COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

,	
ELECTRIC COOPERATIVE CORPORATION FOR APPROVAL) OF MASTER POWER PURCHASE AND) SALE AGREEMENT AND TRANSACTIONS THEREUNDER)	CASE NO. 2018-00050
THE APPLICATION OF SOUTH KENTUCKY RURAL ELECTRIC COORER A TIVE CORROR A TION FOR A DRECOVAL 1	CASE NO. 2019 00050

Filed: May 7, 2018

1 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

- 2 A. My name is William Steven Seelye. My business address is 6001 Claymont Village
- 3 Drive, Suite 8, Crestwood, Kentucky 40014.

4 Q. BY WHOM AND IN WHAT CAPACITY ARE YOU EMPLOYED?

- 5 A. I am the managing partner for The Prime Group, LLC, a firm located in Crestwood,
- 6 Kentucky, providing consulting and educational services in the areas of utility regulatory
- support, revenue requirement analysis, cost of service studies, rate design and economic
- 8 analysis.

9 Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?

- 10 A. I am testifying on behalf of South Kentucky Rural Electric Cooperative Corporation
- 11 ("South Kentucky").

12 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

- 13 A. The purpose of my testimony is provide rebuttal addressing the positions taken in the
- direct testimony of the following intervenor witnesses in this proceeding: Anthony S.
- 15 Campbell on behalf of East Kentucky Power Cooperative, Inc. ("East Kentucky" or
- 16 "EKPC"); Michael McNalley on behalf of EKPC; Don Mosier on behalf of EKPC;
- William T. Prather on behalf of Farmers Rural Electric Cooperative; Carol Ann Fraley on
- behalf of Grayson Rural Electric Cooperative; and John Wolfram on behalf of EKPC's
- other Member Systems.

20 Q. PLEASE SUMMARIZE YOUR TESTIMONY.

- 21 A. South Kentucky is proposing to exercise its right to purchase power from an Alternate
- Source pursuant to Amendment No. 3 to Wholesale Power Contract Between East
- 23 Kentucky Power Cooperative, Inc. and South Kentucky Rural Electric Cooperative

Corporation ("Amendment 3"), dated October 23, 2003, and the Memorandum of Understanding and Agreement Regarding Alternate Power Sources ("MOU"), dated July 23, 2015. Under its proposed agreement to purchase power from an Alternate Source ("Proposed Transaction"), South Kentucky will purchase 58 MW of firm energy for 20 years.

There is no aspect of the Proposed Transaction that conflicts with Amendment 3 and the MOU. EKPC and each of its Member Systems agreed to Amendment 3 and the MOU, as executed. Amendment 3 and the MOU are a part of EKPC's filed tariffs, with the MOU affirmatively approved by the Kentucky Public Service Commission ("Commission") on December 18, 2015. As I discuss in my rebuttal testimony, the Commission has a long history of strictly enforcing the Filed Rate Doctrine, a fundamental principle of utility regulation that, in essence, requires a utility to adhere to its filed rates and tariffs. The Commission has called the Filed Rate Doctrine the "bedrock of utility rate regulation." EKPC and the intervenors' attempt to block South Kentucky's Proposed Transaction by encouraging the Commission to amend or cast aside Amendment 3 and the MOU plainly violates the Filed Rate Doctrine.

I also address the argument made by the intervenor witnesses that the Proposed Transaction should be refused because it could result in cost shifts to EKPC's other Member Systems. Cost shifts are a normal occurrence for all utilities. More importantly though for this proceeding, cost shifts do not constitute a reason to disqualify South Kentucky's Alternate Source transaction under Amendment 3 or the MOU. The intervenors argue that the transaction could create stranded costs that would have to be recovered through EKPC's rates. But such a possibility was fully recognized by the

parties when they negotiated the MOU and was specifically addressed in the agreement. Consequently, the *possibility* that South Kentucky's Proposed Transaction *could* result in the reallocation of stranded costs is irrelevant to the operation of Amendment 3 and the MOU.

Notwithstanding this irrelevance, I demonstrate in my rebuttal that the analyses of cost shifts performed by the intervenor witnesses are rudimentary and flawed. Specifically, the intervenors offer no analysis of the marginal cost impacts of the Proposed Transaction, instead relying on an overly-simplistic and flawed fixed cost approach. Economic impacts can only be analyzed by examining the effect of changes in demand on a utility's *marginal costs*. This is the approach that the Commission has endorsed in both integrated resource planning and the economic evaluation of demand-side management projects. Accordingly, the claims of cost shifts by intervenors are speculative at best.

South Kentucky is filing its application for approval of the Proposed Transaction pursuant to KRS 278.300(3), which requires the contract obligation to be for a lawful objective within the corporate duties of the utility, to serve a need for the transaction, and not to create wasteful duplication on South Kentucky's system. South Kentucky's Proposed Transaction meets all these requirements. It is not incumbent on South Kentucky to consider the impact of the Proposed Transaction on its wholesale supplier's operations, or the downstream effects of the supplier's possible response to the Proposed Transaction, if any.

Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND PROFESSIONAL BACKGROUND.

1 A. I received a Bachelor of Science degree in Mathematics from the University of Louisville 2 in 1979. I have also completed 54 hours of graduate level course work in Industrial 3 Engineering and Physics. From May 1979 until July 1996, I was employed by LG&E. 4 From May 1979 until December 1990, I held various positions within the Rate 5 Department of LG&E. In December 1990, I became Manager of Rates and Regulatory 6 Analysis. In May 1994, I was given additional responsibilities in the marketing area and 7 was promoted to Manager of Market Management and Rates. I left LG&E in July 1996 to form The Prime Group, LLC, with two other former employees of LG&E. Since 8 9 leaving LG&E, I have performed or supervised the preparation of cost of service and rate 10 studies for over 150 investor-owned utilities, rural electric distribution cooperatives, generation and transmission cooperatives, and municipal utilities. Therefore, including 11 12 my time at LG&E, I have almost 40 years of experience in the utility industry. In 13 addition. from 2012 through 2015, I was an instructor at Louisville's Walden School and a private tutor and instructor in advanced placement calculus, linear algebra, pre-calculus, 14 15 college algebra and differential equations. A more detailed description of my qualifications is included in Exhibit WSS-1. 16

17 Q. HAVE YOU EVER TESTIFIED BEFORE ANY STATE OR FEDERAL 18 REGULATORY COMMISSIONS?

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A. Yes. I have testified in over 70 regulatory and court proceedings in 13 different jurisdictions including the Kentucky Public Service Commission. I have testified on behalf LG&E, Kentucky Utilities Company ("KU"), Columbia Gas Company of Kentucky, Delta Natural Gas Company, and several other utilities in Kentucky. A listing of my testimony in other proceedings is included in Exhibit WSS-1.

