

**COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION**

In the matter of:)
)
IN THE MATTER OF THE APPLICATION OF COLUMBIA)
GAS OF KENTUCKY, INC. TO EXTEND ITS GAS COST IN-) Case No. 2020-00378
CENTIVE ADJUSTMENT PERFORMANCE BASED RATE)
MECHANISM.)

**PREPARED DIRECT TESTIMONY OF
BRAD STUCK
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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NOVEMBER 30, 2020

Attorney for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

PREPARED DIRECT TESTIMONY OF BRAD STUCK

1 **Q: Please state your name and business address.**

2 A: My name is Michael B. (Brad) Stuck and my business address is 290 W Na-
3 tionwide Blvd, Columbus, OH 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I work for the NiSource Corporate Services Company as Director, Supply
7 Development. My principal responsibilities include negotiating pipeline
8 capacity contracts, participating in proceedings and other matters before
9 the Federal Energy Regulatory Commission ("FERC"), supervising gas
10 supply purchases, interstate pipeline nominations and invoice reconcilia-
11 tions, and evaluating and developing potential non-traditional supply op-
12 tions such as renewable natural gas and commercial opportunities relating
13 to shale gas resources, in particular relating to the Marcellus and Utica
14 Shales. I perform the services and responsibilities on behalf of Columbia
15 Gas of Kentucky, Inc. ("Columbia" or the "Company") and Columbia's
16 natural gas distribution affiliates in Indiana (excluding gas purchases),
17 Pennsylvania, Maryland, Ohio, and Virginia.

18

19 **Q: What is your educational background?**

1 A: I graduated from the University of Kentucky where I earned a Bachelor of
2 Science in Mechanical Engineering.

3

4 **Q: What is your employment history?**

5 A: I have worked at NiSource for 28 years in various roles. I started at Co-
6 lumbia Gas of Kentucky in 1992 as an Industrial Marketing Engineer. In
7 1994, I took a corporate role as an Industrial Sales Consultant located in
8 Columbus. I returned to Columbia Gas of Kentucky in 1997 as an Opera-
9 tions Engineer and took a leadership role as Senior Engineer in 2003. In
10 2005, I took a corporate role as the Leader, Gas Systems Planning and later
11 promoted to the Manager, Gas Systems Planning in 2013. In 2015, I started
12 in the Energy Supply & Optimization department as the Director, Gas
13 Control. Since April of 2020, I have been working in my current role as the
14 Director, Supply Development.

15

16 **Q: Have you previously testified before the Kentucky Public Service**
17 **Commission?**

18 A: No.

1 **Q: What is the purpose of your testimony in this proceeding?**

2 A: The purpose of my testimony is to provide information to support the re-
3 newal of the Performance Based Rate-Making ("PBR") mechanism.

4

5 **Q: Have you had an opportunity to review the testimony of Michael An-
6 derson filed on January 3, 2020 in Case No. 2017-00453?**

7 A: Yes.

8

9 **Q: Do you agree with the representations made by Mr. Anderson?**

10 A: Yes and I hereby incorporate by reference his testimony attached hereto as
11 Attachment A.

12

13 **Q: Please describe the Company's PBR Mechanism.**

14 A: In Case No. 2014-00350 the Kentucky Public Service Commission ("Com-
15 mission") approved Columbia's PBR Mechanism which is comprised of
16 three components: (a) a monthly Gas Cost Incentive ("GCI"); (b) an Off-
17 System Sales Incentive ("OSI"); and (c) the Transportation Cost Incentive
18 ("TCI"). The GCI compares Columbia's actual natural gas purchase costs
19 during a given month against a basket of daily, weekly and monthly indi-
20 ces published for each pipeline on which Columbia purchases gas. Any

1 cost savings generated by Columbia are shared between Columbia and its
2 customers under a two-tiered structure with monthly savings of 0-2%
3 shared 70/30 in favor of the customers and savings over 2% shared 50/50.
4 Under the OSSI, all net revenues generated by Columbia from off-system
5 sales are shared under the same two-tiered structure as the GCI. Lastly,
6 the TCI is designed to capture and share between Columbia and its cus-
7 tomers any value realized by Columbia in negotiating capacity contracts
8 at rates less than the rates approved by the Federal Energy Regulatory
9 Commission ("FERC"). The TCI also captures the capacity release revenues
10 except for administrative and Rate Schedule SVAS capacity releases. The
11 TCI uses the same two-tiered structure sharing structure as the GCI and
12 OSSI.

