Case No. 2021-00393 Attachment to Response to SC-1 Question No. 5 Page 1 of 10 Schram



LG&E and KU Energy LLC

Power Supply 220 West Main Street Louisville, KY 40202 www.lge-ku.com

Chuck Schram Director, Power Supply 502-627-3250

January 7, 2021

Subject: Request for Proposals to Sell Electric Capacity and Energy (RFP)

Dear Colleague in the Development and Marketing of Electrical Power,

Louisville Gas and Electric Company ("LG&E") and Kentucky Utilities Company ("KU") (together the "Companies") are evaluating alternatives to provide least-cost long-term supply of capacity and energy to serve our customers. The Companies are exploring the addition of 300 MW to 900 MW beginning in 2025 and no later than 2028 (and may consider dates earlier than 2025) to diversify the Companies' generation portfolio, including cost-effective firm peaking (including storage), intermittent non-firm renewable (with or without storage), and/or firm dispatchable baseload and load-following capacity and energy.

The Companies will consider proposals that are reliable, feasible, and represent the least-cost means of meeting our customers' capacity and energy needs. The Companies' analysis will include costs for transmission service, transmission upgrades (if any), and voltage support within the LGE/KU Balancing Authority footprint and an assessment of the ability of each proposal to be delivered in a timely manner consistent with the Companies' capacity and energy needs. Each respondent should make its proposal as comprehensive as possible so that the Companies may make a thorough and definitive evaluation of the proposal's benefits to the Companies' customers without further contact with the respondent. However, the Companies reserve the right to request additional information.

Please provide your proposal consistent with the stated terms below. The resource(s) proposed in response to this RFP should provide a site-specific Generating Facility (which shall be defined for the purposes of this RFP as a device for the production and/or storage for later injection of electricity) that LG&E/KU can designate as a Designated Network Resource (DNR), as such term is defined in the LG&E and KU Joint Pro Forma Open Access Transmission Tariff ("Companies' OATT").

This RFP is not a commitment to purchase and shall not bind the Companies or any affiliate of LG&E and KU Energy LLC in any manner. The Companies in their sole discretion will determine which respondent(s), if any, it wishes to engage in negotiations that may lead to a binding contract. The Companies shall not be liable for any expenses that respondents incur in connection with preparation of a response to this RFP or any requests for additional information associated with this RFP. The Companies will not reimburse respondents for their expenses under any circumstances, regardless of whether the RFP process advances to a successful conclusion or is abandoned by the Companies at Companies' sole discretion.

- 1. **Background** All proposals will be evaluated in the context of meeting customers' load in a reliable, least-cost manner. If the Companies determine that a proposal may be in the best interest of the Companies' customers, the Companies may enter into negotiations which may lead to the execution of a definitive agreement(s). The Companies will consider all applicable factors in evaluating proposals, including, but not limited to, the following to determine the least-cost proposal(s): (i) the terms of the proposal; (ii) respondent's creditworthiness; (iii) if applicable, the operating history or the development status of respondent's Generating Facility, including, but not limited to, the site chosen, pipeline interconnection and route (if applicable), permitting, and the status of an interconnection to the transmission grid; (iv) the anticipated availability of the capacity and/or energy; and (v) all other factors, such as the cost of interconnection or transmission that may affect the Companies' ability to reliably and cost-effectively serve Companies' customers.
- 2. **Requirements** The Companies are interested in procuring capacity and energy from 300 MW to 900 MW beginning in 2025 and no later than 2028 (and may consider dates earlier than 2025 if the economics are compelling), including cost-effective firm peaking (including storage), intermittent non-firm renewable (with or without storage), and/or firm dispatchable baseload and load-following capacity and energy. To be considered, each unique proposal and/or project **must**:
 - 2.1. Be deliverable to the Companies' transmission system;
 - 2.2. Qualify as a DNR according to the Companies' OATT;
 - 2.3. Have a minimum term of 5 years and a maximum term of 30 years unless ownership of the Generating Facility by the Companies is being proposed;
 - 2.4. Have at least 100 MW of nameplate rated capacity (proposals smaller than 100 MW will not be considered);
 - 2.5. In the case of renewable and storage combined proposals, include a minimum of 100 MW capacity with four-hour battery storage (400 MWh); and
 - 2.6. In the case of standalone battery storage, include a minimum of 100 MW of capacity and 400 MWh of energy.

Multiple proposals from multiple respondents may be selected to achieve an optimal generation portfolio for the future. The capacity and energy under each proposal must be generated from a defined source, a specific unit, or specific units that will qualify as a DNR. A respondent proposing capacity and energy from a resource connected directly to the Companies' transmission system must conform to the generation

interconnection procedures in the Companies' OATT and must obtain a generation interconnection agreement for the Generating Facility in a timely manner.

- 3. <u>Key Terms and Conditions</u> Each respondent's proposal should contain the pricing, project location, resource type, fuel type, performance characteristic and guarantees, financial security, and all other proposed terms and conditions necessary for the Companies to evaluate the proposal without further communication with the respondent. All necessary information should be provided on the attached data form(s) that correspond(s) to the generation technology and offer type that you are proposing. Note that such data forms may be utilized in any filings with regulatory agencies (such as the Kentucky Public Service Commission) related to this RFP.
- 4. **Project Description (Required Proposal Content)** Each proposal must contain a complete description of the proposed generation technology, project location, operating characteristics, transmission system interconnection point, etc.
- 5. Pricing Details (Required Proposal Content) Proposed prices must be clear and quoted in U.S. dollars. If proposed pricing involves escalation or indexing, the details of such pricing, including the specific indices or escalation rates, must be included. Likewise, if the proposed pricing is cost-based, the nature of the costs to be included must be clearly stated. Each proposal must include the location of the Generating Facility but should NOT include transmission delivery costs for the proposed term across electric transmission systems. Respondents should assume the Companies will be responsible for all transmission costs that may be incurred to move the capacity and/or energy from the Generating Facility to, and on, the Companies' transmission system.
- 6. Metering and Monitoring (Required Proposal Content) The Companies may require real time metering and monitoring of all generation resources. If so, the Companies desire, at the Companies' expense, to install equipment at the generator site to facilitate real time metering and monitoring. The respondent should state its desire and willingness to allow and cooperate with the Companies in establishing real-time monitoring and metering of generation, including the installation of Companies' equipment at the Generating Facility site.
- 7. Ancillary Services (Required Proposal Content) If a definitive agreement is entered into with a respondent, the Companies would desire to have the unrestricted right, under such definitive agreement, to the capacity and energy associated with the Generating Facility that is the subject of such respondent's proposal, including all ancillary services capable of being produced by the Generating Facility. If applicable to a respondent's proposal, the respondent should describe any ancillary services, including, but not limited to, load following, spinning reserve, supplemental reserve, black start capability, frequency response, etc., included in such proposal.
- 8. <u>Delivery (Required Proposal Content)</u> The capacity and energy must be deliverable to the Companies' transmission system. The respondent shall be and is responsible for all costs associated with the interconnection of the Generating Facility to the grid and the Companies will be responsible for the costs incurred moving the capacity and

energy (including ancillary services) from the interconnection point to the Companies transmission system and/or load.

- 9. Environmental If a definitive agreement is entered into with a respondent, with respect to the sale of capacity and energy (including ancillary services) to the Companies under such definitive agreement, where permits are applicable for the product being sold, the respondent will be responsible for obtaining all necessary permits and complying with their requirements for the life of the agreement. Failure to obtain or comply with any environmental permit or governmental consent would not excuse nonperformance by respondent.
- 10. **<u>Development Status</u>** Respondent shall provide a comprehensive narrative of the status of the development of any generation project intended to be used in a definitive agreement with the Companies. Respondent's narrative shall include the following:
 - 10.1. Comprehensive development and construction schedule (if applicable),
 - 10.2. Listing of all required permits and governmental approvals and their status,
 - 10.3. Listing of all required electric interconnection agreements and their status,
 - 10.4. Financing plan (if applicable), and
 - 10.5. Summary of key contracts (construction, major equipment, etc.), to the extent that they exist.
- 11. Renewable Energy Certificates Any Renewable Energy Certificates ("REC") that are part of the proposal must be created from renewable facilities verified and approved by the proven renewable asset tracking systems associated with the major regional Independent System Operators ("ISO"). Applicable tracking systems are PJM's Generation Attribute Tracking System ("GATS") or MISO's Midwest Renewable Energy Tracking System ("MRETS"). The legal ownership of every REC so created is recorded and tracked by GATS or MRETS to assure its authenticity and single ownership.
- 12. <u>Financial Capability</u> Should the Companies elect to enter into a definitive agreement with a respondent who later fails to meet its obligations under such definitive agreement at any point in time, the Companies' customers may be exposed to the risk of higher costs. Therefore, each respondent will be required to demonstrate in its proposal, in a manner acceptable to the Companies, the respondent's ability to meet all financial obligations to the Companies throughout the applicable development, construction and operations phases for the term of a definitive agreement.
 - 12.1. If a definitive agreement is entered into with a respondent, such respondent will be required to maintain, at all times during the term of such definitive agreement, an investment grade credit rating with either S&P or Moody's or have a parent guarantee from an investment grade entity that meets the approval of the Companies.
 - 12.2. If a definitive agreement is entered into with a respondent, the respondent will, upon execution of such definitive agreement, be required to post a letter of credit ("LOC") to protect the Companies' customers in the event of default by the

respondent. The exact amount of a LOC will be subject to approval by the Companies based upon the Companies' models. If the Companies draw down the LOC amount at any time, the seller must replace the LOC to the original value within five days.

13. **RFP Schedule** – All proposals must be complete in all material respects and be received no later than 4 P.M. EDT on Wednesday, March 31, 2021. All responses must be emailed to: Jan2021RFP@lge-ku.com and must be followed up with a signed original within two business days sent to:

Chuck Schram, Director, Power Supply LG&E and KU Energy LLC Power Supply 220 West Main Street Louisville, KY 40202

RFP Issued	Thursday, January 7, 2021
Proposals Due	Wednesday, March 31, 2021 at 4 P.M. EDT
Evaluation Completed	July 1, 2021

Proposals will not be viewed until 4 P.M. EDT on Wednesday, March 31, 2021. After the evaluation of proposals is completed, the Companies will enter into negotiations on a timely basis if the Companies determine that one or more proposals are in their customers' best interests. Any subsequent definitive agreement(s) will be contingent on obtaining the necessary regulatory approvals.

14. Treatment of Proposals

- 14.1. The Companies reserve the right, without qualification, to select or reject any or all proposals and to waive any formality, technicality, requirement, or irregularity in any proposal received. The Companies also reserve the right to modify this RFP or request further information, as necessary, to complete their evaluation of the proposals received.
- 14.2. Each respondent who submits a proposal does so without recourse against the Companies for either rejection by the Companies or failure to execute an agreement for purchase of capacity and/or energy (including ancillary services) for any reason. Each respondent is responsible for any and all costs incurred in the preparation and submission of a proposal and/or any subsequent negotiations regarding a proposal.

15. <u>Confidentiality</u> – As regulated utilities, it is expected that the Companies will be required to release information contained in any proposal to various government agencies and/or others as part of a regulatory review or legal proceeding. Companies will use reasonable efforts to request confidential treatment for such information to the extent it is labeled in the proposal as "Confidential." Please note that confidential treatment is generally more likely to be granted if limited amounts of information in a proposal, rather than large portions of the proposal, are designated as confidential. However, the Companies cannot guarantee that the receiving agency, court, or other party will afford confidential treatment to information contained in any proposal. Subject to applicable law and regulations, the Companies also reserve the right to disclose proposals to their officers, employees, agents, consultants, and the like (and those of its affiliates) for the purpose of evaluating proposals. Otherwise, the Companies will not disclose any information contained in the respondent's proposal that is marked "Confidential," to another party except to the extent that (i) such disclosures are required by law or by a court or governmental or regulatory agency having appropriate jurisdiction, or (ii) the Companies subsequently obtain the information free of any confidentiality obligations from an independent source, or (iii) the information enters the public domain through no fault of the Companies.

16. Contacts

Chuck Schram, Director, Power Supply LG&E and KU Energy LLC Power Supply 220 West Main Street Louisville, KY 40202

Phone: 502-627-3250

In closing, I look forward to your response by 4 P.M. EDT on March 31, 2021, and the possibility of doing business with you to meet the Companies' future power needs. Please contact me if you have any questions and would like to discuss further. For immediate concerns in my absence, please contact Linn Oelker, 502-627-3245.

Sincerely,

Chuck Schram

Director, Power Supply

Cherry Alexan

LG&E and	KU RFP Data Form	Schram
PPA - Renewable	Generation and/or Storage	
Note to respondent: Provide a separate data form for each different proposal or "Term of Contract". MW to be stated as a NET AC value at the interconnection point.		
•	Response	<u>Units</u>
Respondent		text
Product and Generation Characteristics:		
Generation Source Description		text
Transmission Interconnection Point of the Source		text
Point of Interconnection to the Grid Start Date of PPA		text
Term of PPA		mm/dd/yyyy
Purchase Option Year (if applicable)		years year
Nameplate Amount		MW
Annual Capacity Degradation		as a % of capacity per year
Summer Capacity Amount		MW
Summer Maximum Dispatch Capacity Amount (if applicable)		MW
Summer Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Summer On-Peak Capacity (2PM to 5PM EDT)		MW
Winter Capacity Amount		MW
Winter Maximum Dispatch Capacity Amount (if applicable)		MW
Winter Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Winter On-Peak Capacity (6AM to 9AM EST)		MW
Annual Production Capacity Factor		%
Output in 10 minutes (if applicable)		MW
Guaranteed Minimum Ramp Capability (if applicable)		MW/minute
Control of Ramp Capability:		
min ramp rate up (if applicable)		MW/minute
min ramp rate down (if applicable)		MW/minute
Start-up time to minimum capability (if applicable)		minutes
Start-up time to maximum capability (if applicable)		hours
Minimum run time per operation period (if applicable)		hours
Minimum down time per shutdown event (if applicable)		minutes
Other cycling constraints (if applicable)		text
Constraints on production time (if applicable) Forced Outage Rate		text %
Guaranteed Availability		%
Maximum number of annual curtailable hours		hours/year
Planned Outage Schedule		text
Projected hourly electric energy production profile for a typical year		Y/N
over the term provided electronically.		1711
(intentionally blank)		
Storage Resources (in addition to above)		
Technology		text
Battery Life (in years)		years
Battery Life (in cycles)		whole number
Economic Life		years
Storage Capacity		MW
Storage Capacity of Energy		MWh
Discharge Rate		MW/hour
Annual Storage Capacity Degradation		as a % of capacity/year
Maximum state of charge		%
Charge Rate		MW/hour
Minimum state of charge		%
Round trip charging losses Maximum number of cycles allowed nor day		%
Maximum number of cycles allowed per day Maximum number of cycles allowed per month		whole number
Maximum number of cycles allowed per month Maximum number of cycles allowed per week		whole number whole number
Maximum number of cycles allowed per week Maximum number of cycles allowed per year		whole number
Maximum time battery can output at maximum generating capacity		hours
(intentionally blank)		110410
Pricing Information (provide a separate pricing form if applicable Provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the provide pricing to permit full understanding of all costs associated with the pricing to permit full understanding of all costs associated with the pricing the pricing to permit full understanding of all costs associated with the pricing the pri		
Fixed energy price over the term	<u> </u>	\$/MWh
Escalating energy price starting in year 1 of the term		\$/MWh
Escalating energy price rate		% per year
Fixed capacity price		\$/kW-month
Escalating capacity price starting in year 1 of the term		\$/kW-month
Escalating capacity price rate		% per year
Purchase option price		\$
END OF FORM	END OF FORM	END OF FORM
	•	

LG&E and	KU RFP Data Form	Schram
PPA - Fuel-Base	ed Generation Resource	
Note to respondent: Provide a separate data form for each different proposal or "Term of Contract". MW to be stated as a NET AC value at the interconnection point. Combined Cycle Units to state values for component combinations ((e.g., CT only, 1x1, 2x1, etc.)		
	Response	<u>Units</u>
Respondent		text
Product and Generation Characteristics:		
Generation Source Description		text
Transmission Interconnection Point of the Source		text
Point of Interconnection to the Grid		text
Interstate Pipeline interconnection location and Company		text
Description of pipeline between Interstate Pipeline and generation asset:		text
Start Date of PPA		mm/dd/yyyy
Term of PPA		years
Purchase Option Year (if applicable)		year
Nameplate Amount		MW
Summer Capacity Amount		MW
Summer Maximum Dispatch Capacity Amount (if applicable)		MW
Summer Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Summer On-Peak Capacity (2PM to 5PM EDT)		MW
Winter Capacity Amount		MW
Winter Maximum Dispatch Capacity Amount (if applicable)		MW
Winter Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Winter On-Peak Capacity (6AM to 9AM EST)		MW
Annual Production Capacity Factor		%
Output in 10 minutes (if applicable)		MW
Guaranteed Minimum Ramp Capability (if applicable)		MW/minute
Control of Ramp capability:		
ramp rate up (if applicable)		MW/minute
ramp rate down (if applicable)		MW/minute
Start-up time to minimum capability (if applicable)		minutes
Start-up time to maximum capability (if applicable)		minutes
Start fuel quantity (per start)		MMBtu per start
Minimum run time per operation period (if applicable)		hours
Minimum down time per shutdown event (if applicable)		hours
Other cycling constraints (if applicable)		text
Emissions rate for NO _x		lbs per MMBtu
Emissions rate for SO ₂		lbs per MMBtu
Emissions rate for CO ₂		lbs per MMBtu
Constraints on production time (if applicable)		text
Forced Outage Rate		%
Guaranteed Availability		%
Guaranteed Heat Rate		Btu/kWh
Mean time to repair		avg hours per
		outage event
Planned Outage requirements		days needed per year
Net heat rate curves (I/O coefficients preferred) – by month/season if applicable (By component combination for combined cycle units)		Y/N
provided electronically. Projected hourly electric energy production profile for a typical year		Y/N
over the term provided electronically.		
(intentionally blank)		
Pricing Information (provide a separate pricing form if applicable		
Provide pricing to permit full understanding of all costs associated wit	in a PPA which may include but are not lir	
Fixed energy price over the term		\$/MWh
Escalating energy price starting in year 1 of the term		\$/MWh
Escalating energy price rate		% per year
T TO MT 4 10 0 T		\$ per start \$/kW-month
Start Cost		I V/IZW/ month
Fixed capacity price		
Fixed capacity price Escalating capacity price starting in year 1 of the term		\$/kW-month
Fixed capacity price		

LG&E and	KU RFP Data Form	Schram
Sale Offer - Renewal	ble Generation and/or Storage	
Note to respondent: Provide a separate data form for each different		
proposal or "Term of Contract". MW to be stated as a NET AC		
value at the interconnection point.		
D 1 /	Response	<u>Units</u>
Respondent		text
Product and Generation Characteristics:		4 o vr 4
Generation Source Description Transmission Interconnection Point of the Source		text
Point of Interconnection to the Grid		text
Sale Date		text
Nameplate Amount		mm/dd/yyyy MW
Annual Capacity Degradation		as a % of capacity per year
Summer Capacity Amount		MW
Summer Maximum Dispatch Capacity Amount (if applicable)		MW
Summer Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Summer On-Peak Capacity (2PM to 5PM EDT)		MW
Winter Capacity Amount		MW
Winter Maximum Dispatch Capacity Amount (if applicable)		MW
Winter Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Winter On-Peak Capacity (6AM to 9AM EST)		MW
Annual Production Capacity Factor		%
Output in 10 minutes (if applicable)		MW
Guaranteed Minimum Ramp Capability (if applicable)		MW/minute
Control of Ramp capability:		
min ramp rate up (if applicable)		MW/minute
min ramp rate down (if applicable)		MW/minute
Start-up time to minimum capability (if applicable)		minutes
Start-up time to maximum capability (if applicable)		hours
Minimum run time per operation period (if applicable)		hours
Minimum down time per shutdown event (if applicable)		minutes
Other cycling constraints (if applicable)		text
Constraints on production time (if applicable)		text
Forced Outage Rate		%
Guaranteed Availability		%
Maximum number of annual curtailable hours		hours/year
Planned Outage Schedule		text
Projected hourly electric energy production profile for a typical year		Y/N
over the term provided electronically.		
(intentionally blank)		
Storage Resources (in addition to above)		
Technology		text
Battery Life (in years)		years
Battery Life (in cycles)		whole number
Economic Life		years
Storage Capacity		MW
Storage Capacity of Energy		MWh
Discharge Rate		MW/hour
Annual Storage Capacity Degradation		as a % of capacity/year
Maximum state of charge		%
Charge Rate		MW/hour
Minimum state of charge		%
Round trip charging losses		%
Maximum number of cycles allowed per day Maximum number of cycles allowed per month		whole number
Maximum number of cycles allowed per month Maximum number of cycles allowed per week		whole number
Maximum number of cycles allowed per week Maximum number of cycles allowed per week		whole number
Maximum number of cycles allowed per year Maximum time bettery can output at maximum generating canacity.		whole number
Maximum time battery can output at maximum generating capacity		hours
(intentionally blank) Priving Information (provide a constant applied blank)	۵)،	
Pricing Information (provide a separate pricing form if applicable provide pricing to permit full understanding of all costs associated with		
Provide pricing to permit full understanding of all costs associated with Asset purchase price	in an asset safe which may include but are not limited to:	\$
Fixed O&M costs		
Variable O&M costs		\$ per year \$/MWh
Major maintenance costs		
Installation costs for Electric Transmission		\$ per event \$
Installation costs for Electric Transmission Installation costs for Electric Interconnection		\$
TO STATE OF THE COLUMN TO THE		\$
Other Installation costs		
Other Installation costs Other ongoing costs - Property taxes		\$ / year
Other Installation costs		

I C P.E and		Schram
	KU RFP Data Form	
	Based Generation Resource	T
Note to respondent: Provide a separate data form for each different		
proposal or "Term of Contract". MW to be stated as a NET AC		
value at the interconnection point. Combined Cycle Units to state		
values for component combinations ((e.g., CT only, 1x1, 2x1, etc.)		
	Response	Units
Respondent		text
Product and Generation Characteristics:		
Generation Source Description		text
Transmission Interconnection Point of the Source		text
Point of Interconnection to the Grid		text
Interstate Pipeline interconnection location and Company		text
Description of pipeline between Interstate Pipeline and generation		text
asset:		
Sale Date		mm/dd/yyyy
Nameplate Amount		MW
Summer Capacity Amount		MW
Summer Maximum Dispatch Capacity Amount (if applicable)		MW
Summer Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Summer On-Peak Capacity (2PM to 5PM EDT)		MW
Winter Capacity Amount		MW
Winter Maximum Dispatch Capacity Amount (if applicable)		MW
Winter Minimum Dispatch Capacity Amount (if applicable)		MW
Guaranteed Winter On-Peak Capacity (6AM to 9AM EST)		MW
Annual Production Capacity Factor		%
Output in 10 minutes (if applicable)		MW
Guaranteed Minimum Ramp Capability (if applicable)		MW/minute
Control of Ramp capability:		WWW
min ramp rate up (if applicable)		MW/minute
min ramp rate down (if applicable)		MW/minute
Start-up time to minimum capability (if applicable)		minutes
Start-up time to maximum capability (if applicable)		hours
Start fuel quantity (per start)		MMBtu per start
Minimum run time per operation period (if applicable)		hours
Minimum down time per operation period (if applicable)		minutes
Other cycling constraints (if applicable)		
Emissions rate for NO _x		lbs per MMBtu
		=
Emissions rate for SO ₂		lbs per MMBtu
Emissions rate for CO ₂		lbs per MMBtu
Constraints on production time (if applicable)		text
Forced Outage Rate		%
Guaranteed Availability		%
Guaranteed Heat Rate		Btu/kWh
Mean time to repair		
Planned Outage requirements		days needed non
Planned Outage requirements		days needed per vear
Net heat rate curves (I/O coefficients preferred) – by month/season	avg hours per outage event	Y/N
if applicable (By component combination for combined cycle units)	a. 5 hours per outage event	1/11
provided electronically.		
Projected hourly electric energy production profile for a typical year		Y/N
over the term provided electronically.		
(intentionally blank)		
Pricing Information (provide a separate pricing form if applicable	<u>e):</u>	
Provide pricing to permit full understanding of all costs associated wi	th an asset sale which may include but are not limited to:	•
Asset purchase price		\$
Fixed O&M costs		\$ per year
Variable O&M costs		\$/MWh
Major maintenance costs		\$ per event
Installation costs for Electric Transmission		\$
Installation costs for Electric Interconnection		\$
Installation costs for Gas Pipeline and gas interconnection		\$
Other Installation costs		\$
Other ongoing costs - Property taxes		\$ / year
Other ongoing costs - Insurance		\$ / year
Other ongoing costs - other		\$ / year
END OF FORM	END OF FORM	END OF FORM

END OF RFP

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda Boards of Directors' Conference Call Meeting February 21, 2018

Call Meeting to Order (9 A.M.)

Nick Akins

Arbough

2. Roll Call

- Quorum (OVEC and IKEC)

Justin Cooper

3. Summary of Cost-Benefit Analysis – Full Integration into PJM

Brian Chisling

4. Vote on Proposed Resolutions to Authorize OVEC to Fully Integrate into PJM

Justin Cooper

- Resolutions (OVEC)
- Resolutions (IKEC)

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 2 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Minutes of Meeting Boards of Directors' Meeting February 21, 2018

OVEC

RESOLVED, that in accordance with the order of the Federal Energy Regulatory Commission (FERC) approving OVEC's application for membership in PJM Interconnection, L.L.C. (PJM), previously provided to the Board (the "FERC PJM Order"), OVEC is hereby authorized and approved to execute and deliver all of the agreements and other documents described therein and otherwise in accordance with the rules and regulations of PJM (together, the "Integration Agreements") in order for OVEC to become a full member of, and fully integrate the OVEC and IKEC generating facilities and transmission system into, PJM; and it is further

RESOLVED, that, in furtherance of the foregoing, any Officer of OVEC (each an "Authorized Officer") is hereby authorized, approved and directed in the name of and on behalf of OVEC, to execute and deliver such Integration Agreements with such changes, deletions and additions thereto as deemed appropriate or proper by any such Authorized Officer, the execution and delivery of such Integration Agreements being conclusive evidence of such determination; and it is further

RESOLVED, that each Officer of OVEC is authorized and directed to prepare, execute and file, or cause to be prepared, executed and filed, all agreements, certificates, statements, reports, documents, instruments and papers required to be filed by OVEC in accordance with the Integration Agreements, the FERC PJM Order and the PJM tariff and in order for OVEC to comply with all applicable requirements and rules and regulations of PJM, FERC and applicable law and any other administrative or governmental agency (domestic or foreign) in connection with the Integration Agreements, the FERC PJM Order or any other matter relating to PJM integration and to prepare, sign, seal, execute, file, record and deliver such other agreements, certificates, statements, termination and other notices, reports, documents, instruments and papers, from time to time necessary, desirable or appropriate, as may be executed by any such Officer pursuant to the Integration Agreements, the FERC PJM Order, the PJM tariff and these resolutions and the transactions contemplated thereby and hereby, and to do any and all other acts and things, in each case to effectuate the purpose and intent of these resolutions.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 3 of 341 Arbough

IKEC

RESOLVED, that in accordance with the order of the Federal Energy Regulatory Commission (FERC) approving OVEC's application for membership in PJM Interconnection, L.L.C. (PJM), previously provided to the Board (the "FERC PJM Order"), IKEC is hereby authorized and approved to execute and deliver all of the agreements and other documents described therein and otherwise in accordance with the rules and regulations of PJM (together, the "Integration Agreements") to which IKEC is required to be a party in order for OVEC to become a full member of, and fully integrate the OVEC and IKEC generating facilities and transmission system into, PJM; and it is further

RESOLVED, that, in furtherance of the foregoing, any Officer of IKEC (each an "Authorized Officer") is hereby authorized, approved and directed in the name of and on behalf of IKEC, to execute and deliver such Integration Agreements with such changes, deletions and additions thereto as deemed appropriate or proper by any such Authorized Officer, the execution and delivery of such Agreements being conclusive evidence of such determination; and it is further

RESOLVED, that each Officer of IKEC is authorized and directed to prepare, execute and file, or cause to be prepared, executed and filed, all agreements, certificates, statements, reports, documents, instruments and papers required to be filed by IKEC in accordance with the Integration Agreements, the FERC PJM Order and the PJM tariff and in order for IKEC and OVEC to comply with all applicable requirements and rules and regulations of PJM, FERC and applicable law and any other administrative or governmental agency (domestic or foreign) in connection with the Integration Agreements, the FERC PJM Order or any other matter relating to PJM integration and to prepare, sign, seal, execute, file, record and deliver such other agreements, certificates, statements, termination and other notices, reports, documents, instruments and papers, from time to time necessary, desirable or appropriate, as may be executed by any such Officer pursuant to the Integration Agreements, the FERC PJM Order, the PJM tariff and these resolutions and the transactions contemplated thereby and hereby, and to do any and all other acts and things, in each case to effectuate the purpose and intent of these resolutions.

Docket Nos. ER18-459-000

ER18-460-000

162 FERC ¶ 61,098 UNITED STATES OF AMERICA FEDERAL ENERGY REGULATORY COMMISSION

Before Commissioners: Cheryl A. LaFleur, Neil Chatterjee,

Robert F. Powelson, and Richard Glick.

PJM Interconnection, L.L.C. Ohio Valley Electric Corporation

ORDER ACCEPTING PROPOSED TARIFF REVISIONS

(Issued February 13, 2018)

1. On December 15, 2017, pursuant to section 205 of the Federal Power Act (FPA), PJM Interconnection, L.L.C. (PJM) and the Ohio Valley Electric Corporation (OVEC) (collectively, Filing Parties) submitted two identical filings, which propose: (1) to transfer OVEC's existing Commission-approved transmission and ancillary service rates and annual revenue requirement from the OVEC Open Access Transmission Tariff (OVEC OATT) to PJM's Open Access Transmission Tariff (PJM Tariff); (2) modifications to PJM's Tariff, the Amended and Restated Operating Agreement, the Reliability Assurance Agreement among Load Serving Entities in the PJM Region, and the Consolidated Transmission Owners Agreement in connection with OVEC's integration into PJM; and (3) to provide grandfathered treatment to four agreements (described below) (collectively, OVEC Integration Proposal). As discussed below, we accept the OVEC Integration Proposal, effective March 1, 2018, as requested.

I. Background

2. OVEC and its wholly-owned subsidiary, Indiana-Kentucky Electric Corporation (IKEC), were formed in 1952 to support the operation of the Department of Energy's uranium enrichment facilities located near Portsmouth, Ohio, by constructing, operating,

¹ 16 U.S.C. § 824d (2012).

² Filing Parties submitted identical filings in Docket Nos. ER18-459-000 and ER18-460-000.

Case No. 2021-00393

Docket Nos. ER18-459-000 and ER18-460-000 Attachment to Response to SC-1 Question No. 11
Page 5 of 341
Arbough

and maintaining generation and transmission facilities pursuant to an agreement with the Department of Energy (DOE-AEC Agreement).³ OVEC's transmission system consists of 705 miles of primarily double-circuit 345 kilovolt lines, which interconnect with the transmission networks of several utilities serving the area, most of which are within the PJM footprint. OVEC does not have a distribution system. OVEC's system also includes two interconnected generating units: the 1,086 megawatt (MW) Kyger Creek unit, located in Cheshire, Ohio, and the IKEC-owned 1,303 MW Clifty Creek unit, located in Madison, Indiana.⁴

3. In 1953, OVEC's Sponsoring Companies⁵ entered into an Inter-Company Power Agreement that governs OVEC, supporting the Portsmouth facility and providing for sales to the Sponsoring Companies of any excess energy that the Atomic Energy Commission, or later, the Department of Energy, did not use. Since the termination of the DOE-AEC Agreement on April 30, 2003, OVEC's entire generating capacity has been available to the Sponsoring Companies under the terms of the Inter-Company Power Agreement. The Inter-Company Power Agreement and its amendments constitute a Commission-filed, cost-based power sales agreement that will terminate on June 30, 2040.⁶

³ Filing Parties' Transmittals at 2. These uranium enrichment facilities were initially operated by the Atomic Energy Commission, the Department of Energy's predecessor.

⁴ *Id.* at 3.

⁵ The Sponsoring Companies are "OVEC's owners or their utility-company affiliates" and consist of: Allegheny Energy, Inc. (a subsidiary of FirstEnergy Corporation); American Electric Power Company, Inc. (AEP); Buckeye Power Generating, LLC (a subsidiary of Buckeye Power, Inc.); the Dayton Power and Light Company (a subsidiary of the AES Corporation); Duke Energy Ohio, Inc. (a subsidiary of Duke Energy Corporation); Kentucky Utilities Company (a subsidiary of PPL Corporation); Conjument Company (a subsidiary of FirstEnergy Corporation); Ohio Power Company (a subsidiary of AEP); Peninsula Generation Cooperative (a subsidiary of Wolverine Power Supply Cooperative, Inc.); Southern Indiana Gas and Electric Company (a subsidiary of Vectren Corporation); and the Toledo Edison Company (a subsidiary of FirstEnergy Corporation). *Id.* at 2 & n.5.

⁶ Filing Parties' Transmittals at 2 (citing *Ohio Valley Electric Corporation*, Docket Nos. ER11-3181-000, ER11-3440-000, and ER11-3441-000, at 1 (May 23, 2011) (delegated letter order)).

4. OVEC is currently an affiliate member of PJM.⁷ Both of OVEC's generating facilities are pseudo-tied into PJM, and the Sponsoring Companies participating in PJM's markets hold 90.37 percent of the output of OVEC's generation facilities. The remaining 9.63 percent share of OVEC's generation facilities' output is reserved for the Sponsoring Companies not participating in PJM's markets, i.e., subsidiaries of the PPL and Vectren Corporations.⁸

II. OVEC Integration Proposal

- 5. The Filing Parties state that various ministerial revisions to the PJM Tariff, Operating Agreement, Reliability Assurance Agreement, and Consolidated Transmission Owners Agreement are necessary to implement the integration of the OVEC system into PJM, thus establishing an OVEC transmission zone (OVEC zone). Specifically, the Filing Parties explain that these revisions add, where needed, the OVEC zone and/or OVEC, as Transmission Owner, to the PJM Tariff, Reliability Assurance Agreement, and the Consolidated Transmission Owners Agreement.
- 6. The Filing Parties propose to incorporate rates for the following four transmission services under the PJM Tariff: (1) Network Integration and Point-to-Point Transmission Service (PJM Tariff, Attachment H-31); (2) Transmission Owner Scheduling, System Control, and Dispatch Service (PJM Tariff, Schedule 1A); (3) Long-Term and Short-Term Firm Point-to-Point Transmission Service (PJM Tariff, Schedule 7); and (4) Non-Firm Point-to-Point Transmission Service (PJM Tariff, Schedule 8).
- 7. To facilitate OVEC's integration into PJM, the Filing Parties propose PJM Tariff Attachment C-4, which details the process for the conversion of transmission and interconnection service under the OVEC OATT to service under the PJM Tariff. For the conversion of transmission service, the Filing Parties state that existing OVEC

⁷ PJM Affiliate Members are in the same family of companies as a Primary Member and have voting rights at senior task force and lower level standing committee meetings. However, Affiliate Members do not have voting rights at Members Committee Markets and Reliability Committee meetings. Affiliate Members can also participate in the competitive wholesale electricity market. (PJM, *PJM Membership Fact Sheet*, (2017), https://learn.pjm.com/-/media/about-pjm/newsroom/fact-sheets/pjm-membership-fact-sheet.ashx).

⁸ Filing Parties' Transmittals at 5.

⁹ *Id.* at 4.

¹⁰ *Id.* at 15.

transmission service reservations will be converted to "the most closely analogous service under the PJM Tariff." Specifically, the Filing Parties note that the transmission services provided under the OVEC OATT may not exactly match those provided under the PJM Tariff; thus, PJM will work with OVEC and its individual transmission service customers to enter into and file replacement transmission service agreements under the PJM Tariff. Regarding existing interconnection service for OVEC's two generation facilities, the Filing Parties state that, on or before the requested integration date, PJM will execute generator interconnection agreements for OVEC's generation facilities. Following OVEC's integration, the Filing Parties explain that pending or new interconnection service agreements will be filed under the PJM Tariff. The Filing Parties note that, as of the date of the instant filing, OVEC did not have any interconnection service requests pending. 12

- 8. The Filing Parties state that they will provide grandfathered treatment to four long-standing OVEC agreements: (1) the Inter-Company Power Agreement; (2) the Grandfathered Delivery Commitments Under the Inter-Company Power Agreement; (3) the OVEC/IKEC Power Agreement; and (4) the Department of Energy Portsmouth Project Interconnection Agreement.
- 9. Prior to submitting the instant filing, the Filing Parties entered into an "Agreement to Implement the Expansion of PJM Region for OVEC" (Integration Agreement). The Filing Parties state that the Integration Agreement provides for the terms, costs, and implementation plans for the transfer of functional control of OVEC's transmission

¹¹ *Id.* at 4.

¹² *Id.* at 5.

¹³ *Id.* at 13. Under the Inter-Company Power Agreement, PPL Corporation and Vectren Corporation hold rights to 9.63 percent of the output of the Kyger Creek and Clifty Creek facilities and transmit it to the Louisville Gas and Electric Company and Kentucky Utilities Company control area.

¹⁴ *Id.* at 13. This stand-alone agreement governs the terms and conditions under which IKEC provides energy and capacity from the Clifty Creek facility and transmits its power to OVEC.

¹⁵ *Id.* at 14. This Department of Energy Interconnection Agreement maintains the terms and conditions governing the operation, configuration, and equipment comprising the physical interconnection between certain Department of Energy-owned transmission facilities located within the Portsmouth facility and the OVEC transmission system that is the subject of this proceeding.

Case No. 2021-00393

Docket Nos. ER18-459-000 and ER18-460-000 Attachment to Response to SC-1 Question No. 11
Page 9 of 341
Arbough

facilities to PJM, the integration of OVEC's control area into the PJM interchange energy market and other PJM markets, and the addition of OVEC as a PJM Transmission Owner. ¹⁶

10. Pursuant to the Integration Agreement, PJM's Operating Agreement and the Consolidated Transmission Owners Agreement, the Filing Parties state they have completed all necessary analyses for integrating OVEC's facilities and have developed the related Tariff revisions to facilitate OVEC's integration into PJM and the creation of an OVEC zone. PJM's Operating Agreement requires entities wishing to integrate into PJM to complete all of, but not limited to, the following: (1) satisfy the definition of a "Member," (2) notify PJM that the entity wishes to integrate, and (3) execute an Integration Agreement. PJM's Consolidated Transmission Owners Agreement requires entities wishing to integrate into PJM to be a party to the Consolidated Transmission

¹⁶ *Id.* at 3.

¹⁷ PJM Interconnection, L.L.C., Operating Agreement, § 11.6; and PJM Interconnection, L.L.C., Consolidated Transmission Owners Agreement, § 3.1 (*see also* PJM Answer at 3).

¹⁸ PJM Operating Agreement, § 11.6(a) defines Member as "a Transmission Owner or Generation Owner, an Other Supplier, an Electric Distributor, or an End-Use Customer."

¹⁹ PJM Operating Agreement, § 11.6(c) states "An entity that wishes to become a party to this Agreement shall apply, in writing, to the President setting forth its request, its qualifications for membership, its agreement to supply data as specified in this Agreement, its agreement to pay all costs and expenses in accordance with Schedule 3, and providing all information specified pursuant to the Schedules to this Agreement for entities that wish to become Market Participants. Any such application that meets all applicable requirements shall be approved by the President within sixty (60) days."

²⁰ PJM Operating Agreement, § 11.6(e) states "An entity whose application is accepted by the President pursuant to § 11.6(c) shall execute a supplement to this Agreement in substantially the form prescribed in Schedule 4, which supplement shall be countersigned by the President. The entity shall become a Member effective on the date the supplement is countersigned by the President."

Owners Agreement.²¹ Through their technical analyses of OVEC's integration into the PJM transmission system, the Filing Parties state that they identified the potential for a single deliverability violation associated with an overly-conservative rating of a single OVEC transmission line.²²

III. Notice of Filing and Responsive Pleadings

- 11. Notices of the Filing Parties' December 15, 2017 filings in Dockets No. ER18-459-000 and ER18-460-000 were published in the *Federal Register*, 82 Fed. Reg. 61,755 (2017), with interventions and protests due on or before January 5, 2018. Timely motions to intervene were filed in both dockets by: American Municipal Power, Inc. (AMP); Direct Energy Business, LLC and Direct Energy Business Marketing LLC; FirstEnergy Service Company; American Electric Power Service Corporation (AEP); East Kentucky Power Cooperative, Inc.; ITC Interconnection, LLC; PPL Electric Utilities (PPL); Monitoring Analytics, acting in its capacity as the Independent Market Monitor for PJM (PJM IMM); Dayton Power and Light Company; the Office of the Ohio Consumers' Counsel (Ohio Consumers' Counsel); Duke Energy Corporation; Exelon Corporation (Exelon); Louisville Gas and Electric Company and Kentucky Utilities Company; Old Dominion Electric Cooperative (ODEC); NRG Power Marketing, LLC and GenOn Energy Management, LLC; and the United States Department of Energy-Headquarters. Notices of intervention were filed in both dockets by the Public Utilities Commission of Ohio (Ohio Commission), the New Jersey Board of Public Utilities, and the Illinois Commerce Commission. In Docket No. ER18-460-000, Buckeye Power Inc. filed a motion to intervene. Dominion Energy Services, Inc. (Dominion) filed an out-oftime motion to intervene. In Docket No. ER18-460-000, Buckeye Power Inc. filed an out-of-time motion to intervene.
- 12. Comments and/or protests were filed by: AMP; the Ohio Commission; the PJM IMM; Ohio Consumers' Counsel; ODEC; and AEP and the Dayton Power and Light Company (AEP and Dayton Power).

²¹ PJM Consolidated Transmission Owners Agreement § 3.1 states "It is the intent of the Parties and PJM that this Agreement serve as the sole Transmission Owners Agreement for all Transmission Facilities in PJM. Further, it is the agreement of the Parties and PJM that any entity that: (i) owns, or in the case of leased facilities, has rights equivalent to ownership in, Transmission Facilities; (ii) has in pace all equipment and facilities necessary for safe and reliable operation of such Transmission Facilities as part of the PJM Region; and (iii) has committed to transfer functional control of its Transmission Facilities to PJM shall become a Party to this Agreement."

²² Filing Parties' Transmittals at 4.

13. On January 22, 2018, in both proceedings, OVEC filed an answer to comments and protests, and Indicated Transmission Owners (Indicated TOs)²³ filed comments and reply comments. On January 24, 2018, AEP, Dayton Power, and Buckeye Power, Inc. (AEP-Dayton-Buckeye) filed comments in support of OVEC's answer in Docket No. ER18-459-000. On January 26, 2018, PJM filed an answer in both dockets. On February 6, 2018, AMP filed an answer to OVEC's and PJM's answers in both dockets.

A. Protests and Opposing Comments

1. Satisfaction of Integration and Reliability Requirements

- 14. AMP contests the Filing Parties' proposal to "grandfather" OVEC's Inter-Company Power Agreement and migrate it into the PJM Tariff as a part of PJM's integration process. Specifically, AMP asserts that it is not clear that the obligations for the Sponsoring Companies in the Inter-Company Power Agreement, including the assignment of transmission costs, are also grandfathered. Furthermore, AMP states that the OVEC Integration Proposal is not clear as to whether the PJM Tariff will supersede the Inter-Company Power Agreement. The PJM Tariff will supersede the Inter-Company Power Agreement.
- 15. In addition, AMP asserts that "PJM has not conducted studies sufficient to make [a] determination" whether any installations or modifications to OVEC's transmission facilities are necessary to satisfy the requirements for membership set forth in PJM's Operating Agreement. According to AMP, PJM's failure to perform or adequately perform these analyses should signal to the Commission that more time is needed to review the studies and to determine if any additional infrastructure is necessary to support OVEC's integration. The same property of the studies are necessary to support over the studies and to determine if any additional infrastructure is necessary to support over the studies and to determine if any additional infrastructure is necessary to support over the studies are necessary to support over the studies and to determine if any additional infrastructure is necessary to support over the studies are necessary to support over the studies and to determine if any additional infrastructure is necessary to support over the studies and to determine it any additional infrastructure is necessary to support over the studies and to determine it any additional infrastructure is necessary to support over the studies and the support over the studies are necessary to s

²³ Indicated TOs consist of Exelon, PPL, and Dominion.

²⁴ See, e.g., PJM Interconnection, L.L.C., Operating Agreement, § 11.6; and PJM Interconnection, L.L.C., Consolidated Transmission Owners Agreement, § 3.1.

²⁵ AMP Protest at 17.

²⁶ *Id.* at 7.

²⁷ *Id.* at 16.

Docket Nos. ER18-459-000 and ER18-460-000 Attachment to Response to SC-1 Question No. 11 Page 12 of 341 Arbough

2. **Cost-Benefits Test**

AMP further argues that PJM fails to demonstrate that the benefits of OVEC's integration outweigh the associated costs to wholesale transmission customers.²⁸ Therefore, AMP requests that the Commission reject the filing and direct the Filing Parties to submit a new proposal. Ohio Consumers' Counsel similarly argues that the Commission should reject the filing because OVEC's integration into PJM offers no known benefits for consumers. Specifically, Ohio Consumers' Counsel asserts that OVEC's integration will not (1) increase access to new, economic power supplies; (2) decrease production or congestion costs; or (3) bring additional customers into PJM that would offset likely short-term increases in transmission upgrade costs.²⁹ Ohio Consumers' Counsel further asserts that OVEC's generating units, which are eligible for subsidies via Ohio Commission-approved retail rate riders, will distort PJM's wholesale capacity and energy markets to the detriment of consumers.³⁰ Thus, Ohio Consumers' Counsel argues that the Filing Parties have failed to demonstrate that their proposal will result in just and reasonable rates for consumers.³¹ Likewise. ODEC argues that, while it is not opposed to new entities integrating into PJM, it is concerned that integrating OVEC will result in unjust and unreasonable subsidization of OVEC's costs by other transmission owners and their customers, without commensurate benefits.³²

3. Transmission Cost Allocation

17. AMP and the Ohio Commission argue that the filing is deficient because PJM has failed to address cost allocation for PJM's Regional Transmission Expansion Plan and supplemental transmission upgrades. According to AMP and the Ohio Commission, this deficiency is particularly significant considering OVEC's low load and older transmission infrastructure.³³ The Ohio Commission further argues that,

²⁸ Id. at 4 (citing NRG Power Marketing, LLC v. FERC, 862 F.3d 108, 109) (D.C. Cir. 2017)).

²⁹ Ohio Consumers' Counsel Protest at 1-2.

³⁰ Id. at 2, 9 (citing In the Matter of the Application of Ohio Power Company for the Authority to Establish a Standard Service Offer Pursuant to R.C. 4928.143, in the Form of an Electric Security Plan, 319 P.U.R. 4th 175 (Ohio P.U.C. 2015)).

³¹ *Id.* at 11.

³² ODEC Protest at 1-2.

³³ AMP Protest at 19; Ohio Commission Protest at 1.

if the Commission approves the OVEC integration, the costs of any future transmission projects on the OVEC system should be allocated 100 percent to entities that benefit from them, or, should PJM be unable to identify those beneficiaries, the costs should be allocated across the PJM region so as to minimize rate impacts.³⁴ The Ohio Commission contends that the Commission should clarify, or require the Filing Parties to address, how the costs of regional, local, and supplemental transmission projects will be recovered from the OVEC zone pursuant to the PJM Tariff and Order No. 1000.³⁵

18. ODEC argues that it is critical that the Sponsoring Companies continue to bear all costs related to existing OVEC transmission facilities. Moreover, ODEC contends that, in the event that PJM determines that upgrades are necessary to maintain reliability, the costs of those upgrades must be borne only by customers in the OVEC zone. ODEC requests that the Commission, at minimum, direct PJM and OVEC to clarify and confirm that the OVEC integration will not result in cost shifts to non-OVEC zone transmission owners or their customers. ODEC argues that such clarification is appropriate because PJM has acknowledged that certain transmission cost allocation methods may not be appropriate in every situation, i.e., 50 percent distribution factor cost allocation and 50 percent load ratio share.

4. Miscellaneous

19. The PJM IMM argues that there are significant questions that must be answered, in detail, before the Commission accepts OVEC's integration. Specifically, the PJM IMM raises concerns regarding whether eligibility for Reliability Must Run status is appropriate for OVEC's generating units. The PJM IMM also questions the appropriate definition and allocation of related costs. Accordingly, the PJM IMM supports either the issuance of a deficiency letter or the establishment of a more formal process through which PJM could respond to the questions that intervenors raise. Similarly,

³⁴ Ohio Commission Protest at 1.

³⁵ *Id.* at 5.

³⁶ ODEC Protest at 5.

³⁷ *Id.* at 2.

³⁸ *Id.* at 6-7 (citing *PJM Interconnection, L.L.C.*, Docket No. ER17-420-000) (Apr. 13, 2017) (delegated letter order).

³⁹ IMM Comment at 1-2.

⁴⁰ *Id.* at 2.

AMP argues that, if the Commission does not reject PJM's OVEC integration filing outright, the Commission should set for hearing all issues pertaining to the justness and reasonableness of the proposed tariff and related documents, including OVEC's zonal rate. AMP notes that, consistent with prior integrations, the Commission should reevaluate OVEC's revenue requirement as the Commission found in *Duke*.⁴¹

B. Supporting Comments

20. AEP and Dayton Power state that they support OVEC's integration into PJM. AEP and Dayton Power argue that PJM has submitted the tariff modifications necessary both to implement the integration and to maintain the status quo regarding transmission rates and service for transmission customers in the OVEC zone. AEP and Dayton Power argue that OVEC's integration into PJM will promote regional efficiency and transparency and that, by joining PJM, OVEC will reduce its costs and risks associated with cyber security and regulatory compliance.⁴²

C. Answers

1. Satisfaction of Integration and Reliability Requirements

- 21. In its answer, OVEC argues that its Integration Filing satisfies all PJM requirements for integration. OVEC states that the OVEC transmission system is already highly interconnected with PJM's transmission system, its generating units are currently pseudo-tied into PJM, and a majority of OVEC's Sponsoring Companies are already PJM members. Finally, OVEC states that PJM's analyses examining the impacts of OVEC's integration satisfy PJM's integration criteria. 44
- 22. OVEC asserts that its proposal to provide grandfathered treatment to existing agreements is consistent with other Regional Transmission Organization integrations. OVEC notes that the most recent PJM integration, East Kentucky Power Cooperative, Inc., involved similar grandfathered treatment of deliveries to non-PJM utilities. With respect to the purported confusion regarding the interaction between OVEC's Inter-Company Power Agreement and the PJM Tariff, OVEC clarifies that grandfathering

⁴¹ AMP Protest at 23-24 (citing *PJM Interconnection, L.L.C.*, 139 FERC ¶ 61,068 (2012) (Duke).

⁴² AEP/Dayton Comments at 1-2.

⁴³ OVEC Answer at 4-5.

⁴⁴ *Id.* at 5-6.

the Inter-Company Power Agreement will only (1) address the treatment of existing transmission service arrangements for the external deliveries to non-PJM Sponsoring Companies, and (2) maintain the PJM Sponsoring Companies' and non-PJM Sponsoring Companies' current entitlements to OVEC's generation capacity. 45

- 23. In its answer, PJM argues that protesters' arguments do not provide credible grounds to justify rejection of the Filing Parties' Integration Proposal. Furthermore, PJM asserts that protesters' objections are based on presumed facts that are inaccurate or are speculative and unsupported. PJM notes that the Filing Parties' Integration Proposal does not seek recovery of any legacy or transition costs associated with OVEC's integration and that any and all study or remediation costs are OVEC's responsibility. PJM states that the replacement arrangements made pursuant to the PJM Tariff following OVEC's integration will maintain the status quo rates and service for transmission customers in OVEC's zone, with the exception of the grandfathered delivery commitments, none of which result in shifted costs to existing PJM customers.
- 24. OVEC opposes requests by protesters for additional time to review PJM's reliability analyses, arguing that those parties are seeking open-ended evaluations of future hypotheticals that have no relevance to PJM's assumption of operational control over OVEC's system. OVEC reiterates that PJM and OVEC have satisfied their obligations under PJM's Tariff to evaluate and plan for OVEC's integration into PJM's system. ⁴⁸
- 25. Likewise, PJM argues that all integration analyses were performed pursuant to the requirements in PJM's Operating Agreement and Consolidated Transmission Owners Agreement, as well as its approved and documented procedures. Furthermore, PJM states that protesters do not explain how any hypothetical errors impact the ability of PJM to safely facilitate OVEC's integration. On the technical reliability analyses, PJM argues that protesters' claims are confused and unsupported, and that protestors fail to identify any system performance issues; rather, protesters seem to be unhappy with the

⁴⁵ *Id.* at 13-14.

⁴⁶ PJM Answer at 2.

⁴⁷ *Id.* at 4-5.

⁴⁸ OVEC Answer at 8-9.

⁴⁹ PJM Answer at 12, 16 (citing PJM Operating Agreement, § 11.6 and PJM Consolidated Transmission Owners Agreement, § 3.1.).

⁵⁰ *Id.* at 13-14.

manner in which PJM performed the studies.⁵¹

2. Cost-Benefit Test

- 26. OVEC argues that there is no requirement to perform a cost-benefit analysis for a new transmission system integrating into PJM. OVEC further asserts that the Commission has found that there are numerous benefits to Regional Transmission Organization membership including, but not limited to: increased efficiency through regional transmission planning; reduced transaction costs; improved grid reliability; and improved market operations, including improved congestion management. According to OVEC, protesters' calls for a cost-benefit analysis are an unduly discriminatory attempt to prevent OVEC's integration while retaining the benefits of OVEC's ongoing deliveries of energy into the PJM system.
- 27. PJM disagrees with protesters' claims that OVEC's integration fails to provide benefits to the wider PJM region. Specifically, PJM argues that protesters ignore the highly interconnected relationship between OVEC's transmission system and PJM's control area. PJM also notes that 90 percent of the capacity of OVEC's generation facilities is currently pseudo-tied into PJM.⁵⁴ Moreover, PJM asserts that OVEC's integration advances the goals of Order No. 2000 by expanding PJM's congestion management mechanism and internalizing loop flow, and generally providing for better functional control.⁵⁵

3. Transmission Cost Allocation

28. OVEC contends that protesters' claims of the potential for cost-shifting resulting from future, speculative transmission upgrades via PJM's Regional Transmission Expansion Plan are not only beyond the scope of the instant filing, but also constitute a collateral attack on Commission-approved tariff provisions that are not being revised in

⁵¹ *Id.* at 14-15.

 $^{^{52}}$ OVEC Answer at 7 (citing Regional Transmission Organizations, Order No. 2000, FERC Stats. & Regs. \P 31,089, at 31,024 (1999), order on reh'g, Order No. 2000-A, FERC Stats. & Regs. \P 31,092 (2000), aff'd sub nom. Pub. Util. Dist. No. 1 v. FERC, 272 F.3d 607 (D.C. Cir. 2001)).

⁵³ *Id.* at 7-8.

⁵⁴ PJM Answer at 6.

⁵⁵ *Id.* at 7-8 (citing Order No. 2000, FERC Stats. & Regs. ¶ 31,089).

the instant filing.⁵⁶ OVEC and PJM argue that to change these provisions, protesters must challenge them under section 206 of the FPA.⁵⁷ PJM adds that protesters rely on speculation of hypothetical future upgrades in OVEC's zone, noting that protesters have not provided any empirical data to support their claims about cost shifts. PJM affirms that any transmission projects in the OVEC zone will be evaluated pursuant to the PJM Tariff, including PJM's Regional Transmission Expansion Plan and related cost-allocation procedures.⁵⁸

29. Indicated TOs take issue with the Ohio Commission's recommendation that, "to the extent [Filing Parties] are unable to identify who would benefit from a particular [future] transmission project . . . future transmission costs should be socialized across the PJM footprint to minimize the rate impact on all transmission customers." Indicated TOs argue that the "filed rate governing the allocation of the cost of transmission projects selected in the [Regional Transmission Expansion Plan] for purposes of cost allocation [is] set forth in Schedule 12 of the PJM Tariff." Accordingly, Indicated TOs assert that until changes to PJM's transmission cost allocation methods are proposed or ordered by the Commission, the cost allocation rules in Schedule 12 of PJM's Tariff apply. 61

4. Miscellaneous

30. OVEC argues that the adoption, on a going-forward basis, of OVEC's current annual transmission revenue requirement is consistent with other Regional Transmission Organization integrations. OVEC notes that, should the Commission determine that the OVEC rate should be subject to further procedures, it may do so under section 206 of the FPA. OVEC challenges protesters' requests for a deficiency letter or a "formal"

⁵⁶ OVEC Answer at 11, 16 (citing Midwest Independent System Operator, Inc., 139 FERC ¶ 61,199 (2012); California Independent System Operator Corp., 121 FERC ¶ 61,258 (2007); Acadia Power Partners, LLC, 106 FERC ¶ 61,215 (2004)).

⁵⁷ OVEC Answer at 12-13 (citing 16 U.S.C. § 824e (2012)); PJM Answer at 9-10.

⁵⁸ PJM Answer at 9-10.

⁵⁹ Ohio Commission Protest at 7-8; *see* Indicated TOs' Comments at 4.

⁶⁰ Indicated TOs' Comments at 4.

⁶¹ *Id.* at 4-5.

⁶² OVEC Answer at 14-15.

⁶³ *Id.* at 15.

process" to examine issues raised in the protests as attempts to prolong the integration process for OVEC. OVEC asserts these requests are, again, an impermissible collateral attack both on PJM's established rules and on OVEC itself.⁶⁴

- 31. Likewise, PJM states the Commission should reject protesters claims' that OVEC's integration requires a reevaluation of OVEC's annual transmission revenue requirement. Specifically, PJM states, that protesters' reliance on *Duke* is inappropriate, as the case does not present a similar situation to the Filing Parties' proposal. In *Duke*, Duke was realigning with another Regional Transmission Organization, thus changing the proxy group used to determine its allowed return on equity pursuant to the Commission's discounted cash flow analysis. Here, PJM argues, OVEC is simply joining a Regional Transmission Organization; thus, no modified annual transmission revenue requirement is justified.
- 32. In addition, PJM disputes protesters' concerns regarding Reliability Must Run eligibility for OVEC's generation facilities by noting that protesters fail to identify any requirement in the PJM Tariff that mandates, as part of the integration process, examination of eligibility for such agreements.⁶⁷
- 33. AEP-Dayton-Buckeye state that there is no legal basis for the Commission to apply a different standard of review or impose new steps beyond those required by the PJM Tariff for integrating OVEC.⁶⁸ AEP-Dayton-Buckeye assert that protests calling for expanding the review process stem from speculation regarding the possible future investments for OVEC's transmission system and that PJM's analyses do not support such conjecture.

IV. <u>Discussion</u>

A. <u>Procedural Matters</u>

34. Pursuant to Rule 214 of the Commission's Rules of Practice and Procedure, 18 C.F.R. § 385.214 (2017), the timely, unopposed motions to intervene serve to

⁶⁴ *Id.* at 15-16.

⁶⁵ 139 FERC ¶ 61,068.

⁶⁶ PJM Answer at 12.

⁶⁷ *Id.* at 17-18.

⁶⁸ AEP-Dayton-Buckeye at 1.

make the entities that filed them parties to the above-noted proceedings. Pursuant to Rule 214(d) of the Commission's Rules of Practice and Procedure, 18 C.F.R. § 385.214(d) (2017), we grant the unopposed late-filed motions to intervene submitted by the Buckeye Power, Inc., and Dominion given their interest in the proceeding, the early stage of the proceeding, and the absence of undue prejudice or delay.

35. Rule 213(a)(2) of the Commission's Rules of Practice and Procedure, 18 C.F.R. § 385.213(a)(2) (2017), prohibits an answer to a protest or to an answer unless otherwise ordered by the decisional authority. We will accept the answers filed by OVEC, Indicated TOs, AEP-Dayton-Buckeye, and PJM because they have provided information that assisted us in our decision-making process. We are not persuaded to accept AMP's answer to OVEC's and PJM's answers and will, therefore, reject it.

B. Substantive Matters

- 36. As discussed below, we accept the OVEC Integration Proposal, effective March 1, 2018, as requested.⁶⁹
- 37. We find that the Filing Parties have satisfied the criteria set forth in section 11.6 of the Operating Agreement and section 3.1 of the Consolidated Transmission Owners Agreement, which govern the integration of transmission facilities into the PJM Region. In accordance with these provisions, PJM conducted studies to determine that all equipment and facilities are (or will be) in place to support the safe and reliable operation of the OVEC transmission system. PJM determined that, with the exception of a single deliverability violation, which OVEC has committed to remedy, the existing equipment and facilities are adequate. Further, we note that the Filing Parties have engaged with PJM stakeholders throughout the study process to discuss the study results and to provide supplemental information about the identified issue. Accordingly, because the record before us demonstrates that the Filing Parties have complied with the requirements set forth in the Operating Agreement and the Consolidated Transmission Owners Agreement, we find that the Filing Parties' proposal is just and reasonable and

⁶⁹ See Appendix for a list of approved tariff records.

⁷⁰ PJM Answer at 3 ("These provisions govern integration of transmission facilities into the PJM Region, and mandate the completion of studies to confirm the adequacy of existing facilities and systems and to identify any installations or modifications necessary to effectuate the safe and reliable integration of new transmission assets.").

⁷¹ OVEC Answer at 8.

not unduly discriminatory. Therefore, we deny requests to issue a deficiency letter, establish a more formal process to review the Filing Parties' proposal, or set this proceeding for hearing. In the following paragraphs, we discuss the additional concerns raised by commenters, many of which go beyond the question of whether or not Filing Parties complied with the criteria for integrating transmission facilities into the PJM region.

38. We disagree with AMP's and Ohio Consumers' Counsel's arguments that the Filing Parties must satisfy a cost-benefit test prior to joining PJM. In previous orders addressing proposed integrations, the Commission has not required a cost-benefit test as a prerequisite for integrating into PJM, except in the very limited circumstance when the applicant proposed to switch the Regional Transmission Organization to which the applicant belonged. Moreover, in response to the Ohio Consumers Counsel's assertions that the Filing Parties' proposal does not bring about benefits for consumers, we reiterate that the benefits for consumers resulting from Regional Transmission Organization membership outweigh costs associated with integrating into a Regional Transmission Organization. These benefits include, but are not limited to: increased efficiency for transmission planning and generation investment; reduced transaction costs; improved grid reliability; limited discriminatory transmission practices; and improved market operations. The second content of the properties o

 $^{^{72}}$ See PJM Interconnection, L.L.C., 135 FERC ¶ 61,198, at P 59 (2011) ("We therefore find that ATSI fails to provide sufficient information or support that would enable the Commission to find that it is just and reasonable for ATSI's transmission customers to bear the costs arising from the decision to *switch* Regional Transmission Organizations.") (emphasis added).

⁷³ Regional Transmission Organizations, Order No. 2000, FERC Stats. & Regs. ¶ 31,089 at 31,024, order on reh'g, Order No. 2000-A, FERC Stats. & Regs. ¶ 31,092, aff'd sub nom. Pub. Util. Dist. No. 1 v. FERC, 272 F.3d 607.

- 39. With regard to protesters' concerns regarding transmission cost allocation resulting from possible future upgrades necessary to maintain reliability on OVEC's system, we note that PJM's studies did not identify any upgrades as necessary at this time; thus, protesters' concerns are speculative. Following the integration of the OVEC transmission system into PJM, any transmission projects that are deemed necessary in the OVEC zone will be evaluated in accordance with the PJM Tariff and Operating Agreement, and the costs of any such transmission projects will be allocated pursuant to Schedule 12 of the PJM Tariff, which sets forth PJM's Commission-approved cost allocation methods. If the OVEC zone is assigned costs under Schedule 12 of the PJM Tariff, those costs will, pursuant to the OVEC Inter-Company Power Agreement, continue to be borne by the OVEC Sponsoring Companies based on their percentage ownership share of OVEC. We find that this approach is just, reasonable, and not unduly discriminatory.
- 40. We find that accepting OVEC's annual transmission revenue requirement for incorporation into PJM's Tariff is consistent with precedent.⁷⁵ In the instant filing, OVEC simply proposes to transfer its existing, Commission-approved annual transmission revenue requirement from the OVEC OATT to the PJM Tariff.
- 41. We find that the PJM IMM's concerns regarding Reliability Must Run eligibility for OVEC's generation facilities are beyond the scope of this proceeding. Pursuant to PJM's Tariff, Reliability Must Run eligibility is only determined following the submission of a generator deactivation notice. As OVEC has not submitted a deactivation notice for either of OVEC's generation facilities, concerns regarding Reliability Must Run contracts are speculative at this time. We also find that the application of retail rate riders to OVEC's generating units has no relation to whether the criteria for integrating transmission facilities into the PJM system have been met and we reject the Ohio Consumers Counsel's arguments on this topic as beyond the scope of this proceeding.
- 42. We also accept the Filing Parties' proposal to provide grandfathered treatment to the (1) Inter-Company Power Agreement, (2) the associated delivery commitments under the Inter-Company Power Agreement, (3) the OVEC/IKEC Power Agreement,

⁷⁴ See, e.g., PJM Interconnection, L.L.C., 142 FERC ¶ 61,214 (2013).

⁷⁵ See, e.g., Duke, 139 FERC ¶ 61,068.

⁷⁶ See, e.g., PJM Interconnection, L.L.C., Tariff, Part V (Generation Deactivation). (0.0.0).

Case No. 2021-00393

Docket Nos. ER18-459-000 and ER18-460-000 Attachment to Response to SC-1 Question No. 11
Page 22 of 341
Arbough

and (4) the Department of Energy Portsmouth Project Interconnection Agreement.⁷⁷ For the reasons stated above, we find the OVEC Integration Proposal to be just, reasonable, and not unduly discriminatory and therefore accept the filing, effective March 1, 2018.

The Commission orders:

The Filing Parties' OVEC Integration Proposal is hereby accepted, effective March 1, 2018, as discussed in the body of this order.

By the Commission. Chairman McIntyre is not participating.

(SEAL)

Nathaniel J. Davis, Sr., Deputy Secretary.

The Commission has previously provided grandfathered treatment to pre-existing agreements as part of a Regional Transmission Organization. *See, e.g., PJM Interconnection, L.L.C.,* 109 FERC ¶ 61,299, at P 22 (2004) ("the Commission has found that the integration of a utility into a Regional Transmission Organization does not constitute a sufficient basis for abrogating a pre-existing service agreement, provided that the customer continues to receive service commensurate with the service to which it is entitled under that contract").

Appendix

PJM Interconnection, L.L.C. **Rate Schedules**

Tariff Records Accepted Effective March 1, 2018

ATTACHMENT A, TOA-42 ATTACHMENT A TO THE CONSOLIDATED TRANSMISSION OWNERS, 14.0.0

PJM Interconnection, L.L.C. **Intra-P.JM Tariffs**

Tariff Records Accepted Effective March 1, 2018

OATT Table of Contents, PJM OATT Table of Contents, 29.0.0

SCHEDULE 1A, OATT SCHEDULE 1A, 10.0.0

SCHEDULE 7, OATT SCHEDULE 7, 7.0.0

SCHEDULE 8, OATT SCHEDULE 8, 7.0.0

SCHEDULE 10-NERC, OATT SCHEDULE 10-NERC, 5.0.0

SCHEDULE 10-RFC, OATT SCHEDULE 10-RFC, 4.0.0

OATT ATTACHMENT C-4, OATT ATTACHMENT C-4 - Conversion of Service in the OVEC Zone, 0.0.0

OATT ATTACHMENT H-31, OATT Attachment H-31 - OVEC Annual Transmission Revenue Rate, 0.0.0

ATTACHMENT J, OATT ATTACHMENT J, 5.0.0

OATT ATT K Appx Sec 3.2, OATT Attachment K Appendix Sec 3.2 - Market Buyers, 38.2.1

OATT Attch K Appx Sec 7.4, OATT Attachment K Appendix Sec 7.4 Allocation of Auction Re, 12.0.0

ATTACHMENT L, OATT ATTACHMENT L List of Transmission Owners, 11.0.0

Case No. 2021-00393

Docket Nos. ER18-459-000 and ER18-460-000 Attachment to Response to SC-1 Question No. 11
Page 24 of 341
Arbough

 $\underline{\text{OATT ATT DD.5.10, OATT ATTACHMENT DD.5.10 Auction Clearing Requirements,}}{22.0.0}$

OA Schedule 1 Sec 3.2, OA Schedule 1 Sec 3.2 - Market Buyers, 37.2.1

OA Schedule 1 Sec 7.4, OA Schedule 1 Sec 7.4 Allocation of Auction Revenues., 12.0.0

RAA SCHEDULE 10 Sec 1, RAA SCHEDULE 10 Sec 1 - Locational Deliverability Areas and, 9.0.0

RAA SCHEDULE 15, RAA SCHEDULE 15, 5.0.0

RAA SCHEDULE 17, RAA SCHEDULE 17 - PARTIES TO THE RELIABILITY ASSURANCE AGREE, 36.0.0

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 25 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors' Meeting via Teleconference February 21, 2018

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Wednesday, February 21, 2018, at 9:00 a.m., pursuant to notice duly given.

Nicholas K. Akins, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Nicholas K. Akins Thomas Alban Eric D. Baker Lonnie E. Bellar Wayne D. Games James R. Haney Lana L. Hillebrand Mark C. McCullough Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin David W. Pinter Paul W. Thompson John A. Verderame

At the request of Mr. Akins, Mr. Brian Chisling, with Simpson Thacher & Bartlett LLP, reviewed the Cost/Benefit Analysis of OVEC integrating into PJM. Mr. Chisling stated that, as specified in such analysis, there would be

On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that in accordance with the order of the Federal Energy Regulatory Commission (FERC) approving OVEC's application for membership in PJM Interconnection, L.L.C. (PJM), previously provided to the Board (the "FERC PJM Order"), OVEC is hereby authorized and approved to execute and deliver all of the agreements and other documents described therein and otherwise in accordance with the rules and regulations of PJM (together, the "Integration Agreements") in order for OVEC to become a full member of, and fully integrate the OVEC and IKEC generating facilities and transmission system into, PJM; and it is further

RESOLVED, that, in furtherance of the foregoing, any Officer of OVEC (each an "Authorized Officer") is hereby authorized, approved and directed in the name of and on behalf of OVEC, to execute and deliver such Integration Agreements with such changes, deletions and additions thereto as deemed appropriate or proper by any such Authorized Officer, the execution and delivery of such Integration Agreements being conclusive evidence of such determination; and it is further

RESOLVED, that each Officer of OVEC is authorized and directed to prepare, execute and file, or cause to be prepared, executed and filed, all agreements, certificates, statements, reports, documents, instruments and papers required to be filed by OVEC in accordance with the Integration Agreements, the FERC PJM Order and the PJM tariff and in order for OVEC to comply with all applicable requirements and rules and regulations of PJM, FERC and applicable law and any other administrative or governmental agency (domestic or foreign) in connection with the Integration Agreements, the FERC PJM Order or any other matter relating to PJM integration and to prepare, sign, seal, execute, file, record and deliver such other agreements, certificates, statements, termination and other notices, reports, documents, instruments and papers, from time to time necessary, desirable or appropriate, as may be executed by any such Officer pursuant to the Integration Agreements, the FERC PJM Order, the PJM tariff and these resolutions and the transactions contemplated thereby and hereby, and to do any and all other acts and things, in each case to effectuate the purpose and intent of these resolutions.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Conference Call Meeting – PJM Integration April 27, 2018

1. Call Meeting to Order (8:30 A.M.)

Mark McCullough

2. Roll Call

- Quorum (OVEC and IKEC)

Justin Cooper

3. Chairman of the Meeting

- Resolutions (OVEC and IKEC)

Mark McCullough

Justin Cooper

- 4. Election of Directors and Officers
 - In recognition of the resignation of Mr. Nicholas K. Akins as a director, member of the Executive Committee and president of OVEC and IKEC and Mr. Mark C. McCullough resignation from OVEC's Human Resources Committee, OVEC management and IKEC management recommend the following:

- Mr. Mark C. McCullough, executive vice president-generation of AEP, be elected president of OVEC;

- Mr. Chris T. Beam, president and chief operating officer of Appalachian Power, be elected to the OVEC Board of Directors and appointed as a member of the OVEC Human Resources Committee;
- Ms. Julie Sloat be appointed as a member of the Executive Committee of OVEC
- Ms. Lana L. Hillebrand be appointed as chairwoman of the OVEC Human Resources Committee; and
- Mr. Mark C. McCullough be elected to the IKEC Board of Directors and as president of IKEC and appointed as a member of the Executive Committee of IKEC
- Resolutions (OVEC and IKEC)
- 5. Update of Progress of OVEC's Full Integration into PJM
 - Review Board Update Memo
 - PJM Treatment of System Losses and Other Update Information

Brian Chisling Scott Cunningham

Adjournment

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Minutes of Meeting Boards of Directors' Meeting April 27, 2018

WHEREAS, effective as of the election of the persons specified herein, Mr. Nicholas K. Akins will be resigning as a member of the Board of Directors (Board) of each of OVEC and IKEC and as a member of the Executive Committee and as president of OVEC and IKEC:

WHEREAS, effective as of the election of the persons specified herein, Mr. Mark C. McCullough will be resigning as a member and Chairman of the Human Resources Committee of OVEC; and

WHEREAS, OVEC and IKEC management have recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Directors to the Boards, as officers and/or as members of Committees of OVEC and IKEC as described below.

OVEC

RESOLVED, that, subject to any necessary action by the Federal Energy Regulatory Commission (FERC) under Section 305 of the Federal Power Act, Mr. Mark C. McCullough be elected as the president of OVEC; and it is further

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Chris T. Beam be elected a Director of the Board of OVEC and appointed as a member of the Human Resources Committee of OVEC; and it is further

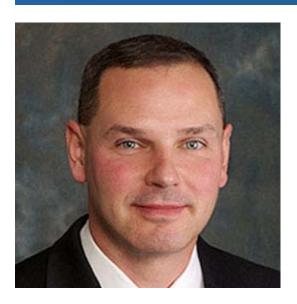
RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Julie Sloat be appointed as a member of the Executive Committee of OVEC; and it is further

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Lana L. Hillebrand be appointed as Chairwoman of the Human Resources Committee of OVEC.

<u>IKEC</u>

RESOLVED, that, subject to any necessary action by the Federal Energy Regulatory Commission (FERC) under Section 305 of the Federal Power Act, Mr. Mark C. McCullough be elected a Director of the Board of IKEC and as president of IKEC and appointed as a member of the Executive Committee of IKEC.





Chris T. Beam
President and Chief Operating Officer
Appalachian Power

Chris Beam is president and chief operating officer of Appalachian Power, serving approximately 1 million customers in West Virginia, Virginia and Tennessee. As president, he oversees the company's distribution operations and a wide range of customer and regulatory relationships.

Beam most recently served as vice president - Projects, Controls & Construction, responsible for all aspects of project management, project controls, commissioning and construction activities within AEP"s Generation organization.

Previously, he was managing director - Projects & Construction, from November 2010 to January 2013. In this role he was responsible for project management of the Western fleet, all new generating projects, and the commissioning and construction activities within the Generation organization.

Beam joined AEP at the Kammer Plant in 1990, and in 1996 began working in the Regional Service Organization. In 2001, he joined Southwestern Electric Power Company and supported the development of a Western Regional Service Organization. In 2003, he began serving in the Asset and Outage Management group. In 2004, he was named project manager for the Mountaineer Plant scrubber retrofit project. Beam was named manager - Construction Technology in 2007, and was named director - Construction in 2008. He became project director - Retrofit Projects in 2009.

Beam received a bachelor's degree in Technical Management from DeVry University. He has completed the AEP Management Development Program at The Ohio State University, the AEP Leadership Program at Virginia Polytechnic Institute and State University, and is a member of the Leadership Columbus class of 2014. He is a Certified Project Management Professional. Beam is on the board of directors of The Education Alliance, the Clay Center and the W.Va. Chamber of Commerce.

Beam and his wife, Jennifer, have two sons and live in Scott Depot, W.Va.

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors' Meeting via Teleconference April 27, 2018

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by Mark C. McCullough on Friday, April 27, 2018, at 8:30 a.m., pursuant to notice duly given. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that in accordance with Article IV, Section 3 of the Code of Regulations of this Corporation, Mr. Mark C. McCullough be elected Chairman of this Meeting on April 27, 2018 in the absence of the President of this Corporation.

Mr. McCullough acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban Eric D. Baker Lonnie E. Bellar

Wayne D. Games James R. Haney

Lana L. Hillebrand

Mark C. McCullough

Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin

Julie Sloat

Paul W. Thompson

John A. Verderame

WHEREAS, effective as of the election of the persons specified herein, Mr. Nicholas K. Akins will be resigning as a member of the Board of Directors (Board) of each of OVEC and IKEC and as a member of the Executive Committee and as president of OVEC and IKEC;

WHEREAS, effective as of the election of the persons specified herein, Mr. Mark C. McCullough will be resigning as a member and Chairman of the Human Resources Committee of OVEC; and

WHEREAS, OVEC and IKEC management have recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Directors to the Boards, as officers and/or as members of Committees of OVEC and IKEC as described below.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by the Federal Energy Regulatory Commission (FERC) under Section 305 of the Federal Power Act, Mr. Mark C. McCullough be elected as the president of OVEC; and it is further

Case No. 2021-00393

2 Attachment to Response to SC-1 Question No. 11

Page 31 of 341 Arbough

RESOLVED, that, subject to any necessary action by FERC, under Section 305 of the Federal Power Act, Mr. Chris T. Beam be elected a Director of the Board of OVEC and appointed as a member of the Human Resources Committee of OVEC; and it is further

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Julie Sloat be appointed as a member of the Executive Committee of OVEC; and it is further

RESOLVED, that subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Lana L. Hillebrand be appointed as Chairwoman of the Human Resources Committee of OVEC.

At the request of Mr. McCullough, Mr. Brian Chisling, with Simpson Thacher & Bartlett

LLP.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Informational Meeting/Conference Call 1-877-253-4307 Passcode: 2002860

June 7, 2018

1. Welcome and Overview

Rob Osborne

2. PJM Full Membership Update

Brian Chisling Scott Cunningham

- Update on Progress
- Update of Cost/Benefit Analysis
- Transmission Discussion Summary memo
- 3. Discussion / Questions

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 33 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors' Meeting via Teleconference June 15, 2018

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Friday, June 15, 2018, at 3:00 p.m., pursuant to notice duly given.

Mark C. McCullough, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Eric D. Baker
Lonnie E. Bellar
Mark C. McCullough

Mark E. Miller Patrick W. O'Loughlin Julie Sloat John A. Verderame

At the request of Mr. McCullough, Mr. Brian Chisling, with Simpson Thacher & Bartlett LLP, reviewed the progress of OVEC's full integration into PJM and provided a summary of the feedback provided from the Board members and Operating Committee members since the prior meeting relating to OVEC management's PJM integration business case. Also, Mr. Chisling provided a review of the capacity availability from PJM Sponsoring Companies in regards to OVEC's potential integration.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

Attachment to Response to SC-1 Question No. 11

Page 34 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors' Meeting via Teleconference June 28, 2018

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Thursday, June 28, 2018, at 3:00 p.m., pursuant to notice duly given.

Mark C. McCullough, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Eric D. Baker
Christian T. Beam
Lonnie E. Bellar
James R. Haney
Lana L. Hillebrand
Wayne D. Games

Mark C. McCullough Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin Julie Sloat John A. Verderame

At the request of Mr. McCullough, Mr. Brian Chisling, with Simpson Thacher & Bartlett LLP, provided an update of the cost-benefit analysis prepared for the Board by OVEC management concerning the expected net benefits of joining PJM. Mr. Chisling also reviewed proposals for allocation of certain PJM administrative charges. After discussion on these topics and related matters by the Board, a motion duly made, seconded, and adopted, it was:

RESOLVED, that OVEC's integration into PJM as a full member should proceed, with a target integration date of December 1, 2018; and that certain PJM administrative charges not otherwise payable absent such integration are to be properly allocated to those Sponsoring Companies under the Inter-Company Power Agreement that participate in the PJM market.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Mid-Year Update Informational Meeting/Conference Call 1-877-253-4307 Passcode: 2002860

August 1, 2018

Welcome and Overview Rob Osborne
 Environmental Update Mike Brown

 NOx / CSAPR
 Compliance Update
 Updated Projected Future Capital Costs

 PJM Full Membership Update Brian Chisling
 Mid-Year Operational and Financial Performance Update Justin Cooper

 Open Book Leadership (OBL) Performance Metrics
 2018 Forecast Update

 Closing Comments Rob Osborne

OVEC-IKECBoards of Directors' Update

August 1, 2018

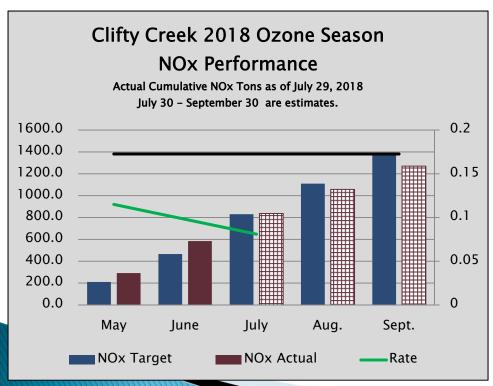


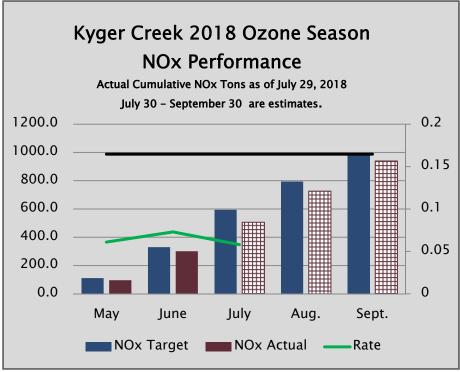
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 37 of 341 Arbough

Environmental Update

Review of Ozone NO_x Performance

To date, OVEC-IKEC ozone season NO_x performance has been excellent. Both plants are operating near historically low NO_x emission rates, and we are on track to be at or below the Company's NO_x ozone season emission targets.





