COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In t	he	Ma	tter	of:

AN ELECTRONIC EXAMINATION OF THE)	
APPLICATION OF THE FUEL ADJUSTMENT)	
CLAUSE OF DUKE ENERGY KENTUCKY, INC.)	Case No. 2023-0012
FROM NOVEMBER 1, 2020 THROUGH)	
OCTOBER 31, 2022)	

DIRECT TESTIMONY OF

BRAD DANIEL

ON BEHALF OF

DUKE ENERGY KENTUCKY, INC.

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I. <u>INTRODUCTION AND PURPOSE</u>

- 1 O. STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. My name is Brad Daniel and my business address is 525 S Tryon Street,
- 3 Charlotte, North Carolina 28202.
- 4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
- 5 A. I am employed as Director, Generation Dispatch and Operations, by Duke Energy
- 6 Carolinas, LLC, a utility affiliate of Duke Energy Kentucky, Inc. (Duke Energy
- 7 Kentucky or Company).
- 8 Q. PLEASE BRIEFLY DESCRIBE YOUR EDUCATIONAL BACKGROUND
- 9 AND PROFESSIONAL EXPERIENCE.
- 10 A. I received a Bachelor of Arts degree from the University of Oklahoma in 2000. I
- received a Master's in Business Administration from Wake Forest University in
- 12 2011. I joined Cinergy Corporation in 2001 and have held various positions with
- the Company or its affiliates in the generation dispatch and operations and power
- trading roles. I have managed the Midwest short term trading portfolio, where I
- was responsible for power, natural gas, and Financial Transmission Rights (FTR)
- hedging portfolios covering Duke Energy Kentucky. I also have managed our
- 17 Fuels and Fleet Analytics team, responsible for fuels forecasting of the Duke
- 18 Energy Kentucky portfolio. I assumed my current position in December of 2019.

1 Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE KENTUCKY

- 2 PUBLIC SERVICE COMMISSION?
- 3 A. Yes. I have previously provided testimony in support of the Company's Fuel
- 4 Adjustment Clause (FAC).
- 5 Q. PLEASE BRIEFLY DESCRIBE YOUR DUTIES AS DIRECTOR,
- 6 GENERATION DISPATCH & OPERATIONS.
- 7 A. I am responsible for the Company's: (i) generation dispatch; (ii) unit
- 8 commitment; (iii) 24-hour real-time operations; and (iv) short-term generating
- 9 maintenance planning. I am also responsible for the submission of the Company's
- supply offers to the PJM Interconnection, L.L.C. (PJM) regional transmission
- organization (RTO) day-ahead and real-time electric power markets, as well as
- managing the Company's short-term supply position to ensure that the Company
- has adequate resources committed to serve its retail customers' electricity needs.

14 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

- 15 A. The purpose of my testimony is to respond to Paragraph 4(f)-(j) and (k) of the
- 16 Commission's September 6, 2023 Order (Order) and to more broadly discuss
- 17 changes in the wholesale electric power market, the Company's efforts to mitigate
- high fuel and purchased power costs, as well as, its handling of outages and off-
- system sales and to discuss Duke Energy Kentucky's operation in the PJM LLC
- 20 (PJM) market. Finally, I sponsor several of Duke Energy Kentucky's responses to
- 21 the Commission's Data Requests contained in Appendix B of its Order.

II. <u>DISCUSSION OF DUKE ENERGY KENTUCKY'S POWER</u> <u>PROCUREMENT PRACTICES</u>

1	Q.	PLEASE DESCRIBE ANY CHANGES THAT OCCURRED IN THE
2		WHOLESALE ELECTRIC POWER MARKET BETWEEN NOVEMBER
3		1, 2020 AND OCTOBER 31, 2022 THAT SIGNIFICANTLY AFFECTED
4		DUKE ENERGY KENTUCKY'S ELECTRIC POWER PROCUREMENT
5		PRACTICES.
6	A.	Duke Energy Kentucky joined PJM effective January 1, 2012, and thus continued
7		to operate within PJM during the period under review in this proceeding.
8		Accordingly, the Company continues to offer its generation and bid its load into
9		the PJM market. For the Duke Energy Kentucky generating capacity, the
10		Company offered its resources in an FRR capacity plan. The generating resources
11		that are committed in the FRR plan have a must-offer obligation for their energy
12		in the Day-Ahead Energy Market. Duke Energy Kentucky Witness Mr. McClay
13		discusses the PJM Capacity markets in greater detail through his direct testimony.
14		The wholesale electric power market sustained significant volatility during
15		the review period. Markets were in a depressed power market environment with
16		low power prices in late 2020 through early 2021 and transitioned to a
17		significantly inflated power market by the third quarter of 2021 and most of 2022.
18		Several market constraints impacted the wholesale power market as power market
19		prices quickly increased during 2021. Natural gas and PJM power prices rose
20		significantly and coal markets became distressed beginning in the summer of
21		2021 resulting in a rapid climb in power prices across the market. This increase in
22		power prices drove coal burns significantly higher across the energy sector. Due

to several factors described in the testimony of Kimberly Hughes, during the
review period coal markets experienced a high degree of market volatility
including the inability of coal suppliers to respond timely to changes in demand.
The impacts in the coal supply chain along with sharply rising coal, natural gas
and power prices led to sustained strength in energy prices throughout the period.
This constrained energy market environment persisted through 2022. Also,
seasonal NOx prices were also significantly inflated in 2022 as emissions markets
digested changes to the Environmental Protection Agency's Good Neighbor Rule
as well as corresponding strength in commodity prices driving very strong market
prices and demand for coal generation during Ozone Season 2022. This being
said, East Bend continued to compete favorably in the PJM market through the
period, with typical dispatch of this unit at full load during on-peak hours,
especially through the latter end 2021 and 2022 as coal generation was more
profitable in the market. As market coal prices and thus the marginal fuel cost of
the unit increased, the unit dispatched between minimum and maximum load
more often in off peak hours while sustaining a high amount of dispatch at full
load in on peak hours. The Company's six combustion turbines at Woodsdale
station continue to see limited dispatch within the PJM energy markets.

Duke Energy Kentucky continued to make economic purchases from PJM when purchases were more economic than dispatching its own generation for the benefit of the Company's native load. Also, the Company continued to make economic power purchases for both planned and unplanned outages from PJM during the audit period to mitigate exposure to market prices. Said another way,

the Company does not commit more expensive generation to the market for the purpose of replacing generation in outage, it follows the fundamentals of economic commitment and dispatch to purchase the most economic power possible during times when a unit is in outage.

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PJM commits and dispatches these resources via their security constrained unit commitment and least-cost economic dispatch software by modeling the Duke Energy Kentucky generating resources with all other generating resources in the PJM area. If not committed day-ahead, the units may still be called upon in real-time. There are separate LMPs calculated for Day-Ahead versus Real-Time Markets that are paid to the generators or charged to the load. PJM also operates an ancillary service market for regulation, day-ahead scheduling reserves, nonsynchronized, and synchronized reserves, each of which is cleared separately with different prices for each product. In addition, PJM reimburses service providers such as Duke Energy Kentucky for blackstart and reactive services. The Duke Energy Kentucky Woodsdale gas-fired combustion turbine plant is currently a blackstart unit in the applicable Duke Energy blackstart plan and, in addition, is reimbursed for certain costs to provide blackstart service by PJM. Duke Energy Kentucky continues to operate its generating resources to optimize revenues available in the PJM capacity market and energy market and for ancillary services, blackstart, and reactive service in a reliable manner for the benefit of customers and shareholders.

1	Q.	PLEASE IDENTIFY ANY CHANGES IN THE WHOLESALE POWER
2		MARKET THAT ARE EXPECTED TO OCCUR IN THE NEXT TWO
3		YEARS THAT COULD SIGNIFICANTLY AFFECT DUKE ENERGY
4		KENTUCKY'S POWER PROCUREMENT PRACTICES.

A.

From a macro level perspective, the Company believes that the energy and electricity sector continues to go through an extraordinary period of change. This change is primarily driven by shifts in load growth patterns, commodity price relationships, the move towards sustainable generation, and increasing regulatory uncertainty.

Although the Company believes that the PJM energy markets will continue to function as they do today, wholesale energy and capacity price volatility will likely continue. Direct drivers behind this increased volatility include the volatility of natural gas and coal prices and the impact on wholesale power prices. Other fuel related drivers include the effects of the onset of the transitioning energy mix in the wholesale power market to include more renewable and intermittent generation, impacts of retiring coal generation on traditional coal supply chains, and the ongoing relationship between domestic coal and natural gas production to export demand. Finally, the impact of evolving environmental regulations on traditional fossil fuel energy resources, and any structural market changes implemented by PJM that impact energy and capacity markets could significantly impact power procurement practices as well. As coal-fired generation continues to retire, the wholesale power market will continue to digest the impact on how grid operators will reliably meet demand.

The Company expects to continue to provide reliable and economic generation from its resources at East Bend and Woodsdale over the next two years and expects to continue meeting its energy needs economically through the PJM market. Duke Energy Kentucky will continue to make economic purchases from PJM when market purchases are more economic than committing or dispatching its own generation for the benefit of the Company's native load. Because marginal power prices are lower than the marginal cost to operate East Bend, the company currently models East Bend as a Must Run unit in its forward looking fuel projection model through April of 2024. If marginal market prices do realize lower than the marginal cost to operate East Bend, the unit could see more reserve shutdowns in the upcoming two-years based on economic demand for the unit.

Α.

12 Q. PLEASE EXPLAIN A RESERVE SHUTDOWN AND IF COAL IS 13 CONSUMED DURING A RESERVED SHUTDOWN.

A reserve shutdown is utilized when a unit is offline because there is not economic demand for it. This is an event where a unit is available for load but is not synchronized due to lack of economic demand. This type of event is sometimes referred to as an economy outage or economy shutdown. Based on fundamentals of economic commitment and dispatch, if a unit is in reserve shutdown it should be more economic to purchase power from the market to meet demand than to commit and dispatch the unit into the market. Since the unit is not running during a reserve shutdown, coal is not consumed.

1 Q. PLEASE GENERALLY DESCRIBE DUKE ENERGY KENTUCKY'S 2 POWER PROCUREMENT PRACTICES.

A.

During the entire review period, Duke Energy Kentucky has been a member of PJM, the nation's first fully functioning RTO that operates the power grid and wholesale electric market for all or parts of thirteen states and the District of Columbia. As discussed herein and in the Direct Testimony of James McClay, this electric market consists of energy markets, capacity markets, ancillary services markets, and a FTR market. PJM's operation is governed by agreements approved by the Federal Energy Regulatory Commission (FERC) including the Operating Agreement, Open Access Transmission Tariff (OATT), and the Reliability Assurance Agreement. As a member of PJM, Duke Energy Kentucky is subject to these agreements, which among other things, require Duke Energy Kentucky to offer all of its available generation to PJM and to purchase its customer energy load from the PJM Day-Ahead or Real-Time Energy Markets. The Day-Ahead and Real-Time Energy Markets are collectively referred to as the PJM Energy Market for the remainder of my testimony.

Consistent with its PJM membership, during the period under review, the Company met all its energy needs through the PJM Energy Market and did not purchase any energy outside of PJM. Through PJM's Day-Ahead market, market participants can mitigate their exposure to real-time price risk by selling available generation and purchasing forecasted demand in the Day-Ahead energy market. Duke Energy Kentucky submits demand bids and supply offers as both a load serving entity and a generator owner, respectively. Thus, the Company

simultaneously	functions	as	both	a	buyer	and	seller	to	serve	its	retail	electric
customers.												

