1	COMMONWEALTH OF KENTUCKY
2	BEFORE THE PUBLIC SERVICE COMMISSION
3	
4	IN THE MATTER OF:
5 6 7 8	ELECTRONIC APPLICATION OF DELTA))NATURAL GAS COMPANY, INC. FOR AN)CASE NO. 2024-00346ADJUSTMENT OF GAS RATES)
9	DIRECT TESTIMONY
10	AND EXHIBITS
11	OF
12	DAVID N. DITTEMORE
13	
14	ON BEHALF OF THE
15	KENTUCKY ATTORNEY GENERAL
16	
17	
18	FEBRUARY 18, 2025
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1		DIRECT TESTIMONY OF DAVID DITTEMORE
2		I. QUALIFICATIONS AND PURPOSE OF TESTIMONY
3	Q.	Please state your name and occupation for the record
4	А.	My name is David N. Dittemore. I am the principal of Blue River Consulting, providing
5		expert witness testimony in the utility regulatory sector.
6	Q.	Please provide a summary of your background and professional experience.
7	A.	I received a Bachelor of Science in Business Administration from the University of
8		Central Missouri in 1982. I am a Certified Public Accountant licensed in Oklahoma
9		(#7562). I was previously employed by the Kansas Corporation Commission ("KCC") in
10		various capacities, including Managing Auditor, Chief Auditor, and Director of the
11		Utilities Division. I was self-employed as a utility regulatory consultant for
12		approximately four years, primarily representing the KCC staff in regulatory issues. I
13		also participated in proceedings in Georgia and Vermont, evaluating issues involving
14		electricity and telecommunications regulatory matters.
15		Additionally, during this time frame, I performed a consulting engagement for Kansas
16		Gas Service ("KGS"), my subsequent employer. For eleven years, I served as Manager
17		and subsequently Director of Regulatory Affairs for KGS, the largest natural gas utility in
18		Kansas, serving approximately 625,000 customers. KGS is a division of One Gas, a
19		natural gas utility serving about two million customers in Kansas, Oklahoma, and Texas.
20		I joined the Tennessee Attorney General's Office in September 2017 as a Financial
21		Analyst. In July 2021, I began my consulting practice.

Testimony of David N. Dittemore

3

1		I have been a Board Member of the Financial Research Institute (University of Missouri),
2		a member of the NARUC Subcommittee on Accounting, the Vice-Chair of the
3		Accounting Committee of the National Association of State of Utility Consumer
4		Advocates ("NASUCA"), and an active participant in NASUCAs' Natural Gas and Water
5		Committees.
6		Overall, I have thirty-five years of experience in public utility regulation and have
7		presented testimony as an expert witness on many occasions. A detailed overview of my
8		background is attached to my testimony as Exhibit DND-1.
9	Q.	On whose behalf are you testifying?
10	А.	I am testifying on behalf of the Office of the Attorney General of the Commonwealth of
11		Kentucky (OAG).
12	Q.	Have you previously testified before the Kentucky Public Service Commission?
13	А.	Yes. I have filed testimony in the following two cases:
14		1) Application of Columbia Gas, seeking to increase base rates in Case Number 2021-
15		00183, and
16		2) Application of Bluegrass Water Utility Operating Company seeking to increase
17		rates in Case Number 2022-00432.
18	Q.	Was your testimony in this proceeding prepared by you?
19	A.	Yes.
20	Q.	What is the purpose of your direct testimony in this proceeding?

1	А.	The purpose of my testimony is to provide the results of my review of the revenue
2		requirement proposal of Delta Natural Gas Company. I will support adjustments to Rate
3		Base and Operating Expenses. I have incorporated the revenue requirement effects of
4		OAG witness Mr. Richard Baudino's cost of capital recommendations. I am sponsoring
5		Exhibits DND-1 – DND-10 supporting my recommendations.
6		II. EXECUTIVE SUMMARY
7	Q.	What is the revenue increase sought in this proceeding?
8	А.	The Company seeks an increase in revenue of \$10,909,513, representing a proposed
9		percentage increase of 19.02%. Of this total, Delta is proposing to increase its Collections
10		and Reconnection charges, representing a pro-forma increase in Other Revenue of
11		\$28,862. The resulting net increase proposed to base rates is \$10,880,651.
12	Q.	What forecast period did the company select in support of its application?
13	А.	The forecast period is the twelve months ended June 30, 2026.
14	Q.	Are you supporting Exhibits as part of your testimony?
15	A.	Yes. I am sponsoring the following Exhibits which will be discussed throughout my
16		testimony:

Exhibit No.	Description
DND-1	Summary of Qualifications
DND-2	Summary of OAG Revenue Requirement Recommendation
DND-3	Calculation of Revenue Requirement Impact of OAG Rate of Return Recommendation
DND-4	Calculation of OAG Cash Working Capital Recommendation
DND-4.1	Calculation of Pro-Forma Interest Expense
DND-5	Summary of Short and Long Term Incentive Compensation Adjustment
DND-6	Identification of Employee Medical Expense Adjustment
DND-7	Elimation of External Lobbying Costs
DND-8	Elimination of Indirect Lobbying Costs
DND-9	Elimination of AGA Dues
DND-10	Calculation of Gross Revenue Conversion Factor

1

2 Q. What is the revenue requirement increase you are supporting in this proceeding?

- **3 A.** I recommend a base rate revenue increase of \$6,808,077 as outlined in Exhibit DND-2.¹ I
- 4 have summarized my recommendations in the table below:
 - Table 1

6

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Amounts in Millions

			Nominal	Gross Revenue	Revenue	
			Adjustment	Conversion	Requirement	
Line No.	Item	Exhibit No.	Amount	Factor	Change	
1	Base Rate Increase Requested by the Company				\$ 10.881	
2	AG ROE and Capital Structure Changes	DND-3	-2.187	1.006131	-2.200	
3	Rate Base Adjustments					
4	To Correct Cash Working Capital Calculation	DND-4	-0.197	1.006131	-0.198	
5	AG Operating Income Adjustments					
6	To eliminate Short Term Incentive Compensation	DND-5	-0.203	1.006131	-0.205	
7	To eliminate Long-Term Incentive Compensation	DND-5	-0.255	1.006131	-0.256	
8	To Correct Employee Medical Benefits Forecast	DND-6	-1.152	1.006131	-1.159	
9	To Eliminate External and Allocated Lobbying Charges	DND-7	-0.008	1.006131	-0.008	
10	To Eliminate Overhead Labor Associated with Lobbying	DND-8	-0.023	1.006131	-0.023	
11	To Eliminate AGA Dues	DND-9	-0.023	1.006131	-0.023	
12	OAG Recommended Rate Increase				\$ 6.808	

¹ Amounts identified in Exhibits are truncated.