ELG Environmental Regulatory Update

Effluent Limitations Guidelines Update

- EPA issued final ELG Postponement Rule in September 2017 for FGD Wastewater (FGDWW), bottom ash transport water (BATW).
- Postponement rule includes a two year delay in initial compliance widow for FGDWW and BATW, keeps the remainder of ELG rule in tact.
- May 2, 2018 Federal Register Notice on Biennial ELG Report EPA intends to issue a new draft rule on best available technology (BAT) effluent limits for bottom ash transport water and FGD wastewater by December 2018 and a final rule by December 2019.
- > EPA engaging industry to obtain additional data as part of that rulemaking effort.
- EPA issuance of draft rule by end of year will give OVEC an opportunity to improve forecast, costs and timing of required investment.

ELG Environmental Regulatory Update

Clifty Creek

- Permit Modification Request was filed with IDEM to remove the April 1, 2022 ELG compliance dates for FGDWW and BATW.
- IKEC anticipates IDEM will act on request if EPA completes its new rule with new dates and/or new BAT limits.
- Field testing of pilot bioreactor conducted in spring 2018.

Kyger Creek

- NPDES Permit Renewal Application to be filed in October 2018 – new permit expected in April 2019.
- Continue evaluation of ELG compliance options and provide update to Board in December 2018.
- Move into next phase of engineering evaluation of dry fly ash conversion options.

CCR Environmental Regulatory Update

OVEC-IKEC has two landfills and four ponds that meet the definition of a CCR Unit

- Groundwater analysis from spring of 2018 shows statistically significant increases (SSIs) at the landfill runoff collection pond complex at Clifty Creek and the boiler slag pond at Kyger Creek.
- Currently performing alternative source demonstrations (ASDs)
 results available around the end of August.
- Next steps will be driven by ASD results will work with our Qualified Professional Engineer on compliance activities while waiting on additional EPA action.
- EPA issued new CCR rule harmonizing compliance timeline with ELG and providing some additional compliance flexibility.

316(b) Environmental Regulatory Update

Kyger Creek

- 316(b) Section 122.21(r) report complete and under peer review.
- Report to be filed with Ohio EPA as part of the NPDES permit renewal application in October 2018.
- Timing of Ohio EPA action expected to be part of permit renewal negotiations.

Clifty Creek

- 316(b) Section 122.21(r) report nearly complete and will undergo peer review in third/fourth quarter 2018.
- Report to be filed with IDEM by end of January 2019.
 IDEM to act on cooling system upgrades next permit cycle.

Arbough

Clean Power Plan (CPP) Environmental Regulatory Update

- EPA repeal of current CPP pending.
- EPA proposed replacement CPP lawful, durable and simple – rule at OMB.
- Expect both regulatory actions to take place in second half of 2018.
- D.C. Circuit Court of Appeals has not issued ruling on prior legal challenge.
- Supreme Court "stay" remains in place.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Long-term sales contract signed with wallboard manufacturer. Majority of gypsum is now being sold.
- Boiler slag sales are above forecast (Harsco), evaluating system modifications to comply with possible CCR/ELG requirements.

Clifty Creek

- Modest gypsum sales already taking place.
- Short-term sales agreement in place with another wallboard manufacturer. Negotiating a separate long-term sales agreement for majority of gypsum.
- Fly ash marketing efforts continue.

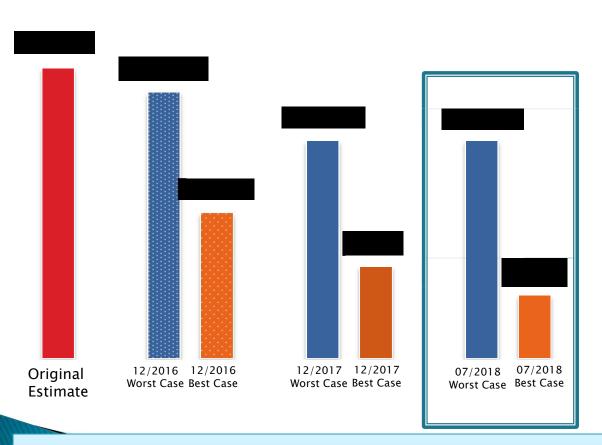
Benefits for both Plants:

Reduced fuel costs, reduce future landfill expansion costs

Projected Environmental Investment

OVEC continues to challenge and evaluate current

Environmental Project Cost Projections



Best Case / Worst Case Projections:

Best Case:
Based on current administration actions and industry feedback

Worst Case:
Potential for reduction

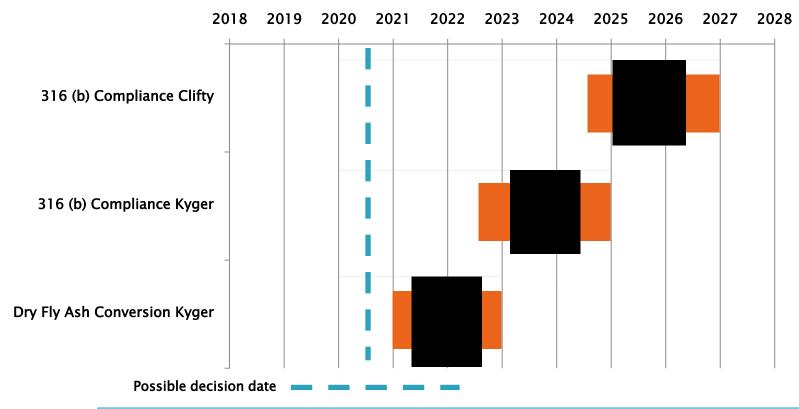
for Boiler Slag and FGD Wastewater requirements

Projected OVEC BOD Environmental Investment Decision: Mid-Year 2019 to Mid-Year 2020

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 46 of 341 Arbough

Projected Environmental Investment





Assumptions:

Current ELG reconsideration results in a revision of the rule:

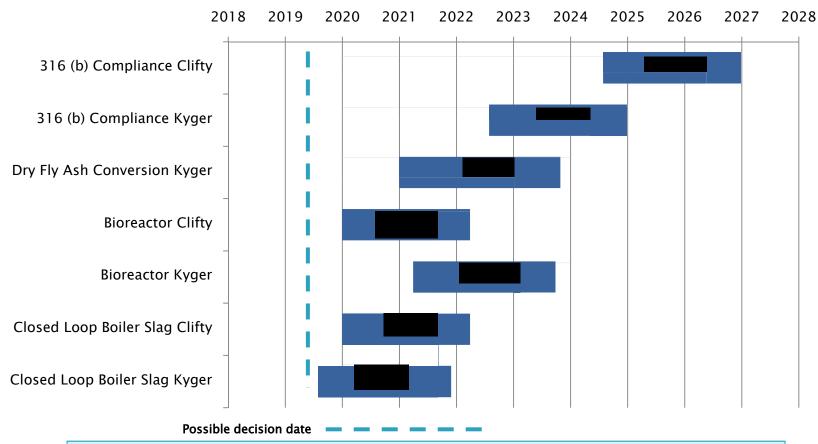
- Current installed FGD Wastewater Treatment considered best technology
- Boiler Slag Dry Conversion (Bottom Ash) not required

Any pond closure requirements will be funded through decommissioning reserves

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 47 of 341 Arbough

Projected Environmental Investment





Assumptions:

Current ELG reconsideration results in reaffirming current rule and requirements Any pond closure requirements will be funded through decommissioning reserves

Potential Future Impacts:

Current ELG reconsideration results in revision of the rule (as shown in Best Case): Up to

- Current installed FGD Wastewater Treatment considered best technology
- · Boiler Slag Dry Conversion (Bottom Ash) not required

Reduction of Worst Case

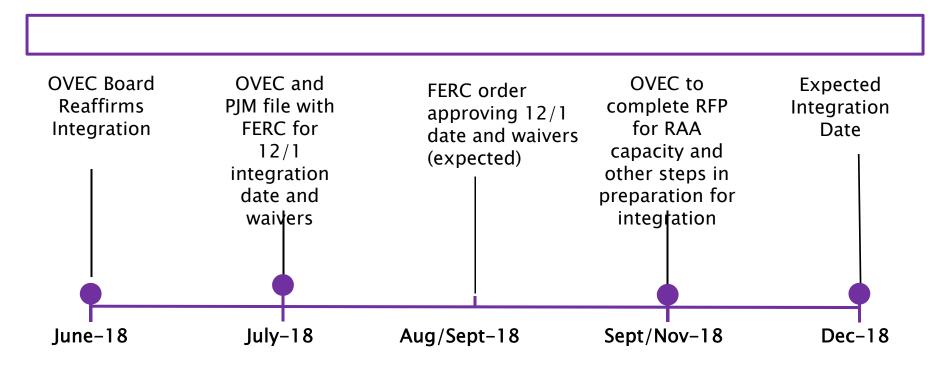
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 48 of 341 Arbough

PJM Full Membership Update

OVEC-PJM Integration Update

- On June 28, 2018, Board reaffirmed approval for integration.
- On July 12, 2018, OVEC and PJM filed with FERC for approval to complete integration on December 1, 2018 and for customary waivers and exemptions relating thereto.
- Pending FERC approval of the integration date and waivers, OVEC has been working with PJM Staff on technical steps to complete integration on December 1, 2018.

Projected OVEC-PJM Integration Timeline



Assumptions:

- Above is an outline of the basic steps OVEC intends to pursue regarding full integration into PJM.
- The outline is intended as an overview and does not contain all steps or aspects of the integration process.
- Estimates of timing are preliminary and subject to change.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 51 of 341 Arbough

Mid-Year Operational and Financial Performance Update

Arbough

Open Book Leadership (OBL) Scoreboard Update Attachment to Response to SC-1 Question No. 11 Page 52 of 341 Mid-Year Performance

	1-11-41-1-641-1-611-611-61									
OVEC /IKEC – OBL Plant Scoreboards										
			Kyger Creek Plant				Clifty Creek Plant			
			2017 2018			2017 20		018		
			Actual	Target	June YTD Actual		Actual	Target	June YTD Actual	
Safety	Recordable Rate (YTD)		2.70	0.59	1.55		0.00	0.59	0.71	
	DART Rate (YTD)		2.32	0.22	0.77		0.00	0.22	0.71	
Environmental Compliance	MATS (Mercury, Particulate Matter, Acid Gases)		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance	
	NOx Tons (Ozone Season)		843	988	235		1,039	1,381	504	
		•								
Drivers of Critical Number Total Production Power Cost \$/MWhr	Reliability	EFOR	5.7%	7.5%	4.1%		7.1%	7.5%	7.4%	
		Commercial Availability	85%	90.0%	89%		90%	90.0%	84.2%	
	Energy Cost	Heat Rate	10,501	10,400	10,658		10,741	10,600	10,505	
		Fuel Cost Total Fuel/ Net Gen			\$21.84				\$23.28	
	Demand Cost	O&M								
	Continuous Improvement	Process Improvements ₁	556	480	549		875	550	754	

1) Process Improvements include standard work development

- Reviewed at **Plant Huddles** (weekly)
- Future Focused (80% / 20%)
- Highlight **Opportunities** for **Improvement**
- Metrics are key drivers to Critical Number -\$/MWhr

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Ohio Valley Electric Corporation Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Page 53 of 341 Arbough

Calendar Year 2018

in thousands of dollars							
	Budget	Projected	Dollar	Percentage			
	<u>2018</u>	<u>2018</u>	Over/(Under)	Over/(Under)			
Generation Sales Estimated Delivered Power Sales from OVEC Generation (MWhr)							
Projected Energy Use Factor %							
Projected Net Capacity Factor %							
Topotica Net Gapacity Factor 76							
Generation Costs (Energy and Generation Operating Costs)							
Energy Charge							
Projected Coal Cost (delivered)							
Projected Allowance Cost (based on projected weighted average inventory)							
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byprodu							
Total Projected Energy Costs							
Projected Energy Costs - \$/MWhr							
Generation Operating Costs (Demand Charge)							
Projected Annual Capital Improvement Costs (ICPA Component A)							
Projected Operation and Maintenance Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B)							
Projected Taxes (ICPA Component C)							
Projected ROE Costs (ICPA Component D)							
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D							
Projected Generation Operating Costs (Demand Charge) - \$/MWhr							
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr							
Transmission Costs							
Transmission Operating Costs (Demand Charge)							
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission							
Projected Transmission and Dispatch Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B) - Transmission							
Projected Total Transmission Costs							
Projected Transmission Costs - \$/MWhr							
Non-Operating Costs (Debt and Obligations)							
Non-Operating Cost (Demand Charge)							
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)							
Projected Long-Term Debt Costs (ICPA Component A)							
Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A)							
Projected Postretirement Benefit Obligation (ICPA Component E)							
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)							
Total Projected Non-Production Deniand Costs (ICI A Components A, E, & 1)							
Projected Non-Operating Costs - \$/MWhr							
Total Billable Costs (Energy and Demand Charge)							
Summary of ICPA Billable Power Costs							
Grand Total Projected Energy Costs							
Grand Total Projected Demand Costs							
Grand Total Projected ICPA Billable Costs							
Dividend							
Projected Dividend							
Summary of ICPA Billable Power Production Costs Less Projected Dividend							
Total Projected Power Production Costs Less Projected Dividend							
Projected Billable Costs (Energy and Demand) - \$/MWhr							

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Meeting December 5, 2018

	5666111561 6, 2616	
1.	Call Meeting to Order (2 P.M.)	Mark McCullough
2.	Roll Call - Quorum (OVEC and IKEC)	Justin Cooper
3.	 Election of Directors and Officers Raja Sundararajan to replace Julie Sloat (OVEC Director and Executive Committee Member) Julie Sloat to replace Lonni Dieck (OVEC and IKEC Assistant Secretary and Assistant Treasurer) 	Mark McCullough
4.	Approve Minutes of Prior Meetings - Resolutions (OVEC and IKEC)	Justin Cooper
5.	AEP Service Corporation Service Charges - 2018 Projection vs. Estimate - 2019 Budget - 2019 Resolutions (OVEC and IKEC)	Kay Martin
6.	2018 Highlights & Future Cost Profile - Results of Continuous Improvements (LEAN)	Justin Cooper
7.	OVEC and IKEC Environmental Compliance Update	Mike Brown
8.	Construction Budget Review - 2019 Construction Budget - 2020-2021 Construction Budget Forecast - 2019 Resolutions (OVEC and IKEC)	Justin Cooper
9.	Report on Operating Activities - 2018 Strategic Plan	Rob Osborne Cliff Carnes Annette Hope
10.	OVEC Operating Committee Report -PJM Status -DOE Separation	Scott Cunningham Brian Chisling
11.	Treasurer's Report - Projected 2019 Finance Activities	Justin Cooper
12.	OVEC Power Cost Projections - 2018 Projection vs. Estimate - 2019-2021 Projection	Justin Cooper
13.	Independent Auditor's Comments and Questions (Deloitte & Touche)	Bob Bitter Mike Honan
14.	Open Discussion	
	Adjournment	

Executive Session

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 55 of 341 Arbough



12/5/18 Boards of Directors' Meeting Presentation

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 56 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Minutes of Meeting Board of Director' Meeting December 5, 2018

WHEREAS, effective as of the election of the persons specified herein, Ms. Julie Sloat will be resigning as a member of the Board of Directors (Board) of OVEC and as a member of the Executive Committee and any other committees of the Board of OVEC;

WHEREAS, effective as of the election of the persons specified herein, Ms. Lonnie Dieck will be resigning as Assistant Secretary and Assistant Treasurer of OVEC and IKEC; and

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the OVEC Board and as officers of OVEC and IKEC as described below.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Raja Sundararajan be elected a Director of the Board of OVEC and appointed as a member of the Executive Committee of OVEC; and it is further

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Julie Sloat be appointed as Assistant Secretary and Assistant Treasurer of OVEC and IKEC, and it is further

RESOLVED, that the foregoing resignations, elections and appointments shall be effective as of January 1, 2019.

Raja Sundararajan Vice President - Regulatory Services, American Electric Power



Raja Sundararajan is vice president, Regulatory Services. In this position, he is responsible for AEP's regulatory activities before 11 state regulatory commissions and the Federal Energy Regulatory Commission (FERC).

Previously, Sundararajan was vice president - Transmission Asset Strategy and Policy for AEP, responsible for the oversight of all Regional Transmission Organization (RTO), Federal Energy Regulatory Commission (FERC), state regulatory and strategic matters related to AEP Transmission.

Sundararajan also served as managing director - Transmission Business Strategy, responsible for executing business plans for AEP Transcos and Joint Venture Development. He also worked to develop, communicate and implement strategies and RTO policies for internal Transmission assets and joint venture projects.

Sundararajan joined AEP in Commercial Operations and held management positions in Treasury and Corporate Finance, primarily responsible for oversight of debt and financing issues related to AEP and its operating companies. He also has served as the managing director of Market Risk, overseeing financial risk and providing independent oversight to AEP Commercial Operations and AEP Energy Partners trading and marketing positions.

He holds a bachelor's degree in mechanical engineering from the Indian Institute of Technology, Madras, India; a master's degree in mechanical engineering from the University of Maryland, and a master's degree in business administration from the University of Michigan.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 58 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
Resolutions of Minutes of Prior Meetings
Boards of Directors' Meeting

December 5, 2018

OVEC

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 8, 2017, February 21, 2018, April 27, 2018, June 15, 2018, and June 28, 2018, are approved.

IKEC

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 8, 2017, February 21, 2018, April 27, 2018, and June 15, 2018, are approved.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 59 of 341 Arbough

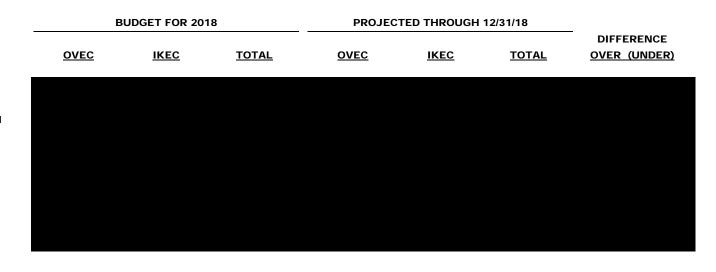
AEPSC Service Charges

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 60 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES FOR CALENDAR YEAR 2018 PROJECTED THROUGH DECEMBER 31, 2018

GENERAL SERVICES

OPERATION & MAINTENANCE
WORK MANAGEMENT SYSTEM - MAXIMO CONVERSION
ENVIRONMENTAL ACTIVITIES
TRANSMISSION
FUEL PROCUREMENT AND TRANSPORTATION
GENERAL ADMINISTRATIVE SERVICES
OTHER GENERAL SERVICES
TOTAL GENERAL SERVICES

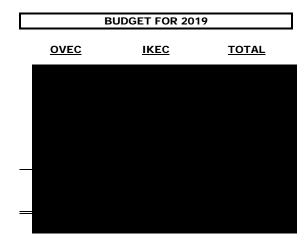


Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 61 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES BUDGET FOR CALENDAR YEAR 2019

OPERATION & MAINTENANCE
WORK MANAGEMENT SYSTEM - MAXIMO CONVERSION
ENVIRONMENTAL ACTIVITIES
TRANSMISSION
FUEL PROCUREMENT & TRANSPORTATION
GENERAL ADMINISTRATIVE SERVICES
OTHER GENERAL SERVICES

TOTAL AEPSC GENERAL SERVICES



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 62 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
AEP Service Corporation 2019 Service Charges
Boards of Directors' Meeting

December 5, 2018

OVEC

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of \$\frac{1}{2}\text{million} for calendar year 2019.

IKEC

RESOLVED, that the officers of Indiana-Kentucky Electric Corporation may request and obligate Indiana-Kentucky Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Ohio Valley Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of \$\frac{1}{2}\text{million} for calendar year 2019.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 63 of 341 Arbough

OVEC LEAN Cost Performance

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 64 of 341 Arbough

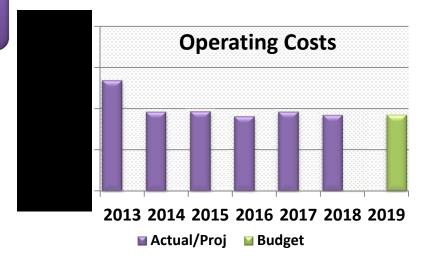
2018 LEAN Cost Structure

Demand Cost – Operating Costs

(CAPEX, O&M, A&G)

Approx. \$ - Reduction from 2013 to 2018

- Held Demand Flat (within 1%)
- •With efforts in Continuous Improvement and Open Book Leadership improving process, creating efficiencies and savings to offset costs
- Optimizing Operating, Maintenance, and Capital (OMC)
- Absorbing inflation, interest rates, wage increase, and outage scope variation
- Employee Benefit Plan changes
- •Staffing Level Adjustments Approx. + 22% reduction from 2012
- •Improving Reliability 2015 EFOR 19% to projected 2018 EFOR 6.5%

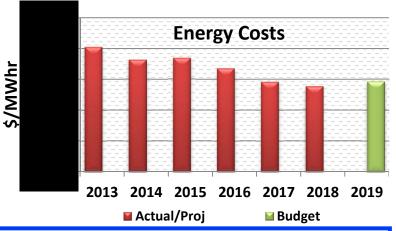


Energy Cost

Approx. \$

from 2013 to 2018

- Downward Trend in Fuel Costs due to:
- •Continuous Improvements consumable feed rates, improvements around demurrage and reduction of reagents
- •Heat Rate Improvement driven by a cross departmental/locational Heat Rate improvement team



In Total OVEC/IKEC's LEAN program has implemented over 3,000 Process Improvements and over ideas over the past 6 years.

rom employee



Case No. 2021-00393

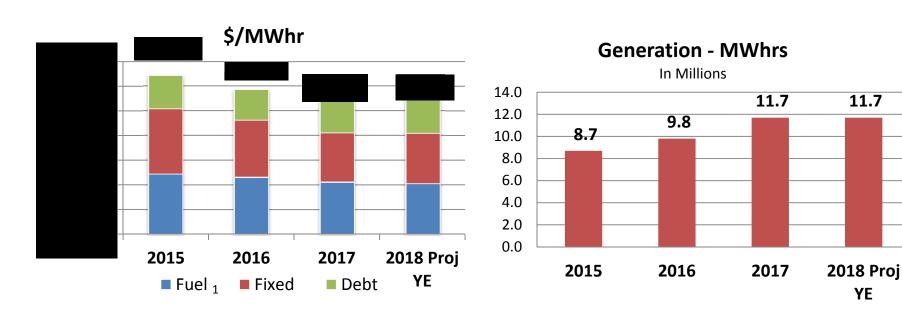
11.7

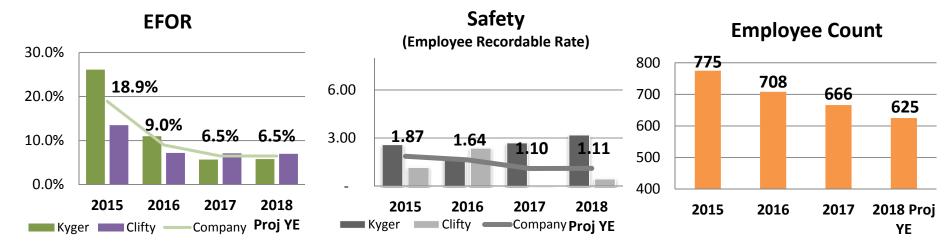
ΥE

Attachment to Response to SC-1 Question No. 11

Page 65 of 341 **Arbough**

2015 – 2018 Performance





Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

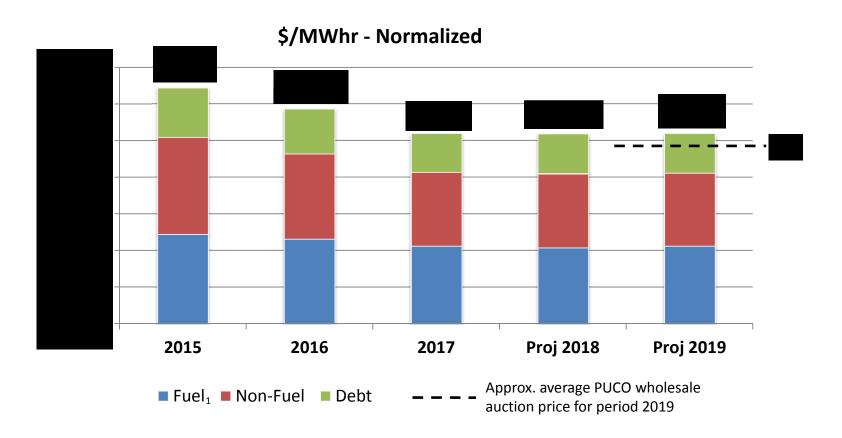
Page 66 of 341

Arbough



\$/MWhr - Normalized

(excluding event driven costs)



Excludes non-traditional or event driven costs – debt reserve, increased finance cost, legal and other expenses due to Sponsor event

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 67 of 341 Arbough

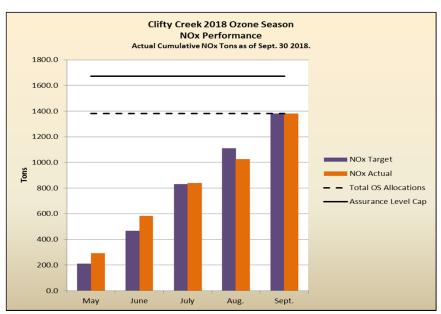
Environmental Compliance Update

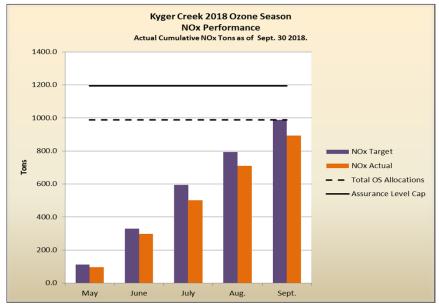


Review of 2018 Ozone NO_x Performance

Both plants successfully operated within their NOx emission targets again in 2018. In addition, OVEC-IKEC generated more megawatts during the 2018 Ozone Season compared to 2017 (and prior 5-year average) by applying lessons learned from 2017.

- Total 9.2% increase in Ozone Season generation in 2018;
- Unit 6 dispatched 22 more days in 2018 Ozone Season (16 days in 2017 vs 38 days in 2018);
- Ozone Season emission rates at/near historical lows (average emission rate between 0.070 and 0.085 lb/mmBtu for SCR controlled units)





Status of Ozone Season Legal Action: US EPA denied Maryland Ozone NAAQS 126 Petition (and Delaware petitions) in October 2018. Maryland, Delaware and NGO's filed requests for review with the D.C. Circuit Court in November 2018. UARG filed a Motion to Intervene. New York 126 Petition pending, expecting EPA to deny as well.



Environmental Compliance Update

MATS Compliance Status

- Clifty Creek: Continued to maintain compliance with all MATS obligations;
- Kyger Creek: Continued to maintain substantial compliance with PM and SO₂ limits, but experienced one Hg limit issue;
 - Kyger Creek Station exceeded its 30-day rolling average for mercury on Stack 12 in early September;
 - JBR12 experienced unusually high ORP for a 26-hour period resulting in a mercury (Hg) re-emission event. The resultant high Hg trap pushed the stack's average from approximately 0.8 lb/tBtu to 1.56 lb/tBtu;
 - Once ORP returned to normal range in JBR, actual Hg emissions dropped back to normal ranges;
 - OVEC investigated the event and has taken corrective and preventative measures; and
 - Kyger Stack 12 returned to compliance with the 30-day rolling average Hg limit on October 10, 2018.



Environmental Policy Update

Effluent Limitation Guidelines (ELG) 2018 Update

- EPA is continuing to revise the ELG Rule requirements for FGD wastewater and bottom ash transport water. Revised draft rule may not be available until early 2019, final rule targeted for late 2019 or early 2020.
 - Impact of changes in political, regulatory, or legal climate may impact risk and cost from future EPA requirements;
 - OVEC-IKEC remains optimistic EPA will add some flexibility into the rule for the size of units and/or for flexibility allowing limited discharges from bottom ash pond impoundments – e.g., high rainfall or maintenance activities;
 - OVEC-IKEC anticipates there may be a continued opportunity to secure some relief from the original overly stringent FGD WWTP final effluent limits that would have required biological treatment; and
 - Dry fly ash conversion at Kyger Creek remains a compliance obligation.

Next Steps for ELG compliance

- Kyger Creek: Continue with Dry Fly Ash conversion analysis
 - Requested a compliance date of December 31, 2023 in NPDES Permit renewal filed on November 1, 2018.
- Clifty Creek: File permit modification request once new ELG Rule is issued.



Environmental Policy Update

316(b) Update

- Section 122.21(r) of the 316(b) rules require submittal of comprehensive studies and recommendations on cooling water intake structure upgrades
 - Kyger Creek: Report submitted with the NPDES permit renewal package filed November 1, 2018;
 - Clifty Creek: Report being finalized and will be submitted in early 2019.
 - Both reports request consultation with state regulatory agencies and their subsequent site-specific determination of what constitutes BAT consistent with Section 125.98(f) of the 316(b) Rule; and
 - State agency determination will be requested before developing detailed costs and establishing a schedule for cooling water system intake upgrades.



Environmental Policy Update

Coal Combustion Residual (CCR) Update

- Portions of the CCR Rule are being reconsidered and additional rulemaking is expected.
 - Reconsideration may introduce the risk of higher compliance costs.
- On August 21, 2018, the D.C. Circuit Court issued a decision regarding multiple issues contained in the CCR Rule that had been brought by multiple petitioners, including USWAG, environmental groups, and EPA.
 - The Court ruled that EPA's decisions to exempt legacy impoundments at closed facilities, allow unlined surface impoundments to continue to operate, and to classify surface impoundments with two feet of compacted clay as "lined ponds" were arbitrary and capricious;
 - EPA did not file a request for reconsideration; and
 - The industry is expecting EPA to begin a new rule making addressing the Court's decision, which we
 anticipate will contain new requirements for these CCR surface impoundments.

OVEC CCR Compliance Status/Next Steps

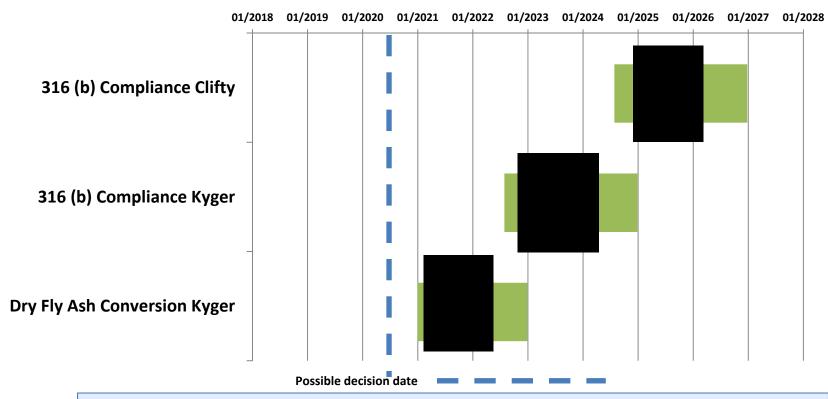
- Meeting all CCR recordkeeping, reporting and monitoring requirements YTD;
- Groundwater monitoring system in place, background data collected, and detection monitoring continues;
- Some statistical increases in data have been observed, alternative source demonstrations were conducted;
- Assessment monitoring at two of our CCR surface impoundments has been initiated; and
- OVEC continues to work with our Qualified Professional Engineer, our state regulatory agencies, and our trade associations on regulatory issues while we await further action from EPA on CCR Rule revisions.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 73 of 341 Arbough



Projected Environmental Investment

Best Case – Timeline



Assumptions:

Current ELG reconsideration results in a revision of the rule:

- Current installed FGD Wastewater Treatment considered best technology
- Boiler Slag Dry Conversion (Bottom Ash) not required

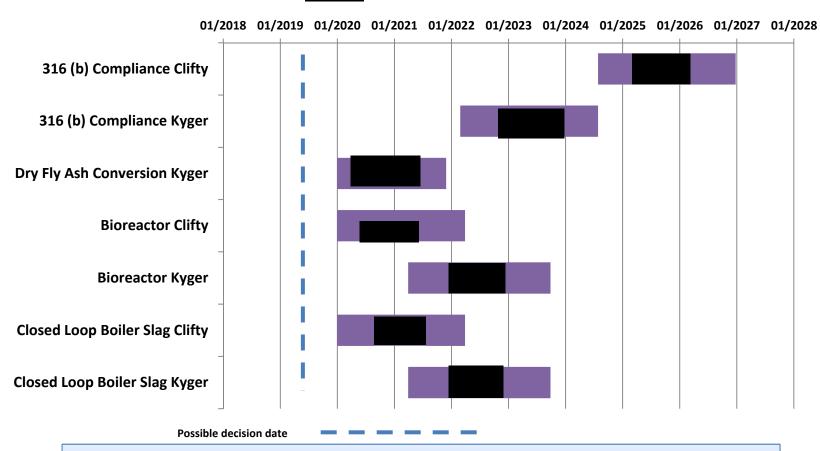
If applicable, separate pond closure requirements will be funded through decommissioning reserves



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 74 of 341 Arbough

Projected Environmental Investment





Assumptions:

Current ELG reconsideration results in reaffirming current rule and requirements Any pond closure requirements will be funded through decommissioning reserves

Potential Future Impacts:

Current ELG reconsideration results in revision of the rule (as shown in Best Case): **Up to**

- Current installed FGD Wastewater Treatment considered best technology
- Boiler Slag Dry Conversion (Bottom Ash) not required



Current Gypsum and CCR Sales

Kyger Creek:

- Kyger Creek now selling the bulk of Gypsum production (greater than 80%) via off-site trucking.
 - Longer-term barge loading option under negotiation with wallboard manufacturer.
- Kyger Creek sales of boiler slag continue (HARSCO).

Clifty Creek:

- Clifty Creek now selling Gypsum via a short-term trucking contract to local wallboard manufacturer.
 - Longer-term barge loading contract being negotiated.
- Limited fly ash sales are taking place, boiler slag being used for landfill operations but local market is also available for sales.

Gypsum and CCR sales positively impact Energy Costs and improve unit dispatch. Longer-term cost savings possible from avoided landfill expansions.



Longer-Term Opportunities/Compliance Obligations

Fly Ash at Kyger

Researching partnerships in fly ash marketing and in Capital Investment
 Impact: Possible reduction in Dry Fly Ash conversion costs at Kyger Creek and improved opportunities to market dry fly ash

Gypsum:

Establishment of long-term gypsum transport/loading solutions at both plants

Clean Power Plan (CPP)

- On August 21, 2018, EPA proposed Affordable Clean Energy (ACE) Rule as an alternative to the CPP.
 - Industry generally supports the ACE rule (legal, inside the fence, etc.). Comment deadline was October 31, 2018, final rule possible in mid to late 2019;
 - Anticipate the formal repeal of CPP shortly before or concurrent with issuance of final ACE rule; and
 - Compliance obligations to be determined at State level.

Future Environmental Obligations

 Impact of changes in political, regulatory, or legal climate may impact risk and cost from future EPA requirements

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 77 of 341 Arbough

Construction Budget



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

> Page 78 of 341 Arbough

2019 Construction Budget

(requesting BOD approval)

Year	Loc	Project Name		Amount	IRR%	Paybk
2019	KCP	U#1-5, FGD, & Simulator Ovation Controls Replacement (2 of 2)				
2019	KCP	U#2 1st Baffle Wall Replacement				
2019	CCP	U#1-6 Station 1 Barge Unloader Rebuild				
2019	CCP	U#1-6, FGD, & Simulator Ovation Controls Replacement (1 of 2)				
2019	CCP	U#5 Bus and Middle Air Blast Circuit Breaker Replacement (7/8 of 17)				
2019		Minor Projects (under \$500k)				
2019		Contingency Fund				
			2019 Total			



2019 Construction Projects highlight continued replacement of original boiler tubing to address current and future reliability issues with an additional focus on replacement of obsolete unit controls.

Examples of Projects Delayed due to Prioritization and Risk Evaluation

- Baffle Wall Replacements
- Generator Rewinds



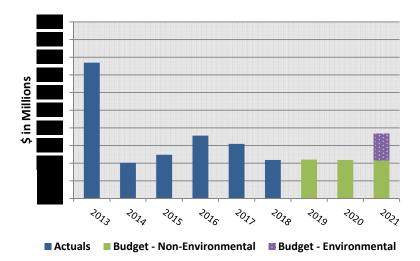
Attachment to Response to SC-1 Question No. 11





2020-2021 Construction Budget Forecast

Historic and Projected Construction Costs



2020-2021 Construction Budget Forecast:

To minimize the requirement for long-term debt financing, 2020-2021 Construction Forecast has been adjusted to provide funding for upcoming Environmental Projects to minimize the impact on total Demand Cost.

Projected Non-Environmental Construction Projects will be reviewed and prioritized based on reliability impact and related economic benefit.

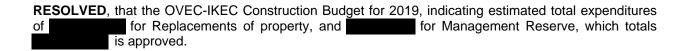
		OVEC/IKEC Construction Forecast	
Year	Loc	Project Name	Amount
2020	ССР	U#1-6, FGD, & Simulator Ovation Controls Replacement (2 of 2)	
2020	KCP	U#3 1st Baffle Wall Replacement	
2020	ССР	U#5 SSH Inlet Element - Material and Labor	
2020	ССР	Bus and Middle Air Blast Circuit Breaker Replacement (9/10 of 17)	
2020		Minor Projects (under \$500k)	
2020		Contingency Fund	
		2020 Total Non-Environmental	
		Environmental Project Funding	
		2020 Grand Total	
2021	KCP	U#1 1st Baffle Wall	
2021	CCP	U#2 SSH Inlet Element - Material and Labor	
2021	SYS	X530 Switchyard Bypass Project	
2021	CCP	U#1-6 Coal Yard Controls Replacement (1 of 3)	
2021	CCP	Bus and Middle Air Blast Circuit Breaker Replacement (11/12 of 17)	
2021		Minor Projects (under \$500k)	
2021		Contingency Fund	
		2021 Total Non-Environmental	
		Environmental Project Funding	
		2021 Grand Total	

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 80 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
OVEC-IKEC Construction Budget
Boards of Directors' Meeting

December 5, 2018

OVEC-IKEC



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 81 of 341 Arbough

Report on Operating Activities

Attachment to Response to SC-1 Question No. 11
D Performance
Page 82 of 341
Arbough

Open Book Leadership (OBL) Scoreboard Update – YTD Performance

		OVEC /	/IKEC – (OBL Plan	t Scoreb	oard	ds			
Kyger Creek Plant Clifty Creek Plant										
			2017	2017 2018			2017		018	
			Actual	Target	Oct YTD Actual		Actual	Target	Oct YTD Actual	
	Recordable Rate (YTD) DART Rate (YTD) Contractor Recordable Rate (YTD)		2.70	0.59	2.86		0	0.59	0.43	
Safety			2.32	0.22	1.91		0	0.22	0.43	Reviewed at
			1.32	0.59	2.11		1.61	0.59	1.93	Plant Huddles (weekly)
Environmental	MATS (Mercury, Particulate Matter, Acid Gases)		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance	• Future Focused (80% / 20%) • Highlight
Compliance	NOx Tons (Ozone Season)		843	1,092	892		1,039	1,526	1,378	Opportunities Improvement
						1				Metrics are key
	Reliability	EFOR	5.7%	7.5%	5.3%		7.1%	7.5%	7.5%	drivers to Critic Number -
Drivers of Critical	Reliability	Commercial Availability	84.8%	90.0%	87.6%		89.9%	90.0%	85.0%	\$/MWhr
Number	Energy Cost	Heat Rate	10,501	10,400	YE Proj. 10,395		10,741	10,600	YE Proj. 10,593	
Total Production Power Cost		Fuel Cost Total Fuel/ Net Gen			\$21.77				\$23.75	
\$/MWhr	Demand Cost	О&М								
	Continuous Improvement	Process Improvements	490	480	720		581	400	1,160	

OVEC 2018 Strategic Plan - Corporate

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}				
		Define, Communicate and Execute the Safety Action Plan				
	Improve Safety Culture	Contractor Oversight and Safety Standardization				
Zero Harm	Improved Clearance Procedure Adherence					
	First Line Supervisor Field Observation and Guidance					
	Improve Use of HPI Tools	Application Based Training				
	Increase Reliability, Reduce EFOR and Optimize Commercial Availability	Focus Around Process Ownership and Process Health				
Provider of Choice	Improve Heat Rate	Cross Functional Heat Rate Team	1 - Initiative is a broad			
	Improve Fiscal Responsibility	Financial Education - Including Specific Events that Have Impacted Our Business	reaching generalized need.			
		Determine What the Team Wants				
	Improve Communication Processes	Communication Conducted in Small Groups in a Face-to- Face Format	2. Tantinal Antique in a			
Culture of Engagement	Build Culture of Accountability	Clearly Defined and Communicated Job Expectations Followed by Feedback and Coaching with Balanced Recognition	2 - Tactical Action is a specific action to			
	Improvement Through Culture Surveys, Assessment and Action Planning	Communicate Survey/Assessment Results, Associated Actions and Outcomes	achieve a desired goal.			
	Improved Team Performance	Develop Cross-Functional Workforce, Where Applicable				
Operational	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans Among All Departments	3 - Possible additional			
Excellence	Employee Development	Assignment of Designated Position Backup, Where Applicable	Tactical Actions to be			
	Successful WAM Implementation	Workforce Teams Embrace WAM Team Training to Facilitate the Transition from Asset Suite to Maximo	determined by Business Unit.			
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Increase Workforce Engagement				
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Standards and Create Use Guidelines				
	Standard Work Focus	Promote Standard Work Development, Utilization and Modification				

OVEC 2018 Strategic Plan – Clifty Creek

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}
	Improve Safety Culture	Housekeeping Standard Developed and Communicated
	improve sarety culture	Use of Close Call Incidents to Improve Hazard Awareness
Zero Harm	Improved Clearance Procedure Adherence	Conduct Clearance Training (Written and Practical Demonstrations) Prior to Annual Outages
	First Line Supervisor Field Observation and Guidance	Utilize Field Observations to Coach and Promote Safety Goals
	Improve Use of HPI Tools	Develop Scenarios From Past Events to Educate HPI Use and Importance
	Increase Reliability, Reduce EFOR and Optimize Commercial Availability	Participate in OVEC JBR Reliability Group
Provider of Choice	Improve Heat Rate	ldentify and Use Operational Improvements (CO2 Monitors) to Achieve Heat Rate Goal
	Improve Fiscal Responsibility	Communicate Outage Costs of Specific Events to All Departments
	Improve Communication Processes	Communications Conducted in Small Groups in a Face-to- Face Format
Culture of Engagement	Build Culture of Accountability	Build on Job Expectations Through Coaching and Skill Building of Front-Line Supervisors
	Improvement Through Culture Surveys, Assessment and Action Planning	Communicate Survey Results and Focus on Action Items and Responses
	Improve Team Performance	Development of Cross-Functional Work: Operations (AEO work scope)
Operational Excellence	Employee Development	Utilize Learning Assessments After Face-to-Face Training Sessions to Gage Understanding
	Successful WAM Implementation	Transition Work Scheduling From Weekly to Daily with Operations/Maintenance Team Approach
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Review CIP Stand-Up Meetings for Improvements and Engagement
Continuous Improvement	Root Cause Analysis (RCA) Focus	Use RCA for Sustainable Corrections to Process and Equipment Problems
	Standard Work Focus	Improve Existing Standard Work Procedures Using Post-Job Feedback

Clifty Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

3 Top Areas of Success

3 Top Areas of Opportunity

OVEC 2018 Strategic Plan – Kyger Creek

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}		
	Improve Safety Culture	Implement Program to Raise Awareness of Work Place Ergonomics and Need for Improvement		
Zero Harm	Improved Clearance Procedure Adherence	Conduct Clearance Training Prior to Annual Outages and Infield-Observations Focused on Individuals Role in the Process		
	First Line Supervisor Field Observation and Guidance	Verify In-Field Observations and Coaching by Supervisors to Ensure Quality, Consistency and Effectiveness		
	Improve Use of HPI Tools	Application Based Training, with Video and Hands-On Examples and Case Studies		
	Increase Reliability, Reduce EFOR and Optimize Commercial Availability	Develop Top 10 List of Unavailability Events For Communication and Focus on Improvement		
Provider of Choice	Improve Heat Rate	Monthly Review and Recommendations for Improvement by Cross Functional Team		
	Improve Fiscal Responsibility	Build Greater Understanding of Cost and Cost Control at the Supervisor Level		
	Improve Communication Processes	Communication Conducted in Small Groups with Face-to- Face Format		
Culture of Engagement	Build Culture of Accountability	Clearly Defined and Communicated Job Expectations		
	Improvement Through Culture Surveys, Assessment and Action Planning	Communicate Survey Results Timely and Work with Team on Developing Actions to Improve as Needed		
	Improve Team Performance	Develop Cross-Functional Workforce: Departments Develop Shared Tasks with Consistent Clearance Requirements		
Operational Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans Among Departments		
	Successful WAM Implementation	Workforce Teams Embrace WAM Team Training to Facilitate the Transition from Asset Suite to Maximo		
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Increase Workforce Engagement with Additional Targeted CIP Training		
Continuous Improvement	Root Cause Analysis (RCA) Focus	Develop Guidelines and Increase Number of Employees Trained		
	Standard Work Focus	Promote Standard Work Development, Utilization and Modification		

Kyger Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

3 Top Areas of Success

3 Top Areas of Opportunity

Case No. 2021-00393 OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION THE RESPONSE to SC-1 Question No. 11 Page 86 of 341 **Treasurer's Report** Arbough **Boards of Directors' Meeting December 5, 2018**

	OVEC		<u>IKEC</u>		<u>C</u>	<u>onsolidated</u>
CASH AND INVESTMENTS					_	
Cash and Short-Term Investments	\$	65,544,112	\$	=	\$	65,544,112
DOE Settlement Reserve Account Debt Reserve Account		70,946,302 49,912,981		-		70,946,302 49,912,981
Total Cash and Investments at October 31, 2018	\$	186,403,395	\$	<u>-</u>	\$	186,403,395
Total Gash and investments at Gotober 61, 2010		100,400,000	Ψ		Ψ	100,400,000
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND						
Total D&D Assets at October 31, 2018	\$	24,517,225	\$	32,671,749	\$	57,188,974
EMPLOYEE BENEFIT PLAN ASSETS						
Pension Plan						
Supplemental Pension & Savings Plan						
Union Retiree Medical VEBA Trust						
Retiree Medical VEBA Trust						
Retiree Life Insurance VEBA Trust 401(h)						
Total Benefit Plan Assets at October 31, 2018						
Total Botton Chart Accorded at Cottober 61, 2010						
EQUITY Common Stock, 100,000 shares outstanding	\$	10,000,000	\$	3,400,000	\$	10,000,000
Retained Earnings		13,267,908		-		13,267,908
Total Equity at October 31, 2018	\$	23,267,908	\$	3,400,000	\$	23,267,908
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)				_	· · · · · · · · · · · · · · · · · · ·	
LONG-TERM DEBT						
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	\$	189,381,919	\$	-	\$	189,381,919
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		55,360,136		-		55,360,136
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		134,103,911		-		134,103,911
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		42,045,436		=		42,045,436
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		27,801,729		-		27,801,729
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026 2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040		108,913,236 81,159,727		=		108,913,236 81,159,727
2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		100,000,000		_		100,000,000
2009 Tax Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		75,000,000		-		75,000,000
2009 Tax Exempt Bonds, \$100M Series E, 5.625%, due October 1, 2019		100,000,000		_		100,000,000
2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000		-		100,000,000
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		200,000,000		-		200,000,000
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040		100,000,000		<u>-</u>		100,000,000
Total Long-Term Debt Outstanding at October 31, 2018	\$	1,313,766,094	\$	=	\$	1,313,766,094
SHORT-TERM DEBT						
Total Short-Term Debt Outstanding at October 31, 2018	\$	85,000,000	\$	-	\$	85,000,000

BBB-, Negative Outlook

CORPORATE UNSECURED CREDIT RATINGS

Fitch (rating affirmed November 9, 2018) Standard & Poor's (rating affirmed December 15, 2017)

BBB-, Negative Outlook Ba1, Negative Outlook Moody's (rating affirmed December 20, 2017)

FINANCING FOR 2019

Revolving Line of Credit \$200 M - 1Q 2019 Refinance 2019 Maturities/Expring Agreements \$125 M - 3Q 2019 Potential Economic Refinance of 2017 Financing \$150 M - Q2/3Q 2019

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 87 of 341 Arbough

OVEC Power Cost Projections

Ohio Valley Electric Corporation

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary
Calendar Year 2018

in thousands of dollars

Attachment to Response to SC-1 Question No. 11

Page 88 of 341 Arbough

Case No. 2021-00393

Dollar Projected Percentage 2018 2018 Over/(Under) Over/(Under) **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs) Energy Charge Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct s **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs** Grand Total Projected ICPA Billable Costs Dividend Projected Dividend Summary of ICPA Billable Power Production Costs Less Projected Dividend Total Projected Power Production Costs Less Projected Dividend Projected Billable Costs (Energy and Demand) - \$/MWhr

2019

2020

Ohio Valley Electric Corporation

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary Calendar Years 2019 - 2021 in thousands of dollars

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 89 of 341 Arbough

2021

Generation Sales Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) -Includes Projected Operation and Maintenance Costs (ICPA Component B Projected Administration and General Costs (ICPA Component B Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E Projected Decommissioning and Demolition Obligation (ICPA Component F Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs **Grand Total Projected Demand Costs** Grand Total Projected ICPA Billable Costs Projected Billable Costs (Energy and Demand) - \$/MWhr

Critical Assumptions:

Major Environmental Capital Projects (compliance projects approx. beg 2021) billed through Annual Capital Improvements, with minimal short term debt expense Long-Term Debt costs projection assumes refinancing in 2020 at investment grade rates with Sponsor issue resolved, does not include additional debt for defaulting Sponsor shortfall Assumes Funding Holiday of Contributions to Postretirement Benefit Obligation thru 2021 Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period Forecast assumes ICPA termination is 6/30/2040

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held December 5, 2018

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) was called to order by the President at 1 Riverside Plaza, Columbus, Ohio, on Wednesday, December 5, 2018, at 2:00 p.m., pursuant to notice duly given.

Mark C. McCullough, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the Meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Eric D. Baker (Phone)
Lonnie E. Beller (Phone)
Wayne D. Games (Phone)
James R. Haney (Phone)
Lana L. Hillebrand
Mark C. McCullough

Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin David W. Pinter (Phone) Julie Sloat (Phone) Paul W. Thompson (Phone) John A. Verderame

Mr. McCullough presented the following resolutions and on a motion duly made, seconded, and unanimously adopted, it was

WHEREAS, effective as of the election of Mr. Paul Chodak III specified herein, Mr. Mark C. McCullough will be resigning as a member of the Board of Directors (Board) of each of OVEC and IKEC and as a member of the Executive Committee and any other committees of the Board of each of OVEC and IKEC and as president of each of OVEC and IKEC; and

WHEREAS, OVEC and IKEC management have recommended to the remaining members of their respective Boards Mr. Paul Chodak III to be elected and/or appointed as a Director to the Boards and as president and as a member of Committees of OVEC and IKEC as described below.

RESOLVED, that, subject to any necessary action by the Federal Energy Regulatory Commission (FERC) under Section 305 of the Federal Power Act, Mr. Paul Chodak III be elected a Director of the Board of OVEC and appointed the president of OVEC and a member of the Executive Committee of OVEC.

RESOLVED, that the foregoing resignations, elections and appointments shall be effective as of January 1, 2019.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 91 of 341 Arbough

AND

WHEREAS, effective as of the election of the persons specified herein, Ms. Julie Sloat will be resigning as a member of the Board of Directors (Board) of OVEC and as a member of the Executive Committee and any other committees of the Board of OVEC;

WHEREAS, effective as of the election of the persons specified herein, Ms. Lonnie Dieck will be resigning as Assistant Secretary and Assistant Treasurer of OVEC and IKEC; and

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the OVEC Board and as officers of OVEC and IKEC as described below.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Raja Sundararajan be elected a Director of the Board of OVEC and appointed as a member of the Executive Committee of OVEC; and it is further

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Julie Sloat be appointed as Assistant Secretary and Assistant Treasurer of OVEC and IKEC, and it is further

RESOLVED, that the foregoing resignations, elections and appointments shall be effective as of January 1, 2019.

Mr. Cooper reported that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 8, 2017, February 21, 2018, April 27, 2018, June 15, 2018, and June 28, 2018, have been sent to each of the Directors. He asked that, if there were no corrections, such minutes be approved in the form in which they were circulated. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the Minutes of the Special Meeting of the Board of Directors of this Corporation, held on December 8, 2017, February 21, 2018, April 27, 2018, June 15, 2018, and June 28, 2018, are approved.

At the request of Mr. McCullough, Ms. Kay Martin reviewed the 2018 Service Corporation general expenditures, which were expected to be approximately Ms. Martin requested authorization for 2019 general expenditures for services from the AEP Service Corporation up to The primary general expenditures are expected to be in the areas of operation and maintenance, environmental activities, fuel procurement, and coal

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 92 of 341

Arbough

transportation. Ms. Martin stated that the 2019 Budget is similar to the 2018 Budget. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of for calendar year 2019.

At the request of Mr. McCullough, Mr. Justin Cooper reported on the 2018 LEAN cost structure. Mr. Cooper reviewed the results of the 2018 continuous improvements (LEAN) reductions and the operating, maintenance, and capital cost benchmarking budgets. Mr. Cooper reported that OVEC's operating, maintenance, and capital cost profile was projected to in 2018 compared with 2013. The energy cost reduction from 2013 to 2018 was expected to be Mr. Cooper also reviewed OVEC's key performance factors from 2015 to 2018.

Mr. McCullough asked Mr. Mike Brown to give an update on the OVEC and IKEC environmental compliance status and to report on the work to develop cost estimates for future environmental capital projects. Mr. Brown reported that the OVEC and IKEC 2018 ozone season NO_x emission rates and overall performance was better than expected. Both plants successfully operated within their NO_x emission targets under the new ozone rules for the second year in a row. In addition OVEC and IKEC generated more megawatts during the 2018 ozone season compared to 2017. Mr. Brown also reported on the MATS compliance status at each plant. Mr. Brown also reported on the status of developing cost estimates to comply with Effluent Limitations Guidelines, which may include the construction of closed loop boiler slag systems and/or FGD wastewater biological treatment systems at each plant; however, the cost estimates are contingent on additional anticipated EPA rulemaking on the effluent guidelines applicable to these wastewater discharges. Mr. Brown also reported on the status and next steps surrounding cost estimates for the conversion to dry fly ash handling at Kyger Creek Station. In addition, Mr. Brown provided an update on cost estimates to comply with Section 316(b) and the Coal Combustion Residual (CCR) rule. OVEC's current environmental capital investment "best-case" cost estimate for these projects is and the current "worst-

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 93 of 341

Arbough

case" cost estimate is An investment decision for additional funding for conceptual engineering and design will be required by mid-year 2019 to mid-year 2020.

Mr. McCullough asked Mr. Cooper to review the 2019 Construction Budget and the 2020-2021 Construction Budget Forecast. Mr. Cooper commented that the 2019 Construction projects highlight continued replacement of original boiler tubing to address current and future reliability issues with an additional focus on replacement of obsolete unit controls. Mr. Cooper reported that the Construction Budget for 2019 indicates estimated total expenditures of representing for Replacements of property and Management Reserve. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the OVEC-IKEC Construction Budget for 2019, indicating estimated total expenditures of **Security** for Replacements of property and for Management Reserve, which totals is approved.

Mr. McCullough asked Mr. Osborne to report on operating activities for the Clifty Creek and Kyger Creek plants. Mr. Osborne asked Clifty Creek Plant Manager Cliff Carnes and Kyger Creek Plant Manager Annette Hope to report on the 2018 Strategic Plan for each respective location highlighting three areas of success and three areas of opportunities.

Mr. McCullough asked Mr. Scott Cunningham to report on the OVEC Operating Committee and the status of OVEC's integration into PJM.

Mr. McCullough asked Mr. Brian Chisling to report on the DOE separation and the termination of the OVEC and DOE contract.

At the request of Mr. McCullough, Mr. Cooper reported on the status and timeline of the Corporation's finance activities. Mr. Cooper distributed to all members present a copy of the Treasurer's Report that included the following statistics:

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 94 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Treasurer's Report **Boards of Directors' Meeting** December 5, 2018

		OVEC		IKEC	<u>c</u>	Consolidated
CASH AND INVESTMENTS						
Cash and Short-Term Investments	\$	65,544,112	\$		\$	65,544,112
DOE Settlement Reserve Account		70,946,302				70,946,302
Debt Reserve Account		49,912,981		-		49,912,981
Total Cash and Investments at October 31, 2018	\$	186,403,395	\$		\$	186,403,395
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND						
Total D&D Assets at October 31, 2018	\$	24,517,225	\$	32,671,749	\$	57,188,974
EMPLOYEE BENEFIT PLAN ASSETS						
Pension Plan						
Supplemental Pension & Savings Plan Union Retiree Medical VEBA Trust						
Retiree Medical VEBA Trust						
Retiree Life Insurance VEBA Trust						
401(h)						
Total Benefit Plan Assets at October 31, 2018						
EQUITY						
Common Stock, 100,000 shares outstanding	S	10,000,000	\$	3,400,000	\$	10,000,000
Retained Earnings	•	13,267,908	•		*	13,267,908
Total Equity at October 31, 2018	\$	23,267,908	\$	3,400,000	\$	23,267,908
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)						
LONG-TERM DEBT						
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	\$	189,381,919	\$		\$	189,381,919
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		55,380,136				55,360,136
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		134,103,911				134,103,911
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		42,045,436				42,045,436
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		27,801,729				27,801,729
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026		108,913,238				108,913,236
2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040		81,159,727		- 5		81,159,727
2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		100,000,000				100,000,000
2009 Tex Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		75,000,000		8		75,000,000
2009 Tax Exempt Bonds, \$100M Series E, 5.625%, due October 1, 2019 2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000				100,000,000
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		100,000,000		- 1		100,000,000
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040		200,000,000 100,000,000		-		200,000,000 100,000,000
Total Long-Term Debt Outstanding at October 31, 2018	S	1,313,766,094	\$		9.	1,313,766,094
Total 2018-19111 Debt Outstanding at October 31, 2018	-	1,313,700,084	-		-0	1,313,700,084
HORT-TERM DEBT						
Total Short-Term Debt Outstanding at October 31, 2018	\$	85,000,000	\$		\$	85,000,000
CORPORATE UNSECURED CREDIT RATINGS						
Fitch (rating affirmed November 9, 2018)		, Negative Outlook				
Standard & Poor's (rating affirmed December 15, 2017)		Negative Outlook				
Moody's (rating affirmed December 20, 2017)	Ba1,	Negative Outlook				

FINANCING FOR 2019
Revolving Line of Credit \$200 M - 1Q 2019
Refinance 2019 Maturities/Expring Agreements \$125 M - 3Q 2019
Potential Economic Refinance of 2017 Financing \$160 M - Q2/3Q 2019

Page 31

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 95 of 341

Arbough

At the request of Mr. McCullough, Mr. Cooper provided information and discussed OVEC's year-to-date power costs estimated for 2018 and projections for 2019-2021. Mr. Cooper stated that based on current estimates OVEC expected to end 2018 with an average power cost of and an available power use factor of Mr. Cooper stated that the projected average power cost for OVEC power, delivered under the terms of the Inter-Company Power Agreement, ranges from \$ in 2019 to in 2021 using an estimated available power use factor of

Mr. McCullough introduced Mr. Bob Bitter of Deloitte & Touche. Mr. Bitter reported that Deloitte & Touche just began its audit to certify the 2018 Financial Statements that would be finalized in April 2019.

The Board moved to an Executive Session.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

Arbough

OHIO VALLEY ELECTRIC CORPORATION Actions Taken by Board of Directors April 2019

Paul Chodak III, President of OHIO VALLEY ELECTRIC CORPORATION (OVEC), in a letter dated April 2, 2019, stated that OVEC maintains a revolving credit facility for the short-term funding of working capital including inventories (fuel, fuel related, and material and supply) and interim financing of capital expenditures. This facility is OVEC's primary source of short-term liquidity to cover costs incurred other than income from the Inter-Company Power Agreement monthly billings. The current Revolving Credit Agreement (the "Agreement") has been in place since June 18, 2010 with the last extension on November 14, 2014, and the Agreement is scheduled to expire on November 14, 2019.

OVEC has been working with AEP Service Corporation Finance Department representatives along with KeyBank and PNC, the joint leads of the facility, on a three-year extension. The extended Agreement will reduce the current credit limit from \$200 million to \$185 million but will maintain the current interest rate. The reduced capacity impact on OVEC's access to liquidity will be mitigated by refinancing \$25 million of 2009A OVEC tax exempt bonds currently being held under the Agreement. The refinancing, which is projected to be in the second or third quarter of 2019, will reduce OVEC's current drawn balance of \$85 million by \$25 million and provide additional capacity that exists under the current Agreement. As discussed at the December 5, 2018 meeting of the Boards, the extension of the Agreement is critical to maintaining the current OVEC credit ratings and OVEC's future financial stability.

Signed authorizations have been received from all the Directors, and, accordingly, it was unanimously resolved as follows:

WHEREAS, the Corporation has in place an existing revolving credit facility with aggregate loan commitments of \$200 million (the "Existing Revolving Credit Facility"), for the purposes of funding the working capital requirements and other general corporate purposes of the Corporation (including capital expenditures);

WHEREAS, the commitments under the Existing Revolving Credit Facility are set to expire, and all outstanding loans under the Existing Revolving Credit Facility are set to mature, on November 14, 2019;

WHEREAS, the Corporation has determined that it should refinance and modify certain of the terms of the Existing Credit Facility, including, but not limited to, extending the commitment period and the final maturity of the loans and reducing the aggregate commitments to not more than \$185 million (the "Amended Revolving Credit Facility"); and

Page 97 of 341

WHEREAS, pursuant to an engagement letter dated March 14, 2019 (the Arbough "Engagement Letter"), the Corporation has engaged KeyBank National Association to serve as the administrative agent under the Amended Revolving Credit Facility (the "Administrative Agent") and each of KeyBanc Capital Markets Inc. and PNC Capital Markets LLC to serve as joint lead arrangers (the "Joint Lead Arrangers") to obtain commitments for the Amended Revolving Credit Facility from a syndicate of lenders.

NOW, THEREFORE, BE IT:

RESOLVED, that the Corporation's entering into a credit agreement, or an amendment to the credit agreement for the Existing Revolving Credit Facility, and other agreements, documents and instruments in connection therewith in order to effectuate the Amended Revolving Credit Facility as the Corporation shall deem necessary, proper, desirable or appropriate, with aggregate commitments of not more than \$185 million and otherwise on terms substantially consistent with the summary of terms attached to the Engagement Letter and such other terms as the Corporation may deem necessary, proper, desirable or appropriate (the "Amended Documents") is hereby approved. Such approval of the Corporation shall be evidenced by the execution of the Amended Documents by any of the President, any Vice President, the Secretary, the Treasurer or any Assistant Secretary or Assistant Treasurer of the Corporation (each, an "Authorized Officer"); and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation the Amended Documents to which the Corporation is to be a party; and further

RESOLVED, that each Authorized Officer of the Corporation is authorized and directed to execute and deliver on behalf of the Corporation such other agreements, instruments, financing statements, documents or certificates and to do and perform such things and acts, as they shall deem necessary or appropriate to carry out the transactions authorized by this resolution or contemplated by the Amended Documents, including but not limited to one or more future agreements entered into by the Corporation or any one or more future instruments, documents or certificates to be signed by the Corporation under any of the Amended Documents or otherwise for such purpose; and further

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized to negotiate, execute and deliver from time to time one or more agreements with counterparties selected by such Authorized Officer, the purpose of which is to manage the transactions contemplated herein, all upon such terms and conditions as said officer shall approve, said approval to be conclusively presumed by their execution and delivery of the Amended Documents; and further

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized and directed, in the name and on behalf of the Corporation, to do and perform, or cause to be done and performed, any and all such acts, deeds and things, to make, execute and deliver, or cause to be made, executed and delivered, all such consents, agreements, undertakings, documents, instruments or certificates, or to effect any necessary filings, with any and all appropriate regulatory authorities, state and federal, in the name and on behalf of the Corporation, to incur and pay all such fees and expenses and to engage such persons as each such Authorized Officer may, in the judgment of such Authorized Officer, deem necessary, proper, desirable

Page 98 of 341

or appropriate to effectuate or carry out fully the intent and purposes of the foregoing Arbough resolutions, including, but not limited to, the performance of the obligations of the Corporation under any agreement or document referred to herein or therein; and the execution by such Authorized Officers of any such consent, agreement, undertakings, document, instrument or certificate or the payment of any such fees and expenses or the engagement of such persons of or the doing by them of any act in connection with the foregoing matters shall conclusively establish their authority therefor and the approval and ratification of the agreements, undertakings, documents, instruments or certificates so executed, the expenses so paid, the persons so engaged and the actions so taken; and further

RESOLVED, that the Secretary or an Assistant Secretary of the Corporation be and hereby is authorized and empowered, for and on behalf of the Corporation, to certify and attest to any documents which such Secretary or Assistant Secretary may deem necessary, proper, advisable or appropriate to consummate the transactions contemplated by the documents heretofore authorized and empowered; provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document; and further

RESOLVED, that all actions previously taken and expenses incurred by any officer or director of the Corporation in connection with the transactions contemplated by the foregoing resolutions, including but not limited to the Corporation's entering into the Engagement Letter and engaging the Administrative Agent, the Joint Lead Arrangers and the other parties to the Engagement Letter to provide the services described in the Engagement Letter, are hereby adopted, ratified, confirmed and approved in all respects; and further;

RESOLVED, that these actions by the Directors of this Corporation be filed in the minute book of this Corporation.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Mid-Year Update Informational Meeting/Conference Call 1-877-253-4307 Passcode: 2002860

August 1, 2019

Welcome and Overview Rob Osborne
 Environmental Update Mike Brown

 NOx / CSAPR
 Compliance Update
 Updated Projected Future Capital Costs

 Mid-Year Operational and Financial Performance Update

 Open Book Leadership (OBL) Performance Metrics
 2019 Forecast Update

 Closing Comments Rob Osborne

OVEC-IKECBoards of Directors' Update

August 1, 2019

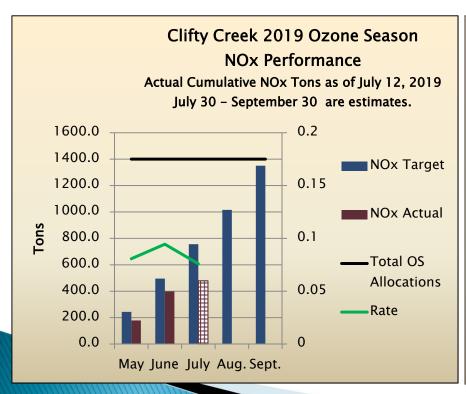


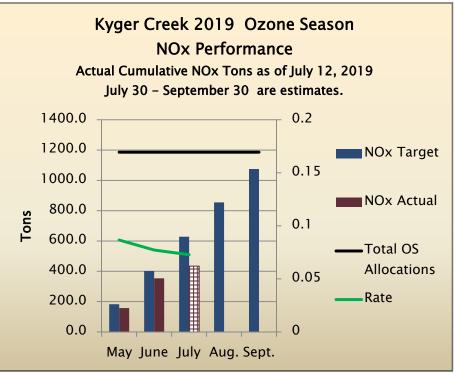
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 101 of 341 Arbough

Environmental Update

Review of Ozone NO_x Performance

To date, OVEC-IKEC ozone season NO_x performance has been excellent. Both plants are operating near historically low NO_x emission rates, and we are on track to be at or below the Company's NO_x ozone season emission targets for 2019.





ELG Environmental Regulatory Update

Effluent Limitations Guidelines Update

- EPA issued final ELG Postponement Rule in September 2017 for FGD Wastewater (FGDWW) and bottom ash transport water (BATW).
- EPA delayed the original compliance window for both wastewaters by two years, leaving the remainder of ELG Rule in tact.
- A new draft rule revising effluent limits was expected by December 2018 and a final rule by December 2019. However, the new rule's issuance has been delayed.
- Timely issuance of the new draft rule by end of 2018 would have given us an opportunity to improve forecast, costs and timing of required investment. The delay in issuing a draft rule will delay refinement in updated compliance cost estimates.
- Indications are that EPA may issue a new rule with some additional flexibility/optionality.

ELG Legal Update

<u>United States Court of Appeals for the 5th Circuit Decision</u> on eNGO legal challenge of portions of ELG Rule

- Unfavorable court decision issued on 4/12/19.
- The Court determined EPA was "arbitrary and capricious" in its ELG rule determinations relative to legacy wastewater and landfill leachate.
- > The Court vacated and remanded these portions of the rule back to EPA for further consideration.
- EPA did not file appeal, and will need to update record
- This may ultimately result in additional treatment and compliance costs for the industry.
 - OVEC-IKEC future risk on leachate may be low due to recycle, reuse plans at Kyger Creek, and CCR compliance activities associated with the landfill runoff collection pond at Clifty Creek.
 - Risk from legacy wastewater vacature/remand is currently unknown.

ELG Environmental Compliance Update

Clifty Creek

- Permit Modification Request was filed with IDEM to remove the April 1, 2022 ELG compliance dates for FGDWW and BATW. IDEM has not taken any formal action.
- IDEM is expected to act on modification request when EPA completes its new rule determining new compliance dates and/or new BAT limits.
- EPA delay in issuing new ELG rules results in some risk at Clifty Creek.

Kyger Creek

- NPDES Permit Renewal Application was filed in October 2018. OEPA is still working to draft a renewal NPDES permit.
- Updated engineering evaluation of dry fly ash conversion has been completed, and cost estimate range has been narrowed to range. Updated economic analysis and business case determination now under way.

CCR Environmental Compliance Update

OVEC-IKEC has two landfills and four ponds that meet the definition of a CCR Unit

- Groundwater analysis shows statistically significant increases (SSIs) at one pond at each plant.
 - The landfill runoff collection pond complex at Clifty Creek,
 - The boiler slag pond at Kyger Creek, and
 - Any pond closure requirements will be funded through decommissioning reserves.
- Alternative source demonstrations (ASDs) were conducted in 2018 and early 2019, and no alternative sources were definitively identified.
- Additional evaluations have shown no off-site migration of SSI parameters from either pond.
- We continue to work with our Qualified Professional Engineer on compliance activities while waiting on additional EPA rulemaking.
- Public meetings on the CCR ponds and optionality on next steps will be held in the fall.
- EPA expected to undergo additional CCR regulatory action within the next year as well.

Arbough

316(b) Environmental Compliance Update

Kyger Creek

- 316(b) Section 122.21(r) reports were completed and submitted to Ohio EPA as part of the NPDES permit renewal application in November 2018.
- DEPA has not taken action on 316(b) report or the NPDES permit renewal. We have been in discussions with OEPA and will have an opportunity to provide feedback prior to permit renewal.

Clifty Creek

- > 316(b) Section 122.21(r) report filed with IDEM in January 2019.
- IDEM to act on cooling system upgrades next permit cycle (i.e. during the 2022 NPDES permit renewal).

Clean Power Plan (CPP)/Affordable Clean Page 108 of 341 Energy (ACE) Rule Update

- USEPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019. Both actions will undergo legal challenges.
- ACE rule becomes effective on September 6, 2019.
 - Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - States have three years from ACE effective date to submit implementation plans.
 - States have a lot of flexibility in crafting state implementation plans; however, ACE is somewhat inflexible regarding EGU compliance options.
 - No emissions trading and no fleet, facility or common stack averaging.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Majority of gypsum continues to be sold for wallboard production.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- Boiler slag sales are above forecast (Harsco).
- Evaluating system modifications to comply with possible CCR/ELG requirements.

Clifty Creek

- Majority of gypsum being sold for wallboard production.
- Negotiating a separate long-term sales agreement for majority of gypsum.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- > Fly ash marketing efforts continue, but no significant sales.

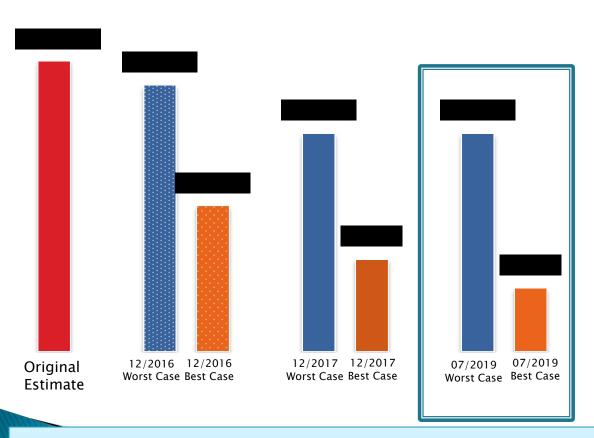
Benefits for both Plants:

Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Projected Environmental Investment

OVEC continues to challenge and evaluate current

Environmental Project Cost Projections



Best Case / Worst Case Projections:

Best Case:

 Based on current administration actions and industry feedback

Worst Case:

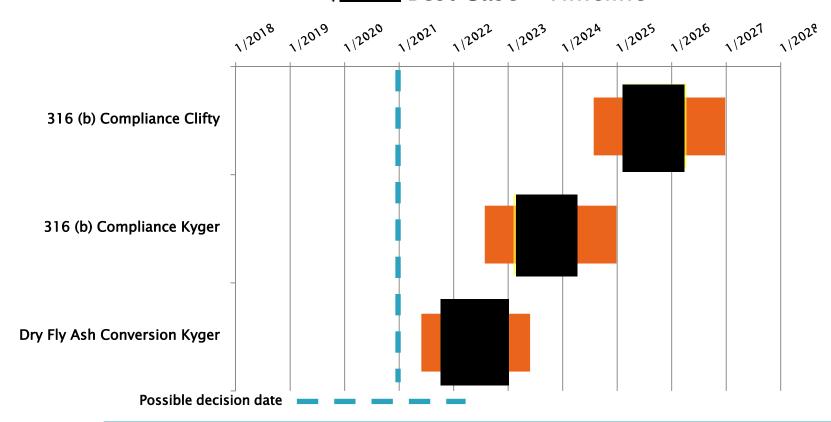
 Potential for reduction for Boiler Slag and FGD Wastewater requirements

Projected OVEC BOD Environmental Investment Decision: Year-End 2019 to Year-End 2020

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 111 of 341 Arbough

Projected Environmental Investment

\$ Best Case - Timeline



Assumptions:

Current ELG reconsideration results in a revision of the rule:

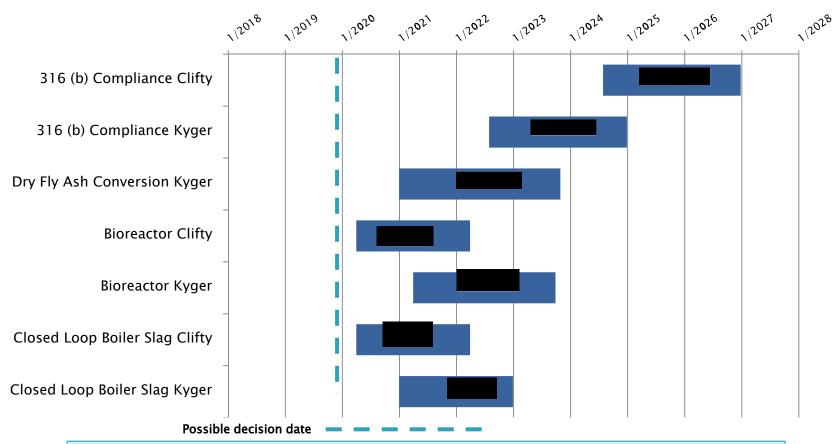
- Current installed FGD Wastewater Treatment considered best technology
- Boiler Slag Dry Conversion (Bottom Ash) not required

Any pond closure requirements will be funded through decommissioning reserves

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 112 of 341 Arbough

Projected Environmental Investment

S Worst Case – Timeline



Assumptions:

Current ELG reconsideration results in rule revisions that require material modifications to current FGDWW treatment and BATW treatment.

Any pond closure requirements will be funded through decommissioning reserves.

Potential Future Impacts:

Current ELG reconsideration results in revision of the rule (as shown in Best Case): Up to ______ of Worst Case

Current installed FGDWW Treatment considered best technology and BATW dry conversion not required

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 113 of 341 Arbough

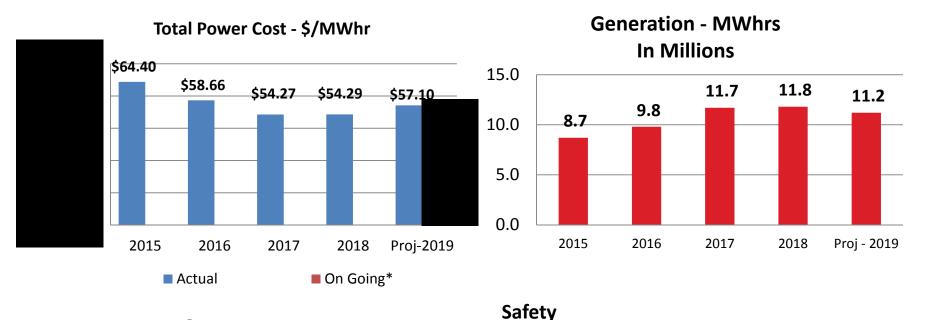
Mid-Year Operational and Financial Performance Update

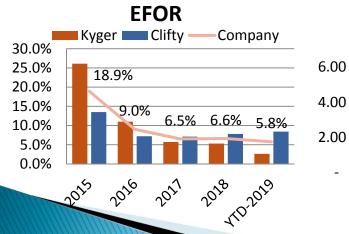


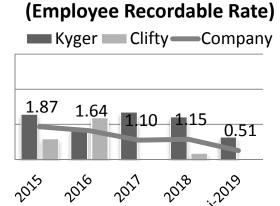
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 114 of 341

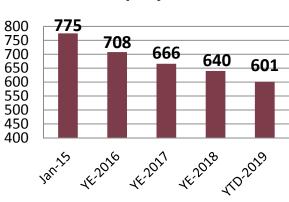
Arbough

2015 - 2019 Performance









Employee Count

*On-Going Costs exclude non-traditional or event driven costs - coal conservation and debt reserve, increased finance costs, legal and other expenses due to Sponsor event.

Open Book Leadership (OBL) Scoreboard Update Attachment to Response to SC-1 Question No. 11 Page 115 of 341 Arbough

Mid-Year Performance

OVEC /IKEC – OBL Plant Scoreboards									
			Ку	ger Creek Pl	ant		Clifty Creek Plant		
			2018 2019			2018 2019			
			Actual	Target	June YTD Actual		Actual Target June YTD Actual		
Safaty	Recordable Rate (YT Safety DART Rate (YTD)		2.44	0.57	2.57 Proj YE 1.29		0.37	0.57	0.00
Salety			2.70	0.33	1.72 Proj. YE 0.86		1.69	0.33	0.00
Environmental	71010		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance
Compliance	_	x Tons e Season)	892	1,074	328		1,378	1,378	364
	Reliability Energy Cost	EFOR	5.3%	6.5%	2.2%		7.8%	6.5%	8.4%
Drivers of Critical		Commercial Availability	89%	90.0%	93%		85%	90.0%	90%
Number		Heat Rate	10,412	10,360	10,657		10,657	10,604	10,730
Total Production Power Cost		Fuel Cost Total Fuel/ Net Gen			\$23.62				\$25.50
\$/MWhr	Demand Cost	O&M							
	Continuous Improvement	Process Improvements ₁	782	530	332		1,235	700	574

Reviewed at Plant Huddles (weekly)

uture Focused (80% 20%)

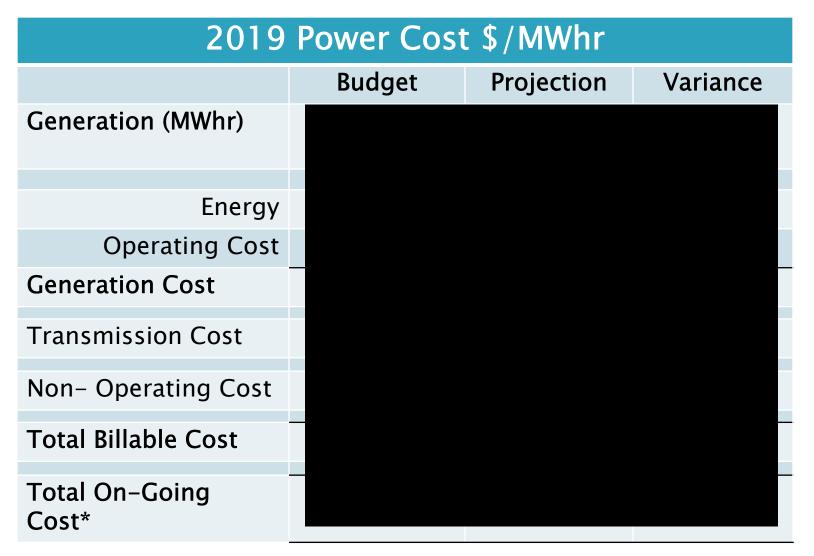
Highlight Opportunities Improvement

Metrics are key drivers to Critical Number – \$/MWhr

1) Process Improvements include standard work development

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 116 of 341 Arbough

OVEC Power Cost 2019



*On-Going Costs exclude non-traditional or event driven costs - coal conservation and debt reserve, increased finance costs, legal and other expenses due to Sponsor event.

