



Occupancy Strategy Table of Contents



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Introductions



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LG&E Team

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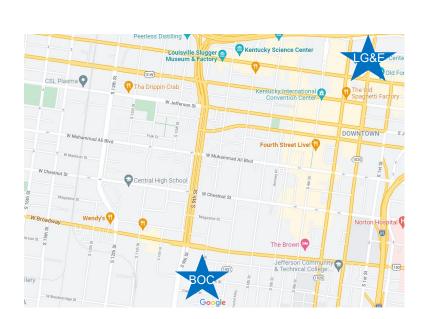
☐ Rudolph Moeller

☐ Nick Judah

Project Understanding & Objective









Process



Initiate

- Project management (on-going)
- Project kick-off
- Floor plan analysis
- Current state assessment
- Benchmarking

Analyze

- Business unit interviews (up to 15)
- Badge swipe analysis
- Mobility profile coordination (by others)
- Adjacency analysis
- Supply/demand assessment

Create

- Workplace space program
- Stack analysis
- Workplace and occupancy strategy summary report



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Scope of Work

The purpose of this report is to summarize the current state of LG&E in Louisville, KY to develop a statistical evaluation of the existing facility and set a baseline for where the company is today. This information will help to inform and develop a more efficient workplace strategy, comparing existing workplace standards to best practices, identifying opportunities, and quantifying the number of changes required to reach the ideal future environment. Current State metrics were derived from a combination of LG&E's space data and floor plan analysis.





RSF**

200,397 square feet



Total Workpoints (Offices & Workstations) 743 (62 Offices & 681 Workstations)



Density 272 RSF/Workpoint



Headcount***
548



Closed Collaboration Seats





Open Collaboration Seats

89 seats



Workpoints : Overall Collaboration (open + closed) Seats

1:0.92 seats



Headcount: Overall Collaboration (open + closed) Seats

1:1.23 seats

^{*}Space data gathered by floor plan analysis, as there is no CAFM system in place

^{**}Source: PPL_Rent_Common Space_Allocation_LGE Center BOC

^{***}Source: Headcount and Demographics BOC & LGE Center 2022-01-25; Create phase analysis was built on future state projections gathered in interviews





Scope of Work

The purpose of this report is to summarize the current state of LG&E in Louisville, KY to develop a statistical evaluation of the existing facility and set a baseline for where the company is today. This information will help to inform and develop a more efficient workplace strategy, comparing existing workplace standards to best practices, identifying opportunities, and quantifying the number of changes required to reach the ideal future environment. Current State metrics were derived from a combination of LG&E's space data and floor plan analysis.





RSF**

209,332 square feet



Total Workpoints (Offices & Workstations) 747 (36 Offices & 711 Workstations)



Density 280 RSF/Workpoint



Headcount***
492



Closed Collaboration Seats





Open Collaboration Seats

114 seats



Workpoints: Overall Collaboration (open + closed) Seats

1: 0.57 seats



Headcount: Overall Collaboration (open + closed) Seats

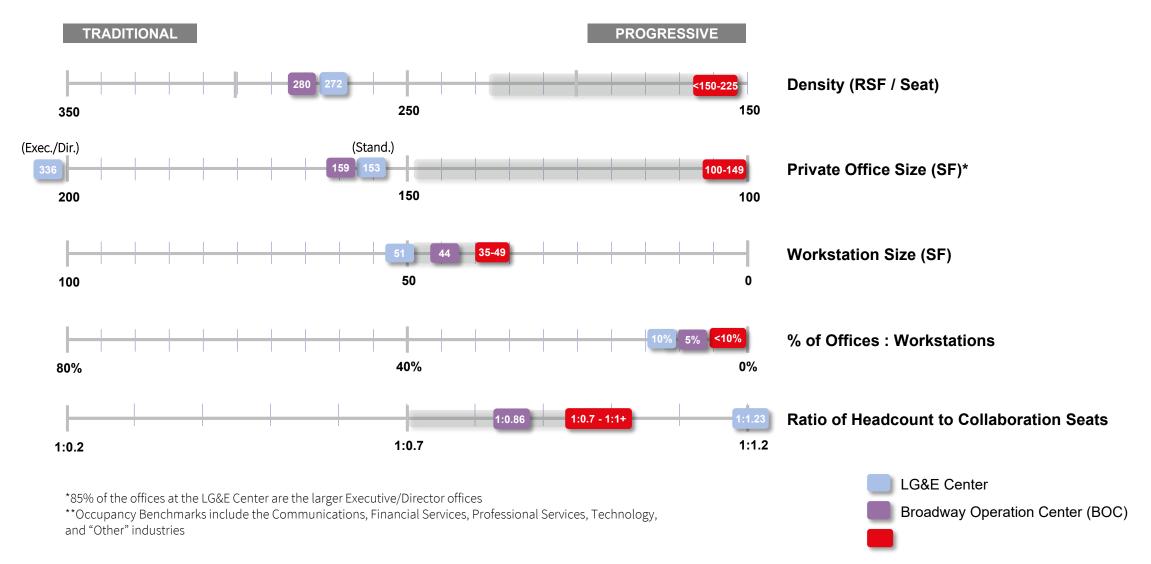
1: 0.86 seats

^{*}Space data gathered by floor plan analysis, as there is no CAFM system in place

^{**}Source: PPL Rent Common Space Allocation LGE Center BOC

^{***}Source: Headcount and Demographics BOC & LGE Center 2022-01-25; Create phase analysis was built on future state projections gathered in interviews





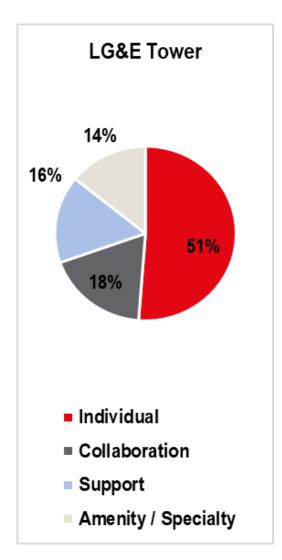


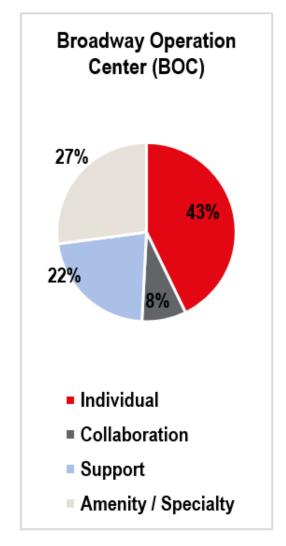


Square footage allocation by space type

Appendix for more details):

- LG&E Tower: ~3,550 SF +12,000 SF for the HR floor (~15,550 SF total)
- BOC: ~4,110 SF





• LG&E Tower: ~2,225 SF

Note: Not inclusive of circulation

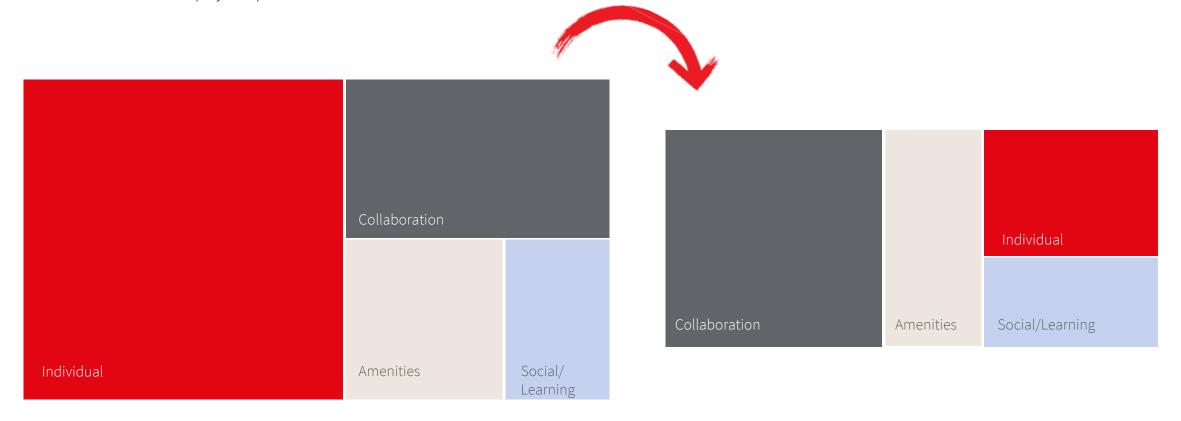
Workplace of the Future





Trend of Space Distribution

The workplace of the future will likely allocate less space to individuals and more space for innovation, collaboration, learning, socialization and employee experience.

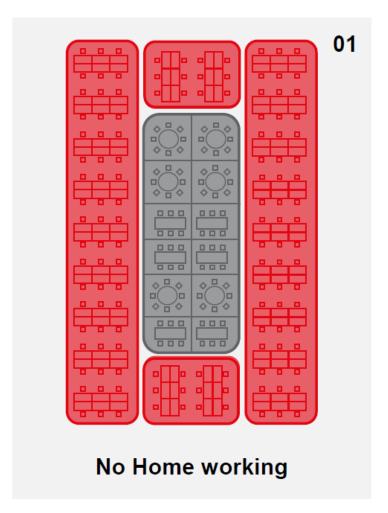


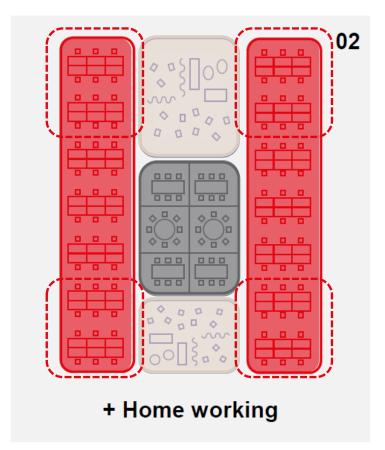
Note: Not inclusive of circulation and specialty space

Workplace of the Future

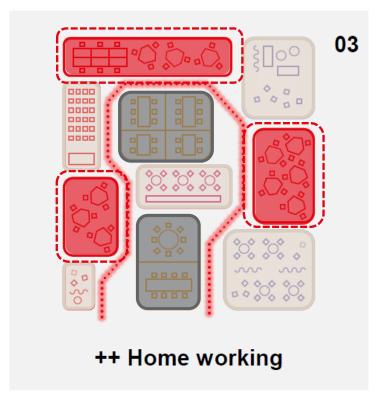
















Seat Capacity (Individual Spaces / Workpoints)

- Both the LG&E Center and Broadway Operation Center (BOC) have more workstations than offices.
- Private offices (non-Exec/Director) are a bit larger than current trends at both buildings, and workstations are at the higher end of the trend range.
- The percentage of workpoints that are private offices is in line with current trends, also at the higher end of the range.

Collaboration Spaces

- Conference rooms vary in size, but most are medium-large with few huddle rooms or phone rooms.
- Open collaboration areas are limited, especially in the LG&E Center.
- Though the Collaboration seat to Headcount ratios for both the LG&E Center and BOC are in line with current workspace trends, many of the collaboration seats are in larger conference rooms.
 - As mobility programming is developed, we will assess the need to increase the number of smaller huddle rooms and phone rooms

Density

- Both sites have a higher RSF/seat (are less dense) than our Benchmarking data.
 - This is partially due to a large amount of Support/Amenity/Specialty spaces, particularly at the BOC.























































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This summary is collective of nineteen Business Org interviews, encompassing 72 sub-business orgs and in a few instances, a third level of business org detail within the BOC and Tower. A summary from each Business Org interview is in the Appendix. Key take-aways within four Future of Work themes include:



Workplace



Technology & Process



M

Mobility

- ☐ Headcount reduction of 44 (Current State HC report = 1,273 / Future State HC = 1,229)
- Many asked "what does a post-pandemic environment look like?"
- ☐ Hybrid & sharing spaces: Concern of how space is cleaned from user to user.
- Hybrid: What will the seat sharing ratio be?
- ☐ BOC: **Most in BOC desire to remain** in current location, this due to recent moves.
- ☐ Future corporate office location (replacing tower &/or move): Current location works well due to proximity to highways. If a move is negotiated, it should be close to current location and/or east of where they are. To the south & west is not desired (Generation Engineering).
- ☐ Collaboration spaces: Most like the idea of increased quantity of Huddle Rms for 2-3 occupants, which would be multi-use as small collaboration & also for individuals to use while on lengthy calls.

- ☐ **Dual monitors** mentioned for most business orgs.
- ☐ Conference Room reservation system inquiry from a few business orgs and to what level (only medium to large conference rooms?).
- ☐ Open plan **filing can be substantially reduced** for many BUs due to digitizing.
- ☐ Collaboration space: All desire more and with various options in sizes.

 Related to the office right-sizing (down-sizing), there is concern of having plenty of conferencing options for all categories of workers when they are in the office.
- □ Open collaboration: Some BUs like open Collab, others do not. If positioned correctly, open collab works well, maybe not directly adjacent to BU workspace, but with a buffer inbetween.

Mobility breakdown / Findings: Combined BOC & Tower:

Cat-1 In Office: 46% Cat-2 Hybrid: 33% Cat-3 Remote: 21%

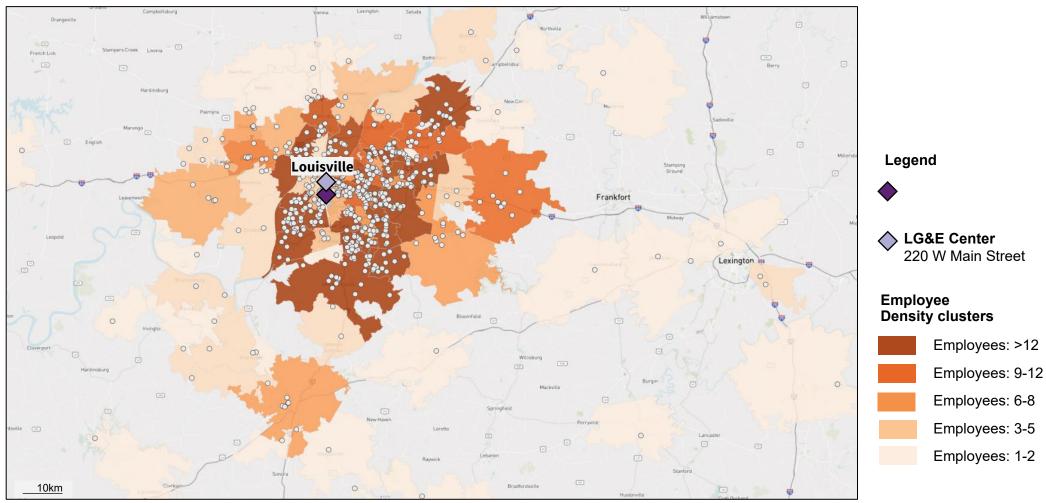
* Mobility breakdown by building will be further dissected in the Create phase.



home address distribution



Local view (564 employees*)

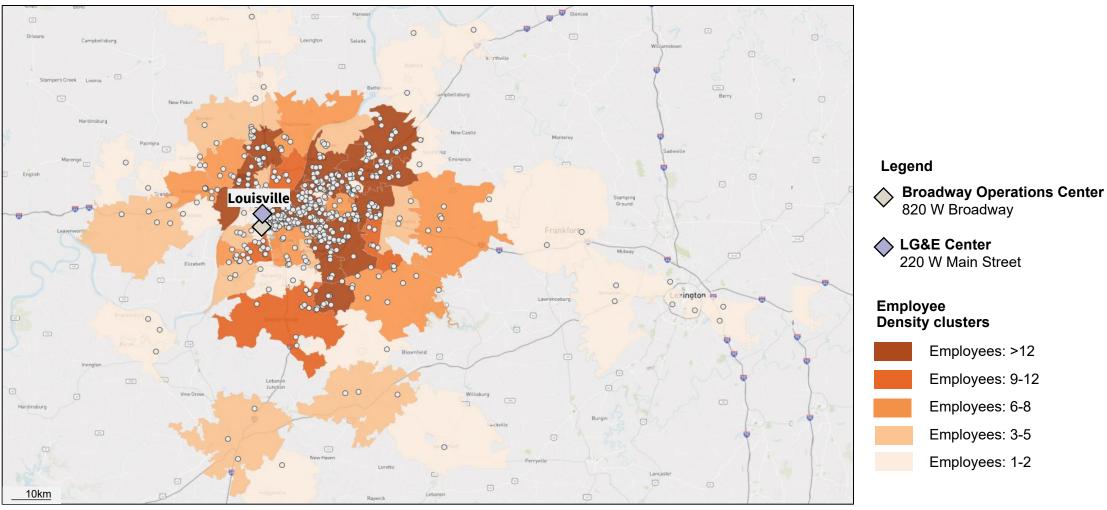


* 7 employee locations were outside the area visible on the map, 1 location could not be mapped

home address distribution



Local view (545 employees*)



^{* 3} employee locations were outside the area visible on the map, 1 location could not be mapped

Executive Summary



215

daily number of entries Average daily number of entries * BOC Post-pandemic** BOC

569

128

Pre-pandemic* LG&E Center

Average daily number of entries Average daily number of entries Post-pandemic** LG&E Center

- This analysis aims to present office entry insights to better understand the use of the office space relative to the COVID pandemic in two LG&E buildings located in Louisville, Kentucky: BOC (820 W Broadway) and LG&E Center (220 W Main Street).
- In comparison with the pre-pandemic range (data from January 2019 to September 2019), there was a decrease in the average # of entries per month of 77.6% in LG&E Center and 67.3% in the BOC.
- In both buildings seat capacity is more than double the highest number of entries per day in the post-pandemic analysed scope (November 2021- January 2022).
- Further data analysis confirmed the suspicion that the smallest group of employees is coming to the office on Fridays, with the highest peak of employee and visitor presence typically observed in the middle of the week.

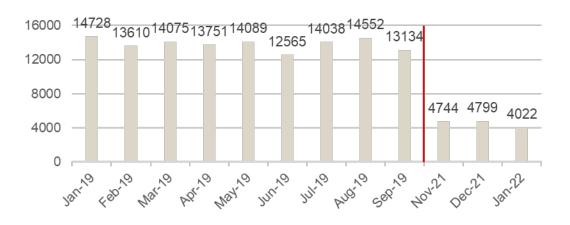
^{*}Pre-pandemic in this analysis = Jan – Sept 2019

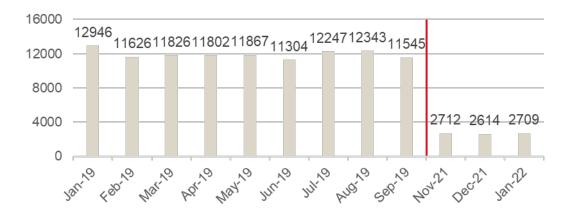
^{**}Post-pandemic in this analysis = Nov 2021 – January 2022

pandemic vs Post-pandemic



Pre-pandemic and post-pandemic total entries comparation



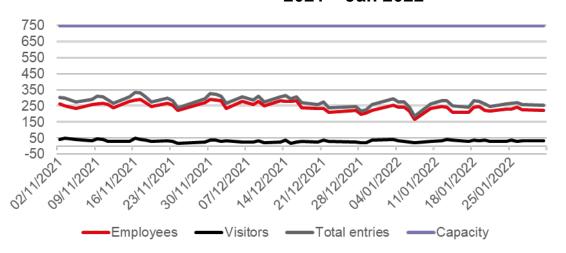






- Capacity in the BOC building is 748 seats.
- The highest number of entries for the entire post-pandemic period in the analyzed scope was 45% of capacity in the building.
- The number of visitors remained fairly stable within the week, although Thursdays were typically the busiest.
- In the BOC building, Contractors make up 62.8% of all office entries.

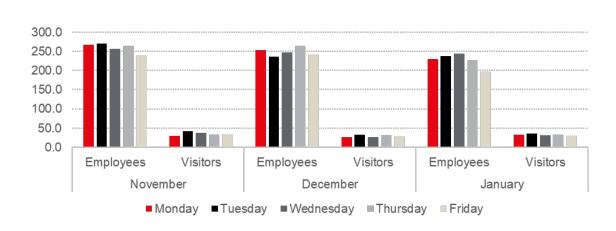
2021 - Jan 2022



Maximum number of entries in each weekday

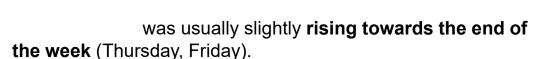
	Monday	Tuesday	Wednesday	Thursday	Friday
November	307	336	332	305	274
December	306	315	323	311	274
January	294	281	282	282	248

Average number of entries in each weekday



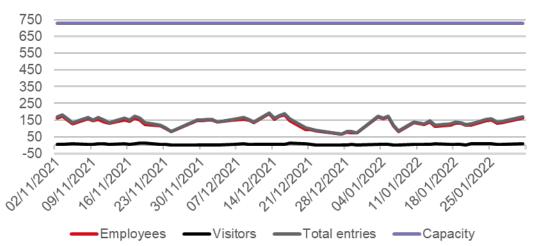
LG&E Center

Post-pandemic scope*



the LG&E Center, Contractors make up 9.49% of all office entries.