2 **III. GROSS REVENUE CONVERSION FACTOR** 3 Can you please explain the nature of the Gross Revenue Conversion Factor cited in **O**. Table 1 above? 4 5 A. Yes. The Gross Revenue Conversion Factor (GRCF) is the ratio applied to revenue and 6 expense adjustment to convert the nominal revenue or expense adjustment amount to a 7 revenue requirement amount. I have applied the same factors supported by the Company 8 within Tab 61 of its Minimum Filing Requirements and measured the impact of a revenue or expense adjustment on the Company's Uncollectible Expense and Utility Assessment 9 10 Fee. The factor of 1.006131 is set out on line 5 of Exhibit DND-10. The overall GCRF shown in line 15 of Exhibit 15 is applied to adjustments to the capital 11 structure and rate base to determine the corresponding revenue requirement impact. The 12 13 larger GRCF includes the tax implication of adjustments to rate of return and rate base. Tax implications on pro-forma adjustments to revenue and expenses are not present. 14 Thus, the tax-gross-up conversion calculations, as shown on lines 6 – 14 of Exhibit DND-15 10, do not apply to adjustments to revenue and expenses. 16 **IV. RATE OF RETURN** 17 **Q**. Have you calculated the revenue requirement impact of Mr. Baudino's capital 18 structure and cost of capital recommendations? 19 Yes. The comparison of Delta's proposed capital structure and rate of return and that of 20 A. OAG witness Baudino is outlined in Exhibit DND-3. As reflected in line 3, Delta's 21

1

1		proposed rate of return is 7.91%, while the OAG's proposed rate of return is 7.03%.
2		Including the impact of the tax gross-up, the two proposed pre-tax rates of return are
3		9.83% and 8.62%, respectively. The difference between the two pre-tax rates of return is
4		1.21%, as reflected on line 7. This difference of 1.21% applied to the Company's
5		proposed rate base of \$180,570,376 reflects the revenue requirement impact of
6		\$2,186,575 from the OAG's proposed capital structure before the application of the
7		GRCF. When applied to the GRCF, the total revenue requirement impact is \$2,199,982,
8		as set forth in Exhibit DND-2.
9	Q.	Does the Commission's determination of the rate of return in this proceeding have
10		implications on other aspects of the Company's revenue requirement?
11	А.	Yes. The Company has incorporated pro-forma Pipeline Replacement Program (PRP)
12		revenue of \$2,041,917 ² in this proceeding based upon its proposed overall rate of return
13		
		of 7.91%. The pro-forma PRP revenue credit should be re-calculated based upon the
14		of 7.91%. The pro-forma PRP revenue credit should be re-calculated based upon the Commission's ultimate determination of the appropriate rate of return in this proceeding,
14 15		
	Q.	Commission's ultimate determination of the appropriate rate of return in this proceeding,
15	Q. A.	Commission's ultimate determination of the appropriate rate of return in this proceeding, with the PRP return on equity further adjusted as recommended by Mr. Baudino.

19 of the appropriate rate of return in this proceeding?

² See Delta OAG 1-51 (Attachment).

1	А.	Yes. The PRP revenue credit should be trued-up to reflect the Commission's rate of
2		return determination, further adjusted for the ten basis point reduction in return on equity
3		recommended by Mr. Baudino. A reduction in the PRP revenue credit would increase the
4		residual revenue required from base rates.
5		V. RATE BASE ADJUSTMENTS
6	Q.	What is Delta's proposed Rate Base in this proceeding?
7	А.	Delta is supporting a Rate Base of \$180,570,376.
8	Q.	Are you sponsoring any adjustments to Rate Base?
9	А.	Yes. I am sponsoring an adjustment to the Company's calculation of their Cash Working
10		Capital Requirement.
11		1. <u>Cash Working Capital</u>
12	Q.	What has the Company proposed, and what is your recommendation?
13	А.	The Company is proposing a positive Cash Working Capital required of \$1,399,833. ³ I
14		recommend a negative rate base component of \$883,180, reflecting Cash Working
15		Capital provided by operations, for a net Rate Base adjustment of \$2,283,013. The Cash
16		Working Capital calculation I am supporting is found on Exhibit DND-4. The revenue
17		requirement impact of this adjustment is \$197,943 as reflected in Exhibit DND-2.
18	Q.	Provide an overview of the components to the Cash Working Capital adjustment
19		contained in the adjustment.

³ See Delta response to PSC DR 1-54, tab 55 page 1.

1	А.	The point of reference for this discussion is the Company's Cash Working Capital
2		calculation found in response to PSC Discovery Response 1-54, tab 55 page 1. The Cash
3		Working Capital adjustment incorporates the following modifications to the Company's
4		calculation:
5		• The Company calculates a cash working requirement associated with the
6		lag it incurs in collecting its revenues.
7		• The Company calculates a cash working requirement associated with
8		Sales Taxes, School Taxes and Franchise Fees.
9		• There is no demonstration that the Company actually pays income taxes.
10		Thus, income taxes represent a non-cash expense and should not factor
11		into the calculation of Cash Working Capital.
12		• Incorporating OAG adjustments to Operating Expense and Interest
13		Expense into the Cash Working Capital calculation.
14	Q.	Please begin by explaining the first issue you've identified above that the Company
15		has incorrectly calculated a Cash Working Capital requirement associated with the
16		lag in collecting its revenue.
17	А.	The purpose of a Cash Working Capital calculation is to determine the amount of cash
18		required to finance a utility's operations. Instead, the Company's Cash Working Capital
19		(CWC) includes a \$7,764,653 additional rate base component representing the revenue
20		collection lag. The Company's calculation, which translates its revenue lag into an
21		addition to its Cash Working Capital requirement, is fundamentally inconsistent with the
22		nature of the Cash Working Capital computation. Instead of calculating the value of the

regulatory lag associated with revenue, cash working capital requires the calculation of 1 the revenue lag in a weighted day calculation. It then compares the average lag days for 2 3 revenue with the average lead days for its cash operating expenses. These weighted lag/lead days are netted and then applied to the average daily cash operating expenses to 4 arrive at the appropriate level of Cash Working Capital. A positive cash-working capital 5 6 value results if the weighted revenue lag days are greater than the weighted expense lead 7 days. If, instead, as is the present case, the expense lead days exceed the revenue lag days, negative Cash Working Capital value results, reflecting that the Company's 8 operations provide a positive cash flow to the Company. This negative value reflects a 9 reduction in the level of Rate Base financed by investors. In the current case the revenue 10 lag is 38.21 days, reflecting the delay incurred by the Company between the date it 11 provides service and the date it is compensated for such service. The expense lag is 12 45.47 days, reflecting the delay enjoyed by the Company between the time period the 13 14 Company receives a service and the date by which the service is paid for. Q. Why is the Company's calculation of a value for its revenue lag associated with the 15 collection of revenues inappropriate? 16 The Cash Working Capital calculation aims to determine the level of cash provided 17 A. (negative Cash Working Capital value) or required (positive Cash Working Capital value) 18 19 necessary to pay its cash operating expenses. Calculating a rate base value associated with the revenue lag is outside the definition, or purpose of a Cash Working Capital 20

21 study.