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)

Agenda Boards of Directors' Meeting December 12, 2019

1.	Call Meeting to Order (2 p.m.)	Paul Chodak III
2.	Roll Call - Quorum (OVEC and IKEC)	Justin Cooper
3.	Approve Minutes of Prior Meeting - Resolutions (OVEC and IKEC)	Justin Cooper
4.	AEP Service Corporation Service Charges - 2019 Projection vs. Estimate - 2020 Budget - 2020 Resolutions (OVEC and IKEC)	Kay Martin
5.	2019 Highlights and Future Cost Profile - Results of Continuous Improvements (LEAN)	Justin Cooper
6.	OVEC and IKEC Environmental Compliance Update	Mike Brown
7.	Construction Budget Review - 2020 Construction Budget - Construction Budget Forecast - 2020 Resolutions (OVEC and IKEC)	Justin Cooper
8.	Report on Operating Activities - 2019 Culture Survey Results - 2019 Strategic Plan	Rob Osborne Cliff Carnes Annette Hope
9.	OVEC Operating Committee Report	Scott Cunningham
10.	Treasurer's Report - Report on 2019 and 2020 Finance Activities	Justin Cooper
11.	OVEC Power Cost Projections - 2019 Projection vs. Estimate - 2020-2024 Projection	Justin Cooper
12.	Independent Auditor's Comments and Questions (Deloitte & Touche)	Bob Bitter Chad Palmer
13.	Open Discussion	
	Adjournment	
	Executive Session	
	Adjournment	

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 118 of 341 Arbough



Boards of Directors' Meeting Presentation December 12, 2019

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 119 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
Resolutions of Minutes of Prior Meetings
Boards of Directors' Meeting
December 12, 2019

OVEC

RESOLVED, that the Minutes of the Special Meeting of the Board of Directors of this Corporation, held on December 5, 2018, are approved.

IKEC

RESOLVED, that the Minutes of the Special Meeting of the Board of Directors of this Corporation, held on December 5, 2018, are approved.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 120 of 341 Arbough

AEPSC Service Charges

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 121 of 341
Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES FOR CALENDAR YEAR 2019 PROJECTED THROUGH DECEMBER 31, 2019

	PROJECTED THROUGH 12/31/2019			BUDGET FOR 2019		
DIFFERENCE						
OVER (UNDER)	<u>TOTAL</u>	<u>IKEC</u>	<u>OVEC</u>	TOTAL	<u>IKEC</u>	OVEC

GENERAL SERVICES

OPERATION & MAINTENANCE
WORK MANAGEMENT SYSTEM - MAXIMO CONVERSION
ENVIRONMENTAL ACTIVITIES
TRANSMISSION
FUEL PROCUREMENT AND TRANSPORTATION
NERC/CIP AND CYBER SECURITY
GENERAL ADMINISTRATIVE SERVICES
OTHER GENERAL SERVICES
TOTAL GENERAL SERVICES

CONFIDENTIAL INFORMATION REDACTED

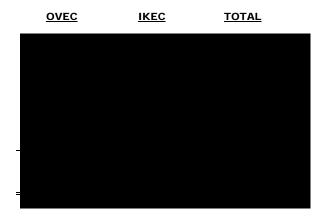
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 122 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES BUDGET FOR CALENDAR YEAR 2020

OPERATION & MAINTENANCE
WORK MANAGEMENT SYSTEM - MAXIMO CONVERSION
ENVIRONMENTAL ACTIVITIES
TRANSMISSION
FUEL PROCUREMENT & TRANSPORTATION
NERC/CIP AND CYBER SECURITY
GENERAL ADMINISTRATIVE SERVICES

TOTAL AEPSC GENERAL SERVICES

OTHER GENERAL SERVICES



BUDGET FOR 2020

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 123 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
AEP Service Corporation 2020 Service Charges
Boards of Directors' Meeting
December 12, 2019

OVEC

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects or support services previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects or support services previously approved, would aggregate a maximum of for calendar year 2020.

IKEC

RESOLVED, that the officers of Indiana-Kentucky Electric Corporation may request and obligate Indiana-Kentucky Electric Corporation to pay for general services, exclusive of services for specific projects or support services previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Ohio Valley Electric Corporation, exclusive of services for specific projects or support services previously approved, would aggregate a maximum of for calendar year 2020.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 124 of 341 Arbough

OVEC LEAN Cost Performance

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

> Page 125 of 341 Arbough

OVEC-IKEC — Sustaining Cost Reductions through <u>LEAN</u> / Continuous Improvement

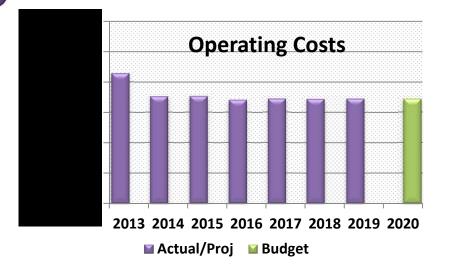
Demand Cost – Operating Costs

(Non Env - CAPEX, O&M, A&G)

Approx.

from 2013 to 2020

- Major Cost Structure Shift due to:
 - Continuous Improvement & Open Book Leadership Savings
 - Optimizing Operating, Maintenance, and Capital (OMC)
- Employee Benefit Plan changes
- Staffing Level Adjustments Approx. 30% reduction from 2012
- Held Demand Flat (within 1%)
 - With efforts in Continuous Improvement and Open Book Leadership improving processes, creating efficiencies and savings to offset costs
 - Absorbing inflation, general wage increases, and outage scope variation
 - Improving Reliability 2015 EFOR 19% to projected 2019 YTD EFOR 6.2%



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

Page 126 of 341

OVEC-IKEC — Sustaining Cost Reductions through LEAN Arbough **Continuous Improvement**

Energy Cost

Approx.

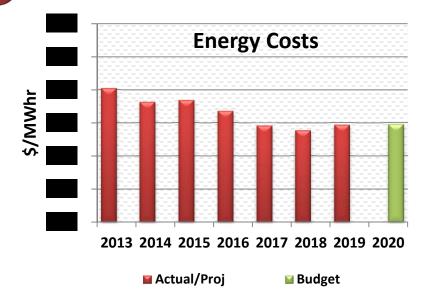
- Reduction from 2013 to 2020

Downward Trend in Fuel Costs due to:

- Continuous Improvements consumable feed rates, improvements around demurrage and reduction of reagents.
- Beneficial Reuse of by-products (Gypsum, Bottom Ash, etc)
- Lower Energy Cost continues to drive OVEC's utilization in a depressed energy market

• 2020 Fuel:

- Procurement 100% Committed for Kyger and Clifty
- Inventory 11/30/2019
 - Kyger 47 Days
 - Clifty 49 Days
- Diversification Multiple suppliers for both Kyger and Clifty



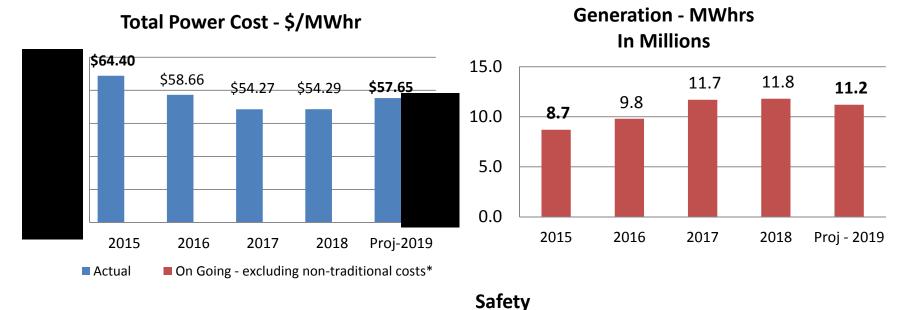
Case No. 2021-00393

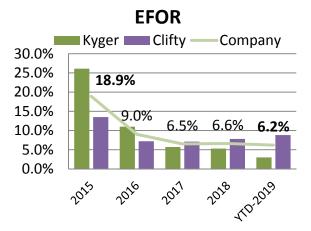
Attachment to Response to SC-1 Question No. 11

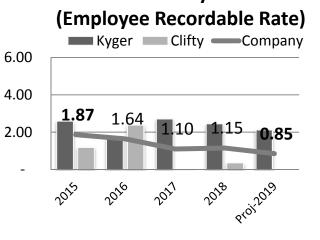
Page 127 of 341 Arbough

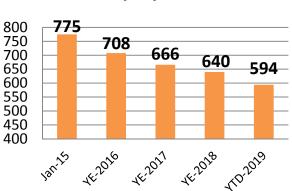


2015 – 2019 Performance









Employee Count

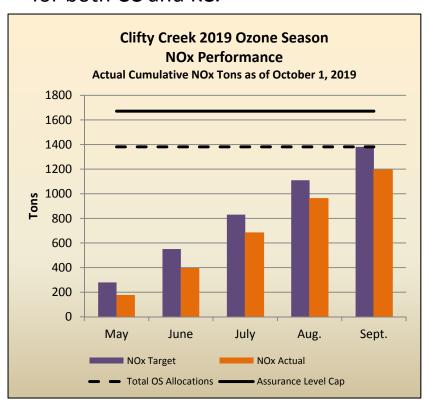
^{*}On-Going Costs exclude non-traditional or event driven costs – coal conservation and debt reserve, increased finance costs, legal and other expenses due to Sponsor event.

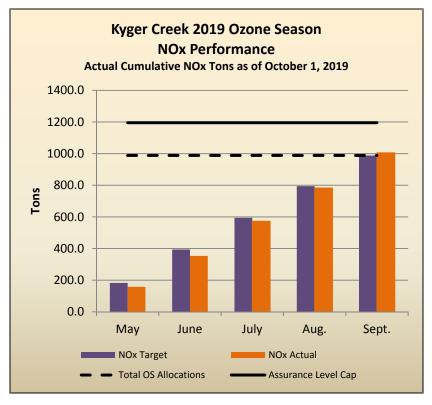
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 128 of 341 Arbough

Environmental Update

Review of Ozone NO_x Performance and Overall Environmental Compliance

- OVEC-IKEC ozone season NO_x performance in 2019 was excellent. Both plants continue to operate at near historically low NO_x emission rates. D.C. Circuit Court remanded CSAPR Update rule back to EPA additional reductions on state caps is possible as remediation mechanism.
- Section 126 petition litigation (Maryland and New York) that pose some future legal risk for both CC and KC.





CCR Environmental Compliance Update

- OVEC-IKEC has following sites that meet the definition of a CCR Unit
 - Landfill Kyger (no issues determined)
 - Landfill Clifty (no issues determined)
 - Bottom Ash Pond Clifty (no issues determined)
 - Fly Ash Pond Kyger (no issues determined)
 - Bottom Ash Pond Kyger (SSI arsenic)
 - Landfill Run-off Collection Pond Clifty (SSI molybdenum)
- Additional evaluations have shown no off-site migration of SSI parameters from either pond.
- We continue to work with our Qualified Professional Engineer on compliance activities while evaluating the impact of the proposed new revisions to the CCR rule.
- Public meetings on the CCR ponds and optionality on next steps were held on November 6 (for Kyger) and November 7 (Clifty).
- Any pond closure requirements will be funded through decommissioning and demolition reserves.

CCR PART A Closure Proposal

issued November 4, 2019

- OVEC-IKEC has four unlined CCR surface impoundment systems
 - Fly Ash Pond Kyger
 - Bottom Ash Pond Kyger
 - Bottom Ash Pond Clifty
 - Landfill Run-off Collection Pond Clifty
- EPA CCR Part A Closure proposal: All unlined impoundments to cease
 placement of all wastes (both CCR and non-CCR) as soon as "technically
 feasible," which EPA further clarifies as an obligation to do what is possible in
 the shortest achievable time.
- EPA also proposes a fundamental shift in how the rule will be enforced with limited exceptions, approval for ceasing placement of wastes beyond a default date of August 31, 2020 will be required from EPA (or state agency with CCR implementation approval).

CCR PART A Closure Proposal

issued November 4, 2019 (continued)

Pond Closure Options - Three major closure "options" for surface impoundment systems:

- Option A (the default option): All unlined impoundments to cease the receipt
 of wastes and <u>initiate</u> closure by August 31, 2020.
- Option B (90-day extension via a self-implementing certification process): This option requires justification (but no formal approval) to have until November 30, 2020 to cease receipt of wastes and initiate closure.
- **Preferred Option :** Prepare a detailed justification on why additional time is needed and submit request to EPA asking for approval for a longer timeline that is no longer than **October 15, 2023**.
 - Extension request does not relieve the source from ceasing receipt of wastes and initiating closure of the impoundments "as soon as technically feasible."

ELG Environmental Regulatory Update

Effluent Limitations Guidelines Update

- EPA issued final ELG Postponement Rule in September 2017 for FGD Wastewater (FGDWW) and bottom ash transport water (BATW).
- A new draft EPA rule revising effluent limits was published in the Federal Register on November 22, 2019. There will be a 60-day comment period running through January 21, 2020, and the rule is expected to become final in the summer of 2020.
- The proposed rule keeps similar BAT limits for Bottom Ash Transport Water with a compliance date no later than December 31, 2023 (near closed-loop system).
- FGD BAT limits were modified. Physical/chemical treatment followed by biological treatment and ultrafiltration to be implemented by no later than December 31, 2025 (lower Hg and Nitrate-nitrite limits, higher Se limits).
- CCR rule modifications may impact timeline for ELG compliance.

ELG Legal Update

U.S. Court of Appeals for the 5th Circuit Decision 4/12/19 remanding and vacating portions of ELG Rule

- The Court determined EPA was "arbitrary and capricious" in its ELG rule determinations relative to legacy wastewater and landfill leachate.
- The Court vacated and remanded these portions of the rule back to EPA for further consideration.
- EPA did not file appeal, and will need to update record. The proposed November 22, 2019 ELG Rule did not address the legal issues surrounding these two wastewater discharges.
- When EPA does issue a new rule additional controls may be required.
 - Future Kyger leachate treatment risk low due to recycle, reuse plans.
 - CCR compliance activities at Clifty may also address leachate.
 - Risk from legacy wastewater vacature/remand decision is unknown but may at least require wastewater treatment in lined systems.

ELG Environmental Compliance Update

Clifty Creek

- <u>FGD Wastewater Treatment</u>: With the proposed draft ELG and CCR rule revisions issued in November, a modification request seeking additional time for FGD wastewater treatment (<u>Bioreactor</u>) will be prepared.
- <u>Bottom Ash Pond</u>: Proposed ELG rule and proposed CCR rule will now likely become part of a holistic compliance plan that will involve a near <u>Closed-Loop Ash Handling System</u>, initiation of bottom ash pond closure, and the installation of a new lined treatment system for the miscellaneous non-CCR wastewaters that are currently co-managed in the Clifty Bottom Ash Pond complex.
- <u>IDEM Permitting</u>: Original NPDES Permit Modification Request filed to remove/amend the April 1, 2022, ELG compliance dates for FGDWW and BATW will need updated. In discussions with IDEM on request.

ELG Environmental Compliance Update

Kyger Creek

- South Fly Ash Pond: Engineering evaluation of <u>Dry Fly Ash</u>
 Conversion has cost estimate confirmed
- Proposed new CCR rule also requires discontinuing placement of CCR into pond and ultimate pond closure.
 - Miscellaneous non-CCR wastewaters also require different management.
- <u>Bottom Ash Pond</u>: Proposed ELG rule and proposed CCR rule to drive a holistic compliance plan that will involve a near <u>Closed-</u> <u>Loop Ash Handling System</u> and ash pond closure.
- <u>FGD Wastewater Treatment</u>: Additional treatment technology to include biological treatment (<u>Bioreactor</u>).
- The plant NPDES Permit Renewal Application was filed in October 2018. Draft renewal permit is still pending.

316(b) Environmental Compliance Update

Kyger Creek

- 316(b) Section 122.21(r) reports were completed and submitted to Ohio EPA as part of the NPDES permit renewal application in November 2018.
- Ohio EPA has not taken action on, either the 316(b) report or the NPDES permit renewal. We have been in discussions with Ohio EPA and will have an opportunity to provide feedback prior to permit renewal.

Clifty Creek

- 316(b) Section 122.21(r) report filed with IDEM in January 2019.
- IDEM to act on cooling system upgrades next permit cycle (i.e. during the 2022 NPDES permit renewal).

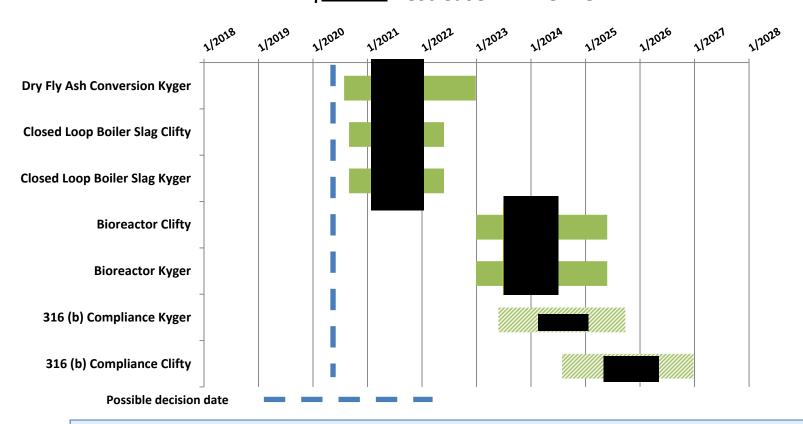
Clean Power Plan (CPP)/Affordable Clean Energy (ACE) Rule Update

- U.S. EPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019. Both actions are undergoing legal challenges.
- ACE Rule became effective on September 6, 2019.
 - Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - States have three years from ACE effective date to submit implementation plans.
 - States have a lot of flexibility in crafting state implementation plans; however, ACE is somewhat inflexible regarding EGU compliance options.
 - No emissions trading and no fleet, facility or common stack averaging.
- OVEC is working with other state utilities, as well as, Ohio EPA and IDEM on a state implementation program.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 139 of 341 Arbough

Projected Environmental Investment

Section Best Case – Timeline



Assumptions:

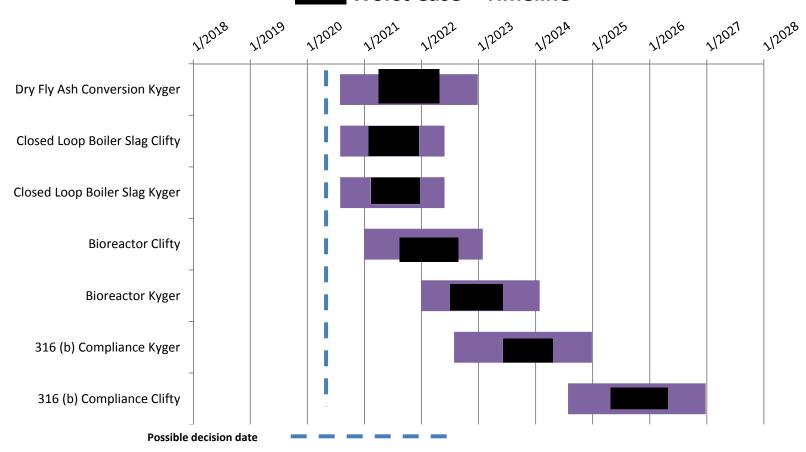
Cost optimized technologies for:

- Boiler Slag Dry Conversion (Bottom Ash) reduced footprint/capacity
- Bioreactor (modular technology) reduced footprint/capacity
- 316 (b) compliance utilizes technology with minor equipment modification, potential to be moved to O&M expense
- Any pond closure requirements or related decommissioning costs will be funded through Decommissioning & Demolition reserves

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 140 of 341 Arbough

Projected Environmental Investment

Worst Case – Timeline



Assumptions:

- Any pond closure requirements or related decommissioning costs will be funded through Decommissioning & Demolition reserves
- Potential change in political, regulatory, or legal climate may materially impact cost from future EPA requirements

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Majority of gypsum continues to be sold for wallboard production.
- Pursuing environmental permitting for the installation of on-site barge loading system; gypsum currently being trucked off site.
- Boiler slag sales are above forecast (Harsco).
- Evaluating system modifications to comply with CCR/ELG requirements.

Clifty Creek

- Majority of gypsum being sold for wallboard production.
- Pursuing environmental permitting for the installation of on-site barge loading system; gypsum currently being trucked off site.
- Fly ash marketing efforts continue with some limited sales.

Benefits for both Plants:

- Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.
- Negotiating separate long-term sales agreements for both facilities.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 142 of 341 Arbough

Construction Budget



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

> Page 143 of 341 Arbough

2020 Construction Budget

(requesting BOD approval)

Year	Loc	Project Name	Amount	IRR%	Paybk
2020	CCP	CC1-6, FGD, & Simulator Ovation Controls Replacement			
2020	KCP	KC3 1st Baffle Wall Replacement			
2020	CCP/KCP	CEMS and PM Monitor Replacement			
2020	CCP/KCP	Mercury Sorbent Trap Monitoring Replacement			
2020	CCP	Bus and Middle Air Blast Circuit Breaker Replacement (9/10 of 17)			
2020		Minor Projects (under \$500k)			
2020		Contingency Fund			
		2020 Total			

2020 Projects

Economic

Metrics Range:

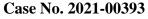
Internal Rate of
Return (IRR)
Target:
Avg:

Payback Period
Target:
Avg:

2020 Construction Projects highlight continued replacement of original boiler tubing to address current and future reliability issues with an additional focus on replacement of obsolete unit controls.

Examples of Projects Delayed due to Prioritization and Risk Evaluation

- Baffle Wall Replacements
- Generator Rewinds



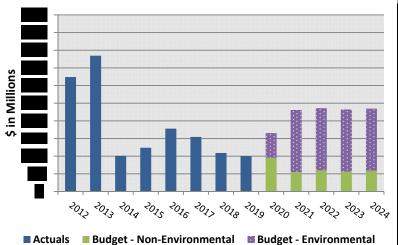
Attachment to Response to SC-1 Question No. 11





Construction Budget Forecast

Historic and Projected Construction Costs



Construction Budget Forecast:

To minimize the requirement for long-term debt financing, the Construction Forecast has been adjusted to provide funding for upcoming Environmental Projects to minimize the impact on total Demand Cost.

Projected Non-Environmental Construction Projects will continued to be reviewed and prioritized based on reliability impact and related economic benefit.

Environmental Funding assumes best case funding requirements and seeking board approval for funding in early 2020.

		OVEC/IKEC Construction Forecast	
Year	Loc		Amount
	Loc	Project Name	Amount
2021	KCP	KC1 1st Baffle Wall Replacement	
2021	КСР	Units 1 & 2 FD VFD Replacement	
2021	ССР	Bus and Middle Air Blast Circuit Breaker Replacement (11/12 of 17)	
2021		Minor Projects (under \$500k)	
2021		Contingency Fund	
		2021 Total Non-Environmental	
		Environmental Project Funding	
		2021 Grand Total	
2022	KCP	KC4 1st Baffle Wall Replacement	
2022	ССР	Coal Yard Controls Replacement (1 of 3)	
2022	CCP	Bus and Middle Air Blast Circuit Breaker Replacement (13/14 of 17)	
2022	KCP	KC4 FD VFD Replacement	
2022		Minor Projects (under \$500k)	
2022		Contingency Fund	
		2022 Total Non-Environmental	
		Environmental Project Funding	
		2022 Grand Total	
2023	ССР	CC6 1st Baffle Wall Replacement	
2023	ССР	Coal Yard Controls Replacement (2 of 3)	
2023	ССР	Bus and Middle Air Blast Circuit Breaker Replacement (15/16 of 17)	
2023		Minor Projects (under \$500k)	
2023		Contingency Fund	
		2023 Total Non-Environmental	
		Environmental Project Funding	
		2023 Grand Total	
2024	КСР	Boiler Feedpump Softstart (1 of 2)	
2024	SYS	X530 Switchyard Bypass Project	
2024	ССР	Coal Yard Controls Replacement (3 of 3)	
2024	КСР	Unit 3 & 5 FD VFD Replacement	
2024		Minor Projects (under \$500k)	
2024		Contingency Fund	
		2024 Total Non-Environmental	
		Environmental Project Funding	
		2024 Grand Total	

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 145 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
OVEC-IKEC Construction Budget
Boards of Directors' Meeting

December 12, 2019

OVEC-IKEC

RESOLVED, that the OVEC-IKEC Construction Budget for 2020, indicating estimated total expenditures of property, and \$ for Management Reserve, which totals is approved.

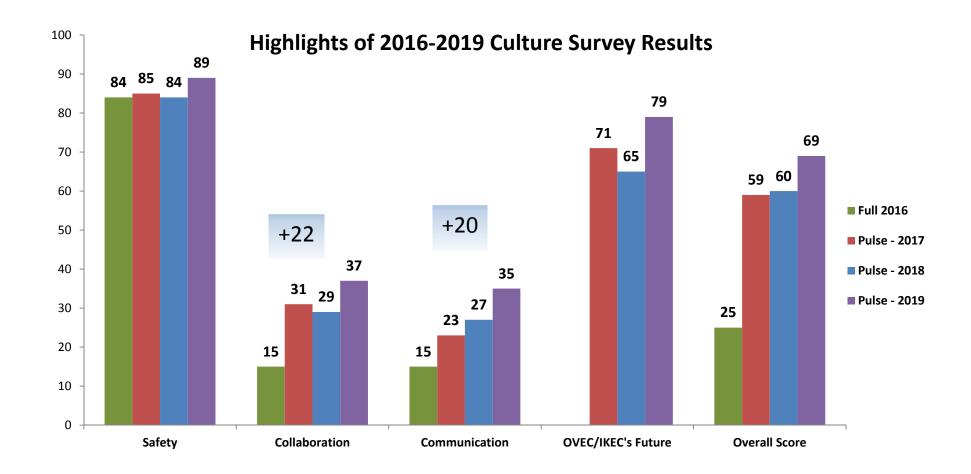
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 146 of 341 Arbough

Report on Operating Activities

Page 147 of 341 Arbough

Culture Survey Results – May 2019

- Participation remained strong at 83%, with questions focused on Communication and Collaboration
- Utilizing results to update locational culture improvement action plans



Case No. 2021-00393

Reviewed at **Plant Huddles** (weekly)

Future Focused (80% / 20%)

Metrics are key drivers to Critical Number -\$/MWhr

Highlight **Opportunities** for Improvement

Attachment to Response to SC-1 Question No. 11

Page 148 of 341 Arbough

Open Book Leadership (OBL) Scoreboard Update -YTD 2019

		OVE	C /IKEC –	OBL Plan	t Scorebo	ards			
		С	lifty Creek Pl	ant					
			2018	20	19		2018	2019	
			Actual	Target	Oct YTD Actual		Actual	Target	Oct YTD Actual
	Recordable Rate: Employee Recordable Rate: Contractor DART Rate: Employee DART Rate: Contractor		2.44	0.57	2.31 (Nov) Proj YE 2.12		0.37		0.00
Safety			2.70	0.57	1.58 Proj YE 1.4	1.69		0.57	1.09 Proj YE 0.95
Salety			1.63	0.33	1.02 Proj. YE 0.85		0.37	0.33	0.00
			N/A	0.55	0.79 Proj YE 0.70		N/A	0.55	1.09 Proj YE 0.95
Environmental	MATS (Mercury, Particulate Matter, Acid Gases) NOx Tons (Ozone Season)		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance
Compliance			892	1,074	1,005		1,378	1,378	1,193
	Daliahilitu.	EFOR	5.3%	6.5%	3.0%		7.8%	6.5%	8.8%
Drivers of	Reliability	Commercial Availability	89%	90%	92.1%		85%	90%	89.8%
Critical Number Total	Energy Cost	Heat Rate ₁	10,412	10,541	10,655		10,657	10,760	10,844
Production Power Cost \$/MWhr		Fuel Cost Total Fuel/ Net Gen			\$23.48				\$25.66
	Demand Cost	O&M							
	Continuous Improvement	Process Improvements ₂	782	530	537		1,235	700	1,170

¹⁾ Heat Rate targets adjusted for increased low load operations

²⁾ Process Improvements include standard work development

OVEC 2019 Strategic Plan - Corporate

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}			
	Improve Safety Culture	Define, Communicate and Execute the Safety Action Plan; Locations to Develop Specific Safety Actions to Support the Plan			
		Make Safety Personal			
Zero Harm	Integrate Contractors into OVEC/IKEC Safety Culture	Contractor Oversight and Safety Standardization			
	Improve In-Field Observation Process	Revise Field Observation Form and Refresh Organizational Training			
	Improve Understanding and Use of HPI Tools	In-Field Training and Building Skill			
	Increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Focus Around Process Ownership and Process Health			
		Cross-Functional Heat Rate Team			
Provider of Choice	Improve Heat Rate	Focused Heat Rate Communication Based on Job Classification			
	Identify and Optimize Core Business				
	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances			
		Determine What the Team Wants, How and From Whom			
Culture of	Improve Communication Processes	Communication Conducted in Small Groups in a Face-to- Face Format			
Engagement		Communicate Results, Associated Actions and Outcome			
	Strengthen Accountability	Clearly Defined and Communicated Job Expectations Followed by Feedback and Coaching with Balanced Recognition			
	Improved Team Performance	Develop Cross-Functional Workforce, Where Efficiency and Value Are Added			
Operational Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans Among All Levels of the Organization			
	Successful WAM Implementation	Workforce Teams Embrace WAM Team Training to Facilitate the Transition from Asset Suite to Maximo			
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Incorporate a Quality Metric to Measure Engagement			
Continuous Improvement	Root Cause Analysis (RCA) Focus	Validate Standards and Use Guidelines and Create a Measure of Usage and Application			
	Standard Work Focus	Promote Standard Work Development, Utilization, Modification and Accessibility; and Track Corporate Performance			

1 - Initiative is a broad reaching generalized need.

2 - Tactical Action is a specific action to achieve a desired goal.

3 - Possible additional Tactical Actions to be determined by Business Unit.

OVEC 2019 Strategic Plan – Kyger Creek

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}			
	Improve Safety Culture	Minimize the Risk of Musculoskeletal Disorder Injuries (Life Movements) Through Training, JSA Reviews, and In-Field Observations			
	Integrate Contractors into OVEC/IKEC Safety Culture	Conducted Weekly Safety and Housekeeping Walk downs with Contractor and Plant Personal During Outages			
Zero Harm	Improve In-Field Observation Process	Revise Field Observation From and Provide Refresh Training			
	Improve Understanding and Use of HPI Tools	Conduct Plant Wide OBLD Challenges Focused HPI Tool Use and Awareness			
	Increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Identify and provide Expectations to System Owners, Equipment Owners and Engineering Support for Process Ownership and Process Health			
Provider of Choice	Improve Heat Rate	Monthly Meetings Conducted with Focus on Review of Previous Monthly Heat Rate and Identification of Opportunities to Improve Performance			
	Identify and Optimize Core Business	Create Departmental Teams to Evaluate Core vs. Non-Core Functions			
	Improve Fiscal Responsibility	Improve Financial Reporting to Provide Detail Analysis to All Responsibilit Areas			
Culture of	Improve Communication Processes	Do Frequent Informational and Feedback Meetings in Each Department in Small Groups			
Engagement	Strengthen Accountability	Personal Development Plans Reviewed with Every Employee, Including Hourly Employee Personal Development Plans			
	Improve Team Performance	Development of Cross-Functional Workforce with Goal of Developing One Task Per Department			
Operational Excellence	Employee Development	Develop Updated Training Requirements Based on 2018 Skill and Knowledge Assessment Results			
	Successful WAM Implementation	Support WAM Team Training Efforts to Facilitate the Transition to Maximo			
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Implementing and Tracking Quality Business Challenges			
Continuous Improvement	Root Cause Analysis (RCA) Focus	Create Repository for RCAs and Schedule Quality Training and Refreshers			
	Standard Work Focus	Promote Standard Work Development, Utilization, Modification, and Accessibility with Focus on More Crew Involvement			

Kyger Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

OVEC 2019 Strategic Plan – Clifty Creek

Mission Objective	Initiative ¹	Tactical Actions ^{2,3}
	Improve Safety Culture	Make Safety Personal with Banners and Reminders Throughout the Year
Zero Harm	Integrate Contractors into OVEC/IKEC Safety Culture	Contractor Field Observations to Gauge Compliance and Sustaining Actions
	Improve In-Field Observation Process	Refresher Training on Revise Field Observation Form
	Improve Understanding and Use of HPI Tools	Utilize Field Observations to Reinforce the Importance of HPI Tool Use
	Increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Focus Around Process Ownership and Process Health to Eliminate Rework in Operating, Maintaining and Repairing Equipment
Provider of	Improve Heat Rate	Focused Heat Rate Communication "What Can I Do To Improve Heat Rate?"
Choice	Identify and Optimize Core Business	Review Plant Processes to Define Core Functions
	Improve Fiscal Responsibility	Financial Education - Inform Employees on Corporate Finances to Explain the "Why"
Culture of	Improve Communication Processes	Third Party Consulting (Best Performance Solutions) Assisting to Improve Communication and Ownership in Work Management Process
Engagement	Strengthen Accountability	Personal Development Plans Reviewed with Every Exempt Employee
	Improve Team Performance	Development of Cross-Functional Workforce with Continued Focus on Operations and Maintenance Cross-Functional Tasks
Operational Excellence	Employee Development	Identify and Communicated Job Classifications/Positions Desired Skills and Knowledge
	Successful WAM Implementation	Support WAM Team Training Efforts to Facilitate the Transition to Maximo
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Kaizens to Review and Updated Plant OBL Scoreboard to Engage Team on Critical Metrics
Continuous Improvement	Root Cause Analysis (RCA) Focus	Create RCA Guidance Document and Central Storage Location
	Standard Work Focus	Promote Standard Work Development, Utilization, Modification, and Accessibility with Tracking Performance

Clifty Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 152 of 341 Arbough

Treasurer's Report

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Attachment to Response to SC-1 Question No. 11 Treasurer's Report Boards of Directors' Meeting December 12, 2019 Case No. 2021-00393 Response to SC-1 Question No. 11 Page 153 of 341 Arbough

		OVEC		IKEC	<u>(</u>	Consolidated
CASH AND INVESTMENTS						
Cash and Short-Term Investments	\$	30,836,391	\$	-	\$	30,836,391
DOE Settlement Reserve Account Debt Reserve Account		75,355,456		-		75,355,456
Total Cash and Investments at October 31, 2019	\$	89,198,209 195,390,056	\$		\$	89,198,209 195,390,056
Total Casil and investments at October 31, 2019	Ψ	193,390,030	Ψ		φ	195,590,050
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND						
Total D&D Assets at October 31, 2019	\$	29,204,627	\$	37,933,023	\$	67,137,650
	Ť		<u> </u>	0.,000,000	<u> </u>	01,101,000
EMPLOYEE BENEFIT PLAN ASSETS						
Pension Plan						
Supplemental Pension & Savings Plan						
Union Retiree Medical VEBA Trust						
Retiree Medical VEBA Trust						
Retiree Life Insurance VEBA Trust						
401(h)						
Total Benefit Plan Assets at October 31, 2019						
EQUITY						
Common Stock, 100,000 shares outstanding	\$	10,000,000	\$	3,400,000	\$	10,000,000
Retained Earnings	Ψ	16,841,226	Ψ	5,400,000	Ψ	16,841,226
Total Equity at October 31, 2019	\$	26,841,226	\$	3,400,000	\$	26,841,226
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)	Ť	==,==,===	<u> </u>	5,100,000		==,=::,===
LONG-TERM DEBT						
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	\$	168,569,904	\$	-	\$	168,569,904
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		54,142,874		-		54,142,874
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		119,806,835		-		119,806,835
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		41,145,075		-		41,145,075
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		24,839,737		-		24,839,737
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026		96,669,690		-		96,669,690
2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040 2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		79,460,258 100,000,000		-		79,460,258 100,000,000
2009 Tax Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		100,000,000		_		100,000,000
2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000		-		100,000,000
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		200,000,000		_		200,000,000
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040		100,000,000		-		100,000,000
2019 Tax Exempt Bonds, \$100M Series A, 3.250%, due September 9, 2029		100,000,000		-		100,000,000
Total Long-Term Debt Outstanding at October 31, 2019	\$	1,284,634,373	\$	-	\$	1,284,634,373
		, ,				, ,
SHORT-TERM DEBT	•	00 000 000	•		•	00 000 000
Total Short-Term Debt Outstanding at October 31, 2019	\$	80,000,000	\$		\$	80,000,000

CORPORATE UNSECURED CREDIT RATINGS

Fitch (rating affirmed July 24, 2019)

Moody's (rating affirmed December 13, 2018)

Standard & Poor's (rating affirmed July 15, 2019)

BBB-, Stable Outlook

Ba1, Stable Outlook

BB+, Negative Outlook

FINANCING COMPLETED FOR 2019

Revolving Line of Credit \$185 M - 1Q 2019

Refinanced 2019 Maturities/Expiring Agreements \$150 M Tax-Exempt bonds - 3Q 2019, avg interest cost of 3.1%, \$100 M Amortizing 2026-2030

FINANCING PLAN FOR 2020

Refinance \$150 M Tax-Exempt bonds - 1Q 2020, potential annual interest cost (included in power cost projections)

Economic Refinance or Refunding of remaining 2017 Financing (2017A) \$100 M - 2Q/3Q 2020 (power cost projections assume amortization 2021-2023)

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 154 of 341 Arbough

OVEC Power Cost Projections

Ohio Valley Electric Corporation

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

Page 155 of 341

Arbough

Calendar Year 2019 in thousands of dollars

Projected On Going Billable Costs - Excluding Non-Traditional Costs \$/MWhr

Percentage Budget Projected 2019 2019 Over/(Under) Over/(Under) **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge)** Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs **Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs** Projected Billable Costs (Energy and Demand) - \$/MWhr

Ohio Valley Electric Corporation

Case No. 2021-00393 Projected Inter-Company Power Agreement (ICPA) Billable Cost Summarttachment to Response to SC-1 Question No. 11 Calendar Years 2020 - 2024 Page 156 of 341

Costs in thousands of dollars

Ambough 2020 2021 2022 2023 **Generation Sales** Estimated Delivered Power Sales from OVEC Generated Power (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr **Generation Operating Costs (Demand Charge)** Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Best Case \$100 M Env. Improvements Projected Operation and Maintenance Costs (ICPA Component B Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhi **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs** Grand Total Projected ICPA Billable Costs Projected Billable Costs (Energy and Demand) - \$/MWhr Critical Assumptions: Major Environmental Capital Projects (compliance projects approx. billed through Annual Capital Improvements or O&M as applicable Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, does not include additional debt for defaulting Sponsor shortfall.

Resume Funding Contributions to Postretirement Benefits in 2020.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q1-2020.

ACTED Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 157 of 341

Arbough

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held December 12, 2019

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) was called to order by the President at 1 Riverside Plaza, Columbus, Ohio, on Wednesday, December 12, 2019, at 2:00 p.m., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the Meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Eric D. Baker (Phone)
Lonnie E. Beller (Phone)
Paul Chodak
Wayne D. Games (Phone)
Lana L. Hillebrand

Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin David W. Pinter (Phone) Paul W. Thompson (Phone) John A. Verderame

Mr. Cooper reported that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 5, 2018, had been sent to each of the Directors. He asked that, if there were no corrections, such minutes be approved in the form in which they were circulated. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the Minutes of the Special Meeting of the Board of Directors of this Corporation, held on December 5, 2018, are approved.

At the request of Mr. Chodak, Ms. Kay Martin reviewed the 2019 Service Corporation general expenditures, which were expected to be approximately Ms. Martin requested authorization for 2020 general expenditures for services from the AEP Service Corporation up to The primary general expenditures are expected to be in the areas of operation and maintenance, environmental activities, fuel procurement, and coal transportation. Ms. Martin stated that the 2020 Budget is a reduction of compared to the 2019 Budget. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of

Page 158 of 341 Arbough

services for specific projects or support services previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects or support services previously approved, would aggregate a maximum of for calendar year 2020.

At the request of Mr. Chodak, Mr. Justin Cooper reported on the 2019 LEAN cost structure. Mr. Cooper reviewed the results of the 2019 continuous improvements (LEAN) reductions and the operating, maintenance, and capital cost benchmarking budgets. Mr. Cooper reported that OVEC's operating, maintenance, and capital cost profile was projected to in 2020 compared with 2013. The energy cost reduction from 2013 to 2020 was expected to be per megawatt hour. Mr. Cooper also reviewed OVEC's key performance factors from 2015 to 2019.

Mr. Chodak asked Mr. Mike Brown to give an update on the OVEC and IKEC environmental compliance status and to report on the work to develop cost estimates for future environmental capital projects. Mr. Brown reported that the OVEC and IKEC 2019 ozone season NO_x emission rates and overall performance was excellent. Both plants continued to operate at hear historically low NOx emission rates. Mr. Brown provided an update on the Coal Combustion Residual (CCR) Part A Closure options at each plant. Mr. Brown also reported on the status of the Effluent Limitations Guidelines compliance efforts, which may include the construction of closed loop boiler slag systems and/or FGD wastewater biological treatment systems at each plant; however, the cost estimates are contingent on additional anticipated EPA rulemaking on the effluent guidelines applicable to these wastewater discharges. In addition, Mr. Brown provided an update on cost estimates to comply with Section 316(b) and the Coal Combustion Residual (CCR) rule. OVEC's current environmental capital investment "best-case" cost estimate for these projects is \$ and the current "worst-case" cost estimate is \$ An investment decision for additional funding for conceptual engineering and design will be required by mid-year 2020.

Mr. Chodak asked Mr. Cooper to review the 2020 Construction Budget and the 2020-2024 Construction Budget Forecast. Mr. Cooper commented that the 2020 Construction projects highlight continued replacement of original boiler tubing to address current and future reliability issues with an additional focus on replacement of obsolete unit controls. Mr. Cooper reported that the Construction Budget for 2020 indicates estimated total expenditures of \$\frac{1}{2}\$

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

CONFIDENTIAL INFORMATION REDACTED

Page 159 of 341 Arbough

representing	or Replacements of prop	erty and \$	for Management Reserve.
On a motion duly ma	de, seconded, and unanimou	sly adopted, it was	
	that the OVEC-IKEC Cons		
	r Management Reserve, which	·	, is approved.

Mr. Chodak asked Mr. Osborne to report on operating activities for the Clifty Creek and Kyger Creek plants. Mr. Osborne asked Clifty Creek Plant Manager Cliff Carnes and Kyger Creek Plant Manager Annette Hope to report on the 2019 Strategic Plan for each respective location highlighting two areas of success and two areas of opportunities.

Mr. Chodak asked Mr. Scott Cunningham to report on the OVEC Operating Committee and the status of pending Operating Committee actions.

At the request of Mr. Chodak, Mr. Cooper reported on the status and timeline of the Corporation's finance activities. Mr. Cooper distributed to all members present a copy of the Treasurer's Report that included the following statistics:

CONFIDENTIAL INFORMATION REDACTED

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)

Treasurer's Report Boards of Directors' Meeting December 12, 2019

		OVEC		<u>IKEC</u>		onsolidated
CASH AND INVESTMENTS						
Cash and Short-Term Investments	\$	30,836,391	\$	-	\$	30,836,391
DOE Settlement Reserve Account		75,355,456		-		75,355,456
Debt Reserve Account		89,198,209		-		89,198,209
Total Cash and Investments at October 31, 2019	\$	195,390,056	\$	-	\$	195,390,056
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND						
Total D&D Assets at October 31, 2019	s	29,204,627	\$	37,933,023	\$	67.137.650
	_		_			
EMPLOYEE BENEFIT PLAN ASSETS						
Pension Plan						
Supplemental Pension & Savings Plan						
Union Retiree Medical VEBA Trust						
Retiree Medical VEBA Trust						
Retiree Life Insurance VEBA Trust						
401(h)						
Total Benefit Plan Assets at October 31, 2019						
EQUITY						
Common Stock, 100,000 shares outstanding	s	10.000.000	s	3.400.000	S	10.000.000
Retained Earnings	•	16,841,226	•	3,400,000	•	16,841,226
Total Equity at October 31, 2019	8	26.841.226	\$	3.400.000	\$	26.841.226
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)		20,011,220	_	0,100,000		20,011,220
LONG-TERM DEBT						
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	\$	168,569,904	\$	-	\$	168,569,904
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		54,142,874		-		54,142,874
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		119,806,835		-		119,806,835
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		41,145,075		-		41,145,075
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		24,839,737		-		24,839,737
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026		96,669,690		-		96,669,690
2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040		79,460,258		-		79,460,258
2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		100,000,000		-		100,000,000
2009 Tax Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		100,000,000		-		100,000,000
2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000		-		100,000,000
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		200,000,000		-		200,000,000
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040		100,000,000		-		100,000,000
2019 Tax Exempt Bonds, \$100M Series A, 3.250%, due September 9, 2029		100,000,000		-		100,000,000
Total Long-Term Debt Outstanding at October 31, 2019	\$	1,284,634,373	\$		\$	1,284,634,373
SHORT-TERM DEBT						
Total Short-Term Debt Outstanding at October 31, 2019	\$	80,000,000	\$	-	\$	80,000,000

CORPORATE UNSECURED CREDIT RATINGS

Fitch (rating affirmed July 24, 2019)

BBB-, Stable Outlook

Moody's (rating affirmed December 13, 2018)

Ba1, Stable Outlook

Standard & Poor's (rating affirmed July 15, 2019)

BB+, Negative Outlook

FINANCING COMPLETED FOR 2019

Revolving Line of Credit \$185 M - 1Q 2019

Refinanced 2019 Maturities/Expiring Agreements \$150 M Tax-Exempt bonds - 3Q 2019, avg interest cost of 3.1%, \$100 M Amortizing 2026-2030

FINANCING PLAN FOR 2020

Refinance \$150 M Tax-Exempt bonds - 1Q 2020, potential annual interest cost included in power cost projections)

Economic Refinance or Refunding of remaining 2017 Financing (2017A) \$100 M - 2Q/3Q 2020 (power cost projections assume amortization 2021-2023)

Page 161 of 341 Arbough

At the request of Mr. Chodak, Mr. Cooper provided information and discussed OVEC's year-to-date power costs estimated for 2019 and projections for 2020-2024. Mr. Cooper stated that based on current estimates OVEC expected to end 2019 with an average power cost of per MWhr, with per MWhr of projected on-going billable costs, and an available power use factor of 77 percent. Mr. Cooper stated that the projected average power cost for OVEC power, delivered under the terms of the Inter-Company Power Agreement, ranges from per MWhr in 2020 to per MWhr in 2024 using an estimated available power use factor of 78 percent.

Mr. Chodak introduced Mr. Bob Bitter of Deloitte & Touche. Mr. Bitter reported that Deloitte & Touche just began its audit to certify the 2019 Financial Statements that would be finalized in April 2020.

The Board moved to an Executive Session.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 162 of 341

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)

Agenda

Boards of Directors' Meeting – Conference Call Environmental Update and Capital Projects (Informational) April 27, 2020

1. Call Meeting to Order (3 P.M.)

Paul Chodak III

Arbough

2. Roll Call

- Quorum (OVEC and IKEC)

Justin Cooper

Justin Cooper

3. Elect Directors

Dan Arbough (LGE/KU) to replace Paul Thompson as OVEC Director Lonnie Bellar (LGE/KU) to be appointed to OVEC Human Resource Committee -Resolutions (OVEC and IKEC)

4. Environmental Update and Capital Project Recommendations

- Informational Review

Mike Brown Justin Cooper

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 163 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Director' Meeting April 27, 2020

WHEREAS, effective as of December 24, 2019, Mr. Paul Thompson resigned as a member of the Board of Directors (Board) of OVEC and as a member of the Human Resource Committee and any other committees of the Board of OVEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the OVEC Board of OVEC and IKEC and appointment to the Human Resource Committee as described below.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Daniel K. Arbough be elected a Director of the Board of OVEC.

RESOLVED, that, Mr. Lonnie E. Beller be appointed a member of the Human Resource Committee, and it is further

RESOLVED, that the elections and appointments shall be effective as of April 27, 2020.







Dan Arbough was named to his current position in 2001, and has been involved in the energy sector for 30 years.

Arbough began his career in the procurement function at Boise Cascade in Denver, Colorado. His career in the energy field began in 1988 when he joined Conoco in the treasury group in Houston. He joined LG&E Energy, predecessor to LG&E and KU Energy in Louisville in 1994, and has held various positions in the finance group. His previous positions included manager, Project Finance; manager, Corporate Finance; and director, Corporate Finance. As Treasurer, his current areas of responsibility include cash management, corporate finance, financial planning and analysis, credit risk management, enterprise risk management, insurance, and pension fund management oversight.

Arbough has a bachelor's degree in business administration and an MBA in finance, both from the University of Denver. He is a member of the National Association of Corporate Treasurers, Financial Executives International, and the Association of Financial Professionals.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 165 of 341 Arbough

OVEC Environmental Update and Capital Project Recommendations OVEC-IKEC BOD Meeting April 27, 2020

CCR Environmental Regulatory Update

CCR Rule Changes – Part A Proposed Rule

- CCR Part A Must cease placement of CCR material in all unlined or clay lined surface impoundments by August 31, 2020 or, "as soon as technically feasible."
- Also requires initiation of surface impoundment closure activities, regardless of prior CCR compliance status.
 - Compresses timeline to conduct dry fly ash conversion. ELG rule provided a conversion timeline by no later than December 31, 2023 (as negotiated via NPDES permit renewal).
 - Requires different management of non-CCR wastewater (low volume wastewater flows, coal yard runoff, etc.)
 - >Lined surface water treatment impoundments,
 - > Water redirects and consolidation at both plants, and
 - ➤ Additional scope changes not outlined in prior capital environmental spend forecasts.
- Undergoing holistic evaluations to meet current rules and to also mitigate future risk at end-of-life.

CCR Environmental Regulatory Update

CCR Part A Rule Scope Changes in Capital Environmental Spend

What scope is new:

- Redirecting and consolidating all low volume wastewater flows (coal yard runoff, boiler room sumps, FGD wastewater, landfill leachate, and other miscellaneous low volume wastewater flows) to new lined treatment systems to be constructed in portion of existing boiler slag pond footprint at both locations.
- Repurposing and initiation of closure of four surface impoundments subject to proposed CCR Part A rule.

CCR Environmental Regulatory Update

• CCR – Part A Draft Rule revisions–require closure/retrofit of all CCR surface impoundments



Option C – (Most Viable Option) – Secure alternate date via preparation of a detailed justification filed with USEPA to cease placement of CCR and initiate impoundment closure by investing in closed loop systems at both facilities on a negotiated timeline based on what is "technically feasible", but no later than October 15, 2023*. (OVEC-IKEC's recommended compliance option)

NOTES

^{*}Dates are those contained in the current draft rule, and may be subject to change.

^{**}Estimate based on impoundment size.

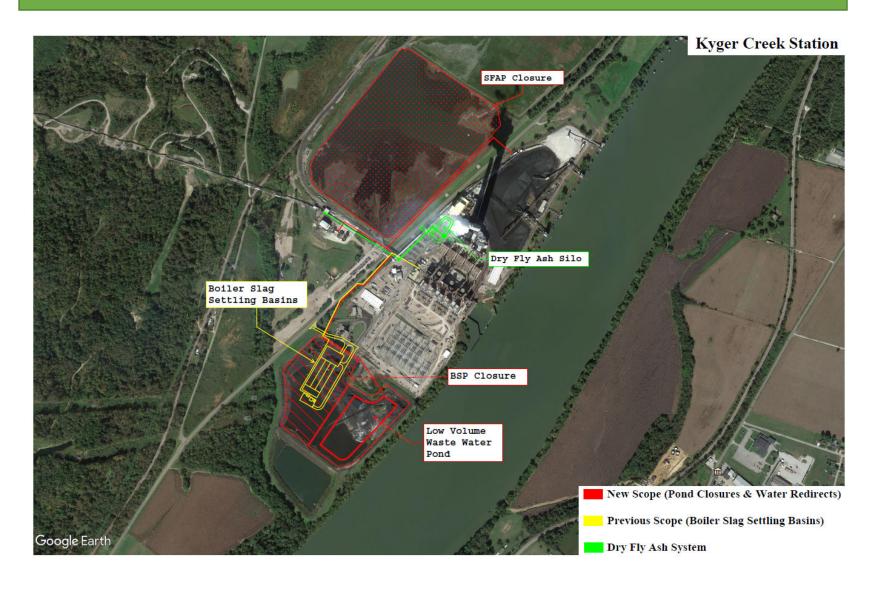
CCR Environmental Regulatory Update

- OVEC-IKEC has four unlined CCR surface impoundments impacted by proposed CCR Part A rule that need to cease receipt of CCR and close.
 - Boiler Slag Pond Kyger
 - Boiler Slag Pond Clifty
 - Fly Ash Pond Kyger
 - Landfill Run-off Collection Pond Clifty

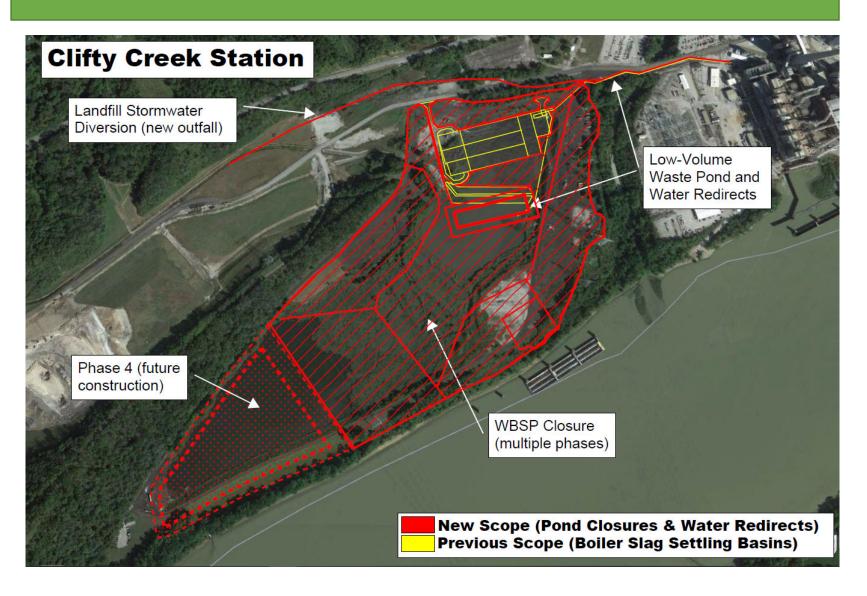
Steps to implement Option C:

- File request with EPA outlining alternate technically feasible dates beyond August 31, 2020 to cease placement of ash and initiate pond closures (CCR).
- Proceed with Dry Fly Ash Conversion at Kyger Creek (ELG), redirect remaining wastewater and initiate South Fly Ash Pond (SFAP) Closure (CCR)
- Discontinue placing boiler slag in boiler slag ponds at both plants as soon as technically feasible (CCR), route boiler slag to new "closed loop" treatment systems (ELG)
- Construct new lined low volume wastewater treatment ponds in portion of boiler slag pond footprint at each plant as part of pond closure plans (CCR),
- Redirect non-CCR wastewater discharges to these new lined treatment systems (ELG/CCR)
- Initiate closure of remaining surface impoundment footprints (CCR), including storm water management modifications.

Kyger CCR Projects



Clifty CCR Projects



Page 172 of 341

OVEC – Strategic Partner - BURNS & McDONNELL Arbough (B&M)

- Fully integrated engineering, architecture, construction, environmental and consulting firm
- Annual revenues of \$4 billion
- Large firm resources/small firm responsiveness
- Relationship-focused with 90 percent repeat business
- 50+ Regional and International locations

STABILITY

FOUNDED IN

1898

SERVICE

100% EMPLOYEE OWNED

STRENGTH

MORE THAN

7,500 PROFESSIONALS

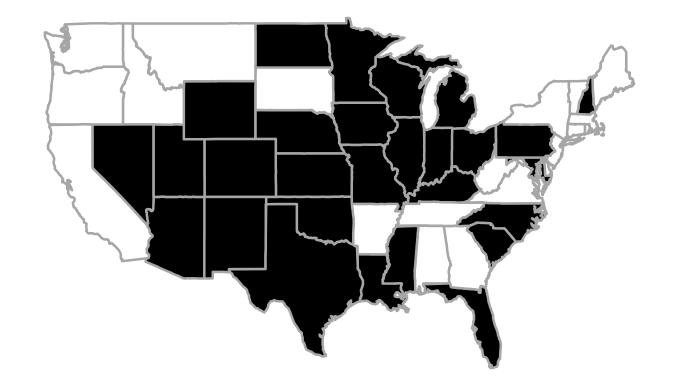
EXCELLENCE

Engineering News Record

#1
Power

B&M - Ash/Water Compliance Planning Experience Since 2010

- 50+ Electric Utilities
- 200+ Units
- 100,000 + MWs



B&M: OVEC-IKEC Experience

- CCR/ELG Feasibility Study (V&V prior AEP work) 2017
- D&D Evaluation/update 2017
- CCR/ELG Technology Evaluation (V&V prior AEP work) –
 2018
- Kyger Creek Landfill Leachate Project 2018
- Ash Marketing Study 2018
- Kyger Creek Fly Ash Preliminary Design Review 2019
- Clifty Creek SNCR Study/Pilot Testing 2019
- CCR/ELG Preliminary Design Review 2020

B&M - OVEC / IKEC Current and Future Arbough Expectations

Current Contractual Options for Planned Environmental Projects

- Engineer, Procure, Construct (EPC)
- Design, Bid, Build (DBB)
- Target Price/Open Book EPC Options

Future Environmental Project Expectations

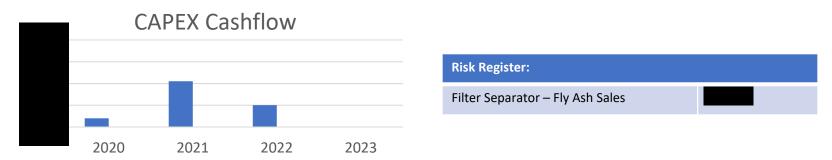
- Preliminary design review & EPC or DBB options - FGD WW Treatment upgrades required under ELG rules (bioreactor or equivalent)
- D&D update upon final adoption of CCR Part A & B rules
- Engineering and design review associated with unlined surface impoundment closures

CCR Environmental Compliance Projects – Kyger Creek

Dry Fly Ash Conversion

- Per CCR/ELG requirement Kyger Creek Plant must convert to a Dry Fly Ash system or cease operation by 10/17/2023.
- Scope: Retire the wet slurry system from the precipitator ash gates to the South Fly Ash Pond and the balance of plant equipment. Install a transport system, filter separators, and fly ash storage silo to prepare the ash for transport to the landfill conveyor and provide the option to sell the unconditioned fly ash from the storage silos.
 Class 3 Estimate (-20%/+30%) Capital Costs

<u>Payback - 7.8 yrs - annual cost reduction of O&M - pond remediation costs</u>



Opportunities for potential future cost reduction:

Partnership 3rd Party for rights to Fly Ash sales - reduce equipment cost or fuel cost reductions

CCR Environmental Compliance Projects – Kyger Creek

Closed Loop Boiler Slag Conversion

- Per CCR requirement Kyger Creek Plant must convert to a Closed Loop Boiler Slag system as soon as technically feasible and before 10/17/2023.
- Cost estimates updated from class 4 level estimate (-30%/+50%) and modified for updated CCR rule requiring initiating closure of CCR ponds.
- Scope: Installation of new piping, pumps and ancillary equipment for boiler slag ash transport and return water system, including installation of new concrete basins and supporting equipment for closed-loop boiler slag management.





Utilizing Boiler Slag footprint for the system and Low Volume Wastewater pond, provides complete closure of 28 acre Boiler Slag pond in 2023 and eliminates future D&D liability

Opportunities for potential future cost reduction: Partnership 3rd Party for rights to Bottom Ash sales – reduce equipment cost or fuel cost reductions

CCR Environmental Compliance Projects – Clifty Creek

Closed Loop Boiler Slag Conversion

- Per CCR requirement Clifty Creek Plant must convert to a Closed Loop Boiler Slag system as soon as technically feasible and before 10/17/2023.
- Cost estimates updated from class 4 level estimate (-30%/+50%) and modified for updated CCR rule requiring initiating closure of CCR ponds.
- Scope: Installation of new piping, pumps and ancillary equipment for boiler slag ash transport and return water system, including installation of new concrete basins and supporting equipment for closed-loop boiler slag management.





Utilizing Boiler Slag footprint for the system and low volume waste water pond provides approx. 50% closure of 75 acre Boiler Slag pond in 2023, eliminating future D&D liability

Opportunities for potential future cost reduction: Partnership 3rd Party for rights to Bottom Ash sales – reduce equipment cost or fuel cost reductions

CCR Environmental Compliance Projects – Kyger Creek

New Low Volume Wastewater Pond and Redirect of non-CCR water

*New Scope required based on CCR rule update

- Due to the CCR update in December 2019, all non-CCR water must be redirected to a new Low Volume Wastewater pond
- Scope: Construct a new lined low volume wastewater treatment pond in portion of boiler slag pond footprint as part of pond closure plan (CCR) and redirect non-CCR wastewater discharges to new lined treatment systems (ELG/CCR) and complete closure of boiler slag pond footprint.





Utilizing Boiler Slag footprint for pond and Closed Loop System, provides complete closure of 28 acre Boiler Slag pond in 2023, eliminating future D&D liability

CCR Environmental Compliance Projects – Clifty Creek

New Low Volume Wastewater Pond and Redirect of non-CCR water

*New Scope required based on CCR rule update

- Due to the CCR update in December 2019, all non-CCR water must be redirected to a new Low Volume Wastewater pond.
- Scope: Construct a new lined low volume wastewater treatment pond in portion of boiler slag pond footprint as part of pond closure plan (CCR) and redirect non-CCR wastewater discharges to new lined treatment systems (ELG/CCR) and partial closure of boiler slag pond footprint.

Class 3 Estimate (-20%/+30%) - Capital Costs

Class 3 Estimate (-20%/+30%) - D&D Funds



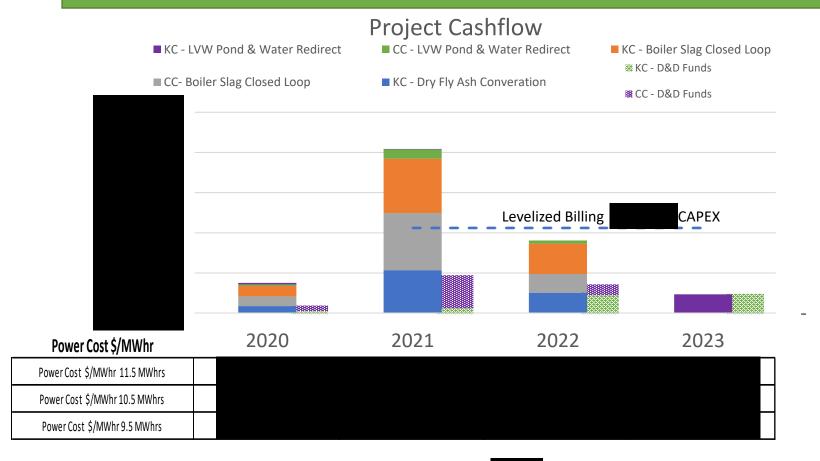
Utilizing Boiler Slag footprint for pond and Closed Loop System, provides approx. 50% closure of 75 acre Boiler Slag pond in 2023, eliminating future D&D liability

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 181 of 341
Arbough

Total Project Cashflow, Timeline and Billing



Estimated Average Total Power Cost (2021-2023) at 11.5 MWhr -

To minimize the requirement for additional long term debt and reduce impact to Power Cost:

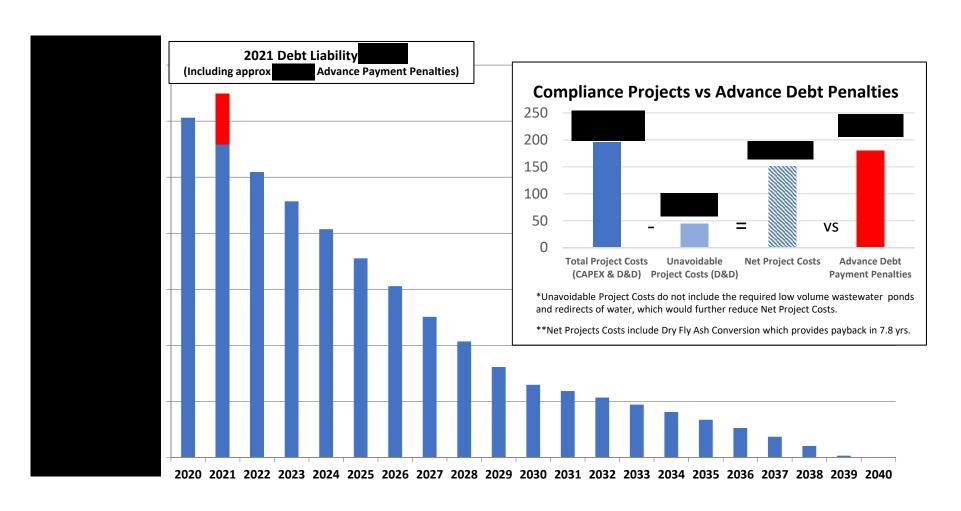
- OVEC will utilize revolving line of credit to minimize Power Cost impact and provided levelized billing to Sponsors
- OVEC to reduce CAPEX and O&M cost and scope in 2021-2023
- Projected D&D billings will provide funding for the closure related costs of the projects
- OVEC to work to optimize cost further with it's team" with cost reduction and generation improvement ideas

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11





OVEC – Long Term Debt Liability and Advance Payment Penalties



Long term debt amounts in 2021 includes additional costs of "make –whole" premiums on advance payment of debt or other costs associated with early retirement of debt. Long term debt excludes debt reserve and any additional debt required for defaulting Sponsor shortfall. The analysis is subject to future Environmental Regulation changes, assumes compliance with current or known pending environmental regulation without additional long term financing, unless explicitly stated.

Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 183 of 341
Arbough

Board Resolution

RESOLVED, that OVEC and IKEC are authorized to proceed with the necessary and appropriate environmental compliance construction projects, as described to the OVEC and IKEC Boards of Directors. The capital expenditures for these projects and related activities, excluding decommissioning and demolition expenditures related to pond closures activities, are estimated at and OVEC and IKEC are together hereby authorized to expend up to that amount in the aggregate, plus an additional 30% contingency, based on the current class estimate.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 184 of 341 Arbough

Appendix

General Air Compliance Update

- CSAPR compliant with annual program
- CSAPR Update compliant with ozone season program (consistently operating below assurance levels)
- MATS Hg at Clifty Creek (learning how to manage emissions at more frequent low load operating conditions)
- SO₂ Status/Update on attainment classification for Gallia County, Ohio (around Kyger Creek Station)
 - ➤ Ohio EPA to make recommendation to U.S. EPA, based on three years of ambient air monitoring data from installed SO₂ network, to classify the area in attainment. EPA to make attainment determination by December 2020.

Page 186 of 341

Clean Power Plan (CPP)/Affordable Clean Energy (ACE) Arbough Rule Update

- U.S. EPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019. Both actions are undergoing legal challenges.
- ACE Rule became effective on September 6, 2019.
 - Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - States have three years from ACE effective date to submit implementation plans.
 - No emissions trading and no fleet, facility or common stack averaging.
 - OVEC is working with other state utilities as well as Ohio EPA and IDEM on a state implementation program.
 - Both OEPA and IDEM have requested completion of a unit specific ACE questionnaire; Kyger Creek data filed in February 2020, Clifty Creek filing due in August 2020.
 - On March 25, 2020, Ohio EPA issued draft "Power Plant Efficiency Rules" to comply with the federal ACE rule comments on draft due April 27, 2020. Proposed compliance timeline for meeting standard of performance July 8, 2024.

316(b) Environmental Compliance Update

Kyger Creek

- 316(b) Section 122.21(r) reports were completed and submitted to Ohio EPA as part of the NPDES permit renewal application in November 2018.
- Ohio EPA has not taken action on, either the 316(b) report or the NPDES permit renewal timely filed in November of 2018. We have been in discussions with Ohio EPA and will have an opportunity to provide feedback prior to permit renewal.

Clifty Creek

- 316(b) Section 122.21(r) report filed with IDEM in January 2019.
- IDEM decision-making relative to cooling system modifications will take place during the next NPDES permit renewal cycle in 2022.

ELG Environmental Regulatory/Legal Update

Effluent Limitations Guidelines Update

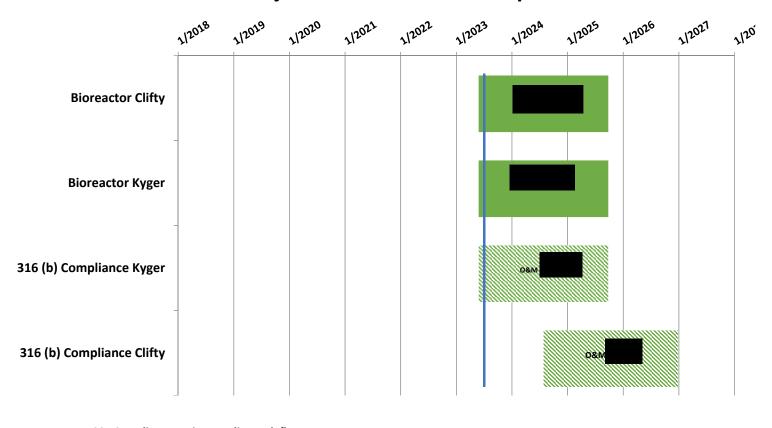
- ELG Postponement Rule issued in September 2017 for FGD Wastewater (FGDWW) and bottom ash transport water (BATW).
- Draft EPA rule revising effluent limits published in late 2019, final rule expected in August/September of 2020. FGD Best Available Technology (BAT) limits to change - Physical/chemical treatment followed by biological treatment and ultrafiltration to be implemented by no later than December 31, 2025.

5th Circuit (4/12/19) remanded/vacated portions of ELG Rule

- The Court determined EPA was "arbitrary and capricious" in its determinations relative to legacy wastewater and landfill leachate.
- EPA expected to undergo further rulemaking. Timing unknown, but future leachate treatment risk lower with recycle/reuse and consolidation plans.
- Risk from legacy wastewater currently unknown.
- Coal Combustion Residual (CCR) rule revisions trump the ELG compliance dates, adds additional scope, and is <u>now critical path</u>.

Additional Projected Environmental Capital

Projected Environmental Capital Investment



CCR Compliance Projects ending cash flow

Assumptions: *Class 5 estimate (-50%/+100%)

- Assumes Bioreactor (modular technology) reduced footprint/capacity, leasing options available
- Assumes 316 (b) compliance utilizes technology with minor equipment modification, projected to be classified as O&M expense
 - Assumes state agency approval of technology and multi-year timeline for installation

Any pond closure requirements or related decommissioning costs will be funded through Decommissioning & Demolition reserves

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held April 27, 2020

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Monday, April 27, 2020, at 3:00 p.m., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the Meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Eric D. Baker
Chris T. Beam
Lonnie E. Beller
Paul Chodak
Wayne D. Games

Lana L. Hillebrand Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin Raja Sundararajan John A. Verderame

WHEREAS, effective as of December 24, 2019, Mr. Paul Thompson resigned as a member of the Board of Directors (Board) of OVEC and IKEC, and as a member of the Human Resource Committee and any other committees of the Board of OVEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the Boards of OVEC and IKEC, and appointment to the Human Resource Committee of the OVEC Board as described below.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Daniel K. Arbough be elected a Director of the Board of OVEC.

RESOLVED, that, Mr. Lonnie E. Beller be appointed a member of the Human Resource Committee of the OVEC Board, and it is further

RESOLVED, that the elections and appointments shall be effective as of April 27, 2020.

Mr. Chodak asked Mr. Mike Brown to review the OVEC and IKEC environmental compliance update and provide the recommendations on capital projects related to the compliance with Coal Combustion Residual (CCR) rule and Effluent Limitations Guidelines, which include the construction of a dry fly ash conversion system at Kyger Creek and construction of

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Page 191 of 341

Arbough

closed loop boiler slag systems, redirection of waste-water, and a new low volume waste-water pond at both Kyger Creek and Clifty Creek facilities.

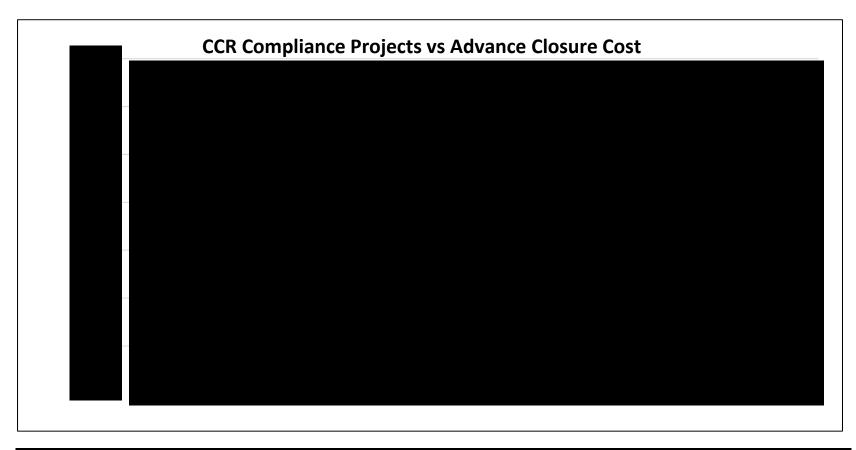
Mr. Chodak asked Mr. Cooper to review the cost estimates for capital and decommissioning and demolition costs associated with the projects. He provided the analysis of the required cash flow and financial impacts to power costs. He also reviewed the debt liabilities and related potential advance payment penalties that would be triggered if OVEC did not invest in the environmental compliance projects and the plants were required to cease operation. Mr. Cooper presented a proposed resolution for approval of capital expenditures for vote in a future meeting, scheduled for May 5, 2020.

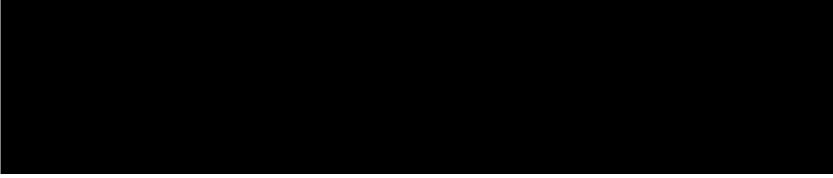
There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 192 of 341 Arbough





Confidential Business Information

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 193 of 341
ORPORATION (OVEC)
Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda Boards of Directors' Meeting – Conference Call Environmental Capital Projects (Vote) May 5, 2020

1. Call Meeting to Order (1 P.M.)

Paul Chodak III

2. Roll Call Justin Cooper

- Quorum (OVEC and IKEC)

3. Environmental Capital Project Recommendations – request vote

Justin Cooper

- Resolution

RESOLVED, that OVEC and IKEC are authorized to proceed with the necessary and appropriate environmental compliance construction projects, as described to the OVEC and IKEC Boards of Directors. The capital expenditures for these projects and related activities, excluding decommissioning and demolition expenditures related to pond closures activities, are estimated at \$ and OVEC and IKEC are together hereby authorized to expend up to that amount in the aggregate, plus an additional 30% contingency, based on the current class estimate.

Adjournment

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 194 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the <u>Board of Directors held May 5, 2020</u>

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Tuesday, May 5, 2020, at 1:30 p.m., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Justin J. Cooper, Chief Financial Officer, Secretary and Treasurer of the Corporation, acted as Secretary of the Meeting.

Mr. Cooper reported that the following Directors were present for the meeting:

Thomas Alban
Daniel K. Arbough
Eric D. Baker
Chris T. Beam
Lonnie E. Beller
Paul Chodak
Wayne D. Games

Lana L. Hillebrand Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin David W. Pinter Raja Sundararajan John A. Verderame

Mr. Chodak asked Mr. Cooper to review a proposed resolution for approval of capital expenditures for environmental projects described to the Board on April 27, 2020. On a motion duly made, seconded, and adopted unanimously (with Mr. Arbough and Mr. Beller abstaining), it was:

RESOLVED, that OVEC and IKEC are authorized to proceed with the necessary and appropriate environmental compliance construction projects, as described to the OVEC and IKEC Boards of Directors. The capital expenditures for these projects and related activities, excluding decommissioning and demolition expenditures related to pond closures activities, are estimated at and OVEC and IKEC are together hereby authorized to expend up to that amount in the aggregate, plus an additional 30% contingency, based on the current class estimate.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held July 8, 2020

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Wednesday, July 8, 2020, at 12:00 noon., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Robert A. Osborne, Vice President & Chief Operating Officer, acted as Secretary of the Meeting.

Mr. Osborne reported that the following Directors were present for the meeting:

Thomas Alban
Daniel K. Arbough
Chris T. Beam
Lonnie E. Beller
Paul Chodak
Wayne D. Games

Lana L. Hillebrand Mark E. Miller Steven K. Nelson Patrick W. O'Loughlin David W. Pinter John A. Verderame

Mr. Chodak asked Mr. Osborne to review the proposed leadership changes for OVEC effective August 1, 2020. On a motion duly made, seconded, and unanimously adopted it was

RESOLVED, that upon Mr. Osborne's retirement and resignation as Vice President and Chief Operation Officer of OVEC and IKEC as of July 31, 2020, Mr. Justin J. Cooper is elected as Vice President and Chief Operation Officer, and Chief Financial Officer, of OVEC and IKEC; and that Ms. Kassandra K. Martin is elected as Secretary and Treasurer of OVEC and IKEC.

The election of Mr. Cooper and Ms. Martin to such positions is subject to the appropriate filings with the Federal Energy Regulatory Commission ("FERC") to hold such interlocking positions with OVEC and IKEC, and continuing FERC authorization of such interlock.

As of August 1, 2020 and thereafter, the Board has vested in Mr. Cooper and Ms. Martin all authority and powers to conduct business on OVEC's behalf of persons holding such executive positions with OVEC as previously authorized by OVEC Board of Directors from time to time.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 197 of 341 Arbough

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO WALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Boards of Directors' Mid-Year Update Informational Meeting/Conference Call 1-719-325-2630 Passcode: 886457

August 5, 2020

Safety and Culture

 COVID Update

 Environmental Update

 Compliance and Project Updates

 Mid-Year Operational and Financial Performance Update

 Open Book Leadership (OBL) Performance Metrics
 2020 Forecast Update

 Closing Comments
 Justin Cooper

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 199 of 341 Arbough

OVEC-IKEC Mid-Year Update August 5, 2020



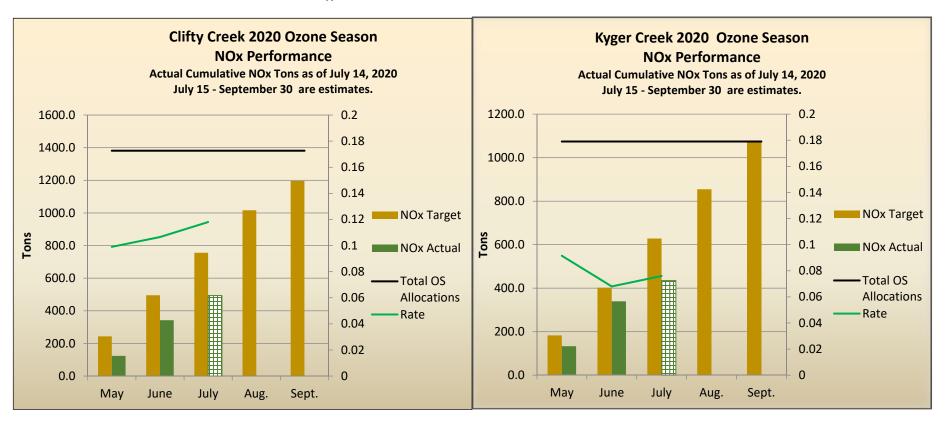
COVID-19 Update

During this COVID-19 pandemic, OVEC-IKEC has been committed to the health and safety of our employees and our families in the communities in which we live and work.