1 Q. PLEASE DESCRIBE YOUR WORK AND TESTIMONY EXPERIENCE AS 2 THEY RELATE TO THE TOPICS ADDRESSED IN YOUR TESTIMONY?

- 3 Α. While working with tariffs and rates schedules for utilities in Kentucky and across the 4 United States, I have become intimately familiar with the Filed Rate Doctrine and with 5 the Commission's strict enforcement of the Filed Rate Doctrine in Kentucky. I have 6 written and supported the filing of rate schedules and special contracts for numerous 7 utilities in Kentucky and in other states. I also have in-depth personal experience with the Commission's longstanding practice of strictly enforcing filed special contracts. I 8 9 have negotiated, drafted, and filed numerous purchased power agreements and ownership 10 participation agreements on behalf of electric utilities. I have supported several electric 11 cooperatives that have entered into agreements to purchase power from Alternate 12 Sources. I have also performed marginal cost studies that have investigated the impact of 13 changes in load on utility cost structures. In fact, the first several times I testified before 14 this Commission in the early 1980s, I testified on the analysis of marginal cost of service.
- 15 Q. UNDER EKPC'S FILED TARIFF, IS SOUTH KENTUCKY PERMITTED TO
 16 ENTER INTO ITS PROPOSED AGREEMENT TO PURCHASE POWER FROM
 17 AN ALTERNATIVE SOURCE ("PROPOSED TRANSACTION").
- 18 A. Yes. Amendment 3 and the MOU permit South Kentucky to enter into the Proposed
 19 Transaction.
- 20 Q. IN THEIR TESTIMONY, DO ANY OF THE INTERVENOR WITNESSES
- 21 ASSERT THAT SOUTH KENTUCKY'S PROPOSED TRANSACTION
- 22 VIOLATES AMENDMENT 3 OR THE MOU?
- A. No. Mr. Campbell, EKPC's President and Chief Executive Officer, states that "EKPC

does not dispute that under the literal terms of the Amendment 3 and the MOU, South Kentucky is permitted to make this election subject, of course, to Commission approval." (*Direct Testimony of Anthony S. Campbell*, p. 24, lines 9-11.) Furthermore, nowhere in the testimonies of the other parties in this proceeding do any of the witnesses claim that South Kentucky's proposed transaction is not permitted under Amendment 3 or the MOU. For example, while Mr. Prather expresses regret that the Members should not have signed Amendment 3 and the MOU, nowhere in his testimony does he claim that South Kentucky's Proposed Transaction violates Amendment 3 or the MOU. Mr. Prather's comments about Amendment 3 and the MOU simply underscore the fact that South Kentucky's Proposed Transaction is consistent with the agreements that the EKPC's Members signed. Specifically, on page 8 of his testimony, Mr. Prather states:

But the signatories to [the MOU] were strongly motivated by a desire to settle the contentious and resource-intensive litigation regarding Alternative Source power that Grayson Rural Electric Cooperative was pursuing in the Grayson case, and other venues. (*Testimony of William T. Prather*, at p. 8, lines 4-6.)

Mr. Prather goes on to state:

Shame on us for not doing a better job of analyzing and understanding those agreements, and anticipating the consequences of a large cooperative electing most or all of its entitlements to Alternative Source power at a 100% load factor. (*Id.*, at p. 13, lines 10-12.)

Implicit in Mr. Prather's statements is the recognition that South Kentucky's Proposed Transaction is permitted under Amendment 3 and the MOU.

Q. HOW DID AMENDMENT 3 COME ABOUT?

A. Amendment 3 is an agreement that was put in place as part of an effort by EKPC to extend the term of its Wholesale Power Contracts from January 1, 2025, to January 1, 2041. (See, e.g., Testimony of Anthony S. Campbell, pp 3-4, beginning on line 21 of p.

3.) In return for EKPC's Members agreeing to extend their Wholesale Power Contracts for twenty years, EKPC agreed to provide each Member System certain rights to obtain a portion of its power requirements from a source or sources other than EKPC. Mr. Prather addresses the importance of this consideration in his testimony:

Amendment No. 3 was required in connection with an EKPC financing transaction to extend the term of the wholesale power contracts between EKPC and each of its members to match the maturity date of EKPC's new debt. The additional terms in Amendment No.3, allowing purchase by a distribution cooperative of alternately-sourced power, represent concessions EKPC had to make to induce all its members to agree to extension of the term of the wholesale power contracts. (*Id.*, at p.6, lines 10-15.)

Documents provided by EKPC in response to data requests in this proceeding support Mr. Prather's statement. For example, EKPC's CEO during the time period when Amendment 3 was negotiated stated in a letter to EKPC's Members that there were five Members who had "requested consideration of an off-system purchase allowance and a possible exit policy or clause." (See, e.g., Exhibit WSS-2.) South Kentucky was one of the five Members seeking the ability to acquire power from an Alternative Source. (*Id.* at p. 358.) Therefore, allowing Member Systems to acquire power from an Alternate Source under Amendment 3 was the consideration provided to at least five Members for agreeing to extend their Wholesale Power Contracts. Amendment 3 was thus a product of a quid pro quo type of exchange between EKPC (and RUS) and its Members. (In Latin, quid pro quo means "something for something".) In return for rights of the Members to install their own generation or purchase alternative sources of power from a party other than EKPC (the quid for EKPC) EKPC would receive an extension of its Wholesale Power Contracts (the *quo* for EKPC). Importantly, EKPC and all of EKPC's Members agreed to Amendment 3.

Q. HOW DID THE MOU COME TO EXIST?

- 2 A. The MOU was the result of an agreement reached between EKPC and each of its
- 3 Members to resolve a petition and complaint filed against EKPC by Grayson Rural
- 4 Electric Cooperative in Case No. 2012-00503 about the interpretation of Amendment 3.
- 5 The MOU is a document that was developed to clarify Amendment 3. EKPC and each
- 6 EKPC member system agreed to the MOU.

7 Q. IS THE MOU A PART OF EKPC'S FILED TARIFF?

- 8 A. Yes. On September 30, 2015, EKPC filed with the Commission fully-executed copies of
- 9 the MOU, which EKPC entered into with its 16 Members. Consequently, the MOU is
- part of EKPC's filed rates. In its filing of the MOU with the Commission, EKPC stated
- 11 as follows:
- 12 Attached hereto as Exhibit 1 is a complete, fully executed copy of the
- Amendment 3 MOU, as signed by EKPC and each of its Members. As
- reflected by the signature pages of each of EKPC an each of EKPC's
- Owner-Members along with the accompanying Resolution of EKPC's
- Board of Directors, the Amendment 3 MOU has been approved and now governs the parties' relationship with respect to the acquisition and
- allocation of alternatively sourced power under Amendment 3. (Case No.
- 19 2012-00503, EKPC's Notice of Filing, dated September 30, 2015, at p. 2.)
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- 21 EKPC's filing made it clear that the MOU was an integrated contract that was to govern
- fully the "parties' relationship with respect to the acquisition and allocation of
- alternatively source power under Amendment 3." (Id.) As an integrated contract, the
- MOU represents the full and final statement of EKPC and its Member Systems'
- agreement regarding alternatively sourced power. Consistent with this fact, EKPC
- subsequently rescinded its Board Policy 305 on April 12, 2016. (Exhibit WSS-3.)
- Because the MOU embodied the full agreement among the parties, EKPC and the other

