of the cooperative shall be set up and kept in such manner that at the end of each fiscal year, the amount of capital allocited and credited to each patron is clearly reflected in an appropriate record to the capital account of each patron, and the cooperative shall within a reasonable time after the close of the fiscal year notify each patron of the amount of capital so allocated to his account. All such amounts allocated to the capital account of any patron shall be in pursuance of a legal obligation to do so.
$\qquad$
Notwithstanding any other provision of this Article VIII, the amount to be allocated as patronage capital for a given year shall not be less than the greater of regular taxable patron parronage-sourced margins or alternative minimum taxable parron parronage-sourced margins (boil as determined for federal income tax purposes).

All other tax margins received by the cooperative from operating and nonoperating sources shall, insofar as permitted by law, be (a) used to offset any such remaining lax loss

Deleted: reccived
Deleted; receivable from the fumishing of electric energy in excess of the sum of (a)

Deleted: costs and expenses properly chargeable against the furnishing of electric energy, and (b)

Deleted: required to offset any losses incurred during the current or any prior fiscal year. All such amounts in excess of operating coses and expenses at the moment of reccipt by the cooperative are received with the understanding that they are furnished by the paroms as capital. The cooperative is obligated to pay be credits

Deleted: all such amounts in excess of operating costs and expenses

Deleted: , if any, so furnished by
Deleted: and credited
Deleted: have the same status as though they had been paid to the patron in cash
Deleted: and the pairon had then furnished the cooperative corresponding amounts for capital

## Deleted: income (as

Detebed: prior to the application of this semence) or altemative minimum laxable income (as determined for federal income tax purposes prior to the application of this sentence

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carry forward amounts incurred during any prior fiscal year since 1982 and (b) to the extent not needed for that purpose, retained by the cooperative as a permanent source of after-tax equity.

In the event of dissolution or liquidation of the cooperative, after all outstanding indebtedness of the cooperative shall have been paid, the net of each member:s outstanding membership fee and capital account balance shall be retired without priority on a pro-rata basis before any payments are made on account of property rights of members. The property rights of each member shall be determined based upon hislorical parronage measured by kilowatlhours purchased from Big Rivers over the life of the cooperative. The life of the cooperative is defined to begin at the date Big Rivers was formed in 1961 and is not redelmed or otherwise modified by Big Rivers" bankruptcy filing, reorganization, confirmation of the plan of reorganization, or otherwise.
$\qquad$ If, at any time prior to dissolution or liquidation, the board of directors shall determine that the financial condition of the cooperative will not be impaired thereby, the patrons' capital accounts may be retired in full or in part except that no distribution that violates any financial covenants shall be made. Generally. such retirements of capital shall be made in order of priority according to the year in which the capital was allocated, the capital first received by
 the cooperative being first retired. Notwithstanding any other provision of these bylaws. the board of directors shall have the discretion to determine the method of allocation, basis. and order of priority of retirement. if any, for all amounts furnished as parronage capital.

The capital in the account of each patron shall be assignable only on the books of the cooperative pursuant to written instructions from the assignor and only to successors in interest or successors in occupancy in all or a part of such patron's premises served by the cooperative unless the board of directors, acting under policies of general application, shall

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$\qquad$ cooperative unless the board of directors, acting under policies of general application, shall

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determine otherwise.
SECTION 3. Patronage Allocation.
The aggregate method will continue to be used for parronage capital accounting until the historical cumulative patron patronage-sourced tax margin deficil. beginning in 1983 when the cooperative became non-exempt, is overcome. Then the assignment method will be used for each subsequent year which renders a positive patron patronage-sourced tax margin. The Big Rivers" net sales margin from the sale of electricity 10 each patron shall be the basis for allocating the total patron pattonage-sourced tax margin. At the time of adoption of this policy, all patron sales of electricity are pursuant to either Rate Schedule C.4.d. or C.7. Until such time as Big Rivers' board of directors determines any' such margin contains other amounts (for example, a positive transmission component), it shall not be necessary to differentiate such amount and determine the equitable assignment basis therefore. Each year"s patron patronage-sourced tax margin will be allocated as follows:
(a) Determine each patron's clectricity sales revenue (RUS Form I?)
(b) Determine each patron's MWh sales (RUS Form 12)
(c) Determine each patron's power supply cost, on an average member MWH cosi basis (RUS Form 12)
(d) Subtract (c) from (a) to arrive at each patron's net sales margin
(e) Compute each patron's patronage capital allocation on a net sales margin nrorata basis.