Α.

During the review period, Duke Energy Kentucky also participated in PJM's Ancillary Services Markets. Day-Ahead and Real-Time prices for ancillary services appear to be at reasonable price levels consistent with market conditions. Furthermore, Duke Energy Kentucky's generating units are appropriately receiving day-ahead and real-time awards for supply of reserves.

Q. PLEASE DESCRIBE ANY ACTIONS TAKEN BY DUKE ENERGY KENTUCKY TO MITIGATE HIGH FUEL OR PURCHASED POWER COSTS FOR CUSTOMERS THROUGH ITS POWER PROCUREMENT PRACTICES.

Duke Energy Kentucky takes several actions in the normal course of business to mitigate high fuel cost or purchase power for customers. Throughout the period the Company maintained up to date and accurate supply offers of its available generation to continue to maximize its generating units' margin and minimize customer costs. As discussed in the testimony of Ms. Hughes, the Company continues to maintain a comprehensive coal procurement strategy that has proven successful over the years in limiting average annual fuel price changes while actively managing the dynamic demands of its fossil fuel generation in a reliable and cost-effective manner. The coal procurement strategy discussed in her testimony is designed to mitigate high fuel costs to Duke Energy Kentucky customers. The Company employed a Must Run status at its East Bend unit throughout the period in review in response to rising power prices that sustained

from the third quarter of 2021 through 2022. Committing the unit as Must Run when the unit is available maximizes portfolio stability, mitigates customer risk against power and natural gas price volatility and mitigates purchased power costs with available generation when the marginal cost of the unit is lower than the market price. When a unit is committed with a Must Run status, it is still able to dispatch between min and max load, enabling the company to maintain economic dispatch of the unit. This enables the Company to dispatch the unit down between max and min load when LMP is below the incremental cost of the unit, which mitigates higher fuel cost for customers while the unit is committed online but dispatched down by making market purchases that are more economic than dispatching its own generation in certain hours.

Furthermore, the Company staffs and offers its combustion turbine units at Woodsdale to ensure they are available for commitment and dispatch. The Company maintains up to date and accurate offers for Woodsdale units, which are dual fuel units that can generate on natural gas or fuel oil. As discussed in the direct testimony of Mr. McClay, with respect to natural gas, the company maintains supplier agreements to ensure natural gas can be procured at a competitive market price to meet the needs of the Company's gas generation fleet. The Company's natural gas supply agreements enable the Company to procure the needed volume of natural gas at the most competitive price each day. Maintaining these agreements as discussed by Mr. McClay helps mitigate higher fuel costs to the customer based on the ability to procure natural gas at competitive prices. The Company offers its Woodsdale units with a status of

Economic, mainly due to the higher marginal cost to operate the unit compared to market prices. During constrained periods such as high demand periods or times when natural gas deliverability or availability is constrained, the Company will staff its units for more extended periods than normal staffing and even around the clock when warranted to maximize unit availability and generating unit margin and to mitigate purchased power costs. The Company also takes advantage of its fuel diversity at Woodsdale station, which, as mentioned, can operate on natural gas or fuel oil. Especially during times when natural gas deliverability or availability is constrained, the Company mitigates purchase power risk by offering Woodsdale units on fuel oil. When market prices rise above the marginal cost of the unit on fuel oil and the unit is unavailable on natural gas, the Company is able to offer the unit on fuel oil and can be committed and dispatched on fuel oil by PJM.

Company station and dispatch personnel collaborate regularly to maintain up to date maintenance on its generating units, through its scheduled planned outages and proactively addressed maintenance outages, which are undertaken in order to proactively address maintenance needs at a generating unit to avoid longer term performance issues and potentially forced outages. Reducing forced outages at its generating units mitigates purchase power costs and is an important element to company personnel in operating an effective portfolio. Station and dispatch personnel work together to identify prudent market opportunities to address maintenance, such as over weekends and in off peak hours, when power

prices are lower which helps mitigate purchased power risk for customers and also helps maintain longer term reliability of the generating units.

Through the Company's back-up supply plan, the Company was able to enter into financial hedges to mitigate customer risk to day-ahead and real-time power prices during scheduled outages, which include planned outages and maintenance outages. The Company's back-up supply plan expired during the review period on June 1, 2022.

Duke Energy Kentucky personnel employs software models to assist with its demand forecasting to create demand bids accurately to reduce costs for customers. If the company were to habitually buy more load from PJM than it needs for its customers it would be paying more for load than necessary. If the company were to habitually buy less load from PJM than it needs for its customers it would be exposing customers to real time purchase power risk. The Company employs a forecasting review monthly to address any forecasting error trends that may be impactful to the customer in order to consistently submit demand bids as accurate as possible to PJM on behalf of its customers.

Finally, company personnel maintain daily reviews of supply offers for accuracy and conduct monthly PJM settlement statement reviews to identify any potential issues that may impact billing to customers.

1	Q.	DURING THE REVIEW PERIOD, WERE THERE ANY PLANNED
2		OUTAGES THAT EXTENDED BEYOND THE ESTIMATED TIME OF
3		THE OUTAGE? IF YES, PLEASE EXPLAIN HOW THE COMPANY
4		ADDRESSED THE EXTENDED OUTAGE AND ANY RESULTING
5		ENERGY OR CAPACITY SHORTFALLS.

A.

There were two planned outages during the review period that resulted in Planned Outage Extensions. The first planned outage extension occurred from May 3, 2021 through May 10, 2021, which was an extension of the 2021 planned spring outage originally scheduled from April 24, 2021 through May 3, 2021. The outage extension addressed fan shaft and bearing repairs that carried past the planned spring outage timeframe. The Company did not experience any capacity shortfall since the unit was in a planned outage and subsequent planned outage extension. During the outage extension, Duke Energy Kentucky met all its energy needs economically through the PJM Energy Market and did not purchase any energy outside of PJM. The Company also entered into daily and weekly financial hedges to mitigate purchased power risk for customers during the time of the extension.

The second planned outage extension occurred from November 21, 2021 through December 19, 2021, which was an extension of the 2021 planned fall outage originally scheduled from September 11, 2021 through November 21, 2021. The primary drivers for the outage delays were mainly related to COVID impact on labor resources and the quality of the vendor work performed which impacted the critical path of the original outage, which included the rewind of the

units Generator and replacement of the Low Pressure Turbine L minus 2 (L-2)
blades and resulted in the planned outage extension. The Company did not
experience any capacity shortfall since the unit was in a planned outage and
subsequent planned outage extension. During the outage extension, Duke Energy
Kentucky met all its energy needs economically through the PJM Energy Market
and did not purchase any energy outside of PJM. The Company also entered into
daily, weekly and monthly financial hedges to mitigate purchased power risk for
customers during the time of the extension.

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Q. DID DUKE ENERGY KENTUCKY ENGAGE IN ANY OFF-SYSTEM SALES OR INTER-SYSTEM SALES TO OFFSET HIGH FUEL OR POWER COSTS DURING THE REVIEW PERIOD? PLEASE EXPLAIN.

Duke Energy Kentucky did not engage in any off-system or inter-system sales during the review period. The Company does make non-native sales to PJM when the amount of generation online and being dispatched by PJM is higher than the concurrent Duke Energy Kentucky load. These sales flow through the Company's PSM filing and 90% of sales margins are credited back to the customer, which would go toward offsetting high fuel or power costs during the review period.

18 PLEASE BRIEFLY DESCRIBE THE PJM ENERGY MARKET. Q.

A. PJM administers its Energy Market utilizing locational marginal pricing (LMP). 20 LMP can be broadly defined as the value of one additional megawatt of energy at a specific point on the electric grid. In PJM, LMP is composed of three components; the system energy price, the transmission marginal congestion price, and the marginal loss price. Both the Day-Ahead and Real-Time Energy Markets

are based on supply offers and demand bids submitted to PJM by market participants, including both generator owners (as sellers) and load serving entities (as buyers).

The Day-Ahead Energy Market provides a means for market participants to mitigate their exposure to price risk in the Real-Time Energy Market. The Day-Ahead Energy Market also provides meaningful information to PJM regarding expected real-time operating conditions for the next day, which enhances PJM's ability to ensure reliable operation of the transmission system. The Real-Time Energy Market functions as a balancing market between generation and load in real-time. Through the PJM Energy Market and the LMP price signals, PJM provides a market-based solution to value and thus manage energy production, transmission congestion, and marginal losses in the PJM region. PJM also operates, and Duke Energy Kentucky participates in, the Ancillary Services Market. Ancillary services include:

- Synchronized Reserves, which provide energy during an unexpected period of need;
- Non-Synchronized Reserves, which also provide energy during an unexpected period of need, but which are typically off-line;
- Regulating Reserves, which are utilized to manage short-term changes in energy requirements;
- Day-Ahead Scheduling Reserves, a 30-minute day-ahead reserve product;

 Black Start Service, which provides energy to the grid in the event of a black out condition; and

 Reactive Supply and Voltage Control, which is produced by capacitors and generators and absorbed by reactors and other inductive devices.

PJM Ancillary Services Markets are co-optimized with the PJM Energy Market in order to minimize overall production costs across the PJM footprint.

In addition to these more physical Energy and Ancillary Services Markets, PJM offers financial products that can be utilized to hedge exposure to the Energy Markets. Virtual transactions can hedge risk in the Real-Time Energy Market, and FTR transactions can hedge exposure to day-ahead congestion costs. FTR auctions are conducted annually, quarterly, and monthly. FTRs are defined with source and sink points that entitle and obligate the holder to a stream of revenues or charges based on the hourly day-ahead congestion price differences across the defined path. Duke Energy Kentucky utilizes FTRs to manage the congestion risk from its generation stations to its load zone. Virtual transactions clear in the Day-Ahead Energy Market as virtual generators and loads at specific points on the grid. Virtual transactions settle based on the difference between the day-ahead and real-time LMP at the specific node. Duke Energy Kentucky may utilize virtual transactions to hedge generator performance risk, primarily during start up or as a potential operational contingency.

Q. PLEASE EXPLAIN HOW PJM DISPATCHES GENERATING

RESOURCES TO MEET DEMAND.

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An RTO such as PJM performs a security constrained economic commitment and least-cost security constrained economic dispatch process that simultaneously optimizes energy and reserves for all generation in its footprint in determining which assets to commit and dispatch. This process considers the various, unique challenges faced in reliably and economically supplying power to all load across its footprint, most significantly aligning the production of energy simultaneously with the volatility in demand within the capability of the transmission network. PJM must continually act to account for the fact that customer demand is dynamic in nature, fluctuating over the course of a day, week, and season, while analyzing factors such as costs and operating characteristics of generation from different types of units within its entire footprint and expected and unexpected conditions on the transmission network that affect which generation units can be used to serve load economically and reliably given the numerous constraints that must be considered. Because of these challenges, PJM's dispatch process "is designed to be an optimization process...so that a reliable supply of electricity at the lowest cost possible under the conditions prevailing in each dispatch time interval can be delivered."1

Importantly, PJM's decisions as to which generating units should be dispatched are not made exclusively based on the individual unit's cost. Although the price of energy at a generating unit is certainly important, PJM's dispatch

¹ FERC Docket AD05-13-000, Report on Security Constrained Economic Dispatch by the Joint Board of PJM/MISO Region, Attachment 1, at pg. 5 (May 24, 2006).

process must consider a number of factors, including system-wide reliability, transmission grid congestion and losses, and numerous operational conditions. PJM has access to complete information regarding the operation of its Day-Ahead and Real-Time Energy Markets in making the determination to commit and dispatch a unit. Because of the efficient and informed nature of PJM's dispatch methodology, a utility's energy purchases in PJM's Day-Ahead and Real-Time Energy Markets are the most efficient and economic means available to satisfy customer load. Stated another way, energy acquired by all load serving entities from PJM is necessarily, and by definition, purchased on an economic dispatch basis.