1		Member Systems' current dissatisfaction with the MOU should not be used to disturb
2		what the parties agreed to and the Commission approved.
3		The MOU is also considered a "Rate" or a "Tariff" under Kentucky statutes and
4		Commission regulations. Under KRS 278.010, the term "rate" is defined broadly, as
5		follows:
6 7 8 9 10		"Rate" means any individual or joint fare, toll, charge, rental, or other compensation for service rendered or to be rendered by any utility, and any rule, regulation, practice, act, requirement, or privilege in any way relating to such fare, toll, charge, rental, or other compensation, and any schedule or tariff or part of a schedule or tariff thereof.
12		Therefore, a rate not only refers to a charge but also to "any rule, regulation, practice, act,
13		requirement, or privilege." The term "tariff" is defined in equally broad terms under the
14		KYPSC's regulations. 807 KAR 5:011 states that:
15 16 17 18		"Tariff" means the schedules of a utility's rates, charges, regulations, rules, tolls, terms, and conditions of service over which the commission has jurisdiction.
19		807 KAR 5:011 specifies that utilities are required to file their tariffs and any additions,
20		revisions or withdrawals of their tariffs or tariff sheets with the Commission.
21		Furthermore, 807 KAR 5:011 states that utilities must also file any special contracts that
22		establish "rates, charges, or conditions of service not contained in its tariff."
23	Q.	WAS THE MOU AFFIRMATIVELY APPROVED BY THE COMMISSION?
24	A.	Yes. The Commission approved the MOU in its Order in Case No. 2012-00503 dated
25		December 18, 2015. In approving the MOU, the Commission stated as follows:
26 27 28 29		Based on a review of the evidence of record and being otherwise sufficiently advised, the Commission finds that the Amendment 3 MOU is comprehensive in nature, does not violate any legal or regulatory principle, and results in a reasonable resolution of all issues to be

1	investigated in this case. (Order in Case No. 2012-00503, dated December
2	18, 2015, at p. 5.)

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The Commission also required "EKPC to file in the Commission's Tariff Filing System one copy of the Amendment 3 MOU with the signature pages of each of its 16 Members." (*Id.*, at p. 6.)

Q. BASED ON YOUR EXPERIENCE IN KENTUCKY, WHAT IS THE COMMISSION'S POLICIES AND PRACTICES REGARDING FILED RATES SUCH AS AMENDMENT 3 AND THE MOU?

It has been my experience that the Commission closely adheres to and applies the Filed Rate Doctrine. Stated simply, the *Filed Rate Doctrine* refers to the principle that any "filed rate" – that is, any tariff, rate schedule, special contract, or set of terms and conditions for service – must be strictly enforced. The Filed Rate Doctrine requires that, in providing service to customers, regulated utilities must provide service in exactly the manner described in their filed tariffs or filed service contracts. By requiring strict adherence to filed tariffs, the Filed Rate Doctrine protects both customers and utility service providers alike. Because of the Filed Rate Doctrine, utilities are forbidden from charging rates different from those on file with the regulatory commission. Likewise, utilities cannot deviate from the terms and conditions of service that are set forth in their filed contracts or tariffs. The Filed Rate Doctrine thus ensures both enforceability and predictability in the rates and terms and conditions of service offered by utilities.

In Kentucky, the Filed Rate Doctrine originates directly from the Commission's statutory authority. KRS 278.160 requires that "each utility shall file with the commission, within such time and in such form as the commission designates, schedule showing all rates and conditions for service established by it and collected and enforced."

KRS 278.160 goes on to state:

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No utility shall charge, demand, collect, or receive from any person a greater or less compensation for any service rendered or to be rendered than that prescribed in its filed schedules, and no person shall receive any service from any utility for a compensation greater or less than that prescribed in such schedules.

Furthermore, 807 KAR 5:011 of the Commission's regulations specifies that utilities are required to file their tariff and any additions, revisions or withdrawals of their tariffs or tariff sheets with the Commission. Additionally, 807 KAR 5:011 also states that utilities must file any special contracts that establish "rates, charges, or conditions of service not contained in its tariff." The Filed Rate Doctrine thus emerges directly from the statutes under which utility rates, tariffs, terms and conditions, and special contracts must be filed in accordance with the Kentucky Revised Statutes.

Q. HAS THE FILED RATE DOCTRINE BEEN ADDRESSED IN ANY COMMISSION ORDERS?

The Filed Rate Doctrine has been addressed extensively by the Commission, including many proceedings in which I was directly involved. My first direct encounter with the Commission's strict adherence to the Filed Rate Doctrine was in Case No. 95-037. In that proceeding, when I was the head of the rate department for LG&E, I had filed a replacement rate schedule for firm gas transportation service (Rate FT). LG&E had secured agreements from each of its large gas transportation customers for the customers to pay for the cost of the telemetry equipment necessary to provide gas transportation service, and had begun charging the customers in accordance with those agreements. The company had not, however, filed the individual agreements with the Commission or stated the requirement for the customers to pay for the telemetry equipment in its tariff.

In its Order in Case No. 95-037 the Commission determined that it was appropriate for LG&E to require that transportation customers pay for the cost of the telemetry equipment; however, the Commission ordered the company to refund the payments that had already been collected from the customers because the provision requiring customers to pay for the equipment was not set forth in LG&E's tariff and because the contracts signed by the individual customers had not been filed with the Commission as special contracts. This order drove home to me how strictly the Commission enforces the Filed Rate Doctrine.

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Q. ARE THERE OTHER COMMISSION ORDERS ADDRESSING THE FILED RATE DOCTRINE?

Yes, there are many. In its Order in Case No. 95-107, the Commission grounded its enforcement of KRS 278.160 explicitly in terms of the filed rate doctrine. In Case No. 95-107, the KYPSC addressed a situation where the utility had entered into a Settlement Agreement that relieved the utility of collecting undercharges under its filed rates from certain customers. The KYPSC found that the Settlement Agreement violated the Filed Rate doctrine. In its Order, the KYPSC stated:

While the amount of undercharges is small, the principle at stake is not. *The filed rate doctrine is the bedrock of utility rate regulation*. Acceptance of the Settlement Agreement [which had not been filed with the Commission] would erode the basic bulwark against rate discrimination and arbitrary utility action. Even the smallest erosion of this rule must be avoided. (Order in Case No. 95-107, *In the Matter of North Marshall Water District*, dated October 13, 1995, at p. 3. Emphasis added.)

In an order in a subsequent case, Case No. 95-517, the Commission provided a detailed discussion of the file rate doctrine. Case No. 95-517 concerned an investigation into violations of KRS 278.160 by Leslie County Telephone Company. Specifically, the

utility was being investigated for charging rates that were not in its tariff. In its order in Case No. 95-517, the Commission stated that "KRS 278.160 codifies the 'filed rate doctrine.'" The Commission ruled that a utility must bill charges in accordance with its filed tariff. The order states that filed tariffs "have been reviewed and found reasonable by the Commission. Prior to becoming effective, they are examined and questioned. The scrutiny is the principal reason for the Commission's existence." (Order in Case No. 95-517, *In the Matter of Leslie County Telephone Company, Inc.*, dated June 21, 1996, at p.3 and 5.)

