

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

**ELECTRONIC JOINT APPLICATION OF)
KENTUCKY UTILITIES COMPANY AND)
LOUISVILLE GAS AND ELECTRIC)
COMPANY FOR CERTIFICATES OF PUBLIC)
CONVENIENCE AND NECESSITY AND SITE)
COMPATIBILITY CERTIFICATES AND)
APPROVAL OF A DEMAND SIDE)
MANAGEMENT PLAN)**

CASE NO. 2022-00402

**DIRECT TESTIMONY OF
DAVID S. SINCLAIR
VICE PRESIDENT, ENERGY SUPPLY AND ANALYSIS
KENTUCKY UTILITIES COMPANY AND
LOUISVILLE GAS AND ELECTRIC COMPANY**

Filed: December 15, 2022

Table of Contents

Section 1 – Introduction and Overview	1
Section 2 – The Need to Act Now to Reliably and Economically Address New Regulations and Aging Coal Plants	3
Section 3 – Summary of the Companies’ Proposed Resource Portfolio	7
Section 4 – The Benefits and Challenges of Solar.....	17
Section 5 – The Importance of Solar Owned by the Companies.....	23
Section 6 – The Value of the Brown BESS	24
Section 7 – RTO Membership as a Resource Solution.....	26
Section 8 – Nuclear Generation	27
Section 9 – Pumped Hydro	28
Section 10 – A No-Regrets Portfolio	30
Section 10 – Conclusion and Recommendation	32

1 **Section 1 – Introduction and Overview**

2 **Q. Please state your name, position, and business address.**

3 A. My name is David S. Sinclair. I am Vice President, Energy Supply and Analysis for
4 Kentucky Utilities Company (“KU”) and Louisville Gas and Electric Company
5 (“LG&E”) (collectively “Companies”), and an employee of LG&E and KU Services
6 Company, which provides services to KU and LG&E. My business address is 220
7 West Main Street, Louisville, Kentucky 40202. A complete statement of my education
8 and work experience is attached to this testimony as Appendix A.

9 **Q. Have you previously testified before the Kentucky Public Service Commission**
10 **(“Commission”)?**

11 A. Yes, I have testified before the Commission numerous times in a variety of cases.¹ I
12 testified most recently in the Companies’ 2021 integrated resource plan proceeding.²

13 **Q. Please describe your job responsibilities.**

14 A. I have four primary areas of responsibility: (i) fuel procurement (coal and natural gas)
15 and coal combustion residual marketing for the Companies’ generating stations, (ii)

¹ See, e.g., Case No. 2020-00016, *Application of Louisville Gas and Electric Company and Kentucky Utilities Company for Approval of a Solar Power Contract and Two Renewable Power Agreements to Satisfy Customer Requests for a Renewable Energy Source Under Green Tariff Option #3*; Case No. 2015-00194, *In the Matter of: Investigation of Kentucky Utilities Company's and Louisville Gas and Electric Company's Respective Need for and Cost of Multiphase Landfills at the Trimble County and Ghent Generating Stations*; Case No. 2011-00161, *In the Matter of: The Application of Kentucky Utilities Company for Certificates of Public Convenience and Necessity and Approval of Its 2011 Compliance Plan for Recovery By Environmental Surcharge*; Case No. 2011-00162, *In the Matter of: The Application of Louisville Gas and Electric Company for Certificates of Public Convenience and Necessity and Approval of Its 2011 Compliance Plan for Recovery By Environmental Surcharge*; Case No. 2011-00375, *In the Matter of: Joint Application of Louisville Gas and Electric Company and Kentucky Utilities Company for a Certificate of Public Convenience and Necessity and a Site Compatibility Certificate for the Construction of a Combined Cycle Combustion Turbine at the Cane Run Generating Station and the Purchase of Existing Simple Cycle Combustion Turbine Facilities From Bluegrass Generation Company, LLC in La Grange, Kentucky*; Case No. 2014-00002, *In the Matter of: Joint Application of Louisville Gas and Electric Company and Kentucky Utilities Company for a Certificate of Public Convenience and Necessity for the Construction of a Combined Cycle Combustion Turbine at the Green River Generating Station and a Solar Photovoltaic Facility at the E.W. Brown Generating Station*.

² Case No. 2021-00393, *Electronic 2021 Joint Integrated Resource Plan of Louisville Gas and Electric Company and Kentucky Utilities Companies*.

1 real-time dispatch optimization of the generating stations to meet the Companies’
2 native load obligations, (iii) wholesale electricity market activities, and (iv) sales and
3 energy market analysis, and generation planning. Also, the Project Engineering group
4 reports to me through the Vice President, Project Engineering. Among other things,
5 they are responsible for the development and construction of major generation-related
6 capital projects such as coal combustion residual pond closures, water treatment
7 facilities, and new generation assets.

8 **Q. Did persons reporting to you prepare any of the analysis presented in the**
9 **Companies’ application in this proceeding?**

10 A. Yes. As it pertains to this proceeding:

- 11 • the Sales Analysis and Forecasting group prepared the 2022 CPCN Load
12 Forecast sponsored by Tim A. Jones (see Exhibit TAJ-1),
- 13 • the Power Supply group administered the June 2022 request for proposals
14 (“RFP”) for new supply-side resource options and is negotiating all power
15 purchase agreements (“PPA”) with third parties (see the testimony and exhibits
16 of Charles R. Schram),
- 17 • the Generation Planning group evaluated the RFP responses and prepared the
18 2022 Resource Assessment sponsored by Stuart A. Wilson (see Exhibit SAW-
19 1), and
- 20 • the Project Engineering group prepared all of the cost estimates and other
21 development work for the self-build responses to the RFP.

22 All of this work was done under my direction and overall supervision.

23 **Q. What are the purposes of your testimony?**

1 A. The purposes of my testimony are to: (1) provide an overview of the supply-side
2 resources in this filing and how they address the Companies’ need to comply with the
3 Good Neighbor Plan as well as fit into the Companies’ future generation portfolio; (2)
4 discuss the implications of the Companies’ plan to retire three coal units and the need
5 for reliable technology to serve customers’ load throughout the year; (3) summarize the
6 process the Companies used to obtain proposals for supply-side resources, discuss the
7 responses received to the RFP, and the resulting PPAs that are being negotiated; (4)
8 address the benefits of the Companies’ utility-owned solar and battery proposals; (5)
9 discuss several options the Companies did not pursue, including nuclear and pumped
10 hydro; and (6) discuss the financial and reliability benefits to customers of the resulting
11 recommended supply-side and demand-side resources and how they move the
12 Companies in a significant direction toward a lower CO₂ emitting future.

13 **Q. Are you sponsoring any exhibits to your testimony?**

14 A. Yes. I am sponsoring the following exhibit to my direct testimony:

15 **Exhibit DSS-1** Contrasting Key Attributes of a Solar PPA and Asset Ownership

16

17 **Section 2 – The Need to Act Now to Reliably and Economically Address New**
18 **Regulations and Aging Coal Plants**

19 **Q. Why are the Companies applying for certificates of public convenience and**
20 **necessity (“CPCNs”) for new generating resources and for approval of a proposed**
21 **2024-2030 Demand-Side Management and Energy Efficiency (“DSM-EE”)**
22 **Program Plan at this time?**

23 A. First and foremost, as discussed in Philip A. Imber’s testimony, the U.S. Environmental
24 Protection Agency (“EPA”) issued a draft regulation in April this year (the Good

1 Neighbor Plan) that will require the Companies to reduce their nitrogen oxides (“NOx”)
2 emissions at the 297 MW Mill Creek Unit 2 (“Mill Creek Unit 2”) and the 485 MW
3 Ghent Unit 2 (“Ghent Unit 2”). In order to continue to operate those units in
4 compliance with the Good Neighbor Plan during the five-month ozone season (May
5 through September), Selective Catalytic Reduction (“SCR”) equipment would need to
6 be installed on those units as early as May 2026 and certainly no later than May 2027
7 at significant cost: \$110 million and \$126 million, respectively.

