2016 and 2017 Employee Incentive Plans

2016 KY OpCo Annual Incentive Plan

2016 KY Appendix A - OpCo ICP Plan

2016 EC, Staff and Company-Wide Funding Budget Scorecard

2016 Generation ICP Plan - Regulated

2016 Transmission ICP - LMB Execution Document

2016 LTIP 9-20-16

2016 Commercial Ops Trading Plan

2017 KY Annual Operating Company ICP Plan 2017

2017 Appendix A Operating Company KY 2017

2017 CDS Appendix A KY 2017

2017 EC Scorecard and Company-Wide Funding Measures

2017 Generation_2017_ICP

2017 Transmission ICP Sched 20170403

2017 LTIP 9-20-16

2017 Commercial Ops Trading Plan

American Electric Power Annual Incentive Compensation Plan AEP Utilities

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- customers and the communities it serves; Attract, retain, engage and motivate employees to further the objectives of the company, its
- Enable high performance by communicating and aligning employee efforts with the Plan's performance objectives; and
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2016 Overview

share the funding measure score are Audit, Executive Administration, Regulatory Services, or Operating Companies is capped at the 200% of target maximum score. The staff groups that score for all staff groups will be the average overall score¹ for all of the Business Units and described below and do not have separate function level incentive goals. As a result, the overall Safety and Health, Aviation and Security, Infrastructure and Business Continuity, Environmental Operating Companies, except to the extent that the overall score for one or more Business Units measures. All staff groups participate in the ICP program based on the funding measures Operating Company goals for 75% of the plan, while 25% will be comprised of C&DS-specific separate goals. The goals for Customer & Distribution Services (C&DS) will be a roll-up of the Officer and the General Counsel. Services and all employees reporting to the Chief Administrative Officer, the Chief Financial Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and For 2016 the Executive Council, each Operating Company, Customer and Distribution Services

is discretionary, their individual performance. Annual incentive funding for all plans is tied to (15% weight). AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on AEP's Operating Earnings per Share (75% weight), safety (10% weight) and strategic initiatives

discretionary allocations from their award pool for all employees in positions in the new 20 grade salary plan (SP20) and all employees in positions in the exempt, administrative, technical, aside dollars for employee rewards. Linking annual incentive compensation to AEP's earnings aligns it with the value created for customer solutions center and non-exempt supervisory salary plans. AEP's shareholders and ensures that AEP meets its shareholder commitments before setting Relative individual performance is reflected in managers' Group or team performance

¹ Weighted by the aggregate target award for all employees in each group

may also be reflected through discretionary adjustments in the allocation of funding from the annual incentive pool at higher organizational levels.

service, reliability safety or compliance. the achievement of some objectives, such as earnings, at the expense of others, such as customer aligning employee efforts toward their achievement and further motivating employees to achieve achievement of these objectives by clearly communicating them, conveying their importance scorecard of financial, customer experience, employee experience (includes safety) and other (includes environmental and compliance) objectives. The Plan is intended to drive the Each ICP has separate strategic and operational performance measures that provide a balanced This balanced scorecard encourages the achievement of all types of objectives, rather than

employees to see how the work they perform affects annual incentive awards. Objective and includes subjective assessments of performance in less quantifiable areas and for individual quantifiable performance measures are used whenever they are available but the Plan also Performance measures are selected, whenever practical, to provide a "line of sight" that enables performance assessments.

requires two or more calendar years to be completed without such an incident. as a constant reminder to work safely at all times and recognizes all employees for working a full practices, particularly those that could prevent severe accidents, a company-wide Fatality establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company year to be completed without a fatal work related employee incident, while a 200% score year without a fatal work related employee incident. A target score (100%) requires the calendar 2016 due to the fatal employee incident that occurred in early 2016. The Fatality Measure serves Measure is included in the Plan with a 2.5% weight. The score for this measure will be 0% for

Operating Performance Measures and Weights

performance objective may range from 0% to 200% of target for that component. The specific performance measures vary by business unit. The score for each operating unit

Refer to Appendix A

2016 Funding Measures

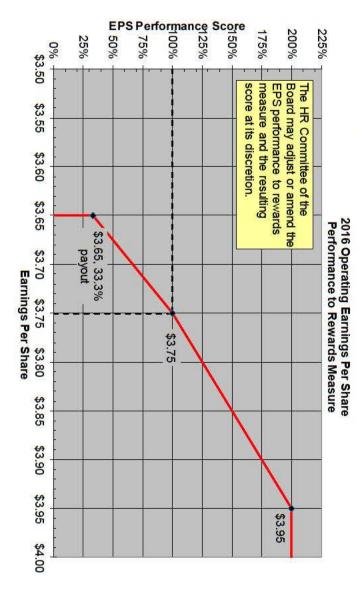
incentive plan funding is contingent on AEP achieving operating earnings of at least \$3.65 per year. The maximum funding available for 2016 is 200% of target funding². As in past years, the share for 2016. CEO and HR Committee of the Board have discretion to adjust annual incentive funding. All The 2016 funding measures were established by the HR Committee of the Board early in the

Given the fatal employee incident, the maximum potential funding score for 2016 is 195% of target

Operating Earnings per Share – 75%

serving the interests of its shareholders, customers and other stakeholders. It also the extent to which the company can afford to pay annual incentive compensation while also AEP is committed to generating sustainable value for its shareholders through its earnings and growth. This ensures that funding is commensurate with the Company's operating earnings and Therefore 75% of annual incentive funding is tied to AEP's Operating Earnings per

- shareholders; Further aligns the financial interests of all AEP employees with those of AEP's
- investment in AEP's business before employees are rewarded with annual incentive Ensures that adequate earnings are generated for AEP's shareholders and continued compensation; and
- Aligns employee interests with those of regulated and other customers by strongly encouraging expense discipline.



Safety-10% Weight

systems and culture needed to support and sustain world-class safety performance. This includes building a proactive safety culture based on proactive measures and continuous improvement Great". To accomplish this we will be transforming our approach to safety and building the AEP is undertaking a long-term, 5-year effort to transform our safety culture from "Good to

incidents with potentially serious consequences. DART stand for Days Away, Restricted or job severity rate measure, will be replaced with DART rate improvement to focus our attention on For 2016 the employee and contractor recordable case rate ICP measures, as well as the incident Transfer and is an industry accepted measure that allows companies to focus on more serious

DART Rate Improvement for Employees and Contractors (7.5% weight)

- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- 0 Target (100% payout) - 10% Improvement vs. three-year average
- 0 Maximum (200% payout) – 20% Improvement vs. three-year average

Fatality Measure (2.5% weight)

- 0% payout Any fatal work related employee incident
- 100% payout No fatal work related employee incident
- 200% payout No fatal work related employee incident for at least two (2) years

measures, At the business unit and Operating Company level we will also be establishing more proactive

2016 Strategic Initiatives (15% weight)

on which AEP needs to make progress in order to enable our future success: There are three areas of focus for AEP's 2016 strategic initiatives, which reflect the major areas

- Business Transformation
- Customer Experience
- Culture and Employee Engagement

reflect some of the many transformative initiatives the company is undertaking Each of these focus areas includes several performance measures (shown in the table below) that

15%		Total Strategic Initiative Weight
	1%	Lean Management Sustainability
	1%	Diversity
	1%	Gallup Pulse Survey
	1%	Power Up & Lead
4%		<u>Culture & Employee Engagement</u>
	1%	Network Remediation
		Index
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction
	2%	Quality of Service: SAIDI
5%		<u>Customer Experience</u>
	2%	Transmission Business Expansion
	2%	AEP OnSite Partners and AEP Renewables Start-ups
	2%	Competitive Business Assessment of Non-PPA Plants
6%		Business Transformation
ght	Weight	2016 Strategic Initiatives

Business Transformation (6% total weight)

Competitive Business Assessment for Non-PPA Plants (2% weight)

- Conclude strategic review process for non-PPA generation units by the end of 2016 to
- achieve the strategic goal of reducing exposure to unregulated generation (2% weight) 0 Threshold (0% payout) – if the strategic review is not completed and no
- recommendation is made to the Board to retain or sell the assets
- 0 Target (100% payout) – if bids are solicited and firm, and either:
- The strategic process results in a signed contract for the sale of these Valuation results in a recommendation to retain these assets; OR
- 0 Maximum (200% payout) - The strategic process results in a signed contract for approved by the Board the sale of these assets and a plan for the use of proceeds is completed and

AEP OnSite Partners and AEP Renewables Start-ups (2% weight)

- recruiting and training and preparing entities for Clean Power Plan (CPP) opportunities and starting-up initial projects (substation, solar, etc.), closing the talent gap through Enable start-up of AEP OnSite Partners and AEP Renewables by successfully building
- 0 under way Threshold (0% payout) – no progress made or failure to execute projects currently
- 0 phase projects Target (100% payout) - modest backlog of \$20M in the letter of intent (LOI)
- 0 minimum of \$50M in LOI phase Maximum (200% payout) – significant backlog of projects developed with a

Transmission Business Expansion (2% weight)

- investment opportunities³ through a portfolio of activities, including: Achieve AEP Transmission Holdco business expansion by capturing long-term capex
- Telecom fiber build out through Transcos Approval and identification of projects through Tennessee Transco and
- RTO awarded projects to Transource
- Direct investment in, or licensing fees received by BOLD Transmission,
- o Threshold (0% payout) \$100M
- o Target (100% payout) \$200M
- o Maximum (200% payout) \$300M

Customer Experience (5% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) – (2% Weight)

- regional differences. and targets vary by Operating Company or jurisdiction due to PUC preference and interruption over a 12 month time period excluding major events. Major event exclusions SAIDI represents the total number of minutes the average customer has experienced
- OpCo Thresholds (0% payout) 80% of target or 75% of target for KY Power due to historic volatility

³ Capex captured in 2016 for investment in 2016 and future years

OpCo Targets (100% payout) - Regulatory targets where applicable or a 10 year glide path to the regional peer group average or, if the average has already been

0

0 OpCo Maximums (200% payout) – 120% of target or 125% of target for KY Power due to historic volatility

achieved, maintain this average

0 Overall AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer Satisfaction Index (CSI) – (2% Weight)

- calendar year, not JDPA's survey publication timeline. measures and targets are based on the four waves of the study conducted during the JDPA's annual residential customer satisfaction study. Operating Company ICP The overall CSI represents the aggregate score of numerous questions included in
- o OpCo Thresholds (0% payout) Current performance
- 0 OpCo Targets (100% payout) – Improve performance on pace with peer group improvement trend (1.5% - 2.4% depending on the OpCo)
- 0 trajectory to achieve the regional peer average OpCo Maximums (200% payout) – the higher of 3% improvement or a 3-year
- 0 Overall AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Network Remediation (1% weight)

- Achieve the 2016 baseline replacement schedule, which is 32% of total 5 year plan.
- 0% (75% of target) 286,931 circuit feet replaced (primary and secondary)
- 100% (100% of target) 382,575 circuit feet replaced (primary and secondary)
- 200% (125% of target) 478,218 circuit feet replaced (primary and secondary)

Culture & Employee Engagement (4% total weight)

Gallup Pulse Survey (1% weight)

- Achieve year over year improvement in our culture and engagement as demonstrated by at the 39th percentile. participate in the survey, not all employees. AEP's 2015 Grand Mean score of 3.96 was conducted as a pulse survey, meaning that a sample of the population will be invited to Gallup Survey Results (Overall Company* Grand Mean). The 2016 survey will be
- 0 approximately the survey median Thresholds (0% payout) - 0.07 improvement, which would bring AEP's scores to
- to third year of participation in the Gallup survey A score increase of 0.07 is the average improvement seen from the second
- Target (100% payout) 0.10 improvement
- o Maximum (200% payout) 0.20 improvement

Diversity (1% weight)

- and minorities for all open positions and take steps to reduce attrition from these groups. AEP positions. To achieve this goal AEP will need to improve hiring rates for women ultimately achieve parity between internal representation and external availability for all AEP's diversity goal is to increase the representation of women and minorities to
- levels that are no lower than current representation rates Officials and Managers, which are double weighted, with threshold, target and maximum representation rates for all Equal Employment Opportunity (EEO) categories, except The diversity measure is based on an employee weighted average of female and minority
- 0 the hiring availability⁶ rates for the positions AEP expects to recruit - attrition at Threshold (0% payout): AEP's current representation rates + placement at 80% of AEP's current representation rates
- 0 the hiring availability rates for the positions AEP expects to recruit - attrition at AEP's current representation rates Target (100% payout): AEP's current representation rates + placement at 100% of
- 0 attrition at AEP's current representation rates Maximum (200% payout): AEP's current representation rates + placement at 120% of the hiring availability rates for the positions AEP expects to recruit -

Power Up and Lead (1% weight)

- Lead workshops in 2016. objective will be measured by the number of employees that participate in Power up & Support our overall culture improvement efforts through Power up & Lead. This
- Threshold (0% payout) 3,900 participants
- o Target (100% payout) 5,200 participants
- o Maximum (200% payout) 6,500 participants

Phase 1 Lean Management System (LMS) Deployment (1% weight)

- Continue the emphasis on Lean in both pilot and non-pilot areas
- Pilot areas include:
- Development of a Change Management and Communication strategy
- 0 to enable continuous improvement Development of a plan to align people systems and technology with lean strategy
- 0 Utilization of lean tools, visual management, standard work, lean leader standard problem solving at all levels of the organization), and creating accountability work (defining what a leader does on a daily, weekly, monthly basis to enable
- understanding of lean concepts, tools, and metrics Non-pilot areas include implementation of basic lean leader standard work and solidify
- Threshold (0% payout) 1 pilot area⁷ and 30 non-pilot areas complete

representation rates for the internal positions from which AEP historically recruits for each opportunity. candidates selected for each opportunity. External availability is based on census data for the local, regional or national area from which AEP expects to select for each position. Hiring availability is the weighted internal and external availability for the historical mix of internal and external Internal availability is based on AEP's

⁷ Areas are generation plants, transmission areas, distribution districts, and other groups

- Target (100% payout) 3 pilot areas and 40 non-pilot areas complete
- initiated in 3 other areas Maximum (200% payout) - 3 pilot areas and 50 non-pilot areas complete plus pilots

Modifier

the funding available based on the funding scores. maximum is applied, is equal to the funding score. applied, the weighted average overall final score for all groups, before the overall 200% and operating company based on the group's relative performance score. The Modifier is a normalizing function that allocates the available funding to each business unit This insures that the sum of all awards equals After the modifier is

The modifier is calculated as the Weighted Average Funding Score, divided by the Average Operating Performance Score (AOPS)⁸ for all incentive plans as shown below:

 $\frac{Weighted \ Avg. \ Funding \ Score}{AOPS} = Modifier$

CEO Performance Adjustment

adequately included in the performance measures established at the beginning of the year. For capture those aspects of a group's performance that are difficult to quantify or that were not completing an important project that was not anticipated at the time the ICP goals were example, the CEO Performance Adjustment might be used to reward a group for successfully appropriately reflect the group's performance for the year. Such adjustments may be used to extent that the CEO or Plan Compensation Committee determines that the Overall Score does not The CEO Adjustment may be used to increase or decrease the Overall Score⁹ for the Plan to the

Individual Performance Factor

employee's relative individual performance, the value of their contribution to AEP, business pending employment changes. The Individual Performance Factor has a lower limit of 0% and unit, department and individual goals and other business factors, potentially including recent and solutions center salary plan positions. These determinations are based on an assessment of each Maximum Awards section below). In addition managers cannot exceed their award pool individual awards in excess of a participant's maximum award opportunity (see the Target and no upper limit. However, the approval of a member of the Executive Council is required for plan as well as those in exempt, nonexempt supervisor, administrative, technical, and customer Management determines individual awards for all employees in positions in the new SP20 salary

performance expectations for that position, to avoid a bias in favor of positions at both higher performance and contribution relative to other employees in the same position and the In determining Individual Performance Factors, managers are expected to assess employee

⁸ AOPS is the average of the Composite Scores for all incentive groups weighted by the aggregate target incentive award for all participants in each incentive group (see attached scorecard for an example).

See Sample Scorecard for the definition and an example of the calculation of the Overall Score

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and lower reporting and grade levels in the organization.

Eligible Earnings

ICP Eligible Earnings include the following:

- Regular Earnings Straight Rate
- . Paid Vacation
- Paid Holidays
- Paid Personal Days Off
- Sick Pay (Non-occupational & Occupational)
- Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- Inclement Weather Pay
- 10. Lump Sum Merit Increase
- 11. Lump Sum General Increase
- 2. Grievance Settlement for Wages
- Overtime Nonexempt and Exempt
- Shift Premium
- Sunday Premium
- 16. Military Pay
- 17. Trip Pay (River)

award calculation purposes. Earnings not classified as one of the above types in AEP's payroll system are not considered for

Target and Maximum Award Opportunity

grade 30 who change jobs during the year: below for employees in positions at or above SP20 salary plan grade 12 or EXEM salary plan last day of the last full pay period of the year, as shown in the chart below, except as discussed A participant's target award percent is based on the salary grade for his/her position as of the

New Gra	New Grade Structure	1
Salary Plan	Grade	Target %
	1	5%
CP20 (includes non-	2	5%
Or 70 (merudes non	3	5%
exempt administrative,	4	6%
technical and non-	5	8%
exempt supervisor	6	9%
nositions moved to the	7	10%
positions moved to me	8	10%
new SP20 grade	9	15%
structure)	10	20%
.20	111	25%

* As a percent of eligible earnings										Salary Plan	Nev
ible earnings	20 (CEO)	19	18	17	16	15	14	13	12	<u>Grade</u>	New Grade Structure
	125%	80%	60%	55%	50%	45%	40%	35%	30%	Target %	

Old Grade Structures	ructures	
Salary Plan	Grade	Target %*
NESU (nonexempt supervisors)	05N	7%
All nonexempt salary structures and wage schedules except SP20 and NESU	All grades	5%
	1-6	5%
	7 - 12	7%
	13 - 20	10%
	21 - 24	15%
	25 - 26	17%
	27	20%
	28	22%
EXEM (Exempt)	29	25%
	30 - 32	27%
	33	30%
•	34-35	35%
	36	40%
	38	45%
	40	50%
*As a percent of eligible earnings.		

enables managers to positively differentiate awards by up to 50% of an employee's target award award percent or the Overall Score for the Plan plus 50% of the target score. This feature A participant's maximum individual award percent is the greater of two times his or her target between 150% and the 200% of target maximum score. A participant's target and maximum to reflect strong individual employee performance even if the Overall Score for the Plan is

award opportunity is their target or maximum award percent multiplied by their eligible earnings The approval of a member of AEP's Executive Council in the participant's chain of command is

Overall Score for each such position. This calculation will be performed as shown in the for each position held during the Plan Year, including the earnings, target award percent, and will be prorated and calculated as the total of the independently calculated award opportunities 30 and higher positions at any point during the plan year who change jobs during the Plan Year required for awards in excess of a participant's maximum award opportunity. The award opportunity for employees in SP20 salary plan grade 12 or EXEM salary plan grade

```
Position 3:
                                                                    Position 2:
                                                                                                    Position 1:
                              Earnings * Target Award % * Overall Score = $ Pos 3
                                                             Earnings * Target Award % * Overall Score = $ Pos 1
Earnings * Target Award % * Overall Score = $ Pos 2
= Total Award Opportunity
```

example below:

of the last full pay period of the Plan Year. be calculated based on the target percent and Overall Score for the position held as of the last day The target awards for employees in positions below salary grade 30 for the entire Plan Year will

Award Calculation

does not guarantee the payment of awards. An award pool will be calculated for each group Plan Year. The final score for each performance objective is rounded to three decimal places based on the scores for each performance measure as soon as practical after the conclusion of the Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- funding measure. The Weighted Average Score is then calculated based on the weight assigned to each AEP's funding measures are compared to their performance targets to determine their performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055).
- then rounded to three decimal places (e.g., 125.7% or 1.257). weighted by the sum of the incentive targets for all participants in each plan. AOPS is Scores for all annual incentive plans (each of which is rounded to three decimal places) The Average Operating Performance Score (AOPS) is the average of the Composite
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 = .839)

Board Policy on Recouping Executive Compensation from LTIP Participants

employees, whether under the LTIP, this Plan, or otherwise. This policy applies to employees who participate in the Company's Long Term Incentive Compensation Plan (LTIP) and relates to incentive compensation paid or payable to such

be reimbursed to the Company if, in the Board's determination: The Board of Directors believes that incentive compensation provided by the Company should

- KIUC's First Set of Data Requests Dated August 14th, 2017 Item No. 30
- results that were subsequently materially restated or corrected, Such incentive compensation was predicated upon the achievement of financial or other
- caused or partially caused the need for the restatement or correction, and The employee from whom such reimbursement is sought engaged in misconduct that
- corrected financial results. A lower payment would have been made to the employee based upon the restated or

of such compensation paid to you. AEP also may retain any deferred compensation previously credited to you and not paid, provided that AEP will retain such deferred compensation only if reimbursement of such compensation, then you will be required to reimburse AEP for the value applicable legal requirements impose more stringent requirements on AEP to obtain such reimbursement is warranted by the facts and circumstances of the particular case or if the when and to the extent that it otherwise becomes payable to you. Therefore, if and to the extent that, in the Board's view, the above conditions have been met and

considerations, all of which are expressly retained by AEP. misconduct in the course of employment by AEP or otherwise based on applicable legal AEP might have to pursue reimbursement or such other remedies against an employee for This right to reimbursement is in addition to, and not in substitution for, any and all other rights

Administration

Plan Compensation Committee

official meeting, the Committee may act by written or electronic consent of a majority of its delegate day-to-day authority to administer the Plan, as they deem appropriate. In lieu of an members of the Plan Compensation Committee at any time for any reason. The Committee may CEO of American Electric Power Company, Inc. may change the composition and number of Resources officer with respect to all other employees, in either case ("the Committee"). The of AEP's CEO, COO, CFO, General Counsel, Chief Administrative Officer and Top Human executives in the HR Committee Review Group and a Plan Compensation Committee consisting all Participants. The Plan is administered by the HR Committee of the Board of Directors with respect to The Committee's interpretations of the Plan provisions are conclusive and binding on

also modify the eligibility criteria for the Plan and add or delete individual participants or groups reflective of the underlying economics and profitability of the business. The Committee may any reason, either with or without notice. The Committee may adopt, delete, modify or adjust of participants. business situations would produce Overall Scores or awards for a Plan Year that are not performance objectives, metrics and weights at any time, including after the conclusion of a Plan The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under Executive Council members with management responsibility for a business unit or staff function

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their purview

Plan Year

is in effect. A "Plan Year" begins on January 1^{st} and ends on December 31^{st} of each year for which the Plan

Participation

All full-time and regular part-time AEP employees who are actively employed during the Plan Year will be "Participants" in the Plan for such Plan Year except:

- Employees participating in any other annual AEP incentive plan,
- 1 participation in the Plan or annual incentive compensation plans in general Employees participating in any other plan or agreement that explicitly excludes their
- $\dot{\omega}$ all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- 4. Temporary employees and contract workers, and
- S Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year. Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

consequences, including but not limited to forfeiture of Plan eligibility in the current and future Plan Participants are expected to comply with all applicable Company policies and directives as well as all applicable laws and regulations. Failure to do so may have many serious

Award Eligibility

an award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of such Plan Year to be eligible to receive

specified in the "Target and Maximum Award Opportunity" section above Plan, unless the participant was a salary grade 30 or higher employee during the Plan Year as Plan, then such Participant will be ineligible to receive an award for such Plan Year from the If a Participant transfers during the Plan Year to a position that is ineligible to participate in the

earnings for the Plan Year. will be eligible to receive an award for the Plan Year to the extent that they have eligible If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant

eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible disability plan will be eligible to receive an award for that Plan Year to the extent that they have Employees who become inactive during the Plan Year due to participation in an AEP long-term

of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu

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Compensation Committee approves an award payment to such employee

Satisfaction of eligibility criteria does not guarantee the payment of any awards

Termination Due to Death or Retirement

termination of employment for any reason other than for cause or as part of a voluntary or payable to the Participant's estate. event of a Participant's death, any award to which they would otherwise be entitled will become employment with AEP is terminated during the Plan Year due to their death or retirement. In the Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their involuntary severance or layoff, after the Participant attains at least age 55 and five years of AEP For the purposes of the Plan, "retirement" is defined as

Termination Due to Voluntary and Involuntary Severance and Layoffs

sign and return, a Severance and Release of All Claims Agreement). In the event a severed defined under a collective bargaining agreement or the Supplemental Handbook and they are not during the Plan Year as part of a voluntary or involuntary severance program or a layoff as employee is rehired during the Plan Year, such Participant will be eligible for an award only to fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in opportunities are ineligible for an award if they would have a separation from service with AEP severances and layoffs, Participants with both discretionary and non-discretionary award the extent of their earnings for the period after they were rehired. Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

voluntarily resign their employment remain eligible for an award. However, for discretionary may consider in determining their award payment, if any. participants, their actual or pending voluntary resignation is a business factor that management Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

practical thereafter if it is impractical, either administratively or economically, to make payments within this time period. Award payment will be made within 2-1/2 months after the end of the year or as soon as

	The Plan is hereby approved by:	

EVP or Higher Name

Date



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A xibnəqqA 2016 Operating Company ICP etails

8102, 25, 2016

Corporate Multiplier

75% - Earnings per Share

10% - Safety

• 2.5% - Fatality Measure

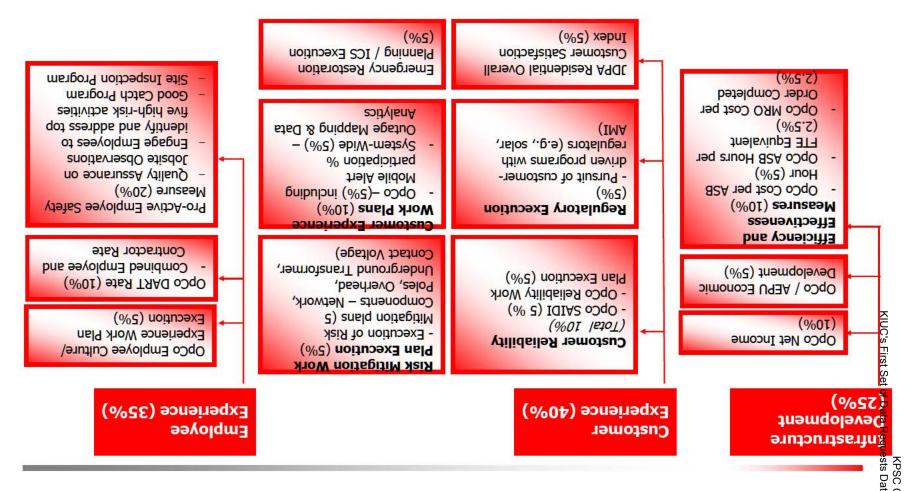
7.5% - DART Rate

15% - Strategic Initiatives

- Business Transformation
 Since Service Projection
- O 2% Competitive Business Strategic Assessment: Non-PPA Plant Assessment
- O 2% Competitive Business Strategic Assessment: AEP OnSite Partners and AEP
- Renewables Start-Ups
- O 2% Transmission Business Expansion
- 5% Customer Experience
- O 1% Quality of Service: SAIDI
- o 3% Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
- O T% Network Remediation
- 4% Culture and Employee Engagement
- 1% Power Up & Lead
- O 1% Gallup Pulse Survey
- O 1% Diversity
- 1% Lean Management Sustainability

OpCo ICP plans are subject to executive leadership





2016 Opco ICP Framework

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Targets	L	LIGL	9	LOZ

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	AN		Lean Training and VMV May
	00.1		Pro-Active Employee Safety Measure
	29.0		Combined Employee/Contractor DART Rate
	00.r		Employee Culture Work Plan Execution
		- W - W - W - W	Employee Experience
	AN		Customer Effort Score
	00.1		Emergency Restoration Planning Execution
	000		(XT-9A Seasures - Multiple Measures - AEP-TX)
	829		Customer Satisfaction Performance
	00.r		Regulatory Execution
	00.1		Risk Mitigation Work Plan Execution
	1.00		Systemwide Customer Work Plan Execution
	00.1		OpCo Customer Work Plan Execution
	00.r		Reliability Work Plan
	6.134		(12M Ending)
	10 Sec. 10		Customer Experience
	00.r		Economic & Business Development Work Plan
	\$2.80		Economic & Business Development Revenue (\$M)
	38.0		Efficiency and Effectiveness - ASB Hour Per FTE
	\$27.80		Lefficiency and Effectiveness - MRO Cost Per Order Δ
	09'007\$		BEA 1ed Fifectiveness - Tot Dist Cost Per ASB
	\$21.28		^δ OpCo Net Income (vs. Control budget)
	slaod	W W	Anfrastructure Development
	қеитпску		
		Tier 1 Measures	e e
di di Santa Sa	200		e
			S C
			Sate
			<u>Q</u>
G	alders	T r vəi	
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Revised Net Income Targets / Bandwidths (15%)

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2016 Earnings

%0 E		%0T-	L '99	27'3	1.94	%L.T	KPCo
				STATE OF THE STATE	Ere Control		Lower Earnings Curves (<9.5%)
							Middle Earnings Curves (>9.5% & <10.5%)
							Higher Earnings Curves (>10.5%)
0.2	1.0	0.0	2.0	1.0	0.0	ROE	
(†9gbu	8 .2v A %)	sgnin1s3	(W\$)	รอธินยุม รธิเ	nin163	fegbud	Səvinə



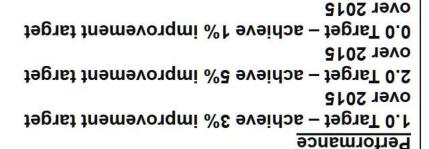
Operating Company Efficiency and Effectiveness Measures

Goal – Achieve improvement in efficiency and effectiveness continuous improvements efforts in both OpCo performance and culture

100% - Performance Based Metrics: Achieve OpCo-specific targets on three high-level metrics for all districts

- Total district cost/ASB Hour
- O MRO cost/order completed
- ASB Hours/FTE

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Metric and Work Plan Execution **Customer Experience JD Power**

- XəpuI 5% - JD Power Residential Overall Customer Satisfaction
- Execution 5 % - System-wide Customer Experience Work Plan
- ➤ Outage Mapping Project Completion
- 1.0 Payout Outage Maps delivered to the OpCos by the end of September
- have documented system concerns keeping them from production, by year end 2.0 Payout - OpCos have tested, accepted and placed Outage Maps into production OR
- ➤ Data Analytics
- 5% OpCo-Specific Customer Experience Work Plan
- Execution
- ➤ Mobile Alerts (Minimum 25% of OpCo Work Plan)
- enrolled in alerts divided by the total number of accounts The achievement will be measured by the total number of unique accounts
- 1.0 Payout 10.5% 0.0 Payout - 8%
- 2.0 Payout 15%
- ▶ Remainder of Plan Submitted by OpCo

POWER

Risk Mitigation Work Plan Execution

Pole Inspection & Mitigation

- Target poles > 50 yrs. old @ 10 yr. cycle rate
- <80% of inspections 0.0
- No priority poles older than 12 mo* 100% of inspections
- Circuit Inspection & Mitigation

Target 20% of circuit mileage

- <80% of inspections 0.0
- 100% of inspections 0.I
- No priority repairs older than 12 mo*

Underground Facilities Inspection & Mitigation

- 100% of inspections 0.1 <80% of inspections 0.0
- 0.2
- No priority repairs older than 12 mo*

Contact Voltage Survey

- 100% of Inspections Inspection not complete 0.0
- Mitigation of all inspection findings complete 0.2

POWER

Execution Emergency Restoration Planning

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KPSC Case No. 2017-00179
RPSC Case No. 2017-001 development of WebEOC, Assign and enter user roles, Complete end-user training for key bns ngisəb ni əfeqisifise, 2016, Participate in design and

OPCO Posts ICP goal, plus conducts additional WebEOC training for remaining OPCO

1.0 - meets ICP goal. employees.

0.0 - does not complete any aspect of goal

(ERP) during a level III or greater storm events by December 31, 2016 and Conduct After (25%) Utilize the Incident Command System (ICS) per the Emergency Response Plan

2.0 - meets ICP goal plus conduct a Full Functional ICS training Exercise for a Level I or Level Action Reviews following storm events

that includes participation by all districts. II event

1.0 - meets ICP goal.

0.0 - does not complete any aspect of goal.

2.0 - meets ICP goal plus utilizes damage assessment tool during a Level III Age eater storm Spectrum Damage Assessment Tab for damage assessors by December 31, 2016. (25%) Conduct at least one Damage Assessment exercise using Asset Scout or the

0.0 - does not complete any aspect of goal. meable impected Mil golding equitably to the other goal(s). Note: Phan OPCO does not experience an appropriate level storm during 2016, the ICP

Execut Employee Experient Leans to be Considered System-Wide: OpCo-Specific plans to be contlined by each Oper to want to was the standard of the standard o **Execution** Employee Experience Work Plan

OpCo-Specific plans to be outlined by each Operating Company

2016 Safety Measures

DART Rate Improvement for Employees and Contractors - 10% weight

Use of DART rate is aligned with OSHA and industry practice

- recordable events Will enable AEP to focus on injury events with more serious consequences while maintaining our focus on other
- companies to focus on more serious events DART stands for Days Away, Restricted or Job Transfer and is an industry-accepted measure that allows

DART RATE TARGETS:

- historic three year average performance. performance will be combined and count for the 10% goal. Performance will be measured against the The DART rate is a single employee and contractor Dart rate goal. Employee and contractor
- unit to allow for monitoring performance in the individual areas. DART rates will continued to be tracked separately also for both employees and contractors by business
- DART Rate Metric: No Improvement=0.0 10% Improvement = 1.0 20% Improvement= 2.0

Business Unit/OPCO Proactive Performance Metrics - establish leading indicators—20% weight

Engage employees to identify and address top five high-risk activities - 5% weight

Teams to identify gaps in procedures, develop processes and standardized work processes

performance factor on this metric All OpCos will share in the same

five completed and two implemented = 2.0

0.1 = betelqmos evil



11

Due to changes in methodology, we will no longer differentiate among local work

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2016 Safety Measures (cont³d)

establish Business Unit/OPCO Proactive Performance Metrics -

Good Catch Program - 5% weight indicators—20% weight Buippaj

reduce/eliminate potential incidents Establish a program to proactively share information and

2016 vs 2015 - Improvement in number submitted: 0.0 = 0.0

(2%) Increase in number Good Catches reported in $(x_{RM}) 0.2 = \%02 0.1 = \%01$

2016 based on baselines from 2015

(3%) Measure of quality of good catches based on

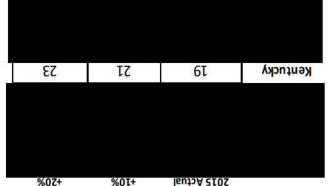
criteria below

Quality Good Catches

harm or damage. condition that appears to have the potential to cause Recognizing, correcting, and reporting a situation or

Good Catches will be documented in SHEMS

each business unit. Scores will be evaluated compared Random sampling of good catches will be pulled for demonstrate the quality of the information sought. Learning to explain the Good Catch program and to In Q2, a short on-line video will be launched in Key



GOOD CATCH ICP TARGETS

Target 0.0 Target 2.0 Target 2.0

DOWER



Business Unit/OPCO Proactive Performance Metrics - establish leading indicators-20%

Meight

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Job Site Observations - 5% weight

Leadership Engagement - Observations/Shadow of a Leader Training

Create consistent documents, tracking and training

2016 4th quarter improvement post training vs 2015 4th quarter actuals (5%)

0.2 = tangrovement= 0.0 ± 10% improvement = 1.0 ± 1.0 × 10% improvement = 2.0

➤ Evaluation of Quality of Observations

compared to a grading system outlined in the training program. observations post training will be pulled by business unit. Scores will be evaluated employees on how safety observations should be completed. Random sampling of ■ 2016 Shadow of the Leader Safety Observation Training, launched early Q3, will educate

standard, random sample will be pulled for each Operating Company to measure quality Total of 340 Leaders trained, expectation of 1 CORE visit assessment measured against

. 60% of CORE visits expected to be completed

· 60% random sample of total leaders trained to be pulled for evaluation

· Evaluation to be completed by the Safety Team

2016 Safety Measures (cont'd)

Due to changes in methodology, we will no longer differentiate among local work



Business Unit/OPCO Proactive Performance Metrics - establish leading indicators– 20% weight

Site Inspection Program - 5% weight

- Begin a multi-year effort to evaluate and mitigate high risk hazards across the system.
- office buildings Review all laydown yards, substations, generating plants, storerooms and fleet locations, service centers and
- In 2016 inspect, prioritize and develop mitigation plans.

Railway Private Crossing Risk Mitigation Program

- employees and public Evaluate all private rail crossings to AEP properties across AEP system to evaluate risk to
- 0.0 = batalquon not completed = 0.0
- 0.1 = 40 ni spections complete in Q4 = 1.0
- 2 100% inspections complete identified and prioritization Q4 = 2.0 ✓

performance factor on this metric All OpCos will share in the same

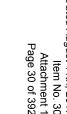
For Ingress/Egress hazards

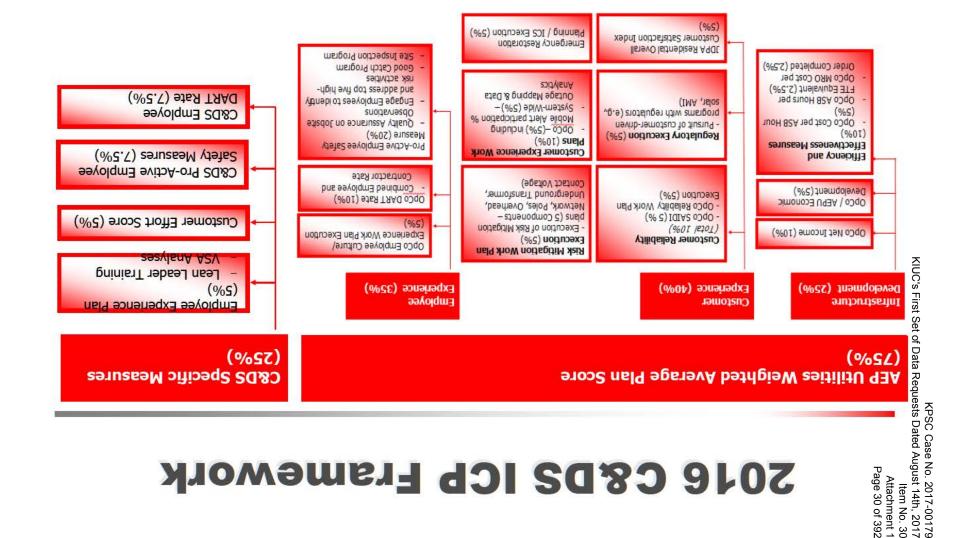
Site Inspection Program

- Of AEP generating plants for "high risk" hazards
- Of AEP substations for "high risk" hazards
- 0.1 = 40 in spections complete in Q4 = 1.0 0.0 = batelqmoo ton enottoeqed = 0.0
- ✓ 100% inspections complete identified and prioritization Q4 = 2.0



2016 C&DS ICP Framework







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2016 C&DS ICP Plan

- plan (25%) based on business unit-specific objectives and performance have in the past, however in 2016, will add a C&DS-specific portion of the C&DS ICP will rely on Operating Company performance (75%), as they
- Employee Experience Plan Lean Leader Training and VSA Objectives C&DS-specific performance will be based on the following measures:
- Customer Effort Score (5%) (%S)
- transactions for 2016 average of phone-based transactions, scored against only phone-based Target - (0.0=55.0%, 1.0=57.9%, 2.0=60.8%), based on 2-yr historic
- C&DS Employee & Transmission Forestry Contractor DART Rate ○ C&DS Pro-Active Employee Safety Measures (7.5%)
- (%5.7)



bOMEK

2016 ICP Evaluation Process & Principles

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Consistent with the review process change that occurred in late 2015, ICP scores will be evaluated collectively rather than individually

 This does not seek to replace each OpCo Presidents' ICP review with the COO if desired, but formally puts in place a review of all scores

In order to facilitate evaluation consistently, we are seeking greater structure in the

development of work plan measures:

applicable.

Reliability Work Plan Execution – should follow structure communicated by
Distribution Engineering Services (Chuck Talley's team) to Reliability Managers,
including clear 0.0, 1.0, and 2.0 targets

Customer Experience Work Plan Execution – both system-wide and OpCo-specific components should be concise (3-5 major actions), measurable (0.0, 1.0, 2.0 targets), and clearly tie/drive customer satisfaction performance (data previously shared by Performance Management)

Εmergency Restoration Planning Execution – consistent structure and targets developed by ERP team (shared upon completion)

OpCo based on cultural gaps/objectives. Recommend 0.0, 1.0, 2.0, 1.0, 2.0

POWER

2016 Metrics Definitions

Infrastructure Development

Operating Company Net Income

- Target: Based on 2016 control budget / modeling
- Bandwidth Varies based on 2015 ROE

Measure: Ongoing OpCo earnings

Economic Development

- expectations (40%) System net revenue target (20%), and OpCo-specific plan of work relative to ○ Measure: Based on performance relative to OpCo net revenue target (40%), AEP
- AEP System revenue target (defined) performance vs. OpCo-specific work plan; 20% - assessment of performance vs. ○ Target: ⁴0% - OpCo net revenue target (defined); ⁴0% - assessment of
- Efficiency & Effectiveness Measures
- performance deployed Lean. Targets: Determined by OpCo based on 2015 histories corporate-wide macro and monetization measures for districts who have fully ○ Measure: Based on performance vs. established targets on a defined set of

equests Dated August 14th, 2017 Item No. 30 Attachment 1 Page 34 of 392

2016 Metrics Definitions

Customer Experience

Idias .

- Measure: Number of customer minutes interrupted divided by total customers; exclusions of major events differ based on regulatory definition
- Target: Based either on established jurisdictional regulatory targets, maintenance of three year average (if performance is favorable to regulatory peers), or placement along 10-year glide path to achieve regulatory peer average

Reliability Work Plan Execution

- Measure: Performance on specific action items relative to reliability work plan developed and executed individually by each OpCo and reviewed by Distribution Engineering Services group on quarterly basis. Action items must adhere to framework provided by Distribution Engineering Services including risk mitigation activities (pole inspections, etc.)
 Target: Achievement of specific work plan objectives
- JD Power and Associates Residential Overall Customer Satisfaction Index (CSI)
- Measure: Overall Residential CSI index for the 4 waves conducted during the 2016 calendar year.
 Targets: Target index determined by maintaining improved 2014 performance levels
- APT-TX will utilize MSI \ REP surveys in absence of JDPA study



POWER

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2016 Metrics Definitions

Customer Experience (continued)

- Risk mitigation Work Plan Execution
- Underground Transformer, Contact Voltage) Measure: Execution of Risk Mitigation plans (5 Components – Network, Poles, Overhead,
- Target: Achievement of plan objectives

Regulatory Execution

- within each local jurisdiction Measure: Completion or work towards Regulatory actions to improve the customer experience
- Target: Achievement of planned objectives

Emergency Restoration Planning Execution

- Target: Achievement of specific work plan objectives System (ICS) and the Emergency Restoration Planning team. See slide with details. Measure: Completion of specific action items related to deployment of Incident Command
- Customer Experience Work Plan Execution
- MASINA TEL action items should tie as drivers of customer satisfaction performance. See slide with details. experience. 50% of the plan is shared system-wide; 50% is OpCo-specific action items. All Measure: Completion of specific strategic and tactical efforts aimed at improving the customer
- larget: Achievement of specific work plan objectives

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2016 Metrics Definitions

Employee Experience

- Employee Experience Work Plan Execution
- Development and execution of an employee experience / culture work
- Target: Achievement of specific work plan objectives

PART Rates

- Measure: This rate is calculated by adding up the number of events that had one or more lost days, (includes fatalities), one or more restricted days or that resulted in an employee transferring to a different job within the company, and multiplying that number by 200,000, then dividing that number by the number of employee hours worked
- Target: Based on OpCo adjusted glide paths to excellence; bandwidths set by
 Safety
- Proactive Safety Measure Targets and activities will be implemented by the Safety
 Organization, in addition to local objectives that may vary by OpCo.



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INCENTIVE COMPENSATION PLAN **AEP COMMERCIAL OPERATIONS** TRADING AND MARKETING Effective as of January 1, 2016

Establishment, Purpose and Effective Date Article

- Trading and Marketing Incentive Compensation Plan (the "Plan"). The Company hereby establishes the AEP Commercial Operations
- shareholder value and reduce risk by providing Plan Participants with an incentive to promote the financial success of the Company. The purposes of the Plan are to improve corporate performance, enhance
- December 31, 2016, except with respect to the payment of Incentive Awards The Plan is effective as of January 1, 2016 and shall terminate on

Definitions Article 2

- million.; plus the amount of any Fatality Adjustment. Earnings for a Plan Year plus the amount of any "Discretionary Funding" or (ii) \$1.5 "Annual Bonus Pool" means the lower of (i) 12.5% of the Eligible
- subsidiaries and affiliates. 2.2 "Company" means American Electric Power Company, Inc. and its
- "Cover" means the daily profit and loss statement
- Committee may make available for Incentive Awards as part of the Annual Bonus Pool, provided that the total value of the Annual Bonus Pool does not exceed the limits of Article 2.1 (ii). "Discretionary Funding" means any amount that the Plan Compensation
- 2.5 "Eligible Earnings" are those described in Schedule
- 2.6 "Employee" means an employee of the Company
- company earns at least \$3.00 per share and does not experience a fatal employee illness or injury that is determined to be work related. table below. The Fatality Adjustment will apply to the Plan only in the event that the adjustments for all plan Participants, calculated based on the percentages shown in the 2.7 "Fatality Adjustments" means the sum of the individual fatality

2.0%	12+
1.75%	11
1.5%	8-10
1.0%	6-7
% of Year End Base Salary	
Individual Fatality Adder as a	Salary Grade

- determined by the Plan Compensation Committee, payable to a Participant for a Plan "Incentive Award" means the amount of incentive compensation, as
- Committee as eligible for an Incentive Award, if any, under the terms of this Plan. wholesale trading and marketing. Participants will generally be those employees of the Company whose duties involve "Participant" means an Employee approved by the Plan Compensation
- 2.10 "Plan Year" means January 1, 2016 to December 31, 2016
- Plan as it deems necessary or appropriate. change the composition of this committee at any time for any reason. The Plan Compensation Committee may delegate authority for the day-to-day administration of the AEP's COO, EVP of Generation and SVP Commercial Operations. The CEO may Executive Council in the Commercial Operations chain of command, which is currently Shared Services Executive, Top Human Resources Executive, all members of AEP's 2.11 "Plan Compensation Committee" will consist of AEP's CEO, CFO, Top
- Company due to death or Retirement. 2.12 "Qualifying Termination" means a termination of employment with the
- determined that a Participant has elected retirement so as to avoid termination by the service. "Retirement" shall not include the circumstance in which the Company has severance, after the Employee attains age 55 and completes five years of Company the Company for any reason other than for cause or as part of a voluntary or involuntary "Retirement" means the termination of an Employee's employment with
- participate in this Plan. job with the Company, in a position for which the incumbent is generally not eligible to A "Transfer" occurs when, during a Plan Year, a Participant begins a new

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Article 3 Plan Participant

- participate in any other annual incentive plan except that prorated participation in more than one annual incentive plan will be provided to Participants who Transfer during the Employees selected to participate in the Plan shall not be eligible to
- Plan or in any other incentive compensation plans that may be adopted by the Company. Participation in the Plan shall not guarantee participation in any future

Article 4 Determination of Awards

- actively employed in a position that generally participates in the Plan. The amount of any the Plan Compensation Committee. prorated Incentive Award for such participant will be determined at the sole discretion of Award will typically be reduced by the portion of the Plan Year for which they were not In the event of a Qualifying Termination or Transfer, the Participant's
- amended, or eliminated at the discretion of the Plan Compensation Committee determination. The Plan Compensation Committee may approve, modify or eliminate support of AEP's Code of Ethics and other policies and other factors in such industry practice, corporate stewardship, staff development, and compliance with and consider individual contributions to Eligible Earnings, compliance with good energy of the Plan as set forth herein. The Senior Vice President of Commercial Operations may amount of each Participant's Incentive Award for the Plan Year, subject to the limitations Operations shall make a recommendation to the Plan Compensation Committee as to the any Incentive Award recommendation. Any and all Incentive Awards are made After the end of the Plan Year, the Senior Vice President of Commercial
- Plan Compensation Committee, in its sole discretion, determines that a portion or all such Plan Year will be deducted from the Annual Bonus Pool for such Plan Year unless the bonuses, retention awards and other bonuses paid to Participants during the respective receive an Incentive Award only to the extent of their guaranteed bonuses. All sign-on bonuses shall not be deducted from the Annual Bonus Pool. amount of guaranteed bonuses of Participants for that year, Participants in the Plan shall If the Annual Bonus Pool for the Plan Year is less than or equal to the total
- Bonus Pool, less the deductions referenced in Article 4.3, for such Plan Year. The Plan referenced in Article 4.3, is available for discretionary allocation as Incentive Awards for warrant the allocation of less than the full remaining value of the Annual Bonus Pool as Compensation Committee may, in its sole discretion, determine that the circumstances the Plan Year. In no event shall the sum of all Incentive Awards exceed the Annual The amount of the Annual Bonus Pool remaining, after the deductions

Attachment 1

paid with respect to any Plan Year. Incentive Awards for any Plan Year and may determine that no Incentive Awards shall be

Article 5 Payment of Incentive Awards

- term deferral described in Section 1.409A-1(b)(4) of the federal income tax regulations. applicable) shall be made no later than such date as will qualify such payment as a shortpayment of annual incentive awards. Payment made in cash under this Section 5.1 (as are certified and Incentive Awards are approved using the normal payroll process for the programs for which the Participant has made a timely and valid deferral election. All credited in accordance with the terms of all applicable savings and deferred compensation Incentive Awards shall be paid or credited as soon as practical after performance results One-hundred percent (100%) of Incentive Awards shall be paid in cash or
- eligible for an Incentive Award for such Plan Year. Participant must be an employee of the Company on the last day of the Plan Year to be Except for a Participant whose termination is a Qualifying Termination, a
- payment to such Participant. the award payment date, unless the Plan Compensation Committee approves an award discharged for cause or resign in lieu of being "discharged for cause" at any time prior to Participants forfeit their eligibility for an Incentive Award if they are
- including, but not limited to, those for federal, state and local and employment taxes 5.4 All payments shall be subject to the applicable tax withholdings,

Article 6 Administration

- Participants. such interpretations, rules and regulations shall be conclusive and binding on all amend and rescind rules and regulations relating to the administration of the Plan, and all Compensation Committee shall have the authority to interpret the Plan and to prescribe, The Plan Compensation Committee shall administer the Plan. The Plan
- responsibility for administering aspects of the Plan to individual members of the Plan out the administration of the Plan. The Plan Compensation Committee may also delegate as the Plan Compensation Committee considers necessary or advisable to properly carry accountants, or other persons and allocate or delegate to them powers, rights, and duties Compensation Committee. Any action taken by the Plan Compensation Committee shall The Plan Compensation Committee may employ agents, attorneys

Article 7 Miscellaneous

- such time as determined by the Plan Compensation Committee or credited in accordance for payment under such circumstance will be paid to Plan Participants 100% in cash at or all Incentive Awards prior to the end of a Plan Year. Any Incentive Awards approved reason that it deems appropriate. Under such circumstances, the Plan Compensation power to alter, amend, modify, revoke or terminate the Plan at any time and for any the Participant has made a timely and valid deferral election. with the terms of all applicable savings and deferred compensation programs for which Committee may, in its sole discretion, determine and approve the early payment of some The Plan Compensation Committee shall have the right, authority and
- the American Electric Power Company, Inc. conditions of this Plan with the Human Resource Committee of the Board of Directors of The Plan Compensation Committee will periodically review the terms and
- otherwise required by applicable law. other legal or equitable process, or encumbrance of any kind except to the extent alienation, sale, transfer, assignment, pledge, attachment, garnishment, levy, execution, or Participant or a Participant's estate shall be subject in any manner to anticipation, No compensation or benefits at any time payable under this Plan to a
- Participant any right to continue in the employ of the Company. Company to terminate any Participant's employment at any time, or confer upon a 7.4 Nothing in this Plan shall interfere with or limit in any way the right of the
- court if allowed by law) or the United States District Court for the Southern District of Common Pleas (subject to the Company's right to remove the action to federal district relating to the Plan, that action shall be brought in the Franklin County, Ohio Court of Ohio, Eastern Division in Columbus, Ohio. State of Ohio. In the event a Participant or alleged Participant initiates any legal action The Plan shall be construed and administered according to the laws of the
- a complete discharge of the liabilities of the Plan. is unable to care for his or her affairs because of illness or accident, the Plan Participant's duly appointed legal representative, and any such payment so made shall be Compensation Committee may direct that any payment due the Participant be paid to the 7.6 In the event the Plan Compensation Committee shall find that a Participant
- such Incentive Award if the Human Resources Committee of the Company's Board of its Subsidiaries, as applicable, for the amount awarded, earned, received or paid under Directors, in its discretion, determines that: Each Participant who is granted an Incentive Award shall reimburse Company or

- restated or corrected, and achievement of financial or other results that were subsequently materially (i) the Award or any compensation resulting from it was predicated upon the
- for the restatement or correction, and (ii) the Participant engaged in misconduct that caused or partially caused the need
- restated or corrected financial results. (iii) a lower payment would have been made to the Participant based upon the

expressly retained by the Company and its Subsidiaries. of employment or otherwise based on applicable legal considerations, all of which are reimbursement or such other remedies against an employee for misconduct in the course for, any and all other rights the Company and its Subsidiaries might have to pursue to the Participant. This right to reimbursement is in addition to, and not in substitution deferred compensation only if, when and to the extent that it otherwise becomes payable also may retain any deferred compensation previously credited to the Participant and not compensation paid to that Participant. The Company or its Subsidiaries, as applicable, required to reimburse Company or its Subsidiaries, as applicable, for the value of such Subsidiaries to obtain reimbursement of such compensation, then the Participant will be requirements impose more stringent requirements on the Company or any of its warranted by the facts and circumstances of the particular case or if the applicable legal conditions set forth in (i) through (iii) have been met and such reimbursement is If and to the extent that the Committee, in its sole discretion, determines that the paid, provided that the Company or its Subsidiaries, as applicable, will retain such

affiliates, employees, agents, successors, assigns or other representatives, if any of those recourse against the Company, the Plan Compensation Committee or any of their hereunder. However, no Participant, beneficiary or any other person shall have any available, to comply with an exception to the requirements of Section 409A of the Code exception to the requirements of Section 409A of the Code, or if an exception is not conditions are determined not to be satisfied to the extent such section is effective and applicable to amounts to be paid or credited The design and administration of the Plan are intended to comply with an

Confidentiality Article 8

of the relevant contents of the plan and potential or actual award values to specific third request of a Participant, the Plan Compensation Committee may approve the disclosure Committee, Plan Participants, and those individuals administering the Plan. At the nor its contents shall be disclosed to persons other than the Plan Compensation that such third party agrees to keep such information strictly confidential. parties engaged in the provision of legal or financial services to the Participant, provided The Plan is confidential and proprietary, and neither the Plan document

Article 9 Participant Responsibility

9.1 Plan Participants are expected to comply with all applicable Company policies and directives as well as all applicable laws and regulations.

