### COMMONWEALTH OF KENTUCKY

#### BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:		
THE ELECTRONIC APPLICATION OF JACKSON PURCHASE ENERGY CORPORATION FOR A GENERAL ADJUSTMENTOF RATES AND OTHER GENERAL RELIEF	) ) )	Case No. 2021-00358

# REBUTTAL TESTIMONY OF GREG GRISSOM, PRESIDENT AND CHIEF EXECUTIVE OFFICER, ON BEHALF OF JACKSON PURCHASE ENERGY CORPORATION

Filed: February 17, 2022

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THE ELECTRONIC APPLICATION OF ) JACKSON PURCHASE ENERGY ) CORPORATION FOR A GENERAL ) ADJUSTMENT OF RATES AND OTHER ) GENERAL RELIEF )	Case No. 2021-00358
VERIFICATION OF GREG GR	ISSOM
COMMONWEALTH OF KENTUCKY )  COUNTY OF McCRACKEN )	
Greg Grissom, President and Chief Executive Officorporation, being duly sworn, states that he has supervise Testimony in the above-referenced case and that the matters a and accurate to the best of his knowledge, information and belief Greg Griss	ed the preparation of his Rebuttal and things set forth therein are true ef, formed after reasonable inquiry.
The foregoing Verification was signed, acknowledged a day of February 2022, by Greg Grissom.  Commission expire	lik ,

- 1 Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.
- 2 A. My name is Greg Grissom and I serve as President and Chief Executive Officer of Jackson
- 3 Purchase Energy Corporation ("Jackson Purchase" or the "Cooperative"). My business
- 4 address is 6525 U.S. Highway 60 W., Paducah, Kentucky 42001.
- 5 Q. ARE YOU THE SAME INDIVIDUAL THAT SPONSORED DIRECT TESTIMONY
- 6 IN THIS CASE?
- 7 A. Yes.
- 8 Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?
- 9 A. The purpose of my rebuttal testimony is to respond to the Direct Testimony of Mr. Lane
- 10 Kollen ("Kollen Direct") on behalf of the Office of the Attorney General of the
- 11 Commonwealth of Kentucky ("AG"). Specifically, I explain why the AG's claims
- regarding Jackson Purchase's vegetation management are completely baseless and should
- be rejected by the Commission.
- 14 Q. IN KOLLEN DIRECT PAGES 19-27, THE AG CLAIMS THAT THE PROPOSED
- 15 ADJUSTMENT FOR RIGHT OF WAY ("ROW") EXPENSE IS EXCESSIVE AND
- 16 MAKES SEVERAL RECOMMENDATIONS REGARDING THIS ISSUE. HOW
- 17 DO YOU BROADLY RESPOND TO THIS CLAIM?
- 18 A. Overall, the claims made by the AG on this issue are incorrect and unsupported. The
- 19 Commission should not place any weight on the AG assertions when it decides the issue
- of Jackson Purchase's proposed pro forma adjustment for vegetation management. I
- discuss each of the AG's assertions and recommendations in turn below.
- 22 Q. IN KOLLEN DIRECT PAGES 26-27, THE AG MAKES FIVE
- 23 RECOMMENDATIONS ON ROW MANAGEMENT. THE AG FIRST

# RECOMMENDS THAT THE COMMISSION INITIATE A FOCUSED MANAGEMENT AUDIT TO ADDRESS THE ROW MANAGEMENT PROCESS AT THE COMPANY. IS THIS RECOMMENDATION REASONABLE?

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No. A focused management audit on this subject would be excessive, unnecessary, and a waste of Commission and Company resources. The recommendation itself is baseless and is arguably intended to dramatize and exaggerate in order to obtain advantage on a fairly routine pro forma adjustment issue. Cooperatives across the state are seeing large increases in vegetation management expense. This is not an isolated issue to Jackson Purchase.<sup>1</sup> The vendor that opted out of the Jackson Purchase contract in this volatile labor market is a very trusted and dependable ROW contractor in the industry. The contract price per mile for this four-year contract was unsustainable for the contractor and was well below market. In prior years both utilities and ROW contractors favored multi-year contracts because of the continuity of service and certainty of price which they provided. However, in the past two to three years ROW contractors began rejecting such contracts because of significant problems in worker availability and extraordinary price volatility seen in essential expense items like fuel, equipment and labor largely created by effects of the COVID-19 pandemic on the macro economy. Such contractors now almost universally favor one-year contracts with annual rebidding to account for this price volatility. After soliciting and receiving bids from other ROW contracting companies, including the current contractor, Jackson Purchase confirmed that the ROW contractor was still providing a reasonable value to Jackson Purchase and its members even under the new pricing structure. Following ROW contract re-bidding this contractor has continued to be the lowest bidder and has made good