8 Second, at the E.W. Brown Generating Station (“Brown”), coal-fired Unit 3
9 (“Brown Unit 3”) is due for a major maintenance outage in 2027 if it is to operate safely
10 and reliably beyond 2028. The major outage comes with a significant cost: \$26 million.

11 The timing of either making these potential investments or determining the best
12 means to continue providing reliable service in the absence of making these
13 investments drives the need to act now.

14 **Q. What would happen if the Companies did not act other than simply retiring these**
15 **units?**

16 A. The three units at issue have a combined capacity of 1,194 MW. This represents 27
17 percent of the Companies’ remaining coal-fired generating units, and about 16% of the
18 Companies total fuel-dispatchable generating fleet, after the retirement of the 300 MW
19 Mill Creek Unit 1 in 2024. Collectively, as shown in Table 1 below, these units
20 typically produce 15% or more of customers’ annual energy requirements, and they
21 produce just over half of their annual energy during non-daylight hours:

22

1 **Table 1: Operational Data for Mill Creek Unit 2, Ghent Unit 2, and Brown Unit 3**

Year	Total Energy (GWh)	Non-Daylight Energy	Daylight Energy	Max Hourly Output (MW)	Average Hourly Output (MW)	% of Total Energy Requirements
2017	5,698	52%	48%	1,235	772	17%
2018	6,230	51%	49%	1,238	842	18%
2019	5,407	51%	49%	1,250	785	16%
2020	4,512	52%	48%	1,229	729	15%
2021	4,610	51%	49%	1,219	752	15%

2

3 As the Companies’ 2022 Resource Assessment shows, even assuming significant
 4 amounts of energy efficiency and distributed generation—including that incentivized
 5 by the Inflation Reduction Act (“IRA”) and the full effect of the 2024-2030 DSM-EE
 6 Program Plan—having these three units retire or be unavailable May through
 7 September without having additional resources to replace their energy would almost
 8 certainly result in rolling blackouts.³ Indeed, even with the addition of the proposed
 9 DSM-EE programs, in 2028 the system would have a loss of load expectation
 10 (“LOLE”) in excess of 130 days in 10 years, far exceeding the industry standard of 1
 11 day in 10 years.⁴ Such unreliable service would be unacceptable to customers, the
 12 Commission, and the Companies.

13 **Q. Even if it is necessary to act to address the future of these units to ensure reliable**
 14 **service, why is it necessary to act *now*?**

15 A. I am aware from the minutes of the DSM-EE Advisory Group meetings and
 16 communications the Companies received from certain participants in that group that
 17 there are those who perceive that this application could wait.

³ See Exhibit SAW-1, 2022 Resource Assessment Sec. 4.5.1.

⁴ See Exhibit SAW-1, 2022 Resource Assessment Appendix. C.

1 As the officer responsible for ongoing reliable service, I can assure the
2 Commission it could *not* wait.

3 As the responses to the June 2022 RFP show, the earliest start date for a new
4 fully dispatchable generating unit is April 2026, just before the Good Neighbor Plan
5 (in its current form) would require Mill Creek Unit 2 and Ghent Unit 2 to severely
6 curtail or cease operating altogether during the summer months.⁵

7 Thus, due to the need to comply with the impending Good Neighbor Plan, this
8 is the time to make real-world resource decisions to ensure reliable service for the
9 Companies' nearly one million retail electric customers.

10 **Q. The 2022 Resource Assessment has a study period that runs through 2050. Are**
11 **the Companies proposing a portfolio of all resources the Companies propose to**
12 **retain or add through 2050?**

13 A. No. It is neither practicable nor prudent to attempt to decide now what the Companies'
14 resources in total should be for almost 30 years. The resource decisions that the
15 Companies are recommending in this case likely will not be the last resource decisions
16 to be made for even the next ten years. Assuming the Commission grants the
17 Companies' CPCN requests and the new solar PPA projects are constructed, the
18 Companies will still have seven coal units totaling over 3,200 MW of generation
19 capacity that will need to be retired over time, as well as a number of simple cycle gas
20 turbine peaking units. Those retirement decisions will be informed by the future state
21 of technology development and regulations. What should be decided now—and must

⁵ See Exhibit SAW-1, 2022 Resource Assessment Appx. B.

1 be decided now—is the future of Mill Creek Unit 2, Ghent Unit 2, and Brown Unit 3
2 and which resources will fill the energy gap resulting from their retirement.

3 **Section 3 – Summary of the Companies’ Proposed Resource Portfolio**

4 **Q. What steps did the Companies take to ensure their recommended resource**
5 **portfolio to address this pressing need would result in reliable service at the lowest**
6 **reasonable cost?**

7 A. To make these resource decisions and take the necessary actions, I directed Mr. Schram
8 and his team to issue the Companies’ June 2022 RFP for generation capacity and
9 energy, and I directed our Project Engineering group to prepare cost estimates for SCRs
10 on Mill Creek Unit 2 and Ghent Unit 2. I also directed our Project Engineering group
11 to evaluate alternative generation and storage technologies that could be installed at the
12 Mill Creek and Brown sites to take advantage of existing infrastructure to reduce future
13 costs and identify potential new sites for solar generation. All of this information has
14 been evaluated from the perspective of:

- 15 • cost for customers (i.e., present value of future revenue requirements),
- 16 • reliability of the system (e.g., loss of load expectations), and
- 17 • ability to execute in a timely manner (i.e., comply with timing requirements of
18 the Good Neighbor Plan and maintenance planning for Brown Unit 3).

19 At the same time these supply-side alternatives were being developed and
20 evaluated, the Companies were evaluating current and new DSM-EE programs in light
21 of the likely need for new capacity. As John Bevington discusses in his testimony, the
22 Companies engaged with their DSM-EE Advisory Group and worked with a reputable

1 third-party consultant, Cadmus, to conduct financial analysis to identify and propose
2 new DSM-EE programs to help offset the need for future supply-side resources.

3 **Q. How did the Companies ensure that their decision-making process will benefit**
4 **customers?**

5 A. I have been directly responsible for generation planning since 2007 and have been
6 involved in the Companies' generation acquisition decisions since Trimble County
7 Unit 2 in the mid-2000s. During that time, the Companies' decisions have always been
8 informed by certain principles that benefit customers:

- 9 • Safely operating their facilities for employees, customers, and the public,
- 10 • Ensuring reliable generation supply 8,760 hours a year in all weather
11 conditions,
- 12 • Working to comply with all laws and regulations,
- 13 • Investing in generation assets based on long-run economics for customers,
- 14 • Avoiding speculative technologies that would create unnecessary financial
15 and reliability risks for our customers,
- 16 • Making decisions based on a thorough and thoughtful analysis of the
17 alternatives and risks, and
- 18 • Having a clear, executable plan to implement (primarily through
19 construction) new generation decisions on time and on budget.

20 The same principles that have demonstrably resulted in a reliable, cost-effective
21 portfolio of supply-side and demand-side resources over the last several decades
22 underlay the Companies' recommendations in this case. The application of these
23 principles significantly reduces the risk that the Companies' recommended DSM-EE

1 and generation portfolio will create “regrets” for our customers at some point in the
2 future due to material changes in circumstances (e.g., regulations, technology, and
3 load).