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Q. ARE THERE MORE RECENT COMMISSION ORDERS ADDRESSING THE FILED RATE DOCTRINE?

Yes. The Filed Rate Doctrine was addressed in a recent complaint case filed against KU in *David Shouse and Brian Shouse*, *D/B/A Shouse Farms*, *and Bryan Hendrickson*, *D/B/A Hendrickson Grain and Livestock*, *LLP v. Kentucky Utilities Company* (Case No. 2015-00417). This is another proceeding in which I was involved, this time as an outside expert witness. In the complaint proceeding, two customers that operated grain drying operations taking service under KU's Power Service rate schedule (Rate PS) filed formal complaints against KU concerning the determination of the customers' billing demand under Rate PS. The complainants argued that because their grain drying operations were seasonal in nature, the determination of the billing demands under Rate PS caused KU to collect revenues from the customers that exceeded the actual cost of power over the course of the year.

Even though the customers did not dispute that KU followed its rules and conditions in calculating the billing demands for the rate, the complainants argued that

the rates, specifically the terms for calculating the billing demands in the application of the rates, were "unjust, unfair, unreasonable." The complainants claimed that "unjust, unfair, unreasonable and/or discriminatory rates are always subject to review [pursuant to] KRS 278.260 and KRS 278.270." (Complainants' Response to KU's Motion to Dismiss in Case No. 2015-00417, paragraph 11.) The Commission disagreed.

In its Order in Case No. 2015-00417, the Commission once again emphasized the importance of the Filed Rate Doctrine, stating:

In the present case, the Complaint does not allege that KU charged Complainants a rate other than one in KU's schedule of rates on file with the Commission for the service Complainants received. Rather, the Complaint simply reflects Complainants' displeasure with KU's rates, in particular the demand-rate structure of Rate PS. Yet, a customer's dissatisfaction with a utility's filed rate schedule does not provide grounds for lawfully ordering, or allowing, a utility to collect from that customer a rate different from that collected from other customers who are similarly situated. (Order in Case No. 2015-00417, *In the Matter of David Shouse and Brian Shouse, D/B/A Shouse Farms, and Bryan Hendrickson, D/B/A Hendrickson Grain and Livestock, LLP v. Kentucky Utilities Company,* dated June 29, 2016, at pp. 10-11.)

The Commission granted KU's motion to dismiss the complaint with prejudice but directed KU to "include in its next application for a general adjustment in rates testimony in support of the monthly billing demand provisions of Rate PS." (*Id.* at p. 13.) In KU's and LG&E's next rate case application filed in Case No. 2016-00370 and 2016-00371, respectively, I submitted direct testimony in support of the provisions in Rate PS for determining customer billing demands. In its order in that proceeding, the billing demand provisions for Rate PS were permitted by the Commission to remain unchanged.

Like the intervenors in the current South Kentucky proceeding, the complainants in Case No. 2015-00417 did not dispute that the tariff was being misapplied. They simply did not like the effect of applying the tariff. In other words, as with the

1		intervenors in the current South Kentucky proceeding, the complainants did not approve
2		of the outcome of applying the tariff. As the Commission found in Case No. 2015-
3		00417, a party's displeasure with the impact or application of a tariff is not a valid reason
4		for a utility to deviate from its filed tariff.
5	Q.	HAVE COURTS IN THE UNITED STATES AND KENTUCKY ALSO
6		ADDRESSED THE FILED RATE DOCTRINE?
7	A.	Yes. I won't go into detail describing the numerous U.S. and Kentucky court decisions
8		that have addressed the Filed Rate Doctrine, but I have included as Exhibit WSS-4 a draft
9		of a paper that I have been writing that identifies a number of court decisions that address
10		the doctrine.
11	Q.	WHAT IMPLICATIONS DOES THE COMMISSION'S STRICT
12		ENFORCEMENT OF THE FILED RATE DOCTRINE HAVE ON SOUTH
13		KENTUCKY'S APPLICATION?
14	A.	South Kentucky's proposed Alternative Source Transaction is fully authorized under
15		EKPC's Amendment 3 and MOU, which are filed rates of EKPC. The MOU was not
16		only filed by EKPC but also found reasonable by the Commission. The MOU must be
17		strictly enforced until it is no longer a part of EKPC's filed tariff.
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18	Q.	ARE ANY OF THE PARTIES ASKING THAT AMENDMENT 3 AND THE MOU
19		TO BE AMENDED OR CANCELLED?
20	A.	Yes. Mr. Campbell, the CEO for EKPC, states as follows:
21 22 23 24 25 26		However, upon thorough review and consideration, EKPC believes that this election has caused many, if not all, of its owner-member to realize that, for the sake of all of our owner-members and their customers, <u>the MOU must be amended or done away with to avoid inequitable results such as would occur here. It is my belief that first, power purchase</u>
26		agreements should not be allowed. (Testimony of Anthony S. Campbell, at

p. 23. Emphasis supplied)

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Thus, Mr. Campbell is asking the Commission to amend or cancel Amendment 3 and the MOU. Mr. Prather, who filed testimony on behalf of nine EKPC Members, considers Amendment 3 and the MOU to be "flawed agreements" and calls for the Commission to revisit the agreements.

Q. SHOULD EKPC AND THE OTHER MEMBER SYSTEMS BE PERMITTED TO

EXTRICATE THEMSELVES FROM THE AGEEMENTS?

No. Allowing the Member Systems to purchase Alternative Power, as provided in Amendment 3, was a major consideration for South Kentucky and several other Members agreeing to extend the Wholesale Power Contracts for another 20 years. EKPC's current effort to prevent Members from purchasing Alternative Power is a bold attempt to remove the concession that EKPC provided in 2003 when it agreed to allow Members to purchase power from an Alternate Source in exchange for an extension of the Wholesale Power Contracts. In what is essentially a post hoc collateral attack against Amendment 3 and the MOU, EKPC is now encouraging the Commission to abolish the rights that Members currently have under Amendment 3 to purchase Alternative Power. (Id.) With respect to the *quid pro quo* exchange that was an integral part of the Members agreeing to extend the Wholesale Power Contracts, EKPC would retain the 20-year extension of the Wholesale Power Contracts (the quo that EKPC received) that the Member Systems agreed to, but EKPC is now pursuing an agenda with the Commission to take back the concession EKPC made to allow its Members to purchase Alternative Power (the *quid* that EKPC provided.) EKPC's promise to allow its Member Systems the ability to purchase power from an Alternative Source created a definite and foreseeable reliance on the part of the Member Systems, inducing them to extend their Wholesale Power Contracts for 20 years. EKPC should be held to the promise it made.

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Furthermore, EKPC and each of its Members agreed to Amendment 3 and to the MOU. EKPC and its Members therefore assented to Amendment 3 and the MOU as the expression of their agreement regarding the "relationship with respect to the acquisition and allocation of alternatively source power." (Case No. 2012-00503, EKPC's Notice of Filing, dated September 30, 2015, at p. 2.) Mr. Prather saying, "Shame on us for not doing a better job of analyzing and understanding those agreements" (Testimony of William T. Prather, at p. 8, lines 4-6.), should not be a basis for abolishing Amendment 3 and the MOU. The MOU was executed after intensive scrutiny of Amendment 3 by EKPC and its Member Systems and after extensive negotiations by the parties. The MOU was then filed with and approved by the Commission. The MOU thus established settled expectations with respect to purchasing power from an Alternate Source. Relying on the agreement struck in the MOU, South Kentucky has incurred significant costs preparing a request for proposal (RFP), evaluating proposals from bidders, negotiating contract language, preparing a filing of the Proposed Transaction with the Commission, and now defending the Proposed Transaction in this proceeding.