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hereby approved by the members of the Plan Compensation Committee:	The AEP Commercial Operations Trading and Marketing Incentive Compensation Plan is
--	--

date	Tim K. Light SVP - Commercial Operations
date	Mark C. McCullough EVP Generation
date	Robert Powers Chief Operating Officer
date	Lana L. Hillebrand SVP & Chief Administrative Officer
date	Tracy A. Elich VP Human Resources
date	Brian X. Tierney EVP - CFO
date	Nick Akins President & CEO

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Schedule A

Basis for Regulated Mark-to Market Risk Management and Trading Transactions Eligible Earnings Definition

Gross margin from designated trading and marketing activities (see Schedule B for the plan year, and for any reason. and modify the list of designated books at any time, including after the conclusion of "Interest Rate Hedge." The Plan Compensation Committee may add, delete, adjust, with the discounting of the books that is listed in the Cover under "Interest Rate" and coal trading business activities as set forth on the Cover, excluding interest associated designated books) of the wholesale electricity business, emissions trading activity and

- 2 initial impacts of any changes in credit reserve calculation methodology). Plus or minus year on year changes in Credit Reserve (excluding the current year
- 3. Plus or minus year on year changes in Liquidity Reserve.
- 4. Less Plan Participant base salaries and benefits.
- S Adjusted for Interest and Capital Costs, calculated as follows:
- Interest income or expense for the Plan Year for cash flows generated or used in regulated trading activities calculated at the money pool rate multiplied by:
- The monthly average realized margins/losses less direct salaries, benefits and expenses as determined in 4. above, and
- /(paid); The monthly average net outstanding option premiums received
- support regulated trading activities during the plan year; The cost of letters of credit and 3rd party credit guarantees (if any) utilized to

ġ.

Ċ AEP receives interest on posted credit, this should be netted against the charge the plan year, calculated at the company's weighted average cost of capital. If brokers and exchanges utilized to support regulated trading activities during A capital charge for all net margins posted/held with/from counter parties,

Schedule B

Designated Books

NMSO MISO Auction Sales with Resp PBAS PJM Spread Trade Book (including F PBAS PJM Spread Trade Book (including F PHRE East Hourly Trades PHRS AEP West Hourly Trades PHRS AEP West Hourly Trades PHRS AEP West Hourly Trades PHRD Secondary East FTR Strategy PHPJM Financial Hedge for PJM Powe NPJM PJM Auction Sales with Respe PHSP Dealing Activity as Classified L Non-Direct Optimization Tradir PHRT Non-Direct Optimization Tradir PHRT West Hourly Trades PHRT West Hourly Trades PHRT Non-Direct Optimization Tradir PSWH Non-Direct Optim	Commodity	Book Name	<u>Description</u>
PHET PHRE PHRE PHRS PHRS PHRS PHRD PHRD PHRD PHRT PHRT PHRT PHRT PHRT PHRT PHRT PHRT	Down		MICO Austin Color with Dopposition Described Hodge
PHET PHRE PHRS PHRS PHRS PHRD PHRD PHRD PHRT PHRT PHRT PHRT PHRW PHRT PHRT PHRW PHRT PHRT PHRT PHRT PHRT PHRT PHRT PHRT	Power	PBAS	PJM Spread Trade Book (including FTRs)
PHRE PHRS PHRS PHRS PHRW HPJM NPJM NPJM NPJM NPHRD PHRT PHRT PHRT PHRT PHRT PHRT PHRT PHRT	Dower	DHET	East Hourly Swaps (including ETRs)
PHRE PHRS PHRS PHRS PHRS PHRD PHRD PHRT PHRT PHRT PHRT PHRW PHRT PHRM PHRM PHRM PSWH PHRW PHRM PSWH PHRM PSWH PHRW PHRM PSWH PSWH PSWH PSWH PSWH PSWH PSWH PSWH		- - -	Touris Carabo (moramily moral)
PHRS PMWE PMWE HPJM NPJM NPJM NPHRD PHRT	Power	PHRE	East Hourly Trades
PHRD PHRD PHRD PHRT PHRW PHRW PHRW PHRW PHRM PSWH PSWH PSWH PSWH PSWH PSWH PSWH PSWH	Power	PHRS	AEP West Hourly Trades
PPTP HPJM NPJM NPJM PHSP PHRD PHRT PHRT PHRT PHRT PHRT PHRW PHRW PHRW PHRW PHRW PHRW PHRW PHRW	Power	PMWE	Midwest Main Trading Book (including FTRs)
PHED PHRD PHRD PHRT PHRT PHRT PHRT PHRT PHRT PHRT PHRT			
PHSP PHRD PHRT PHRT PHRW PHRT PHRW PHRT PHRW PSWH PSWH PSWH PSWH PSWH PSWH PSWH PSW	Power	PPTP	Secondary East FTR Strategy Book
PHSP PHRD PHRT PHRT PHRT PHRT PHRT PHRT PHRW PHRT PHAW PSWH PSWH PSWH PSWH PSWH PSWH PSWH PSW	Power	HPJM	Financial Hedge for PJM Power Sales
PHSP PHRD PHRT PHRW PHRW PHWT PICT PICT PSWH PSWH PSWH PSWH PMAC PMAC PHAW PMWS KBAS KSHD SC MGMT Ons CCX MGMT Ons CCX MGMT Ons SOx MGMT Ons REC Comp	Power	NPJM	PJM Auction Sales with Respective Physical Hedges
PHRD PHRW PHRW PHRW PHRW PICT PICT PSWH PSWH PSWT PMAC PMAC PMAC PMAC PMAC PMAC PMAC PMAC	Power	PHSP	Dealing Activity as Classified Under Dodd Frank Act (Hourly)
PHRT PHRW PHWT PICT PSHD PSWH PSWH PSWT PMAC PMAC PMAC PMAC PMAC PMAC PMAC PMAC	Power	PHRD	Non-Direct Optimization Trading of PJM/MISO Hourly Power Transactions including Futures
PHRW PHWT PICT PSHD PSWH PSWT PMAC PHAW PMWS KBAS KBAS KSHD SC MGMT Ons CCX MGMT Ons CCX MGMT Ons SOx MGMT Ons REC Comp REC Comp	Power	PHRT	Non-Direct Optimization Trading of PJM/MISO/TVA Bal Day
PHWT PICT PSHD PSWH PSWT PMAC PMAC PHAW PMWS KBAS KSHD SORK KCP SORK KEP SOR MGMT ONS CCX MGMT ONS CCX MGMT ONS SOX MGMT ONS REC Comp REC Comp	Power	PHRW	West Hourly Trades
PICT PSHD PSWH PSWT PMAC PMAC PHAW PMWS KBAS KBAS KBAS KBAS KSHD SOARK KCP SOARK KEP SOARM ONS CCX MGMT ONS CCX MGMT ONS SOX MGMT ONS REC COMP	Power	PHWT	Physically tagged block imports/exports, Bal day trading, non-standard hourly profiles for West activity
PSHD PSWH PSWT PMAC PMAC PHAW PMWS KBAS KSHD Sark KCP SC MGMT ONS CCX MGMT ONS CCX MGMT ONS REC Comp REC Comp	Power	PICT	MTM Book for PCA East Term spec trades
PSWH PSWT PMAC PMAC PHAW PMWS KBAS KSHD Sark KCP SAC MGMT ONS CCX MGMT ONS CCX MGMT ONS SOX MGMT ONS REC COMP	Power	PSHD	Non-hourly physically tagged block imports/exports,bilaterally scheduled block power, cleared FIN-FUT (including FTRs)
PSWT PMAC PHAW PHAW PMWS KBAS KSHD SOARK KCP SOARK KEP SC MGMT ONS CCX MGMT ONS CCX MGMT ONS REC COMP	Power	PSWH	Non-Direct Optimization Trading of PJM/MISO Hourly Power Swap
PMAC PHAW PMWS KBAS KSHD bark KCP SC MGMT ONS CCX MGMT ONS CCX MGMT ONS REC COMP	Power	PSWT	Non-Direct Optimization Trading of PJM/MISO Term Power Swap
PHAW PMWS KBAS KSHD Dark KCP DARK KEP SC MGMT CONS CCX MGMT ONS CCX MGMT ONS CCX MGMT ONS REC COMP	Power	PMAC	Entergy and SOCO Cash and Hourly
KBAS KSHD Dark KCP Dark KEP SC MGMT ONS EM COMP MTM ONS CCX MGMT ONS SOX MGMT ONS REC COMP	Power	PHAW	SPP Cash and Hourly
KBAS KSHD Spark KCP Spark KHRS KHRS CC MGMT SSIONS CCX MGMT SSIONS SOX MGMT SSIONS REC COMP	Power	PMWS	Entergy and SOCO Cash and Hourly
Spark KCP Spark KEP KHRS KHRS Sions Em Comp MTM CCX MGMT Sions SOx MGMT Sions NOx MGMT REC Comp	Gas	KBAS	Gas Spread Trade book – Gas Book for PBAS
-Spark KCP -Spark KEP KHRS SC MGMT SSIONS Em Comp MTM SSIONS CCX MGMT SSIONS SOx MGMT SSIONS REC Comp	Gas	KSHD	Non-Direct Optimization Trading of NG transactions
Spark KEP KHRS SC MGMT SSIONS Em Comp MTM SSIONS CCX MGMT SSIONS SOx MGMT SSIONS NOx MGMT SSIONS REC Comp	Gas-Spark	KCP	Midwest Gas Spark Spread Book
SC MGMT SSIONS Em Comp MTM SSIONS CCX MGMT SSIONS SOx MGMT SSIONS NOx MGMT SSIONS REC Comp	Gas-Spark	KEP	AEP-West Gas Spark Spread Book
oal Missions Em Comp MTM CCX MGMT missions SOx MGMT missions NOx MGMT MOX MGMT MOX MGMT MOX MGMT MOX MGMT	Gas	KHRS	Gas book for Non-Dedicated SPP Transactions
missions Em Comp MTM missions CCX MGMT missions SOx MGMT missions NOx MGMT missions REC Comp	Coal	SC MGMT	Coal Trades Greater than 1 to 2 Prompt Quarters
missions CCX MGMT missions SOx MGMT missions NOx MGMT missions REC Comp	Emissions	Em Comp MTM	Service Corp SO2 and NOx Compliance Trades
missions SOx MGMT missions REC Comp	Emissions	CCX MGMT	Service Corp CCX Trades
missions NOx MGMT REC Comp	Emissions	SOx MGMT	Service Corp SO2 Trades
REC Comp	Emissions	NOx MGMT	Service Corp NOx Trades
Will out to the or to the	Emissions	-	Renewable Energy Certificate compliance book *

^{*}plan to include 50 percent of book activity designated as non-RPS, not to exceed activity designated as RPS

2016 Performance Measures and Weights

- Continue the balanced scorecard of earnings, safety and strategic measures
- Eliminate the Extra Credit Measures (and drop 150% of target cap on the aggregate score for all Strategic, Operating and Safety Goals)

The funding measures above establish the	aggregate fu	lslisvs gnibn	ple for all an	vitneoni Isun	e droups
Strategic Initiatives	-	-	-	-	%09
Operations	-	-	-	-	72%
Safety & Health	-	-	-	-	72%
Allocation Measures					
Culture and Engagement Extra Credit	-	%9+	%9+	%9+	-
Zero Fatality Extra Credit	-	%G.7+	%G.7+	%G. 7 +	%0l -/+
Eunding Adjustments					
Strategic Initiatives	12 %	%9l	%9l	%9l	-
Safety	%01	%0l	%01	%01	-
Operating Earnings Per Shares	%5 <i>L</i>	%9 <i>L</i>	%GL	%GL	%00l
Funding Measures					
Performance Category	2016	2015	2014	2013	2012



2016 Operating Earnings Per Share Measure (75% weight)

- The threshold operating earnings for STI is set at \$0.10 or 2.7% less than targeted earnings (\$3.75) with a 33.3% payout for achieving threshold
- No payout if EPS is less than threshold (\$3.65 for 2016)
- The maximum operating earnings for the ICP is set at \$0.200 or 5% above target (see table below)

*Excludes 2015 River Operation earnings of \$0.058 to calculate 2015 to 2016 growth on an equivalent (same store sales) basis.

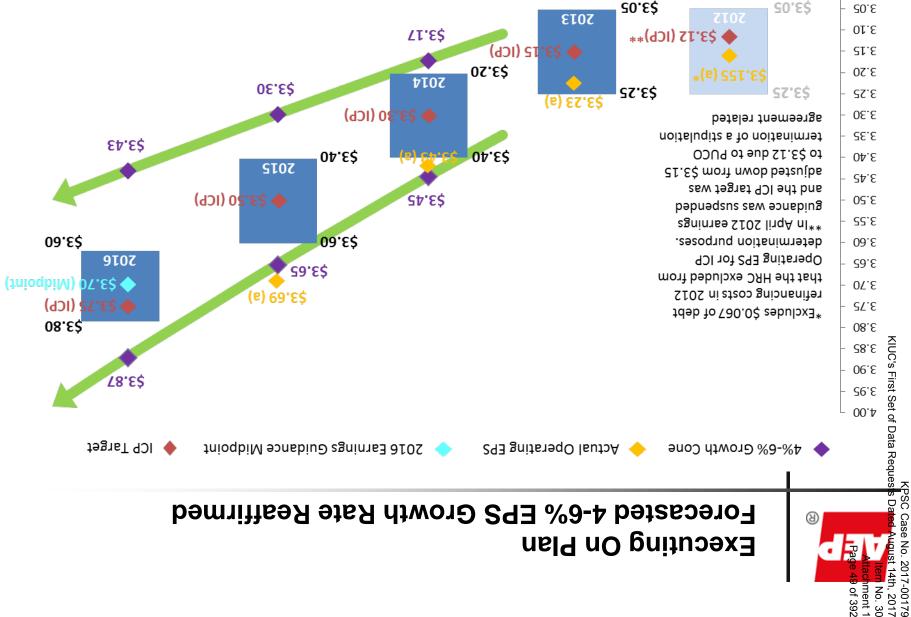
Below Threshold	099.6\$ >	%0	%90:>
Threshold	(%7.2- 10 001.0\$-) 028.£\$ =	%E.EE	%9.0
Target	037.6\$ =	%00l	3.3%
Maximum Award	(%6.200 or 5.3%) ≥ \$3.95	%00Z	%6.8
	Operating Earnings Per Share	Award Score	Growth*

Forecasted 4-6% EPS Growth Rate Reaffirmed Executing On Plan

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2016 Safety Goals (10% total weight)

- DART Rate Improvement for Employees and Contractors (7.5% weight)
- DART stand for Days Away, Restricted or Job Iransfer and is an industry accepted
- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- Target (100% payout) 10% improvement vs. three-year average
- Maximum (200% payout) 20% Improvement vs. three-year average
- Fatality Measure (2.5% weight)
- 0% payout Any fatal work related employee incident
- 100% payout No fatal work related employee incident
- 200% payout No fatal work related employee incident for more than one year

%91		Total Strategic Initiative Weight
	%l	Lean Management Sustainability
	%l	Diversity
	%l	Gallup Pulse Survey
	%l	Power Up & Lead
% †		Culture & Employee Engagement
	%۱	Network Remediation
	7%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
	%7	Quality of Service: SAIDI
%9		Customer Experience
	7%	Transmission Business Expansion
	7%	Competitive Business Assessment: AEP OnSite Partners and AEP Renewables Start-ups
	%7	Competitive Business Assessment: Non-PPA Plant Assessment
%9		Business Transformation
ght	iəW	2016 Strategic Initiatives



Business Transformation (6% total weight)

- Competitive Business (4% total weight, 2% each)
- Conclude strategic review process for non-PPA generation units by the end of 2016 to achieve the strategic goal of reducing exposure to unregulated generation (2% weight)
- Threshold (0% payout) if the strategic review is not completed and no recommendation is made to the Board to retain or sell the assets
- Target (100% payout) if bids are solicited and firm, and either:
- Valuation results in a recommendation to retain these assets; OR
- The strategic process results in a signed contract for the sale of
- Maximum (200% payout) The strategic process results in a signed contract for the sale of these assets and a plan for the use of proceeds is completed and approved by the board



- Competitive Business (continued)
- Enable start-up of AEP OnSite Partners and AEP Renewables by successfully building and starting-up initial projects (substation, solar, etc.), closing the talent gap through recruiting and training, preparing entities for Clean Power Plan (CPP) opportunities (2% weight)
- 0% no progress made or failure to execute projects currently under way
- 100% modest backlog of \$20M in the letter of intent (LOI) phase
- z00% significant backlog of projects developed with a minimum of \$50M

Business Transformation (Continued)

- Transmission Business Expansion (2% weight)
- Achieve AEP Transmission Holdco business expansion by capturing long-term capex investment opportunities (0=\$100M*, 1=\$200M*, 2=\$300M*) through a portfolio of activities, including:
- Approval and identification of projects through Tennessee Transco and Telecom fiber build out through TransCos
- RTO awarded projects to TranSource
- Direct investment in, or licensing fees received by BOLD

*Capex captured in 2016 for investment in 2016 and future years



Customer Experience (5% total weight)

- Quality of Service (4% total weight)
- SAIDI (System Average Interruption Duration Index) (2% Weight)

 Represents the total number of minutes the average customer has
- experienced interruption over a 12 month time period excluding major events

 The SAIDI measure definition, major event exclusions, and targets vary by
- Operating Company/Jurisdiction due to PUC preference and regional differences
- OpCo Thresholds (0% payout) 80% of target or 75% of target for KY
 Power due to historic volatility
- OpCo Targets (100% payout) Regulatory targets where applicable or a 10 year glide path to the regional peer group average or, if the average has already been achieved, maintain this average
- OpCo Maximums (200% payout) 120% of target or 125% of target for KY Power due to historic volatility
- AEP performance will be determined based on a customer weighted average of Operating Company performance scores
- See additional detail in appendix (pp. 31-32)

Customer Experience (continued)

■ J.D. Power and Associates (JDPA) Residential Overall Customer Satisfaction Index

(CSI) – (2% Weight)

- The overall CSI represents the aggregate score of numerous questions included in JDPA's annual residential customer satisfaction study
- The results of the study are publicly published on an annual basis in July of each year and include six* of AEP's seven Operating Companies
- *AEP Texas is excluded because Texas is a full choice retail state and
 AEP does not bill customers directly so customer interaction is reduced.
- Operating Company ICP measures and targets are aligned to the four waves of the study conducted during the calendar year, not JDPA's survey timeline
- OpCo Thresholds (0% payout) Current performance
- OpCo Targets (100% payout) Improve performance on pace with peer group improvement trend (1.5% 2.4%)
- year trajectory to achieve the regional peer average
- AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Customer Experience (continued)

- Metwork Remediation (1% weight) Achieve 2016 baseline replacement schedule, which is 32% of total 5 year plan
- 0% (75% of target) 286,931 circuit feet replaced (primary and secondary)
- 100% (100% of target) 382,575 circuit feet replaced (primary and secondary)

200% – (125% of target) 478,218 circuit feet replaced (primary and secondary)



Culture & Employee Engagement (4% total weight)

- Gallup Pulse Survey (1% weight) Achieve a year over year improvement in our Company* Grand Mean)
- The 2016 survey will be conducted as a pulse survey, meaning that a sample of the population will be invited to participate in the survey, not all employees
- Analysis from Gallup shows that companies, on average, achieve a .07 improvement in Overall Company Grand Mean between their second and third administration of the survey
- * Additionally, only 25% of companies achieve a .08 improvement
- Current mean: 3.89*
- 3.96* Threshold (.07 improvement) 0% of target payout
- 3.99* Target (.10 improvement) 100% of target payout
- 4.09* Maximum (.20) mprovement) 200% of target payout
- Currently AEP is at the 39th percentile*. Based on 2015 Gallup Database comparisons, a 3.96 grand mean* (our proposed threshold) is at the 50th percentile.

*These numbers reflect AEP total but businesses under strategic review (AEP Energy Partners, AEP Energy, Gavin plant, Lawrenceburg plant, Waterford plant and Darby plan) will be excluded from both target and actual results. (Gallup data is not yet available for this subset.)



Culture & Employee Engagement (continued)

- Diversity (1% weight) Increase the representation of women and minorities to ultimately achieve parity between internal representation and external availability for all AEP positions
- Diversity Metric is based on an employee weighted average of female and minority representation rates for all EEO categories, except Officials and Managers, which are double weighted
- representation rates

 Threshold, target and maximum levels no lower than current
- Threshold (0% payout): AEP's current representation rates + placement at 80% of the availability* rates for the positions AEP expects to recruit attrition at AEP's current representation rates
- Target (100% payout): AEP's current representation rates + placement at attrition at AEP's current representation rates
- Maximum (200% payout): AEP's current representation rates + placement at 120% of the availability* rates for the positions AEP expects to recruit attrition at AEP's current representation rates

*Availability is the weighted internal and external availability for the historical mix of internal and external candidates selected for each opportunity. External availability is based on census data for the local, regional or national area from which AEP expects to select for each position. Internal availability is based on AEP's representation rates for the internal positions from which AEP historically recruits for each opportunity.

Culture & Employee Engagement (continued)

- Power Up and Lead (1% weight) Ensure continued focus on employee participation by the number of employees that participate in Power up & Lead unfreezing workshops in 2016
- 3,900 participants Threshold 0% of target payout
- 5,200 participants Target 100% of target payout
- 6,500 participants Maximum 200% of target payout



Culture & Employee Engagement (continued)

- Phase 1 Lean Management System (LMS) Deployment (1% weight)
- Pilot areas include:
- Development of a Change Management and Communication strategy
- Sevelopment of a plan to align people systems and technology with lean
- Utilization of lean tools, visual management, standard work, lean leader standard work (defining what a leader does on a daily, weekly, monthly basis to enable problem solving at all levels of the organization), and creating accountability
- Mon-pilot areas include implementation of basic lean leader standard work and solidify understanding of lean concepts, tools, and metrics
- Threshold (0% payout) 1 pilot area* and 30 non-pilot areas complete
- Target (100% payout) 3 pilot areas and 40 non-pilot areas complete
- Maximum (200% payout) 3 pilot areas and 50 non-pilot areas complete plus pilots initiated in 3 other areas
- *Areas are generation plants, transmission areas, distribution districts, and other groups

Generation – **Annual Incentive Compensation Plan** American Electric Power **Shared and Regulated Employees**

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- Attract, retain, engage and motivate employees to further the objectives of the company, its customers and the communities it serves;
- Enable high performance by communicating and aligning employee efforts with the Plan's performance objectives; and
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2016 Overview

share the funding measure score are Audit, Executive Administration, Regulatory Services, or Operating Companies is capped at the 200% of target maximum score. The staff groups that described below and do not have separate function level incentive goals. As a result, the overall Safety and Health, Aviation and Security, Infrastructure and Business Continuity, Environmental Operating Companies, except to the extent that the overall score for one or more Business Units score for all staff groups will be the average overall score¹ for all of the Business Units and separate goals. All staff groups participate in the ICP program based on the funding measures Officer and the General Counsel. Services and all employees reporting to the Chief Administrative Officer, the Chief Financial Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and For 2016 the Executive Council, each Operating Company, Customer and Distribution Services

is discretionary, their individual performance. Annual incentive funding for all plans is tied to (15% weight). AEP's Operating Earnings per Share (75% weight), safety (10% weight) and strategic initiatives AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on

customer solutions center and non-exempt supervisory salary plans. Group or team performance discretionary allocations from their award pool for all employees in positions in the new 20 grade dollars for employee rewards. Relative individual performance is reflected in managers' annual incentive pool at higher organizational levels. may also be reflected through discretionary adjustments in the allocation of funding from the salary plan (SP20) and all employees in positions in the exempt, administrative, Linking annual incentive compensation to AEP's earnings aligns it with the value created for AEP's shareholders and ensures that AEP meets its shareholder commitments before setting aside

¹ Weighted by the aggregate target award for all employees in each group

service, reliability safety or compliance. the achievement of some objectives, such as earnings, at the expense of others, such as customer them. This balanced scorecard encourages the achievement of all types of objectives, rather than aligning employee efforts toward their achievement and further motivating employees to achieve achievement of these objectives by clearly communicating them, conveying their importance scorecard of financial, customer experience, employee experience (includes safety) and other (includes environmental and compliance) objectives. The Plan is intended to drive the Each ICP has separate strategic and operational performance measures that provide a balanced

quantifiable performance measures are used whenever they are available but the Plan also includes subjective assessments of performance in less quantifiable areas and for individual employees to see how the work they perform affects annual incentive awards. Objective and Performance measures are selected, whenever practical, to provide a "line of sight" that enables performance assessments.

requires two or more calendar years to be completed without such an incident. year without a fatal work related employee incident. A target score (100%) requires the calendar as a constant reminder to work safely at all times and recognizes all employees for working a full establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company year to be completed without a fatal work related employee incident, while a 200% score 2016 due to the fatal employee incident that occurred in early 2016. The Fatality Measure serves Measure is included in the Plan with a 2.5% weight. The score for this measure will be 0% for practices, particularly those that could prevent severe accidents, a company-wide Fatality

Operating Performance Measures and Weights

performance objective may range from 0% to 200% of target for that component. The specific performance measures vary by business unit. The score for each operating unit

Refer to Appendix A

2016 Funding Measures

share for 2016. incentive plan funding is contingent on AEP achieving operating earnings of at least \$3.65 per CEO and HR Committee of the Board have discretion to adjust annual incentive funding. All The 2016 funding measures were established by the HR Committee of the Board early in the The maximum funding available for 2016 is 200% of target funding². As in past years, the

Operating Earnings per Share – 75%

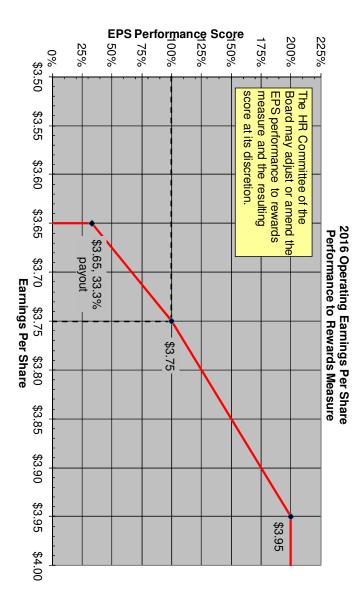
AEP is committed to generating sustainable value for its shareholders through its earnings and

² Given the fatal employee incident, the maximum potential funding score for 2016 is 195% of target

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serving the interests of its shareholders, customers and other stakeholders. It also: the extent to which the company can afford to pay annual incentive compensation while also growth. Therefore 75% of annual incentive funding is tied to AEP's Operating Earnings per Share. This ensures that funding is commensurate with the Company's operating earnings and

- Further aligns the financial interests of all AEP employees with those of AEP's shareholders;
- Ensures that adequate earnings are generated for AEP's shareholders and continued compensation; and investment in AEP's business before employees are rewarded with annual incentive
- encouraging expense discipline. Aligns employee interests with those of regulated and other customers by strongly



Safety- 10% Weight

building a proactive safety culture based on proactive measures and continuous improvement. systems and culture needed to support and sustain world-class safety performance. This includes Great". To accomplish this we will be transforming our approach to safety and building the AEP is undertaking a long-term, 5-year effort to transform our safety culture from "Good to

incidents with potentially serious consequences. DART stand for Days Away, Restricted or job Transfer and is an industry accepted measure that allows companies to focus on more serious severity rate measure, will be replaced with DART rate improvement to focus our attention on For 2016 the employee and contractor recordable case rate ICP measures, as well as the incident

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DART Rate Improvement for Employees and Contractors (7.5% weight)

- DART Rate = (Total Number of DART incidents x 200,000) \div Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- 0 Target (100% payout) - 10% Improvement vs. three-year average
- 0 Maximum (200% payout) – 20% Improvement vs. three-year average

Fatality Measure (2.5% weight)

- 0% payout Any fatal work related employee incident
- 100% payout No fatal work related employee incident
- 200% payout No fatal work related employee incident for at least two (2) years

measures, At the business unit and Operating Company level we will also be establishing more proactive

2016 Strategic Initiatives (15% weight)

on which AEP needs to make progress in order to enable our future success: There are three areas of focus for AEP's 2016 strategic initiatives, which reflect the major areas

- Business Transformation
- Customer Experience
- Culture and Employee Engagement

Each of these focus areas includes several performance measures (shown in the table below) that reflect some of the many transformative initiatives the company is undertaking

15%		Total Strategic Initiative Weight
	1%	Lean Management Sustainability
	1%	Diversity
	1%	Gallup Pulse Survey
	1%	Power Up & Lead
4%		Culture & Employee Engagement
	1%	Network Remediation
		Index
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction
	2%	Quality of Service: SAIDI
5%		<u>Customer Experience</u>
	2%	Transmission Business Expansion
	2%	AEP On Site Partners and AEP Renewables Start-ups
	2%	Competitive Business Assessment of Non-PPA Plants
6%		Business Transformation
ght	Weight	2016 Strategic Initiatives

Business Transformation (6% total weight)

Competitive Business Assessment for Non-PPA Plants (2% weight)

- achieve the strategic goal of reducing exposure to unregulated generation (2% weight) Conclude strategic review process for non-PPA generation units by the end of 2016 to
- 0 recommendation is made to the Board to retain or sell the assets Threshold (0% payout) – if the strategic review is not completed and no
- 0 Target (100% payout) – if bids are solicited and firm, and either:
- The strategic process results in a signed contract for the sale of these Valuation results in a recommendation to retain these assets; OR
- 0 Maximum (200% payout) - The strategic process results in a signed contract for the sale of these assets and a plan for the use of proceeds is completed and approved by the Board

AEP OnSite Partners and AEP Renewables Start-ups (2% weight)

- recruiting and training and preparing entities for Clean Power Plan (CPP) opportunities and starting-up initial projects (substation, solar, etc.), closing the talent gap through Enable start-up of AEP OnSite Partners and AEP Renewables by successfully building
- under way Threshold (0% payout) – no progress made or failure to execute projects currently
- 0 phase projects Target (100% payout) – modest backlog of \$20M in the letter of intent (LOI)
- 0 Maximum (200% payout) - significant backlog of projects developed with a minimum of \$50M in LOI phase

Transmission Business Expansion (2% weight)

- investment opportunities³ through a portfolio of activities, including: Achieve AEP Transmission Holdco business expansion by capturing long-term capex
- Telecom fiber build out through Transcos Approval and identification of projects through Tennessee Transco and
- RTO awarded projects to Transource
- LLC Direct investment in, or licensing fees received by BOLD Transmission,
- Threshold (0% payout) \$100M
- 0 Target (100% payout) - \$200M
- 0 Maximum (200% payout) - \$300M

Customer Experience (5% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) - (2% Weight)

- regional differences. and targets vary by Operating Company or jurisdiction due to PUC preference and interruption over a 12 month time period excluding major events. Major event exclusions SAIDI represents the total number of minutes the average customer has experienced
- OpCo Thresholds (0% payout) 80% of target or 75% of target for KY Power

³ Capex captured in 2016 for investment in 2016 and future years

due to historic volatility

- 0 OpCo Targets (100% payout) – Regulatory targets where applicable or a 10 year glide path to the regional peer group average or, if the average has already been achieved, maintain this average
- 0 OpCo Maximums (200% payout) – 120% of target or 125% of target for KY Power due to historic volatility
- 0 Overall AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer Satisfaction Index (CSI) – (2% Weight)

- calendar year, not JDPA's survey publication timeline. measures and targets are based on the four waves of the study conducted during the JDPA's annual residential customer satisfaction study. Operating Company⁴ ICP The overall CSI represents the aggregate score of numerous questions included in
- OpCo Thresholds (0% payout) Current performance
- 0 improvement trend (1.5% - 2.4% depending on the OpCo) OpCo Targets (100% payout) – Improve performance on pace with peer group
- 0 OpCo Maximums (200% payout) - the higher of 3% improvement or a 3-year trajectory to achieve the regional peer average
- 0 Overall AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Network Remediation (1% weight)

- Achieve the 2016 baseline replacement schedule, which is 32% of total 5 year plan.
- 0% (75% of target) 286,931 circuit feet replaced (primary and secondary)
- 0 100% - (100% of target) 382,575 circuit feet replaced (primary and secondary)
- 0 200% - (125% of target) 478,218 circuit feet replaced (primary and secondary)

Culture & Employee Engagement (4% total weight)

Gallup Pulse Survey (1% weight)

- at the 39th percentile.⁵ participate in the survey, not all employees. AEP's 2015 Grand Mean score of 3.96 was conducted as a pulse survey, meaning that a sample of the population will be invited to Gallup Survey Results (Overall Company* Grand Mean). The 2016 survey will be Achieve year over year improvement in our culture and engagement as demonstrated by
- 0 approximately the survey median Thresholds (0% payout) - 0.07 improvement, which would bring AEP's scores to
- to third year of participation in the Gallup survey A score increase of 0.07 is the average improvement seen from the second
- Target (100% payout) 0.10 improvement

0

⁴ Excludes AEP Texas because Texas is a full choice retail state and AEP does not bill customers directly, which reduces customer interaction.

⁵ This reflects AEP in total but businesses under strategic review (AEP Energy Partners, AEP Energy, Gavin Plant, Lawrenceburg Plant, Waterford Plant and Darby Plant) will be excluded from both target and actual results.

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Maximum (200% payout) - 0.20 improvement

<u>Diversity (1% weight)</u>

- and minorities for all open positions and take steps to reduce attrition from these groups. AEP positions. To achieve this goal AEP will need to improve hiring rates for women ultimately achieve parity between internal representation and external availability for all AEP's diversity goal is to increase the representation of women and minorities to
- levels that are no lower than current representation rates Officials and Managers, which are double weighted, with threshold, target and maximum representation rates for all Equal Employment Opportunity (EEO) categories, except The diversity measure is based on an employee weighted average of female and minority
- 0 the hiring availability⁶ rates for the positions AEP expects to recruit - attrition at AEP's current representation rates Threshold (0% payout): AEP's current representation rates + placement at 80% of
- 0 the hiring availability rates for the positions AEP expects to recruit - attrition at Target (100% payout): AEP's current representation rates + placement at 100% of AEP's current representation rates
- 0 attrition at AEP's current representation rates 120% of the hiring availability rates for the positions AEP expects to recruit -Maximum (200% payout): AEP's current representation rates + placement at

Power Up and Lead (1% weight)

- objective will be measured by the number of employees that participate in Power up & Support our overall culture improvement efforts through Power up & Lead. This Lead workshops in 2016.
- Threshold (0% payout) 3,900 participants
- o Target (100% payout) 5,200 participants
- Maximum (200% payout) 6,500 participants

Phase 1 Lean Management System (LMS) Deployment (1% weight)

- Continue the emphasis on Lean in both pilot and non-pilot areas.
- Pilot areas include:
- Development of a Change Management and Communication strategy
- 0 to enable continuous improvement Development of a plan to align people systems and technology with lean strategy
- 0 Utilization of lean tools, visual management, standard work, lean leader standard problem solving at all levels of the organization), and creating accountability work (defining what a leader does on a daily, weekly, monthly basis to enable
- understanding of lean concepts, tools, and metrics Non-pilot areas include implementation of basic lean leader standard work and solidify

⁶ Hiring availability is the weighted internal and external availability for the historical mix of internal and external candidates selected for each opportunity. External availability is based on census data for the local, regional or national area from which AEP expects to select for each position. Internal availability is based on AEP's representation rates for the internal positions from which AEP historically recruits for each opportunity.

- Page 69 of 392
- Threshold (0% payout) 1 pilot area⁷ and 30 non-pilot areas complete
- Target (100% payout) 3 pilot areas and 40 non-pilot areas complete
- initiated in 3 other areas Maximum (200% payout) - 3 pilot areas and 50 non-pilot areas complete plus pilots

applied, the weighted average overall final score for all groups, before the overall 200% and operating company based on the group's relative performance score. After the modifier is the funding available based on the funding scores. maximum is applied, is equal to the funding score. The Modifier is a normalizing function that allocates the available funding to each business unit This insures that the sum of all awards equals

Operating Performance Score (AOPS)8 for all incentive plans as shown below: The modifier is calculated as the Weighted Average Funding Score, divided by the Average

$$\frac{Weighted\ Avg.\ Funding\ Score}{AOPS} = Modifier$$

completing an important project that was not anticipated at the time the ICP goals were example, the CEO Performance Adjustment might be used to reward a group for successfully capture those aspects of a group's performance that are difficult to quantify or that were not adequately included in the performance measures established at the beginning of the year. For appropriately reflect the group's performance for the year. Such adjustments may be used to extent that the CEO or Plan Compensation Committee determines that the Overall Score does not CEO Performance Adjustment

The CEO Adjustment may be used to increase or decrease the Overall Score⁹ for the Plan to the

<u>Individual Performance Factor</u>

individual awards in excess of a participant's maximum award opportunity (see the Target and no upper limit. However, the approval of a member of the Executive Council is required for pending employment changes. The Individual Performance Factor has a lower limit of 0% and unit, department and individual goals and other business factors, potentially including recent and employee's relative individual performance, the value of their contribution to AEP, business solutions center salary plan positions. These determinations are based on an assessment of each Maximum Awards section below). In addition managers cannot exceed their award pool. plan as well as those in exempt, nonexempt supervisor, administrative, technical, and customer Management determines individual awards for all employees in positions in the new SP20 salary

In determining Individual Performance Factors, managers are expected to assess employee

Areas are generation plants, transmission areas, distribution districts, and other groups

award for all participants in each incentive group (see attached scorecard for an example). AOPS is the average of the Composite Scores for all incentive groups weighted by the aggregate target incentive

⁹ See Sample Scorecard for the definition and an example of the calculation of the Overall Score

and lower reporting and grade levels in the organization. performance expectations for that position, to avoid a bias in favor of positions at both higher performance and contribution relative to other employees in the same position and the

Eligible Earnings

ICP Eligible Earnings include the following:

- Regular Earnings Straight Rate
- Paid Vacation
- Paid Holidays
- Paid Personal Days Off
- . Sick Pay (Non-occupational & Occupational)
- 6. Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- 9. Inclement Weather Pay
- 10. Lump Sum Merit Increase
- 11. Lump Sum General Increase
- 2. Grievance Settlement for Wages
- Overtime Nonexempt and Exempt
- 14. Shift Premium
- Sunday Premium
- Military Pay
- 7. Trip Pay (River)

award calculation purposes. Earnings not classified as one of the above types in AEP's payroll system are not considered for

Target and Maximum Award Opportunity

grade 30 who change jobs during the year: below for employees in positions at or above SP20 salary plan grade 12 or EXEM salary plan last day of the last full pay period of the year, as shown in the chart below, except as discussed A participant's target award percent is based on the salary grade for his/her position as of the

New Gra	New Grade Structure	
Salary Plan	Grade	Target %*
SP20 (includes non-	1	5%
	2	5%
exempt administrative,	3	5%
technical and non-	4	6%
exempt supervisor	5	8%
positions moved to the	6	9%
positions moved to the	7	10%
new SP20 grade	8	10%
structure)	9	15%

New Gra	New Grade Structure	
Salary Plan	<u>Grade</u>	Target %*
	10	20%
	11	25%
	12	%06
	13	%55
	14	40%
	15	45%
	16	%05
	17	%55
	18	%00
	19	%08
	20 (CEO)	125%
* As a percent of eligible earnings.	earnings.	

30%	40	*As a percent of eligible earnings.
50%	40	
45%	38	
40%	36	
35%	34-35	
30%	33	
27%	30 - 32	
25%	29	EXEM (Exempt)
22%	28	
20%	27	
17%	25 - 26	
15%	21 - 24	
10%	13 - 20	
7%	7 - 12	
5%	1 - 6	
5/0	Q.	and NESU
50%	All grades	All nonexempt salary structures and wage schedules except SP20
7%	05N	NESU (nonexempt supervisors)
Target %*	Grade	Salary Plan
	tructures	Old Grade Structures

enables managers to positively differentiate awards by up to 50% of an employee's target award A participant's maximum individual award percent is the greater of two times his or her target award percent or the Overall Score for the Plan plus 50% of the target score. This feature

award opportunity is their target or maximum award percent multiplied by their eligible earnings required for awards in excess of a participant's maximum award opportunity. The approval of a member of AEP's Executive Council in the participant's chain of command is between 150% and the 200% of target maximum score. A participant's target and maximum to reflect strong individual employee performance even if the Overall Score for the Plan is

Overall Score for each such position. This calculation will be performed as shown in the for each position held during the Plan Year, including the earnings, target award percent, and will be prorated and calculated as the total of the independently calculated award opportunities 30 and higher positions at any point during the plan year who change jobs during the Plan Year example below: The award opportunity for employees in SP20 salary plan grade 12 or EXEM salary plan grade

```
Position 2:
                                                                                                                  Position 1: Earnings * Target Award % * Overall Score = $ Pos 1
                                       Earnings * Target Award % * Overall Score = $ Pos 3
                                                                          Earnings * Target Award % * Overall Score = $ Pos 2
= Total Award Opportunity
```

of the last full pay period of the Plan Year. be calculated based on the target percent and Overall Score for the position held as of the last day The target awards for employees in positions below salary grade 30 for the entire Plan Year will

Award Calculation

does not guarantee the payment of awards. An award pool will be calculated for each group Plan Year. The final score for each performance objective is rounded to three decimal places based on the scores for each performance measure as soon as practical after the conclusion of the Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- funding measure. The Weighted Average Score is then calculated based on the weight assigned to each performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055). AEP's funding measures are compared to their performance targets to determine their
- then rounded to three decimal places (e.g., 125.7% or 1.257). weighted by the sum of the incentive targets for all participants in each plan. AOPS is Scores for all annual incentive plans (each of which is rounded to three decimal places) The Average Operating Performance Score (AOPS) is the average of the Composite
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 =

Board Policy on Recouping Executive Compensation from LTIP Participants

employees, whether under the LTIP, this Plan, or otherwise This policy applies to employees who participate in the Company's Long Term Incentive Compensation Plan (LTIP) and relates to incentive compensation paid or payable to such

KIUC's First Set of Data Requests Dated August 14th, 2017 Item No. 30

be reimbursed to the Company if, in the Board's determination: The Board of Directors believes that incentive compensation provided by the Company should

- results that were subsequently materially restated or corrected, Such incentive compensation was predicated upon the achievement of financial or other
- caused or partially caused the need for the restatement or correction, and The employee from whom such reimbursement is sought engaged in misconduct that
- corrected financial results. A lower payment would have been made to the employee based upon the restated or

reimbursement of such compensation, then you will be required to reimburse AEP for the value credited to you and not paid, provided that AEP will retain such deferred compensation only if, of such compensation paid to you. AEP also may retain any deferred compensation previously applicable legal requirements impose more stringent requirements on AEP to obtain such reimbursement is warranted by the facts and circumstances of the particular case or if the when and to the extent that it otherwise becomes payable to you. Therefore, if and to the extent that, in the Board's view, the above conditions have been met and

considerations, all of which are expressly retained by AEP misconduct in the course of employment by AEP or otherwise based on applicable legal AEP might have to pursue reimbursement or such other remedies against an employee for This right to reimbursement is in addition to, and not in substitution for, any and all other rights

Administration

Plan Compensation Committee

delegate day-to-day authority to administer the Plan, as they deem appropriate. In lieu of an members. The Committee's interpretations of the Plan provisions are conclusive and binding on official meeting, the Committee may act by written or electronic consent of a majority of its members of the Plan Compensation Committee at any time for any reason. The Committee may of AEP's CEO, COO, CFO, General Counsel, Chief Administrative Officer and Top Human executives in the HR Committee Review Group and a Plan Compensation Committee consisting all Participants. CEO of American Electric Power Company, Inc. may change the composition and number of Resources officer with respect to all other employees, in either case ("the Committee"). The Plan is administered by the HR Committee of the Board of Directors with respect to

also modify the eligibility criteria for the Plan, add or delete individual participants or groups of reflective of the underlying economics and profitability of the business. The Committee may business situations would produce Overall Scores or awards for a Plan Year that are not any reason, either with or without notice. The Committee may adopt, delete, modify or adjust participants and adjust any or all award payouts. performance objectives, metrics and weights at any time, including after the conclusion of a Plan The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

Executive Council members with management responsibility for a business unit or staff function

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under their purview

Plan Year

is in effect. "Plan Year" begins on January 1st and ends on December 31st of each year for which the Plan

Participation

All full-time and regular part-time AEP employees who are actively employed during the Plan Year will be "Participants" in the Plan for such Plan Year except:

- Employees participating in any other annual AEP incentive plan,
- 2 participation in the Plan or annual incentive compensation plans in general, Employees participating in any other plan or agreement that explicitly excludes their
- $\dot{\omega}$ all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- Temporary employees and contract workers, and
- S Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

consequences, including but not limited to forfeiture of Plan eligibility in the current and future Plan Participants are expected to comply with all applicable Company policies and directives as Plan Years. well as all applicable laws and regulations. Failure to do so may have many serious

Award Eligibility

an award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of such Plan Year to be eligible to receive

specified in the "Target and Maximum Award Opportunity" section above Plan, then such Participant will be ineligible to receive an award for such Plan Year from the Plan, unless the participant was a salary grade 30 or higher employee during the Plan Year as If a Participant transfers during the Plan Year to a position that is ineligible to participate in the

If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant earnings for the Plan Year. will be eligible to receive an award for the Plan Year to the extent that they have eligible

eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible disability plan will be eligible to receive an award for that Plan Year to the extent that they have earnings Employees who become inactive during the Plan Year due to participation in an AEP long-term

Compensation Committee approves an award payment to such employee. of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu

Satisfaction of eligibility criteria does not guarantee the payment of any awards

Termination Due to Death or Retirement

involuntary severance or layoff, after the Participant attains at least age 55 and five years of AEP termination of employment for any reason other than for cause or as part of a voluntary or payable to the Participant's estate. For the purposes of the Plan, "retirement" is defined as event of a Participant's death, any award to which they would otherwise be entitled will become employment with AEP is terminated during the Plan Year due to their death or retirement. In the Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their

Termination Due to Voluntary and Involuntary Severance and Layoffs

employee is rehired during the Plan Year, such Participant will be eligible for an award only to sign and return, a Severance and Release of All Claims Agreement). In the event a severed connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in defined under a collective bargaining agreement or the Supplemental Handbook and they are not during the Plan Year as part of a voluntary or involuntary severance program or a layoff as opportunities are ineligible for an award if they would have a separation from service with AEP severances and layoffs, Participants with both discretionary and non-discretionary award the extent of their earnings for the period after they were rehired. fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

may consider in determining their award payment, if any. participants, their actual or pending voluntary resignation is a business factor that management voluntarily resign their employment remain eligible for an award. However, for discretionary Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

within this time period. practical thereafter if it is impractical, either administratively or economically, to make payments Award payment will be made within 2-1/2 months after the end of the year or as soon as

The Plan is hereby approved by:

EVP or Higher Name

Date

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	O&M Budget Accuracy	TBD
	Off System Sales	Quarterly
	Contractor DART	Monthly
Report Only	Contractor Recordables	Monthly
	Employee Severity	Monthly
	TAAG əəyolqm3	Monthly
	Employee Recordables	Monthly

HWHAI	

ICP Metric Related KPIs

Note: Refer to the metric definitions for further details Note: Grouped Strategic Goals: All under development and are subject to changes. * Denotes metrics that are shared between Regulated and Unregulated

stnəmtsuįbA
Discretionary

n the allocation of funding from the annual Generation incentive pool*	i stnemtsujbe	scretionary a	d through di	reflecte	e wsy be	Grouped Strategic Goals. The team performanc	Generation Leadership team will subjectively assess	Visnoisers Sdjustments
ion and progress of plans created.	a ou comble	arly Reportin	* BU Quarte			*Sulfure Survey Actions & Plans	Everyone Embraces Key Traits as Defined in Links for Success	
se related to New Technologies, Brand Ambassadors', and individual group		erly Report c				Utility of the Future & Customer Experience*	Identify, Develop and Deploy New, High-Value Technologies to Support the Utility of the Future	
ss / snccess.	ont on brogres	erly Report c	* BU Quarte		· • •	*nsəl	Improve Performance by Identifying and Eliminating Waste	CULTURAL NOITAMRO SNART
Compliance Documentation System Ital event reviews			_	%	691 -	Compliance Improvements*	Identify and Manage Risk	GROUPED SJAOÐ SIÐETART
sure a diverse slate of candidates.	sources to en	Human Res	* Work with			*Viversity	Everyone Understands, Promotes and Owns Our Values	
rall culture improvement efforts as measured by the number of employees that ezing workshops in 2016. Target is set to support Corporate Plan Goal.	_	_	_			Power Up & Lead*	Embrace Change in Our Industry through a Learning, Teaching, and Coaching Culture	
Ло сћалде.	0	2	Þ	JunoO	%0l	Project Schedule Adherence	Everyone is Committed to Quality and Excellence	ΒUJΑV
Set the same as 2015 targets. (inclusion of River Operations starting in 2016)	0	g	01	finoO	%0l	*xəbnl əɔnsilqmoO OR∃N & Netronmental	Maintain our Commitment to Communities and Environmental Stewardship	SUSTAINABLE
Process Adherence Targets	%00l	%0Z	%09	%	%9	Enabling Capital Excellence	Use Capital to Benefit Customers and Grow Returns	
Moved from Strategic Goals to Financial with Procurement Recommended targets based on 2016 current approved budget.	M8.11\$ qsO	M8.68 M&O M8.01\$ qsD	O&M \$2.0M M0.3\$ qsJ	\$	%9	Procurement Savings		PERFORMANCE
No change.	%00l	%9Z [.] 66	%09 [.] 66	%	%9	Cost Recovery	Meet or Exceed Asset Performance (Revenue / Cost) Targets Through Innovation and Flexibility	FINANCIAL
See metric definitions for per unit EFORv and EFORd targets.	%27.4 %29.3	%Et [.] 7	%80.7 %29.8	% %	2% 12%	EFOR _d		
TBP - To be provided by the Corporate Safety & Health Organization TBP - To be provided by the Corporate Safety & Health Organization TBP - To be provided by the Corporate Safety & Health Organization TBP - To be provided by the Corporate Safety & Health Organization	98T 98T 98T 98T	98T 98T 98T 98T	98T 98T 98T 98T	98T 98T 98T 98T	%0Z	Proactive Performance Metrics (5% Each)* * Quality Assurance on Job Site Obs * Good Catch Program (Near Miss) * Good Catch Program (Near Miss) * Site Inspection Program	Commitment to Zero Harm	CULTURAL NOITAMAOTSNAЯ
0 = Generation Employee & Contractor 3 Yr Weighted Average 1 = 10% Decrease 2 = 20% Decrease Set per Corporate Guidance & Dupont Survey Recommendations	££.0	7ε. 0	١4.0	Pate	%0.01	Generation DART* (incl Employee & Contractors)		
SNOITANAJ9X3 T39AAT	2.00	2016 TARGETS	00.0	STINU	МЕІСНТ	ICP METRIC	STRATEGIC GOALS	

OSHA DART Rate - Employees & Contractors

Targets:

1.00 -2.00 -.37

0.00 - .41

Strategic Plan Goal: Cultural Transformation

Metric Applies to: Shared, Regulated and Unregulated

include Hearing Loss Cases). Measure Description: This measure will track the rate of DART Incidents for employees (does not

DART - Days, Away, Restricted, or Transfer

by the number of employee & contractor labor hours at the company different job within the company, and multiplying that number by 200,000, then dividing that number fatalities), one or more restricted days or that resulted in an employee or contractor transferring to a DART is calculated by adding up the number of incidents that had one or more lost days, (includes

Note: In accordance with Corporate guidance the targets for 2016 are set as shown below.