4 **Q. What is the Companies’ recommended resource portfolio to address Good
5 Neighbor Plan compliance and Brown Unit 3’s long-term economics?**

6 A. Considering customers’ projected needs in the 2022 Load Forecast, the results of the
7 June 2022 RFP, and the Companies’ proposed 2024-2030 DSM-EE Program Plan, the
8 Companies’ 2022 Resource Assessment analysis indicated that it was not in our
9 customers’ long-term financial interest to invest in SCRs on Mill Creek Unit 2 and
10 Ghent Unit 2 and that the pending major maintenance investment in Brown Unit 3 was
11 not warranted if the alternative portfolio proposed in this filing, particularly the
12 construction of two natural gas-fired combined cycle units, is implemented. Therefore,
13 assuming the resources requested in this filing are approved, the Companies will retire
14 Mill Creek Unit 2 in 2027 and Ghent Unit 2 and Brown Unit 3 in 2028. To maintain
15 reliable service when these units retire, the Companies are requesting certificates of
16 public convenience and necessity (“CPCNs”) for:

- 17 • two new 1-on-1 natural gas-fired combined cycle (“NGCC”) generation
18 units (621 MW summer-net each)
 - 19 ○ one to be built by the Companies and on-line by summer 2027 at the
20 Mill Creek Generating Station (“Mill Creek”) and named Mill Creek
21 Unit 5 (“Mill Creek NGCC”) and
 - 22 ○ one to be built by the Companies and on-line by summer 2028 at
23 Brown and named Brown Unit 12 (“Brown NGCC”);

- 1 • a 120 MWac solar photovoltaic facility to be built by the Companies and
2 on-line in 2026 in Mercer County (“Mercer County Solar Facility”);
- 3 • the purchase of a 120 MWac solar photovoltaic facility to be developed and
4 constructed by BrightNight, LLC, and on-line in 2027 in Marion County
5 and named the Marion County Solar Facility; and
- 6 • a 125 MW, 500 MWh lithium-ion battery storage facility to be built by the
7 Companies and on-line in 2026 at Brown and named the Brown Battery
8 Electric Storage System (“Brown BESS”).

9 The Companies are also pursuing four solar Purchase Power Agreements
10 (“PPAs”), which they presently expect to finalize and execute by the end of January
11 2023:

- 12 • a 138 MW 30-year PPA with ibV Energy Partners for a project to be built
13 in Hopkins County (“Grays Branch PPA”);
- 14 • a 280 MW 30-year PPA with ibV Energy Partners for a project to be built
15 in Hardin County (“Nacke Pike PPA”);
- 16 • a 104 MW 20-year PPA with Clearway Energy for a project to be built in
17 Ballard County (“Song Sparrow PPA”); and
- 18 • a 115 MW 20-year PPA with BrightNight, LLC for a project to be built in
19 Ballard County (“Gage Solar PPA”).

20 In addition to these supply-side generation resources, the Companies are
21 seeking approval of their 2024-2030 DSM-EE Program Plan, which greatly expands
22 the Companies’ DSM-EE offerings for all customers, as Mr. Bevington and Lana
23 Isaacson describe in their testimony.

1 **Q. Are the Companies forecasting changes in customers’ future energy needs**
2 **compared to the current year?**

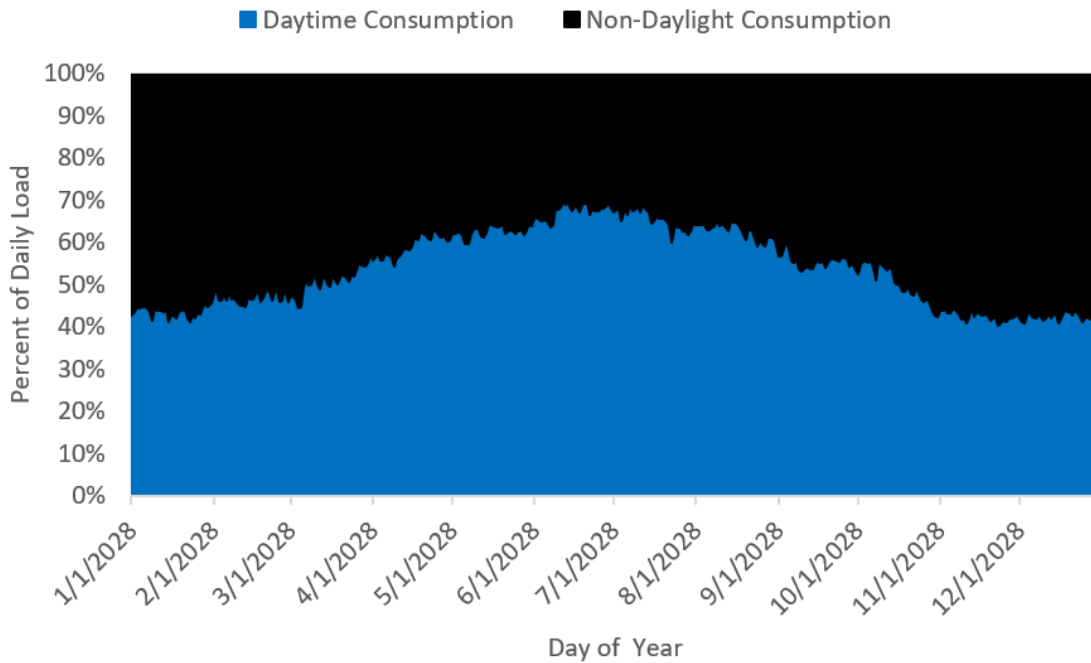
3 A. Yes. The 2022 Load Forecast shows there are three main contributors to higher future
4 load: i) the construction of the BlueOval SK Battery Park in Hardin County to be on-
5 line beginning 2026 and the potential for ancillary supporting load growth, ii) the
6 forecast for growing energy requirements for charging electric vehicles (“EVs”), and
7 iii) anticipated growth in winter heating load as more customers move to heat pumps.
8 The 2022 Load Forecast further shows that some of this load growth will be offset by
9 the new DSM-EE programs described by Mr. Bevington and Ms. Isaacson, accelerated
10 customer-initiated energy efficiency driven by incentives in the IRA, and during
11 daylight hours by growth in customer distributed energy resources (“DER”) such as
12 rooftop solar. In total, compared to weather normal 2021 actual peak and energy, by
13 2028 system summer peak is forecasted to be 179 MW higher and system winter peak
14 246 MW higher. Similarly, weather-normalized energy requirements are forecasted to
15 be 1.8 million MWh higher by 2028.

16 **Q. How does understanding customers’ hourly energy needs inform the Companies’**
17 **proposed resource portfolio?**

18 A. Although it is important to understand customers’ annual energy requirements as I
19 discussed above, it is also vitally important to understand that customers need that
20 energy when they need it—in every hour of the year—not just when particular
21 generating resources might best produce it. Thus, the Companies must have a resource
22 portfolio that can supply all the energy customers demand at all times and in all seasons,
23 weather, and daylight conditions.

1 To illustrate this, consider Figure 1 below, which shows the forecasted
2 proportion of energy customers will require in daylight versus non-daylight hours in
3 2028:

4 **Figure 1: 2028 Proportion of Energy Consumed During Daylight and Non-Daylight Hours**