- Q. IN ANY OTHER PROCEEDINGS, HAS THE COMMISSION ADDRESSED A
 PROPOSAL TO MODIFY AN AGREEMENT WHEN A PARTY TO THE
 AGREEMENT NO LONGER SUPPORTED WHAT THEY HAD AGREED TO?
 - A. Yes. In Case No. 2012-00226, Kentucky Power Company ("Kentucky Power") was proposing to withdraw a real-time pricing tariff that had been implemented as part of a settlement agreement in an earlier proceeding. Kentucky Industrial Utility Customer, Inc. ("KIUC") filed motions to dismiss Kentucky Power's applications on the grounds that,

among other things, the *Mobile-Sierra Doctrine* limited Kentucky Power's ability to modify the settlement agreement that provided for the implementation of the real-time pricing tariff. (The *Mobile-Sierra Doctrine* was established in two U.S. Supreme Court decisions in the 1950s that placed a virtually insurmountable barrier to overturning agreements between parties filed with the Federal Energy Regulatory Commission. The doctrine has been upheld subsequently in numerous Supreme Court decisions.) Specifically, KIUC argued that, in accordance with the *Mobile-Sierra doctrine*, the Commission could modify an approved settlement agreement if the Commission found "the settlement to seriously harm the public interest." (See Case No. 2012-00226, *Reply of Kentucky Industrial Utility Customers, Inc. to Response of Kentucky Power*, June 19, 2012, at p.2) In its Order in Case No. 2012-00226, using language essentially similar to the U.S. Supreme Court decisions dealing with the *Mobile-Sierra Doctrine*, the Commission denied Kentucky Power's request to withdraw the real-time pricing tariff that was approved in the settlement agreement, stating as follows:

Arguably, there could be situations in which the public interest could require the Commission to exercise its jurisdiction under KRS Chapter 278 to allow withdrawal of a tariff prior to its expiration under the terms of that particular tariff. The prevention of extreme financial difficulty or bankruptcy of a utility might be a situation in which the public interest could require the Commission to act pursuant to its authority under KRS Chapter 278 to allow a tariff to be withdrawn prior to its expiration date. (Order in Case No. 2012-00226, dated December 20, 2012, at p. 15.)

Q. HAVE THE INTERVENORS IN THIS PROCEEDING DEMONSTRATED THAT AMENDMENT 3 AND THE MOU WILL RESULT IN FINANCIAL HARM TO EKPC AND ITS OTHER MEMBERS?

A. No. As I will discuss in greater detail later in my testimony, EKPC has not performed a

system impact study demonstrating that South Kentucky's exercising of its right to purchase alternately-sourced power will result in financial harm to the EKPC, or that the Proposed Transaction will precipitate the need for EKPC to file a base rate increase. EKPC's load growth appears robust enough to offset the impact of the transaction. EKPC's last long-range load forecast indicated that EKPC would have robust sales growth, increasing its net energy requirements from 13.2 million MWh to 17.4 million MWH over a twenty-year period. (See Volume 1 of the Technical Appendix filed by EKPC in its last IRP filing in Case No. 2015-00134.) EKPC's forecast indicated that its peak demands would increase by similar percentages (*Id.*, at pp. 6-7.) Based on the current strength of the economy there are indications that EKPC is experiencing stronger growth than what was projected in its last IRP filing.

- 12 Q. THE INTERVENORS MAINTAIN THAT SOUTH KENTUCKY'S PROPOSED

 13 TRANSACTION SHOULD BE DISALLOWED BECAUSE IT COULD RESULT

 14 IN "COST SHIFTS" TO OTHER MEMBERS. IS THIS A VALID

 15 CONSIDERATION?
 - A. No. Neither Amendment 3 nor the MOU prevent an Alternative Source transaction because the transaction could shift costs to other Members. Certainly, the Members would have realized that cost shifts were possible when they agreed to Amendment 3 and the MOU. The point that the intervenors are trying to make is that South Kentucky's Proposed Transaction could create "stranded costs" that would have to be recovered through future increases in EKPC's rates. (The term "stranded costs" refers to a utility's existing infrastructure costs that are made redundant after significant reduction in the utility's sales.) It is always possible for a utility to realize stranded costs when there is a

significant reduction in load. But the MOU explicitly addresses this very possibility. Specifically, Section 6(A) of the MOU states:

EKPC shall not be entitled to charge any Owner Member for so-called "stranded costs" related to the Owner Member's implementation of its rights to use Alternate Sources. As a result, to the extent that an Owner Member's use of Alternate Sources reduces it billing demands under EKPC's rates under the Wholesale Power Contract as in effect from time to time, EKPC shall not be entitled to charge any special rate or charge to the Owner Member attributable to such billing demand reduction. EKPC will, however, be entitled to continue to set its rates for all Owner Members under the Wholesale Power Contracts to produce revenues that are sufficient to cover all of its costs, in accordance with the Wholesale Power Contracts. (MOU, Section 6(A), at p. 9).

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By signing the MOU, EKPC and its Members fully recognized that it was possible that a Member exercising its right to use an Alternative Source could create stranded costs and thereby place upward pressure on EKPC's rates. Therefore, any possible "cost shift" that could be created by South Kentucky's proposed transaction is irrelevant to its right to acquire Alternate Source power under Amendment 3 and the MOU.

Q. HAVE ANY OF THE INTERVENOR WITNESSES DEMONSTRATED THAT THERE WILL BE COST SHIFTS?

No. While any consideration of "cost shifts" is irrelevant to South Kentucky's right to utilize Amendment 3 and the MOU, any possible cost shifts resulting from the Proposed Transaction are speculative at best. Furthermore, the types of cost shifts that the intervenors are concerned about take place all of the time in the ratemaking process. To put a finer point to this, whenever a utility's marginal cost differs from the embedded cost of service reflected in rates, it is possible for changes in sales to result in cost shifts.

For example, if the annual marginal cost (incremental cost) of serving a new

residential electric customer is \$4,000, but if the utility only charges the new customer \$3,000 per year based on rates reflecting embedded cost of service, then an additional cost burden of \$1,000 per new customer is placed on the utility's overall costs and must eventually be reflected in future rates. If the utility adds 21,000 residential customers per year then an additional cost burden of \$21 million is placed on the utility. Similarly, if a customer leaves the system and if the marginal cost (the decremental cost) of serving the customer is once again \$4,000 per year but the lost revenue is only \$3,000, then a loss of a customer will result in net reduction in the utility's cost of service. In this case, the utility's remaining customers would be better off if there were a reduction in the number of customers served by the utility.