Q. Does the Company's methodology include a rate base value associated with noncash expenses?

1	А.	Yes. The Company has indirectly included the revenue associated with non-cash
2		expenses in computing its Cash Working Capital addition to Rate Base. It has identified
3		its proposed revenue requirement and applied the daily portion of such total to its
4		weighted lag days. The total proposed revenue requirement, by definition, includes non-
5		cash items such as depreciation expense and net income (return on equity). This
6		calculation can be seen on the top portion of the response to PSC 1-54, tab 55. The
7		Commission rejected including non-cash items within Cash Working Capital calculations
8		in its Order in Docket No. 2021-00183. ⁴ The Company's calculation of the revenue lag
9		on its revenue requirement is flawed as an initial premise and it is further flawed by the
10		inclusion of non-cash items within the revenue requirement claim.
11	Q.	Please discuss the second point identified above, that the Company has included a
11 12	Q.	Please discuss the second point identified above, that the Company has included a positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and
	Q.	
12	Q. A.	positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and
12 13		positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and Franchise Fees.
12 13 14		positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and Franchise Fees. The Company has included an identical positive and offsetting negative rate base value
12 13 14 15		positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes andFranchise Fees.The Company has included an identical positive and offsetting negative rate base valuefor Sales Taxes, School Taxes and Franchise Fees. This reflection within its Cash
12 13 14 15 16		positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and Franchise Fees. The Company has included an identical positive and offsetting negative rate base value for Sales Taxes, School Taxes and Franchise Fees. This reflection within its Cash Working Capital schedule belies the nature of these accounts. These funds do not
12 13 14 15 16 17		 positive value to Rate Base for the lag in collecting Sales Taxes, School Taxes and Franchise Fees. The Company has included an identical positive and offsetting negative rate base value for Sales Taxes, School Taxes and Franchise Fees. This reflection within its Cash Working Capital schedule belies the nature of these accounts. These funds do not represent an expense of the Company. Instead, the Company is merely the means from

⁴ See the Commission's Order in Case No. 2021-00183, page 14, December 28, 2021.

1		funds. The collection of these funds is recurring each month, providing the Company
2		with a constant source of cost-free capital.
3	Q.	What is the appropriate treatment for these items in the Cash Working Capital
4		calculation?
5	А.	The appropriate treatment is to eliminate the positive Rate Base value as calculated by the
6		Company. I have eliminated approximately \$494 thousand associated with these items
7		included by the Company in Rate Base. The Company's treatment of these items within
8		the Expense lead calculation is appropriate and I have not adjusted this aspect.
9	Q.	Turn to the third point identified above, eliminating the lag associated with state
10		and federal income taxes.
11	A.	The Company is in a Net Operating Loss situation, which is indicative of an entity that
12		does not currently have an income tax obligation. This loss may be applied to future
13		income tax obligations should they arise. Therefore, it is not clear that the Company has
14		a cash obligation regarding state or federal income tax expense and I have removed this
15		expense from the Cash Working Capital calculation.
16	Q.	What is your final adjustment to the Company's Cash Working Capital calculation?
17	А.	I have adjusted various Operating and Maintenance (O&M) expense values within the
18		calculation to reflect the O&M adjustments I am sponsoring as discussed below. I have
19		also adjusted pro-forma interest expense to reflect the recommended Rate Base supported
20		by the OAG as well as the capital structure supported by Mr. Baudino.
21	Q.	What is the Rate Base you are supporting in this proceeding?

13

1	А.	I support a pro-forma Rate Base of \$178,287,363, as shown in Exhibit DND-4.1.
2		VI. OPERATING INCOME ADJUSTMENTS
3		1. <u>Incentive Compensation</u>
4	Q.	Please begin by identifying the nature of your first adjustment to Operating
5		Expenses.
6	А.	I recommend eliminating a portion of short-term incentive compensation and all of the
7		long-term incentive compensation included in the Company's revenue requirement
8		request. These respective revenue requirement adjustments of \$204,706 and \$256,475
9		are set out in Exhibit DND-2 based upon the calculations contained in Exhibit DND-5.
10		These values were derived by multiplying the nominal amount of the adjustment by the
11		GRCF.
12	Q.	What is the amount of short-term and long-term incentive compensation Delta is
13		seeking to recover in its application?
14	А.	The Company is seeking to recover \$505,220 in short-term incentive compensation and
15		\$254,912 in long-term incentive compensation as outlined in the table below.
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17		
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10		
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Table 1	2
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Incentive Compensation	N	Net O&M	
I. Short Term Incentive Compensation Charged to O&M			
Delta	\$	255,390	
PNG	\$	92,742	
Essential	\$	157,088	
Total Short Term Incentive Compensation	\$	505,220	
II Long Term Incentive Compensation Charged to O&M			
Delta	\$	104,304	
PNG	\$	34,980	
Essential	\$	115,628	
Total Long-Term Incentive Compensation	\$	254,912	

²

The amounts above include those costs allocated to Delta from its affiliate, Peoples'
Natural Gas, and its parent company, Essential Utilities.

Q. What is the Commission's policy regarding the recovery of incentive compensation
costs within utility revenue requirements?

7 A. The Commission has disallowed incentive costs related to incentivizing employees to

8 achieve goals primarily benefiting shareholders as measured by financial performance.⁵

9 The Commission has also indicated in Delta's most recent rate case order that the

10 Company should be prepared to demonstrate that any portion of incentive compensation

- 11 costs related to controlling operating and maintenance expenses benefit ratepayers and
- 12 are not premised upon increasing such costs within a test period.

⁵ See, e.g., In Re Electronic Application of Duke Energy Kentucky, Inc. for: An Adjustment of the Electric Rates, etc., Case No. 2017-00321, Final Order dated April 13, 2018, pp. 20-22.

1	Q.	With these two caveats in mind, please begin by discussing your recommendation
2		regarding the level of short-term incentive compensation included in the Company's
3		proposed revenue requirement.
4	А.	OAG request 1-35 requested a copy of all internal documents maintained by the
5		Company that described its short-term and long-term incentive compensation plans. The
6		response included those metrics applicable to Delta. Specifically, short-term incentive
7		costs for Delta are weighted based on the following:

8

9

Table 3

Delta Short Term Incentive	Weight
Individual Goals	60%
Safety Metrics	15%
Customer Satisfaction	10%
Environmental Stewardship	15%

10 I also reviewed the definition of these elements and further sampled the individual goals

11 of select employees. In each instance, I found the criteria reasonable and the goals to

12 benefit customers. For these reasons, I am not sponsoring an adjustment to remove any

13 portion of Delta's short-term incentive costs from the Company's revenue requirement.