Number of entries per day Nov 2021 – Jan 2022

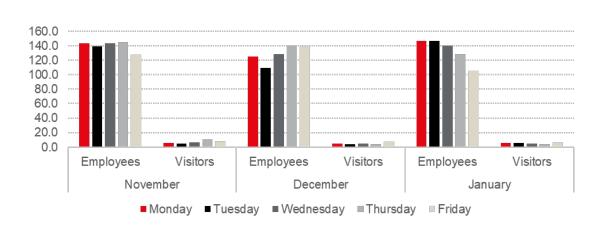




number of entries in each weekday

	Monday	Tuesday	Wednesday	Thursday	Friday
November	164	169	180	163	137
December	194	161	189	190	157
January	173	163	174	146	128

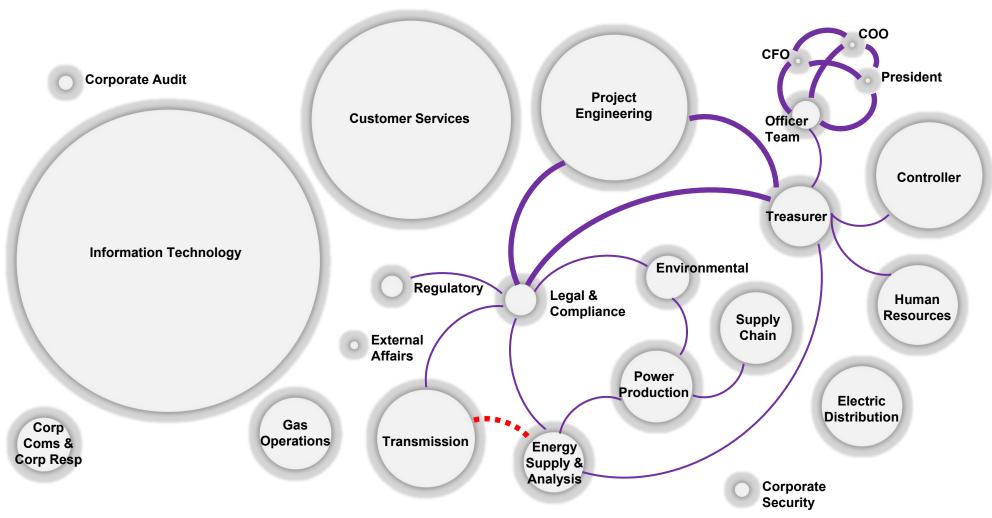
Average number of entries in each weekday





Adjacency Analysis (high level)





Key Notes/Takeaways:

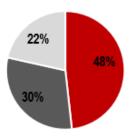
- Circle size reflects relative headcount
- Adjacencies do not represent the entire Business Org's need, but that a Sub-Business Org within noted an adjacency requirement
- Legal & Compliance and Treasury have the most requested adjacencies
- Officer Team on this diagram excludes those outside the 14th/15th floor
- Outside of the 14th/15th
 floor, the only super link
 adjacencies involve
 Project Engineering,
 Treasurer, and Legal &
 Compliance
- Anti-adjacency between Transmission and the Trading & Dispatch suborg of Energy Supply

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Mobility: Total (BOC & Corp)



- Cat 1: In Office
- Cat 2: Hybrid
- Cat 3: Remote

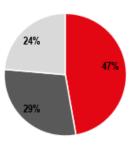
BU Roll-up x Workspace Type Workspace by %



							Futui	re Stat	te / Pla	anning State Headcount (Demand)											
			Cat	1: In-0	ffice					Cat 2	: Agile/	Hybrid		Cat 3							
									Headco	r Share	ed Seats	s,		TOTAL							
		Headco	unt wit	h Seats	provid	ed at 1:	1			Mobi	lity Lev	el TBD			Projected			l			
	Office-	Office-	Wkst-	Wkst-		Wkst-		Office Office Wkst- Wkst- Ren					Remote	Headcount	%	%	%				
Business Organization	Exec	Std	Mgr	Adm	Wkst	Eng	Total	Exec	Std	Mgr	Adm	Wkst	Eng	Total		(Cat 1, 2, 3)	Cat 1	Cat 2	Cat 3		
CFO	1	0	0	1	0	0	2	0	0	0	0	0	0	0	0	2	100%	0%	0%		
Controller	1	0	0	1	0	0	2	0	2	0	0	4	0	6	60	68	3%	9%	88%		
C00	1	0	0	1	0	0	2	0	0	0	0	0	0	0	0	2	100%	0%	0%		
Corp Communications & Corp Responsibility	1	0	0	1	2	0	4	1	5	0	0	28	0	34	1	39	10%	87%	3%		
Corporate Audit	0	0	0	0	0	0	0	0	1	4	0	5	0	10	0	10	0%	100%	0%		
Customer Services	1	5	1	1	45	0	53	0	5	0	0	109	0	114	25	192	28%	59%	13%		
Electric Distribution	1	1	3	3	50	0	58	0	0	0	0	0	0	0	0	58	100%	0%	0%		
Eng Supl & Analysis	1	8	5	2	0	28	44	0	0	0	0	0	0	0	0	44	100%	0%	0%		
Environmental	1	1	4	1	22	0	29	0	0	0	0	0	0	0	2	31	94%	0%	6%		
External Affairs	1	1	0	1	1	0	4	0	0	0	0	0	0	0	0	4	100%	0%	0%		
Gas Operations	1	19	0	1	18	0	39	0	0	0	0	0	0	0	10	49	80%	0%	20%		
Power Production	1	2	0	1	0	46	50	0	0	0	0	0	0	0	0	50	100%	0%	0%		
Human Resources	2	4	1	2	0	0	9	0	1	4	1	36	0	42	8	59	15%	71%	14%		
Info Technology (ITDS)	1	15	8	2	38	0	64	0	5	0	0	125	0	130	98	292	22%	45%	34%		
Legal & Compliance	0	14	1	0	6	0	21	0	0	0	0	0	0	0	0	21	100%	0%	0%		
President	1	0	0	1	0	0	2	0	0	0	0	0	0	0	0	2	100%	0%	0%		
Project Engineering	0	10	0	1	3	21	35	0	0	0	0	12	0	12	37	84	42%	14%	44%		
Regulatory	0	1	0	0	14	0	15	0	0	0	0	0	0	0	0	15	100%	0%	0%		
Corporate Security	0	1	0	0	9	0	10	0	0	0	0	0	0	0	0	10	100%	0%	0%		
Supply Chain	0	3	8	2	33	0	46	0	0	0	0	0	0	0	3	49	94%	0%	6%		
Transmission	1	2	8	1	0	53	65	0	0	0	0	0	0	0	0	65	100%	0%	0%		
Treasurer	1	1	0	1	17	0	20	0	0	0	0	12	0	12	12	44	45%	27%	27%		
Total Count: BOC & Tower	17	88	39	24	258	148	574	1	19	8	1	331	0	360	256	1,190	48%	30%	22%		
% of Total: BOC & Tower							48%							30%	22%						







- Cat 1: In Office
- Cat 2: Hybrid
- Cat 3: Remote

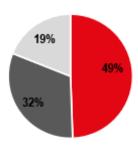
	DOO								Futur	e Stat	e / Pla	nning	State	Head	count	(Den	nand)				
	BOC		Cat 1: In-Office									Cat 2:	Agile/H	ybrid		Cat 3					
											Headco	unt plar	ned for	Share	d Seats		TOTAL				
				Headco	unt wit	h Seats provided at 1:1					Mobil	ity Leve	TBD				Projected				
	Business		Office-	Office-	Wkst-	Wkst-		Wkst-		Office-	Office-	Wkst-	Wkst-		Wkst-		Remote	Headcount	%	%	%
Dept#	Organization	Sub-Organization	Exec	Std	Mgr	Adm	Wkst	Eng	Total	Exec	Std	Mgr	Adm	Wkst	Eng	Total	HC Total	(Cat 1, 2, 3)	Cat 1	Cat 2	Cat 3
18	Customer Services	Customer Serv & Mktg (PARENT ROW)							0							0		0	N/A	N/A	N/A
18-a	Customer Services	Customer Serv & Mktg - CS&M Director							0		2			1		3		3	0%	100%	0%
18-b	Customer Services	Customer Serv & Mktg - Business Office		2			14		16							0		16	100%	0%	0%
18-c	Customer Services	Customer Serv & Mktg - Business Service Ctr					1		1					16		16		17	6%	94%	0%
18-d	Customer Services	Customer Serv & Mktg - Residential Service Ctr					20		20					21		21		41	49%	51%	0%
18-e	Customer Services	Customer Serv & Mktg - RBSSL							0					6		6	4	10	0%	60%	40%
18-f	Customer Services	Customer Serv & Mktg - Cust Commitment/Civic Affairs							0					6		6	1	7	0%	86%	14%
18-g	Customer Services	Customer Serv & Mktg - Business Analysis							0					2		2	10	12	0%	17%	83%
20	Customer Services	Revenue Integrity		1	1		10		12					48		48		60	20%	80%	0%
22	Electric Distribution	Electric Reliability		1	2	1	42		46							0		46	100%	0%	0%
23	Electric Distribution	Facility Services			1	1	5		7							0		7	100%	0%	0%
26	Electric Distribution	Transportation					3		3							0		3	100%	0%	0%
35	Gas Operations	Gas Constr Ops & Engineer		1					1							0		1	100%	0%	0%
36	Gas Operations	Gas Control & Storage		17			12		29							0	10	39	74%	0%	26%
37	Gas Operations	Gas Mgmt Planning & Supply		1			6		7							0		7	100%	0%	0%
47	Info Technology (ITDS)	IT Business Services							0		5					5	40	45	0%	11%	89%
49-BOC	Info Technology (ITDS)	IT Infrastructure & Operations		13			28		41					70		70	13	124	33%	56%	10%
50	Info Technology (ITDS)	IT Security Risk Management							0							0	25	25	0%	0%	100%
56	Project Engineering	Facility Projects		1				10	11							0		11	100%	0%	0%
57	Project Engineering	Project Engineering		8				11	19					12		12	37	68	28%	18%	54%
59	Project Engineering	REROW		1		1	3		5							0		5	100%	0%	0%
61	Corporate Security	Corp Security/Bus Continuity		1			9		10							0		10	100%	0%	0%
63	Supply Chain	IT Sourcing and Contract Mgmt		1	1		6		8							0		8	100%	0%	0%
64	Supply Chain	Material Svcs & Logistics			1		1		2							0		2	100%	0%	0%
65	! !! /	Supplier DEI			1		1		2							0		2	100%	0%	0%
66	Supply Chain	Supply Chain Data Analytics			1		3		4							0		4	100%	0%	0%
67	Supply Chain	T&D Sourcing & Procurement		1	3	1	21		26							0	3	29	90%	0%	10%
70-BOC	Transmission	Transmission Eng/Construct			2			25	27							0		27	100%	0%	0%
71-BOC	-	Budgeting & Planning					9		9							0	10	19	47%	0%	53%
	Total Count: BOC & Tower		0	49	13	4	194	46	306	0	7	0	0	182	0	189	153	648	47%	29%	24%
	% of Total: BOC & Tower								47%							29%	24%	100%			



	_							F	uture	State	e / Plai	nning	State	Head	count	(Der	nand)				
	Tower				Cat	1: In-0	ffice					Cat 2:				•	Cat 3				
										,	Headcor	unt plan	ned fo	r Share	d Seats			TOTAL			
				Headcount with Seats provided at 1:1								Mobilit					Remote	Projected			
	Business		Office	Office	Wkst.	Wkst-		Wkst-		Office.	Office-	Wkst-	Wkst.		Wkst-		HC	Headcount	%	%	%
Dept #	Organization	Sub-Organization	Exec		Mgr	Adm	Wkst		Total	Exec	Std	Mgr		Wkst		Total	Total	(Cat 1, 2, 3)	Cat 1	Cat 2	Cat 3
1		Officer Team	1			1			2						-	0		2	100%	0%	0%
2		Acctg & Regulatory Rprtg	<u> </u>						0		1					1	42	43	0%	2%	98%
3		Corporate Tax and Payroll (Tax)							0		1			1		2	7	9	0%	22%	78%
3a		Corporate Tax and Payroll (Payroll)							0					3		3	2	5	0%	60%	40%
4		Financial Reporting							0							0	5	5	0%	0%	100%
5		Financial Systems & Processes							0							0	4	4	0%	0%	100%
6		Officer Team	1			1			2							0		2	100%	0%	0%
7		Officer Team	1			1			2							0		2	100%	0%	0%
8	Corp Communications & Corp	Communications&Corp Respon							0		3			16		19		19	0%	100%	0%
9	Corp Communications & Corp	·					2		2					3		3		5	40%	60%	0%
10		External & Brand Communication							0		1			4		5	1	6	0%	83%	17%
11	Corp Communications & Corp								0		1			2		3		3	0%	100%	0%
12	Corp Communications & Corp		1			1			2	1				3		4		6	33%	67%	0%
13	Corporate Audit	Audit Services							0		1	3		4		8		8	0%	100%	0%
14	Corporate Audit	Sarbanes Oxley							0			1		1		2		2	0%	100%	0%
15	Customer Services	AMI (Advanced Metering Infras)		2					2		2					2		4	50%	50%	0%
17	Customer Services	Business/Economic Dev and Eff							0		1			9		10	10	20	0%	50%	50%
19	Customer Services	Officer Team	1			1			2							0		2	100%	0%	0%
24	Electric Distribution	Officer Team	1			1			2							0		2	100%	0%	0%
27	Eng Supl & Analysis	Coal Supply & By-Prod Mktg		1	2			12	15							0		15	100%	0%	0%
28	Eng Supl & Analysis	Energy Plng Analysis & Forecast		1	2	1		12	16							0		16	100%	0%	0%
29		Officer Team	1			1			2							0		2	100%	0%	0%
30	· · · · ·	Power Supply		6					6							0		6	100%	0%	0%
31	Eng Supl & Analysis	Technology Research and Analys			1			4	5							0		5	100%	0%	0%
32		Environ&Federal Reg Compliance		1	4		22		27							0	2	29	93%	0%	7%
33-a	External Affairs	External Affairs		1			1		2							0		2	100%	0%	0%
33-b	External Affairs	Officer Team	1			1			2							0		2	100%	0%	0%
34	Environmental	Officer Team	1			1			2							0		2	100%	0%	0%
38	Gas Operations	Officer Team	1			1			2							0		2	100%	0%	0%
39		Fleet Ops Performance & Reliability						2	2						\Box	0		2	100%	0%	0%
40		Generation Services		2				44	46							0		46	100%	0%	0%
41		Officer Team	1			1			2						М	0		2	100%	0%	0%



Mobility: Corporate (Tower)

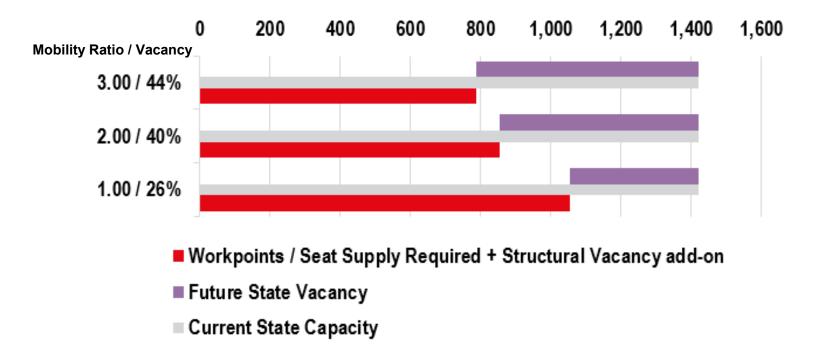


Cat 1: In Office
Cat 2: Hybrid

Cat 3: Remote

	Т						ı	Future	State	/ Plar	nning	State	Head	lcount	t (Derr	nand)					
	Tower			Cat	1: In-0	ffice					Cat 2:	Agile/H	lybrid			Cat 3					
											leadcou	ınt plan	ned fo	r Share	d Seats		TOTAL				
				Headcount with Seats provi					ovided at 1:1				ity Leve					Projected			
	Business		Office-	Office-	Wkst-	Wkst-		Wkst-		Office-	Office-	Wkst-	Wkst-		Wkst-		HC	Headcount	%	%	%
Dept #	Organization	Sub-Organization	Exec	Std	Mgr		Wkst	Eng	Total			Mgr		Wkst		Total	Total	(Cat 1, 2, 3)	Cat 1	Cat 2	Cat 3
42	Human Resources	Health and Well-Being							0							0	8	8	0%	0%	100%
43	Human Resources	Human Resources (PARENT ROW)							0							0		0	N/A	N/A	N/A
43-a	Human Resources	HR Generalist/Labor	1	1					2					10		10		12	17%	83%	0%
43-b	Human Resources	Staffing		1					1			1		9		10		11	9%	91%	0%
43-c	Human Resources	Talent Management							0					4		4		4	0%	100%	0%
43-d	Human Resources	Benefits							0			1		7		8		8	0%	100%	0%
43-е	Human Resources	Compensation		1					1					2		2		3	33%	67%	0%
43-f	Human Resources	HRIS							0			1		4		5		5	0%	100%	0%
44	Human Resources	Inclusion/Employee Engagement		1	1	1			3		1	1	1			3		6	50%	50%	0%
45	Human Resources	Officer Team	1			1			2							0		2	100%	0%	0%
46	Info Technology (ITDS)	IT AMI		1	1				2					7		7		9	22%	78%	0%
48	Info Technology (ITDS)	IT Development & Support		1	7	1	8		17					48		48	20	85	20%	56%	24%
49-Twr	Info Technology (ITDS)	IT Infrastructure & Operations					2		2							0		2	100%	0%	0%
51	Info Technology (ITDS)	Officer Team	1			1			2							0		2	100%	0%	0%
52	Legal & Compliance	Compliance		1			1		2							0		2	100%	0%	0%
53	Legal & Compliance	Federal Policy		1			1		2							0		2	100%	0%	0%
54	Legal & Compliance	Legal		12	1		4		17							0		17	100%	0%	0%
55	President	Officer Team	1			1			2							0		2	100%	0%	0%
60	Regulatory	State Regulation and Rates		1			14		15							0		15	100%	0%	0%
62	Supply Chain	Commercial Operations		1	1	1	1		4							0		4	100%	0%	0%
68	Transmission	Officer Team	1			1			2							0		2	100%	0%	0%
69-Tower	Transmission	Trans Strategy & Planning		1	5			14	20							0		20	100%	0%	0%
70-Tower	Transmission	Transmission Eng/Construct		1	1			14	16							0		16	100%	0%	0%
71-Twr	Treasurer	Budgeting & Planning		1			3		4					7		7		11	36%	64%	0%
72	Treasurer	Corporate Finance					4		4							0		4	100%	0%	0%
73	Treasurer	Credit/Contract Administration					1		1					2		2	2	5	20%	40%	40%
74	Treasurer	Officer Team	1			1			2							0		2	100%	0%	0%
75	Treasurer	Risk Management							0					3		3		3	0%	100%	0%
	Total Count: BOC & Tower		17	39	26	20	64	102	268	1_	12	8	1_	149	0	171	103	542	49%	32%	19%
	% of Total: BOC & Tower								49%							32%	19%	100%			



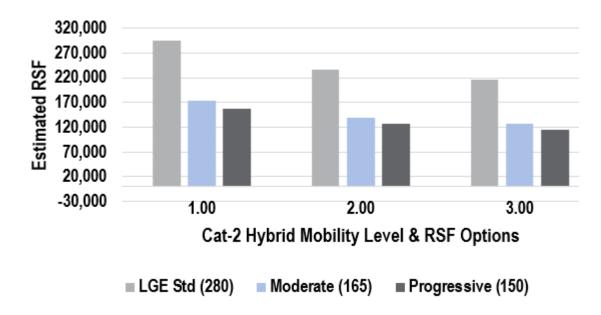


Assumptions

- Sharing ratio options of 1.00, 2.00, and 3.00 reflect Category 2 (Hybrid)
- No change to Seat Supply (Seat Capacity)
- No movement of any Sub-BUs from Corporate (tower) to BOC



Range of RSF Need x Mobility Level



Supporting Data:

RSF Estimate	LG&E Std	Moderate	Progressive	
Mobility Leve Dens	280	165	150	
Future State /	Cat 2 Mobility Level (Options)	N/A	N/A	N/A
Planning State Scenario Options	1.00	294,633	173,623	157,839
	2.00	239,193	140,953	128,139
	3.00	220,713	130,063	118,239

Headcount category/profile definitions:

	In-Office (assigned seats)	Hybrid (varies until agreed)	Remote (hotel seats)
Sharing Ratio	1:1	TBD	1:10
Office	4-5	2-3	< 2
Frequency	days/wk	days/wk	days/wk





Note: LG&E selected to model the 1:2.0 mobility ratio in the Create phase with workplace space programming and a stack plan

Least aggressive

Scenario 2

Move HQ 2.0 Mobility at both sites

- Program a new HQ
- Implement a 1:2 Hybrid mobility ratio
- Incorporate supporting Workplace of the Future programming standards (i.e. office/workstation sizes, conference room size mix)

Most aggressive

Scenario 3

Move HQ 3.0 Mobility at both sites

- Program a new HQ
- Implement a 1:3 Hybrid mobility ratio
- Incorporate supporting Workplace of the Future programming standards (i.e. office/workstation size, conference room size mix)

Scenario 1

Right size & Remain 2.0 Mobility at both sites

- Maintain the LG&E Center
- Implement a 1:2 Hybrid mobility ratio
- Limited programming adjustments (ex. adjust the mix of conference room sizes to align with best practice trends)



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JLL used the following approach to complete the LG&E Occupancy Strategy

Step 1: Optimize the use of the BOC

- Reallocate certain Business Orgs from the Tower to the BOC as directed by LG&E
 - 220 total future state headcount reallocated to the BOC out of the 548 headcount currently at the Tower
- Apply mobility levels
- Complete the BOC block & stack analysis

Step 2: Develop strategies for the Tower/Corporate

- Apply the same mobility levels to the remaining headcount at the Tower
- Build workplace space programs for the following strategies:
 - Right-size & Remain (also includes block & stack plans)
 - Move & Right-size (space programming only)

Mobility Profile Summary







30% Hybrid

1:2
One seat for
every two
headcount,
within the
business org's
seat allocation

22% Remote

1:10

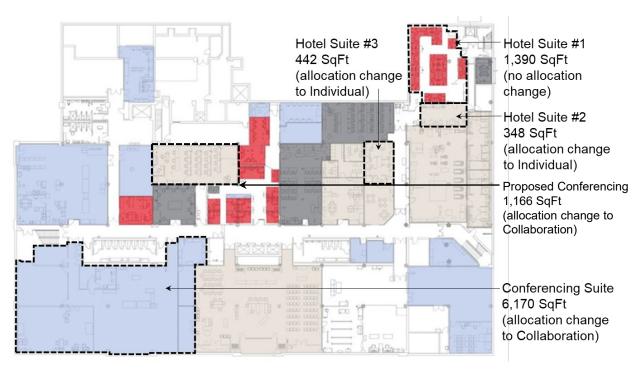
Need a hotel seat from time to time, not within the business org's seat allocation



BOC Space Use Modifications – Lower Level



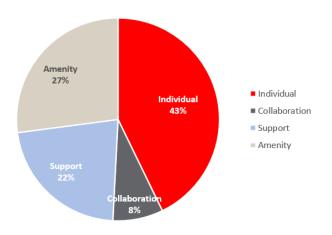




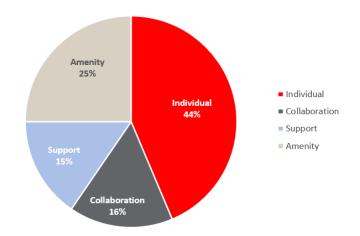
Notes:

- Two additional hotel suites to replace amenity/specialty space (790 sq ft) all hoteling for the BOC is located on this floor
- 7,336 sq ft of unutilized support and amenity/specialty space reallocated to collaboration to better support a hybrid workplace; building total **collaboration space doubles**. This space could also convert to additional hoteling space, but the current projection of that demand does not warrant additional hotel seats.