Differences between marginal and embedded costs occur all of the time, as do adding new customers and losing existing customers. Adding new customers often place increased pressure on the rates of current customers but sometimes adding new customers place downward pressure on a utility's rates. The impact of a utility's existing rates depends on the difference between marginal and embedded costs.

- 16 Q. IS IT POSSIBLE TO ESTIMATE THE IMPACT OF SOUTH KENTUCKY'S
 17 PROPOSED TRANSACTION WITHOUT ANALYZING THE DIFFERENCE
 18 BETWEEN MARGINAL AND EMBEDDED COSTS?
- 19 A. No.

- 20 Q. BUT EVEN IF A CHANGE IN SALES PLACES ADDITIONAL NET MARGINAL
- 21 COSTS ON A UTILITY, DOES THAT NECESSARILY MEAN THAT THE
- 22 IMPACT WILL BE EXPERIENCED BY CUSTOMERS?
- A. No. The marginal cost impact of changes in sales may not be large enough to result in a

change in a utility's rates. For example, the utility's sales growth may be large enough to fully offset the loss of sales from a particular customer or set of customers. In the case of EKPC, its sales projections indicate that it will likely be able to offset the impact of South Kentucky Proposed Transaction in a few short years. It is possible that increased sales to a new or existing large industrial customer could more than offset the Proposed Transaction. The marginal cost impact of South Kentucky's Proposed Transaction cannot be estimated without analyzing the impact of sales growth on EKPC's system. Thus, a marginal cost impact ultimately may not be large enough to cause EKPC to adjust its rates.

- 10 Q. IN ASSESSING THE IMPACT OF SOUTH KENTUCKY'S PROPOSED
 11 TRANSACTION ON EKPC'S RATES, DID THE INTERVENOR WITNESS
 12 EXAMINE THE DIFFERENCE BETWEEN EKPC'S MARGINAL AND
 13 EMBEDDED COSTS.
- No. Intervenor witnesses McNalley and Wolfram did not consider the impact of South Α. Kentucky's proposed transaction on EKPC's marginal costs. They both assumed that the reductions in revenues from South Kentucky's Proposed Transaction would be automatically recovered through rates. This is a grossly over-simplistic assumption. Mr. McNalley and Mr. Wolfram incorrectly assumed that the loss of revenues due to South Kentucky's Proposed Transaction would immediately result in increased rates to other This is obviously incorrect. For example, for EKPC's base rates to be affected by the Proposed Transaction in the manner claimed by Mr. McNalley and Mr. Wolfram, EKPC would need to file a base rate increase. They have not demonstrated that the Proposed Transaction will cause EKPC to file a base rate increase. As of

December 31, 2017, EKPC had \$133.9 million in cash and cash investments. (Exhibit WSS-5.) With interest rates on the rise, the increased interest earnings realized from this large cash reserve should help offset the impact of the transaction and thereby delay any need EKPC could otherwise have to file a general rate increase. Interest earned on this large cash reserve could perhaps offset the loss of revenue from the Proposed Transaction until such time as on-system or off-system sales growth further mitigates the loss of revenue. As EKPC stated in a response to a data request, "The timing and amount [of a base rate increase will] depend on [EKPC's] entire financial outlook, rather than any single issue." (EKPC's Response to SK Request 42a.)

Indeed, the impact of South Kentucky's Proposed Transaction on EKPC's cost of service cannot be identified without analyzing EKPC's future resource options and marginal costs. For example, fuel costs and variable operation and maintenance expenses are short-run marginal costs and are therefore immediately avoidable. Because EKPC will generate less power to serve South Kentucky as a result of the transaction, EKPC will simply not incur the cost of fuel to generate the power. Fuel and variable operation maintenance expenses are considered short-run marginal costs, or *short-run avoided costs*, because they are fully avoided if it is no longer necessary to generate the electric energy to serve the load. Mr. Wolfram assumed that the fuel costs not passed on to South Kentucky as a result of the transaction would be automatically passed on to other customers. This is incorrect. Fuel expenses are fully avoidable. If EKPC doesn't generate the power that would have otherwise been produced to serve the lost South Kentucky load, then EKPC will simply incur proportionately less fuel expenses as a result of not generating the power. Therefore, there should be little or no effect on the

fuel expenses paid by the other Members though EKPC's Fuel Adjustment Clause (FAC). Mr. McNalley acknowledged this when he stated that "[s]ome variable costs will be avoided by no longer needing to supply the load." (Direct Testimony of Michael McNalley, at p. 5.) In contrast, Mr. Wolfram assumes that "all of the FAC costs avoided by South Kentucky will have to be recovered from the other Owner Members." (Direct Testimony of John Wolfram, beginning on line 21 of p. 19.) Clearly, this is an incorrect assumption, because, as Mr. McNalley correctly states, the reduction in sales to South Kentucky as a result of the Proposed Transaction translate directly into a reduction in the fuel expenses. There is no reallocation of fuel expenses due to the Proposed Transaction, as claimed by Mr. Wolfram, because the fuel expenses will be fully avoided.

11 Q. FUEL AND VARIABLE OPERATION AND MAINTENANCE EXPENSES ARE 12 OBVIOUSLY AVOIDABLE, BUT WHAT ABOUT EKPC'S OTHER COSTS?

- A. The impact on EKPC's other costs resulting from South Kentucky's proposed transaction cannot be determined without performing a marginal cost analysis. As I discussed earlier, adding new load can be beneficial or detrimental to the rates of current customers, depending on the relationship between the utility's marginal and embedded costs. Likewise, load decreases can also place upward or downward pressure on existing rates, depending on the marginal versus embedded cost relationship. But there is no way to determine the impact on EKPC without performing a marginal cost analysis.
- Q. DID THE INTERVENOR WITNESSES CONSIDER THE IMPACT ON EKPC'S
 MARGINAL COSTS RELATED TO THE SOUTH KENTUCKY CONTRACT?
- 22 A. No.

23 Q. WHAT WOULD A MARGINAL COST ANALYSIS CONSIDER?

It would consider the change in the cost of EKPC's generation resources, transmission resources, demand-side management resources, and off-system sales opportunities due to a change in EKPC's load resulting from South Kentucky's Proposed Transaction. This type of analysis is often called a "system impact study". For example, a system impact study would determine whether South Kentucky's Proposed Transaction would allow EKPC to avoid or delay planned expenditures for demand-side management programs or whether the transaction would cause EKPC to pursue a different environmental compliance plan than what it recently proposed in Case No. 2017-00376. A system impact study would analyze the impact on all resource spending. A system impact study would also consider changes in EKPC's sales. For example, on-system and off-system sales growth on EKPC's system could fully offset the impact of the Proposed Transaction, thus negating the impact on EKPC's generation, transmission, and demandside management resources of the proposed transaction. Furthermore, South Kentucky's Proposed Transaction could free up capacity that could be sold into the PJM capacity market.

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16 Q. DID EKPC PERFORM A SYSTEM IMPACT STUDY TO ESTIMATE THE 17 IMPACT OF SOUTH KENTUCKY'S PROPOSED TRANSACTION?