2.0 = 20% Decrease

1.0 = 10% Decrease

0.0 = Generation 3 Year average (2013-2015)

Formula: DART Rate = DART Incidents x 200,000 / Hours Worked Reporting Frequency: Monthly Unit Type: YTD Rate

Hours Worked = Hours worked by all applicable personnel in period

Data Source: Susan Forsythe & SHEMS

Data Collector: Anthony Gerstenberger

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Proactive Performance Metrics

Total Weight 20% - 5% each

- Quality Assurance on Job Site Observations 2.0 -TBP 1.0 - TBP 0.0 - TBP v
- ID & Address Top 5 High Risk Activities

?

- છ Good Catch Reporting (formerly Near Miss) 2.0 - TBP 1.0 - TBP 0.0 - TBP 2.0 - TBP 1.0 - TBP 0.0 - TBP
- Site Inspection Program

0- TBP 1.0- TBP 0.0- TBP

TBP = To Be Provided by the Corporate Safety & Health Organization

Strategic Plan Goal: Cultural Transformation & Sustainable Value

Metric Applies to: Shared, Regulated, and Competitive

Measure Description/s:

Quality Assurance on Job Site Observations

ID & Address Top 5 High Risk Activities

Good Catch Reporting

Site Inspection Program

Note: All Generation Business Units have a Safety Leading Indicator in their 2016 business plans.

Fossil Hydro (FH Admin, GIOS), APCo, I&M, GenCo, PSO, SWEPCo, Field Services, Fuel Operations, Engineering Services, Project Controls & Construction, River Operations Operations and Mining, Performance Improvement, Generation Business Services, Commercial

Reporting Frequency: Monthly Unit Type: TBP

Formula:

Quality Assurance on Job Site Observations

ID & Address Top 5 High Risk Activities -

Good Catch Reporting

Site Inspection Program -

Training System Data Source: Corporate Safety & Health, SHEMS, Key

Data Collector: Anthony Gerstenberger

EFORd - Capacity Metric

Targets:

2.00: <=5.95% (Target-20%),

1.00: = 7.43% (Target),

0.00: =>8.92% (Target+20%)

See table EFORd-1

Strategic Plan Goal: Financial Performance

Metric Applies to: Shared and Regulated

outages in relationship to AEP/RTO capacity planning. Measure Description: Metric is intended to recognize the value of managing unit level forced

- representing the percentage of time a unit is forced out but in demand by the RTO. EFORd (Equivalent Forced Outage Rate Demand) is a NERC defined performance metric
- AEP will utilize NERC methodology for all RTO's (PJM, SPP, and ERCOT) to calculate EFORd utilizing Power GADS data.
- Planned outage and maintenance outages are not factored in the EFORd metric
- fleet ICP result with the following exceptions: Individual units will be weighted using a NERC methodology (capacity based) to determine
- 0 Clinch River 1 & 2 will be included upon their respective Commercial Online Date (COD) month.
- 0 Big Sandy 1 will be included upon their COD month in 2016.
- 0 Riverside 1 will be excluded until return month from transformer-related outage (estimated Oct. 2016)
- 0 planning due to retirement. Northeastern 4 and Welsh 2 are not included because they will not be part of capacity
- Variances from the definition or listed exceptions will require Generation EVP approval

Units Included in Metric

		0 111100 111100			
PSO	SWEPCO	APCO	I&M	KPCO	WPCO
CPS 1-3	ARS 5	AM 1-3	RP 1-2	ML 1-2	ML 1-2
N121	FLC 1	CE 1-6		BS 1	
N122	KXL 2-5	CR 1-2		RP 1-2	
N343	LBM 2-4	DR			
OKL 1 - PSO	LNS 1	MT 1			
RVS 1-4	MAT 1-4				
SWS 1-5	PRK 1				
TPS 2 & 4	TURK				
WPS 4-6	WLK 1-3				
	WSH 1 & 3				
	STL				

Reporting Frequency: Monthly	Unit Type: %
Formula: NERC Formula	

Forced Outage Rate Demand — FORd

FORd = FOHd × 100% [FOHd + SH]

where

 $FOHd = f \times FOH$

$$\mathbf{f} = \left(\frac{1}{r} + \frac{1}{T}\right) / \left(\frac{1}{r} + \frac{1}{T} + \frac{1}{D}\right)$$

r=Average Forced outage duration = (FOH) / (# of FO occurrences)
D=Average demand time = (SH) / (# of unit actual starts)
T=Average reserve shutdown time = (RSH) / (# of unit attempted starts)

Data Source: Tony Bender

Data Collector: Anthony Gerstenberger

Ø

2016 Generation ICP Metri

c Def	1
Definition	KIUC'S FIRST Set of Data

7.43%	Fleet EFORd				
0.00%	West Erona				
0 600/	West EEODd				
9.00%	Wilkes 3				
10.00%	Wilkes 2	5.00%	Pirkey 1		
4.00%	Wilkes 1	2.50%	Oklaunion 1	5.94%	East EFORd
7.00%	Welsh 3	2.50%	Northeastern 3	8.50%	Mitchell 2
7.00%	Welsh 1	25.00%	Northeastern 2	8.50%	Mitchell 1
25.00%	Weleetka 6	5.00%	Northeastern 1	5.03%	Rockport 2
25.00%	Weleetka 5	15.00%	Mattison 4	5.04%	Rockport 1
25.00%	Weleetka 4	15.00%	Mattison 3	4.50%	Mountaineer
5.50%	Turk 1	15.00%	Mattison 2	3.45%	Dresden 1
3.00%	Tulsa 4	15.00%	Mattison 1	7.00%	Clinch River
5.00%	Tulsa 2	10.00%	Lone Star 1	7.00%	Clinch River
1.67%	Stall	5.00%	Lieberman 4	8.00%	Ceredo 6
10.00%	Southwestern 5	5.00%	Lieberman 3	8.00%	Ceredo 5
10.00%	Southwestern 4	10.00%	Lieberman 2	8.00%	Ceredo 4
5.00%	Southwestern 3	9.00%	Knox Lee 5	8.00%	Ceredo 3
3.00%	Southwestern 2	9.00%	Knox Lee 4	8.00%	Ceredo 2
10.00%	Southwestern 1	9.00%	Knox Lee 3	8.00%	Ceredo 1
5.00%	Riverside 4	9.00%	Knox Lee 2	7.00%	Big Sandy 1
5.00%	Riverside 3	7.00%	Flint Creek 1	7.40%	Amos 3
25.00%	Riverside 2	10.00%	Comanche 1	8.20%	Amos 2
25.00%	Riverside 1	12.00%	Arsenal Hill 5	8.00%	Amos 1
TARGET	West Units	TARGET	West Units	TARGET	East Units
			1000		

$\mathbf{EFOR}_{\mathtt{v}}$

Targets:

2.00: <= 4.72% (Target-20%),

1.00: = 5.90% (Target),

0.00: => 7.08% (Target+20%)

(See table EFORv-1)

Strategic Plan Goal: Financial Performance

Metric Applies to: Shared and Regulated

Measure Description:

- forced outages. EFOR_v is an AEP defined metric designed to represent a measure of the value lost due to
- the percentage of time a unit is in a Forced Outage state. EFOR (Equivalent Forced Outage Rate) is a NERC defined performance metric representing
- Neither EFOR nor EFOR_v are impacted by planned and maintenance outages
- years to determine fleet ICP result with the following exceptions: Individual units will be weighted based on generation YTD 2016 plus preceding two calendar
- 0 Clinch River 1 & 2 will be included upon their respective Commercial Online Date
- o Big Sandy 1 will be included upon their COD in 2016.
- 0 date of retirement will be included. Northeastern 4 and Welsh 2 will remain in metric through 2016. Generation up to the
- 0 Riverside 1 will be excluded until return date from transformer-related outage (estimated Oct. 2016)
- Variances from the definition or listed exceptions will require Generation EVP approval

Units Included in Metric

	WPS 4-6	TPS 2 & 4	SWS 1-5	RVS 1-4	1 - PSO	N344				CPS 1-3	PSO
STL	WSH 1-3	WLK 1-3	TURK	PRK 1	MAT 1-4	LNS 1	LBM 2-4	KXL 2-5	FLC 1	ARS 5	SWEPCO
						MT 1	DR	CR 1-2	CE 1-6	AM 1-3	APCO
										RP 1-2	I&M
								RP 1-2	BS 1	ML 1-2	KPCO
										ML 1-2	WPCO

Francis FEOD 1 Actual Assistant December 1 Actual December 1 Actua
--

Available Revenue Rate Base

Total Hours in Period

Planned Outages

Maintenance Outages

Multiplied times

LMP_{Hour/Unit}

Data Source: Tony Bender

Actual

Available Revenue Rate

Total Hours in Period

Planned Outages

Maintenance Outages

Forced Outages

LMP_{Hour/Unit} Multiplied times

Data Collector: Anthony Gerstenberger

								East EFORv	Rockport 2	Rockport 1	Mountaineer 1	Mitchell 2	Mitchell 1	Dresden 1	Ceredo 6	Ceredo 5	Ceredo 4	Ceredo 3	Ceredo 2	Ceredo 1	Amos 3	Amos 2	Amos 1	East Units TARGE
								6.08%	5.03%	5.04%	4.50%	8.50%	8.50%	3.45%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	7.40%	8.20%	8.00%	TARGE
Fleet ICP \			Pirkey 1	Oklaunion 1	Northeastern 4	Northeastern 3	Northeastern 2	Northeastern 1	Mattison 4	Mattison 3	Mattison 2	Mattison 1	Lone Star 1	Lieberman 4	Lieberman 3	Lieberman 2	Knox Lee 5	Knox Lee 4	Knox Lee 3	Knox Lee 2	Flint Creek 1	Comanche 1	Arsenal Hill 5	West Units TARG
Neighted			5.00%	2.50%	5.00%	2.50%	25.00%	5.00%	15.00%	15.00%	15.00%	15.00%	10.00%	5.00%	5.00%	10.00%	9.00%	9.00%	9.00%	9.00%	7.00%	10.00%	12.00%	TARGE
Fleet ICP Weighted Avg EFORv	West EFORV	Wastess	Wilkes 2	Wilkes 1	Welsh 3	Welsh 2	Welsh 1	Weleetka 6	Weleetka 5	Weleetka 4	Turk 1	Tulsa 4	Tulsa 2	Stall	Southwestern	Southwestern	Southwestern	Southwestern	Southwestern	Riverside 4	Riverside 3	Riverside 2	Riverside 1	West Units TARGET
3.27%	5./3%	9.00%	9.00%	4.00%	7.00%	7.00%	7.00%	25.00%	25.00%	25.00%	5.50%	3.00%	5.00%	1.67%	10.00%	10.00%	5.00%	3.00%	10.00%	5.00%	5.00%	25.00%	25.00%	TARGET



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Cost Recovery

Targets: 2.00 – 100%

1.00 - 99.75%

0.00 -99.50%

Strategic Plan Goal: Financial Performance

Metric Applies to: Shared and Regulated

originally sought for recovery in the applicable case(s). during the year for the AEP Operating Companies as compared to the total amount of such costs defined below) approved for recovery in all Public Service Commission (PSC) ruling(s) received Measure Description: The Cost Recovery metric will measure the total actual fuel related costs (as

extent these items are included in the FAC in the various jurisdictions railcar maintenance costs, and fuel handling are also subject to the Fuel Cost Recovery metric; to the charges, affiliate barge transportation costs, the cost of reagents, coal terminal/transloading costs. Term purchased power (LTPP), transportation and related services costs, such as direct freight costs incurred to support the AEP Operating Companies' fossil fuel generation requirements. Long-Clause (FAC). These costs include direct coal, natural gas, and fuel oil supply and lignite mining Cost components measured in Fuel Cost Recovery metric include those subject to a Fuel Adjustment

this same activity will not be recognized by this metric. transaction/activity will only be recognized in the applicable single year. Any future disallowance for challenges have been exhausted. Any disallowance incurred for a specific multi-year will be recorded: in the year when the matter reaches the point where all regulatory and legal imprudent by PSC Order will be recognized in the year that the order was received, unless challenged by the Company or Intervener through the PSC and/or the courts. When challenged, the disallowance be included as a disallowance for purposes of this metric. Any disallowance incurred and deemed Any disallowances for items, which have not been deemed imprudent by the respective PSC, will not

Generation EVP. Operations to the Manager of Planning & Performance for final review and approval by the Variances from the definition or listed exceptions should be routed through the SVP, Commercial

Reporting Frequency: Monthly

Unit Type: % of \$ YTD

above) Requested for Recovery = % Cost Recovered. In the event there are multiple Cost Recovery Companies, the metric will aggregate the jurisdictional costs for all cases in which a Final Order is Orders from the various state and federal agencies having jurisdiction over the AEP Operating Formula: Approved Fuel and LTPP \$ (as defined above) YTD/Actual Fuel and LTPP \$ (as defined received during the current year.

Data Source: Jim Sorrels/Tony Bender

Data Collector: Anthony Gerstenberger

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Procurement Savings

Target:

2.0 - O&M 7.5 M / Capital 11.3M

1.0 - O&M 6.5M / Capital 10.3M

0.0 - O&M 2.0M / Capital 5.0M

Strategic Plan Goal: Cultural Transformation, Financial Performance, & Sustainable Value

Metric Applies to: Shared and Regulated

Measure Description

initiatives; as well as the final cost savings associated with these initiatives. This metric will be evaluated on the effectiveness of implementing and utilizing the following key procurement

- Conveyor Blankets Leveraging buying power
- Electric Motor Blankets Development of blankets for motors greater than 25HP with at least two technically approved manufacturers.
- Bulk Chemical & Gas Blankets Leveraging buying power.
- ARA Blankets Increase competitiveness.
- mechanical contractors to improve productivity. Scaffolding & Insulation Blankets - Update to achieve better planning, coordination, and assignment with
- Pulverizer Gear Box Rebuilds Exchange program with B&W.
- Babcock Power Master Agreement Establish master agreement with defined pricing
- SCR Catalyst Regeneration Install more modules than total replacement with new.
- Other cost savings initiatives developed throughout the year.

accordingly in proportion to 2016 budgeted spend. increases or decreases in 2016 budgeted spend could impact targets. Targets are based on historical data and adjusted base on 2016 spend levels. Therefore, any significant In these instances targets will be adjusted

Reporting Frequency: Monthly	Unit Type: \$
Formula: Sum \$ Savings	
Data Source: Brad Yoho / Randy Gaudio	Data Collector: Anthony Gerstenberger



Enabling Capital Excellence SCPP Process Adherence

Target:

2.0 - 100% 1.0 - 70%

1.0 -

0.0 - 50%

Strategic Plan Goal: Cultural Transformation, Financial Performance, & Sustainable Value

Metric Applies to: Shared and Regulated

Emergent meeting. The NC and EC classification will be assigned on a per project basis by the SCPB Board at the conforming (EC) will then be impacted by emergent project meetings held the remainder of the year. will provide Number of Conforming (C1) and Non-conforming (NC) counts. NC and Emergent Measure Description: % Conforming Improvement Requisitions (IR's) The Annual SCPB Meetings

Process Adherence - % Conforming IR projects: % $= (C^1+EC) / (NC+C^1+EC)*(100) \%$

- **#NC** Number of Non-Conforming (NC) IR projects
- #EC Number of Emergent Conforming (EC) IR projects the SCPB Board classifies as conforming.
- failures, environmental rule changes, or other causes outside of Generation's control) Projects that are conforming to the SCPB process but are emergent due to equipment
- #C1 Number of Conforming (C) IR projects 1st time (Annual SCPB Meetings)

Reference – QMSU-OI-710.01.01 Strategic Capital Prioritization Process

the number of projects are adversely impacted, those projects will be excluded from the calculation If Generation's capital spend is significantly increased or decreased due to corporate initiatives and

Reporting Frequency: Monthly

Unit Type: %

Formula: % Conforming IR projects: %

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 $(C^1+EC) / (NC+C^1+EC)*(100)$

8

Anthony Gerstenberger

Data Source: (GBS) Generation Business Services Data Collector:

Environmental & NERC Compliance Index

Targets:

2.00 = 0 Events

1.00 = 5 Events

0.00 = 10 Events

Strategic Plan Goal: Sustainable Value

Metric Applies to: Shared, Regulated and Unregulated

Measure Description:

excess opacity, including startup, shutdown and out of service time. The Opacity Exceedance measure is the number of stacks with greater than 2% calendar time with

required time frame. were reportable and non-preventable, but were not contained, reported or cleaned up in a reasonable or The Oil and Chemical Spills measure is the number of reportable and controllable spills or spills that

exceptions as determined by Environmental Services. The Wastewater Exceptions (NDPES) measure is the number of controllable operating water permits

and Regulated Commercial Operations. Environmental and NERC NOVs will be counted that are the may have been reported in multiple RTOs or NERC Regions. be counted as a single occurrence against this metric, even though the action or programmatic deficiency the plan year. A single type of action or programmatic deficiency that results in a NERC NOV will only result of an action or programmatic deficiency that occurred beginning up to 12 months prior to the start of The Notices of Violation is the number of environmental and/or NERC violations received by Generation

with non-AEP Operated facility; NOVs associated with the mining process (non-environmental); and enforcement actions that result from activities outside of the Generation organization; NOVs associated NERC violations that have been risk ranked as Low-Minor impact on the Bulk Electric System by the NOVs that will be excluded: minor environmental impact resulting in fines of less than \$1,000; NOV AEP NERC Risk Assessment Committee and/or have been self-reported.

Reporting Frequency: Monthly Unit type: Count

Opacity Formula:

Total Calendar Time = Hours or Minutes within each reporting period. Where, Total Exceedance Time = Hours or Minutes with Opacity Greater than the Allowed Limit

This metric will include the total count of Opacity, Spills, NPDES and NOV events as described above.

Rappach Data Sources: John McManus, Nick Bostick, Jim

Data Collector: Anthony Gerstenberger



Project Schedule Adherence

Target

2.00 – 0 missed milestones

1.00 -2 missed milestones

0.00 -4 missed milestones

Strategic Plan Goal: Sustainable Value

Metric Applies to: Shared and Regulated

Performance group. in this measure is kept with the 2016 ICP documentation in the Generation Business Planning and completed versus a defined milestone schedule. The hard-copy signed list of projects to be included Measure Description: The Project Schedule Adherence metric will measure the number of milestones

Engineering Services). Environmental, and Major Plant projects managed by Projects, Controls, & Construction and The milestone list includes selected projects for Regulated and GenCo. Facilities (Engineering,

for all projects included in this measure. will be defined by the Vice Presidents of Engineering Services and Projects, Controls, & Construction This measure will track the number of milestones that are completed on time. Key project milestones

There are a total of **54** milestones

the EVP - Generation for review and approval. Variance and waiver requests, for events outside of the organizations' control, may be submitted to

Reporting Frequency: Monthly Unit Type: Count

Formula: # of Key Project Milestones missed according to schedule

Data Source: Charles Blankenbiller

Data Collector: Anthony Gerstenberger



Grouped Strategic Goals

Targets: Subjective

See individual Grouped Strategic Goal ICP metric definitions

Strategic Plan Goal: Cultural Transformation, Financial Performance Ø Sustainable Value

Metric Applies to: Shared, Regulated and Unregulated

- Power Up and Lead
- Diversity
- Compliance Improvements
- Lean
- Utility of the Future & Customer Experience
- 6 Culture Survey Actions & Plans

Measure Descriptions: See individual Grouped Strategic Goal ICP metric definitions.

will also be part of the scoring consideration. introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Subjective Goals will be subjectively assessed by Generation Leadership. The For

Data Source & Collector:

See individual Grouped Strategic Goal ICP metric definitions

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2016 Generation ICP Metric Definition

Power Up & Lead Grouped Strategic Goal

Target: Subjective

Strategic Plan Goal: Cultural Transformation

Metric Applies to: Shared, Regulated, and Unregulated

Measure Description:

2016. measured by the number of employees that participate in Power up & Lead unfreezing workshops in sessions in Generation. Power Up & Lead supports our overall culture improvement efforts as This measure tracks the incremental number of employees to complete Power Up & Lead training

Note: 25 Sessions with 30 people per session supports Corporate Goal

will also be part of the scoring consideration. introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Generation Leadership will subjectively assess each Grouped Strategic Goal. The For

Reporting Frequency: Quarterly Reports	Unit Type: Count
Formula: Session Attendance Count	
Data Source: Kathy Fiala	Data Collector: Anthony Gerstenberger



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Grouped Strategic Goal **Diversity**

Target: Subjective

Strategic Plan Goal: Cultural Transformation

Metric Applies to: Shared, Regulated, and Unregulated

definition for more detail. consistent with and supports the Corporate Diversity Strategic Initiative. Refer to Corporate Plan parity between internal representation and external availability for all AEP positions. Measure Description: Strengthen the representation of women and minorities to ultimately achieve This goal is

will also be part of the scoring consideration. introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Generation Leadership will subjectively assess each Grouped Strategic Goal. The For

Reporting Frequency: Quarterly	Unit Type: Reports
Formula: Reports	
Data Source: Human Resources & Generation Leadership	Data Collector: Human Resources



Compliance Improvement **Grouped Strategic Goal**

Target: Subjective

Strategic Plan Goal: Cultural Transformation, Financial Performance, & Sustainable Value

Metric Applies to: Shared, Regulated, and Unregulated

Measure Description

Generation Environmental Performance Enhancement

- Completion and application of CCR compliance documentation system
- Proactive expansion of environmental event reviews

introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Generation Leadership will subjectively assess each Grouped Strategic Goal. The For

will also be part of the scoring consideration

Reporting Frequency: Quarterly Reports	Unit Type: Report
Formula: Reports	
Data Source: John McManus	Data Collector: Anthony Gerstenberger



Grouped Strategic Goal Lean

Target: Subjective

Strategic Plan Goal: Cultural Transformation, Financial Performance, & Sustainable Value

Metric Applies to: Shared, Regulated, and Unregulated

Measure Description

new ideas to improve work products and support a learning, teaching, coaching culture solutions to spend more wisely and reduce costs. Collaboration across all business units will lead to employees to utilize continuous improvement strategies and tools to seek out innovative and creative Everyone seeks opportunities to identify and eliminate waste. Build knowledge and skill in our

Most common wastes include;

Under Utilization of Employee Intellect/Experience/Knowledge. Transportation, Inventory, Motion, Wait Time, Over Production, Over Processing, Defects, and

engagement, culture improvement, etc including, but not limited to eliminating waste, improving processes, reducing costs, employee This metric will subjectively evaluate the effectiveness of lean initiatives throughout Generation;

will also be part of the scoring consideration. introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Generation Leadership will subjectively assess each Grouped Strategic Goal.

Reporting Frequency: Quarterly Reports	Unit Type: Report
Formula: Reports	
Data Source: McCullough & Lee Direct Reports	Data Collector: Anthony Gerstenberger



Utility of the Future & Customer Experience Grouped Strategic Goal

Target: Subjective

Strategic Plan Goal: Cultural Transformation and Sustainable Value

Metric Applies to: Shared, Regulated, and Unregulated

Measure Description:

below. Each organization will report out quarterly on areas they are involved in related to the topics listed

- Improving Customer Experience (Ambassadors, Shareholder value,
- Renewables, etc...) Developing / Deploying / Investigating New High Value Technologies (Applications.
- AEP value stream impacts

foster idea generation, and improved customer experience. The purpose is to encourage engagement, ownership, and communication between the organizations,

will also be part of the scoring consideration. introductory to the organization, organization specific, or driven by more qualitative behaviors, which targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be Note: Generation Leadership will subjectively assess each Grouped Strategic Goal. The For

Reporting Frequency: Quarterly Reports	Unit Type: Reports
Formula: Reports	
Data Source: McCullough & Lee Direct Reports	Data Collector: Anthony Gerstenberge



Culture Survey Actions & Plans Grouped Strategic Goal

Target: Subjective

Strategic Plan Goal: Cultural Transformation and Sustainable Value

Metric Applies to: Shared, Regulated, and Unregulated

Measure Description

Action plan created by each organization and report out on progress quarterly

- Organizations
- o APCO/KPCO
- o Commercial Operations, including River Operations
- o Field Services
- o Fuel Operations and Mining
- o GENCO
- o Generation Business Services
- o I&M
- o Performance Improvement
- o Projects Controls and Construction
- 0 **SWEPCO**

Note: Generation Leadership will subjectively assess each Grouped Strategic Goal. For

introductory to the organization, organization specific, or driven by more qualitative behaviors, which will also be part of the scoring consideration. targets are not the sole consideration for scoring these goals due to the nature of the goals being part of the consideration for scoring when subjectively assessed by Generation Leadership. Grouped Strategic Goals targets are set to assist in benchmarking and guiding execution and will be The

Reporting Frequency: Quarterly Report	Unit Type: Reports
Formula: Reports	
Data Source: McCullough & Lee Direct Reports	Data Collector: Anthony Gerstenberger

AMERICAN ELECTRIC POWER SYSTEM 2015 LONG-TERM INCENTIVE PLAN

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11	Section 6.09. Automatic Option Exercise
10	Section 6.08. Termination of Employment
10	Section 6.07. Restrictions on Share Transferability
10	Section 6.06. Payment
9	Section 6.05. Exercise of Options
9	Section 6.04. Term of Options. Each
9	Section 6.03. Option Price
9	Section 6.02. Award Agreement
9	Section 6.01. Grant of Options
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9	Section 5.01. Eligibility
9	ARTICLE 5 - ELIGIBILITY AND PARTICIPATION
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8	Section 4.04. Adjustments in Authorized Shares
7	Section 4.03. Annual Award Limits
7	Section 4.02. Share Usage
6	Section 4.01. Number of Shares Available for Awards
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6	Section 3.03 Delegation
6	Section 3.02. Authority of the Committee
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1	Section 1.04. Duration of This Plan
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American Electric Power System 2015 Long-Term Incentive Plan

ARTICLE 1 - ESTABLISHMENT, EFFECTIVENESS, PURPOSE AND DURATION

compensation plan to be known as the American Electric Power System 2015 Long-Term Incentive Plan (hereinafter referred to as this "Plan"), as set forth in this document York corporation (hereinafter referred to as the "Company"), establishes an incentive Section 1.01. Establishment. American Electric Power Company, Inc., a New

granted under the Prior Plan as of the Effective Date Subject to the approval of the Company's shareholders of this Plan, no further awards shall be approval (the "Effective Date") and shall remain in effect as provided in Section 1.04. Section 1.02. Effectiveness. This Plan shall become effective upon shareholder

Stock Units, Performance Shares, Performance Units, Cash-Based Awards and Other Stock-Options, Incentive Stock Options, Stock Appreciation Rights, Restricted Stock, Restricted (d) encourage Plan Participant retention. This Plan permits the grant of Nonqualified Stock ownership of shares of the Company's common stock to encourage ownership behaviors, and provisions of market competitive total compensation to Employees, (c) increase Employee and its Subsidiaries who share responsibility for the success of the business and those of the strengthen the alignment of interests between those Employees and Directors of the Company Company's shareholders, (b) facilitate the use of long-term incentive compensation and the Based Awards. Section 1.03. Purpose of This Plan. The purposes of the Plan are to: (a)

than ten years after the earlier of (a) adoption of this Plan by the Board, or (b) the Effective conditions. Notwithstanding the foregoing, no Incentive Stock Options may be granted more outstanding in accordance with their applicable terms and conditions and this Plan's terms and terminated, no Awards may be granted but Awards previously granted shall remain herein, this Plan shall terminate ten years from the Effective Date. After this Plan is Section 1.04. Duration of This Plan. Unless sooner terminated as provided

ARTICLE 2 - DEFINITIONS

below, and when the meaning is intended, the initial letter of the word shall be capitalized Whenever used in this Plan, the following terms shall have the meanings set forth

entity designated as an Affiliate for purposes of this Plan by the Committee or equity ownership or otherwise, including each Subsidiary and any other corporation or partnership or a limited liability company) that is affiliated with the Company through stock "Affiliate" means any corporation or other entity (including, but not limited to, a

"Aggregate Share Authorization" has the meaning set forth in Section 4.01.

"Annual Award Limit" has the meaning set forth in Section 4.03

Stock-Based Awards, in each case subject to the terms of this Plan. Restricted Stock Units, Performance Shares, Performance Units, Cash-Based Awards, or Other Stock Options, Incentive Stock Options, Stock Appreciation Rights, Restricted Stock, "Award" means, individually or collectively, a grant under this Plan of Nonqualified

thereof and actions thereunder by a Participant. Committee may provide for the use of electronic, Internet, or other non-paper Award terms and provisions of such Award, including any amendment or modification thereof. The or (ii) a written or electronic statement issued by the Company to a Participant describing the Participant setting forth the terms and provisions applicable to an Award granted under this Plan, Agreements, and the use of electronic, Internet, or other non-paper means for the acceptance "Award Agreement" means either (i) an agreement entered into by the Company and a

"Board" or "Board of Directors" means the Board of Directors of the Company

described in Article 10. "Cash-Based Award" means an Award, denominated in cash, granted to a Participant as

references to any applicable regulations or other published guidance thereunder and any For purposes of this Plan, references to sections of the Code shall be deemed to include successor or similar provision. "Code" means the U.S. Internal Revenue Code of 1986, as amended from time to time.

meaning of Rule 16b-3 of the Exchange Act and as an "outside director" within the meaning of of three or more persons, each of whom qualifies as a "non-employee director" within the the Committee shall be appointed from time to time by the Board. The Committee shall consist thereof, or any other committee designated by the Board to administer this Plan. The members of Code Section 162 (m). "Committee" means the Human Resources Committee of the Board or a subcommittee

provided in Article 21. "Company" has the meaning set forth in Section 1.01, and any successor thereto as

Committee, could be treated as a "covered employee" under Section 162(m) at the time income "Covered Employee" means any Participant who, in the sole judgment of the

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may be recognized by such Participant in connection with an Award that is intended to qualify for exemption under Section 162(m).

"Director" means any individual who is a member of the Board of Directors of the

tandem, to a Participant who is a Director pursuant to such applicable terms, conditions, and Company and who is not an Employee of the Company. "Director Award" means any Award granted, whether singly, in combination, or in

"Effective Date" has the meaning set forth in Section 1.02

limitations as the Board may establish in accordance with this Plan.

Affiliates, and/or its Subsidiaries on any of their payroll records. "Employee" means any individual designated as an employee of the Company, its

include references to any applicable regulations or other published guidance thereunder and any time. For purposes of this Plan, references to sections of the Exchange Act shall be deemed to successor or similar provision. "Exchange Act" means the Securities Exchange Act of 1934, as amended from time to

determined by the Committee in its discretion. Unless the Committee determines otherwise or determination of their Fair Market Value shall be made by the Committee in such manner as it traded at the time a determination of their value is required to be made hereunder, the preceding date on which Shares were publicly traded). In the event that Shares are not publicly of a Share on the date in question (or, if there is no reported sale on such date, on the last unless otherwise specified in an Award Agreement, Fair Market Value shall be the closing price actual, high, low, or average selling prices of a Share reported on the New York Stock Exchange deems appropriate preceding trading day, the next succeeding trading day, or an average of trading days, as ("NYSE") or other established stock exchange (or exchanges) on the applicable date, the "Fair Market Value" or "FMV" means a price that is based on the opening, closing

Stock Option, Incentive Stock Option or Stock Appreciation Right, and which is settled by the issuance of Shares. "Full Value Award" means an Award other than an Award in the form of a Nonqualified

7, used to determine whether there is any payment due upon exercise of the SAR "Grant Price" means the price established at the time of grant of an SAR pursuant to

the requirements of Code Section 422. Article 6 to an Employee that is designated as an Incentive Stock Option and intended to meet "Incentive Stock Option" or "ISO" means an Option to purchase Shares granted under

meet the requirements of Code Section 422, or that otherwise does not meet such requirements. "Nonqualified Stock Option" or "NQSO" means an Option that is not intended to

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pursuant to an Option. "Option Price" means the price at which a Share may be purchased by a Participant

exercisable later than the tenth anniversary of its grant date Committee shall determine at the time of grant; provided, however, no Option shall be "Option Term" means the period of time during which an Option is exercisable as the

otherwise described by the terms of this Plan, granted pursuant to Article 10 "Other Stock-Based Award" means an equity-based or equity-related Award not

is granted "Participant" means any eligible individual as set forth in Article 5 to whom an Award

compensation paid to Covered Employees. intended to satisfy the requirements of Code Section 162(m) for certain performance-based "Performance-Based Compensation" means compensation under an Award that is

this Plan in order to satisfy the requirements for Performance-Based Compensation. performance goals are based and which are approved by the Company's shareholders pursuant to "Performance Measures" means measures as described in Article 12 on which the

performance goals must be met in order to determine the degree of payout and/or vesting with respect to an Award "Performance Period" means the period of time during which pre-established

corresponding performance criteria. in Shares, the value of which at the time it is payable is determined based on achievement of "Performance Share" means an Award granted pursuant to Article 9 that is denominated

dollars, the value of which at the time it is payable is determined based on achievement of corresponding performance criteria. "Performance Unit" means an Award granted under Article 9 that is denominated in

achievement of performance goals, or the occurrence of other events as determined by the Committee, in its discretion), as provided in Article 8. Units are subject to a substantial risk of forfeiture (based on the performance of services, the "Period of Restriction" means the period when Restricted Stock or Restricted Stock

Exchange Act and used in Sections 13(d) and 14(d) thereof, including a "group" as defined in "Person" shall have the meaning ascribed to such term in Section 3(a)(9) of the

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Section 13(d) thereof

to time "**Plan**" has the meaning set forth in Section 1.01, as the same may be amended from time

"Plan Year" means the calendar year

Term Incentive Plan, last approved by shareholders on April 27, 2010, as amended "Prior Plan" means the Amended and Restated American Electric Power System Long-

of the **Effective Date** "Prior Plan Award" means an award granted under the Prior Plan that is outstanding as

"Restricted Stock" means an Award granted pursuant to Article 8, as set forth therein.

therein. "Restricted Stock Unit" means an Award granted pursuant to Article 8, as set forth

"Share" means a share of common stock of the Company

pursuant to Article "Stock Appreciation Right" or "SAR" means an Award, designated as an SAR, granted

whom an Award is granted that is subject to the Stock Ownership Requirement Plan. "Stock Ownership Participant" means any eligible individual as set forth in Article S

certain executives of the Company or an Affiliate Stock Ownership Requirement Plan that imposes minimum stock ownership requirements on "Stock Ownership Requirement Plan" means the American Electric Power System

by reason of stock ownership or otherwise which the Company has or obtains, directly or indirectly, a proprietary interest of 50% or more 'Subsidiary' means any corporation or other entity, whether domestic or foreign, in

ARTICLE 3 - ADMINISTRATION

entitled to rely upon the advice, opinions, or valuations of any such individuals. All actions taken and all interpretations and determinations made by the Committee shall be final and be an Employee, and the Committee, the Company, and its officers and Directors shall be employ attorneys, consultants, accountants, agents, and other individuals, any of whom may Plan, subject to this Article 3 and the other provisions of this Plan. The Committee may binding upon the Participants, the Company, and all other interested persons Section 3.01. General. The Committee shall be responsible for administering this

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shall include, but not be limited to, selecting Award recipients, establishing all Award terms and eligibility for Awards and to adopt such rules, regulations, forms, instruments, and guidelines discretionary power to interpret the terms and the intent of this Plan and any Award Agreement necessary to comply with or qualify for the laws of the countries and other jurisdictions in amendments to this Plan or any Award Agreement, including without limitation, any that are the Plan or any Award Agreement, and, subject to Article 18, adopting modifications and compensation plans or arrangements of the Company, construing any ambiguous provision of as an alternative to or as the form of payment for grants or rights earned or due under conditions, including the terms and conditions set forth in Award Agreements, granting Awards for administering this Plan as the Committee may deem necessary or proper. Such authority or other agreement or document ancillary to or in connection with this Plan, to determine which the Company, its Affiliates, and/or its Subsidiaries operate. Section 3.02. Authority of the Committee. The Committee shall have full

forth the total number of Shares underlying Awards such person(s) may grant; and (iii) the purposes of Section 16 of the Exchange Act; (ii) the resolution providing such authorization sets Employee who is, on the relevant date, a Covered Employee or an officer or Director for recipients of Awards; and (b) determine the size of any such Awards; provided, however, (i) the both of the following on the same basis as can the Committee: (a) designate Employees to be members of the Board of Directors of the Company, or an officer of the Company to do one or may, by resolution, authorize one or more persons who are members of the Committee, responsibility that the Committee or such individuals may have under this Plan. The Committee aforesaid may employ one or more individuals to render advice with respect to any advisable, and the Committee or any individuals to whom it has delegated duties or powers as Committee may delegate to one or more of its members or to one or more employees of the person(s) shall report periodically to the Committee regarding the nature and scope of the Committee shall not delegate such responsibilities to any such person for Awards granted to an Company and/or its Subsidiaries, such administrative duties or powers as it may deem Awards granted pursuant to the authority delegated. Section 3.03 Delegation. To the extent permitted under applicable law, the

ARTICLE 4 - SHARES SUBJECT TO THIS PLAN AND MAXIMUM AWARDS

of shares issuable under the Prior Plan may, however, increase due to dividend shares and Participants under this Plan (the "Aggregate Share Authorization") shall be 10 million Shares. adjustment as provided in Section 4.04, the maximum number of Shares available for grant to performance shares issued in connection with awards outstanding under the Prior Plan. No further Awards may be granted under the Prior Plan as of the Effective Date. The number Section 4.01. Number of Shares Available for Awards. (a) Subject to

shall reduce the Aggregate Share Authorization by 0.286 of a Share Share is issued pursuant to the grant or exercise of an Award other than a Full Value Award, it Award, it shall reduce the Aggregate Share Authorization by one Share; and, to the extent that a (b) To the extent that a Share is issued pursuant to the grant or exercise of a Full Value

- shall be equal to the Aggregate Share Authorization. (c) The maximum number of Shares that may be issued pursuant to ISOs under this Plan
- on the value of any Award at the time of grant. this Plan during any calendar year shall not exceed \$700,000, as determined by the Board based (d) The maximum aggregate value of Awards that may be granted to any Director under
- shall be available again for grant under this Plan. the Committee's permission (prior to the issuance of Shares) for Awards not involving Shares, without the issuance of such Shares, are settled in cash in lieu of Shares, or are exchanged with Shares related to Awards that terminate by expiration, forfeiture, cancellation, or otherwise used only to the extent they are actually issued. Except as provided in Section 4.02(b), any Section 4.02. Share Usage. (a) Shares covered by an Award shall be counted as
- account as Shares issued under this Plan. any Award Shares withheld to cover taxes, and all Shares underlying an Award of Stock Appreciation Rights once such Stock Appreciation Rights are exercised, shall be taken into (b) Any Award Shares tendered, exchanged or withheld to cover Option exercise costs,
- under this Plan: Award Limit" and, collectively, "Annual Award Limits") shall apply to grants of Awards Section 4.03. Annual Award Limits. The following limits (each an "Annual
- one Plan Year to any one Participant shall be 2,000,000. (a) Options. The maximum aggregate number of Shares subject to Options granted in any
- Rights granted in any one Plan Year to any one Participant shall be 2,000,000 (b) SARs. The maximum aggregate number of Shares subject to Stock Appreciation
- Participant shall be 400,000 Shares. respect to Awards of Restricted Stock or Restricted Stock Units in any one Plan Year to any one (c) Restricted Stock or Restricted Stock Units. The maximum aggregate grant with
- the level of performance, plus any applicable Dividend Equivalents. Shares) may be issued with respect to a Performance Unit or Performance Share, depending on Performance Units or Performance Shares that a Participant may be awarded in any one Plan Year shall be 400,000 Shares. As provided in Section 9.03, up to 2 Shares (or the cash value of 2 (d) Performance Units or Performance Shares. The maximum aggregate number of
- determined as of the date of payment. Based Awards to any one Participant in any one Plan Year may not exceed \$15,000,000 (e) Cash-Based Awards. The maximum aggregate amount awarded with respect to Cash-

Stock- Based Awards pursuant to Section 10.02 in any one Plan Year to any one Participant shall be 400,000 Shares. (f) Other Stock-Based Awards. The maximum aggregate grant with respect to Other

changes in applicable laws, regulations, or accounting principles, the Committee, in order to exchange of Shares, dividend in kind, or other like change in capital structure, number of capitalization of the Company) such as a merger, consolidation, reorganization, recapitalization, its discretion, shall determine the methodology or manner of making such substitution or under particular forms of Awards, the number and kind of Shares subject to outstanding adjust, as applicable, the number and kind of Shares that may be granted under this Plan or prevent dilution or enlargement of Participants' rights under this Plan, shall substitute or nonrecurring events affecting the Company or the financial statements of the Company or of outstanding Shares, or distribution (other than normal cash dividends) to shareholders of the up, spin-off, or other distribution of stock or property of the Company, combination of Shares, separation, partial or complete liquidation, stock dividend, stock split, reverse stock split, split corporate event or transaction (including, but not limited to, a change in the Shares or adjustment. Limits, and other value determinations applicable to outstanding Awards. The Committee, in Awards, the Option Price or Grant Price applicable to outstanding Awards, the Annual Award Company, or any similar corporate event or transaction, or in the event of unusual or Section 4.04. Adjustments in Authorized Shares. (a) In the event of any

- cause an Award that is otherwise exempt from Code Section 409A to become subject to Section adjustments, if any, shall be conclusive and binding on Participants under this Plan. requirements of Section 409A. The determination of the Committee as to the foregoing Performance-Based Compensation from satisfying the requirements of Code Section 162(m), (ii) modifications of performance goals and changes in the length of Performance Periods. The described in Section 4.04 and to modify any other terms of outstanding Awards, including terms of any Awards under this Plan to reflect, or that relate to, the changes or distributions 409A, or (iii) cause an Award that is subject to Code Section 409A to fail to satisfy the Committee shall not make any adjustment pursuant to this Section 4.04. that would (i) prevent (b) The Committee, in its sole discretion, may also make appropriate adjustments in the
- merger, consolidation, acquisition of property or stock, or reorganization upon such terms and may authorize the issuance or assumption of benefits under this Plan in connection with any contrary, without affecting the number of Shares reserved or available hereunder, the Committee conditions as it may deem appropriate. (c) Subject to the provisions of Article 18 and notwithstanding anything else herein to the

this Plan may be authorized and unissued Shares, treasury Shares or Shares acquired in the open market. Section 4.05. Source of Shares. The Shares available for issuance under

ARTICLE 5 - ELIGIBILITY AND PARTICIPATION

Employees and Directors. Section 5.01. Eligibility. Individuals eligible to participate in this Plan include all

Committee may, from time to time, select from all eligible individuals those individuals to Section 5.02. Actual Participation. Subject to the provisions of this Plan, the

and all terms permissible by law, and the amount of each Award. whom Awards shall be granted and shall determine, in its sole discretion, the nature of any

ARTICLE 6 - STOCK OPTIONS

discretion; provided that ISOs may be granted only to eligible Employees of the Company or of any parent or subsidiary corporation (to the extent permitted under Code Sections 422 any time and from time to time as shall be determined by the Committee, in its sole Plan, Options may be granted to Participants in such number, and upon such terms, and at and 424). Section 6.01. Grant of Options. Subject to the terms and provisions of this

shall become vested and exercisable, and such other provisions as the Committee determine which are not inconsistent with the terms of this Plan. the number of Shares to which the Option pertains, the conditions upon which an Option Award Agreement that shall specify the Option Price, the maximum duration of the Option, Section 6.02. Award Agreement. Each Option grant shall be evidenced by an

this Plan shall be determined by the Committee in its sole discretion and shall be specified in the Award Agreement; provided, however, the Option Price must be at least equal to Section 4.04. 100% of the FMV of Shares on the date of grant, subject to adjustment as provided for in Section 6.03. Option Price. The Option Price for each grant of an Option under

time of grant; provided, however, no Option shall be exercisable later than the tenth at such time as the Committee shall determine and set forth in the Award Agreement at the anniversary date of its grant. Section 6.04. Term of Options. Each Option granted to a Participant shall expire

exercisable at such times and be subject to such restrictions and conditions as the Committee period), provided, that up to five percent (5%) of the maximum number of Shares available for three (3) years from its grant date (but may vest no sooner than pro-rata during such grant or for each Participant; provided, however, that no Option shall be exercisable within shall in each instance approve, which terms and restrictions need not be the same for each Section 6.05. Exercise of Options. Options granted under this Article 6 shall be

shall be subject to adjustment consistent with the adjustment provisions of Section 4.04. the restriction set forth in Section 7.05. The foregoing five percent (5%) share issuance limit issuance under this Plan may be granted without being subject to the foregoing restriction and

Participant on the exercise date, subject to any forfeiture conditions specified in the accompanied by full payment for the Shares. The Shares shall become the property of the setting forth the number of Shares with respect to which the Option is to be exercised complying with any alternative procedures which may be authorized by the Committee, agent designated by the Company in a form specified or accepted by the Committee, or by Article 6 shall be exercised by the delivery of a notice of exercise to the Company or an Section 6.06. Payment. (a) Subject to Section 6.09, Options granted under this

- the Committee, all payments under all of the methods indicated above shall be paid in United approved or accepted by the Committee in its sole discretion. Unless otherwise determined by aggregate Fair Market Value at the time of exercise equal to the Option Price; (iii) by a cashless tendering (either by actual delivery or attestation) previously acquired Shares having an Option shall be payable to the Company in full either (i) in cash or its equivalent; (ii) by shall be the payment of the Option Price at the time of the exercise. The Option Price of any (broker-assisted) exercise; (iv) by a combination of (i), (ii) and/or (iii); or (v) any other method (b) A condition of the issuance of the Shares as to which an Option shall be exercised
- holdings as evidence of book entry uncertificated Shares, or at the sole discretion of the withholding), the Company shall deliver or cause to be delivered to the Participant a statement of written notification of exercise and full payment (including satisfaction of any applicable tax upon the number of Shares purchased under the Option(s). Committee upon the Participant's request, Share certificates in an appropriate amount based (c) Subject to any governing rules or regulations, as soon as practicable after receipt of

listed and/or traded, or under any blue sky or state securities laws applicable to such Shares under the requirements of any stock exchange or market upon which such Shares are then minimum holding period requirements, restrictions under applicable federal securities laws, granted under this Article 6 as it may deem advisable, including, without limitation, impose such restrictions on any Shares acquired pursuant to the exercise of an Option Section 6.07. Restrictions on Share Transferability. The Committee may

granted pursuant to this Article 6, and may reflect distinctions based on the reasons for provisions shall be determined in the sole discretion of the Committee, shall be included in the services to the Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such exercise the Option following termination of the Participant's employment or provision of Award Agreement entered into with each Participant, need not be uniform among all Options Agreement shall set forth the extent, if any, to which the Participant shall have the right to Section 6.08. Termination of Employment. Each Participant's Award

the exercise price and for payment of withholding taxes; any fractional Share shall be settled accordance with this Section 6.09, reduced by the number of Shares required for payment of Participant on such day. In such event, the Company shall deliver Shares to the Participant in Option has not otherwise expired, the Option shall be deemed to have been exercised by the the Option Price plus associated fees, if the Participant has not exercised the Option, and the that if, on the last day of the term of an Option, the Fair Market Value of one Share exceeds Section 6.09. Automatic Option Exercise. An Award Agreement may provide

the Stock Ownership Participant will be required to hold the Shares received upon the exercise of met all applicable stock ownership requirements under the Stock Ownership Requirement Plan, Options (net of any Shares used for payment of the exercise price of the Option and withholding Section 6.10. Stock Retention. So long as a Stock Ownership Participant has not