BOC Total Current State Allocations



BOC Total Proposed Allocations (modified Lower Level)

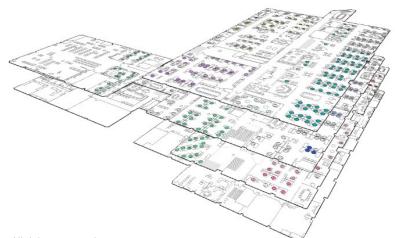


BOC Restack/Optimization Summary





- Headcount increase of 78%
 - Future state headcount projections for existing BOC teams obtained in interviews
 - Teams totaling 220 people were reallocated from the Tower
- Vacancy is higher than the projected 20%, in large part due to the prevalence of demised suites at the BOC. Additionally:
 - The lower-level hoteling seats total 46, but only 19 are currently needed in this model. If excess hoteling is excluded the **vacancy** is 26%
 - Roughly 1/4 of the total vacancy is 3rd floor call center seats
- The majority of headcount at the BOC is Hybrid or Remote (62% total)



Summary of Scenario Options (BOC)	Current State	Future State (2025)
	All In-Office	+ Hybrid, Remote
Capacity (total seats)	747	747
Headcount	492	875
Demand (seats considering mobility)	492	529
Vacancy: Excess	255	218
Vacancy %: Excess	34%	29%*

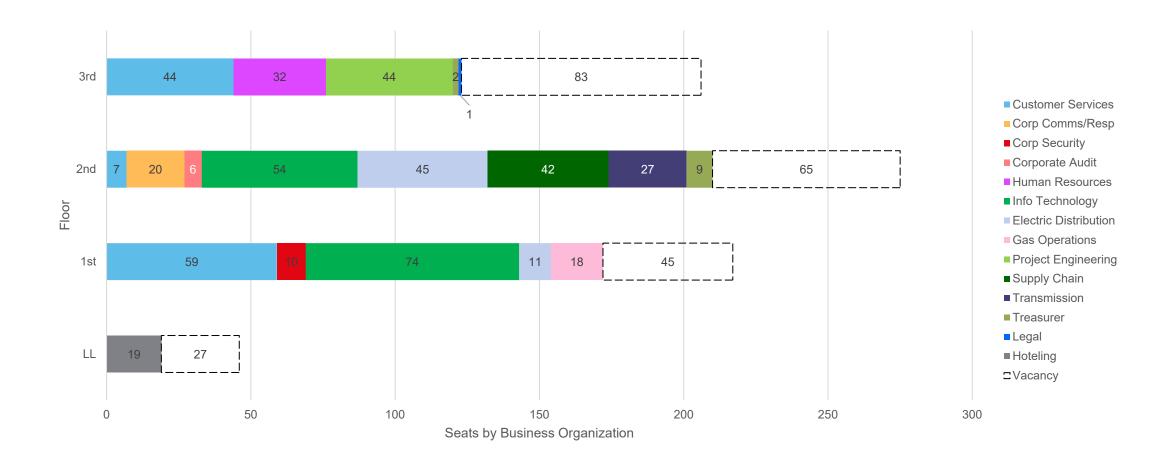
		Demand				
	Headcount		Hybrid/Agile (1:2)	Remote (hotel seat provided 1:10)		
Demand %	875	38%	40%	22%		

BOC Proposed Restack





Appendix.





Space Programs: Corporate (Tower)



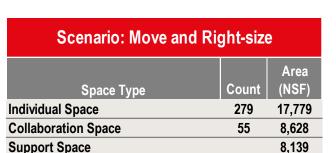
3.241

Current State Program					
Space Type	Count	Area (NSF)			
Individual Space	743	53,916			
Collaboration Space	73	19,491			
Support Space		17,220			
Amenity/Specialty Space		15,050			

105,677	Total NSF
200,874	Total RSF
270	Density (RSF)

Scenario: Remain & Right-size					
Space Type	Count	Area (NSF)			
Individual Space	279	23,215			
Collaboration Space	51	8,628			
Support Space		8,931			
Amenity/Specialty Space		11,941			

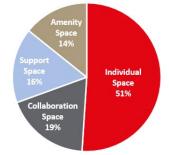
Total NSF (programmed need)	52,714
Total RSF (programmed need)	84,870
Density (RSF) as programmed	304
Actual RSF (all retained floors)	107,855
Actual RSF (only floors w/ workpoints)	96,411
Actual Density w/ existing 346 workpoints (excluding lower level and 23rd FL)	
Actual Density w/ reduced 279 workpoints (excluding lower level and 23rd FL)	

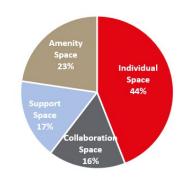


37,787	Total NSF
60,837	Total RSF
218	Density (RSF)

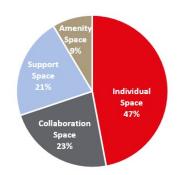
Note: JLL
estimated the
RSF for both
proposed
scenarios based
on the
approximated
current state
circulation and
gross up factor

Detailed space programs for each scenario are in the <u>Appendix</u>





- 46% reduction in RSF
- 54% reduction of workpoints (could reduce further, see next slide re: excess seats)
- Existing workpoint sizes are maintained



Amenity/Specialty Space

- 70% reduction in RSF
- 62% reduction of workpoints (vacancy reduced to 10%)
- Workpoint sizes are reduced: 48 sq ft workstations, 144 sq ft Exec/Dir. Offices, 120 sq ft Standard Offices

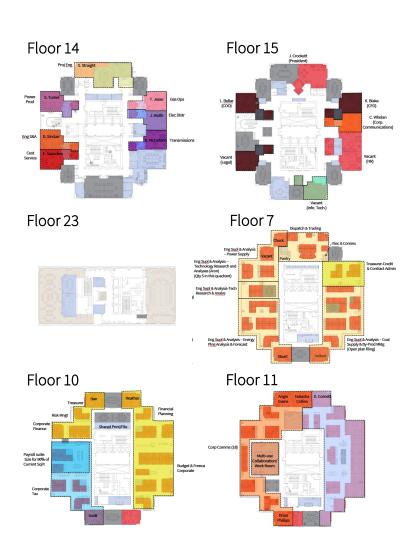


Floors to Retain:

- Initial direction from LG&E: retain a block of adjacent floors as much as possible
 - Executive floors: 14, 15 & 23 (23rd may be variable as Executive-specific space)
 - Additional Floors: 7 (or recreate on another floor), 10 & 11
- Determination of Retained floors (directed by LG&E, see next slide):
 - Infrastructure
 - Executive-level tenant improvements
 - Remaining headcount demand
 - The majority of headcount remaining at the Tower is In-Office (dedicated seats)

Space program includes select renovations to Collaboration spaces and Offices

- Conferencing/collaboration program counts based on best-practice trends
- Current workspace size standards are maintained so that the potential scope of renovation required is minimized (e.g. select larger/executive offices could be split into multiple standard-sized offices)
- Additional analysis and test-fits could be conducted in the future to determine this need in more detail



Retain vs Give-back Direction: Corporate (Tower) | | JLL | LGE | KUI







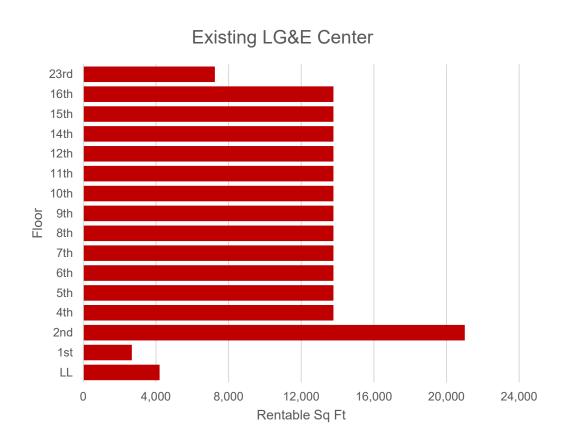
CORPORATE (Tower)							
						LG&E Directed	
Floor	SqFt/FI	Seat Capacity	Occupancy	Vacancy	Vac %	Lease Action	
Basement	4,200	3	0	3	100%	Retain	Give-back break room, move document center from the 1st floor to the Break Room
1	2,670	4	1	3	75%	Giveback Op	Would prefer alternate or smaller workspace on 1st floor for Facility Services
2	21,007	95	16	79	83%	Unsure	Fitness Center challenge
4	13,773	70	51	19	27%	Giveback Op	Move to BOC: Corp Audit (100% remote) & Environmental (100% in office)
5	13,773	64	56	8	13%	Giveback Op	Move to BOC: Customer Service & substantial hybrid & remote workers
6	13,773	75	75	0	0%	Giveback Op	Move to BOC: IT & substantial hybrid & remote workers
7	13,773	67	62	5	7%	Retain	Major infrastructure
8	13,773	71	47	24	34%	Giveback Op	Power Production: Relocate to alt floor (100% in office)
9	13,773	66	53	13	20%	Giveback Op	Controller: Relocate to alt floor (mix of in office, hybrid & remote)
10	13,773	61	47	14	23%	Retain	Controller & Treasurer: Restack & relocate to alt floor (mix of in office, hybrid &
11	13,773	51	38	13	25%	Retain	Corp Comms (move to BOC) & Legal-Compliance (Remain due to Office count)
12	13,773	6	4	2	33%	Giveback Op	Substantially large conferencing space
14	13,773	13	13	0	0%	Retain	Executive floor
15	13,773	16	12	4	25%	Retain	Executive floor
16	13,773	66	53	13	20%	Giveback Op	Move to BOC: Human Resources
23	7,244	0	0	0	N/A	Retain	Marked to retain (but decision will be executive leadership)

Note: LG&E leased part of floor 19 on a separate lease for storage and has issued notification to the landlord to terminate

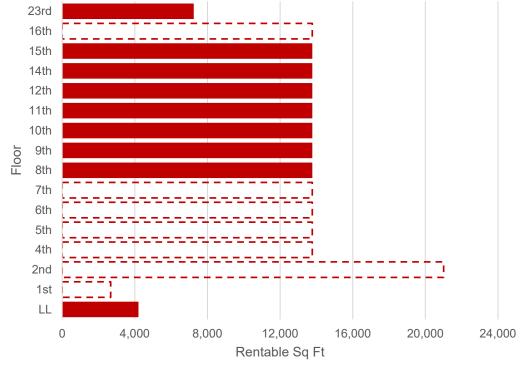
Proposed Stack Analysis: Corporate (Tower)











Released floors = 92,542 total square feet

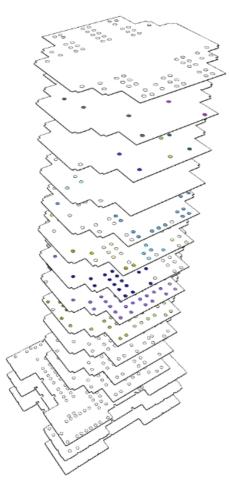
Retained floors = 107,855 total square feet

LG&E Center (Tower) Restack/Right-Size Summary





- The floor plans in this restack analysis portray existing conditions/floor plans; notes regarding changes to space standards (e.g. reducing office size) are provided where applicable
- Vacancy (27%) is higher than the 10% structural vacancy goal for Right-size & Remain if a simple restack/consolidation is performed (no changes to workpoints)
 - The recommended *Vacancy of 10% can be achieved by removing excess workstations (approx. 71 workstations, mostly on floors 8-10 and 12) to incorporate additional collaboration or amenity space, as shown in the table
- The majority of headcount at the Tower is In-Office (73%)
- Rentable SF (RSF) and Density are provided in two views: metrics including all 9 floors as well as metrics excluding the non-workpoint floors (Lower Level and 23rd floor)



Summary of Scenario Options (Tower/Corporate)	Current State	Future State (2025)		
		Right-size	& Remain	
			Replacing Excess Workstations	Move & Right-
	All In-Office	Existing Layout	w/ Collab*	size
Capacity (total seats)	743	346	279	279
Headcount	548	322	322	322
Demand (seats considering mobility)	548	253	253	253
Vacancy: Excess	195	93	26	26
Vacancy %: Excess	26%	27%	10%	10%
Rentable SqFt (all floors)	200,397	107,855	107,855	60,837
Density / RSF	270	312	387	218
Rentable SqFt (w/o LL, 23rd FL)		96,411	96,411	
Density / RSF(w/o LL, 23rd FL)		279	346	
Notes:		More workpoints	Reduced	Future of Work
		than needed =	excess	standards for
		lower RSF/seat	workpoints,	workpoint sizes
		but high vacancy	more	and
			collaboration =	collaboration
			lower vacancy	spaces
			and a higher	
			RSF/seat	Capacity

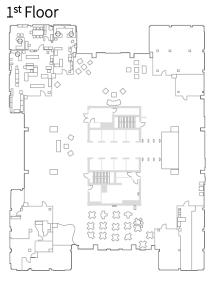
		Demand				
	Headcount	In-Office (1:1)	, ,			
Demand %	322	73%	7%	20%		

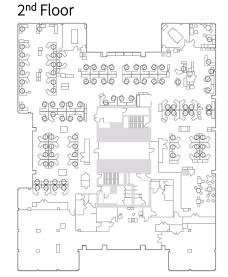
LG&E Center Right-size/Restack – Vacated Floors

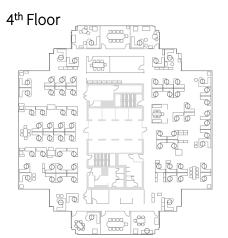


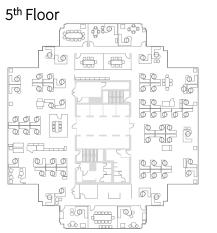


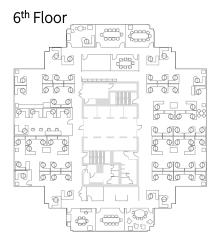
- By relocating teams to the BOC and implementing mobility, six floors were vacated as part of the proposed restack
 - Floors 1-2
 - Floors 4-7
- Floor 7 has specialty space that will need to be recreated on the 12th floor to maintain a block of adjacent floors for the future lease

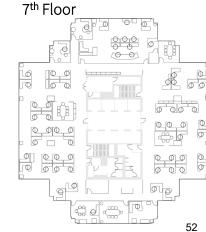










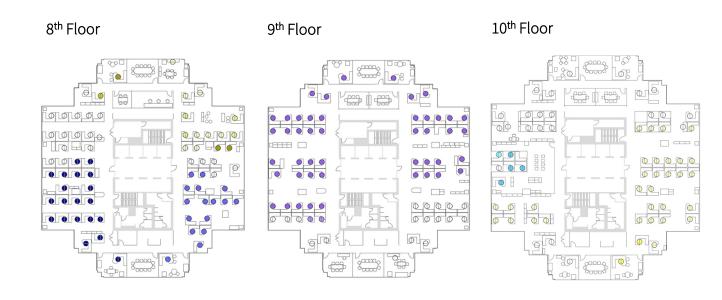


LG&E Center Right-size/Restack – Retained Floors

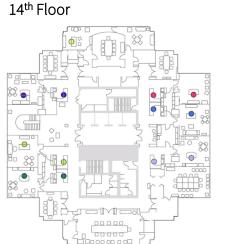


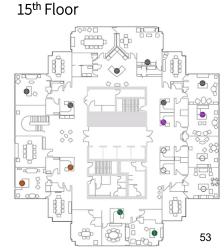


- Floors 8-15 would be retained as floors with workpoints
- The Lower Level and 23rd floor are retained as support and amenity/specialty space









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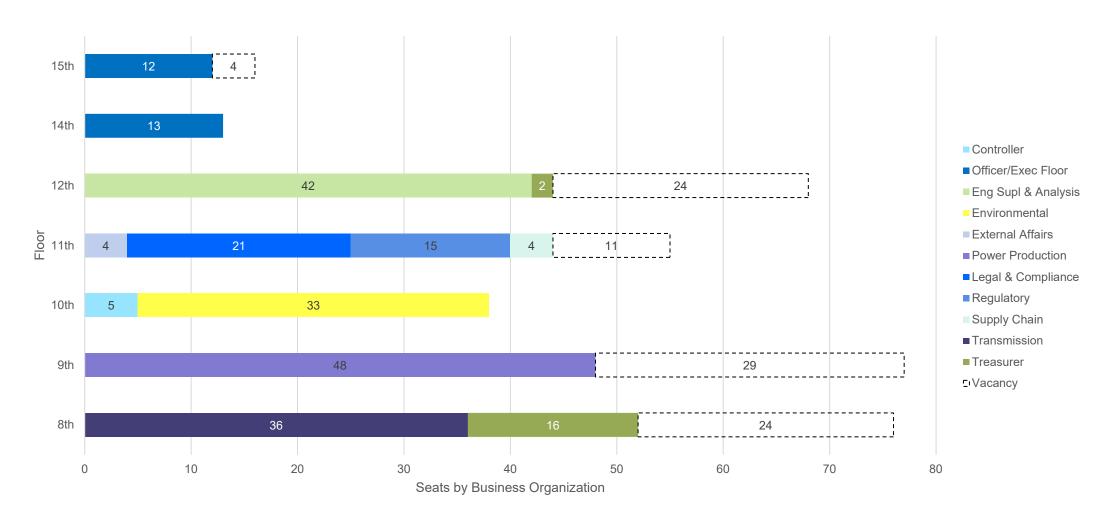
Application Exhibit 2

LG&E Center Right-size/Restack





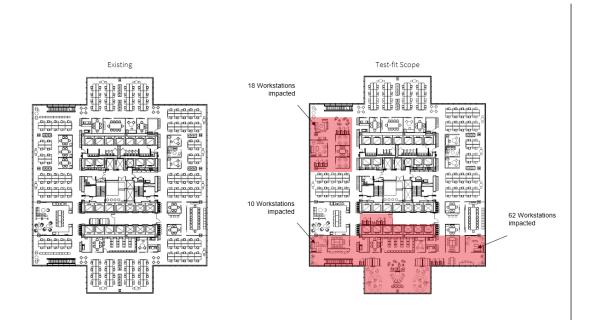
Appendix.



LG&E Center Excess Workstation Opportunity



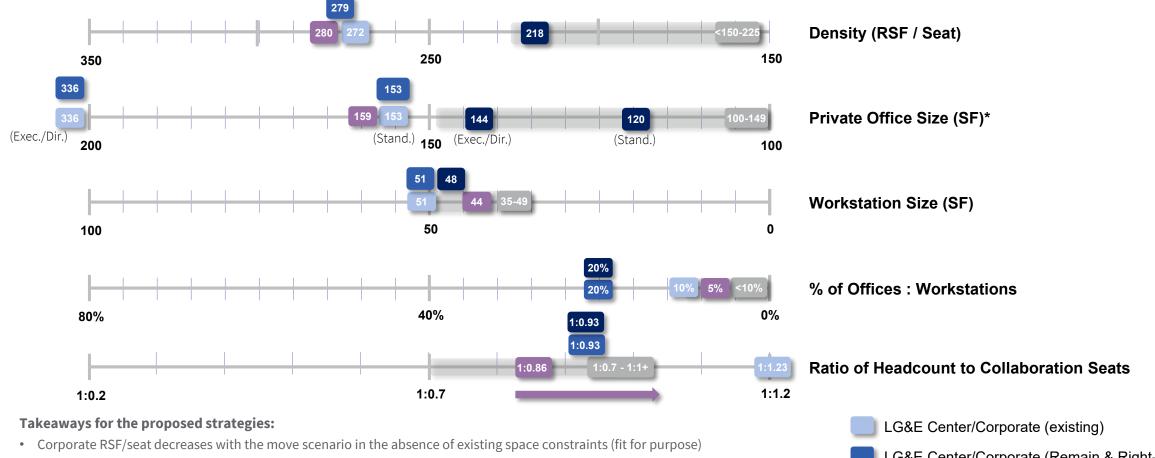












- Corporate workpoint size decreases with the move scenario as workplace of the future standards are implemented
- The % of offices needed for the Corporate site increases due to the shift of certain teams to the BOC and who is remaining
- Collaboration ratio decreases with the proposed mix of collaboration spaces and the elimination of the 12th floor conferencing center at the Tower, but remains within current workplace trends for the mostly in-office headcount
- Collaboration ratio will increase at the BOC as the lower level is outfitted with additional conference space, supporting the mostly hybrid headcount. Example: if collaboration seats are doubled (as the square footage doubles) the ratio is just under 1:1

- LG&E Center/Corporate (Remain & Right-size strategy)
- LG&E Corporate (Move & Right-size strategy)
- Broadway Operation Center (BOC)
- Occupancy Benchmarks**

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Source: JLL Occupancy Benchmarking Guide 2019-2021 57



	Strategy 1: Remain & Right-size		Strategy 2: Move & Right-size		
	BOC	ConsolidatedTower	BOC	New Corporate site	
Scope	Lower level renovations	9 floors retained from the original 16 floors currently leased 23rd floor executive specialty space may also be released but TBD by executive team	Lower Level renovations	Relocation of corporate office (space program provided) Does not include executive specialty space similar to Tower 23rd floor	
Square Footage	7,336 sq ft converted from support & amenity to collaboration 790 sq ft converted from amenity/specialty to hoteling (furniture change only)	Retained floors total 107,855 sq ft (current lease is approx. 200,000 sq ft)	7,336 sq ft converted from support & amenity to collaboration 790 sq ft converted from amenity/specialty to hoteling (furniture change only)	60,837 proposed Rentable Square Feet based on space programming	
Impact	\$	\$\$\$	\$	\$\$-\$\$\$	
Reference		Consolidated LG&E Center 23rd 18th 13th 13th 12th 12th 16th 18th 17th 18th 18th 18th 18th 18th 18th 18th 18		Comment Comm	



Problem Statement

LG&E's goals

Investigate workplace strategy opportunities for the LG&E Center and BOC buildings considering the 2025 lease expiration of the LG&E Center.