13

14 **Q: Are you proposing any changes to the GCI mechanism?**

15 A: No. The use of three indices reflecting monthly, weekly and daily market
16 prices offer an effective benchmark to compare Columbia's performance
17 in purchasing supply over the course of a month. The use of the three in-
18 dices challenges the company to continually balance gas purchasing and
19 managing storage positions. Pricing patterns have occurred that have led
20 to negative performance in a given month that impacts both customers

1 and Columbia. Despite the challenges, Columbia has been able to pro-
2 vide gas cost savings to the customer and shareholders and, I recommend
3 to continue the GCI in its current form within the PBR.

4

5 **Q: Are you proposing any changes to the OSSI mechanism?**

6 A: I am not recommending any changes to the OSSI mechanism. Columbia
7 optimizes the assets and pursues sales opportunities under this mecha-
8 nism to create value for customers and shareholders I recommend to con-
9 tinue the OSSI in its current form.

10

11 **Q: Have there been any recent changes to the TCI component?**

12 A: Yes, in Case No. 2017-00453 the Commission replaced the FERC approved
13 tariff rate as the benchmark for two pipeline services. Columbia receives
14 service from two interstate pipelines connected to its system, Columbia
15 Gas Transmission Corporation (“TCO”) and Tennessee Gas Pipeline
16 (“Tennessee”). The Commission established the benchmark for service
17 under TCO’s Rate Schedule SST as a calculation using a gross-up percent-
18 age change using the Total FERC approved SST rate in effect April 2015 as
19 its starting point. This methodology was set out on page 10 of Judy
20 Cooper’s direct testimony on rehearing in Case No. 2017-00453 and is also

1 in her direct testimony in this case. The benchmark for service under
2 Tennessee's Firm Service Rate Schedule was set at Columbia's currently
3 negotiated discount rate of \$4.5835. These were the only services for
4 which benchmarks were modified.

5

6 **Q: What efforts, if any, is Columbia undertaking to impact transportation**
7 **costs to benefit customers?**

8 A: Columbia has participated in numerous discussions with TCO over the
9 past eight years striving to protect against erosion of discounted rates and
10 negative impacts to Columbia and its customers as TCO undertook mod-
11 ernization of its facilities and riders for cost recovery. More recently, TCO
12 chose to pursue a new modernization program in a Natural Gas Act Sec-
13 tion 4 general rate case filing at FERC in case RP20-1060. Columbia is ac-
14 tively involved in the proceedings of RP20-1060. The company has inter-
15 vened in the case, filed a protest of the rate case and submitted a motion
16 for summary rejection of the case. The company is also actively reviewing
17 TCO testimony, developing data requests, and reviewing responses to da-
18 ta request to minimize or eliminate elements of the rate case that have the
19 potential to add significant costs to the company and ultimately Colum-
20 bia's customers

1

2 **Q: What information have you found regarding discounts of Columbia Gas**
3 **Transmission capacity?**

4 A: I have researched publicly available information filed as part of RP20-1060
5 regarding TCO capacity contracts. My research shows that the company's
6 efforts places Columbia in a small minority of TCO shippers that have se-
7 cured discounts on Storage Service Transportation ("SST") capacity. CKY
8 is one of five TCO shippers that hold discounted SST contracts out of a to-
9 tal population of 48 shippers.

10

11 **Q: Are you proposing any changes to the TCI benchmark calculation?**

12 A: I am not proposing any changes for the benchmarks and support the con-
13 tinued use of the current benchmarks through March 31, 2024. The current
14 modified benchmarks have been in place less than 12 months and are ac-
15 ceptable to use during the proposed extension of the PBR.

16

17 **Q: Does this complete your Prepared Direct testimony?**

18 A: Yes.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION OF)
COLUMBIA GAS OF KENTUCKY, INC. TO)
EXTEND ITS GAS COST INCENTIVE)
MECHANISM AND ITS OFF-SYSTEM SALES)
AND CAPACITY RELEASE REVENUE)
SHARING MECHANISM.)

Case No. 2020-00378

CERTIFICATE AND AFFIDAVIT

The Affiant, Michael B. Stuck, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in the above-captioned matter, and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.

Michael B. Stuck

Michael B. Stuck

COMMONWEALTH OF KENTUCKY

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Michael B. Stuck on this 30th day of November, 2020.