No. The intervenor witnesses did not analyze the impact on EKPC's generation, transmission and demand-side management resources or changes in off-system sales opportunities of the Proposed Transaction. In response to data requests, EKPC acknowledged that it has not analyzed the Proposed Transaction utilizing production cost modeling or resource optimization modeling showing the impact on EKPC's capacity and DSM resources. (See EKPC's Responses to SK Request 38 and 39(a).) Furthermore,

EKPC admitted that it has not prepared any present value revenue requirement (PVRR) analyses showing the impact of the Proposed Transaction on EKPC's revenue requirements nor did it attempt to measure the effect of the Proposed Transaction on its future capacity resource and demand-side management expenditures. (See EKPC's Responses to SK Request 39(b) and 40.) Likewise, the EKPC and the other intervenors did not consider whether revenue growth on EKPC's system, or growth in revenues from off-system sales could offset the impact of the Transaction.

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Q. EXPLAIN HOW SOUTH KENTUCKY'S PROPOSED TRANSACTION COULD CREATE OFF-SYSTEM SALES OPPORTUNITIES FOR EKPC.

During 2017, EKPC's off-system sales into the PJM market were substantial. Specifically, during the 12 months ended December 31, 2017, EKPC collected \$40.3 million in revenue by selling capacity and energy into the PJM market. (Exhibit WSS-6.) As Mr. Mosier acknowledged in the testimony and data responses he submitted in EKPC'S application to amend its environmental compliance plan filed in Case No. 2017-00376, EKPC is currently "reaping the benefits from its ability to bid capacity and energy into the PJM wholesale markets." (Direct Testimony of Don Mosier in Case No. 2017-00376, at pp. 15-16. Also see Mr. Mosier's response to Request 3 to the Commission Staff's first data request in Case No. 2017-00376.) As Mr. Mosier explains, because EKPC is a winter peaking utility, it reaps significant benefits from selling capacity into the PJM market. South Kentucky's proposed transaction will free up an additional 58 MW of summer and winter capacity that EKPC can sell into the PJM capacity market. The 58 MW capacity made available by the South Kentucky transaction will allow EKPC to significantly increase its off-system sales until the 58 MW are needed to serve native

1	load on EKPC's system. A marginal cost analysis would need to take into consideration
2	the additional benefits that EKPC could realize from making additional capacity sales
3	into the PJM. Mr. McNalley and Mr. Wolfram's analysis failed to place a value on the
4	increased capacity sales that EKPC could realize from the capacity made available from
5	South Kentucky's Proposed Transaction. Although EKPC cited capacity sales into the
6	PJM as a justification for pursuing its recommended environmental compliance plan in
7	Case No. 2017-00376, these same benefits were waved away when EKPC's witnesses
8	were discussing South Kentucky's Proposed Transaction.

9 O. DOES AMENDMENT 3 OR THE MOU REQUIRE THAT A SYSTEM IMPACT 10 STUDY BE PERFORMED TO PERMIT A MEMBER TO EXERCISE ITS RIGHT TO PURCHASE ALTERNATIVE POWER? 11

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- 13 HAS THE COMMISSION STATED WHAT THE STANDARD OF REVIEW IS 0. FOR CASES INVOLVING THE APPROVAL OF A PURCHASED POWER 14 15 **AGREEMENT?**
- 16 Yes. The Commission described its standard of review for the approval of a purchased A. 17 power agreement in Case No. 2009-00545, where it stated:

The fundamental principle of least cost is also embedded in KRS 278.020(1) which prohibits a utility from constructing a new facility to provide service to the public until it has demonstrated both a need for the new facility and that its construction will not result in wasteful duplication. Even though Kentucky Power is not now proposing to construct new generating facilities, its proposal to enter into a long-term contract to purchase such generation will have the same operational and financial implications and impacts to the utility and its ratepayers as if new generation were being constructed. Consequently, in examining the statutory criteria for approving financing under KRS 278.300(3), the "purpose and uses of the proposed issue" are for the acquisition of new generation; and for the debt to be "for some lawful objective within the corporate purposes of the utility," there must be a need for additional generation and the absence of wasteful duplication. (Order in Case No. 2009-00545, dated June 28, 2010, at pp. 5-6.)

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Q. HAS SOUTH KENTUCKY SATISFIED THE STANDARDS FOR REVIEW ARTICULATED BY THE COMMISSION?

Yes. South Kentucky's Proposed Transaction is for a *lawful purpose* within the corporate purposes of the utility. As has been demonstrated in the Application and in the testimony filed by South Kentucky in this proceeding, the *need* served by the Proposed Transaction is the reduction of cost and cost uncertainty associated with the provision of service to South Kentucky's members/customers, relative to the current supply arrangement by which all of South Kentucky's needs are the responsibility of a single entity, EKPC. The Proposed Transaction does not result in any wasteful duplication on South Kentucky's system. As I discussed earlier, the Proposed Transaction represents an exercise by South Kentucky of a bargained-for right obtained as part of the overall agreement by EKPC and the Member Systems to Amendment 3. As for the transaction itself, it affords South Kentucky price certainty over an extended period, with the opportunity to realize significant cost savings over its current arrangement with EKPC. The possibility of creating "stranded investments" on EKPC's system was addressed in the MOU and is irrelevant to South Kentucky's application for approval of the Proposed Transaction in this proceeding. KRS 278.020(1) does not require South Kentucky to analyze the impact of a purchase power transaction on its supplier, but only on its own operations. It is not reasonable, nor required by KRS 278.020(1), for a purchaser to be forced to analyze the impact of a purchase transaction on the cost structure of its power supplier, as suggested by Mr. Campbell. (See *Direct Testimony of Anthony S. Campbell*, p. 23, lines 1-4.)

Specifically, Mr. Campbell states that "South Kentucky should have addressed the issues of need and wasteful duplication in its application as well as the financial reasonableness of the transaction." While South Kentucky has fully addressed the financial reasonableness of the transaction on its own operations, there is no requirement in Amendment 3, the MOU, KRS 278.020(1), or otherwise that requires South Kentucky to address "need and wasteful duplication" on its wholesale power supplier's operations. To require a purchaser of electric energy to perform an evaluation of the impact on its wholesale suppliers costs would be the same as requiring the local gas distributors in Kentucky, such as Columbia Gas of Kentucky, Delta Natural Gas Company, Atmos, Duke Energy, or LG&E to perform an analysis of their interstate pipeline suppliers' costs and system impacts whenever a local distribution company exercise its rights under its pipeline tariffs to purchase gas transportation from another interstate pipeline. It is the responsibility of the suppliers to assess the impacts of purchasers exercising their rights under the suppliers' tariffs, not the purchasing parties. EKPC has known since 2003, when it agreed to and executed Amendment 3, that its Members could take, in aggregate, up to 5 percent of EKPC's peak demand from alternately-sourced suppliers. Surely EKPC took this into consideration in its financial and strategic planning.

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Q. WHAT METHODOLOGY IS SPECIFIED IN AMENDMENT 3 AND THE MOU FOR ALLOCATING THE AMOUNT OF ALTERNATELY-SOURCED POWER TO THE MEMBER SYSTEMS?