- Clifty Creek: 13 positive employee cases (no additional cases since 4/22)
 - Symptoms varied from none to mild "cold/flu like symptoms"
 - Had ability to test all active personnel at the facility (5 asymptomatic cases)
- Kyger Creek: 1 positive contractor case (no employee cases)
- Corporate Office: 0 cases
- On March 9th created internal task force and took the following measures:
- Self-monitoring and personal assessment required before coming to work
- Temperature checking protocols required when entering facilities
- Social distancing protocols conference rooms, break rooms, work areas and general/common areas.
- Face covering requirement worn for any activity requiring interaction within 6 feet.
- Continual cleaning of work and general/common areas foggers, dissecting wipes, etc..
- Prepared sites, supplies and personnel for possible sequester, if needed.

Review of Ozone NO_x Performance

As a result of the standard work established around ozone season, OVEC-IKEC's 2020 ozone season NO_x performance has been excellent. Both plants are on track to be at or below the Company's NO_x ozone season emission targets for 2020.



CCR Regulatory Update

CCR Rule Changes - Part A Final Rule

- O CCR Part A Final Rule signed by EPA on July 29, 2020
 - Final rule becomes effective 30-days after publication.
 - Deadlines associated with closure of unlined CCR surface impoundments have shifted.
 - The draft Part A Rule required that all unlined CCR surface impoundments cease receipt of CCR and non-CCR waste streams and initiate closure by August 31, 2020, final rule shifts this default date to April 11, 2021.
 - Date to file a demonstration with US EPA for an alternate date to cease ash placement and initiate closure is **November 30, 2020**. The alternative date must still be a technically feasible an can be longer than October 17, 2023. Possible 1-year extension for qualifying surface impoundments.
- O As approved in the May 5th BOD meeting, OVEC is investing in Dry Fly Ash Conversion (Kyger), Boiler Slag Settling Basins, Low Volume Waste Water Treatment Systems and Water Redirects to meet compliance by Oct 2023.
 - OVEC has prepared the required Demonstration for a site-specific alternative closure deadline will complete and submit prior to November 30, 2020, filing date.
 - Demonstration to outline alternate technically feasible dates beyond April 11, 2021, to cease placement of ash and initiate pond closures.
 - Boiler Slag pond & Fly Ash Pond Kyger Creek
 - Boiler Slag Pond & Landfill Runoff Collection Pond Clifty Creek

Effluent Limitation Guidelines Regulatory Update

OVEC continues to monitor the development of proposed ELG Rule revisions applicable to our facilities.

- The final ELG Rule was sent to the Office of Management and Budget (OMB) in late July. Rule now expected to become final early this fall.
- As previously reported, the Rule is expected to include:
 - 1. Amended Best Available Technology (BAT) determination for FGD waste water treatment discharges
 - Revised final effluent limits for arsenic, mercury, selenium, and nitrate-nitrite;
 - Revised compliance timeframe associated with FGDWW modifications to no later than December 31, 2025;
 - 2. Minor changes are expected for bottom ash transport water BAT (limited blowdown).
- OVEC will be updating cost estimates and compliance analysis of potential use of Bio Reactors (modular technology) at the facilities once the final rule has been published.

Related Permit Activities:

Clifty Creek

- Permit Modification Request was filed with IDEM to remove the April 1, 2022, ELG limits and associated compliance date for FGDWW (obsolete).
- IDEM is expected to act on modification once the EPA finalizes ELG rule revisions with new compliance dates and new BAT limits.

Kyger Creek

 NPDES Permit Renewal Application was filed in October 2018. OEPA is still working to draft a renewal NPDES permit – no need to revise this permit to address anticipated rule changes.

CCR/ELG - Environmental Projects Update

Project Management process implemented

- OVEC Executive Steering Committee: VP COO/CFO, ES&H Director, Plant Managers & Supply Chain Director
- Project Management Corporate Lead and Site Lead at each plant, supported by Project Management Consultant

o Boiler Slag Settling Basins, Low Volume Waste Water Treatment System, Water Redirects & Closure

- Working with Burns & McDonnell on executing various Front-End Engineering Development (FEED) scope items:
 - Performing Geotechnical exploration of the site to confirm properties of the existing in situ materials, foundation soils, etc. to confirm foundation type and design (target completion date of August 2020 Clifty and October 2020 Kyger)
 - Developing pilot trenching specifications for water re-directs
 - Conducting additional waste water analysis and evaluation to refine design of boiler slag settling basins, low volume waste water treatment system, and water return system
 - Refinement of Phase II project schedule
 - Design, Procurement, Construction, and environmental permitting activities are being built out

○ Dry Fly Ash Conversion – Kyger Creek

- Completed Geotechnical exploration of the site to confirm foundation design (evaluating data)
- Beginning to issue requests for proposals for project equipment and structure
 - Refinement of Phase II project schedule
 - Target submittal to OEPA by September 30

316(b) Environmental Compliance Update

Kyger Creek

- o 316(b) Section 122.21(r) reports were completed and submitted to Ohio EPA as part of the NPDES permit renewal application in November 2018.
- OEPA has not taken action on 316(b) report or the NPDES permit renewal. OVEC has initiated discussions with OEPA and expects to have the opportunity to comment prior to receiving the draft renewal permit.

Clifty Creek

- 316(b) Section 122.21(r) report filed with IDEM in January 2019.
- IDEM to act on cooling system upgrades next permit cycle (i.e. during the 2022 NPDES permit renewal).

General Environmental Compliance Update

- CSAPR Update compliant with ozone season program (consistently operating below assurance levels)
- MATS Both Plants have maintained compliance with MATS related obligations and emissions limits.
- NAAQS Ambient network monitoring system around Kyger Creek Station shows attainment with SO₂ NAAQS USEPA expected to change status for area around plant to "attainment" by end of year.
- Landfill Both plants are undergoing landfill permit modifications and making modifications to landfill leachate management practices to reduce risk of future regulatory actions.

Arbough

Clean Power Plan (CPP)/Affordable Clean Energy (ACE) Rule Update

- U.S. EPA repealed CPP and in a separate action issued ACE Rule on July 8,2019. Both actions are undergoing legal challenges.
- ACE Rule became effective on September 6, 2019.
 - Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - States have three years from ACE effective date to submit implementation plans.
 - No emissions trading and no fleet, facility or common stack averaging.
 - OVEC is working with other state utilities, as well as Ohio EPA and IDEM on a state implementation program.
 - Both OEPA and IDEM have requested completion of a unit specific ACE questionnaire
 - Kyger Creek data filed in February 2020
 - Clifty Creek filing due in mid-August 2020. IKEC's responses are prepared and undergoing internal review prior to submittal.
 - On March 25, 2020, Ohio EPA issued draft "Power Plant Efficiency Rules" to comply with the federal ACE rule – comments on draft due April 27, 2020. Proposed compliance timeline for meeting standard of performance – July 8, 2024.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Over 90% of gypsum continues to be sold for wallboard production.
 - A long-term gypsum contract place.
- Boiler slag sales are above forecast.
- Participating in conversations with potential strategic partners interested in marketing fly ash.

Clifty Creek

- 100% of gypsum being sold for wallboard production.
 - A long-term gypsum contract in place.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- Fly ash marketing
 - •To date in 2020, IKEC has sold nearly 18% of its fly ash production.
 - •Potential partnership with 3rd party to increase sales near full production.

Benefits for both Plants:

 Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 209 of 341 Arbough

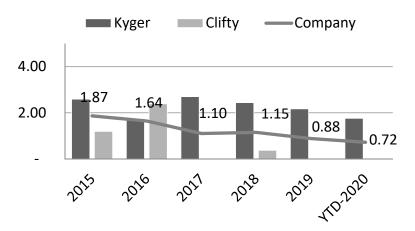
Mid-Year Operational and Financial Performance Update

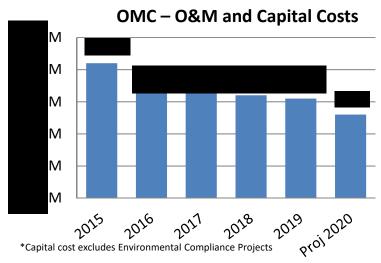


Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 210 of 341
Arbough

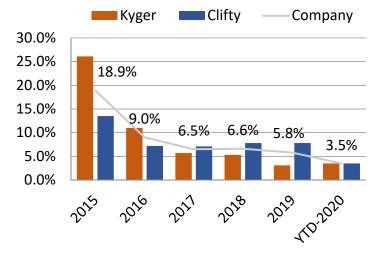
2015 - YTD 2020 Performance

Safety (Employee Recordable Rate)

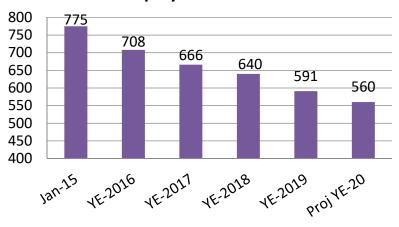




Equivalent Forced Outage Rate



Employee Count



Attachment to Response to SC-1 Question No. 11

Open Book Leadership (OBL) Scoreboard Update – Mid-Year Performance

Page 211 of 341 Arbough

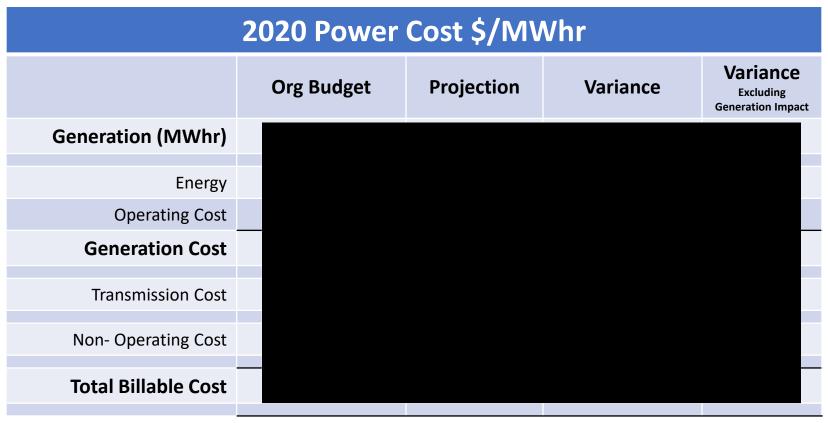
		OVEC ,	/IKEC – (OBL Plan	t Scoreb	oar	ds			
Kyger Creek Plant Clifty Creek Plant										
			2019 2020			2019 2020				
			Actual	Target	June YTD Actual		Actual	Target	June YTD Actual	
Safety	Recordable Rate (YTD)		2.17	0.55	1.76		0.00	0.55	0.00	Reviewed at
	DART Rate (YTD)		0.87	0.20	0.88		0.00	0.20	0.00	Plant Huddles (weekly)
Environmental Compliance	MATS (Mercury, Particulate Matter, Acid Gases)		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance	• Future Focused (80% / 20%)
	NOx Tons (Ozone Season)		1,005	1,040	342		1,193	1,381	342	 Highlight Opportunities for the limprovement
	Reliability	EFOR	3.1%	5.5%	3.5%		7.8%	5.5%	3.5%	Metrics are key drivers to Critica Number -
Drivers of Critical Number Total Production Power Cost \$/MWhr		Commercial Availability	91%	90.0%	90%		90%	90.0%	92%	\$/MWhr
	Energy Cost	Heat Rate ₁	10,636	10,823	10,918		10,788	10,929	11,128	
		Fuel Cost Total Fuel/ Net Gen			\$24.09				\$28.66	
	Demand Cost	O&M								
	Continuous Improvement	Process Improvements ₂	573	784	491		1,470	1,050	859	

¹⁾ Heat Rate targets adjusted for increased low load operations

²⁾ Process Improvements include standard work development

OVEC Power Cost 2020

- Weak Market and COVID impact drive Power Cost Variance
- Focus on controllable costs
 - 2020 Total Demand Costs (non-fuel) projecting \$
 - 2020 Normalized (2019 market utilization) YTD Power Cost \$/MWhi
 - \$ \$/MWhr reduction from 2019 Actual YTD-June



Confidential and Business Sensitive

Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) **INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)**

Agenda **Boards of Directors' Meeting** December 15, 2020

1. (Call Meeting to Order (2 p.m.)	Paul Chodak III
------	--------------------------------	-----------------

2. Roll Call Kay Martin

- Quorum (OVEC and IKEC)

Safety and Culture Moment Justin Cooper

- COVID Update

Administrative Items: Justin Cooper

a. Approve Minutes of Prior Meetings - Resolutions (OVEC and IKEC)

b. Election of Director

- Gustavo Garavaglia (DPL) to replace Mark Miller (DPL) as OVEC Director

- Resolutions (OVEC)

c. Annual Election of Officers and Board Committees

- Resolutions (OVEC & IKEC)

5. AEP Service Corporation Service Charges Kay Martin

- 2020 Projected Actual

- 2021 Budget

- 2021 Resolutions (OVEC and IKEC)

OVEC and IKEC Environmental Update Mike Brown

- Compliance and Project Updates

7. Construction Budget Review Justin Cooper

- 2021 Construction Budget

- 2021 Resolutions (OVEC and IKEC)

Report on Operating Activities Justin Cooper - 2020 Culture Survey Results Cliff Carnes Annette Hope

- 2020 Strategic Plan

9. OVEC Operating Committee Report Scott Cunningham

Kay Martin

Chad Palmer

10. Treasurer's Report

- Report on 2020 and 2021 Finance Activities Justin Cooper

- Resolution for Line of Credit Extension/Agreement (OVEC)

11. OVEC Power Cost Projections Justin Cooper

- 2020 Projected Actual - 2021-2024 Projection

Bob Bitter 12. Independent Auditor's Comments and Questions

13. Open Discussion

Adjournment

Executive Session

(Deloitte & Touche)

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 214 of 341 Arbough



Boards of Directors' Meeting Presentation December 15, 2020

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 215 of 341 Arbough

Administrative Items

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 216 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
Resolutions of Minutes of Prior Meetings
Boards of Directors' Meeting

December 15, 2020

OVEC

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 12, 2019, April 27, 2020, May 5, 2020, and July 8, 2020, are approved.

<u>IKEC</u>

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 12, 2019, April 27, 2020, May 5, 2020, and July 8, 2020, are approved.

Gustavo Garavaglia Vice President and Chief Financial Officer, Dayton Power & Light



Gustavo Garavaglia, is Chief Financial Officer of IPALCO and the US SBU and has served as Vice President and Chief Financial Officer of IPL since November 2018. Mr. Garavaglia also serves as Chief Financial Officer of DPL and Vice President and Chief Financial Officer of DP&L and serves as a director or officer of other AES affiliates, including as Vice President and Chief Financial Officer of AES U.S. Investments and as a Director of IPL. Previously, Mr. Garavaglia served as the Director of Financial Planning and Analysis and Development and Transactions for the AES Mexico, Central America, and Caribbean SBU (the "MCAC SBU") from April 2017 to November 2018. Mr. Garavaglia has held several other positions at AES, including as Senior Manager of Development and Transactions for AES MCAC from March 2015 to March 2017, Investment Analysis and Risk Manager for AES Brazil from November 2013 to February 2015, M&A Associate for AES from May 2013 to November 2013, and Strategic Planning Specialist for AES Brazil from June 2012 to April 2013. Mr. Garavaglia received a Bachelor's degree in Electrical Engineering from University of Campinas (Unicamp) and a Master's degree in Business from FGV Brazil, and is a CFA Charterholder.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 218 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Directors' Meeting December 15, 2020

WHEREAS, effective as of December 15, 2020, Mr. Mark Miller resigned as a member of the Board of Directors (Board) of OVEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the OVEC Board of OVEC.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Gustavo Garavaglia be elected a Director of the Board of OVEC.

RESOLVED, that the elections and appointments shall be effective as of December 15, 2020.

OHIO VALLEY ELECTRIC CORPORATION (OVEC) Resolutions of Election Board of Directors' Meeting December 15, 2020

RESOLVED, that the following individuals be and hereby are appointed to serve as members of the Executive Committee of the Corporation pursuant to Article VI of the Code of Regulations of the Corporation:

Lonnie E. Bellar Paul Chodak III Patrick W. O'Loughlin David W. Pinter Raja Sundararajan John A. Verderame

RESOLVED, that the following individuals be and hereby are confirmed to serve as Chairwoman and members of the Human Resources Committee of the Corporation pursuant to Section II of the Human Resources Committee Charter:

Thomas Alban Christian T. Beam Lonnie E. Bellar Julie Sloat - Chairwoman

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article V of the Code of Regulations of the Corporation:

President	Paul Chodak III
Vice President, Chief Operating Officer and Chief Financial Officer	Justin J. Cooper
Secretary and Treasurer	Kassandra K. Martin
Assistant Secretary and Assistant Treasurer	Julie Sloat

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 220 of 341 Arbough

INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Directors' Meeting December 15, 2020

RESOLVED, that the following individuals be and hereby are appointed to serve as members of the Executive Committee of the Corporation pursuant to Article V of the By-Laws of the Corporation:

Paul Chodak III Patrick W. O'Loughlin David W. Pinter

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article IV of the By-Laws of the Corporation:

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 221 of 341 Arbough

AEP Service Corporation Service Charges & Budget

Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 222 of 341
Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES FOR CALENDAR YEAR 2020 PROJECTED THROUGH DECEMBER 31, 2020

	RI	BUDGET FOR 2020			PROJECTED THROUGH 12/31/2020			
-	OVEC	IKEC	TOTAL	OVEC	IKEC	TOTAL	DIFFERENCE OVER (UNDER)	
ONVERSION								
ON								
E								
_								
=								

OPERATION & MAINTENANCE
WORK MANAGEMENT SYSTEM - MAXIMO CONVERSION
ENVIRONMENTAL ACTIVITIES
TRANSMISSION
FUEL PROCUREMENT AND TRANSPORTATION
NERC/CIP, CYBER SECURITY& IT SOFTWARE

GENERAL SERVICES

GENERAL ADMINISTRATIVE SERVICES OTHER GENERAL SERVICES TOTAL GENERAL SERVICES

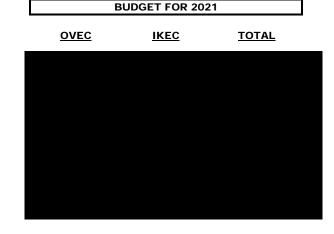
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 223 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES BUDGET FOR CALENDAR YEAR 2021

OPERATION & MAINTENANCE ENVIRONMENTAL ACTIVITIES NERC/CIP, CYBER SECURITY & IT SOFTWARE FUEL PROCUREMENT & TRANSPORTATION TRANSMISSION GENERAL ADMINISTRATIVE SERVICES

TOTAL AEPSC GENERAL SERVICES

OTHER GENERAL SERVICES



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 224 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
AEP Service Corporation 2021 Service Charges
Boards of Directors' Meeting
December 15, 2020

OVEC

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of million for calendar year 2021.

IKEC

RESOLVED, that the officers of Indiana-Kentucky Electric Corporation may request and obligate Indiana-Kentucky Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Ohio Valley Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of million for calendar year 2021.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 225 of 341 Arbough

OVEC and IKEC Environmental Update

CSAPR Regulatory Update

DC Circuit Court Ruling on 9/13/19 Remanded CSAPR Update Rule to US EPA

In response to Court remand, EPA proposed new CSAPR Update Rules on October 30, 2020

- o Comments due to EPA on December 14, 2020.
- New Rule expected to become final in the spring of 2021, and apply to 2021 May-September Ozone Season.
- Proposal includes more restrictive NOx ozone season state budget caps for 12 states (including Ohio and Indiana).
 - o Allowance allocations and cap and trade components are retained.
 - o State budget for Indiana is substantially lower than prior rule.
 - o OVEC evaluating compliance options internally while concurrently working with utility trade groups to seek additional flexibility under the rule.

Clifty Creek

- o EPA is proposing a 40+% reduction in NOx ozone season state budget.
 - OVEC is working with other Utilities and legal counsel on technical review of proposed state budget calculations.
- o Internal NOx optimization workgroup will be focused on optimizing SCR performance and unit generation under new rule.

Kyger Creek

• Proposed state budget reduction of 8% - expected to have limited impacts on Kyger's unit dispatch/operation during the 2021 ozone season.

Effluent Limitation Guidelines Regulatory Update

Final ELG Steam Electric Reconsideration Rule published in Federal Register on October 13, 2020

- o The Rule includes:
 - 1. Amended Best Available Technology (BAT) determination for FGDWW discharges
 - o Revised final effluent limits for arsenic, mercury, selenium, and nitrate-nitrite.
 - Revised compliance timeframe associated with BAT for treatment of FGDWW to "no later than" December 31, 2025.
 - 2. Changes for BATW BAT determination include limited blowdown (up to 10%) and a "no later than" compliance date of December 31, 2025.
- With final rule issuance, OVEC has initiated updated cost estimates and compliance analysis of potential use of Bio Reactors or similar technology for FGDWW ELG compliance.

Related Permit Activities:

Clifty Creek

- Permit Modification Request was filed with IDEM to remove the April 1, 2022, ELG limits and associated compliance date for FGDWW and BATW discharges, updated modification request filed on November 24, 2020 - request removal of obsolete ELG conditions.
- o IDEM is expected to act on modification now that the EPA finalized ELG Reconsideration Rule.

Kyger Creek

 NPDES Permit Renewal Application was filed in October 2018. OEPA is still working to draft a renewal NPDES permit – no need to revise this permit to remove/eliminate obsolete ELG permit conditions.

Arbough

CCR Regulatory Update

CCR Rule Changes – Part A Final Rule

CCR Part A Final Rule published in Federal Register on August 28, 2020

- o The Final Rule required that all unlined CCR surface impoundments cease receipt of CCR and non-CCR waste streams and initiate closure by **April 11, 2021**.
 - Date to file a demonstration with US EPA for an alternate date to cease ash
 placement and initiate closure was **November 30, 2020**. The alternative date
 must still be a technically feasible and can be no longer than October 17, 2023.
 Possible 1-year extension for qualifying surface impoundments.
- As approved in the May 5, 2020 BOD meeting, OVEC is investing in Dry Fly Ash Conversion (Kyger), Boiler Slag Settling Basins, Low Volume Waste Water Treatment Systems and Water Redirects to cease sending CCR and non-CCR waste streams and initiate pond closures by October 2023.
 - OVEC prepared and submitted the required Demonstrations for a site-specific alternative closure deadline by the November 30, 2020, filing date.
 - o Demonstrations outline alternate technically feasible dates beyond April 11, 2021, to cease placement of ash and initiate pond closures.
 - o OVEC incorporated feedback from US EPA in the final submissions.

CCR/ELG - Environmental Projects Update

Dry Fly Ash Conversion – Kyger Creek

- o Finalizing Front-End Engineering Development (FEED):
 - Geotechnical exploration of the site and data evaluation completed to confirm foundation design
 - Preparing required environmental submittals to OEPA
- Equipment Procurement In Progress, deliveries expected to be completed by March 2022
- Construction start forecasted in April/May 2021

Phase I Closure of Clifty Creek West Boiler Slag Pond (WBSP) – Clifty Creek

- o IDEM has completed its technical review of the Phase I Closure design
- o IKEC held its public meeting on November 20
- o IKEC anticipates receiving a permit from IDEM by December 30

CCR/ELG - Environmental Projects Update

Boiler Slag Settling Basins, Low Volume Wastewater Treatment System (LVWTS), Water Redirects & Ash Pond Closures – Kyger Creek and Clifty Creek

- o Finalizing FEED:
 - Geotechnical exploration of the sites completed to confirm properties of the existing in situ materials, foundation soils, etc. to confirm foundation type and design
 - Refinement of Phase II project schedule
 - Design, Procurement, Construction, and environmental permitting activities are being built out
- Equipment Procurement Bidding/Awards beginning February 2021, deliveries complete July 2022
- Target Construction start in May/June 2021
 - o Scope and timelines provided in the Demonstrations filed with USEPA

Arbough

Environmental Project Cost Update

Project Costs updated from Class 3 to current FEED/Bid estimate

Current Capital Project estimated \$ (BOD approved)

\$ Total Capital Projects Clifty & Kyger	Class 3 Estimate (+30%/-20%)
+ \$ Chemical Treatment System – Kyger	Risk Register Item Required (of the +\$ identified)
+ \$ Chemical Treatment System – Clifty	Risk Register Item Required (of the +\$ identified)
+ \$ Refined Scope and Updated Pricing	Due to refined engineering and increased material and labor pricing
- \$ Cost Savings Ideas and Reductions	Value Engineering and Scope modification identified by OVEC and B&M (review still ongoing)
= \$ Current Projected Capital Cost	Less than 1% change, excluding Risk Register Items

- OVEC and B&M will continue to look for opportunities to reduce scope and optimize cost with additional value engineering ideas.
 - o Current FEED estimate include a 10% project contingency
- o Capital Costs will be levelized for billing purposes at \$ _____ per year 2021-2023

Arbough

Environmental Project Cost Update

Current cost estimates for related Decommissioning and Demolition (D&D) Funded Projects:

- o FEED Price Estimates still in Development
 - Potential Boiler Slag Closure and LVWTS estimate increase of \$
 - Potential Cost increase due to updated material/labor estimates, refined scope and IDEM requirements.
 - Scope Reduction and Value Engineering Items currently being developed/reviewed
- Costs will be funded with current D&D billings, similar to other CCR required pond closures
 - Kyger South Fly Ash Pond
 - o Clifty Land Fill Run Off Collection Pond
- Updated D&D study will be completed in 2021 to incorporate the final CCR and ELG rules

Page 233 of 341

General Environmental Compliance Update - 2020

- O 316 (b) 316(b) Section 122.21(r) reports filed in November 2018 (Kyger) and January 2019 (Clifty). Neither OEPA or IDEM have taken action, waiting for NPDES permit renewals.
- MATS Both Plants have maintained compliance with MATS related obligations and emissions limits.
- ONAAQS Ambient network monitoring system around Kyger Creek Station shows attainment with SO₂ NAAQS — US EPA proposed rule on September 2, 2020, to change status for area around plant to "attainment" — expect EPA to issue a final rule by year end.
- Landfill Both plants are undergoing landfill permit modifications and making modifications to landfill leachate management practices to reduce risk of future regulatory actions.

General Environmental Compliance – 2020 Process Improvements and Program Assessments

- **SO**₃ **mitigation** Clifty Creek upgraded sorbent injection from Trona to Hydrated Lime cost, performance, reliability and ash marketing benefits.
- \circ **NO_x control reliability** Kyger Creek improved NO_x removal performance and reliability with transition to direct urea injection.
- Environmental Compliance Assessments third party assessment at Kyger Creek Station in 2020.
 - Evaluation of Compliance status and effectiveness of controls for six environmental programs (CCR, NPDES, CEMS, SPCC, CFCs, RICE)
 - Overall assessment indicates environmental compliance programs are being controlled/maintained
 - o Minor improvements recommended in three areas CEMS, CCR and NPDES programs

Affordable Clean Energy (ACE) Rule Update

U.S. EPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019. Both actions continue to undergo legal challenges

- OACE Rule became effective on September 6, 2019.
 - o Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - o States have three years from ACE effective date to submit implementation plans.
 - No emissions trading and no fleet, facility or common stack averaging.
- OVEC is working with other state utilities, as well as Ohio EPA and IDEM on details of state implementation plans.
 - Unit specific ACE questionnaires submitted to state regulatory agencies.
 - o Kyger Creek filed in February 2020.
 - Clifty Creek filed in August 2020.
 - Proposed compliance timeline for meeting standard of performance July 8, 2024.
 - o Ohio EPA issued Power Plant Efficiency Rules on December 2, 2020.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Nearly 100% of gypsum being sold for wallboard production.
 - o A long-term gypsum contract in place.
- o Boiler slag sales are above forecast.
- Participating in conversations with potential strategic partners interested in marketing fly ash.

Clifty Creek

- Nearly 100% of gypsum being sold for wallboard production.
 - A long-term gypsum contract in place.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- o Fly ash marketing
 - o IKEC is selling 50% of its fly ash production.

Benefits for both Plants:

 Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 237 of 341 Arbough

Construction Budget Review



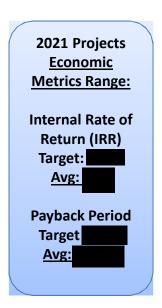
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

> Page 238 of 341 Arbough

2021 Construction Budget

(requesting BOD approval)

Year	Loc	Project Name	Amount	IRR%	Paybk
2021	КСР	KC1 1st Baffle Wall Replacement			
2021	KCP	KC4 FD VFD Replacement			
2021		Minor Projects (under \$100k)			
2021		Contingency Fund			
		2021 Total			



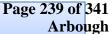
2021 Construction Projects highlights a reduction from 2019 budget, while continuing the replacement of original boiler tubing to address current and future reliability issues.

Examples of Projects Delayed due to Prioritization and Risk Evaluation

- Baffle Wall Replacements
- Generator Rewinds



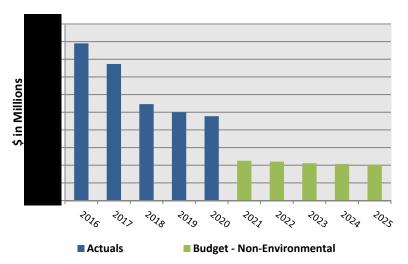
Attachment to Response to SC-1 Question No. 11





Construction Budget Forecast

Historic and Projected Construction Costs



Construction Budget Forecast:

The Construction Forecast has been reduced through prioritization to provide funding for upcoming Environmental Projects and help to minimize the impact on total Demand Cost.

Projected Non-Environmental Construction Projects will continue to be reviewed and prioritized based on reliability impact and related economic benefit.

		OVEC/IKEC Construction Forecast			
	OVEC/INEC CONSTRUCTION FORECAST				
Year	Loc	Project Name	Amount		
2022	KCP	KC4 1st Baffle Wall Replacement			
2022	ССР	Bus and Middle Air Blast Circuit Breaker Replacement (11/12 of 17)			
2022		Minor Projects (under \$500k)			
2022		Contingency Fund			
		2022 Total Non-Environmental			
2023	КСР	KC1 and KC2 FD VFD Replacement			
2023	SYS	Microwave Communication System Replacement			
2023	SYS	X530 Switchyard Bypass Project (1 of 2)			
2023	ССР	Bus and Middle Air Blast Circuit Breaker Replacement (13/14 of 17)			
2023	ССР	Slagblower Controls Replacement - CC2-6			
2023		Minor Projects (under \$500k)			
2023		Contingency Fund			
		2023 Total Non-Environmental			
2024	ССР	CC4 SSH Inlet Element Replacement			
2024	КСР	KC3 and KC5 FD VFD Replacement			
2024	SYS	X530 Switchyard Bypass Project (2 of 2)			
2024		Minor Projects (under \$500k)			
2024		Contingency Fund			
		2024 Total Non-Environmental			
2025	ССР	CC6 1st Baffle Wall Replacement			
2025	SYS	Bus and Middle Air Blast Circuit Breaker Replacement (15/16 of 17)			
2025		Minor Projects (under \$500k)			
2025		Contingency Fund			
		2025 Total Non-Environmental			

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 240 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
OVEC-IKEC Construction Budget
Boards of Directors' Meeting

December 15, 2020

OVEC-IKEC

RESOLVED, that the OVEC-IKEC Construction Budget for 2021, indicating estimated total expenditures of \$ property, and for Management Reserve, which totals \$ is approved.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 241 of 341 Arbough

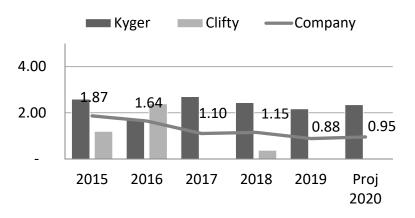
Report on Operating Activities



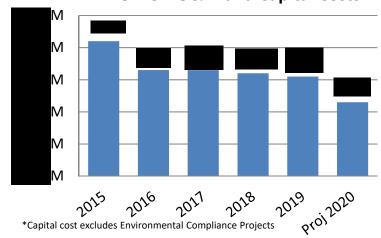
Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 242 of 341
Arbough

2015 - 2020 Performance

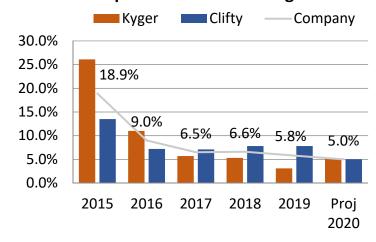
Safety
(Employee Recordable Rate)



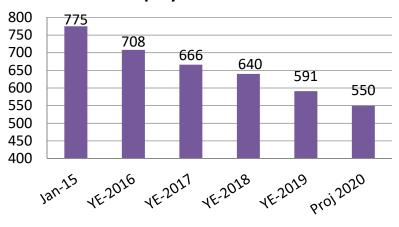
OMC - O&M and Capital Costs



Equivalent Forced Outage Rate



Employee Count



Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

Open Book Leadership (OBL) Scoreboard Update – Year-End Performance

Page 243 of 341 Arbough

		OVEC ,	/IKEC – (OBL Plan	t Scoreb	oar	ds			
			Kyger Creek Plant				Clifty Creek Plant			
			2019	20	20		2019	2	2020	
			Actual	Target	Projected YE		Actual	Target	Projected YE	
	Recordab	le Rate (YTD)	2.17	0.55	2.34		0.00	0.55	0.00	
Safety	DART	Rate (YTD)	0.87	0.20	1.87		0.00	0.20	0.00	
nvironmental	(Mercury, Pa	MATS irticulate Matter, I Gases)	Compliance	Compliance	Compliance		Compliance	Compliance	Compliance	
		ox Tons ne Season)	1,005	1,040	949		1,193	1,381	1,165	
Drivers of Critical Number Total Production Power Cost	Reliability	EFOR	3.1%	5.5%	5.2%		7.8%	5.5%	5.0%	
	Reliability	Commercial Availability	91%	90.0%	90%		90%	90.0%	92%	
	Energy Cost	Heat Rate ₁	10,636	10,823	11,084		10,788	10,929	11,166	
		Fuel Cost Total Fuel/ Net Gen			\$23.70				\$27.97	
\$/MWhr	Demand Cost	O&M								
	Continuous Improvement	Process Improvements ₂	573	784	921		1,470	1,050	1,258	

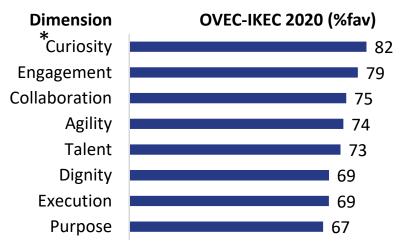
¹⁾ Heat Rate targets adjusted for increased low load operations

²⁾ Process Improvements include standard work development

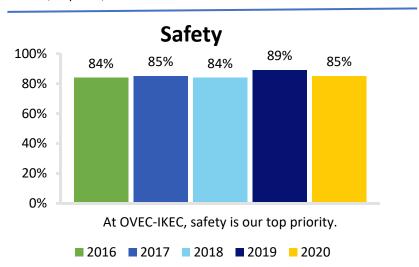
2020 Culture Survey Highlights

Participation - a record high at 87%

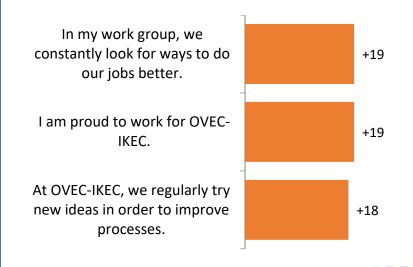
Dimension Summary

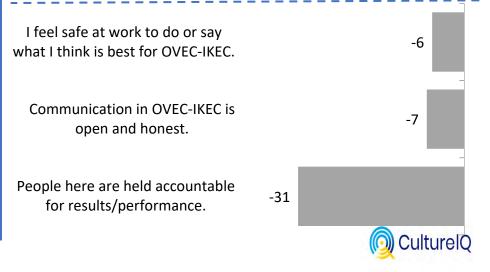


*Curiosity - The extent we are seeking and capitalizing on opportunities to learn, improve, and innovate



Top Variances Compared to Utilities Benchmark





OVEC 2020 Strategic Plan - Corporate

Mission Objective	Initiative	Departmental Tactical Actions						
		Make Safety Personal and Communicate Business Impacts						
	Improve Safety Culture by Making Safety Personal	Increase Personal Commitment and Accountability						
Zero Harm	Integrate Contractors/Strategic Partners Into OVEC/IKEC Safety Culture	Contractor/Strategic Partner Oversight and Safety Standardization						
	Improve Understanding and Use of HPI Tools	in-Field Training and Building Skill						
	increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Driv Reliability						
	Improve Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results Employees						
Provider of Choice		Focused Heat Rate Communication Based on Job Classification						
	Continue to identify and Optimize Core Business	Communicate Plans to Employees						
	Improve Flacal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corpo Finances						
		Execute Department Culture Improvement Plan Based on Gaps Identified in the Survey						
	Improve Communication Processes	Communication Conducted in Small Groups in a Face-to-Face Format						
Culture of Engagement		Communicate Results, Associated Actions and Outcomes						
	Strengthen Accountability	Enhance the in-Field Observation Process to Include All Aspects of the Business						
		Improve Feedback and Coaching						
	Improved Team Performance	Continue Cross-Functional Workforce Training						
	improved ream renormance	Improve on Inter and Intra-Departmental Collaboration						
Operational Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees						
	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement						
	Successful WAM Implementation	Quality and Focused WAM Retresher Training with Appropriate Energy						
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Focus on Quality CIP Engagement						
Continuous	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, including Associated Criteria Base Job/Department Functions						
Improvement	noot causa analysis (no.4) - 0008	Effectively Communicate Formal RCA Findings						
	Standard Work Focus	Based on Employee Input, Develop Standard Work to Ensure Knowledge Transfer to Optimize Performance						

- 1 Initiative is a broad reaching generalized need.
- 2 Tactical Action is a specific action to achieve a desired goal.
- 3 Possible additional Tactical Actions to be determined by Business Unit.

OVEC 2020 Strategic Plan – Kyger Creek

Mission Objective	Initiative	Tactical Actions							
		Implement process to require written JHA for all jobs, with compliance and quality checking							
	Improve Safety Culture by Making Safety Personal	Implement process to require field evaluation of all jobs with elevated risk (use MELA conditions as trigger)							
Zero Harm	Integrate Contractors/Strategic Partners into the OVEC/IKEC Safety Culture	Contractor/Strategic Partner Oversight and Safety Standardizations - Joint Safety Planning Meetings Prior to All Planned Outages							
	Improve Understanding and Use of HPI Tools	In-Field Training and Building Skill - Improve Use of Safety Signs with HPI Triggers Placed in High Risk Areas							
	Increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Driv Reliability with Monthly Asset Owner Meetings							
Provider of	Improve Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results to Employees - Monthly Team Meetings Focused on High Impact Items							
Choice	Continue to Identify and Optimize Core Business	Communicate Plans to Employees with Explaining the "Why" and Review & Update Core versus Non-Core Quarterly							
	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances with Improving Tracking Tools							
Culture of	Improve Communication Processes	Communication Conducted in Small Groups in a Face-to-Face Format with Focus on Department Influence and & Action Items							
Engagement	Strengthen Accountability	Improve Feedback and Coaching with Development of a QA/QC process for Field- Observations							
	Improved Team Performance	Continue Cross-Functional Workforce Training by Continued Development of Cross Functional Work Activities							
	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees with Focus on Operations and Maintenance Assessments							
Operational Excellence	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement with Implementation of Environmental Good Catch Program for Awareness and Prevention							
	Successful WAM Implementation	Quality and Focused WAM Refresher Training with Appropriate Energy with 100% Completion of Training							
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Focus on Quality CIP Engagement with Clearly Defined Expectations & Improved Tracking and Continued Effort (during COVID)							
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, Including Associated Criteria Based on Job/Department Functions with Selecting and Training RCA Champions							
	Standard Work Focus	Based on Employee Input, Develop Standard Work to Ensure Knowledge Transfer to Optimize Performance with Identify Job Tasks Needing Standard Work Creation							

Kyger Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

OVEC 2020 Strategic Plan – Clifty Creek

Mission Objective	Initiative	Tactical Actions							
	Improve Safety Culture by Making Safety Personal	Make Safety Personal and Communicate Business Impact - Safety Day, "Carry Safet Home" and other programs/slogans and reminders							
Zero Harm	Integrate Contractors/Strategic Partners into the OVEC/IKEC Safety Culture	Contractor/Strategic Partner Oversight and Safety Standardizations - Include in Maintenance Daily Huddle							
	Improve Understanding and Use of HPI Tools	In-Field Training and Building Skill - "Back to the Basics" HPI Tool Emphasis on JSA, 2 Minute Rule, and Stop When Uncertain							
	Increase Reliability, Reduce EFOR, MOF and Optimize Commercial Availability	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Drive Reliability - Annual Asset Health Reporting							
Provider of Choice	Improve Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results to Employees							
	Continue to Identify and Optimize Core Business	Communicate Plans to Employees by Tell the "Why?" And Engage the Team for Better Understanding							
	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances with Qualitative Analysis of Monthly Projections and Annual Goals							
_Culture of	Improve Communication Processes	Continue One-on-One Meetings at Various Levels of the Organization							
Engagement	Strengthen Accountability	Enhance the In-Field Observation Process to Include All Aspects of the Business							
	Improved Team Performance	Continue Cross-Functional Workforce Training by Identifying Cross-Functional Tasks Across All Departments							
	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees with Desired Skills and Knowledge Identified and Communicated							
Operational Excellence	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement with Training on Prevention as well as Response							
	Successful WAM Implementation	Quality and Focused WAM Refresher Training with Appropriate Energy with High Attendance Percentage in Each Training Class							
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Focus on Quality CIP Engagement with Quality Metric and using OBL Scoreboard to Monitor							
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, Including Associated Criteria Base on Job/Department Functions - Simplified Process "5 Why?" to Stimulate Broader Use							
	Standard Work Focus	Based on Employee Input, Develop Standard Work to Ensure Knowledge Transfer to Optimize Performance with Monitoring as OBL Metric							

Clifty Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 248 of 341 Arbough

Operating Committee Update

Update of Operating Committee

Study of PJM Ancillary Services Markets

- Contracted with Filsinger Energy Partners to conduct analysis into feasibility of participation
- Considered Regulation and Voltage/Reactive Support
 - Voltage/Reactive Support
 - OVEC's Voltage Control Equipment is fully depreciated which could reduce opportunity for revenue
 - Regulation Market
 - Modeling of prior years of OVEC data and PJM Regulation Market prices
 - Analysis is ongoing with review of potential additional maintenance costs and adequacy of system controls
 - Preliminary results indicate some potential for additional revenue from participation
 - Need to validate with 2020 data
 - o PJM Market prices showing a downward trend
- Study projected to be complete Q1-2021

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 250 of 341 Arbough

Treasurer's Report

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Attachment to Response to SC-1 Question No. 11
Treasurer's Report
Boards of Directors' Meeting
December 15, 2020
Arbough

		OVEC		<u>IKEC</u>	<u>c</u>	<u>Consolidated</u>
CASH AND INVESTMENTS						
Cash and Short-Term Investments	\$	46,726,779	\$	-	\$	46,726,779
DOE Settlement Reserve Account		64,662,018		-		64,662,018
Debt Reserve Account		113,956,611		-		113,956,611
Total Cash and Investments at October 31, 2020	\$	225,345,408	\$	-	\$	225,345,408
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND						
Total D&D Assets at October 31, 2020	\$	34,394,054	\$	42,037,177	\$	76,431,231
EMPLOYEE BENEFIT PLAN ASSETS						
Pension Plan					\$	
Supplemental Pension & Savings Plan						
Union Retiree Medical VEBA Trust						
Retiree Medical VEBA Trust						
Retiree Life Insurance VEBA Trust						
401(h)						
Total Benefit Plan Assets at October 31, 2020					\$	
EQUITY						
Common Stock, 100,000 shares outstanding	\$	10,000,000	\$	3,400,000	\$	10,000,000
Retained Earnings		19,695,519				19,695,519
Total Equity at October 31, 2020	\$	29,695,519	\$	3,400,000	\$	29,695,519
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)						
LONG-TERM DEBT						
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	\$	146,533,289	\$	-		146,533,289
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		52,846,460		-		52,846,460
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		104,653,790		-		104,653,790
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		40,185,240		-		40,185,240
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		21,699,800		-		21,699,800
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026		83,590,821		-		83,590,821
2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040		77,641,327		-		77,641,327
2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		100,000,000		-		100,000,000
2009 Tax Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		100,000,000		-		100,000,000
2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000		-		100,000,000
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		200,000,000		-		200,000,000
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040		100,000,000		-		100,000,000
2019 Tax Exempt Bonds, \$100M Series A, 3.250%, due September 9, 2029	_	100,000,000	_		_	100,000,000
Total Long-Term Debt Outstanding at October 31, 2020	\$	1,227,150,727	\$	-	\$	1,227,150,727
QUODT TERM DERT						
SHORT-TERM DEBT Total Short-Term Debt Outstanding at October 31, 2020	\$	60,000,000	\$	<u> </u>	\$	60,000,000

2020 and 2021 Financing Activities

2020 Financing Activities:

- o \$150 M Maturities/Expiring Tax-Exempt Debt Agreements refinanced July 2020
 - Keybank and PNC Co-lead Remarketers

0

\$150 M 2010A, 2012B, 2012C IFA Tax Exempt bonds – Remarketed,
 10 yr tenor, 3% fixed rate, full amortization by 2030

2021 Projected Financing Activities:

- O Q1 Extension of Revolving Line of Credit \$185 M Capacity, 3 yr Term, 6 member Bank group
 - Resolution requested
- Q3 Refinance \$100 M IFA Tax Exempt Bonds (expiring agreement), with similar structure and amortization by 2030
- Q3 Refinance/Repayment of \$100 M Taxable Private Placement (Apollo),

Rating Agencies:

Fitch (rating affirmed February 28, 2020)
 BBB-, Stable Outlook

Moody's (rating affirmed June 18, 2020)
 Ba1, Positive Outlook

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)

Boards of Directors' Meeting <u>December 15, 2020</u>

WHEREAS, Ohio Valley Electric Corporation (the "Corporation") has in place an existing revolving credit facility with aggregate loan commitments of \$185 million (the "Existing Revolving Credit Facility") under that certain Credit Agreement, dated as of April 25, 2019, by and among the Corporation, the lenders parties thereto and KeyBank National Association ("KeyBank"), as administrative agent, for the purposes of funding the working capital requirements and other general corporate purposes of the Corporation (including capital expenditures);

WHEREAS, the commitments under the Existing Revolving Credit Facility are set to expire, and all outstanding loans under the Existing Revolving Credit Facility are set to mature, on April 25, 2022; and

WHEREAS, the Corporation has determined that it should refinance and modify certain of the terms of the Existing Credit Facility, including, but not limited to, extending the commitment period and the final maturity of the loans (the "Amended Revolving Credit Facility").

NOW, THEREFORE, BE IT:

RESOLVED, that the Corporation's entering into a credit agreement, or an amendment to the credit agreement for the Existing Revolving Credit Facility, and other agreements, documents and instruments in connection therewith, including entering into an engagement letter with KeyBank, any of its affiliates or any other arrangers, in order to effectuate the Amended Revolving Credit Facility or a new revolving credit facility that replaces the Existing Revolving Credit Facility, as the Corporation shall deem necessary, proper, desirable or appropriate, with aggregate commitments of not more than \$185 million and otherwise in such form and with such terms as the Corporation may deem necessary, proper, desirable or appropriate (the "Amended Documents") is hereby approved. Such approval of the Corporation shall be evidenced by the execution of the Amended Documents by any of the President, any Vice President, the Secretary, the Treasurer or any Assistant Secretary or Assistant Treasurer of the Corporation (each, an "Authorized Officer"); and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation the Amended Documents to which the Corporation is to be a party; and further

RESOLVED, that each Authorized Officer of the Corporation is authorized and directed to execute and deliver on behalf of the Corporation such other agreements, instruments, financing statements, documents or certificates and to do and perform such things and acts, as they shall deem necessary or appropriate to carry out the transactions authorized by this resolution or contemplated by the Amended Documents, including but not

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 254 of 341

Arbough

limited to one or more future agreements entered into by the Corporation or any one or more future instruments, documents or certificates to be signed by the Corporation under any of the Amended Documents or otherwise for such purpose; and further

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized to negotiate, execute and deliver from time to time one or more agreements with counterparties selected by such Authorized Officer, the purpose of which is to manage the transactions contemplated herein, all upon such terms and conditions as said officer shall approve, said approval to be conclusively presumed by their execution and delivery of the Amended Documents; and further

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized and directed, in the name and on behalf of the Corporation, to do and perform, or cause to be done and performed, any and all such acts, deeds and things, to make, execute and deliver, or cause to be made, executed and delivered, all such consents, approvals, agreements, undertakings, documents, instruments or certificates, or to effect any necessary filings, with any and all appropriate regulatory authorities, state and federal, in the name and on behalf of the Corporation, to incur and pay all such fees and expenses and to engage such persons as each such Authorized Officer may, in the judgment of such Authorized Officer, deem necessary, proper, desirable or appropriate to effectuate or carry out fully the intent and purposes of the foregoing resolutions, including, but not limited to, the performance of the obligations of the Corporation under any agreement or document referred to herein or therein; and the execution by such Authorized Officers of any such consent, agreement, undertakings, document, instrument or certificate or the payment of any such fees and expenses or the engagement of such persons of or the doing by them of any act in connection with the foregoing matters shall conclusively establish their authority therefor and the approval and ratification of the agreements, undertakings, documents, instruments or certificates so executed, the expenses so paid, the persons so engaged and the actions so taken; and further

RESOLVED, that the Secretary or an Assistant Secretary of the Corporation be and hereby is authorized and empowered, for and on behalf of the Corporation, to certify and attest to any documents which such Secretary or Assistant Secretary may deem necessary, proper, advisable or appropriate to consummate the transactions contemplated by the documents heretofore authorized and empowered; provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document; and further

RESOLVED, that all actions previously taken and expenses incurred by any officer or director of the Corporation in connection with the transactions contemplated by the foregoing resolutions are hereby adopted, ratified, confirmed and approved in all respects; and further

RESOLVED, that these actions by the Directors of this Corporation be filed in the minute book of this Corporation.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 255 of 341 Arbough

OVEC Power Cost Projections

Ohio Valley Electric Corporation

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary Calendar Year 2020, in thousands of dollars

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 256 of 341 Excluding Arbough

Generation Impact

Percentage

Over/(Under)

Org Budget Updated Projected Over/(Under) Over/(Under) 2020 2020 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr **Generation Operating Costs (Demand Charge)** Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge)** Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs**

Grand Total Projected ICPA Billable Costs

Projected Billable Costs (Energy and Demand) - \$/MWhr

Ohio Valley Electric Corporation Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary **Calendar Years 2021 - 2025**

Costs in thousands of dollars

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 257 of 341 Arbough

2021 2022 2023 2024 **Generation Sales** Estimated Delivered Power Sales from OVEC Generated Power (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr **Generation Operating Costs (Demand Charge)** Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs **Grand Total Projected Demand Costs** Grand Total Projected ICPA Billable Costs Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,750,000 MWhrs Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,750,000 MWhrs Projected Billable Costs (Energy and Demand) - \$/MWhr at 8,750,000 MWhrs

Critical Assumptions:

Major Environmental Capital Projects (CCR, ELG and 316B Compliance) billed through Annual Capital Improvements or O&M as applicable.

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted in 2021.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Confidential, Business Sensitive Information

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held December 15, 2020

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) was called to order by the President via WebEx on Tuesday, December 15, 2020, at 2:00 p.m., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Kassandra K. Martin, Secretary and Treasuer of the Corporation, acted as Secretary of the Meeting.

Ms. Martin reported that the following Directors were present for the meeting:

Thomas Alban
Daniel Arbough
Eric D. Baker
Christian T. Beam
Lonnie E. Beller
Paul Chodak
Gustavo Garavaglia

Steven K. Nelson Patrick W. O'Loughlin David W. Pinter Julie Sloat Raja Sundararajan John A. Verderame

Mr. Justin Cooper reported that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 12, 2019, April 27, 2020, May 5, 2020, and July 8, 2020, had been sent to each of the Directors. He asked that, if there were no corrections, such minutes be approved in the form in which they were circulated. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the Minutes of the Special Meeting of the Board of Directors of this Corporation, held on December 12, 2019, April 27, 2020, May 5, 2020, and July 8, 2020, are approved.

Mr. Chodak asked Mr. Cooper to review the proposed Director change for OVEC with the resignation from the OVEC Board of Directors of Mr. Mark Miller effective December 15, 2020. On a motion duly made, seconded, and unanimously adopted it was

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Gustavo Garavaglia be elected a Director of the Board of OVEC.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 259 of 341 Arbough

Mr. Chodak asked Mr. Cooper to review the proposed election of Officers and Board Committees effective December 15, 2020. On a motion duly made, seconded, and unanimously adopted it was

RESOLVED, that the following individuals be and hereby are appointed to serve as members of the Executive Committee of the Corporation pursuant to Article VI of the Code of Regulations of the Corporation:

Lonnie E. Bellar Paul Chodak III Patrick W. O'Loughlin David W. Pinter Raja Sundararajan John A. Verderame

RESOLVED, that the following individuals be and hereby are confirmed to serve as Chairwoman and members of the Human Resources Committee of the Corporation pursuant to Section II of the Human Resources Committee Charter:

Thomas Alban Christian T. Beam Lonnie E. Bellar Julie Sloat – Chairwoman

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article V of the Code of Regulations of the Corporation:

At the request of Mr. Chodak, Ms. Martin reviewed the 2020 Service Corporation general expenditures, which were expected to be approximately

Ms. Martin requested authorization for 2021 general expenditures for services from the AEP Service Corporation up to

The primary general expenditures are expected to be in the areas of operation and maintenance, environmental activities, fuel procurement, and coal transportation. Ms. Martin stated that the 2021 Budget is a compared to the 2020 Budget. On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects or support services previously approved, under the Agreement among American Gas and Electric Service Corporation (now American

Case No. 2021-00393

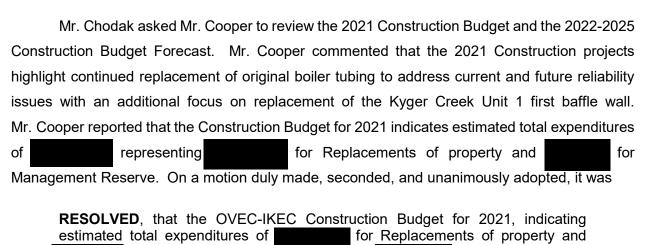
Attachment to Response to SC-1 Question No. 11 Page 260 of 341

Arbough

Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects or support services previously approved, would aggregate a maximum of for calendar year 2021.

Mr. Chodak asked Mr. Mike Brown to give an update on the OVEC and IKEC environmental compliance status and to report on the work to update cost estimates for future environmental capital projects. Mr. Brown reported in response to the September 1, 2019, DC Circuit Court remand, the US EPA proposed new CSAPR Update Rules on October 30, 2020. The New Rule is expected to become final in the spring of 2021 and apply to the 2021 May-September ozone season. Mr. Brown reported that the OVEC and IKEC 2020 ozone season NO_x emission rates and overall performance was excellent. Both plants continued to operate at near historically low ozone season NO_x emission rates.

Mr. Brown also provided an update on the requirements contained in the new Coal Combustion Residual (CCR) Part A Closure regulations finalized by EPA in August 2020, as well as the new Effluent Limitation Guidelines finalized in October 2020. Mr. Brown then provided an update on OVEC's status with completing engineering, design and capital environmental cost estimates for the installation of the new treatment system installations, water redirects, and surface impoundment closure activities approved by the Board in May 2020 to meet requirements under both regulations. The updated project costs remain within Board-approved levels.



is approved.

for Management Reserve, which totals

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11 Page 261 of 341

Arbough

Mr. Chodak asked Mr. Cooper to report on the 2020 Culture Survey Results for the Corporation, as well as the operating activities for the Clifty Creek and Kyger Creek plants. Mr. Cooper asked Clifty Creek Plant Manager Cliff Carnes and Kyger Creek Plant Manager Annette Hope to report on the 2020 Strategic Plan for each respective location, highlighting two areas of success and two areas of opportunities.

Mr. Chodak asked Mr. Scott Cunningham to report on the OVEC Operating Committee and the status of pending Operating Committee actions.

At the request of Mr. Chodak, Ms. Martin reported on the status of the Corporation's financial balances and activities. Ms. Martin distributed to all members present a copy of the Treasurer's Report that included the following statistics:

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Treasurer's Report Boards of Directors' Meeting December 15, 2020

	1						
	OVEC			IKEC		Consolidated	
CASH AND INVESTMENTS							
Cash and Short-Term Investments DOE Settlement Reserve Account	S	45,726,779 64,662,018	5		S	46,726,779 64,662,018	
Debt Reserve Account	1,5350	113,956,611	1000	5500	0.500	113,956,611	
Total Cash and Investments at October 31, 2020	\$	225,345,408	\$	- 2	5	225,345,408	
LANT DECOMMISSIONING & DEMOLITION (D&D) FUND							
Total D&D Assets at October 31, 2020	\$	34,394,054	\$	42,037,177	_5	76,431,231	
MPLOYEE BENEFIT PLAN ASSETS							
Pension Plan							
Supplemental Pension & Savings Plan							
Union Retiree Medical VEBA Trust							
Retiree Medical VEBA Trust							
Retiree Life insurance VEBA Trust							
401(h) Total Benefit Plan Assets at October 31, 2020							
Total Berlett Mari Assets at October 31, 2020							
QUITY							
Common Stock, 100,000 shares outstanding	S	10,000,000	5	3,400,000	5	10,000,000	
Retained Earnings	-	19,695,519		* 100 000	-	19,695,519	
Total Equity at October 31, 2020	\$	29,695,519	\$	3,400,000	S	29,695,519	
(OVEC's ownership of IKEC's Capital Stock (17,000 shares) is silminated in consolidation.)							
ONG-TERM DEBT							
2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026	5	146,533,289	\$	(50)		146,533,289	
2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040		52,846,460				52,846,460	
2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026		104,653,790		-		104,653,790	
2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040		40,185,240				40,185,240	
2008 Senior Unsecured Notes, Series A, 5.92%, due February 15, 2026		21,699,800				21,699,800	
2008 Senior Unsecured Notes, Series B & C, 6.71%, due February 15, 2026		83,590,821				83,590,821	
2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040		77,641,327				77,641,327	
2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022		100,000,000				100,000,000	
2009 Tax Exempt Bonds, \$100M Series A-D, Floating Rate, due February 1, 2026		100,000,000		2.5		100,000,000	
2010 Tax Exempt Bonds, \$100M Series A & B, Floating Rate, due February 1, 2040		100,000,000		-		100,000,000	
2012 Tax Exempt Bonds, \$200M Series A, 5%, due June 1, 2039		The same of the same of the same of				7.7.7.7.5.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7	
2012 Tax Exempt Bonds, \$100M Series B & C, Floating Rate, due June 1, 2040 2019 Tax Exempt Bonds, \$100M Series A, 3.250%, due September 9, 2029		100,000,000		353		100,000,000	
Total Long-Term Debt Outstanding at October 31, 2020	S	1.227.150.727	5	5200	\$	1,227,150,727	
Total European Dest October 10, 2020	-	1,221,130,721	-		-	1,221,100,121	
NOOT TEDM DEDT							
HORT-TERM DEBT Total Short-Term Debt Outstanding at October 31, 2020	s	60,000,000	S	100	S	60,000,000	
The same same bear of the same and the same same same same same same same sam		00,000,000	_			00,000,000	

Mr. Chodak asked Mr. Cooper to update the Board on 2020 and 2021 finance activities. Mr. Cooper reported that the Corporation has in place an existing revolving credit facility with

aggregate loan commitments of \$185 million (the "Existing Revolving Credit Facility") under that certain Credit Agreement, dated as of April 25, 2019, by and among the Corporation, the lenders parties thereto and KeyBank National Association ("KeyBank"), as administrative agent, for the purposes of funding the working capital requirements and other general corporate purposes of the Corporation, including capital expenditures. The commitments under the Existing Revolving Credit Facility are set to expire, and all outstanding loans under the Existing Revolving Credit Facility, are set to mature on April 25, 2022. The Corporation has determined that it should refinance and modify certain of the terms of the Existing Credit Facility, including, but not limited to, extending the commitment period and the final maturity of the loans (the "Amended Revolving Credit Facility"). On a motion duly made, seconded, and unanimously adopted, it was

RESOLVED, that the Corporation's entering into a credit agreement, or an amendment to the credit agreement for the Existing Revolving Credit Facility, and other agreements, documents and instruments in connection therewith, including entering into an engagement letter with KeyBank, any of its affiliates or any other arrangers, in order to effectuate the Amended Revolving Credit Facility or a new revolving credit facility that replaces the Existing Revolving Credit Facility, as the Corporation shall deem necessary, proper, desirable or appropriate, with aggregate commitments of not more than \$185 million and otherwise in such form and with such terms as the Corporation may deem necessary, proper, desirable or appropriate (the "**Amended Documents**") is hereby approved. Such approval of the Corporation shall be evidenced by the execution of the Amended Documents by any of the President, any Vice President, the Secretary, the Treasurer or any Assistant Secretary or Assistant Treasurer of the Corporation (each, an "**Authorized Officer**"); and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation the Amended Documents to which the Corporation is to be a party; and further

RESOLVED, that each Authorized Officer of the Corporation is authorized and directed to execute and deliver on behalf of the Corporation such other agreements, instruments, financing statements, documents or certificates and to do and perform such things and acts, as they shall deem necessary or appropriate to carry out the transactions authorized by this resolution or contemplated by the Amended Documents, including but not limited to one or more future agreements entered into by the Corporation or any one or more future instruments, documents or certificates to be signed by the Corporation under any of the Amended Documents or otherwise for such purpose; and further

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized to negotiate, execute and deliver from time to time one or more agreements with counterparties selected by such Authorized Officer, the purpose of which is to manage the transactions contemplated herein, all upon such terms and conditions as said officer shall approve, said approval to be conclusively presumed by their execution and delivery of the Amended Documents; and further

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 263 of 341 Arbough

RESOLVED, that the Authorized Officers of the Corporation are each hereby authorized and directed, in the name and on behalf of the Corporation, to do and perform, or cause to be done and performed, any and all such acts, deeds and things, to make, execute and deliver, or cause to be made, executed and delivered, all such consents, approvals, agreements, undertakings, documents, instruments or certificates, or to effect any necessary filings, with any and all appropriate regulatory authorities, state and federal, in the name and on behalf of the Corporation, to incur and pay all such fees and expenses and to engage such persons as each such Authorized Officer may, in the judgment of such Authorized Officer, deem necessary, proper, desirable or appropriate to effectuate or carry out fully the intent and purposes of the foregoing resolutions, including, but not limited to, the performance of the obligations of the Corporation under any agreement or document referred to herein or therein; and the execution by such Authorized Officers of any such consent, agreement, undertakings, document, instrument or certificate or the payment of any such fees and expenses or the engagement of such persons of or the doing by them of any act in connection with the foregoing matters shall conclusively establish their authority therefor and the approval and ratification of the agreements, undertakings, documents, instruments or certificates so executed, the expenses so paid, the persons so engaged and the actions so taken; and further

RESOLVED, that the Secretary or an Assistant Secretary of the Corporation be and hereby is authorized and empowered, for and on behalf of the Corporation, to certify and attest to any documents which such Secretary or Assistant Secretary may deem necessary, proper, advisable or appropriate to consummate the transactions contemplated by the documents heretofore authorized and empowered; provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document; and further

RESOLVED, that all actions previously taken and expenses incurred by any officer or director of the Corporation in connection with the transactions contemplated by the foregoing resolutions are hereby adopted, ratified, confirmed and approved in all respects.

At the request of Mr. Chodak, Mr. Cooper provided information and discussed OVEC's year-to-date power costs estimated for 2020 and projections for 2021-2025. Mr. Cooper stated that based on current estimates OVEC expected to end 2020 with an average power cost of per MWhr, due to weak energy markets impacted by COVID-19 and continued low natural gas pricing. Mr. Cooper stated that the projected average power cost for OVEC power, delivered under the terms of the Inter-Company Power Agreement, ranges from per MWhr in 2021 to per MWhr in 2025 using an estimated available power use factor of percent.

Mr. Chodak introduced Mr. Bob Bitter of Deloitte & Touche. Mr. Bitter reported that Deloitte & Touche just began its audit to certify the 2020 Financial Statements, which would be finalized in April 2021.

The Board moved to an Executive Session.

There being no further business to come before the Board, the meeting was adjourned.

Secretary

OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Agenda

Mid-Year Update Boards of Directors' Meeting July 16, 2021

Conference # 1-719-325-2630 code 886457

Call Meeting to Order (10 a.m.)

Paul Chodak III

2. Roll Call Kay Martin

Kay Martin

- Quorum (OVEC and IKEC)

3. Administrative Items:

- Election of Directors & Officer

- Elect Katie Davis (I&M) to IKEC Board, replacing Marc Lewis (I&M)

- Elect Marc Reitter (AEP Ohio) to OVEC Board, replacing Raja Sundararajan (AEP Ohio)

- Elect Julie Sherwood (AEP) as Assistant Secretary & Assistant Treasurer of OVEC/IKEC

- Resolutions (OVEC & IKEC)

Safety and Culture Moment

Brian Hornsby

Mike Brown

OVEC and IKEC Environmental Update

- Compliance and Project Updates

6. 2021 Financing Plan

- 2021 Finance Activities

- Resolutions (OVEC & IKEC)

Justin Cooper

7. Mid-Year Operational and Financial Performance Update

- 2021 OBL Metrics and 2021 Power Cost Projection

Justin Cooper

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 266 of 341 Arbough

OVEC-IKEC Mid-Year Update July 16, 2021



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 267 of 341 Arbough

Administrative Items

Katie Davis

I&M - Vice President External Affairs and Customer Experience



Katie Davis is an accomplished executive with deep experience developing multifaceted strategies that incorporate numerous disciplines and perspectives to deliver business objectives.

Most recently, Katie served as the Vice-President of External Affairs at Duquesne Light Company (DLC) where she led the Communications, Legislative, Regulatory, Community Relations, and Sustainability teams creating an integrated external affairs strategy designed to increase DLC's influence with key decision-makers and thought-leaders to achieve positive business outcomes.

Prior to DLC, Katie worked for over a decade at Pacific Gas and Electric Company where she served in multiple roles including as Director and Chief of Staff to the CEO and President of PG&E Corporation. She played a key role in providing counsel to the CEO and senior leaders including during major company events such as the most catastrophic wildfires in California's history, the largest proactive power shutoff in the energy industry, and one of the most complex bankruptcies in the country. She has also served as point person on developing regulatory, legislative and communications strategies to address critical business needs.

Earlier in her career, Katie also managed a team of Local Public Affairs Representatives serving as PG&E's liaisons to local government staff, elected officials and community stakeholders, managed energy efficiency contracts, and worked on several companywide initiatives including corporate strategy, enterprise risk management, and emergency response.

Externally, Katie has served on a number of boards including workforce investment boards, energy trade associations, Chambers of Commerce and other business organizations, and non-profits.

In her spare time, she enjoys spending time with her family and staying active.

Marc Reitter AEP Ohio - President & COO (effective 8/1/21)



Marc Reitter is vice president, Regulatory and Finance for AEP Ohio. In this position, Reitter is responsible for providing organizational leadership on AEP Ohio's financial and regulatory strategic plans, including financial investments. He provides technical direction on regulatory policy, state filing requirements, retail electric tariffs and represents AEP Ohio on all matters before the Public Utilities Commission of Ohio.

Reitter joined AEP in January 2002 as part of the AEP Texas Retail group. Since 2014, he has served as a managing director in AEP's Corporate Finance organization, responsible for debt and equity capital markets, rating agency activities and developing strong bank relationships.

He previously was a manager in Corporate Finance and held positions in AEP's Strategic Initiatives group, supporting corporate strategy and mergers and acquisitions, and in Utility Group Business Services, assisting in business development opportunities and the Spend Smart Use Smart initiative.

Reitter has testified as an expert witness on capital structure and cost of capital before various state regulatory commissions. He earned a bachelor's degree in finance from Arizona State University and a master's degree in business administration from the Fisher College of Business at The Ohio State University.

Formally, Reitter served as a member of the Investment Sub-Committee responsible for implementation and operation of investment policy and financial strategies for AEP's employee benefit programs.

He serves on the Board Finance Committee for the Down Syndrome Association of Central Ohio (DSACO). He also serves as a board member for Goodwill Columbus and is on the Executive Committee and Finance Committee.

Julie Sherwood AEP - Senior Vice President, Treasury and Risk



Julie Sherwood is senior vice president, Treasury & Risk for American Electric Power. She is responsible for all elements of the treasury function, trusts and investments, and the comprehensive management of the corporation's risk.

Previously she served as senior vice president, Commercial Operations for AEP, responsible for energy marketing, energy trading, renewable energy, market operations, fuel procurement and commercial and financial analysis for AEP's regulated business units.

Sherwood joined AEP in 2004 as manager, External Financial Reporting. She became director, External Financial Reporting that same year and moved to director of Investor Relations in 2007. She served as vice president, market operations for AEP in 2014, responsible for the front office functions of energy trading, real time generation dispatch, production optimization, load forecasting, meteorology and bid development for the regulated operations within AEP Commercial Operations.

Prior to joining AEP, she was a senior audit manager with accounting firm KPMG LLP and served as an officer in the U.S. Army Finance Corps. A certified public accountant, Sherwood holds a bachelor's degree in business administration from Eastern Washington University. She is a member of the American Institute of Certified Public Accountants, and serves on the boards of the North American Generator Forum and Directions for Youth & Families, and on the DE&I Task Force of the Ohio Society of CPAs.

Sherwood currently resides in Clintonville, Ohio.

Arbough

Election of New Directors & Officers

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Director' Meeting July 16, 2021

WHEREAS, effective as of June 30, 2021, Mr. Marc Lewis resigned as a member of the Board of Directors (Board) of IKEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the Board of IKEC.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Ms. Katie Davis be elected a Director of the Board of IKEC.

RESOLVED, that the elections and appointments shall be effective as of July 1, 2021.

WHEREAS, effective as of July 30, 2021, Mr. Raja Sundararajan will resign as a member of the Board of Directors (Board) of OVEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the Board of OVEC.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Marc Reitter be elected a Director of the Board of OVEC.

RESOLVED, that the elections and appointments shall be effective as of July 31, 2021.

RESOLVED, that the following individual be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article V of the Code of Regulations of OVEC;

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article IV of the By-Laws of IKEC:

RESOLVED, that the elections and appointments shall be effective as of July 16, 2021.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 272 of 341 Arbough

Environmental Update

Arbough

CCR Regulatory Update

CCR Rule - Part A Final Rule

- OVEC prepared and submitted the required Demonstrations to USEPA for a sitespecific alternative closure deadline by the November 30, 2020, filing date.
 - Demonstrations outline alternate technically feasible dates beyond April 11, 2021, to cease placement of ash and initiate pond closures by no later than October 17, 2023.
 - OVEC incorporated feedback from USEPA in the final submissions.
 - EPA action on submission application is pending.
 - The Company continues with the implementation of compliance plans as provided for in the demonstrations and remains in compliance with all applicable CCR requirements.

ELG/CCR – Compliance Project Update

Environmental Investment Projects:

- Dry Fly Ash conversion at Kyger Creek Station (ELG & CCR);
 - Construction is underway and material procurement is in process
- Installation of Boiler Slag closed loop concrete basins within the footprint of the Boiler Slag Ponds at both Kyger & Clifty (ELG);
 - Site preparation and permitting for concrete basin installations at both plants is under way
- Construction of lined Low Volume Wastewater Treatment System (LVWTS) installations at both plants;
 - Site preparation and permitting for lined treatment systems under way
- Installation of new piping, pumps and ancillary equipment to redirect water for ash transport and to redirect miscellaneous wastewater flows to the new LVWTS to be constructed (CCR);
 - Piping associated with all water redirects will be conducted as the concrete basins are being constructed and as the LVWTS are being constructed.
 - o Rerouting of wastewater will take place as systems are being commissioned to operate

Arbough

Environmental Project Cost Update

Current Capital Project costs projected at \$ (BOD approved \$

- OVEC and B&M identified an additional \$ in scope reduction and value engineering ideas (since December BOD meeting).
 - Capital costs will be levelized for billing purposes at approx.
- Related Decommissioning & Demolition funded costs for the Boiler Slag ponds closure in 2021-2023 remain on budget.
 - D&D Costs will be funded with current D&D billings, similar to other CCR required pond closures
 - Kyger and Clifty Boiler Slag Ponds (post 2023)
 - Kyger South Fly Ash Pond
 - o Clifty Land Fill Run Off Collection Pond
 - Updated D&D study will be completed in 4Q-2021 to incorporate the final CCR and ELG rules and cost estimates.

Arbough

CCR Impoundment Closures - Update

CCR Rule, Part A - Requires Surface Impoundment Closures						
Approximate						
Acreage	Actions to Initiate Closure					
	Install concrete basins, lined					
20	LVWTS, close remainder					
	Install concrete basins, lined					
75	LVWTS, close remainder					
	Redirect off-site storm water					
50	from site, close remainder					
	Convert to dry fly ash handling,					
	redirect wastewater to LVWTS,					
70	dewater and close					
	Approximate Acreage 20 75 50					

Note: Pond Closure Costs will be funded by Decommissioning and Demolition funds.

Effluent Limitation Guidelines NPDES Permitting

Related NPDES Permit Activities for ELG compliance:

Clifty Creek

- IKEC filed NPDES Permit Modification Request with IDEM to remove the April 1, 2022, ELG limits and associated compliance date for FGDWW and BATW discharges based on obsolete ELG conditions from old rule.
- Modification request supplemented in June 2021 to further justify request for revised compliance dates for new ELG rule, defined the volume of limited blowdown from BATW system and aligned request with the Clifty CCR Demonstration Application dates.

Kyger Creek

 NPDES Permit Renewal Application was filed in October 2018. OEPA draft renewal NPDES permit expected to be received this summer. Draft permit expected to include the new ELG limits and corresponding compliance schedules outlined in updated rule and aligned with the Kyger CCR Demonstration Application dates.

Effluent Limitation Guidelines FGDWW

ELGs required treatment of FGDWW

- FGD Wastewater (FGDWW) discharges
 - Revised final effluent limits for arsenic, mercury, selenium, and nitrate-nitrite.
 - Revised compliance timeframe associated with BAT for treatment of FGDWW to "no later than" December 31, 2025.
 - OVEC is completing an RBTO on treatment technology options and cost estimates – including evaluation of modular systems, third party provided services and lease options.
 - Pilot of potential modular bioreactor is planned for fall of 2021 at Kyger Creek Station.

General Environmental Compliance Update - 2021

- O 316 (b) 316(b) Section 122.21(r) reports filed in November 2018 (Kyger) and January 2019 (Clifty). Neither OEPA or IDEM have taken action, waiting for NPDES permit renewals to determine next steps.
- MATS Both Plants continue to maintain compliance with MATS related obligations and emissions limits for Mercury, Particulate Matter and SO₂.
- NAAQS Ambient network monitoring system around Kyger Creek Station shows attainment with SO₂ NAAQS – US EPA proposed rule on September 2, 2020, to change status for area around plant to "attainment" – expect EPA to issue a final rule sometime in 3rd quarter of 2021.
- **SO₃ mitigation** Clifty Creek's upgrade from Trona to Hydrated Lime cost, performance, reliability and ash marketing benefits.
- \circ **NO_x control reliability** Kyger Creek improved NO_x removal performance and reliability with transition to direct urea injection.

Arbough

On January 19, 2021 the D.C. Circuit Court vacated the ACE Rule

- Court decision being litigated by 19 states
 - Litigation requesting Supreme Court to address whether Congress provided clear authorization under the Clean Air Act, for USEPA to unilaterally decarbonize virtually any sector of the economy and fundamentally transform the Nation's energy policy, without limits
- No current federal regulation and no new rulemaking under Section 111(d) is imminent
- State action on ACE implementation has stopped consistent with EPA guidance following DC Circuit Court vacature
- Biden Administration is evaluating various legislative and regulatory options for meeting climate change goals consistent with relevant Executive Orders

CSAPR Regulatory Update

Revised CSAPR Update Rule published April 30, 2021 (2008 Ozone NAAQS)

Revised rule in response to Court remand, became effective June 29, 2021

- Applicable for the entire May-September 2021 Ozone Season.
- Sets more restrictive NOx ozone season state budget caps for 12 states including Ohio and Indiana.
 - o Assurance level flexibility and cap and trade components are retained.
 - o State budget for Indiana is substantially lower than prior rule.
 - o OVEC taking a disciplined approach in compliance options, revised rule is being appealed.

Clifty Creek

- Revised rule sets 38% reduction in NOx ozone season allocations to Clifty Creek Station in 2022.
- Internal NOx optimization workgroup is focused on reliability and optimizing SCR performance and unit generation under new rule.
- Using PJM Price Based and Opportunity Cost offer mechanisms for Unit 6 (only unit without an SCR). Also evaluating direct urea injection for all units.

Kyger Creek

 Final state budget reduction of 6% - expected to have less of an impact on Kyger Creek Station's unit dispatch/operation during the 2021 and future ozone seasons. Kyger completed direct urea injection on all units prior to start of 2021 ozone season.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- Nearly 100% of gypsum being sold for wallboard production.
 - A long-term gypsum contract recently renewed.
- Boiler slag sales have paused during ash pond retrofit construction.
- o Participating in conversations with potential strategic partners interested in marketing fly ash following completion of dry fly ash conversion project.

Clifty Creek

- Nearly 100% of gypsum being sold for wallboard production.
 - A long-term gypsum contract in place.
- Environmental permitting secured and construction of on-site barge loading system is under way, gypsum currently being trucked off site.
- Fly ash marketing
 - o IKEC is selling 40-50% of its fly ash production, now approved for use by INDOT.

Benefits for both Plants:

 Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 283 of 341 Arbough

2021 Financing Plan

2021 Financing Activities

Rating Agencies:

Fitch (rating affirmed February 25, 2021)

BBB-, Stable Outlook

Moody's (rating affirmed June 18, 2020)

Ba1, Positive Outlook

Pending rating review update

2021 Completed Financing Activities:

o 2/26/2021 Closed on OVEC Revolving Line of Credit new agreement

- o \$185 M Capacity, 3 year term, same rate structure
 - Strong support from Bank group: Keybank (lead), PNC, Huntington, Sumitomo Banking, and First Merchants Bank
 - o Increased diversification by increasing group size from 6 7, adding CoBank and Citi Bank.