Stefan Fink #598041

Notary Public

My Commission expires: 03/26/2022

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION)
OF COLUMBIA GAS OF KENTUCKY, INC.) Case No. 2017-00453
TO EXTEND ITS GAS COST INCENTIVE)
ADJUSTMENT PERFORMANCE BASED)
RATE MECHANISM.)

**PREPARED DIRECT TESTIMONY OF
MICHAEL D. ANDERSON
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

Brooke E. Wancheck,
Assistant General Counsel
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Columbus, Ohio 43215-0117
Telephone: (614) 460-5558
E-mail: bwancheck@nisource.com

Attorney for
COLUMBIA GAS OF KENTUCKY, INC.

January 3, 2020

PREPARED DIRECT TESTIMONY OF MICHAEL D. ANDERSON

1 **Q: Please state your name and business address.**

2 A: My name is Michael D. Anderson and my business address is 290 W. Na-
3 tionwide Blvd., Columbus, Ohio 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I work for NiSource Corporate Services Company as Director, Supply
7 Development. My principal responsibilities include negotiation of pipeline
8 capacity contracts; participation in proceedings and other matters before the
9 Federal Energy Regulatory Commission ("FERC"); supervision of gas
10 supply purchases, interstate pipeline nominations and invoice
11 reconciliations; and the evaluation, analysis and development of potential
12 non-traditional supply options such as landfill gas projects and commercial
13 opportunities relating to shale gas resources, in particular relating to the
14 Marcellus and Utica Shales. I perform these services and responsibilities on
15 behalf of Columbia Gas of Kentucky, Inc. ("CKY" or the "Company") and
16 CKY's natural gas local distribution affiliates in Kentucky, Pennsylvania,
17 Maryland, Massachusetts, Ohio and Virginia.

18

19 **Q: What is your educational background?**

1 A. I received a Bachelor of Science degree in Fuels Engineering from the
2 University of Utah in 1978. The Fuels Engineering curriculum consisted
3 primarily of chemical engineering studies with specific emphasis on
4 engineering analysis of conventional and synthetic fuel resources.

5

6 **Q: Please describe your employment history.**

7 A: From 1978 until 1982, I was employed by Marathon Oil and J. M. Huber
8 Corporation as a Petroleum Engineer in the Permian Basin of West Texas
9 and Southeast New Mexico. From 1982 through 1990, I was employed as
10 Petroleum Engineer, Engineering Manager and Manager of Gas Supply for
11 various subsidiaries of Texas Eastern Corporation ("Texas Eastern"). As
12 Petroleum Engineer and Engineering Manager, I was responsible for the
13 drilling and production department of Texas Eastern's Rocky Mountain
14 exploration and production operations. My direct responsibilities included
15 economic analysis, justification and management of drilling projects,
16 preparation and submission of regulatory permits and applications for
17 drilling, oversight of well completion operations, and oversight of
18 production operations including in-field gas gathering/treating projects. In
19 the position of Manager of Gas Supply, I was responsible for the analysis
20 and negotiation of new gas supplies for system supply use and the

1 renegotiation of existing gas-supply contracts to reduce contractual
2 obligations to purchase gas supplies for system supply use under take-or-
3 pay contracts.

4 I joined NiSource/Columbia in 1990, initially as Manager of Supply
5 Planning, advancing to Manager of Economic Analysis in 1993. On May 1,
6 1997, I was promoted to Director, Supply Planning and on May 1, 2010
7 named to my existing position of Director, Supply Development.

8

9 **Q: Have you previously testified before any regulatory commission?**

10 A: Yes, I have testified on numerous occasions before the public-utility com-
11 missions of Ohio, Kentucky, Pennsylvania, Maryland, Massachusetts and
12 Virginia.

13

14 **Q: What is the purpose of your testimony in this proceeding?**

15 A: The purpose of my testimony is to provide information on the Company's
16 continual efforts to reduce its pipeline demand charges and support the
17 Company's position regarding the basis from which the monthly demand
18 costs of its upstream pipeline capacity should be determined for purposes

1 of determining the Transportation Cost Index (“TCI”) of the Company’s
2 Performance-Based Rate (“PBR”) Mechanism.

