| Employee Position | Hourly Wage | Average <br> Hourly <br> Wage | Average <br> Overtime <br> Wage |
| :---: | :---: | :---: | :---: |
| Operations: |  |  |  |
| Manager | \$ 30.16 |  |  |
| Operator | \$ 20.12 |  | \$30.18 |
| Laborer | \$ 18.00 |  | \$27.00 |
| Total | \$ 68.28 | \$ 22.76 | \$ 28.59 |
| Administration: |  |  |  |
| Office Manager | \$ 21.23 |  | \$31.85 |
| Billing Clerk - Full Time | \$ 17.62 |  | \$26.43 |
| Utility Clerk - Part Time | \$ 14.50 |  | \$21.75 |
|  | \$ 53.35 | \$ 17.78 | \$ 26.68 |
|  |  |  |  |
|  |  |  |  |
| Employee Benefit Costs |  |  |  |
| Benefit | \% of Wages |  |  |
| Retirement | 23.34 |  |  |
| Workers Comp | 2.00 |  |  |
| FICA Taxes | 6.20 |  |  |
| Medicare | 1.45 |  |  |
| Utility Responsibility | 32.99 |  |  |
|  |  |  |  |
| Health Insurance |  |  |  |
| Annual Health Insurance Premium | \$ 39,945.00 |  |  |
| Divided By Test Period Hours | 14,958 |  |  |
| Health Insurance Cost Per Hr |  | \$ 2.67 |  |
|  |  |  |  |
| Benefits Calculations: |  |  |  |
| Operational (\$22.75 x32.99\%) |  | \$7.51 |  |
| Administrative (\$17.78 $\times$ 32.99\%) |  | \$5.87 |  |
|  |  |  |  |
| Average Hourly Wage w/ Benefits |  |  |  |
| Operational |  | \$32.94 | \$48.07 |
| Administrative |  | \$26.32 | \$38.15 |

## Average Distance to Drive for Reconnect

Federal Mileage Rate

Travel Expense

10
0.67
$\$ \quad 6.70$