2021 Upcoming Financing Activities:

- Q3 Repayment of \$33 M of \$100 M Taxable Private Placement (Apollo)
 - Remaining will be paid \$33 M 2022, \$34 M 2023 (will be on Line of Credit as Note term ends 2022)
 - o \$33 M payment has replaced prior Debt Reserve billings, keeping Power Cost levelized
 - o Reviewing economics of potential to refinance
- O Q3 Refinance \$100 M Tax Exempt Bonds (expiring agreement 8/25/21), reduce interest rate risk and reducing liability, part of \$1B liability reduction over next ten years. Targeted refinancing in Sept/Oct 2021.
 - o 2009B \$25 M Tax Exempt Bonds refinanced, fix rate, 3 year put with full amortization in 2024
 - o 2009C \$25 M Tax Exempt Bonds refinanced, fix rate, 4 year put with full amortization in 2025
 - o 2010B \$50 M Tax Exempt Bonds refinanced, fix rate, 10 year term with full amortization from 2026-2030

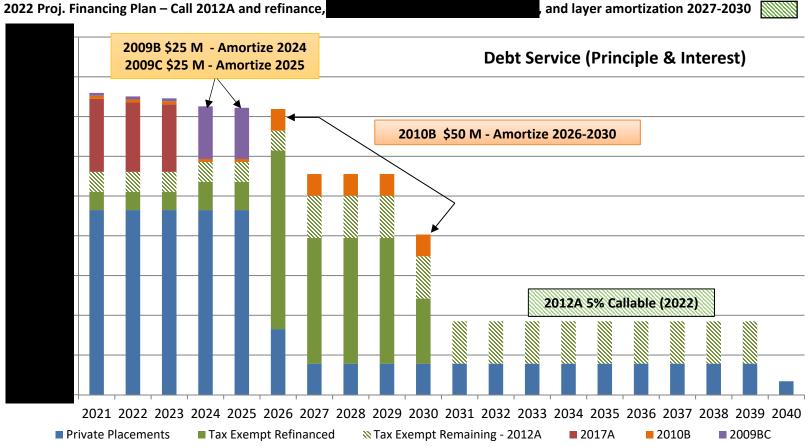
Requesting Board Resolution

Debt Reduction Plan – Update

<u>Debt Reduction Plan: Reduce approx. \$1 billion of total debt in ten years, reducing interest expense and levelize Power Costs.</u>

2021 Financing Plan

- \$50M 2009BC (2024-2025 Put with full Amortization)
- \$50M 2010B (2027-2030) layering similar to 2020 refinancing
- Repay \$33 M 2017A (Apollo) 2021-2023



Private Placements have Make Whole Provisions

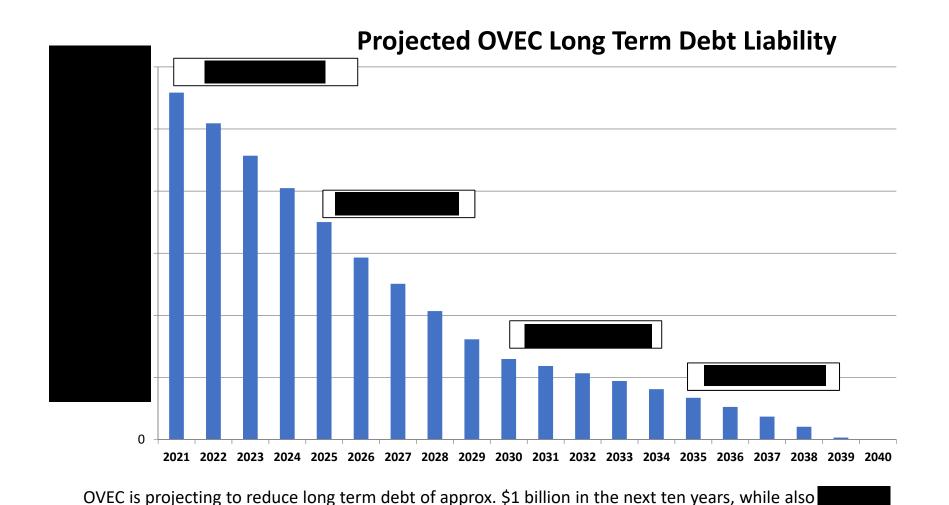
^{** 2017}A Apollo - \$34 M will be carried on the Line of Credit for 2023 to levelized payments

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

Page 286 of 341 Arbough



OVEC – Long Term Debt Reduction



*Long term debt amounts do not take into account the Debt Reserve of approx. \$121 M 12/31/2020

^{**}Does not include projected refinancing of 2012A Bonds in 2022

Resolution

Remarketing of Bonds:

WHEREAS, the outstanding indebtedness of Ohio Valley Electric Corporation (the "Corporation") includes the obligation, under various loan agreements, to make payments with respect to the following bonds issued by the Ohio Air Quality Development Authority (the "OAQDA") and by the Indiana Finance Authority (the "IFA"):

the \$25,000,000 Series 2009B State of Ohio Air Quality Revenue Bonds maturing on February 1, 2026, and bearing interest at a variable rate (the "Series 2009B OAQDA Bonds");

the \$25,000,000 Series 2009C State of Ohio Air Quality Revenue Bonds maturing on February 1, 2026, and bearing interest at a variable rate (the "Series 2009C OAQDA Bonds"); and

the \$50,000,000 Indiana Finance Authority Pollution Control Revenue Bonds, Series 2010B (Ohio Valley Electric Corporation Project) maturing on February 1, 2040, and bearing interest at a variable rate (the "Series 2010B IFA Bonds");

the Series 2009B OAQDA Bonds, the Series 2009C OAQDA Bonds and the Series 2010B IFA Bonds, collectively hereinafter referred to as the "Bonds";

WHEREAS, each of the OAQDA and the IFA loaned the proceeds of the applicable series of the Bonds to the Corporation pursuant to various loan agreements, pursuant to which the Corporation is obligated to make payments, which correspond as to time, and are equal in amount, to the principal of, premium, if any, due on, the purchase price of, and interest due on each series of the Bonds (whether due at maturity or upon acceleration, tender, or redemption or otherwise);

WHEREAS, each series of the Bonds is secured by, among other things, the trust indenture with respect to such series of the Bonds, pursuant to which the interest of the OAQDA or the IFA, as applicable, with respect to the applicable series of the Bonds (except certain reserved rights of the OAQDA or the IFA, as applicable) are pledged to the trustee as security for payment of the principal, the premium, if any, due on, the purchase price of, and interest on such series of the Bonds and the loan agreement and the note relating to such series of the Bonds;

WHEREAS, pursuant to that certain Bond Purchase and Covenants Agreement, dated as of August 25, 2016, (the "BPA"), by and among the Corporation, the purchasers parties thereto, SunTrust Bank and PNC Capital Markets LLC, as co-lead arrangers, and SunTrust Bank, as administrative agent, certain purchasers purchased the Bonds;

WHEREAS, each of the Bonds are subject under the BPA to a mandatory tender for purchase by the Corporation on August 25, 2021;

WHEREAS, the Corporation has determined that it should refinance, refund or replace the Bonds by arranging for the Bonds to be resold or remarketed pursuant to one or more bond purchase or remarketing agreements to be dated on or before the date of the repurchase or remarketing of the Bonds, between the Corporation and one or more bond purchasers or remarketing agents;

WHEREAS, the Corporation will be unable to effect such reselling or remarketing of the Bonds by the mandatory tender for purchase date of August 25, 2021 and so intends to obtain an extension of such date, or, if it cannot obtain such an extension, it will repurchase the Bonds using cash on hand or borrowed under its revolving credit facility and then subsequently arrange for the resale or remarketing of the Bonds;

WHEREAS, the Corporation has determined that the amortization of the Series 2010B IFA Bonds should be modified in connection with the reselling or remarketing of such Bonds so such Bonds shall be fully amortized by 2030;

WHEREAS, for one or more of the series of the Bonds to be resold or remarketed, the interest rate determination method and other modifications to the terms and conditions thereof may need to be made;

Refinancing Documents:

WHEREAS, to effect the reselling or remarketing of the Bonds, the Corporation intends to enter into one or more bond purchase agreements, remarketing agreements, loan agreements, and other agreements and instruments related thereto;

WHEREAS, the general terms and conditions of each series of the Bonds and the security therefor (if any), and the documents mentioned above will be described in one or more private placement memoranda, reoffering circulars or official statements to be dated on or before the date of the delivery, sale, or remarketing (as applicable) of the series of notes or bonds to which such official statement relates (collectively, the "Official Statements", together with any bond purchase agreements, remarketing agreements, loan agreements, and any other agreements, documents and instruments related thereto to which the Corporation is a party, are hereinafter referred to as the "Refinancing Documents".

NOW, THEREFORE, BE IT:

RESOLVED, that the Corporation will refinance the arrangements with respect to the Bonds by arranging for the Bonds to be resold or remarketed pursuant to one or more bond purchase or remarketing agreements to be dated on or before the date of the repurchase or remarketing of the Bonds, between the Corporation and one or more bond purchasers or remarketing agents, and other Refinancing Documents; and further

RESOLVED, that the Corporation's entering into, delivery or issuance of each of the Refinancing Documents is hereby approved, in such form and with such terms and conditions as may be approved by the Corporation and it deems necessary, desirable or expedient to carry out the terms of the transactions described above. Such approval of the Corporation shall be evidenced by the execution of the Refinancing Documents by any of the President, any Vice President, the Secretary, the Treasurer, or any Assistant Secretary or Assistant Treasurer of the Corporation (each, an "**Authorized Officer**"); and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation the Refinancing Documents to which the Corporation is to be a party; and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation such other agreements, instruments, financing statements, documents or certificates, and to do and perform such things and acts, as they shall deem necessary or appropriate to carry out the transactions authorized by these resolutions or contemplated by any of the Refinancing Documents, including but not limited to (i) one or more future agreements entered into by the Corporation or any one or more future instruments, financing statements, documents or certificates to be signed by the Corporation under any of the Refinancing Documents or otherwise for such purpose and (ii) one or more continuing disclosure agreements with respect to the disclosure of financial and other information; and further

RESOLVED, that the Authorized Officers are each hereby authorized to negotiate, execute and deliver from time to time one or more agreements with counterparties selected by any Authorized Officer, the purpose of which is to manage the transactions contemplated herein, all upon such terms and conditions as any Authorized Officer shall approve, said approval to be conclusively presumed by the execution and delivery by an Authorized Officer of the aforementioned agreements; and further

RESOLVED, that the Authorized Officers are each hereby authorized and directed, in the name and on behalf of the Corporation, to do and perform, or cause to be done and performed, any and all such acts, deeds and things, to make, execute and deliver, or cause to be made, executed and delivered, all such consents, agreements, undertakings, documents, instruments or certificates, or to effect any necessary filings, with any and all appropriate regulatory authorities, state and federal, in the name and on behalf of the Corporation, to incur and pay all such fees and expenses and to engage such persons as each such Authorized Officer may, in the judgment of such Authorized Officer, deem necessary, proper or desirable to effectuate or carry out fully the intent and purposes of the foregoing resolutions, including, but not limited to, the performance of the obligations of the Corporation under any agreement or document referred to herein or therein; and the execution by any of such Authorized Officers of any such consent, agreement, undertakings, document, instrument or certificate or the payment of any such fees and expenses or the engagement of such persons or the doing by them of any act in connection with the foregoing matters shall conclusively establish their authority therefor and the approval and ratification of the agreements, undertakings, documents, instruments or certificates so executed, the expenses so paid, the persons so engaged and the actions so taken; and further

RESOLVED, that the Secretary or an Assistant Secretary of the Corporation be and hereby is authorized and empowered, for and on behalf of the Corporation, to certify and attest to any documents which such Secretary or Assistant Secretary may deem necessary, advisable or appropriate to consummate the transactions contemplated by the documents heretofore authorized and empowered; provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document; and further

RESOLVED, that all actions previously taken and expenses incurred by any officer or director of the Corporation in connection with the transactions contemplated by the foregoing resolutions, are hereby adopted, ratified, confirmed and approved in all respects; and further

RESOLVED, that these actions by the Directors of this Corporation be filed in the minute book of this Corporation.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 289 of 341 Arbough

Mid-Year Operational and Financial Performance Update

Attachment to Response to SC-1 Question No. 11

Open Book Leadership (OBL) Scoreboard Update – Mid-Year Performance

Page 290 of 341 Arbough

OVEC /IKEC – OBL Plant Scoreboards									
			Kyger Creek Plant				Clifty Creek Plant		
			2020	2021			2020	2021	
			Actual YE	Target YE	May YTD Actual		Actual YE	Target YE	May YTD Actual
Safety	Employee DART Rate		1.90	0.26	0.00		0.00	0.26	1.78 Proj YE 0.89
	Employee Infield Observation & Coaching		419	420	184		504	492	231
Environmental Compliance	MATS (Mercury, Particulate Matter, Acid Gases)		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance
	Environmental Good Catch		250	300	155		N/A	250	299
						I I			
Drivers of Critical Number Total Production Power Cost \$/MWhr	Reliability	EFOR	4.5%	5.8%	4.4%		4.4%	5.8%	6.3%
		Commercial Availability	91%	90%	88%		93%	90%	93%
	Energy Cost	Heat Rate ₁	10,965	10,746	10,427		11,094	10,853	10,638
		Total Fuel Cost ₂ Total Fuel/ Net Gen			\$22.66				\$27.45
	Demand Cost	O&M							
	Continuous Improvement	Process Improvements ₃	837	660	386		760	630	607

- Reviewed at Plant Huddles (weekly)
- Future Focused (80% / 20%)
- Highlight
 Opportunities for Improvement
- Metrics are key drivers to Critical Number -\$/MWhr

Heat Rate targets adjust based on unit loading

²⁾ Represents ICPA Billable Fuel Costs (includes fuel related fixed costs), does not represent PJM dispatch cost (variable fuel costs only)

³⁾ Process Improvements include new standard work development

OVEC Power Cost 2021

- Improved Market and Increased Generation
- Continued Focus on Optimizing costs
 - 2021 Total Demand Costs (non-fuel) projecting



Confidential and Business Sensitive

OHIO VALLEY ELECTRIC CORPORATION Minutes of Special Meeting of the Board of Directors held July 16, 2021

A Special Meeting of the Board of Directors of **OHIO VALLEY ELECTRIC CORPORATION** (OVEC) via teleconference was called to order by the President on Friday, July 16, 2021, at 10:00 a.m., pursuant to notice duly given.

Paul Chodak, President of the Corporation, acted as Chairman of the meeting, and Kassandra K. Martin, Secretary and Treasurer of the Corporation, acted as Secretary of the Meeting.

Ms. Martin reported that the following Directors were present for the meeting:

Daniel K. Arbough
Eric D. Baker
Chris T. Beam
Lonnie E. Beller
Paul Chodak
Gustavo Garavaglia
Steven K. Nelson
Patrick W. O'Loughlin
Julie Sloat
Raia Sundaraian

Paul Chodak Raja Sundarajan Wayne D. Games John A. Verderame

Mr. Chodak asked Ms. Martin to review the proposed Director change for OVEC with the resignation from the OVEC Board of Directors of Mr. Raja Sundarajan effective July 31, 2021. On a motion duly made, seconded, and unanimously adopted it was

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. Marc Reitter be elected a Director of the Board of OVEC.

RESOLVED, that the elections and appointments shall be effective as of July 31, 2021.

Ms. Martin reviewed the proposed Officer change for OVEC, effective July 16, 2021. On a motion duly made, seconded, and unanimously adopted it was

RESOLVED, that the following individual be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article V of the Code of Regulations of OVEC;

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article IV of the By-Laws of IKEC:

Assistant Secretary and Assistant Treasurer Julie Sherwood

RESOLVED, that the elections and appointments shall be effective as of July 16, 2021.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 293 of 341 Arbough

The election of Mr. Reitter and Ms. Sherwood to such positions is subject to the appropriate filings with the Federal Energy Regulatory Commission ("FERC") to hold such interlocking positions with OVEC and IKEC, and continuing FERC authorization of such interlock.

Mr. Chodak asked Mr. Mike Brown to give an update on the OVEC and IKEC environmental compliance status and to report on the work to update cost estimates for future environmental capital projects. Mr. Brown provided an update on the requirements contained in the new Coal Combustion Residual (CCR) Part A Closure regulations finalized by EPA in August 2020, as well as the new Effluent Limitation Guidelines finalized in October 2020. Mr. Brown then provided an update on OVEC's status with completing engineering, design and capital environmental cost estimates for the installation of the new treatment system installations, water redirects, and surface impoundment closure activities approved by the Board in December 2020 to meet requirements under both regulations. The updated project costs remain within Board-approved levels. Since the December Board meeting, OVEC and B&M identified an additional and value engineering ideas. Capital costs will be levelized for billing purposes at approximately

Mr. Chodak asked Mr. Cooper to provide an update on 2021 financing activities. Mr. Cooper reported that in the 3rd Quarter of 2021 the agreement for refinancing of \$100M tax-exempt bonds will expire. A 2021 Financing Plan was presented to the Board. On a motion duly made, seconded, and unanimously adopted, it was resolved as follows:

Remarketing of Bonds:

WHEREAS, the outstanding indebtedness of Ohio Valley Electric Corporation (the "Corporation") includes the obligation, under various loan agreements, to make payments with respect to the following bonds issued by the Ohio Air Quality Development Authority (the "OAQDA") and by the Indiana Finance Authority (the "IFA"): the \$25,000,000 Series 2009B State of Ohio Air Quality Revenue Bonds maturing on February 1, 2026, and bearing interest at a variable rate (the "Series 2009B OAQDA Bonds"); the \$25,000,000 Series 2009C State of Ohio Air Quality Revenue Bonds maturing on February 1, 2026, and bearing interest at a variable rate (the "Series 2009C OAQDA Bonds"); and the \$50,000,000 Indiana Finance Authority Pollution Control Revenue Bonds, Series 2010B (Ohio Valley Electric Corporation Project) maturing on February 1, 2040, and bearing interest at a variable rate (the "Series 2010B IFA Bonds"); the Series 2009B OAQDA Bonds, the Series 2009C OAQDA Bonds and the Series 2010B IFA Bonds, collectively hereinafter referred to as the "Bonds";

WHEREAS, each of the OAQDA and the IFA loaned the proceeds of the applicable series of the Bonds to the Corporation pursuant to various loan agreements, pursuant to which the Corporation is obligated to make payments, which correspond as to time, and are equal in amount, to the principal of, premium, if any, due on, the purchase price of, and interest due on each series of the Bonds (whether due at maturity or upon acceleration, tender, or redemption or otherwise);

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 294 of 341 Arbough

WHEREAS, each series of the Bonds is secured by, among other things, the trust indenture with respect to such series of the Bonds, pursuant to which the interest of the OAQDA or the IFA, as applicable, with respect to the applicable series of the Bonds (except certain reserved rights of the OAQDA or the IFA, as applicable) are pledged to the trustee as security for payment of the principal, the premium, if any, due on, the purchase price of, and interest on such series of the Bonds and the loan agreement and the note relating to such series of the Bonds;

WHEREAS, pursuant to that certain Bond Purchase and Covenants Agreement, dated as of August 25, 2016, (the "**BPA**"), by and among the Corporation, the purchasers parties thereto, SunTrust Bank and PNC Capital Markets LLC, as co-lead arrangers, and SunTrust Bank, as administrative agent, certain purchasers purchased the Bonds;

WHEREAS, each of the Bonds are subject under the BPA to a mandatory tender for purchase by the Corporation on August 25, 2021;

WHEREAS, the Corporation has determined that it should refinance, refund or replace the Bonds by arranging for the Bonds to be resold or remarketed pursuant to one or more bond purchase or remarketing agreements to be dated on or before the date of the repurchase or remarketing of the Bonds, between the Corporation and one or more bond purchasers or remarketing agents;

WHEREAS, the Corporation will be unable to effect such reselling or remarketing of the Bonds by the mandatory tender for purchase date of August 25, 2021, and so intends to obtain an extension of such date, or, if it cannot obtain such an extension, it will repurchase the Bonds using cash on hand or borrowed under its revolving credit facility and then subsequently arrange for the resale or remarketing of the Bonds;

WHEREAS, the Corporation has determined that the amortization of the Series 2010B IFA Bonds should be modified in connection with the reselling or remarketing of such Bonds so such Bonds shall be fully amortized by 2030;

WHEREAS, for one or more of the series of the Bonds to be resold or remarketed, the interest rate determination method and other modifications to the terms and conditions thereof may need to be made;

Refinancing Documents:

WHEREAS, to effect the reselling or remarketing of the Bonds, the Corporation intends to enter into one or more bond purchase agreements, remarketing agreements, loan agreements, and other agreements, documents and instruments related thereto;

WHEREAS, the general terms and conditions of each series of the Bonds and the security therefor (if any), and the documents mentioned above will be described in one or more private placement memoranda, reoffering circulars or official statements to be dated on or before the date of the delivery, sale, or remarketing (as applicable) of the series of notes or bonds to which such official statement relates (collectively, the "Official Statements," together with any bond purchase agreements, remarketing agreements, loan agreements, and any other

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 295 of 341 Arbough

agreements, documents and instruments related thereto to which the Corporation is a party, are hereinafter referred to as the "**Refinancing Documents.**"

NOW, THEREFORE, BE IT:

RESOLVED, that the Corporation will refinance the arrangements with respect to the Bonds by arranging for the Bonds to be resold or remarketed pursuant to one or more bond purchase or remarketing agreements to be dated on or before the date of the repurchase or remarketing of the Bonds, between the Corporation and one or more bond purchasers or remarketing agents, and other Refinancing Documents; and further

RESOLVED, that the Corporation's entering into, delivery or issuance of each of the Refinancing Documents is hereby approved, in such form and with such terms and conditions as may be approved by the Corporation and it deems necessary, desirable or expedient to carry out the terms of the transactions described above. Such approval of the Corporation shall be evidenced by the execution of the Refinancing Documents by any of the President, any Vice President, the Secretary, the Treasurer, or any Assistant Secretary or Assistant Treasurer of the Corporation (each, an "**Authorized Officer**"); and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation the Refinancing Documents to which the Corporation is to be a party; and further

RESOLVED, that each Authorized Officer is authorized and directed to execute and deliver on behalf of the Corporation such other agreements, instruments, financing statements, documents or certificates, and to do and perform such things and acts, as they shall deem necessary or appropriate to carry out the transactions authorized by these resolutions or contemplated by any of the Refinancing Documents, including but not limited to (i) one or more future agreements entered into by the Corporation or any one or more future instruments, financing statements, documents or certificates to be signed by the Corporation under any of the Refinancing Documents or otherwise for such purpose and (ii) one or more continuing disclosure agreements with respect to the disclosure of financial and other information; and further

RESOLVED, that the Authorized Officers are each hereby authorized to negotiate, execute and deliver from time to time one or more agreements with counterparties selected by any Authorized Officer, the purpose of which is to manage the transactions contemplated herein, all upon such terms and conditions as any Authorized Officer shall approve, said approval to be conclusively presumed by the execution and delivery by an Authorized Officer of the aforementioned agreements; and further

RESOLVED, that the Authorized Officers are each hereby authorized and directed, in the name and on behalf of the Corporation, to do and perform, or cause to be done and performed, any and all such acts, deeds and things, to make, execute and deliver, or cause to be made, executed and delivered, all such consents, agreements, undertakings, documents, instruments or certificates, or to effect any necessary filings, with any and all appropriate regulatory authorities, state and federal, in the name and on behalf of the Corporation, to incur and pay all such fees and expenses and to engage such persons as each such Authorized Officer may, in the judgment of such Authorized Officer, deem necessary, proper or desirable to effectuate or carry out fully the intent and purposes of the foregoing resolutions, including, but not limited to, the performance of the obligations of the Corporation under any agreement

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 296 of 341 Arbough

or document referred to herein or therein; and the execution by any of such Authorized Officers of any such consent, agreement, undertakings, document, instrument or certificate or the payment of any such fees and expenses or the engagement of such persons or the doing by them of any act in connection with the foregoing matters shall conclusively establish their authority therefor and the approval and ratification of the agreements, undertakings, documents, instruments or certificates so executed, the expenses so paid, the persons so engaged and the actions so taken; and further

RESOLVED, that the Secretary or an Assistant Secretary of the Corporation be and hereby is authorized and empowered, for and on behalf of the Corporation, to certify and attest to any documents which such Secretary or Assistant Secretary may deem necessary, advisable or appropriate to consummate the transactions contemplated by the documents heretofore authorized and empowered; provided, that such attestation shall not be required for the due authorization, execution and delivery or validity of the particular document; and further

RESOLVED, that all actions previously taken and expenses incurred by any officer or director of the Corporation in connection with the transactions contemplated by the foregoing resolutions, are hereby adopted, ratified, confirmed and approved in all respects; and further

RESOLVED, that these actions by the Directors of this Corporation be filed in the minute book of this Corporation.

There being no further business to come before the Board, the meeting was adjourned.

Secretary
OHIO VALLEY ELECTRIC CORPORATION

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)

Case No. 2021-00393 AgenAtachment to Response to SC-1 Question No. 11

Boards of Directors' Meeting - Conference Call Page 297 of 341 **December 8, 2021** Arbough

Chad Palmer

Paul Chodak III 1. Call Meeting to Order (10 a.m.)

Roll Call Kay Martin

- Quorum (OVEC and IKEC)

3. Safety and Culture Moment Shannon Gatke

4. Administrative Items: Kay Martin

a. Approve Minutes of Prior Meetings - Resolutions (OVEC and IKEC)

b. Election of Director - Dave Isaacson (I&M) to replace Dave Lucas (I&M)

as IKEC Director - Resolutions (OVEC)

c. Annual Election of Officers and Board Committees

- Resolutions (OVEC & IKEC)

5. AEP Service Corporation Service Charges Kay Martin

- 2021 Projected Actual

- 2022 Budget

- 2022 Resolutions (OVEC and IKEC)

6. OVEC and IKEC Environmental Update Mike Brown

- Compliance and Project Updates

Construction Budget Review Justin Cooper

- 2022 Construction Budget

- 2022 Resolutions (OVEC and IKEC)

8. Report on Operational and Financial Performance Justin Cooper

- Performance Metrics and OBL Scoreboard

- Cost Optimization Efforts

- Fuel Strategy

9. Report on Plant Strategic Plan - 2021 Clifty Strategic Plan Cliff Carnes

- 2020 Kyger Strategic Plan Tom Staats

10. OVEC Operating Committee and Transmission Update Scott Cunningham

- 2021 Operating Committee Activities

- Transmission Interconnections

11. Treasurer's Report Kay Martin

- Report on 2021 and 2022 Finance Activities

12. OVEC Power Cost Projections Justin Cooper

- 2021 Projected Actual - 2022-2025 Projection

13. Independent Auditor's Comments and Questions **Bob Bitter**

(Deloitte & Touche)

14. Open Discussion

Adjournment

Executive Session

Adjournment

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 298 of 341 Arbough



Boards of Directors' Meeting Presentation December 8, 2021

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 299 of 341 Arbough

Administrative Items

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 300 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
Resolutions of Minutes of Prior Meetings
Boards of Directors' Meeting
December 8, 2021

OVEC

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 15, 2020 and July 16, 2021, are approved.

<u>IKEC</u>

RESOLVED, that the Minutes of the Special Meetings of the Board of Directors of this Corporation, held on December 15, 2020 and July 16, 2021, are approved.

David Isaacson

Indian Michigan Power: Vice President – Distribution Region Operations

Dave Isaacson is Vice President for Distribution Region Operations for Indiana Michigan Power, an operating company of American Electric Power (AEP) headquartered in Fort Wayne, Indiana, that serves more than 593,000 customers in Indiana and Michigan.

As Vice President, Dave is responsible for overseeing and directing the design, construction, maintenance and emergency restoration of I&M's Distribution system to provide safe, reliable power to our customers. The Distribution system includes engineering, design, distribution line and safety, as well as meter reading and meter services.

Isaacson began his career with Indiana Michigan Power in 1986 and has held a variety of positions including forestry supervisor, district manager, region support manager and dispatch manager.

He holds a Bachelor of Science Degree with a focus in Forest Management from Michigan State University and a Master of Business Administration from Indiana Wesleyan University.

Case No. 2021-00393

Attachment to Response to SC-1 Question No. 11

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Director' Meeting December 8, 2021

Page 302 of 341 Arbough

WHEREAS, effective as of December 31, 2021, Mr. Dave Lucas will resign as a member of the Board of Directors (Board) of IKEC;

WHEREAS, OVEC and IKEC management has recommended to the remaining members of their respective Boards those persons named below to be elected and/or appointed as Director to the IKEC Board of IKEC.

NOW, THEREFORE, BE IT:

RESOLVED, that, subject to any necessary action by FERC under Section 305 of the Federal Power Act, Mr. David Isaacson be elected a Director of the Board of IKEC.

RESOLVED, that the elections and appointments shall be effective as of January 1, 2022.

OHIO VALLEY ELECTRIC CORPORATION (OVEC) Resolutions of Election Board of Director' Meeting December 8, 2021

RESOLVED, that the following individuals be and hereby are appointed to serve as members of the Executive Committee of the Corporation pursuant to Article VI of the Code of Regulations of the Corporation:

Lonnie E. Bellar Paul Chodak III Patrick W. O'Loughlin David W. Pinter Marc Reitter John A. Verderame

RESOLVED, that the following individuals be and hereby are confirmed to serve as Chairwoman and members of the Human Resources Committee of the Corporation pursuant to Section II of the Human Resources Committee Charter:

Thomas Alban Christian T. Beam Lonnie E. Bellar Julie Sloat - Chairwoman

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article V of the Code of Regulations of the Corporation:

President	Paul Chodak III
Vice President, Chief Operating Officer and Chief Financial Officer	Justin J. Cooper
Secretary and Treasurer	Kassandra K. Martin
Assistant Secretary and Assistant Treasurer	Julie Sherwood

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 304 of 341 Arbough

INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Resolutions of Election Board of Director' Meeting December 8, 2021

RESOLVED, that the following individuals be and hereby are appointed to serve as members of the Executive Committee of the Corporation pursuant to Article V of the By-Laws of the Corporation:

Paul Chodak III Patrick W. O'Loughlin David W. Pinter

RESOLVED, that the following individuals be and hereby are elected to the offices of the Corporation set forth opposite their respective names pursuant to Article IV of the By-Laws of the Corporation:

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 305 of 341 Arbough

AEP Service Corporation Service Charges & Budget

Case No. 2021-00393
Attachment to Response to SC-1 Question No. 11
Page 306 of 341
Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES FOR CALENDAR YEAR 2021 PROJECTED THROUGH DECEMBER 31, 2021

BUDGET FOR 2021			PROJECT	_		
OVEC	IKEC	<u>TOTAL</u>	<u>OVEC</u>	<u>IKEC</u>	<u>TOTAL</u>	DIFFERENCE OVER (UNDER)

GENERAL SERVICES

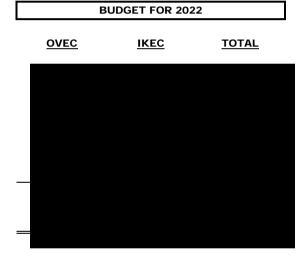
OPERATION & MAINTENANCE
ENVIRONMENTAL ACTIVITIES
NERC/CIP, CYBER SECURITY & IT SOFTWARE
FUEL PROCUREMENT & TRANSPORTATION
TRANSMISSION
GENERAL ADMINISTRATIVE SERVICES
OTHER GENERAL SERVICES
TOTAL GENERAL SERVICES

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 307 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC) INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) AMERICAN ELECTRIC POWER SERVICE CORPORATION CHARGES BUDGET FOR CALENDAR YEAR 2022

OPERATION & MAINTENANCE
ENVIRONMENTAL ACTIVITIES
NERC/CIP, CYBER SECURITY & IT SOFTWARE
FUEL PROCUREMENT & TRANSPORTATION
TRANSMISSION
GENERAL ADMINISTRATIVE SERVICES
OTHER GENERAL SERVICES

TOTAL AEPSC GENERAL SERVICES



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 308 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
AEP Service Corporation 2022 Service Charges
Boards of Directors' Meeting
December 8, 2021

OVEC

RESOLVED, that the officers of Ohio Valley Electric Corporation may request and obligate Ohio Valley Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Indiana-Kentucky Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of **Services** million for calendar year 2022.

IKEC

RESOLVED, that the officers of Indiana-Kentucky Electric Corporation may request and obligate Indiana-Kentucky Electric Corporation to pay for general services, exclusive of services for specific projects previously approved, under the Agreement among American Gas and Electric Service Corporation (now American Electric Power Service Corporation), Ohio Valley Electric Corporation, and Indiana-Kentucky Electric Corporation dated December 15, 1956, in an amount which, when added to amounts paid for general services by Ohio Valley Electric Corporation, exclusive of services for specific projects previously approved, would aggregate a maximum of \$\frac{1}{2}\frac{1}

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 309 of 341 Arbough

OVEC and IKEC Environmental Update

CSAPR Regulatory and Operational Update

Revised CSAPR Update Rule became effective June 29, 2021

EPA issued Revised CSAPR Update Rules (DC Circuit Court remand on 9/13/2019). Court invalidated the CSAPR Update – the prior rule was not considered adequate to fully implement CAA requirements.

New Rule Requirements

- o More restrictive NOx ozone season state budget caps for 12 states (including Ohio and Indiana).
 - Allowance allocations and cap and trade components are retained.

2021 Ozone Season Performance: Clifty Creek – 1008 tons, Kyger Creek – 896 tons - on target with goals

 2021 Ozone season included dispatch hours where Unit 6 was called on by PJM for grid reliability reasons.

2022 Ozone Season:

Clifty Creek

- o NOx ozone season allowance budget reduced by 38.5% in 2022. From 1381 allowances in 2020 to 849 allowances in 2022. (Assurance Level: 1027 tons)
- o Internal NOx optimization workgroup will continued to be focused on optimizing SCR performance and unit generation under new rule, Unit 6 dispatch during ozone season will continue to be limited.

Kyger Creek

o NOx ozone season allowance budget reduced by 6.2% - From 988 allowances in 2020 to 927 allowances in 2022. This budget reduction is expected to have limited impacts on Kyger unit dispatch/operation during the 2022 ozone season and beyond. (Assurance Level: 1121 tons)

Effluent Limitation Guidelines Regulatory Updata 14 of 341 Effluent Limitation Guidelines Regulatory

Final ELG Reconsideration Rule published in Federal Register on October 13, 2020, included the following changes:

- 1. Amended Best Available Technology (BAT) determination for FGDWW discharges.
- 2. Revised final effluent limits for arsenic, mercury, selenium, and nitratenitrite.
 - OVEC has initiated a pilot study and is updating cost estimates and compliance options for a bioreactor or similar technology for FGDWW ELG compliance.
 - Revised compliance timeframe associated with BAT for treatment of FGDWW to "no later than" December 31, 2025.
- 3. Changed Bottom Ash Transport Water BAT determination to include limited blowdown (up to 10%) and a "no later than" compliance date of December 31, 2025.

Effluent Limitation Guidelines Permitting Upder 341 of 341 Arbough

Clifty Creek

- Permit Modification Request filed with IDEM to remove the April 1, 2022 compliance date for obsolete ELG limits for FGDWW and BATW discharges.
- IDEM issued modification effective 12/1/2021 revising the NPDES permit FGDWW limits and extending the compliance deadline beyond current permit.
- IDEM will set new final ELG compliance dates in NPDES permit renewal expected to be reissued in summer 2022. IKEC requested new dates consistent with the ELG Reconsideration Rule.

Kyger Creek

- o NPDES Permit Renewal Application was filed in October 2018. OEPA has issued a draft renewal permit. Draft permit includes an ELG compliance date for dry fly ash conversion consistent with old ELG rule, and ELG compliance dates consistent with the updated ELG regulations for FGDWW and BATW.
- Bioreactor pilot study under way at Kyger Creek. Pilot results to determine next steps in preparing for cost estimates and timelines for compliance with updated ELG requirements for FGDWW.
 - OVEC is focused on utilizing modular, sizable and potential 3rd party operated technology to reduce costs and have minimal cost impact.

CCR Regulatory Update

<u>CCR Rule Changes – Part A Final Rule</u>

- CCR Part A Final Rule (published 8/28/20) required that all unlined CCR surface impoundments cease receipt of CCR and non-CCR waste streams and initiate closure by April 11, 2021; or
 - o File a demonstration with US EPA for an alternate date to cease ash placement and initiate closure by **November 30, 2020**. The alternative date must still be a technically feasible and can be no later than October 17, 2023.
 - OVEC prepared and submitted the required Demonstrations for a site-specific alternative closure deadline by the November 30, 2020, filing date.
 - Demonstrations outline alternate technically feasible dates beyond April 11, 2021, to cease placement of ash and initiate pond closures.
 - OVEC incorporated feedback from US EPA in the final submissions.
 - Still waiting on EPA feedback on demonstration application acceptability.
 - As approved in the May 5, 2020 BOD meeting, OVEC is installing Dry Fly Ash Conversion (Kyger), as well as Boiler Slag Settling Basins, Low Volume Waste Water Treatment Systems and Water Redirects at each plant to cease sending CCR and non-CCR waste streams to surface impoundments and initiate pond closures by October 2023.

Capital Project Status:

Boiler Slag Settling Basins, Low Volume Wastewater Treatment System (LVWTS), Water Redirects & related Ash Pond Closures – Kyger Creek and Clifty Creek

- Construction activity is underway
 - Equipment Procurement Bidding/Awards & deliveries expected to be complete by end of 1st guarter 2022
 - Environmental permitting in process (majority is complete)
 - Scope and timelines aligns with Demonstrations filed with USEPA

Dry Fly Ash Conversion (DFAC) – Kyger Creek

- Construction activities started in June 2021
 - Environmental permits secured for construction and environmental permits being secured for future operations (Fly Ash system operations and potential sales)
 - South Fly Ash Pond closure to be initiated after DFAC and water redirect work is completed

Arbough

Current Project Risks: Clifty Environmental Permitting

Phase I Closure of West Boiler Slag Pond (WBSP) – Clifty Creek

- o IDEM issued Phase I closure permit on May 17, 2021
 - IKEC filed an appeal of Phase I closure permit on June 1, 2021 challenging certain provisions in the permit that conflict with federal CCR regulations
 - Action on appeal pending spring/summer 2022 before action on appeal

Phase II-IV Closure of WBSP and LRCP Closure – Clifty Creek

- IKEC filed closure plans with IDEM for the remainder of ash pond (Phases 2-4) and the Landfill Runoff Collection Pond (LRCP) in June 2021.
 - IDEM has yet to act on Phase 2-4 or LRCP closure plans,
 - IKEC filed a request with IDEM's Commissioner to issue a variance or take actions consistent with Indiana Public Law 100 adopted in 2021,
- o IKEC initiated construction on November 15, 2021 to ensure compliance with the EPA CCR/ELG rules and related OVEC demonstration application.

CCR/ELG Overall Project Assessment:

- Safety Recordable and Severity Rate are 0.0
- Engineering and design CPI and SPI are positive
- Team performance and productivity resulting in positive project indicators
- o Construction is on schedule and with no material change to float
- Cost projections are on target and on budget
 - Capital Project costs projected at \$ M (BOD approved \$ M)

Pictured: Kyger's Dry Fly Ash Silo. The Silo is 108 ft tall and will have a 3.75 day capacity for all units at full load.



General Environmental Compliance Update - 202 Page 317 of 341

- o **316 (b)** 316(b) Section 122.21(r) reports filed in November 2018 (Kyger) and January 2019 (Clifty).
 - o IDEM has taken no action waiting for NPDES permit renewal in 2022.
 - OEPA issued draft NPDES permit in November 2021. The draft permit includes a schedule of compliance for the selection, piloting of modified traveling water screens.
 - The technology OVEC is piloting requires minimal existing equipment modification and is projected to be an O&M expense; while also offsetting current O&M maintenance costs.
- MATS Both Plants have maintained compliance with all MATS related compliance obligations and emissions limits in 2021.
- NAAQS Ambient network monitoring system around Kyger Creek Station shows attainment with SO₂ NAAQS US EPA proposed rule on September 2, 2020, to change status for area around plant to "attainment" expecting EPA to issue a final rule at any time.

General Environmental Compliance 2021 Proceeding No. 11 Improvements and Program Assessments

- Environmental Compliance Assessments assessment at Clifty Creek in November 2021.
 - Evaluation of Compliance status and effectiveness of controls for six environmental programs (NPDES, Storm water management, CEMS, Drinking Water, SPCC, universal waste, etc.).
 - Preliminary assessment results indicate environmental compliance programs are being maintained with opportunities for improvement in some areas.
 - Improvements recommended with storm water management including housekeeping improvements, updating the SWPPP, and implementation of more effective BMPs
 - Opportunity for improving housekeeping, recordkeeping and documentation in other programs

U.S. EPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019.

- ACE Rule was vacated by the D.C. Circuit Court on January 19, 2021.
 - The rule vacatur was appealed by West Virginia and several other states and coal companies.
 - o U.S. Supreme Court announced on October 29, 2021 that it will hear the case about USEPA's authority to regulate power plant greenhouse gas emissions under the Clean Air Act via the ACE Rule.
 - Court decision expected to clarify how narrow/broad EPA's authority to regulate greenhouse gas emissions is under existing law.
- Updated Federal Legislation mandating further carbon emissions reductions from the utility industry remains uncertain.

Gypsum and Ash Beneficial Reuse Attachment to Response to SC-1 Question No. 11 Page 320 of 341

Kyger Creek

- Nearly 100% of gypsum continues to be sold for wallboard production.
- Boiler slag sales are temporarily suspended during pond retrofit/closure activities.
- Anticipate resuming boiler slag sales once ELG/CCR activities are complete. Also plan to seek strategic partners to market fly ash once DFAC is complete.

Clifty Creek

- Nearly 100% of gypsum being sold for wallboard production (currently) trucked).
- On-site gypsum barge loading system under construction expect to place into service by mid-December 2021.
- Fly ash marketing
 - o IKEC is selling approximately 40-50% of its fly ash production.

Benefits for both Plants:

 Reduced fuel costs, lower O&M costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 321 of 341 Arbough

Construction Budget Review



2022 Construction Budget C-1 Question No. 11
Page 322 of 341

Case No. 2021-00393

Arbough

(requesting BOD approval)

Year	Loc	Project Name	Amount	IRR%	Paybk
2022	КСР	KC4 1st Baffle Wall Replacement			
2022	KCP	KC3 FD VFD Replacement			
2022	ССР	Air Blast Circuit Breaker Replacement (13/14 of 17)			
2022		Contingency Fund			
		2022 Total Non-Environmental			

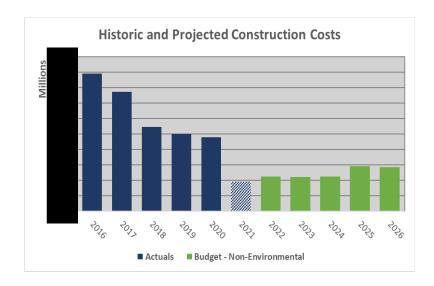
2022 Projects **Economic Metrics Range: Internal Rate of** Return (IRR) Target: Avg: **Payback Period** Target: Avg:

- 2022 Construction Projects highlights a compared to the 5 year average 2016-2020.
- Current projects continue the replacement of original boiler tubing and other end of life assets to address current and future reliability issues.



Case No. 2021-00393 Construction Budget Foregast o SC-1 Question No. 11 Page 323 of 341

Arbough



Construction Budget Forecast:

The Construction Forecast has been reduced through prioritization to provide funding for Environmental Projects and help to minimize the impact on total Demand Cost.

Projected Non-Environmental Construction Projects will continue to be reviewed and prioritized based on reliability impact and related economic benefit.

		OVEC/IKEC Construction Forecast	
Year	Loc	Project Name	Amount
2023	CCP	SNCR and Hybrid SNCR (1 of 2)	
2023	KCP	KC2 FD VFD Replacement	
2023	CCP	Air Blast Circuit Breaker Replacement (13/14 of 17)	
2023		Minor Projects (under 500k)	
2023		Contingency Fund	
		2023 Total Non-Environmental	
2024	ССР	CC6 1st Baffle Wall Replacement	
2024	CCP	Corporate Communications System Replacement	
2024	ССР	SNCR and Hybrid SNCR (2 of 2)	
2024	KCP	KC5 FD VFD Replacement	
2024		Minor Projects (under 500k)	
		Contingency Fund	
		2024 Total Non-Environmental	
2025	KCP	KC1 Ash Hopper Replacement	
2025	CCP	CC4 SSH Inlet Element Replacement	
2025	KCP	KC1 FD VFD Replacement	
2025	ССР	Air Blast Circuit Breaker Replacement (15/16 of 17)	
		Minor Projects (under 500k)	
		Contingency Fund	
		2025 Total Non-Environmental	
2026	KCP	KC3 Ash Hopper Replacement	
2026	ССР	CC3 SSH Inlet Element Replacement	
2026	ССР	Air Blast Circuit Breaker Replacement (17 of 17)	
		Minor Projects (under 500k)	
		Contingency Fund	
		2026 Total Non-Environmental	

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 324 of 341 Arbough

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC)
OVEC-IKEC Construction Budget
Boards of Directors' Meeting

December 8, 2021

OVEC-IKEC

RESOLVED, that the OVEC-IKEC Construction Budget for 2022, indicating estimated total expenditures of \$ for new or replacements of property, and for Management Reserve, which totals is approved.

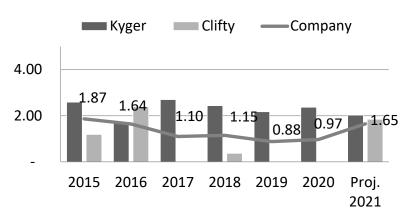
Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 325 of 341 Arbough

Operational and Financial Performance

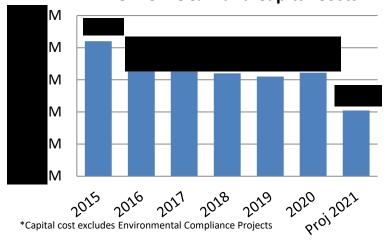


2015 – 2021 Performance age 326 of 341 Arbough

Safety (Employee Recordable Rate)

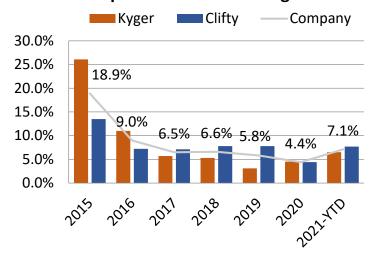


OMC - O&M and Capital Costs

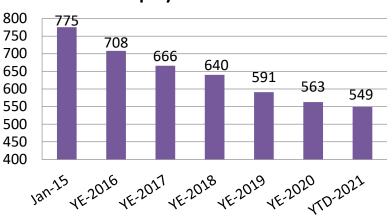


Equivalent Forced Outage Rate

Case No. 2021-00393



Employee Count



Mid-Year Performance

Open Book Leadership (OBL) Scoreboard Update –

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 327 of 341

OVEC /IKEC – OBL Plant Scoreboards							Arbough			
Kyger Creek Plant Clifty Creek Plant										
			2020	20	21		2020	2	:021	
			Actual	Target	Oct YTD Actual		Actual	Target	Oct YTD Actual	
DART Rate (YTD)		1.90	0.26	1.18 Proj YE 1.01		0.00	0.26	1.63 Proj YE 1.38	Reviewed at	
Safety	Employee Infield Observation & Coaching (YTD)		419	420	401		504	492	449	Plant Huddles (weekly)
Environmental	MATS (Mercury, Particulate Matter, Acid Gases) Environmental Good Catch		Compliance	Compliance	Compliance		Compliance	Compliance	Compliance	Future Focused (80% / 20%)
Compliance			219	300	249		N/A	250	361	Highlight Opportunities for Improvement
	Reliability Energy Cost	EFOR	4.5%	5.8%	6.5%		4.4%	5.8%	7.7%	Metrics are key drivers to Critical Number -
Drivers of Critical		Commercial Availability	91%	90%	87%		93%	90%	90%	\$/MWhr
Number Total Production Power Cost \$/MWhr		Heat Rate ₁	10,965	10,746	10,592		11,094	10,853	10,777	
	0,	Total Fuel Cost Total Fuel/ Net Gen			\$22.72				\$28.21	
	Demand Cost	O&M								
	Continuous Improvement	Process Improvements	837	660	667		760	630	777	

Heat Rate targets adjust based on unit loading

Commercial Availability adjusted for coal conservation starting in Sept 2021



Fuel Strategy and Coal Procurement to Response to SC-1 Question No. 11 Arbough

Fuel Strategy:

- Previously OVEC used historical burn to project future burn and starting 2-3 years prior to secure commitments with final commitments procured in Q3-Q4 for the coming year.
- demand in 2020 resulted in average inventories on 1/1/2021 at of Fuel. In 2021 the commitment for the year was in order to achieve target levels of of Fuel.
- Demand in late 2021 was than anticipated due to high natural gas prices and resulted in OVEC being for Q4-2021 and Q1-2022.
- o In September, Kyger Creek's inventory f
 (per our Operating Procedure).
- In October the Operating Committee requested and approved OVEC to modify the price offer on all units
- Grid Reliability impact in November, OVEC's available units were dispatch full load due to grid reliability

Coal Procurement:

- OVEC has procured all eastern tons available and is utilizing a Powder River Basin coal blend for 2022.
- o Coal commitments are for 2022 and for 2023 based on projected burn and current market forwards.
- OVEC's goal is to meet the current market demand without allowing inventory to go
 - Projected Deliveries (tons)
 Projected Burn (tons)
 Projected Inventory (days)

 Projected Deliveries (tons)
 Projected Burn (tons)
 Projected Burn (tons)
 Projected Inventory (days)

 Utilization %

Average Capacity Factor



Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Cost Optimization Efforts age 329 of 341 Arbough

Continuous Improvement/LEAN Efforts:

- Over 6,000 Process Improvements (from employees) since 2015
- Over \$ in cost saving ideas (from employees) since 2015
- o In 2021 Over 1,000 new process improvements and new standard work developed
- For 2022 OVEC will be targeting cost saving idea generation sessions at all locations to promote additional reductions to operating costs

Tax-Exempt Bond Refinancing Efforts:

- o Approx. \$600 M of OVEC's \$1.1 B of debt is tax-exempt (with ability to refinance)
- Since 2019, through refinancing efforts, OVEC has reduced the weighted average interest rate on taxexempt debt from
 - o An estimated = approx.

Other Cost Reduction Efforts –Partnership with Alliance for Cooperative Energy Services (ACES)

 OVEC has been partnering with ACES to outsource OVEC's Energy Scheduling function (in phases) over the past two years

0	New Opportunity -
	,

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 330 of 341 Arbough

Strategic Plans

OVEC 2021 Strategic Plan - Corporate Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11

Page 331 of 341 Arbough

Mission Objective	Initiative ¹	Tactical Actions ^{2, 3}			
		Impact Beliefs by Making Safety Personal			
	Advance our Safety Culture	Engage All Employees to Strengthen Ownership and Commitment			
Zero Harm	Integrate Contractors/Strategic Partners into the OVEC/IKEC Safety Culture	Contractor/Strategic Partner Oversight and Safety Standardization			
	Improve the Understanding and Application of Safety Policies,	Validate Knowledge and Skill through Formal Assessments			
	Procedures and Tools	Improve Safety Process Owner Proficiency			
	Improve and Maintain Reliability, Optimize Commercial Availability and Reduce EFOR and MOF	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Drive Reliability			
Provider of	Optimize Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results to Employees			
Choice	Continue to Identify and Optimize Core Business	Communicate Core Business Plans to Employees			
	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances			
		Execute Department Culture Improvement Plan Based on Gaps Identified in the Survey			
	Improve Communication Processes	Communication Conducted in Small Groups in a Face-to-Face Format			
Culture of		Include Positive Recognition in Communication to Employees			
Engagement		Communicate Results, Associated Actions and Outcomes			
		Enhance the In-Field Observation Process to Help Identify Training and Development Needs			
	Strengthen Accountability	Consistent Coaching and Feedback to Ensure Expectations are Being Met			
		Continue Cross-Functional Workforce Training			
Operational	Improved Team Performance	Improve on Inter and Intra-Departmental Collaboration			
Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees			
	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement			
	Optimize Continuous Improvement Process (CIP) and Open Book	Focus on Quality CIP Engagement and Cost Savings Ideas to Improve Sustainability			
	Leadership (OBL)	Develop Communication Processes to Include Implementation, Feedback, Revision, and Targeted Sharing of Information and Impact of CI Tools Across the Organization			
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, Including Associated Criteria Based on Job/Department Functions			
		Based on Employee Input, Develop Standard Work to Ensure Knowledge Transfer to Optimize Performance			
	Standard Work Focus	Enhance the Standard Work Process to Include Feedback from the Subject Matter Experts (SMEs) and Follow Up to Improve Standard Work Quality			

- 1 Initiative is a broad reaching generalized need.
- 2 Tactical Action is a specific action to achieve a desired goal.
- 3 Possible additional **Tactical Actions to be** determined by **Business Unit.**

OVEC 2021 Strategic Plan —A Kygen for Case No. 2021-00393 Page 332 of 341 Arbough

Mission Objective	Initiative	Tactical Actions				
	Advance our Safety Culture	Engage All Employees to Strengthen Ownership and Commitment				
Zero Harm	Integrate Contractors/Strategic Partners into the OVEC/IKEC Safety Culture	Integrate Strategic Partners into the Plant Safety Task Force				
	Improve Understanding and Application of Safety Policies, Procedures and Tools	Validate Knowledge and Skill Through Formal Assessments				
	Increase and Maintain Reliability, Optimize Commercial Availability and Reduce EFOR and MOF	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Drive Reliability - Develop Top Ten Causes of Lost Generation Reporting and Assessment				
Provider of Choice	Optimize Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results to Employees				
	Continue to Identify and Optimize Core Business	Communicate Plans to Employees - during State of the Business Meetings				
)	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances with Asset Owner Financial Reports				
Culture of Engagement	Improve Communication Processes	Execute Department Culture Improvement Plan Based on Gaps Identified in the Annu Survey				
	Strengthen Accountability	Consistent Coaching and Feedback to Ensure Expectations are Being Met				
	Improved Team Performance	Improve on Inter and Intra-Departmental Collaboration with Focus on Improvement of the Quality of the Electronic Logs				
Operational Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees				
	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement - All Departments Participated in Environmental Good Catch Program				
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Focus on Quality CIP Engagement and Cost Savings Ideas to Improve Sustainability - Implement and Track Quality Business Challenges				
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, Including Associated Criteria Based on Job/Department Functions - RCA Refresher Training				
	Standard Work Focus	Enhance the Standard Work Process to Include Feedback from the Subject Matter Experts (SMEs) and Follow Up to Improve Standard Work Quality				

Kyger Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

OVEC 2021 Strategic Plan — Clifty Creek SC-1 Question No. 11 Page 333 of 341

Arbough

Mission Objective	Initiative	Tactical Actions				
	Advance our Safety Culture	Impact Beliefs by Making Safety Personal				
Zero Harm	Integrate Contractors/Strategic Partners into the OVEC/IKEC Safety Culture	Contractor/Strategic Partner Oversight and Safety Standardization - Include in All Maintenance Activities				
	Improve Understanding and Application of Safety Policies, Procedures and Tools	Improve Safety Process Owner Proficiency				
Provider of Choice	Increase and Maintain Reliability, Optimize Commercial Availability and Reduce EFOR and MOF	Disciplined Focus on Process Ownership and Asset Health to Prioritize Spend to Drive Reliability - Individual Ownership				
	Optimize Heat Rate	Cross Functional Heat Rate Team to Prioritize Actions and Communicate Results to Employees				
	Continue to Identify and Optimize Core Business	Communicate Plans to Employees by Tell the "Why?" And Engage the Team for Better Understanding				
	Improve Fiscal Responsibility	Financial Education - Provide Leadership with Materials to Inform Employees of Corporate Finances with Qualitative Analysis of Monthly Projections and Annual Goals				
Culture of	Improve Communication Processes	Include Positive Recognition in Communication to Employees				
Engagement	Strengthen Accountability	Enhance the In-Field Observation Process to Help Identify Training and Development Needs				
	Improved Team Performance	Continue Cross-Functional Workforce Training by Identifying Cross-Functional Tasks Across All Departments				
Operational Excellence	Employee Development	Skill and Knowledge Assessment to Enhance Development Plans for All Employees				
	Commitment to Environmental Excellence	Pursue Environmental Excellence through Employee Engagement - Implementation of Environmental Good Catch Program				
	Optimize Continuous Improvement Process (CIP) and Open Book Leadership (OBL)	Develop Communication Processes to Include Implementation, Feedback, Revision, and Targeted Sharing of Information and Impact of CI Tools Across the Organization				
Continuous Improvement	Root Cause Analysis (RCA) Focus	Implement Targeted Training for the RCA Process, Including Associated Criteria Based on Job/Department Functions				
	Standard Work Focus	Based on Employee Input, Develop Standard Work to Ensure Knowledge Transfer to Optimize Performance				

Clifty Creek
Plant's
Strategic Plan
aligns directly
with OVEC's
Corporate
Strategic Plan's
Mission
Objectives and
Initiatives

2 Top Areas of Success

2 Top Areas of Opportunity

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 334 of 341 Arbough

Operating Committee and Transmission Update

Operating Committee Activities

Page 335 of 341 Arbough

Operating Committee Actions in 2021:

- Fuel Supply
 - As presented earlier, the fuel supply issues triggered the use of the Operating Procedures provision
 - Operating Committee has been meeting every 2-3 weeks to receive updates from OVEC and
 - o 10/15/21 Approved the temporary modification of the procedure
 - o 11/5/21 Approved a modification to the temporary procedure

Transmission Update:

- Since joining PJM in December of 2018, OVEC has received five interconnection requests through PJM Queue Process
 - All are Solar or Solar Plus Storage Facilities
 - Four are in the System Impact or Feasibility Study Phase
 - One has moved to the Facilities Study Phase
- All costs for studies and required upgrades are paid by the interconnecting party
- Interconnections that ultimately move forward could potentially produce transmission revenue and offset costs the Sponsors

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 337 of 341 Arbough

Treasurer's Report

CONFIDENTIAL INFORMATION REDACTED

OHIO VALLEY ELECTRIC CORPORATION (OVEC)
INDIANA-KENTUCKY ELECTRIC CORPORATION (IKEC) Attachment to Response to SC-1 Question No. 11
Treasurer's Report
Boards of Directors' Meeting
December 8, 2021

Arbough

	OVEC	<u>IKEC</u>	<u>C</u>	onsolidated
CASH AND INVESTMENTS Cash and Short-Term Investments DOE Settlement Reserve Account Debt Reserve Account Total Cash and Investments at October 31, 2021	\$ 66,671,526 65,361,148 121,468,913 253,501,587	\$ - - - -	\$	66,671,526 65,361,148 121,468,913 253,501,587
PLANT DECOMMISSIONING & DEMOLITION (D&D) FUND Total D&D Assets at October 31, 2021	\$ 50,152,801	\$ 59,926,727	\$	110,079,528
EMPLOYEE BENEFIT PLAN ASSETS Pension Plan Supplemental Pension & Savings Plan Union Retiree Medical VEBA Trust Retiree Medical VEBA Trust Retiree Life Insurance VEBA Trust 401(h) Total Benefit Plan Assets at October 31, 2021				
EQUITY Common Stock, 100,000 shares outstanding Retained Earnings Total Equity at October 31, 2021 (OVEC's ownership of IKEC's Capital Stock (17,000 shares) is eliminated in consolidation.)	\$ 10,000,000 22,399,362 32,399,362	\$ 3,400,000	\$	10,000,000 22,399,362 32,399,362
LONG-TERM DEBT 2006 Senior Unsecured Notes, Series A, 5.80%, due February 15, 2026 2006 Senior Unsecured Notes, Series B, 6.40% due June 15, 2040 2007 Senior Unsecured Notes, Series AA, AB & AC, 5.90%, due February 15, 2026 2007 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040 2008 Senior Unsecured Notes, Series BA, BB & BC, 6.50% due June 15, 2040 2008 Senior Unsecured Notes, Series B, 8. C, 6.71%, due February 15, 2026 2008 Senior Unsecured Notes, Series D & E, 6.91% due June 15, 2040 2017 Senior Unsecured Notes, Series D, 8. E, 6.91% due June 15, 2040 2017 Senior Unsecured Notes, Series A, Floating Rate, due August 4, 2022 2009 Tax Exempt Bonds, \$50M Series A, Floating Rate, due February 1, 2026 2009 Tax Exempt Bonds, \$25M Series B, 1.375%, due February 1, 2026 2010 Tax Exempt Bonds, \$50M Series C, 1.50%, due February 1, 2030 2010 Tax Exempt Bonds, \$50M Series B, 2.50%, due February 1, 2030 2012 Tax Exempt Bonds, \$100M Series B, 2.50%, due June 1, 2039 2012 Tax Exempt Bonds, \$100M Series A, 3.250%, due September 9, 2029 Total Long-Term Debt Outstanding at October 31, 2021	\$ 123,200,017 51,465,748 88,593,528 39,162,001 18,371,228 69,619,638 75,694,537 66,666,667 50,000,000 25,000,000 50,000,000 50,000,000 200,000,000 100,000,000 100,000,000 1,132,773,364	\$ - - - - - - - - - - - - - - - - - - -	\$	123,200,017 51,465,748 88,593,528 39,162,001 18,371,228 69,619,638 75,694,537 66,666,667 50,000,000 25,000,000 50,000,000 50,000,000 100,000,000 100,000,000 1,132,773,364
SHORT-TERM DEBT Total Short-Term Debt Outstanding at October 31, 2021	\$ 10,000,000	\$ 	\$	10,000,000

CORPORATE UNSECURED CREDIT RATINGS

Fitch (rating affirmed February 26, 2021)

Moody's (rating affirmed July 14, 2021)

BBB-, Stable Outlook
Ba1, Positive Outlook

FINANCING COMPLETED FOR 2021

Revolving Line of Credit \$185 M - 1Q 2021

Refinanced 2021 Maturities/Expiring Agreements \$100 M Tax-Exempt bonds - 3Q 2021, avg interest cost of 2.156%, \$100 M Amortizing 2026-2030

FINANCING PLAN FOR 2022

Refinance \$200 M Tax-Exempt bonds - 2Q 2022 to reduce interest rate and liability - requesting BOD approval in 4/2022. Review options for remaining \$66 M of Private Placement Notes Due in 2022

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 339 of 341 Arbough

OVEC Power Cost Projections

CONFIDENTIAL INFORMATION REDACTED

Attachment to Response to SC-1 Question No. 11

Page 340 of 341 Arbough

Case No. 2021-00393

Ohio Valley Electric Corporation Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Projected Billable Costs (Energy and Demand) - \$/MWhr

Calendar Year 2021 in thousands of dollars

Budget Projected Percentage 2021 2021 Over/(Under) Over/(Under) **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) **Generation Costs** (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr **Generation Operating Costs (Demand Charge)** Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs**

Ohio Valley Electric Corporation Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary Calendar Years 2022 - 2026 Costs in thousands of dollars

Case No. 2021-00393 Attachment to Response to SC-1 Question No. 11 Page 341 of 341 Arbough

		20	<u>22 </u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
Generation Sales						
Estimated Delivered Power Sales from OVEC Generated Power (MWhr)						
Projected Energy Use Factor %						
Projected Net Capacity Factor %						
Generation Costs (Energy and Generation Operating	Costs)					
Energy Charge						
Projected Coal Cost (delivered)		\$				
Projected Allowance Cost (based on projected weighted average inventory)						
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs	-					
Projected Energy Costs - \$/MWhr						
Generation Operating Costs (Demand Charge)						
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes	_					
Projected Operation and Maintenance Costs (ICPA Component B)						
Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C)						
Projected ROE Costs (ICPA Component D)						
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)	-					
Projected Generation Operating Costs (Demand Charge) - \$/MWhr	=					
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr	-					
	=					
<u>Transmission Costs</u>						
Transmission Operating Costs (Demand Charge)						
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission						
Projected Transmission and Dispatch Costs (ICPA Component B)						
Projected Administration and General Costs (ICPA Component B) - Transmission						
Projected Total Transmission Costs	- -					
Projected Transmission Costs - \$/MWhr	-					
, i.e.	=					
Non-Operating Costs (Debt and Obligations)						
Non-Operating Costs (Debt and Obligations)						
Non-Operating Cost (Demand Charge)						
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)						
Projected Long-Term Debt Costs (ICPA Component A)						
Projected Postretirement Benefit Obligation (ICPA Component E)						
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)	-					
	=					
Projected Non-Operating Costs - \$/MWhr	<u>-</u>					
Total Billable Costs (Energy and Demand Charge	<u>ge)</u>					
Summary of ICPA Billable Power Costs						
Grand Total Projected Energy Costs						
Grand Total Projected Demand Costs	<u>-</u>					
Grand Total Projected ICPA Billable Costs	=					
Projected Billable Costs (Energy and Demand)	-	¢				
Tojected biliable costs (Ellergy and Demaild)	=	\$				
	<u>-</u>					
	Reduction from 2021 Budget/Forecast	\$				
Critical Assumptions:	-					
Main Faring and Alexander (COR) FLO and SAGR Consultance billed the control Control Institute	- OOM					

Major Environmental Projects (CCR, ELG and 316B Compliance) billed through Annual Capital Improvements or O&M as applicable.

Long-Term Debt costs projection assumes repayment of 2017A.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study to be completed by Q1 2022. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Confidential, Business Sensitive Information

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 1 of 118 Arbough

Fendig, John

From:	Tammy R Wallace	on behalf of Justin	n J Cooper
Sent:	Wednesday, June 16, 2021 1:	28 PM	
To:	Christian T Beam; Arbough, [Dan; Dave - I&M Finance Lucas;	; David Pinter; Eric Baker
	Gustav	o Garavaglia; John Verderame;	Julie Sloat; Bellar, Lonnie;
	Marc E Lewis; Pat O'Loughlin	; Paul Chodak III; Raja Sundara	rajan; Steve Nelson
		Toby L Thomas;	Wayne Games
Cc:	Brian Chisling	Clifford Carnes (OVE	C); Dave Crusey - DPL
	G. A	nnette Hope (OVEC); Gabriel S	. Coriell (OVEC); Ginger
	MacKnight (OVEC); J. Michae	I Brown (OVEC); Jay E Jadwin; J	ohn Swez; Justin J. Cooper
	(OVEC); Kassandra K. Martin	(OVEC); Matthew W. Smith (OV	/EC); Sebourn, Michael;
	Cunningham, Scott; Tammy F	R Wallace; William A. Hart (OVE	EC)
Subject:	OVEC-IKEC Board Update		
Attachments:	Board Update June 2021.pdf		

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

The June 2021 Board Update is attached for your information.

Justin J. Cooper MAcc, CPA Vice President – COO & CFO

Ohio Valley Electric Corporation

Desk:
Cell:
Email:



Board Update

Page 2 of 118

June 2021

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661

SAFETY AND HEALTH

2021 Year-to-Date Performance

Clifty Creek Plant celebrated another safety milestone at the end of 2020 by completing a second consecutive calendar year without a recordable injury. Also, Electrical Operations employees celebrated 6 years without a recordable injury at the beginning of April.

For 2021, OVEC has had 2 recordable injuries through May. Only one injury resulted in a DART case, with both events occurring at the Clifty Creek Plant. The cases, included a pinched finger and a slip/trip incident, highlight a need to increase our energy and focus on safety. In May, OVEC rolled out a new Human Performance Improvement (HPI) Refocus program at all facilities. The HPI Refocus program consists of 4 modules, which include scenario examples, and will be reviewed one per month over the next four months.

The Strategic Partner assessment program continues into 2021 in alignment with OVEC-IKEC's 2021 Strategic Plan to Integrate Strategic Partners into the OVEC-IKEC's Safety Culture. Eight strategic partners are scheduled for assessments during the year. These assessments are designed to validate and verify that the strategic partner's safety policies and practices align with OVEC-IKEC's expectations. Assessments began in December of 2020 with two of Kyger Creek Plant's strategic partners.

COVID-19 UPDATE

OVEC-IKEC continues to be committed to the health and safety of our employees and our families in the communities in which we live and work during this COVID-19 pandemic. As we begin the transition out of the Pandemic, OVEC continues to take a cautious and disciplined approach and will continue to align with CDC guidance. As of May, OVEC has had 89 total cases. Similar to most areas in the country, OVEC has seen a dramatic decline in cases since vaccinations have become available with only one COVID case since February.

ENVIRONMENTAL UPDATE

2021 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the 2020 December Board meeting, OVEC has received one non-monetary Notice of Violation (NOV) from the Indiana Department of Environmental Management (IDEM) associated with Continuous Emissions Monitoring System (CEMS) monitor availability. OVEC is currently reviewing this issuance to potentially challenge as the violation is due to the Indiana state program conflicting with the federal EPA program due to a change by the U.S. EPA. OVEC complied with the new federal requirement and the actual monitor performance and reliability has not changed. OVEC is working with legal counsel, as well as other utilities, with the goal of developing a remedy to avoid the risk of IDEM issuing future NOVs due to the change in federal reporting obligations.

OVEC continues to operate in substantial compliance with all applicable air, water, and solid waste permit limits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals (CCR) rule.



-1 Question No.14 ອົດສາດ 1 pdate 1 o Page 2 Update 1 pdate 1

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies. As part of that commitment, and in an effort to engage all employees in supporting the OVEC and IKEC environmental compliance strategy and strategic plan, the Company has initiated a company-wide environmental good catch program. To date, the new program has had a high degree of participation and has provided value.

Affordable Clean Energy (ACE) Rule

On January 19, 2021, the D.C. Circuit Court vacated the ACE rule and remanded to the U.S. EPA further proceedings consistent with the Court's decision. Following the Court's action, the U.S. EPA issued guidance clarifying that states no longer have an obligation under either the repealed Clean Power Plan (CPP) or the vacated ACE rule to submit plans on how they intend to regulate greenhouse gas emissions under Section 111(d) of the Clean Air Act.

OVEC will continue to monitor the progression of the associated litigation activities surrounding greenhouse gas emissions from the utility sector as well as any future regulatory or legislative greenhouse gas initiatives.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are currently performing well in meeting the MATS emissions limits for mercury, particulate matter and SO₂. Neither plant has experienced an emissions limit exceedance in 2021. JBR chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help facility operators maintain compliance with regulatory requirements.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

The Kyger Creek Station's three-station SO₂ monitoring network remains in service and the results

continue to show compliance with the SO₂ NAAQS. Ohio EPA has analyzed the first three years of ambient data from the local SO₂ monitoring network and filed a recommendation with U.S. EPA to classify the area in Gallia County surrounding the Kyger Creek Station and its neighbor, the Gavin Station, as "attainment/non-classifiable" with the 2010 SO₂ NAAQS. The Company is still waiting on U.S. EPA to issue a final determination on the attainment status of Gallia County.

Steam Electric Effluent Limitations Guidelines (ELGs)

On October 13, 2020, the U.S. EPA issued the final Steam Electric Reconsideration Rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. The Company has reviewed the rule, and has determined that the compliance strategy developed for Kyger Creek and Clifty Creek are in alignment with the final rule requirements. Separately, the Company is working with both IDEM and OEPA to revise the ELG applicability dates for Clifty Creek and Kyger Creek to align each plant's ELG applicability date with the respective construction schedules. Currently, the Company expects each agency to approve of the revised compliance dates.

Coal Combustion Residuals (CCR) Rule Compliance

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The Company continues to monitor for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. evaluation of the groundwater monitoring system continues to conclude that groundwater is not being impacted beyond the property boundary at either site. In accordance with the CCR Rule, the Company is continuing to assess the sites to determine the most appropriate corrective measure for each surface impoundment. OVEC will continue to work closely with our qualified professional engineer (QPE) to complete the compliance requirements of the rule.



C-1 Question No.14 Board Update rbough

CONFIDENTIAL INFORMATION REDACTED

Effective September 28, 2020, Part A of the CCR Rule required that all impoundments that do not meet the liner requirements of the CCR Rule must cease receipt of CCR and non-CCR waste streams and initiate closure by April 30, 2021, unless approval to operate longer is requested by the Company and is secured from U.S. EPA.

The Company has not yet received feedback from U.S. EPA on its submitted CCR demonstrations, which is similar to all utilities, due to the change in administration. The Company has continued to execute the compliance strategy it proposed to U.S. EPA while it awaits feedback from the agency.

Burns & McDonnell continues to assist OVEC in the development of engineering and design for the various facility modifications associated with CCR and ELG compliance projects that the Board approved in May 2020. The Kyger Creek dry fly ash conversion project design has been finalized, contracts to perform the work have been awarded, and permits have been secured to support the initiation of construction beginning in June 2021. Separately, design and permitting continue in support of the work scope associated with the Kyger Creek and Clifty Creek CCR surface impoundment closures as required by the CCR Rule and to support the modifications necessary for compliance with the bottom ash transport modification portion of the ELG Rule. Construction activities associated with the bottom ash pond retrofits and closures to meet concurrent obligations under both the ELG and CCR rules are expected to begin later in 2021. Presently, the projects are on schedule and on budget, and have had no recordable safety events.

316(b) Compliance

There are no new updates to report on 316(b) compliance related activities. Both state regulatory agencies have received the comprehensive reports OVEC was required to submit under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations, and the Company waiting on agency feedback before determining next steps. IDEM has already determined that action on Clifty Creek's 316(b) reports will take place during the next NPDES permit reissuance, scheduled to take place in 2022. OVEC is anticipating feedback from Ohio EPA

regarding what actions they intend to take when Kyger Creek's draft NPDES renewal permit is received.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the CSAPR Update Rule that went into effect in 2017 through standard work procedures and disciplined action. The Company operated in a manner that met or surpassed the NOx allocation targets established by each plant during the 2020 ozone season. Kyger Creek successfully used Urea Direct Injection during the 2020 ozone season, which has provided more reliable NO_x removal and increased system reliability, when compared to the prior Ammonia On-Demand system. Clifty Creek is currently evaluating a similar system conversion in 2021.

A new CSAPR Update was enacted in March 2021 and resulted in a reduction of the state ozone seasons NOx budgets and the creation of a new NOx ozone season trading program for 12 states, including Ohio and Indiana. The Company is reviewing this final rule and will be preparing for compliance with the associated revisions that are expected to go into effect during the 2021 ozone season.

By-Product Marketing

The Company continues to sell nearly all of the gypsum produced at Kyger Creek and Clifty Creek into the wallboard market, with a small percentage to the cement and agriculture markets. Also, the Company continues to see sales of fly ash from Clifty Creek of nearly half of total plant production being sold. These fly ash sales, which have seasonal fluctuations, are being driven by the hard work and continued effort of plant personnel, as well as the efforts of the plant's strategic partner. Kyger Creek has continued to successfully market the majority of the plant's boiler slag from with the support of its strategic partner. The marketing of boiler slag

The

Company anticipates that marketing of boiler slag



G-1 Question No.14 Board Opdate Though

CONFIDENTIAL INFORMATION REDACTED

modifications. Clifty Creek boiler slag is not being marketed currently since the material is being beneficially used for onsite construction activities.

GENERATION

Fuel

As of April 30, 2021, the approximate on-hand inventory was days at Kyger Creek and days at Clifty Creek. Higher market demand in the first quarter of 2021 has resulted in

Kyger Creek and Clifty Creek are approximately percent committed for 2021 fuel supply and percent committed for 2022 fuel supply. AEP Fuel Procurement is assisting OVEC and will be requesting proposals in the third quarter to cover

Reliability

Through April 30, 2021, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 5.5 percent. On a unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through March.

The primary drivers of lost generation through April 2021 were associated with JBRs, boiler tube leaks, boiler slagging/fouling, ash removal and condenser leaks. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages, especially during weak market periods, to mitigate contributors of forced outages. OVEC continues to use down market periods for maintenance outage opportunities to our advantage. The Company's commercial availability performance through April was 90.0 percent.

JBR Reliability Group

The JBR Reliability Group meetings are a regular part of pre- and post-outage planning. The group continues to meet approximately every 6 months and share lessons learned. OVEC has made progress in the last year by controlling mercury through the JBR

chemistry. JBR performance issues through March 2021 have been primarily related to failure of gas cooling nozzles and corrosion of ducts and piping.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. The team has set a Heat Rate Target (HRT) that adjusts based on actual loading, by doing this the team is able to monitor and focus on actual changes due to performance of equipment. Going forward the team will be tracking the difference in actual performance versus the adjusted HRT. Over time the change in this difference will indicate if we are making real sustainable improvement. The team also continues to focus on optimization of heat rate at low-load operation through improved operator knowledge. Additionally, the team continues to focus on condenser performance, highpressure heaters out of service, feedwater, air preheater efficiency, pulverizer performance, along with use of auxiliaries (condensate usage, plant air, and soot blowers).

Optimizing Our Workforce

Cross-functional continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. Both facilities continue using cross-functional teams to troubleshoot and solve problems, along with safely complete work tasks while reducing costs. Improved field observations and coaching is a vital part of this effort.

OVEC-IKEC continues to focus on core vs non-core as we utilize attrition to optimize our workforce. We have engaged strategic partners for our pulverizer maintenance/rebuilds, major pump rebuilds, catalyst replacement, misc. support in the coal yard and warehouse, and some operations duties, as well as other functions, such as chemical technician on-site support. We track our non-outage contractor usage as part of our OBL process and have worked to communicate with our team the reasons why this is the right direction in order to control our overall costs and be more competitive in the market.



C-1 Question No.14 Board OPage 5 Update_{Arbough}

CONFIDENTIAL INFORMATION REDACTED

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) remains an integral part of the way we do business. Through the consistent efforts of OVEC-IKEC's engaged employees, hundreds of ideas and process improvements continue to produce results at all levels of the organization. Our goal continues to be active engagement of every employee in the CIP process by targeting 100 percent participation. The 2021 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment and revision of key standard work processes, and the implementation of challenging metrics while reinforcing the importance of employee engagement.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Clifty Creek plant's "Environmental Good Catch" business challenge is a current example of OBL at work. During this challenge, employees identify an environmental issue or improvement, remediate the issue (i.e. label a container, clean up an oil leak, etc.) or get other departments involved if needed. The purpose of this challenge is to teach employees to recognize and remediate a condition that could lead to a reportable environmental event. Another great example is the Kyger Creek plant's "Find and Fix Slip/Trips" business challenge. During this 6-week

challenge, employees identified 370 areas of concern and mitigated 354 areas immediately. Condition reports were written for the remaining 16 areas and they were corrected with assistance from a strategic partner. This promotes and reinforces our commitment to the Zero Harm Mission Objective and shows the willingness of our employees to act on and correct possible hazardous conditions.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to safety tools, employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the
period from 2016-2018.

FINANCIAL PERFORMANCE

2021 has seen improved demand for OVEC power and has driven an increase in generation compared to the forecast. OVEC's total power cost through March was approximately as compared to per MWhr through March 2020. This reduction is mainly due to the impact of additional generation as Utilization has increased from 57% (YTD March 2020) to 77% (YTD March 2021). Along with improved generation, OVEC's operating or fixed costs



-1 Question No.14 Board Update Though

CONFIDENTIAL INFORMATION REDACTED

are currently

Based on year-to-date results, OVEC's 2021 year-end total power cost is projected at approximately per MWhr with 10 million MWhrs of generation, which is over a reduction from the original budget of per MWher. OVEC is projecting annual operating costs, on a total dollar basis, to be under budget with cost optimization and continuing challenging of cost structure.

OVEC is planning to refinance \$100 million of taxexempt bonds and potentially a \$100 million of private placement notes in the third quarter of 2021. The refinancing is a part of the financing plan to

OVEC will be working with AEP Finance, along with KeyBank and PNC to complete the refinancing. OVEC will be seeking Board approval for the refinancing at the mid-year July Board meeting.

HUMAN RESOURCES

Culture Improvement Initiative

2021 is the sixth year OVEC-IKEC will engage its employees to provide feedback to assess its culture. The recently developed survey design will enable the Company to assess the team's progress in its continuous improvement initiative, benchmark results, and generate data for future trend analysis. The survey will commence mid-summer. OVEC-IKEC leadership will utilize the valuable feedback in its strategic planning process and further improve its culture.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission

of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 4 to 6 years.

BOARD OF DIRECTORS AND OFFICERS CHANGES

On December 15, 2020, Mr. Gustavo Garavaglia, Vice President and Chief Financial Officer of Dayton Power & Light, was elected a director of OVEC following the resignation of Mr. Mark E. Miller. Mr. Miller had served as an OVEC director since 2015.

Sincerely,

Justin J. Cooper

Vice President, Chief Financial Officer and Chief Operating Officer

Fendig, John

From:
Sent:
Wednesday, January 12, 2022 5:57 PM

To:
Bellar, Lonnie;
Bellar, Lonnie;

Cc:
David J Crusey;
N. Trevor Alexander
Nourse

Subject:
Clifty Creek - CCR Compliance

Follow Up Flag: Follow up Flag Status: Flagged

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen,

On January 11th, US EPA notified the Clifty Creek plant of its **conditional denial** of the plant's CCR demonstration application for alternative (extended) closure dates for CCR surface impoundments (unlined ponds). However, it is not a final agency action. The proposed decision will undergo a 30-day public notice and comment period that will begin January 25 and end February 23, 2022. Once the comment period has ended and all comments and data have been analyzed, EPA will issue a final decision.

Over the next 6-8 weeks OVEC will be working with our independent engineers and US EPA to try to address issues or concerns that has led to the conditional denial. Potential re-engineering or design changes to current construction may be necessary, although we currently do not know to what extent, or if other actions or commitments may be required. If the decision would ultimately become final, it would shorten the time Clifty has to continue placing ash in the current ponds. Clifty was requesting April 2023 in the application, the conditional denial requires ceasing placement 135 days after the final denial decision is issued (if issued, could be sometime later this year). After the 135 days, Clifty will be in temporary outage until the new treatment systems are operational.

Along with working to provide comments to address issues in the US EPA's assessment of our CCR compliance strategy and potential re-engineering, OVEC will also be working on legal strategies. We believe the US EPA is overreaching or misinterpreting the CCR Rule and this will be an industry issue, not only impacting the Clifty Creek Plant.

At this time, we anticipate scheduling a Board meeting in late February/early March, by which time we should be able to provide our updated compliance, construction, and legal strategies. If any material events occur prior, we will provide updates as they occur. Please reach out to me directly if you have any questions.

Justin J. Cooper MAcc, CPA Vice President - COO & CFO

Ohio Valley Electric Corporation

Desk:
Cell
Fax:
Email:

Attachment to Response to SC-1 Question No.14

CONFIDENTIAL INFORMATION REDACTED

Page 9 of 118 Arbough

Fendig, John

From: Sent: To: Cc: Subjec	:t:	Wednesday, June 20, 2018 9:21 AM Sebourn, Michael Arbough, Dan; Justin J. Cooper (OVEC); Wilson, Stuart; Re: OVEC environmental capital
-	up Flag:	Follow up Flagged
EXTERI	NAL email. STOP and THIN	K before responding, clicking on links, or opening attachments.
Mike,		
Here is	s the thought process behi	nd the "best case" timelines used in the Board presentation:
	requirement to submit the 316(b) Compliance time filed by the end of October	eline for Clifty Creek. The NPDES permit recently issued to Clifty Creek outlines a evarious studies required by the eline for Kyger Creek - The NPDES permit renewal application for Kyger Creek will be er 2018. Unlike Clifty, we expect to have all of the studies required under the 316(b) rule ewed by then, so we expect this to be part of the renewal package. With that
3.	Dry Fly Ash Conversion	n - Kyger -
4.	Bioreactor Kyger and E as a "best case"	Bioreactor Clifty - For the ELG provisions applicable to FGD wastewater, we assumed
5.	Boiler Slag Ponds at bo	oth plants - Our "best case" assumption here is
As of n	low, we have not changed	the best case forecast We will review and update, if appropriate, later this year.

If you have any questions, please let me know.