ARTICLE 7 - STOCK APPRECIATION RIGHTS

consistent with the provisions of this Plan, the terms and conditions pertaining to such SARs. complete discretion in determining the number of SARs granted to each Participant and, by the Committee. Subject to the terms and conditions of this Plan, the Committee shall have SARs may be granted to Participants at any time and from time to time as shall be determined Section 7.01. Grant of SARs. Subject to the terms and conditions of this Plan,

not inconsistent with the terms of this Plan. number of Shares to which the SAR pertains, the conditions upon which an SAR shall become vested and exercisable, and such other provisions as the Committee shall determine which are Award Agreement that shall specify the Grant Price, the maximum duration of the SAR, the Section 7.02. SAR Award Agreement. Each SAR grant shall be evidenced by an

determined by the Committee and shall be specified in the Award Agreement; provided, the Shares as determined on the date of grant. however, the Grant Price on the date of grant must be at least equal to 100% of the FMV of Section 7.03. Grant Price. The Grant Price for each grant of an SAR shall be

determined by the Committee, in its sole discretion, and set forth in the Award Agreement at anniversary date of its grant. the time of grant; provided, however, that no SAR shall be exercisable later than the tenth Section 7.04. Term of SAR. The term of an SAR granted under this Plan shall be

shall in each instance approve, which terms and restrictions need not be the same for each exercisable at such times and be subject to such restrictions and conditions as the Committee Section 7.05. Exercise of SARs. SARs granted under this Article 7 shall be

subject to adjustment consistent with the adjustment provisions of Section 4.04. restriction set forth in Section 6.05. The foregoing five percent (5%) share issuance limit shall be under this Plan may be granted without being subject to the foregoing restriction and the provided, that up to five percent (5%) of the maximum number of Shares available for issuance (3) years from its grant date (but may vest no sooner than pro-rata during such period), grant or for each Participant; provided, however, that no SAR shall be exercisable within three

determined by multiplying: (a) the excess of the Fair Market Value of a Share on the date of be entitled to receive payment from the Company on the exercise date in an amount exercise over the Grant Price; by (b) the number of Shares with respect to which the SAR is Section 7.06. Settlement of SARs. Upon the exercise of an SAR, a Participant shall

set forth in the Award Agreement pertaining to the grant of the SAR. Shares, or any combination thereof, or in any other manner approved by the Committee in its sole discretion. The Committee's determination regarding the form of SAR payout shall be At the discretion of the Committee, the payment upon SAR exercise may be in cash,

pursuant to this Article 7, and may reflect distinctions based on the reasons for termination be determined in the sole discretion of the Committee, shall be included in the Award Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such provisions shall following termination of the Participant's employment with or provision of services to the set forth the extent to which the Participant shall have the right to exercise the SAR Agreement entered into with Participants, need not be uniform among all SARs granted Section 7.07. Termination of Employment. Each Award Agreement shall

exercise of an SAR for a specified period of time. pursuant to this Plan as it may deem advisable or desirable. These restrictions may include, conditions and/or restrictions on any Shares received upon exercise of an SAR granted but shall not be limited to, a requirement that the Participant hold the Shares received upon Section 7.08. Other Restrictions. The Committee shall impose such other

if, on the last day of the term of an SAR, the Fair Market Value of one Share exceeds the Grant accordance with the terms of settlement set forth in Section 7.06 SAR has not otherwise expired, the SAR shall be deemed to have been exercised by the Price of the SAR plus associated fees, if the Participant has not exercised the SAR, and the Participant on such day. In such event, the Company shall deliver payment to the Participant in Section 7.09. Automatic SAR Exercise. An Award Agreement may provide that

the Stock Ownership Participant will be required to hold the Shares received upon the exercise of met all applicable stock ownership requirements under the Stock Ownership Requirement Plan, any SAR (net of any Shares used for payment of withholding taxes). Section 7.10. Stock Retention. So long as a Stock Ownership Participant has not

ARTICLE 8 - RESTRICTED STOCK AND RESTRICTED STOCK UNITS

amounts as the Committee shall determine. Restricted Stock Units shall be similar to may grant Shares of Restricted Stock and/or Restricted Stock Units to Participants in such to the terms and provisions of this Plan, the Committee, at any time and from time to time, Restricted Stock except that no Shares are actually awarded to the Participant on the date of Section 8.01. Grant of Restricted Stock or Restricted Stock Units. Subject

Section 8.02. Restricted Stock or Restricted Stock Unit Award

an Award Agreement that shall specify the Period (s) of Restriction, the number of Shares of the Committee shall determine. Restricted Stock or the number of Restricted Stock Units granted, and such other provisions as Agreement. Each Restricted Stock and/or Restricted Stock Unit grant shall be evidenced by

conditions and/or restrictions on any Shares of Restricted Stock or Restricted Stock Units upon vesting of such Restricted Stock or Restricted Stock Units. traded, or holding requirements or sale restrictions placed on the Shares by the Company the requirements of any stock exchange or market upon which such Shares are listed or performance goals, time-based restrictions on vesting following the attainment of the Stock or each Restricted Stock Unit, restrictions based upon the achievement of specific requirement that Participants pay a stipulated purchase price for each Share of Restricted granted pursuant to this Plan as it may deem advisable including, without limitation, a performance goals, time-based restrictions, and/or restrictions under applicable laws or under Section 8.03. Other Restrictions. (a) The Committee shall impose such other

- certificates or statements of holdings representing Shares of Restricted Stock in the Company's been satisfied or lapse. possession until such time as all conditions and/or restrictions applicable to such Shares have (b) To the extent deemed appropriate by the Committee, the Company may retain any
- conditions and restrictions applicable to such Shares have been satisfied or lapse (including satisfaction of any applicable tax withholding obligations), and Restricted Stock Units shall be each Restricted Stock Award shall become freely transferable by the Participant after all shall determine. paid in cash, Shares, or a combination of cash and Shares as the Committee, in its sole discretion, (c) Except as otherwise provided in this Article 8, Shares of Restricted Stock covered by

legend restricting the transfer of such Shares. of holdings representing Shares of Restricted Stock granted pursuant to this Plan may bear a certificates or statements of holdings pursuant to Section 8.03, each certificate or statement Section 8.04. Certificate Legend. In addition to any legends placed on

Section 8.05. Voting Rights. Unless otherwise determined by the Committee and

during the Period of Restriction. A Participant shall have no voting rights with respect to any hereunder may be granted the right to exercise full voting rights with respect to those Shares determined by the Committee, Participants holding Shares of Restricted Stock granted set forth in a Participant's Award Agreement, to the extent permitted or required by law, as Restricted Stock Units granted hereunder.

uniform among all Shares of Restricted Stock or Restricted Stock Units granted pursuant to may be. Such provisions shall be determined in the sole discretion of the Committee, shall or provision of services to the Company, its Affiliates, and/or its Subsidiaries, as the case and/or Restricted Stock Units following termination of the Participant's employment with set forth the extent to which the Participant shall have the right to retain Restricted Stock this Article 8, and may reflect distinctions based on the reasons for termination be included in the Award Agreement entered into with each Participant, need not be Section 8.06. Termination of Employment. Each Award Agreement shall

ARTICLE 9 - PERFORMANCE UNITS / PERFORMANCE SHARES

Section 9.01. Grant of Performance Units / Performance Shares.

to time, may grant Performance Units and/or Performance Shares to Participants in such Subject to the terms and provisions of this Plan, the Committee, at any time and from time amounts and upon such terms as the Committee shall determine.

of a Share on the date of grant. The Committee shall set performance goals in its discretion number of Performance Units/Performance Shares that will be paid out to the Participant. of grant. Each Performance Share shall have an initial value equal to the Fair Market Value Performance Unit shall have an initial value that is established by the Committee at the time which, depending on the extent to which they are met, will determine the value and/or Section 9.02. Value of Performance Units / Performance Shares. Each

Section 9.03. Earning of Performance Units / Performance Shares.

earned by the Participant over the Performance Period, to be determined as a function of the of cash paid) with respect to a Performance Unit/Performance Share exceed 2 Shares (or the level of performance achieved, in no event will the number of Shares issued (or the amount extent to which the corresponding performance goals have been achieved. Regardless of the provided in Section 9.04 on the value and number of Performance Units/Performance Shares holder of Performance Units/Performance Shares shall be entitled to receive payout as Subject to the terms of this Plan, after the applicable Performance Period has ended, the value of 2 Shares), plus any applicable Dividend Equivalents.

Section 9.04. Form and Timing of Payment of Performance Units /

be granted subject to any restrictions deemed appropriate by the Committee. The as determined by the Committee and as evidenced in the Award Agreement. Any Shares may Performance Shares. Payment of earned Performance Units/Performance Shares shall be

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set forth in the Award Agreement pertaining to the grant of the Award determination of the Committee with respect to the form of payout of such Awards shall be

among all Awards of Performance Units or Performance Shares awarded pursuant to this included in the Award Agreement entered into with each Participant, need not be uniform and/or Performance Shares following termination of the Participant's employment with or set forth the extent to which the Participant shall have the right to retain Performance Units be. Such provisions shall be determined in the sole discretion of the Committee, shall be provision of services to the Company, its Affiliates, and/or its Subsidiaries, as the case may Article 9, and may reflect distinctions based on the reasons for termination. Section 9.05. Termination of Employment. Each Award Agreement shall

ARTICLE 10 - CASH-BASED **AWARDS AND OTHER STOCK-BASED AWARDS**

provisions of the Plan, the Committee, at any time and from time to time, may grant Cashdetermine. Based Awards to Participants in such amounts and upon such terms as the Committee may Section 10.01. Grant of Cash-Based Awards. Subject to the terms and

take advantage of the applicable local laws of jurisdictions other than the United States. the value of Shares and may include, without limitation, Awards designed to comply with or transfer of actual Shares to Participants, or payment in cash or otherwise of amounts based on to such terms and conditions as the Committee shall determine. Such Awards may involve the Plan (including the grant or offer for sale of unrestricted Shares) in such amounts and subject types of equity-based or equity-related Awards not otherwise described by the terms of this Section 10.02. Other Stock-Based Awards. The Committee may grant other

Section 10.03. Value of Cash-Based and Other Stock-Based Awards

performance goals in its discretion. If the Committee exercises its discretion to establish units based on Shares, as determined by the Committee. The Committee may establish the Committee. Each Other Stock- Based Award shall be expressed in terms of Shares or performance goals are met. Awards that will be paid out to the Participant will depend on the extent to which the performance goals, the number and/or value of Cash-Based Awards or Other Stock-Based Each Cash-Based Award shall specify a payment amount or payment range as determined by

Committee determines. Award shall be made in accordance with the terms of the Award, in cash or Shares as the Awards. Payment, if any, with respect to a Cash-Based Award or an Other Stock-Based Section 10.04. Payment of Cash-Based Awards and Other Stock-Based

Section 10.05. Termination of Employment. The Committee shall determine

provisions shall be determined in the sole discretion of the Committee. Such provisions may of services to the Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such Stock-Based Awards following termination of the Participant's employment with or provision the extent to which the Participant shall have the right to receive Cash-Based Awards or Other reflect distinctions based on the reasons for termination. Based Awards or Other Stock-Based Awards granted pursuant to this Article 10, and may be included in the Award Agreement, but need not be uniform among all Awards of Cash-

ARTICLE 11 - TRANSFERABILITY OF AWARDS

exercised only by such Participant or by his guardian or legal representative. under an Award Agreement following the Participant's death. beneficiaries who shall be entitled to any rights, payments or other benefits specified Agreement that the Participant shall have the right to designate a beneficiary or Notwithstanding the foregoing, the Committee may provide in the terms of an Award Awards shall be nontransferable. During the lifetime of a Participant, Awards shall be Except to the extent specifically provided by the terms of an Award Agreement,

ARTICLE 12 - PERFORMANCE MEASURES

of the Performance Measures listed in Section 12.03. solely on account of the attainment of an objective performance goal based on one or more shall be granted in accordance with the terms of this Article 12 and shall vest or be paid Option or SAR) is intended to qualify as Performance-Based Compensation, the Award Section 12.01. Awards Under This Article 12. If an Award (other than an

is attained determining the amount of compensation payable to the Participant if the performance goal performance goal shall state, in terms of an objective formula or standard, the method for at a time when the outcome of the performance goal is still substantially uncertain. The Performance Period (or, if earlier, before 25% of the Performance Period has elapsed), and performance goal in writing not later than 90 days after the commencement of the Section 12.02. Performance Goals. The Committee shall establish the

expenditures, expense ratios, and expense reduction); customer measures (including, for taxes); expense control (including, for example, operations & maintenance expense, total depreciation and amortization or any combination thereof, and net operating profits after per share, net income, pre-tax income, operating income, earnings before interest, taxes, earnings measures (including, for example, primary earnings per share, fully diluted earnings any business unit, and which may be measured on an absolute or relative-to-peer-group basis: following business measures, which may be applied with respect to AEP, any Subsidiary or establish performance goals for Performance-Based Compensation shall be limited to the Section 12.03. Performance Measures. (a) The Performance Measures used to

completion of key milestones); production measures (including, for example, generating example, debt to equity ratio, dividend payout as percentage of net income and diversification combination thereof); valuation measures (including, for example, stock price increase, price stakeholder return measures (including, for example, total shareholder return, economic value rate, severity rate, and vehicle accident rate); diversity measures (including, for example, example, customer satisfaction, service cost, service levels, responsiveness, bad debt solely in terms of quantitative targets related to the Company, any Subsidiary or the rates and production cost); and such other individual performance objective that is measured capacity factor, performance against the INPO index, generating equivalent availability, heat of business opportunities); employee satisfaction; project measures (including, for example, to book value ratio, and price to earnings ratio); capital and risk measures (including, for discounted cash flow return on investment and cash flow in excess of cost of capital or any assets, dividend payout ratio and cash flow(s) – such as operating cash flows, free cash flow, added, cumulative shareholder value added, return on equity, return on capital, return on notices of violation), revenue measures (including, for example, revenue and direct margin); emissions, project completion milestones, regulatory/legislative/cost recovery goals, and minority placement rate and utilization); environmental measures (including, for example, frequency of momentary outages); safety measures (including, for example, recordable case collections or losses, and reliability-Company's or Subsidiary's business. such as outage frequency, outage duration, and

specified in this Article 12. indices. The Committee also has the authority to provide for accelerated vesting of any Award index that the Committee, in its sole discretion, deems appropriate; or various stock market relative to specified performance levels; a group of comparator companies; a published or special appropriate. Any of the above Performance Measures may be used to measure performance performance of the Company, Subsidiary, and/or Affiliate as a whole or any business unit of the based on the achievement of a performance goal or goals pursuant to the Performance Measures Company, Subsidiary, and/or Affiliate or any combination thereof, as the Committee may deem (b) Any Performance Measure(s) may be used in a quantitative manner to measure the

events to the extent consistent with the requirements of Code Section 162(m) for dispositions, changes in tax or accounting rules, or similar non-recurring or extraordinary be made subject to pre-specified adjustments to remove the effects of restructurings Performance-Based Compensation. Section 12.04. Evaluation of Performance. Any Performance Measure(s) may

the Committee certifies that the performance occur under an Award that is intended to qualify as Performance-Based Compensation until Award have been satisfied. Section 12.05. Certification of Performance. No vesting or payment shall goal and any other material terms of the

that are intended to qualify as Performance-Based Compensation may not be adjusted upward Section 12.06. Adjustment of Performance-Based Compensation. Awards

formula or discretionary basis or any combination, as the Committee determines. The Committee shall retain the discretion to adjust such Awards downward, either on a

event, among other things, the Committee may base the vesting or payment of such Awards event that the Committee determines that it is advisable to grant Awards that shall not qualify on performance measures other than those set forth in Section 12.03. satisfying the requirements of Code Section 162(m) and the terms of this Article 12. In such as Performance-Based Compensation, the Committee may make such grants without Section 12.07. Committee Discretion. For the avoidance of doubt, in the

ARTICLE 13 - DIRECTOR AWARDS

The terms and conditions of any grant to any such Director shall be set forth in an Award Agreement. Subject to Section 4.01(d), the Board shall determine all Awards to Directors

ARTICLE 14 - DIVIDEND EQUIVALENTS

Option or Stock Appreciation Right. paid any dividends or dividend equivalents with respect to Shares that are subject to any conditions that apply to the underlying Award. Participants shall not accrue, be granted or be formula and at such time and subject to such limitations as may be determined by the as of the dividend payment dates, during the period between the date on which the Full Value on the dividends declared on Shares that are subject to any Full Value Award, to be credited Committee; provided that such dividend equivalents shall be subject to any performance Committee. Such dividend equivalents shall be converted to cash or additional Shares by such Award is granted and the date on which the Award vests or expires, as determined by the Any Participant selected by the Committee may be granted dividend equivalents based

ARTICLE 15 - BENEFICIARY DESIGNATION

Participant's executor, administrator, or legal representative on behalf of the Participant's or rights remaining unexercised at the Participant's death shall be paid to or exercised by the In the absence of any applicable beneficiary designation, benefits remaining unpaid

ARTICLE 16 - RIGHTS OF PARTICIPANTS

shall interfere with or limit in any way the right of the Company, its Affiliates, and/or its Subsidiaries to terminate any Participant's employment or service on the Board or to the Section 16.01. Employment. (a) Nothing in this Plan or an Award Agreement

any right to continue his employment or service as a Director for any specified period of time Company at any time or for any reason not prohibited by law, nor confer upon any Participant

employment contract with the Company, its Affiliates, and/or its Subsidiaries. (b) Neither an Award nor any benefits arising under this Plan shall constitute an

receive an Award under this Plan, or, having been so selected, to be selected to receive a future Award. Section 16.02. Participation. No individual shall have the right to be selected to

any Award unless and until the Participant becomes the record holder of any Shares Participant shall have none of the rights of a shareholder with respect to Shares covered by associated with such Award. Section 16.03. Rights as a Shareholder. Except as otherwise provided herein,

ARTICLE 17 - CHANGE OF CONTROL

determined by the Committee, or (d) such other modification or adjustment to an Award as the upon or following a Change in Control. Committee deems appropriate to maintain and protect the rights and interests of Participants modification of performance or other conditions related to the payment or other rights under an purposes of exercising, vesting in, or realizing gain from any Award, (b) the waiver or include any one or more of the following: (a) the acceleration or extension of time periods for Award; (c) provision for the cash settlement of an Award for an equivalent cash value, as Agreement, provide for the effect of a Change in Control on an Award. Such provisions may 17.01. Effect of Change in Control. The Committee may, in an Award

Control" shall be deemed to have occurred if: 17.02. Definition of Change in Control. For purposes hereof, a "Change in

- benefit plan of AEP, becomes the "beneficial owner" (as defined in Rule 13d-3 under the shares Common Stock or a trustee or other fiduciary holding securities under an employee indirectly, by the shareholders of AEP in substantially the same proportions as their ownership of Securities Exchange Act of 1934 ("Exchange Act")), other than any company owned, directly or Exchange Act), directly or indirectly, of more than 33-1/3 percent of the then outstanding voting (a) any "person" or "group" (as such terms are used in Sections 13(d) and 14(d) of the
- immediately after such merger or consolidation; or converted into voting securities of the surviving entity) at least 66-2/3% percent of the total immediately prior thereto continuing to represent (either by remaining outstanding or by being merger or consolidation which would result in the voting securities of AEP outstanding voting power represented by the voting securities of AEP or such surviving entity outstanding (b) AEP consummates a merger or consolidation with any other entity, other than a

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or substantially all of AEP's assets. agreement for the sale or disposition by AEP (in one transaction or a series of transactions) of all (c) the shareholders of AEP approve a plan of complete liquidation of AEP, or an

ARTICLE 18 - AMENDMENT AND TERMINATION

- subparagraphs (b) and (c) of this Section 18.01 and Section 18.03 of the Plan, the Board or the Committee may at any time amend or terminate the Plan or amend or terminate any outstanding 18.01 Amendment and Termination of the Plan and Awards. (a) Subject to
- applicable, that is less than the Option Price of the cancelled Option or the Grant Price of the cancellation in exchange for cash or another Award. SAR with a Grant Price that is less than the Fair Market Value of a Share on the date of less than the Fair Market Value of a Share on the date of cancellation or cancel an outstanding cancelled SAR, as applicable, or (iii) cancel an outstanding Option with an Option Price that is or SAR in exchange for other Options or SARs with an Option Price or Grant Price, as Option or to reduce the Grant Price of an outstanding SAR, or (ii) cancel an outstanding Option amended, without prior shareholder approval, to: (i) reduce the Option Price of an outstanding (b) Except as provided for in Section 4.04, the terms of an outstanding Award may not be
- laws of any foreign country or jurisdiction where Awards are, or will be, granted under the Plan. state corporate laws or regulations, applicable U.S. federal laws or regulations and the applicable stock exchange or quotation system on which Shares are listed or quoted or by applicable U.S. shareholder approval if shareholder approval is required pursuant to rules promulgated by any (c) Notwithstanding the foregoing, no amendment of this Plan shall be made without
- any adjustment to the Award made pursuant to this Section 18.02 without further of the Committee as to the foregoing adjustments, if any, shall be conclusive and binding on benefits or potential benefits intended to be made available under this Plan. The determination adjustments are appropriate in order to prevent unintended dilution or enlargement of the laws, regulations, or accounting principles, whenever the Committee determines that such affecting the Company or the financial statements of the Company or of changes in applicable or nonrecurring events (including, without limitation, the events described in Section 4.04) in the terms and conditions of, and the criteria included in, Awards in recognition of unusual or Nonrecurring Events. Subject to Section 12.05, the Committee may make adjustments consideration or action. Participants under this Plan. By accepting an Award under this Plan, a Participant agrees to 18.02 Adjustment of Awards Upon the Occurrence of Certain Unusual
- Plan to the contrary, other than Sections 18.02, 18.04 and 21.15, no termination or 18.03 Awards Previously Granted. Notwithstanding any other provision of this

any Award previously granted under this Plan, without the written consent of the Participant amendment of this Plan or an Award Agreement shall adversely affect in any material way holding such Award.

accepting an Award under this Plan, a Participant agrees to any amendment made pursuant to similar nature, and to the administrative regulations and rulings promulgated thereunder. By purpose of conforming the Plan or an Award Agreement to any law relating to plans of this or this Plan to the contrary, the Board or Committee may amend the Plan or an Award this Section 18.04 to the Plan and any Award without further consideration or action. Agreement, to take effect retroactively or otherwise, as deemed necessary or advisable for the 18.04 Amendment to Conform to Law. Notwithstanding any other provision of

ARTICLE 19 - WITHHOLDING

incurs by failing to make timely payments of tax. any Award, and the Company shall not be liable for any interest or penalty that a Participant all times for paying any federal, state, and local income or employment tax due with respect to total tax that could be imposed on the transaction. The Participant shall remain responsible at a Fair Market Value on the date the tax is to be determined equal to the minimum statutory withholding requirements, in whole or in part, by having the Company withhold shares having to any taxable event arising as a result of this Plan. Participants may elect to satisfy the and local taxes, domestic or foreign, required by law or regulation to be withheld with respect Participant to remit to the Company, the minimum statutory amount to satisfy federal, state, The Company shall have the power and the right to deduct or withhold, or require a

ARTICLE 20 - SUCCESSORS

hereunder shall be binding on any successor to the Company, whether the existence of such all or substantially all of the business and/or assets of the Company. successor is the result of a direct or indirect purchase, merger, consolidation, or otherwise, of All obligations of the Company under this Plan with respect to Awards granted

ARTICLE 21 - GENERAL PROVISIONS

employment for cause (as defined in the Award Agreement), termination of the Participant's shall be subject to reduction, cancellation, forfeiture, or recoupment upon the occurrence of provision of services to the Company, Affiliate, and/or Subsidiary, violation of material conditions of an Award. Such events may include, but shall not be limited to, termination of certain specified events, in addition to any otherwise applicable vesting or performance Company, Affiliate, and/or Subsidiary policies, breach of noncompetition, confidentiality, or Agreement that the Participant's rights, payments, and benefits with respect to an Award Section 21.01. Forfeiture Events. (a) The Committee may specify in an Award

Participant that is detrimental to the business or reputation of the Company, its Affiliates, other restrictive covenants that may apply to the Participant, or other conduct by the and/or its Subsidiaries.

such policy may be in effect from time to time (b) All Awards shall be subject to the Company's compensation recoupment policy as

may include any legend which the Committee deems appropriate to reflect any restrictions on transfer of such Shares. Section 21.02. Legend. The certificates or statements of holdings for

include the singular, and the singular shall include the plural. context, any masculine term used herein also shall include the feminine, the plural shall Section 21.03. Gender and Number. Except where otherwise indicated by the

invalid provision had not been included. remaining parts of this Plan, and this Plan shall be construed and enforced as if the illegal or held illegal or invalid for any reason, the illegality or invalidity shall not affect the Section 21.04. Severability. In the event any provision of this Plan shall be

such approvals by any governmental agencies or national securities exchanges as may be of Shares under this Plan shall be subject to all applicable laws, rules, and regulations, and to Section 21.05. Requirements of Law. The granting of Awards and the issuance

national or foreign law or ruling of any governmental body that the Company determines to be and (b) completion of any registration or other qualification of the Shares under any applicable approvals from governmental agencies that the Company determines are necessary or advisable; or deliver evidence of title for Shares issued under this Plan prior to: (a) obtaining any necessary or advisable. Section 21.06. Delivery of Title. The Company shall have no obligation to issue

such Shares as to which such requisite authority shall not have been obtained. hereunder, shall relieve the Company of any liability in respect of the failure to issue or sell the Company's counsel to be necessary to the lawful issuance and sale of any Shares obtain authority from any regulatory body having jurisdiction, which authority is deemed by Section 21.07. Inability to Obtain Authority. The inability of the Company to

any individual receiving Shares pursuant to an Award under this Plan to represent and present intention to sell or distribute such Shares. warrant in writing that the individual is acquiring the Shares for investment and without any Section 21.08. Investment Representations. The Committee may require

issuance of certificates to reflect the transfer or issuance of Shares, the transfer or issuance of applicable law or the rules of any stock exchange upon which the Shares are listed. such Shares may be effected on a non-certificated basis, to the extent not prohibited by Section 21.09. Uncertificated Shares. To the extent that this Plan provides for

established and no segregation of assets shall be made to assure payment of such amounts. Subsidiary, or an Affiliate, as the case may be, and no special or separate fund shall be general creditor of the Company, a Subsidiary, or an Affiliate, as the case may be. All Affiliates under this Plan, such right shall be no greater than the right of an unsecured acquires a right to receive payments from the Company, its Subsidiaries, and/or its beneficiary, legal representative, or any other individual. To the extent that any individual a trust of any kind, or a fiduciary relationship between the Company and any Participant, this Plan, and no action taken pursuant to its provisions, shall create or be construed to create whatsoever in or to any investments that the Company, and/or its Subsidiaries, and/or its payments to be made hereunder shall be paid from the general funds of the Company, a Affiliates may make to aid it in meeting its obligations under this Plan. Nothing contained in Section 21.10. Unfunded Plan. Participants shall have no right, title, or interest

in lieu of fractional Shares or whether such fractional Shares or any rights thereto shall be delivered pursuant to this Plan or any Award unless authorized by the Committee. If the forfeited or otherwise eliminated. Committee shall determine whether cash, Awards, or other property shall be granted or paid Committee does not authorize the issuance or delivery of fraction shares, then the Section 21.11. No Fractional Shares. No fractional Shares shall be issued or

into account in computing a Participant's benefit. Subsidiary's or Affiliate's retirement plans (both qualified and non-qualified) or welfare for purposes of computing the benefits payable to any Participant under the Company's or any this Plan nor Shares or cash paid pursuant to such Awards may be included as "compensation" benefit plans unless such other plan expressly provides that such compensation shall be taken Section 21.12. Retirement and Welfare Plans. Neither Awards made under

comply with Code Section 409A. The Company, however, makes no representation or Awards (including changes that may have retroactive effect) deemed necessary or desirable to accordingly. The Committee may make changes in the terms or operation of the Plan and/or satisfies the requirements of Code Section 409A, and the Plan is intended to be operated the provisions of the Plan and any Award Agreement shall be interpreted in a manner that Section 409A, the Plan is intended to comply with the requirements of Code Section 409A, and covenants that the Plan or Awards will comply with Section 409A. Section 21.13. Deferred Compensation. With respect to Awards subject to Code

other compensation arrangements as it may deem desirable for any Participant. be construed as creating any limitations on the power of the Board or Committee to adopt such Section 21.14. Non-exclusivity of this Plan. The adoption of this Plan shall not

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all or any part of its business or assets; or (b) limit the right or power of the Company or a its capital or business structure, or to merge or consolidate, or dissolve, liquidate, sell, or transfer Subsidiary or an Affiliate to take any action which such entity deems to be necessary or be construed to: (a) limit, impair, or otherwise affect the Company's or a Subsidiary's or an Affiliate's right or power to make adjustments, reclassifications, reorganizations, or changes of Section 21.15. No Constraint on Corporate Action. Nothing in this Plan shall

recipients of an Award under this Plan are deemed to submit to the exclusive jurisdiction and governed by the laws of the state of Ohio, excluding any conflicts or choice of law rule or of or relate to this Plan or any related Award Agreement. venue of the federal or state courts of Ohio, to resolve any and all issues that may arise out substantive law of another jurisdiction. Unless otherwise provided in the Award Agreement, principle that might otherwise refer construction or interpretation of this Plan to the Section 21.16. Governing Law. The Plan and each Award Agreement shall be

shall give the Company an opportunity, at its own expense, to handle and defend the same imposed upon or reasonably incurred by him in connection with or resulting from any claim, or expense is a result of his own willful misconduct or except as expressly provided by statute before he undertakes to handle and defend it on his own behalf, unless such loss, cost, liability satisfaction of any judgment in any such action, suit, or proceeding against him, provided he amounts paid by him in settlement thereof, with the Company's approval, or paid by him in reason of any action taken or failure to act under this Plan and against and from any and all action, suit, or proceeding to which he may be a party or in which he may be involved by harmless by the Company against and from any loss, cost, liability, or expense that may be to whom authority was delegated in accordance with Article 3, shall be indemnified and held Committee appointed by the Board, or an officer of the Company, a Subsidiary, or an Affiliate applicable law, each individual who is or shall have been a member of the Board, or a Section 21.17. Indemnification. (a) Subject to requirements and limitations of

indemnification to which such individuals may be entitled under the Company's Articles of have to indemnify them or hold them harmless. Incorporation or Bylaws, as a matter of law, or otherwise, or any power that the Company may (b) The foregoing right of indemnification shall not be exclusive of any other rights of

Section 21.18. No Guarantee of Favorable Tax Treatment

of the Award to reduce or eliminate a Participant's tax liability, including without limitation, remains the Participant's responsibility, and that the Company makes no representations or acknowledgement that the ultimate liability for any tax owed by the Participant is and tax, or other tax, the acceptance of an Award under the Plan represents the Participant's Notwithstanding any provision of the Plan to the contrary or any action taken by the Code Section 409A. warranties about the tax treatment of any Award, and does not commit to structure any aspect Company, Subsidiaries, or the Board with respect to any income tax, social insurance, payroll

American Electric Power Annual Incentive Compensation Plan

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- Attract, retain, engage and motivate employees to further the objectives of the company, its customers and the communities it serves;
- performance objectives; and Enable high performance by communicating and aligning employee efforts with the Plan's
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2016 Overview

Officer and the General Counsel. Services and all employees reporting to the Chief Administrative Officer, the Chief Financial Safety and Health, Aviation and Security, Infrastructure and Business Continuity, Environmental share the funding measure score are Audit, Executive Administration, Regulatory Services. or Operating Companies is capped at the 200% of target maximum score. The staff groups that score for all staff groups will be the average overall score for all of the Business Units and described below and do not have separate function level incentive goals. As a result, the overall separate goals. All staff groups participate in the ICP program based on the funding measures For 2016 the Executive Council, each Operating Company, Customer and Distribution Services (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and Operating Companies, except to the extent that the overall score for one or more Business Units Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with

AEP's Operating Earnings per Share (75% weight), safety (10% weight) and strategic initiatives is discretionary, their individual performance. AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on (15% weight). Annual incentive funding for all plans is tied to

annual incentive pool at higher organizational levels customer solutions center and non-exempt supervisory salary plans. Group or team performance discretionary allocations from their award pool for all employees in positions in the new 20 aside dollars for employee rewards. Relative individual performance is reflected in managers may also be reflected through discretionary adjustments in the allocation of funding from the grade salary plan (SP20) and all employees in positions in the exempt, administrative, technical AEP's shareholders and ensures that AEP meets its shareholder commitments before setting Linking annual incentive compensation to AEP's earnings aligns it with the value created for

¹ Weighted by the aggregate target award for all employees in each group

service, reliability safety or compliance. the achievement of some objectives, such as earnings, at the expense of others, such as customer aligning employee efforts toward their achievement and further motivating employees to achieve achievement of these objectives by clearly communicating them, conveying their importance scorecard of financial, customer experience, employee experience (includes safety) and other (includes environmental and compliance) objectives. The Plan is intended to drive the Each ICP has separate strategic and operational performance measures that provide a balanced This balanced scorecard encourages the achievement of all types of objectives, rather than

includes subjective assessments of performance in less quantifiable areas and for individual employees to see how the work they perform affects annual incentive awards. Objective and performance assessments. quantifiable performance measures are used whenever they are available but the Plan also Performance measures are selected, whenever practical, to provide a "line of sight" that enables

requires two or more calendar years to be completed without such an incident. year to be completed without a fatal work related employee incident, while a 200% score year without a fatal work related employee incident. A target score (100%) requires the calendar as a constant reminder to work safely at all times and recognizes all employees for working a full 2016 due to the fatal employee incident that occurred in early 2016. The Fatality Measure serves Measure is included in the Plan with a 2.5% weight. The score for this measure will be 0% for practices, particularly those that could prevent severe accidents, a company-wide Fatality establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company

Operating Performance Measures and Weights

performance objective may range from 0% to 200% of target for that component. The specific performance measures vary by business unit. The score for each operating unit

Refer to Appendix A

2016 Funding Measures

share for 2016 incentive plan funding is contingent on AEP achieving operating earnings of at least \$3.65 per year. The maximum funding available for 2016 is 200% of target funding². As in past years, the CEO and HR Committee of the Board have discretion to adjust annual incentive funding. All The 2016 funding measures were established by the HR Committee of the Board early in the

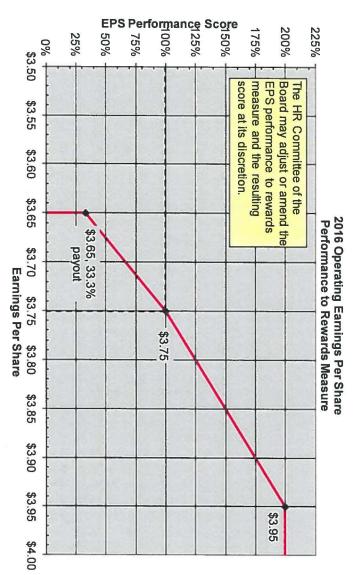
Operating Earnings per Share – 75%

growth. AEP is committed to generating sustainable value for its shareholders through its earnings and Therefore 75% of annual incentive funding is tied to AEP's Operating Earnings per

² Given the fatal employee incident, the maximum potential funding score for 2016 is 195% of target

serving the interests of its shareholders, customers and other stakeholders. It also: the extent to which the company can afford to pay annual incentive compensation while also This ensures that funding is commensurate with the Company's operating earnings and

- shareholders Further aligns the financial interests of all AEP employees with those of AEP's
- compensation; and investment in AEP's business before employees are rewarded with annual incentive Ensures that adequate earnings are generated for AEP's shareholders and continued
- encouraging expense discipline Aligns employee interests with those of regulated and other customers by strongly



Safety-10% Weight

Great". systems and culture needed to support and sustain world-class safety performance. This includes building a proactive safety culture based on proactive measures and continuous improvement AEP is undertaking a long-term, 5-year effort to transform our safety culture from "Good to To accomplish this we will be transforming our approach to safety and building the

events. Transfer and is an industry accepted measure that allows companies to focus on more serious incidents with potentially serious consequences. DART stand for Days Away, Restricted or job severity rate measure, will be replaced with DART rate improvement to focus our attention on For 2016 the employee and contractor recordable case rate ICP measures, as well as the incident

DART Rate Improvement for Employees and Contractors (7.5% weight)

DART Rate = (Total Number of DART incidents x 200,000) \div Total Hours Worked 0 Threshold (0% payout) – 0% improvement vs. three-year average

- 0 Target (100% payout) - 10% Improvement vs. three-year average Maximum (200% payout) - 20% Improvement vs. three-year average

Fatality Measure (2.5% weight)

- 0% payout Any fatal work related employee incident
- 100% payout No fatal work related employee incident
- 200% payout No fatal work related employee incident for at least two (2) years

measures, At the business unit and Operating Company level we will also be establishing more proactive

2016 Strategic Initiatives (15% weight)

on which AEP needs to make progress in order to enable our future success: There are three areas of focus for AEP's 2016 strategic initiatives, which reflect the major areas

- **Business Transformation**
- Customer Experience
- Culture and Employee Engagement

reflect some of the many transformative initiatives the company is undertaking. Each of these focus areas includes several performance measures (shown in the table below) that

15%		Total Strategic Initiative Weight
	1%	Lean Management Sustainability
	1%	Diversity
	1%	Gallup Pulse Survey
	1%	Power Up & Lead
4%		Culture & Employee Engagement
	1%	Network Remediation
		Index
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction
	2%	Quality of Service: SAIDI
5%		<u>Customer Experience</u>
	2%	Transmission Business Expansion
	2%	AEP OnSite Partners and AEP Renewables Start-ups
	2%	Competitive Business Assessment of Non-PPA Plants
6%		Business Transformation
ght	Weight	2016 Strategic Initiatives

Business Transformation (6% total weight)

Competitive Business Assessment for Non-PPA Plants (2% weight)

- achieve the strategic goal of reducing exposure to unregulated generation (2% weight) Conclude strategic review process for non-PPA generation units by the end of 2016 to
- Threshold (0% payout) if the strategic review is not completed and no

recommendation is made to the Board to retain or sell the assets

Target (100% payout) - if bids are solicited and firm, and either:

0

- Valuation results in a recommendation to retain these assets; OR
- The strategic process results in a signed contract for the sale of these
- 0 Maximum (200% payout) - The strategic process results in a signed contract for the sale of these assets and a plan for the use of proceeds is completed and approved by the Board

AEP OnSite Partners and AEP Renewables Start-ups (2% weight)

- recruiting and training and preparing entities for Clean Power Plan (CPP) opportunities and starting-up initial projects (substation, solar, etc.), closing the talent gap through Enable start-up of AEP OnSite Partners and AEP Renewables by successfully building
- under way Threshold (0% payout) – no progress made or failure to execute projects currently
- 0 phase projects Target (100% payout) - modest backlog of \$20M in the letter of intent (LOI)
- minimum of \$50M in LOI phase Maximum (200% payout) - significant backlog of projects developed with a

Transmission Business Expansion (2% weight)

- investment opportunities³ through a portfolio of activities, including: Achieve AEP Transmission Holdco business expansion by capturing long-term capex
- Telecom fiber build out through Transcos Approval and identification of projects through Tennessee Transco and
- RTO awarded projects to Transource
- Direct investment in, or licensing fees received by BOLD Transmission,
- 0 0 Threshold (0% payout) - \$100M
- Target (100% payout) \$200M
- 0 Maximum (200% payout) - \$300M

Customer Experience (5% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) - (2% Weight)

- regional differences. and targets vary by Operating Company or jurisdiction due to PUC preference and interruption over a 12 month time period excluding major events. Major event exclusions SAIDI represents the total number of minutes the average customer has experienced
- 0 due to historic volatility OpCo Thresholds (0% payout) – 80% of target or 75% of target for KY Power
- 0 glide path to the regional peer group average or, if the average has already been OpCo Targets (100% payout) - Regulatory targets where applicable or a 10 year achieved, maintain this average

Capex captured in 2016 for investment in 2016 and future years

- 0 OpCo Maximums (200% payout) - 120% of target or 125% of target for KY Power due to historic volatility
- 0 average of Operating Company performance scores Overall AEP performance will be determined based on a customer weighted

Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer Satisfaction Index (CSI) – (2% Weight)

- calendar year, not JDPA's survey publication timeline. JDPA's annual residential customer satisfaction study. Operating Company⁴ ICP measures and targets are based on the four waves of the study conducted during the The overall CSI represents the aggregate score of numerous questions included in
- o OpCo Thresholds (0% payout) Current performance
- 0 OpCo Targets (100% payout) - Improve performance on pace with peer group improvement trend (1.5% - 2.4% depending on the OpCo)
- 0 trajectory to achieve the regional peer average OpCo Maximums (200% payout) - the higher of 3% improvement or a 3-year
- 0 Overall AEP performance will be determined based on a customer weighted average of Operating Company performance scores

Network Remediation (1% weight)

- Achieve the 2016 baseline replacement schedule, which is 32% of total 5 year plan.
- 0% (75% of target) 286,931 circuit feet replaced (primary and secondary)
- 100% (100% of target) 382,575 circuit feet replaced (primary and secondary)
- 200% (125% of target) 478,218 circuit feet replaced (primary and secondary)

Culture & Employee Engagement (4% total weight)

Gallup Pulse Survey (1% weight)

- participate in the survey, not all employees. AEP's 2015 Grand Mean score of 3.96 was at the 39th percentile.⁵ conducted as a pulse survey, meaning that a sample of the population will be invited to Achieve year over year improvement in our culture and engagement as demonstrated by Gallup Survey Results (Overall Company* Grand Mean). The 2016 survey will be
- approximately the survey median Thresholds (0% payout) - 0.07 improvement, which would bring AEP's scores to
- to third year of participation in the Gallup survey A score increase of 0.07 is the average improvement seen from the second
- o Target (100% payout) 0.10 improvement
- o Maximum (200% payout) 0.20 improvement

Diversity (1% weight)

AEP's diversity goal is to increase the representation of women and minorities to

reduces customer interaction. ⁴ Excludes AEP Texas because Texas is a full choice retail state and AEP does not bill customers directly, which

Lawrenceburg Plant, Waterford Plant and Darby Plant) will be excluded from both target and actual results This reflects AEP in total but businesses under strategic review (AEP Energy Partners, AEP Energy, Gavin Plant

and minorities for all open positions and take steps to reduce attrition from these groups. AEP positions. To achieve this goal AEP will need to improve hiring rates for women ultimately achieve parity between internal representation and external availability for all

- representation rates for all Equal Employment Opportunity (EEO) categories, except levels that are no lower than current representation rates Officials and Managers, which are double weighted, with threshold, target and maximum The diversity measure is based on an employee weighted average of female and minority
- 0 the hiring availability⁶ rates for the positions AEP expects to recruit - attrition at AEP's current representation rates Threshold (0% payout): AEP's current representation rates + placement at 80% of
- 0 the hiring availability rates for the positions AEP expects to recruit - attrition at AEP's current representation rates Target (100% payout): AEP's current representation rates + placement at 100% of
- 0 Maximum (200% payout): AEP's current representation rates + placement at attrition at AEP's current representation rates 120% of the hiring availability rates for the positions AEP expects to recruit -

Power Up and Lead (1% weight)

- Lead workshops in 2016. objective will be measured by the number of employees that participate in Power up & Support our overall culture improvement efforts through Power up & Lead. This
- o Threshold (0% payout) 3,900 participants
- o Target (100% payout) 5,200 participants
- o Maximum (200% payout) 6,500 participants

Lean Management System (LMS) Deployment (1% weight)

- Continue the emphasis on Lean in both pilot and non-pilot areas.
- Pilot areas include:
- Development of a Change Management and Communication strategy
- 0 to enable continuous improvement Development of a plan to align people systems and technology with lean strategy
- 0 Utilization of lean tools, visual management, standard work, lean leader standard problem solving at all levels of the organization), and creating accountability work (defining what a leader does on a daily, weekly, monthly basis to enable
- understanding of lean concepts, tools, and metrics Non-pilot areas include implementation of basic lean leader standard work and solidify
- Threshold (0% payout) 1 pilot area⁷ and 30 non-pilot areas complete
- Target (100% payout) 3 pilot areas and 40 non-pilot areas complete
- Maximum (200% payout) 3 pilot areas and 50 non-pilot areas complete plus pilots initiated in 3 other areas

candidates selected for each opportunity. External availability is based on census data for the local, regional or national area from which AEP expects to select for each position. Internal availability is based on AEP's representation rates for the internal positions from which AEP historically recruits for each opportunity. ⁶ Hiring availability is the weighted internal and external availability for the historical mix of internal and external

Areas are generation plants, transmission areas, distribution districts, and other groups

Modifie

the funding available based on the funding scores. applied, the weighted average overall final score for all groups, before the overall 200% and operating company based on the group's relative performance score. After the modifier is maximum is applied, is equal to the funding score. The Modifier is a normalizing function that allocates the available funding to each business unit This insures that the sum of all awards equals

The modifier is calculated as the Weighted Average Funding Score, divided by the Average Operating Performance Score (AOPS)⁸ for all incentive plans as shown below:

CEO Performance Adjustment

example, the CEO Performance Adjustment might be used to reward a group for successfully adequately included in the performance measures established at the beginning of the year. appropriately reflect the group's performance for the year. Such adjustments may be used to extent that the CEO or Plan Compensation Committee determines that the Overall Score does not completing an important project that was not anticipated at the time the ICP goals were capture those aspects of a group's performance that are difficult to quantify or that were not The CEO Adjustment may be used to increase or decrease the Overall Score9 for the Plan to the

Individual Performance Factor

Maximum Awards section below). In addition managers cannot exceed their award pool. individual awards in excess of a participant's maximum award opportunity (see the Target and no upper limit. However, the approval of a member of the Executive Council is required for pending employment changes. The Individual Performance Factor has a lower limit of 0% and unit, department and individual goals and other business factors, potentially including recent and employee's relative individual performance, the value of their contribution to AEP, business solutions center salary plan positions. These determinations are based on an assessment of each plan as well as those in exempt, nonexempt supervisor, administrative, technical, and customer Management determines individual awards for all employees in positions in the new SP20 salary

and lower reporting and grade levels in the organization. performance expectations for that position, to avoid a bias in favor of positions at both higher performance and contribution relative to other employees in the same position and the In determining Individual Performance Factors, managers are expected to assess employee

award for all participants in each incentive group (see attached scorecard for an example). AOPS is the average of the Composite Scores for all incentive groups weighted by the aggregate target incentive

⁹ See Sample Scorecard for the definition and an example of the calculation of the Overall Score

Eligible Earnings

ICP Eligible Earnings include the following:

- Regular Earnings Straight Rate
- Paid Vacation
- Paid Holidays
- 4. Paid Personal Days Off
- Sick Pay (Non-occupational & Occupational)
- 6. Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- Inclement Weather Pay
- 10. Lump Sum Merit Increase
- 11. Lump Sum General Increase
- 12. Grievance Settlement for Wages
- 13. Overtime Nonexempt and Exempt
- 14. Shift Premium
- 5. Sunday Premium
- Military Pay
- 17. Trip Pay (River)

award calculation purposes. Earnings not classified as one of the above types in AEP's payroll system are not considered for

Target and Maximum Award Opportunity

grade 30 who change jobs during the year: below for employees in positions at or above SP20 salary plan grade 12 or EXEM salary plan last day of the last full pay period of the year, as shown in the chart below, except as discussed A participant's target award percent is based on the salary grade for his/her position as of the

New Gra	New Grade Structure	
Salary Plan	Grade	Target %*
	-	5%
	2	5%
SP20 (includes non-	3	5%
SI ZO (IIICIDES IIOII-	4	6%
exempt administrative,	5	8%
technical and non-	6	9%
exempt supervisor	7	10%
nositions moved to the	8	10%
positions inoved to the	9	15%
new SP20 grade	10	20%
structure)	11	25%
	12	30%
	13	35%

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New Gr	New Grade Structure	
Salary Plan	Grade	Target %*
	14	40%
	15	45%
	16	50%
	17	55%
	18	60%
	19	80%
	20 (CEO)	125%
*As a percent of eligible earnings.	earnings.	

Old Grade Structures	ructures	
Salary Plan	Grade	Target %*
NESU (nonexempt supervisors)	05N	7%
All nonexempt salary structures and wage schedules except SP20	All grades	5%
and NESU	g	1 2 2
	1 - 6	5%
	7 - 12	7%
ě	13 - 20	10%
	21 - 24	15%
	25 - 26	17%
	27	20%
	28	22%
EXEM (Exempt)	29	25%
	30 - 32	27%
	33	30%
	34-35	35%
	36	40%
	38	45%
	40	50%
As a percent of eligible earnings.		