14 Q. Explain your findings regarding the proposal to recover \$92,742 in allocated short-

- 15 term incentive costs from Delta's affiliate Peoples Natural Gas (PNG).
- 16 A. The metrics supporting the payment of PNG short-term incentive compensation were
- 17 provided in response to OAG 2-13 and are as follows:
- 18
- 19

		PNG Short Term Incentive Weight			
		Financial 50%			
		Safety 20%			
		Customer Satisfaction 10%			
		Environmental 10%			
2		Individual 10%			
3		Based upon this table and information provided in the response to OAG 2-13, I am			
4		recommending a fifty percent disallowance of PNG allocated short-term incentive costs			
5		results in a reduction in the Company's revenue requirement of \$46,655 (\$46,371 *			
6		GRCF of 1.006131) as set out in Exhibits DND-5 and DND-2.			
7	Q.	What is your recommendation regarding the recovery of the short-term incentive			
8		costs allocated to Delta from its parent Essential Utilities?			
9	А.	The short-term incentive metrics associated with Essential Utilities were not clearly			
10		identified in response to OAG 1-35. Therefore, I have eliminated 100% of the short-term			
11		incentive compensation costs forecasted from Delta's parent company, Essential Utilities			
12		This results in a revenue requirement reduction of \$158,051 (\$157,088 * 1.006131) as			
13		identified in Exhibits DND-5 and DND-2.			
14	Q.	Provide an overview of the Company's long-term incentive compensation program.			
15	А.	The Company's long-term incentive program is comprised of two distinct components:			

16 Restricted Share Units (RSU) and Performance Share Units (PSU).

1

1		RSU's have no performance metrics associated with them. Instead, they are stock awards			
2		that vest over time. The value of these awards to the recipient increases when the market			
3		price of the stock increases.			
4		PSUs vest over time as well, but employees' PSU awards are based upon the following			
5		performance goals:			
6		• Total Shareholder Return (TSR)			
7		• Rate Base Growth through Acquisitions			
8		Maintaining O&M Expenses within established thresholds			
9	Q.	What is your recommendation regarding the Company's inclusion of long-term			
10		incentive compensation costs within its revenue requirement?			
11	А.	I am recommending the Commission exclude one hundred percent of the Company's			
12		long-term incentive compensation costs.			
13		<u>RSU's</u> The achievement of customer benefits is not a prerequisite for the issuance of			
14		RSU's. The value of the RSU's will increase along with the market price of the			
15		Company's stock. Therefore, there is an incentive to maximize earnings through any			
16		means possible, including for example, a rate case regulatory proceeding. The Company			
17		has not demonstrated that customer benefits accrue from the RSU portion of the			
18		Company's long-term incentive compensation program.			
19		<u>PSU's</u> Employees earn PSU's through the performance of Essential Utilities through the			
20		three metrics identified above. The TSR metric is one that clearly benefits shareholders,			
21		and it is not predicated on any direct benefit flowing to the Company's customers. The			
22		second criteria – Rate Base growth through acquisitions – is similarly designed to benefit			

1		shareholders. It cannot be assumed that any acquisition will necessarily provide benefits
2		to Delta customers. Finally, the Company has not shown that the O&M thresholds of
3		Essential Utilities, established as one of the performance criteria are meaningful or are
4		not easily obtained. The Company did not meet the requirement expressed by the
5		Commission in its order in Case No. 2021-00185 as follows:
6		The Commission notes that controlling operations and maintenance expenses
7		based on reasonable targets is beneficial to ratepayers. However, the targets must
8		be reasonable and appropriately set. Targets that are easily achieved serve no
9		legitimate purpose and ultimately do not benefit ratepayers. Additionally,
10		maintaining or reducing operating and maintenance expenses between rate cases
11		only benefits ratepayers if those efforts are continued when the utility seeks a rate
12		adjustment. Therefore, Delta should be prepared in its next rate case to
13		demonstrate that this portion of its long-term incentive plan targets and payouts
14		benefit ratepayers. If Delta maintains its expense levels between rate cases only
15		to increase them during a rate case, customers do not benefit from this portion of
16		the long-term incentive plan.
17		For these reasons, I recommend the elimination of the long-term incentive compensation
18		costs for all three entities, resulting in a reduction in the revenue requirement of \$256,475
19		(\$254,912 * 1.006131), as shown in Exhibits DND-5 and DND-2.
20		2. <u>Employee Medical Benefit Costs</u>
21	Q.	Now turn to your proposed adjustment to the Company's employee medical benefit
22		cost forecast.

1	А.	OAG Discovery Request 1-66 sought to obtain support for the Company's forecasted
2		level of Employee Medical Benefit costs. The Company acknowledged an error within
3		its response to part c, indicating it had overstated its forecasted benefits by \$1,152,294. I
4		have set out this adjustment in Exhibit DND-6, which reduces the revenue requirement
5		\$1,159,358, as referenced in Exhibit DND-2.
6		3. <u>Direct Lobbying Costs</u>
7	Q.	Please continue with an explanation of the next adjustment you are sponsoring
8		related to lobbying costs.
9	А.	The adjustment identified in Exhibit DND-7 reflects additional lobbying costs identified
10		by the Company in responses PSC 1-13 and OAG 1-70. Specifically, the Company
11		indicated it understated its projected test period lobbying costs by \$3,664 within its
12		response to PSC Discovery Request 1-13. Further, in response to OAG Discovery
13		Request 1-70, the Company indicated that it failed to remove allocated labor costs
14		associated with lobbying from the revenue requirement of \$4,207. The nominal total of
15		these two adjustments is \$7,871, or \$7,919 on a revenue requirement basis ($7,871 *$
16		1.006131).
17		4. <u>Overhead Lobbying Costs</u>
18	Q.	Describe the next Operating Expense adjustment you support related to Overhead
19		Labor associated with Lobbying.
20	А.	The purpose of this adjustment is to recognize that internal resources (labor) will be
21		involved in the supervision and interaction with external lobbyists hired by the Company.
22		In this case, Delta relies upon Capital Link Services for its external lobbying work and