Q. WHAT LEVEL OF CONTROL DOES PJM HAVE OVER DISPATCH OF

DUKE ENERGY KENTUCKY'S GENERATING UNITS?

A.

PJM is the grid operator for the PJM RTO and is responsible for all regional Reliability coordination as defined in the NERC and Regional Standards and applicable PJM Operating Manuals as well as commitment and dispatch of system resources via their security constrained unit commitment and least-cost economic dispatch model. The model is also used to calculate real-time Locational Marginal Prices and is created and maintained from input data received by PJM from various sources including Transmission Owners, Generation Owners, Load Serving Entities, and other Balancing Authorities. Duke Energy Kentucky generation dispatchers follow PJM generation dispatch signal instructions and relay necessary instructions to the generation stations and maintain constant

1	communication with PJM unless otherwise prevented by eme	ergent c	onditions
2	causing loss of telephonic and electronic communication with PJM	M direct	tlv.

Q. PLEASE EXPLAIN HOW DUKE ENERGY KENTUCKY BIDS ITS GENERATING ASSETS INTO PJM'S ENERGY MARKETS.

A.

Duke Energy Kentucky offers its units to PJM's energy and ancillary service market for commitment and dispatch purposes based on variable production costs used for the calculation of incremental cost, no-load cost, and startup cost. These costs are comprised of the market price of fuel and emissions plus variable operation and maintenance costs. For purposes of clarification, "commitment" means the decision to start a generator that is offline or to maintain online output from a generator that is already online and "dispatch" means the decision to operate an already committed generator at a certain megawatt output level. Once a unit has been committed and online above its economic minimum load, Duke Energy Kentucky predominantly follows PJM dispatch signals between its economic minimum load and economic maximum load.

Under the terms of PJM's Reliability Assurance Agreement, as a fixed resource requirement (FRR) entity and generation owner in PJM, Duke Energy Kentucky is under a must-offer requirement to offer all its generation committed to the FRR plan into the Day-Ahead Energy Market. The generating units are offered with designations including: Economic, Emergency, Must Run, and Unavailable. Units offered with a Must Run status will clear the market and are generally dispatched down or at minimum load during periods when the marginal cost of the unit is above LMP, or are dispatched up or at full load during periods

when the marginal cost of the unit is below LMP. Economic status units will generally be committed if their "all in" costs, including startup costs, are economic across the following day or during periods of the following day. Emergency status units are committed during an energy emergency event. Unavailable status units will not be considered by the commitment and dispatch model.

Each available generating unit is offered hourly with a segmented incremental energy price pair quantity and ancillary service offer curve across the unit's operational range as well as a start-up cost, no-load cost, and operating parameters. Hourly offers are based on numerous factors, including but not limited to, the daily fuel cost, unit efficiency, emissions and variable operations and maintenance (O&M) costs, maximum and minimum loadings, and plant output availability and characteristics. Unit status is determined based upon unit availability, marginal energy costs, expected impact of certain PJM charges and credits, and anticipated market clearing prices. Generating unit day ahead awards are financially binding on both Duke Energy Kentucky and PJM.

As system conditions change between the day ahead market and the real time market, the Company maintains and updates its offers real time. In real time, Duke Energy Kentucky makes hourly updates to energy and ancillary service offers, primarily with respect to unit availability, but also considering unit operating parameters. Intra-day changes to fuel prices, especially for natural gas generating units are also considered to maintain accurate fuel pricing in its offers in the real time market. It is possible that in real time, despite receiving a day-

ahead energy award, PJM dispatch signals will instruct Duke Energy Kentucky
plants to move to generation loadings other than their Day-Ahead award level.
These instructions are based on the Real-Time energy and ancillary services needs
of the overall system as manifested through LMP price signals at the generator
bus. If real-time LMP is below a unit's marginal cost of energy, PJM will likely
reduce output, or even delay or cancel a unit startup. Conversely, if system
conditions have changed from day-ahead model assumptions, PJM may direct a
Duke Energy Kentucky unit to start up even without a Day-Ahead energy award.
Duke Energy Kentucky has an obligation and financial incentive to follow PJM
dispatch instructions. When the unit is online and the unit's incremental cost offer
price is greater than the LMP, under the fundamentals of economic dispatch, PJM
will generally dispatch the output of the unit down between the economic
maximum of the unit and economic minimum of the unit. Alternatively, when the
unit is online and the unit's incremental cost offer price is less than LMP, under
the fundamentals of economic dispatch, PJM will generally dispatch the output of
the unit up between the economic minimum of the unit and economic maximum
of the unit. There are times in which the Company will "self-schedule" a
generator's output with PJM under circumstances that are required for safety,
testing, plant operational requirements, or reliability reasons. During these
circumstances, the unit would be dispatched at a specific loading level and would
not be at the discretion of PJM for economic dispatch. The Company also can and
does "self-schedule" the unit as Must Run in order to commit the unit as most

efficiently as pos	sible, such as	to ensure th	e unit to be	committed	from ar	offline
state and to avoid	l uneconomic	unit cycling.				

A.

Additionally, PJM co-optimizes Energy and Ancillary Services; thus, the Company's generators also offer ancillary service products such as regulation, synchronized and non-synchronized reserves or day-ahead scheduling reserves, in addition to energy. Additionally, the Company's generators can also supply black start and reactive reserve where applicable.

Q. HOW DOES DUKE ENERGY KENTUCKY DETERMINE THE MANNER IN WHICH THE GENERATING UNITS ARE OFFERED INTO THESE MARKETS.

The Company takes several factors into consideration when determining unit offers into the PJM energy and ancillary services market with the goal of portfolio management strategy being to maximize generating units' margin and to ultimately minimize customer costs. The Company conducts a daily morning meeting with station and dispatch personnel to discuss topics including but not limited to market conditions, weather conditions, unit availability, unit parameters, any scheduled or potential unit maintenance issues, and fuel availability to determine inputs for its generating offers and demand bids to PJM for the following day. The Company also constructs a daily profit and loss analysis that compares the unit's expected revenue to the incremental cost of the unit and provides an expected daily unit margin for the next three weeks based on expected market prices and expected unit variable costs. This profit and loss analysis provides company personnel insight to forecast expected margin of

generating units, determine expected commitment status of its generating units
and to communicate market risk factors to station personnel pertaining to any
potential maintenance issues impacting a generating unit. The Company's offer
software utilizes up to date market fuel and emissions prices and up to date
variable O&M costs and also up to date unit parameters including startup and no-
load costs, min and max loads, ramp rates in order to build and submit its units'
supply offers to PJM. The Company's Generation Dispatch and Operations
personnel are responsible for submitting generating unit offers to PJM with input
from several workgroups including but not limited to power and gas trading, oil
and emissions trading, meteorology, load forecasting, fleet analytics, station
personnel, outage scheduling personnel and others to maintain up to date and
accurate generating unit offers and demand bids to PJM. Company Fuels and
Systems Optimization personnel, which consists of personnel from Dispatch and
Operations, Gas and Power Trading, Fleet Analytics and Fuel Procurement, also
meet regularly to review generation and fuel forecasts, to discuss any fuel
procurement challenges and to proactively monitor general supply conditions
impacting the portfolio to maintain consistent communication across workgroups
to effectively employ a portfolio management strategy to maximize generating
unit margin and minimize customer costs.

- 1 Q. PLEASE IDENTIFY THE RESPONSES TO COMMISSION DATA
- 2 REQUESTS YOU ARE SPONSORING.
- 3 A. I sponsor the Company's responses to Data Request Numbers 7, 12, 14, 15, 16,
- 4 17, 20, 29, 30, 34 and 35. These responses were prepared by me and under my
- 5 direction and control and are true and accurate.

III. <u>CONCLUSION</u>

- 6 Q. IN YOUR OPINION, WERE DUKE ENERGY KENTUCKY'S POWER
- 7 PROCUREMENT PRACTICES REASONABLE DURING THE AUDIT
- **PERIOD?**
- 9 A. Yes.
- 10 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 11 A. Yes.

VERIFICATION

STATE OF NORTH CAROLINA)	
)-	SS:
COUNTY OF MECKLENBURG)	

The undersigned, Brad Daniel, Director, Generation Dispatch and Operations, being duly sworn, deposes and says that she has personal knowledge of the matters set forth in the foregoing testimony and that it is true and correct to the best of his knowledge, information and belief.

Brad Daniel, Affiant

Subscribed and sworn to before me by Brad Daniel on this <u>(2</u> day of

September, 2023.

NOTARY PUBLIC

My Commission Expires:



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:		
AN ELECTRONIC EXAMINATION OF THE APPLICATION OF THE FUEL ADJUSTMENT CLAUSE OF DUKE ENERGY KENTUCKY, INC. FROM NOVEMBER 1, 2020 THROUGH OCTOBER 31, 2022))))	Case No. 2023-00012

DIRECT TESTIMONY OF

JIM MCCLAY

ON BEHALF OF

DUKE ENERGY KENTUCKY, INC.

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I. <u>INTRODUCTION AND PURPOSE</u>

- 1 O. STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. My name is James J. McClay, III, and my business address is 525 South Tryon
- 3 Street, Charlotte, North Carolina 28202.
- 4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
- 5 A. I am employed as Managing Director of Natural Gas Trading for Duke Energy
- 6 Corporation (Duke Energy).
- 7 Q. PLEASE DESCRIBE BRIEFLY YOUR EDUCATIONAL BACKGROUND
- 8 AND PROFESSIONAL EXPERIENCE.
- 9 A. I received a Bachelor's Degree in Business Administration, majoring in Finance
- from St. Bonaventure University. I joined Progress Energy in 1998 as an Energy
- Trader, was promoted to Manager of Power Trading and held that position through
- early 2003. I then became the Director of Power Trading and Portfolio Management
- for Progress Energy Ventures through February 2007. From March 2007 through
- late 2008, I was the Director of Power Trading for Arclight Energy Marketing.
- 15 From March 2009 through the present, I've been employed in various managerial
- roles at Progress Energy and Duke Energy overseeing Natural Gas and Oil trading,
- gas and power hedging, origination and procurement. Prior to my tenure with Duke
- 18 Energy, I was employed for approximately 13 years in Capital Markets as a U.S.
- 19 Government fixed income securities trader working with various banks and
- brokers/dealers.