A participant's maximum individual award percent is the greater of two times his or her target award percent or the Overall Score for the Plan plus 50% of the target score. This feature The approval of a member of AEP's Executive Council in the participant's chain of command is award opportunity is their target or maximum award percent multiplied by their eligible earnings to reflect strong individual employee performance even if the Overall Score for the Plan is enables managers to positively differentiate awards by up to 50% of an employee's target award between 150% and the 200% of target maximum score. A participant's target and maximum

required for awards in excess of a participant's maximum award opportunity

for each position held during the Plan Year, including the earnings, target award percent, and Overall Score for each such position. This calculation will be performed as shown in the will be prorated and calculated as the total of the independently calculated award opportunities example below: 30 and higher positions at any point during the plan year who change jobs during the Plan The award opportunity for employees in SP20 salary plan grade 12 or EXEM salary plan grade

```
Position 1:
   Position 2:
                               Earnings * Target Award % * Overall Score = $ Pos 1
Earnings * Target Award % * Overall Score = $ Pos 2
```

Position 3: Earnings * Target Award % * Overall Score = \$ Pos 3 Total Award Opportunity

of the last full pay period of the Plan Year. be calculated based on the target percent and Overall Score for the position held as of the last day The target awards for employees in positions below salary grade 30 for the entire Plan Year will

Award Calculation

Plan Year. The final score for each performance objective is rounded to three decimal places. based on the scores for each performance measure as soon as practical after the conclusion of the does not guarantee the payment of awards. An award pool will be calculated for each group Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- AEP's funding measures are compared to their performance targets to determine their funding measure. performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055). The Weighted Average Score is then calculated based on the weight assigned to each
- then rounded to three decimal places (e.g., 125.7% or 1.257). weighted by the sum of the incentive targets for all participants in each plan. AOPS is Scores for all annual incentive plans (each of which is rounded to three decimal places) The Average Operating Performance Score (AOPS) is the average of the Composite
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 = .839)

Board Policy on Recouping Executive Compensation from LTIP Participants

employees, whether under the LTIP, this Plan, or otherwise. Compensation Plan (LTIP) and relates to incentive compensation paid or payable to such This policy applies to employees who participate in the Company's Long Term Incentive

be reimbursed to the Company if, in the Board's determination: The Board of Directors believes that incentive compensation provided by the Company should

Such incentive compensation was predicated upon the achievement of financial or other results that were subsequently materially restated or corrected

- caused or partially caused the need for the restatement or correction, and The employee from whom such reimbursement is sought engaged in misconduct that
- corrected financial results. A lower payment would have been made to the employee based upon the restated or

credited to you and not paid, provided that AEP will retain such deferred compensation only if, of such compensation paid to you. AEP also may retain any deferred compensation previously reimbursement of such compensation, then you will be required to reimburse AEP for the value applicable legal requirements impose more stringent requirements on AEP to obtain such reimbursement is warranted by the facts and circumstances of the particular case or if the when and to the extent that it otherwise becomes payable to you. Therefore, if and to the extent that, in the Board's view, the above conditions have been met and

considerations, all of which are expressly retained by AEP. misconduct in the course of employment by AEP or otherwise based on applicable legal AEP might have to pursue reimbursement or such other remedies against an employee for This right to reimbursement is in addition to, and not in substitution for, any and all other rights

Administration

Plan Compensation Committee

all Participants. members. The Committee's interpretations of the Plan provisions are conclusive and binding on official meeting, the Committee may act by written or electronic consent of a majority of its delegate day-to-day authority to administer the Plan, as they deem appropriate. In lieu of an members of the Plan Compensation Committee at any time for any reason. The Committee may of AEP's CEO, COO, CFO, General Counsel, Chief Administrative Officer and Top Human executives in the HR Committee Review Group and a Plan Compensation Committee consisting CEO of American Electric Power Company, Inc. may change the composition and number of Resources officer with respect to all other employees, in either case ("the Committee"). The Plan is administered by the HR Committee of the Board of Directors with respect to

participants and adjust any or all award payouts. also modify the eligibility criteria for the Plan, add or delete individual participants or groups of reflective of the underlying economics and profitability of the business. The Committee may business situations would produce Overall Scores or awards for a Plan Year that are not performance objectives, metrics and weights at any time, including after the conclusion of a Plan any reason, either with or without notice. The Committee may adopt, delete, modify or adjust The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under Executive Council members with management responsibility for a business unit or staff function their purview

Flan Year

is in effect A "Plan Year" begins on January 1st and ends on December 31st of each year for which the Plan

Participation

Year will be "Participants" in the Plan for such Plan Year except: All full-time and regular part-time AEP employees who are actively employed during the Plan

- Employees participating in any other annual AEP incentive plan,
- participation in the Plan or annual incentive compensation plans in general, Employees participating in any other plan or agreement that explicitly excludes their
- all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- 4. Temporary employees and contract workers, and
- Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year. Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

Plan Years. consequences, including but not limited to forfeiture of Plan eligibility in the current and future well as all applicable laws and regulations. Failure to do so may have many serious Plan Participants are expected to comply with all applicable Company policies and directives as

Award Eligibility

an award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of such Plan Year to be eligible to receive

specified in the "Target and Maximum Award Opportunity" section above Plan, unless the participant was a salary grade 30 or higher employee during the Plan Year as Plan, then such Participant will be ineligible to receive an award for such Plan Year from the If a Participant transfers during the Plan Year to a position that is ineligible to participate in the

earnings for the Plan Year. will be eligible to receive an award for the Plan Year to the extent that they have eligible If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant

eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible disability plan will be eligible to receive an award for that Plan Year to the extent that they have Employees who become inactive during the Plan Year due to participation in an AEP long-term

Compensation Committee approves an award payment to such employee of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu

Satisfaction of eligibility criteria does not guarantee the payment of any awards

Termination Due to Death or Retirement

employment with AEP is terminated during the Plan Year due to their death or retirement. In the involuntary severance or layoff, after the Participant attains at least age 55 and five years of AEP termination of employment for any reason other than for cause or as part of a voluntary or event of a Participant's death, any award to which they would otherwise be entitled will become Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their payable to the Participant's estate. For the purposes of the Plan, "retirement" is defined as

Termination Due to Voluntary and Involuntary Severance and Layoffs

the extent of their earnings for the period after they were rehired. employee is rehired during the Plan Year, such Participant will be eligible for an award only to fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in defined under a collective bargaining agreement or the Supplemental Handbook and they are not during the Plan Year as part of a voluntary or involuntary severance program or a layoff as sign and return, a Severance and Release of All Claims Agreement). In the event a severed opportunities are ineligible for an award if they would have a separation from service with AEP severances and layoffs, Participants with both discretionary and non-discretionary award Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

may consider in determining their award payment, if any. participants, their actual or pending voluntary resignation is a business factor that management voluntarily resign their employment remain eligible for an award. However, for discretionary Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

within this time period. practical thereafter if it is impractical, either administratively or economically, to make payments Award payment will be made within 2-1/2 months after the end of the year or as soon as

The Plan is hereby approved by

Lisa M. Barton

Date:

EVP Transmission

Appendix

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017
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2016 ICP Plan



2016 Transmission ICP Plan

Changes/Additions from 2015 Plan:

- Safety & Culture Excellence: weighting increased to 35%; "Days Away, Restrictions and culture action plans and the completion of Power-Up & Lead training. Field Observations and Visits will continue; the Culture component will focus on completion of Transfers" or DART rate for employees and contractors replaces severity and recordable rates;
- the Transmission business. Earnings, Transco & OPCO Plant in Service and Strategic Initiatives with a focus on the growth of Build Infrastructure: replaces Financial category and is weighted at 45%; includes AEPTHC
- Customer Experience: replaces Operational & Strategic Initiatives; weighted at 20%; includes SAIDI Targets and pro-active work plan, Customer Outreach efforts and strategic initiatives





Draft 2016 Transmission ICP Plan

Safety & Culture 35%

			Calcale						Salety	Cart to		
Subtotal - Safety & Culture		Performance based on the number of employees who participate in scheduled training	Power Up & Lead	the Gallup survey	Performance based on the number of Leaders with Culture Action Plans in response to	Culture Action Plans	Leading Indicators, Site Inspections	Initiatives aimed at improving long-term performance: QA, Risk Prioritization, Establish	Proactive Safety Measures	אמוועמים וויעטארץ אמוכיץ ואבנווינ	Chandard Industry Safaty Motric	Dart Rate
35%		2.5%			2.5%			20%			10%	
	2.0 = 600	1.0 = 560	0.0 = 500	2.0 = 100%	1.0=90%	0.0 = 80%	milestones	achievement of	Various - Scoring	2.0=0.51	1.0=0.58	0.0=0.64

Build Infrastructure 45%

	45%	Subtotal - Build Infrastructure	
2.0 = \$300M			
1.0 = \$200M	10%	Transmission business expansion goals	Strategic Initiatives
0.0 = \$100M			
2.0 = \$2.3B			
1.0=\$2.2B	15%	Plant in service targets for Transco and Operating companies	Plant in Service
0.0=\$2.0B			0000
2.0 = \$230M			
1.0 = \$220M	20%	Aligned with corporate targets	AEPTHC Earnings
0.0 = \$205M			





Draft 2016 Transmission ICP Plan

Customer Experience 20%

	100%	TOTAL - ALL ICP SECTIONS	
	20%	Subtotal - Customer Experience	
Scoring based on achievement of milestones	5.0%	Project Scoping & Execution TOMSS	Strategic Initiatives
Scoring based on achievement of milestones	1.0%	Performance based on assisting Infrastructure & Business Continuity (I&BC) group in developing, testing, and implementing AEP's Emergency Response Plan and Incident Command Center.	Emergency Resp. /
0.0 <85% Internally Found 1.0 = <85% Internally Found 2.0 = 100% Internally Found	2.0%	Performance based on the self-reporting of potential compliance issues and adhering to NERC reliability standards	NERC Compliance
0.0 >= 4 Violations 1.0 <= 2 Violations 2.0 = 0 Violations	2.0%	Performance based on limiting Environmental enforcement action by a state agency	Env. Compliance
Scoring based on achievement of milestones	5.0%	Identification of top-tier customers, determination of their service requirements (including worst performing circuits) and resulting work/mitigation plans	Customer Outreach and Relationship Management
0.0 = 40.3 1.0 = 33.6 2.0 = 26.9	5.0%	Performance based on the achievement of operating company SAIDI Targets and completion of pro-active work plans	Customer Reliability



2016 Plan Details



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Safety & Culture 35%

Safety - 30%

- ė DART Rate for both Employees and Contractors (10%)
- DART Rate = $\{\text{Total Number of DART incidents } \times 200,000\} / \text{Total Hours Worked. No}$ improvement = 0.0; 15% = 1.0; 30% = 2.0
- Ġ. performance Proactive Performance Metrics: Proactive initiatives aimed at improving long term safety
- Quality Assurance on Job Site Observations 5%
- **=**: Identify and address top five high risk activities - 5%
- ≓ Good Catch - Increase the number and quality "Good Catch" (Near Miss) reporting -
- ? Site Inspection Program – Review material yards, substations, generating plants, warehouses, office buildings; inspect, prioritize and develop mitigation plans-5%

2) Culture - 5%

- Culture Action Plans 2.5%
- Action plans based on 2015 AEP Culture Survey (Gallup Survey) results will be developed through peer-to-peer and work team discussions
- =: Performance timeframe: Leaders upload one "impact plan" in the system by 04/08/16; shall update these plans at least once by 12/31/2016 2.0 = Leaders upload two or more "impact plans" in the system by 04/08/16. Leaders

≣ Targets:

and updated 1 time during 2016	Percent Leaders with Impact Plans	Culture Action Plans
<80%		0.0
>= 90%		1.0
=100%		2.0

Safety & Culture - 35%

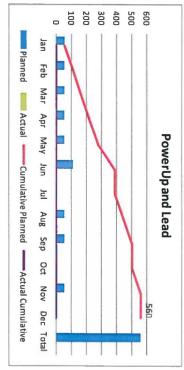
Power Up and Lead - 2.5%

- --Power up & lead is part of AEP's Culture Shaping Initiative designed to help us be even employees work together across the organization. increases effectiveness at the individual level, improves team performance, and helps more effective at living our values and getting even better results. The workshop
- =: Targets:

Year-end target of training 560	PowerUp and Lead 0.0 1.0
>=560 >=600	1.0 2.0

≓ **Execution Timeframe:**

	Jan	Feb	Mar	Apı	Feb Mar Apr May	Jun	Jul.	Aug	Aug Sep Oct Nov	Oct	Nov	Dec Total	T _O
Planned	56	56	95	56	56	112	0	56	56	0	56	0	560
Cumulative Planned	56	112	168	224	280	392	392	448	504	504	560	560	560
Actual	0	0	0	0	0	0	0	0	0	0	0	0	0
Actual Cumulative	0	0	0	0	0	0	0	0	0	0	0	0	0



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Build Infrastructure - 45%

AEPTHC Earnings – 20%

Current projected earnings for AEPTHC are \$212M or .43 per share, a 10% increase over 2015 earnings

Ġ Targets:

AEPTHC Earnings (\$M)	Build Infrastructure Category
\$205M	0.0
\$220M	1.0
\$230M	2.0

2) Transco & OpCo Plant in Service - 15%

ö Opco The total PIS target for Transco's and OpCo's for 2016 is \$2.2B, evenly split between Transco &

ġ. Targets:

Transco / OPCo Plant in Service (\$M)	Build Infrastructure Category	
\$2,000M	0.0	
\$2,250M	1.0	
 \$2,300M	2.0	

3 Transmission Business Expansion – 10%

- investment opportunities through a portfolio of activities. Objective: Achieve AEP Transmission Holdco business expansion by capturing long-term capex
- 9 build out through Transcos Goals: Approval and identification of projects through Tennessee Transco and Telecom fiber
- Tennessee Transco Sub Goals:
- new Transco Evaluate options for Transmission projects in Tennessee to built by existing or a
- Perform a legal and regulatory analysis and make necessary State and FERC regulatory filing to effectuate a Transco for projects in Tennessee
- Obtain the necessary regulatory approvals
- Secure internal CI approval for projects in Tennessee

Telecom

- Perform a legal accounting and regulatory analysis to classify the Telecom build out as Transmission assets
- enable them to classify these investments as Transco Develop guidelines to the extend the existing Projects selection Guidelines to
- Submit and Secure internal CI approval for projects in Tennessee
- 5 RTO awarded projects to Transource
- Submit bids for various competitive projects in PJM, MISO and SPP
- Secure competitive projects from RTO's through the various competitive processes
- Ü Direct investment in, or licensing fees received by BOLD
- ġ Targets:

Build Infrastructure Category	0.0	1.0	2.0
Transmission Business Expansion (\$M)	\$100M	\$200M	\$300M

*Capex captured in 2016 for investment in 2016 and future years

Customer Reliability – 5%

- Customer Reliability initiatives include the development and execution of work plans (Proactive SAIDI Improvement Activities – 2.5%) and hard SAIDI targets (2.5%)
- Þ. Development of work plans and targets will be a cooperative effort between the operating companies and Transmission
- Performance considerations: Funding, certain outage cancellations, change in design or strategy

Targets:

Completion rate of proactive initiatives	Proactive SAIDI Improvement Activities	
Completion of less than 50% of proactive reliability-driven projects by	0.0	
Completion of 75% of proactive reliability-driven projects by	1.0	
Completion of 100% of proactive reliability-driven projects by	2.0	

	533	400	267	Total
	60	45	30	TX
	96	72	48	SWEPCo
	98	74	49	PSO
	115	86	58	AEP Ohio
TMM not funded	0	0	0	КУР
	54	41	27	I&M
	110	83	55	APCO
				(50%) Number of arresters replaced on Transformers per operating company
	4	3	2	Company
				Fences installed per Operating
				(50%) Number of Animal Mitigation
	2.00	1.00	0.00	ICP Score

d. Targets:

	0.0 1.0	2.0
T-SAIDI AEP Total 40.3 33.0	33.6	26.9

2) Outreach and Relationship Management - 5%

- a Identification of worst performing circuits per operating company using a variety of metrics such as TSAIDI, TSAIFI, CMI, SAIDI, and TMAIFI.
- Ö identification of worst performing circuits and the development of related mitigation plans. wholesale and large retail customers will be engaged in the development of mitigation plans. Development of related mitigation plans to address worst performers. Operating companies, Target and scoring will be based on the achievement of milestones related to the analysis and
- 0 service concerns. The meetings will be used to discuss plans to address customer concerns, and industrial customers that are served directly from Transmission to determine reliability and Muni / Co-op / Large Industrials - Transmission will hold meetings with wholesale and large identify mitigation plans, as warranted

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Customer Experience – 20%

<u>d</u> Targets:

2) Environmental Compliance – 2 %

- Notice of Violations defined as: A formal environmental enforcement action.
- A formal environmental enforcement action shall constitute a measurable NOV. The shall count as 1 point. agency shall be counted as 2 points. NOVs resulting from a self-reported issue or event action or programmatic deficiency that occurred during the plan year shall be tallied on total number of environmental-related NOVs received by Transmission as a result of an those resulting from events that are; "points" basis. NOVs resulting from an issue or event identified by a governing Environmental NOVs to be excluded from this metric shall be
- Senior Leadership), or Deemed uncontrollable (as determined by Environmental Services and Transmission
- Have at most a minor environmental impact, or
- Outside the control of the Transmission organization.

0 Targets:

Environmental Compliance	0.0	1.0	2.0
Notice of Violations - Number	4	2	0

1 NERC Compliance – 2%

- Ensure timely and accurate completion of all NERC Compliance deliverables based on:
- Compliance Monitoring and Enforcement Program (CMEP) deliverables
- Mitigation Milestones
- Improve self-reporting of issues
- enforcement Improve Reliability Compliance with respect Reliability Standards and their monitoring and
- Analyze AEP compliance practices and identify compliance improvement opportunities
- Improve awareness of compliance across Transmission

compared to having violations identified by external parties. 100% of the target will be based on identifying potential compliance issues through internal methods Requirements. 100% of the target will be based on Strategic Compliance Initiatives. An adder of up to This measure is designed to ensure we are in compliance with the NERC Reliability Standards and

- opportunities, and E) Improve compliance awareness across Transmission. enforcement, D) Analyze Transmission compliance practices, and identify compliance improvement C) Improve Reliability Compliance with respect to Reliability Standards and their monitoring and completion of all CMEP deliverables and Mitigation Milestones, B) Improve self-reporting of issues, program. These goals are divided into various categories. A) Ensure timely and accurate Strategic Compliance Initiatives - Since NERC Reliability Compliance continues to evolve, Transmission needs to implement systems, procedures, and policies to effectively implement our
- systems and processes, enabling continuous improvement. habit of identifying our own issues (i.e. self-reporting) allows AEP to assess its internal Sanction Guidelines of the North American Electric Reliability Corporation. Also, a cultural discovered through events or through audits. Self-reports typically result in lower fines for view violations that have been self-reported more positively than violations that have been Stretch Goal: Improve Self-Reporting of Compliance Issues - NERC and the Regional Entities each violation. This is discussed further in the NERC Rules of Procedure Appendix 4B -
- The metric is calculated per quarter by dividing the sum of self-identified issues by the sum of the total unique Potential Violations across AEP's regions. The average of the 4 quarters is then used to for the final multiplier.

Targets:

- 100 % of Issues Internally Found 2.0 x ICP
- considered to be 100% Zero internally discovered with zero externally discovered is also
- 95% of Issues Internally Found 1.75 x ICP
- 90% of Issues Internally Found 1.5 x ICP
- 85% of Issues Internally Found 1.25 x ICP
- <85% of Issues Internally Found 1.0 x ICP
- The ICP is calculated each quarter. Each quarter is weighted as 25% of the total.
- Sample ICP Calculation:

Meighten 2020 each of	Woishted 75% 2006 0	Quarter ICP multiplier		% Internally Identified	
 0.25	0.25	1.00		33%	Q1
	.4375	1./5		%96	Q2
	.3125	1.25		89%	Q3
	.375	1.50		92%	Q4
	1.375	Multiplie	Ei D	-	

5) **Emergency Response / Incident Command Center – 1%**

and implementing AEP's Emergency Response Plan and Incident Command Center. Assist the AEP Service Corporation Infrastructure & Business Continuity (I&BC) group in developing, testing,

- Assist I&BC in implementing WebEOC by December 15, 2016. (50%)
- Participate in design and development of WebEOC
- 0 Assign and enter user roles.
- 0 Complete end-user training for key personnel.

<u>5</u> Targets:

_									
				Implement WebEOC					Emergency Response
of goal.	any aspect	complete	Does not						0.0
goal.	Meets ICP								1.0
employees	Transmission	remaining	training for	WebEOC	additional	conducts	goal, plus	Meets ICP	2.0

- III or greater storm events beginning January 1, 2016. (50%) Utilize the Incident Command System (ICS) per the Emergency Response Plan (ERP) during all level
- Participate with OPCos in conducting After Action Reviews following storm events. AEP evaluation of performance Transmission shall conduct its own After Action Review and will be held accountable for its

d. Targets:

Utilization during Storm Event	Incident Command Center
Does not complete any aspect of goal.	0.0
Meets ICP	1.0
Meets ICP goal plus conduct a Full Functional ICS training Exercise for a Level I or Level II event that includes participation by Transmission.	2.0

Note: If AEP does not experience an appropriate level storm during 2016, the ICP measure impacted will roll up equitably to the other goal(s).

6) Strategic Initiatives – 5%

- ė, performance. performance that will be shared across the business unit. These project "lookbacks" will Project Scoping & Execution. Conduct project "lookbacks" by utilizing the capital help address longer term capital programs scoping, estimation and execution excellence team to identify lessons learned best practices, and overall project
- 0 customers through improved product reliability, a focus on customer satisfaction, and Objective: Enhance the customer experience for both internal (OpCos) and external better work processes, systems and infrastructure.

c. Targets:

Project Scoping & Execution.	0.0	1.0	2.0
Conduct project "lookbacks" by			
utilizing the capital excellence			
team to identify lessons learned	<4 lookbacks	6	>= 8
best practices, and overall		lookbacks	lookbacks.
project performance that will be			
shared across the business unit.			

- <u>d</u> TOMSS (Transmission Outage Management Strategy and System): Phase 2
- Objective: The objective for Transmission's TOMSS initiative, Phase 2, is to operationalize the TOMSS system in the Ohio jurisdiction and be TOMSS compliant in Ohio by 12/31/2016.

Milestones:

2016 Milestones and Due Dates

provided by TOMSS Process Support team		
following the spirit of TOMSS business rules.		Compliant
Q4 2016 "TOMSS Compliant" means Ohio Jurisdiction	ction TOMSS	4. Ohio jurisdiction TOMSS
Stakeholders.		*
TOMSS performance to Transmission		
place to analyze, report, and communicate	al	operational
Q3 20116 "Operational" means having support staff in	3. TOMSS Process Support Team	3. TOMSS F
	0.	Completed
committee	ent Plan	Management Plan
Q2 2016 Completed plan approved by steering	2. TOMSS Integration & Change	2. TOMSS Int
schedule relevant project outages		
in place with ability to analyze, optimize and	operational in Ohio Jurisdiction	operation
Q2 2016 "Operational" means having scheduling staff	 Scheduling Teams in TFS and TEPS 	1. Schedulin
Due Date Notes	Milestone	3

Targets

2016 Deliverables Milestones	Completed	0	TOMSS 0.0
Milestones	Completed	2	1.0
Milestones	4 Completed		2.0

American Electric Power Annual Incentive Compensation Plan Operating Company

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- customers and the communities it serves; Attract, retain, engage and motivate employees to further the objectives of the company, its
- performance objectives; and Enable high performance by communicating and aligning employee efforts with the Plan's
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2017 Overview

described below and do not have separate function level incentive goals. separate goals. All staff groups participate in the ICP program based on the funding measures Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and For 2017 the Executive Council, each Operating Company, Customer and Distribution Services

is discretionary, their individual performance. Annual incentive funding for all plans is tied to (15% weight). AEP's Operating Earnings per Share (70% weight), safety (10% weight) and strategic initiatives AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on

discretionary adjustments in the allocation of funding from the annual incentive pool at higher organizational levels. discretionary allocations from their award pool for all employees in positions in the new (SP20) aside dollars for employee rewards. Relative individual performance is reflected in managers have created and ensures that AEP meets its commitments to all other stakeholders before setting and exempt salary Linking annual incentive compensation to AEP's earnings aligns it with the value employees plans. Group or team performance may also be reflected through

Each ICP includes a balanced scorecard of performance measures in four categories:

- Financial
- Customer
- Safety and Compliance
- Culture and Employee Engagement

further motivating employees to achieve them. This balanced scorecard encourages the them, conveying their importance, aligning employee efforts toward their achievement and The Plan is intended to drive the achievement of these objectives by clearly communicating

financial objectives, at the expense of others, such as customer service, reliability, safety or achievement of all types of objectives, rather than the achievement of a few objectives, such as compliance.

subjective assessments of performance in less quantifiable areas and for individual performance employees to see how the work they perform affects their annual incentive award. Objective and quantifiable performance measures are used when they are available but the Plan also includes Performance measures are selected, whenever practical, to provide a "line of sight" that enables assessments

establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company contract workers practices a substantial portion of every plan is tied to safety for both AEP employees and

Operating Performance Measures and Weights

each performance measure may range from 0% to 200% of target Specific performance measures vary by business unit and operating company. The score for

Refer to Appendix A

2017 Funding Measures

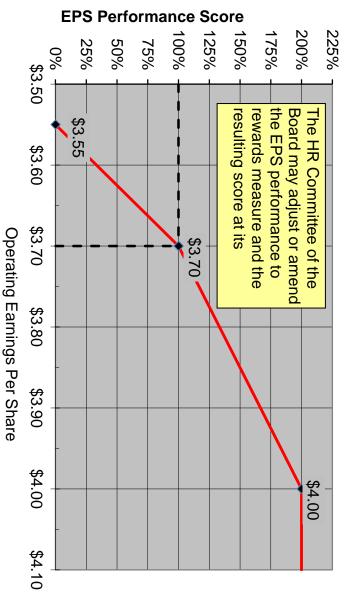
funding is contingent on AEP achieving operating earnings of at least \$3.55 per share for 2017 The maximum funding available is 200% of target funding. As in past years, the CEO and HR The 2017 funding measures were established by the HR Committee of the Board early in 2017. Committee of the Board have discretion to adjust annual incentive funding. All incentive plan

<u> Operating Earnings Per Share – 70%</u>

the extent to which the company can afford to pay annual incentive compensation while also serving the interests of its shareholders, customers and other stakeholders. It also: Share. This ensures that funding is commensurate with the Company's operating earnings and AEP is committed to generating sustainable value for all its stakeholders through its earnings and Therefore 70% of annual incentive funding is tied to AEP's Operating Earnings per

- Aligns employee interests with those of customers by strongly encouraging expense
- investment in AEP's business before employees are rewarded with annual incentive compensation; and Ensures that adequate earnings are generated for AEP's shareholders and continued
- deliver to the Company and all its stakeholders Further aligns the financial interests of all AEP employees with the results employees

2017 Performance to Rewards Measure



Safety and Compliance - 12% Weight

culture based on proactive measures and continuous improvement. needed to support and sustain world-class safety performance. This includes building a safety AEP is transforming our safety culture from "Good to Great" by building the systems and culture

an industry accepted measure that allows companies to focus on more serious events. potentially serious consequences. DART stand for Days Away, Restricted or job Transfer and is For 2017 DART rate improvement will be measured to focus our attention on incidents with

DART Rate Improvement for Employees and Contractors (7% weight)

- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- Target (100% payout) 10% Improvement vs. three-year average

0

Maximum (200% payout) – 20% Improvement vs. three-year average

<u>Zero Harm (3% weight)</u>

- Zero Employee Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities
- Zero Contractor Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities

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enforcement actions with a fine > \$1,000 Environmental Stewardship (1% weight) - Defined as the number of resolved formal

- calendar year or the previous year Resolved means the fine is paid within the current calendar year for an event within that
- Maximum (200% payout) 0 resolved formal enforcement actions
- Target (100% payout) 2 resolved formal enforcement actions
- Threshold (0% payout) 4 or more resolved formal enforcement actions

NERC Compliance (1% weight) - The number of self-reported NERC violations as a percentage of the total number of violations

- Maximum (200% payout) 100% of NERC violations were self-reported
- Target (100% payout) 90% of NERC violations were self-reported
- Threshold (0% payout) 80% or less of NERC violations were self-reported

2017 Strategic Initiatives (18% weight)

focus includes several performance measures (shown in the table below) that reflect some of the many transformative initiatives the company is undertaking. which AEP needs to make progress in order to enable our future success. Each of these areas of Customer Experience, and Culture and Employee Engagement. These are the major areas in There are three areas of focus for AEP's 2017 strategic initiatives: Business Transformation,

18%		Total Strategic Initiative Weight
	1%	Diversity
	1%	Gallup Pulse Survey
4%		Culture & Employee Engagement
	2%	Mobile Alert Penetration
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
	2%	Quality of Service: SAIDI
6%		<u>Customer Experience</u>
	2%	AEP Renewables
	2%	AEP OnSite Partners
	4%	Transmission Business Expansion
8%		Business Transformation
ght	Weight	2017 Strategic Initiatives

Business Transformation (8% total weight)

Transmission Business Expansion (4% weight)

- Plant in Service (2% weight)
- Maximum $(200\% \text{ payout}) \$2.3B (\sim \text{ target plus } 10\%)$
- o Target (100% payout) \$2.1B
- o Threshold (0% payout) \$2.0B (~ target less 5%)

• Capital Investment (2% weight)

o Maximum (200% payout) – \$3.23B (~ target plus 10%)

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- o Target (100% payout) \$2.94B
- o Threshold (0% payout) \$2.79B (\sim target less 5%)

initiative of investing \$1B in renewables over 3 the next years. The following goals for AEP Onsite Partners and AEP Renewables support AEP's strategic

- commit capital to be spent AEP OnSite Partners (2% weight) - newly signed renewable contracts during 2017 that
- o Threshold (0% payout) \$75M of investment commitments
- Target (100% payout) \$125M of investment commitments
- Maximum (200% payout) \$175M of investment commitments
- achieve COD during 2017 plus newly signed contracts during 2017 that commit capital to AEP Renewables Growth (2% weight) - Capital associated with existing projects that be spent
- Threshold (33.3% payout) \$100M of investment commitments
- Target (100% payout) \$300M of investment commitments
- Maximum (200% payout) \$400M of investment commitments

Customer Experience and Quality of Service (6% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) – (2% Weight)

over a 12 month time period excluding major events. Major event exclusions and targets vary by Operating Company or jurisdiction due to PUC preference and regional differences SAIDI represents the total number of minutes the average customer has experienced interruption

- historic volatility OpCo Thresholds (0% payout) – 80% of target or 75% of target for KY Power due to
- maintaining this average to the regional peer group average or, if the average has already been achieved, OpCo Targets (100% payout) - Regulatory targets where applicable or a 2 year glide path
- to historic volatility OpCo Maximums (200% payout) - 120% of target or 125% of target for KY Power due

company performance scores AEP performance will be determined based on a customer weighted average of the operating

Satisfaction Index (CSI) – (2% Weight) Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer

operating company. Operating Company ICP measures and targets are aligned to the four waves of the study conducted during the calendar year AEP's goal is to achieve top quartile regional peer group performance within 3 years for each

- CSI score less the target to maximum bandwidth OpCo Thresholds (0% payout) – Achieve the higher of 2016 performance or the target
- path to the projected 2019 top quarter CSI score OpCo Targets (100% payout) – Achieve the year 1 target CSI score on the 3 year glide
- AEP performance will be determined based on a customer weighted average of the Operating OpCo Maximums (200% payout) - Achieve projected top quartile CSI score

Attachment 1

and AEP does not bill customers directly, which reduces interaction with customers Company performance scores. AEP Texas is excluded because Texas is a full choice retail state

Mobile Alert Penetration – (2% weight)

- Threshold (0% payout) Current customer penetration
- Target (100% payout) 25% customer penetration (double current customer penetration)
- Maximum (200% payout) 38% customer penetration

these customers who do not purchase services directly from AEP Texas This measure excludes AEP Texas due to difficulty getting email addresses and text numbers for

Culture & Employee Engagement (4% total weight)

employees will be invited to participate in the survey. engagement as demonstrated by Gallup Survey Results (Overall Company Grand Mean). The 2017 AEP Employee Culture Survey will be conducted as a census survey, meaning all Gallup Pulse Survey (2% weight) - Achieve a year over year improvement in our culture and

- 4.03 Threshold (.06 improvement) 0% of target payout
- 4.07 Target (.10 improvement) 100% of target payout
- 4.17 Maximum (.20 improvement) 200% of target payout

and minorities for all open positions and take steps to reduce attrition from these groups for all AEP positions. To achieve this goal AEP will need to improve hiring rates for women minorities to ultimately achieve parity between internal representation and external availability Diversity (2% weight) - AEP's diversity goal is to increase the representation of women and

- current representation rate plus placements at 80% of the hiring availability rate less attrition at AEP's current representation rate or b. AEP's current representation rate Threshold (0% payout) for each female and minority category is the higher of: a. AEP's
- attrition at AEP's current representation rate or b. AEP's current representation rate current representation rate plus placements at 100% of the hiring availability rate less Target (100% payout) for each female and minority category is the higher of a. AEP's
- less attrition at AEP's current representation rate or b. AEP's current representation rate AEP's current representation rate plus placements at 120% of the hiring availability rate Maximum (200% payout) for each female and minority category is the higher of a.

and Managers, which are double weighted. representation rates for all Equal Employment Opportunity (EEO) categories, except Officials The overall diversity measure is the employee weighted average of female and minority

Modifier

and operating company based on the group's performance relative to the performance of all other Scores that fully utilize but never exceed the funding available. business units and operating companies. This results in performance differentiated Overall The Modifier is a normalizing function that allocates the available funding to each business unit

The modifier is calculated as the Overall Score for the Funding Measures divided by the Average

Operating Performance Score (AOPS)¹ for all business units and operating companies as shown

$$\frac{Overall\ Funding\ Score}{AOPS} = Modifier$$

Maximum Score

target, then the Overall Score is capped at 200% of target. If the application of the Modifier results in an Overall Score² for the Plan that exceeds 200% of

Performance Adjustment

adequately included in the performance measures established at the beginning of the year. For completing an important project that was not anticipated at the time the ICP goals were example, a Performance Adjustment might be used to reward a group for successfully capture those aspects of a group's performance that are difficult to quantify or that were not appropriately reflect the group's performance for the year. Such adjustments may be used to the extent that the Plan Compensation Committee determines that the Overall Score does not established. A Performance Adjustment may be used to increase or decrease the Overall Score for the Plan to

Individual Performance Factor

opportunity (see the Target and Maximum Awards section below). In addition managers cannot have a lower limit of 0% and no upper limit. However, the approval of a member of the contribution to AEP, business unit, department and individual goals and other business factors, exceed their award pool. Executive Council is required for individual awards in excess of a participant's maximum award potentially including recent and pending employment changes. Individual performance factors based on an assessment of each employee's relative individual performance, the value of their plan as well as those in exempt positions in the old salary structure. These determinations are Management determines individual awards for all employees in positions in the new SP20 salary

performance and contribution relative to other employees in the same position or grade level as bias in favor of positions at either higher or lower salary grade levels in the organization. well as the performance expectations for that position. Managers are also expected to avoid a In determining individual performance factors, managers are expected to assess employee

Eligible Earnings

ICP Eligible Earnings include the following:

- 1. Regular Earnings Straight Rate
- Paid Vacation
- Paid Holidays

¹ AOPS is the average of the Operating Performance Scores for all incentive groups weighted by the aggregate target incentive award for all participants in each incentive group (see attached scorecard for an example).

² See Sample Scorecard for the definition and an example of the calculation of the Overall Score.

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- Paid Personal Days Off
- 4.3 Sick Pay (Non-occupational & Occupational)
- 6. Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- Inclement Weather Pay
- 10. Lump Sum Merit Increase
- Lump Sum General Increase
- Grievance Settlement for Wages
- 13. Overtime - Nonexempt and Exempt
- 14. Shift Premium
- Sunday Premium
- 16. Military Pay
- Trip Pay (River)
- 18. Paid Union Business

award calculation purposes. Earnings not classified as one of the above types in AEP's payroll system are not considered for

the Plan Year: below, except as discussed below for employees in positions at or above SP20 salary plan grade Target and Maximum Award Opportunity

A participant's target award percent is based on the salary grade for his/her position as of the last day of the last pay period that will be paid during the Plan Year, as shown in the chart 12 or EXEM salary plan grade 30 at any point during the Plan Year who change targets during

New Gr	New Grade Structure	
Salary Plan	Grade	Target %*
	1	5%
	2	5%
	3	5%
	4	6%
	5	8%
	6	9%
	7	10%
	8	10%
SP20	9	15%
	10	20%
	11	25%
	12	30%
	13	35%
	14	40%
	15	45%
	16	50%
	17	55%

New Gra	New Grade Structure	
Salary Plan	Grade	Target %*
	18	60%
	19	80%
	20 (CEO)	125%
* As a percent of eligible earnings.	earnings.	

17.0

		* As a percent of eligible earnings.
50%	40	
45%	38	
40%	36	
35%	34-35	
30%	33	
27%	30 - 32	
25%	29	EXEM (Old Exempt Structure)
22%	28	
20%	27	
17%	25 - 26	
15%	21 - 24	
10%	13 - 20	
7%	7 - 12	
5%	1 - 6	
5%	All grades	All nonexempt salary structures and wage schedules except SP20
Target %*	Grade	Salary Plan
	tructures	Old Grade Structures

opportunity is their target or maximum award percentage multiplied by their eligible earnings. award percent or the Overall Score for the Plan plus 50% of the target score. This enables required for awards in excess of a participant's maximum award opportunity. reflect strong individual employee performance even if the Overall Score for the Plan is between managers to positively differentiate awards by up to 50% of an employee's target award to A participant's maximum individual award percent is the greater of two times his or her target The approval of a member of AEP's Executive Council in the participant's chain of command is 150% and the 200% of target maximum score. A participant's target and maximum award

at any point during the Plan Year whose target changes will be prorated on a monthly basis and during the Plan Year, including the earnings, target award percent, and Overall Score for each calculated as the total of the independently calculated award opportunities for each position held The award opportunity for employees in SP20 grade 12 or EXEM grade 30 and higher positions

such position. This calculation will be performed as shown in the example below

```
Position 2:
                                       Position 1:
                                  Earnings * Target Award % * Overall Score = $ Pos 1
Earnings * Target Award % * Overall Score = $ Pos 2
```

Position 3: Earnings * Target Award % * Overall Score = \$ Pos 3

= Total Award Opportunity

Score for the position held as of the last day of the last full pay period of the Plan Year. plan grade 30 for the entire Plan Year will be calculated based on the target percent and Overall The target awards for employees in positions below SP20 salary plan grade 12 or EXEM salary

Award Calculation

Plan Year. The final score for each performance objective is rounded to three decimal places does not guarantee the payment of awards. An award pool will be calculated for each group based on the scores for each performance measure as soon as practical after the conclusion of the Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- funding measure. The Weighted Average Score is then calculated based on the weight assigned to each AEP's funding measures are compared to their performance targets to determine their performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055).
- plan. AOPS is then rounded to three decimal places (e.g., 125.7% or 1.257). decimal places) weighted by the sum of the incentive targets for all participants in each Performance Scores for all annual incentive plans (each of which is rounded to three The Average Operating Performance Score (AOPS) is the average of the Operating
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 = .839)

Board Policy on Recouping Incentive Compensation

operating company presidents and officer direct reports to the Company's Chief Executive Company or any of its subsidiaries at salary grade 15 or equivalent and higher, regulated Officer (collectively, the "Covered Employees"). This policy applies to all executive officers of the Company as well as all other employees of the

whether under this Plan, the Company's Long Term Incentive Plan or otherwise This policy relates to incentive compensation paid or payable to such Covered Employees.

circumstances of a particular case, that incentive compensation provided by the Company should be reimbursed to the Company if, in the Board's determination: The Board of Directors believes, subject to the exercise of its discretion based on the facts and

- subsequently materially restated or corrected, and the award was predicated upon the achievement of financial or other results that were Such incentive compensation was received by a Covered Employee where the payment or
- Incentive compensation would have been materially lower had the achievement been

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calculated on such restated or corrected financial or other results

on the Company to obtain reimbursement of such compensation. The Company also may retain of the particular case or if the applicable legal requirements impose more stringent requirements extent that, in the Board's view, such reimbursement is warranted by the facts and circumstances and to the extent that it otherwise would become payable. any deferred compensation credited to a Covered Employee, including earnings thereon, if, when Therefore, the Plan, hereby, requires Cover Employees to reimburse the Company, if and to the

the Company might have to pursue reimbursement or such other remedies against a Covered considerations, all of which are expressly retained by AEP. Employee in the course of employment by the Company or otherwise based on applicable legal This right to reimbursement is in addition to, and not in substitution for, any and all other rights

Administration

Plan Compensation Committee

of AEP's CEO, COO, CFO, General Counsel and Chief Administrative Officer with respect to interpretations of the Plan provisions are conclusive and binding on all Participants act by written or electronic consent of a majority of its members. The Committee's administer the Plan, as they deem appropriate. In lieu of an official meeting, the Committee may all other employees, in either case ("the Committee"). The CEO of American Electric Power executives in the HR Committee Review Group and a Plan Compensation Committee consisting Committee at any time for any reason. The Committee may delegate day-to-day authority to Company, Inc. may change the composition and number of members of the Plan Compensation The Plan is administered by the HR Committee of the Board of Directors with respect to

participants and adjust any or all award payouts. modify the eligibility criteria for the Plan, add or delete individual participants or groups of reflective of the underlying economics or performance of the business. The Committee may also business situations would produce an Overall Score or awards for a Plan Year that are not any reason, either with or without notice. The Committee may adopt, delete, modify or adjust performance objectives, metrics and weights at any time, including after the conclusion of a Plan The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under their purview. Executive Council members with management responsibility for a business unit or staff function

Plan Year

is in effect A "Plan Year" begins on January 1^{st} and ends on December 31^{st} of each year for which the Plan

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Participation

All full-time and regular part-time AEP employees who are actively employed during the Plan Year will be "Participants" in the Plan for such Plan Year except:

- Employees participating in any other annual AEP incentive plan,
- 5 participation in the Plan or annual incentive compensation plans in general, Employees participating in any other plan or agreement that explicitly excludes their
- $\dot{\omega}$ all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- 4. Temporary employees and contract workers, and
- S Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

consequences, including but not limited to forfeiture of award eligibility in the current and future well as all applicable laws and regulations. Failure to do so may have many serious Plan Participants are expected to comply with all applicable company policies and directives as

Award Eligibility

award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of a Plan Year to be eligible to receive an

for the Plan Year as specified in the "Target and Maximum Award Opportunity" higher during the Plan Year. In which case, the participant will be eligible for a prorated award Plan, unless the participant was SP20 salary plan grade 12 or EXEM salary plan grade 30 or Plan, then such Participant will be ineligible to receive an award for such Plan Year from the If a Participant transfers during the Plan Year to a position that is ineligible to participate in the section above

earnings for the Plan Year. will be eligible to receive an award for the Plan Year to the extent that they have eligible If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant

disability plan will be eligible to receive an award for that Plan Year to the extent that they have eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible Employees who become inactive during the Plan Year due to participation in an AEP long-term

of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu Compensation Committee approves an award payment to such employee

Satisfaction of eligibility criteria does not guarantee the payment of any awards

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Termination Due to Death or Retirement

employment with AEP is terminated during the Plan Year due to their death or retirement and severance or layoff, after the Participant attains at least age 55 and five years of AEP service. employment for any reason other than for cause or as part of a voluntary or involuntary to the Participant's estate. For the purposes of the Plan, "retirement" is defined as termination of they were employed by AEP through at least the first 3 months of the Plan Year. In the event of Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their a Participant's death, any award to which they would otherwise be entitled will become payable

Termination Due to Voluntary and Involuntary Severance and Layoffs

sign and return, a Severance and Release of All Claims Agreement). In the event a severed during the Plan Year as part of a voluntary or involuntary severance program or a layoff as opportunities are ineligible for an award if they would have a separation from service with AEP the extent of their earnings for the period after they were rehired. employee is rehired during the Plan Year, such Participant will be eligible for an award only to fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in defined under a collective bargaining agreement or the Supplemental Handbook and they are not severances and layoffs, Participants with both discretionary and non-discretionary award Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

may consider in determining their award payment, if any. participants, their actual or pending voluntary resignation is a business factor that management voluntarily resign their employment remain eligible for an award. However, for discretionary Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

Award payment will be made within 2-1/2 months after the end of the year or as soon as ly, to make payments

EVP or Higher Name Date	The Plan is hereby approved by:	practical thereafter if it is impractical, either administratively or economical within this time period.
		omical

EVP Title

Date

Paul Chodak III

Executive Vice President - Utilities

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017
Item No. 30
Attachment 1
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BONNDIESS ENEKCL ...

2017 Operating Company ICP Details A xibnaqqA

FINAL - April 2017



2017 Operating Company ICP Framework

KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 2017 Item No. 30 Attachment 1 Page 171 of 392

2017 Tier 1 Targets

%06	Pro-Active Employee Safety Measures - Good Catch Quality
%06	Pro-Active Employee Safety Measures - CORE Visit Participation
04.41	Pro-Active Employee Safety Measures - CORE Visit Quality
1.00	Pro-Active Employee Safety Measures - Site Inspections
00.F	Pro-Active Employee Safety Measures - High Risk Activities
00.1	Pro-Active Employee Safety Measures - Vehical Operation
19.0	Employee-Contractor DART Rate
00.1	Gallup Action Plan Measure
1 00 7 1	Employee Experience
%Z'06	MSR Commercial Customer Satisfaction Survey Results
	(JDPA - 6 OpCos, MSI Cogent - AEP-TX)
Z69	Customer Satisfaction Performance
(CONTRACTOR	Systemwide Customer Work Plan Execution - Mobile Alerts
00.1	Systemwide Customer Work Plan Execution - Mobile App
00.1	Systemwide Customer Work Plan Execution - Bill Redesign
00.1	OpCo Customer Work Plan Execution
1.00	Regulatory Execution
00.1	Kisk Mitigation Work Plan Execution
00.1	Reliability Work Plan
433.3	(gnibria MSr) IGIAS
1 3 3 3 5 1	Customer Experience
00.1	Economic & Business Development Work Plan
88.28	Economic & Business Development Revenue (\$M)
%09	Efficiency and Effectiveness - Contractor Inspection Percentage
%04	Efficiency and Effectiveness - DOLC Unit Price
82.8828	Efficiency and Effectiveness - Tot Dist Cost Per ASB Hour
6.44.8	OpCo Net Income (vs. Control budget)
Steod	Infrastructure Development
КРСО	
	Tier 1 Measures



%4.9 %OT-5.82 6.44 40.4 30% Lower Earnings Curves (<9.5%) Middle Earnings Curves (>9.5% and <10.5%)

2.0

0.0

2.0

(% A vs Budget)

ICP Curve Bandwidth

Measure: Ongoing Operating Company Earnings

Tier 1 - Net Income Targets / Bandwidths

1.0

Earnings Range (\$M)

Target: Based on 2017 control budget & modeling, bandwidth curves based on Budget ROE

0.0

ROE

Budget



Kentucky

Higher Earnings Curves (>10.5%)

Tier 1 - Economic Development Measure

Measure: Based on performance relative to OpCo EB&D net revenue target (40%), AEP System EB&D net revenue target (20%), and OpCo-specific work plan performance (40%) Target: OpCo EB&D net revenue target (defined below); assessment of performance vs. OpCo-specific work plan; assessment of performance vs. AEP System revenue target (defined below)

94.5\$	88.2\$	15.2\$	Қөи£псқλ
	(M\$) ənuəna	Development Re	Sconomic & Business
2.0	1.0	0.0	
	2017 Targets		



Tier 1 - Efficiency and Effectiveness Measures

Other valuation & operational targets set by leadership to drive impactful value or savings Target: Efficiency measure by Operating Company based on baseline historical performance. toward contractor pricing and inspection targets with measurable objectives (50%) Measure: Based on demonstrated value produced by efficiency in operations (50%) and work

Total District Cost Per As Built Hour (5%)

- changes in work plans, budgets or other operational factors. progresses. Target exceptions may also be considered with documented impacts as a result of Adjustments to targets attributable to changes in calculation methodology may be made as the year Targets are in accordance with the 3-year, 10% improvement glide path established in early 2016.
- charged to a "D" construction work order, and allocated back to each district based on work location. Restoration, Off-System and DOP work. Added to these costs are any central Contractor expense each company. Excluded from these costs are MRO departments (if present), as well as Network, "Total District Costs" are defined as any direct costs attributed to the district-level financial rollup for
- January and December of 2017, as of the reporting time preceding 12-month period. At year end, this will include all work requests completed between As-Built Hours for each district represent all work requests that have been "completed" in the

POWER ELECTRIC POWER								
1400102110	\$263.75	\$370.44	\$3.885\$	\$367.00	\$328.95	\$301.75	00'66Z\$	Efficiency and Effectiveness - Tot Dist Cost Per ASB Hour
	2MEbC0	OSd	KbCO	Mæi	APCo	VEPTX	HOday	





Target: Efficiency measure by Operating Company based on baseline historical performance. toward contractor pricing and inspection targets with measurable objectives (50%) Measure: Based on demonstrated value produced by efficiency in operations (50%) and work

Other valuation & operational targets set by leadership to drive impactful value or savings

Performance will be measured based on the total dollar value of Contractor work Distribution Overhead Line Contractors - Unit Price Work Target (2.5%)

Performance will be measured based on the total YTD dollar value of inspected work

**Glide path targets may be set for extenuating circumstances, on a case-by-case basis

2.0 ICP Performance = 85% Unit Price Work

Percentage of Contractor Work Field Inspected (2.5%)

2.0 ICP Performance = 60% Contractor Work Inspected 1.0 ICP Performance = 50% Contractor Work Inspected 0.0 ICP Performance = 45% Contractor Work Inspected

1.0 ICP Performance = 70% Unit Price Work

0.0 ICP Performance = 65% Unit Price Work

Tier 1 - Efficiency and Effectiveness Measures (cont'd)

Tier 1 - SAIDI Performance

Measure: Number of customer minutes interrupted divided by total customers; exclusions of major events differ based on regulatory definition

Target: Based either on established jurisdictional regulatory targets, maintenance of three year average (if performance is favorable to regulatory peers), or placement along glide path to

325.0	433.3	9.142	6'151	Ķeutnckγ
0 100				
		Mayor and the second		
				IGIAS
2.0	1.0	0.0	19gaeT arget	
	017 Targets	7		
		WEAR SHA	_	eve regulatory peer average

**Deration of reliability factors previously impacting several Operating Companies, and based on unfavorable performance against Regulatory targets, has been excluded from the ICP plan in 2017 for simplicity purposes.



Tier 1 - Reliability Work Plan Execution

Measure: Performance on reliability work plan developed and executed individually by each Operating Company, then reviewed by Distribution Engineering Services group on quarterly basis. Action items must adhere to framework provided by Distribution Engineering Services. Target: Achievement of Operating Company specific work plan objectives. Measured reliability performance and trends will be considered for final scoring of work plan effectiveness. The bandwidth for the reliability programs is +/- 20%, unless otherwise indicated.

URD Cable Replacement (miles)	
Vine Removal	
Targeted Inspection Repairs (URD)	
Targeted Inspection Repairs (OVHD)	150 J
Targeted Inspection Repairs (poles)	
Circuit Ties	
Vegetation Management	977,r
Worst Performing Circuits	
System Hardening	MSZ. r
Sectionalizing	\$250K
Cutout Replacement	008,1
Program	КРСО
2017 RELIABILITY PROGRAM TARGE	SI



BONNDIEZZ ENERCK

***Failure to submit a detailed work plan to Performance Management will result in a 0.0 ICP score for the Operating Company until such time as the work plan has been received.

Tier 1 - Risk Mitigation Work Plan Execution

Measure: Development and execution of Operating Company Risk Mitigation plans (5 Components – Network Remediation, Pole Inspections, Overhead Circuit Inspection, Underground Circuit Inspection and Contact Voltage)

Target: Achievement of planned objectives (outlined below). For the first four programs the 0.0 is earned for anything less than 80% of target. The 2.0 is earned when they have achieved objectives and met the inspection target. For the Underground Network Remediation the 0.0 is earned when the replacement footage is less than 80% of target. The 2.0 is earned when the replacement footage is less than 80% of target.

	AN
	AN
	2,129
	614,4
	009'6
	КРСО
2017 RISK PROGRAM TARGETS	
	2017 RISK PROGRAM TARGETS



***Failure to submit a detailed work plan to Performance Management will result in a 0.0 ICP score for the Operating Company until such time as the work plan has been received.

Tier 1 - Regulatory Execution

Measure: Completion of a planned program of work towards innovative Regulatory actions and technological implementations to improve the customer experience within each local jurisdiction Target: Achievement of planned objectives by Operating Company. Regulatory achievements and outcomes will be taken into consideration for final scoring.



Tier 1 - Customer Experience Work Plan Execution

consideration for final scoring. Milestone-based plans will be assessed based on plan progress. specific. Measured impacts to customer satisfaction survey performance will be taken into Target: Achievement of specific work plan objectives, both systemwide and Operating Company experience. All action items should tie to drivers of customer satisfaction performance. Measure: Completion of specific strategic and tactical efforts aimed at improving the customer

Systemwide Customer Experience Plan Components (5%)

Bill Redesign (2%)

0.0 Performance Milestone = No Progress

1.0 Performance Milestone = Operating Companies sign off on the new bill design by 10/27/2017

2.0 Performance Milestone = New Bill Design in production and printing by 12/31/2017

Mobile App Implementation (2%)

0.0 Performance Milestone = No Progress

1.0 Performance Milestone = Provide three demos for OPCO feedback in May, August and October

2.0 Performance Milestone = Deliver app with MVP feature set for all OPCOs by December 31

Mobile Alerts Enrollment (1%)

0.0 Performance Milestone = 12% overall enrollment, company-wide

2.0 Performance Milestone = 38% overall enrollment, company-wide 1.0 Performance Milestone = 25% overall enrollment, company-wide

OPCo-Specific Customer Experience Plan Component (5%)

Individual plans submitted by Operating Companies (see Appendix)



Page 181 of 392

Tier 1 - JD Power Residential Customer Satisfaction

Measure: Overall Residential CSI index for the 4 individual waves conducted during the 2017 calendar year (2017 wave 3 & 4, 2018 wave 1 & 2).