Implement mobility and right-size in response to the high vacancy at both the LG&E Center and BOC.

Consider how the BOC (owned) can be optimized as it relates to the LG&E Center's lease expiration.

JLL's Solution

BOC Optimization

- 78% increase in headcount by implementing mobility and reallocating many agile employees from the Tower to the BOC
 - Collaboration square footage doubles

Strategy 1. Remain & Right-size

Right-size at the LG&E Center, identify which floors are the most strategic to retain through stack planning

- 46% reduction of rentable square feet
 - 54% reduction of workpoints

Strategy 2. Move & Right-size

Space programming for a future corporate location implementing Workplace of the Future strategies (collaboration, workspace standards) based on projected headcount

- 70% reduction of rentable square feet
 - 62% reduction of workpoints
 - Vacancy reduced to 10%

How the solution was achieved

First

JLL conducted a current state assessment of the LG&E Center and BOC buildings, comparing existing occupancy metrics against trends & benchmarks. Interviews, badge swipe analysis, and employee heat mapping were also performed.

Second

JLL worked with LG&E to develop mobility profiles, apply sharing ratios, and conduct a supply & demand analysis.

Third

JLL developed plans to optimize the use of the BOC first, and then developed two space program scenarios for the remaining corporate headcount moving toward Workplace of the Future occupancy strategies.

59



Thank you!







Space Allocation Details



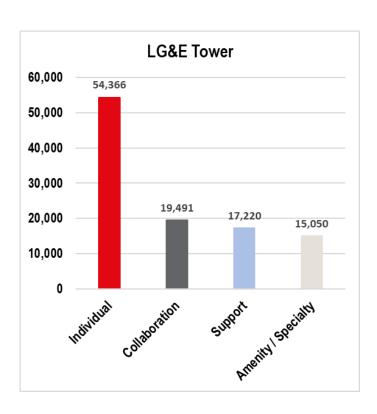


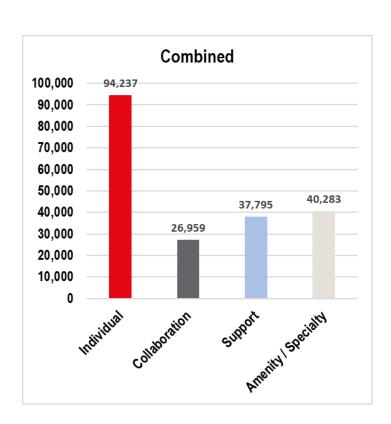
Individual	Collaboration	Support	Amenity / Specialty	Core /	Other
Space Type	Space Type	Space Type	Space Type	Infrastructure	
Office	Conference Room: Large	Reception Area (NIC Receptionist)	Atrium	Shared Lobby	Library
Office-Hotel	Conference Room: Medium	Work Room	Auditorium	Rest Room	Fitness
Workstation	Conference Room: Small	Copy / Print	Training Room	Elec / Comms Room	Medical
Wkst-Bench	Flex Room (MobileFurn)	Mail Room	Cafeteria	Fire Pump Room	Store
Wkst-Hotel	Huddle Room	Storage Room	Catering Prep	Genrator Room	Day Care
Wkst-Call Center	Phone Room / Focus Room	Filing Room	Break Room / Area (includes seating)	Mechanical	Concierge
Specialized (Receptionist)	Open Collaboration (open office)	Mother's Room	Fitness	Custodial	Studio
Specialized (Security)		Wellness / Quiet / Meditation	Locker Room	Loading Dock	Visitor Center
Specialized (other)		Pantry / Kitchen (no seating)		Stairs	
		Lockers (alcove or open office area)		Elevator	
		Computer / Tech Room		Shaft (space)	
		Lab			
		MDF Room (Main Distribution Frame)			
		IDF Room (Independent Distribution Frame)			

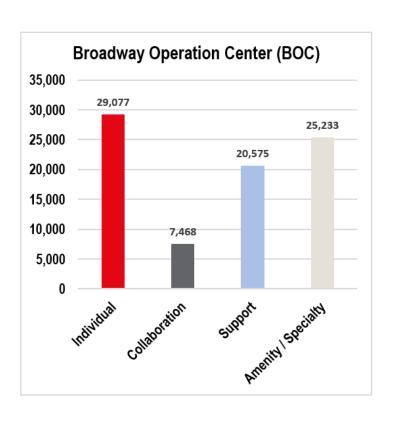
Space Allocation





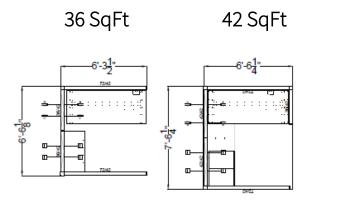




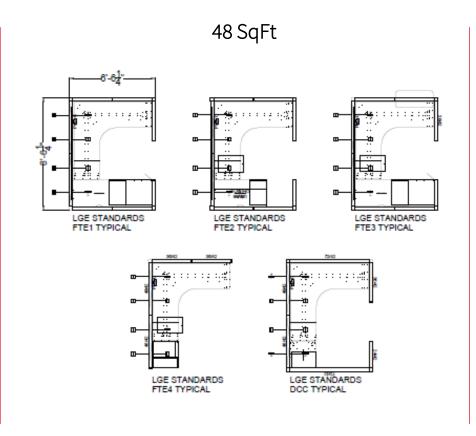


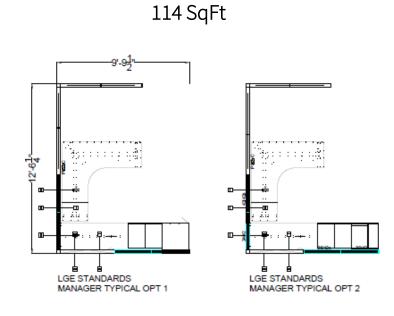
Note: Not inclusive of circulation





RESIDENTIAL SERVICE REP TYPICAL BUSINESS SERVICE REP TYPICAL



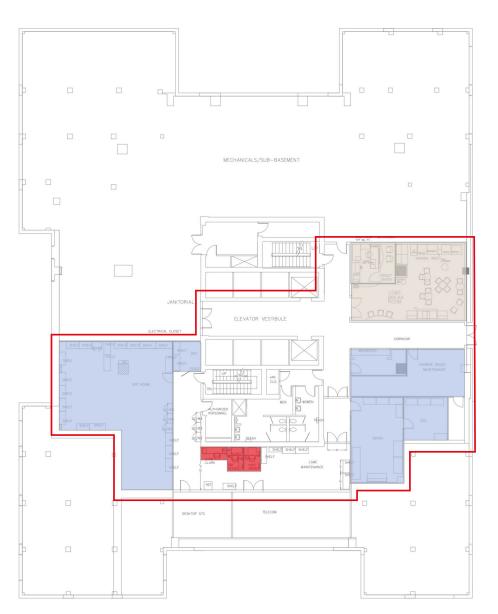


Note: Estimated sizes above each image are the interior dimension excluding panels

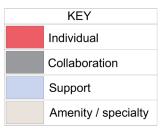




- The basement floor consists of mostly storage/support space.
- This floor also features a break room, Credit Union office and a few facilities workstations.
- Note: general outline of the scope of our analysis is outlined in red – not indicative of lease terms







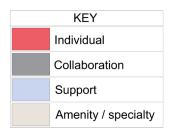




- LG&E occupies only a portion of this floor, housing Corporate Facility Services and Xerox Document Services.
- Note: general outline of the scope of our analysis is outlined in red – not indicative of lease terms



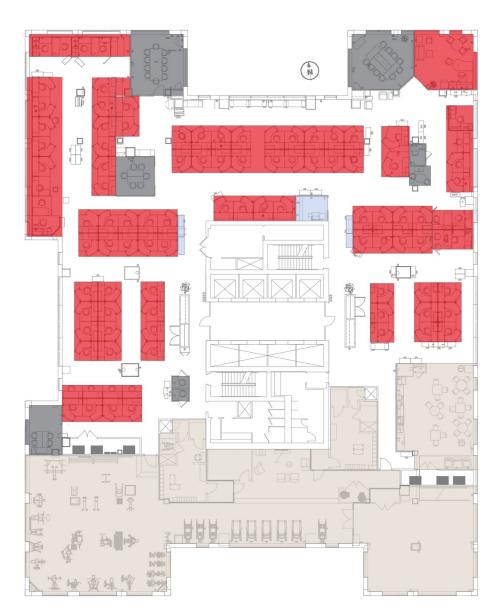




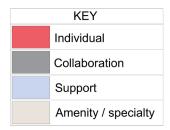




- The 2nd floor provides most of the amenity space in the Tower, including a Cafeteria, Fitness Center, and Yoga Room
- This floor more workstations than any other floor
- The collaboration to work seat ratio is lower on this floor



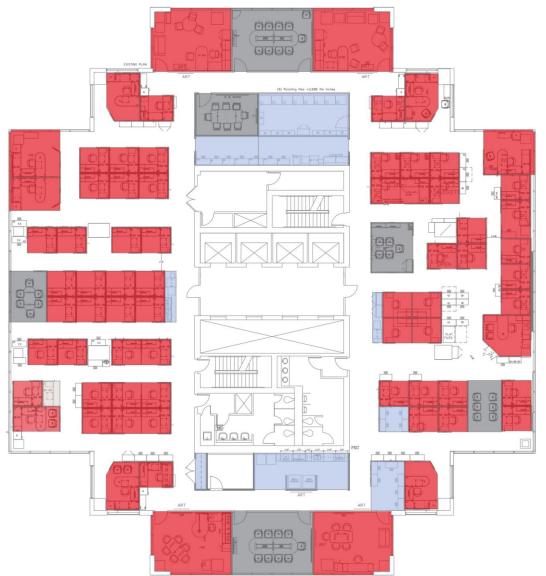


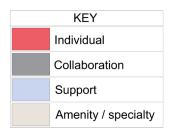






- The 4th floor represents a typical floor plan in the Tower
- Collaboration is evenly distributed on this floor

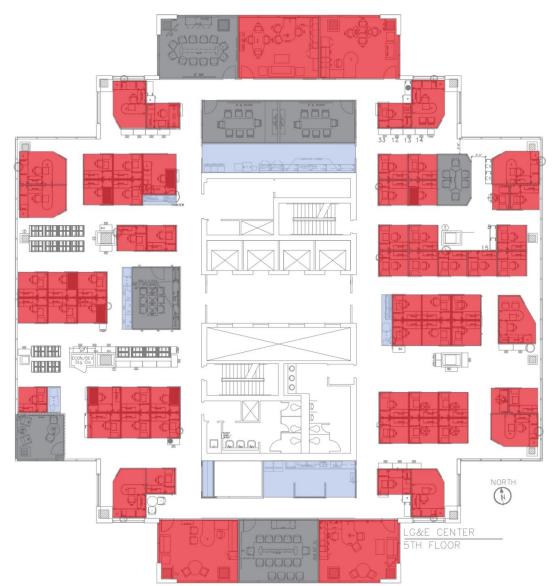


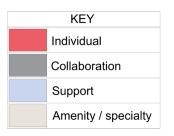






- Collaboration is evenly distributed on this floor
- The 5th floor has more small-medium collaboration spaces compared to most of the other floors
- There is a private conference room in the upper left of this floor



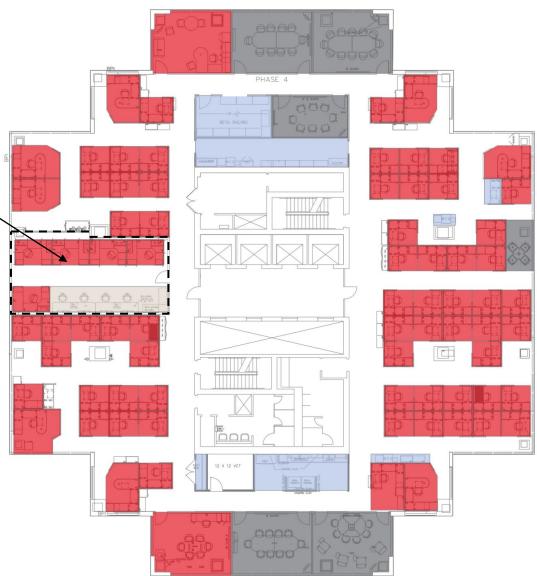








- The 6th floor has a secured suite with a few workstations and benches
- The collaboration spaces on this floor are less evenly distributed



KEY			
	Individual		
	Collaboration		
	Support		
	Amenity / specialty		





- The 7th floor includes an enclosed suite with office and workstations
- There are fewer workpoints on this floor compared to others
- This floor only has 2 enclosed conference rooms
- Collaboration is evenly distributed on this floor

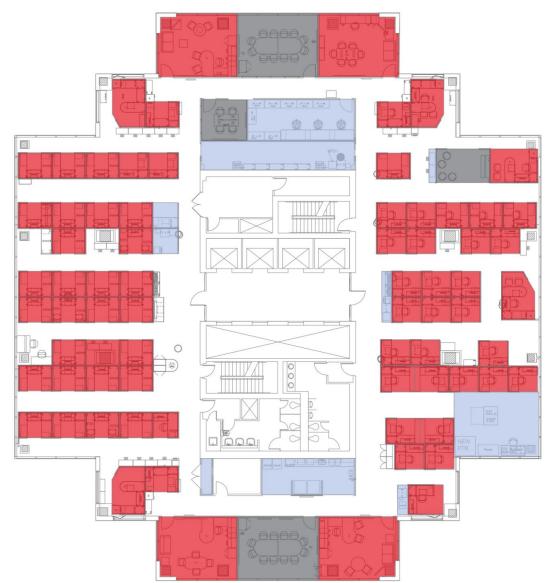


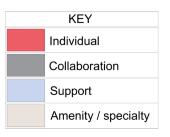
KEY
Individual
Collaboration
Support
Amenity / specialty





- The 8th floor represents a fairly typical floor plan in the Tower
- Collaboration space is limited on this floor

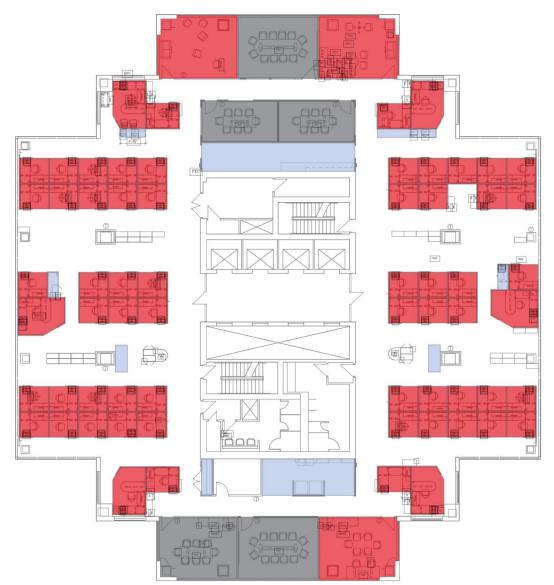








- The 9th floor does not include any open collaboration areas
- The workstations on this floor are more spread out compared to most of the other floors



KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty

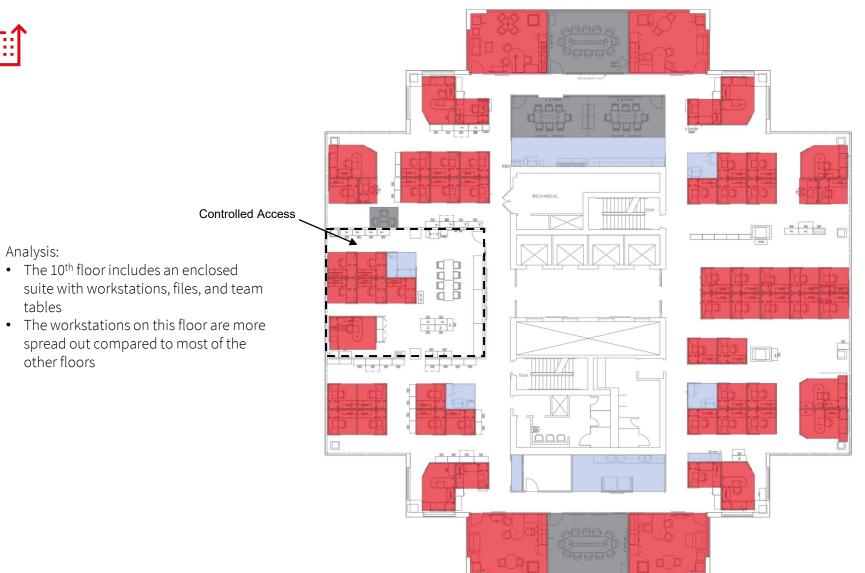




Analysis:

tables

other floors



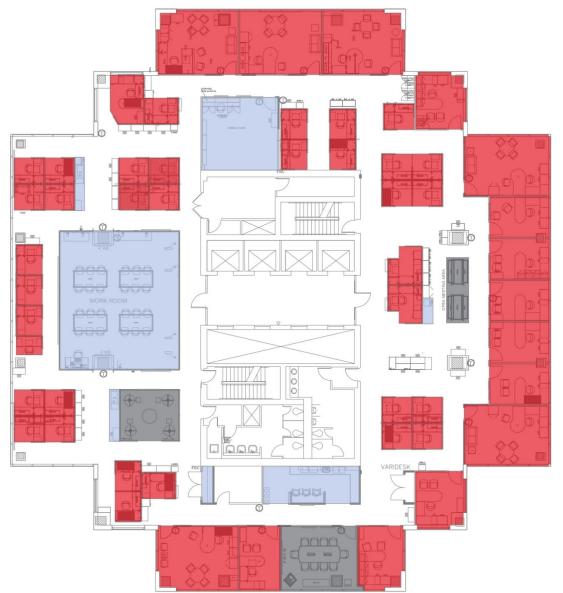
KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty





Analysis:

- The 11th floor has more private offices compared to the other floors
- There is also a large workroom on this floor



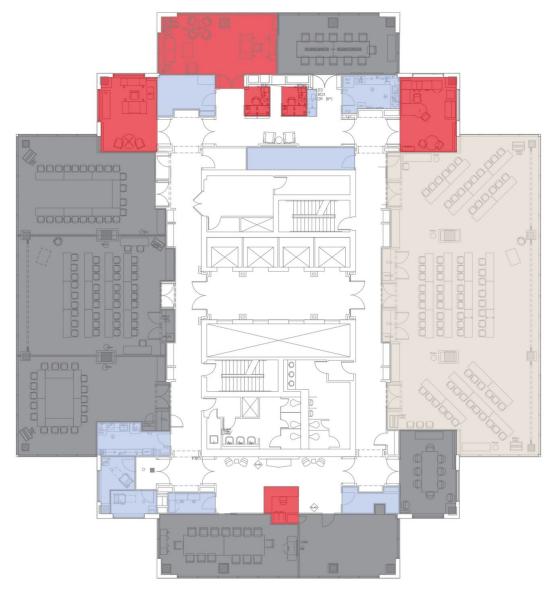
KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty

76





- The 12th floor includes executive offices
- This floor is mostly conferencing and training rooms

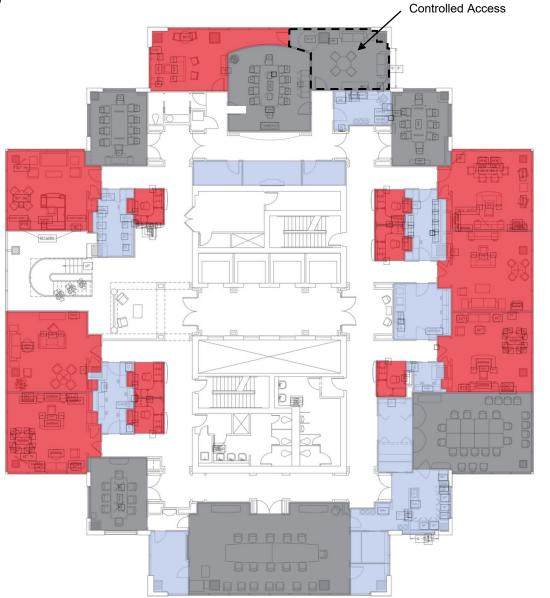


KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty





- The 14th floor includes a dining room and one of the larger conference room
- This is an executive floor and includes large offices, conference rooms, and executive assistant workstations
- Roughly half of the Officer Team resides on this floor

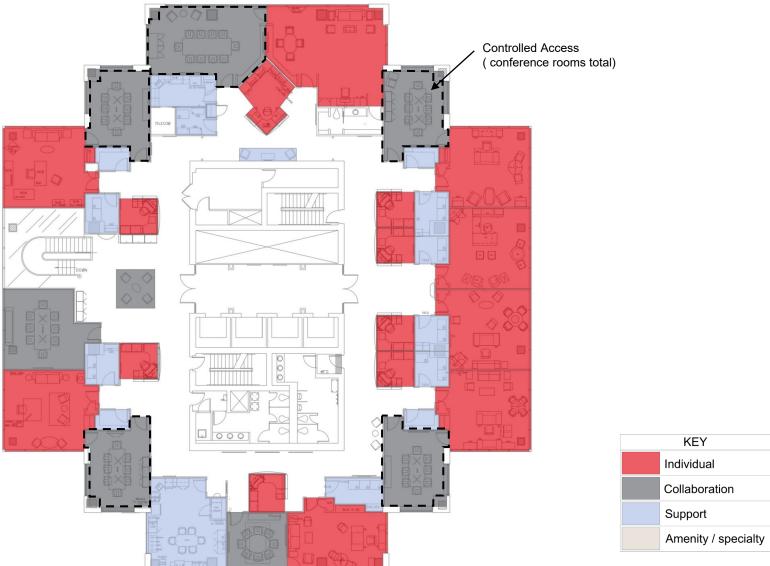


KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty





- The 15th floor is an executive floor and includes large offices, conference rooms, and executive assistant workstations
- Roughly half of the Officer Team resides on this floor
- There are 5 private conference rooms on this floor