Thanks, Mike

J. Michael Brown Environmental, Safety & Health Director Ohio Valley Electric Corporation Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 10 of 118 Arbough

Indiana-Kentucky Electric Corporation PO Box 468, 3932 U.S. Rt. 23

Piketon, Ohio 45661

Phone:
Cell:
Audinet:
Email:

Know Safety - No Accidents!

From: "Sebourn, Michael"
To: "Mike Brown - OVEC

"Justin J. Cooper (OVEC)"
"Wilson, Stuart"

Cc: "Arbough, Dan"
Date: 06/19/2018 12:39 PM

Subject: OVEC environmental capital

Mike/Justin,

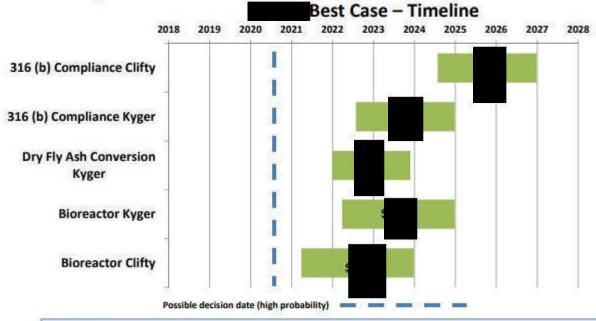
Can you share with me the compliance deadlines that were assumed (for each regulation at each station) driving the projected environmental investments that were communicated in the Dec. 2017 OVEC Board materials (see related slide below), please?

Have any of those assumed deadlines changed since the Dec. 2017 Board meeting?

Thanks, Mike



Projected Environmental Investment



Assumptions:

Current ELG reconsideration results in a revision of the rule:

- FGD Wastewater Treatment requirements will have less stringent limits
 - · Possible approval of current Wastewater Treatment as best technology
 - *Potential to Reduce Best Case by

Boiler Slag Dry Conversion (Bottom Ash) not required

Any pond closure requirements will be funded through decommissioning reserves

1) Graph excludes approx. \$2M of conceptual engineering studies for Boiler Slag while reissue of the ELG rule is pending

Michael Sebourn Manager, Generation Planning | LG&E and KU 220 W. Main St., Louisville, KY 40202

------ The information contained in this transmission is intended only for the person or entity to which it is directly addressed or copied. It may contain material of confidential and/or private nature. Any review, retransmission, dissemination or other use of, or taking of any action in reliance upon, this information by persons or entities other than the intended recipient is not allowed. If you received this message and the information contained therein by error, please contact the sender and delete the material from your/any storage medium.

Attachment to Response to SC-1 Question No.14

CONFIDENTIAL INFORMATION REDACTED

Page 12 of 118
Arbough

Fendig, John

From: Sent: Wednesday, February 28, 2018 2:35 PM To: Bellar, Lonnie; Cc: Cc: Confidential: OVEC-IKEC Coal Combustion Residual (CCR) Rule Update

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

In prior meetings, OVEC-IKEC staff outlined our expectations that we were not anticipating material impacts resulting from our CCR groundwater monitoring efforts around the plant landfills and ash ponds. We shared this same message to the Environmental Subcommittee in the past as well. While we still expect this will ultimately be true, we wanted to share with you updated information around the results of baseline groundwater monitoring data that will be posted to our CCR public website this Friday, March 2, 2018, which will show some parameters in both up-gradient and down-gradient wells that are above drinking water maximum contaminate levels (MCLs) at both plant bottom ash (boiler slag) ponds and the Kyger Creek Landfill.



We also wanted to reaffirm that OVEC-IKEC has met all of its CCR compliance obligations to date, and we are committed to being good stewards of the environment and satisfying our future environmental compliance obligations under this rule. Part of that obligation includes continuing to make the groundwater monitoring data around the CCR units at our facilities publically available on our CCR website on March 2, 2018.

As outlined in the rule, the next phase in our CCR compliance demonstration will be to conduct additional monitoring and compare the additional data to the baseline data we have now established. The results of future monitoring will help determine what our next compliance steps will be.

Based on our initial evaluation, we do not believe that the operation of our CCR units is posing a risk to public health; however, we will continue to gather and evaluate data and are also committed to initiating corrective actions, if required, consistent with the provisions and timelines of the rule.

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14

Finally, we have prepared talking points for internal use in the event of local or national media inclines 1310 at 18 blic inquiries. We have also met with Ohio EPA, the Indiana Department of Environmental Management, and Ambought authorized Environmental Subcommittee in the past two weeks to brief them on our CCR data and our next steps.

Should you have any questions or receive a	ny media inquiries regarding OVEC-IKEC CCR compliance, please direct
those inquiries to: Mike Brown,	or Gabe Coriell
•	
Rob Osborne	

Fendig, John

From: Sent:

Tuesday, October 09, 2018 11:39 AM

To: Arbough, Dan
Cc: Randy Boteler
Subject: Re: OVEC Financing

Follow Up Flag: Follow up Flag Status: Flagged

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Dan,

We are confident the plant will be in compliance for the next 5 years. As you said we have provide plans for ELG compliance, and we currently review the ACE rule, but our initial review indicates we should not have a need for extensive capital. Give me a call if you have any more questions. Thanks.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Desk:
Cell
Fax:
Email:

From: "Arbough, Dan"
To: Randy Boteler
Date: 10/09/2018 10:58 AM
Subject: OVEC Financing

Randy and Justin,

One of the elements that LG&E and KU are interested in understanding as we evaluate financing decisions for OVEC is where the plants stand with respect to environmental regulations. I know you have been working to provide information on ELG compliance capital expenditures, but as the Affordable Clean Energy Rule details become known we will be keen to understand what additional capital might be required to comply. The financing plan needs to be in sync with such operational considerations.

If we look to lock in tax-exempt bonds for up to 5 years, we just want to make sure we are confident that the plant can comply with regulations for that period at a minimum.

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 15 of 118 Arbough

Daniel K. Arbough

Treasurer - LG&E and KU Energy LLC
220 W. Main Street Louisville, KY 40202
O: F:

------ The information contained in this transmission is intended only for the person or entity to which it is directly addressed or copied. It may contain material of confidential and/or private nature. Any review, retransmission, dissemination or other use of, or taking of any action in reliance upon, this information by persons or entities other than the intended recipient is not allowed. If you received this message and the information contained therein by error, please contact the sender and delete the material from your/any storage medium.

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 16 of 118 Arbough

Fen	dia.	John
	u.9,	50

From: Sinclair, David

Sent: Friday, July 26, 2019 8:51 AM

To: Fendig, John; Arbough, Dan; Wilson, Stuart; Sebourn, Michael

Subject: FW: OVEC Environmental Subcommittee Meeting Presentation - July 26,2019

Attachments: OVEC Environmental Subcommittee Presentation July 2019.pptx

Follow Up Flag: Follow up Flag Status: Flagged

Mike,

How does this info mesh with what we have on OVEC's budget and our model for future expenses? Also, we need to follow Ohio and Indiana ACE rule activities.

Thanks

From: Straight, Scott

Sent: Friday, July 26, 2019 7:33 AM

To: Revlett, Gary Sinclair, David

Schetzel, Doug

Subject: FW: OVEC Environmental Subcommittee Meeting Presentation - July 26,2019

All,

Sending as an fyi. Always good to compare what others are doing. Note their gypsum sales and permit ap to put in a gypsum river barge loading system.

Scott

From:

Sent: Thursday, July 25, 2019 9:17 AM

To: Straight, Scott

Subject: OVEC Environmental Subcommittee Meeting Presentation - July 26,2019

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Attached below is an advance copy of the presentation for tomorrow's environmental subcommittee meeting. Mike and I look forward to discussing the environmental activities here at OVEC and welcome the opportunity to assist you in preparing your board member for the upcoming August 1 OVEC Board of Directors meeting.

Thanks!

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 17 of 118 Arbough

Gabriel S. Coriell Environmental Services Manager Environmental Affairs Ohio Valley Electric Corp. Indiana-Kentucky Electric Corp.

Phone:
Cell:
Fax:
E-mail:

"Work SAFE today, someone will need you tomorrow!"

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 18 of 118 Arbough

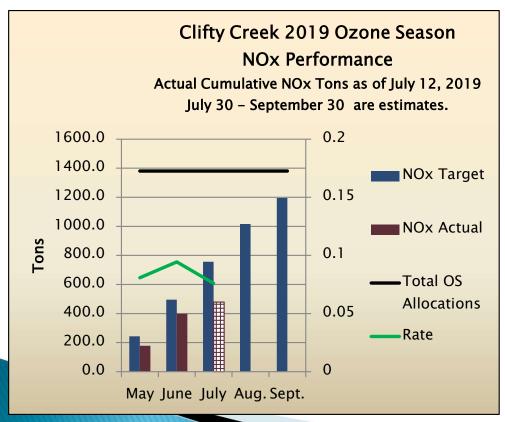
Environmental Subcommittee Update

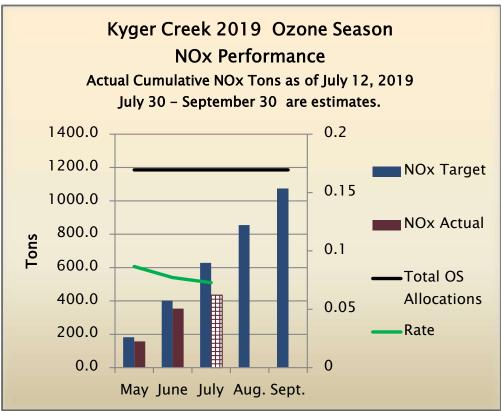
J. Michael Brown Environmental, Safety & Health Director

July 26, 2019

Review of Ozone NO_x Performance

To date, OVEC-IKEC ozone season NO_x performance has been excellent. Both plants are operating near historically low NO_x emission rates, and we are on track to be at or below the Company's NO_x ozone season emission targets for 2019.





ELG Environmental Regulatory Update Arbough

Effluent Limitations Guidelines Update

- EPA issued final ELG Postponement Rule in September 2017 for FGD Wastewater (FGDWW) and bottom ash transport water (BATW).
- EPA delayed the original compliance window for both wastewaters by two years, leaving the remainder of ELG Rule in tact.
- A new draft rule revising effluent limits was expected by December 2018 and a final rule by December 2019. However, the new rule's issuance has been delayed.
- Timely issuance of the new draft rule by end of 2018 would have given us an opportunity to improve forecast, costs and timing of required investment. The delay in issuing a draft rule will delay refinement in updated compliance cost estimates.
- Indications are that EPA may issue a new rule with some additional flexibility/optionality.

ELG Legal Update

<u>United States Court of Appeals for the 5th Circuit Decision</u> on eNGO legal challenge of portions of ELG Rule

- Unfavorable court decision issued on 4/12/19.
- The Court determined EPA was "arbitrary and capricious" in its ELG rule determinations relative to legacy wastewater and landfill leachate.
- The Court vacated and remanded these portions of the rule back to EPA for further consideration.
- EPA did not file appeal, and will need to update record
- This may ultimately result in additional treatment and compliance costs for the industry.
 - OVEC-IKEC future risk on leachate may be low due to recycle, reuse plans at Kyger Creek, and CCR compliance activities associated with the landfill runoff collection pond at Clifty Creek.
 - Risk from legacy wastewater vacature/remand is currently unknown.

ge 22 of 118 Arbough

ELG Environmental Compliance Update

Clifty Creek

- Permit Modification Request was filed with IDEM to remove the April 1, 2022 ELG compliance dates for FGDWW and BATW. IDEM has not taken any formal action.
- IDEM is expected to act on modification request when EPA completes its new rule determining new compliance dates and/or new BAT limits.
- EPA delay in issuing new ELG rules results in some risk at Clifty Creek.

Kyger Creek

- NPDES Permit Renewal Application was filed in October 2018. OEPA is still working to draft a renewal NPDES permit.
- Updated engineering evaluation of dry fly ash conversion has been completed, and cost estimate range has been narrowed to updated economic analysis and business case determination now under way.

CCR Environmental Compliance Update

OVEC-IKEC has two landfills and four ponds that meet the definition of a CCR Unit

- Groundwater analysis shows statistically significant increases (SSIs) at one pond at each plant.
 - The landfill runoff collection pond complex at Clifty Creek,
 - The boiler slag pond at Kyger Creek, and
 - Any pond closure requirements will be funded through decommissioning reserves.
- Alternative source demonstrations (ASDs) were conducted in 2018 and early 2019, and no alternative sources were definitively identified.
- Additional evaluations have shown no off-site migration of SSI parameters from either pond.
- We continue to work with our Qualified Professional Engineer on compliance activities while waiting on additional EPA rulemaking.
- Public meetings on the CCR ponds and optionality on next steps will be held in the fall.
- EPA expected to undergo additional CCR regulatory action within the next year as well.

316(b) Environmental Compliance Page 24 of 118 Arbough Update

Kyger Creek

- 316(b) Section 122.21(r) reports were completed and submitted to Ohio EPA as part of the NPDES permit renewal application in November 2018.
- OEPA has not taken action on 316(b) report or the NPDES permit renewal. We have been in discussions with OEPA and will have an opportunity to provide feedback prior to permit renewal.

Clifty Creek

- > 316(b) Section 122.21(r) report filed with IDEM in January 2019.
- IDEM to act on cooling system upgrades next permit cycle (i.e. during the 2022 NPDES permit renewal).

Clean Power Plan (CPP)/Affordable Page 25 of 18 Energy (ACE) Rule Update

- USEPA repealed CPP and in a separate action issued ACE Rule on July 8, 2019. Both actions will undergo legal challenges.
- ACE rule becomes effective on September 6, 2019.
 - Inside the fence line Heat Rate Improvements at the unit level is defined as the Best System of Emissions Reduction (BSER).
 - States have three years from ACE effective date to submit implementation plans.
 - States have a lot of flexibility in crafting state implementation plans; however, ACE is somewhat inflexible regarding EGU compliance options.
 - No emissions trading and no fleet, facility or common stack averaging.

Gypsum and Ash Beneficial Reuse

Kyger Creek

- > Majority of gypsum continues to be sold for wallboard production.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- Boiler slag sales are above forecast (Harsco).
- Evaluating system modifications to comply with possible CCR/ELG requirements.

Clifty Creek

- Majority of gypsum being sold for wallboard production.
- Negotiating a separate long-term sales agreement for majority of gypsum.
- Pursuing environmental permitting for the installation of on-site barge loading system, gypsum currently being trucked off site.
- Fly ash marketing efforts continue, but no significant sales.

Benefits for both Plants:

Reduced fuel costs, reduced future landfill expansion costs, reduced future environmental compliance risks.

Fendig, John

From:			
Sent:	Wednesday, November 13, 2019 5:31 PM		
То:		Bellar,	
	Lonnie;		
	Thompson, Paul		
Cc:			
	Cunningham, Scott;		
	Sebourn, Mic	hael;	
Subject:	OVEC-IKEC Board Update		
Attachments:	Board Update 11-19.pdf		

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the November 2019 OVEC-IKEC Board Update.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Desk:
Cell
Fax:
Email:



Board Update

November 2019

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661 www.ovec.com | 740.289.7200

SAFETY AND HEALTH

2019 Year-to-Date Performance

Through September 2019, there have been four recordable injuries companywide (0.9 recordable incidence rate). OVEC is forecasting a year-end recordable rate of 0.68 with no additional recordable injuries, as compared to the 2018 recordable rate of 1.15. This is being driven by both Clifty Creek and System Division employees having been successful at maintaining zero harm for 2019 with no recordable injuries through September. Kyger has achieved 169 days without a recordable injury as of November 12, 2019 and continues to focus on education and training for routine movements and work readiness.

Proactive internal quarterly safety assessments continue at all OVEC locations to identify and close any gaps that may exist. The fourth quarter assessment will include a measure of adherence to newest and newly revised OSHA regulations. The development of the internal contractor assessment program for the Company will be finalized during the fourth quarter of 2019. Contractor assessments will begin in the first quarter of 2020 and determine adherence to the new contractor safety and health requirements.

In direct alignment with our 2019 Strategic Plan, specifically the tactical action of Contractor Oversight and Safety Standardization, System Office employees who perform contractor oversight duties were provided with training during the second and third quarters to aid them in their role. Similar training sessions are scheduled for Clifty Creek and Kyger Creek during the fourth quarter of 2019.

ENVIRONMENTAL UPDATE

2019 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the last Board Update in May 2019, OVEC was issued a Notice of Violation (NOV) by the Environmental Protection Agency (OEPA) following a site inspection of the facility's landfill water compliance program. The NOV did not include a proposed fine or penalty, and it is still being discussed with the agency as to its appropriateness since language exists in the current National Pollutant Discharge Elimination System (NPDES) permit providing OVEC authorization to perform the activity that is cited in the NOV. OVEC is committed to working closely with OEPA to resolve this issue. OVEC continues to operate in compliance with all applicable air, water, and solid waste permits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals rule.

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies.

<u>Clean Power Plan (CPP)/Affordable Clean</u> Energy Update

On July 8, 2019, U.S. EPA issued three final rules in the Federal Register. The first rule repealed the Clean Power Plan (CPP) because the EPA determined that the original issuance of that rule



1 Question No.14 Page 29 of Plage 2 Update bough

exceeded EPA's authority under the Clean Air Act (CAA). The second final rule issued was the Affordable Clean Energy (ACE) Rule. This rule establishes emission guidelines for states to develop plans to address greenhouse gas emissions from existing coal-fired power plants. The ACE rule is more limited in scope than the CPP. The third rule included details of how the EPA and the states are to implement the ACE rule as well as any future emissions guidelines issued under CAA Section 11(d). All three rules became effective September 6, 2019, and are subject to litigation.

OVEC will continue to monitor the legal challenges of each rule and anticipate working with our respective state regulatory agencies and utility trade groups on the logistics of ACE rule implementation and compliance.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are performing well in meeting the MATS emissions limits for particulate matter and SO₂. Neither plant has experienced an emissions limit exceedance in 2019. JBR chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help our facility operators to maintain compliance with regulatory requirement.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

For SO₂ NAAQS related to Kyger Creek Station, the three-station SO₂ monitoring network placed into service on January 1, 2017 remains in service, and the results continue to show compliance with the SO₂ NAAQS. Absent a material change in results from the data collected in 2017, 2018, and year-to-date 2019, OVEC expects that the data will confirm attainment with the NAAQS standard. Ohio EPA must analyze the data and submit a recommendation to U.S. EPA by May of 2020, and U.S. EPA must make a final determination on the attainment status of Gallia County by December of 2020.

Steam Electric Effluent Limitations Guidelines (ELGs)

On November 4, 2019, the U.S. EPA issued a draft update to the ELG rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. OVEC is currently reviewing the draft rule and plans to present an update to the Board at the December 12, 2019 Board meeting.

Kyger Creek's NPDES permit renewal application was submitted to the Ohio EPA on November 1, 2018. OVEC requested maximum flexibility on the ELG timeline in the new NPDES permit. Originally, OVEC expected the new permit to be issued in the spring of 2019; however, that timeline has been delayed due to agency resource constraints. Currently, OVEC anticipates receiving the permit renewal in the near-term.

<u>Coal Combustion Residuals (CCR)</u> <u>Rule Compliance</u>

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The most recent significant compliance obligations have included an Assessment of Corrective Measures for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. Each pond has experienced a significant statistical increase (SSI) in one well for one parameter included in the list of parameters monitored as required by the CCR Rule. In conjunction with performing the Assessment of Corrective Measures, OVEC also installed additional wells, which are being referred to as "sentinel wells," as part of the requirements contained in the CCR rule to characterize potential releases. Evaluation of these wells has concluded that groundwater is not being impacted beyond the property boundary at either site. In accordance with the CCR rule, on November 6 and 7, 2019, OVEC held public meetings, to discuss our proposed corrective actions with interested citizens.



Attachment to Response to SC-

1-1 Question No.14 Page 30 of Page 3 Updaterbough

CONFIDENTIAL INFORMATION REDACTED

OVEC will continue to work closely with our qualified professional engineer to complete the compliance requirements of the rule.

OVEC/IKEC

On November 4, 2019, the U.S. EPA issued a draft update to the CCR rule, in response to a D.C. Circuit Court ruling, related to surface impoundment (treatment pond) closure requirements for those wastewater treatment ponds at power plants that are also subject to the CCR rules. The draft rule outlines pond closure requirements and timelines for CCR ponds that are not considered lined under the proposed new standard. OVEC is currently reviewing the draft rule and plans to present an update to the Board at the December 12, 2019 Board meeting.

316(b) Compliance

reports The comprehensive required under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations were finalized for the Kyger Creek Station in early October 2018 and submitted to the Ohio EPA with the NPDES permit renewal package in late 2018. Clifty Creek's reports were completed in early 2019 and submitted to Indiana Department of Environmental Management (IDEM). IDEM has already determined that action on our 316(b) reports will take place during the next NPDES permit reissuance scheduled to take place in 2022. OVEC is still waiting for feedback from Ohio EPA regarding what actions they intend to take in the upcoming NPDES permit renewal.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the new CSAPR through standard work procedures and disciplined action. The Company continued to operate in a manner that met or surpassed the NOx allocation targets established by each plant in 2019.

During the past few months the D.C. Circuit Court has also issued several Orders and Judgments regarding myriad lawsuits filed challenging the legality of the CSAPR Update Rule and the CSAPR Close-Out Rule. Any one of these legal actions could possibly result in additional NOx constraints either on our states or perhaps on our specific units. OVEC

will continue to monitor litigation and be prepared to check and adjust accordingly.

Gypsum Marketing

The Company continues to sell in excess of 80 percent of the gypsum produced at Kyger Creek and Clifty Creek into the wallboard market. Both plants are working with their respective gypsum buyers to negotiate long term contracts, as well as barge loading facilities, which is anticipated to increase the benefit realized by the plants from gypsum sales. Gypsum sales continue to help reduce future needs of potential landfill expansions.

GENERATION

Fuel

As of September 30, 2019, the approximate on-hand inventory was days at Kyger Creek and days at Clifty Creek. To help to mitigate any unplanned supplier and river condition driven inventory issues during the winter months, OVEC has been building inventory levels through the end of the year.

OVEC has recently finalized contract purchases for both facilities for 2020 and future years. Kyger Creek finalized two contracts for a total of tons and has two continuing contracts for million tons and tons. Clifty Creek has finalized two contracts for a total tons for 2020 along with tons from an existing contract. Both Kyger Creek and Clifty Creek are approximately percent committed for 2020 fuel supply. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.

Reliability

Through September 30, 2019, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 6.26 percent. EFOR performance continues to show improved performance compared with the prior five-year average of 10.9 percent for 2014-2018. On a



Onestion No.14
Page 31 of Page 4
Updaterbough

CONFIDENTIAL INFORMATION REDACTED

unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through September.

The primary drivers of lost generation through September were issues experienced with generator cooling at Kyger, air heater pluggage and boiler fouling at Clifty, and JBRs and boiler tube leaks at both facilities. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages especially during weak market periods to mitigate contributors of forced outages, which has been one of the drivers in our improved overall EFOR performance. This is highlighted in the Company's commercial availability performance through September of

JBR Reliability Group

The JBR Reliability Group continues as a companywide effort as we work to reduce lost generation caused by JBR outages. The facilities continue to meet and share lessons learned. Other utilities have joined our pursuit of continuous improvement. Participation continues in a number of User Group forums in order to learn from others in the industry. OVEC has made improvements in inspection and PM programs with the increased operating time. Performance issues have been related to booster fans, along with corrosion of ducts and piping and failures of expansion joints. Kyger Creek has been utilizing sodium formate in both JBR12 and JBR35 and based on results of reducing scaling, plans on continued use going forward. Improvement efforts are paying off as the lost MWhrs attributed to JBRs through September 2019 for Kyger and Clifty have reduced compared to 2018, respectively.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. 2019 heat rate results have been impacted by an increase in low-load operation compared to prior years due to the soft energy market. The team will be adding optimization of heat rate at low load operation as a focus for 2020. Both facilities continue to concentrate efforts on operator knowledge and the impact each individual employee has on overall heat rate performance.

Operationally, the team has found opportunities for improvements with impacts associated with condenser performance, high-pressure heaters out of service, and feedwater contributed to higher than expected heat rate. In addition, other areas for improvements are air preheater efficiency and pulverizer performance, along with monitoring the use of auxiliaries including condensate usage, plant air, and soot blowers.

Cross-Functional Work

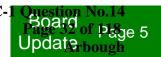
Development of a cross-functional workforce continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. We have continued to take a disciplined approach to identify job tasks that are a natural extension to reduce handoffs in order to complete the job task. Using Standard Work Procedures and on-site SMEs, we have trained and qualified employees on these new job tasks. By training to the procedure and then doing in-field observation of the task being performed, we are ensuring both safety and work quality. Both facilities have implemented crossfunctional work and continue to progress in this area.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) has become an integral part of the way we do business. The many accomplishments through the continuous improvement process are solely attributable to the hard work of OVEC-IKEC's engaged employees as they continue to generate and implement hundreds of ideas and process improvements that produce results at all levels of the organization. To date, over 90% of employees have been actively engaged in CIP. The 2019 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment of key standard work processes, and the implementation of challenging metrics all while reinforcing the importance of employee engagement.

Employees continue to build skill through targeted training sessions on root cause analysis (RCA). RCA





CONFIDENTIAL INFORMATION REDACTED

is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in process and aids in the recognition of need and the development or modification of standard work. Trained employees are currently utilizing this tool to not only respond to problems but also to proactively look at processes to identify positives as well.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Kyger Creek plant operations department's "Heat Rate Improvement" business challenge is a current example of OBL at work. challenge, employees from each shift will focus on identifying twenty-five significant heat rate losses. The purpose of this challenge is to improve the overall heat rate and lower the overall operating cost. Another great example is the Treasury and Accounting department's "A Penny for Your Thoughts" business challenge. During this threemonth challenge, employees will promote and communication collaboration between departments by focusing on multi-department kaizens.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the

Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

2019 BALANCE OF THE BUDGETS

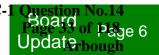
OVEC'S employees cont	inue tr	ieir	enorts .	or t	eller
by prioritizing spend as	nd foci	us	on over	all f	fiscal
responsibility aided by c	ontinuc	ous :	improve	ment	t and
OBL. To date, OVEC					
any of the million B				•	
contingency funding.	From	a			
standpoint, the Company	y proje	cts			
			For ge	nera	land
administrative costs,					
	From	an	overall	fina	ncial
perspective,					

FINANCIAL UPDATE

OVEC completed a successful refinance of \$150 million expiring or maturing tax exempt bonds in August 2019. OVEC, working with AEP Finance, along with KeyBank and PNC, the co-lead underwriters, was successful at achieving interest cost reduction of annually compared to prior rates. OVEC anticipates similar results with additional \$150 million refinancing in 1st Quarter 2020.

OVEC's average power cost for energy supplied to the Sponsoring Companies, based upon the terms of the Inter-Company Power Agreement (ICPA), was per MWh through September 2019. The average Sponsor use factor for the 3rd quarter was

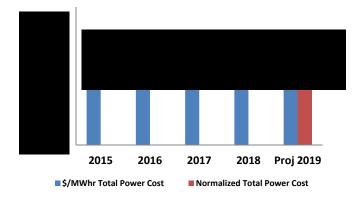




CONFIDENTIAL INFORMATION REDACTED

The reduction is primarily driven by weak energy pricing due to compressed natural gas pricing and mild summer weather. OVEC is currently projecting

The difference is a direct result of reduced demand for generation as fuel and fixed costs are projected to be near target. However, OVEC's "normalized" cost for year-end 2019 is projected at



HUMAN RESOURCES

Culture Improvement Initiative

Employees completed a pulse survey in May 2019 to effectiveness in the assess our areas of communication and collaboration. The survey resulted in 30 and 28 percent improvement respectively in the two areas. Business units utilized the feedback to develop culture action plans specific to their unit to address identified gaps and to build upon demonstrated strengths. **OVEC-IKEC** leadership is utilizing the valuable feedback in its strategic planning process to further improve our culture.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the Operations and Planning Standards in August and the Critical Infrastructure Protection Standards in October. Both Audits included observers from the FERC staff. Each Audit resulted in five Potential Non-Compliance findings, which OVEC considers relatively minor and have been or will be promptly mitigated. OVEC does not expect any additional NERC action until the next scheduled audit.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 5 to 7 years.

Sincerely,

Robert A. Osborne Vice President and Chief Operating Officer

November 12, 2019

Fendig, John

From:

Sent: Friday, May 01, 2020 4:35 PM

To:

Arbough, Dan

Cc: Subject:

Re: Updated Slide

Attachments:

Investment comparison with advance closure cost.pdf

Follow Up Flag: Flag Status:

Follow up Flagged

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Dan,

Per your request, attached is an updated slide providing additional information on investment compared closure costs. Give me a call if you have any questions. Thanks.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Desk:
Cell
Fax:
Email:

From: "

"Arbough, Dan"

To: Date: Subject:

05/01/2020 10:05 AM Updated Slide

Justin,

Just wondered if you were planning to provide the updated slide we discussed in our call earlier this week?

Daniel K. Arbough

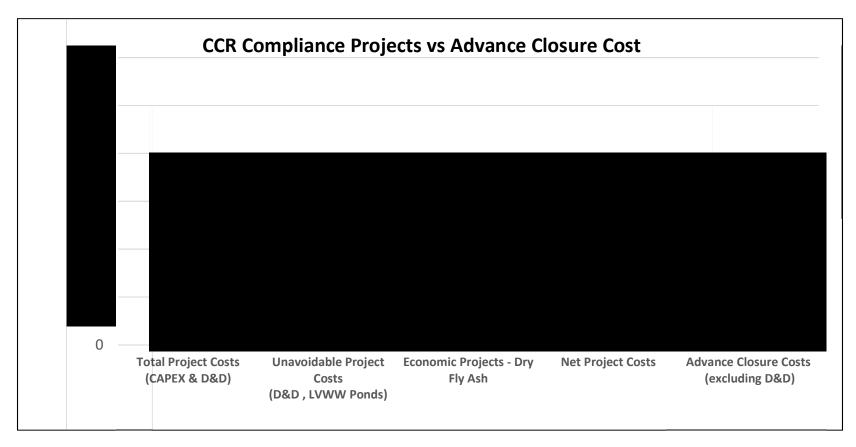
Treasurer - LG&E and KU Energy LLC 220 W. Main Street | Louisville, KY 40202

O: | | F: |

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 35 of 118 Arbough

lge-ku.com

or entity to which it is directly addressed or copied. It may contain material of confidential and/or private nature. Any review, retransmission, dissemination or other use of, or taking of any action in reliance upon, this information by persons or entities other than the intended recipient is not allowed. If you received this message and the information contained therein by error, please contact the sender and delete the material from your/any storage medium.







Board Update

May 2018

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661

SAFETY AND HEALTH

2017 Year-End and 2018 Year-to-Date Performance

Clifty Creek and System Division employees completed the calendar year of 2017 without a recordable injury. This is an inaugural milestone reached by the employees of Clifty Creek. Electrical Operations, which includes station mechanic employees, completed three years without a recordable injury in April 2018.

Through April 2018, there have been two recordable injuries companywide (1.23 recordable incidence rate). OVEC is forecasting a year-end recordable rate of 0.46 with no additional recordable injuries.

An external audit of safety programs at Kyger Creek was conducted in the third quarter of 2017. Only medium- and low-level gaps were identified, and all gaps have been addressed and closed. The internal quarterly safety assessments continue and have been instrumental in being proactive in identifying and correcting gaps.

The Supervisor Field Observation safety training program continues in its evaluation phase with the focus being on the quality and effectiveness of all evaluations completed. Contractor oversight and safety standardization, a 2018 Strategic Plan focus for OVEC, is being supported through the review and revision of contractor safety and health requirements. Contractor orientation processes at all three facilities are next in the review process to ensure a thorough and standardized process.

ENVIRONMENTAL UPDATE

2018 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the last Board Update, OVEC has continued to operate primarily in compliance with all applicable air, water, and solid waste permits, as well as the CCR rule. However, OVEC did report one exceedance of an NPDES permit limit for biological oxygen demand at Kyger Creek and an exceedance of a MATS particulate matter limit on Stack 12 at Kyger Creek. Both events were minor in scope and corrective actions have been implemented. In addition, Clifty Creek Station received a notice of violation from the Indiana Department of Environmental Management (IDEM) for alleged mercury monitor downtime issues on the common stack serving Units 1 through 3 from the first quarter of 2017. OVEC prepared a written response and also held a meeting with IDEM outlining that the monitor downtime during the first quarter of 2017 was impacted by two unusual and nonrecurring events – a set of broken mercury traps and a software upgrade on the CEMS system, resulting in 243 hours of monitor unavailability that quarter. Absent these two unusual events, monitor reliability would have been in excess of 95 percent. No proposed penalty has been assessed at this time.

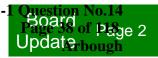
A commitment to environmental compliance will continue to be a point of focus for OVEC and IKEC, and we are working to improve our efficiencies within this area to continue to provide value to the Sponsor Companies.

Clean Power Plan (CPP) Update

U.S. EPA extended the public comment deadline on their October 16, 2017 proposed rule entitled,

Attachment to Response to SC-

OVEC/IKEC



"Repeal of the Carbon Pollution Emission Guidelines for Existing Stationary Sources: Electric Utility Generating Units." The proposed rule seeks to repeal the October 23, 2015 CPP in its entirety, and EPA extended the public comment period on the proposed CPP repeal through April 26, 2018.

EPA also issued an Advanced Notice of Proposed Rulemaking on February 26, 2018, on whether EPA should propose new carbon emission guidelines for potential replacement of the current CPP with a rule that is more limited in scope and legally defensible.

OVEC will continue to monitor the impact of the proposed CPP repeal, potential CPP replacement, as well as the legal challenges that will likely follow.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements, and both stations are performing very well in meeting the MATS emissions limits for all three pollutants (mercury, particulate matter, and SO₂). Since the last update, Kyger Creek did report one exceedance of a PM emission limit on Stack 12 following a series of unusual events and operating conditions. Elevated PM readings were primarily caused by the type of calibration curve used in the PM monitor, and not a result of an actual PM emissions exceedance. A series of corrective actions were initiated, including the recertification of the PM monitor, and we do not anticipate a similar recurrence. There are no new material legal developments on the MATS rule.

SO₂ NAAQS Compliance Status

There are no new developments on SO_2 NAAQS compliance. The three-station monitoring network placed into service on January 1, 2017, remains in service and no hourly values have exceeded the standard at any of the three locations. The monthly average values at all three locations are consistently less than 5 ppb.

Steam Electric Effluent Limitations Guidelines (ELGs)

Several significant developments have taken place with the ELG rules. In the prior update, OVEC

reported that EPA issued a final rule announcing plans to reconsider the ELG rule on September 18, 2017, entitled, "Postponement of Certain Compliance Dates for the Effluent Limitations Guidelines and Standards for the Steam Electric Power Generating Point Sources Category." This ELG "Postponement Rule" effectively postpones the near-term ELG applicability dates for FGD wastewater and bottom ash transport water (BATW) from November 1, 2018 to November 1, 2020. The rule also outlines EPA's plan to reconsider best available technology (BAT) for FGD wastewater and BATW and undertakes additional rulemaking that could result in the establishment of new ELG requirements, including new compliance dates for one or both waste streams.

EPA issued a May 2 Federal Register Notice Biennial ELG report indicating that U.S. EPA intends to revise the BAT effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater and will issue a proposed rule in December 2018 and a final rule in December 2019, which is a full year earlier than originally proposed.

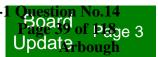
OVEC also completed a pilot study on FGD wastewater at Clifty Creek Station, and we are awaiting a final report from the vendor documenting performance and results.

OVEC also continues to evaluate technologies and costs to convert Kyger Creek to dry fly ash handling by no later than December 31, 2023.

OVEC also filed for an NPDES permit modification for the Clifty Creek Station in early November to ideally remove the ELG requirements placed in the permit when it was reissued, effective May 1, 2017. The current permit has ELG requirements applicable to FGD wastewater and BATW that are now subject to reconsideration. IDEM denied our immediate request to remove the new ELG language for FGD wastewater and BATW. However, IDEM did state they are willing to modify the permit once EPA completes its reconsideration and new rulemaking. As long as EPA maintains its current rulemaking schedule, we expect to have the time and opportunity to modify the permit and adjust compliance plans to align with any new technology and/or compliance

Attachment to Response to SC-

OVEC IKEC



timelines that may result from EPA's additional ELG rulemaking.

Kyger Creek's NPDES permit renewal application is being prepared for submittal in October 2018. We expect to have a provision to convert to dry fly ash handling by no later than December 31, 2023, incorporated into the new permit. How Ohio EPA plans to address FGD wastewater and bottom ash transport water may likely depend on where U.S. EPA is with its ELG rulemaking efforts.

<u>Coal Combustion Residuals (CCR)</u> Rule Compliance

In the previous update, OVEC outlined that EPA determined that it was appropriate to reconsider portions of the CCR rule. On November 15, 2017, EPA filed a status report with the D.C. Circuit Court of Appeals outlining provisions of the CCR rule that EPA intends to reconsider. The provisions EPA intends to reconsider include three general categories. The first category includes provisions in the rule that have already been remanded pursuant to a prior D.C. Circuit Court Order. The second category of issues includes other provisions that are subject to ongoing legal challenges before the D.C. Circuit Court. And the third category includes provisions of the current CCR rule that EPA intends to reconsider, but they are items not currently before the Court. EPA also outlined plans to take a two-phased approach to address the items it will be reconsidering. EPA states that Phase 1 will be completed by no later than June 14, 2019, and Phase 2 will be completed by no later than December 2019. On March 1, 2018, U.S. EPA issued the CCR Remand Rule Proposal, which was the first step in addressing issues with the CCR rule that they are required to reconsider, as well as several other changes that are designed to provide flexibility in the rule. OVEC participated in providing comments on the proposed remand rule and will continue to work with our trade associations to evaluate all of the provisions subject to reconsideration, as well as evaluate how the latest developments will impact the Company's overall long-term CCR compliance strategy. In addition, OVEC will continue to work with Ohio and Indiana, through our state utility associations, to help each state regulatory agency manage their next steps toward implementing their own CCR programs in light of these latest developments.

In the interim, OVEC will continue to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. recent compliance obligations have included the posting of initial groundwater monitoring data from each of the CCR units at Kyger Creek and Clifty Creek. To date, no issues or complaints have been received regarding our sites. We are continuing to work closely with our qualified professional engineer to complete the compliance requirements of the rule. The first round of detection groundwater monitoring has been collected at each plant and is currently being statistically evaluated against the background data that was posted earlier this year. Depending on the conclusion of the statistical analysis, OVEC may be required to begin a groundwater assessment monitoring program for CCR units that are found to detection monitoring parameters significant statistically increases (SSIs) over background. Assessment monitoring includes additional parameters and is used to determine if there has been a release from the unit.

OVEC continues to evaluate Kyger Creek's boiler slag pond to determine if SSIs for boron, calcium, total dissolved solids, and sulfate are present. OVEC is currently collecting confirmation samples to determine if the results returned from the original sampling event was a function of the flooding experienced in the area at the time the samples were collected. Alternative source demonstrations are being conducted simultaneously to determine what influence, if any, surrounding activities may have on the units. We are also taking steps to identify the appropriate corrective actions in the event issues are identified that would negatively impact the facilities.

316(b) Compliance

There are no developments to report regarding 316(b) compliance.

Page 40 of Page 4 Updaterbough

CONFIDENTIAL INFORMATION REDACTED

CSAPR Update

OVEC met the challenges of the new CSAPR Update head-on in 2017, and both plants' ozone season emissions were not only below the allowance allocations EPA assigned to each plant, but the NO_x emission rates each plant achieved were 60 percent or more below the prior five-year average emission rate. OVEC achieved this performance while maintaining ozone season generation at a level equivalent to our prior five-year average.

The success for 2017's ozone season performance can be attributed to a variety of factors including the establishment of plant specific NO_x emission targets, the creation of a NO_x Optimization Workgroup charged with implementing NO_x emission improvements, and changes in how Clifty Creek Unit 6 was dispatched in the PJM Market.

OVEC's next steps are to maintain the level of 2017 ozone season performance in 2018 by focusing on continued incremental improvements. OVEC has also been capturing and implementing lessons learned from the 2017 ozone season to help position the plants for success again in 2018, and Kyger Creek Station's Technical Department has also been working with AEP to develop and test the viability of direct urea injection upstream of the SCR using the existing urea waste utilization system. The test goal was to determine the viability of using urea in place of ammonia to control NOx, which would eliminate the need for hydrolyzers, improve overall system reliability, and reduce maintenance costs. The initial testing was very successful at both Kyger Creek and a second location at an AEP power plant with a similar ammonia injection system to Kyger Creek. Given the promising results, we expect to move forward with the engineering, design, and installation of a urea injection system prior to the beginning of the 2019 ozone season. The viability of using this process improvement at the Clifty Creek Station will also be evaluated.

Clifty Creek Unit 6 Operation During 2018 Ozone Season

OVEC intends to continue to operate Unit 6 in the 2018 ozone season in a similar manner as the 2017

ozone season. In addition, OVEC recently applied procedural process improvements implemented with the approval of the Operating Committee to optimize the efficiency and effectiveness of how Unit 6 is operated in the 2018 ozone season.

Gypsum Marketing

OVEC continues to sell gypsum as an agricultural amendment and continues to work with drywall manufacturers to develop long-term sales agreements. In early May, OVEC concluded contract negotiations with a gypsum end user and signed a contract that should put us in a position to sell the majority of Kyger's gypsum production for up to 15 years. In the short term, there will be incremental savings realized in lower fuel costs. In the long term, there is the potential of avoided landfill expansion costs and lower environmental compliance risks.

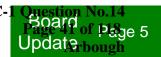
In addition, a Letter of Intent (LOI) to enter into similar contract negotiations at Clifty Creek with a separate gypsum end user was signed. The terms of that LOI give us 180 days to negotiate contract terms that may result in an agreement similar to Kyger's – a long-term contract for the sale of the majority of the gypsum production at Clifty Creek with similar short-term and long-term financial upside for OVEC.

GENERATION

Fuel

	KEC's coal types and specifications remain e with Kyger Creek utilizing percent	
me sam	e with Kyger Creek utilizing percent	
Northern	Appalachian coal and Clifty Creek utilizing	
perc	ent Illinois Basin. As of April 30, 2018, the	
approxin	nate on-hand inventory of coal tonnage was	
	at Kyger Creek and at Clifty Creek.	
In the first quarter of 2018, coal inventory was		
days'	supply due to river issues of high water,	
icing, an	d closed locks in addition to supplier quality	
issues.		





CONFIDENTIAL INFORMATION REDACTED

recovering inventory levels. Clifty and Kyger coal inventories will be approaching the normal day supply this summer.

Kyger Creek completed a successful test burn of a coal from a different supplier giving the opportunity to diversify the coal supply for this facility. We will be pursuing a contract for 2019 for approximately tons.

OVEC is currently finalizing contract purchases for both facilities for 2018 and future years. Kyger Creek finalized two contracts for one million tons each for 2018 with similar volumes for 2019 and 2020. Along with approximately carryover tons from 2017, Kyger Creek is projected to be percent committed for 2018. Contract purchases for 2018 will provide a reduction of approximately in price per ton including transportation compared with 2017. Clifty Creek has finalized three contracts for a total of million tons for 2018. Along with one million tons from an existing long-term contract through 2021, Clifty Creek is projected to be percent committed for 2018. Contract purchases for 2018 will provide a reduction of approximately per ton including transportation compared with 2017. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.

Reliability

Through April 30, 2018, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 6.58 percent compared with 5.73 percent for the same period in 2017. Although the EFOR is higher when compared to the same period last year, performance continues to display the trend of improved performance compared with the prior three-year average of 11.18 percent for 2015-2017. On a plant basis through April, EFOR was 8.74 percent at Clifty Creek and 4.02 percent at Kyger Creek. On a unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 6 percent through April.

The primary drivers of lost generation through April were issues experienced on the JBRs, boiler fouling, and boiler tube leaks. We have continued to improve our planning and use of opportunity outages to

mitigate contributors of forced outages resulting in improvement of the overall EFOR performance.

JBR Reliability Group

The JBR Reliability Group that was launched as a companywide effort continued to implement improvements in the six areas of focus:

- Development of common critical equipment lists for the JBRs.
- Defined inspections required every time a JBR is removed from service for both short duration and tank drain outages including criteria for response to be taken based on action levels.
- Determined monitoring and alarms, along with trend analysis and operator actions.
- Reviewed and updated PM requirements.
- Developed chemical operating guidelines and actions to be taken.
- Determined requirements to define asset health and investment required.

The group did reconvene prior to the spring 2018 outages to ensure both plants have continued with improvement efforts. This will be an ongoing process following every outage season.

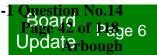
Kyger Creek will be testing the use of Sodium Formate in JBR12 during May 2018 while JBR35 remains in outage. This will allow isolated testing and give us the information needed to determine effectiveness and the cost/benefit of using this chemical for reduction of scaling. The Cardinal facility has had success with use of this chemical.

Clifty Creek hosted the JBR User's Group meeting for two days in early May. Representatives from Kyger Creek, Conesville, Cardinal, AEP Service Corporation, and the Southern Company participated. The event was timed to allow attendees to tour JBR46 during the annual drain outage.

Operational Excellence Program

Skills assessments have continued to progress at both facilities. The results of these assessments have led to more targeted training based on individual





CONFIDENTIAL INFORMATION REDACTED

knowledge gaps. This program has continued to expand with the first round of assessments having been completed with the maintenance employees at Kyger Creek in April. Training will be developed and conducted to address the gaps in knowledge and another round of assessments will be conducted. Assessments will continue with both operations and maintenance employees as a key to retaining a skilled workforce.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) remains strong through the hard work and engagement of OVEC-IKEC's employees. Focus remains on strategic planning through a five-year look ahead and the establishment of key standard work processes at all levels.

Root cause analysis (RCA), the newest tool in our continuous improvement or LEAN skill "tool box," remains a focal point. RCA is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in process and aids in the recognition of need and the development of standard work. Multiple training sessions to build skill have been completed at each site and are expected to continue through 2018.

Open Book Leadership (OBL) continues to be a very effective tool in creating transparency around Company performance and helping every employee realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Treasury and Accounting Department's "Bingo" business challenge is a current example of OBL at work. During this three-month challenge, the team will utilize and track up to eleven different continuous improvement activities to obtain a bingo. If everyone gets a bingo, the team will celebrate their success.

Several additional challenges continue at the department level at the corporate office and at the plants specific to the development of standard work and standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

2018 BALANCE OF THE BUDGETS

bankruptcy process.

The impact of continuous improvement and OBL process has resulted in a continued focus on optimizing and challenge spending. To date, OVEC has not utilized or required any of the million Board approved construction contingency funding. From an operating expense standpoint, the different divisions of the Company are projected to be on target for projected year-end results. To achieve these results, OVEC has actively been reviewing and reallocating funds as necessary with the goal to mitigate

From an overall financial perspective, OVEC continues to maintain an adequate level of liquidity to cover FES's nonpayment of OVEC's billed charges during the

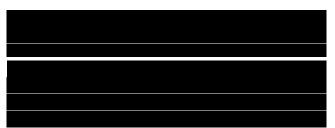


1 Question No.14 Page 43 of Page 7 Updaterbough

CONFIDENTIAL INFORMATION REDACTED

INTEGRATION OF THE OVEC-IKEC TRANSMISSION SYSTEM INTO PJM

On February 13, 2018, the Federal Energy Regulatory Commission (FERC) approved the integration of the OVEC-IKEC system into PJM; and on February 21, 2018, the OVEC-IKEC Boards of Directors unanimously approved proceeding with the integration, effective June 1, 2018. OVEC would be integrated as a separate zone within PJM. Subsequent to the February 21 approval vote, PJM provided information that materially impacted the cost-benefit analysis presented to the Boards. PJM admitted that they failed to include the losses incurred on the OVEC transmission system in their analyses. Many PJM charges are based on load, both inclusive and exclusive of losses. These include Regional Transmission Expansion Plan (RTEP) and Reliability Assurance Agreement (RAA) charges as well as administrative charges. As a 345-kV transmission system with little or no load, the OVEC system is unique. PJM has indicated that, once the Department of Energy load is migrated out of the OVEC zone, they plan tariff and RAA changes to address the situation of a transmission zone with no load, to include losses as load, subjecting that zone to load-based charges, including RTEP and RAA OVEC is working to update the charges. approximate value of potential additional revenues in the cost-benefit analysis.

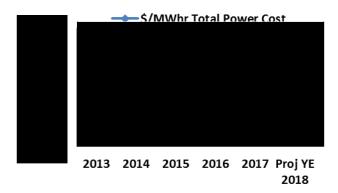


Pending approval by the Boards of Directors, a new integration date of September 1, 2018 is anticipated.

FINANCIAL UPDATE

OVEC's average power cost for energy supplied to the Sponsoring Companies, based upon the terms of the Inter-Company Power Agreement (ICPA), was

per MWh through March 2018, which was a compared with March 2017 year reduction of to date of per MWh. The average Sponsor use factor continues to see an increase at percent through March compared with percent through March 2017. This continued increase is directly related to the PJM pseud-tie of OVEC's generation, continued focus on optimizing costs, and availability of the units. OVEC utilization is currently projected to be percent for year-end as compared with the original budget target of percent. OVEC is currently projecting a year-end \$/MWhr of as compared with the original budget target of Projected utilization and budget target of Projected utilization and \$/MWhr are due to higher market demand than originally budgeted with fuel and operating costs at or below budgeted targets.



HUMAN RESOURCES

Culture Improvement Initiative

The team remains focused on improving the OVEC-IKEC culture by addressing opportunities specifically around communications and continuous improvement. We are on target to conduct a third culture survey early this summer to measure our progress. Leadership plans to use the information garnered from the survey to make any necessary adjustments to the OVEC-IKEC Strategic Plan in 2019.





DOE ARRANGED POWER AGREEMENT

OVEC continues to work toward the termination of the "arranged power" Letter Agreement with the Department of Energy (DOE) pursuant to which OVEC procures power and energy from third parties to serve the load at the DOE's Piketon facility. Since the last update, the DOE and OVEC negotiated a seventh amendment to the Termination Agreement with respect to the Letter Agreement, which extends the date for termination of the Letter Agreement for an additional six months to July 31, 2018.

In addition, AEP, OVEC, and the DOE recently reached agreement on a Joint Stipulation and Recommendation ("Stipulation") filed with the Public Utilities Commission of Ohio ("PUCO") in Docket No. 15-0892-EL-AEC on April 10, 2018, that seeks PUCO approval to transfer OVEC's retail service obligations to AEP Ohio. Upon PUCO approval, the Stipulation will initiate a series of milestone activities that will ultimately result in the build-out of a new 138-kV delivery substation with connection points, the termination of 345-kV transmission activities associated with DOE's X-530 switchvard, and the transfer of service to AEP Ohio. The three parties are anticipating PUCO approval prior to July 31, 2018, and the completion of the transfer of service is scheduled to take place over the next several years.

On a parallel path, OVEC and DOE are working on an eighth amendment to the Termination Agreement that is designed, pending PUCO approval of the Stipulation, to bridge the gap between the expiration of the seventh amendment scheduled to terminate on July 31, 2018, and the ultimate transfer of service to AEP Ohio.

BOARD OF DIRECTORS AND OFFICERS CHANGES

The 2018 Annual Meetings of Shareholders of OVEC and IKEC were held on April 16, 2018, to elect the directors to serve for a period of one year or until a successor is chosen and qualified.

At the OVEC and IKEC Boards of Directors' meeting held on April 27, 2018, Mark C. McCullough, executive vice president-generation of American Electric Power Company, Inc., was elected a director of IKEC and appointed to the Executive Committee of IKEC. Mr. McCullough also was elected to serve as president of both Companies. He succeeds Nicholas K. Akins, who resigned from his positions as a director, member of the Executive Committee and president of OVEC and IKEC. Mr. Akins had served on the OVEC board since 2009 and on the IKEC board since 2011. He also had served as president and a member of the Executive Committee of both Companies since 2011. On that same date, Mr. McCullough resigned as a member and chairman of the Human Resources Committee of OVEC. Also on April 27, 2018, Christian T. Beam, president and chief operating officer of Appalachian Power, was elected a director of OVEC and was appointed as a member of the Human Resources Committee of OVEC. Also on April 27, 2018, Julie Sloat, president and chief operating officer of AEP Ohio, was appointed to the Executive Committee of OVEC; and Lana L. Hillebrand, senior vice president and chief administrative officer, was appointed chairwoman of the Human Resources Committee of OVEC.

Sincerely,

Robert A. Osborne

Vice President and Chief Operating Officer

May 30, 2018



Board Update

November 2018

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661

SAFETY AND HEALTH

2018 Year-to-Date Performance

Through September 2018, there have been seven recordable injuries companywide (1.48 recordable incidence rate). OVEC is forecasting a year-end recordable rate of 1.11 with no additional recordable injuries. Of the recordable injuries, five of the seven have been routine movement type injuries. OVEC continues to focus on fitness for duty and incorporating it in our Supervisor Field Observation program.

An external audit of safety programs at Clifty Creek was conducted in the third quarter of 2018. The three gaps identified were medium- and low-level gaps, and all gaps have been addressed and will be closed on or by December 1. The internal quarterly safety assessment program continues with the fourth quarter assessment focusing on ensuring past gap corrective action plan sustainability.

The Supervisor Field Observation program continues in its evaluation phase with the focus being on the quality and effectiveness of all evaluations completed. In direct alignment with our Strategic Plan Zero Harm objective, new contractor safety and health requirements were implemented in the third quarter of 2018. The contractor orientation process at all three facilities is currently under review to ensure a thorough and standardized process.

ENVIRONMENTAL UPDATE

2018 Performance to Date

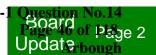
Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the last Board Update, OVEC has continued to operate primarily in compliance with all applicable air, water, and solid waste permits, as well as the CCR rule. However, OVEC did incur an exceedance of the MATS 30-day rolling average mercury emissions limit on Stack 12 at Kyger Creek, which is explained further in the below MATS section. In addition, a Notice of Violation (NOV) associated with the NPDES stormwater management program at Kyger Creek was received. The NOV at Kyger was associated with Ohio EPA's allegations that the plant did not have adequate details documenting controls within its stormwater pollution prevention plan and was not associated with an exceedance with any specific permit limit. The plant has updated the plan to address Ohio EPA's requests, and we do not anticipate further action. OVEC shared its results from a learning perspective with the Environmental Subcommittee of the Board.

A commitment to environmental compliance will continue to be a point of focus for OVEC and IKEC, and we are working to close gaps and apply lessons learned across the organization to get better and provide value to the Sponsoring Companies.

Clean Power Plan (CPP) Update

On August 21, 2018, the U.S. EPA proposed the Affordable Clean Energy (ACE) rule, which would establish emission guidelines for states to develop plans to address greenhouse gas emissions from existing coal-fired power plants. The ACE rule is more limited in scope, and OVEC believes it will

Attachment to Response to SC-





yield a better approach than the controversial Clean Power Plan (CPP) originally proposed in 2015 and subsequently "stayed" by the U.S. Supreme Court. Comments on the proposed ACE rule are being accepted through October 31, 2018. EPA will likely formally repeal the CPP either close to or concurrent with the issuance of a final ACE rule.

OVEC will continue to monitor the impact of the proposed CPP repeal, the proposed replacement, as well as the legal challenges that will likely follow.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements with one exception outlined in greater detail below. Both stations are performing very well in meeting the MATS emissions limits for particulate matter and SO₂. Since the last update, Kyger Creek experienced an exceedance of the 30-day rolling average MATS mercury emissions limit on Stack 12 following a series of unusual events and operating conditions resulting in a chemistry upset in the JBR and a subsequent mercury re-emission event. chemistry event resulting in mercury re-emissions lasted approximately 26 hours; however, despite operating in compliance with the mercury limit since the event, it took the plant 30 operating days for the Stack 12 mercury emissions average to fall back below the established MATS 30-day rolling average emissions limit. A series of corrective actions were initiated, including adjusting default settings to the SO₂ inlet probe in the event of an equipment failure, physical modifications to chemical feed systems to allow for simultaneous injection for Mercontrol and sodium formate into the JBR for chemistry management and mercury control, and follow-up operator skills assessment training consistent with our Operational Excellence guidelines.

SO₂ NAAQS Compliance Status

There is one new development on SO₂ NAAQS compliance for Kyger Creek Station located in Gallia County, Ohio. The D.C. Circuit Court of Appeals took oral argument on a series of attainment designations that the Sierra Club and other non-

governmental organizations have challenged – one of the being attainment/non-classifiable those designation for Gallia County, Ohio. We expect the D.C. Circuit Court to issue a decision later this fall or early next year. Regardless of the outcome, the three-station SO₂ monitoring network placed into service on January 1, 2017, remains in service. The monthly average values at all three locations are consistently less than 5 ppb, while there have only been a few one-hour values higher than the standard and those are associated with unusual weather conditions. Absent a material change in results from the data collected in 2017 and year-to-date 2018, we expect that the data will show attainment with the NAAOS standard once the required three-year dataset has been gathered and evaluated.

Steam Electric Effluent Limitations Guidelines (ELGs)

Several significant developments have taken place with the ELG rules. In the prior update, OVEC reported that EPA issued a May 2 Federal Register Notice Biennial ELG report indicating that U.S. EPA intends to revisit the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. OVEC originally anticipated a proposed rule from EPA to be issued in December 2018. However, OVEC has recently learned that EPA may issue the proposed rule in early 2019.

Kyger Creek's NPDES permit renewal application was also submitted to Ohio EPA in October 2018. We requested to have maximum flexibility on the timeline in the new NPDES permit expected to be issued in the spring of 2019. Specifically, we requested until no later than December 31, 2023, to convert Kyger to dry fly ash handling. We also requested that no ELG compliance dates for FGD and bottom ash transport water be included until EPA publishes a new rule establishing new requirements for these waste streams. How Ohio EPA plans to address FGD wastewater and bottom ash transport water may likely depend on where U.S. EPA is with its ELG rulemaking efforts at the time the permit renewal takes place.



-1 Opestion No.14 Page 47 of Plage 3 Update bough

CONFIDENTIAL INFORMATION REDACTED

<u>Coal Combustion Residuals (CCR)</u> <u>Rule Compliance</u>

In the previous update, OVEC outlined that the CCR rule continues to undergo reconsideration of various portions of the rule. EPA issued Phase 1, Part 1 of CCR rule revisions, which:

- Extended the deadline by which owners must cease operation of some surface impoundments;
- 2. Established groundwater protection standards for cobalt, molybdenum, lithium and lead:
- 3. Provided for incorporation of risk-based changes by state or federal CCR permit programs.

EPA has indicated that additional revisions to the CCR rule will be addressed in a subsequent phase of rulemaking.

Independent from the rule revisions noted above, additional revisions are expected to portions of the CCR rule as a result of the August 21, 2018 D.C. Circuit Court decision that vacated portions of the rule back to EPA. The Court found that the EPA will need to revisit portions of the CCR rule. OVEC will continue to participate in the appropriate industry trade groups to stay current on this issue, and we will be evaluating the implications and potential consequences of the vacature on our future CCR and ELG compliance plans.

In the interim, OVEC will continue to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The most recent compliance obligations have included the review of the groundwater monitoring data to determine if any potential significant statistical increases (SSIs) were observed at any of OVEC's CCR units, as well as siting criteria evaluations postings made in October. Evaluation of groundwater monitoring data indicated potential SSIs at the Kyger Creek boiler slag pond and the Clifty Creek landfill collection Alternative pond. evaluations were conducted in an attempt to demonstrate that offsite sources were influencing groundwater monitored near our sites. Not all of the constituents could be justified by an alternative source. As a result, the Kyger Creek boiler slag pond and the Clifty Creek landfill run-off collection pond were placed in assessment monitoring.

The siting criteria evaluations were completed and posted to OVEC's external website in accordance with the CCR rule requirements. All of the Kyger Creek and Clifty Creek CCR surface impoundments and landfills demonstrated compliance with the applicable siting criteria.

OVEC continues to work closely with our qualified professional engineer to complete the compliance requirements of the rule.

316(b) Compliance

The comprehensive reports required under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations were finalized for the Kyger Creek Station in early October and submitted to the Ohio EPA with the NPDES permit renewal package in late October 2018. Clifty Creek's reports are nearing completion and are expected to be submitted to IDEM in early 2019. OVEC leveraged expertise within AEP and the Electric Power Research Institute (EPRI) to coordinate field data collection, research, and final report preparation.

CSAPR Update

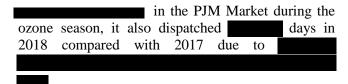
OVEC met the challenges of the new CSAPR Update head-on in 2017 and repeated that successful performance in 2018. Both plants' 2018 ozone season emissions were not only below the allowance allocations EPA assigned to each plant, but the NO_x emission rates remained low and ozone season generation actually increased by almost 500,000 MW above our prior five-year average.

The success for 2018's ozone season performance can be attributed to a variety of factors including the discipline both plants used to follow through with the processes, controls, and lessons learned following the establishment of a NO_x Optimization Workgroup in 2017. While we also continued to offer



1 Question No.14 Page 48 of Plage 4 Updaterbough

CONFIDENTIAL INFORMATION REDACTED



OVEC expects to continue to maintain the level of performance achieved in the 2017 and 2018 ozone seasons by focusing on continued incremental improvements and the application of lessons learned. Kyger Creek also continues to work with AEP on the viability of direct urea injection upstream of the SCR. Given the promising results from initial testing, we expect to move forward with the engineering, design, and installation of a urea injection system on at least one unit prior to the beginning of the 2019 ozone season. The viability of using this process improvement at the Clifty Creek Station will also be evaluated.

Gypsum Marketing

OVEC continues to sell gypsum as an agricultural amendment and continues to work with drywall manufacturers to develop long-term sales agreements. OVEC signed a contract with a gypsum end user who will purchase a majority of Kyger's gypsum production for up to 15 years. We have sold over 145,000 tons through mid-October 2018 from Kyger Creek. In the short term, these sales will result in lower fuel costs; and in the long term, there is the potential of avoided landfill expansion costs and lower environmental compliance risks.

In addition, a Letter of Intent (LOI) to enter into similar contract negotiations at Clifty Creek with a separate gypsum end user was signed. The terms of that LOI give us 180 days to negotiate contract terms that may result in an agreement similar to Kyger's – a long-term contract for the sale of the majority of the gypsum production at Clifty Creek with similar short-term and long-term financial upside for OVEC.

GENERATION

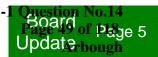
<u>Fuel</u>

OVEC-IKEC's desired coal types and specifications
remain the same with Kyger Creek utilizing Northern
Appalachian coal and Clifty Creek utilizing Illinois
Basin. As of September 30, 2018, the approximate
on-hand inventory of coal tonnage was at
Kyger Creek and at Clifty Creek. In
addition, tons of western Powder River
Basin coal has been purchased for the fourth quarter
of 2018 to supplement inventory at both plants. Coal
inventory remained days' supply
during the third quarter due to a combination of river
issues of high water and closed locks and continued
supplier quality issues. To mitigate risk and to
ensure availability during higher price periods,
OVEC utilized a strategy of

The start of the fall outages has allowed Kyger Creek and Clifty Creek to improve inventory levels, resulting in an average of days' supply currently at the facilities.

OVEC finalized contract purchases for both facilities for 2018 and future years. Kyger Creek finalized two contracts for one million tons each and a contract with a separate supplier for 500,000 tons for 2019. This separate contract was competitively priced and also provides additional diversity to the coal supply at Kyger Creek. Kyger Creek also finalized a contract for 1.2 million tons for 2020. Clifty Creek has finalized two contracts for a total of 1.1 million tons for 2019 along with 1 million tons from an existing long-term contract through 2021. The projected percent committed for 2019 is approximately Kyger Creek for approximately for Clifty Creek. OVEC's 2018 coal costs are projected to result in an estimated per ton including transportation compared with 2017. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.





Reliability

Through September 30, 2018, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 5.59 percent compared with 6.57 percent for the same period in 2017. EFOR performance continues to display the trend of improved performance compared with the prior three-year average of 11.18 percent for 2015-2017. On a plant basis through September, EFOR was 6.35 percent at Clifty Creek and 4.71 percent at Kyger Creek. On a unit basis, 8 of the 11 OVEC-IKEC units had an EFOR of less than 6 percent through September.

The primary drivers of lost generation through September were issues experienced on the JBRs, boiler slagging/fouling, and air heater pluggage. Lost generation associated with boiler tube leaks has been significantly reduced at both locations. We continue to improve our planning and use of opportunity outages especially during weak market periods to mitigate contributors of forced outages, which has resulted in improved overall EFOR performance.

JBR Reliability Group

The JBR Reliability Group continues as a companywide effort as we work to reduce lost generation caused by JBR outages. The facilities not only share lessons learned between the two plants, but also participate in a number of User Group forums in order to learn from others in the industry. Clifty Creek hosted the JBR User Group earlier this year that was attended by not only OVEC personal, but also representatives from several AEP locations, Cardinal Operating Company, and Southern Company. These interactions are helping to improve our inspection program, PMs, and approach to asset health.

Kyger Creek tested the use of sodium formate in JBR12 during May 2018 while JBR35 was out of service. By isolating the test, it gave us the information needed to determine effectiveness for reduction of scaling. Based on the results, Kyger was able to forego a tank drain outage in the fall of 2018.

Heat Rate Improvement Team

Similar to the JBR Reliability Group, OVEC launched a Heat Rate Improvement Team in order to combine efforts, share lessons learned, and focus on specific improvement actions. The team focused efforts in three areas: operator knowledge and function, equipment, and auxiliaries.

Key activities within the operator knowledge and function include: knowledge assessments and training, development of heat rate loss screens by unit that can be monitored by the operators, and a guide that operators can use to minimize the losses. Within the equipment area, the major focus has been condenser performance, air preheater efficiency, high-pressure heaters and pulverizer performance. The primary areas within auxiliaries include condensate usage, plant air, and soot blowers.

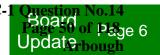
The team is currently focused on ensuring we target the highest priority areas for improvement as we move into 2019.

Cross-Functional Work

Development of a cross-functional workforce is one of our tactical actions within the Operational Excellence objective in our Corporate Strategic Plan. In order to leverage staffing and continue to improve productivity, we are identifying those job tasks that are a natural extension to reduce handoffs in order to complete the job task.

We are taking a disciplined approach to identify these job tasks, use our Standard Work Procedures, and onsite SMEs to train and qualify our employees on these new job tasks. By training to the procedure and then doing in-field observation of the task being performed, we are ensuring both safety and work quality. Both facilities have a list of tasks that have been successfully transitioned, along with a list of tasks currently in progress.





CONFIDENTIAL INFORMATION REDACTED

CONTINUOUS IMPROVEMENT/LEAN

Through the hard work of OVEC-IKEC's engaged employees, the continuous improvement process (CIP) has become an integral part of the way we do business. The many accomplishments through the continuous improvement process are solely attributable to the employees as they continue to generate and implement ideas and process improvements at all levels of the organization. Currently, 93 percent of employees are engaged in CIP activities. Relentless energy and focus for 2018 remains on strategic planning through a five-year look ahead and the establishment and consistent review of key standard work processes at all levels. The 2019 focus will be in alignment with the Corporate Strategic Plan with continued efforts to further embrace CIP maturity through skill development and the establishment of key standard work processes, while increasing more employee engagement.

Employees continue to build skill through targeted training session on root cause analysis (RCA). RCA is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in process and aids in the recognition of need and the development or modification of standard work. Multiple training sessions have been completed at each site and are expected to continue into 2019.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box," by creating transparency around Company performance metrics and helping every employee realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three

months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Clifty Creek plant's "Why we do it!" business challenge is a current example of OBL at work. During this one-month challenge, each employee will bring a picture of their reason to work safely to be displayed on a banner in high traffic work areas. The purpose of this challenge is to remind employees "why" they need to go home safe by making safety personal and reinforcing our goal of zero harm.

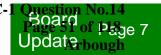
Additional challenges continue at the department level at the corporate office and at the plants specific to the development of standard work and standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

2018 BALANCE OF THE BUDGETS

The impact of continuous improvement and OBL process has resulted in a continued focus on optimizing and challenge spending. To date, OVEC has not utilized or required any of the million Board approved construction contingency funding. From an operating expense standpoint, the different divisions of the Company are projected to be on target for projected year-end results. To achieve these results, OVEC has actively been reviewing and reallocating funds as necessary with the goal to

From an overall financial perspective, OVEC continues to maintain an adequate level of liquidity to cover FES's nonpayment of OVEC's billed charges during the bankruptcy process.





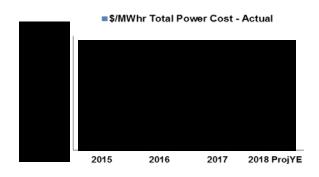
CONFIDENTIAL INFORMATION REDACTED

INTEGRATION OF THE OVEC-IKEC TRANSMISSION SYSTEM INTO PJM

On June 28, 2018, the Board approved proceeding with the integration of the OVEC-IKEC transmission system into PJM on December 1, 2018. On July 12, OVEC filed with FERC to approve the December 1 date and to request waivers of certain PJM tariff provisions to allow OVEC to participate in the PJM Capacity Market. On August 1, FERC issued an order approving the December 1 integration date. OVEC does not anticipate any changes to the identified cost savings resulting from the elimination of services from outside entities that will benefit all Sponsors, nor will there be any changes to the "grandfathered" treatment for Sponsoring Companies not participating in the PJM Market with respect to charges for deliveries to such Sponsoring Companies. OVEC has begun the process of terminating various agreements with other entities for reliability-based services. obtaining the necessary capacity requirements, and completing the other administrative items for integration.

FINANCIAL UPDATE

OVEC's average power cost for energy supplied to the Sponsoring Companies, based upon the terms of the Inter-Company Power Agreement (ICPA), was per MWh through September 2018, which compared with September was a 2017 year to date of per MWh. The average Sponsor use factor continues to see an increase at percent through September compared with percent through September 2017. This continued increase is directly related to OVEC utilization is currently projected to percent for year-end as compared with the original budget target of percent. OVEC is currently projecting a year-end \$/MWhr of compared with the budget target o Projected utilization and \$/MWhr are due to



HUMAN RESOURCES

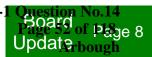
Culture Improvement Initiative

Employees participated in a targeted pulse survey in June of 2018. This is the third culture survey conducted since the inception of the assessment initiative in 2016. The survey was designed to assess primarily three focus areas: employee engagement, communications, and continuous improvement. Employee participation in the survey was remarkable again this year at 86 percent. Leadership is currently reviewing the information provided and will utilize the valuable feedback in OVEC-IKEC's strategic planning process to modify locational culture action plans to continue efforts to improve our culture.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE reached agreement on a Recommendation Joint Stipulation and ("Stipulation") filed with the Public Utilities Commission of Ohio ("PUCO") in Docket No. 15-0892-EL-AEC on April 10, 2018. That agreement was subsequently approved by the PUCO on August 22, 2018, and this approval clears the path to transfer OVEC's retail service obligations to AEP Ohio. With the PUCO approval now in place, OVEC will be working with both parties to implement a series of milestone activities that will ultimately result in the build-out of a new 138-kV delivery substation with connection points, the termination of 345-kV transmission activities associated with





DOE's X-530 switchyard, and the transfer of service to AEP Ohio. The completion of the transfer of service is scheduled to take place over the next several years.

BOARD OF DIRECTORS AND OFFICERS CHANGES

There have been no changes since the last Board Update.

Sincerely,

Robert A. Osborne

Vice President and Chief Operating Officer

November 15, 2018



Board Update

May 2019

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661

SAFETY AND HEALTH

2019 Year-to-Date Performance

On March 26, Clifty Creek employees completed one year with no recordable injuries. System Office employees, including Electrical Operations, completed four years in April with no recordable injuries; and on May 11, they also reached a milestone of 16 years without a lost-time injury.

Through April 2019, there have been two recordable injuries companywide (1.01 recordable incidence rate). OVEC is forecasting a year-end recordable rate of 0.34 with no additional recordable injuries.

All gaps identified in the third quarter 2018 external safety audit of Clifty Creek programs have been addressed and closed. The internal quarterly safety assessment program continues.

Aligning with OVEC's 2019 Strategic Plan and the tactical action of Contractor Oversight and Safety Standardization, training guidance for System Office employees providing contractor oversight is in development and will be delivered in August. Also, an internal contractor assessment program for the Company will begin in the third quarter of 2019 focusing on adherence to the new contractor safety and health requirements implemented in the third quarter of 2018.

ENVIRONMENTAL UPDATE

2019 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the last Board Update in November 2018, OVEC has operated in compliance with all applicable air, water, and solid waste permits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals rule. Further, no Notices of Violations (NOVs) were received for any on-site agency inspections or associated environmental compliance related activities.

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies.

<u>Clean Power Plan (CPP)/Affordable Clean</u> Energy Update

U.S. EPA accepted comments on its proposed Affordable Clean Energy (ACE) rule through October 31, 2018. This proposed rule would establish emission guidelines for states to develop plans to address greenhouse gas emissions from existing coal-fired power plants. The ACE rule is more limited in scope, and OVEC believes it is legally defensible compared with the controversial 2015 CPP subsequently "stayed" by the U.S. Supreme Court. After processing public comments, EPA sent the final ACE rule to the Office of Management and Budget (OMB) for review in late April 2019. Barring negative OMB feedback, it is anticipated that EPA will issue the final ACE rule this summer. EPA will likely formally repeal the CPP either close to or concurrent with the issuance of a final ACE rule.

OVEC will continue to monitor the impact of the anticipated CPP repeal, expected issuance of the final ACE rule replacement, as well as the legal challenges that will likely follow.



1 Question No.14 Page 54 of Plage 2 Update bough

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are performing well in meeting the MATS emissions limits for particulate matter and SO₂. Neither plant has experienced an emissions limit exceedance in 2019. JBR chemistry management and mercury control, combined with operator skills assessment training consistent with our Operational Excellence guidelines, will be an ongoing focus area.

SO₂ NAAQS Compliance Status

For SO₂ NAAQS related to Kyger Creek Station, the D.C. Circuit Court recently issued a favorable decision for EPA's determination on the current attainment/non-classifiable designation for the Gallia County area around Kyger Creek. The three-station SO₂ monitoring network placed into service on January 1, 2017, remains in service, and the results continue to show compliance with the SO₂ NAAQS. Absent a material change in results from the data collected in 2017, 2018, and year-to-date 2019, OVEC expects that the data will confirm attainment with the NAAQS standard once the required three-year dataset has been gathered and evaluated at the end of this year.

Steam Electric Effluent Limitations Guidelines (ELGs)

Several significant developments have taken place with the ELG rules. In the prior update, OVEC reported that U.S. EPA intends to revisit the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater via a proposed rule to be issued in early 2019. The issuance of that rule has been delayed and is now anticipated to be issued as a draft rule in June or July 2019.

In addition, the 5th District Circuit Court issued a decision on a separate legal challenge to the ELG rules brought by environmental groups. That decision was issued on April 12, 2019, and the Court ruled that EPA was "arbitrary and capricious" by failing to establish discharge limits aligned with current "Best Available Technology" on landfill leachate and legacy wastewater discharges. The

Court vacated this portion of the rule and remanded it back to EPA for further regulatory action. OVEC will closely monitor what EPA ultimately decides to do in response to this court decision. The EPA does have the opportunity to appeal this decision and/or address the court decision through a variety of regulatory paths.

Kyger Creek's NPDES permit renewal application was submitted to Ohio EPA on November 1, 2018. We requested to have maximum flexibility on the ELG timeline in the new NPDES permit. Originally, OVEC expected the new permit to be issued in the spring of 2019; however, that timeline is likely to slip due to agency resource constraints. How Ohio EPA plans to address FGD wastewater and bottom ash transport water in the new permit may likely depend on where U.S. EPA is with its ELG rulemaking efforts at the time the permit renewal takes place.

Coal Combustion Residuals (CCR) Rule Compliance

OVEC will continue to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The most recent compliance obligations have included the review of the groundwater monitoring data to determine if any potential significant statistical increases (SSIs) were observed at any of OVEC's CCR units, as well as the compilation of that information into the 2018 annual groundwater monitoring report, which was posted to the Company's CCR website. Evaluation of groundwater monitoring data indicated potential assessment monitoring SSIs at the Kyger Creek boiler slag pond and the Clifty Creek landfill run-off collection pond. Alternative source evaluations are being conducted in an attempt to evaluate whether sources are influencing groundwater monitored near our sites. OVEC is also installing additional wells, which are being referred to as "sentinel wells," as part of the requirements contained in the CCR rule to characterize potential releases. This work is being performed concurrently with the alternative source demonstrations at each site. Should the alternative source demonstrations conclude that there are no alternative sources, OVEC



1 Opestion No.14 Page 35 of Page 3 Updaterbough

CONFIDENTIAL INFORMATION REDACTED

will already be positioned in alignment with the timeline associated with the CCR rule. After characterizing the release, OVEC will need to begin an assessment of corrective measures and then hold public meetings to discuss our proposed corrective actions with interested citizens.

OVEC will continue to work closely with our qualified professional engineer to complete the compliance requirements of the rule.

316(b) Compliance

The comprehensive reports required under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations were finalized for the Kyger Creek Station in early October 2018 and submitted to the Ohio EPA with the NPDES permit renewal package in late 2018. Clifty Creek's reports were completed in early 2019 and submitted to Indiana Department of Environmental Management (IDEM). IDEM has already determined that action on our 316(b) reports will take place during the next NPDES permit reissuance scheduled to take place in 2022. OVEC is still waiting for feedback from Ohio EPA regarding what actions they intend to take in the upcoming NPDES permit renewal.

CSAPR Update

OVEC met the challenges of the new CSAPR Update head-on in 2017 and 2018, and we expect similar performance in 2019.

Kyger Creek also continues to work on incremental improvements that include direct urea injection upstream of the SCR. Given the promising results from initial testing, OVEC has moved forward with the engineering, design, and partial installation of a urea injection system on all five units prior to the beginning of the 2019 ozone season. Pending favorable results at Kyger Creek, the viability of using this process improvement at the Clifty Creek Station will also be evaluated.

Gypsum Marketing

As provided in the last Board Update, the Company has been selling gypsum at Kyger Creek to a

wallboard manufacturer. Clifty Creek is now also selling gypsum to a separate wallboard manufacturer. Through 2019, approximately percent of the gypsum being produced is being sold as feedstock into the wallboard market and reducing future needs of potential landfill expansions.

GENERATION

<u>Fuel</u>

As of April 30, 2019, the approximate on-hand
inventory is days at Kyger Creek and days at
Clifty Creek. Due to a combination of river issues of
high water and closed locks and continued supplier
quality issues, the plants continued to
Also, to mitigate risk and to
Also, to mitigate risk and to ensure availability during higher price periods,
ensure availability during higher price periods,
ensure availability during higher price periods,
ensure availability during higher price periods, OVEC utilized a strategy of f

OVEC has recently finalized contract purchases for both facilities for 2019 and future years. Kyger Creek finalized three contracts; one for 1.8 million tons, one for 620,000 tons, and one for 40,000 tons (test burn). These contracts provide competitive costs as well as additional diversity to the coal supply at Kyger Creek. Kyger Creek also recently finalized contracts for an additional 1 million tons in 2020. Clifty Creek has finalized two contracts for a total of 1.1 million tons for 2019 along with 1 million tons from an existing long-term contract through 2021. The percent committed for 2019 is percent for Kyger Creek and approximately percent for Clifty Creek, which will help to mitigate any unplanned supplier and river condition driven inventory issues during the winter months of 2020. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.





CONFIDENTIAL INFORMATION REDACTED

Reliability

Through April 30, 2019, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 5.9 percent compared with 6.6 percent for the same period in 2018. EFOR performance continues to display the trend of improved performance compared with the prior five-year average of 10.9 percent for 2014-2018. On a plant basis through April, EFOR was 8.8 percent at Clifty Creek and 1.9 percent at Kyger Creek. On a unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 4 percent through April.

The primary drivers of lost generation through April were issues experienced on the JBRs, boiler tube leaks, and air heater pluggage. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages especially during weak market periods to mitigate contributors of forced outages, which has been one of the drivers in our improved overall EFOR performance. This is highlighted in the Company's commercial availability performance through April of percent.

JBR Reliability Group

The JBR Reliability Group continues as a companywide effort as we work to reduce lost generation caused by JBR outages. The facilities will meet following the spring 2019 outages to share lessons learned between the two plants. We also continue to participate in a number of User Group forums in order to learn from others in the industry. We have made improvements in our inspection and PM programs with the increased operating time. Recent performance issues have been related to booster fans, along with corrosion of ducts and Kyger Creek has been utilizing sodium formate in both JBR12 and JBR35 based on its results of reducing scaling and plans on continuing use going forward. The team will continue to use these as opportunities to learn and share with the groups.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team set an improvement target of percent for 2019. Both facilities continue to concentrate efforts on operator knowledge and the impact each individual employee has on overall heat rate performance. In addition, we continue to look for improvements in condenser performance, air preheater efficiency, high-pressure heaters, and pulverizer performance along with monitoring the use of auxiliaries which include condensate usage, plant air, and soot blowers.