1 Q. HAVE YOU TESTIFIED PREVIOUSLY BEFORE THE PUBLIC SERVICE

- 2 **COMMISSION?**
- 3 A. Yes, I have testified in a previous fuel adjustment clause (FAC) proceeding before
- 4 the Kentucky Public Service Commission (Commission).
- 5 Q. PLEASE BRIEFLY DESCRIBE YOUR DUTIES AS MANAGING
- 6 **DIRECTOR OF NATURAL GAS TRADING.**
- 7 A. As Managing Director of Natural Gas Trading, I manage the organization
- 8 responsible for the natural gas trading, optimization, origination and scheduling
- 9 functions for the regulated gas-fired generation assets in the Carolinas (Duke
- 10 Energy Carolinas and Duke Energy Progress), Duke Energy Florida, Duke Energy
- Indiana and Duke Energy Kentucky (collectively, the "Utilities"), as well as the
- organization responsible for power trading for Duke Energy Indiana and Duke
- 13 Energy Kentucky. Additionally, I oversee the execution of the Utilities' financial
- hedging programs, fuel oil procurement, and emissions trading.

15 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

- 16 A. The purpose of my testimony is to respond to Paragraph 4(a), (f), (g) & (h) of the
- 17 Commission's September 6, 2023 Order (Order), to more broadly discuss and
- support Duke Energy Kentucky's fuel procurement practices and provide an
- 19 overview of the Company's participation in PJM as it pertains to the capacity
- 20 market for the period November 1, 2020 through October 31, 2022. Finally, I
- sponsor several of Duke Energy Kentucky's responses to the Commission's Data
- Requests contained in Appendix B of its September 6, 2023 Order.

II. <u>DISCUSSION</u>

1	Q.	PLEASE COMMENT GENERALLY ON THE REASONABLENESS OF
2		DUKE ENERGY KENTUCKY'S GAS PROCUREMENT PRACTICES
3		DURING THE REVIEW PERIOD.
4	A.	With respect to natural gas, the Company maintains supplier agreements to ensure
5		natural gas can be procured at a competitive market price to meet the needs of the
6		Company's gas generation fleet. The gas procurement personnel stay abreast of
7		market trends and prices through real-time market electronic pricing platforms such
8		as the Intercontinental Exchange (i.e. ICE) real-time price feeds, information
9		published in trade publications, industry reports, and various interactions with
10		suppliers and pipelines. As part of natural gas procurement, the gas personnel
11		review daily forecasts of natural gas needed based on projected generation unit runs
12		before making commitments to purchase natural gas. The Company's natural gas
13		supply agreements enable the Company to procure the needed volume of natural
14		gas at the most competitive price each day.
15	Q.	PLEASE DESCRIBE ANY CHANGES IN THE NATURAL GAS MARKET
16		THAT OCCURRED DURING THE REVIEW PERIOD OR THAT DUKE
17		ENERGY KENTUCKY EXPECTS TO OCCUR WITHIN THE NEXT TWO
18		YEARS THAT HAVE SIGNIFICANTLY AFFECTED OR WILL
19		SIGNIFICANTLY AFFECT DUKE ENERGY KENTUCKY'S NATURAL
20		GAS PROCUREMENT PRACTICES.
21	A.	Duke Energy Kentucky did experience volatile natural gas market prices over the
22		review period and expects the natural gas market to remain volatile in the future.

Natural gas prices are reflective of the dynamics between supply and demand factors, and in 2021 and 2022, such dynamics were influenced primarily by growth in export demand, stable production, lower than average U.S storage inventory balances and seasonal weather demand. Gas production's slow response to rising prices and the uncertainty of future coal deliveries placed continued stress on gas storage replenishment through much of 2022, keeping upward pressure on gas prices into the latter half of 2022. However, beginning in January 2023, moderate weather, increasing inventory storage balances and growing production have caused natural gas prices to sharply decline.

A.

10 Q. PLEASE DESCRIBE ANY ACTIONS DUKE ENERGY KENTUCKY HAS 11 TAKEN TO MITIGATE THE HIGH COST OF FUEL FOR CUSTOMERS.

As previously discussed in my testimony, the Company enters into physical gas supply enabling agreements with multiple gas suppliers to ensure natural gas can be procured at a competitive market price to meet the needs of the Company's gas generation fleet. When needed, Duke Energy Kentucky procures natural gas in the spot market to serve the Woodsdale CT unit dispatches. When purchasing firm natural gas for day ahead and intra-day dispatch schedules, the Company actively solicits bids from those gas suppliers with whom it has active supply agreements and purchases from the lowest cost supplier. A competitive solicitation with multiple counterparties ensures Duke Energy Kentucky is capturing the lowest market price gas for its customers.

1 ().	PLEASE	DESCRIBE	HOW	DUKE	ENERGY	KENTUCKY	ADDRESSES
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2 CAPACITY SHORTFALLS DUE TO PLANNED OUTAGES BEING

EXTENDED BEYOND THE ESTIMATED TIME OF THE OUTAGE.

A.

A. Duke Energy Kentucky participates in the PJM capacity market as a self-supply fixed resource requirement (FRR) entity using its own generation assets located in Duke Energy Ohio Kentucky (DEOK) locational zone to satisfy the PJM capacity requirements of the Reliability Pricing Model (RPM). Through the normal course of business, when Duke Energy Kentucky identifies a planned outage that will extend beyond its estimated time, the Company assesses the new schedule and evaluates if any mitigation actions, such as allocating existing uncleared capacity or purchasing replacement capacity from the PJM market is necessary. Based on the results of its evaluation the Company may purchase replacement capacity if necessary.

14 Q. PLEASE DESCRIBE THE PJM CAPACITY MARKET.

PJM's capacity market is called RPM, which is an acronym for Reliability Pricing Model. The purpose of RPM is to provide a market construct that enables PJM to secure adequate generation resources to meet the reliability needs of the regional transmission organization (RTO). The RPM construct and the associated rules regarding how PJM members participate in the PJM capacity market is described within the PJM Open Access Transmission Tariff (OATT) and Reliability Assurance Agreement (RAA). The PJM capacity market operates on a planning period that spans twelve months beginning June 1st and ending May 31st of each year (Delivery Year). In PJM, the capacity market structure is intended to provide

transparent forward market signals that support generation and infrastructure investment. There are two ways for a PJM member to participate in the RPM capacity structure: 1) through the RPM baseline procurement auctions; or 2) as a self-supply FRR entity. The baseline procurement auction is called a base residual auction (BRA). BRAs are typically conducted three years in advance of the actual Delivery Year in order to allow bidders to complete construction of projects that clear the BRA. The PJM capacity market is designed to provide incentives for the development of generation, demand response, energy efficiency, and transmission solutions through capacity market payments. Another key component of RPM is that price signals are locational and designed to recognize and quantify the geographical value of capacity. PJM divides the RTO into multiple sub-regions called locational delivery areas (LDA) in order to model the locational value of generation.

14 Q. PLEASE EXPLAIN THE RECENT TIMING CHANGES IN THE PJM 15 CAPACITY MARKETS?

A. The 2025/2026 auction will occur in June 2024, the 2026/2027 auction in December 2024, the 2027/2028 auction in June 2025, the 2028/2029 auction in December 2025, and finally the 2029/2030 auction in May 2026 (back on PJM's Tariff schedule).

Q. HAS THE DEOK DELIVERY ZONE SEPERATED AS A CONSTRAINED

ZONE SINCE THE 2020/2021 PLANNING YEAR AS PREVIOUSLY

REPORTED?

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Yes. In the BRA for the Delivery Year 2022/2023, the DEOK delivery zone A. separated as a constrained zone clearing at \$71.69/MW-Day as opposed to the \$50.00/MW-Day for the rest of the RTO. In the BRA for the Delivery Year 2024/2025, the DEOK delivery zone separated as a constrained zone clearing at \$96.24/MW-Day as opposed to the \$28.92/MW-day clearing price for the rest of the RTO. This is relevant since Duke Energy Kentucky is required to provide capacity in its FRR plans that meet the requirements of the DEOK zone. As mandated by PJM, a certain percentage of such capacity must come from within the zone. This percentage varies from year to year. While the Company's owned generation at East Bend and Woodsdale stations meet that requirement, if satisfying upcoming FRR plans required purchases of additional short or long-term capacity, such capacity would need to meet those same requirements. The DEOK zone separation could impact market liquidity for capacity; particularly when combined with retirements of other generation in the zone. While this diminished liquidity has not impacted Duke Energy Kentucky to date, the Company is mindful of the potential impacts on capacity planning.

20 Q. PLEASE BRIEFLY EXPLAIN PJM'S FRR PROCESS.

A. The PJM OATT and RAA specify the obligations and compensation to Load
Serving Entities (LSE) for supplying capacity. The FRR process is an alternative
means for a PJM LSE such as Duke Energy Kentucky to satisfy its customer

capacity obligation under the PJM RAA. Under the FRR construct, an LSE must
annually submit a preliminary three-year forward, and a final current year FRR
capacity plan that meets a PJM defined customer capacity obligation (FRR Plan).
The FRR Plan must identify the unit-specific generating or demand response
resources that will be providing the capacity that will fulfill the LSE's customer
obligation. FRR allows the LSE to match its customer reliability requirement to its
own generation, demand response, energy efficiency and/or transmission resources,
while still being permitted to sell some or all of its excess supply into RPM. Duke
Energy Kentucky would face severe penalties and limitations on its ability to
choose the FRR option if PJM were to deem either its initial or final FRR plans to
be insufficient or it's generation otherwise non-compliant with PJM requirements.
Duke Energy Kentucky annually submits both a preliminary and a final FRR Plan
to PJM. These submittals are consistent with the Commission's Order in Case No.
2010-00203 whereby the Commission required the Company to participate in PJM
as an FRR entity until such time as it received Commission approval to participate
in the PJM capacity auctions. To date, Duke Energy Kentucky has not requested
such permission, but will do so if the Company determines that a change would be
in the best interests of its customers and should be made. The Company continues
to evaluate the merits of both an FRR entity but also considers benefits of becoming
a full RPM auction participant.

1	Q.	PLEASE EXPLAIN WHAT BEING AN FRR ENTITY MEANS FOR DUKE
2		ENERGY KENTUCKY.
3	A.	As an FRR entity, Duke Energy Kentucky must secure and commit unit-specific
4		generation resources to meet the peak load capacity requirements for all of its
5		customers in advance of the PJM's annual BRA through its FRR Plan. Presently,
6		the load requirements include both the forecasted load of Duke Energy Kentucky's
7		customers, as well as the reserve requirement for that load mandated by PJM. As
8		the FRR plan timeline follows the RPM auction timeline, the Company will soon
9		have to submit its initial FRR Plan for the delivery period spanning June 1, 2025
10		through May 31, 2026, and its final FRR plan for the delivery period spanning June

The Duke Energy Kentucky FRR plan currently includes East Bend 2 and Woodsdale generating stations, as well as any bilateral capacity purchases required to meet customer demand.

1, 2024 through May 31, 2025. Note that the 2025/2026 auction timing period was

16 Q. PLEASE EXPLAIN THE PJM CAPACITY PERFORMANCE 17 CONSTRUCT.

delayed and would have normally occurred prior to now.

A.

In a stated effort to improve the reliability of generating resources in the PJM footprint, PJM redesigned the RPM with its "Capacity Performance" construct. In doing so, PJM redefined its capacity products and implemented new performance-based penalties. Capacity Performance Resources must be capable of sustained, predictable operation that allows resource to be available to provide energy and reserves during performance assessment hours throughout the Delivery Year.

Capacity Performance capacity is subject to non-performance charges assessed
during emergency conditions throughout entire Delivery Year. Capacity
Performance capacity must be available to the RTO during periods of high load
demand or system emergency or face substantial performance penalties. With
Capacity Performance, PJM adopted a no-excuses policy in order to improve
reliability through a new penalty structure.