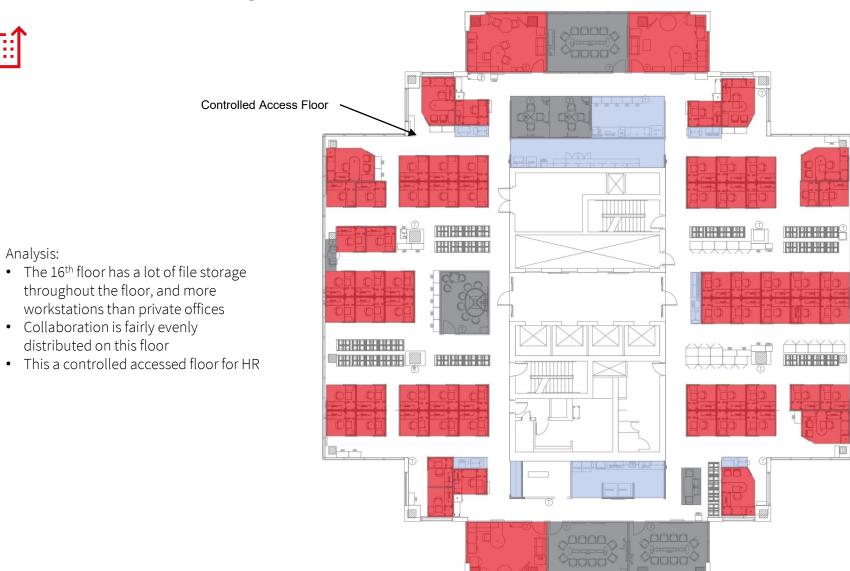


throughout the floor, and more workstations than private offices

• Collaboration is fairly evenly distributed on this floor





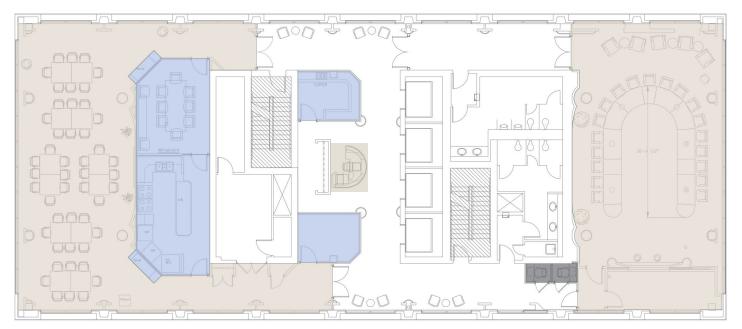


KEY	
	Individual
	Collaboration
	Support
	Amenity / specialty





- The 23rd floor includes mostly specialty spaces, including a cafeteria restricted to the officers and a Board of Directors room
- There are no individual workpoints on this floor



KEY
Individual
Collaboration
Support
Amenity / specialty





- The Lower Level is mostly support and training rooms, and also has a fitness room and credit union
- Individual workpoints are demised into suites







- BOC 1st floor includes a Data Center
- There is also a cafeteria on this floor
- Workpoints are enclosed in demised suites, often with their own collaboration spaces



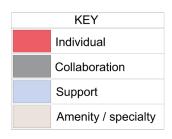




Broadway Operation Center (BOC) – 2 & 2 Data Center

- The BOC 2nd floor includes a Data center
- Workpoints are enclosed in demised suites, often with their own collaboration spaces
- There are some larger conference rooms that are shared and accessible from the main corridor









- The 3rd floor has more small collaboration spaces and open collaboration throughout the floor compared to the rest of the BOC
- Workpoints are enclosed in demised suites, often with their own collaboration spaces
- Accessible to the main corridor is a larger break room and a large conference room





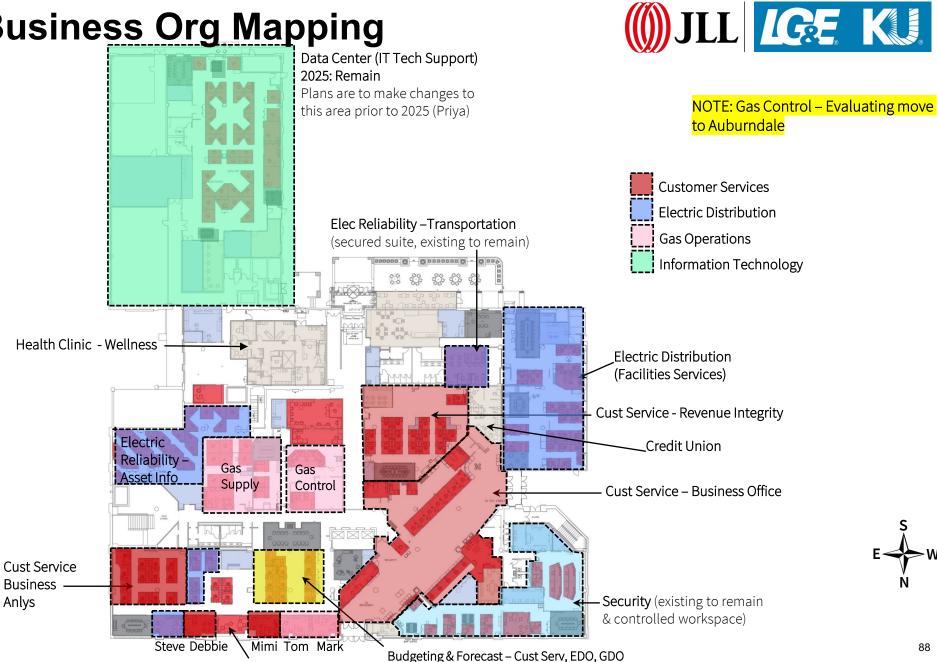


Controller Corp Coms & Corp Resp Corporate Audit **Customer Services Electric Distribution** Energy Supply & Analysis Environmental **External Affairs Gas Operations** Power Production (prior GenEng) **Human Resources** Information Technology Legal & Compliance **Project Engineering** Regulatory Corporate Security (prior Safety) Supply Chain Transmission Treasurer

Executive (CFO, COO, & President)

Group does not have to be suited. They'd like to move to BOC-1 to be closer to Elec Distr teams. Eng Supply & Facility **Hotel Suite** Analysis: Maint Back-up Dispatch & Trading (disaster recovery for Tower-7) **OMG-Document** Center Credit Electric Union Electric Reliability -Office Reliability Asset Info Support **VACANT**

Elec Reliability - Asset & others



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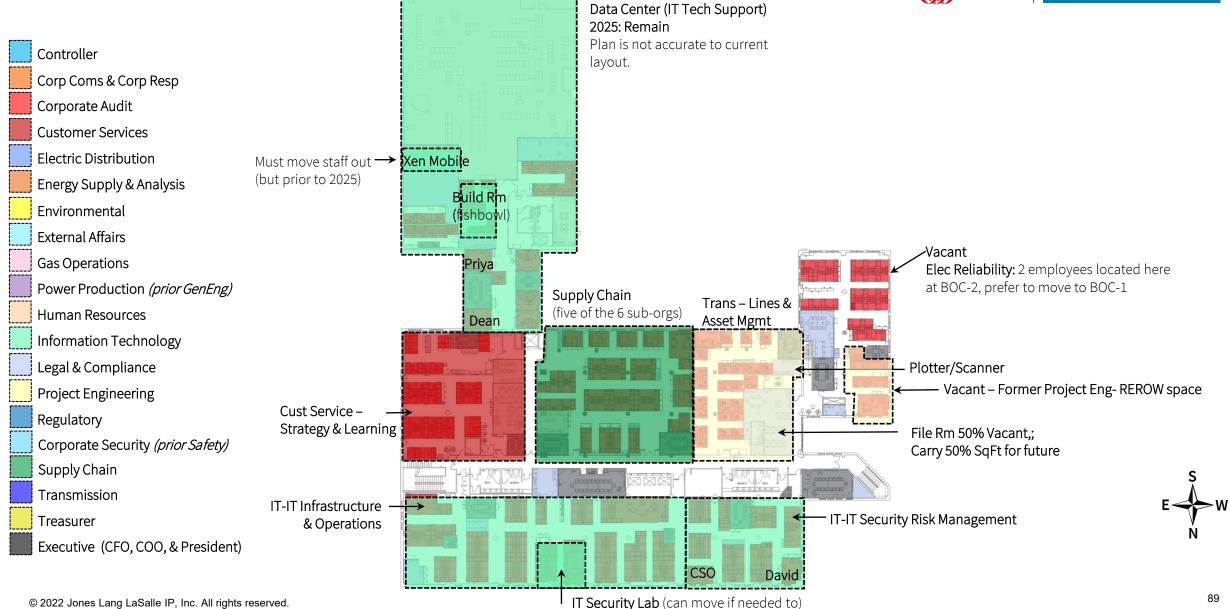
Energy Supply & Analysis

Power Production (prior GenEng)

Corporate Security (prior Safety)

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Apphleation Extrictle2t the recent build)

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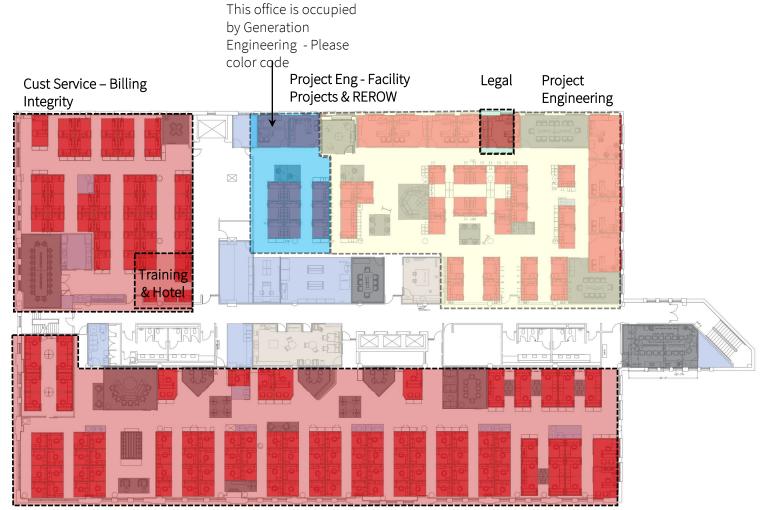
89





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Treasurer



Cust Service – Residential & Business Service Centers



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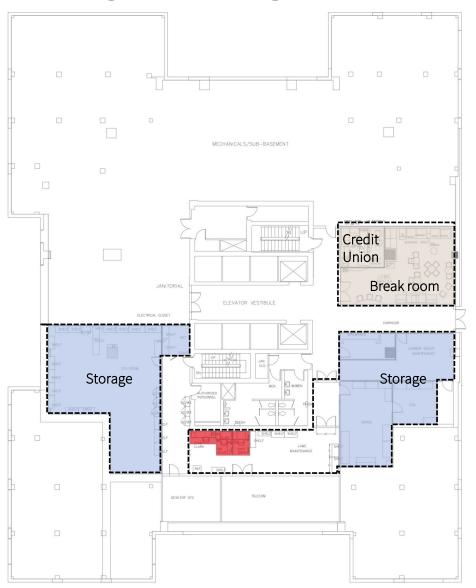
Power Production (prior GenEng)

Supply Chain

Transmission

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Future State	
Χ	Retain
	Give back opportunity

Could get rid of break room and move document center from the 1st floor to the Break Room space if possible.



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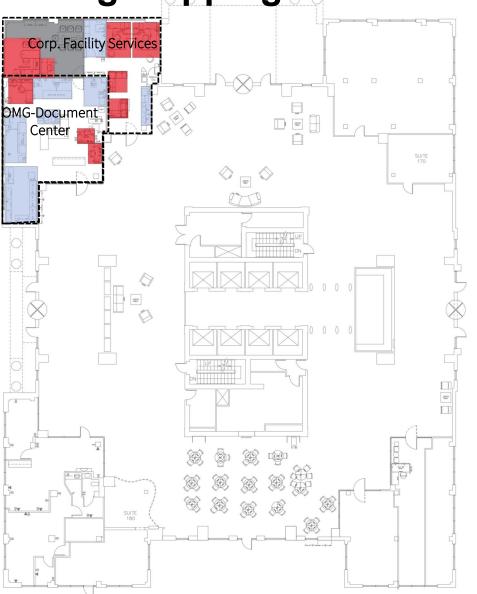
Corporate Security (prior Safety)

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Future State	
	Retain
Х	Give back opportunity

Would prefer alternate or smaller workspace on 1st floor for Facility Services



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Application Exhibit 2

Current State Business Org Mapping David & Shannon shared office



Future		ture State
		Retain
	Х	Give back opportunity

Cust Serv – AMI

This CS team is project based, completing by 2025. Currently ~17 in office but many more that come in from time-to-time.

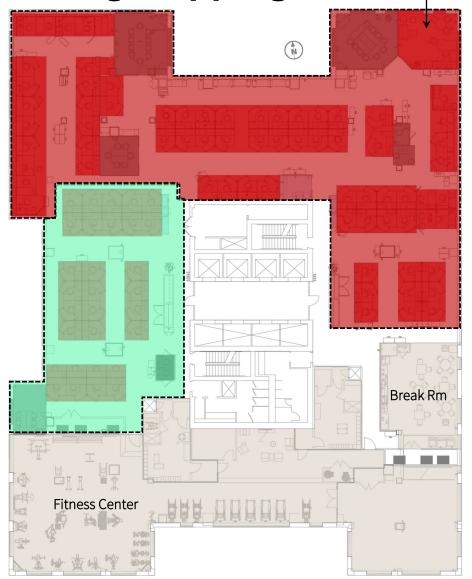
Future state: qty 4.

Floor could be given back but with Fitness Center it makes it a challenge; Landlord expressed interest in purchasing fitness center; Would prefer to keep this floor and consolidate other offices to this floor.



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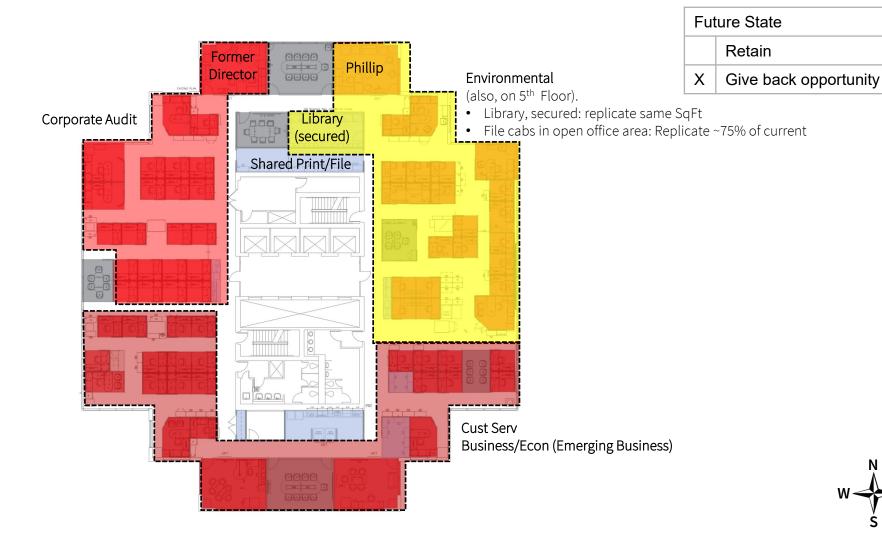
Corporate Security (prior Safety)

Supply Chain

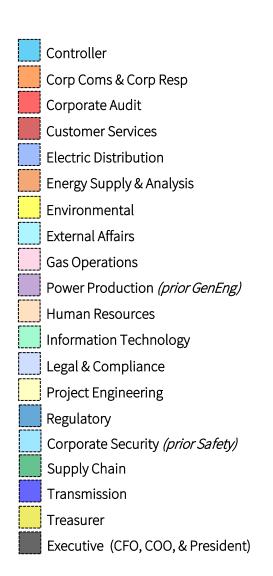
Transmission

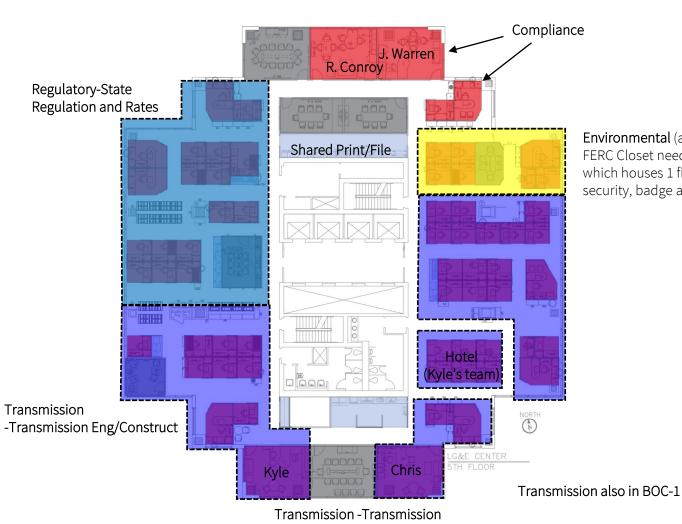
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Future State

Retain

X Give back opportunity

Environmental (also on 4th Floor). FERC Closet needs to be replicated, which houses 1 file cabinet, but with high security, badge access / logged entry



Eng/Construct

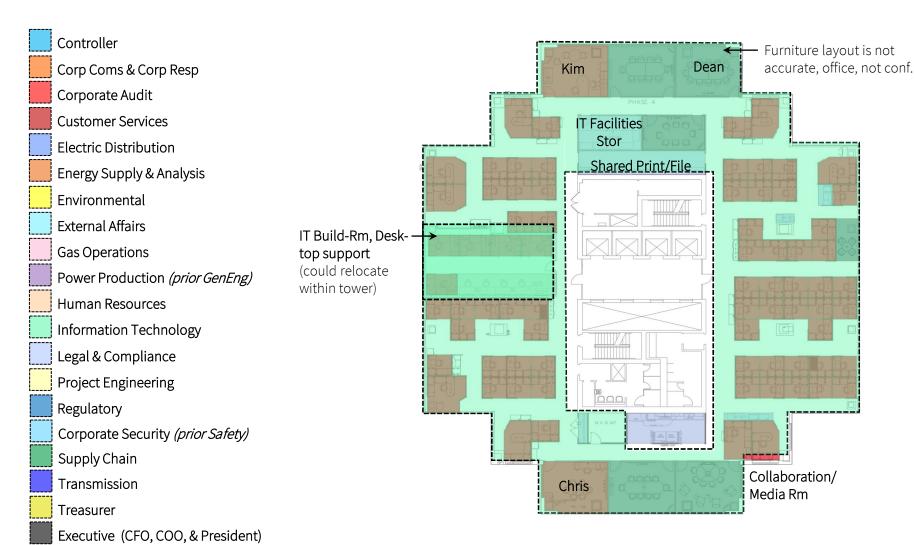




move is planned, it must be within the tower, as these groups support the tower

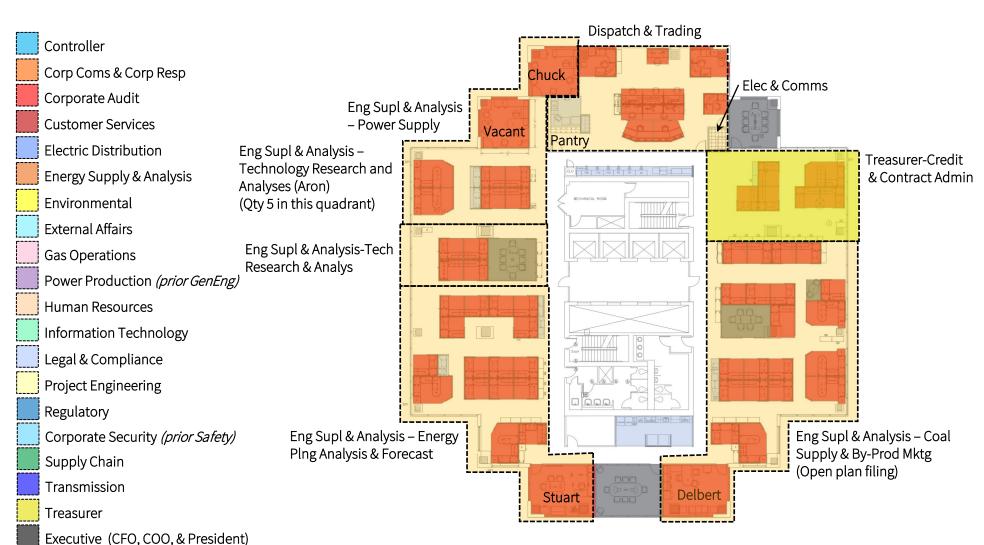
6th Floor: Renovation during Covid, but plan does not reflect changes. The renovations provided added collaboration space and hotel seats for this floor. Employees from 3 & 20 moved to floor 6.