ORDER OF BUSINESS: The order of business at the annual meeting of the members,
and so far as possible at all other meetings of the members, shall be as follows:

1. Call of the Roll
2. Reading of the notice of the meeting together with proof of service.
3. Presentation and reading of unapproved minutes of previous
meetings of the members and the taking of necessary action
thereon.
4. Presentation and consideration of, and acting upon reports of officers, directors, and committees.
5. The election of directors.
6. Unfinished business.
7. New business.
8. Adjournment.

## ARTICLE X

CONTRACTS, CHECKS AND DEPOSITS: The Board of Directors may authorize any officer or officers, agent or agents to enter into any contract or execute and deliver any instrument in the name and on behalf of the corporation and such authority may be general or confined to specific instances.

All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the corporation shall be signed by such officer or officers of the corporation and in such manner as shall from time to time be determined by resolution of the Board of Directors.

All funds of the corporation shall be deposited from time to time to the credit of the corporation in such bank or banks as the Board of Directors may select.

## ARTICLE XI

DIRECTORS FEES AND EXPENSES:
SECTION 1: A director is entited to such fees and to reimbursement of such expenses
as may be provided in the written policy of the Board on Directors' Fees and Expenses. Compliance with that policy shall be monitored by the Board of Directors.

SECTION 2: Nothing contained herein shall limit the right of the Board of Directors to contract with or pay any individual director for additional services or duties rendered outside $\qquad$ Deleted: Director his normal functions as director.

## ARTICLE XII

## AMENDMENT OF BYLAWS:

These Bylaws may be altered, modified, amended, or replaced by an affirmative vote of a majority of the members of the Board of Directors at any regular or special meeting.

All Bylaws previously adopted by this Board which are inconsistent herewith are hereby altered or repealed in the above respects.

## ARTICLE XIII

## INDEMNIFICATION AND INSURANCE:

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A. Right to Indemnification. Each person who was or is made a party or is threatened to be made a party to or is otherwise involved in any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (hereinafter a "proceeding"), by reason of the fact he or she, or a person of whom he or she is a legal representative, is or was a director, or while a director, serves or served at the corporation's request as a director, officer, partner, trustee, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan or other enterprise, shall be indemnified and held harmless by the corporation to the fullest extent authorized by the Kentucky Business Corporation Act, as the same exists or may hereafter be
amended (but in the case of any such amendment, only to the extent that such amendment permits the corporation to provide broader indemnification rights than the Kentucky Business Corporation Act permitted the corporation to provide prior to such amendment), against all expenses, liability and loss (including attorneys' fees, judgments, fines, ERISA, excise taxes or penalties, and amounts paid or to be paid in settlement) actually and reasonably incurred or suffered by such director in connection with any such proceeding. Such indemnification shall continue as to a director who has ceased to be a director and shall inure to the benefit of the director's heirs, executors, and administrators. Except with respect to proceedings to enforce rights to indemnification by a director, the corporation shall indemnify any such director in connection with a proceeding (or part thereof) initiated by such director only if such proceeding (or part thereof) was authorized by the Board of Directors of the corporation. The

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B. Advance of Expenses. The corporation shall pay for or reimburse the actual and reasonable expenses incurred by a director who is a party to a proceeding in advance of final disposition of the proceeding if a determination is made that the facts then known to those making the determination would not preclude indemnification under KRS 27IB.8-500 to 271B.8-580, and if the director furnishes the corporation: (i) a written affirmation of the director's good faith belief that the director's conduct met the standard of conduct described in Kentucky Revised Statutes 271B.8-510 or successor provisions; and (ii) a written undertaking, executed personally or on the director's behalf, to repay any advances if it is ultimately determined that the director is not entitled to indemnification for such expenses under this Article or otherwise. The undertaking must be an unlimited general obligation of the director, but need not be secured and may be accepted without reference to the director's financial ability to make repayment.
$\qquad$ C. Indemnification of Officers, Employees and Agents. The corporation may indemnify and advance expenses to an officer, employee or agent who is not a director to the extent permitted by the Articles of Incorporation, the Bylaws, or by law.
$\qquad$ D. Indemnification of Officers, Employees and Agents. The corporation shall indemnify and advance expenses to officers to the same extent as directors, and may indermify employees or agents who are not directors or officers to the extent permitted by the Articles of Incorporation, the Bylaws, or by law.
$\qquad$ E. Insurance. The corporation may purchase and maintain insurance, at its expense, on behalf of an individual who is or was a director, officer, employee or agent of the corporation, or who while a director, officer, employee or agent of the corporation is or was serving at the request of the corporation as a director, officer, partner, trustee, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise, against liability asserted against or incurred by him or her in any such capacity or arising from his status as a director, officer, employee or agent, whether or not the corporation would have power to indemnify him or her against the same liability under this Article.