A.

In this new construct, PJM transitioned all capacity in the footprint to Capacity Performance. In other words, all capacity purchased on behalf of the load through RPM or eligible for inclusion in FRR capacity plans must meet the Capacity Performance criteria.

Q. HOW WOULD YOU CLASSIFY THE CURRENT DUKE ENERGY KENTUCKY RESOURCES IN TERMS OF COMPLIANCE WITH THE CAPACITY PERFORMANCE CONSTRUCT?

East Bend 2 meets the minimum requirements of a Capacity Performance resource in that it is a coal fired facility with a significant reserve of fuel stored on-site. The Woodsdale Combustion Turbine facility now successfully meets the Capacity Performance requirements with the completion of the construction of its new dual fuel system on June 1, 2019. The primary fuel at Woodsdale is natural gas delivered under a non-firm delivery contract. Due to its low-capacity factor, it is not economic to maintain contracted firm natural gas transportation for the station. In order to meet the capacity performance requirements, the Company sought and received Commission authorization to construct a low sulfur diesel fuel system with onsite storage. The Company continues to evaluate Capacity Performance compliance

- opportunities for its portfolio to increase their value and mitigate non-performance
- 2 risks.
- 3 Q. PLEASE IDENTIFY THE RESPONSES TO COMMISSION DATA
- 4 REQUESTS YOU ARE SPONSORING.
- 5 A. I sponsor the Company's responses to Data Request Numbers 6, 8, 9, 10, 11, 12,
- 6 18, 21, and 31 in this proceeding. These responses were prepared by me and under
- 7 my direction and control and are true and accurate.

III. <u>CONCLUSION</u>

- 8 Q. IN YOUR OPINION, WERE DUKE ENERGY KENTUCKY'S FUEL
- 9 COSTS AND PROCUREMENTS DURING THE REVIEW PERIOD
- 10 **REASONABLE?**
- 11 A. Yes.
- 12 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 13 A. Yes.

VERIFICATION

STATE OF NORTH CAROLINA)	
)	SS:
COUNTY OF MECKLENBURG)	

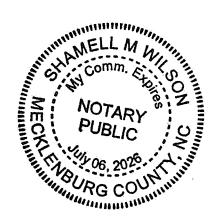
The undersigned, Jim McClay, Manager Director Natural Gas Trading, being duly sworn, deposes and says that she has personal knowledge of the matters set forth in the foregoing testimony and that it is true and correct to the best of his knowledge, information and belief.

Jim McClay, Affiant

Subscribed and sworn to before me by Jim McClay on this 20 day of September 2023.

MOTARY PUBLIC

My Commission Expires:



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

AN ELEC	TRONIC EXA	AMIN <i>A</i>	ATION	OF TI	HE)	
APPLICAT	TION OF THE	FUE	L ADJ	USTME	NT)	
CLAUSE C	OF DUKE ENE	RGY k	KENTU	ICKY, IN	IC.)	Case No. 2023-0012
FROM N	NOVEMBER	1, 2	020	THROUG	GH)	
OCTOBER	31, 2022					

DIRECT TESTIMONY OF

JOHN D. SWEZ

ON BEHALF OF

DUKE ENERGY KENTUCKY, INC.

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I. <u>INTRODUCTION</u>

- 1 O. STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. My name is John D. Swez and my business address is 525 S. Tryon Street,
- 3 Charlotte, North Carolina 28202.
- 4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
- 5 A. I am employed as Managing Director, Trading and Dispatch, by Duke Energy
- 6 Carolinas, LLC, a utility affiliate of Duke Energy Kentucky, Inc. (Duke Energy
- 7 Kentucky or Company).
- 8 Q. PLEASE DESCRIBE BRIEFLY YOUR EDUCATION AND
- 9 **PROFESSIONAL EXPERIENCE.**
- 10 A. I received a Bachelor of Science degree in Mechanical Engineering from Purdue
- University in 1992. I received a Master of Business Administration degree from
- the University of Indianapolis in 1995. I joined PSI Energy, Inc. in 1992 and have
- held various engineering positions with the Company or its affiliates in the
- generation dispatch or power trading departments. In 2003, I assumed the position
- of Manager, Real-Time Operations, on January 1, 2006, became the Director of
- Generation Dispatch and Operations, and finally assumed my current role on
- 17 November 1, 2019.
- 18 Q. HAVE YOU EVER TESTIFIED BEFORE THE KENTUCKY PUBLIC
- 19 **SERVICE COMMISSION?**
- 20 A. Yes, I have testified before the Kentucky Public Service Commission
- 21 (Commission) on several occasions.

1 Q. PLEASE BRIEFLY DESCRIBE YOUR DUTIES AS MANAGING

2 DIRECTOR, TRADING & DISPATCH.

A.

A. As Managing Director, Trading and Dispatch of Duke Energy, I am responsible for Power Trading on behalf of Duke Energy's regulated utilities in the Carolinas and Florida and Generation Dispatch on behalf of Duke Energy's regulated utilities in Indiana, Ohio, and Kentucky. I am responsible for Duke Energy Kentucky's participation as a member of PJM Interconnection LLC (PJM) as it relates to the Company's generation dispatch, unit commitment, 24-hour real-time operations, and short-term maintenance planning. I am also responsible for the Company's submittal of supply offers in PJM's day-ahead and real-time electric energy (collectively Energy Markets) and ancillary services markets (ASM), as well as managing the Company's short-term supply position to ensure that the Company has adequate economic resources committed to serve its retail customers' electricity needs. I also work closely with the teams responsible for managing the Company's capacity position with respect to meeting its Fixed Resource Requirement (FRR) obligation as a member of PJM.

17 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

The purpose of my testimony is to respond to the Commission's September 6, 2023 Order and specifically to address changes in the wholesale electric power market that the Company expects to occur within the next two years that will affect Duke Energy Kentucky's power procurement practices, a discussion of the Company's overall participation in PJM, and the cost-benefit analysis Duke Kentucky performed regarding its participation in the PJM capacity market as an

FRR Capacity Construct Member. In doing so, I discuss the customer benefits that
the Company's PJM membership provides and describe recent and proposed
market changes by PJM and the Federal Energy Regulatory Commission that may
impact both the Company and Duke Energy Kentucky's customers going forward.

A.

II. <u>DISCUSSION</u>

5 Q. PLEASE PROVIDE A BRIEF OVERVIEW OF HOW DUKE ENERGY 6 KENTUCKY MEETS ITS KENTUCKY LOAD OBLIGATIONS.

Duke Energy Kentucky currently owns and operates approximately 1,076 net installed megawatts (MW) of summer generating capacity, provided by two assets. Base load requirements are met by the East Bend Unit 2 Generating Station (East Bend). East Bend is a 600-megawatt (MW) (net rating) coal-fired base load unit located along the Ohio River in Boone County, Kentucky. The Company meets its peaking requirements with the Woodsdale Generating Station (Woodsdale). Woodsdale is a 476 MW (net summer rating) six-unit natural gasfired combustion turbine (CT) facility with fuel oil back-up located in Trenton, Ohio. The net ratings represent the amount of power that the Company can dispatch from the plants after some portion of the gross power output is used to power the plant machinery.

Additionally, the Company has 9.3 MW of solar assets consisting of the nameplate ratings of Walton 1 (2 MW), Walton 2 (2 MW), Crittenden (2.8 MW), and Aero Solar (2.5 MW) site with the combined net firm summer capacity at all four solar sites of 3.9 MW. These assets are connected at the distribution level and thus, from PJM's perspective are behind the meter, meaning these generating

assets	reduce	the	customer	demand	as	seen	from	PJMs	perspective,	but	are	not
separa	ately dis	patel	hed into th	ne market	t.							

A.

Collectively, East Bend and Woodsdale generating assets are dispatched into PJM, which maintains functional control of the transmission system within its footprint including the Duke Energy Ohio/Kentucky (DEOK) system. To the extent Duke Energy Kentucky can monetize its assets to produce off-system sales through PJM, customers receive the majority of those net revenues (or costs) through the Company's profit-sharing mechanism (Rider PSM).

9 Q. PLEASE GENERALLY DESCRIBE DUKE ENERGY KENTUCKY'S 10 MEMBERSHIP IN PJM.

Duke Energy Kentucky is a member of PJM, the nation's first fully functioning Regional Transmission Organization (RTO) that operates the power grid and wholesale electric market for all or parts of thirteen states and the District of Columbia. This electric market consists of energy markets, capacity markets, ancillary services markets (ASM), and a Financial Transmission Rights (FTR) market. PJM's operation is governed by agreements approved by the Federal Energy Regulatory Commission (FERC) including the Operating Agreement, Open Access Transmission Tariff (OATT), and the Reliability Assurance Agreement (RAA).

As discussed in the direct testimony of Witness Daniel, as a member of PJM, Duke Energy Kentucky is subject to these agreements, which among other things, require Duke Energy Kentucky to offer its available generation to PJM and to purchase its customer energy load from the PJM Day-Ahead or Real-Time

1		Energy Markets. The Day-Ahead and Real-Time Energy Markets are collectively						
2		referred to as the PJM Energy Market for the remainder of my testimony.						
3		Additionally, as discussed in the direct testimony of Witness McClay, Duke						
4		Energy Kentucky participates in the PJM capacity market as a self-supply FRR						
5		entity using its own generation assets located in DEOK Locational Delivery Area						
6		(LDA) to satisfy the PJM capacity requirements.						
7	Q.	HAS DUKE ENERGY KENTUCKY PERFORMED ANY COST-BENEFIT						
8		ANALYSIS REGARDING MAINTAINING ITS OVERALL						
9		PARTICIPATION IN PJM?						
10	A.	The Company has not performed any cost-benefit analysis regarding its overall						
11		participation in PJM. Due to the Company's relatively small size and the fact that						
12		it is largely dependent on the DEOK transmission system, the significant costs of						
13		exiting PJM, and impractical/uneconomic operation outside of an RTO due to the						
14		additional expenses associated with balancing load and generation, such an						
15		analysis would intuitively produce a result demonstrating exiting PJM would not						
16	be beneficial to customers. Duke Energy Kentucky's customers currently benefit							
17		significantly from PJM's centrally dispatched RTO construct.						
18	Q.	HAS DUKE ENERGY KENTUCKY PERFORMED ANY ANALYSIS						
19		REGARDING THE COMPANY STRATEGY FOR PARTICIPATION IN						
20		PJM'S CAPACITY MARKET? PLEASE EXPLAIN.						
21	A.	As the Commission is aware, there are two ways for a PJM member to participate						
22		in the PJM capacity market; either through the RPM Base Residual Auction						
23		(BRA) and subsequent incremental auctions, or as a self-supply FRR entity. The						

Company periodically reviews its capacity market participation to determine whether remaining an FRR entity remains in customers' best interests. The most recent evaluation occurred in early 2023. As I explain below, the conclusion is that since 2012 when first entering PJM as an FRR entity, this arrangement has been the logical decision and has benefited customers. However, with the potential for large customer load growth, the corresponding need for flexibility of Duke Energy Kentucky generation supply decisions, and upcoming PJM capacity market changes, a future move to full RPM auction participation may be in our customer's interest.