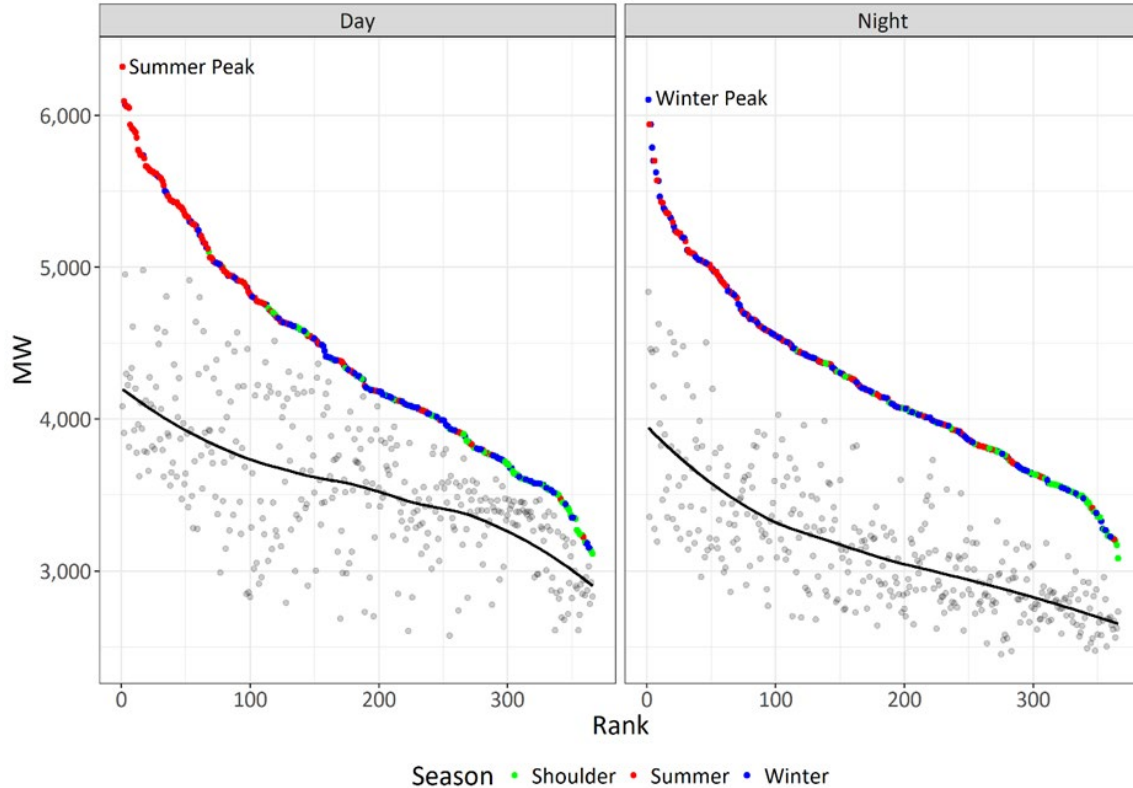


5
6 Note that, on an annual basis, approximately 50 percent of electricity demand is during
7 daylight hours and 50 percent is during non-daylight hours. Due to both the length of
8 daylight and temperatures, during summer months the daylight energy requirements
9 grow to around 60 percent of the total and shrink to around 45 percent in winter
10 months.⁶

11 Furthermore, from a daily load perspective, the similarity in absolute daily
12 maximum and minimum load during daylight and non-daylight hours over the course
13 of the year requires a generation portfolio that can ramp up and down both during
14 daylight and non-daylight hours as shown in Figure 2 below:

⁶ See Figure 8 in Exhibit TAJ-1.

1 **Figure 2: 2028 Daily Maximum and Minimum Loads during Daylight and Non-Daylight Hours⁷**



2

3 The Companies' 2028 hourly load profile and 2028 annual hourly load duration curve

4 (Figures 10 and 11 in the 2022 Load Forecast, respectively) further demonstrate both

5 the variability of load from hour to hour and the magnitude of demand in every hour.

6 In particular, the load duration curve shows that total customers' hourly energy

7 requirements are forecasted to be at least 3,000 MW over 7,700 hours a year and 2,450

8 MW every single hour of the year. Furthermore, Figure 12 in the 2022 Load Forecast,

9 which shows the Companies' hourly load profiles during the 2014 polar vortex,

10 demonstrates that customers' demand can—and actually has—changed by nearly 3,000

11 MW in less than 24 hours, with a peak demand of over 7,100 MW at 8:00 p.m.

⁷ Data points in color represent daily maximum values; those in light grey represent daily minimums. The solid black line is a smoothed curve fit through the daily minimums.

1 Therefore, the Companies’ resources must be able to provide significant quantities of
2 energy at all times, day and night, and must be able to adjust quickly as customers’
3 needs change.

4 Importantly, the Companies’ proposed resource portfolio is capable of serving
5 customers’ significant and varying needs in all hours, and it is capable of rapidly
6 moving within the hour (i.e., ramping) to both follow load and the sizable real-time
7 intermittency that will result from the large expansion of solar resources proposed in
8 this filing. The Companies know from experience that their current generating fleet is
9 capable of meeting such ramping needs reliably day-in, day-out throughout the year
10 across a broad range of weather events. Table 2 below shows the total minimum and
11 maximum generation operating range of the Companies’ non-peaking generation fleet
12 in 2025—which is the same as today’s proven and reliable non-peaking generation
13 fleet—but without Mill Creek Unit 1, which compares favorably to the minimum and
14 maximum generation operating range of the Companies’ proposed non-peaking
15 generation fleet in 2028:

16

1

Table 2 Generation Operating Range (MW)

	2025		2028	
	Minimum	Maximum	Minimum	Maximum
MC - NGCC	-	-	226	621
BR - NGCC	-	-	226	621
BR3	140	412	-	-
CR7	338	662	338	662
TC1	141	370	141	370
TC2 - Full load	549	549	549	549
MC2	115	297	-	-
MC3	170	391	170	391
MC4	175	477	175	477
GH1	218	475	218	475
GH2	225	485	-	-
GH3	210	481	210	481
GH4	215	478	215	478
OVEC	50	174	50	174
Total	2,546	5,251	2,518	5,299

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This, as well as the reliability analysis in the 2022 Resource Assessment, shows that the Companies' proposed resource portfolio will be able to serve customers' projected needs in all hours, seasons, weather, and daylight conditions. The addition of incremental dispatchable DSM programs and solar in the resource portfolio will indeed provide resources that can be statistically predicted to be available under certain load and weather conditions that are correlated with load. But those resources are not controllable from the system dispatcher's perspective in the same way as fuel-dispatchable generation technologies to ensure reliable real-time operations. The Companies' proposed portfolio optimally blends both kinds of resources to ensure reliability and reasonable cost.

Q. What demonstrates that the Companies' proposed resource portfolio is preferable to other possible portfolios?

1 A. Mr. Wilson’s testimony and the 2022 Resource Assessment he sponsors details the
2 rigorous economic and reliability analyses the Companies conducted of the RFP
3 responses and the dispatchable DSM programs from the Companies’ 2024-2030 DSM-
4 EE Program Plan to arrive at their proposed optimal resource portfolio. As he explains,
5 the analysis involved using sophisticated modeling tools, including PLEXOS,
6 PROSYM and SERVIM, to evaluate thousands of possible portfolios and to develop
7 and screen least-cost portfolios across six different fuel-price cases and three CO₂ price
8 cases, while also accounting for reliability and other uncertainties, including solar PPA
9 execution risk.⁸ The Companies did not test only model-created portfolios, but also
10 analyzed a number of portfolios formulated by the Companies to evaluate the
11 economics and reliability of other portfolio configurations, including replacing the
12 retiring coal units with only renewable resources, battery storage, and dispatchable
13 DSM programs from the 2024-2030 DSM-EE Program Plan.

14 The Companies gained important insights from this exercise of comparing
15 portfolios to see key differences and understand what was driving optimal economics:

- 16 • Retaining the coal units (Mill Creek Unit 2, Ghent Unit 2, and Brown Unit 3)
17 was always costlier than retiring them and replacing them with the Mill Creek
18 and Brown NGCC units, particularly as CO₂ prices rose.
- 19 • Retiring the three coal units and replacing them with portfolios of only
20 dispatchable DSM from the 2024-2030 DSM-EE Program Plan, renewables,
21 and batteries (or even adding SCCT to that resource mix) was much higher cost
22 than a portfolio consisting of NGCC units and solar PPAs because such

⁸ See Resource Assessment at Section 4.5.2.

1 portfolios require considerably more renewable resources (and batteries or
2 SCCT) to meet minimum reserve margins, particularly in non-daylight hours.

- 3 • Perhaps counterintuitively at first glance, a renewables-only portfolio had
4 higher CO₂ emissions than the portfolio with the Mill Creek NGCC, Brown
5 NGCC, and solar PPAs because the Companies' remaining coal units serve
6 non-daylight energy requirements in an all-renewables replacement portfolio,
7 whereas NGCCs serve a significant amount of non-daylight energy
8 requirements in the two-NGCC portfolio, and NGCCs have about 65% lower
9 CO₂ emissions than coal.⁹

10 From the information produced by the Resource Assessment and the application
11 of the resource decision principles that I described, it is clear why the Companies'
12 proposed portfolio is optimal: it blends the reliability and non-daylight energy
13 production benefits of NGCC technology with the fuel-price and CO₂ price benefits of
14 solar, to which the Companies added the reliability enhancements of dispatchable DSM
15 and the Brown BESS. The result is a reliability-, cost-, and risk-optimized resource
16 portfolio that can be executed in time to address the Good Neighbor Plan and Brown
17 Unit 3 maintenance schedule while also positioning the Companies to effectively
18 address future generation unit retirements.