Cross-Functional Work

Development of a cross-functional workforce continues to be a strategic focus for OVEC in order to leverage staffing and to improve productivity. We have continued to take a disciplined approach to identify job tasks that are a natural extension to reduce handoffs in order to complete the job task. Using Standard Work Procedures, and on-site SMEs, we have trained and qualified employees on these new job tasks. By training to the procedure and then doing in-field observation of the task being performed, we are ensuring both safety and work quality. Both facilities have implemented crossfunctional work and continue to progress in this area.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) has become an integral part of the way we do business. The many accomplishments through the continuous improvement process are solely attributable to the hard work of OVEC-IKEC's engaged employees as they continue to generate and implement hundreds of ideas and process improvements that produce results at all levels of the organization. The 2019 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment of key standard work processes, and the implementation of challenging metrics all while increasing more employee engagement.



1 Opestion No.14 Page 57 of Plage 5 Updaterbough

CONFIDENTIAL INFORMATION REDACTED

Employees continue to build skill through targeted training session on root cause analysis (RCA). RCA is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in process and aids in the recognition of need and the development or modification of standard work. Multiple training sessions have been completed at each site and are expected to continue throughout 2019.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box," by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Kyger Creek plant operations department's "Hazard Recognition!" business challenge is a current example of OBL at work. During this challenge, employees will focus on hazard recognition techniques and improve upon job safety and job hazard analysis review and utilization. The purpose of this challenge is to support the desired safety culture and reinforce our goal of zero harm. Another great example is the Clifty Creek plant's "Sign, Sign Everywhere a Sign" visual management business challenge. During this two-month challenge, employees will identify and repair damaged signs or labels, remove unnecessary signs, and add new signs or labels where needed. This challenge improves area and equipment identification with clear visual management.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

2018 BALANCE OF THE BUDGETS

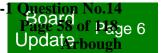
OVEC's employees continued engagement in our continuous improvement and OBL processes aides in our focus of fiscal responsibility. To date, OVEC has not utilized or required any of the million Board approved construction contingency funding. From a generation cost standpoint, the Company projects to be on target for projected year-end results. To achieve these results, OVEC has actively been reviewing and reallocating funds as necessary with the goal to help mitigate

From an overall financial perspective, OVEC continues to maintain an adequate level of liquidity to cover FES's nonpayment of OVEC's billed charges during the bankruptcy process.

INTEGRATION OF THE OVEC-IKEC TRANSMISSION SYSTEM INTO PJM

On December 1, 2018, the OVEC-IKEC transmission system was successfully integrated into the PJM footprint and has resulted in a reduction of OVEC's transmission operating cost for 2019 and future years.





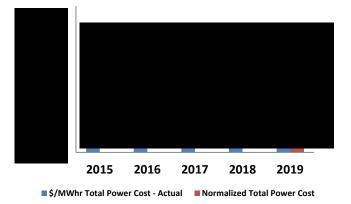
CONFIDENTIAL INFORMATION REDACTED

NERC COMPLIANCE

OVEC will be undergoing NERC Compliance Audits for the Operations and Planning and Critical Infrastructure Protection Standards in August 2019 and October 2019, respectively. OVEC did well in its audits during the last audit cycle in 2016, and we anticipate similar results this year.

FINANCIAL UPDATE

OVEC's average power cost for energy supplied to the Sponsoring Companies, based upon the terms of the Inter-Company Power Agreement (ICPA), was per MWh through March 2019. The average Sponsor use factor is than 2018 1st quarter at percent as compared with percent. The is primarily driven by OVEC utilization is currently projected to be percent for year-end and on target with the original budget target of percent, with anticipated utilization improvements in the summer and shoulder months. currently projecting a year-end \$/MWhr of compared with the budget target of However, OVEC's "normalized" cost for year-end 2019 is projected at which excludes



HUMAN RESOURCES

Culture Improvement Initiative

Employees completed another targeted pulse survey in May 2019. This is the fourth culture survey conducted since the inception of the assessment initiative in 2016. This recent survey was primarily designed to assess our effectiveness in the areas of communication and collaboration. **Employee** participation in the survey was exceptional again this year at 83 percent. Overall scores have improved 15 percent from 60 in 2018 to 69 in 2019. Scoring for communication improved from 27 in 2018 to 35 in 2019 for a 30 percent improvement. Also, scoring for collaboration improved from 29 in 2018 to 37 in 2019 for a 28 percent improvement. Leadership will be reviewing the information provided and will utilize the valuable feedback in OVEC-IKEC's strategic planning process.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on meeting the Joint Stipulation and Recommendation ("Stipulation") approved by the Public Utilities Commission of Ohio on August 22, 2018. This approval cleared the path to transfer OVEC's retail service obligations to AEP Ohio. The completion of the milestones needed for transfer of service will take place over the next several years.

BOARD OF DIRECTORS AND OFFICERS CHANGES

At the OVEC and IKEC Boards of Directors' meeting held on December 5, 2018, Paul Chodak III, executive vice president-generation of American Electric Power Company, Inc., was elected a director of OVEC and IKEC and appointed to the Executive Committees of both Companies, effective January 1, 2019. Mr. Chodak also was elected to serve as president of OVEC and IKEC, effective January 1, 2019. He succeeds Mr. McCullough, who resigned

Attachment to Response to SC-



1 Question No.14 Page 39 of Page 7 Updaterbough

as a director, a member of the Executive Committee, and president of OVEC and IKEC. Mr. McCullough had served as a member of the OVEC board and Executive Committee of OVEC since 2011 and 2015, respectively, and as a member of the IKEC board and Executive Committee since Mr. McCullough also had served as president of OVEC and IKEC since 2018. Also effective January 1, 2019, Raja Sundararajan, president and chief operating officer of AEP Ohio, was elected a director of OVEC and appointed as a member of the Executive Committee of OVEC following the resignation of Julie Sloat. Ms. Sloat had served on the OVEC board since 2016 and as a member of the Executive Committee of OVEC since 2018. Also effective January 1, 2019, Julie Sloat, senior vice president-treasury and risk of American Electric Power, was elected assistant secretary and assistant treasurer of OVEC and IKEC, replacing Lonni L. Dieck. Ms. Dieck had served as an officer of both Companies since 2016.

The 2019 Annual Meetings of Shareholders of OVEC and IKEC were held on April 15, 2019, to elect the directors to serve for a period of one year or until a successor is chosen and qualified.

Sincerely,

RA

Robert A. Osborne

Vice President and Chief Operating Officer

May 20, 2019



Board Update

June 2020

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661 www.ovec.com

SAFETY AND HEALTH

2020 Year-to-Date Performance

On March 26, 2020, Clifty Creek employees completed two years with no recordable injuries. System Office employees, including Electrical Operations, completed five years in April with no recordable injuries; and on May 11, they also reached a milestone of 17 years without a lost-time injury.

Through May 31, 2020, there has been one recordable injury within the Company, which occurred at the Kyger Creek Plant. The injury, a hand laceration sustained while performing a routine value operation movement, did not result in a days away, restricted or transferred (DART) case.

Aligning with OVEC's 2020 Strategic Plan Zero Harm and Continuous Improvement objectives, a new safety training process is in the initial stages. The new safety training process will allow flexibility during this challenging time for employees to receive key and required training in more than one format. Remote, online training will be available to employees in addition to traditional instructor-led training. Full implementation is targeted by August 31.

COVID-19 UPDATE

OVEC-IKEC continues to be committed to the health and safety of our employees and our families in the communities in which we live and work during this COVID-19 pandemic. As of May 31, 2020, we have not experienced any additional confirmed cases.

All facilities continue to remain disciplined and

focused on preventative actions as discussed in our prior updates, such as mask requirements, temperature checks, self-evaluations, area cleaning and other measures to promote social distancing. We continue to learn from our experiences and the experiences of our Sponsors.

ENVIRONMENTAL UPDATE

2020 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the Board Update in November 2019, OVEC has not received any new Notices of Violation (NOV) from either of our state regulatory agencies; however, an NOV issued by the Ohio Environmental Protection Agency (OEPA) following a site inspection of the facility's landfill water compliance program, outlined in the November 2019 update remains unresolved. The NOV issued in 2019 did not include a proposed fine or penalty, and OVEC will continue to work closely with OEPA to resolve this issue. OVEC continues to operate in compliance with all applicable air, water, and solid waste permits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals rule.

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies.

Affordable Clean Energy Update

Over the past several months, OVEC has gathered data for submittal to our respective state regulatory agencies as they both initiate activities to prepare State

-1 Question No.14 Foard Page 01 of Page 2 Update rbough

Implementation Plans (SIPs) to comply with the Affordable Clean Energy (ACE) Rule, U.S. EPA promulgated on July 8, 2019. Both states have three years from the effective date of the federal rule to develop and submit their respective state SIPs. The U.S. EPA's repeal of the Clean Power Plan (CPP) concurrent with the promulgation of the ACE rule remain subject to litigation.

OVEC will continue to monitor the progression of each rule. In the interim, we continue working with our respective state regulatory agencies and utility trade groups on the logistics of ACE rule implementation and compliance.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are currently performing well in meeting the MATS emissions limits for particulate matter and SO₂. Neither plant experienced an emissions limit exceedance in 2019, or year-to-date 2020. chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help our facility operators maintain compliance with regulatory requirements. One recent challenge at Clifty Creek involved learning to manage mercury emissions under extended periods of lowload operations. Lessons learned from that experience helped improve have the knowledge understanding of chemistry management activities that vary based on load conditions.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

The Kyger Creek Station's three-station SO₂ monitoring network, which was placed into service on January 1, 2017, remains in service, and the results continue to show compliance with the SO₂ NAAQS. Ohio EPA has analyzed the first three years of ambient data from the local SO₂ monitoring network and filed a recommendation with U.S. EPA to classify the area in Gallia County surrounding the Kyger Creek Station its neighbor, the Gavin Station. and "attainment/nonclassifiable" with the 2010 SO₂ NAAOS. U.S. EPA must make a final determination on the attainment status of Gallia County by December of 2020.

Steam Electric Effluent Limitations Guidelines (ELGs)

On November 4, 2019, the U.S. EPA issued a draft update to the ELG rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. Earlier in 2020, the U.S. EPA announced that it plans to issue this rule as a final rule by August or September of 2020. OVEC continues to plan its ELG compliance activities based on this latest draft rule, and will update plans as appropriate, once the final rule is issued later this year.

Kyger Creek's NPDES permit renewal application was submitted to the Ohio EPA on November 1, 2018, and a new permit was anticipated by mid-year 2019. However, Ohio EPA has yet to issue a new permit, and the timeline for receiving a draft continues to be delayed due to agency resource constraints. OVEC does not currently anticipate receiving the permit renewal in the near-term.

Coal Combustion Residuals (CCR) Rule Compliance

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The most recent significant compliance obligations have included an Assessment of Corrective Measures for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. Each pond has experienced a significant statistical increase (SSI) in one well for one parameter included in the list of parameters monitored as required by the CCR Rule. In conjunction with performing the Assessment of Corrective Measures, OVEC also installed additional wells, which are being referred to as "sentinel wells," as part of the requirements contained in the CCR rule to characterize potential releases. Evaluation of these wells has concluded that groundwater is not being impacted beyond the property boundary at either site. In accordance with the CCR rule, on November 6 and

Attachment to Response to SC



C-1 Question No.14 Foard Page 62 of Page 3 Update rbough

7, 2019, OVEC held public meetings to discuss our proposed corrective actions with interested citizens.

OVEC will continue to work closely with our qualified professional engineer to complete the compliance requirements of the rule.

U.S. EPA continues to revise the CCR rule, which adds to the complexity of the compliance program. In late 2019, the agency announced plans to issue additional revisions to the CCR rule, some of which would deal directly with the D.C. Circuit Court's decision, as well as plans that addressed outstanding issues identified by the agency. U.S. EPA has drafted two additional revisions to the CCR rule, Part A and Part B. Part A of the CCR rule, which is not yet final, has a significant revision to the original rule that will require all impoundments that do not meet the liner requirements of the CCR rule to cease receiving of CCR material and initiate closure by August 31, 2020, unless approval to operate longer is requested by the Company and is secured from U.S. EPA. Based on evaluations completed by OVEC-IKEC's QPE early in the compliance activities, the determination was made that the surface impoundments at Kyger Creek and Clifty Creek do not meet the liner design requirements. As a result, the Company has completed an initial engineering evaluation to determine what is technically feasible from a schedule standpoint in regard to closing the CCR surface impoundments and what costs might be associated with the closures. Subsequently, the Company intends to submit a technical justification document to the U.S. EPA that demonstrates why additional time should be granted to cease placement of CCR in the surface impoundments and initiate closure. Company anticipates the U.S. EPA will approve the alternative schedule at this time. Separately, the Part B revisions to the CCR rule, which are also not yet final, propose the development of a federal permitting program to regulate and enforce the CCR rule at facilities subject to the rule, as opposed to the current enforcement mechanism of a self-implementing rule enforced through citizen suits.

OVEC-IKEC is actively monitoring these developments and adapting their CCR compliance program to ensure compliance obligations and timelines are adjusted accordingly. In addition, the Company continues to work toward the development

of facility modifications and closures project designs, which were approved by the Board of Directors in May 2020, in support of the schedule that will be included in the application to the U.S. EPA.

316(b) Compliance

There are no new updates to report on 316(b) compliance related activities. Both state regulatory agencies have received the comprehensive reports OVEC was required to submit under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations, and the Company waiting on agency feedback before determining next steps. IDEM has already determined that action on Clifty Creek's 316(b) reports will take place during the next NPDES permit reissuance, scheduled to take place in 2022. OVEC is anticipating feedback from Ohio EPA regarding what actions they intend to take when a draft NPDES renewal permit is received.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the new CSAPR through standard work procedures and disciplined action. The Company operated in a manner that met or surpassed the NOx allocation targets established by each plant in 2019, and expect to continue doing so during the 2020 ozone season.

In mid-May, the U.S. EPA signaled that they have initiated a new rulemaking effort to respond to a 2019 D.C. Circuit Court decision remanding portions of the CSAPR Update Rule. The Company anticipates that rulemaking effort could ultimately result in a reduction of the state NOx budgets. Whether that results in a lowering of NOx allowances allocated to the Kyger Creek and Clifty Creek units remains uncertain.

OVEC will continue to monitor the outcome of this litigation and other legal challenges to utility NOx emissions brought by environmental groups and northeast states, and will be prepared to check and adjust accordingly.



OVEC/IKEC

G-1 Question No.14 Hoard Hage 03 oPage 4 Update_{rbough}

CONFIDENTIAL INFORMATION REDACTED

Gypsum Marketing

The Company continues to sell a majority of the gypsum produced at Kyger Creek and Clifty Creek into the wallboard market. Both plants are working with their respective gypsum buyers to negotiate long-term contracts, as well as barge loading facilities, which is anticipated to increase the benefit realized by the plants from gypsum sales. Gypsum sales continue to help reduce future needs of potential landfill expansions.

GENERATION

Fuel

As of April 30, 2020, the approximate on-hand inventory was days at Kyger Creek and days at Clifty Creek. The weak market demand has resulted in AEP Fuel Procurement is assisting OVEC on working with our coal suppliers on opportunities to

Kyger Creek and Clifty Creek are approximately percent committed for 2021 fuel supply and percent committed for 2022 fuel supply. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.

Reliability

Through April 30, 2020, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 3.64 percent. On a unit basis, 9 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through April.

The primary drivers of lost generation through April were associated with boiler tube leaks, air heater and SCR pluggage and the JBRs. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages, especially during weak market periods, to mitigate contributors of forced outages, which has been one of the drivers in our improved overall EFOR performance. This is highlighted in the

Company's commercial availability performance through April of percent.

JBR Reliability Group

The JBR Reliability Group continues its companywide effort as we work to reduce lost generation caused by JBR outages. The facilities continue to meet and share lessons learned. Other utilities have joined our pursuit of continuous improvement. Participation continues in a number of User Group forums in order to learn from others in the industry. OVEC has made improvements in inspection and PM programs with the increased operating time. The majority of performance issues through April 2020 have been related to corrosion of ducts and piping and failures of expansion joints. Kyger Creek continues to utilize sodium formate in both JBR12 and JBR35 with good results.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. Heat rate results through April 2020 have continued to be impacted by an increase in low-load operation compared to prior years due to the weak energy market. The team has added optimization of heat rate at low-load operation as a focus for 2020. Both facilities continue to concentrate efforts on operator knowledge and the impact each individual employee has on overall heat rate performance. Operationally, the team continues to focus on opportunities for improvements associated with condenser performance, high-pressure heaters out of service, and feedwater contributing to higher than expected heat rate. Other areas for improvements include preheater efficiency, pulverizer performance, along with use of auxiliaries (condensate usage, plant air, and soot blowers).

Cross-Functional Work

Cross-functional continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. We have continued to take a disciplined approach to identify job tasks that are a natural extension to reduce handoffs in order to complete the job task. Using Standard Work Procedures and on-site SMEs, we have trained and qualified employees on

C-1 Question No.14 Page 64 of Page 5 Update rbough

these new job tasks. By training to the procedure and then conducting in-field observation of the task being performed, we are ensuring both safety and work quality. Both facilities have implemented crossfunctional work and have several examples during the recent spring 2020 outages where using crossfunctional teams has saved cost and outage time.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) remains an integral part of the way we do business. The many accomplishments through the continuous improvement process are solely attributable to the hard work of OVEC-IKEC's engaged employees as they continue to generate and implement hundreds of ideas and process improvements that produce results at all levels of the organization. Our goal continues to be active engagement of every employee in the CIP process. The 2020 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment and revision of key standard work processes, and the implementation of challenging metrics all while reinforcing the importance of employee engagement.

Employees continue to build skill through targeted training sessions on root cause analysis (RCA). RCA is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in processes and aids in the recognition of need and the development or modification of standard work. Trained employees are currently utilizing this tool to not only respond to problems but also to proactively look at processes to identify positives as well.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Clifty Creek plant's "Strategic Plan March Madness" business challenge is a current example of OBL at work. During this challenge, employees completed activities that involve Strategic Plan metrics: Zero Harm, Provider of Choice, Culture of Engagement, Operational Excellence and Continuous Improvement. The purpose of this challenge is to participate in activities that positively impact our Strategic Plan and business objectives. Another great example is the Treasury and Accounting department's "Baseball" hazard recognition business challenge. During this 3-month challenge, each employee will identify and turn in at least four hazard recognitions or close calls to promote and reinforce our desired Zero Harm culture.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

FES BANKRUPTCY

On May 18, OVEC executed a settlement agreement (in the form of a joint stipulation) with Energy Harbor (formerly FirstEnergy Solutions) with respect to all claims in bankruptcy and related litigation. The



Foard Page 05 of Page 6 Update rbough

CONFIDENTIAL INFORMATION REDACTED

settlement provides for Energy Harbor to assume its share (4.85%) of the Inter-Company Power Agreement (ICPA) as of June 1, 2020, and be obligated to perform its obligations under the ICPA going forward. OVEC, with the assistance of the Sponsors, has worked with PJM to reallocate Energy Harbor's rights to energy and capacity. The settlement agreement requires a final order from the Bankruptcy Court before it becomes fully effective, which is anticipated to be completed by the end of June based on the current court schedule.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the Operations and Planning Standards in August and the Critical Infrastructure Protection Standards in October 2019, which resulted in

OVEC does not expect any additional NERC action until the next scheduled audit.

FINANCIAL PERFORMANCE

COVID-19's impact on an already depressed energy market has caused historically low energy prices and weak demand, which as has resulted in OVEC's total power cost through April was approximately per MWhr as compared to per MWhr through April 2019. is exclusively due to the impact of This Normalizing the 2020 total power costs through April, by substituting the 2019 energy market as a basis for utilization of generation, results in a total power cost of approximately per MWhr, which is a MWhr from year-to-date April 2019 actual results.

During the past few months OVEC has taken

advantage of the weak market period to utilize maintenance outages and shifted a portion of planned outage work from the fall. We are also currently reviewing 2020 budgets and fall outage scope to optimize operating costs and available generation during this unprecedented time.

Based on year-to-date results and the assumption of an incremental improvement in the energy demand in Q3 and Q4, OVEC's 2020 year-end total power cost is projected at approximately per MWhr with 9.5 million MWhrs of generation. OVEC is projecting annual operating costs, on a total dollar basis, to be

OVEC's effort to refinance of \$150 million tax exempt bonds in March 2020 was delayed due to market volatility caused by COVID-19. OVEC continues to work with AEP Finance, along with KeyBank and PNC, the co-lead re-marketers, to evaluate the appropriate timing to re-enter the market in the near term as markets continue to stabilize. The refinance is projected to provide interest cost reduction and reduced future debt liability with structured amortization.

HUMAN RESOURCES

Culture Improvement Initiative

2020 is the fifth year OVEC-IKEC has sought feedback from employees to assess its culture. Employees will be encouraged to complete a full culture survey later this year. The survey design will leverage a new model to produce results that are easier understand, provide better benchmarking capabilities, and generate strategic actions to further reduce gaps in key areas such as communication and collaboration. The 2020 survey will incorporate specific questions to assess the team's progress in its continuous improvement initiative. Survey questions are in the process of being critiqued by key OVEC-IKEC team members to assure effectiveness and clarity. OVEC-IKEC leadership intends to utilize the valuable feedback to aid in the further development of each business unit's culture action plan and in the



C-1 Question No.14 Foard Fage 66 of Page 7 Update rbough

organization's strategic planning process to further improve our culture.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 4 to 6 years.

BOARD OF DIRECTORS AND OFFICERS CHANGES

On April 28, 2020, Mr. Dan Arbough, treasurer at LG&E and KU Energy, LLC, was elected a director of OVEC following the resignation of Mr. Paul W. Thompson. Mr. Thompson had served as an OVEC director since 2001. Mr. Lonnie Bellar, Chief Operating Officer at LG&E and KU Energy, LLC, was appointed as a member of the Human Resource Committee, replacing Mr. Thompson.

Sincerely,

Robert A. Osborne

Vice President and Chief Operating Officer

June 8, 2020



Board Update

November 2019

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661 www.ovec.com

SAFETY AND HEALTH

2019 Year-to-Date Performance

Through September 2019, there have been four recordable injuries companywide (0.9 recordable incidence rate). OVEC is forecasting a year-end recordable rate of 0.68 with no additional recordable injuries, as compared to the 2018 recordable rate of 1.15. This is being driven by both Clifty Creek and System Division employees having been successful at maintaining zero harm for 2019 with no recordable injuries through September. Kyger has achieved 169 days without a recordable injury as of November 12, 2019 and continues to focus on education and training for routine movements and work readiness.

Proactive internal quarterly safety assessments continue at all OVEC locations to identify and close any gaps that may exist. The fourth quarter assessment will include a measure of adherence to newest and newly revised OSHA regulations. The development of the internal contractor assessment program for the Company will be finalized during the fourth quarter of 2019. Contractor assessments will begin in the first quarter of 2020 and determine adherence to the new contractor safety and health requirements.

In direct alignment with our 2019 Strategic Plan, specifically the tactical action of Contractor Oversight and Safety Standardization, System Office employees who perform contractor oversight duties were provided with training during the second and third quarters to aid them in their role. Similar training sessions are scheduled for Clifty Creek and Kyger Creek during the fourth quarter of 2019.

ENVIRONMENTAL UPDATE

2019 Performance to Date

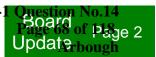
Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the last Board Update in May 2019, OVEC was issued a Notice of Violation (NOV) by the Ohio Environmental Protection Agency (OEPA) following a site inspection of the facility's landfill water compliance program. The NOV did not include a proposed fine or penalty, and it is still being discussed with the agency as to its appropriateness since language exists in the current National Pollutant Discharge Elimination System (NPDES) permit providing OVEC authorization to perform the activity that is cited in the NOV. OVEC is committed to working closely with OEPA to resolve this issue. OVEC continues to operate in compliance with all applicable air, water, and solid waste permits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals rule.

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies.

<u>Clean Power Plan (CPP)/Affordable Clean</u> <u>Energy Update</u>

On July 8, 2019, U.S. EPA issued three final rules in the Federal Register. The first rule repealed the Clean Power Plan (CPP) because the EPA determined that the original issuance of that rule





exceeded EPA's authority under the Clean Air Act (CAA). The second final rule issued was the Affordable Clean Energy (ACE) Rule. This rule establishes emission guidelines for states to develop plans to address greenhouse gas emissions from existing coal-fired power plants. The ACE rule is more limited in scope than the CPP. The third rule included details of how the EPA and the states are to implement the ACE rule as well as any future emissions guidelines issued under CAA Section 11(d). All three rules became effective September 6, 2019, and are subject to litigation.

OVEC will continue to monitor the legal challenges of each rule and anticipate working with our respective state regulatory agencies and utility trade groups on the logistics of ACE rule implementation and compliance.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are performing well in meeting the MATS emissions limits for particulate matter and SO₂. Neither plant has experienced an emissions limit exceedance in 2019. JBR chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help our facility operators to maintain compliance with regulatory requirement.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

For SO₂ NAAQS related to Kyger Creek Station, the three-station SO₂ monitoring network placed into service on January 1, 2017 remains in service, and the results continue to show compliance with the SO₂ NAAQS. Absent a material change in results from the data collected in 2017, 2018, and year-to-date 2019, OVEC expects that the data will confirm attainment with the NAAQS standard. Ohio EPA must analyze the data and submit a recommendation to U.S. EPA by May of 2020, and U.S. EPA must make a final determination on the attainment status of Gallia County by December of 2020.

Steam Electric Effluent Limitations Guidelines (ELGs)

On November 4, 2019, the U.S. EPA issued a draft update to the ELG rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. OVEC is currently reviewing the draft rule and plans to present an update to the Board at the December 12, 2019 Board meeting.

Kyger Creek's NPDES permit renewal application was submitted to the Ohio EPA on November 1, 2018. OVEC requested maximum flexibility on the ELG timeline in the new NPDES permit. Originally, OVEC expected the new permit to be issued in the spring of 2019; however, that timeline has been delayed due to agency resource constraints. Currently, OVEC anticipates receiving the permit renewal in the near-term.

<u>Coal Combustion Residuals (CCR)</u> <u>Rule Compliance</u>

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The most recent significant compliance obligations have included an Assessment of Corrective Measures for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. Each pond has experienced a significant statistical increase (SSI) in one well for one parameter included in the list of parameters monitored as required by the CCR Rule. In conjunction with performing the Assessment of Corrective Measures, OVEC also installed additional wells, which are being referred to as "sentinel wells," as part of the requirements contained in the CCR rule to characterize potential releases. Evaluation of these wells has concluded that groundwater is not being impacted beyond the property boundary at either site. In accordance with the CCR rule, on November 6 and 7, 2019, OVEC held public meetings, to discuss our proposed corrective actions with interested citizens.





CONFIDENTIAL INFORMATION REDACTED

OVEC will continue to work closely with our qualified professional engineer to complete the compliance requirements of the rule.

On November 4, 2019, the U.S. EPA issued a draft update to the CCR rule, in response to a D.C. Circuit Court ruling, related to surface impoundment (treatment pond) closure requirements for those wastewater treatment ponds at power plants that are also subject to the CCR rules. The draft rule outlines pond closure requirements and timelines for CCR ponds that are not considered lined under the proposed new standard. OVEC is currently reviewing the draft rule and plans to present an update to the Board at the December 12, 2019 Board meeting.

316(b) Compliance

reports The comprehensive required under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations were finalized for the Kyger Creek Station in early October 2018 and submitted to the Ohio EPA with the NPDES permit renewal package in late 2018. Clifty Creek's reports were completed in early 2019 and submitted to Indiana Department of Environmental Management (IDEM). IDEM has already determined that action on our 316(b) reports will take place during the next NPDES permit reissuance scheduled to take place in 2022. OVEC is still waiting for feedback from Ohio EPA regarding what actions they intend to take in the upcoming NPDES permit renewal.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the new CSAPR through standard work procedures and disciplined action. The Company continued to operate in a manner that met or surpassed the NOx allocation targets established by each plant in 2019.

During the past few months the D.C. Circuit Court has also issued several Orders and Judgments regarding myriad lawsuits filed challenging the legality of the CSAPR Update Rule and the CSAPR Close-Out Rule. Any one of these legal actions could possibly result in additional NOx constraints either on our states or perhaps on our specific units. OVEC

will continue to monitor litigation and be prepared to check and adjust accordingly.

Gypsum Marketing

The Company continues to sell in excess of percent of the gypsum produced at Kyger Creek and Clifty Creek into the wallboard market. Both plants are working with their respective gypsum buyers to negotiate long term contracts, as well as barge loading facilities, which is anticipated to increase the benefit realized by the plants from gypsum sales. Gypsum sales continue to help reduce future needs of potential landfill expansions.

GENERATION

Fuel

As of September 30, 2019, the approximate on-hand inventory was 43 days at Kyger Creek and 42 days at Clifty Creek. To help to mitigate any unplanned supplier and river condition driven inventory issues during the winter months, OVEC has been building inventory levels through the end of the year.

OVEC has recently finalized contract purchases for both facilities for 2020 and future years. Kyger Creek finalized two contracts for a total of 600,000 tons and has two continuing contracts for 1.2 million tons and 500,000 tons. Clifty Creek has finalized two contracts for a total 735,000 tons for 2020 along with 850,000 tons from an existing contract. Both Kyger Creek and Clifty Creek are approximately percent committed for 2020 fuel supply. OVEC, with assistance from AEP Fuel Procurement, continues to obtain favorable market pricing to promote continued reduction in fuel costs.

Reliability

Through September 30, 2019, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 6.26 percent. EFOR performance continues to show improved performance compared with the prior five-year average of 10.9 percent for 2014-2018. On a



1 Onestion No.14 Page 70 of Plage 4 Update bough

CONFIDENTIAL INFORMATION REDACTED

unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through September.

The primary drivers of lost generation through September were

Kyger Creek and Clifty Creek continue to improve planning and use of

which has been one of the drivers in our improved overall EFOR performance. This is highlighted in the Company's commercial availability performance through September of percent.

JBR Reliability Group

The JBR Reliability Group continues as a companywide effort as we work to reduce lost generation caused by JBR outages. The facilities continue to meet and share lessons learned. Other utilities have joined our pursuit of continuous improvement. Participation continues in a number of User Group forums in order to learn from others in the industry. OVEC has made improvements in inspection and PM programs with the increased operating time. Performance issues have been related to booster fans, along with corrosion of ducts and piping and failures of expansion joints. Kyger Creek has been utilizing sodium formate in both JBR12 and JBR35 and based on results of reducing scaling, plans on continued use going forward. Improvement efforts are paying off as the lost MWhrs attributed to JBRs through September 2019 for Kyger and Clifty have reduced by 70-80% compared to 2018, respectively.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. 2019 heat rate results have been impacted by an increase in low-load operation compared to prior years due to the soft energy market. The team will be adding optimization of heat rate at low load operation as a focus for 2020. Both facilities continue to concentrate efforts on operator knowledge and the impact each individual employee has on overall heat rate performance.

Operationally, the team has found opportunities for improvements with impacts associated with condenser performance, high-pressure heaters out of service, and feedwater contributed to higher than expected heat rate. In addition, other areas for improvements are air preheater efficiency and pulverizer performance, along with monitoring the use of auxiliaries including condensate usage, plant air, and soot blowers.

Cross-Functional Work

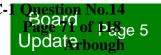
Development of a cross-functional workforce continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. We have continued to take a disciplined approach to identify job tasks that are a natural extension to reduce handoffs in order to complete the job task. Using Standard Work Procedures and on-site SMEs, we have trained and qualified employees on these new job tasks. By training to the procedure and then doing in-field observation of the task being performed, we are ensuring both safety and work quality. Both facilities have implemented crossfunctional work and continue to progress in this area.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) has become an integral part of the way we do business. The many accomplishments through the continuous improvement process are solely attributable to the hard work of OVEC-IKEC's engaged employees as they continue to generate and implement hundreds of ideas and process improvements that produce results at all levels of the organization. To date, over 90% of employees have been actively engaged in CIP. The 2019 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment of key standard work processes, and the implementation of challenging metrics all while reinforcing the importance of employee engagement.

Employees continue to build skill through targeted training sessions on root cause analysis (RCA). RCA





CONFIDENTIAL INFORMATION REDACTED

is a methodical process for identifying "root causes" of problems or events and an approach for not only responding to them but learning from them. RCA helps identify gaps in process and aids in the recognition of need and the development or modification of standard work. Trained employees are currently utilizing this tool to not only respond to problems but also to proactively look at processes to identify positives as well.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Kyger Creek plant operations department's "Heat Rate Improvement" business challenge is a current example of OBL at work. challenge, employees from each shift will focus on identifying twenty-five significant heat rate losses. The purpose of this challenge is to improve the overall heat rate and lower the overall operating cost. Another great example is the Treasury and Accounting department's "A Penny for Your Thoughts" business challenge. During this threemonth challenge, employees will promote and communication collaboration between departments by focusing on multi-department kaizens.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the

Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

2019 BALANCE OF THE BUDGETS

OVEC's employees continue their efforts for better by prioritizing spend and focus on overall fiscal responsibility aided by continuous improvement and OBL. To date, OVEC has not utilized or required any of the million Board-approved construction contingency funding. From a generation cost standpoint, the Company projects to be near to on target for projected year-end results. For general and administrative costs, OVEC has continued to reallocate any available funds to try to mitigate

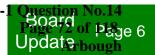
From an overall financial perspective, OVEC continues to maintain an adequate level of liquidity to cover FES's nonpayment of OVEC's billed charges during the bankruptcy process.

FINANCIAL UPDATE

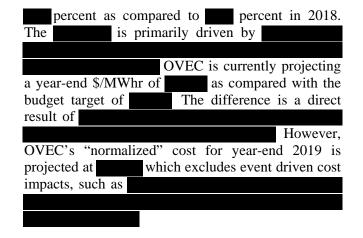
OVEC completed a successful refinance of \$150 million expiring or maturing tax exempt bonds in August 2019. OVEC, working with AEP Finance, along with KeyBank and PNC, the co-lead underwriters, was successful at achieving interest cost reduction of million annually compared to prior rates. OVEC anticipates similar results with additional \$150 million refinancing in 1st Quarter 2020.

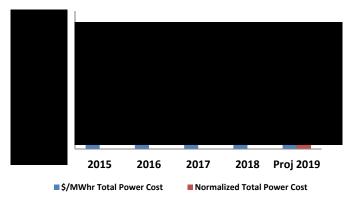
OVEC's average power cost for energy supplied to the Sponsoring Companies, based upon the terms of the Inter-Company Power Agreement (ICPA), was per MWh through September 2019. The average Sponsor use factor for the 3rd quarter was





CONFIDENTIAL INFORMATION REDACTED





HUMAN RESOURCES

Culture Improvement Initiative

Employees completed a pulse survey in May 2019 to effectiveness in the assess our areas of communication and collaboration. The survey resulted in 30 and 28 percent improvement respectively in the two areas. Business units utilized the feedback to develop culture action plans specific to their unit to address identified gaps and to build upon demonstrated strengths. **OVEC-IKEC** leadership is utilizing the valuable feedback in its strategic planning process to further improve our culture.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the Operations and Planning Standards in August and the Critical Infrastructure Protection Standards in October. Both Audits included observers from the FERC staff. Each Audit resulted in five Potential Non-Compliance findings, which OVEC considers relatively minor and have been or will be promptly mitigated. OVEC does not expect any additional NERC action until the next scheduled audit.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 5 to 7 years.

Sincerely,

Robert A. Osborne Vice President and Chief Operating Officer

November 12, 2019



Board Update

November 2020

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661

SAFETY AND HEALTH

2020 Year-to-Date Performance

Through October 31, 2020, there have been five recordable injuries that occurred at the Kyger Creek Plant. Four of the five recordable injuries were also classified as days away, restricted or transferred (DART) cases. Clifty Creek employees have completed 950 days, and Electrical Operations employees have completed 2,033 days without a recordable injury as of the end of October.

The recordable injury total for the year includes the three employees involved in the arc flash event in early August resulting in two DART cases and one fatality. Both facilities are focused on re-enforcing the pre-job process and verifying employees understanding of safety-related work practices and procedures. We are re-emphasizing employee understanding application of safety policies, with specific focus on work practices and procedures for the clearance permit policy and procedure and the electrical arc flash policy and work activity tables, including a focus on minimum approach distances, and proper personal protective equipment and insulated tool use. OVEC-IKEC employees continue to send thoughts and prayers to the employees and families that were affected by this tragic event.

In alignment with OVEC-IKEC's 2020 Strategic Plan to Integrate Strategic Partners into the OVEC-IKEC's Safety Culture, an assessment program of on-site strategic partners was started in the fourth quarter of 2020. These assessments are designed to validate and verify that the Strategic Partner's safety policies and practices align with OVEC-IKEC's expectations. Assessments of two Clifty Creek Plant strategic partners were performed in October, and Kyger Creek

Plant's strategic partner assessments are planned for December.

COVID-19 UPDATE

OVEC-IKEC continues to be committed to the health and safety of our employees and our families in the communities in which we live and work during this COVID-19 pandemic. As most in the United States and Midwest, we have seen a recent trend of increased cases at all locations. As of November 15, 2020, we have had 25 total cases; 1 at the System Office, 5 at the Kyger Creek Plant, and 19 at the Clifty Creek Plant (with 13 cases occurring in April).

Due to this recent trend, all facilities have reviewed and updated sequestering plans, to be prepared if needed. The teams are actively monitoring the percentage of operations employees exposed or infected, as it is a triggering point for our determination of sequestering. We continue to remain disciplined and focused on preventative actions as discussed in our prior updates, such as mask requirements, temperature checks, self-evaluations, area cleaning and other measures to promote social distancing.

ENVIRONMENTAL UPDATE

2020 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the Board Update in June 2020, OVEC has not received any new Notices of Violation (NOV) from either of our state regulatory agencies; however, an NOV

1 Question No.14 Hoard Page 74 oPage 2 Update rbough

issued by the Ohio Environmental Protection Agency (OEPA) following a site inspection of the facility's landfill water compliance program, outlined in the November 2019 update, remains unresolved. The NOV issued in 2019 did not include a proposed fine or penalty, and OVEC continues to work closely with OEPA to resolve this issue. OVEC continues to operate in compliance with all applicable air, water, and solid waste permits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals (CCR) rule.

Separately, the Company received an information request from U.S. EPA regarding Clean Water Act compliance activities at the Kyger Creek Station. A response package was developed and submitted to U.S EPA on September 19, 2020. No follow up has been received from U.S. EPA following the Company's response submittal.

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies.

Affordable Clean Energy (ACE) Rule

OVEC has gathered data and submitted questionnaires to our respective state regulatory agencies as they both initiate activities to prepare State Implementation Plans (SIPs) to comply with the Affordable Clean Energy (ACE) Rule that U.S. EPA promulgated on July 8, 2019. Both states have separately initiated rulemaking actions.

The U.S. EPA's repeal of the Clean Power Plan (CPP) concurrent with the promulgation of the ACE rule remain subject to litigation.

OVEC will continue to monitor the progression of each rule, as well as the associated litigation activities surrounding the CPP.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are currently performing well in meeting the MATS emissions limits for particulate matter and SO₂.

Neither plant experienced an emissions limit exceedance in 2020. JBR chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help our facility operators maintain compliance with regulatory requirements. Lessons learned from longer periods of low load operations earlier in the year have helped improve the knowledge and understanding of JBR chemistry management activities that vary based on load conditions.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

The Kyger Creek Station's three-station SO₂ monitoring network, which was placed into service on January 1, 2017, remains in service, and the results continue to show compliance with the SO₂ NAAQS. Ohio EPA has analyzed the first three years of ambient data from the local SO₂ monitoring network and filed a recommendation with U.S. EPA to classify the area in Gallia County surrounding the Kyger Creek Station neighbor, and the Gavin Station, "attainment/non-classifiable" with the 2010 SO₂ NAAQS. U.S. EPA agreed with this recommendation and proposed a rulemaking in the Federal Register on September 2, 2020, to reclassify the area to "attainment/non-classifiable." We expect U.S. EPA to issue a final determination on the attainment status of Gallia County by the end of December 2020.

Steam Electric Effluent Limitations Guidelines (ELGs)

On October 13, 2020, the U.S. EPA issued the final Steam Electric Reconsideration Rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. OVEC is reviewing this rule, and it appears our current plans to meet ELG compliance activities are in alignment with the final rule requirements.

<u>Coal Combustion Residuals (CCR)</u> Rule Compliance

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed



1-1 Question No.14 Foard Page 75 o Page 3 Update rbough

each of the applicable compliance activities within the rule. The Company continues to monitor for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. As detailed in previous updates, each pond has experienced a significant statistical increase (SSI) in one well for one parameter included in the list of parameters monitored as required by the CCR Rule. Continued evaluation of the groundwater monitoring system continues to conclude that groundwater is not being impacted beyond the property boundary at either site. accordance with the CCR Rule, the Company is continuing to assess the sites to determine the most appropriate corrective measure for each surface impoundment. OVEC will continue to work closely with our qualified professional engineer (QPE) to complete the compliance requirements of the rule.

On August 28, 2020, U.S. EPA published the final Part A Rule in the Federal Register, which became effective on September 28, 2020. Part A of the CCR Rule requires that all impoundments that do not meet the liner requirements of the CCR Rule must cease receipt of CCR and non-CCR waste streams and initiate closure by April 30, 2021, unless approval to operate longer is requested by the Company and is secured from U.S. EPA. Based on evaluations completed by OVEC-IKEC's QPE early in the compliance activities, the determination was made that the surface impoundments at Kyger Creek and Clifty Creek do not meet the liner design requirements of the CCR Rule.

As a result, the Company completed an engineering evaluation to determine what is technically feasible from a schedule standpoint with regard to closing the CCR surface impoundments to develop a technical justification document, which was submitted to U.S. EPA on October 15, 2020, for each plant, requesting an alternative compliance date on which closure must The Company received preliminary be initiated. feedback from U.S EPA in late October and received additional feedback in November. The Company is currently updating the justification to provide additional clarity and information requested. Revised demonstrations are in the process of being internally reviewed and will be filed with U.S. EPA prior to the compliance deadline of November 30, 2020.

The Company is engaged with Burns & McDonald on development and management of required facility modifications and closures projects. Front-End Engineering and Development (FEED) is being finalized for all the projects. The procurement of major system components of the Kyger Dry Fly Ash Conversion project is currently underway. These efforts are in support of the schedule that was included in the application to the U.S. EPA as previously described and in alignment with the Board approval of capital investment in May 2020.

316(b) Compliance

There are no new updates to report on 316(b) compliance related activities. Both state regulatory agencies have received the comprehensive reports OVEC was required to submit under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations, and the Company waiting on agency feedback before determining next steps. IDEM has already determined that action on Clifty Creek's 316(b) reports will take place during the next NPDES permit reissuance, scheduled to take place in 2022. OVEC is anticipating feedback from Ohio EPA regarding what actions they intend to take when a draft NPDES renewal permit is received.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the new CSAPR through standard work procedures and disciplined action. The Company operated in a manner that met or surpassed the NOx allocation targets established by each plant during the 2020 ozone season. Kyger Creek successfully used Urea Direct Injection during the 2020 ozone season, which has provided more reliable NO_x removal and increased system reliability, when compared to the prior Ammonia On-Demand system. Clifty Creek is currently evaluating a similar system conversion in 2021.

In mid-May, the U.S. EPA signaled that they have initiated a new rulemaking effort to respond to a 2019 D.C. Circuit Court decision remanding portions of the CSAPR Update Rule. This effort resulted in the publication of a draft rule on October 30, 2020, that



1 Question No.14 Hoard Page 76 o Page 4 Update rbough

CONFIDENTIAL INFORMATION REDACTED

proposes, among other things, a reduction of the state ozone seasons NOx budgets. We are currently reviewing this final draft rule and will be preparing for compliance with the associated revisions that are expected to be finalized and become effective beginning with the 2021 ozone season.

CCR Marketing

The Company continues to sell nearly all of the gypsum produced at Kyger Creek and Clifty Creek into the wallboard market. Both plants are working with their respective gypsum buyers to negotiate long-term contracts, as well as barge loading facilities, which, it is anticipated, will increase the benefit realized by the plants from gypsum sales. Gypsum sales continue to help reduce future needs of potential landfill expansions.

The Company has been able to increase sales of fly ash from Clifty Creek to percent. These fly ash sales are being driven by the hard work and continued effort of plant personnel, as well as the efforts of the plant's strategic partner.

The Company continues to successfully market boiler slag from Kyger Creek with the support of its strategic partner.

GENERATION

Fuel

provided

inventory was days at Kyger Creek and days at Clifty Creek. The weak market demand has resulted in

AEP Fuel Procurement has assisted OVEC in working with our coal suppliers to

In addition, the bankruptcy of a Clifty Creek coal supplier and ultimate termination of the agreement

As of October 31, 2020, the approximate on-hand

Kyger Creek and Clifty Creek are approximately 80 percent committed for 2021 fuel supply and 50 percent committed for 2022 fuel supply. OVEC, with assistance from AEP Fuel Procurement, continues to work to obtain favorable market pricing to optimize fuel costs.

Reliability

Through October 31, 2020, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 5.1 percent. On a unit basis, 5 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through October.

The primary drivers of lost generation through October were associated with boiler tube leaks, air heater pluggage and electrical systems. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages, especially during weak market periods, to mitigate contributors of forced outages. Much of the work performed, including cleaning, on the units during late fall and summer outages was performed by in-house resources. Using down market periods for maintenance outage opportunities to our advantage is highlighted in the Company's commercial availability performance through October of percent.

JBR Reliability Group

The JBR Reliability Group continues its companywide effort as we work to reduce lost generation caused by JBR outages. The group continues to meet approximately every 6 months and share lessons learned. Other utilities have joined our pursuit of continuous improvement. Participation of other User Group forums has been curtailed due to the COVID virus. OVEC has made improvements in inspection, PM programs and chemical additions for improved environmental compliance. The majority of performance issues through October 2020 have been related to corrosion of ducts and piping, failures of expansion joints, and JBR vessel level probe pluggage. Kyger Creek continues to utilize sodium formate to reduce sparger tube pluggage in both JBR12 and JBR35 with good results. Clifty Creek has been testing additives to reduce mercury emissions.

C-1 Question No.14 Page 77 of Page 5 Update rbough

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. Heat rate results through October 2020 continued to be impacted by an increase in low-load operation compared to prior years due to the weak energy market. The team has added optimization of heat rate at low-load operation as a focus for 2020. Both facilities continue to concentrate efforts on operator knowledge and the impact each individual employee has on overall heat rate performance. Operationally, the team continues to focus on opportunities for improvements associated with condenser performance, high-pressure heaters out of service, and feedwater contributing to higher than expected heat rate. Other areas for improvements include preheater efficiency, performance, along with use of auxiliaries (condensate usage, plant air, and soot blowers).

Optimizing Our Workforce

Cross-functional continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. Both facilities have implemented crossfunctional work and have several examples during the recent spring and fall 2020 outages where using crossfunctional teams has saved cost and outage time. Improved field observations and coaching is a vital part of this effort.

OVEC-IKEC continues to focus on core vs non-core as we utilize attrition to optimize our workforce. We have engaged strategic partners for our pulverizer maintenance/rebuilds, major pump rebuilds, catalyst replacement, misc. support in the coal yard and warehouse, and some operations duties, as well as other functions, such as chemical technician on-site support. We track our non-outage contractor usage as part of our OBL process and have worked to communicate with our team the reasons why this is the right direction in order to control our overall costs and be more competitive in the market.

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) remains an integral part of the way we do business. Through the consistent efforts of OVEC-IKEC's engaged employees, hundreds of ideas and process improvements continue to produce results at all levels of the organization. Our goal continues to be active engagement of every employee in the CIP process, and we have met that goal this year with 100 percent participation. The 2020 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment and revision of key standard work processes, and the implementation of challenging metrics while reinforcing the importance of employee engagement.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Clifty Creek plant's "Environmental Standard Work" business challenge is a current example of OBL at work. During this challenge, employees developed new or revised existing standard work procedures to support overall plant standard work goals in alignment with our Corporate Strategic Plan. The purpose of this challenge is to participate in activities that positively impact our Strategic Plan and business objectives. Another great example is the Kyger Creek plant's "Compressed Air Leaks" business challenge. During this 3-month challenge,



-1 Question No.14 Foar? Page 78 oPage 6 Update_{rbough}

CONFIDENTIAL INFORMATION REDACTED

employees identified and repaired 200 leaks from compressed air sources to promote and reinforce our Operational Excellence Mission Objective.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to employee engagement, development of standard work, revised standard work, and the development of standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

FES BANKRUPTCY

On May 18, 2020, OVEC executed a settlement agreement (in the form of a joint stipulation) with Energy Harbor (formerly FirstEnergy Solutions) with respect to all claims in bankruptcy and related litigation. The settlement provides for Energy Harbor to assume its share (4.85%) of the Inter-Company Power Agreement (ICPA) as of June 1, 2020, and be obligated to perform its obligations under the ICPA going forward. The settlement agreement was approved by the Bankruptcy Court on June 15, 2020, and Energy Harbor has assumed this interest in the ICPA, with effect as of June 1, 2020.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the Operations and Planning Standards in August and the Critical Infrastructure Protection Standards in October 2019, which resulted in ten Potential Non-Compliance findings, five from each audit. OVEC considers these findings to be relatively minor and has already mitigated a majority of the findings and is on schedule to address the remainder. Some of the findings have

been granted Find, Fix, Track, Report (FFT) status.

FINANCIAL PERFORMANCE

COVID-19's impact on an already depressed energy market has caused historically low energy prices and weak demand, which as has resulted in
OVEC's total power cost through September was approximately per MWhr as compared to per MWhr through September 2019. This is exclusively due to
Normalizing the 2020 total power costs through
September, by substituting the 2019 energy market as a basis for utilization of generation, results in a total power cost of approximately per MWhr, which is to September 2019 YTD actual results.

OVEC has taken advantage of the weak market period to utilize maintenance outages and shifted a portion of planned outage work. The plants reduced fall outage scope to optimize operating cost and available generation during this unprecedented time.

Based on year-to-date results, OVEC's 2020 year-end total power cost is projected at approximately per MWhr with 8.75 million MWhrs of generation. OVEC is projecting annual operating costs, on a total dollar basis, to be

OVEC completed a successful refinance of \$150 million expiring or maturing tax-exempt bonds in July 2020. OVEC, working with AEP Finance, along with KeyBank and PNC, the co-lead underwriters, was successful at achieving interest cost reduction of million annually compared to prior rates.

OVEC is planning to refinance an additional \$100 million tax-exempt bonds in the third quarter of 2021 with similar terms to continue to reduce future debt liability.



HUMAN RESOURCES

Culture Improvement Initiative

Employees completed a newly designed culture survey in August 2020. This is the fifth year OVEC-IKEC has sought feedback from employees to assess its culture. The survey consisted of 43 questions and solicited feedback within several areas, including continuous improvement. Twenty-eight (28) of the questions had an available external benchmark. OVEC-IKEC scored above the benchmark in 20 of the questions. Strengths include the areas of safety, continuous improvement, and engagement. Opportunities for further improvement are in the areas of communication, collaboration, and accountability. OVEC-IKEC leadership is in the process of utilizing the valuable feedback to further develop and refine its strategic plan. Each individual business unit will use their results to update their culture action plans to further improve our culture.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 4 to 6 years.

BOARD OF DIRECTORS AND OFFICERS CHANGES

On October 1, 2020, Ms. Julie Sloat, Executive Vice President and Chief Financial Officer of AEP, was elected a director of OVEC following the resignation of Ms. Lana L. Hillebrand. Ms. Hillebrand had served as an OVEC director since 2013. Ms. Sloat was appointed Chairperson of the Human Resource Committee, replacing Ms. Hillebrand.

Sincerely,

Justin J. Cooper

Vice President, Chief Financial Officer and Chief Operating Officer

November 23, 2020



Board Update

June 2021

OVEC-IKEC, 3932 U.S. Route 23, P.O. Box 468, Piketon, OH 45661 www.ovec.com |

SAFETY AND HEALTH

2021 Year-to-Date Performance

Clifty Creek Plant celebrated another safety milestone at the end of 2020 by completing a second consecutive calendar year without a recordable injury. Also, Electrical Operations employees celebrated 6 years without a recordable injury at the beginning of April.

For 2021, OVEC has had 2 recordable injuries through May. Only one injury resulted in a DART case, with both events occurring at the Clifty Creek Plant. The cases, included a pinched finger and a slip/trip incident, highlight a need to increase our energy and focus on safety. In May, OVEC rolled out a new Human Performance Improvement (HPI) Refocus program at all facilities. The HPI Refocus program consists of 4 modules, which include scenario examples, and will be reviewed one per month over the next four months.

The Strategic Partner assessment program continues into 2021 in alignment with OVEC-IKEC's 2021 Strategic Plan to Integrate Strategic Partners into the OVEC-IKEC's Safety Culture. Eight strategic partners are scheduled for assessments during the year. These assessments are designed to validate and verify that the strategic partner's safety policies and practices align with OVEC-IKEC's expectations. Assessments began in December of 2020 with two of Kyger Creek Plant's strategic partners.

COVID-19 UPDATE

OVEC-IKEC continues to be committed to the health and safety of our employees and our families in the communities in which we live and work during this COVID-19 pandemic. As we begin the transition out of the Pandemic, OVEC continues to take a cautious and disciplined approach and will continue to align with CDC guidance. As of May, OVEC has had 89 total cases. Similar to most areas in the country, OVEC has seen a dramatic decline in cases since vaccinations have become available with only one COVID case since February.

ENVIRONMENTAL UPDATE

2021 Performance to Date

Environmental stewardship remains a top priority of the OVEC corporate business strategy. Since the 2020 December Board meeting, OVEC has received one non-monetary Notice of Violation (NOV) from the Indiana Department of Environmental Management (IDEM) associated with Continuous Emissions Monitoring System (CEMS) monitor availability. OVEC is currently reviewing this issuance to potentially challenge as the violation is due to the Indiana state program conflicting with the federal EPA program due to a change by the U.S. EPA. OVEC complied with the new federal requirement and the actual monitor performance and reliability has not changed. OVEC is working with legal counsel, as well as other utilities, with the goal of developing a remedy to avoid the risk of IDEM issuing future NOVs due to the change in federal reporting obligations.

OVEC continues to operate in substantial compliance with all applicable air, water, and solid waste permit limits, as well as the monitoring and reporting requirements of the Coal Combustion Residuals (CCR) rule.

1 Question No.14 Hoard Page 31 oPage 2 Update Though

A commitment to environmental compliance will continue to be a point of focus for OVEC as lessons learned are applied across the organization to get better and provide value to the Sponsoring Companies. As part of that commitment, and in an effort to engage all employees in supporting the OVEC and IKEC environmental compliance strategy and strategic plan, the Company has initiated a company-wide environmental good catch program. To date, the new program has had a high degree of participation and has provided value.

Affordable Clean Energy (ACE) Rule

On January 19, 2021, the D.C. Circuit Court vacated the ACE rule and remanded to the U.S. EPA further proceedings consistent with the Court's decision. Following the Court's action, the U.S. EPA issued guidance clarifying that states no longer have an obligation under either the repealed Clean Power Plan (CPP) or the vacated ACE rule to submit plans on how they intend to regulate greenhouse gas emissions under Section 111(d) of the Clean Air Act.

OVEC will continue to monitor the progression of the associated litigation activities surrounding greenhouse gas emissions from the utility sector as well as any future regulatory or legislative greenhouse gas initiatives.

Mercury Air Toxics Standards (MATS) Rule

Kyger Creek and Clifty Creek continue to maintain compliance with MATS requirements. Both stations are currently performing well in meeting the MATS emissions limits for mercury, particulate matter and SO₂. Neither plant has experienced an emissions limit exceedance in 2021. JBR chemistry management and mercury control, combined with operator skills assessment and training consistent with our Operational Excellence guidelines, continue to help facility operators maintain compliance with regulatory requirements.

SO₂ National Ambient Air Quality Standards (NAAQS) Compliance Status

The Kyger Creek Station's three-station SO₂ monitoring network remains in service and the results

continue to show compliance with the SO₂ NAAQS. Ohio EPA has analyzed the first three years of ambient data from the local SO₂ monitoring network and filed a recommendation with U.S. EPA to classify the area in Gallia County surrounding the Kyger Creek Station and its neighbor, the Gavin Station, as "attainment/non-classifiable" with the 2010 SO₂ NAAQS. The Company is still waiting on U.S. EPA to issue a final determination on the attainment status of Gallia County.

Steam Electric Effluent Limitations Guidelines (ELGs)

On October 13, 2020, the U.S. EPA issued the final Steam Electric Reconsideration Rule, which revises the best available technology effluent limitations and pretreatment standards that apply to bottom ash transport water and FGD wastewater. The Company has reviewed the rule, and has determined that the compliance strategy developed for Kyger Creek and Clifty Creek are in alignment with the final rule requirements. Separately, the Company is working with both IDEM and OEPA to revise the ELG applicability dates for Clifty Creek and Kyger Creek to align each plant's ELG applicability date with the respective construction schedules. Currently, the Company expects each agency to approve of the revised compliance dates.

Coal Combustion Residuals (CCR) Rule Compliance

OVEC continues to work through the regulatory requirements contained within the version of the CCR rule currently in effect. The Company has completed each of the applicable compliance activities within the rule. The Company continues to monitor for potential impacts to the groundwater near the Clifty Creek Station's landfill runoff collection pond and the Kyger Creek Station's boiler slag pond. evaluation of the groundwater monitoring system continues to conclude that groundwater is not being impacted beyond the property boundary at either site. In accordance with the CCR Rule, the Company is continuing to assess the sites to determine the most appropriate corrective measure for each surface impoundment. OVEC will continue to work closely with our qualified professional engineer (QPE) to complete the compliance requirements of the rule.



C-1 Question No.14 Foat 02 of Page 3 Update_{Arbough}

CONFIDENTIAL INFORMATION REDACTED

Effective September 28, 2020, Part A of the CCR Rule required that all impoundments that do not meet the liner requirements of the CCR Rule must cease receipt of CCR and non-CCR waste streams and initiate closure by April 30, 2021, unless approval to operate longer is requested by the Company and is secured from U.S. EPA.

The Company has not yet received feedback from U.S. EPA on its submitted CCR demonstrations, which is similar to all utilities, due to the change in administration. The Company has continued to execute the compliance strategy it proposed to U.S. EPA while it awaits feedback from the agency.

Burns & McDonnell continues to assist OVEC in the development of engineering and design for the various facility modifications associated with CCR and ELG compliance projects that the Board approved in May 2020. The Kyger Creek dry fly ash conversion project design has been finalized, contracts to perform the work have been awarded, and permits have been secured to support the initiation of construction beginning in June 2021. Separately, design and permitting continue in support of the work scope associated with the Kyger Creek and Clifty Creek CCR surface impoundment closures as required by the CCR Rule and to support the modifications necessary for compliance with the bottom ash transport modification portion of the ELG Rule. Construction activities associated with the bottom ash pond retrofits and closures to meet concurrent obligations under both the ELG and CCR rules are expected to begin later in 2021. Presently, the projects are on schedule and on budget, and have had no recordable safety events.

316(b) Compliance

There are no new updates to report on 316(b) compliance related activities. Both state regulatory agencies have received the comprehensive reports OVEC was required to submit under Section 122.21 (r) of U.S. EPA's 2014 revisions to the 316(b) regulations, and the Company waiting on agency feedback before determining next steps. IDEM has already determined that action on Clifty Creek's 316(b) reports will take place during the next NPDES permit reissuance, scheduled to take place in 2022. OVEC is anticipating feedback from Ohio EPA

regarding what actions they intend to take when Kyger Creek's draft NPDES renewal permit is received.

CSAPR Update

OVEC has demonstrated sustained positive performance in operating within the tightened requirements of the CSAPR Update Rule that went into effect in 2017 through standard work procedures and disciplined action. The Company operated in a manner that met or surpassed the NOx allocation targets established by each plant during the 2020 ozone season. Kyger Creek successfully used Urea Direct Injection during the 2020 ozone season, which has provided more reliable NO_x removal and increased system reliability, when compared to the prior Ammonia On-Demand system. Clifty Creek is currently evaluating a similar system conversion in 2021.

A new CSAPR Update was enacted in March 2021 and resulted in a reduction of the state ozone seasons NOx budgets and the creation of a new NOx ozone season trading program for 12 states, including Ohio and Indiana. The Company is reviewing this final rule and will be preparing for compliance with the associated revisions that are expected to go into effect during the 2021 ozone season.

By-Product Marketing

The Company continues to sell gypsum produced at Kyger Creek and Clifty Creek into the wallboard market, with a percentage to the cement and agriculture markets. Also, the Company continues to see sales of fly ash from Clifty Creek of of total plant production being sold. These fly ash sales, which have seasonal fluctuations, are being driven by the hard work and continued effort of plant personnel, as well as the efforts of the plant's strategic partner. Kyger Creek has continued to successfully market the majority of the plant's boiler slag from with the support of its strategic partner. The marketing of boiler slag will be temporarily ceased beginning in May of 2021 to support the CCR and ELG project modifications being made at the Kyger Creek boiler slag pond. The Company anticipates that marketing of boiler slag will resume in late 2022 after completion of the facility



C-1 Question No.14 Foard Page 83 of Page 4 Update rbough

CONFIDENTIAL INFORMATION REDACTED

modifications. Clifty Creek boiler slag is not being marketed currently since the material is being beneficially used for onsite construction activities.

GENERATION

Fuel

As of April 30, 2021, the approximate on-hand inventory was days at Kyger Creek and days at Clifty Creek. Higher market demand in the first quarter of 2021 has resulted in

Kyger Creek and Clifty Creek are approximately percent committed for 2021 fuel supply and percent committed for 2022 fuel supply. AEP Fuel Procurement is assisting OVEC and will be requesting proposals in the third quarter to

Reliability

Through April 30, 2021, OVEC-IKEC had an equivalent forced outage rate (EFOR) of 5.5 percent. On a unit basis, 7 of the 11 OVEC-IKEC units had an EFOR of less than 5 percent through March.

The primary drivers of lost generation through April 2021 were associated with JBRs, boiler tube leaks, boiler slagging/fouling, ash removal and condenser leaks. Kyger Creek and Clifty Creek continue to improve planning and use of opportunity outages, especially during weak market periods, to mitigate contributors of forced outages. OVEC continues to use down market periods for maintenance outage opportunities to our advantage. The Company's commercial availability performance through April was percent.

JBR Reliability Group

The JBR Reliability Group meetings are a regular part of pre- and post-outage planning. The group continues to meet approximately every 6 months and share lessons learned. OVEC has made progress in the last year by controlling mercury through the JBR

chemistry. JBR performance issues through March 2021 have been primarily related to failure of gas cooling nozzles and corrosion of ducts and piping.

Heat Rate Improvement Team

OVEC's Heat Rate Improvement Team continues its efforts in heat rate optimization to improve unit performance and reduce fuel costs. The team has set a Heat Rate Target (HRT) that adjusts based on actual loading, by doing this the team is able to monitor and focus on actual changes due to performance of equipment. Going forward the team will be tracking the difference in actual performance versus the adjusted HRT. Over time the change in this difference will indicate if we are making real sustainable improvement. The team also continues to focus on optimization of heat rate at low-load operation through improved operator knowledge. Additionally, the team continues to focus on condenser performance, highpressure heaters out of service, feedwater, air preheater efficiency, pulverizer performance, along with use of auxiliaries (condensate usage, plant air, and soot blowers).

Optimizing Our Workforce

Cross-functional continues to be a strategic focus for OVEC in order to leverage staffing and improve productivity. Both facilities continue using crossfunctional teams to troubleshoot and solve problems, along with safely complete work tasks while reducing costs. Improved field observations and coaching is a vital part of this effort.

OVEC-IKEC continues to focus on core vs non-core as we utilize attrition to optimize our workforce. We have engaged strategic partners for our pulverizer maintenance/rebuilds, major pump rebuilds, catalyst replacement, misc. support in the coal yard and warehouse, and some operations duties, as well as other functions, such as chemical technician on-site support. We track our non-outage contractor usage as part of our OBL process and have worked to communicate with our team the reasons why this is the right direction in order to control our overall costs and be more competitive in the market.



C-1 Question No.14 Hoard Hage 84 oPage 5 Update_{rbough}

CONFIDENTIAL INFORMATION REDACTED

CONTINUOUS IMPROVEMENT/LEAN

The continuous improvement process (CIP) remains an integral part of the way we do business. Through the consistent efforts of OVEC-IKEC's engaged employees, hundreds of ideas and process improvements continue to produce results at all levels of the organization. Our goal continues to be active engagement of every employee in the CIP process by targeting 100 percent participation. The 2021 focus continues to be in alignment with the Corporate Strategic Plan with disciplined efforts to further embrace CIP maturity through skill development, the establishment and revision of key standard work processes, and the implementation of challenging metrics while reinforcing the importance of employee engagement.

Open Book Leadership (OBL) continues to be one of the most effective tools in our continuous improvement "tool box" by creating transparency around Company performance metrics and helping every employee at an individual level realize the impact they can have on the Company's bottom line. The process created by OBL is a systematic way to communicate information from the bottom to the top and from the top to the bottom, while breaking down the key drivers of the Company's "critical numbers," which ultimately determine whether the Company is successful.

OBL "business challenges" that provide focus and incentive to improve a specific area continue at all locations. Business challenges are short (one to three months) and are geared towards recognition with celebrations held if the team is successful in improving the specific area.

The Clifty Creek plant's "Environmental Good Catch" business challenge is a current example of OBL at work. During this challenge, employees identify an environmental issue or improvement, remediate the issue (i.e. label a container, clean up an oil leak, etc.) or get other departments involved if needed. The purpose of this challenge is to teach employees to recognize and remediate a condition that could lead to a reportable environmental event. Another great example is the Kyger Creek plant's "Find and Fix Slip/Trips" business challenge. During this 6-week

challenge, employees identified 370 areas of concern and mitigated 354 areas immediately. Condition reports were written for the remaining 16 areas and they were corrected with assistance from a strategic partner. This promotes and reinforces our commitment to the Zero Harm Mission Objective and shows the willingness of our employees to act on and correct possible hazardous conditions.

Additional challenges continue at the department and crew levels at both the corporate office and the plants specific to safety tools, employee engagement, development of standard work, and the development of standard process. These challenges are in alignment with the Company's strategic planning focus and are helping OVEC-IKEC capture critical knowledge and identify the best way to complete specific jobs. The common theme in all business challenges is that they not only provide immediate correction, but also drive sustainable behaviors and provide focus on key areas important to the success of our business.

NERC COMPLIANCE

OVEC underwent NERC Compliance Audits for the
period from 2016-2018.

FINANCIAL PERFORMANCE

2021 has seen
compared to the
forecast. OVEC's total power cost through March was
approximately per MWhr as compared to per
MWhr through March 2020. This reduction is mainly
due to the impact of additional generation as
Utilization has increased from (YTD March
2020) to $\overline{\hspace{1cm}}$ (YTD March $\overline{2021}$). Along with
improved generation, OVEC's operating or fixed costs





CONFIDENTIAL INFORMATION REDACTED

are currently target through the first quarter.
Based on year-to-date results, OVEC's 2021 year-end total power cost is projected at approximately per MWhr with 10 million MWhrs of generation, which is per MWhr from the original budget of per MWhr. OVEC is projecting annual operating costs, on a total dollar basis, to be
OVEC is planning to refinance \$100 million of tax- exempt bonds and potentially a \$100 million of private placement notes in the third quarter of 2021. The refinancing is a part of the financing plan
OVEC will be working with AEP Finance, along with KeyBank and PNC to complete the refinancing. OVEC will be seeking Board approval for the refinancing at the mid-year

HUMAN RESOURCES

July Board meeting.

Culture Improvement Initiative

2021 is the sixth year OVEC-IKEC will engage its employees to provide feedback to assess its culture. The recently developed survey design will enable the Company to assess the team's progress in its continuous improvement initiative, benchmark results, and generate data for future trend analysis. The survey will commence mid-summer. OVEC-IKEC leadership will utilize the valuable feedback in its strategic planning process and further improve its culture.

DOE ARRANGED POWER AGREEMENT

OVEC, AEP, and the DOE continue to work on the transfer of OVEC's retail service obligations to AEP Ohio, as approved by the Public Utilities Commission

of Ohio on August 22, 2018. The completion of the milestones needed for transfer of service will take place over the next 4 to 6 years.

BOARD OF DIRECTORS AND OFFICERS **CHANGES**

On December 15, 2020, Mr. Gustavo Garavaglia, Vice President and Chief Financial Officer of Dayton Power & Light, was elected a director of OVEC following the resignation of Mr. Mark E. Miller. Mr. Miller had served as an OVEC director since 2015.

Sincerely,

Justin J. Cooper

Vice President, Chief Financial Officer and Chief Operating Officer

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 86 of 118

Arbough Fendig, John From: Sebourn, Michael Sent: Tuesday, July 31, 2018 1:38 PM To: Sinclair, David; Arbough, Dan; Wilson, Stuart; Freibert, Charlie; Fendig, John; Lovekamp, Rick **Subject:** FW: OVEC-IKEC BOD 8/1/18 Meeting Documents BOD Agenda 8-1-18.pdf; BOD Presentation 8-1-18.pdf **Attachments: Follow Up Flag:** Follow up Flag Status: Flagged FYI – see the attached materials for OVEC's Board update meeting on Wed. 8/1 at 10 am. There's not much content on the agenda that is relevant to this group, but if anyone would like to join the call, we will call from Paul's office. Mike **Michael Sebourn** Manager, Generation Planning | LG&E and KU 220 W. Main St., Louisville, KY 40202 | M: | F: | On Behalf Of From: Sent: Tuesday, July 31, 2018 9:56 AM To: Bellar, Lonnie

Subject: OVEC-IKEC BOD 8/1/18 Meeting Documents

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Cc:

Attached for your information are the August 1, 2018, Board meeting documents.

Thompson, Paul

Sebourn, Michael

Cunningham, Scott

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 87 of 118 Arbough

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 88 of 118 Arbough

Fendig, John

From: Sent: To:	on behalf of Thursday, November 15, 2018 1:12 PM
	Bellar, Lonnie;
	Thompson, Paul;
Cc:	Cunningham, Scott;
	Sebourn, Michael;
Subject: Attachments:	OVEC-IKEC Board Update Board Update 11-18.pdf
Follow Up Flag: Flag Status:	Follow up Completed

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the November 2018 OVEC-IKEC Board Update.

Rob Osborne

Ohio Valley Electric Corporation
Desk:
Cell
Fax:

Email:

From: Sent:	Monday, December 03, 2018 3:59 PM
To:	Worlday, December 63, 2010 3.55 FW
	Bellar, Lonnie;
	Thompson, Paul;
Cc:	Cunningham, Scott;
	Sebourn, Michael;
	Mooney, Lisa;
	Quinn, Julie;
Subject:	OVEC-IKEC Boards of Directors' Meeting
Attachments:	BOD Agenda 12-5-18.pdf; BOD Package 12-5-18.pdf
EXTERNAL email. STOP and	d THINK before responding, clicking on links, or opening attachments.
Ladies and Gentlemen	
	C-IKEC annual Boards of Directors' meeting to be held on Wednesday, December 5, 2018 at 2 Board Room on the 30th floor of AEP's 1 Riverside Plaza building in Columbus, Ohio.
Final documents for the Bo	pard meeting are attached and copies will be available at the meeting.
Dial in information:	
Participant Passcode:	
Justin J. Cooper MAcc, CF CFO, Secretary and Treas	

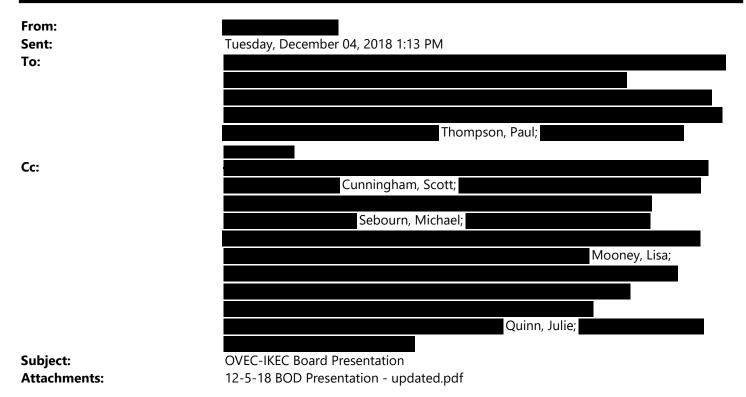
1

Ohio Valley Electric Corporation
Desk:
Cell
Fax:

Email:

From:	
Sent:	Monday, December 03, 2018 3:59 PM
То:	Bellar, Lonnie;
	Thompson, Paul;
	mompson, radi,
Cc:	Cunningham, Scott;
	Sebourn, Michael;
	Mooney, Lisa;
	Quinn, Julie;
Subject:	OVEC-IKEC Boards of Directors' Meeting
Attachments:	BOD Agenda 12-5-18.pdf; BOD Package 12-5-18.pdf
EXTERNAL email. STOP and	THINK before responding, clicking on links, or opening attachments.
Ladies and Gentlemen	
	C-IKEC annual Boards of Directors' meeting to be held on Wednesday, December 5, 2018 at 2 oard Room on the 30th floor of AEP's 1 Riverside Plaza building in Columbus, Ohio.
Final documents for the Boa	ard meeting are attached and copies will be available at the meeting.
Dial in information:	
Participant Passcode:	
Justin J. Cooper MAcc, CPACFO, Secretary and Treasu	
or o, occidially and measu	II G

1



EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached is an updated version of the OVEC-IKEC Board Presentation to correct a minor wording error in the document. Copies of the presentation will be available at the meeting.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

rioni.	
Sent:	Wednesday, December 05, 2018 12:08 PM
To:	
	Bellar, Lonnie;
	Thompson, Paul;
Cc:	
	Cunningham, Scott;
	Sebourn, Michael;
	Mooney, Lisa;
	Quinn, Julie;
Subject:	OVEC-IKEC Board Presentation - revised agenda and additional resolution
Attachments:	12-5-18 BOD Presentation - updated.pdf; BOD Agenda 12-5-18 revised.pdf; OVEC-IKEC
	Resolution for Election of Director and Officer.pdf

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached is a revised agenda and additional resolution which will be discussed during the Election of Directors and Officers section of the meeting. Copies of these documents will be available at the meeting.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Desk:
Cell
Fax:
Email:

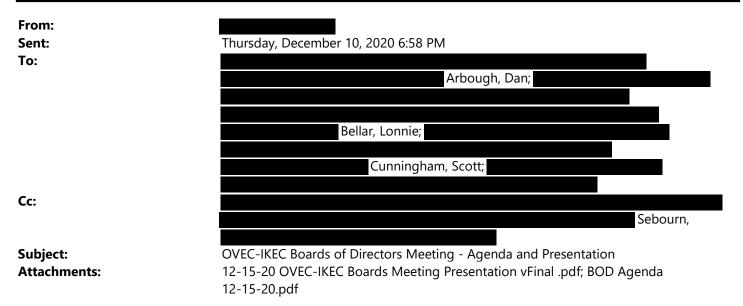
Ladies and Gentlemen:

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 93 of 118

Attached is an updated version of the OVEC-IKEC Board Presentation to correct a minor wording error in the use ment. Copies of the presentation will be available at the meeting.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation



EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen,

Attached are the agenda and presentation for the OVEC-IKEC Boards of Directors' meeting on 12/15/2020. The meeting will be held by conference call and the invitation has been updated with the call information and attached documents. Please note on the agenda, the annual election of officers and Board committees is typically a required administrative item we process through mail, but in a process improvement effort we have included it in the administrative section of the agenda. All other agenda items are similar to past years. Please reach out if you have any questions. Thank you.

Justin J. Cooper MAcc, CPA Vice President - COO & CFO

Ohio Valley Electric Corporation

From:	
Sent:	Tuesday, April 30, 2019 4:26 PM
То:	Bellar
	Lonnie;
	Thompson, Paul;
Cc:	
	Sebourn, Michael;
Subject:	OVEC and IKEC Board Minutes
Attachments:	OVEC Minutes - Special Meeting 12-5-18.pdf; IKEC Minutes - Special Meeting
	12-5-18.pdf; OVEC Shareholders Meeting Minutes 4-15-19.pdf; IKEC Shareholders
	Meeting Minutes 4-15-19.pdf

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

For your review and files, please find the attached OVEC and IKEC Minutes of Special Meeting dated December 5, 2018, and OVEC and IKEC Shareholders Meeting Minutes dated April 15, 2019.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

From:	
Sent:	Tuesday, April 30, 2019 4:26 PM
То:	Bellar
	Lonnie;
	Thompson, Paul;
Cc:	
	Sebourn, Michael;
Subject:	OVEC and IKEC Board Minutes
Attachments:	OVEC Minutes - Special Meeting 12-5-18.pdf; IKEC Minutes - Special Meeting
	12-5-18.pdf; OVEC Shareholders Meeting Minutes 4-15-19.pdf; IKEC Shareholders
	Meeting Minutes 4-15-19.pdf

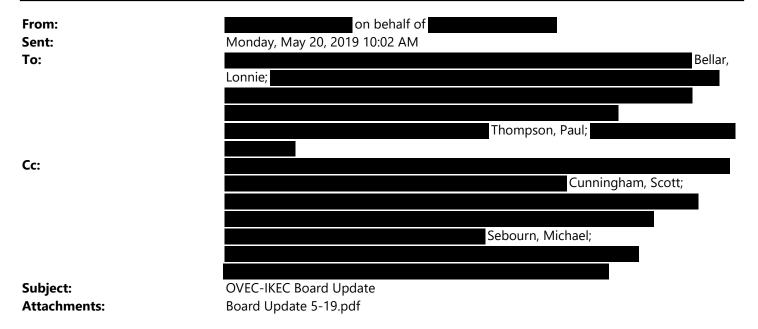
EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

For your review and files, please find the attached OVEC and IKEC Minutes of Special Meeting dated December 5, 2018, and OVEC and IKEC Shareholders Meeting Minutes dated April 15, 2019.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation



EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the May 2019 OVEC-IKEC Board Update.

From:		
Sent:	Wednesday, November 13, 2019 5:31 PM	
То:		Bellar,
	Lonnie;	
	Thompson, Paul	
Cc:		
	Cunningham, Scott;	
	Sebourn, Mic	hael;
Subject:	OVEC-IKEC Board Update	
Attachments:	Board Update 11-19.pdf	

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the November 2019 OVEC-IKEC Board Update.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

12-5-18.pdf; IKEC Minutes - Special Meeting 12-5-18.pdf; 12-12-19 OVEC-IKEC BOD

Fendig, John

From: Sent: Monday, December 09, 2019 5:05 PM To: Bellar, Lonnie; Thompson, Paul; J. Michael Brown (OVEC); Brian Chisling Cc: Julie Sloat; Jay E Sebourn, Michael; Kassandra K. Martin (OVEC); Bitter, Robert (US - Cincinnati); Palmer, Chad D (US - Columbus); Cunningham, Scott; **Subject: OVEC-IKEC Board of Directors Meetings - Documents Attachments:** 12-12-19 OVEC-IKEC BOD meeting agenda.pdf; OVEC Minutes - Special Meeting

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

meeting presentation.pdf

All,

Attached are the documents for the December 12th OVEC-IKEC Board of Directors Meetings. Hard copies will be provided at the meeting. Please contact me if you have any questions. Thanks.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

From: Wednesday, March 11, 2020 12:49 PM Sent:

To:

Lonnie;

Arbough, Dan

Cc: J. Michael Brown (OVEC); Brian Chisling Julie Sloat; Jay E

Bellar,

Jadwin; Kassandra K. Martin (OVEC);

Subject: OVEC-IKEC Minutes

OVEC Minutes - Special Meeting 12-12-19.pdf; IKEC Minutes - Special Meeting **Attachments:**

12-12-19.pdf

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

For your review and files, please find the attached set of OVEC and IKEC Minutes dated December 12, 2019.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 101 of 118 Arbough

Fendig, John

Subject: OVEC-IKEC Environmental Capital Projects

Location: Conference Call

 Start:
 Mon 4/27/2020 3:00 PM

 End:
 Mon 4/27/2020 4:00 PM

Show Time As: Tentative

Recurrence: (none)

Organizer: Justin J. Cooper/OVEC/US

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Description

Ladies and Gentlemen,

Attached is the agenda and related director election documents for the meeting, the presentation will be provided by 4/23. As originally scheduled on 4/8, the purpose of the meeting is to present information and associated board resolutions for approval of funding for required CCR Environmental Capital projects and provide the proposed plan for required pond closures/modifications. A review meeting will be held with the Environmental Sub Committee prior to the Board meeting on 4/22.