1		has excluded the estimated \$23,100 attributed to lobbying services from the base period.
2		In this sense, the Company has identified the incremental costs associated with lobbying.
3		However, this approach fails to identify the Delta internal resources that communicate
4		with Capital Link and oversee its work. Rather than this incremental cost approach to
5		identifying direct lobbying efforts, the Commission should require a fully distributed cost
6		approach to quantify the indirect resources associated with the lobbying function. Time
7		spent discussing the Company's priorities and developing strategic objects to be
8		accomplished by Capital Link should be quantified and translated to a cost designated as
9		lobbying and charged as a non-operating expense.
10	Q.	Do you have an accounting analogy you believe should be applied to the
11		determination of internal labor costs designated as lobbying?
12	А.	Yes. Construction costs not only include those direct costs associated with excavation
	А.	Yes. Construction costs not only include those direct costs associated with excavation and laying pipe, but also the supervision of this direct labor, the development of
12	А.	
12 13	А.	and laying pipe, but also the supervision of this direct labor, the development of
12 13 14	А.	and laying pipe, but also the supervision of this direct labor, the development of construction drawings and the planning for such work that is done off-site from the
12 13 14 15	Α.	and laying pipe, but also the supervision of this direct labor, the development of construction drawings and the planning for such work that is done off-site from the construction location. In the same manner, indirect costs associated with the direct
12 13 14 15 16	A.	and laying pipe, but also the supervision of this direct labor, the development of construction drawings and the planning for such work that is done off-site from the construction location. In the same manner, indirect costs associated with the direct lobbying work performed by Capital Link should be identified and charged as lobbying.
12 13 14 15 16 17	А. Q.	and laying pipe, but also the supervision of this direct labor, the development of construction drawings and the planning for such work that is done off-site from the construction location. In the same manner, indirect costs associated with the direct lobbying work performed by Capital Link should be identified and charged as lobbying. The definition of lobbying for accounting purposes should not be limited to those
12 13 14 15 16 17 18		and laying pipe, but also the supervision of this direct labor, the development of construction drawings and the planning for such work that is done off-site from the construction location. In the same manner, indirect costs associated with the direct lobbying work performed by Capital Link should be identified and charged as lobbying. The definition of lobbying for accounting purposes should not be limited to those individuals that are official registered lobbyists.

Testimony of David N. Dittemore

21

A. No. The labor identified by the Company in response to OAG Discovery Request 1-70
 relates to allocated labor from Delta's affiliate. The indirect labor I'm referring to would
 be the Delta resources that interact with Capital Link.

4

Q. How did you quantify your adjustment?

5 A. There was no objective way to quantify this level of indirect Delta labor that should be 6 designated as associated with the lobbying effort. I assumed that the level of effort and 7 time spent on developing a strategy and interacting with external lobbying resources 8 would be equal in cost to the direct external lobbying costs associated with Capital Link. Therefore, I have removed \$23,330 in costs as a proxy for the indirect labor costs 9 incurred by Delta in its lobbying effort, as reflected in Exhibit DND-8. This is a 10 11 reasonable estimate of such costs, given that Delta has not assigned any of its direct labor costs to the lobbying function. The revenue requirement impact from this adjustment is 12 \$23,473 (\$23,330 * 1.006131), as contained in Exhibit DND-2. 13

14 Q. Please describe your final adjustment to Operating Expenses.

A. I recommend removing \$22,582 of American Gas Association (AGA) dues as set forth in
Exhibit DND-9. This amount was identified by the Company in response to OAG
Discovery Request 1-4. This amount is net of the removal of the portion of AGA dues
associated with lobbying. The revenue requirement impact of this adjustment is \$22,720
(\$22,582 * 1.006131).

- 20 5. <u>AGA Dues</u>
- Q. What is the basis for the removal of AGA dues from the Company's revenue
 requirement?

- 1 Α. The Commission, in its order in Delta's last rate case, Case No. 2021-00185 found that the Company had not sufficiently supported the inclusion of its dues within its revenue 2 requirement and eliminated all such dues. I do not believe the Company has provided 3 sufficient support justifying the inclusion of AGA dues within the revenue requirement. 4 The AGA is a diverse organization that provides various services to its members, 5 including being a national voice in promoting natural gas and natural gas utilities. 6 Does this conclude your testimony? 7 **Q**.
- 8 A. Yes. However, I reserve the right to supplement my testimony if new information
 9 becomes available.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ELECTRONIC APPLICATION OF DELTA NATURAL) GAS COMPANY, INC. FOR AN ADJUSTMENT OF GAS) RATES)

Case No. 2024-00346

AFFIDAVIT OF DAVID DITTEMORE

)

))

State of Tennessee

David Dittemore, being first duly sworn, states the following: The prepared Pre-Filed Direct Testimony, Schedules and Exhibits attached thereto constitute the direct testimony of Affiant in the above-styled case. Affiant states that he would give the answers set forth in the Pre-Filed Direct Testimony if asked the questions propounded therein. Affiant further states that, to the best of his knowledge, information and belief his statements made are true and correct. Further affiant saith naught.

SUBSCRIBED AND SWORN to before me this 14 day of February, 2025

NOTARY PUBLIC

My Commission Expires: 04/26/2026



Delta Natural Gas Company Inc. Exhibit Listing Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026

Line No.	Exhibit No.	Description		
1	DND-1	Summary of Qualifications		
2	DND-2	Summary of OAG Revenue Requirement Recommendation		
3	DND-3	Calculation of Revenue Requirement Impact of OAG Rate of Return Recommendation		
4	DND-4	Calculation of OAG Cash Working Capital Recommendation		
5	DND-4.1	Calculation of Pro-Forma Interest Expense		
6	DND-5	Summary of Short and Long Term Incentive Compensation Adjustment		
7	DND-6	Identification of Employee Medical Expense Adjustment		
8	DND-7	Elimation of External Lobbying Costs		
9	DND-8	Elimination of Indirect Lobbying Costs		
10	DND-9	Elimination of AGA Dues		
11	DND-10	Calculation of Gross Revenue Converstion Factor		

David Dittemore

Exhibit DND-1

Utility Regulatory Experience (Listing of Testimony provided from 2015 - current is attached)

Principal - Blue River Consulting - July 2021 - Current

Provide expert witness testimony on behalf of clients in the areas of utility revenue requirement, regulatory policy, tariff provisions, and civil litigation.

Tennessee Attorney General's Office; Financial Analyst 2017 - July 2021

Developed recommendations on behalf of the TN AG's office representing retail customers in matters before the Tennessee Public Utility Commission. Responsible for preparing expert witness testimony and pre-filed exhibit as well as responding to cross-examination questions in contested technical hearings before the Commission. In this position I also spend a significant amount of time explaining technical regulatory issues to attorneys and other AG Staff.

Kansas Gas Service, Division of One Gas (OGS); Director Regulatory Affairs 2014 – 2017; Manager Regulatory Affairs, 2007 - 2014

Responsible for directing the regulatory activity of Kansas Gas Service (KGS), a division of ONE Gas, serving approximately 625,000 customers throughout central and eastern Kansas. In this capacity I formulated strategic regulatory objectives for KGS, formulated strategic legislative options for KGS and led a Kansas inter-utility task force to discuss those options, participated in ONE Gas financial planning meetings, hired and trained new employees and provided recommendations on operational procedures.

Principal Strategic Regulatory Solutions; 2003 -2007

Serving clients regarding revenue requirement and regulatory policy issues in the natural gas, electric and telecommunication sectors.