19 **Section 4 – The Benefits and Challenges of Solar**

20 **Q. Why would the Companies not depend on new solar resources to ensure system**
21 **reliability?**

⁹ See Resource Assessment Tables 14 and 15.

1 A. There are two main reasons: i) the current state of the solar PPA market, as discussed
2 later in my testimony, makes it very uncertain that the solar PPA projects will get built
3 in a timely manner, if at all, and ii) there is growing evidence around the country that
4 moving away from fuel-dispatchable generation technologies too quickly is putting the
5 grid at risk for blackouts due to lack of generation. The North American Electric
6 Reliability Corporation (“NERC”) has, on numerous occasions in the last year or so,
7 expressed concerns about generation shortfall during high load conditions in
8 California, Texas, part of MISO, and New England.¹⁰ Also, FERC Commissioner
9 Mark Christie stated in a recent Bloomberg interview that, “The red lights are flashing
10 everywhere. We’re not going to have sufficient power supply.” According to that
11 same article, “The sweeping push to replace fossil fuel plants with clean energy is
12 forcing US power grids to the brink of a twin crisis, making electricity unaffordable
13 while raising the specter of more frequent blackouts.”¹¹

14 As the utilities responsible for serving our customers’ electricity needs every
15 day, the Companies must ensure that adequate supply will be available at all times.
16 Thus, the Companies’ generation portfolio proposed in this filing maintains minimum
17 summer and winter reserve margins with fuel-dispatchable generation technology
18 (which includes batteries since they would be charged with fuel-dispatchable
19 generation at this time) while at the same time significantly increases the volume of
20 solar generation on the system to hedge future natural gas price volatility and reduce

¹⁰ See, for example, 2022 Summer Reliability Assessment, https://www.nerc.com/pa/RAPA/ra/Reliability%20Assessments%20DL/NERC_SRA_2022.pdf, and 2023-23 Winter Reliability Assessment, https://www.nerc.com/pa/RAPA/ra/Reliability%20Assessments%20DL/NERC_WRA_2022.pdf

¹¹ “High Costs, Low Reliability Imperil US Grid, Regulator Warns”, Bloomberg, November 21, 2022.

1 exposure to future CO₂ regulations. It is important to note that this result, i.e.,
2 maintaining minimum summer and winter reserve margins with fuel-dispatchable
3 technology is the output of the modeling described in the Resource Assessment and not
4 an input into the modeling. In other words, given customers' hourly load demands and
5 the technology and economic performance characteristics of the various RFP
6 responses, the optimal portfolio selected has the reliability attribute of maintaining
7 minimum summer and winter reserve margins with fully dispatchable technology.

8 But not depending on solar to maintain reliability does not mean it is
9 unimportant. Indeed, if the Companies' existing two solar PPAs, the four proposed
10 new PPAs, and the two owned solar projects in this filing become operational, in 2028
11 approximately 8 percent of the Companies' system energy requirements would be met
12 by utility-scale solar, which compares very favorably to a national level of
13 approximately 3 percent today. This would be a significant movement toward
14 renewable generation by the Companies over the next five years.

15 **Q. Why does the current state of the solar PPA market raise questions about whether**
16 **or not the projects that will supply the Companies' solar PPAs will be built?**

17 A. For the last decade, the cost of solar generation has been declining and interest rates
18 have been stable at very low levels. Neither condition exists today. Prior to this year,
19 developers could quote a fixed price per MWh for a PPA assuming low, stable interest
20 rates and that key solar equipment prices would be cheaper (or technology would be
21 better or both) by the time the project moved to construction which is probably at least
22 two years from the time the PPA is signed.

1 These projects are typically highly leveraged (70 to 80 percent debt financed),
2 making the Federal Reserve’s recent increase in interest rates materially impactful on
3 current PPA pricing. This increase in interest rates further calls into question the ability
4 of the projects that will support the Companies’ two existing solar PPAs to get financed
5 should they receive all of their necessary permits as discussed by Mr. Schram because
6 they are priced well below the four PPAs being addressed in this case.¹²

7 Second, the cost of key solar components has also been increasing as illustrated
8 by the price of polysilicon, the primary foundational material in a solar panel. In mid-
9 2020, spot polysilicon prices were around \$7/kg, while recent prices are around \$45/kg.
10 Typically, solar panels use around 3,000 kg of polysilicon per MW, which would
11 increase project costs by around \$114/kW.¹³ Additionally, solar developers are having
12 to deal with general inflation that is significantly greater than in the last decade.

13 **Q. Do these economic changes create new execution risks for solar PPAs?**

14 A. Yes. This general rising cost environment brings into question the ability of the
15 Companies to count on executed solar PPAs being developed. It is helpful to
16 understand that the PPA structure is essentially a type of “put” option. A put option
17 owner (the solar developer) is entitled to require the put option seller (the Companies)
18 to purchase an item (solar energy) if the market price (the cost of building and financing
19 the new solar project) at the time of option expiration is less than the strike price (PPA

¹² When the Companies received responses to their generation RFP in June 2019, the interest rate on 10-year Treasury bonds (a key benchmark rate for pricing debt associated with solar PPAs) was 2.07% and had declined to 1.86% by December 2019 when the Rhudes Creek solar PPA was executed with ibV Energy Partners. This interest rate had declined to 1.58 percent by October 2021 when the solar PPA was executed with BrightNight. As of November 2022, this interest rate had risen to 3.69%.

¹³ “Polysilicon Prices Remain High, No Moderation Until 2023”, EnergyTrend, September 2, 2022. [<https://m.energytrend.com/news/20220902-29845.html#:~:text=While future polysilicon prices are per kilogram polysilicon price drop.>]

1 price per MWh). Although the Companies are entitled to limited financial damages if
2 a developer breaches a PPA, failing to obtain financing is not a breach. Regardless, the
3 Companies will not get energy to serve customers if the project is not built. Thus, as
4 long as the total cost of actually building and financing a solar project is increasing, the
5 likelihood that developers will execute their put option and deliver energy at the agreed
6 PPA price is highly uncertain. Ironically, negotiating lower PPA pricing lowers the
7 likelihood that the project will be “in the money” and result in actual energy to serve
8 customers.

9 **Q. What steps did the Companies take to address this “put option” risk?**

10 A. As Mr. Schram discusses in his testimony, to help address this “put option” risk the
11 Companies attempted to insert a future price re-opener clause into the four proposed
12 PPAs and were successful in two of them. These two PPAs contain a 60-day price re-
13 opener period that can be initiated by either party just prior to the project moving to the
14 financing stage in order to set the PPA to the then current market. This mechanism
15 will allow the Companies to request a lower price should solar costs and interest rates
16 decline and the solar developer to request a higher price should solar costs or interest
17 rates or both increase such that the project would not be financeable at the price agreed
18 to at PPA execution. If the parties cannot agree on a new price by the end of the 60-
19 day period, the original PPA price would stay in place and either party would have 30
20 days to terminate the PPA. The Companies believe that this mechanism will allow
21 customers to benefit should future solar project costs decline from today’s levels and
22 increases the ability of the Companies to ensure that electricity will be supplied in the
23 future should solar project costs continue to escalate. Of course, the Companies would

1 need to be prepared to justify the prudence of their decision in future Commission
2 proceedings just as they do with coal and natural gas contracts today.

3 Despite the Companies' best efforts, both of the other two PPAs continue with
4 the past fixed price structure (and thus implied put option feature). Thus, it simply has
5 not been possible to eliminate this aspect of solar PPA execution risk.