<sup>&</sup>lt;sup>1</sup> Examples are provided in the Rebuttal Testimony of John Wolfram.

progress in ROW trimming. Because of this, and the fact that there were no other reasonable ROW contractor alternatives, Jackson Purchase did not pursue damages following the contractor's decision to opt out of the prior ROW contract. Collectively, these events and the final result are very similar to what occurs in multi-year service or commodity-based contracts (such as for the purchase of fuel for electricity generation) that contain reopeners or other mechanisms allowing for re-pricing of the respective service or commodity during the term of the contract. For these reasons, the Commission should reject the AG's recommendation to initiate a focused management audit.

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- SECOND, THE AG RECOMMENDS THAT THE COMMISSION REJECT THE PROPOSED ROW EXPENSE ADJUSTMENT ON THE GROUNDS THAT IT IS INSUFFICIENTLY SUPPORTED. IS THIS CORRECT?
- No. Jackson Purchase had an incredibly low rate per mile in the previous right of way A. contract. This made any subsequent market true-up appear artificially excessive. Jackson Purchase provided the bids it received for 2021 work in Exhibit JRW-4. Additionally, more recent bids received for several circuits to be cut in 2022 averaged \$10,995 per mile for 366 total miles. Please reference this information in Jackson Purchase's response to PSC 2-20. Jackson Purchase solicits many bids for right-of-way management and due to market uncertainty, most vendors only give time and material bids. All of this support is in the record in this case, and the AG's claims of insufficient support are simply wrong.
- Q. THIRD, THE AG RECOMMENDS THAT THE COMMISSION AUTHORIZE AN INCREASE IN ROW EXPENSE BASED ON THE COMPANY'S ACTUAL COST OF \$5,665 PER CIRCUIT MILE IN 2020 AND ASSUMING THE COMPANY WILL

### TRIM 358 MILES PER YEAR. HOW DO YOU RESPOND TO THIS

#### **RECOMMENDATION?**

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The Commission should reject this recommendation. Assertion of the \$5,665 per circuit mile price is another example of an arbitrary, unsupported recommendation by the AG. It is universally recognized that costs for vegetation management practices are increasing almost exponentially around the nation and in Kentucky due to inflation and market conditions. The suggestion that Jackson Purchase should only be allowed 2020 rates is arbitrary and does not consider current labor and market conditions. The AG underestimates the importance of proper clearing of right of way. Safely providing reliable power to our 30,000 members is of the utmost importance to Jackson Purchase. Skimping on proper ROW clearing can have drastic impacts to outage durations and service interruptions, raise overtime cost and reduce safety to our employees, contractors and our membership. The membership of Jackson Purchase deserves the same safe, reliable service that Kentuckians expect in Lexington, Louisville and other parts of the state. Unfortunately, in today's post-pandemic business environment of labor shortages, everincreasing inflation on wages and essential goods, services and commodities, the cost and terms of conducting business have dramatically changed. Jackson Purchase is certainly not immune to these market forces and because ROW management is such a significant cost-driver for electric utilities, especially those that are comparatively small and located in rural areas, the pain of substantial cost increases is more acute.

## Q. FOURTH, THE AG RECOMMENDS THAT THE COMMISSION DIRECT THE COMPANY TO UILITIZE RESERVE ACCOUNTING FOR THE ALLOWED

- 1 ROW MAINTENANCE EXPENSE. IS THIS A REASONABLE
- 2 **RECOMMENDATION?**
- 3 A. No. The reasons for this are described in the Rebuttal Testimony of John Wolfram.
- 4 Q. FIFTH, THE AG RECOMMENDS THAT THE COMMISSION MONITOR THE
- 5 COMPANY'S ONGOING PERFORMANCE ON ROW MANAGEMENT
- 6 THROUGH QUARTERLY REPORTS, NOTIFICATIONS, AND ACTION PLANS.
- 7 IS THIS A REASONABLE RECOMMENDATION?
- 8 A. No. As I noted before, the AG claims about this issue are overly dramatized and
- 9 unfounded. Any monitoring, reporting, notification, or action plan requirements are
- unwarranted and would be a waste Commission and Company resources. As previously
- stated, rising inflation and market pressures have increased vegetation management costs
- across the state and country. Thus, this is a problem for many cooperatives to manage, not
- an isolated event at Jackson Purchase. The Commission should reject this
- 14 recommendation.
- 15 Q. DOES THIS CONCLUDE YOUR TESTIMONY?
- 16 A. Yes.