Kansas Corporation Commission; 1984-1999

Utilities Division Director - 1997 - 1999; Responsible for managing employees with the goal of providing timely, quality recommendations to the Commission covering all aspects of natural gas, telecommunications and electric regulation; respond to legislative inquiries as requested; sponsor expert witness testimony before the Commission on selected key regulatory issues; provide testimony before the Kansas legislature on behalf of the KCC regarding proposed utility legislation; manage a budget in excess of \$2 Million; recruit professional staff; monitor trends, current issues and new legislation in all three major utility industries; address personnel issues as necessary to ensure that the goals of the agency are being met; negotiate and reach agreement where possible with utility personnel on major issues pending before the Commission including mergers and acquisitions.

Asst. Division Director - 1996 - 1997; Perform duties as assigned by Division Director.

Chief of Accounting 1990 - 1995; Responsible for the supervision of employees within the accounting section; areas of responsibility included providing expert witness testimony; hired and provided hands-on training for new employees; coordinated and managed consulting contracts on major staff projects such as merger requests and rate increase proposals;

Managing Regulatory Auditor, Senior Auditor, Regulatory Auditor 1984 - 1990; Performed audits and analysis as directed; provided expert witness testimony on numerous occasions before the KCC; trained and directed less experienced auditors on-site during regulatory reviews.

Education

- B.S.B.A. (Accounting) Central Missouri State University
- Passed CPA exam; (Oklahoma certificate # 7562) Not a license to practice

<u>Other</u>

- Board Member Financial Research Institute 2007 2017
- Vice Chair NASUCA Accounting Committee, active member NASUCA Natural Gas and Water Committees

Expert Witness Testimony Provided by David Dittemore 2015-2024

	Jurisdiction - Docket/Case Number	Employee - E Consultant - C Client/Employer		Utility	
	Tennessee				
1	17-00014 Integra Water CCN	E	Tennessee Attorney General	Integra Water Utility	
2	17-00108 Tennessee Water Service Emergency Rate Relief	E	Tennessee Attorney General	Tennessee Water Service	
3	17-00138 Piedmont Natural Gas Integrity Management Rider	E	Tennessee Attorney General	Piedmont Natural Gas	
4	17-00124 Tennessee American Water Company Capital Rider	E	Tennessee Attorney General	Tenessee American Water	
5	17-00143 Kingsport Power Company Capital Rider Mechanism	E	Tennessee Attorney General	Kingsport Power Company	
6	18-00022 Tennessee American Water Company Capital Rider	Ē	Tennessee Attorney General	Tenessee American Water	
7	18-00067 Atmos Energy Corporation Annual Review Mechanism	Ē	Tennessee Attorney General	Atmos Energy Company	
8	18-00097 Atmos Energy Corporation Annual Review Mechanism	E	Tennessee Attorney General	Atmos Energy Company	
9	18-00017 Chattanooga Natural Gas Company Base Rate Case	E	Tennessee Attorney General	Chattanoog Gas Company	
10	18-00034 Atmos Energy Corporation - Tax Cuts and Jobs Act	E	Tennessee Attorney General	Atmos Energy Company	
11	18-00038 Kingsport Power Company Tax Cuts and Jobs Act	E	Tennessee Attorney General	Kingsport Power Company	
12	18-00039 Tennessee American Water Tax Cuts and Jobs Act	E	Tennessee Attorney General	Tennessee American Water	
13	18-00040 Piedmont Natural Gas - Tax Cuts and Jobs Act	E	Tennessee Attorney General	Piedmont Natural Gas	
14	19-00007 Piedmont Natural Gas Integrity Management Rider	E	Tennessee Attorney General	Piedmont Natural Gas	
15	19-00018 Atmos Energy Company - Annual Review Mechanism	Ε	Tennessee Attorney General	Atmos Energy Company	
16	19-00031 Tennessee American Water Capital Rider Reconciliation	E	Tennessee Attorney General	Tennessee American Water	
17	19-00057 Navitas Natural Gas Company LLC	E	Tennessee Attorney General	Navitas Natural Gas Company	
18	19-00062 Aqua/Limestone Acquisition	E	Tennessee Attorney General	Aqua Utility/Limestone Water Operating Company	
19	19-00071 Sontara Old Hickory CCN	E	Tennessee Attorney General	Sontara Old Hickory	
20	19-00097 Cartwright Creek Capital Surcharge	E	Tennessee Attorney General	Cartwright Creek LLC	
21	19-00105 Tennessee American Water Capital Rider Reconciliation	E	Tennessee Attorney General	Tennessee American Water Company	
22	19-00106 Kingsport Power Company Capital Rider Mechanism	E	Tennessee Attorney General	Tennessee American Water Company	
23 24	20-00128 Tennessee American Water Capital Rider Reconciliation 20-00049 Chattanooga Gas Company - Annual Review Mechanism	E	Tennessee Attorney General	Tennessee American Water Company	
25	20-00049 Chattanooga Gas Company - Annual Review Piechanism 20-00086 Piedmont Natural Gas Base Rate Case	E	Tennessee Attorney General Tennessee Attorney General	Chattanooga Gas Company	
26	20-00126 Tennessee American Water Regulatory Asset	C	Tennessee Attorney General	Chattanooga Gas Company Tennessee American Water	
27	20-00139 CGC Performance Based Ratemaking	c	Tennessee Attorney General	Chattanooga Gas Company	
28	21-00135 Piedmont Annual Review Mechanism	c	Tennessee Attorney General	Piedmont Natural Gas	
29	21-00107 Kingsport Base Rate Case	c	Tennessee Attorney General	Kingsport Power Company	
30	21-00048 CGC Annual Review Mechanism	С	Tennessee Attorney General	Chattanooga Gas Company	
31	21-00053 Limestone and Cartwright Creek Acquisition	С	Tennessee Attorney General	Central States Water Company	
32	21-00107 Kingsport Base Rate Case	С	Tennessee Attorney General	Kingsport Power Company	
33	22-00004 CGC Tariff Amendments	С	Tennessee Attorney General	Chattanooga Gas Company	
34	22-00072 Tennessee American Water Capital Rider Reconciliation	C	Tennessee Attorney General	Tennessee American Water	
35	22-00087 Superior Base Rate Case	С	Tennessee Attorney General	Superior Wastewater Company	
36	22-00010 Atmos Annual Review Mechanism	С	Tennessee Attorney General	Atmos Energy Company	
37	22-00021 Tennessee American Water Captial Rider Reconciliation	С	Tennessee Attorney General	Tennessee American Water	
38	23-00018 Tennessee American Water Capital Rider Reconciliation	С	Tennessee Attorney General	Tennessee American Water	
39	23-00035 Piedmont Annual Review Mechanism	С	Tennessce Attorney General	Piedmont Natural Gas	
40	24-00011 Tennessee American Water Capital Rider Reconciliation	С	Tennessee Attorney General	Tennessee American Water	
41	24-00032 Tennessee American Water Base Rate Case	С	Tennessee Attorney General	Tennessee American Water	
42	24-00036 Piedmont Annual Review Mechanism	С	Tennessee Attorney General	Piedmont Natural Gas	
	Iowa				
43	24-0002 Iowa American Water Company - Base Rate Case	С	Iowa Office of Consumer Advocate	Iowa American Water Company	
	(two additional cases contracted for but did not file testimony)				
1000	Kansas	-	-		
44	23-FRPG-461-RTS-CON - Contract/Base Rate Approval	С	Freedom Pipeline	Freedom Pipeline	
45	16-KGSG-491-RTS KGS Base Rate Case	E	Kansas Gas Service	Kansas Gas Service, a Division of ONE Gas	
46	23-KGSG-719-TAR Kansas Gas Service Tariff Proposal	С	Kansas Corporation Commission Staff	Kansas Gas Service, a Division of ONE Gas	
47	14-ANGG-119-COM Contract Litigation	C	Freedom Pipeline	Freedom Pipeline/Anadarko Petroleum	
	Kentucky				
48	22-000432 Bluegrass Water	C	Kentucky Attorney General	Central States Water Company	
49	2021-00183 Columbia Natural Gas Base Rate Case	с	Kentucky Attorney General	Columbia Natural Gas Company	
	Massachusetts (Testimony not Filed)				
	DPU 23-08 Aquarion Water Company/Pinehills Water Company				
50	Acquisition	С	Massachusetts Attorney General	Acquarion Water Company	
51	DPU 23-64 Whitinsillve Water Company	С	Massachusetts Attorney General	Whittinsville Water Company	
	Ohlo	-			
52	23-549-EL-RDR Duke Energy Distribution Capital Rider	c c	Ohio Consumer's Counsel	Duke Energy	
53	23-895-GA-ALT Dominion Energy Ohio - Alternative Regulatory Plan	C	Ohio Consumer's Counsel	Dominion Energy Ohio	