6 **Q. Assuming all of the solar PPAs do come to fruition, how will the Companies'**
7 **energy mix for meeting customers' energy needs change in the future with these**
8 **proposed new generation resources?**

9 A. Table 3 compares the Companies' annual energy mix by fuel type in 2021 with the
10 proposed portfolio in 2030. It shows that by 2030 the expected share of energy from
11 coal declines from 81 percent 49 percent while the expected percentage of energy
12 coming from natural gas grows from 18 percent to 42 percent. Also, assuming the
13 existing 225 MW of executed solar PPAs come on-line combined with the additional
14 877 MW of new solar, the amount of energy coming from renewables grows from 1
15 percent to 9 percent by 2030.

16 **Table 3: Energy Mix¹⁴**

	2021	2030
Coal	81%	49%
Natural Gas	18%	42%
Renewable	1%	9%

17
18 **Q. What will be the implications for the Companies' future CO₂ emissions of the**
19 **proposed new generation portfolio?**

¹⁴ Note that 2030 data is based on the mid gas, mid-coal price forecast scenario.

1 A. Because the proposed Mill Creek NGCC and Brown NGCC will emit approximately
2 65 percent less CO₂ per MWh than a coal unit, CO₂ emissions by 2030 will be
3 significantly less than in 2021. In addition to offsetting the emissions from the retiring
4 coal units, Mill Creek NGCC and Brown NGCC will be able to displace energy from
5 the remaining coal units under certain fuel price scenarios. From a CO₂ emission
6 perspective, the ability to replace energy production from not only the retired units but
7 also from the remaining units makes both proposed NGCC units extremely valuable.
8 Also, the addition of all of the solar generation by 2030 would replace both coal and
9 natural gas energy, further reducing CO₂ emissions. In total by 2030, with the build-
10 out of the full solar portfolio, CO₂ emissions would decrease by approximately 6
11 million metric tons annually or 23 percent compared to 2021.

12 **Section 5 – The Importance of Solar Owned by the Companies**

13 **Q. How would customers benefit if the Companies owned solar (such as the Mercer**
14 **County Solar Facility and the Marion County Solar Facility) rather than relying**
15 **solely on PPAs for solar energy?**

16 A. As I have previously discussed, the “put option” nature of a PPA makes the actual
17 future receipt of energy very uncertain in today’s market. The Companies’ self-build
18 solar project is not subject to the same financial structure as an independently
19 developed project. In the Companies’ case, if the Commission determines the cost of
20 the Companies’ self-build solar project to be reasonable and actual construction costs
21 are prudently incurred, the Companies can reasonably expect to recover such costs.
22 The Companies’ build-transfer arrangement for the Marion County Solar Facility has
23 many of the same cost-based attributes as the self-build project, thus, both of these solar
24 projects are much more likely to be actually built than any of the solar PPA projects.

1 A second key feature that distinguishes a solar PPA from an owned solar project
 2 is that with a PPA the Companies will have contractual rights related to the generating
 3 asset, whereas with ownership the Companies will have total control of the generation
 4 asset. Exhibit DSS-1 illustrates the similarities and differences between PPA
 5 contractual rights and ownership control across a number of attributes such as project
 6 development, permitting, economics, operations, and maintenance. Although the
 7 Companies have done their best both in past solar PPAs and with the four solar PPAs
 8 in this case to include language that protects our interests and those of our customers,
 9 it is important to recognize that all long-term contracts can have issues in the future
 10 that may lead to disagreements. Unlike contract disputes involving the Companies’
 11 long-term fuel contracts where the Companies can seek delivery of coal and natural gas
 12 from others should the dispute result in a cessation of performance by the counterparty,
 13 a non-performing solar PPA counterparty would result in the Companies not receiving
 14 any energy from that PPA resource.

15 **Section 6 – The Value of the Brown BESS**

16 **Q. What are the benefits of the Brown BESS?**

17 A. If the nation and Companies are going to transition to a lower CO₂ emitting future with
 18 large quantities of wind and solar generation, then it will be necessary and essential to
 19 utilize battery storage to move electricity from when it can be produced to when
 20 customers actually need it. Based on our research, moving beyond approximately 20
 21 percent annual energy from intermittent generation will require battery storage or the
 22 curtailment of renewable energy to avoid overproducing such energy when customers
 23 are not consuming it. If all of the solar generation previously contracted and
 24 contemplated in this filing becomes operational, on an annual basis the Companies

1 would get approximately 8 percent of their energy from solar. This means that adding
2 renewables in the context of the next retirement of coal units will likely push up against
3 that 20 percent threshold. Thus, it is essential that the Companies have day-to-day
4 operational experience at scale with the technology before they transition to relying on
5 batteries for system reliability. Also, a battery of this size could be a useful resource
6 in managing the Companies' operating reserve requirements due to a battery's ability
7 to instantly respond when called upon (assuming it is charged) and avoid fast starting
8 a simple cycle combustion turbine. Furthermore, the 125 MW size of the Brown BESS
9 approximates the unit size of the Companies existing 11N2 gas turbine fleet that is also
10 located at Brown. Thus, a successful operational experience with the Brown BESS
11 asset would potentially enable the retirement of one of these machines in the coming
12 years without replacement.

13 **Q. Why are the Companies seeking approval for the Brown BESS rather than**
14 **developing a storage contract with one of the RFP respondents who offered**
15 **battery storage services?**

16 A. There are several reasons, many identical to those associated with the financial
17 development and contractual risks of solar PPAs.

18 Additionally, the proposed Brown BESS is much like the Brown solar facility
19 in that it will allow the Companies to learn at scale about the issues associated with
20 operating a battery asset. The Companies' experience with the Brown solar project
21 was extremely instructive in identifying issues that were later addressed in their solar
22 PPAs such as the energy availability guarantee. The Companies' ability to have real-
23 world operational experience at scale will greatly facilitate their development of future

1 energy storage contracts with third parties. Though the Companies have had a 1 MW,
2 2 MWh Li-ion battery research project at Brown for a number of years, this asset is not
3 controlled by the generation dispatch group and is too small to have a meaningful
4 impact on real-time unit commitment and energy planning. We have learned from the
5 existing battery about issues to monitor, such as state of charge, container temperatures,
6 and the importance of safety protocols in case of fire (something that the entire industry
7 has been focused on given the number of events both domestically and internationally),
8 but the research battery's small size has not provided the Companies an opportunity to
9 gain important operational experience.

10 Finally, a battery project is fundamentally a reliability project because it does
11 not generate electricity on its own, it only moves electricity in time. The sole reason
12 for that time shift is to serve load reliably because the system in a highly intermittent
13 generation future is not likely to have the ability to generate energy in real-time to meet
14 customers' needs. It would be unwise for the Companies to outsource this important
15 reliability function at this time when storage remains in its infancy.

16 **Section 7 – RTO Membership as a Resource Solution**

- 17 **Q. Did the Companies consider joining an RTO as an alternative to building and/or**
18 **acquiring new generation assets?**
- 19 A. Yes, but as the Companies' recently filed RTO study demonstrates, even if the
20 Companies were to join PJM, two new NGCC units would be the preferred generation
21 technology to replace retiring coal units and additional solar generation would be useful
22 to hedging PJM energy prices. As the RTO study discusses in-depth, the decision to
23 join an RTO is about much more than just future capacity and energy costs. RTOs are
24 in the early stages of addressing energy transition issues related to the retirement of

1 coal units and the addition of large quantities of intermittent generation and energy
2 storage. Thus, before the Companies turn over the responsibility of serving the real-
3 time electricity needs of our customers to an RTO, it is important to let the RTOs further
4 evolve their market design and associated rules and tariffs so that the Companies have
5 a better understanding of what they would be joining. Having a reliable energy supply
6 at a reasonable cost is too important to our customers to join an RTO at this time and
7 hope it works out in the future.