IT will reduce by at least ½ of floor due to hybrid or remote. If a



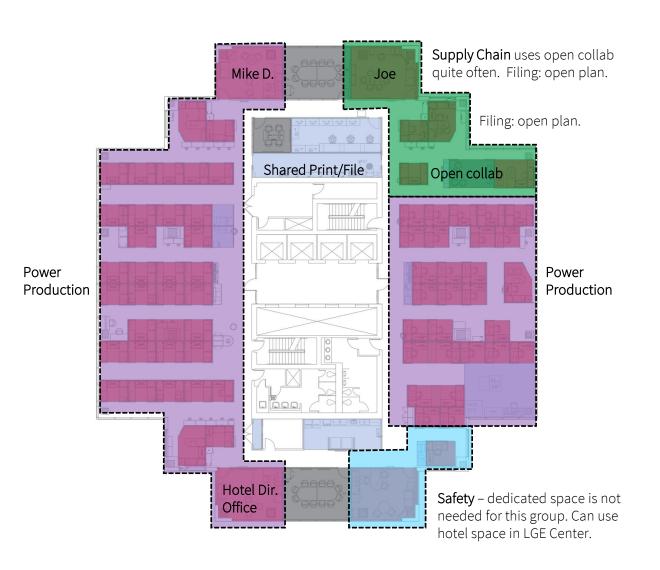








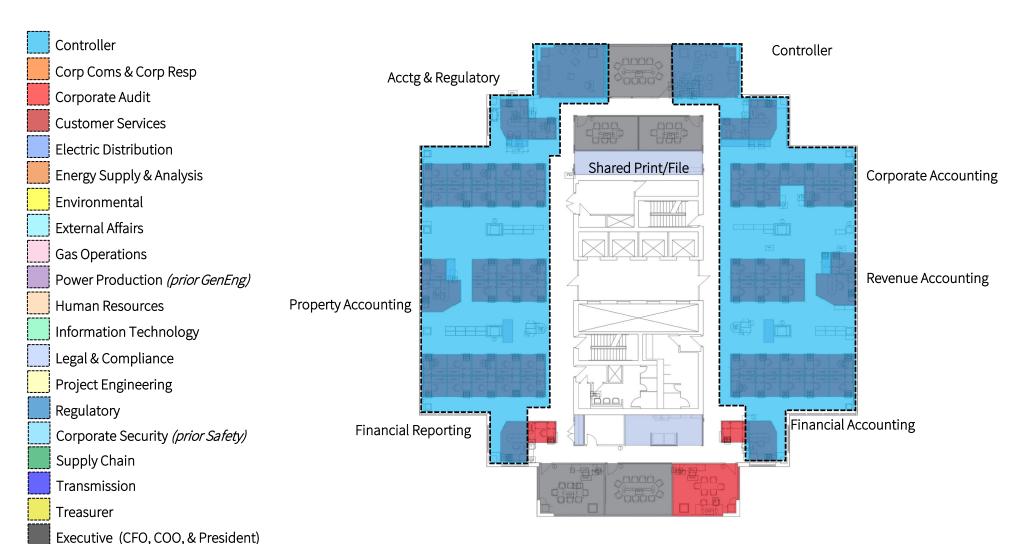
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Future State

Retain

X Give back opportunity



to be vacant



Future State	
Х	Retain
	Give back opportunity

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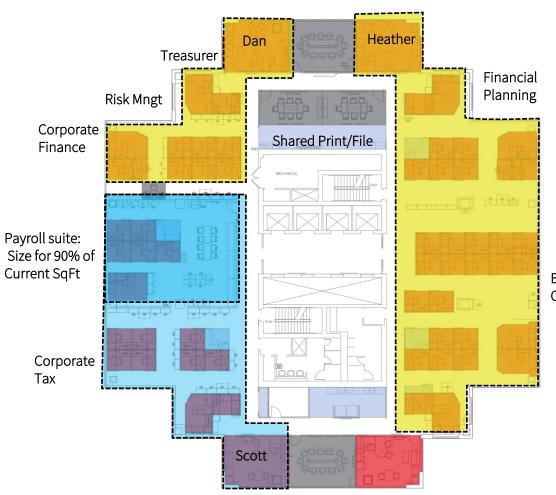
Corporate Security (prior Safety)

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Budget & Forecast Corporate





Future State

X Retain

Give back opportunity

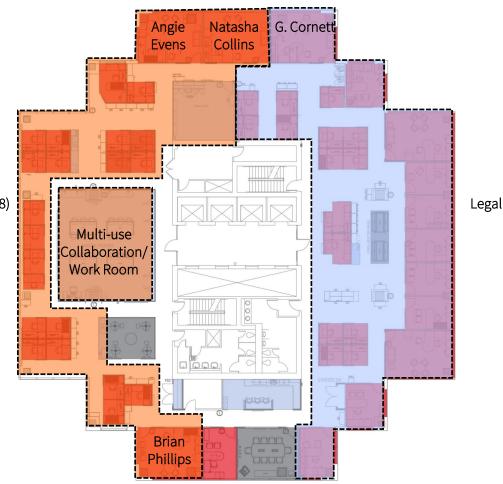
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Executive (CFO, COO, & President)

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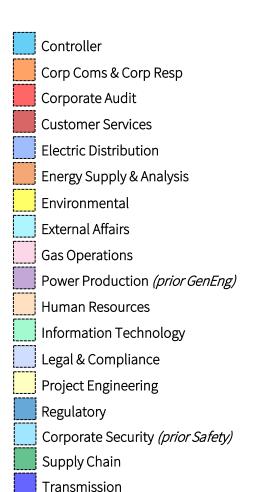






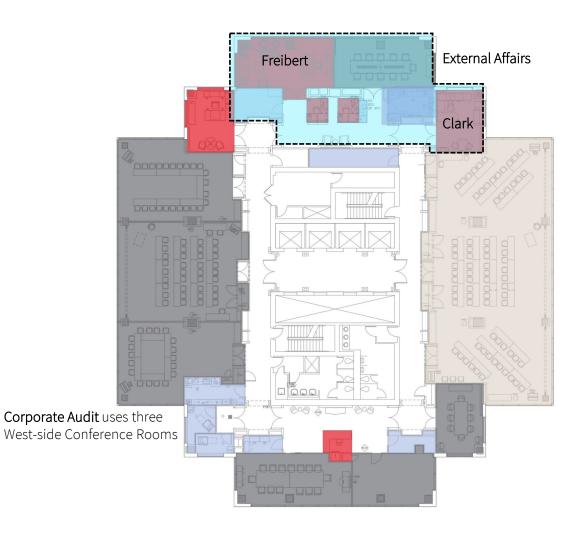


Fut	ure State	
	Retain	
Х	Give back opportunity	



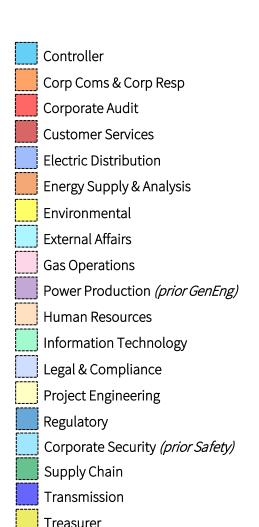
Executive (CFO, COO, & President)

Treasurer

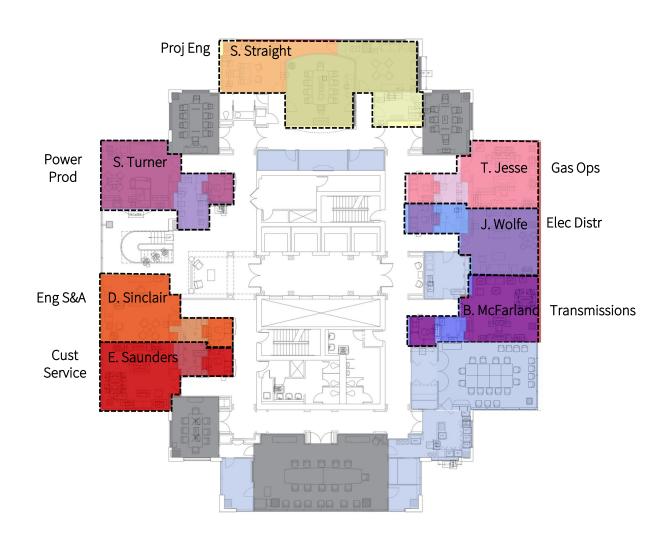








Executive (CFO, COO, & President)

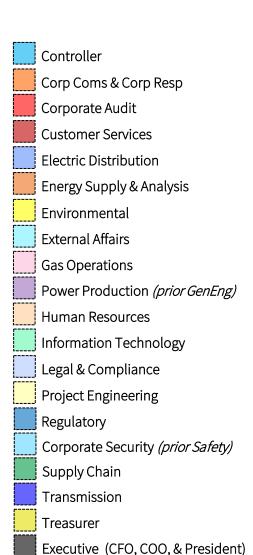


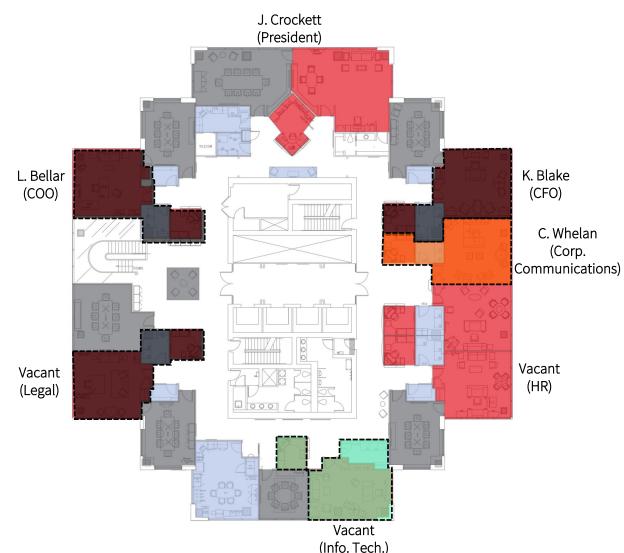


Officer floor











Executive floor



Benefits &

Records



Future State Retain Give back opportunity

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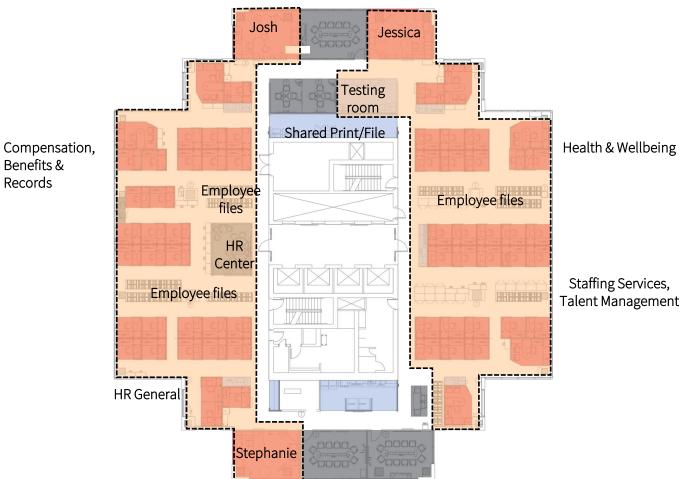
Corporate Security (prior Safety)

Supply Chain

Transmission

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Executive (CFO, COO, & President)







LG&E Center - TWR-19*



*1,292 sq ft on Floor 19 is leased by LG&E separately for \$5,100/yr and is not included in the scope of this exercise.

LG&E has given the landlord notice that this separate lease is being terminated. This space has been used to store Christmas trees, which are relocating to another floor.



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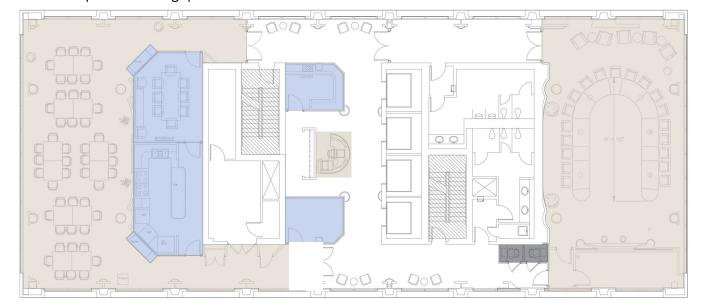
Transmission

Treasurer

Executive (CFO, COO, & President)

Officer Sponsor Meeting space

Board Room





Note: The executive team will ultimately make the decision for this floor







WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Five sub-orgs, all in the tower and going substantially remote. Major consolidation. Payroll Payroll processers – remote w/ hotel, Gen Processers - hybrid, but with secured suite when in on Monday & Tuesday (confidentiality). Secured paper files, unsure if archiving is sent to storage. Corp Tax & Payroll Both teams remote with Dept Mgr and 1 other hybrid. Enter office for mail retrieval which is time sensitive. All electronic filing. Acct & Regu Entire team going remote, enter 2-3 times / month. Dept mgr comes in at least once a week. Finance: All Remote 	
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Payroll has bank connectivity & Paybreeze, a paycheck calculator software. Work remotely with VDI, VPN. Access to secured MFD printers. Tax has specific tax software. Only 1 general printer needed. 	 Controller BU will need a secured storage room, 80 SqFt, for confidential filing including employee records and notes (Susan Neil). Payroll Processors are within secured space & need to remain, but if relocate, 90% of current state SqFt would suffice. Shared collaboration space availability when in the office. Pleased with current conf space. Smaller conference rooms are fine due to meetings typically 4-5 ppl. Successful use of a hoteling space when in the office. Filing & bookshelves: They have a lot more than shown on the plans. 2025, unsure need.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 Payroll: Adjacent to Corporate tax, but more for reporting structure (do not have to sit next to this group). (Tax south of Payroll) Controller-Corp Tax close to Accounting. Not a must be, but this would be convenient. 	 Remote because of COVID, worked through & now most fully remote, but do not know what strategy the company desires. Hybrid model is hypothetical since there has not been Corporate direction on remote work.

Interview: 23-Feb-22



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 All going hybrid. Now once a week in the office, more in the office when client face to face needed. Continue to have flexibility. 	 No such a thing as a full team meeting. For big meetings, the team uses Tower-12. Forecast provided, but do not know what future state would look like, this based on recruitment and location, there of.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
	 Open collaboration: Currently they have a space for open collab, but they do not use it due to noise & distraction from those walking by &/or when others use it. Desired enclosed collab. Exterior consultant Auditors (Deloitte): Come in weeks at a time & they will need their own space, but this could change in the future. LG&E Auditors team is dispersed and does not need space onsite. When they come in, some collaboration space for 2-3 auditors would be needed. Would be nice to have some small conference area (phone/focus) so ppl could just jump into calls and would not bother others around them. Minimal filing in the future (2-3 file cabinets).
ADJACENCY	MOBILITY, COVID-19 IMPACT
• None	



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 External Affairs: Support all areas of the company, and work with local, state and federal officials. External Affairs: Resides on the 12th floor, executive level/client facing floor. Two additional exist in Lexington and Frankfort offices. Auditors (external): Audit firm is changing their model of being in-office vs remote. Half of the auditors are in PA, ½ in KY. Typically, weeks at a time space need, May – Nov, will need a reserved Conference Room for up to 6 - 8 occupants. 	 Receive outside visitors including corporate sponsors, non-profits, philanthropists, ad agencies and other. In person collaboration, even when hybrid in the future, this is vital to regularly sharing information. Tower 11 was renovated shortly before the pandemic and was tailored to the specific needs of the dept, most notably the workroom, including the installation of technology to help collaborate and accommodate every member of the team into a single room, when needed. Also regularly participate in interviews with reporters, so private space without interruption is needed.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Audio/Video in multi-use Work/Collab room is vital. Storage: Filing is moving to digital, but still will have a need for 2 – 3 file cabinets. 	 Due to hybrid, they can consolidate into a smaller footprint. If full-time in office, their space would remain the same, no changes requested. This floor was one of the last to be renovated. Open collaboration space: Does not work for them, they like closed Conference Rooms. Multi-use Work/Collaboration space: Used for events, laying out collateral information, marketing items. This has mobile tables that work very well. Future need: Going hybrid, carry 50% of space. If in office, the current size works well. They can share this space. Locked storage: Currently an issue as it is in various places, including the basement (caged area). Future SqFt need = Std Office size.
ADJACENCY	MOBILITY, COVID-19 IMPACT
None, excluding tower client-facing Conference Rooms (currently 12 th floor).	During covid working 100% remote.

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WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Sub-org located in the tower (Business/Economic Dev and Eff) is going hybrid & remote. BOC is where most of CS reside and assume no movement planned, although consolidation would be in order due to mix of in office, hybrid and a few remote. AMI team is project based, therefore 2025 reduction. Other team members are in Auburndale. Forecast does include 2 office director positions post 2024). Revenue Integrity: Mix of in-office & substantially hybrid, there are 2 distinct groups (Mimi). Within BOC-3 (upper suite) exists a small 6-seat Training/hotel area). 	
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
Dual monitors for most of team.	 Cust Serve & Mktg (7 sub-groups): BOC, collab & storage is adequate. Group has excess space Even if working mostly remote, related to potential widespread outage situations, specific equipment needs & in office workstations are needed for BSC employees (Debbie L). Residential: Contact center seats have specific build requirements, and each station has to be tied a specific employee due to application requirements. With some portion of our staff working remotely, we plan on using the space in the event of major events and outages, as required. Bus/Econ: Post COVID envision a client facing board room/meeting room. Bus Econ: Storage request at 140 SqFt (secured files) Cust Ser & Marketing: If move, the Business Office needs to be sized. This space is face-to-face to customers, this includes Bank set up (Debbie).
ADJACENCY	MOBILITY, COVID-19 IMPACT
CS-AMI = LGE Bldg CS Directors	



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 All within the BOC & request to remain there. Space was recently remodeled. Transportation is on the 1st floor, suited and must remain as is. All other sub-orgs desire to consolidate as they are now spread out, this includes the group on the lower level within a suited space, they do not need to be suited. Forecast calls for all category 1, in office. Qty includes FTE & Contractors. Many recently moved to SS Ctr. Jason Jones group (~13) could move to Auburndale, especially if space is needed at the BOC. Steve is not sure which sub-org this is. Major re-org has caused Steve to not know which sub-orgs are which. If needed, they can move HC to different locations & not centralized in BOC or Tower (13ppl). 	If move from BOC, need ease of parking for both employees and contractors/crews that frequent the office.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
Dual monitors	 Substations & Asset Mgmt would like Wkst with deeper surfaces. Transportation (secured suite) is paper intensive.
ADJACENCY	MOBILITY, COVID-19 IMPACT
Electric Distribution – all sub orgs	Mobility: • All to be category 1, assigned seating.



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 All within Twr-7 and desire to remain (1:1 seats). This includes a must-be adjacent Treasurer-Credit & Contract Admin. Floor includes suited & highly secure Dispatch & Trading. If remain, this would be a no-action needed floor. If they have additional space, they will use that space for training & simulation. (Need to size for this) Forecasting is difficult due to budgets vary from year-to-year (double, triple, then drop). Fuel: Ebb & flow of use from gas to coal. Headcount includes space for summer interns. Tech Research – mixed in with other groups. Before they have their own space that he really like but not anymore. 	 Collaboration is critical. Frequent visitors. ~40 sub-contractors who are home based & call on various locations including U.Louisville & U.Kentucky. Discussion struggled with concepts of Future of Work, but appreciated description, including mobility & white boards. Concern about unintended consequences. About the unknown. Will we continue to like each other. Be proactive. Engage team. Etc. Currently ~20-40 contractors (5-6 hotel seats) & by 2025 might not even be there.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
• Dual monitors	 Highly secured floor. Suited & secured Dispatch & Trading, Tower-7 (cyber secured, 6 sides protection). Renovated ~5 years ago & sized perfect if move out of tower. Space includes pantry area & elec/comms closet. They also have 4 WS outside of their secured space. Disaster recovery of the same in BOC, therefore this group cannot move to BOC. Conferencing, 10-12 occupants: Dedicated request due to frequent visitors and including department use. Conference, 2-4 occupants: Would be beneficial due to size of dept & frequent collaboration. Collaboration: Need more space.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 Officer team: Due to performing analytics, they are constantly face-to-face. Within same building is a must. Treasurer-Credit & Contract Admin. Work with CEO but work in same building is okay. If move to a different building most likely go remote. Reason for going in is to work with manager. 	• xxx

Interview: 4-March-22



WORKSTYLE, PEOPLE	CULTURE, PROCESS
Confidential and secured suite	Concern about unintended consequences. About the unknown. Will we continue to like each other. Be proactive. Engage team. Etc.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Need to know how tech support meetings. Within the BOC-LL is a backup space to Dispatch and Trading. If chosen to move back to the BOC, the Dispatch & Training would need to established in a different building. 	 Request additional conference space for 10-12 Secured training room: Best to stay in the same place where they are right now. Dispatch & Trading: Cyber secured area (no one can get in from all 6 sides). Daytime use could be up to 6-8 ppl & includes a small kitchen & elec comms room. In addition, they have 4 Wkst outside of their secured space. Request space for training & simulation.
ADJACENCY	MOBILITY, COVID-19 IMPACT



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Environ & Federal Reg Compliance: Currently split in tower on 4th & 5th floors & desire to consolidate if move. Forecast includes hotel seats for Ghent Lab employees. This could be hotel or huddle room. 	 Environ & Federal Reg Compliance: Rarely visitors, excluding Ghent Lab employees. External Affairs: Client facing.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
	 Environ & Federal Reg Compliance: Library (5th floor), secured: replicate same SqFt. File Room (currently 4th floor): Dedicated & secured, including HD files (spin). Replicate same SqFt. Locked closet (currently 5th fl): Allow 36 SqFt. Badge access & log-in required. Open Plan filing: Request 75%, work areas adjacent. Open plan conference/huddle space works well. External Affairs: Existing to remain. Move scenario will need sizing of collaboration areas.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 Within same building: Generation Services Energy Planning & Analysis Coal Supply & By-Product Marketing Legal 	



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 All within BOC & must remain at this location. If needed, they could move within BOC. Construction, Operations and Engineering: Office for Tom Rieth, but could move to AOC if Gas Control moves. Space was recently renovated and no concerns. Gas Mgmt Planning & Supply: Remain in office, but their space is the only space that has not been renovated. The entire group is in one location therefore ease of work & cross-training. Wkst are an adequate size to allow performing complicated analysis for adequate review and comparison. Adequate space to store/lock-up confidential information. The department has compliance requirements related to FERC, KYPSC, and SOX. Locked filing systems at desks and for general department use are needed to protect confidential information and ensure compliance with records retention requirements. 	 Desire more privacy. Analytical work, heads down, space to layout, extensive filing, in time digitize most. Remark of downsize to Auburndale: how does this affect BOC/Tower planning? Remark: Advantage = modern design, security (had to evac 3x)
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
Dual monitors	Collaboration needed: Shared, occupancy of 10-20 (Training from time to time, 3-4 hrs/mo, 5-15 ever-other week, 8 hrs/wk staff meetings & flex space.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 BOC 1st floor: Gas to remain together Gas Control: CRM Group Leader, Trainer and SCADA System specialists. 	No remarks

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WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Current Location: Tower, 8th floor. 1 staff is in BOC-3 (to the right of freight elevator), but the future is to bring that position over. Generation Services (GS) works tight with Fleet Operations Performance & Reliability GS team are Subject Matter Experts that support larger organization. GS team are 50% heads down & 50% collaborative. They also actively go out to the plants, but also can be solely in the office for full days. 	 Limited visitors from outside of the organization. Other than front door security no other needs for this team.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Phone activity is high, acoustics is a concern. All staff have laptops & including 2 – 3 monitors for most employees, including several 1-off high performance computers. Extensive paperwork and at times job-site equipment. Large format printer (adjacent to drafting team). 	 Wkst must be same size as current state, slightly larger would be preferred. Wkst must include 36"deep adjustable height desk surface (blueprints) Bench space (qty 3) needed in a line for compliance team that works on switches and other equipment. Currently they work out of individual cubes but that is not efficient. Drafters are located adjacent to equipment area with large format printer, scanner and flat files. Manuals to reference, tools and parts also. Collaboration space could be better. Need dedicated Conf for 12 and 3-4 huddle rooms (for call privacy). Within building need access to Conf for 40 occupants. Training room with mobile tables may be best due to needing space for laptop. Frequency of use: 1 – 2 x / month. All hands meetings are typically off-site Copy & filing room requested (to match existing).
ADJACENCY	MOBILITY, COVID-19 IMPACT
 These 2 teams must be adjacent. Environmental & Federal Regulatory Compliance Energy Planning Analysis & Forecast Coal Supply & By-Product Marketing 	 Generation Services worked full time in the office or at a plant throughout the pandemic from June 2020. No version of hybrid would provide a workable solution. This team is an 'in the office or at a plant' organization. Because of the needs of the plants, they cannot establish a routine schedule. In addition, due to the nature of their work, hotel space is not an option.