Target: Target index score determined by adjustable glide paths relative to Operating Company

Target: Target index score determined by adjustable glide paths relative to Operating Company performance as compared to peer group. AEP-TX will utilize MSI Cogent survey results in the absence of JDPA scores.

Customer Satisfaction Index

All the second s		190.	
LEL.	Z69	£S9	Қөи£псқλ
	st st	Satisfaction Targe	JDPA Residential Customer
1 Year Projected Top Quartile Threshold	3 Year Glide Path to Projected Top Quartile DlodsbrdT	Higher of 2016 Actual OR 1.0 Ges Sest Less Gap (0.1 of 0.2)	
0°Z	τ'0	0.0	
хәрі	omer Satisfaction Ir	tsuO	ores.



Tier 1 - MSR Commercial Customer Satisfaction

Measure: Overall MSR Commercial Customer Satisfaction score.

Target: Target index score determined by measured improvement over 2016 MSR Commercial survey results. 2017 targets represent first step in a 3-yr glide path to 95% satisfaction, with a 5% bandwidth in the first year, capped at 95%. Bandwidth was intentionally set wide, due to the limited data available (1 year) upon which to base the targets. Glide path to be adjusted annually.

ς Ευτης Ε	%8.78	%7.28	%7.06	%0°S6
SP Commercial - Cus	satisfact	uo		
	2016 Actual	0.0	1.0	2.0
		Z	19graT 710	S



Tier 1 - Gallup Action Planning Work Plan Execution

all leaders with direct reports Measure: Entry and Ongoing Maintenance of the Gallup Action Plans in the Gallup system for

by Human Resources, and activity will be scored by operating company. will be taken into consideration for final scoring. Plan activity in the Gallup system will be reported Target: Adherence to Gallup Action Plan, Plan Updates and actual Gallup survey performance

= 901 ICP Performance

Enter 100% of Culture Action Plans for OPCo teams into the Gallup System for 2017

Provide at least one Action Plan Update during 2017 (100% OpCo team participation) 1.0 ICP Performance =

Provide at least two Action Plan Updates during 2017 (75% OpCo team participation) 2.0 ICP Performance =

measures, will be considered when evaluating year end scoring effective planning, therefore Gallup results including Grand Mean improvement and Accountability Index ***ICP performance is not fied to survey results, however achieving results is a good indicator of



Tier 1 - Combined Employee-Contractor DART Rate

Measure: Calculated DART Rate combining both Employee and Contractor results by Operating Company. DART Rate = (Total DART events x 200,000) divided by Total Hours

Target: Single Employee-Contractor DART target defined as the more stringent of the historic three-year rolling average or the previous year's target.

	AEP Utilities Target	912,292,216	822	£8.0	69.0	95.0	05.0
					tegreT 0.0	1.0 Target	2.0 Target
		EST'OTZ'TT	81	0.31	15.0	82.0	0.25
910	Customer & Distribution Services	991'528'7	0	00.00	0.0 Target	1.0 Target	2.0 Target
STO	Customer & Distribution Services	175,845,271	t	0.34		DS and T Fore	
410	Customer & Distribution Services	7,272,554	0	00.0			
9107	Transmission Forestry	1,227,686	7	0.33			
STO	Transmission Forestry	640'96b'T	4	46.0			
710	Transmission Forestry	7,989,397	S	05.0			
		£90,289,07	240	89.0	89.0	T9'0	\$5.0
910	OPCO Total - Employees	60£'09b'0T	SE	L9°0	19greT 0.0	1.0 Target	19greT 0.2
STO	OPCO Total - Employees	840'05t'0T	ZΕ	17.0		erating Comp	CONTROL OF THE PARTY OF THE PAR
7014	OPCO Total - Employees	T86,285,01	Tb	67.0			
910	OPCO Distribution Contractors-Line & Forestry	13,422,275	84	27.0			
STO	OPCO Distribution Contractors-Line & Forestry	80£'956'ZT	bb	89.0			
P10	OPCO Distribution Contractors-Line & Forestry	13,027,712	SE	₩S:0			
ear	Operating Company	Actual Hours Worked	TAAQ 29265	Actual DART 9568	¥		*



BONNDIESS ENERGY

***Historical average sets the 0.0 ICP target. 1.0 target represents 10% improvement and 2.0 target represents 20% improvement

recommendations from the summit. This will be a shared performance score across all participate in the Driving Summit in Q2 of 2017. Business Units will then implement agreed upon Target: Approximately 15-30 representatives from the Grand Central Safety/other teams will Measure: Vehicle and Equipment Operation

participating business units.

Performance Measure (4%)

1.0 ICP Performance = Develop recommendations and develop implementation plans for 0.0 ICP Performance = Attend and participate in Driving Summit

2.0 ICP Performance = Develop recommendations and develop implementation plans for approved recommendations

approved recommendations and implement five recommendations in 2017



Measure: High Risk Activities

Target: Continue the evaluation and implementation of standard work practices for high risk work activities common across organizations and business units. Business units are also encouraged to look for overlap of activities with other business units to drive consistency. This encouraged to look for overlap of activities with other business units to drive consistency. This will be a shared performance score across all operating companies.

Performance Measure (4%)

0.0 ICP Performance = Implement less than the remaining high risk mitigation work processes identified in 2016

1.0 ICP Performance = Implement all of the remaining high risk mitigation work processes

identified in 2016

2.0 ICP Performance = Implement remaining High Risk mitigation work processes identified in 2016 and implement either two new High Risk mitigation processes OR two from other BU OR one new High Risk

mitigation process and one from other BU



Measure: Site Inspection Program Target: Develop Mitigation Plans and Estimates for the high risk hazards identified in 2016. Assess risk after mitigation plan developed to confirm acceptable level of risk. This will be a shared performance score across all participating business units.

Performance Measure (4%)

0.0 ICP Performance = Develop Mitigation Plans and budget inputs for 0% of identified sites
1.0 ICP Performance = Develop Mitigation Plans and budget inputs for all identified sites,
2.0 ICP Performance = Develop Mitigation Plans and budget inputs for all identified sites,
implement work practices for all high risk hazards and mitigation
plans requiring on-site physical work for 25% of high hazards



participation measure based on the number of observed CORE visit forms recorded. be measured in two parts – a quality measure based on observed CORE visit scores, and a will be required to complete CORE training, and any associated CORE visits. Performance will Target: Employees with at least 1 direct report, and others identified as being in leadership roles Measure: CORE/Shadow of the Leader Training and CORE Visit Requirements

Q4 2017 Training = 1 CORE Visit (Q4) in 2017 Q2 2017 Training = 2 CORE Visits (Q3,Q4) in 2017 2016 Training = 2 CORE Visits (Any Quarter) in 2017

Participation Measure (2%)

forms recorded 0.0 ICP Performance = 80% CORE Visit forms recorded 1.0 ICP Performance = 90% CORE Visit forms recorded 2.0 ICP Performance = 95% CORE Visit

score or 95% 2.0 ICP Performance = 15.2 average Quality Measure (2 %)

Q3 2017 Training = 1 CORE Visit (Q4) in 2017

Q1 2017 Training = 3 CORE Visits (Q2,Q3,Q4) in 2017

Observed CORE Visit Expectations are as follows:

score or 80% 0.0 ICP Performance = 12.8 average score or 90% 1.0 ICP Performance = 14.4 average



individuals that completed requirements and not the overall submission total Unit for final scoring purposes. Participation will be calculated using the number of ***Overall year end calculations in each measure will be averaged together by Business

Measure: Good Catch Quality Measure Measure this continues to be a leading indicator across the company. The measurement is based on a grading system communicated and evaluated by Safety & Health. Each month a random sample of 20% (with a maximum of 30 and a minimum of 20) good catch events will be reviewed for each Business Unit. If the monthly minimum of 20 events is not achieved, 100% of the events will be evaluated. This will be a maximum of 30 and minimum of 20 events is not achieved, 100% of the events will be evaluated. This will be a shared performance score across all operating companies.

Performance Measure (4%)

0.0 ICP Performance = An average score of 80% Good Catch Quality 1.0 ICP Performance = An average score of 90% Good Catch Quality 2.0 ICP Performance = An average score of 95% Good Catch Quality

***Business Units will be expected to create their own Good Catch sharing strategy to address local sharing (area, location, OPCO, etc.) as well as sharing across the entire Business Unit. Those events that might be shared across the Company need to be coordinated through the respective Director S&H. Documentation of the local sharing should be done through SHEMS.



2017 ICP Evaluation Process & Principles

- Consistent with past review practice, ICP scores will be evaluated collectively rather than individually and scoring adjustments may be made at the discretion of Executive Leadership.
 This does not seek to replace each Presidents' ICP review if desired, but puts in place a formal
- This does not seek to replace each Presidents for review it desired, but place a formation review of all scores, with input from central groups considered for evaluation.

 Subjective measures are work plan based, but measured outcomes and related trends will be
- considered in evaluating the strength and effectiveness of work plans
- development of the following work plan measures:
- Reliability Work Plan Execution should follow structure communicated by Distribution Engineering Services to Reliability Managers, including clear 0.0, 1.0, and 2.0 targets
- Regulatory Execution Work Plan should be concise action items, including clear 0.0, 1.0, and 2.0 targets, and drive innovative or technological, customer-driven solutions

 Customer Experience Work Plan Execution both system-wide and OpCo-specific components
- customer extistaction performance customer satisfaction performance
- Final ICP Scoring for the year will be calculated using data available as of the designated deadline for score submission, per AEP Corporate.



Charles R. Patton Date

Executive Vice President - External Affairs

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017
Item No. 30

BONNDIESS ENERGY"

ICP Details 2017 Gustomer & Distribution Services A xibnaqqA

FINAL - April 2017

2017 C&DS ICP Framework







OPCo ICP plans are subject to Executive Leadership discretion

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017

Tier 1 - C&DS Gallup Action Planning Work Plan Execution

Measure: Entry and Ongoing Maintenance of the Gallup Action Plans in the Gallup system for all leaders with direct reports

Target: Adherence to Gallup Action Plan, Plan Updates and actual Gallup survey performance will be taken into consideration for final scoring. Plan activity in the Gallup system will be reported by Human Resources, for scoring purposes

0.0 ICP Performance =

Enter 100% of Culture Action Plans for C&DS teams into the Gallup System for 2017

1.0 ICP Performance =

Provide at least one Action Plan Update during 2017 (100% team participation)

2.0 ICP Performance =

Provide at least two Action Plan Updates during 2017 (75% team participation)

***ICP performance is not fied to survey results, however achieving results is a good indicator of effective planning, therefore Gallup results including Grand Mean improvement and Accountability Index measures, will be considered when evaluating year end scoring



Tier 1 - C&DS Combined Employee-Contractor DART Rate

Measure: Calculated DART Rate combining both Employee and Contractor results by Operating Company. DART Rate = (Total DART events x 200,000) divided by Total Hours

Target: Single Employee-Contractor DART target defined as the more stringent of the historic three-year rolling average or the previous year's target.

	Target Target	82,392,216	258	£9.0	£9.0	95.0	05.0
					19greT 0.0	1.0 Target	19gneT 0.S
		EST'OTL'TT	18	0.31	15.0	82.0	SZ:0
9107	Customer & Distribution Services	2,375,166	0	00.0	19greT 0.0	1.0 Target	19gasT0.2
STO	Customer & Distribution Services	172,848,271	b	48.0		DS and T Fore	stry Targets
DT0	Customer & Distribution Services	2,272,554	0	00.0		STATE OF THE	
9107	Transmission Forestry	1,227,686	7	65.0			
STO	Transmission Forestry	640'96b'T	4	46.0			
PT07	Transmission Forestry	7,989,397	S	05.0			
		£90,289,07	240	89.0	89.0	19.0	1/5.0
9107	OPCO Total - Employees	10,460,309	SE	49.0	19greT 0.0	1.0 Target	2.0 Target
STO	OPCO Total - Employees	840'05t'0T	32	TZ:0	2017 ICP Op	erating Comp	
PT0 7	OPCO Total - Employees	T8E'S9E'0T	ΤÞ	64.0	1500	LINE IN	
9107	OPCO Distribution Contractors-Line & Forestry	13,422,275	84	27.0			
STO	OPCO Distribution Contractors-Line & Forestry	12,956,308	tt	89.0			
PT0 7	OPCO Distribution Contractors-Line & Forestry	73,027,712	SE	\$5.0			
1691	Operating Company	Actual Hours Worked	DART Cases	TAAG leutcA 9168		36	



BOUNDLESS ENERGY

***Historical average sets the 0.0 ICP target. 1.0 target represents 10% improvement and 2.0 target represents 20% improvement

Tier 1 - AEP System Customer Effort Score

Measure: MSR Customer Effort score based on survey data from Call Center contact. **Target:** Target index score determined by measured improvement over 2016 MSR Customer Effort survey results. 2017 targets represent first step in a 3-yr glide path. Target was based on input from MSR and peer group scores.

AEP System	%7.89	%8.29	%8.89	%8'T.\
MSR Customer Effo	rt Score			
	S016 Actual	0.0	1.0	2.0
	1		2017 Targets	

JΑ	to	Q3	ZÒ	Nethodology
%7.89	% 1 '69	%7.89	%E'Z9	S016 Actual
5016	2018	2017	2016	
		%8 [.] T.7		0.2
%0°0L	%b.e9	%8.89	%7.89	σ·τ
		%8'S9		0.0



Tier 1 - Customer Solutions Center Training

Measure: Based on completion of Customer Solutions Center program training work in 2017. **Target:** Goal is to complete the majority of training commitment, including Effortless Customer Experience Training and leadership and quality transformation workshops. Commitment is based on volume of associates completing the training.

0.0 ICP Performance = 125 Frontline Employees completed Effortless Customer Experience training

1.0 ICP Performance = 175 Frontline Employees completed Effortless Customer Experience training and, Completion of the leadership and quality transformation workshops

2.0 ICP Performance = \$200 Frontline Employees completed Effortless Customer Experience training and, Completion of the leadership and quality transformation workshops



Tier 1 - Grid of the Future/PowerOn Implementation

Measure: Program to Expand and Implement Grid Technologies on the Distribution System. Target: Completion of identified 2017 key milestones, as defined below. Late submission against the dates below may cause downward adjustment to performance measure. Score to remain at achievement level until the next milestone is reached.

0.0 ICP Performance =

No progress on planning, training and review objectives

with demonstrated action planning toward new strategy.

1.0 ICP Performance =
Development of Distribution technology investment strategy for Operating Companies and submit preliminary plan for Board review by July 15

2.0 ICP Performance =

Development of Distribution technology investment strategy for Operating Companies and submit final plan for Board review by September 17

**If a directional change is indicated as a result of McKinsey strategy planning, 2.0 performance can be achieved





Appendix: Operating Company Plan Detail

Measure: Ongoing Operating Company Earning, bandwidth curves based on Budget ROE Target: Based on 2017 control budget & modeling, bandwidth curves based on Budget ROE

Tier 1 - Net Income Targets / Bandwidths

Tier 1 - Economic Development Measure

Measure: Based on performance relative to OpCo EB&D net revenue target (40%), AEP System EB&D net revenue target (20%), and OpCo-specific work plan performance (40%)

Target: OpCo EB&D net revenue target (defined below); assessment of performance vs. OpCo-specific work plan; assessment of performance vs. AEP System revenue target (defined below)

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	(M\$) ənuəxə	s Development Re	sanisua & simono:
2.0	υ.τ	0.0	
**	2017 Targets	***	



Tier 1 - Efficiency and Effectiveness Measures

Measure: Based on demonstrated value produced by efficiency in operations (50%) and work toward contractor pricing and inspection targets with measurable objectives (50%)

Target: Efficiency measure by Operating Company based on baseline historical performance. Other valuation & operational targets set by leadership to drive impactful value or savings

Total District Cost Per As Built Hour (5%)

- Targets are in accordance with the 3-year, 10% improvement glide path established in early 2016. Adjustments to targets attributable to changes in calculation methodology may be made as the year progresses. Target exceptions may also be considered with documented impacts as a result of changes in work plans, budgets or other operational factors.
- "Total District Costs" are defined as any direct costs attributed to the district-level financial rollup for each company. Excluded from these costs are MRO departments (if present), as well as Network, Restoration, Off-System and DOP work. Added to these costs are any central Contractor expense charged to a "D" construction work order, and allocated back to each district based on work location.
- As-Built Hours for each district represent all work requests that have been "completed" in the preceding 12-month period. At year end, this will include all work requests completed between January and December of 2017, as of the reporting time

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BONNDTERE ENERGY

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Tier 1 - Efficiency and Effectiveness Measures (cont'd)

Other valuation & operational targets set by leadership to drive impactful value or savings Target: Efficiency measure by Operating Company based on baseline historical performance. toward contractor pricing and inspection targets with measurable objectives (50%) Measure: Based on demonstrated value produced by efficiency in operations (50%) and work

Distribution Overhead Line Contractors - Unit Price Work Target (2.5%)

Performance will be measured based on the total dollar value of Contractor work

0.0 ICP Performance = 65% Unit Price Work

1.0 ICP Performance = 70% Unit Price Work

2.0 ICP Performance = 85% Unit Price Work

**Glide path targets may be set for extenuating circumstances, on a case-by-case basis

Percentage of Contractor Work Field Inspected (2.5%)

Performance will be measured based on the total YTD dollar value of inspected work

1.0 ICP Performance = 50% Contractor Work Inspected 0.0 ICP Performance = 45% Contractor Work Inspected

2.0 ICP Performance = 60% Contractor Work Inspected

Page 203 of 392

Tier 1 - SAIDI Performance

Measure: Number of customer minutes interrupted divided by total customers; exclusions of major events differ based on regulatory definition

Target: Based either on established jurisdictional regulatory targets, maintenance of three year except to definite to the second statement of the path to the second se

Target: Based either on established jurisdictional regulatory targets, maintenance of three year average (if performance is favorable to regulatory peers), or placement along glide path to achieve regulatory peer average

SAIDI

**Deration of reliability factors previously impacting several Operating Companies, and the ICP plan in 2017 for simplicity purposes.



Tier 1 - Reliability Work Plan Execution

Measure: Performance on reliability work plan developed and executed individually by each Operating Company, then reviewed by Distribution Engineering Services group on quarterly basis. Action items must adhere to framework provided by Distribution Engineering Services. Target: Achievement of Operating Company specific work plan objectives. Measured reliability performance and trends will be considered for final scoring of work plan effectiveness. The bandwidth for the reliability programs is +/- 20%, unless otherwise indicated.

URD Cable Replacement (miles)	
Vine Removal	100
Targeted Inspection Repairs (URD)	
Targeted Inspection Repairs (OVHD)	+
Targeted Inspection Repairs (poles)	
Circuit Ties	
Vegetation Management	977,r
Worst Performing Circuits	and time how F
System Hardening	\$1.25M
Sectionalizing	\$250K
Cutout Replacement	1,800
Program	КРСО
ANDORA YTILIBALITY PROGRAM	



BONNDIESS ENERGY

***Failure to submit a detailed work plan to Performance Management will result in a 0.0 ICP score for the Operating Company until such time as the work plan has been received.

Tier 1 - Risk Mitigation Work Plan Execution

Measure: Development and execution of Operating Company Risk Mitigation plans (5 Components – Network Remediation, Pole Inspections, Overhead Circuit Inspection, Underground Circuit Inspection and Contact Voltage)

Target: Achievement of planned objectives (outlined below). For the first four programs the 0.0 is earned for anything less than 80% of target. The 2.0 is earned when they have achieved objectives and met the inspection target. For the Underground Network Remediation the 0.0 is earned when the replacement footage is less than 80% of target. The 2.0 is earned when the replacement footage is less than 80% of target. The 2.0 is earned when the replacement footage is over 120% of target.

AN	Network Remediation (feet)
AN	Contact Voltage (Cities)
2,129	UG Circuit Inspections (units)
614,4	OVHD Circuit Inspections (miles)
009'6	Pole Inspections
КРСО	Program
	2017 RISK PROGRAM TARGETS



***Failure to submit a detailed work plan to Performance Management will result in a 0.0 ICP score for the Operating Company until such time as the work plan has been received.

***Failure to submit a detailed work plan to Performance Management will result in a 0.0 ICP score for the Operating Company until such time as the work plan has been received.



Measure: Completion of a planned program of work towards innovative Regulatory actions and technological implementations to improve the customer experience within each local jurisdiction Target: Achievement of planned objectives by Operating Company. Regulatory achievements and outcomes will be taken into consideration for final scoring.

Tier 1 - Regulatory Execution

Tier 1 - Customer Experience Work Plan Execution

consideration for final scoring. Milestone-based plans will be assessed based on plan progress. specific. Measured impacts to customer satisfaction survey performance will be taken into Target: Achievement of specific work plan objectives, both systemwide and Operating Company experience. All action items should tie to drivers of customer satisfaction performance. Measure: Completion of specific strategic and tactical efforts aimed at improving the customer

Systemwide Customer Experience Plan Components (5%)

Bill Redesign (2%)

0.0 Performance Milestone = No Progress

1.0 Performance Milestone = Operating Companies sign off on the new bill design by 10/27/2017

2.0 Performance Milestone = New Bill Design in production and printing by 12/31/2017

Mobile App Implementation (2%)

0.0 Performance Milestone = No Progress

1.0 Performance Milestone = Provide three demos for OPCO feedback in May, August and October

2.0 Performance Milestone = Deliver app with MVP feature set for all OPCOs by December 31

Mobile Alerts Enrollment (1%)

1.0 Performance Milestone = 25% overall enrollment, company-wide 0.0 Performance Milestone = 12% overall enrollment, company-wide

2.0 Performance Milestone = 38% overall enrollment, company-wide

OPCo-Specific Customer Experience Plan Component (5%)

Individual plans submitted by Operating Companies (see Appendix)



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Tier 1 - JD Power Residential Customer Satisfaction

Measure: Overall Residential CSI index for the 4 individual waves conducted during the 2017 calendar year (2017 wave 3 & 4, 2018 wave 1 & 2).

Target: Target index score determined by adjustable glide paths relative to Operating Company performance as compared to peer group. AEP-TX will utilize MSI Cogent survey results in the

7'0	omer Satisfaction In 1.0	teuD 0.0	bsence of JDPA scores.
D Year Projected For Quartile Diodesand	3 Year Glide Path to Projected Top Quartile Dloneshold	Higher of 2016 O.f AO leutoA Actual OR 1.0 psget Less Gap (0.0 to 1.0)	
			motsu Sesidential Custome
737	769	623	Қеиtпску



BONNDIEZZ ENERCA.

Tier 1 - MSR Commercial Customer Satisfaction

Measure: Overall MSR Commercial Customer Satisfaction score.

Target: Target index score determined by measured improvement over 2016 MSR Commercial survey results. 2017 targets represent first step in a 3-yr glide path to 95% satisfaction, with a 5% bandwidth in the first year, capped at 95%. Bandwidth was intentionally set wide, due to the limited data available (1 year) upon which to base the targets. Glide path to be adjusted annually.

%0°S6	%7.06	%Z:S8	%8.78	Ķentucky
		uc	omer Satisfactio	SR Commercial - Custo
2.0	T'O	0.0	2016 Actual	
	O17 Targets	7		



Tier 1 - Gallup Action Planning Work Plan Execution

Measure: Entry and Ongoing Maintenance of the Gallup Action Plans in the Gallup system for all leaders with direct reports

Target: Adherence to Gallup Action Plan, Plan Updates and actual Gallup survey performance will be taken into consideration for final scoring. Plan activity in the Gallup system will be reported by Human Resources, and activity will be scored by operating company.

0.0 ICP Performance = Enter 100% of Culture Action Plans for OPCo teams into the Gallup System for 2017

1.0 ICP Performance = Provide at least one Action Plan Update during 2017 (100% OpCo team participation)

2.0 ICP Performance = Provide at least two Action Plan Updates during 2017 (75% OpCo team participation)

***ICP performance is not tied to survey results, however achieving results is a good indicator of effective planning, therefore Gallup results including Grand Mean improvement and Accountability Index measures, will be considered when evaluating year end scoring



Tier 1 - Combined Employee-Contractor DART Rate

Measure: Calculated DART Rate combining both Employee and Contractor results by Operating Company. DART Rate = (Total DART events x 200,000) divided by Total Hours

Target: Single Employee-Contractor DART target defined as the more stringent of the historic three-year rolling average or the previous year's target.

	TagreT Target	82,392,216	258	59.0	£9.0	95.0	05.0
					19grsT 0.0	1.0 Target	2.0 Target
		EST'OTZ'TT	31	0.31	£.0	82.0	SZ:0
910	Customer & Distribution Services	991'5/6'7	0	00.00	0.0 Target	1.0 Target	2.0 Target
STO	Customer & Distribution Services	172,848,271	t	₽£.0	2017 ICP C&	DS and T Fore	
PTO	Customer & Distribution Services	2,272,554	0	00.0			- T- T- T-
910	Transmission Forestry	1,227,686	7	0.33			
STO	Transmission Forestry	640'96b'T	L	7 6.0			
5014	Transmission Forestry	7,989,397	S	05.0			
	r	70,682,063	240	89.0	89.0	19.0	\$5.0
910	OPCO Total - Employees	TO'460,309	SE	79.0	0.0 Target	1.0 Target	2.0 Target
STO	OPCO Total - Employees	840'0St'0T	ZE	17.0	2017 ICP Op	qmoD gnitera	
1074	OPCO Total - Employees	T8E'S9E'OT	Tt	67.0		-0	
910	OPCO Distribution Contractors-Line & Forestry	13,422,275	817	27.0			
STO	OPCO Distribution Contractors-Line & Forestry	30E'9S6'ZT	tt	89.0			
100	OPCO Distribution Contractors-Line & Forestry	13,027,712	SE	₽ \$.0			
Year	Operating Company	Morked	cases	Aate	y =	300000	-92/6
ear	vacamo) paiterono	E	The four property of the first				



***Historical average sets the 0.0 ICP target. 1.0 target represents 10% improvement and 2.0 target represents 20% improvement over the historical average.

recommendations from the summit. This will be a shared performance score across all participate in the Driving Summit in Q2 of 2017. Business Units will then implement agreed upon Target: Approximately 15-30 representatives from the Grand Central Safety/other teams will Measure: Vehicle and Equipment Operation

participating business units.

Performance Measure (4%)

1.0 ICP Performance = Develop recommendations and develop implementation plans for 0.0 ICP Performance = Attend and participate in Driving Summit

approved recommendations and implement five recommendations in 2017 2.0 ICP Performance = Develop recommendations and develop implementation plans for approved recommendations



Measure: High Risk Activities

Target: Continue the evaluation and implementation of standard work practices for high risk work activities common across organizations and business units. Business units are also encouraged to look for overlap of activities with other business units to drive consistency. This encouraged to look for overlap of activities with other business units to drive consistency. This will be a shared performance score across all operating companies.

Performance Measure (4%)

0.0 ICP Performance = Implement less than the remaining high risk mitigation work processes identified in 2016

1.0 ICP Performance = Implement all of the remaining high risk mitigation work processes identified in 2016

2.0 ICP Performance = Implement remaining High Risk mitigation work processes identified in 2016 and implement either two new High Risk mitigation processes OR two from other BU OR one new High Risk mitigation processes and one from other BU



Measure: Site Inspection Program

Target: Develop Mitigation Plans and Estimates for the high risk hazards identified in 2016.

Assess risk after mitigation plan developed to confirm acceptable level of risk. This will be a shared performance score across all participating business units.

Performance Measure (4%)

0.0 ICP Performance = Develop Mitigation Plans and budget inputs for 0% of identified sites
1.0 ICP Performance = Develop Mitigation Plans and budget inputs for all identified sites,
2.0 ICP Performance = Develop Mitigation Plans and budget inputs for all identified sites,
implement work practices for all high risk hazards and mitigation
plans requiring on-site physical work for 25% of high hazards



Measure: CORE/Shadow of the Leader Training and CORE Visit Requirements with at least 1 direct report, and others identified as being in leadership roles will be required to complete CORE training, and any associated CORE visits. Performance will be measured in two parts – a quality measure based on observed CORE visit scores, and a participation measure based on the number of observed CORE visit forms recorded.

2016 Training = 2 CORE Visits (Any Quarter) in 2017 Q2 2017 Training = 2 CORE Visits (Q4) in 2017 Q4 2017 Training = 1 CORE Visit (Q4) in 2017

Participation Measure (2%)

2.0 ICP Performance = 95% CORE Visit forms recorded 1.0 ICP Performance = 90% CORE Visit forms recorded 0.0 ICP Performance = 80% CORE Visit forms recorded

Quality Measure (2 %)
2.0 ICP Performance = 15.2 average score or 95%

Q3 2017 Training = 1 CORE Visit (Q4) in 2017

Q1 2017 Training = 3 CORE Visits (Q2,Q3,Q4) in 2017

Observed CORE Visit Expectations are as follows:

score or 95%
1.0 ICP Performance = 14.4 average
score or 90%
0.0 ICP Performance = 12.8 average
score or 80%



***Overall year end calculations in each measure will be averaged together by Business Unit for final scoring purposes. Participation will be calculated using the number of individuals that completed requirements and not the overall submission total

Measure: Good Catch Quality Measure assure this continues to be a leading indicator across the company. The measurement is based on a grading system communicated and evaluated by Safety & Health. Each month a random sample of 20% (with a maximum of 30 and a minimum of 20) good catch events will be reviewed for each Business Unit. If the monthly minimum of 20 events is not achieved, 100% of the events will be evaluated. This will be a minimum of 20 events is not achieved, 100% of the events will be evaluated. This will be a

syared performance score across all operating companies.

Performance Measure (4%)

0.0 ICP Performance = An average score of 80% Good Catch Quality 1.0 ICP Performance = An average score of 90% Good Catch Quality 2.0 ICP Performance = An average score of 95% Good Catch Quality

***Business Units will be expected to create their own Good Catch sharing strategy to address local sharing (area, location, OPCO, etc.) as well as sharing across the entire Business Unit. Those events that might be shared across the Company need to be coordinated through the respective Director S&H. Documentation of the local sharing should be done through SHEMS.



2017 ICP Evaluation Process & Principles

- Consistent with past review practice, ICP scores will be evaluated collectively rather than individually and scoring adjustments may be made at the discretion of Executive Leadership.
 This does not seek to replace each Presidents' ICP review if desired, but puts in place a formal
- review of all scores, with input from central groups considered for evaluation

 1. This does not seek to replace each Presidents 10P review in desired, but puts in place a formula.

 1. This does not seek to replace each Presidents 10P review in desired, but place a formula in place a formula in place a formula in place and replace and treplace will be a formula in place.
- Subjective measures are work plan based, but measured outcomes and related trends will be considered in evaluating the strength and effectiveness of work plans
- development of the following work plan measures:
- Reliability Work Plan Execution should follow structure communicated by Distribution Engineering Services to Reliability Managers, including clear 0.0, 1.0, and 2.0 targets
- Regulatory Execution Work Plan should be concise action items, including clear 0.0, 1.0, and 2.0 targets, and drive innovative or technological, customer-driven solutions

 Customer Experience Work Plan Execution both system-wide and OpCo-specific component
- Customer Experience Work Plan Execution both system-wide and OpCo-specific components should be concise (3-5 major actions), measurable (0.0, 1.0, 2.0 targets), and clearly tie/drive customer satisfaction performance
- Final ICP Scoring for the year will be calculated using data available as of the designated deadline for score submission, per AEP Corporate.



INCENTIVE COMPENSATION PLAN **AEP COMMERCIAL OPERATIONS** TRADING AND MARKETING Effective as of January 1, 2017

Establishment, Purpose and Effective Date Article 1

- Trading and Marketing Incentive Compensation Plan (the "Plan"). The Company hereby establishes the AEP Commercial Operations
- shareholder value and reduce risk by providing Plan Participants with an incentive to promote the financial success of the Company. The purposes of the Plan are to improve corporate performance, enhance
- December 31, 2017, except with respect to the payment of Incentive Awards The Plan is effective as of January 1, 2017 and shall terminate on

Definitions Article 2

- Company, Inc. and its subsidiaries and affiliates the amount of any "Zero Harm Adjustment", plus or minus the amount of any "CultureAdjustment" or (ii) \$1.5 million. "Company" means American Electric Power Earnings for a Plan Year plus the amount of any "Discretionary Funding" plus or minus "Annual Bonus Pool" means the lower of (i) 12.5% of the Eligible
- "Cover" means the daily profit and loss statement.
- to the annual bonus pool will occur if the 2017 culture survey results for the AEP overall mean exceed the mean score by 0.20 compared to the 2016 results. annual bonus pool if the 2017 culture survey results for the AEP overall company grand The Culture Adjustment will apply to the Plan only in the event that the company earns at for all plan Participants, calculated based on the percentages shown in the table below. the 2016 results. company grand mean do not exceed the mean score by greater than 0.059 compared to least \$3.55 operating earnings per share. 100% of the adjustment will be added to the "Culture Adjustment" means the sum of the individual culture adjustment A 100% deduction

2.50%	8-9
2.00%	6-7
End Base Salary	
Adjustment as a % of Year	
Individual Culture	Salary Grade

12+	10-11
5.00%	3.00%

- provided that the total value of the Annual Bonus Pool does not exceed the limits of Article 2.1 (ii). Committee may make available for Incentive Awards as part of the Annual Bonus Pool, "Discretionary Funding" means any amount that the Plan Compensation
- 2.5 "Eligible Earnings" are those described in Schedule A.
- 2.6 "Employee" means an employee of the Company.
- determined by the Plan Compensation Committee, payable to a Participant for a Plan "Incentive Award" means the amount of incentive compensation, as
- Participants will generally be those employees of the Company whose duties involve wholesale trading and marketing. Committee as eligible for an Incentive Award, if any, under the terms of this Plan. "Participant" means an Employee approved by the Plan Compensation
- "Plan Year" means January 1, 2017 to December 31, 2017
- Committee may delegate authority for the day-to-day administration of the Plan as it composition of this committee at any time for any reason. The Plan Compensation AEP's EVP of Generation and SVP Commercial Operations. The CEO may change the deems necessary or appropriate. Executive Council in the Commercial Operations chain of command, which is currently Shared Services Executive, Top Human Resources Executive, all members of AEP's "Plan Compensation Committee" will consist of AEP's CEO, CFO, Top
- Company due to death or Retirement. "Qualifying Termination" means a termination of employment with the
- determined that a Participant has elected retirement so as to avoid termination by the service. "Retirement" shall not include the circumstance in which the Company has severance, after the Employee attains age 55 and completes five years of Company the Company for any reason other than for cause or as part of a voluntary or involuntary "Retirement" means the termination of an Employee's employment with
- job with the Company, in a position for which the incumbent is generally not eligible to participate in this Plan. A "Transfer" occurs when, during a Plan Year, a Participant begins a new
- adjustments for all plan Participants, calculated based on the percentages shown in the 2.14 "Zero Harm Adjustment" means the sum of the individual zero harm

adjustment of 50% of the calculation will be included if the company experiences a fatal employee illness or injury that is determined to be work related and a downward adjustment of 50% of the calculation will be included if the company experiences a fatal a fatal contractor illness or injury that is determined to be work related. A downward adjustment of 50% of the calculation will be included if the company does not experience employee illness or injury that is determined to be work related and an upward 50% of the calculation will be included if the company does not experience a fatal company earns at least \$3.55 operating earnings per share. An upward adjustment of contractor illness or injury that is determined to be work related table below. The Zero Harm Adjustment will apply to the Plan only in the event that the

5.00%	12+
3.00%	10-11
2.50%	8-9
2.00%	6-7
End Base Salary	
Adjustment as a % of Year	
Individual Zero Harm	Salary Grade

Plan Participant Article 3

- participate in any other annual incentive plan except that prorated participation in more Plan Year. than one annual incentive plan will be provided to Participants who Transfer during the Employees selected to participate in the Plan shall not be eligible to
- Plan or in any other incentive compensation plans that may be adopted by the Company. Participation in the Plan shall not guarantee participation in any future

Determination of Awards Article 4

- actively employed in a position that generally participates in the Plan. The amount of any Award will typically be reduced by the portion of the Plan Year for which they were not the Plan Compensation Committee. prorated Incentive Award for such participant will be determined at the sole discretion of In the event of a Qualifying Termination or Transfer, the Participant's
- consider individual contributions to Eligible Earnings, compliance with good energy amount of each Participant's Incentive Award for the Plan Year, subject to the limitations Operations shall make a recommendation to the Plan Compensation Committee as to the of the Plan as set forth herein. The Senior Vice President of Commercial Operations may After the end of the Plan Year, the Senior Vice President of Commercial

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amended, or eliminated at the discretion of the Plan Compensation Committee any Incentive Award recommendation. Any and all Incentive Awards are made support of AEP's Code of Ethics and other policies and other factors in such industry practice, corporate stewardship, staff development, and compliance with and determination. The Plan Compensation Committee may approve, modify or eliminate

- Plan Compensation Committee, in its sole discretion, determines that a portion or all such bonuses, retention awards and other bonuses paid to Participants during the respective bonuses shall not be deducted from the Annual Bonus Pool. Plan Year will be deducted from the Annual Bonus Pool for such Plan Year unless the receive an Incentive Award only to the extent of their guaranteed bonuses. amount of guaranteed bonuses of Participants for that year, Participants in the Plan shall If the Annual Bonus Pool for the Plan Year is less than or equal to the total All sign-on
- warrant the allocation of less than the full remaining value of the Annual Bonus Pool as paid with respect to any Plan Year. Incentive Awards for any Plan Year and may determine that no Incentive Awards shall be Compensation Committee may, in its sole discretion, determine that the circumstances Bonus Pool, less the deductions referenced in Article 4.3, for such Plan Year. The Plan the Plan Year. In no event shall the sum of all Incentive Awards exceed the Annual referenced in Article 4.3, is available for discretionary allocation as Incentive Awards for The amount of the Annual Bonus Pool remaining, after the deductions

Payment of Incentive Awards Article 5

- applicable) shall be made no later than such date as will qualify such payment as a shortare certified and Incentive Awards are approved using the normal payroll process for the credited in accordance with the terms of all applicable savings and deferred compensation term deferral described in Section 1.409A-1(b)(4) of the federal income tax regulations. payment of annual incentive awards. Payment made in cash under this Section 5.1 (as Incentive Awards shall be paid or credited as soon as practical after performance results programs for which the Participant has made a timely and valid deferral election. One-hundred percent (100%) of Incentive Awards shall be paid in cash or
- eligible for an Incentive Award for such Plan Year. Participant must be an employee of the Company on the last day of the Plan Year to be Except for a Participant whose termination is a Qualifying Termination, a
- payment to such Participant. discharged for cause or resign in lieu of being "discharged for cause" at any time prior to the award payment date, unless the Plan Compensation Committee approves an award Participants forfeit their eligibility for an Incentive Award if they are

including, but not limited to, those for federal, state and local and employment taxes. All payments shall be subject to the applicable tax withholdings

Administration Article 6

- such interpretations, rules and regulations shall be conclusive and binding on all amend and rescind rules and regulations relating to the administration of the Plan, and all Compensation Committee shall have the authority to interpret the Plan and to prescribe, The Plan Compensation Committee shall administer the Plan. The Plan
- responsibility for administering aspects of the Plan to individual members of the Plan out the administration of the Plan. The Plan Compensation Committee may also delegate as the Plan Compensation Committee considers necessary or advisable to properly carry accountants, or other persons and allocate or delegate to them powers, rights, and duties Compensation Committee. Any action taken by the Plan Compensation Committee shall The Plan Compensation Committee may employ agents, attorneys

Miscellaneous Article 7

- the Participant has made a timely and valid deferral election. such time as determined by the Plan Compensation Committee or credited in accordance for payment under such circumstance will be paid to Plan Participants 100% in cash at or all Incentive Awards prior to the end of a Plan Year. Any Incentive Awards approved Committee may, in its sole discretion, determine and approve the early payment of some power to alter, amend, modify, revoke or terminate the Plan at any time and for any with the terms of all applicable savings and deferred compensation programs for which reason that it deems appropriate. Under such circumstances, the Plan Compensation The Plan Compensation Committee shall have the right, authority and
- the American Electric Power Company, Inc. conditions of this Plan with the Human Resource Committee of the Board of Directors of The Plan Compensation Committee will periodically review the terms and
- other legal or equitable process, or encumbrance of any kind except to the extent alienation, sale, transfer, assignment, pledge, attachment, garnishment, levy, execution, or Participant or a Participant's estate shall be subject in any manner to anticipation, otherwise required by applicable law. No compensation or benefits at any time payable under this Plan to a

- Participant any right to continue in the employ of the Company. Company to terminate any Participant's employment at any time, or confer upon a Nothing in this Plan shall interfere with or limit in any way the right of the
- Ohio, Eastern Division in Columbus, Ohio. court if allowed by law) or the United States District Court for the Southern District of relating to the Plan, that action shall be brought in the Franklin County, Ohio Court of Common Pleas (subject to the Company's right to remove the action to federal district State of Ohio. In the event a Participant or alleged Participant initiates any legal action The Plan shall be construed and administered according to the laws of the
- a complete discharge of the liabilities of the Plan. Participant's duly appointed legal representative, and any such payment so made shall be is unable to care for his or her affairs because of illness or accident, the Plan Compensation Committee may direct that any payment due the Participant be paid to the In the event the Plan Compensation Committee shall find that a Participant
- Company or its Subsidiaries, as applicable, for the amount awarded, earned, received or Board of Directors, in its discretion, determines that: paid under such Incentive Award if the Human Resources Committee of the Company's Each Participant who is granted an Incentive Award shall reimburse
- restated or corrected, and achievement of financial or other results that were subsequently materially (i) the Award or any compensation resulting from it was predicated upon the
- for the restatement or correction, and (ii) the Participant engaged in misconduct that caused or partially caused the need
- restated or corrected financial results. (iii) a lower payment would have been made to the Participant based upon the

expressly retained by the Company and its Subsidiaries. of employment or otherwise based on applicable legal considerations, all of which are reimbursement or such other remedies against an employee for misconduct in the course deferred compensation only if, when and to the extent that it otherwise becomes payable paid, provided that the Company or its Subsidiaries, as applicable, will retain such also may retain any deferred compensation previously credited to the Participant and not compensation paid to that Participant. The Company or its Subsidiaries, as applicable, required to reimburse Company or its Subsidiaries, as applicable, for the value of such Subsidiaries to obtain reimbursement of such compensation, then the Participant will be requirements impose more stringent requirements on the Company or any of its conditions set forth in (i) through (iii) have been met and such reimbursement is If and to the extent that the Committee, in its sole discretion, determines that the for, any and all other rights the Company and its Subsidiaries might have to pursue to the Participant. This right to reimbursement is in addition to, and not in substitution warranted by the facts and circumstances of the particular case or if the applicable legal

exception to the requirements of Section 409A of the Code, or if an exception is not The design and administration of the Plan are intended to comply with an

Attachment 1

conditions are determined not to be satisfied. affiliates, employees, agents, successors, assigns or other representatives, if any of those recourse against the Company, the Plan Compensation Committee or any of their to the extent such section is effective and applicable to amounts to be paid or credited available, to comply with an exception to the requirements of Section 409A of the Code hereunder. However, no Participant, beneficiary or any other person shall have any

Article 8 Confidentiality

of the relevant contents of the plan and potential or actual award values to specific third request of a Participant, the Plan Compensation Committee may approve the disclosure nor its contents shall be disclosed to persons other than the Plan Compensation that such third party agrees to keep such information strictly confidential. parties engaged in the provision of legal or financial services to the Participant, provided Committee, Plan Participants, and those individuals administering the Plan. At the The Plan is confidential and proprietary, and neither the Plan document

Article 9 Participant Responsibility

policies and directives as well as all applicable laws and regulations. Plan Participants are expected to comply with all applicable Company

The AEP Commercial Operations Trading and Marketing Incentive Compensation Plan is hereby approved by the members of the Plan Compensation Committee:

|--|

Schedule A Page 227 of 392 Attachment 1

Eligible Earnings Definition

Basis for Regulated Mark-to Market Risk Management and Trading Transactions

- Gross margin from designated trading and marketing activities (see Schedule B for the plan year, and for any reason. and modify the list of designated books at any time, including after the conclusion of "Interest Rate Hedge." The Plan Compensation Committee may add, delete, adjust, with the discounting of the books that is listed in the Cover under "Interest Rate" and coal trading business activities as set forth on the Cover, excluding interest associated designated books) of the wholesale electricity business, emissions trading activity and
- 2 gross margin from those books as shown in the table below. PHHS and NSHS books calculated based on the percentage associated with the total Plus a portion of gross margin from financial hedge liquidations and auctions in the

Gross Margin	Adder as a % of Gross Margin
\$0 – \$9,999,999	0%
\$10,000,000 - \$29,999,999	10%
Over \$30,000,000	15%

- ω initial impacts of any changes in credit reserve calculation methodology). Plus or minus year on year changes in Credit Reserve (excluding the current year
- 4. Plus or minus year on year changes in Liquidity Reserve.
- 5. Less Plan Participant base salaries and benefits.
- 9 Adjusted for Interest and Capital Costs, calculated as follows:
- Interest income or expense for the Plan Year for cash flows generated or used in regulated trading activities calculated at the money pool rate multiplied by:
- The monthly average realized margins/losses less direct salaries benefits and expenses as determined in 4. above, and
- The monthly average net outstanding option premiums received /(paid);
- ġ. support regulated trading activities during the plan year; The cost of letters of credit and 3rd party credit guarantees (if any) utilized to
- Ċ to the plan. AEP receives interest on posted credit, this should be netted against the charge the plan year, calculated at the company's weighted average cost of capital. If brokers and exchanges utilized to support regulated trading activities during A capital charge for all net margins posted/held with/from counter parties,

Schedule B

Designated Books

Commodity	Book Name	<u>Description</u>
Power	NMSO	MISO Auction Sales with Respective Physical Hedges
Power	PEQT	Financial Hedge for Ohio Auctions
Power	NEQT	Physical Ohio Auction Sales
Power	PHRS	AEP West Hourly Trades
		Non-Direct Optimization Trading of PJM/MISO Hourly Power
Power	PHRD	Transactions including Futures
Power	PHRT	Non-Direct Optimization Trading of PJM/MISO/TVA Bal Day
Power	PHRW	West Hourly Trades
)		Physically tagged block imports/exports, Bal day trading, non-standard
	7 : .	MHM D1 (DO)
		Non-hourly physically tagged block imports/exports, bilaterally scheduled
Power	PSHD	block power, cleared FIN-FUT (including FTRs)
Power	PSWH	Non-Direct Optimization Trading of PJM/MISO Hourly Power Swap
Power	PSWT	Non-Direct Optimization Trading of PJM/MISO Term Power Swap
Power	PMAC	Entergy and SOCO Cash and Hourly
Power	PWLS	Wheeling Power Merchant Optimization Trading
Gas	KBRA	Non-Direct Optimization Trading of NG transactions
Gas	KSHD	Non-Direct Optimization Trading of NG transactions
Gas-Spark	KCP	Midwest Gas Spark Spread Book
Gas-Spark	KEP	AEP-West Gas Spark Spread Book
Gas	KHRS	Gas book for Non-Dedicated SPP Transactions
Emissions	Em Comp MTM	Service Corp SO2 and NOx Compliance Trades
Emissions	REC Comp	Renewable Energy Certificate compliance book *

^{*}plan to include 50 percent of book activity designated as non-RPS, not to exceed activity designated as RPS



KIUC's First Set of Data Re

Company-Wide Funding Measures

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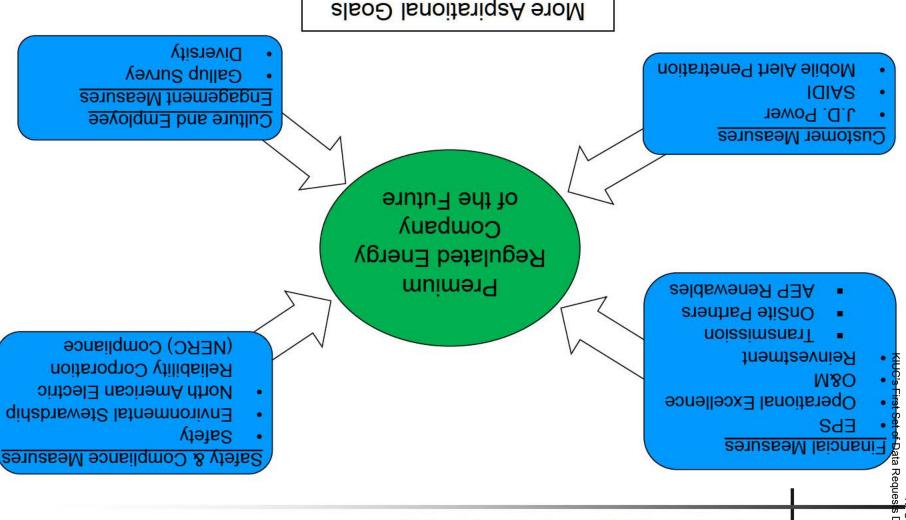
2017 Executive Council Scorecard

Proposed 2017 Performance Measures and Weights

Continue the balanced scorecard of earnings, safety and strategic measures

*Included in Safety & Compliance perforr	nance catego	7102 rot 170	
Culture and Engagement Extra Credit	=	8-	%0 ⁻ G+
Zero Fatality Extra Credit	<u>-</u> 20	83	%G ⁻ L+
EtnemteulbA pnibnu-			
Safety Matrix	10	æ	%0.01
*mnsH oneS	.	7.5%	
Safety DART Rate*	<u>#</u>	%G.7	
Safety & Compliance	12.0%		
Strategic Initiatives	%0.81	%0 [.] G1	%0 [.] G1
Operating Earnings Per Shares	%0.0 7	%0 [.] GL	%0 [.] 9L
Funding Measures			
Performance Category	2017	2016	2013 to

2017 Balanced Scorecard



2017 Operating Earnings Per Share Measure (70% weight)

- The recommended 2017 Operating Earnings Per Share target for STI is \$3.70 per share, which is 5¢ or 1.4% above the earnings guidance midpoint
- The recommended operating earnings for a maximum (200%) STI payout is \$4.00, which is 30¢ or 8.1% above target and 35¢ or 9.6% above the earnings guidance midpoint
- The recommended operating earnings threshold is \$3.55, which is 15¢ or 4.1% less than the target and the low end of earnings guidance range
- The cliff at threshold performance was eliminated for 2017 to provide a performance to increase the threshold to target bandwidth from 10¢ (with a 33% payout) to 15¢ (with 0%)
- No payout on any goals if EPS is less than threshold (\$3.55 for 2017)

Year Over Year Growth from \$3.621*	Award Score	Performance vs. Target	Operating EPS For ICP	2017 Earnings Guidance	
%g.01	%007	%1.8 vo ⇒0£ ≤ +	00.4\$ ≤	37.5\$	mumixeM
2.2%	%00l	= target	07.5\$ =	\$3.65	Target
%0°Z-	%0	%1.4 10 ¢31 ≥ -	53.55 ≥	\$3.55	Threshold



Performance to Rewards Measure



2017 Safety and Compliance Goals (12% total weight)

- DART Rate Improvement for Employees and Contractors (7% weight)
- DART stands for Days Away, Restricted or job Iransfer and is an industry accepted measure that allows companies to focus on more serious events
- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- Target (100% payout) 10% improvement vs. three-year average
- Maximum (200% payout) 20% Improvement vs. three-year average
- Zero Harm (3% total weight, 1.5% each)
- Zero Employee Fatalities (1.5% weight)
- Threshold (0% payout) 1 or more fatalities
- Maximum (200% payout) No Fatalities
- Zero Contractor Fatalities (1.5% weight)
- Threshold (0% payout) 1 or more fatalities
- Maximum (200% payout) No Fatalities

2017 Safety and Compliance Goals (12% total weight)

Environmental Stewardship (1% weight)

- Defined as the number of resolved formal enforcement actions with a fine > \$1,000
- Mithin that calendar year or the previous year

 Resolved means the fine is paid within the current calendar year for an event
- The \$1k threshold eliminates de minimis parking ticket fines
- Maximum (200% payout) 0 resolved formal enforcement actions
- Target (100% payout) 2 resolved formal enforcement actions
- Target (100% payout) 2 resolved formal enforcement actions
- Threshold (0% payout) 4 resolved formal enforcement actions
- 4 formal enforcement actions were resolved in 2016: 3 in Generation and 1 in

MERC Compliance (1% weight)

- The number of self-reported NERC violations as a % of the total number of violations
- Maximum (200% payout) 100% of NERC violations were self-reported
- Target (100% payout) 90% of NERC violations were self-reported
- Threshold (0% payout) 80% or less of MERC violations were self-reported

d Səuisn <u>a</u>		KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 2017
a d	Attachment 1 Page 236 of 392	KPSC Case No. 2017-00179

%81		Total Strategic Initiative Weight
	%7	Diversity
	%7	Gallup Survey
% ⊅		Culture & Employee Engagement
	%7	Mobile Alert Penetration
	%7	Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
	%7	Quality of Service: SAIDI
%9		Customer Experience
	%7	AEP Renewables
	5%	AEP OnSite Partners
	% †	Transmission Business Expansion
%8		Business Transformation
the	ieW	2017 Strategic Initiatives



Business Transformation (8% total weight)

- Transmission Business Expansion (4% total weight)
- Plant in Service (2% weight)
- Maximum (200% payout) \$2.3B (~ target + 10%)
- arget (100% payout) \$2.1B
- Threshold (0% payout) \$2.0B (~ target 5%)
- Capital Investment (2% weight)
- Maximum (200% payout) \$3.23B (~ target + 10%)
- Target (100% payout) \$2.94B
- Threshold (0% payout) \$2.79B (~ target 5%)



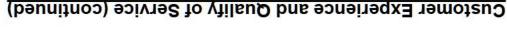
Business Transformation (continued)

- These goals support AEP's strategic initiative of investing \$1B in renewables over 3
- AEP OnSite Partners (2% weight) newly signed renewable contracts during 2017 that commit capital to be spent
- Threshold (0% payout) \$75M of investment commitments
- Target (100% payout) \$125M of investment commitments
- Maximum (200% payout) \$175M of investment commitments
- AEP Renewables Growth (2% weight) Capital associated with existing projects that achieve COD during 2017 plus newly signed contracts during 2017 that commit capital to be spent
- Threshold (33.3% payout) \$100M of investment commitments
- Target (100% payout) \$300M of investment commitments
- Maximum (200% payout) \$400M of investment commitments



Customer Experience and Qualify of Service (6% total weight)

- SAIDI (System Average Interruption Duration Index) (2% Weight)
- Represents the total number of minutes the average customer has experienced interruption over a 12 month time period excluding major events
- The SAIDI measure definition, major event exclusions, and targets vary by Operating Company/Jurisdiction due to PUC preference and regional differences
- OpCo Thresholds (0% payout) 80% of target or 75% of target for KY Power due to historic volatility
- OpCo Targets (100% payout) Regulatory targets where applicable or year 2 of a 10 year glide path to the regional peer group average or, if the average has already been achieved, maintain this average
- Power due to historic volatility
- AEP performance will be determined based on a customer weighted average of Operating Company performance scores



- J.D. Power Residential Overall Customer Satisfaction Index (CSI) (2% Weight)
- years for each operating company

 AEP's goal is to achieve top quartile regional peer group performance within 3
- For 2017 and 2018 the 2.0 maximum will be a glide path to projected 2019 top quartile performance
- Operating Company ICP measures and targets are aligned to the four waves of the study conducted during the calendar year
- OpCo Thresholds (0% payout) Achieve higher of 2016 performance or target
- projected 2019 top quarter CSI score
- OpCo Maximums (200% payout) Achieve projected top quartile CSI score
- AEP performance will be determined based on a customer weighted average
 of the Operating Company performance scores
- AEP Texas is excluded because Texas is a full choice retail state and AEP does not bill customers directly, which reduces interaction with customers

Customer Experience and Qualify of Service (continued)

- Mobile Alert Penetration (2% weight)
- Threshold (0% payout) Current customer penetration
- penetration)

 Parget (100% payout) 25% customer penetration (double current customer
- Maximum (200% payout) 38% customer penetration
- Excludes AEP Texas due to difficulty getting email addresses and text numbers for these customers who do not purchase services directly from AEP Texas



Culture & Employee Engagement (4% total weight)

- Gallup Pulse Survey (2% weight) Achieve a year over year improvement in our culture and engagement as demonstrated by Gallup Survey Results (Overall Company Grand Mean)
- The 2017 AEP Employee Culture Survey will be conducted as a census survey, meaning all employees will be invited to participate in the survey.
- Analysis from Gallup shows that companies, on average, achieve a .06 improvement in Overall Company Grand Mean between their third and fourth administration of the survey
- Additionally, only 25% of companies achieve a .07 improvement
- Current Grand Mean: 3.97*
- 1.03* Threshold (.06 improvement) 0% of target payout ■
- ♣ 4.07* Target (.10 improvement) 100% of target payout
- *T1.4 * Maximum (.20) improvement) 200% of target payout



Culture & Employee Engagement (continued)

- Diversity (2% weight) Increase the representation of women and minorities to ultimately achieve parity between internal representation and external availability for all AEP positions
- Diversity Metric is based on an employee weighted average of female and minority representation rates for all EEO categories, except Officials and Managers, which are double weighted
- Threshold, target and maximum levels no lower than current representation rates
- Threshold (0% payout): AEP's current representation rates + placement at attrition at AEP's current representation rates
- Target (100% payout): AEP's current representation rates + placement at attrition at AEP's current representation rates
- Maximum (200% payout): AEP's current representation rates + placement at 120% of the availability* rates for the positions AEP expects to recruit attrition at AEP's current representation rates

*Availability is the weighted internal and external availability for the historical mix of internal and external candidates selected for each opportunity. External availability is based on census data for the local, regional or national area from which AEP expects to select for each position. Internal availability is based on AEP's representation rates for the internal positions from which AEP historically recruits for each opportunity.