3

4 **Q: Please describe the Company’s PBR Mechanism.**

5 A: In Case No. 2014-00350 the Kentucky Public Service Commission (“Com-
6 mission”) approved the Company’s PBR Mechanism which is comprised
7 of three components: (a) a monthly Gas Cost Incentive (“GCI”); (b) an Off-
8 System Sales Incentive (“OSSI”) Mechanism; and (c) the TCI. The GCI
9 compares the Company’s actual natural gas purchase costs during a given
10 month against a basket of daily, weekly and monthly indices published
11 for each pipeline on which the Company purchases gas. Any cost savings
12 generated by the Company are shared between the Company and its cus-
13 tomers under a two-tiered structure with monthly savings of 0-2% shared
14 70/30 in favor of the customers and savings over 2% shared 50/50. Under
15 the OSSI all net revenues generated by the Company from off-system sales
16 are shared under the same two-tiered structure as the GCI. Lastly, the TCI
17 is designed to capture and share between the Company and its customers
18 any value realized by the Company in negotiating capacity contracts at
19 rates less than the rates approved by the Federal Energy Regulatory
20 Commission (“FERC”).

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Q. What was the original term of the Commission’s order approving the Company’s PBR in Case No. 2014-00350?

A. The original term of the Commission’s order in Case No. 2014-00350 was April 1, 2015 through March 31, 2018.

Q. Has the Company filed to extend the PBR approved in Case No. 2014-00350?

A. Yes, the Company filed for a renewal and extension of its PBR in Case No. 2017-00453.

Q. Has that request been approved by the Commission?

A. Yes, the Commission approved with modification the Company’s request.

Q. Please describe the Commission’s modifications.

A. The Commission modified Columbia’s request in two primary areas: (a) changing the requested end date of the extension from March 31, 2023 to March 31, 2021; and (b) changing the TCI benchmark for two of the interstate pipelines from which Columbia takes service from the rates approved by the FERC to the current discount rates negotiated by the Com-

1 pany. And further adjusting the benchmark within the TCI for Colum-
2 bia's Storage Service Transportation ("SST") contract by adding a percent-
3 age gross-up factor that was indicated to be applied on the date of the Or-
4 der to reflect increases in the FERC approved rates.

5 **Q. What was the reasoning in the Commission's change in the TCI bench-**
6 **mark?**

7 A. The Commission indicated two primary reasons: (a) the rate for the Com-
8 pany's discounted SST capacity contract had not changed since at least
9 2010; and (b) the Commission's desire that the TCI incorporate a continu-
10 ing improvement when negotiating pipeline rates.

11

12 **Q. Have you any comments regarding the Commission's reasoning?**

13 A. Yes, I do. The fact that the discounted rate negotiated by Columbia has
14 not changed is directly related to the Company's ability to negotiate the
15 rate and preserve the discounted rate in light of increasing FERC rates.
16 Thus, the low rates have remained constant for the benefit of Columbia's
17 customers. Columbia's shareholders have also been able to share in the
18 results of the extra efforts undertaken by Columbia to bring this cost sav-
19 ings under the PBR. The Tennessee Gas Pipeline and Columbia Gas

1 Transmission Corporation (“TCO”)¹ negotiated discounts have enabled
2 the Company to secure the lowest rate possible and maintain reliability of
3 service in a very changing interstate pipeline environment. Beginning in
4 2012, TCO entered into negotiations with its customer base to implement a
5 system Modernization Program. TCO’s Modernization Program is de-
6 signed to provide a mechanism for TCO to invest in the modernization of
7 its interstate pipeline system through replacing bare steel and
8 cast/wrought iron pipeline sections, the replacement of outdated and inef-
9 ficient compressor systems, and restoration of late season storage deliver-
10 ability. TCO’s Modernization Program is now beginning its eighth year².
11 TCO’s Modernization Program calls for the Phase I investment of \$1.5 bil-
12 lion and Phase II investment of \$1.13 billion. Integral to TCO’s Moderni-
13 zation Program was the creation of a Capital Cost Recovery Mechanism
14 (“CCRM”) wherein TCO would begin to recover its Modernization Pro-
15 gram investment beginning February 1st of each year following the prior
16 year’s program investment. The CCRM is incorporated into TCO’s rates
17 as a FERC approved rider, or stated differently, as an increase to TCO’s

¹ TCO is a wholly owned subsidiary of TC Energy formerly known as TransCanada Pipelines, LP.