Exhibit DND-1

Delta Natural Gas Company Inc. Summary of OAG Pro-Forma Revenue Requirement Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-2

Gross

Line No.	Item	Exhibit No	Nominal Adjustment Amount	Revenue Conversion Factor	Req	evenue uirement Change
1	Base Rate Increase Requested by the Company				\$	10.881
2	AG ROE and Capital Structure Changes	DND-3	-2.187	1.0061314		-2.200
3	Rate Base Adjustments					
4	To Correct Cash Working Capital Calculation	DND-4	-0.197	1.0061314		-0.198
5	AG Operating Income Adjustments					
6	To eliminate Short Term Incentive Compensation	DND-5	-0.203	1.0061314		-0.205
7	To eliminate Long-Term Incentive Compensation	DND-5	-0.255	1.0061314		-0.256
8	To Correct Employee Medical Benefits Forecast	DND-6	-1.152	1.0061314		-1.159
9	To Eliminate External and Allocated Lobbying Charges	DND-7	-0.008	1.0061314		-0.008
10	To Eliminate Overhead Labor Associated with Lobbying	DND-8	-0.023	1.0061314		-0.023
11	To Eliminate AGA Dues	DND-9	-0.023	1.0061314		-0.023
12	OAG Recommended Rate Increase				\$	6.808

Delta Natural Gas Company Inc. OAG Cost of Capital Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-3

Line No	o. Item	Delta	Proposed Capital Structur	e		
	Component	Capital Ratio	Component Costs	Weighted Avg Cost	Gross-Up Factor	Gross of Tax Cost
1 2	Equity Long Term Debt	52.76% 47.24%	10.95% 4.51%	5.78% 2.13%	1.332445 1	7.70% 2.13%
3	Total			7.91%		9.83%

Line No.

Item

OAG Proposed Capital Structure

	Component	Capital Ratio	Component Costs	Weighted Avg Cost	Gross-Up Factor	Gross of Tax Cost
4	Equity	50.00%	9.55%	4.78%	1.332445	6.36%
5	Long Term Debt	50.00%	4.51%	2.26%	1	2.26%
6	Total			7.03%		8.62%
7				Reduction in Pre-Tax Rat	te of Return	-1.21%

8	Rate Base Proposed by Delta	\$ 180,570,376
9	Reduction in Pre-Tax Rate of Return	-1.21%
10	Revenue Requirement Reduction	\$ (2,186,575)

Delta Natural Gas Company Inc. Cash Working Capital Calculation Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (S Millions)

(883,180)

1,399,833

(2,283,013)

\$ (196,737)

8.62%

\$

\$ \$

Cash Working Capital Provided
 Less: Delta Cash Working Capital Requested
 Adjustment to Reduce Cash Working Capital

Nominal Revenue Requirement Adjustment - before

31 OAG Sponsored Pre-Tax Return

32 GRCF

Exhibit DND-4

Line No.	. Item	Amount							A	ljustments						-		
		a - Pro Forma Amounts		ive Comp.	Emp	o. Benefits		Lobbying	A	GA Dues		Remove Cash Taxes	Interest Synchronization	ı A	djusted O&M	(Lead)/Lag Days	Dollar Days	
1	O&M Expense																	
2	Purchased Gas	\$ 16,227,683													16,227,683	(41.76)	(677,695	
3	Payroll Expense	\$ 12,054,195					\$	23,330						\$	12,077,525	(11.01)	(132,956	
4	Pension Expense.	\$ 143,115												\$	143,115	(11.01)	(1,575	,497)
5	Incentive Compensation	\$ 712,104	\$	(458,371)										\$	253,733	(256.70)	(65,134	,381)
6	401k Match Expense	\$ 616,109												\$	616,109	(11.01)	(6,782	,504)
7	Uncollectible Expense.	\$ 614,533												\$	614,533	(6.62)	(4,070	,056)
8	Charges from Affiliates	\$ 3,186,443												\$	3,186,443	(36.75)	(117,102	,555)
9	Other O&M	\$ 2,809,671			\$ ((1,152,293)) \$	7,871	\$	(22,582)				s	1,642,667	(16.57)	(27,213	,838)
10	Total O&M Expenses	\$ 36,363,853				,								\$	34,761,808	-	\$ (1,032,531	
11	Income Tax Expense																	
12	Current: Federal and State	\$ 3,233,710									\$	(3,233,710)		\$		-		
13	Deferred: Federal and State (EDIT Amort.)	\$ (752,652)									s	752,652		\$	-			
14	Total Income Tax Expense	\$ 2,481,058	_											-		-	\$	
15	Taxes Other Than Income																	
16	Property Tax Expense	\$ 2,491,300												\$	2,491,300	(297.14)	(740,269	,359)
17	Payroll Tax Expense	\$ 853,479												\$	853,479	(11.01)	(9,395	,622)
18	Other Taxes	\$ -												\$	-	, ,		-
19	Interest Expense	\$ 3,845,087											\$ 175,254	\$	4,020,341	(27.99)	(112,529	,345)
20	Sales Taxes	\$ 1,347,718												\$	1,347,718	(50.30)	(67,786	,515)
21	School Taxes	\$ 1,695,608												\$	1,695,608	(34.58)	(58,627	,750)
22	Franchise Fees	\$ 714,418												\$	714,418	(76.25)	(54,474	,274)
23	Recap:						Ex	penses Subjec	t to I	ead Lag Ro	sults			\$	45,884,672		\$ (2,075,614	066)
24	Expense Lead Days	-45.24	1					eighted Days -				ing Expense	s	Ŷ	-45.24	1	¢ (2,0.0,014	,)
25	Revenue Lag Days PSA 1-54, Tab 55 p6	 38.21						erage Daily E						\$	125,711	-	- 1. V 4	
26	Net Lead Days	-7.03	3															
27	Average Daily Operating Expenses	\$ 125,711																