10 Q. PLEASE EXPLAIN THIS EVALUATION IN DETAIL.

A. The Company examined the capacity market options and examined the differences breaking them down into six different impacts: (1) Minimum Offer Price Rule (MOPR); (2) Hold Back for FRR members; (3) Reserve Margin Differential; (4) FRR deficiency penalties; (5) Market Liquidity Differences; and (6) Physical vs. Financial Capacity Performance penalty option.

A brief summary and analysis of each item is discussed below:

1) MOPR – Recently, clarification has occurred with regards to PJM's MOPR ruling that impact RPM participation. Prior to this rule change, if Duke Energy Kentucky were to switch to an RPM member, there was the potential that Duke Energy Kentucky would be required to offer certain generation resources into the RPM auctions at a minimum price that was potentially so high that the resource could not clear in the RPM auctions (either the BRA or a subsequent incremental auction). Thus, the potential existed for Duke

Energy Kentucky to "pay twice" for capacity; once to build/maintain a generation asset and again to purchase capacity for its load in the capacity auctions. If the Company's asset didn't clear the auction, there would be no generation revenues to offset the load purchase.

Today, there are now two conditions that must be true in order to eliminate this MOPR risk. The first condition is that Duke Energy Kentucky doesn't have Buyer-Side Market Power (BSMP), which occurs when a Load Serving Entity (LSE) offers generation at a lower price to reduce its overall exposure to the market. The second condition is that Duke Energy Kentucky doesn't have Conditioned State Support, which occurs if a state is giving a unit subsidization based on how the unit is offered (priced) into the capacity market. For the most recent planning year, Duke Energy Kentucky certified that these two conditions did not occur, and PJM agreed with that determination.

- The new MOPR rule virtually eliminates the MOPR risk and makes Duke
 Energy Kentucky indifferent to participation in FRR or RPM.
- 2) Hold Back for FRR members As Duke Energy Kentucky has done in recent auctions, FRR entities are required to hold back generation equivalent of 3 percent of their load if they have excess generation that they want to monetize in the BRA auction or first and second incremental auctions. Thus, since Duke Energy Kentucky is an FRR member, it must hold back (cannot offer) approximately 30 MW in the BRA or first two incremental auctions.

1		This restriction would not exist if the Company became a full RPM participant
2		and left the FRR status.
3		• A move to RPM allows Duke Energy Kentucky to monetize this
4		additional capacity and is an advantage of RPM. The financial impact to
5		the Duke Energy Kentucky customers from removal of this Hold Back is
6		added to the Reserve Margin Differential in 3) below.
7	3)	Reserve Margin Differential – FRR entities are required to purchase a fixed
8		reserve margin, which is approximately 15 percent. However, RPM entities
9		purchase on a sloped demand curve, which can cause additional purchases as
10		the price of the auction moves lower, meaning that at lower prices, loads
11		purchase more capacity to ensure greater reliability.
12		• The net financial impact to Duke Energy Kentucky customers of the Hold
13		Back from above (a benefit of moving to RPM), plus the Reserve Margin
14		Differential (a benefit of remaining FRR), at an average clearing price, is
15		approximately a cost of \$1.8 million per year. Meaning that by remaining
16		in the FRR today and not switching to RPM, the Company believes that it
17		is saving approximately \$1.8 million annually for the Duke Energy
18		Kentucky customers.
19	4)	FRR deficiency penalties - Potential FRR deficiency penalties can be very
20		severe if Duke Energy Kentucky is unable to meet its FRR plan submitted
21		prior to the BRA. A potential FRR deficiency penalty can occur due to an
22		increase in customer demand or through a reduction in Duke Energy

Kentucky's generation capacity value. This penalty is two times the Cost of

New Entry (CONE) rate for the relevan	nt location, i	in \$/MW-day,	multiplied by
the shortfall			

As an example, for every 100 MW the Company is short in its initial FRR plan, a penalty greater than \$15 million is possible. Thus, if the Company were short 600 MW, a penalty of over \$100 million is possible, along with highly likely FERC referral and even possible removal from FRR status. Due to this severe penalty, it is critical that Duke Energy Kentucky meet its annual initial FRR plan. If the Company were to have large customer load locate in its territory and not be able to contract or construct unit-specific generation fast enough or gets closer to a potential East Bend retirement and replacement generation date, this risk is enhanced. Finally, a lessor penalty can also occur for a final FRR plan deficiency equal to 1.2 multiplied by the BRA clearing price.

- Participation in RPM eliminates the potential for a large FRR deficiency penalty.
- 5) Market Liquidity Differences FRR entities cannot access the PJM RPM auction to purchase capacity for shortfalls to fulfill its FRR plan. A shortfall to the FRR plan could be caused by a sudden customer load addition, changes in generation supply due to a retirement, or unexpected change in a units Equivalent Forced Outage Rate (EFOR). FRR participants need to purchase unit specific bilateral contracts, as required by the FRR construct. An added challenge of meeting the Company's FRR plan is the PJM minimum internal resource requirement, which is the FRR requirement for the Company to

locate a certain percentage of generation within the DEOK LDA zone.
Although currently the requirement is a relatively low 34 percent, this
required percentage can change every year and is dependent on how much the
DEOK zone is constrained. Thus, depending on the minimum internal
resource requirement, if a shortfall existed and the Company were to pursue a
bi-lateral contract as a remedy, the Company may be required to contract part
or all this supply from the DEOK zone, limiting its options. In addition, if
from within DEOK or outside, sellers may be reluctant to make offers, or
offers that are received are likely to be at prices higher than expected auction
clearing prices so that sellers avoid selling at below the auction clearing price.
Thus, shortfalls may not be able to be managed with the options available in
the FRR and present an additional risk of not meeting the FRR plan with the
penalties discussed above.

- Participation in RPM eliminates the issue of bi-lateral market illiquidity,
 but the Company could be subject to a high zonal price in RPM in the
 event the DEOK zone separates as a constrained zone. This is discussed in
 more detail in Witness McClay's direct testimony in this case.
- 6) Physical vs. Financial Capacity Performance penalty option Prior to a generating unit being assessed a capacity performance penalty, FRR members have the choice to elect having a physical capacity performance penalty option instead of a financial charge. This optionality is not available to RPM participants. In lower capacity price environments, the FRR physical penalty

option tends	to be a lower	cost alternative	than the	financial	option,	thus	there
is currently a	benefit to rer	naining an FRR	entity.				

• During times of *lower* PJM capacity market prices, the equivalent financial cost of a physical capacity performance penalty is less than the financial capacity performance penalty. Conversely, during times of *higher* PJM capacity market prices, the equivalent financial cost of a physical capacity performance penalty is roughly equal to the financial capacity performance penalty. Thus, with current relatively low capacity price levels, the physical capacity performance penalty option is a lower cost alternative than that available under participation as an RPM member.

Summarizing all the above, the Company believes that remaining in the FRR capacity construct is currently the right option for Duke Energy Kentucky's customers. However, as the Company gets closer to a potential retirement of a generation resource, or if large additional loads enter the Duke Energy Kentucky service territory, or if PJM capacity market rules are changed, progression to the auction-based membership may make sense at that time. Further, changes to the PJM capacity construct currently being discussed may necessitate a change away from FRR as well.

1	Q.	PLEASE DESCRIBE POTENTIAL CHANGES IN THE PJM CAPACITY
2		CONTRUCT THAT MAY DRIVE DUKE ENERGY KENTUCKY TO
3		MOVE FROM THE FRR TO THE AUCTION-BASED CAPACITY
4		CONTRUCT.
5	A.	Currently, PJM is undertaking a Critical Issue Fast Path (CIFP) process with
6		respect to its capacity market design. Although several different changes have
7		been discussed recently, to date, PJM has not made a filing to FERC. However,
8		one is expected this Fall. The following is a partial listing of potential changes
9		that could impact the Company's decision to remain an FRR member or seek
10		Commission approval to transition becoming an RPM participant:
11		1) Modification to the Capacity Performance Construct: Elimination of the
12		physical Capacity Performance penalty option for the FRR has been discussed
13		as a potential modification. As I previously discussed, this optionality is a
14		benefit to participation as an FRR member. Losing this optionality would
15		erode a significant benefit that currently exists to FRR members.
16		2) Creation of a Seasonal Market: Most potential designs point to the creation
17		of a seasonal construct with both Summer and Winter capacity market. The
18		impact of such a change on the Duke Energy Kentucky customer is uncertain
19		at this time. Further analysis would be necessary to determine whether the
20		FRR strategy remains in the best interests of customers in a seasonal market
21		construct.
22		3) Synchronization of FRR and RPM requirements: There has been

discussion of raising the reserve margin for FRR entities to align with

1	requirements that exist under the RPM participation construct. If this occurs,
2	the synchronization will eliminate a benefit of Duke Energy Kentucky's
3	participation as an FRR member.

4) FRR Deficiency Penalties: Discussion has occurred that lowers the initial (three-year out) FRR Deficiency Penalty, but also raises the prompt year (occurring just prior to the delivery year) FRR Deficiency Penalty. Although the initial penalty could be reduced, the change to the FRR deficiency penalties in the prompt year FRR are perceived as being a greater impact, thus, the net of this is likely to be an advantage to moving to full auction participation.

Q. DO YOU BELIEVE THE CAPACITY CONSTRUCT CHANGES THAT

PJM IS LIKELY TO PROPOSE ARE HARMFUL TO DUKE ENERGY

KENTUCKY OR ITS CUSTOMERS?

A.

Duke Energy Kentucky closely follows and fully participates in the PJM stakeholder process and closely monitors its current energy and capacity market participation as well as potential future changes. On balance, Duke Energy Kentucky supports PJM's emphasis on resource adequacy and the CIFP process as a need to enhance PJM's capacity market rules to maintain reliability as the PJM footprint's generation resource mix evolves. However, Duke Energy Kentucky shares the concerns raised by various stakeholders throughout this process regarding the inherent risks associated with fast-tracking complex and significant market rule changes. The Company is particularly mindful of market changes that impact Duke Energy Kentucky's ability to effectively utilize its

- generation fleet as a hedge against short term capacity and energy prices. Since
 the proposed capacity market rule changes are uncertain at this time, the
 Company will bring opportunities that may arise in the event significant changes
 occur to the Commission's attention so to better position the Duke Energy
 Kentucky's customers.
- 6 Q. DO YOU BELIEVE DUKE ENERGY KENTUCKY'S CUSTOMERS
- 7 BENEFIT FROM THE COMPANY'S MEMBERSHIP IN PJM?
 - A. Yes. Duke Energy Kentucky's customers benefit significantly from PJM's centrally dispatched RTO construct. PJM dispatches generation in broad consideration of total RTO cost minimization, the benefits of which are directly passed to customers in the form of energy alternatives to owned generation. Further, these markets provide an opportunity for non-native sales from the Company's generation, with a majority of the proceeds given back to Duke Energy Kentucky's customers through a credit on their bills. PJM's focus is on maintaining and improving reliability across its entire system, which directly translates to more efficient and reliable access to electric resources to serve Kentucky demand.

III. CONCLUSION

- 18 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 19 A. Yes.

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VERIFICATION

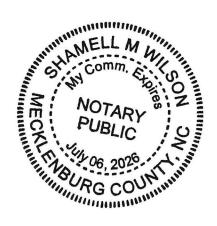
STATE OF NORTH CAROLINA)	
)	SS:
COUNTY OF MECKLENBURG)	

The undersigned, John Swez, Managing Director Trading & Dispatch, being duly sworn, deposes and says that he has personal knowledge of the matters set forth in the foregoing rebuttal testimony and that it is true and correct to the best of his knowledge, information and belief.