(See attached file: BOD Agenda 4-27-20 & Director Election Docs.pdf)

Conf call info:

Audinet:

Direct:

Toll Free:

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 102 of 118 Arbough

Fendig, John

Toll Free:

Subject: Location:	OVEC-IKEC Environmental Capital Projects - Informational Conference Call	
Start: End: Show Time As:	Mon 4/27/2020 3:00 PM Mon 4/27/2020 4:00 PM Tentative	
Recurrence:	(none)	
Organizer:	Justin J. Cooper/OVEC/US	
EXTERNAL email. STOP and THINK	K before responding, clicking on links, or opening attachments.	
Description		
Ladies and Gentlemen,		
OVEC will be converting the 4/27 Project Recommendations and w	nembers on preparedness and ability to have more time to review prior to approval, meeting to an informational meeting with respect to Environmental Compliance ill schedule an additional Board meeting for formal vote on the proposed resolution hed is the updated agenda for 4/27, the presentation remains unchanged. Please let ns. Thanks.	
(See attached file: UPDATED - BO	D Agenda 4-27-20.pdf)	
(See attached file: BOD Env Presentation April BOD meeting - Final.pdf)		
Conf call info:		
Audinet:		
Direct:		

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 103 of 118 Arbough

Fendig, John

Subject: OVEC-IKEC Environmental Capital Projects

Location: Conference Call

 Start:
 Mon 4/27/2020 3:00 PM

 End:
 Mon 4/27/2020 4:00 PM

Show Time As: Tentative

Recurrence: (none)

Organizer: Justin J. Cooper/OVEC/US

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Description

(See attached file: BOD Env Presentation April BOD meeting - Final.pdf) Ladies and Gentlemen,

Attached is the agenda and related director election documents for the meeting, the presentation will be provided by 4/23. As originally scheduled on 4/8, the purpose of the meeting is to present information and associated board resolutions for approval of funding for required CCR Environmental Capital projects and provide the proposed plan for required pond closures/modifications. A review meeting will be held with the Environmental Sub Committee prior to the Board meeting on 4/22.

(See attached file: BOD Agenda 4-27-20 & Director Election Docs.pdf)

Conf call info:

Audinet:

Direct:

Toll Free:

From: Sent:	Thursday April 22, 2020 1,49 DM
	Thursday, April 23, 2020 1:48 PM
То:	
	Bellar,
	Lonnie;
Cc:	Arbough, Dan;
	Sebourn, Michael
Subject:	OVEC-IKEC Environmental Capital Projects
Attachments:	BOD Agenda 4-27-20 & Director Election Docs.pdf; BOD Env Presentation April BOD meeting - Final.pdf
Follow Up Flag:	Follow up
Flag Status:	Flagged

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen,

Attached is the agenda and related director election documents and presentation for the meeting. As originally scheduled on 4/8, the purpose of the meeting is to present information and associated board resolution for approval of funding for required CCR Environmental Capital projects and provide the proposed plan for required pond closures/modifications. A review meeting was held with the Environmental Sub Committee 4/22.

Conf call info:

Audinet:

Direct:

Toll Free:

Conf ID

From:	Tammy R Wallace on behalf of Robert A Osborne
Sent: To:	Thursday, April 23, 2020 10:14 AM Justin J. Cooper (OVEC); Christian T Beam; Dave - I&M Finance Lucas; J. Michael Brown (OVEC); Bellar, Lonnie; Marc E Lewis; Paul Chodak III; Robert A Osborne; Raja Sundararajan; Toby L Thomas;
Cc:	Lana L Hillebrand Clifford Carnes (OVEC); Arbough, Dan; Gabriel S. Coriell (OVEC); G. Annette Hope (OVEC); Jay E Jadwin; James M Brown;
Subject:	Julie Sloat; Kassandra K. Martin (OVEC); Sebourn, Michael RESPONSE REQUESTED: OVEC-IKEC Environmental Capital Projects
EXTERNAL email. STOP	and THINK before responding, clicking on links, or opening attachments.
Please confirm your pa Boards at 3:00 p.m. ED	rticipation in the OVEC IKEC Environmental Capital Projects meeting with the OVEC and IKEC T on Monday, April 27.
Please see the copy of	the meeting invite below for details.
TAMMY R WALLACE (1 RIVERSIDE PLAZA, CC	GEN BUS SVCS / OVEC-IKEC DE L'ANDRE DE L'AND
Original Appointme From: Justin J. Cooper Sent: Friday, March 20, To: Justin J. Cooper (O\	(OVEC)
Michael Brown (OVEC)	J. Marc E Lewis; Paul Chodak III;
L Thomas;	Robert A Osborne; Raja Sundararajan; Toby
Cc:	Clifford Carnes (OVEC); Gabriel S. Coriell
	pe (OVEC); Jay E Jadwin; James M Brown; Julie Sloat; Kassandra K.
Martin (OVEC);	VEC-IKEC Environmental Capital Projects
	7, 2020 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Conference Ca	

Ladies and Gentlemen,

Attached is the agenda and related director election documents for the meeting, the presentation will be provided by 4/23. As originally scheduled on 4/8, the purpose of the meeting is to present information and associated board resolutions for approval of funding for required CCR Environmental Capital projects and provide the proposed plan for required pond closures/modifications. A review meeting will be held with the Environmental Sub Committee prior to the Board meeting on 4/22.

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 106 of 118 Arbough

Conf call info:

Audinet:

Direct:

Toll Free:

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 107 of 118 Arbough

Fendig, John

Subject: OVEC-IKEC BOD Meeting - Vote on Environmental Projects

Location: Conference Call

 Start:
 Tue 5/5/2020 1:00 PM

 End:
 Tue 5/5/2020 1:30 PM

Show Time As: Tentative

Recurrence: (none)

Organizer: Justin J. Cooper/OVEC/US

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Description

Ladies and Gentlemen,

The purpose of this meeting is for the OVEC-IKEC Boards to vote on the resolution presented at the 4/27/2020 OVEC-IKEC Board meeting related to the proposed CCR compliance plan. Attached is the agenda including the resolution.

(See attached file: BOD Agenda 5-5-20.pdf)

Conf call info:

Audinet:

Direct:

Toll Free:

From:			
Sent:	Tuesday, June 09, 2020 4:25 PM		
To:		Bellar,	
	Lonnie;	_	
	Arbough, Dan		
Cc:			
	Cunningham, Scott;		
	Sebourn, Michael;		
Subject:	OVEC-IKEC Board Update		
Attachments:	Board Update June 2020.pdf		

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the June 2020 OVEC-IKEC Board Update.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

From:
Sent:
Sunday, August 02, 2020 8:51 PM

To:
Bellar,
Lonnie;
Arbough, Dan

Cc: J. Michael Brown (OVEC); Brian Chisling Julie Sloat; Jay E

Jadwin; Kassandra K. Martin (OVEC);

Subject: OVEC-IKEC Minutes

Attachments: IKEC Minutes - Special Meeting 4-27-20.pdf; IKEC Minutes - Special Meeting 5-5-20.pdf;

IKEC Minutes - Special Meeting 7-8-20.pdf; OVEC Minutes - Special Meeting 4-27-20.pdf; OVEC Minutes - Special Meeting 5-5-20.pdf; OVEC Minutes - Special

Meeting 7-8-20.pdf

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

For your review and files, please find the attached set of OVEC and IKEC Minutes dated April 27, 2020; May 5, 2020; and July 8, 2020.

Justin J. Cooper MAcc, CPA CFO, Secretary and Treasurer

Ohio Valley Electric Corporation

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 110 of 118

Fendig, John Arbough

Subject:	OVEC-IKEC Mid-Year Update
Location:	Conference Call 1-719-325-2630, 886457
Start: End: Show Time As:	Wed 8/5/2020 11:00 AM Wed 8/5/2020 12:00 PM Tentative
Recurrence:	(none)
Organizer:	Justin J. Cooper/OVEC/US
EXTERNAL email. STOP and THIN Description	K before responding, clicking on links, or opening attachments.
OVEC-IKEC Mid-Year Update for the been updated as well.	the Boards of Directors. Attached is the Agenda and Presentation. Call information has
Attached is an updated presenta	tion to correct a date on page 3.
(See attached file: BOD Agenda 8	8-5-20.pdf)(See attached file: BOD Presentation 8-5-20 updated.pdf)
Call info:	

code

From:			
Sent:	Wednesday, November 25, 2020 10:00 AM		
To:	Arbough, Dan;		
		Bellar,	
	Lonnie;		
Cc:			
		Sebourn,	
	Michael;		
	Cunningham, Scott		
Subject:	OVEC-IKEC Board Update		
Attachments:	OVEC-IKEC Board Update November 2020.pdf		

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

Attached for your information is the November 2020 OVEC-IKEC Board Update.

Justin J. Cooper MAcc, CPA Vice President - COO & CFO

Ohio Valley Electric Corporation

From:			
Sent:	Monday, December 14, 2020 4:00 PM		
То:			
	Arbough, Dan;		
	Bellar, Lonnie;		
	Cunningham, Scott;		
Cc:			
		Sebourn,	
	Michael;		
Subject:	OVEC-IKEC Boards of Directors Meeting - Updated presentatio	n	
Attachments:	12-15-20 OVEC-IKEC Boards Meeting Presentation vFinal 12-14	-20.pdf	

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Follow up

Flagged

Ladies and Gentlemen,

Follow Up Flag:

Flag Status:

Attached is an updated presentation for the OVEC-IKEC Boards of Directors meeting tomorrow. The update was only to page 38, to correct a transposition error of the numbers presented. I apologize for the inconvenience. The updated presentation has been attached to the meeting invite as well. Thanks.

Justin J. Cooper MAcc, CPA Vice President - COO & CFO

Ohio Valley Electric Corporation

From: Sent:	Thursday, February 25, 2021 4:26 PM	ary 25, 2021 4:26 PM		
To:				
		Bellar, Lonnie;		
	Arbough, D	an;		
Cc:	J. Michael Brown (OVEC); Brian Chisling	Jay E Jadwin;		
Subject:	OVEC-IKEC Minutes			
Attachments:	OVEC Minutes - Special Meeting 12-15-2020.pdf; IKEC M	linutes - Special Meeting		

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

12-15-2020.pdf

Ladies and Gentlemen:

For your review and files, please find the attached set of OVEC and IKEC Minutes dated December 15, 2020.

Thanks, Kay

Kassandra K. Martin
Secretary & Treasurer
Ohio Valley Electric Corporation
Indiana-Kentucky Electric Corporation
3932 US Route 23
Piketon, OH 45661
Phone:
Cell:
Fax:
Email:

From:	
Sent:	Wednesday, May 26, 2021 4:07 PM
To:	
	Bellar, Lonnie;
	Arbough, Dan;
Cc:	Chisling, Brian
Subject:	OVEC and IKEC Annual Shareholder Minutes
Attachments:	OVEC Shareholders Meeting Minutes 4-19-2021.pdf; IKEC Shareholders Meeting
	Minutes 4-19-2021.pdf

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen,

Attached please find copies of the minutes of the OVEC and IKEC Annual Shareholder's meeting held on April 19, 2021.

Thanks, Kay

Kassandra K. Martin
Secretary & Treasurer
Ohio Valley Electric Corporation
Indiana-Kentucky Electric Corporation
3932 US Route 23
Piketon, OH 45661
Phone:
Cell:
Fax:
Email:

From:	Tammy R Wallace	on behalf of Justin J Cooper
Sent: To:		I&M Finance Lucas; David Pinter; Eric Baker ia; John Verderame; Julie Sloat; Bellar, Lonnie;
	Toby L T	<u> </u>
Cc:	G. Annette Hop MacKnight (OVEC); J. Michael Brown (OV	Clifford Carnes (OVEC); Dave Crusey - DPL oe (OVEC); Gabriel S. Coriell (OVEC); Ginger VEC); Jay E Jadwin; John Swez; Justin J. Cooper of the W. Smith (OVEC); Sebourn, Michael; William A. Hart (OVEC)
Subject:	OVEC-IKEC Board Update	
Attachments:	Board Update June 2021.pdf	
Follow Up Flag: Flag Status:	Follow up Completed	

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

The June 2021 Board Update is attached for your information.

Justin J. Cooper MAcc, CPA Vice President – COO & CFO

Ohio Valley Electric Corporation

Desk: Cell:

Email:

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 116 of 118 Arbough

Fendig, John

From:	Tammy R Wallace	on behalf of Jus	stin J Cooper
Sent:	Wednesday, June 16, 2021	1:28 PM	
To:	Christian T Beam; Arbough, Dan; Dave - I&M Finance Lucas; David Pinter; Eric Baker		
	Gustavo Garavaglia; John Verderame; Julie Sloat; Bellar, Lonnie;		
	Marc E Lewis; Pat O'Loughl	in; Paul Chodak III; Raja Sunda	rarajan; Steve Nelson
		Toby L Thomas;	Wayne Games
			<u> </u>
Cc:	Brian Chisling	Clifford Carnes (O'	VEC); Dave Crusey - DPL
	G.	Annette Hope (OVEC); Gabriel	S. Coriell (OVEC); Ginger
	MacKnight (OVEC); J. Michael Brown (OVEC); Jay E Jadwin; John Swez; Justin J. Cooper		
	(OVEC); Kassandra K. Martin (OVEC); Matthew W. Smith (OVEC); Sebourn, Michael;		
	Cunningham, Scott; Tammy R Wallace; William A. Hart (OVEC)		
Subject:	OVEC-IKEC Board Update		
Attachments:	Board Update June 2021.pd	df	

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Ladies and Gentlemen:

The June 2021 Board Update is attached for your information.

Justin J. Cooper MAcc, CPA Vice President – COO & CFO

Ohio Valley Electric Corporation

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 117 of 118 Arbough

Fendig, John Arbough

Subject: OVEC-IKEC Mid-Year Board Update

Location: Conference call

 Start:
 Fri 7/16/2021 10:00 AM

 End:
 Fri 7/16/2021 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Organizer: Justin J Cooper

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Update - Attached are the presentation and agenda

Conference Call Info:

Passcode:

Case No. 2021-00393 Attachment to Response to SC-1 Question No.14 Page 118 of 118 Arbough

Fendig, John

Subject: OVEC-IKEC Annual Board of Directors Meeting

Location: Conference Call / Remote

Start: Wed 12/8/2021 10:00 AM **End:** Wed 12/8/2021 12:00 PM

Show Time As: Tentative

Recurrence: (none)

Organizer: Justin J Cooper

EXTERNAL email. STOP and THINK before responding, clicking on links, or opening attachments.

Update: attached is an updated presentation to correct a title and formatting error on page 29.

Attached is the presentation and prior meeting minutes

Also, attached is the agenda for the 12/8/21 Boards of Directors meeting. The meeting will be a conference call this year due to the continued impacts of COVID-19 on travel and gatherings.

Conference Call Info:

Passcode:

	2010	2019	2020	2021	2022	2023	2024	2023
Generation Sales			<u> </u>			' <u></u> '		<u> </u>
Estimated Delivered Power Sales from OVEC Generation (MWhr)								
Projected Energy Use Factor %								
Demand Charge	_							
Projected Annual Capital Improvement Costs (excluding								
Projected Annual Capital Improvement Costs (excluding Projected Debt Expense and Short-Term Debt Costs (including								
Projected Long-Term Debt Costs (including								
Projected Advance Billing of Debt Service (Debt Reserve)								
Projected Capital Improvements and Debt Costs (ICPA Component A)								
Projected Operation and Maintenance Costs (ICPA Component B)								
Projected Administration and General Costs (ICPA Component B)								
Projected Transmission and Dispatch Costs (ICPA Component B)								
Projected Taxes (ICPA Component C)								
Projected ROE Costs (ICPA Component D) Projected Postretirement Benefit Obligation (ICPA Component E)								
Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F)								
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)								
Projected Demand Costs - \$/MWhr								
Energy Charge	_							
Energy Charge Projected Coal Cost (delivered)								
Projected Allowance Cost (based on projected weighted average inventory)								
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)								
Total Projected Energy Costs								
Projected Energy Costs - \$/MWhr								
Transmission Charge								
Projected Transmission Charges								
Less Transmission Charges Credit to Demand Charge (ICPA Component B)								
Total Transmission Costs								
Projected Transmission Costs - \$/MWhr								
Summary of ICPA Billable Power Production Costs								
Total Projected Power Production Costs								
Dividend	_							
Projected Dividend								
Summary of ICPA Billable Power Production Costs Less Projected Dividend								
Total Projected Power Production Costs Less Projected Dividend								
·								
Projected Power Production Costs - \$/MWhr								
Critical Assumptions:								

Increased Long-Term Debt costs due to Sponsor related Credit downgrades (\$250M at L +400 2018 & 2019, L+450 2020), projected to refinanced 12/2019 at investment grade rates if Sponsor credit issue is resolved

Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

OVEC Finance Working Group reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment 1 to Response to SC-1 Question No. 17 Page 1 of 3 Arbough

	2026	2027	2028	2029	2030	<u>2031</u>	2032	2033
Generation Sales								
Estimated Delivered Power Sales from OVEC Generation (MWhr)								
Projected Energy Use Factor %								
Demand Charge								
Projected Annual Capital Improvement Costs (excluding								
Projected Debt Expense and Short-Term Debt Costs (including								
Projected Long-Term Debt Costs (including								
Projected Advance Billing of Debt Service (Debt Reserve)								
Projected Capital Improvements and Debt Costs (ICPA Component A)								
Projected Operation and Maintenance Costs (ICPA Component B)								
Projected Administration and General Costs (ICPA Component B)								
Projected Transmission and Dispatch Costs (ICPA Component B)								
Projected Taxes (ICPA Component C)								
Projected ROE Costs (ICPA Component D)								
Projected Postretirement Benefit Obligation (ICPA Component E)								
Projected Decommissioning and Demolition Obligation (ICPA Component F)								
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)								
Projected Demand Costs - \$/MWhr								
Energy Charge								
Projected Coal Cost (delivered)								
Projected Allowance Cost (based on projected weighted average inventory)								
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)								
Total Projected Energy Costs								
Projected Energy Costs - \$/MWhr								
Transmission Charge								
Projected Transmission Charges								
Less Transmission Charges Credit to Demand Charge (ICPA Component B)								
Total Transmission Costs								
-								
Projected Transmission Costs - \$/MWhr								
Summary of ICPA Billable Power Production Costs								
Total Projected Power Production Costs								
Dividend								
Projected Dividend								
Summary of ICPA Billable Power Production Costs Less Projected Dividend								
Total Projected Power Production Costs Less Projected Dividend								
Projected Power Production Costs - \$/MWhr								
•	·							
Critical Assumptions:								
Increased Long-Term Debt costs due to Sponsor related Credit downgrades (\$250M at L +400 2018 & 2019, L+450 2020), p	projec							
Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.	,							
Election of Funding Holiday of Continuous to Fostietherine Beliefit Obligation Holif 12/3 1/2023.								

CONFIDENTIAL INFORMATION REDACTED

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

OVEC Finance Working Group reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

Case No. 2021-00393
Attachment 1 to Response to SC-1 Question No. 17
Page 2 of 3
Arbough

	<u>2034</u>	<u>2035</u>	<u>2036</u>	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>
Generation Sales							
Estimated Delivered Power Sales from OVEC Generation (MWhr)							
Projected Energy Use Factor %							
Damand Chausa							
Demand Charge							
Projected Annual Capital Improvement Costs (excluding Projected Debt Expense and Short-Term Debt Costs (including							
Projected Long-Term Debt Costs (including							
Projected Advance Billing of Debt Service (Debt Reserve)							
Projected Capital Improvements and Debt Costs (ICPA Component A)							
Projected Operation and Maintenance Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B)							
Projected Transmission and Dispatch Costs (ICPA Component B)							
Projected Taxes (ICPA Component C)							
Projected ROE Costs (ICPA Component D)							
Projected Postretirement Benefit Obligation (ICPA Component E)							
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)							
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)							
Projected Demand Costs - \$/MWhr							
Energy Charge	$\overline{}$						
Projected Coal Cost (delivered)							
Projected Allowance Cost (based on projected weighted average inventory)							
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs							
Total Projected Energy Costs							
Projected Energy Costs - \$/MWhr							
journalg, econo							
Transmission Charge							
Projected Transmission Charges							
Less Transmission Charges Credit to Demand Charge (ICPA Component B)							
Total Transmission Costs							
Projected Transmission Code, \$/MM/hr							
Projected Transmission Costs - \$/MWhr							
Summary of ICPA Billable Power Production Costs							
Total Projected Power Production Costs							
Dividend							
Projected Dividend							
•							
Summary of ICPA Billable Power Production Costs Less Projected Dividend							
Total Projected Power Production Costs Less Projected Dividend							
Projected Power Production Costs - \$/MWhr							
Critical Assumptions:							
Increased Long-Term Debt costs due to Sponsor related Credit downgrades (\$250M at L +400 2018 & 2019, L+450 2020), p	orojec						
Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.							
Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.							
OVEC Figure 2 Washing Course assigning asteroids of Data Bases at hilling and hilling a court him 20040							

CONFIDENTIAL INFORMATION REDACTED

OVEC Finance Working Group reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

Case No. 2021-00393
Attachment 1 to Response to SC-1 Question No. 17
Page 3 of 3
Arbough

	<u>2018</u>	<u>2019</u>	2020	<u>2021</u>	2022	2023	2024
Generation Sales							
Estimated Delivered Power Sales from OVEC Generation (MWhr)							
Projected Energy Use Factor %							
Demand Charge							
Projected Annual Capital Improvement Costs (excluding							
Projected Debt Expense and Short-Term Debt Costs (including							
Projected Long-Term Debt Costs (including							
Projected Advance Billing of Debt Service (Debt Reserve)							
Projected Capital Improvements and Debt Costs (ICPA Component A)							
Projected Operation and Maintenance Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B)							
Projected Transmission and Dispatch Costs (ICPA Component B)							
Projected Taxes (ICPA Component C)							
Projected ROE Costs (ICPA Component D)							
Projected Postretirement Benefit Obligation (ICPA Component E)							
Projected Decommissioning and Demolition Obligation (ICPA Component F)							
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)							
Projected Demand Costs - \$/MWhr							
Energy Charge							
Projected Coal Cost (delivered)							
Projected Allowance Cost (based on projected weighted average inventory)							
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)							
Total Projected Energy Costs							
Projected Energy Costs - \$/MWhr							
•							
Transmission Charge	\neg						
Projected Transmission Charges							
Less Transmission Charges Credit to Demand Charge (ICPA Component B)							
Total Transmission Costs							
Projected Transmission Costs - \$/MWhr							
Summary of ICPA Billable Power Production Costs							
Total Projected Power Production Costs							
Dividend							
Projected Dividend							
Common of ICDA Dillable Device Production Costs Less Desirated Biolish							
Summary of ICPA Billable Power Production Costs Less Projected Dividend Total Projected Power Production Costs Less Projected Dividend							
Total Frojectou Forter Froudenci Good Ecoo Frojectou Dividend							
Projected Power Production Costs - \$/MWhr							

Critical Assumptions:

Increased Long-Term Debt costs due to Sponsor related Credit downgrades (\$250M at L +400 2018 & 2019, L+450 2020), projected to refinanced 12/2019 at investment grade rates if Sponsor credit issue is resolved Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

OVEC is reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393
Attachment 2 to Response to SC-1 Question No. 17
Page 1 of 4
Arbough

	2023	2020	2021	2020	2025	2030	2031
Generation Sales							
Estimated Delivered Power Sales from OVEC Generation (MWhr)							
Projected Energy Use Factor %							
Demand Charge							
Projected Annual Capital Improvement Costs (excluding							
Projected Debt Expense and Short-Term Debt Costs (including							
Projected Long-Term Debt Costs (including							
Projected Advance Billing of Debt Service (Debt Reserve)							
Projected Capital Improvements and Debt Costs (ICPA Component A)							
Projected Operation and Maintenance Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B)							
Projected Transmission and Dispatch Costs (ICPA Component B)							
Projected Taxes (ICPA Component C)							
Projected ROE Costs (ICPA Component D)							
Projected Postretirement Benefit Obligation (ICPA Component E)							
Projected Decommissioning and Demolition Obligation (ICPA Component F)							
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)							
Projected Demand Costs - \$/MWhr							
Energy Charge							
Projected Coal Cost (delivered)							
Projected Allowance Cost (based on projected weighted average inventory)							
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)							
Total Projected Energy Costs							
Projected Energy Costs - \$/MWhr							
Trojected Energy Costs - \$\text{\$\pi\frac{1}{2}\tex							
Transmission Charge							
Projected Transmission Charges							
Less Transmission Charges Credit to Demand Charge (ICPA Component B)							
Total Transmission Costs							
Projected Transmission Costs - \$/MWhr							
·							
Summary of ICPA Billable Power Production Costs							
Total Projected Power Production Costs							
Dividend							
Projected Dividend							
Summary of ICPA Billable Power Production Costs Less Projected Dividend							
Total Projected Power Production Costs Less Projected Dividend							
				·			
Projected Power Production Costs - \$/MWhr							
Critical Assumptions:							
Instructed Long Term Daht sects due to Separat related Credit deurgrades (\$350M et L. 400 2019 9 2010 L. 450 2020), project							

CONFIDENTIAL INFORMATION REDACTED

Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period. OVEC is reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

Case No. 2021-00393 Attachment 2 to Response to SC-1 Question No. 17 Page 2 of 4 Arbough

	2032	2033	2034	2035	<u>2036</u>	2037	2038
Generation Sales							
Estimated Delivered Power Sales from OVEC Generation (MWhr)							
Projected Energy Use Factor %							
Demand Charge	7						
Projected Annual Capital Improvement Costs (excluding							
Projected Debt Expense and Short-Term Debt Costs (including							
Projected Long-Term Debt Costs (including							
Projected Advance Billing of Debt Service (Debt Reserve)							
Projected Capital Improvements and Debt Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B)							
Projected Administration and General Costs (ICPA Component B)							
Projected Transmission and Dispatch Costs (ICPA Component B)							
Projected Taxes (ICPA Component C)							
Projected ROE Costs (ICPA Component D) Projected Postretirement Benefit Obligation (ICPA Component E)							
Projected Decommissioning and Demolition Obligation (ICPA Component F)							
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)							
Projected Domand Coate & MMM/hy							
Projected Demand Costs - \$/MWhr							
Energy Charge]						
Projected Coal Cost (delivered)							
Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)							
Total Projected Energy Costs							
-							
Projected Energy Costs - \$/MWhr							
Transmission Charge	7						
Projected Transmission Charges							
Less Transmission Charges Credit to Demand Charge (ICPA Component B)							
Total Transmission Costs							
Projected Transmission Costs - \$/MWhr							
,							
Summary of ICPA Billable Power Production Costs							
Total Projected Power Production Costs							
Dividend	٦						
Projected Dividend							
Commons of ICDA Billable Beaucy Bradustian Costs Loss Busineted Bividend	7						
Summary of ICPA Billable Power Production Costs Less Projected Dividend Total Projected Power Production Costs Less Projected Dividend							
Total Projected Power Production Costs Less Projected Dividend							
Projected Power Production Costs - \$/MWhr							
Critical Assumptions:							
harvaged Lang Term Dobt seets due to Spanger related Credit downgrades (\$250M et L. 1400 2010 \$2010 L. 1450 2020) project	al						

incleased Long-Term Debt Costs due to Sportson Telated Credit downgrades (\$250m at £ 7400 2016 & 2015, £7

Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

OVEC is reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment 2 to Response to SC-1 Question No. 17 Page 3 of 4 Arbough

	2039	2040
Generation Sales	1	
Estimated Delivered Power Sales from OVEC Generation (MWhr)		
Projected Energy Use Factor %		
Demand Charge	7	
Projected Annual Capital Improvement Costs (excluding		
Projected Debt Expense and Short-Term Debt Costs (including		
Projected Long-Term Debt Costs (including		
Projected Advance Billing of Debt Service (Debt Reserve)		
Projected Capital Improvements and Debt Costs (ICPA Component A)		
Projected Operation and Maintenance Costs (ICPA Component B)		
Projected Administration and General Costs (ICPA Component B)		
Projected Transmission and Dispatch Costs (ICPA Component B)		
Projected Taxes (ICPA Component C)		
Projected ROE Costs (ICPA Component D) Projected Postretirement Benefit Obligation (ICPA Component E)		
Projected Positioning and Demolition Obligation (ICPA Component F)		
Total Projected Demand Costs (ICPA Components A, B, C, D, E & F)		
Projected Demand Costs - \$/MWhr		
Energy Charge	7	
Projected Coal Cost (delivered)		
Projected Allowance Cost (based on projected weighted average inventory)		
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)		
Total Projected Energy Costs		
Projected Energy Costs - \$/MWhr		
Transmission Charge		
Projected Transmission Charges		
Less Transmission Charges Credit to Demand Charge (ICPA Component B)		
Total Transmission Costs		
Projected Transmission Costs - \$/MWhr		
Tojecteu Transmission oosts - winterin		
Summary of ICPA Billable Power Production Costs		
Total Projected Power Production Costs		
Dividend		
Projected Dividend		
Summary of ICPA Billable Power Production Costs Less Projected Dividend	1	
Total Projected Power Production Costs Less Projected Dividend		
Projected Power Production Costs - \$/MWhr		
Critical Assumptions:		
Increased Long-Term Debt costs due to Sponsor related Credit downgrades (\$250M at L +400 2018 & 2019, L+450 2020), projection	cl	

Election of Funding Holiday on contributions to Postretirement Benefit Obligation from 12/31/2025.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

OVEC is reviewing extension of Debt Reserve billings past June 2018

Forecast assumes ICPA termination is 6/30/2040.

CONFIDENTIAL INFORMATION REDACTED

Case No. 2021-00393 Attachment 2 to Response to SC-1 Question No. 17 Page 4 of 4 Arbough

in thousands of dollars

In thousands of donals	<u>2020</u>	<u>2021</u>	<u>2022</u>	2023
Generation Sales	1			
Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor %				
Generation Costs (Energy and Generation Operating Costs)				
Energy Charge]			
Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs				
Projected Energy Costs - \$/MWhr				
Generation Operating Costs (Demand Charge)	1			
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)				
Projected Generation Operating Costs (Demand Charge) - \$/MWhr				
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr				
<u>Transmission Costs</u>				
Transmission Operating Costs (Demand Charge)				
Projected Annual Capital Improvement Costs (ICPA Component A) - <i>Transmission</i> Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - <i>Transmission</i> Projected Total Transmission Costs				
Projected Transmission Costs - \$/MWhr				
Non-Operating Costs (Debt and Obligations)				
Non-Operating Cost (Demand Charge)				
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)				
Projected Non-Operating Costs - \$/MWhr				
Total Billable Costs (Energy and Demand Charge)				
Summary of ICPA Billable Power Costs	1			
Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs				
Projected Billable Costs (Energy and Demand) - \$/MWhr				
Critical Assumptions:				

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, Debt Reserve \$120 M utilized to for debt service 2037-2040, and does not include additional debt for defaulting Sponsor shortfall.

Čase No. 2021-00393 Resume Funding Contributions to Postretirement Benefits in 2020. Accelerated and licreased Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q2-2020.

Attachment 3 to Response to SC-1 Question No. 17

Forecast assumes ICPA termination is 6/30/2040.

in thousands of dollars

2024 2025 2026 2028 2027 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs** Projected Billable Costs (Energy and Demand) - \$/MWhr Critical Assumptions:

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, Debt Reserve \$120 M utilized to for debt service 2037-2040, and does no Resume Funding Contributions to Postretirement Benefits in 2020.

Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated and licreased Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q2,2020.

Attachment 3 to Response to SC-1 Question No. 17 Forecast assumes ICPA termination is 6/30/2040. Page 2 of 5

in thousands of dollars

2029 2031 2032 2033 2030 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs** Projected Billable Costs (Energy and Demand) - \$/MWhr Critical Assumptions:

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, Debt Reserve \$120 M utilized to for debt service 2037-2040, and does no Resume Funding Contributions to Postretirement Benefits in 2020.

Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated and licreased Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q2,2020.

Attachment 3 to Response to SC-1 Question No. 17 Forecast assumes ICPA termination is 6/30/2040.

in thousands of dollars

2034 2035 2036 2038 2037 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs** Projected Billable Costs (Energy and Demand) - \$/MWhr Critical Assumptions: Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, Debt Reserve \$120 M utilized to for debt service 2037-2040, and does no

Resume Funding Contributions to Postretirement Benefits in 2020.

Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated and licreased Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q2,2020.

Attachment 3 to Response to SC-1 Question No. 17 Forecast assumes ICPA termination is 6/30/2040. Page 4 of 5

in thousands of dollars

2039 2040 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission **Projected Total Transmission Costs** Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs** Projected Billable Costs (Energy and Demand) - \$/MWhr Critical Assumptions:

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, Debt Reserve \$120 M utilized to for debt service 2037-2040, and does no Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated and licreased Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study projected for Q2,2020.

Attachment 3 to Response to SC-1 Question No. 17 Resume Funding Contributions to Postretirement Benefits in 2020.

Case No. 2021-00393

Forecast assumes ICPA termination is 6/30/2040.

in thousands of dollars

	2020	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Generation Sales]				
Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor %					
Generation Costs (Energy and Generation Operating Costs)					
Energy Charge	ì				
Projected Coal Cost (delivered)					
Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)					
Total Projected Energy Costs					
Projected Energy Costs - \$/MWhr					
Generation Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes					
Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B)					
Projected Taxes (ICPA Component C)					
Projected ROE Costs (ICPA Component D)					
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)					
Projected Generation Operating Costs (Demand Charge) - \$/MWhr					
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr					
<u>Transmission Costs</u>	_				
Transmission Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission					
Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission					
Projected Total Transmission Costs					
Projected Transmission Costs - \$/MWhr					
Non-Operating Costs (Debt and Obligations)					
Non-Operating Cost (Demand Charge)					
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing					
Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A)					
Projected Postretirement Benefit Obligation (ICPA Component E)					
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)					
Projected Non-Operating Costs - \$/MWhr					
Total Billable Costs (Energy and Demand Charge)					
Summary of ICPA Billable Power Costs					
Grand Total Projected Energy Costs Grand Total Projected Demand Costs					
Grand Total Projected ICPA Billable Costs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 11,500,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,500,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,500,000 MWhrs Critical Assumptions:					
Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040					

Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted after CCR rules are final. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Generation Sales	2025	2020	<u>2027</u>	2028	2029	<u>2030</u>
Estimated Delivered Power Sales from OVEC Generation (MWhr)						
Projected Energy Use Factor %						
Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs)						
	=					
Energy Charge Projected Coal Cost (delivered)						
Projected Allowance Cost (based on projected weighted average inventory)						
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)						
Total Projected Energy Costs						
Projected Energy Costs - \$/MWhr	<u> </u>					
Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes						
Projected Operation and Maintenance Costs (ICPA Component B)						
Projected Administration and General Costs (ICPA Component B)						
Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D)						
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)						
Projected Generation Operating Costs (Demand Charge) - \$/MWhr						
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr						
Transmission Costs						
Transmission Operating Costs (Demand Charge)	1					
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission						
Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission						
Projected Total Transmission Costs						
Projected Transmission Costs - \$/MWhr						
Non-Operating Costs (Debt and Obligations)						
Non-Operating Cost (Demand Charge)						
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing						
Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A)						
Projected Postretirement Benefit Obligation (ICPA Component E)						
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)						
Projected Non-Operating Costs - \$/MWhr						
Total Billable Costs (Energy and Demand Charge)						
Summary of ICPA Billable Power Costs	1					
Grand Total Projected Energy Costs						
Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs						
Olana Pola Projector of A Small Cools						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 11,500,000 MWhrs						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,500,000 MWhrs						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,500,000 MWhrs Critical Assumptions:						
Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040						
Long-Term Dept costs projection assumes repayment of 201/A \$33M annually starting in 2021, assumes \$120 M gept reserve used to pay debt service 203/-2040						

Long-Term Debt costs projection assumes repayment of 201/A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040 Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted after CCR rules are final.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Forecast assumes ICPA termination is 6/30/2040.

Attachment 4 to Response to SC-1 Question No. 17

	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>
Generation Sales						
Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor %						
Generation Costs (Energy and Generation Operating Costs)						
Energy Charge	7					
Projected Coal Cost (delivered)						
Projected Allowance Cost (based on projected weighted average inventory)						
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs						
•						
Projected Energy Costs - \$/MWhr						
Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Includes						
Projected Administration and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C)						
Projected ROE Costs (ICPA Component D)						
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)						
Projected Generation Operating Costs (Demand Charge) - \$/MWhr						
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr						
<u>Transmission Costs</u>						
Transmission Operating Costs (Demand Charge)						
Projected Annual Capital Improvement Costs (ICPA Component A) - <i>Transmission</i> Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - <i>Transmission</i> Projected Total Transmission Costs						
Projected Transmission Costs - \$/MWhr						
Non-Operating Costs (Debt and Obligations)	_					
Non-Operating Cost (Demand Charge)						
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)						
Projected Long-Term Debt Costs (ICPA Component A) - <i>Does not include incremental financing</i> Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A)						
Projected Advance billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E)						
Projected Decommissioning and Demolition Obligation (ICPA Component F)						
Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)						
Projected Non-Operating Costs - \$/MWhr						
Total Billable Costs (Energy and Demand Charge)						
Summary of ICPA Billable Power Costs	1					
Grand Total Projected Energy Costs						
Grand Total Projected Demand Costs						
Grand Total Projected ICPA Billable Costs						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 11,500,000 MWhrs						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,500,000 MWhrs						
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,500,000 MWhrs <u>Critical Assumptions:</u>						
I non-Term Debt costs projection assumes renayment of 20174 \$23M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2027-2040						

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-204 Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted after CCR rules are final.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Forecast assumes ICPA termination is 6/30/2040.

Attachment 4 to Response to SC-1 Question No. 17

	<u>2037</u>	2038	2039	2040
Generation Sales				
Estimated Delivered Power Sales from OVEC Generation (MWhr)				
Projected Energy Use Factor % Projected Net Capacity Factor %				
Generation Costs (Energy and Generation Operating Costs)				
Energy Charge	1			
Projected Coal Cost (delivered)	·			
Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)				
Total Projected Energy Costs				
Projected Energy Costs - \$/MWhr				
Generation Operating Costs (Demand Charge)	1			
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes	Ì			
Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B)				
Projected Taxes (ICPA Component C)				
Projected ROE Costs (ICPA Component D)				
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)				
Projected Generation Operating Costs (Demand Charge) - \$/MWhr				
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr				
Transmission Costs				
Transmission Operating Costs (Demand Charge)				
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission	•			
Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission				
Projected Total Transmission Costs				
Projected Transmission Costs - \$/MWhr				
Trojected Transmission Costs Villetin				
Non-Operating Costs (Debt and Obligations)				
Non-Operating Cost (Demand Charge)	1			
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) - Does not include incremental financing				
Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A)	ſ			
Projected Postretirement Benefit Obligation (ICPA Component E)	ſ			
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)				
Projected Non-Operating Costs - \$/MWhr				
Total Billable Costs (Energy and Demand Charge)	_			
Summary of ICPA Billable Power Costs	<u> </u>			
Grand Total Projected Energy Costs Grand Total Projected Demand Costs				
Grand Total Projected ICPA Billable Costs	ſ			
Projected Billable Costs (Energy and Demand) - \$/MWhr at 11,500,000 MWhrs				
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,500,000 MWhrs				
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,500,000 MWhrs				
Critical Assumptions:				
Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040				

Resume Funding Contributions to Postretirement Benefits in 2020.

Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted after CCR rules are final. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Forecast assumes ICPA termination is 6/30/2040.

Attachment 4 to Response to SC-1 Question No. 17

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Calendar Year 2020

in thousands of dollars

Generation Costs (Enerary and Generation Operating Costs) Finguistic Call Craft (delivered) Finguistic Clark Final Final Statistics Costs (designates, fail oil & coal handing less byproduct as Total Projected Energy Costs (and the Composition of Costs) Finguistic Clark Final Costs (CPA Composition Costs) Final Projected Final Costs (CPA Composition CPA Costs) Final Projected Final Final Costs (CPA Composition CPA Costs) Final Costs (CPA Costs) Final Costs (Sep Oct	Aug	Jul A		Actua Jun	Actuals May	Actuals Apr	Actuals Mar	Actuals Feb	Actuals Jan	i i	pdated Projected 2020	n l	Org Projection 2020		ousands	in thousan		
Energy Charge Projected Coal Coals (deversal) Energy Charge Projected Coal Coals (deversal) Projected Coals (as Projected templated areaspe inventory) Projected Other Fund-Robinet Coals (projected templated areaspe inventory) Projected Other Fund-Robinet Coals (coals indepents, fuel oil & coal bandling less byproduct sall Total Projected Energy Coats - \$/MWhr Generation Opporating Coats (Demand Charge) Projected Generation Coals (CPA Component A) Projected Operation and Maintenance Coats (CPA Component B) Projected Annual Coals (CPA Component B) Projected Annual Coals (CPA Component B) Projected Operation Coals (CPA Component B) Projected Operation Coals (CPA Component B) Projected Office Coals (CPA Component B) Projected Office Coals (CPA Component B) Projected Office Coals (CPA Coangonent B) Non-Operating Costs (CPA Coangonent B) Non-Operating Cost (Demand Charge) Projected Office Coals (CPA Coangonent A) Projected Office Coals (CPA Coangonent B) Projected Office Coals (CPA Coangonent B) Non-Operating Cost (Demand Charge) Projected Office Coals (CPA Coangonent B) Projected Office Coals (CPA Coangonent B) Non-Operating Cost s - \$MWhr Total Billable Costs (EPA Billable Power Costs Grand Total Projected Demand Costs				_			_	_	_	_					\neg	•	n Sales	Generation Sales	
Projected Coal Cost (delivered) Projected Coal Cost (delivered) Projected Coal Cost (delivered) Projected Coal Cost (delivered) Projected Coal Cost (seaged on projected weighted average inventory) Projected Energy Costs - SiMWr Projected Energy Costs - SiMWr Generation Operating Costs (Demand Charge) Projected Administration and General Costs (ICPA Component A) Projected Administration and General Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Generation Operating Costs (ICPA Component B) Projected Total Generation Costs (ICPA Component B) Projected Total Generation Operating Costs (ICPA Component B) Projected Total Generation Costs (ICPA Component B) Projected Transmission Costs Simple (ICPA Component B) Projected Transmission Costs Simple ICPA Component B) Projected Transmission Costs Simple ICPA Component B) Projected Transmission Costs Simple ICPA Component B) Projected Transmission Costs (ICPA Component B) Projected Transmission Costs SiMWr Non-Operating Costs (ICPA Component B) Projected Transmission Costs SiMWr Non-Operating Costs SiMWr Simmary (ICPA Billiable Power Costs																	C Generation (MWhr)	ower Sales from OVEC Generation (ted Delivered Powe
Projected Coal Coat (delivered) Projected (John Coat) coat (passed on projected weighted average inventory) Projected Other Fuel-Rolladd Coats (rangents, fuel oil & coal handling less byproduct sal Total Projected Energy Costs - \$MWhr Generation Operating Costs (Demand Charge) Projected Energy Costs - \$MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (CPA Component A) Projected Operation and Menintenance Costs (CPA Component B) Projected Agentation and Ceneral Costs (CPA Component B) Projected Agentation and Ceneral Costs (CPA Component B) Projected Agentation of Core and Costs (CPA Component B) Projected Agentation Operating Costs (Demand Charge) - \$MWhr Projected Operation Operating Costs (Demand Charge) - \$MWhr Projected Operation Operating Costs (Demand Charge) - \$MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (CPA Component B) - Transmission Projected Annual Capital Improvement Costs (CPA Component B) - Transmission Projected Annual Capital Improvement Costs (CPA Component B) - Transmission Projected Transmission Costs (Demand Charge) Projected Transmission Costs - \$MWhr Non-Operating Costs (Deht and Obligations) Non-Operating Costs (Deht and Obligations) Non-Operating Costs (Deht and Charge) Projected Debt Expense and Short-Term Bett Costs (CPA Component A) Projected Debt Expense and Short-Term Bett Costs (CPA Component B) Projected Debt Expense and Short-Term Bett Costs (CPA Component B) Projected Debt Expense and Short-Term Bett Costs (CPA Component B) Projected Debt Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense and Short-Term Bett Costs (CPA Component B) Projected Obstate Expense an																ıq Costs)	d Generation Operating Costs	OSTS (Energy and Generation	neration Cos
Projected Allowance Cost (based on projected weighted average inventory) Projected Other EuroPicelosid Costs (per-Relicial Costs (persents, fuel oil & coal handling less byproduct sail Total Projected Energy Costs : \$MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (CPA Component A) Projected Annual Capital Improvement Costs (CPA Component B) Projected Annual Capital Improvement Costs (CPA Component B) Projected Administration and General Costs (CPA Component B) Projected Administration and General Costs (CPA Component B) Projected Generation Operating Costs (CPA Component B) Projected Generation Operating Costs (CPA Component B) Projected Generation Operating Costs (CPA Component B) Projected Annual Capital Improvement Costs (CPA Component B) Projected Transmission on Dispatch Costs (CPA Component B) Projected Transmission Costs (CPA Component B) Projected Posterierment Benefit Obligation (CPA Component B) Projected Mon-Operating Costs (CPA Component B) Projected Mon-Operating Costs (CPA Component B) Total Projected Mon-Operating Costs (CPA Component B) Total Projected Mon-Operating Costs (CPA Component B) Total Projected Mon-Operating Costs (CPA Component B) Projected Mon-Operating Costs (CPA Component B) Total Billable C															\neg		harge	Energy Charge	
Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Annual Capital Improvement Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Laws (ICPA Component C) Projected ROE Costs (ICPA Component C) Projected ROE Costs (ICPA Component C) Projected Grown (ICPA Component C) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Annual Capital Improvement Costs (ICPA Component B) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) - Transmission Projected Transmission costs Projected Transmission Costs Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Demand Charge) Projected Long-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Decommission and Demand Costs (ICPA Component A) Projected Non-Poreating Costs (ICPA Component A) Projected Monitoria Demand Costs (ICPA Component A) Projected Non-Poreating Costs (ICPA Component A) Projected Non-Poreating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Non-Poreating Costs - \$/MWhr															sale			ost (based on projected weighted avera elated Costs (reagents, fuel oil & coal	ed Allowance Cost (ed Other Fuel-Relate
Projected Annual Capital Improvement Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Test (ICPA Component C) Projected ROE Costs (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Total Generation Operating Costs (ICPA Components A, B, C, & D) Transmission Operating Costs (Demand Charge) Transmission Operating Costs (ICPA Component A) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Annual Capital Improvement Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Transmission Costs Projected Transmission Costs Projected Transmission Costs Projected Transmission Costs Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Decommissioning and Demolition Obligation (ICPA Component B) Projected Decommissioning and Demolition Obligation (ICPA Component B) Projected Non-Operating Costs - \$/MWhr Total Billiable Costs (Energy and Demand Charge) Summary of ICPA Billiable Power Costs Grand Total Projected Derray Costs																		ts - \$/MWhr	ted Energy Costs -
Projected Operation and Maintenance Costs (CPA Component B) Projected Aministration and General Costs (CPA Component B) Projected Taxes (ICPA Component C) Projected Rosts (ICPA Component C) Projected Rosts (ICPA Component C) Projected Generation Operating Costs (ICPA Component A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Transmission Costs Transmission Costs Transmission Operating Costs (Demand Charge) Projected Transmission Operating Costs (ICPA Component A) - Transmission Projected Transmission and Objected Costs (ICPA Component B) Projected Transmission and Objected Costs (ICPA Component B) Projected Transmission Costs Non-Operating Costs (ICPA Component B) Projected Transmission Costs - \$/MWhr Non-Operating Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component F) Projected Decommissioning and Demolition Objegation (ICPA Component F) Projected Decommissioning and Demolition Objegation (ICPA Component F) Projected Non-Operating Costs - \$/MWhr Total Billiable Costs (Energy and Demand Charge) Summary of ICPA Billiable Power Costs Grand Total Projected Benergy Costs Grand Total Projected Benergy Costs Grand Total Projected Benergy Costs Grand Total Projected Benergy Costs Grand Total Projected Benergy Costs Grand Total Projected Benergy Costs															ユ				
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Transmission and Dispatch Costs (ICPA Component B) Projected Transmission Costs Projected Transmission Costs Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Destream Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component E) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs																C, & D)	(ICPA Component B)	d Maintenance Costs (ICPA Compone n and General Costs (ICPA Componer Component C) CPA Component D)	ted Operation and Ma ted Administration are ted Taxes (ICPA Cor ted ROE Costs (ICPA
Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) - Transmission Projected Transmission Costs (ICPA Component B) - Transmission Projected Transmission Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$/MWhr Non-Operating Cost (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postreitrement Benefit Obligation (ICPA Component E) Projected Postreitrement Benefit Obligation (ICPA Component E) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billiable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs																	nand Charge) - \$/MWhr	Operating Costs (Demand Charge) -	ted Generation Ope
Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Transmission and Dispatch Costs (ICPA Component B) Projected Transmission Costs (ICPA Component B) Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component S, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs																- \$/MWhr	gy and Operating Costs) - \$/MWI	eration Costs (Energy and Opera	cted Total General
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Aroace Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Mon-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs																		Costs	nsmission C
Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs																nsmission	(ICPA Component A) - Transmission CPA Component B)	al Improvement Costs (ICPA Compon and Dispatch Costs (ICPA Componer n and General Costs (ICPA Componer	ed Annual Capital In ed Transmission and ed Administration ar
Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs																	r	sion Costs - \$/MWhr	cted Transmission
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Advance Billing of Debt Service - Debt Reserve (ICPA Component A) Projected Descommissioning and Demolition Obligation (ICPA Component F) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs																	and Obligations)	g Costs (Debt and Obligation	-Operating (
Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs																ent A)	t Costs (ICPA Component A) ponent A) ebt Reserve (ICPA Component A) CPA Component E) bligation (ICPA Component F)	e and Short-Term Debt Costs (ICPA C ebt Costs (ICPA Component A) ng of Debt Service - Debt Reserve (ICI nt Benefit Obligation (ICPA Componen ning and Demolition Obligation (ICPA	ted Debt Expense and ted Long-Term Debt ted Advance Billing content Botted Postretirement Botted Decommissioning
Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs																	hr	ating Costs - \$/MWhr	cted Non-Operatin
Grand Total Projected Energy Costs Grand Total Projected Demand Costs																harge)	y and Demand Charge	Costs (Energy and Der	al Billable Co
Grand Total Projected Demand Costs															工		lable Power Costs		
Grand Total Projected ICPA Billable Costs																		d Demand Costs	d Total Projected D
Projected Billable Costs (Energy and Demand) - \$/MWhr																	emand) - \$/MWhr	osts (Energy and Demand) - \$/MV	ted Billable Costs

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary Calendar Year 2021

in thousands of dollars

in thousands of d														
	Budget	Projected												
	<u>2021</u>	<u>2021</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	Apr	<u>May</u>	<u>Jun</u>	<u>Jul</u>	Aug	Sep	Oct	Nov	Dec
Generation Sales														
Estimated Delivered Power Sales from OVEC Generation (MWhr)	-													
Estimated belivered Fower Sales from OVEC Generation (MWIII)														
Generation Costs (Energy and Generation Operating Costs)														
Energy Charge														
Projected Coal Cost (delivered)														
Projected Allowance Cost (based on projected weighted average inventory)														
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)														
Total Projected Energy Costs														
Projected Energy Costs - \$/MWhr														
	_													
Generation Operating Costs (Demand Charge)	_]													
Projected Annual Capital Improvement Costs (ICPA Component A)														
Projected Operation and Maintenance Costs (ICPA Component B)														
Projected Administration and General Costs (ICPA Component B)														
Projected Taxes (ICPA Component C)														
Projected ROE Costs (ICPA Component D)														
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)														
,, , , , , , , , , , , , , , , , ,														
Projected Generation Operating Costs (Demand Charge) - \$/MWhr														
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr														
(=====3) ===============================														
Transmission Costs														
<u>Transmission Costs</u>														
	_													
Transmission Operating Costs (Demand Charge)														
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission														
Projected Transmission and Dispatch Costs (ICPA Component B)														
Projected Administration and General Costs (ICPA Component B) - Transmission														
Projected Total Transmission Costs														
Projected Transmission Costs - \$/MWhr														
·														
Non-Operating Costs (Debt and Obligations)														
NOTI-Operating Costs (Debt and Obligations)														
N 0 " 0 (/D 10)	7													
Non-Operating Cost (Demand Charge)														
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)														
Projected Long-Term Debt Costs (ICPA Component A)														
Projected Postretirement Benefit Obligation (ICPA Component E)														
Projected Decommissioning and Demolition Obligation (ICPA Component F)														
Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)														
Projected Non-Operating Costs - \$/MWhr														
•														
Total Billable Costs (Energy and Demand Charge)														
Total Dinable Costs (Ellergy and Demand Charge)														
	_													
Summary of ICPA Billable Power Costs														
Grand Total Projected Energy Costs														
Grand Total Projected Demand Costs														
Grand Total Projected ICPA Billable Costs														
Projected Billable Costs (Energy and Demand) - \$/MWhr														
- · · · · · · · · · · · · · · · · · · ·														

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Calendar Year 2022 in thousands of dollars

Generation Sales Estimated Delivered Power State to Fon OVEC Generation (Minhy) Generation Costs (Energy and Generation Operating Costs) Energy Charge E	in thousands of		Butterfed										
Generation Costs (Energy Charge Fingulated Notices) (Costs (Energy Charge) Fingulated Notices) (Costs (Energy Charge) (Costs (Energy Charge) (Costs) (Energy Charge) (En				lan	Eab	Mar	A	Move	lum	lul.	A	Con	Oot
Estimated Delivered Power Sales from OVEC Generation (Devrating Costs) Congration Costs (Energy and Generation Goerating Costs)	Ganaration Sales	2022	2022	Jan	ren	<u>iviai</u>	Apr	<u>iviay</u>	Jun	<u>Jui</u>	Aug	<u>Sep</u>	<u>OCI</u>
Contraction Costs (Energy And Generation Operating Costs)													
Energy Charge Projected Canal Cost (detensed) on mylocided weighted versigne immetry) Projected Charge Cost (See Cost on mylocided weighted versigne immetry) Projected Charge Cost (See Cost on mylocided weighted versigne) Projected Charge Cost (See Cost on mylocided weighted versigne) Total Projected Energy Costs : SHMWhr Generation Operating Costs (Demand Charge) Projected Annual Cealins improvement Costs ((CPA Component A) Projected Annual Cealins improvement Costs ((CPA Component B) Projected Annual Cealins improvement Costs ((CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Annual Cealins Improvement Costs (CPA Component B) Projected Transmission Costs (CPA Component B) Projected Costs (CPA Component	Estimated Delivered Power Sales from OVEC Generation (MWnr)												
Energy Charge Projected Canal Cost (detensed) on mylocided weighted versigne immetry) Projected Charge Cost (See Cost on mylocided weighted versigne immetry) Projected Charge Cost (See Cost on mylocided weighted versigne) Projected Charge Cost (See Cost on mylocided weighted versigne) Total Projected Energy Costs : SHMWhr Generation Operating Costs (Demand Charge) Projected Annual Cealins improvement Costs ((CPA Component A) Projected Annual Cealins improvement Costs ((CPA Component B) Projected Annual Cealins improvement Costs ((CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Annual Cealins improvement Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Cost Costs (CPA Component B) Projected Annual Cealins Improvement Costs (CPA Component B) Projected Transmission Costs (CPA Component B) Projected Costs (CPA Component													
Projector Coal Coast (disiderens) Projector Al Coast Coal (Boast on projector weighted everage inventory) Projector Al Coast (Coal (Boast on projector weighted everage inventory) Projector (Orbon Tele-Philliant Coals (resports), but of a coal handing less byproduct soles) Projector Every Coast - SMMWr Projector Every Coast - SMMWr Projector Every Coast - SMMWr Projector Annual Capitalin (provention Coast (ICPA Component A) Projector Annual Capitalin (Coast (ICPA Component B) Projector (ICPA Component C) Projector (ICPA Compon	Generation Costs (Energy and Generation Operating Costs)												
Projector Coal Coast (disiderens) Projector Al Coast Coal (Boast on projector weighted everage inventory) Projector Al Coast (Coal (Boast on projector weighted everage inventory) Projector (Orbon Tele-Philliant Coals (resports), but of a coal handing less byproduct soles) Projector Every Coast - SMMWr Projector Every Coast - SMMWr Projector Every Coast - SMMWr Projector Annual Capitalin (provention Coast (ICPA Component A) Projector Annual Capitalin (Coast (ICPA Component B) Projector (ICPA Component C) Projector (ICPA Compon	Energy Charge												
Projected Allowane Cost (David on projected wagelies average) inventory) Projected Direct Principal Costs (Seemand Charge) Generation Operating Costs (Demand Charge) Frejected Great Generation Operating Costs (CPA Component B) Projected Freight (Principal Improvement Costs (CPA Component B) Projected Freight (Principal Improvement Costs (CPA Component B) Projected Allowane Costs (CPA Component B) Projected Generation and Contract Costs (CPA Component B) Projected Freight (Principal Costs (CPA Component B) Projected Freight (Principal Costs (CPA Component B) Projected Generation Costs (GPA Component B) Projected Freight (Principal Costs (CPA Component B) Projected (Principal Costs (CPA Component B) Projected (Principal Costs (PA Component B) Projected (Pa Costs (PA Costs) Costs) Projected (PA Costs) Principal Costs (PA Costs) Principa													
Total Projected Energy Costs (Demand Charge) Frejected Annual Capital Improvement Costs (ICPA Component A) Projected Capital Costs (ICPA Component B) Projected Annualization and Cane Icona (ICPA Component B) Projected Remandiation and Cane Icona (ICPA Component B) Projected Remandiation and Cane Icona (ICPA Component B) Projected Remandiation Costs (ICPA Component B) Projected Remandiation Costs (ICPA Component B) Projected Generation Operating Costs (ICPA Component B) Transmission Costs Transmission Costs Transmission Costs Transmission Operating Costs (Demand Charge) Projected Transmission Application Costs (ICPA Component B) Projected Transmission Costs (ICPA Component B) Projected Icpa Costs (ICPA Costponent B) Projected Industrial Costs (ICPA Costponent B) Projected Icpa Costs (ICPA Costponent B) Pro													
Projected Energy Costs - \$NMWr Generation Operating Costs (Demand Charge) Frejected Aneus Cognition provement Costs (CPA Component 8) Projected Aneus Cognition and Manitanance Costs (CPA Component 8) Projected Aneus Cognition and General Costs (CPA Component 9) Projected Aneus Cognition and General Costs (CPA Component 9) Projected Generation Operating Costs (CPA Component 8) Projected Generation Operating Costs (CPA Component 8) Projected Total Generation Operating Costs (CPA Component 8) Transmission Costs Transmission Operating Costs (Demand Charge) - \$MWhr I Transmission Operating Costs (Demand Charge) Projected Transmission Operating Costs (Demand Charge) Projected Transmission Operating Costs (Demand Charge) Projected Transmission Costs (CPA Component 8) - Transmission Projected Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) (CPA Component 8) - Transmission Projected Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission Costs - \$MWhr Non-Operating Costs (CPA Component 8) - Transmission CPA Costs - Transmission CPA Costs - Transmission CPA Costs - Tra													
Generation Operating Costs (Demand Charge) Projected Annual Capital Insprovement Costs (CPA Component A) Projected Operating and Monthematics Costs (CPA Component B) Projected Taxes (CPA Component C) Projected Taxes (CPA Component C) Projected Stace (CPA Component C) Projected Generation Operating Costs (DPA Component S, B, C, & D) Total Projected Generation Operating Costs (CPA Component S, B) Projected Total Generation Operating Costs (CPA Component S, B) Transmission Operating Costs (CPA Component S) Transmission Operating Costs (Demand Charge) Frojected Total Generation Operating Costs (Demand Charge) Frojected Taxes (CPA Component S) Transmission Operating Costs (Demand Charge) Frojected Taxes (Despite (DPA Component S) - Transmission Projected Transmission and General Costs (CPA Component S) - Transmission Projected Transmission and General Costs (CPA Component S) - Transmission Projected Transmission Costs - SMWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt Acomponent A) Projected Despite Report Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Summary of ICPA Billable Power Costs Grand Total Projected Floray Costs Grand Total Projected Costs	Total Projected Energy Costs												
Generation Operating Costs (Demand Charge) Projected Annual Capital Insprovement Costs (CPA Component A) Projected Operating and Monthematics Costs (CPA Component B) Projected Taxes (CPA Component C) Projected Taxes (CPA Component C) Projected Stace (CPA Component C) Projected Generation Operating Costs (DPA Component S, B, C, & D) Total Projected Generation Operating Costs (CPA Component S, B) Projected Total Generation Operating Costs (CPA Component S, B) Transmission Operating Costs (CPA Component S) Transmission Operating Costs (Demand Charge) Frojected Total Generation Operating Costs (Demand Charge) Frojected Taxes (CPA Component S) Transmission Operating Costs (Demand Charge) Frojected Taxes (Despite (DPA Component S) - Transmission Projected Transmission and General Costs (CPA Component S) - Transmission Projected Transmission and General Costs (CPA Component S) - Transmission Projected Transmission Costs - SMWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt Acomponent A) Projected Despite Report Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Projected Non-Operating Costs (DPA Component B) Summary of ICPA Billable Power Costs Grand Total Projected Floray Costs Grand Total Projected Costs	Projected Energy Costs - \$/MWhr												
Projected Annual Capital Improvement Costs (CPA Component A) Projected Administration and Experiment Costs (CPA Component B) Projected Administration and Ceneral Costs (CPA Component B) Projected Administration and Ceneral Costs (CPA Component B) Projected Generation Operating Costs (CPA Components A, B, C, & D) Projected Generation Operating Costs (CPA Components A, B, C, & D) Projected Generation Operating Costs (CPA Components A, B, C, & D) Projected Generation Costs (Emery and Operating Costs) - \$IMWhr Transmission Costs Transmission Costs Transmission Costs Projected Annual Capital Improvement Costs (CPA Component A) - Transmission Projected Annual Capital Improvement Costs (CPA Component A) - Transmission Projected Annual Capital Improvement Costs (CPA Component B) - Transmission Projected Administration and Education Costs (CPA Component B) - Transmission Projected Transmission Costs - \$IMWhr Non-Operating Costs (CPA Component B) - Transmission Projected Costs (CPA Component B) - Transmission Projected Costs (CPA Component B) - Transmission Non-Operating Costs (CPA Component A) - Projected Costs (CPA Component B) - Total Projected Non-Production Demand Costs (CPA Component B) - Total Projected Non-Production Demand Costs (CPA Component B) - Total Projected Resign Costs - \$IMWhr Total Projected Resign Costs - \$IMWhr Total Projected Resign Costs - \$IMWhr Summary of (CPA Billable Power Costs - Grand Total Projected CRPA Billable Costs	110,00000 =11019, 00010 4/11111111												
Projected Apraints and a General Cesta (ICPA Component B) Projected Apraints and and Center and Cesta (ICPA Component B) Projected Taxes (ICPA Component C) Projected Taxes (ICPA Component A) Projected Taxes (ICPA Component A) Projected Taxes (ICPA Component C) Projected Data (ICPA Component C) Projected Non-Operating Cost (ICPA Component C) Projected Non-Ope	Generation Operating Costs (Demand Charge)												
Projected Administration and General Coats (ICPA Component B) Projected Tasse (ICPA Component C) Projected Total Generation Operating Costs (DePA Component S, B, C, & D) Projected Total Generation Operating Costs (Demand Charge) - \$MWhr Projected Total Generation Osts (Energy and Operating Costs) - \$MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Transmission operating Costs (Demand Charge) Projected Transmission and Dispatch Costs (DePA Component B) Projected Transmission and Dispatch Costs (DePA Component B) Projected Transmission and Dispatch Costs (DePA Component B) Projected Transmission osts Non-Operating Cost (Demand Charge) Projected Transmission Costs Non-Operating Cost (Demand Charge) Projected Dest Expense and Short Term Dest Costs (DePA Component A) Projected Dest Expense and Short Term Dest Costs (DePA Component A) Projected Projected Monding Costs (DePA Component B) Projected Non-Operating Costs - \$MWhr Total Projected Non-Operating Costs - \$MWhr Summary of ICPA Billable Power Costs Grand Total Projected Demand Costs													
Projected Taxes (CPA Component C) Projected Rose (CSOS (ICPA Component C) Projected Generation Operating Costs (Denand Charge) Projected Generation Operating Costs (Denand Charge) Projected Generation Costs (Energy and Operating Costs) - \$MWhr Transmission Costs Transmission Operating Costs (Denand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Transmission Costs (Denand Charge) Projected Transmission Costs - \$MWhr Projected Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Projected Long-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Non-Operating Costs - \$MWhr Total Projected Non-Porenting Costs - \$MWhr Total Projected Non-Porenting Costs - \$MWhr Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected ICPA Billable Costs													
Projected Great (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Benand Charge) - S/MWhr Transmission Costs Transmission Operating Costs (Benand Charge) Projected Transmission Operating Costs (Benand Charge) Projected Armanission and Dispatch Costs (Demand Charge) Projected Transmission and Dispatch Costs (CPA Component A) - Transmission Projected Transmission and Dispatch Costs (CPA Component B) - Transmission Projected Transmission costs Projected Transmission Costs - S/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Detit Expense and Silont From Dath Costs (CPA Component A) Projected Postretement Benefic Obligation (CPA Component E) Projected Non-Demand Costs (CPA Component E) Projected Non-Production Demand Costs (CPA Component E) Total Projected Non-Poreating Costs - S/MWhr Total Projected Non-Poreating Costs - S/MWhr Total Projected Postretement Benefic Obligation (CPA Component E) Summary of ICPA Billable Power Costs Grand Total Projected Benego Costs Grand Total Projected Demand Costs													
Trais Projected Generation Operating Costs (Demand Charge) - \$\frac{t}{N}Whr} Projected Total Generation Costs (Energy and Operating Costs) - \$\frac{t}{N}Whr} Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Annual Capital Improvement Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs - \$\frac{t}{N}Whr} Non-Operating Costs (Debt and Obligations) Non-Operating Costs (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) - Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) - Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) - Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) - Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) - Projected Postreterment Benefit Obligation (ICPA Component B) - Total Projected Non-Poperating Costs - \$\frac{t}{N}Whr Total Projected Non-Operating Costs - \$\frac{t}{N}Whr Total Projected Non-Operating Costs - \$\frac{t}{N}Whr Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected General Costs Grand Total Projected Costs													
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Farm Debt Costs (ICPA Component A) Projected Debt Expense and Short-Farm Debt Costs (ICPA Component A) Projected Post eletiment Benefit Obligation (ICPA Component F) Projected Post eletiment Benefit Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Projected Non-Operating Costs - \$/MWhr Summary of ICPA Billable Power Costs Grand Total Projected Brangy Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs													
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Administration and General Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Farm Debt Costs (ICPA Component A) Projected Debt Expense and Short-Farm Debt Costs (ICPA Component A) Projected Post eletiment Benefit Obligation (ICPA Component F) Projected Post eletiment Benefit Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Projected Non-Operating Costs - \$/MWhr Summary of ICPA Billable Power Costs Grand Total Projected Brangy Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs													
Transmission Costs Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs. (ICPA Component IA) - Transmission Projected Transmission and Observed Costs (ICPA Component B) Projected Transmission and Costs (ICPA Component B) Projected Transmission Costs Projected Transmission Costs Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Debt and Obligations) Non-Operating Cost (Debt and Obligations) Non-Operating Cost (Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component E) Projected Debt Expense and Short-Term Debt Costs (ICPA Component E) Projected Debt Costs (ICPA Component E) Projected Debt Debt Costs (ICPA Component E) Projected Debt Debt Debt Debt Debt Debt Debt Debt	Projected Generation Operating Costs (Demand Charge) - \$/MWhr												
Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Ostapath Costs (ICPA Component B) - Transmission Projected Transmission Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations)	Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr												
Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Ostato (Cost Component B) - Projected Administration and General Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$MWhr Non-Operating Costs (Debt and Obligations)	Transmission Costs												
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and General Costs (ICPA Component B) - Transmission Projected Transmission Costs - SiMWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component E) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Decommissioning and Demoition Obligation (ICPA Component A, E, & F) Projected Decommissioning and Demoition Obligation (ICPA Component B, E, & F) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs	1141131111331011 00313												
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Separal Costs (ICPA Component B) - Transmission Projected Transmission Costs (ICPA Component B) - Transmission Projected Transmission Costs - \$\frac{1}{2}\text{Transmission}\text{ Projected Transmission Costs} Non-Operating Cost (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Debt Expense and Short-Term Debt Costs (ICPA Component B) Projected Postretiement Benefit Obligation (ICPA Component E) Projected Postretiement Benefit Obligation (ICPA Component E) Projected Postretiement Benefit Obligation (ICPA Component E) Total Projected Non-Production Demand Costs (ICPA Component A, E, & F) Projected Non-Operating Costs - \$\frac{1}{2}\text{MWhr} Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Energy Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs	Transmission Operating Costs (Demand Charge)												
Projected Transmission and Dispatch Costs (ICPA Component B) - Transmission Projected Total Transmission Costs Projected Total Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge)													
Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component E) Projected Destretiment Benefit Obligation (ICPA Component E) Projected Decommissioning and Demoition Obligation (ICPA Component F) Total Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs													
Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component E) Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Projected Non-Operating Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs Grand Total Projected ICPA Billable Costs													
Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component S, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Demand Costs	Projected Total Transmission Costs												
Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Postretirement Benefit Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Component S, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Demand Costs	Projected Transmission Costs - \$/MWhr												
Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demoiltion Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs	•												
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Dept Expense and Short-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs	Non-Operating Costs (Debt and Obligations)												
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Dept Expense and Short-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demotition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs													
Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs Grand Total Projected Demand Costs													
Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Total Billable Costs (Energy and Demand Charge) Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs	Projected Non-Operating Costs - \$/MWhr												
Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs	Total Billable Costs (Energy and Demand Charge)												
Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs													
Grand Total Projected ICPA Billable Costs													
Projected Billable Costs (Energy and Demand) - \$/MWhr	Orania Total Frojectou for A Diliable Costs												
	Projected Billable Costs (Energy and Demand) - \$/MWhr												

CONFIDENTIAL INFORMATION REDACTED

Ohio Valley Electric Projected Inter-Company Power Agreeme Calendar Year in thousands of

in thousands of		
		_
	<u>Nov</u>	Dec
Generation Sales		
Estimated Delivered Power Sales from OVEC Generation (MWhr)		
, ,		
Generation Costs (Energy and Generation Operating Costs)		
Ocheration Costs (Ellergy and Generation Operating Costs)		
F 21	İ	
Energy Charge		
Projected Coal Cost (delivered)		
Projected Allowance Cost (based on projected weighted average inventory)		
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)		
Total Projected Energy Costs		
Policy of France Octor AMBUR.		
Projected Energy Costs - \$/MWhr		
Concretion Operating Costs (Demand Charge)	1	
Generation Operating Costs (Demand Charge)		
Projected Annual Capital Improvement Costs (ICPA Component A)		
Projected Operation and Maintenance Costs (ICPA Component B)		
Projected Administration and General Costs (ICPA Component B)		
Projected Taxes (ICPA Component C)		
Projected ROE Costs (ICPA Component D)		
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)		
Desirated Commention Commentions Conta (Desirand Channel) (\$1888/b)		
Projected Generation Operating Costs (Demand Charge) - \$/MWhr		
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr		
1 Tojected Total Generation Gosts (Energy and Operating Gosts) - will will		
Transmission Costs		
<u>Transmission Costs</u>		
	1	
Transmission Operating Costs (Demand Charge)		
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission		
Projected Transmission and Dispatch Costs (ICPA Component B)		
Projected Administration and General Costs (ICPA Component B) - Transmission		
Projected Total Transmission Costs		
Projected Transmission Costs - \$/MWhr		
Non-Operating Costs (Debt and Obligations)		
	1	
Non-Operating Cost (Demand Charge)		
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)		
Projected Long-Term Debt Costs (ICPA Component A)		
Projected Postretirement Benefit Obligation (ICPA Component E)		
Projected Decommissioning and Demolition Obligation (ICPA Component F)		
Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)		
Projected Non-Operating Costs - \$/MWhr		
· · · · · · · · · · · · · · · · · · ·		
Total Billable Costs (Energy and Demand Charge)		
. C.m. E.manie Cotte (Energy und Bonnand Ondrigo)		
Summary of ICPA Billable Power Costs		
•		
Grand Total Projected Energy Costs Grand Total Projected Demand Costs		
Grand Total Projected ICPA Billable Costs		
Grana Total Trojectou for A Dillable Costs		

CONFIDENTIAL INFORMATION REDACTED

Projected Billable Costs (Energy and Demand) - \$/MWhr

Case No. 2021-00393 Attachment 7 to Response to SC-1 Question No. 17 Page 2 of 2 Arbough

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Calendar Year 2021

in thousands of dollars Budget Projected Actual Actual Actual Actual Actual 2021 Apr May **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge)** Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs **Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs**

CONFIDENTIAL INFORMATION REDACTED

Projected Billable Costs (Energy and Demand) - \$/MWhr

Projected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Calendar Year 2022

in thousands of dollars Budget Projected 2022 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge)** Summary of ICPA Billable Power Costs **Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs**

CONFIDENTIAL INFORMATION REDACTED

Projected Billable Costs (Energy and Demand) - \$/MWhr

'rojected Inter-Company Power Agreement (ICPA) Billable Cost Summary

Calendar Year 2023

in thousands of dollars Budget Projected 2023 2023 **Generation Sales** Estimated Delivered Power Sales from OVEC Generation (MWhr) Generation Costs (Energy and Generation Operating Costs) **Energy Charge** Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) **Total Projected Energy Costs** Projected Energy Costs - \$/MWhr Generation Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D) Projected Generation Operating Costs (Demand Charge) - \$/MWhr Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr **Transmission Costs** Transmission Operating Costs (Demand Charge) Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs Projected Transmission Costs - \$/MWhr Non-Operating Costs (Debt and Obligations) Non-Operating Cost (Demand Charge) Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F) Projected Non-Operating Costs - \$/MWhr **Total Billable Costs (Energy and Demand Charge)** Summary of ICPA Billable Power Costs Grand Total Projected Energy Costs

CONFIDENTIAL INFORMATION REDACTED

Grand Total Projected Demand Costs
Grand Total Projected ICPA Billable Costs

Projected Billable Costs (Energy and Demand) - \$/MWhr

Case No. 2021-00393
Attachment 10 to Response to SC-1 Question No. 17
Page 1 of 1
Arbough

in thousands of dollars

	2022	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>
Generation Sales					
Estimated Delivered Power Sales from OVEC Generation (MWhr) Projected Energy Use Factor % Projected Net Capacity Factor %					
Generation Costs (Energy and Generation Operating Costs)					
Energy Charge					
Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs					
Projected Energy Costs - \$/MWhr					
Generation Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)					
Projected Generation Operating Costs (Demand Charge) - \$/MWhr					
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr					
<u>Transmission Costs</u>					
Transmission Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - <i>Transmission</i> Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - <i>Transmission</i> Projected Total Transmission Costs					
Projected Transmission Costs - \$/MWhr					
Non-Operating Costs (Debt and Obligations)					
Non-Operating Cost (Demand Charge)					
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)					
Projected Non-Operating Costs - \$/MWhr					
Total Billable Costs (Energy and Demand Charge)					
Summary of ICPA Billable Power Costs					
Grand Total Projected Energy Costs					
Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 8,750,000 MWhrs					
Critical Assumptions:					

•

Forecast assumes ICPA termination is 6/30/2040.

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040 Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted in 2021.

Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Calendar Years 2022 - 2040

III tilousalius oi uollais	2027	2028	2029	2030	2031
Generation Sales	2027	2020	2023	2030	2001
Estimated Delivered Power Sales from OVEC Generation (MWhr)					
Projected Energy Use Factor % Projected Net Capacity Factor %					
Generation Costs (Energy and Generation Operating Costs)					
Energy Charge					
Projected Coal Cost (delivered)					
Projected Allowance Cost (based on projected weighted average inventory) Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales) Total Projected Energy Costs					
Projected Energy Costs - \$/MWhr					
Generation Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C) Projected ROE Costs (ICPA Component D) Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)					
Projected Generation Operating Costs (Demand Charge) - \$/MWhr					
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr					
<u>Transmission Costs</u>					
Transmission Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission Projected Transmission and Dispatch Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs					
Projected Transmission Costs - \$/MWhr					
Non-Operating Costs (Debt and Obligations)					
Non-Operating Cost (Demand Charge)					
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A) Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F) Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)					
Projected Non-Operating Costs - \$/MWhr					
Total Billable Costs (Energy and Demand Charge)					
Summary of ICPA Billable Power Costs					
Grand Total Projected Energy Costs Grand Total Projected Demand Costs Grand Total Projected ICPA Billable Costs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 8,750,000 MWhrs					
Critical Assumptions:					

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040 Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted in 2021. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period.

Case No. 2021-00393

Attachment 11 to Response to SC-1 Question No. 17

Forecast assumes ICPA termination is 6/30/2040.

Calendar Years 2022 - 2040 in thousands of dollars

in triousands of donars	2032	2022	2024	2035	2036
Generation Sales	<u>2032</u>]	<u>2033</u>	<u>2034</u>	<u>2035</u>	<u>2036</u>
Estimated Delivered Power Sales from OVEC Generation (MWhr)					
Projected Energy Use Factor %					
Projected Net Capacity Factor % Generation Costs (Energy and Generation Operating Costs)					
Generation Costs (Energy and Generation Operating Costs)	_				
Energy Charge					
Projected Coal Cost (delivered) Projected Allowance Cost (based on projected weighted average inventory)					
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)					
Total Projected Energy Costs					
Projected Energy Costs - \$/MWhr					
Generation Operating Costs (Demand Charge)					
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes					
Projected Operation and Maintenance Costs (ICPA Component B)					
Projected Administration and General Costs (ICPA Component B) Projected Taxes (ICPA Component C)					
Projected ROE Costs (ICPA Component D)					
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)					
Projected Generation Operating Costs (Demand Charge) - \$/MWhr					
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr					
<u>Transmission Costs</u>					
Transmission Operating Costs (Demand Charge)	1				
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission					
Projected Transmission and Dispatch Costs (ICPA Component B)					
Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs					
·					
Projected Transmission Costs - \$/MWhr					
Non-Operating Costs (Debt and Obligations)					
Non-Operating Cost (Demand Charge)					
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)					
Projected Long-Term Debt Costs (ICPA Component A) Projected Postretirement Benefit Obligation (ICPA Component E)					
Projected Decommissioning and Demolition Obligation (ICPA Component F)					
Total Projected Non-Production Demand Costs (ICPA Components A, É, & F)					
Projected Non-Operating Costs - \$/MWhr					
Total Billable Costs (Energy and Demand Charge)					
Summary of ICPA Billable Power Costs					
Grand Total Projected Energy Costs Grand Total Projected Demand Costs					
Grand Total Projected ICPA Billable Costs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,750,000 MWhrs					
Projected Billable Costs (Energy and Demand) - \$/MWhr at 8,750,000 MWhrs					
Critical Assumptions:					_
antion vocatilation					

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040 Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted in 2021. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period. Forecast assumes ICPA termination is 6/30/2040.

Calendar Years 2022 - 2040 in thousands of dollars

	<u>2037</u>	<u>2038</u>	<u>2039</u>	<u>2040</u>
Generation Sales				
Estimated Delivered Power Sales from OVEC Generation (MWhr)				
Projected Energy Use Factor % Projected Net Capacity Factor %				
Generation Costs (Energy and Generation Operating Costs)				•
Energy Charge				
Projected Coal Cost (delivered)				
Projected Allowance Cost (based on projected weighted average inventory)				
Projected Other Fuel-Related Costs (reagents, fuel oil & coal handling less byproduct sales)				
Total Projected Energy Costs				
Projected Energy Costs - \$/MWhr				
Generation Operating Costs (Demand Charge)				
Projected Annual Capital Improvement Costs (ICPA Component A) - Includes				
Projected Operation and Maintenance Costs (ICPA Component B) Projected Administration and General Costs (ICPA Component B)				
Projected Taxes (ICPA Component C)				
Projected ROE Costs (ICPA Component D)				
Total Projected Generation Operating Costs (ICPA Components A, B, C, & D)				
Projected Generation Operating Costs (Demand Charge) - \$/MWhr				
Projected Total Generation Costs (Energy and Operating Costs) - \$/MWhr				
<u>Transmission Costs</u>				
Transmission Operating Costs (Demand Charge)				
Projected Annual Capital Improvement Costs (ICPA Component A) - Transmission				
Projected Transmission and Dispatch Costs (ICPA Component B)				
Projected Administration and General Costs (ICPA Component B) - Transmission Projected Total Transmission Costs				
Projected Transmission Costs - \$/MWhr				<u> </u>
Non-Operating Costs (Debt and Obligations)				
Non-Operating Cost (Demand Charge)				
Projected Debt Expense and Short-Term Debt Costs (ICPA Component A)				
Projected Long-Term Debt Costs (ICPA Component A)				
Projected Postretirement Benefit Obligation (ICPA Component E) Projected Decommissioning and Demolition Obligation (ICPA Component F)				
Total Projected Non-Production Demand Costs (ICPA Components A, E, & F)				
Projected Non-Operating Costs -\$/MWhr				
Total Billable Costs (Energy and Demand Charge)				
Summary of ICPA Billable Power Costs				
Grand Total Projected Energy Costs				
Grand Total Projected Demand Costs				
Grand Total Projected ICPA Billable Costs				
Projected Billable Costs (Energy and Demand) - \$/MWhr at 9,750,000 MWhrs				
Projected Billable Costs (Energy and Demand) - \$/MWhr at 10,750,000 MWhrs				
Projected Billable Costs (Energy and Demand) - \$/MWhr at 8,750,000 MWhrs				
Critical Assumptions:				

Long-Term Debt costs projection assumes repayment of 2017A \$33M annually starting in 2021, assumes \$120 M debt reserve used to pay debt service 2037-2040 Accelerated Decommissioning and Demolition (D&D) Costs due to updated CCR rule for pond closures, updated D&D study will be conducted in 2021. Generation Sales assumes Clifty Unit 6 minimal operation during Ozone period. Forecast assumes ICPA termination is 6/30/2040.

The entire attachment is Confidential and provided separately under seal.