Delta Natural Gas Company Inc. Summary of OAG Rate Base and Interest Synchronization Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-4.1

Line No.	Item	Amount	Source
1	Rate Base Proposed by Delta	\$ 180,570,376	PSC 1-54 Tab 55 page 1
2	Less: OAG Cash Working Capital Adjustment	\$ (2,283,013)	Exhibit DND-4
3	Rate Base Proposed by OAG	\$ 178,287,363	
4	Weighte Cost of Debt	2.26%	
5	Pro-Forma Interest Expense	\$ 4,020,380	

Delta Natural Gas Company Inc. Incentive Compensation Adjustment Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026

Net O&M Line No. **Incentive Compensation Exclusion % O&M** Adjustment I. Short Term Incentive Compensation Charged to O&M 1 \$ 0% 2 1/ 255,390 \$ Delta 2/ \$ 92,742 50% \$ 46,371 PNG 3 3/ \$ 100% \$ 157,088 157,088 Essential 4 203,459 5 Total Short Term Incentive Compensation \$ 505,220 \$ 6 II Long Term Incentive Compensation Charged to O&M 7 Delta 4/ \$ 104,304 100% \$ 104,304 5/ \$ \$ 8 PNG 34,980 100% 34,980 6/ \$ 115,628 \$ 115,628 9 Essential 100% 254,912 254,912 Total Long-Term Incentive Compensation \$ \$ 10 **Development of Exclusion Percentages** 11 12 **Delta Short Term Incentive** 7/ Weight **Exclusion % Exclusion %** 13 Individual Goals 60% 0% 0% 15% 0% 0% 14 Safety Metrics 15 Customer Satisfaction 10% 0% 0% 16 Environmental Stewardship 15% 0% 0% 0% 17 **PNG Short Term Incentive** Weight **Exclusion % Exclusion %** 8/ 50% 100% 50% 18 Financial 19 Safety 20% 0% 0% 20 Customer Satisfaction 10% 0% 0% 10% 0% 0% 21 Environmental 10% 0% 0% 22 Individual 50%

23	Delta/Peoples/Essential - Performance Units	Weight	Exclusion %	Exclusion %
24	Total Stockholder Return	38.46%	100%	38.46%
25	Rate Base Growth	30.77%	100%	30.77%
26	Maintain O&M Expenses	30.77%	100%	30.77%
27	Total Exclusion Essential Utilities Performance Units			100.00%
28	Essential Restricted Units	100%	100%	100%
29	Average Exclusion Essential Utilities			100%

30 1/ Response OAG 1-26

31 2/ Response OAG 2-10

32 3/ Response OAG 1-28

33 4/ Response OAG 1-29

34 5/ Response OAG 1-30

35 6/ Response OAG 1-31

36 7/ Response OAG 1-35
 37 8/ Response OAG 2-13

Exhibit DND-5

Delta Natural Gas Company Inc. Summary of OAG Adjustment to Correct the Employee Benefit Forecast Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-6

Employee Benefit Cost Forecast

Line No.	Item		Amount	 Amount
	Revised Employee Benefits Pro-Forma Projection OAG 1-			
1	66	\$	2,422,490	
	Future Pro-Forma Future Test Year O&M - Response to			
2	PSC 1-54, Tab 57 D-2.2	_\$	3,574,783	
3	Adjustment to correct Medical Premiums Forecast			\$ (1,152,293)

Delta Natural Gas Company Inc. Summary of OAG Adjustment to Remove Lobbying Costs Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-7

Line No.	Item	A	mount	AI	nount
1	Additional Lobbying Costs Identifed in Response to PSC DR 1-13	\$	3,664		
	Additional Lobbying Costs Identified in Response to	*	0,000		
	OAG 1-70, related to Indirect Labor costs allocated to				
2	Delta.	\$	4,207		
3	Total Lobbying Adjustment			\$	(7,871)

Delta Natural Gas Company Inc. Summary of OAG Adjustment to Remove Delta Overhead Lobbying Costs Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Exhibit DND-8

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Line No.	Item	A	mount	A	mount
	Capital Link Services Lobbying - per Response to PSC 1-				
1	13	\$	23,100		
2	Plus: 1% inflation increase		230		
	Total Lobbying Charges Removed from Revenue				
3	Requirement	\$	23,330		
	Assumed Internal Delta Labor Costs incurred in				
	Supervising/Managing Capital Link Services Lobbying				
4	Efforts			\$	(23,33

Delta Natural Gas Company Inc.

Summary of OAG Adjustment to Remove AGA Dues Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026 (\$ Millions)

Line No.	Item	A	mount	justment mount
1	AGA Dues Included in Gross Operating Expenses - Response to PSC Request 1-13	\$	24,075	
2	Less: Lobbying Cost portion of AGA Due Excluded by Delta and OAG Adjustment; Response to PSC Request 1- 13.	_\$	(1,493)	
3	Remaining Balance of AGA Dues			\$ (22,582)

Delta Natural Gas Company Inc. Gross Revenue Conversion Factor (GRCF) Case No. 2024-00346 For the Forecasted Period Ended June 30, 2026

Exhibit DND-10

Source: Delta Minimum Filing Requirements Tab 61

Line No	Item	Amount
1	Gross Income From Revenue	100.0000%
1 2	Less: Bad Debt Rate/Uncollectible Expense	0.4494%
3	Less: PSC/Utility Reg Assessment Fee	0.1600%
	Net Income After Uncollectibles and Regulatory	
4	Assessment Fee	99.3906%
5	Gross-Up Factor (Reciprocal of Line 5	100.6131%
6	Pre-Tax Income	100%
7	State Income Tax Rate	5%
8	State Income Tax Rate	5%
9	Taxable Income for Federal Income Tax Computation	95.0000%
10	Federal Income Tax Rate	21.0000%
11	Effective Federal Income Tax	19.9500%
12	Plus: State Income Tax Rate	5.0000%
13	Total State and Federal Income Tax Rate	24.9500%
	Conversion Factor - Taxes $Only = 1/(1-Composite Tax)$	
14	Rate	1.332445
15	Gross Revenue Conversion Factor applied to Rate Base	1.340615