John Swez Affrant

Subscribed and sworn to before me by John Swez on this 12 day of 2023.

My Commission Expires:



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

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AN ELECTRONIC EXAMINATION OF THE)	
APPLICATION OF THE FUEL ADJUSTMENT)	
CLAUSE OF DUKE ENERGY KENTUCKY, INC.)	Case No. 2023-00012
FROM NOVEMBER 1, 2020 THROUGH)	
OCTOBER 31, 2022)	

DIRECT TESTIMONY OF

KIMBERLY HUGHES

ON BEHALF OF

DUKE ENERGY KENTUCKY, INC.

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I. <u>INTRODUCTION AND PURPOSE</u>

1	Q.	STATE YOUR NAME AND BUSINESS ADDRESS.
2	A.	My name is Kimberly Hughes, and my business address is 525 S. Tryon Street,
3		Charlotte, North Carolina 28202.
4	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
5	A.	I am employed as Director of Coal Origination, by Duke Energy Progress, Inc., a
6		utility affiliate of Duke Energy Kentucky, Inc. (Duke Energy Kentucky, or
7		Company).
8	Q.	PLEASE DESCRIBE BRIEFLY YOUR EDUCATIONAL BACKGROUND
9		AND PROFESSIONAL EXPERIENCE.
10	A.	I am a 1996 graduate of Northern Kentucky University where I received a
11		Bachelor of Science Degree in Business Administration. I began my career with
12		Duke Energy's predecessor Cinergy Corp. in September 1997. I have held various
13		positions in Human Resources, Power Trading, and Coal Procurement. I became
14		Manager of Coal Origination and Contract Administration for Duke Energy in
15		2020. In November 2022, I assumed my current position as Director, Coal
16		Origination.
17	Q.	HAVE YOU TESTIFIED PREVIOUSLY BEFORE THE PUBLIC
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- 18 **SERVICE COMMISSION?**
- Yes, I have testified in a previous fuel adjustment clause (FAC) proceeding before
 the Kentucky Public Service Commission (Commission).

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1 Q. PLEASE SUMMARIZE YOUR DUTIES AS DIRECTOR OF COAL

2 **ORIGINATION.**

3 As Director of Coal Origination, I oversee Duke Energy's Coal Procurement A. 4 Group. I am ultimately responsible for all aspects of the procurement of coal and 5 reagents in the five regulated jurisdictions (Kentucky, Indiana, Florida, North 6 Carolina, and South Carolina) that encompass Duke Energy regulated electric 7 utilities' collective footprint. As part of this responsibility, I review forecasts of 8 supply and demand, price, quality, availability, and deliverability. These coal 9 forecasts cover both existing supply sources and potential supply sources that may 10 be economically developed. On behalf of Duke Energy Kentucky, I also supervise 11 the Company's coal procurement activities, including the evaluation, negotiation, 12 and oversight of coal purchase contracts.

13 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

14 A. The purpose of my testimony is to respond to Paragraph 4(a)-(e) and (g) of the
15 Commission's September 6, 2023 Order ("Order"), to more broadly discuss and
16 support Duke Energy Kentucky's fuel procurement practices from November 1,
17 2020 through October 31, 2022. Finally, I sponsor several of Duke Energy
18 Kentucky's responses to the Commission's Data Requests contained in Appendix
19 B of its Order.

II. <u>DISCUSSION</u>

1	Q.	PLEASE COMMENT GENERALLY ON THE REASONABLENESS OF
2		DUKE ENERGY KENTUCKY'S COAL PROCUREMENT PRACTICES
3		DURING THE REVIEW PERIOD.
4	A.	Duke Energy Kentucky's coal procurement policy is designed to assure that we
5		procure a reliable and consistent supply of appropriate quality coal for our coal
6		generating station at an economic price. Coal is generally purchased under long-
7		term contracts of one to three years in length. The Company secures both its spot
8		(one year or less) and long-term coal supply from producers through competitive
9		bid processes, that are evaluated thoroughly, taking into account coal quality,

12 utilization costs, is selected for further negotiations to produce contracts. The

adjustments or a mechanism to adjust prices based upon published market price

indices. The Company has established guidelines for the amounts of coal to be

placed under contract during a specific period of time, and the Coal Procurement

quantity, transportation alternatives and price, among other factors. The producer

(or producers) whose coal offers the best value, particularly with regard to overall

Company's long-term contracts may contain provisions for periodic price

17 Group follows these guidelines.

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The Company's Coal Procurement Group stays continually informed as to the current market for spot and contract coal and strategic opportunities for the purchase of such coal. Coal supply needs are determined by an ongoing review of generating station stockpiles, consumption projections, and current coal supply quantities already contracted. In addition, Duke Energy's Coal Procurement personnel maintain frequent communication with the coal producers and visit
mining operations as needed which assists in the Company's analysis of external
coal market conditions. This information, coupled with constant monitoring of
pricing information published in various places (e.g. industry newsletters, trade
publications, regulatory filings, etc.), as well as a close review of the weekly spot
market pricing indices published by brokers and traders provides a thorough
understanding of the various spot and long-term alternatives for coal supply.

Q. PLEASE DESCRIBE THE MODELING OUTPUTS THE COMPANY USES TO ASSIST IN EVALUATING ITS PROCUREMENT NEEDS.

10 A. Since late 2020, Duke Energy Kentucky has used the outputs from the Fleet
11 Analytics Stochastic Tool "FAST" model as the basis for its fuel procurement
12 planning process.

13 Q. PLEASE EXPLAIN THE STOCHASTIC MODEL CAPABILITIES.

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A. The stochastic model uses historic weather information to simulate numerous scenarios of future weather and commodity prices. For each of these scenarios, system load and commodity prices (gas, coal, oil and power) are all calculated in a correlated manner using historical correlations with each other and with weather. The resulting forecasts of this stochastic model give the Company not only expected fuel burns, but also the range of fuel burns and the probability associated with each range.

1 Q. PLEASE DESCRIBE THE COAL SUPPLIER'S ADHERENCE	TC
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2 CONTRACT DELIVERY SCHEDULES DURING THE REVIEW

- 3 **PERIOD.**
- 4 A. During the review period, the Company received approximately 92 percent of all
- 5 contracted coal during the agreed upon delivery schedule. The amount of contract
- delivery shortfalls were caused by typical operational and logistical delays. The
- 7 Company maintained adequate inventory levels and a reliable supply of fuel
- 8 during the review period.
- 9 Q. PLEASE DESCRIBE DUKE ENERGY KENTUCKY'S EFFORTS TO
- 10 ENSURE COAL ADHERENCE TO CONTRACT DELIVERY
- 11 SCHEDULES DURING THE REVIEW PERIOD.
- 12 A. Duke Energy Kentucky constantly monitors and enforces the provisions of our
- coal contracts with respect to quantities and qualities of coal due the Company.
- 14 The Company monitors supplier performance monthly and determines the causes
- of any supplier's under-performance for quantity or quality. If our review
- determines that the supply shortages were not the result of a Force Majeure event,
- we will either work with the particular supplier to determine a new alternate
- delivery schedule or seek remedies per the terms of the contract. In either case, we
- preserve as much of the market value as possible. All coal contracts contain
- quality adjustment provisions to account for the differences between the actual
- 21 coal quality shipped and the contracted quality. Monthly quality pricing
- adjustments are made per the terms of the contract which include penalties for
- 23 non-conforming shipments of coal. Contracts also contain terms stating if

1	shipments are not in compliance with contract specifications, the Company has
2	the ability to suspend deliveries and terminate the contract if quality deficiencies
3	cannot be corrected

Q. PLEASE DESCRIBE DUKE ENERGY KENTUCKY'S EFFORTS TO
 MAINTAIN THE ADEQUACY OF ITS COAL SUPPLIES IN LIGHT OF
 ANY SUPPLIER'S INABILITY OR UNWILLINGNESS TO MAKE
 CONTRACT DELIVERIES.

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A.

The Company executes a strategy of supplier diversity to reduce the potential for a disruption in supply and to minimize the impact due to a supplier's inability or unwillingness to make contract deliveries. As mentioned earlier, the Company monitors supplier delivery performance monthly as part of a strong adherence to contract administration. The Company also closely monitors actual coal burns, actual coal inventories and projected coal burns and inventories. If a supplier fails to make contracted deliveries per the agreed upon schedule, the Company immediately notifies the supplier and discusses the reasons and nature of the shortfall. Depending upon the nature of the failure to perform, the parties either agree to reschedule the missed shipments or the Company looks to pursue the legal remedies for non-performance under the terms of the agreement. The Company then factors any shortfall or agreed upon make up schedule for missed tons into the forward plans for projected inventories. If the missed shipments will lead to a situation where the Company's coal inventories will fall below established inventory guidelines, the Company will purchase replacement coal through its competitive bid process.

1	Q.	WERE THERE ANY CHANGES IN COAL MARKET CONDITIONS
2		THAT OCCURRED DURING THE REVIEW PERIOD OR THAT DUKE
3		ENERGY KENTUCKY EXPECTS TO OCCUR IN THE NEXT TWO
4		YEARS THAT HAVE SIGNIFICANTLY AFFECTED OR WILL
5		SIGNIFICANTLY AFFECT DUKE ENERGY KENTUCKY'S COAL
6		PROCUREMENT PRACTICES?

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A.

Coal markets continue to experience a high degree of market volatility due to a number of factors, including: (1) the inability of coal suppliers to respond timely to changes in demand; (2) natural gas price volatility; (3) continued uncertainty regarding proposed and imposed U.S. Environmental Protection Agency ("EPA") regulations for power plants; (4) increased demand in global markets for both steam and metallurgical coal; (5) tightened access to investor financing; (6) continued shifts in production from thermal to metallurgical coal as producers move away from supplying declining electric generation to take advantage of increasing demand from industry; and, (7) continued labor and resource constraints further limiting suppliers' operational flexibility. In addition, the coal supply chain experienced significant challenges throughout 2021 and 2022 as historically low utility stockpiles combined with rapidly increasing demand for coal, both domestically and internationally, made procuring additional coal supply increasingly challenging. Producers were largely unable to respond to this rapid rise in demand due to capacity constraints resulting from labor and resource shortages. These factors combined to drive both domestic and export coal prices to record levels by late 2021 and limited coal supply availability. Continued labor

and resource constraints, including the on-going threat of a rail strike in Q4 2022, caused prices to remain elevated over the course of 2022. Going into winter 2022 (Dec '22-Feb '23), coal commodity costs remained at historically high levels but began to soften in response to rapidly declining natural gas prices and an overall lack of winter weather demand. Although the lack of coal demand through the first half of calendar year 2023 has resulted in lower published coal market prices, coal producers are seeing the inflationary impacts of rising costs associated with mining operations including, but not limited to, labor and equipment costs putting additional pressure on their ability to respond to changes in market demand.

10 Q. PLEASE DESCRIBE ANY ACTIONS TAKEN BY DUKE ENERGY 11 KENTUCKY TO MITIGATE HIGH FUEL PRICES FOR CUSTOMERS.

Α.