American Electric Power Annual Incentive Compensation Plan Generation

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- customers and the communities it serves; Attract, retain, engage and motivate employees to further the objectives of the company, its
- performance objectives; and Enable high performance by communicating and aligning employee efforts with the Plan's
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2017 Overview

described below and do not have separate function level incentive goals. separate goals. All staff groups participate in the ICP program based on the funding measures Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and For 2017 the Executive Council, each Operating Company, Customer and Distribution Services

is discretionary, their individual performance. Annual incentive funding for all plans is tied to (15% weight). AEP's Operating Earnings per Share (70% weight), safety (10% weight) and strategic initiatives AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on

discretionary adjustments in the allocation of funding from the annual incentive pool at higher organizational levels. discretionary allocations from their award pool for all employees in positions in the new (SP20) aside dollars for employee rewards. Relative individual performance is reflected in managers have created and ensures that AEP meets its commitments to all other stakeholders before setting and exempt salary Linking annual incentive compensation to AEP's earnings aligns it with the value employees plans. Group or team performance may also be reflected through

Each ICP includes a balanced scorecard of performance measures in four categories:

- Financial
- Customer
- Safety and Compliance
- Culture and Employee Engagement

further motivating employees to achieve them. This balanced scorecard encourages the them, conveying their importance, aligning employee efforts toward their achievement and The Plan is intended to drive the achievement of these objectives by clearly communicating

financial objectives, at the expense of others, such as customer service, reliability, safety or achievement of all types of objectives, rather than the achievement of a few objectives, such as compliance.

subjective assessments of performance in less quantifiable areas and for individual performance employees to see how the work they perform affects their annual incentive award. Objective and quantifiable performance measures are used when they are available but the Plan also includes Performance measures are selected, whenever practical, to provide a "line of sight" that enables assessments

establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company contract workers practices a substantial portion of every plan is tied to safety for both AEP employees and

Operating Performance Measures and Weights

each performance measure may range from 0% to 200% of target Specific performance measures vary by business unit and operating company. The score for

Refer to Appendix A

2017 Funding Measures

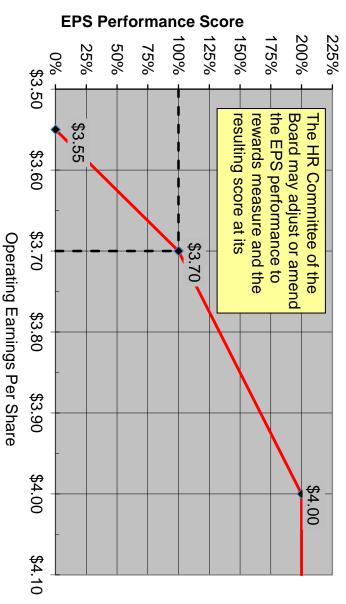
funding is contingent on AEP achieving operating earnings of at least \$3.55 per share for 2017 The maximum funding available is 200% of target funding. As in past years, the CEO and HR The 2017 funding measures were established by the HR Committee of the Board early in 2017. Committee of the Board have discretion to adjust annual incentive funding. All incentive plan

<u> Operating Earnings Per Share – 70%</u>

the extent to which the company can afford to pay annual incentive compensation while also serving the interests of its shareholders, customers and other stakeholders. It also: Share. This ensures that funding is commensurate with the Company's operating earnings and AEP is committed to generating sustainable value for all its stakeholders through its earnings and Therefore 70% of annual incentive funding is tied to AEP's Operating Earnings per

- Aligns employee interests with those of customers by strongly encouraging expense
- investment in AEP's business before employees are rewarded with annual incentive compensation; and Ensures that adequate earnings are generated for AEP's shareholders and continued
- deliver to the Company and all its stakeholders Further aligns the financial interests of all AEP employees with the results employees

2017 Performance to Rewards Measure



Safety and Compliance - 12% Weight

culture based on proactive measures and continuous improvement. needed to support and sustain world-class safety performance. This includes building a safety AEP is transforming our safety culture from "Good to Great" by building the systems and culture

an industry accepted measure that allows companies to focus on more serious events. potentially serious consequences. DART stand for Days Away, Restricted or job Transfer and is For 2017 DART rate improvement will be measured to focus our attention on incidents with

DART Rate Improvement for Employees and Contractors (7% weight)

- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- Target (100% payout) 10% Improvement vs. three-year average

0

Maximum (200% payout) – 20% Improvement vs. three-year average

<u>Zero Harm (3% weight)</u>

- Zero Employee Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities
- Zero Contractor Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities

enforcement actions with a fine > \$1,000 Environmental Stewardship (1% weight) - Defined as the number of resolved formal

- calendar year or the previous year Resolved means the fine is paid within the current calendar year for an event within that
- Maximum (200% payout) 0 resolved formal enforcement actions
- Target (100% payout) 2 resolved formal enforcement actions
- Threshold (0% payout) 4 or more resolved formal enforcement actions

NERC Compliance (1% weight) - The number of self-reported NERC violations as a percentage of the total number of violations

- Maximum (200% payout) 100% of NERC violations were self-reported
- Target (100% payout) 90% of NERC violations were self-reported
- Threshold (0% payout) 80% or less of NERC violations were self-reported

2017 Strategic Initiatives (18% weight)

focus includes several performance measures (shown in the table below) that reflect some of the many transformative initiatives the company is undertaking. which AEP needs to make progress in order to enable our future success. Each of these areas of Customer Experience, and Culture and Employee Engagement. These are the major areas in There are three areas of focus for AEP's 2017 strategic initiatives: Business Transformation,

18%		Total Strategic Initiative Weight
	1%	Diversity
	1%	Gallup Pulse Survey
4%		Culture & Employee Engagement
	2%	Mobile Alert Penetration
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
	2%	Quality of Service: SAIDI
6%		<u>Customer Experience</u>
	2%	AEP Renewables
	2%	AEP OnSite Partners
	4%	Transmission Business Expansion
8%		Business Transformation
ght	Weight	2017 Strategic Initiatives

Business Transformation (8% total weight)

Transmission Business Expansion (4% weight)

- Plant in Service (2% weight)
- Maximum $(200\% \text{ payout}) \$2.3B (\sim \text{ target plus } 10\%)$
- o Target (100% payout) \$2.1B
- o Threshold (0% payout) \$2.0B (~ target less 5%)

Capital Investment (2% weight)

o Maximum (200% payout) – \$3.23B (~ target plus 10%)

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- o Target (100% payout) \$2.94B
- o Threshold (0% payout) \$2.79B (~ target less 5%)

initiative of investing \$1B in renewables over 3 the next years. The following goals for AEP Onsite Partners and AEP Renewables support AEP's strategic

- commit capital to be spent AEP OnSite Partners (2% weight) - newly signed renewable contracts during 2017 that
- Threshold (0% payout) \$75M of investment commitments
- Target (100% payout) \$125M of investment commitments
- Maximum (200% payout) \$175M of investment commitments
- achieve COD during 2017 plus newly signed contracts during 2017 that commit capital to AEP Renewables Growth (2% weight) - Capital associated with existing projects that be spent
- Threshold (33.3% payout) \$100M of investment commitments
- Target (100% payout) \$300M of investment commitments
- Maximum (200% payout) \$400M of investment commitments

Customer Experience and Quality of Service (6% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) – (2% Weight)

over a 12 month time period excluding major events. Major event exclusions and targets vary by Operating Company or jurisdiction due to PUC preference and regional differences SAIDI represents the total number of minutes the average customer has experienced interruption

- historic volatility OpCo Thresholds (0% payout) – 80% of target or 75% of target for KY Power due to
- maintaining this average to the regional peer group average or, if the average has already been achieved, OpCo Targets (100% payout) - Regulatory targets where applicable or a 2 year glide path
- to historic volatility OpCo Maximums (200% payout) - 120% of target or 125% of target for KY Power due

company performance scores AEP performance will be determined based on a customer weighted average of the operating

Satisfaction Index (CSI) – (2% Weight) Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer

operating company. Operating Company ICP measures and targets are aligned to the four waves of the study conducted during the calendar year AEP's goal is to achieve top quartile regional peer group performance within 3 years for each

- CSI score less the target to maximum bandwidth OpCo Thresholds (0% payout) – Achieve the higher of 2016 performance or the target
- path to the projected 2019 top quarter CSI score OpCo Targets (100% payout) – Achieve the year 1 target CSI score on the 3 year glide
- AEP performance will be determined based on a customer weighted average of the Operating OpCo Maximums (200% payout) - Achieve projected top quartile CSI score

and AEP does not bill customers directly, which reduces interaction with customers Company performance scores. AEP Texas is excluded because Texas is a full choice retail state

Mobile Alert Penetration – (2% weight)

- Threshold (0% payout) Current customer penetration
- Target (100% payout) 25% customer penetration (double current customer penetration)
- Maximum (200% payout) 38% customer penetration

these customers who do not purchase services directly from AEP Texas This measure excludes AEP Texas due to difficulty getting email addresses and text numbers for

Culture & Employee Engagement (4% total weight)

employees will be invited to participate in the survey. engagement as demonstrated by Gallup Survey Results (Overall Company Grand Mean). The 2017 AEP Employee Culture Survey will be conducted as a census survey, meaning all Gallup Pulse Survey (2% weight) - Achieve a year over year improvement in our culture and

- 4.03 Threshold (.06 improvement) 0% of target payout
- 4.07 Target (.10 improvement) 100% of target payout
- 4.17 Maximum (.20 improvement) 200% of target payout

and minorities for all open positions and take steps to reduce attrition from these groups for all AEP positions. To achieve this goal AEP will need to improve hiring rates for women minorities to ultimately achieve parity between internal representation and external availability Diversity (2% weight) - AEP's diversity goal is to increase the representation of women and

- current representation rate plus placements at 80% of the hiring availability rate less attrition at AEP's current representation rate or b. AEP's current representation rate Threshold (0% payout) for each female and minority category is the higher of: a. AEP's
- attrition at AEP's current representation rate or b. AEP's current representation rate current representation rate plus placements at 100% of the hiring availability rate less Target (100% payout) for each female and minority category is the higher of a. AEP's
- less attrition at AEP's current representation rate or b. AEP's current representation rate AEP's current representation rate plus placements at 120% of the hiring availability rate Maximum (200% payout) for each female and minority category is the higher of a.

and Managers, which are double weighted. representation rates for all Equal Employment Opportunity (EEO) categories, except Officials The overall diversity measure is the employee weighted average of female and minority

Modifier

and operating company based on the group's performance relative to the performance of all other Scores that fully utilize but never exceed the funding available. business units and operating companies. This results in performance differentiated Overall The Modifier is a normalizing function that allocates the available funding to each business unit

The modifier is calculated as the Overall Score for the Funding Measures divided by the Average

Operating Performance Score (AOPS)¹ for all business units and operating companies as shown

$$\frac{Overall\ Funding\ Score}{AOPS} = Modifier$$

Maximum Score

target, then the Overall Score is capped at 200% of target. If the application of the Modifier results in an Overall Score² for the Plan that exceeds 200% of

Performance Adjustment

adequately included in the performance measures established at the beginning of the year. For completing an important project that was not anticipated at the time the ICP goals were example, a Performance Adjustment might be used to reward a group for successfully capture those aspects of a group's performance that are difficult to quantify or that were not appropriately reflect the group's performance for the year. Such adjustments may be used to the extent that the Plan Compensation Committee determines that the Overall Score does not established. A Performance Adjustment may be used to increase or decrease the Overall Score for the Plan to

Individual Performance Factor

opportunity (see the Target and Maximum Awards section below). In addition managers cannot have a lower limit of 0% and no upper limit. However, the approval of a member of the contribution to AEP, business unit, department and individual goals and other business factors, exceed their award pool. Executive Council is required for individual awards in excess of a participant's maximum award potentially including recent and pending employment changes. Individual performance factors based on an assessment of each employee's relative individual performance, the value of their plan as well as those in exempt positions in the old salary structure. These determinations are Management determines individual awards for all employees in positions in the new SP20 salary

bias in favor of positions at either higher or lower salary grade levels in the organization. well as the performance expectations for that position. Managers are also expected to avoid a performance and contribution relative to other employees in the same position or grade level as In determining individual performance factors, managers are expected to assess employee

Eligible Earnings

ICP Eligible Earnings include the following:

- 1. Regular Earnings Straight Rate
- Paid Vacation
- Paid Holidays

¹ AOPS is the average of the Operating Performance Scores for all incentive groups weighted by the aggregate target incentive award for all participants in each incentive group (see attached scorecard for an example).

² See Sample Scorecard for the definition and an example of the calculation of the Overall Score.

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- Paid Personal Days Off
- 4.3 Sick Pay (Non-occupational & Occupational)
- 6. Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- Inclement Weather Pay
- 10. Lump Sum Merit Increase
- Lump Sum General Increase
- Grievance Settlement for Wages
- 13. Overtime - Nonexempt and Exempt
- 14. Shift Premium
- Sunday Premium
- Military Pay
- Trip Pay (River)
- 18. Paid Union Business

award calculation purposes. Earnings not classified as one of the above types in AEP's payroll system are not considered for

the Plan Year: below, except as discussed below for employees in positions at or above SP20 salary plan grade Target and Maximum Award Opportunity

A participant's target award percent is based on the salary grade for his/her position as of the last day of the last pay period that will be paid during the Plan Year, as shown in the chart 12 or EXEM salary plan grade 30 at any point during the Plan Year who change targets during

New Gr	New Grade Structure	
Salary Plan	<u>Grade</u>	Target %*
	1	5%
	2	5%
	3	5%
	4	6%
	5	8%
	6	9%
	7	10%
	8	10%
SP20	9	15%
	10	20%
	11	25%
	12	30%
	13	35%
	14	40%
	15	45%
	16	50%
	17	55%

* As a percent of eligible earnings				Salary Plan	New Gra
earnings.	20 (CEO)	19	18	<u>Grade</u>	New Grade Structure
	125%	80%	60%	Target %*	

Old Grade Structures	uctures	
Salary Plan	Grade	Target %*
All nonexempt salary structures and wage schedules except SP20	All grades	5%
	1 - 6	5%
	7 - 12	7%
	13 - 20	10%
	21 - 24	15%
	25 - 26	17%
	27	20%
	28	22%
EXEM (Old Exempt Structure)	29	25%
	30 - 32	27%
	33	30%
	34-35	35%
	36	40%
	38	45%
	40	50%
* As a percent of eligible earnings.		

opportunity is their target or maximum award percentage multiplied by their eligible earnings. award percent or the Overall Score for the Plan plus 50% of the target score. This enables required for awards in excess of a participant's maximum award opportunity. reflect strong individual employee performance even if the Overall Score for the Plan is between managers to positively differentiate awards by up to 50% of an employee's target award to The approval of a member of AEP's Executive Council in the participant's chain of command is A participant's maximum individual award percent is the greater of two times his or her target 150% and the 200% of target maximum score. A participant's target and maximum award

at any point during the Plan Year whose target changes will be prorated on a monthly basis and during the Plan Year, including the earnings, target award percent, and Overall Score for each calculated as the total of the independently calculated award opportunities for each position held The award opportunity for employees in SP20 grade 12 or EXEM grade 30 and higher positions

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such position. This calculation will be performed as shown in the example below

```
Position 2:
                                       Position 1:
                                  Earnings * Target Award % * Overall Score = $ Pos 1
Earnings * Target Award % * Overall Score = $ Pos 2
```

Position 3: Earnings * Target Award % * Overall Score = \$ Pos 3

= Total Award Opportunity

Score for the position held as of the last day of the last full pay period of the Plan Year. plan grade 30 for the entire Plan Year will be calculated based on the target percent and Overall The target awards for employees in positions below SP20 salary plan grade 12 or EXEM salary

Award Calculation

Plan Year. The final score for each performance objective is rounded to three decimal places does not guarantee the payment of awards. An award pool will be calculated for each group based on the scores for each performance measure as soon as practical after the conclusion of the Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- funding measure. The Weighted Average Score is then calculated based on the weight assigned to each AEP's funding measures are compared to their performance targets to determine their performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055).
- plan. AOPS is then rounded to three decimal places (e.g., 125.7% or 1.257). decimal places) weighted by the sum of the incentive targets for all participants in each Performance Scores for all annual incentive plans (each of which is rounded to three The Average Operating Performance Score (AOPS) is the average of the Operating
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 = .839)

Board Policy on Recouping Incentive Compensation

operating company presidents and officer direct reports to the Company's Chief Executive Company or any of its subsidiaries at salary grade 15 or equivalent and higher, regulated Officer (collectively, the "Covered Employees"). This policy applies to all executive officers of the Company as well as all other employees of the

whether under this Plan, the Company's Long Term Incentive Plan or otherwise This policy relates to incentive compensation paid or payable to such Covered Employees.

circumstances of a particular case, that incentive compensation provided by the Company should be reimbursed to the Company if, in the Board's determination: The Board of Directors believes, subject to the exercise of its discretion based on the facts and

- subsequently materially restated or corrected, and the award was predicated upon the achievement of financial or other results that were Such incentive compensation was received by a Covered Employee where the payment or
- Incentive compensation would have been materially lower had the achievement been

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calculated on such restated or corrected financial or other results

on the Company to obtain reimbursement of such compensation. The Company also may retain of the particular case or if the applicable legal requirements impose more stringent requirements extent that, in the Board's view, such reimbursement is warranted by the facts and circumstances and to the extent that it otherwise would become payable. any deferred compensation credited to a Covered Employee, including earnings thereon, if, when Therefore, the Plan, hereby, requires Cover Employees to reimburse the Company, if and to the

the Company might have to pursue reimbursement or such other remedies against a Covered considerations, all of which are expressly retained by AEP. Employee in the course of employment by the Company or otherwise based on applicable legal This right to reimbursement is in addition to, and not in substitution for, any and all other rights

Plan Compensation Committee

of AEP's CEO, COO, CFO, General Counsel and Chief Administrative Officer with respect to interpretations of the Plan provisions are conclusive and binding on all Participants act by written or electronic consent of a majority of its members. The Committee's administer the Plan, as they deem appropriate. In lieu of an official meeting, the Committee may all other employees, in either case ("the Committee"). The CEO of American Electric Power executives in the HR Committee Review Group and a Plan Compensation Committee consisting Committee at any time for any reason. The Committee may delegate day-to-day authority to Company, Inc. may change the composition and number of members of the Plan Compensation The Plan is administered by the HR Committee of the Board of Directors with respect to

participants and adjust any or all award payouts. modify the eligibility criteria for the Plan, add or delete individual participants or groups of reflective of the underlying economics or performance of the business. The Committee may also business situations would produce an Overall Score or awards for a Plan Year that are not any reason, either with or without notice. The Committee may adopt, delete, modify or adjust performance objectives, metrics and weights at any time, including after the conclusion of a Plan The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under their purview. Executive Council members with management responsibility for a business unit or staff function

Plan Year

is in effect A "Plan Year" begins on January 1^{st} and ends on December 31^{st} of each year for which the Plan

Participation

All full-time and regular part-time AEP employees who are actively employed during the Plan Year will be "Participants" in the Plan for such Plan Year except:

- Employees participating in any other annual AEP incentive plan,
- 5 participation in the Plan or annual incentive compensation plans in general, Employees participating in any other plan or agreement that explicitly excludes their
- $\dot{\omega}$ all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- 4. Temporary employees and contract workers, and
- S Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

consequences, including but not limited to forfeiture of award eligibility in the current and future well as all applicable laws and regulations. Failure to do so may have many serious Plan Participants are expected to comply with all applicable company policies and directives as

Award Eligibility

award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of a Plan Year to be eligible to receive an

for the Plan Year as specified in the "Target and Maximum Award Opportunity" higher during the Plan Year. In which case, the participant will be eligible for a prorated award Plan, unless the participant was SP20 salary plan grade 12 or EXEM salary plan grade 30 or Plan, then such Participant will be ineligible to receive an award for such Plan Year from the If a Participant transfers during the Plan Year to a position that is ineligible to participate in the section above

earnings for the Plan Year. will be eligible to receive an award for the Plan Year to the extent that they have eligible If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant

disability plan will be eligible to receive an award for that Plan Year to the extent that they have eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible Employees who become inactive during the Plan Year due to participation in an AEP long-term

of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu Compensation Committee approves an award payment to such employee

Satisfaction of eligibility criteria does not guarantee the payment of any awards

Page 256 of 392

Termination Due to Death or Retirement

employment with AEP is terminated during the Plan Year due to their death or retirement and severance or layoff, after the Participant attains at least age 55 and five years of AEP service. employment for any reason other than for cause or as part of a voluntary or involuntary to the Participant's estate. For the purposes of the Plan, "retirement" is defined as termination of they were employed by AEP through at least the first 3 months of the Plan Year. In the event of Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their a Participant's death, any award to which they would otherwise be entitled will become payable

Termination Due to Voluntary and Involuntary Severance and Layoffs

sign and return, a Severance and Release of All Claims Agreement). In the event a severed during the Plan Year as part of a voluntary or involuntary severance program or a layoff as opportunities are ineligible for an award if they would have a separation from service with AEP the extent of their earnings for the period after they were rehired. employee is rehired during the Plan Year, such Participant will be eligible for an award only to fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in defined under a collective bargaining agreement or the Supplemental Handbook and they are not severances and layoffs, Participants with both discretionary and non-discretionary award Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

may consider in determining their award payment, if any. participants, their actual or pending voluntary resignation is a business factor that management voluntarily resign their employment remain eligible for an award. However, for discretionary Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

Award payment will be made within 2-1/2 months after the end of the year or as soon as ly, to make payments

EVP or Higher Name Date	The Plan is hereby approved by:	practical thereafter if it is impractical, either administratively or economical within this time period.
		omical

EVP Title

2017 Generation ICP Master Scorecard - Regulated & Shared

%\$	Net Book Value	Achieve asset performance targets	Goals	
7.5%	Pevelop & Deploy high-value technology*	Develop & Deploy new, high-value technologies	Grouped Strategic	
%S	*mətsy2 inəməgeneM neəl ot orinl - 2Mli	Live the Culture playbook & Links for Success		
%9	Regulatory Cost Recovery			
% 5 .7	EFORd	(revenue/cost)	Adapt & Achieve	
15.5%	EFOR A	Achieve asset performance targets		
7.5%	Procurement Savings			
%5 .2	Procurement Savings			
% G	SCPP (Strategic Capital Prioritization Process) Adherence	Use capital to benefit customers & grow returns	Sustomer Focus	
%9	Project Schedule Adherence			
%9	NERC Compliance	Identify and manage Risk	Stewardship	
%0l	Environmental Event Recordable Reduction*	Maintain & improve commitment to environmental stewardship	Integrity and	
% †	Good Catch Quality*			
% †	Core Visit Quality & Participation*			
% †	*msrgor9 noitoegram*	Live the Culture Playbook and Links for Success	Zero Harm	
% ₱	Top 5 Risks*			
% †	*noiterago tnamqinp3 bns ələidəV			
%0l	Generation DART Rate [Incl Employees & Contractors]*			
WEIGHT	ICP METRIC	Strategic Focus Areas	sənlsV	

Monthly

Monthly

Monthly

Monthly

Monthly

*eonnental Compliance

Generation Leadership team will subjectively assess Grouped Strategic Goals. The team performance may be reflected through discretionary adjustments in the allocation of funding from the annual Generation incentive pool*

7'2%

same or better condition than they came to work. No one gets hurt and everyone goes home in the

01

%09'66

8.8

0.8

M7.1\$

%5.4M

%08

9<

44 = 0% Reduction

%08

%08

all sites with High Risk hazards

Mitigation work process identified in 2016

Did not implement remaining High Risk

Attend and participate in Driving Summit

14.0

00.0

Mitigation Plan and Budgets not developed for Mitigation Plan and Budgets developed for all

ZEBOHSLW

Note: Refer to the metric definitions for further details * Denotes metrics that are shared between Regulated and Unregulated

30

%00.001

6'9

5.3

W1'9\$

M8.8

%00l

30 = 30% Reduction

%96

%96

for 25% of sites with High Risk hazards

requiring on-site physical work implemented

High Risk hazards and mitigation plans

Work practices implemented for all sites with

from another BU or one of each

Implement 2 new high risk processes or two

Implement 5 Recommendations

65.0

2,00

Subjective

Subjective

Subjective

50

%9L'66

۲,3

۲.3

W9⁻7\$

M0.8\$

%06

37 = 15% Reduction

%06

%06

sites with High Risk hazards

processes identified in 2016

Implemented remaining High Risk work

Develop Implementation Plans

Get Recommendation Approval

Develop Recommendations

75.0

۱,00

2017 TARGETS

ICP Metric Related KPIs Viscretionary Adjustments

Quarterly Reporting

Quarterly Reporting

Quarterly Reporting

Count of iLMS events

% +/- 1.0 Target

% +/- 1.0 Target

O&M \$ Target

Capital \$ Target

Juno

Notice of Violation Factor

% Reduction

%

Participation & Quality Scores

Average of

Milestone Completion

Milestone Completion

Milestone Completion

Rate

STINU

Report Only

Contractor DART

Employee Severity

Employee DART

Contractor Recordable

Employee Recordable

environmental stewardship

Maintain & improve commitment to

Report Only

corecard-Competitive Genera	C Jaisem Tol Holibianac / Lo	7
organia Compatition	2 rotoom as to reason Ski	7

						Varionary Discretionary Adjustments	
	Quarterly Reporting		Environmental Compliance	Maintain & improve commitment to environmental stewardship			
Subjective		Quarterly Reporting	%0'9	Develop & Deploy high-value technology	Develop & Deploy new, high-value technologies		
30	50	01	stnava SMJi to tnuoO		mətsy2 İnəməgeneM neəl ot orinl - 2Mli	Live the Culture playbook & Links for Success	
			Sgnings	%0.03	AGTIB3 ylqqu2 yg19A	Achieve asset performance targets	Customer Focus Adapt & Achieve
0	S	g<	JunoO	%9	** WERC Compliance*	Identify and manage Risk	
30%	%9l	%0	Meduction	%01	Environmental Event Recordable Reduction*	Maintain & improve commitment to environmental stewardship	Integrity and Stewardship
%96	%06	%08	%	% †	Good Catch Quality		
%96	%06	%08	Average of Participation & Quality Scores	% ⊅	Core Visit Quality & Participation		
Work practices implemented for all sites with High Risk hazards and mitigation plans requiring on-site physical work implemented for 25% of sites with High Risk hazards	Mitigation Plan and Budgets developed for all sites with High Risk hazards	Mitigation Plan and Budgets not developed for all sites with High Risk hazards	Milestone Completion	% †	Site Inspection Program	Live the Culture Playbook and Links for Success	Zero Harm
Implement 2 new high risk processes or two from another BU or one of each	Implemented remaining High Risk work processes identified in 2016	Did not implement remaining High Risk Mitigation work process identified in 2016	Milestone Completion	% ⊅	Top 5 Risks		
Implement 5 Recommendations	Develop Recommendations Get Recommendation Approval Develop Implementation Plans	Attend and participate in Driving Summit	noitelqmoD enoteeliM	% †	Vehicle and Equipment Operation		
65.0	75.0	14.0	Rate	%01	Generation DART Rate (Incl Employees & Contractors)		
2.00	2017 TARGETS 00.1	00.0	STINU	WEIGHT	ICP METRIC	Strategic Focus Areas	SənlaV
	STACETS					Master Scorecard-Competitive Generation	

Note: Refer to the metric definitions for further details * Denotes metrics that are shared between Regulated and Unregulated



same or better condition than they came to work. No one gets hurt and everyone goes home in the

Employee Severity
Contractor Recordable
Contractor DART Monthly Monthly Monthly Employee DART Employee Recordable Monthly ICP Metric Related KPIs

Unit: Rate

KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 201 Measure Description:

Loss Cases). This measure will track the rate of DART Incidents for employees (does not include Hearing

Metric Owner: Generation Business Services

Metric Applies to: Regulated, Shared, Competitive

DARI - Days, Away, Restricted, or Transfer

company. then dividing that number by the number of employee & contractor labor hours at the transferring to a different job within the company, and multiplying that number by 200,000, (includes fatalities), one or more restricted days or that resulted in an employee or contractor DART is calculated by adding up the number of incidents that had one or more lost days,

contractor performance will be combined. The DART rate is a single employee and contractor Dart rate improvement. Employee and

Formula: DART Rate = (Total Mumber of DART incidents x 200,000) + Total Hours Worked.



cousedneuces. events that are causing the most serious harm and have life-altering AEP is using DART rate to place additional emphasis and focus on those Behavior Metric is intended to drive & why it is important to Generation.

Unit: Milestone Completion Metric Owner: Corporate Safety & Health **Metric Applies to:** Regulated, Shared, Competitive 0 - Attend & Participate in Driving Summit Develop Implementation Plans Get Recommendation Approval &

Measure Description:

recommendations from the 2017 Driving Summit. Complete Driving Summit Q2 2017. Business Units to implement agreed upon

Contractor Representatives. Committees along with several members of the Telematics Strike Team and several Target audience will include 2-3 Generation representatives from the Grand Central Safety

the Facilitators. Approximately 15 - 30 individuals are expected to attend the Driving Summit in addition to

System. Attendance at the 2017 Driving Summit will be tracked in the KEY Learning Management

This ICP is a shared measurement across business units.

Behavior Metric is intended to drive & why it is important to Generation.

together with other business units to obtain better results. implement plans that will improve driving safety across all of AEP, working related fatalities. The intent is to focus on driving safety and develop and The safety of our personnel is top priority. In 2016, AEP suffered two vehicle



Unit: Milestone Completion Metric Owner: Generation Representative Metric Applies to: Regulated, Shared, Competitive

processes identified in 2016. 1 - Implemented remaining High Risk work two from another BU or one of each. ■異型Implement 2 new high risk processes or

Mitigation work process identified in 2016. 0 - Did not implement remaining High Risk

Measure Description:

high risk activity/s and complete the remaining high risks activity identified in 2016. Teams consisting of Generation and Safety and Health representatives will identify additional

brocedures to address gaps/risks for identified high risks. Implemented = Identification of gaps in procedure, develop processes and standardize work

wəN		DBT
wəN		Barge Safety
2016 Remaining		Confined Space Entry
	Done	Poppet Valves
	Done	Air Break Switch Operation
	Done	Natural Gas Piping Prevention Maintenance
	Done	Racking Circuit Breakers / Opening / Closing Breakers Arc Flash Switch
2017 Status	sutats atos	γtivity



Behavior Metric is intended to drive & why it is important to Generation.

frequency to further reduce safety events associated with such activities. controls. Additionally, this metric places emphasis on severity of risks over through standard application and use of risk matrices and hazard The intent of this metric is to improve AEP's risk management system

BONNDIESS ENEKGL

KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 2017

Metric Applies to: Regulated, Shared,

Unit: Milestone Completion Metric Owner: Generation Representative Competitive

on-site physical work implemented for 25% of High Risk hazards and mitigation plans requiring हुँहैं Work practices implemented for all sites with

1 - Mitigation Plan and Budgets developed for all sites with High Risk hazards

for all sites with High Risk hazards 0 - Mitigation Plan and Budgets not developed sites with High Risk hazards

Measure Description:

site physical work to implement. implementation of work practices and mitigation plans for all high risk hazards that require onneeds to address high risk hazards. Additionally, in 2017 Generation will work towards 2017, the effort will continue with focus on development of mitigation plans and budgetary inspections of AEP generating plants to identify high risk hazards and prioritize their findings. In Generation began. A team of Generation and Corporate Safety personnel performed In 2016 a multi-year effort to evaluate, prioritize, and mitigate high risk hazards across



BONNDIESS ENERGY.

The goal is to identify and implement processes and physical change Behavior Metric is intended to drive & why it is important to Generation.

required and ensure they are incorporated into facility budgets. environments safer. Additionally, to understand the budgetary needs needed to mitigate high risk hazards across Generation to make work

Unit: % Average of Participation and Quality Score Learning and Development

CORE - Coaching through Observation, Recognition, and Engagement Measure Description:

the work. This metric measures both participation and quality of observed visits. leaders to improve engagement and provide coaching and recognition for those performing Core visit training was rolled out in 2016 to introduce a standard methodology across AEP for

on Generation's AEPNow Intranet page for Performance, under Core Evaluation Submittals. Form and entered into the applicable (<u>competitive</u> or <u>regulated</u>) database, which is Located Quality - Each observed visit completed is required to be scored on a CORE Visit Evaluation

next page.) completed training will be assigned a number of required observed visits to complete. (see Participation - Dependent upon when the leader was trained, each leader that has

Behavior Metric is intended to drive & why it is important to Generation.

culture. leader environment that improves every aspect of our safety, work, and coaching and recognition. Engagement facilitates a positive employee Core visits drive engagement and a structured approach to providing



Participation Requirements:

,	2017 Q4
L	VO LIUC
l	2017 Q3
7	2017 Q2
3	10 7102
C	10 2100
7	2016
Observed Visits Required	bəbnəttA gninist

Formula: Average: ((Quality % = Quality score Received Total / Quality Score Available Total)+ (Participation % = Participation score Received Total / Participation Score Available Total)+

* Participation is based on each participant and no extra credit is available. (i.e. If John is required to complete 3 visits and does 4 his participation score is 50%.) complete 2 and has completed 1 his participation score is 50%.)

Measure Description:

Generation has been reporting Good Catches in the SHEMS system for several years. A Good Catch is "recognizing, correcting, and reporting a situation or condition that appears to have the potential to cause harm or damage". <u>Link to Good Catch Video</u>.

The Quality metric is assessed by Corporate Safety and Health who randomly select 10% of good catches submitted on a monthly basis by Generation and scoring them on the following quality components. (See page 2 for quality component definitions)

- Proper Classification of Event
- Understandable Description / Information
- event Sharing
- Corrective/Preventative Action
- Closeout of Report

Formula: % = Sum of Points Received from Assessment Score\ Sum of Total Points Available



Behavior Metric is intended to drive & why it is important to Generation. Identification and follow up on good catches is an important part of our Zero Harm journey. It is a true leading indicator and is used to prevent harm and share across all of AEP.

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Generation ICP Metric Definition Good Catch Quality Page 2 of 2

85 to 99 us lity Component Definitions
where The Component Definitions

1. **Proper Classification of Event** - The event is properly classified. This quality component consists of: appropriate sub-classification as Good Catch/Hazard Recognition; work activity; and S&H event type. An injury, illness, vehicle accident or equipment damage event should not be classified as a Good Catch. 2. **Understandable Description/Information** - Describe the event so that others can easily understand what happened. Fields evaluated include employee & supervisor description; immediate actions taken; and S&H professional comments.

3. **Event Sharing** - Local management should determine other locations that should know about the Good Catch (OPCO, entire BU, all AEP, etc.) and document in supervisor comment field. Below are examples for sharing: Local area only- event determined to be area specific only. Example: employee saw deer on side of road while driving into work

saw deer on side of road while driving into work.

A corrective action could be as simple as a notice about deer and good driving practices covered in the morning briefing. Location specific- event determined to be location specific only. Example: contract work to fix roads leading to/from the location has caused narrowed the roadway. This is corrected by general announcement throughout the affected location and the placement of warning devices.

Business Unit specific- event determined to potentially affect the entire BU or multiple business units.

Example: a specific tool utilized for maintenance activities in generation is determined to have a flaw that processed agreements and appropriate to be shaded as the process and at a process and a flaw that process and a specific tool utilized for maintenance activities in generation is determined to have a flaw that process are processed as the process and a flaw that process are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as the process and a flaw that are processed as a flaw that are processed as the process and a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a flaw that are processed as a

needs to be shared across all of generation.

Company wide- events determined to potentially affect the entire organization and coordinated through

the VP- Satety & Health.

4. Corrective/Preventative Action – Successfully addressing the Good Catch results in the event's closure. This means when an event is reported, it is evaluated and action taken for correction and/or prevention. If the situation was only guarded at the time of discovery and Corrective/Preventative Action (CAPA) has to be scheduled for any reason, this shall be documented in the CAPA section of SHEMS. When in the CAPA is and should be documented in the employee and/or supervisor description. If an event analysis is required, the location management shall assure all information is completed in accordance with the S&H Event Analysis Policy and documented in SHEMS.

5. Closeout of Report - S&H Professional shall close the event report within 14 days of completion of all

CAPA and/or event analysis.

0 - 0% reduction 15% reduction Fargets 30% reduction

Metric Owner: Fossil/Hydro Generation/Environmental Metric Applies to: Regulated, Shared, Competitive

Unit: % Reduction from Baseline Services

permits exceptions. The Wastewater Exceptions (NDPES) measure is the number of reportable operating water The Oil and Chemical Spills measure is the number of reportable spills. time with excess opacity, including startup, shutdown and out of service time. The Opacity Exceedance measure is the number of stacks with greater than 2% calendar Measure Description:

plan year. NOVs that meet this definition will count twice toward the metric. programmatic deficiency that occurred beginning up to 24 months prior to the start of the Operations facilities. Environmental MOVs will be counted that are the result of an action or resolved with a fine >\$1000 levied against Generation and Regulated Commercial The Notices of Violation measure is the number of formal environmental enforcement actions

for unit retirements and divestments. NPDES permit exceptions (EER) and formal enforcement actions (NOV) for 2014 - 16 adjusted Baseline – average of # of stacks exceeding opacity target (Opac), reportable spills and

Behavior Metric is intended to drive & why it is important to Generation

MADISTAN

and proactive measures to take actions to prevent them. events should drive efforts to identify the underlying causes of all events has not improved in recent years. Focusing this metric on total reportable of incidents reported to agencies. The total number of reportable events Generation's environmental reputation is driven in part by the total number

:snoisula<u>x</u>Ž

NOVs that will be excluded: minor environmental impact resulting in fines of less than \$1,000; NOV enforcement actions that result from activities outside of the Generation organization; NOVs associated with non-AEP Operated facility; NOVs associated with the mining process (non-environmental)

Formula: Opacity Formula =
$$\begin{bmatrix} \sum_{i=1}^{N} TotalExceedanceTime(Min_or_Hours) \\ \frac{1}{N} TotalCalendarTime(Min_or_Hours) \\ \frac{1}{N} TotalCalendarTime(Min_or_Hours) \end{bmatrix} = sum (Min_or_Hours)$$

Where, Total Exceedance Time = Hours or Minutes with Opacity Greater than the Allowed Limit.

Total Calendar Time = Hours or Minutes within each reporting period.

Formula for Metric: Total =
$$N_{\rm Opac}$$
 + $N_{\rm EER}$ + $2*N_{\rm NOV}$ Total $_{\rm Baseline}$ = Average (Total $_{\rm 2014}$, Total $_{\rm 2015}$, Total $_{\rm LER}$)

Total Baseline =
$$44$$
 [0+(46-1)+2*2]2015 + [0+(42-2)+2*4]2016 = 35 + 49 + 48 = 132 [0+(33-0)+2*1]2014 + [0+(46-1)+2*2]2015

This metric will include the total count of Opacity, Spills, NPDES and NOV events as described above

0 - >5 NOV Factor 5 NOV Factor 0 NOV Factor

Unit: Notice of Violation Factor Metric Owner: Engineering Services Metric Applies to: Regulated, Shared

Bulk Electric System Harm and Risk factors. compliance programs. The RAC Determination grades the severity of the violation based on Ranking (RAC Determination) for the Generation and Regulated Commercial Operations Regional Entity Auditors (External Discovery) multiplied by the Risk Assessment Committee **Notice of Violation (NOV) Factor** is the sum of NERC Potential Violations (PV) identified by Measure Description:

assigned a Risk/Harm Determination that aligns to the RAC Ranking Factor. falling within the plan year. Each PV is reviewed by the AEP Risk Assessment Committee, and Causing BU as Generation or Regulated Commercial Operations, and a Discovery Date PV's that will be counted are documented Incidents in ARCS as External Discovery with the

reported by AEP (Internal Discovery). associated with non-AEP Operated facilities; and PVs that have been self-identified and self-Exceptions: PVs that result from activities outside of the Generation organization; PVs

Variances from the definition or listed exceptions will require Generation EVP approval.



MOV Factor = SUM [(PV) x (RAC Factor)]Formula:

or NERC violations. Raised issue awareness and self-reporting behavior that will mitigate risks Behavior Metric is intended to drive & why it is important to Generation

BONNDIESS ENERGY

RAC Ranking Factor

LL	Extreme	ЧріН
OL	Extreme	Moderate
6	Substantial	ЧgіН
8	Extreme	ГОМ
L	Substantial	Moderate
9	Intermediate	ЧgіН
9	Substantial	ГОМ
7	Intermediate	Moderate
3	Intermediate	ГОМ
7	Minor	ЧgіН
L	Minor	Moderate
0	Minor	ГОМ
NAC Factor	MAAH	BIZK

External Discovery Causing BU: Commercial Operations (REG)	<u>lncident 5</u>
External Discovery Causing BU: IT RAC Determination: low/intermediate	Incident 4
Internal Discovery Causing BU: Generation RAC Determination: low/minor	<u>E tnəbiənl</u>
External Discovery Causing BU: Commercial Operations (REG) RAC Determination: high/minor	<u>S fuebionl</u>
External Discovery Causing BU: Generation RAC Determination: low/minor	<u>Incident 1</u>

$$NOV = (1x0) + (1x2) + (0x0) + (0x3) + (1x1)$$

RAC Determination: moderate/minor

the NOV Factor formula (0). Discovered Internally and Self-Reported (Incident 3) are not counted in PV's caused outside of the Generation organization (Incident 4) or

Metric Owner: Project, Controls, & Construction Metric Applies to: Regulated, Shared, Competitive sənotsəlim bəssim 4 - 00.0

1900 - 2 missed milestones

Juno : Jinu

Generation Business Planning and Performance group. projects to be included in this measure is kept with the 2017 ICP documentation in the milestones completed versus a defined milestone schedule. The hard-copy signed list of Measure Description: The Project Schedule Adherence metric will measure the number of

Engineering Services). Environmental, and Major Plant projects managed by Projects, Controls, & Construction and The milestone list includes selected projects for Regulated and GenCo. Facilities (Engineering,

There are a total of 50 milestones. Controls, & Construction for all projects included in this measure. milestones will be defined by the Vice Presidents of Engineering Services and Projects, This measure will track the number of milestones that are completed on time. Key project

submitted to the EVP - Generation for review and approval. * Variance and waiver requests, for events outside of the organizations' control, may be

Formula: # of Key Project Milestones missed according to schedule

compliance date or an outage date to return a plant to service. needs of our customers, whether its meeting an environmental the organization to implement projects in a timely manner that meets the adherence metric for Generation capital projects focuses and engages Our success relies on the success of our customers. The schedule Behavior Metric is intended to drive & why it is important to Generation.

BONNDIESS ENERGY ...

Metric Applies to: Regulated, Shared, Competitive **Metric Owner**: Generation Business Units

% :JinU

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%001 - 7

īீargets:

Measure Description:% Conforming Improvement Requisitions (IR's) The Annual SCPB Meetings will provide Number of Conforming (C1) and Non-conforming (NC) counts. NC and Emergent conforming (EC) will then be impacted by emergent project meetings held the remainder of the year. The NC and EC classification will be assigned on a per project basis by the SCPB Board following the Emergent meeting.

*** If Generation's capital spend is significantly increased or decreased due to corporate initiatives and the number of projects are adversely impacted, those projects will be excluded from the calculation.

Behavior Metric is intended to drive & why it is important to Generation.

Utilize the annual regulated OpCo SCPP board meetings to plan and budget a 3-year capital plan utilizing all known system/equipment liability assessments to continue to increase confidence and predictability in the capital plan.



Formula: % Conforming Improvement Requisitions (IR's) The Annual SCPB Meetings will provide Number of Conforming (C1) and Non-conforming (NC) counts. NC and Emergent conforming (EC) will then be impacted by emergent project meetings held the remainder of the year. The NC and EC classification will be assigned on a per project basis by the SCPB Board after the emergent meeting is held.

Process Adherence - % Conforming IR projects: % = $(C^1+EC) \setminus (NC+C^1+EC)_*(100)$ %

- NC Number of Non-Conforming (NC) IR projects
- EC Number of Emergent Conforming (EC) IR projects the SCPB Board classifies as conforming. Projects that are conforming to the SCPB process but are emergent due to equipment failures, environmental rule changes, or other causes outside of Generation's control)
- C1 Number of Conforming (C) IR projects 1st time (Annual SCPB Meetings)

Reference - QMSU-OI-710.01.01 Strategic Capital Prioritization Process

Metric Applies to: Regulated& Shared Metric Owner: Procurement & GBS $\,$

Metric Appres M 0.8 M 4.6 M 4.6 M Capital 8.0 M Metric Owner:

Metric Owner: \$ Targets

Unit: \$ Targets

Measure Description:

This metric will be evaluated on the effectiveness of implementing and utilizing the following key procurement initiatives; as well as the final cost savings associated with these initiatives.

- GE Steam and Gas Turbine purchases
- Non-Destructive Engineering Sourcing Event
- Painting and Coating Sourcing Event
- Safety Services Sourcing Event
- Motor, Pump, Valve, and Gearbox Repair Sourcing Events
- ARA Blankets Increase competitiveness

Original savings targets were established in 2015 for the period 2015-2023, based on projected spend for materials, supplies, and outside services for each of these years. These targets are adjusted yearly based on the current years projected spend for materials, supplies, and outside services. The adjusted target is the 1.0 ICP target. The 2.0 ICP target is the 1.0 target.