Interview: 23-Feb-22



WORKSTYLE, PEOPLE	CULTURE, PROCESS
Acoustics are important for when they are in the office.	 Floor remodel works well. Major re-org: their current org is not exact to what we were provided.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 A/V technology and including within Tech Room that allow multiple plug-ins for training. Audio and video wall mount screens. Many files now but assume all to be digitized by 2025. Minimal SqFt to be carried. 	 Single floor now. Must be suited if a move and share a floor with another BU. No one has badge access to the HR floor. Everyone within LG&E is treated like a visitor when they come on the floor. IT does not even have access. Testing Room: Match same SqFt for future planning. This must be locked and the cabinets within must be locking. Multi use collaboration: Request to have identical to Corp Comms on the 11th floor. If remain, HR could fit by removing extensive files and reconfiguring the Wkst on the floor. They would use it 50% of the time for testing, training, creative collaboration, or use as fluid collaboration space.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 HR to remain together on the same floor. Within HR, 3 of the sub-orgs must be separate from the main HR due to confidentially. Those sub-groups include Generalist/Labor, Benefits & Compensation. 	• Xxx



WORKSTYLE, PEOPLE.	CULTURE, PROCESS
 IT Infrastructure and Ops to remain in the BOC. ITBS (Kim): Moving toward substantially remote, only 5 hybrid planned & and go anywhere, no special needs. ITDS (Dean): Teams spread out & include project managers and analysts. IT F&O (Priya): Priya is retiring in June and Dean will step into her position. Both BOC & tower were remodeled during COVID but plans to dot reflect changes. BOC: Space works well. 	 Need to be in a physically secure space. There is allot of flux within IT that they just do not know long-term strategy. CIO indicates that the group may grow by 300 HC but assume all will all be remote. Forecast is a worst-case scenario, as they just do not know what the future will look like. Most of the team's work is heads down, however there is a need for collaborative space & including whiteboard for brainstorming sessions. Parent company is located in PA.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Build Rooms in both BOC & Tower. Tower build could relocate, as needed. BOC: Data Center to remain. Tower-6: Large format printer. All developers have at least one laptop, 2-4 monitors. Many have a second PC. All cubes on the 6th floor have extra network drops to support the extra equipment required at each desk for IT. 	 BOC will remain, but a few staff are housed in areas that are not desirable (Fish Bowl outside DC and XenMobile room). Collaboration space will be key due to many going hybrid or remote. Assumption is general shared spaces within BOC or tower will suffice. Tower-6 provides a perfect mix of collab (recently renovated)
ADJACENCY	MOBILITY, COVID-19 IMPACT
 IT Infrastructure & Operations, Anti-adjacency: Within the BOC, cannot have any departments other than IT I&O on the 2nd floor due to proximity to the Data Center. Cannot be co-mingled with any other departments other than IT Security due to the presence of secure network ports in our area. Must be in a secure/key card area 	Since covid IT is substantially work remote, therefore office requirement will substantially reduce.

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WORKSTYLE, PEOPLE	CULTURE, PROCESS					
 Current office space and proximity for the 2 of us works well. Compliance - Rarely have visitors. Legal works with pretty much every aspect of the Company. Majority of work is collaborative for Compliance. Typically, legal works collaboratively with employees throughout the organization. However, during the pandemic, this has manifested in the way of MANY video calls. 	 Corporate-wide compliance and ethics programs. Compliance support all areas of PPL. Legal Dept. protects the Company's legal interests by providing significant legal support for operations and shared services and effectively manages the use of outside counsel. Not restricted to regulatory / compliance space restrictions, but needs to consult with both Transmission employees and Energy Supply 					
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE					
 Storage existing storage good. Files and also table with storage underneath. Tech: laptops with dual monitors Easily available conference room space. With recent reorganization efforts, there is currently not enough offices configured for every attorney. Limited conference room space. Paralegals and legal assistants cannot easily participate in conference or video calls due to being located in cubicles. We could condense our overall footprint if needed. However, offices for the lawyers will be needed going forward. It would also be useful to have one or two small enclosed areas where other staff could "hotel" as needed for video calls. 	 The Compliance group handles confidential information and investigations and should be located in an area that allows for private phone/zoom conversations. Office space for director position; private cube space for manager position. Still need 1 office and 1 cubical (not sharable need confidentiality) Legal – anyone that has an office will keep having an office. Or WS they will keep too because they are legal and paralegal Future state will still look like the current state. (not sharable need confidentiality). Paralegal in regular workstation and admin in workstations with counters. 12th floor legal to the right. Every attorney has private space to handle confidential and privileged information. Need private workspace at least for attorneys. A walk-up counter to greet visitors is optimal. Ready access to conference room space is also helpful. 					
ADJACENCY	MOBILITY, COVID-19 IMPACT					
 Ideally legal and compliance sit together. No need to remain in current building. Restructureonly corporate compliance responsibilities remain so it may make more sense to relocate with legal as we are part of GC org. With reorganization, it may make sense to move Compliance's location to the same floor as the legal team. Compliance group is part of the legal organization, works closely with that group, and is no longer responsible for functional compliance programs with the transmission group. It is better when people who work on common matters are located nearby. 	 The meaning of Hybrid work to Compliance group is to anticipate our group being in the office a majority of the time with more flexibility than in the past to work from home. We need to be where I clients want us to be. Some weeks, this could be every day of the week. Other weeks, coming in may not be necessary. Regardless, we do presently anticipate that at least a good chunk of our team will work remotely with some regularity (but likely less than 50% of the time on average). 					

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WORKSTYLE, PEOPLE	CULTURE, PROCESS				
 Entire dept is located in BOC, 3rd floor & this space works well. PE supports generation and Facilities supports all other office needs. A central location is needed but most work occurs at job sites. The BOC works well but other locations could work also. Project work is driven by schedule, but it is not like accounting with regular monthly closings PE uses the hotel space concept for hybrid employees (10 engineers with 6 hotel spaces), (28 project coordinators and Safety Specialists with 3 hotel spaces) and (4 to 6 co-cos with 2 hotel spaces). REROW has 10 ROW agents with 3 hotel spaces. Project Coordinators, Safety Specialists and Co-ops generally work at plant sites but may need a hotel seat parodically. Peoplesoft data does not follow functional data. 	 Major project management related to generation. Facilities Project management of office, service center projects More than ½ the staff never see the office. Individual project teams work from plant sites but report periodically to the BOC for collaboration, meetings and during project lulls. Coordinators, Safety Specialists and Co-ops almost always are at plant sites. 2021, LG&E renovated 3rd floor of the BOC, merging 3 departments including the Project Engineering team, reducing seats to 30-35%. 				
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE				
 Space was recently renovated in 2021 to meet department needs Needs space for laptop with dual monitors Large format printer for drawings is desirable 	 Regular visitors are Vendors, Consultants, internal customers. Space needs are workload dependent. Current space is about right for the current workload. 				
ADJACENCY	MOBILITY, COVID-19 IMPACT				
 Treasurer: Budget (budget has 2 workstations embedded in PE workspace.) Legal has 1 permanent office embedded in PE workspace. 	 20-25% occupancy rate during covid What does a post-covid environment look like? 70% collaboration, 30% heads down 				



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Mandate is In Office 100% (Headcount = 15). 3-sub-teams: Manager each with varying quantities of analysts. Workspace varies in size from Mgr to Analyst. One of the teams has extensive workload from January - May. No regular visitors. 	 Regulatory works better with everyone in the office due to collaboration being extensive, both within the team and all other departments. Cases come up unexpectedly, therefore they must be able to react.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Move toward electronic filing Most employees have dual monitors. Currently have a separate department laptop and equipment to burn multiple CD/DVD. Must be in close proximity to MFD for printing and scanning of documents. 	 Request: Dedicated Conference Room for 12 occupants with extra seats (match existing). War / Work Room (match existing): Active cases need to huddle and often layout documents. File cabinets: Reduce by least 50%. These currently take up ~20% of floor space. With most everything now electronic document management, there is minimal need for paper copy. Some of the file cabinets are customized specific to what they are storing.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 No direct adjacencies, but work with all departments. This department needs to be in the same building as all other Corporate functions. They work with legal, Finance, and Accounting, therefore must be in the same building. Current 5th floor: No adjacency need with other two departments. 	 This was especially tough on this team due to extensive collaboration and unexpected case load. All three areas of the department could function in a hybrid environment assuming all employees are comfortable with the arrangement and the shared space scheduling would not be burdensome. However, depending on the number and significance of regulatory proceedings, there is the potential/need to have all employees in an office environment at once, therefore request assigned 1:1 seating.

Interview: 22-Feb-22



WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Heads down & collaboration. All Headcount is planned for category 1, assigned seat. All full-time in the office. All BOC, excluding Commercial Ops, which needs to remain adjacent to Generation Engineering. Recent re-org. BOC-2: Upper suite, plans put on hold to construct an office for J. English. Request to move this forward. 	 No outside visitors. Support multiple locations. Lexington & PA ppl come from these location need hotel (sometime place in conference room).
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Dual monitors. Conference rooms: Video technology 	 Current spaces works well, accommodates impromptu meetings, provides space for data driven paper environment. BOC request: 1 – 2 small huddle rooms. Even if not within suite, close to their suite would be fine. For BOC-3rd floor, due to being suited, they have no vacancy. Acoustic concern: Open plan & adjacent workspaces. Privacy during virtual meetings and phone calls are an issue. BOC team: If relocate (not planned), within their suite exists dual purpose Beak & Equipment Room, that includes four check printers.
ADJACENCY	MOBILITY, COVID-19 IMPACT
 Supply Chain sub-groups to remain together (5 of six in BOC), but Commercial Ops to remain adjacent to Generation Operations (Tower-8th floor). IT Sourcing If Generation Engineering was to move to BOC, Supply Chain-Commercial Ops would also move. Then all of Supply Chain would be in the same location. 	Worked remote, but desire "in office"



WORKSTYLE, PEOPLE	CULTURE, PROCESS			
 Due to recent re-org, the current state headcount they were provided is not correct. Strategy & Planning (Chris Balmer) Due to recent re-org and the current BOC suite prevents growth needed. Desire to consolidate into the Tower (5th floor) with balance of Transmissions. Secured suite is not needed. Headcount includes 3 Interns/ Cop-ops who work >50% of the year in the office. Contractors are included in counts. Eng/Construct (Kyle Burns) 	Do not want traffic of others within their space.			
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE			
 Dual monitors Plotter / scanner & other equipment can be in shared space Filing: Assume decrease due to digitizing. Now 80% of prior, 2025 50% 	Desire Engineering Wkst (oversize surface), due to almost all employees are engineers & needer for work.			
ADJACENCY	MOBILITY, COVID-19 IMPACT			
 NO adjacency allowed by Eng Supl & Analysis: Dispatch & Trading (part of Power Supply). Transmission team could be together: Move those from BOC to Tower, but at BOC they have secure space that needs to be accommodated and close to Legal Compliance. BOC team: Suited & tight. Need expansion space for future, used to be 1 group but now there are 2 groups. 	 Most were remote during covid, but desire most to be in office when return to office occurs. In time, they might see going hybrid. 			

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WORKSTYLE, PEOPLE	CULTURE, PROCESS
 Buried in workload, therefore desire many in-office & remain in place. Four sub-orgs: Budget & Planning, qty 30, listed within seven sub-orgs (Heather) Corp. Finance, qty 4 (Frank) Credit & Contract Admin, qty 5 (John). In office, lots of paper. Risk Mgmt, qty 3 (Jeanne) 	 All media must be secured, either within the desk space or cabinets. Credit & Contract: 1 staff must be in the office everyday, best with 2 staff in office. Fin Planning & Budget: Meet with clients in office, by WebEx also drive to where they are.
TECHNOLOGY & TOOLS, AMENITIES	WORK ENVIRONMENT, SPECIALTY SPACE
 Credit & Contract Admin: Laptop with dual monitors Credit & Contract Admin: Large scale scanner in a dedicated workstation, but those needs have waned since the implementation of the OpenText project in 2019. Budget & Planning: On the phone extensively, therefore acoustics is a concern. 	 All request ease of Conference Room scheduling: Risk: Conference Rm for 4 Corp Finance: Conference Rm for 12, meet with Bank Reps once a month. Bud & Plan (BOC):. Conferencing of various sizes, including small huddle rooms due to extensive time on the phone. Risk Management: Jen Kugler: Conferencing for six Storage: Jen Kugler - One 4-5 drawer filing cabinet for three to share Occasional use of a conference room for meetings, 6 person Credit & Contract: Filing can reduce to 12 units (4-5 drawers) Corp Finance: Would like larger desk space.
ADJACENCY	MOBILITY, COVID-19 IMPACT
• All to remain in the tower, excluding a partial group of Treasurer-Budget & Planning (11), which need to remain in the BOC.	Hybrid & sharing spaces: Concern of how space is cleaned from user to user.

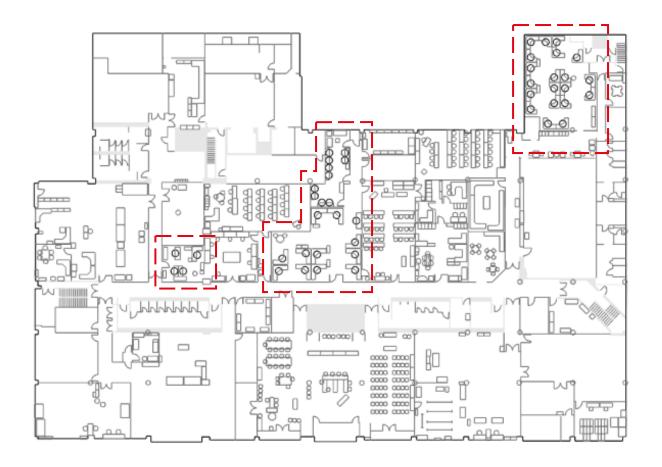


BOC Restack/Optimization – Lower Level





- The lower level is unallocated to business orgs and will serve as hoteling space (current conditions at right)
- 46 hoteling seats with a 1:10 sharing ratio (1 workstation for every 10 remote employees)
- 192 Remote employees (mostly Info Tech and Customer Services)
 - Info Technology
 - Customer Services
 - Corp Communications & Corp Responsibility
 - Human Resources
 - Gas Operations
 - Project Engineering
 - Supply Chain
 - Treasurer

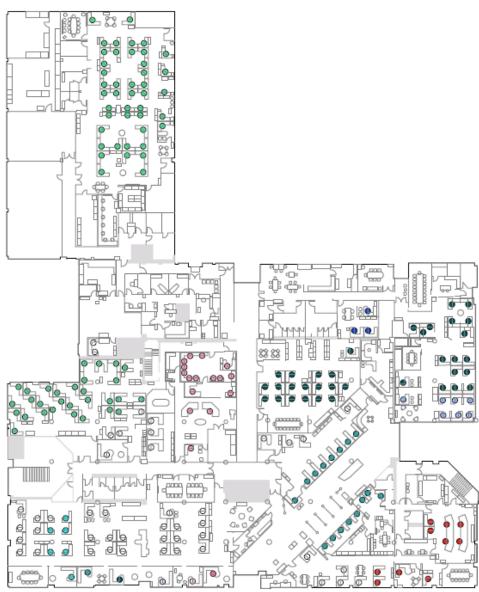


BOC Restack/Optimization – 1st Floor



Notes:

- 217 workpoints, 45 unallocated seats
 - 20% vacancy
- IT is in the upper left of the 1st and 2nd floors due to the size of the business org and the data center.
- Customer Services & Mktg (Business Office) remains in their current location
- Gas Ops remains on this floor
- Security maintains their existing location
- Electric Distribution maintains their existing location
- All of Revenue Integrity is on this floor





	Groups	Workpoints
•	Corporate Security - Corp Security/Bus Continuity	10
•	Customer Services - Business/Econ Dev and Eff	5
•	Customer Services - Business/Econ Dev and Eff=office	1
•	Customer Services - Customer Serv & Marketing BOC	16
•	Customer Services - Customer Serv & Marketing BOC=office	1
•	Customer Services - Revenue Integrity	35
•	Customer Services - Revenue Integrity=office	1
•	Electric Distribution - Electric Reliability BOC=office	1
•	Electric Distribution - Facility Services	7
•	Electric Distribution - Transportation	3
	Gas Operations - Gas Constr Ops & Engineer=office	1
•	Gas Operations - Gas Control & Storage	12
•	Gas Operations - Gas Control & Storage=office	4
•	Gas Operations - Gas Mgmt Planning & Supply=office	1
•	Info Tech - IT Dev & Support	40
•	Info Tech - IT Dev & Support=office	1
•	Info Tech - IT Infrastructure & Ops BOC	33
Total	17	172

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Application Exhibit 2

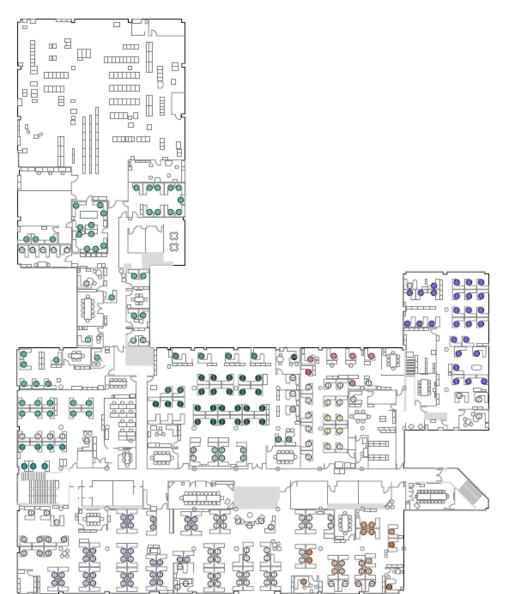
BOC Restack/Optimization – 2nd Floor





Notes:

- 275 workpoints, 65 unallocated seats
 - 24% vacancy
- IT is in the upper left of the 1st and 2nd floors due to the size of the business org and the data center.
- Supply Chain maintains existing suite
- Transmission consolidates within one suite vs the separate suites they have now
- Specific Customer Services & Mktg subteams maintain current location (RBSSL, Customer Commitment/Civic Affairs, Business Analysis)
- Corporate Audit moves to the BOC from the Tower
- Treasurer Budgeting & Planning maintains a split presence between the BOC and the Tower
- Corporate Comms moved from the Tower



	Groups	Workpoints
•	Corp Comms & Corp Responsibility - — Comms & Corp	8
•	Respon Corp Comms & Corp Responsibility - Comms & Corp	2
•	Respon=office Corp Comms & Corp Responsibility - Corp Resp & Comm Affairs	5
•	Corp Comms & Corp Responsibility - External & Brand	2
•	Communication Corp Comms & Corp Responsibility - External & Brand	1
•	Communication=office Corp Comms & Corp Responsibility - Media Relations	1
•	Corp Comms & Corp Responsibility - Media Relations=office	1
•	Corporate Audit - Audit Services	4
•	Corporate Audit - Audit Services=office	1
•	Corporate Audit - Sarbanes Oxley	1
•	Customer Services - Customer Serv & — Marketing BOC	7
	Electric Distribution - Electric Reliability	45
	Info Tech - IT AMI	5
	Info Tech - IT AMI=office	1
otal	26	210

	6	wl
	Groups	Workpoints
•	Info Tech - IT Bus Services BOC=office	3
•	Info Tech - IT Infrastructure & Ops BOC	32
•	Info Tech - IT Infrastructure & Ops BOC=office	13
•	Supply Chain - IT Sourcing and Contract Mamt	7
•	Supply Chain - IT Sourcing and Contract Mgmt=office	1
•	Supply Chain - Material Svcs & Logistics	2
•	Supply Chain - SC Data Analytics	4
•	Supply Chain - Supplier DEI	2
•	Supply Chain - T&D Sourcing & Procurement	25
•	Supply Chain - T&D Sourcing & Procurement=office	1
•	Transmission - Trans Eng/Construction BOC	27
	Treasurer - Budgeting & Planning BOC	9
Total	26	210

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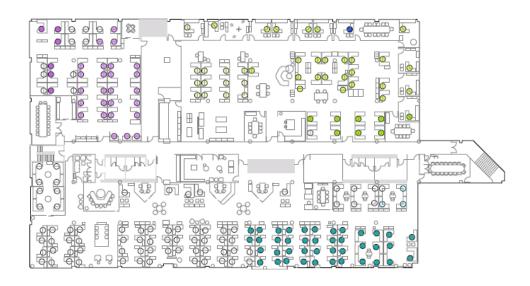
Application Exhibit 2