8 **Section 8 – Nuclear Generation**

9 **Q. Did the Companies receive any RFP responses for new nuclear generation?**

10 A. No. Though there is a lot of industry interest in the potential for new nuclear
11 generation, particularly associated with small modular reactors (“SMR”), the
12 technology risk remains large and the Nuclear Regulatory Commission’s (“NRC”)
13 permitting process is long and expensive. For example, in February 2022, TVA
14 announced that it was authorizing spending \$200 million on a plant design, an NRC
15 license application, and a robust project plan for an SMR at its Clinch River site.¹⁵
16 TVA emphasized that they have not committed to build the project but are taking a
17 “disciplined, phased approach.”

18 To better understand the human and financial resources required for the
19 Companies to seriously consider nuclear as a future resource option, I engaged with
20 colleagues from our technology research department in discussions with utilities that
21 already have nuclear assets and with EPRI. That work indicated that we would likely

¹⁵ “TVA Unveils Major New Nuclear Program, First SMR at Clinch River Site,” Power, <https://www.powermag.com/tva-unveils-major-new-nuclear-program-first-smr-at-clinch-river-site/>

1 need to hire a staff of five to ten individuals with nuclear permitting and engineering
2 experience and allow them to spend around two years identifying potential sites that
3 would meet NRC permitting requirements, particularly safety, and that would have
4 local acceptance. If such a site or sites could be identified, it would take about two to
5 three years and approximately \$50 to \$100 million to develop an application to the
6 NRC for what's called an Early Site Permit ("ESP"). Obtaining such a permit would
7 take approximately three years and would mean that the site was suitable for the
8 construction and operation of a nuclear unit. This is the permit that TVA has for the
9 Clinch River site. An ESP would be good for 20 years, but it would not grant the actual
10 construction of a nuclear unit. Seeking a construction and operating permit requires
11 the selection of a specific technology from a specific vendor. This is the step that TVA
12 is currently contemplating. This permitting process would likely take an additional 3+
13 years before construction could begin. Thus, from the Companies' future generation
14 planning perspective, based on where SRM technology is today, nuclear generation is
15 likely not a resource option until the early 2040s assuming experienced nuclear utilities
16 like TVA are successful in their efforts to develop a project on-time and on-budget.

Section 9 – Pumped Hydro

18 **Q. Why did the Companies opt not to pursue the pumped hydro proposal they**
19 **received in response to their RFP?**

20 A. First, it is important to recognize that all storage facilities, whether they are chemical
21 such as a lithium-ion battery or hydrological such as pumped storage, are not a source
22 of "new" electricity. An electricity storage facility, which I will generally refer to as a
23 "battery," just moves the electron around in time at a cost of the facility and electricity
24 losses – meaning one gets less electricity out of the battery than it took to charge the

1 battery. In the case of the pumped storage proposal, as Mr. Schram discusses in more
2 detail, the proposal was viewed as not far enough along in its development to be a
3 viable resource to address the timing of the Companies' current energy and capacity
4 needs. Second, as shown in the resource assessment prepared by Mr. Wilson, even if
5 the project was assumed to be viable, the economics as proposed were not competitive
6 with other peaking resources, including lithium-ion batteries. It is important to
7 understand that pumped hydro typically requires approximately 1.25 MWh of energy
8 to pump the water into the reservoir for every one MWh that it produces.¹⁶
9 Furthermore, because the same piece of equipment is acting as both the motor to drive
10 the pumping and the generator when the water is being released from the upper
11 reservoir, the only way to make up for the energy losses is through time. This means
12 that it will take approximately 1.25 hours of pumping at full load for every one hour of
13 energy generation at full load.

14 **Q. Do the Companies believe that pumped storage could be a useful resource in the**
15 **future?**

16 A. Yes, but it will depend on its cost and the need for energy storage. The economics of
17 the energy in a storage project depends on the cost of the energy used to pump the water
18 adjusted for energy losses. Typically, because the cost of energy is lower during off-
19 peak periods during the non-daylight hours, the facility is pumped at night and then
20 generated during the peak hours the following day, thus trying to avoid the cost of
21 running natural gas units. As with any storage technology, its value is in the ability to

¹⁶ This is consistent with the pumped hydro proposal to the Companies' RFP.

1 shift energy in time and so its deployment will depend on the cost of the energy shift
2 and the need for it.

3 **Section 10 – A No-Regrets Portfolio**

4 **Q. For purposes of analyzing the Companies’ proposals against the possibility that**
5 **future developments could cause the proposals to be less than optimal, how would**
6 **you characterize the Companies’ future generation portfolio?**

7 A. The Companies’ fleet would be markedly different from today. For example:

- 8 • In 2030, approximately 49 percent of energy would come from coal compared
9 to 81 percent in 2021,
- 10 • Renewable generation, mainly solar, would grow from 1 percent in 2021 to
11 approximately 9 percent by 2030. This value compares favorably to 6 percent
12 utility-scale solar generation in Arizona in 2021 despite their superior solar
13 irradiance compared to Kentucky,¹⁷
- 14 • The choice of two new NGCC units is consistent with technology choices being
15 made by others as illustrated by the approximately 12.3 GW of new NGCCs
16 that are expected to come on-line in the Eastern Interconnect by 2026,¹⁸
- 17 • The construction and operation of a 125 MW Li-ion battery project would be
18 one of the larger projects in the eastern U.S.,¹⁹
- 19 • CO₂ emissions would decrease from around 26 million MT in 2021 to 20
20 million MT in 2030, and

¹⁷ “Solar Explained”, EIA, April 6, 2022, <https://www.eia.gov/state/analysis.php?sid=AZ#51>

¹⁸ “Preliminary Monthly Electric Generator Inventory (based on Form EIA-860M as a supplement to Form EIA-860)”, EIA, November 23, 2022, https://www.eia.gov/electricity/data/eia860m/xls/october_generator2022.xlsx

¹⁹ Ibid

- the ramping capability of the new NGCC units supports the increase in volume of intermittent renewables on the system.

In short, by 2028 the generation fleet will have taken major strides in the energy transition and the new resources proposed will lay a strong operational foundation for future coal unit retirements.

Q. Are there any future developments that would cause the Companies to regret their supply-side and DSM-EE recommendations in this case?

A. No. Based on past experience, there are two broad categories of future developments that might impact resource planning decisions: future CO₂ regulations and a major technological innovation. The value of the Companies' proposed DSM-EE programs would only be enhanced under a set of economy-wide CO₂ regulations and they are generally focused on energy uses that are not likely to be revolutionized by new technology during the proposed life of the programs. Thus, I see no potential for material "regrets" for our proposed DSM-EE programs. Similarly, based on everything we know today, there is no reason to believe that the proposed addition of solar PPAs and owned solar will be made obsolete with new generation technology. And it is always the case that the value of renewables is enhanced in a CO₂-constrained world. Likewise, the value of the proposed Brown BESS would be enhanced by broader CO₂ regulations. Though it is true that battery technology continues to evolve, there is no reason to believe that the advances would cause the operating life of the Brown BESS to be artificially shortened.

Finally, the possible impact of future CO₂ regulations and new generation technologies on the Companies' proposed two NGCC units needs to be considered in

1 the context of the rest of the generation fleet. As I have stated, the Companies will still
2 have 3,200 MW of remaining coal capacity that would need to be addressed in a future
3 CO₂ constrained world or that could be replaced by material advances in generation
4 technology (e.g., SMR deployment that I previously discussed). In other words, if
5 material events occurred in one or both of these areas, the Companies' future generation
6 actions would not initially focus on their newest, cleanest, and most economic units but
7 rather their oldest, dirtiest, and least economic units. Thus, given the relatively small
8 size that these two NGCC units would be in terms of overall system capacity (around
9 20 percent of system peak) and system energy (around 25 percent of annual energy and
10 only 40% of hourly minimum load), it is hard to see how any plausible broad-based
11 CO₂ regulations or new generation technology that would be commercially deployable
12 at scale would cause material regrets any time in the foreseeable future or would justify
13 forgoing the benefits the proposed resource portfolio will provide for decades to come.