The MOU established thresholds that determine whether a Member is limited to 5 or 15 percent of the Member's average peak demand. If the aggregate amount of alternately-sourced power is less than 2.5 percent of EKPC's rolling average peak demand, then a

Member cannot elect more than 15 percent of its peak demand. If the aggregate amount represents 2.5 percent or more of EKPC's rolling average peak demand, then a Member cannot elect more than 5 percent of the Member's peak demand. If the aggregate amount exceeds 5 percent of EKPC's rolling average peak demand, then no other elections of alternatively-sourced power is allowed. Therefore, the method for allocating alternately-sourced power can characterized as a first-come-first-served methodology.

7 Q. IS THE FIRST-COME-FIRST-SERVED METHODOLOGY A COMMON 8 APPROACH FOR ALLOCATING FINITE RESOURCES?

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- Yes. With the first-come-first-served methodology, the first person or party in line is served first. The methodology is also called "Queuing Allocation". Queuing Allocation is probably the most common methodology used in our society for allocating finite resources. We often encounter the methodology when there is a potentially sold-out movie, sporting event, music concert, or popular toy at department stores. Versions of Queuing Allocation are even employed in resources as important as transplanted organs. (For example, see Michael J. Trebilcock, *The Limits of Freedom of Contract* (1997).) While the intervenor witnesses have referred to Queuing Allocation derisively as the "run on the bank" approach (Direct Testimony of Carol Ann Fraley, at p. 7) and the "first hog to the trough" problem (Direct Testimony of William T. Prather, at p. 7), Queuing Allocation is one of the most common methodologies for allocating finite resources.
- Q. DID THE PARTIES TO AMENDMENT 3 AND THE MOU AGREE TO A
 QUEUING ALLOCATION APPROACH?
- 22 A. Yes. Queuing Allocation was specified in the Amendment 3 and the MOU.

23 Q. WERE OTHER ALLOCATION METHODOLOGIES CONSIDERED?

A. Yes. After EKPC had agreed to allow members to take 5% of its peak demand as alternately-sourced power, the question arose regarding what to do with capacity from Members that were not interested in taking alternatively sourced power. EKPC and its Members considered four allocation methodologies: Method 1 – each Member is allocated 5% and allowed to give, trade or sell it if they do not want to use it themselves; Method 2 – each Member is asked if they want it and it is then allocated only to those Members that express a desire to use their allocation, in which case, they could then use, sell, trade or give away their allocation; Method 3 – EKPC auctions off its allocation in 5 MW (or any other size) bundles to the highest bidder; Method 4 – first-come-first-served (Queuing Allocation). (Exhibit WSS-7.) The agreements that were ultimately signed by the Members provided for Queuing Allocation.

A.

Q. HAVE FIRST-COME-FIRST-SERVED METHODOLOGIES BEEN USED IN OTHER RATE SCHEDULES APPROVED BY THE COMMISSION?

Yes. Over the years, I have seen numerous utility rate schedules utilize a first-come-first-served approach for allocating finite resources. Three KU and LG&E rate schedules currently have first-come-first served provisions. Additions in load that can be served under Curtailable Service Rider 1 (CSR1) and Curtailable Service Rider 2 (CSR2) were limited to the first 100 MVA of load for customers giving notice to be served under the rate schedules. Customer could sign up under CSR1 and CSR2 on first-come-first-served basis. Outdoor Sports Lighting Service (OSL) is limited to a maximum of 20 customers on a "first-come-first-served" basis. All three of these rate schedules were approved by the Commission and all three are fully enforced by the utilities.

Q. DO YOU HAVE ANY OTHER CONCERNS ABOUT POSITIONS TAKEN BY

EKPC IN THIS PROCEEDING?

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Yes. EKPC seems to be contemplating measures by which Section 6(A) of the MOU might be circumvented. Recall that Section 6(A) of the MOU states that "EKPC shall not be entitled to charge any Owner Member for so-called "stranded costs" related to the Owner Member's implementation of its rights to use Alternative Sources." (Supra, at p. 19.) Thus Section 6(A) of the MOU prohibits EKPC from recovering stranded costs directly from the bypassing Member. But there are several instances in EKPC's direct testimony and responses to data requests suggesting that EKPC intends to pursue ways to mitigate or circumvent altogether this section of the MOU. The first intimation of this can found in Mr. McNalley's direct testimony where he stated that "[i]f the proposed transactions are approved, EKPC will need to undertake cost of service and rate design studies to better understand these issues and may propose new rate design and rate structures to ensure fair, *non-bypassable rates*." (Direct Testimony of Michael McNalley, p. 9, lines 9-12. Emphasis supplied.) Then, in a response to a data request, EKPC stated that it may "evaluate new rate designs with the intent of preventing future cost shifting as a result of Amendment 3 notices or similar actions." (Response to SK Request 43.) The response goes on to state, "Thus, any proposed change to our rate design would apply to all owner-members." (Id.) In an email to David Crews dated November 28, 2017, Mr. McNalley also wrote, "I would bet Cicero applauds them for finding cheaper power but they and the other 15 will pay higher rates after our next rate case to compensate for the fixed charges that they bypass (if any) with this." (Exhibit WSS-8.) The "if any" remark about South Kentucky not avoiding fixed charges by bypassing EKPC with lower-cost alternately-sourced power again suggests an intention

on EKPC's part to circumvent Section 6(A) of the MOU by implementing a "nonbypassable rate", thereby removing the consideration given by EKPC to its Members when they agreed to extend their Power Supply Contracts for 20 years.

4 Q. DO YOU HAVE ANY FINAL COMMENTS CONCERNING THE POSITIONS

TAKEN BY THE INTERVENORS IN THIS PROCEEDING?

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Yes. After reviewing the testimony and response to data requests in this proceeding, I have concluded that EKPC and the other Member Systems' objective is to block South Kentucky's Proposed Transaction by throwing any argument they can come up with at the proposal. This objective was articulated quite bluntly in an email that Mr. Prather sent to Mr. McNalley on February 22, 2018, wherein Mr. Prather wrote, "I got one response......'kill it at the Commission.'" And this email followed an email by Mr. McNalley to Mr. Prather on February 20, 2018, in which Mr. McNalley voiced what seems to be a similar goal: "I'm with you. Kill it. Don't negotiate." (Exhibit WSS-9.) In point of fact, EKPC and the other Member Systems have no legitimate interest in whether or not the Proposed Transaction results in savings to South Kentucky's customers. EKPC and the other Member Systems are not customers of South Kentucky and will not be affected by the rates charged by South Kentucky. Accordingly, their claims that the Proposed Transaction will not result in long-term cost savings to South Kentucky's customers should be viewed skeptically. South Kentucky has met the requirements of KRS 278.020(1) by demonstrating that the Proposed Transaction is "for some lawful objective within the corporate purposes of the utility," is based on a legitimate "need" to reduce costs for South Kentucky's customers, and does not result in "wasteful duplication" on South Kentucky's system. South Kentucky's Proposed

- 1 Transaction is also authorized under the MOU, which was approved by the Commission.
- 2 South Kentucky's Proposed Transaction should be approved.
- **3 Q. DOES THIS CONCLUDE YOUR TESTIMONY?**
- 4 A. Yes.