² TCO’s Modernization program to date has been comprised of two phases. Phase I included annual investments of approximately \$300 million per year for the years 2013-2017 and corresponding capital recovery periods of 2014-18. Phase II included roll-in of the unrecovered Phase I investments into base rates, storage investments totaling \$120 million and additional annual investments in pipeline and compressor replacement of approximately \$335 million per year for the years 2018-2020 and capital recovery period of 2019-2021.

1 base rates. The primary reason that the difference between the TCI
2 benchmark and the FERC approved TCO rates has grown, as identified by
3 the Commission, is the CCRM. Columbia worked tirelessly in the TCO
4 Modernization Program negotiations to ensure the continuing and im-
5 proving value of its discounted rate by assuring that its negotiated rate for
6 its SST capacity contracts did not become subject to the CCRM rider when
7 approved by FERC. The Company's efforts in TCO's Modernization Pro-
8 gram development served as the equivalent a lower rate and demonstrate
9 continual improvement in negotiating discounted transportation rates. If
10 not for the Company's efforts in the negotiations regarding TCO's Mod-
11 ernization Program, the cost of gas to customers would be greater. The
12 PBR has successfully incited the Company to aggressively seek and
13 achieve incremental benefits that produce gas cost savings for customers
14 while maintaining reliability of supply.

15 Lastly, the Commission reasoning appears to the Company as not recog-
16 nizing the significant changes that have occurred in the natural gas indus-
17 try since approval of its original PBR. These significant changes are cen-
18 tered on the discovery and development of immense natural gas resources
19 in the Marcellus and Utica Shales of the Appalachian Basin. Prior to this
20 discovery and development the natural gas that the Company used to

1 serve its customers originated in the Gulf Coast region. This gas moved
2 south to north on large interstate pipeline systems. Today, those same
3 pipelines move natural gas in the opposite, north to south direction. This
4 is critical to the understanding of the competitive nature of natural gas
5 pipelines serving the Company. Previously, local distribution companies
6 (“LDCs”), such as the Columbia companies, contracted for the majority of
7 capacity and pipeline companies competed for the LDCs business as it
8 represented the primary market for their services. Today, given the
9 changed supply environment, the primary customers of the pipelines
10 moving the Marcellus and Utica Shale supplies are natural gas producers.
11 Whereas previously the pipelines willingness to provide flexible services
12 was a part of their ability to negotiate with LDCs, the producers have no
13 such interest without significant incremental costs. Therefore, the competi-
14 tive environment has drastically changed.

15

16 **Q. Does the Company have a recommendation as to how the TCI bench-**
17 **mark should be set?**

18 A. Yes, Columbia continues to believe the FERC approved rates are the ap-
19 propriate benchmark for the TCI. Columbia also sees that the Commission
20 desires to encourage continual improvement when negotiating discounted

1 transportation rates. Recognizing the significant changes in the capacity
2 markets over the last several years, as noted above, Columbia submits that
3 the TCI benchmark for Tennessee Gas Pipeline should be the FERC ap-
4 proved tariff rate and the TCI benchmark for Columbia's SST contract
5 should be the FERC approved rate as of February 1, 2014, the year the PBR
6 was first authorized by the Commission.

7

8 **Q. Please describe how the Company arrives at the TCI benchmark for the**
9 **SST contract.**

10 A. Establishing the benchmark at this time and level recognizes the efforts
11 the Company made in managing the TCO Modernization negotiations for
12 its customers, as well as recognizing that time when changes to the natural
13 gas production and flow regimes, driven by increasing volumes of Mar-
14 cellus and Utica production, began affecting the competitive environment
15 for the Company that exists today. As noted earlier, the Company suc-
16 cessfully negotiated to avoid application of the TCO CCRM to its existing
17 discounted SST demand costs. In addition to avoiding CCRM costs, the
18 negotiations under TCO's Modernization Program Phase I established a
19 reset of TCO base rates. These rates were reduced from a prior level of
20 \$5.467 per Dth to \$4.83 per Dth. Establishing the TCI benchmark at \$4.83

1 per Dth and applying a percentage gross-up factor as described in the Tes-
2 timony of Columbia witness Cooper accomplishes the Commission goal of
3 continuous improvement as well as recognizes the changing competitive
4 environment.

5

6 **Q: Does this complete your Prepared Direct testimony?**

7 **A:** Yes, however, I reserve the right to file rebuttal testimony if necessary.