14
15

Section 10 – Conclusion and Recommendation

16 **Q. In conclusion, how would you summarize the Companies' process in arriving at**
17 **their recommended resource portfolio?**

18 A. In an effort to ensure the Companies fulfill their primary responsibility to provide
19 reliable electricity at the lowest reasonable cost, they have engaged in a thorough
20 process to:

- 21 • understand and forecast customers' future electricity needs;
- 22 • reach out to third-parties for new supply-side and storage options;

- 1 • develop self-build generation alternatives that repurpose existing generation
2 facilities and take advantage of existing transmission at those sites to reduce
3 costs for customers compared to developing greenfield sites;
- 4 • evaluate and develop a suite of new DSM-EE programs;
- 5 • evaluate and stress test a large number of possible generation combinations
6 across a broad range of possible future fuel and CO₂ prices to determine the
7 most robust generation fleet to meet our customers' future electricity needs;
- 8 • develop four PPAs for new solar generation in addition to two ownership
9 projects that will benefit customers economically and moves the generation
10 fleet in a material way toward renewable energy; and
- 11 • position the Companies for future actions as it continues to retire its remaining
12 3,200 MW of coal generation.

13 This has been a comprehensive and thoughtful process that, assuming the
14 requested CPCNs are approved and the assets associated with the PPAs are constructed,
15 will mark a major milestone in the transition Companies' generation fleet away from
16 coal and toward lower CO₂ emitting resources. Most importantly, the realization of
17 this new generation fleet, combined with the new DSM-EE programs, will enable the
18 Companies to continue to provide reliable service at the lowest reasonable cost for
19 decades into the future.

20 **Q. What is your recommendation for the Commission?**

21 A. I recommend the Commission approve the Companies' requested CPCNs as providing
22 valuable, vital resources to ensure the Companies can continue to provide reliable

1 service at the lowest reasonable cost while also positioning the Companies for a lower-
2 carbon future.

3 **Q. Does this conclude your testimony?**

4 A. Yes.

5

APPENDIX A

David S. Sinclair

Vice President, Energy Supply and Analysis
Kentucky Utilities Company
Louisville Gas and Electric Company
220 West Main Street
Louisville, Kentucky 40202
(502) 627-4653

Education

Arizona State University, M.B.A. -1991
Arizona State University, M.S. in Economics – 1984
University of Missouri, Kansas City, B.A. in Economics - 1982

Professional Experience

LG&E and KU Energy, LLC
2008-present – Vice President, Energy Supply and Analysis
2000-2008 – Director, Energy Planning, Analysis and Forecasting

LG&E Energy Marketing, Louisville, Kentucky
1997-1999 – Director, Product Management
1997-1997 (4th Quarter) – Product Development Manager
1996-1996 – Risk Manager

LG&E Power Development, Fairfax Virginia
1994-1995 – Business Developer

Salt River Project, Tempe, Arizona
1992-1994 – Analyst, Corporate Planning Department

Arizona Public Service, Phoenix, Arizona
1989-1992 – Analyst, Financial Planning Department
1986-1989 – Analyst, Forecasts Department

State of Arizona, Phoenix, Arizona
1983-1986 – Economist, Arizona Department of Economic Security

Affiliations

Consensus Forecasting Group (2013-present) - nonpartisan group of economists that sets
Kentucky's official revenue budget on behalf of the governor and legislature

Civic Activities

Serve on the Board of Junior Achievement of Kentuckiana
Graduate of Leadership Louisville (2008) and Bingham Fellows (2011)

Contrasts Between a Solar Purchase Power Agreement (“PPA”) and Solar Ownership

Key distinction: LKE has contractual rights with PPA and has total control with ownership

Attribute	PPA	Ownership	Implications
Project Development	Under control of PPA Seller. Current PPA market does not support material damages for Seller’s failure to complete project in a timely manner or at all.	Under control of LKE.	<ul style="list-style-type: none"> • PPA Seller effectively has a “put option” to complete a project in a timely manner, if at all. PPA will specify the extent of damages, if any, that LKE may seek. However, success would likely require litigation and would only result in money as it is unlikely that the project would be built. • Money damages is not a substitute for the obligation to provide electric service to customers.
Project Permitting	Subject to local planning and zoning approvals with no condemnation rights.	Not subject to local planning and zoning approvals and have condemnation rights.	<ul style="list-style-type: none"> • LKE has a greater ability to actually get a project built and limit the delays some independent developers have experienced.
Price and Cost	Customers will pay a fixed PPA price for the term of the PPA.	Customers will pay the actual revenue requirements of the asset for the life of the asset.	<ul style="list-style-type: none"> • Long-term fixed price agreements have a tendency to produce a winner and loser. This will create incentives for a party to seek a new agreement that reflects the current economic environment or to terminate the agreement. • Asset ownership means that customers pay the actual project cost. LKE will have great deal of influence on how future project costs are managed. KPSC will review those costs to ensure their prudence.

Changes in market conditions prior to commercial operations	PPA Seller may seek to renegotiate price or slow walk development hoping that market conditions improve.	LKE will develop the project on time and will seek to recover prudently incurred costs.	<ul style="list-style-type: none"> The current PPA market developed at a time of falling prices and low interest rates so the current environment of rising costs and interest rates is likely impeding progress on developments that support past PPAs. For example, current RFP solar PPAs are being offered at around a \$10/MWh premium to the PPA's executed by LKE in 2019 and 2021.
Customer economics	Energy price is collected through FAC based on actual energy delivered. PPA energy price offsets other fuel costs. Net impact on FAC will depend on fuel costs v. PPA price.	Asset capital and O&M costs are collected through base rates and do not depend on plant output. Plant output (which has no fuel costs) will offset other fuel costs so FAC will be lower.	<ul style="list-style-type: none"> The annual PPA price is not directly comparable to the annual ownership revenue requirements. The PPA price is akin to a lease where the lease rate depends in part on the residual value of the asset at the end of the lease. The decision on whether to lease or buy will depend on the potential lessee's view of their options when the lease expires. At this time, it is hard for LKE to predict asset and PPA prices beyond the term of the existing PPA.
Renewable Energy Certificates ("RECs")	Registered and created by the PPA Seller and then transferred to LKE. Absent a state RPS, LKE will sell the REC and return proceeds to customers through FAC.	Registered and created by LKE. Absent a state RPS, LKE will sell the REC and return proceeds to customers through FAC.	<ul style="list-style-type: none"> Enforcement of REC creation and transfer through PPA contract v. direct control by LKE. Assuming PPA performance, no economic difference to customer.
Plant O&M	PPA Seller will maintain the plant to optimize return on the PPA.	LKE will maintain the asset to produce energy to reliably serve customers at the lowest reasonable cost.	<ul style="list-style-type: none"> LKE has contractual rights in the PPA to require the Seller to maintain the plant to produce energy consistent with solar conditions. Failure to maintain the asset will result in monetary damages at some point. LKE has total control to repair and maintain equipment to maintain performance and deliver energy to serve customers. Failure to do so could be addressed by KPSC in FAC reviews and rate cases.

Asset Life	LKE receives the energy from the asset for the term of the PPA.	LKE receives the energy for the life of the asset and can make future investment decisions based on customer benefits.	<ul style="list-style-type: none"> • LKE will need to replace the PPA energy at the end of the PPA which creates cost uncertainty for customers in years 21 to 30. • Assuming traditional ratemaking, the annual capital revenue requirements of asset ownership will be at their lowest point in years 21 to 30, which increases the likelihood that replacement generation for the expiring in that time period will be higher than ownership. • A PPA will have a defined end date that forces LKE to address regardless of other market conditions whereas asset ownership provides flexibility to utilize the asset, including the site, to optimally serve customers, including upgrading technology if that makes economic sense. • The PPA Seller will only invest in the asset if the PPA economics justify the investment or contractually require it. • Any contract disputes regarding asset would likely only result in monetary damages, not physical energy to serve customers.
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