The Company continues to maintain a comprehensive coal procurement strategy that has proven successful over the years in limiting average annual fuel price changes while actively managing the dynamic demands of its fossil fuel generation in a reliable and cost-effective manner. With respect to coal procurement, the Company's procurement strategy includes: (1) the use of staggered coal contract expirations in order to limit exposure to forward market price changes; (2) maintaining a diversified mix of suppliers and supplier sources; (3) having an appropriate mix of term contract and spot purchases for coal. The Company conducts spot market solicitations as needed to supplement term contract purchases, taking into account changes in projected coal burns and existing coal inventory levels. Additionally, the Company negotiates coal transportation contracts that support secure, reliable deliveries.

- 1 Q. PLEASE IDENTIFY THE RESPONSES TO COMMISSION DATA
- 2 REQUESTS YOU ARE SPONSORING.
- 3 A. I sponsor the Company's responses to Data Request Numbers 1, 2, 3, 4, 5, 8, 9,
- 4 10, 11, 18, 21, 22, and 36 in this proceeding. These responses were prepared by
- 5 me and under my direction and control and are true and accurate.

III. <u>CONCLUSION</u>

- 6 Q. IN YOUR OPINION, WERE DUKE ENERGY KENTUCKY'S FUEL
- 7 COSTS AND PROCUREMENTS DURING THE REVIEW PERIOD
- **REASONABLE?**
- 9 A. Yes.
- 10 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 11 A. Yes.

VERIFICATION

STATE OF NORTH CAROLINA)	
)	SS:
COUNTY OF MECKLENBURG)	

The undersigned, Kimberly A. Hughes, Director, Coal Origination, being duly sworn, deposes and says that she has personal knowledge of the matters set forth in the foregoing testimony and that it is true and correct to the best of her knowledge, information and belief.

Kimberly A. Hughes, Affiant

Subscribed and sworn to before me by Kimberly A. Hughes on this 197 day of

September, 2023.

NOTARY PUBI⁄IC

My Commission Expires:



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

AN ELECTRONIC EXAMINATION OF THE)	
APPLICATION OF THE FUEL ADJUSTMENT)	
CLAUSE OF DUKE ENERGY KENTUCKY, INC.)	Case No. 2023-0012
FROM NOVEMBER 1, 2020 THROUGH)	
OCTOBER 31, 2022)	

In the Matter of:

DIRECT TESTIMONY OF

LIBBIE S. MILLER

ON BEHALF OF

DUKE ENERGY KENTUCKY, INC.

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I. <u>INTRODUCTION AND PURPOSE</u>

- 1 Q. STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. My name is Libbie S. Miller. My business address is 139 East Fourth Street,
- 3 Cincinnati, Ohio 45202.
- 4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
- 5 A. I am employed by the Duke Energy Business Services LLC (DEBS) as Rates and
- 6 Regulatory Strategy Manager for Duke Energy Kentucky, Inc., (Duke Energy
- 7 Kentucky or Company) and Duke Energy Ohio, Inc. (Duke Energy Ohio). DEBS
- 8 provides various administrative and other services to Duke Energy Kentucky and
- 9 other affiliated companies of Duke Energy Corporation (Duke Energy).
- 10 Q. PLEASE SUMMARIZE YOUR EDUCATION AND PROFESSIONAL
- 11 **QUALIFICATIONS.**
- 12 A. I earned a Bachelor of Science in Accounting from Indiana State University,
- Terre Haute, Indiana, in 1988. I also am a Certified Public Accountant licensed in
- Indiana. I began my career with Public Service Indiana, in 1988, where I held
- positions in Fuels Accounting, Corporate Accounting, and Financial Systems. I
- transferred to Cincinnati, Ohio, in 1995 with the inception of Cinergy Corp., the
- parent of Duke Energy Ohio, where I continued working in Financial Systems and
- later held various accounting positions within the generation business. In 2015, I
- worked in Program Performance supporting Energy Efficiency and Demand
- 20 Response customer programs for Duke Energy Indiana. In January 2018, I
- became Lead Analyst, Rates and Regulatory Strategy for Duke Energy Kentucky

- and Duke Energy Ohio. In 2022, I assumed my current position as Rates and
- 2 Regulatory Strategy Manager.
- 3 O. HAVE YOU TESTIFIED PREVIOUSLY BEFORE THE PUBLIC
- 4 SERVICE COMMISSION?
- 5 A. Yes. I have provided testimony in proceedings before the Kentucky Public
- 6 Service Commission regarding Duke Energy Kentucky's Fuel Adjustment Clause
- 7 (FAC).
- 8 Q. PLEASE DESCRIBE YOUR DUTIES AS RATES AND REGULATORY
- 9 **STRATEGY MANAGER.**
- 10 A. As Rates and Regulatory Strategy Manager, I am responsible for the preparation of
- various monthly, quarterly, and annual rate recovery mechanisms. I also prepare other
- schedules used in retail rate filings for Duke Energy Kentucky and Duke Energy Ohio.
- 13 Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?
- 14 A. The purpose of my direct testimony is to respond to Paragraph 4(k) and to sponsor
- the calculation of Duke Energy Kentucky's FAC, including the adjustments
- during the review period of November 1, 2020 through October 31, 2022 (Review
- 17 Period). I support the Company's decision to increase its base fuel rate and the
- calculation of the proposed base fuel rate to be set in this proceeding. Finally, I
- sponsor several of Duke Energy Kentucky's responses to the Commission's Data
- 20 Requests contained in Appendix B of its September 6, 2023 Order (Order).

II. <u>DISCUSSION</u>

A. The Company's FAC Calculation

1	Q.	PLEASE COMMENT GENERALLY ON THE REASONABLENESS OF
2		DUKE ENERGY KENTUCKY'S CALCULATION OF ITS FAC RATE
3		DURING THE REVIEW PERIOD.
4	A.	The monthly FAC rates were prepared by me or under my direction and control
5		and, to the best of my knowledge, information, and belief, accurately reflect the
6		Company's actual fuel and economy power costs.
7	Q.	WHAT IS THE COMPANY'S CURRENT BASE FUEL RATE AND WHEN
8		WAS IT LAST MODIFIED.
9	A.	In its August 2, 2021 Order in Case No. 2021-00057, the Company's previous
10		two-year review, the Commission ordered Duke Energy Kentucky's proposed
11		base fuel cost of \$0.025401 per kWh be approved.
12	Q.	IN YOUR OPINION WAS THE COMPANY'S BASE FUEL RATE
13		DURING THE REVIEW PERIOD ACCURATE AND REASONABLE?
		**

- 14 A. Yes.
- 15 Q. WHAT RATE DOES THE COMPANY PROPOSE FOR THE BASE FUEL
- 16 RATE IN THE UPCOMING TWO-YEAR PERIOD FOR THE FAC?
- 17 A. As shown in response to STAFF-DR-01-026, the Company proposes to set its
- base fuel rate at 0.033780 \$/kWh, which is an increase of 0.008379 \$/kWh over
- its current base fuel rate.
- 20 Q. WHAT MONTH IS THE COMPANY USING AS THE BASE PERIOD
- 21 FOR ITS PROPOSED BASE FUEL RATE?

1	A.	As shown in response to STAFF-DR-01-024, the Company is proposing to use						
2		February 2022 as the month to represent the base period.						
3	Q.	WHAT IS YOUR RATIONALE FOR DETERMINING THIS TO BE A						
4		REASONABLE LEVEL FOR THE BASE FUEL RATE?						
5	A.	During the Company's analysis of the actual fuel rates in the 2-year review						
6		period, 2-year forecasted period, and actuals after the end of the review period,						
7		November 2022 through July 2023, it became apparent that the base fuel rate						
8		should be increased to more accurately reflect today's economic environment.						
9		The base fuel rate the Company is proposing is near both the average and median						
10		of the actual total native fuel rate of the 2-year review period as well as the period						
11		of November 2022 through July 2023.						
12	Q.	WHAT ARE THE COMPANY'S 2023 AND 2024 PROJECTED FUEL						
13		RATES?						
14	A.	The Company's projected average fuel rates for the calendar years 2023 and 2024						
15		are \$0.043008 \$/kWh and \$0.044595 \$/kWh, respectively.						
16	Q.	WHY DID THE COMPANY DECIDE TO USE HISTORICAL COSTS						
17		RATHER THAN PROJECTED COSTS IN DETERMINING ITS						
18		PROPOSED BASE FUEL RATE?						
19	A.	The Company has chosen to use historical costs in determining its proposed base						
20		fuel rate because the Company is of the opinion that the historical costs best						
21		represent costs going forward. The Company did analyze the most recent 2023						
22		and 2024 forecast prepared in October 2022, which forecasted a higher base fuel						

rate. At the time the forecast was prepared, the economic conditions and outlook

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]	l	of the	Company	were o	different	than	they	are	today.	Ms.	Hughes,	Mr.	McC	lay	and

- 2 Mr. Daniel described in their testimonies the changes that occurred in the 2-year
- 3 review period and their outlook for the next two years. They also discuss how the
- 4 Company tries to mitigate costs for customers. Based on their discussions and the
- 5 timing of the forecast, using a historical cost for the future rate is most
- 6 appropriate.
- 7 Q. IN YOUR OPINION IS THE COMPANY'S PROPOSED BASE FUEL
- 8 RATE REASONABLE?
- 9 A. Yes, the Company's proposed base fuel rate of \$0.033780 \$/kWh based on the
- month of February 2022 is reasonable.
- 11 Q. PLEASE EXPLAIN HOW THE COMPANY RECORDS COAL
- 12 CONSUMPTION WHEN ITS EAST BEND GENERATING UNIT IS IN
- 13 **RESERVE SHUTDOWN.**
- 14 A. Mr. Daniel explains in his direct testimony since a unit is not running during a
- reserve shutdown, coal is not consumed. Therefore, coal consumption is not
- recorded on the Company's books for a reserve shutdown.

B. Data Requests and Tariffs Sponsored

- 1 Q. PLEASE IDENTIFY THE RESPONSES TO COMMISSION DATA
- 2 REQUESTS YOU ARE SPONSORING.
- 3 A. I sponsor the Company's responses to Data Request Numbers 13, 15, 19, 20, 23
- 4 through 28, 30, 32, 33, 35, and 39 through 41. These responses were prepared by
- 5 me and/or under my direction and control and are true and accurate to the best of
- 6 my knowledge and belief.
- 7 Q. IS DUKE ENERGY KENTUCKY PROVIDING COPIES OF ITS
- 8 PROPOSED TARIFFS REFLECTING THE CHANGE IN THE BASE
- 9 FUEL RATE DESCRIBED IN YOUR DIRECT TESTIMONY?
- 10 A. Yes. A copy of the Company's proposed tariffs reflecting the proposed change in
- the base fuel rate and the resulting change in base rates are included in the
- attachment responding to STAFF-DR-01-028. That attachment was prepared at
- my request and/or under my direction and control.

III. <u>CONCLUSION</u>

- 14 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 15 A. Yes.

VERIFICATION

STATE OF OHIO)	
)	SS:
COUNTY OF HAMILTON)	

The undersigned, Libbie S. Miller, Rates & Regulatory Strategy Manager, being duly sworn, deposes and says that she has personal knowledge of the matters set forth in the foregoing testimony and that it is true and correct to the best of her knowledge, information and belief.

Libbie S. Miller, Affiant

Subscribed and sworn to before me by Libbie S. Miller, on this 1971 day of Sperious Sperious 2023.

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ADELE M. FRISCH
Notary Public, State of Ohio
My Commission Expires 01-05-2024

NOTARY PUBLIC

My Commission Expires: 1/5/2024