BOC Restack/Optimization – 3rd Floor





- 206 workpoints, 83 unallocated seats
 - 40% vacancy
 - Most of the vacancy is call center seats
- Human Resources moves into the BOC from the Tower
- Project Engineering maintains their current suite with the necessary Legal and Treasurer embeds



	Groups	Workpoints
	Customer Services - AMI BOC=office	3
•	Customer Services - Customer Serv & Marketing BOC	39
•	Customer Services - Customer Serv & Marketing BOC=office	2
•	Human Resources - Human Resources	20
•	Human Resources - Human Resources=office	6
•	Human Resources - Inclusion/Emp Engagement	3
•	Human Resources - Inclusion/Emp Engagement=office	3
•	Legal & Compliance - Legal=office	1
	Project Engineering - Facility Projects	10
	Project Engineering - Facility Projects=office	1
	Project Engineering - Project Engineering BOC	17
	Project Engineering - Project Engineering BOC=office	8
•	Project Engineering - REROW	7
•	Project Engineering - REROW=office	1
	Treasurer - Budgeting & Planning BOC	2
Total	15	123



Space Program: Corporate/Tower, Right-size & Remain (()) JLL LGE KU





Current State Program								
Space Type	Profile	Capacity	NSF	Sharing NSF Ratio C		Count	Area (NSF)	Comments
Individual Space						743	53,916	
Office-Exec/Dir.	Anchor	1	336	1:	1.00	53	17,808	Average of all
Office-Exec/Dif.	Hybrid	1	0	1:	1.00	0	0	
Ottion Ctrl	Anchor	1	153	1:	1.00	9	1,377	Average of all
Office-Std	Hybrid	1	0	1:	1.00	0	0	
\A/\	Anchor	1	51	1:	1.00	681	34,731	Average of all
Wkst-All (Ave. of all)	Hybrid	1	0	1:	1.00	0	0	
Collaboration Space 73 19,491								
Training Room		30	750	1:	161	2	1,500	
Conference Room: Large		18	500	1:	54	6	3,000	
Conference Room: Me	dium	11	350	1:	13	25	8,750	
Conference Room: Sn	nall	7	200	1:	14	23	4,600	
Huddle Room		4	120	1:	161	2	240	
Focus Room		2	80	1:	107	3	240	
Open Collaboration (2-4 seats)		3	100	1:	27	12	1,200	
Open Collaboration (6 seats)		6	150	1:	46	7	1,050	
Support Space						0	17,220	'
Amenity Space						0	15,050	

Notes for the proposed scenario:

- **NSF:** Net Square Footage (does not equal Rentable)
- Individual program counts reflect the demand for the reduced headcount; sizes equal existing standards to minimize renovation needs (may need to split some Director offices into two Standard offices)
- Collaboration program counts represent best practice ratios based on headcount
- Support & Amenity program counts consider best practice ratios and the # of remaining floors (e.g. 1 Pantry/floor)
 - The Executive Floor (23rd) and Lower Level are maintained in the program

	Scenario: Remain &	Right-size					
Space Type	Capacity	NSF	Sharing Ratio		Count	Area (NSF)	
Individual Space						279	23,21
Office-Exec	Anchor	1	336	1:	1.00	18	5,91
Office-Exec	Hybrid	1	336	1:	2.00	1	336
Office-Std	Anchor	1	153	1:	1.00	34	5,21
Office-Sta	Hybrid	1	153	1:	2.00	2	306
Wkst-Admin	Anchor	1	51	1:	1.00	214	10,90
wkst-Admin	Hybrid	1	51	1:	2.00	10	533
Collaboration Sp	ace					51	8,62
Training Room		30	600	1:	161	2	1,20
Conference Roo	m: Large	18	514	1:	161	2	1,02
Conference Roo	m: Medium	11	300	1:	81	4	1,20
Conference Roo	m: Small	7	150	1:	54	6	900
Huddle Room		4	120	1:	29	11	1,32
Focus Room		2	80	1:	29	11	880
Open Collaborati	ion (2-4 seats)	3	100	1:	21	15	1,50
Open Collaborati	ion (6 seats)	6	150	1:	81	4	600
Support Space							8,93
Reception		N/A	400	1:	322	1	400
Copy / Print		N/A	60	1:	27	12	720
Storage / Filing F	Room	N/A	120	1:	46	7	840
Mother's Room		N/A	120	1:	161	2	240
Wellness Room		N/A	120	1:	322	1	120
Pantry		N/A	192	1:	46	7	1,34
Computer / Tech	Computer / Tech Room		150	1:	322	1	150
MDF		N/A	120	1:	322	1	120
IDF		N/A	80	1:	46	7	560
Dispatch & Tradi	ng (Energy Supply & Analysis, 100% of CS)	N/A	1,492	1:	0	1	1,49
Secured Storage	(Controller)	N/A	80	1:	0	1	80
Payroll Processo	rs (Controller, 90% of CS)	N/A	1,100	1:	0	1	1,10
Library (Environr	mental)	N/A	160	1:	0	1	160
File Room (Envir	onmental)	N/A	120	1:	0	1	120
Locked Closet (E		N/A	48	1:	0	1	48
Filing (open plan	, allowance all depts)	N/A	4	1:	0		1,11
Lockers (2-high)		N/A	2	1:	2		322
Amenity/Specialt	y Space						11,94
Break Room / Ca	fé	0	225	1	N/A	2	450
Cafeteria		0	2,791	1	N/A	1	2,79
Control Room		N/A	0	N/A		0	0
Fitness		N/A	0	1	N/A	0	0
*Executive Floor	23	N/A	4,500			1	4,50
*Lower Level		N/A	4,200	N/A		1	4,20

Note: This program reflects space needs for the headcount projected to remain at the Tower, not the existing conditions of the retained floors

Space Program: Corporate/Tower, Move & Right-size



Current State Program										
Space Type	Profile	Capacity	NSF	Sharing Ratio		•		Count	Area (NSF)	Comments
Individual Space						743	53,916			
Office-Exec/Dir.	Anchor	1	336	1:	1.00	53	17,808	Average of all		
Office-Exec/Dif.	Hybrid	1	0	1:	1.00	0	0			
Office Cf4	Anchor	1	153	1:	1.00	9	1,377	Average of all		
Office-Std	Hybrid	1	0	1:	1.00	0	0			
Miss All (Ass of all)	Anchor	1	51	1:	1.00	681	34,731	Average of all		
Wkst-All (Ave. of all)	Hybrid	1	0	1:	1.00	0	0	-		
Collaboration Space						73	19,491			
Training Room		30	750	1:	161	2	1,500			
Conference Room: La	rge	18	500	1:	54	6	3,000			
Conference Room: Me	dium	11	350	1:	13	25	8,750			
Conference Room: Sm	nall	7	200	1:	14	23	4,600			
Huddle Room		4	120	1:	161	2	240			
Focus Room		2	80	1:	107	3	240			
Open Collaboration (2-4 seats)		3	100	1:	27	12	1,200			
Open Collaboration (6 seats)		6	150	1:	46	7	1,050			
Support Space					0	17,220				
Amenity Space						0	15,050			

Notes for the proposed scenario:

- **NSF:** Net Square Footage (does not equal Rentable)
- Individual workpoints reflect reduced headcount and movement toward best practice sizes
- Collaboration program counts represent best practice ratios based on headcount
- Support & Amenity program counts consider best practice ratios; these counts may fluctuate based on the # of floors
 - Amenity does not include executive specialty space similar to the 23rd floor

Space Type	Profile	Capacity	NSF	Sharing Ratio		Count	Area (NSF
Individual Space	'	'''				279	17,77
o =	Anchor	1	144	1:	1.00	18	2,53
Office-Exec	Hybrid	1	144	1:	2.00	1	144
0.00	Anchor	1	120	1:	1.00	34	4,09
Office-Std	Hybrid	1	120	1:	2.00	2	240
Manual Autoria	Anchor	1	48	1:	1.00	214	10,26
Wkst-Admin	Hybrid	1	48	1:	2.00	10	502
Collaboration Spa	ace			-		55	8,62
Training Room		30	600	1:	161	2	1,20
Conference Roon	n: Large	18	514	1:	161	2	1,02
Conference Roon	n: Medium	11	300	1:	81	4	1,20
Conference Roon	n: Small	7	150	1:	54	6	900
Huddle Room		4	120	1:	29	11	1,32
Focus Room		2	80	1:	29	11	880
Open Collaboration	on (2-4 seats)	3	100	1:	21	15	1,50
Open Collaboration	on (6 seats)	6	150	1:	81	4	600
Support Space							8,13
Reception		N/A	400	1:	322	1	400
Copy / Print		N/A	60	1:	27	12	720
Storage / Filing Room		N/A	120	1:	81	4	480
Mother's Room		N/A	120	1:	161	2	240
Wellness Room		N/A	120	1:	322	1	120
Pantry		N/A	192	1:	54	6	1,15
Computer / Tech	Room	N/A	150	1:	322	1	150
MDF		N/A	120	1:	322	1	120
IDF		N/A	80	1:	81	4	320
Dispatch & Tradir	ng (Energy Supply & Analysis, 100% of CS)	N/A	1,492	1:	322	1	1,49
Secured Storage	(Controller)	N/A	80	1:	322	1	80
Payroll Processor	rs (Controller, 90% of CS)	N/A	1,100	1:	322	1	1,10
Library (Environn	nental)	N/A	160	1:	322	1	160
File Room (Enviro	onmental)	N/A	120	1:	0	1	120
Locked Closet (E	•	N/A	48	1:	0	1	48
Filing (open plan, allowance all depts)		N/A	4	1:	0		1,11
Lockers (2-high)		N/A	2	1:	2		322
Amenity/Specialty	Space						3,24
Break Room / Café		0	225	N/A		2	450
Cafeteria		0	2,791	1	N/A	1	2,79
Control Room		N/A	0	1	N/A	0	0
Fitness		N/A	0	1	N/A	0	0
*Executive Floor 2	23	N/A	0	1	N/A	0	0
*Lower Level		N/A	0	1	N/A	0	0

134

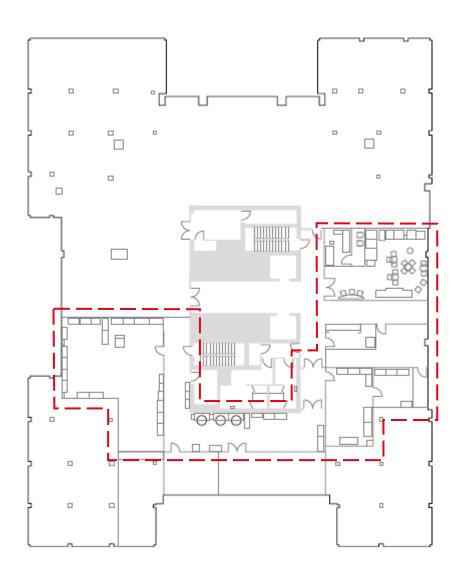
LG&E Center Right-size/Restack – Lower Level





Notes:

• No future workpoints on this floor, retain space for other LG&E use

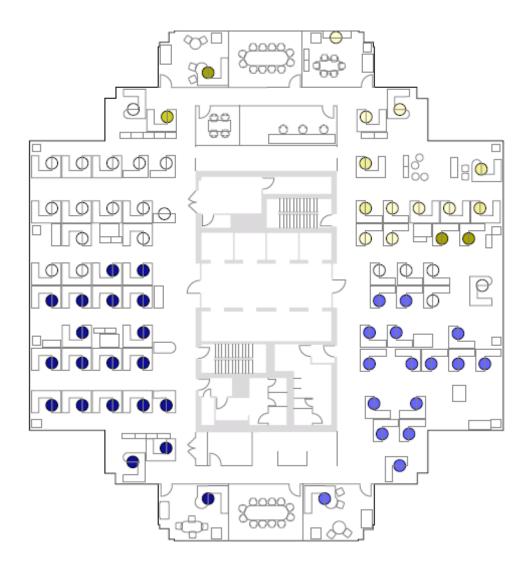


LG&E Center Right-size/Restack – 8th Floor





- 72 workpoints, 24 unallocated seats
 - 33% vacancy
- All of Transmission is on this floor
- Most of Treasurer is also on this floor
- LG&E may consider reducing the size of select larger offices as noted in the space program, and replacing excess workstations with collaboration opportunities



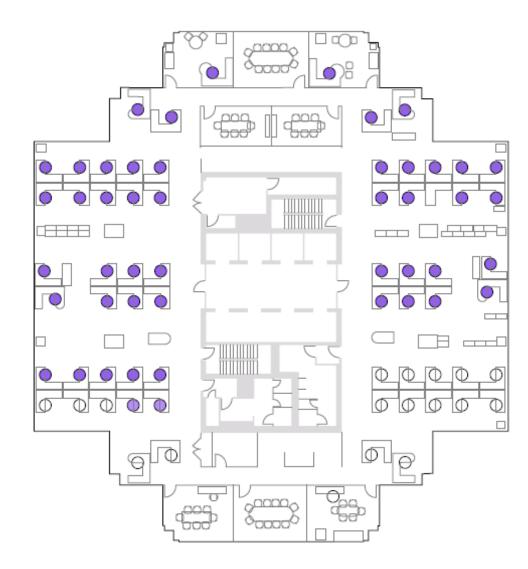
	Groups	Workpoints
•	Transmission - Trans Eng/Construction - TWR	15
•	Transmission - Trans Eng/Construction TWR=office	1
•	Transmission - Trans Strategy & Planning TWR	19
•	Transmission - Trans Strategy & Planning - TWR=office	1
	Treasurer - Budgeting & Planning TWR	7
	Treasurer - Budgeting & Planning TWR=office	1
	Treasurer - Corporate Finance	4
•	Treasurer - Officer Team	1
•	Treasurer - Officer Team=office	1
•	Treasurer - Risk Management	2
Total	10	52

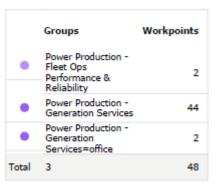
LG&E Center Right-size/Restack – 9th Floor





- 66 workpoints, 29 unallocated seats
 - 44% vacancy
- All of Power Production is on this floor (moved from the 8th floor due to the seat supply across floors and to achieve adjacencies)
- LG&E may consider reducing the size of select larger offices as noted in the space program, and replacing excess workstations with collaboration opportunities



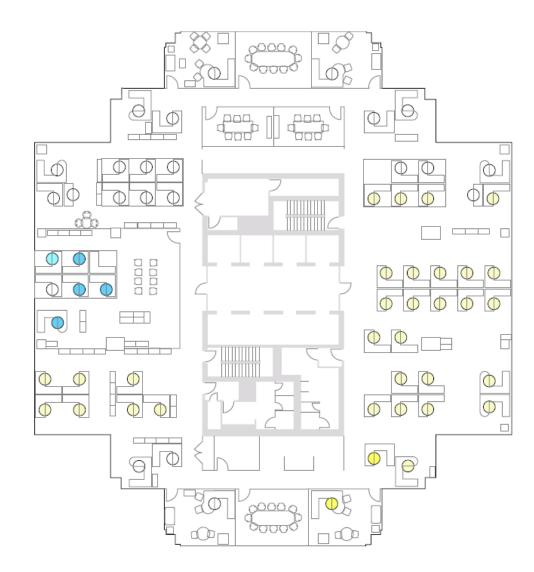


LG&E Center Right-size/Restack – 10th Floor





- 61 workpoints, 21 unallocated seats
 - 34% vacancy
- All of Environmental is on this floor
- Controller maintains their current specialty suite
- LG&E may consider reducing the size of select larger offices as noted in the space program



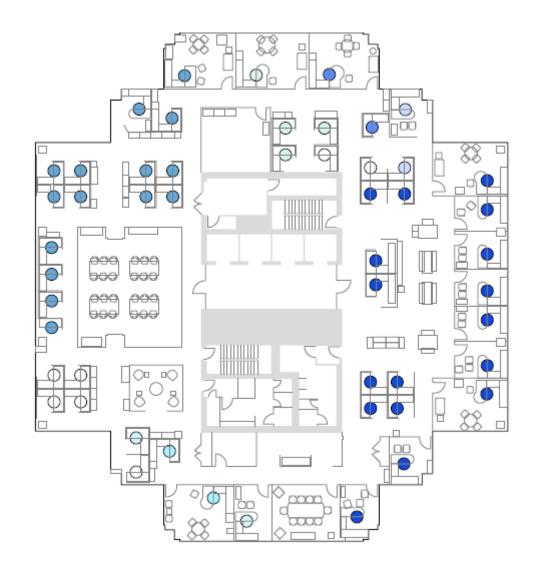
	Groups	Workpoints
	Controller - Acctg & Regulatory Rprtg=office	1
•	Controller - Corporate Tax and Payroll	3
•	Controller - Corporate Tax and Payroll=office	1
	Environmental - Environ&Federal Reg - Compliance	30
	Environmental - Environ&Federal Reg Compliance=office	1
	Environmental - Officer Team	1
	Environmental - Officer Team=office	1
Total	7	38

LG&E Center Right-size/Restack – 11th Floor





- 51 workpoints, 11 unallocated seats
 - 21% vacancy
- Legal maintains their current location
- External Affairs, Regulatory, and Supply Chain are also on this floor, backfilling the Corporate Comms move to the BOC
- LG&E may consider reducing the size of select larger offices as noted in the space program



	Groups	Workpoints
	External Affairs - External Affairs	1
	External Affairs - External Affairs=office	1
	External Affairs - Officer Team	1
	External Affairs - Officer Team=office	1
	Legal & Compliance - Compliance	1
	Legal & Compliance - Compliance=office	1
•	Legal & Compliance - Federal Policy	1
•	Legal & Compliance - Federal Policy=office	1
•	Legal & Compliance - Legal	17
•	Regulatory - State Regulation and Rates	14
•	Regulatory - State Regulation and Rates=office	1
	Supply Chain - Commercial Ops	3
	Supply Chain - Commercial Ops=office	1
Total	13	44

LG&E Center Right-size/Restack – 12th Floor





Notes:

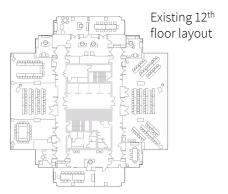
 The 7th floor floorplan was used to represent the future state 12th floor, as the Dispatch & Trading specialty suite will need to be replicated and the 12th floor currently has very few workpoints.

Assuming duplicate layout of the 7th floor:

- 67 workpoints, 24 unallocated seats
 - 36% vacancy
- Energy Supply & Analysis maintains a dedicated specialty suite on their new floor
- Treasurer maintains necessary adjacent workpoints
- LG&E may consider reducing the size of select larger offices as noted in the space program, and replacing excess workstations with collaboration opportunities





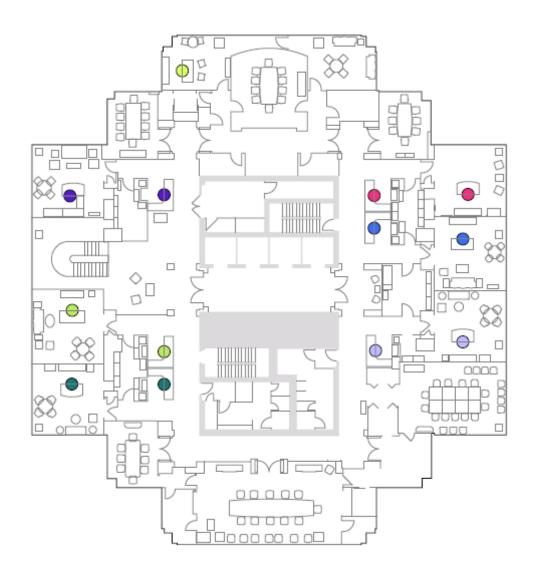


LG&E Center Right-size/Restack – 14th Floor





- 13 workpoints, 0 unallocated seats
 - 0% vacancy
- Officer floor is maintained



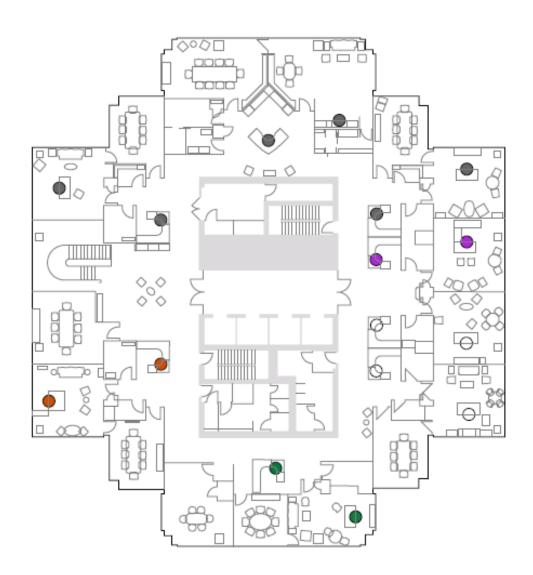
	Groups	Workpoints
•	Customer Services - Officer Team	1
•	Customer Services - Officer Team=office	1
•	Electric Distribution - Officer Team	1
•	Electric Distribution - Officer Team=office	1
•	Energy Supl & Analysis - Officer Team	1
•	Energy Supl & Analysis - Officer Team=office	1
•	Gas Operations - Officer Team	1
•	Gas Operations - Officer Team=office	1
•	Power Production - Officer Team	1
•	Power Production - Officer Team=office	1
	Project Engineering - Project Engineering - TWR	1
•	Transmission - Officer Team	1
•	Transmission - Officer Team=office	1
Total	13	13

LG&E Center Right-size/Restack – 15th Floor





- 16 workpoints, 4 unallocated seats
 - 25% vacancy
- Officer floor is maintained



	Groups	Workpoints
•	CFO - Officer Team	1
•	CFO - Officer Team=office	1
•	COO - Officer Team	1
•	COO - Officer Team=office	1
•	Corp Comms & Corp Responsibility - Officer Team	1
•	Corp Comms & Corp Responsibility - Officer Team=office	1
•	Human Resources - Officer Team	1
•	Human Resources - Officer Team=office	1
•	Info Tech - Officer Team	1
•	Info Tech - Officer Team=office	1
•	President - Officer Team	1
•	President - Officer Team=office	1
Total	12	12