Formula: Sum of \$ Savings as tracked by Generation Procurement



Behavior Metric is intended to drive & why it is important to Generation. Leverage the buying power of AEP over all Business Units and Operating Companies by utilizing blanket purchase agreements. This will increase competition among AEP's vendors which will yield cost savings to Generation, as well as AEP.

Metric Applies to: Regulated & Shared

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017

forced outages.

creative solutions.

- EFOR, is an AEP defined metric designed to represent a measure of the value lost due to Measure Description:
- Meither EFOR nor EFOR, are impacted by planned and maintenance outages. representing the percentage of time a unit is in a Forced Outage state. EFOR (Equivalent Forced Outage Rate) is a NERC defined performance metric
- calendar years to determine fleet ICP result with the following exception: Individual units will be weighted based on generation YTD 2017 plus preceding two
- Variances from the definition or listed exceptions will require Generation EVP approval. Wilkes 2 & 3 will be excluded until return from known Forced/Planned Outage
- Formula: EFOR_v = 1-Actual Available Revenue Rate/Base Available Revenue Rate

Behavior Metric is intended to drive & why it is important to Generation:

- Customers' success relies on our ability to maintain plant availability of the plants. Take advantage of every opportunity to safely ensure the reliability
- challenges that the plants face and individually being part of Meeting EFOR targets requires us to pursue greatness by owning the during periods of peak power prices.



Generation ICP Metric Definition EFORv - Page 2 of 2

Base

Available Revenue Rate

Total Hours in Period

Less

Planned Outages

Less

Maintenance Outages

Multiplied times

LMP_{Hour/Unit}

Actual

Available Revenue Rate

Total Hours in Period

Less

Planned Outages

Less

Maintenance Outages

Less

Forced Outages

Multiplied times

LMP_{Hour/Unit}

Metric Applies to: Regulated & Shared

EFORd (Equivalent Forced Outage Rate Demand) is a NERC defined performance metric outages in relationship to AEP/RIO capacity planning. Measure Description: Metric is intended to recognize the value of managing unit level forced

- utilizing Power GADS data. AEP will utilize NERC methodology for all RTO's (PJM, SPP, and ERCOT) to calculate EFORd representing the percentage of time a unit is forced out but in demand by the RTO.
- Individual units will be weighted using a NERC methodology (capacity based) to Planned outage and maintenance outages are not factored in the EFORd metric.
- Variances from the definition or listed exceptions will require Generation EVP approval. Wilkes 2 & 3 will be excluded until return from known Forced/Planned Outage determine fleet ICP result with the following exceptions:

Formula: EFORd = $((FOHd+EFDHd)/(SH+FOHd))^*100\%$ - see page 2 for more detail.

Behavior Metric is intended to drive & why it is important to Generation:

- of the plants. Take advantage of every opportunity to safely ensure the reliability
- when in demand. Customers' success relies on our ability to maintain plant availability
- creative solutions. challenges that the plants face and individually being part of Meeting EFOR targets requires us to pursue greatness by owning the



Unit: % of YTD

Measure Description: The Cost Recovery metric will measure the total actual fuel related costs (as defined below) approved for recovery in all Public Service Commission (PSC) ruling(s) received during the year for the AEP Operating Companies as compared to the total amount of such costs originally sought for recovery in the applicable case(s).

Cost components measured in Fuel Cost Recovery metric include those subject to a Fuel Adjustment Clause (FAC). These costs include direct coal, natural gas, and fuel oil supply and lignite mining costs incurred to support the AEP Operating Companies' fossil fuel generation requirements. Long-Term purchased power (LTPP), transportation and related services costs, such as direct freight charges, affiliate barge transportation costs, the cost of reagents, coal terminal/trans loading costs, railcar maintenance costs, and fuel handling are also subject to the Fuel Cost Recovery metric; to the extent these items are included in the FAC in the various jurisdictions.

Any disallowances for items, which have not been deemed imprudent by the respective PSC, will not be included as a disallowance for purposes of this metric. Any disallowance incurred and deemed imprudent by PSC Order will be recognized in the year that the order was received, unless challenged by the Company or Intervener through the PSC and/or the courts. When challenged, the disallowance will be recorded in the year courts. When challenged, the disallowance will be recorded in the year courts. When challenged, the disallowance will be recorded in the year challenges have been exhausted.



Reguiatory кесоvегу - Page 2 or 2
Афу disallowance incurred for a specific multi-year transaction/activity will only be recognized in the applicable single year. Any future disallowance for this same activity will not be recognized by this metric.

Variances from the definition or listed exceptions should be routed through the SVP, Commercial Operations to the Manager of Planning & Performance for final review and approval by the Generation EVP.

Formula: Approved Fuel and LTPP \$ (as defined) YTD/Actual Fuel and LTPP \$ (as defined) Requested for Recovery = % Cost Recovered.

In the event there are multiple Cost Recovery Orders from the various state and federal agencies having jurisdiction over the AEP Operating Companies, the metric will aggregate the jurisdictional costs for all cases in which a Final Order is received during the current year.

Behavior Metric is intended to drive & why it is important to Generation:

- •Prudency and Commission approval of FAC items demonstrates our focus on the customer and their success
- •Successful FAC outcomes build trust with our Commission and supports our efforts to do the right thing every time
- •The FAC process is a highly coordinated effort between various teams that requires the team to ask for help, give help and value each other's help.

0 – 10 iLMS Events completed 1 - 20 iLMS Events completed 2 & 30 iLMS Events completed

Unit: # of iLMS Events Completed Metric Owner: Generation Business Units Metric Applies to: Regulated, Shared, Competitive

Lean Management System (LMS) as the framework for the sustainment strategy. Measure Description: Continue the continuous improvement cultural transformation using the

The iLMS event, at minimum, will result in

- implementation of basic Leader Standard Work One or more improvements to either Standard Work or Visual Management and the
- Creation of Standard Work or Visual Management and the implementation of basic
- A charter or event overview Leader Standard Work
- A list of participants
- A initial list of action items developed at the event

Behavior Metric is intended to drive & why it is important to Generation.

returning. solve the event charter's objective and prevent the problem from are business centered workshops designed to utilize elements of the LMS to coach, support, and teach continuous improvement. The iLMS workshops visual workplace that incorporates leader standard work and behaviors to accountability systems that align with corporate strategy and provide Utilizing the LMS system and tools will foster employee engagement, build Continuous improvement is critical to generation's cultural transformation.



Metric Applies to: Regulated, Shared, Competitive

Grouped Strategic Goal Generation ICP Metric Definition

Metric Owner: Generation Business Units

Targets = Subjective

Measure Description:

improved customer experience.

Developing & Deploying New High Value Technologies (Applications, Renewables, etc...) Each organization will report out quarterly on areas they are involved in related to

Unit: Quarterly Reporting

Innovation Blitz's - New Technology Development & Technology Support services Services - MAW Customer Related solutions/contacts made - All BUs Columbus Collaboratory/Lessons Learned Sharing - Performance Improvement Examples / BU Lead

Note: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation.

communication, foster idea generation, and overall drive towards an

The purpose is to encourage engagement, ownership, and

Risk Management - Operational Risk Management



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Farggets = Subjective

Metric Owner: Generation Business Units Metric Applies to: Regulated, Shared, Competitive

Unit: Quarterly Reporting

Measure Description:

alignment between the plant's MBV and its retirement date. initiative will use the NBV charts to help optimize capital spend while maintaining an relationship between Capital Investment and NBV over a plant's depreciable life. This Net Book Value (NBV) "Coal Plant Mortgage" charts have been developed to depict the

Significant Milestones

- Complete true-up of NBV and alignment with approved 10 year budget.
- (RBTO) and operating levers. Complete Amos pilot by the NBV team which focuses on Risk Balance Technical Options
- Share and implement recommendations/best practices from Amos Pilot.
- Incorporate NBV charts into the Strategic Capital Prioritization Process (SCPP).
- Complete NBV updates after budget input for alignment with IRC meetings.

NOTE: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation.

capital in a timely manner so it can be effectively utilized within AEP. affiliated with plant liabilities and cost recovery, and redeploy unused retirement date. This will enable the plants to effectively mitigate the risk while maintaining an alignment between the plants NBV and its To ensure capital investments are prudent, cost effective, and optimized



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test and set in the string of

Metric Applies to: Regulated, Shared, Competitive Metric Owner: Fossil/Hydro Generation/Environmental Services Unit: Quarterly Reporting

Measure Description: In addition to changing the focus of the quantitative metric to total

reportable events, proactive measures to continue to increase awareness of environmental risks at the operating facilities are needed to better identify operational and equipment risks and bring about improvement in environmental performance.

:səuotsəliM

- Complete implementation of the CCR and Mercury VSA event recommendations
- Begin implementation of the recommendations from the iLMS Environmental Deep Dive:

 Develop a "Good Catch" environmental program modeled on the safety good
- catch program and an implementation plan for 2018 roll-out Expand the scope and application of the Environmental Event Reporting system to capture activity beyond the ICP metric events to increase awareness of events and corrective actions across Generation.

Note: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation



Generation environmental performance as measured by the quantitative performance metric has declined over the past two years. A more proactive approach to identifying environmental risks is needed, including improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation's environmental performance is important for Generation fo

BONNDIESS ENERGY

2017 Generation ICP Master Scorecard - Regulated & Shared

					Monthly	Employee Recordable	
						ed KPIs	ICP Metric Relat
		annual Generation incentive pool*	onary adjustments in the allocation of funding from the a	ed through discretio	bed Strategic Goals. The team performance may be reflecte	Generation Leadership team will subjectively assess Group	Viscretionary Adjustments
	Subjective		Quarterly Reporting	7:2%	Environmental Compliance*	Maintain & improve commitment to environmental stewardship	
	Subjective		Quarterly Reporting	%9	Net Book Value	Achieve asset performance targets	Slsoð
	Subjective		Quarterly Reporting	7:2%	Pevelop & Deploy high-value technology*	Develop & Deploy new, high-value technologies	Grouped Strategic
	50	Ol	stneve SMJi to tnuoO	%9	*mətsy2 İnəməgeneM neəl ot ortnl - 2Mli	Live the Culture playbook & Links for Success	
	%9Z ⁻ 66	%09'66	%	%9	Regulatory Cost Recovery		
	ε.Τ	8.8	1-√+ 1.0 Target	% 5 .7	EFORd	(revenue/cost)	
	۲.9	0.8	1-0.1 -\+ %	15.5%	EFOR.	Achieve asset performance targets	Adapt & Achieve
	W9.4\$	Mt.1\$	O&M \$ Target	7.5%	Procurement Savings		
	M0.8\$	M4.2\$	Capital \$ Target	7.5%	Procurement Savings		
	%06	%08	%	%\$	SCPP (Strategic Capital Prioritization Process) Adherence	Use capital to benefit customers & grow returns	Customer Focus
	7	b	JunoO	%9	Project Schedule Adherence		
	S	9<	Notice of Violation Factor	%\$	NERC Compliance	Identify and manage Risk	Stewardship
	37 = 15% Reduction	noitoubeA %0 = 44	м Reduction	%0l	Environmental Event Recordable Reduction*	Maintain & improve commitment to environmental stewardship	Integrity and
	%06	%08	%	% †	Good Catch Quality*		
	%06	%08	Average of Participation & Quality Scores	% ⊅	Core Visit Quality & Participation*		
V L	Mitigation Plan and Budgets developed for all sites with High Risk hazards	Mitigation Plan and Budgets not developed for all sites with High Risk hazards	Milestone Completion	% †	*margor9 noitoaqenl ati2	Live the Culture Playbook and Links for Success	Zero Harm
 	Implemented remaining High Risk work processes identified in 2016	Did not implement remaining High Risk Mitigation work process identified in 2016	Milestone Completion	% ⊅	Top 5 Risks*		
	Develop Recommendations Get Recommendation Approval Develop Implementation Plans	Attend and participate in Driving Summit	noitalqmoD anotealiM	% †	*noiterago tnamqiup3 bne albidaV		
	78.0	14.0	Rate	%0l	Generation DART Rate (Incl Employees & Contractors)*		
	STARGETS 00.1	00'0	STINU	WEIGHT	ICP METRIC	Strategic Focus Areas	values

Note: Refer to the metric definitions for further details * Denotes metrics that are shared between Regulated and Unregulated

30

400.001

6.5

5.3

W1'9\$

M8.8\$

%00l

30 = 30% Reduction

%96

%96

for 25% of sites with High Risk hazards

requiring on-site physical work implemented

High Risk hazards and mitigation plans

Work practices implemented for all sites with

from another BU or one of each

Implement 2 new high risk processes or two

Implement 5 Recommendations

66.0

2,00

same or better condition than they came to work. No one gets hurt and everyone goes home in the ZEBOHSLW

Contractor DART Monthly Monthly Contractor Recordable Employee Severity Monthly Monthly Employee DART Employee Recordable Monthly

Report Only

Generation ICP Master Scorecard-Competitive General	
CEUGLSIIOU ICL MISSIEL SCOLECSLO-COMDEIIIME PEUGLSI	/ I.N

Generation Leadership team will subjectively assess Grouped Strategic Goals. The team performance may be reflected through discretionary adjustments in the allocation of funding from the annual Generation of funding from t						Viscretionary Sdjustments	
	Subjective		Quarterly Reporting		Environmental Compliance	Maintain & improve commitment to environmental stewardship	
	Subjective		Quarterly Reporting	%0'\$	Develop & Deploy high-value technology	Develop & Deploy new, high-value technologies	
30	50	01	stneve SMJi to tnuoO		iLMS - Intro to Lean Management System	Live the Culture playbook & Links for Success	
			sgninns∃	%0'09	AGTI83 ylqqu2 ygaən3 93A	Achieve asset performance targets	Customer Focus Adapt & Achieve
0	G	<u>G</u> <	JunoO	%9	**************************************	Identify and manage Risk	
30%	%Gl	%0	Meduction	%0l	Environmental Event Recordable Reduction*	Maintain & improve commitment to environmental stewardship	Integrity and Stewardship
%96	%06	%08	%	% 7	Good Catch Quality		
%96	%06	%08	Average of Participation & Quality Scores	% ⊅	Core Visit Quality & Participation		
Work practices implemented for all sites with High Risk hazards and mitigation plans requiring on-site physical work implemented for 25% of sites with High Risk hazards		Mitigation Plan and Budgets not developed for all sites with High Risk hazards	Milestone Completion	% ⊅	margord noitoagram	Live the Culture Playbook and Links for Success	Zero Harm
Implement 2 new high risk processes or two from another BU or one of each	Implemented remaining High Risk work processes identified in 2016	Did not implement remaining High Risk Mitigation work process identified in 2016	Milestone Completion	% †	Top 5 Risks		
Implement 5 Recommendations	Develop Recommendations Get Recommendation Approval Develop Implementation Plans	Attend and participate in Driving Summit	Milestone Completion	% ⊅	Vehicle and Equipment Operation		
££.0	75.0	14.0	Aate	%0l	Generation DART Rate (Incl Employees & Contractors)		
2.00	2017 TARGETS 1.00	00.0	STINU	WEIGHT	ICP METRIC	Strategic Focus Areas	SənlsV
						P Master Scorecard-Competitive Generation	2017 Generation IC

* Denotes metrics that are shared between Regulated and Unregulated



same or better condition than they came to work. No one gets hurt and everyone goes home in the

Monthly	Employee Recordable	
Monthly	TAAG employee	oort Only
Monthly	Employee Severity	
Monthly	Contractor Recordable	
Monthly	Contractor DART	

Metric Applies to: Regulated, Shared, Competitive

Metric Owner: Generation Business Services

KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 201

Measure Description:

Loss Cases). This measure will track the rate of DART Incidents for employees (does not include Hearing

DARI - Days, Away, Restricted, or Transfer

company. then dividing that number by the number of employee & contractor labor hours at the transferring to a different job within the company, and multiplying that number by 200,000, (includes fatalities), one or more restricted days or that resulted in an employee or contractor DART is calculated by adding up the number of incidents that had one or more lost days,

contractor performance will be combined. The DART rate is a single employee and contractor Dart rate improvement. Employee and

Formula: DART Rate = (Total Mumber of DART incidents x 200,000) + Total Hours Worked.



cousedneuces. events that are causing the most serious harm and have life-altering AEP is using DART rate to place additional emphasis and focus on those Behavior Metric is intended to drive & why it is important to Generation.

Metric Applies to: Regulated, Shared, Competitive Metric Owner: Corporate Safety & Health Unit: Milestone Completion المجاوبة الماوسومية والمجاوبة الماوسومية والمجاوبة الماوسومية والمجاوبة المحاوبة والمحاوبة المحاوبة المحاوبة المحاوبة والمحاوبة المحاوبة المحاوبة المحاوبة المحاوبة المحاوبة والمحاوبة والم

Measure Description:

Complete Driving Summit Q2 2017. Business Units to implement agreed upon recommendations from the 2017 Driving Summit.

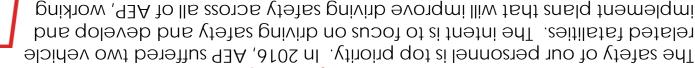
Behavior Metric is intended to drive & why it is important to Generation.

Target audience will include 2-3 Generation representatives from the Grand Central Safety Committees along with several members of the Telematics Strike Team and several Contractor Representatives.

Approximately 15 – 30 individuals are expected to attend the Driving Summit in addition to the Facilitators.

Attendance at the 2017 Driving Summit will be tracked in the KEY Learning Management System.

This ICP is a shared measurement across business units.



together with other business units to obtain better results.



processes identified in 2016. 1 - Implemented remaining High Risk work two from another BU or one of each. **監禁型Implement 2 new high risk processes or**

Mitigation work process identified in 2016. 0 - Did not implement remaining High Risk

Measure Description:

high risk activity/s and complete the remaining high risks activity identified in 2016. Teams consisting of Generation and Safety and Health representatives will identify additional

brocedures to address gaps/risks for identified high risks. Implemented = Identification of gaps in procedure, develop processes and standardize work

wəN		TBD
wəN		Barge Safety
2016 Remaining		Confined Space Entry
	Done	Poppet Valves
	Done	Air Break Switch Operation
	Done	Natural Gas Piping Prevention Maintenance
	Done	Racking Circuit Breakers / Opening / Closing Breakers Arc Flash Switch
2017 Status	sutate 310s	γtivity



Behavior Metric is intended to drive & why it is important to Generation.

frequency to further reduce safety events associated with such activities. controls. Additionally, this metric places emphasis on severity of risks over through standard application and use of risk matrices and hazard The intent of this metric is to improve AEP's risk management system

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Unit: Milestone Completion

KPSC Case No. 2017-00179 KIUC's First Set of Data Requests Dated August 14th, 2017

Metric Applies to: Regulated, Shared,

Metric Owner: Generation Representative Competitive

on-site physical work implemented for 25% of High Risk hazards and mitigation plans requiring हुँहै Work practices implemented for all sites with

1 - Mitigation Plan and Budgets developed for all sites with High Risk hazards

for all sites with High Risk hazards 0 - Mitigation Plan and Budgets not developed sites with High Risk hazards

Measure Description:

site physical work to implement. implementation of work practices and mitigation plans for all high risk hazards that require onneeds to address high risk hazards. Additionally, in 2017 Generation will work towards 2017, the effort will continue with focus on development of mitigation plans and budgetary inspections of AEP generating plants to identify high risk hazards and prioritize their findings. In Generation began. A team of Generation and Corporate Safety personnel performed In 2016 a multi-year effort to evaluate, prioritize, and mitigate high risk hazards across

environments safer. Additionally, to understand the budgetary needs needed to mitigate high risk hazards across Generation to make work The goal is to identify and implement processes and physical change Behavior Metric is intended to drive & why it is important to Generation.

required and ensure they are incorporated into facility budgets.

BONNDIESS ENERGY.

%08 - 0

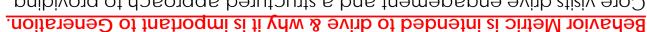
Unit: % Average of Participation and Quality Score Learning and Development

CORE - Coaching through Observation, Recognition, and Engagement Measure Description:

the work. This metric measures both participation and quality of observed visits. leaders to improve engagement and provide coaching and recognition for those performing Core visit training was rolled out in 2016 to introduce a standard methodology across AEP for

on Generation's AEPNow Intranet page for Performance, under Core Evaluation Submittals. Form and entered into the applicable (<u>competitive</u> or <u>regulated</u>) database, which is Located Quality - Each observed visit completed is required to be scored on a CORE Visit Evaluation

next page.) completed training will be assigned a number of required observed visits to complete. (see Participation - Dependent upon when the leader was trained, each leader that has



culture. leader environment that improves every aspect of our safety, work, and coaching and recognition. Engagement facilitates a positive employee Core visits drive engagement and a structured approach to providing



Participation Requirements:

	L70 / 107
l	2017 Q4
l	2017 Q3
7	2017 Q2
3	2017 Q1
7	5016
Observed Visits Required	bəbnəttA gninist

Formula: Average: ((Quality % = Quality score Received Total / Quality Score Available Total)+ (Participation % = Participation score Received Total / Participation Score Available Total)+

* Participation is based on each participant and no extra credit is available. (i.e. If John is required to complete 3 visits and does 4 his participation score is 100%. If John is required to complete 2 and has completed 1 his participation score is 50%.)

Measure Description:

Generation has been reporting Good Catches in the SHEMS system for several years. A Good Catch is "recognizing, correcting, and reporting a situation or condition that appears to have the potential to cause harm or damage". <u>Link to Good Catch Video</u>.

The Quality metric is assessed by Corporate Safety and Health who randomly select 10% of good catches submitted on a monthly basis by Generation and scoring them on the following quality components. (See page 2 for quality component definitions)

- Proper Classification of Event
- Understandable Description / Information
- event Sharing
- Corrective/Preventative Action
- Closeout of Report

Formula: % = Sum of Points Received from Assessment Score\ Sum of Total Points Available



Behavior Metric is intended to drive & why it is important to Generation. Identification and follow up on good catches is an important part of our Zero Harm journey. It is a true leading indicator and is used to prevent harm and share across all of AEP.

BONNDIESS ENEKGL ...

Eganstin Component Definitions

1. **Proper Classification of Event** - The event is properly classified. This quality component consists of: appropriate sub-classification as Good Catch/Hazard Recognition; work activity; and S&H event type. An injury, illness, vehicle accident or equipment damage event should not be classified as a Good Catch. 2. **Understandable Description/Information** - Describe the event so that others can easily understand what happened. Fields evaluated include employee & supervisor description; immediate actions taken; and S&H professional comments.

3. **Event Sharing** - Local management should determine other locations that should know about the Good Catch (OPCO, entire BU, all AEP, etc.) and document in supervisor comment field. Below are examples for sharing: Local area only- event determined to be area specific only. Example: employee examples for sharing: Local area only- event determined to be area specific only. Example: employee

saw deer on side of road while driving into work.

A corrective action could be as simple as a notice about deer and good driving practices covered in the morning briefing. Location specific- event determined to be location specific only. Example: contract work to fix roads leading to/from the location has caused narrowed the roadway. This is corrected by general announcement throughout the affected location and the placement of warning devices.

Business Unit specific- event determined to potentially affect the entire BU or multiple business units.

Example: a specific tool utilized for maintenance activities in generation is determined to have a flaw that processed agreements and appreciation of the process and at a specific tool utilized for maintenance activities in generation is determined to have a flaw that processes all of appreciations.

needs to be shared across all of generation.

Company wide- events determined to potentially affect the entire organization and coordinated through

the VP- Satety & Health.

4. Corrective/Preventative Action – Successfully addressing the Good Catch results in the event's closure. This means when an event is reported, it is evaluated and action taken for correction and/or prevention. If the situation was only guarded at the time of discovery and Corrective/Preventative Action (CAPA) has to be scheduled for any reason, this shall be documented in the CAPA section of SHEMS. When immediate, the CAPA is and should be documented in the employee and/or supervisor description. If an event analysis is required, the location management shall assure all information is completed in accordance with the S&H Event Analysis Policy and documented in SHEMS.

5. Closeout of Report - S&H Professional shall close the event report within 14 days of completion of all

CAPA and/or event analysis.

permits exceptions.

0 - 0% reduction

15% reduction

M M

Metric Owner: Fossil/Hydro Generation/Environmental

Unit: % Reduction from Baseline

Measure Description:

The Opacity Exceedance measure is the number of stacks with greater than 2% calendar time with excess opacity, including startup, shutdown and out of service time.

The Oil and Chemical Spills measure is the number of reportable spills.

The Wastewater Exceptions (NDPES) measure is the number of reportable operating water

The Notices of Violation measure is the number of formal environmental enforcement actions resolved with a fine >\$1000 levied against Generation and Regulated Commercial Operations facilities. Environmental NOVs will be counted that are the result of an action or programmatic deficiency that occurred beginning up to 24 months prior to the start of the plan year. NOVs that meet this definition will count twice toward the metric.

Baseline – average of # of stacks exceeding opacity target (Opac), reportable spills and for unit retirements and divestments.

Behavior Metric is intended to drive & why it is important to Generation

AMERICAN POWER

Generation's environmental reputation is driven in part by the total number of incidents reported to agencies. The total number of reportable events has not improved in recent years. Focusing this metric on total reportable events should drive efforts to identify the underlying causes of all events and proactive measures to take actions to prevent them.

:snoisula<u>x</u>3

NOVs that will be excluded: minor environmental impact resulting in fines of less than \$1,000; NOVs associated with non-AEP Operated facility; NOVs associated with the mining process (non-environmental)

Formula: Opacity Formula =
$$\begin{bmatrix} \sum_{i=1}^{N} TotalExceedanceTime(Min_or_Hours) \\ \hline TotalCalendarTime(Min_or_Hours) \\ \hline \sum_{i=1}^{N} TotalCalendarTime(Min_or_Hours) \end{bmatrix}$$

Where, Total Exceedance Time = Hours or Minutes with Opacity Greater than the Allowed Limit.

Total Calendar Time = Hours or Minutes within each reporting period.

Formula for Metric: Total =
$$N_{\rm Opac}$$
 + $N_{\rm EER}$ + $2*N_{\rm NOV}$ Total_{Baseline} = Average (Total₂₀₁₄, Total₂₀₁₅, Total₂₀₁₆)

Total Baseline = 44 [0+(33-0)+2*1]2014 + [0+(46-1)+2*2]2015 + [0+(42-2)+2*4]2016 = 35 + 49 + 48 = 132

This metric will include the total count of Opacity, Spills, NPDES and NOV events as described above

Unit: Notice of Violation Factor Metric Owner: Engineering Services Metric Applies to: Regulated, Shared

Bulk Electric System Harm and Risk factors. compliance programs. The RAC Determination grades the severity of the violation based on Ranking (RAC Determination) for the Generation and Regulated Commercial Operations Regional Entity Auditors (External Discovery) multiplied by the Risk Assessment Committee **Notice of Violation (NOV) Factor** is the sum of NERC Potential Violations (PV) identified by Measure Description:

assigned a Risk/Harm Determination that aligns to the RAC Ranking Factor. falling within the plan year. Each PV is reviewed by the AEP Risk Assessment Committee, and Causing BU as Generation or Regulated Commercial Operations, and a Discovery Date PV's that will be counted are documented Incidents in ARCS as External Discovery with the

reported by AEP (Internal Discovery). associated with non-AEP Operated facilities; and PVs that have been self-identified and self-Exceptions: PVs that result from activities outside of the Generation organization; PVs

Variances from the definition or listed exceptions will require Generation EVP approval.



MOV Factor = SUM [(PV) x (RAC Factor)]Formula:

or NERC violations. Raised issue awareness and self-reporting behavior that will mitigate risks Behavior Metric is intended to drive & why it is important to Generation

BONNDIESS ENERGY

RAC Ranking Factor

ll	Extreme	ЧріН
OL	Extreme	Moderate
6	leitnetedu?	ЧgіН
8	Extreme	ГОМ
L	Substantial	Moderate
9	Intermediate	ЧgіН
9	Substantial	ГОМ
7	Intermediate	Moderate
3	Intermediate	ΓΟΜ
7	Minor	ЧgіН
L	Minor	Moderate
0	Minor	ГОМ
NAC Factor	MAAH	BIZK

External Discovery Causing BU: Commercial Operations (REG)	<u> Incident 5</u>
External Discovery Causing BU: IT RAC Determination: low/intermediate	Incident 4
Internal Discovery Causing BU: Generation RAC Determination: low/minor	<u>Incident 3</u>
External Discovery Causing BU: Commercial Operations (REG) RAC Determination: high/minor	<u>Incident 2</u>
External Discovery Causing BU: Generation RAC Determination: low/minor	<u>Incident 1</u>

PAC Determination: moderate/minor

$$NOV = (1x0) + (1x2) + (0x0) + (0x3) + (1x1)$$

 $NOV = 0 + 2 + 0 + 0 + 1$

the NOV Factor formula (0). Discovered Internally and Self-Reported (Incident 3) are not counted in PV's caused outside of the Generation organization (Incident 4) or

Metric Applies to: Regulated, Shared, Competitive **Metric Owner**: Project, Controls, & Construction **Unit**: Count

sənotsəlim bəssim 0 **– 00**.5 sənotsəlim bəssim ≤ **– 00**.1 sənotsəlim bəssim 4 **– 00.0**

Measure Description: The Project Schedule Adherence metric will measure the number of milestones completed versus a defined milestone schedule. The hard-copy signed list of projects to be included in this measure is kept with the 2017 ICP documentation in the Generation Business Planning and Performance group.

The milestone list includes selected projects for Regulated and GenCo. Facilities (Engineering, Environmental, and Major Plant projects managed by Projects, Controls, & Construction and Engineering Services).

This measure will track the number of milestones that are completed on time. Key project milestones will be defined by the Vice Presidents of Engineering Services and Projects, Controls, & Construction for all projects included in this measure. There are a total of **50** milestones.

submitted to the EVP - Generation for review and approval.

Formula: # of Key Project Milestones missed according to schedule

Behavior Metric is intended to drive & why it is important to Generation.

Our success relies on the success of our customers. The schedule adherence metric for Generation capital projects focuses and engages the organization to implement projects in a timely manner that meets the needs of our customers, whether its meeting an environmental compliance date or an outage date to return a plant to service.



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īீargets:

Metric Applies to: Regulated, Shared, Competitive **Metric Owner**: Generation Business Units

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Measure Description: Sonforming Improvement Requisitions (IR's) The Annual SCPB Meetings will provide Number of Conforming (C1) and Non-conforming (NC) counts. NC and Emergent conforming (EC) will then be impacted by emergent project meetings held the remainder of the year. The NC and EC classification will be assigned on a per project basis by the SCPB Board following the Emergent meeting.

*** If Generation's capital spend is significantly increased or decreased due to corporate initiatives and the number of projects are adversely impacted, those projects will be excluded from the calculation.

Behavior Metric is intended to drive & why it is important to Generation.

Utilize the annual regulated OpCo SCPP board meetings to plan and budget a 3-year capital plan utilizing all known system/equipment liability assessments to continue to increase confidence and predictability in the capital plan.



Formula: % Conforming Improvement Requisitions (IR's) The Annual SCPB Meetings will provide Number of Conforming (C1) and Non-conforming (NC) counts. NC and Emergent conforming (EC) will then be impacted by emergent project meetings held the remainder of the year. The NC and EC classification will be assigned on a per project basis by the SCPB Board after the emergent meeting is held.

Process Adherence - % Conforming IR projects: % = $(C^1+EC) \setminus (NC+C^1+EC)_*(100)$ %

- NC Number of Non-Conforming (NC) IR projects
- EC Number of Emergent Conforming (EC) IR projects the SCPB Board classifies as conforming. Projects that are conforming to the SCPB process but are emergent due to equipment failures, environmental rule changes, or other causes outside of Generation's control)
- C1 Number of Conforming (C) IR projects 1st time (Annual SCPB Meetings)

Reference - QMSU-OI-710.01.01 Strategic Capital Prioritization Process

0.0 - O&M 1.4 M / Capital 2.4 M

M 0.8 latiqe > / M 0.4 M & O - 0 dital 8.0 M

Metric Owner: Procurement & GBS Metric Applies to: Regulated& Shared

Unit: \$ Targets

Measure Description:

key procurement initiatives; as well as the final cost savings associated with these initiatives. This metric will be evaluated on the effectiveness of implementing and utilizing the following

- GE Steam and Gas Turbine purchases
- Non-Destructive Engineering Sourcing Event
- Painting and Coating Sourcing Event
- Safety Services Sourcing Event
- Motor, Pump, Valve, and Gearbox Repair Sourcing Events
- ARA Blankets Increase competitiveness

the 1.0 target +10%, and the 0 ICP target is 30% of the 1.0 target. supplies, and outside services. The adjusted target is the 1.0 ICP target. The 2.0 ICP target is targets are adjusted yearly based on the current years projected spend for materials, projected spend for materials, supplies, and outside services for each of these years. These Original savings targets were established in 2015 for the period 2015-2023, based on

Formula: Sum of \$ Savings as tracked by Generation Procurement



Generation, as well as AEP. competition among AEP's vendors which will yield cost savings to Companies by utilizing blanket purchase agreements. This will increase Leverage the buying power of AEP over all Business Units and Operating Behavior Metric is intended to drive & why it is important to Generation.

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017

Measure Description:

- forced outages. EFOR, is an AEP defined metric designed to represent a measure of the value lost due to
- Meither EFOR nor EFOR, are impacted by planned and maintenance outages. representing the percentage of time a unit is in a Forced Outage state. EFOR (Equivalent Forced Outage Rate) is a NERC defined performance metric
- calendar years to determine fleet ICP result with the following exception: Individual units will be weighted based on generation YTD 2017 plus preceding two
- Wilkes 2 & 3 will be excluded until return from known Forced/Planned Outage
- Variances from the definition or listed exceptions will require Generation EVP approval.

Formula: EFOR_v = 1-Actual Available Revenue Rate/Base Available Revenue Rate

Behavior Metric is intended to drive & why it is important to Generation:

- Customers' success relies on our ability to maintain plant availability of the plants. Take advantage of every opportunity to safely ensure the reliability
- Meeting EFOR targets requires us to pursue greatness by owning the during periods of peak power prices.
- creative solutions. challenges that the plants face and individually being part of



Base

Available Revenue Rate

Total Hours in Period

Less

Planned Outages

Less

Maintenance Outages

Multiplied times

LMP_{Hour/Unit}

Actual

Available Revenue Rate

Total Hours in Period

Less

Planned Outages

Less

Maintenance Outages

Less

Forced Outages

Multiplied times

LMP_{Hour/Unit}

Metric Applies to: Regulated & Shared

- utilizing Power GADS data. AEP will utilize NERC methodology for all RTO's (PJM, SPP, and ERCOT) to calculate EFORd representing the percentage of time a unit is forced out but in demand by the RTO.
- Individual units will be weighted using a NERC methodology (capacity based) to Planned outage and maintenance outages are not factored in the EFORd metric.
- Wilkes 2 & 3 will be excluded until return from known Forced/Planned Outage determine fleet ICP result with the following exceptions:
- Variances from the definition or listed exceptions will require Generation EVP approval.

Formula: EFORd = $((FOHd+EFDHd)/(SH+FOHd))^*100\%$ - see page 2 for more detail.

Behavior Metric is intended to drive & why it is important to Generation:

- of the plants. Take advantage of every opportunity to safely ensure the reliability
- when in demand. Customers' success relies on our ability to maintain plant availability
- creative solutions. challenges that the plants face and individually being part of Meeting EFOR targets requires us to pursue greatness by owning the



Attachment Page 306 of 39

$$[2H + EOHq]$$
ELOBQ =
$$[EOHQ + (EEDHQ)] \times 100\%$$

where

 $HO3 \times 1 = bHO3$

= (fp x EFDH) if no reserve shutdown events reported – an approximation.

$$(HA/HZ) = q$$

 $\left(\frac{1}{Q} + \frac{1}{T} + \frac{1}{\eta}\right) / \left(\frac{1}{T} + \frac{1}{\eta}\right) = 1$

Unit: % of YTD

Measure Description: The Cost Recovery metric will measure the total actual fuel related costs (as defined below) approved for recovery in all Public Service Commission (PSC) ruling(s) received during the year for the AEP Operating Companies as compared to the total amount of such costs originally sought for recovery in the applicable case(s).

Cost components measured in Fuel Cost Recovery metric include those subject to a Fuel Adjustment Clause (FAC). These costs include direct coal, natural gas, and fuel oil supply and lignite mining costs incurred to support the AEP Operating Companies' fossil fuel generation requirements. Long-Term purchased power (LTPP), transportation and related services costs, such as direct freight charges, affiliate barge transportation costs, the cost of reagents, coal terminal/trans loading costs, railcar maintenance costs, and fuel handling are also subject to the Fuel Cost Recovery metric; to the extent these items are included in the FAC in the various jurisdictions.

Any disallowances for items, which have not been deemed imprudent by the respective PSC, will not be included as a disallowance for purposes of this metric. Any disallowance incurred and deemed imprudent by PSC Order will be recognized in the year that the order was received, unless challenged by the Company or Intervener through the PSC and/or the courts. When challenged, the disallowance will be recorded in the year courts. When challenged, the disallowance will be recorded in the year courts. When challenged, the disallowance will be recorded in the year challenges have been exhausted.



Reguiatory кесоvегу - Page 2 or 2
Афу disallowance incurred for a specific multi-year transaction/activity will only be recognized in the applicable single year. Any future disallowance for this same activity will not be recognized by this metric.

Variances from the definition or listed exceptions should be routed through the SVP, Commercial Operations to the Manager of Planning & Performance for final review and approval by the Generation EVP.

Formula: Approved Fuel and LTPP \$ (as defined) YTD/Actual Fuel and LTPP \$ (as defined) Requested for Recovery = % Cost Recovered.

In the event there are multiple Cost Recovery Orders from the various state and federal agencies having jurisdiction over the AEP Operating Companies, the metric will aggregate the jurisdictional costs for all cases in which a Final Order is received during the current year.

Behavior Metric is intended to drive & why it is important to Generation:

- •Prudency and Commission approval of FAC items demonstrates our focus on the customer and their success
- •Successful FAC outcomes build trust with our Commission and supports our efforts to do the right thing every time
- •The FAC process is a highly coordinated effort between various teams that requires the team to ask for help, give help and value each other's help.

KPSC Case No. 2017-00179
KIUC's First Set of Data Requests Dated August 14th, 2017

Metric Owner: Generation Business Units Metric Applies to: Regulated, Shared, Competitive

Unit: # of iLMS Events Completed

0 – 10 iLMS Events completed 1 - 20 iLMS Events completed 2 % 30 iLMS Events completed

Lean Management System (LMS) as the framework for the sustainment strategy. Measure Description: Continue the continuous improvement cultural transformation using the

The iLMS event, at minimum, will result in

- implementation of basic Leader Standard Work One or more improvements to either Standard Work or Visual Management and the
- Leader Standard Work Creation of Standard Work or Visual Management and the implementation of basic
- A charter or event overview
- A list of participants
- A initial list of action items developed at the event

Behavior Metric is intended to drive & why it is important to Generation.

returning. solve the event charter's objective and prevent the problem from are business centered workshops designed to utilize elements of the LMS to coach, support, and teach continuous improvement. The iLMS workshops visual workplace that incorporates leader standard work and behaviors to accountability systems that align with corporate strategy and provide Utilizing the LMS system and tools will foster employee engagement, build Continuous improvement is critical to generation's cultural transformation.



Jargets = Subjective
Targets = Subjective

Measure Description:

Metric Applies to: Regulated, Shared, Competitive Metric Owner: Generation Business Units

Metric Owner: Generation Business Units Unit: Quarterly Reporting

Each organization will report out quarterly on areas they are involved in related to Developing & Deploying New High Value Technologies (Applications, Renewables, etc...)

Examples \tamples \ta

Note: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation.

Risk Management - Operational Risk Management



The purpose is to encourage engagement, ownership, and improved customer experience.

BONNDIESS ENERGY.

Metric Applies to: Regulated, Shared, Competitive Metric Owner: Generation Business Units

Unit: Quarterly Reporting

Measure Description: Net Book Value (NBV) "Coal Plant Mortgage" charts have been developed to depict the relationship between Capital Investment and NBV over a plant's depreciable life. This initiative will use the NBV charts to help optimize capital spend while maintaining an

Significant Milestones

- Complete true-up of NBV and alignment with approved 10 year budget.
- Complete Amos pilot by the NBV team which focuses on Risk Balance Technical Options
 (RBTO) and operating levers.
- Share and implement recommendations/best practices from Amos Pilot.

alignment between the plant's MBV and its retirement date.

- Incorporate NBV charts into the Strategic Capital Prioritization Process (SCPP).
- Complete NBV updates after budget input for alignment with IRC meetings.

NOTE: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation.

To ensure capital investments are prudent, cost effective, and optimized while maintaining an alignment between the plants NBV and its retirement date. This will enable the plants to effectively mitigate the risk affiliated with plant liabilities and cost recovery, and redeploy unused capital in a timely manner so it can be effectively utilized within AEP.



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fagget: Subjective

Metric Applies to: Regulated, Shared, Competitive Metric Owner: Fossil/Hydro Generation/Environmental Services Unit: Quarterly Reporting

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Measure Description: In addition to changing the focus of the quantitative metric to total risks at the operating facilities are needed to better identify operational and equipment risks and bring about improvement in environmental performance.

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- Complete implementation of the CCR and Mercury VSA event recommendations Begin implementation of the recommendations from the iLMS Environmental Deep Dive:
- Develop a "Good Catch" environmental program modeled on the safety good
- catch program and an implementation plan for 2018 roll-out Expand the scope and application of the Environmental Event Reporting system to capture activity beyond the ICP metric events to increase awareness of events and corrective actions across Generation.

Note: Generation Leadership will subjectively assess this Grouped Strategic Goal.

Behavior Metric is intended to drive & why it is important to Generation



Generation environmental performance as measured by the quantitative performance metric has declined over the past two years. A more proactive approach to identifying environmental risks is needed, including improving environmental performance is important for Generation's and Improving environmental performance is important for Generation's and PEP's external reputation with regulatory agencies and customers.

BONNDIESS ENERGY

AMERICAN ELECTRIC POWER SYSTEM 2015 LONG-TERM INCENTIVE PLAN

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American Electric Power System 2015 Long-Term Incentive Plan

ARTICLE 1 - ESTABLISHMENT, EFFECTIVENESS, PURPOSE AND DURATION

compensation plan to be known as the American Electric Power System 2015 Long-Term Incentive Plan (hereinafter referred to as this "Plan"), as set forth in this document York corporation (hereinafter referred to as the "Company"), establishes an incentive Section 1.01. Establishment. American Electric Power Company, Inc., a New

granted under the Prior Plan as of the Effective Date Subject to the approval of the Company's shareholders of this Plan, no further awards shall be approval (the "Effective Date") and shall remain in effect as provided in Section 1.04. Section 1.02. Effectiveness. This Plan shall become effective upon shareholder

Stock Units, Performance Shares, Performance Units, Cash-Based Awards and Other Stock-Options, Incentive Stock Options, Stock Appreciation Rights, Restricted Stock, Restricted (d) encourage Plan Participant retention. This Plan permits the grant of Nonqualified Stock ownership of shares of the Company's common stock to encourage ownership behaviors, and provisions of market competitive total compensation to Employees, (c) increase Employee and its Subsidiaries who share responsibility for the success of the business and those of the strengthen the alignment of interests between those Employees and Directors of the Company Company's shareholders, (b) facilitate the use of long-term incentive compensation and the Based Awards. Section 1.03. Purpose of This Plan. The purposes of the Plan are to: (a)

than ten years after the earlier of (a) adoption of this Plan by the Board, or (b) the Effective conditions. Notwithstanding the foregoing, no Incentive Stock Options may be granted more outstanding in accordance with their applicable terms and conditions and this Plan's terms and terminated, no Awards may be granted but Awards previously granted shall remain herein, this Plan shall terminate ten years from the Effective Date. After this Plan is Section 1.04. Duration of This Plan. Unless sooner terminated as provided

ARTICLE 2 - DEFINITIONS

below, and when the meaning is intended, the initial letter of the word shall be capitalized Whenever used in this Plan, the following terms shall have the meanings set forth

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entity designated as an Affiliate for purposes of this Plan by the Committee or equity ownership or otherwise, including each Subsidiary and any other corporation or partnership or a limited liability company) that is affiliated with the Company through stock "Affiliate" means any corporation or other entity (including, but not limited to, a

"Aggregate Share Authorization" has the meaning set forth in Section 4.01.

"Annual Award Limit" has the meaning set forth in Section 4.03

Stock-Based Awards, in each case subject to the terms of this Plan. Restricted Stock Units, Performance Shares, Performance Units, Cash-Based Awards, or Other Stock Options, Incentive Stock Options, Stock Appreciation Rights, Restricted Stock, "Award" means, individually or collectively, a grant under this Plan of Nonqualified

thereof and actions thereunder by a Participant. Committee may provide for the use of electronic, Internet, or other non-paper Award terms and provisions of such Award, including any amendment or modification thereof. The or (ii) a written or electronic statement issued by the Company to a Participant describing the Participant setting forth the terms and provisions applicable to an Award granted under this Plan, Agreements, and the use of electronic, Internet, or other non-paper means for the acceptance "Award Agreement" means either (i) an agreement entered into by the Company and a

"Board" or "Board of Directors" means the Board of Directors of the Company

described in Article 10. "Cash-Based Award" means an Award, denominated in cash, granted to a Participant as

references to any applicable regulations or other published guidance thereunder and any For purposes of this Plan, references to sections of the Code shall be deemed to include successor or similar provision. "Code" means the U.S. Internal Revenue Code of 1986, as amended from time to time.

meaning of Rule 16b-3 of the Exchange Act and as an "outside director" within the meaning of of three or more persons, each of whom qualifies as a "non-employee director" within the the Committee shall be appointed from time to time by the Board. The Committee shall consist thereof, or any other committee designated by the Board to administer this Plan. The members of Code Section 162 (m). "Committee" means the Human Resources Committee of the Board or a subcommittee

provided in Article 21. "Company" has the meaning set forth in Section 1.01, and any successor thereto as

Committee, could be treated as a "covered employee" under Section 162(m) at the time income "Covered Employee" means any Participant who, in the sole judgment of the

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may be recognized by such Participant in connection with an Award that is intended to qualify for exemption under Section 162(m).

Company and who is not an Employee of the Company. "Director" means any individual who is a member of the Board of Directors of the

limitations as the Board may establish in accordance with this Plan. tandem, to a Participant who is a Director pursuant to such applicable terms, conditions, and "Director Award" means any Award granted, whether singly, in combination, or in

"Effective Date" has the meaning set forth in Section 1.02

Affiliates, and/or its Subsidiaries on any of their payroll records. "Employee" means any individual designated as an employee of the Company, its

include references to any applicable regulations or other published guidance thereunder and any time. For purposes of this Plan, references to sections of the Exchange Act shall be deemed to successor or similar provision. "Exchange Act" means the Securities Exchange Act of 1934, as amended from time to

determined by the Committee in its discretion. Unless the Committee determines otherwise or determination of their Fair Market Value shall be made by the Committee in such manner as it traded at the time a determination of their value is required to be made hereunder, the preceding date on which Shares were publicly traded). In the event that Shares are not publicly of a Share on the date in question (or, if there is no reported sale on such date, on the last unless otherwise specified in an Award Agreement, Fair Market Value shall be the closing price actual, high, low, or average selling prices of a Share reported on the New York Stock Exchange deems appropriate preceding trading day, the next succeeding trading day, or an average of trading days, as ("NYSE") or other established stock exchange (or exchanges) on the applicable date, the "Fair Market Value" or "FMV" means a price that is based on the opening, closing

Stock Option, Incentive Stock Option or Stock Appreciation Right, and which is settled by the issuance of Shares. "Full Value Award" means an Award other than an Award in the form of a Nonqualified

7, used to determine whether there is any payment due upon exercise of the SAR "Grant Price" means the price established at the time of grant of an SAR pursuant to

the requirements of Code Section 422. Article 6 to an Employee that is designated as an Incentive Stock Option and intended to meet "Incentive Stock Option" or "ISO" means an Option to purchase Shares granted under

meet the requirements of Code Section 422, or that otherwise does not meet such requirements. "Nonqualified Stock Option" or "NQSO" means an Option that is not intended to

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pursuant to Article 6. "Option" means an Incentive Stock Option or a Nonqualified Stock Option, as granted

pursuant to an Option. "Option Price" means the price at which a Share may be purchased by a Participant

exercisable later than the tenth anniversary of its grant date Committee shall determine at the time of grant; provided, however, no Option shall be "Option Term" means the period of time during which an Option is exercisable as the

otherwise described by the terms of this Plan, granted pursuant to Article 10 "Other Stock-Based Award" means an equity-based or equity-related Award not

is granted "Participant" means any eligible individual as set forth in Article 5 to whom an Award

compensation paid to Covered Employees. intended to satisfy the requirements of Code Section 162(m) for certain performance-based "Performance-Based Compensation" means compensation under an Award that is

this Plan in order to satisfy the requirements for Performance-Based Compensation. performance goals are based and which are approved by the Company's shareholders pursuant to "Performance Measures" means measures as described in Article 12 on which the

performance goals must be met in order to determine the degree of payout and/or vesting with respect to an Award "Performance Period" means the period of time during which pre-established

corresponding performance criteria. in Shares, the value of which at the time it is payable is determined based on achievement of "Performance Share" means an Award granted pursuant to Article 9 that is denominated

dollars, the value of which at the time it is payable is determined based on achievement of corresponding performance criteria. "Performance Unit" means an Award granted under Article 9 that is denominated in

achievement of performance goals, or the occurrence of other events as determined by the Committee, in its discretion), as provided in Article 8. Units are subject to a substantial risk of forfeiture (based on the performance of services, the "Period of Restriction" means the period when Restricted Stock or Restricted Stock

Exchange Act and used in Sections 13(d) and 14(d) thereof, including a "group" as defined in "Person" shall have the meaning ascribed to such term in Section 3(a)(9) of the

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Section 13(d) thereof

to time "**Plan**" has the meaning set forth in Section 1.01, as the same may be amended from time

"Plan Year" means the calendar year

Term Incentive Plan, last approved by shareholders on April 27, 2010, as amended "Prior Plan" means the Amended and Restated American Electric Power System Long-

of the **Effective Date** "Prior Plan Award" means an award granted under the Prior Plan that is outstanding as

"Restricted Stock" means an Award granted pursuant to Article 8, as set forth therein.

therein. "Restricted Stock Unit" means an Award granted pursuant to Article 8, as set forth

"Share" means a share of common stock of the Company

pursuant to Article "Stock Appreciation Right" or "SAR" means an Award, designated as an SAR, granted

whom an Award is granted that is subject to the Stock Ownership Requirement Plan. "Stock Ownership Participant" means any eligible individual as set forth in Article S

certain executives of the Company or an Affiliate Stock Ownership Requirement Plan that imposes minimum stock ownership requirements on "Stock Ownership Requirement Plan" means the American Electric Power System

by reason of stock ownership or otherwise which the Company has or obtains, directly or indirectly, a proprietary interest of 50% or more 'Subsidiary' means any corporation or other entity, whether domestic or foreign, in

ARTICLE 3 - ADMINISTRATION

entitled to rely upon the advice, opinions, or valuations of any such individuals. All actions taken and all interpretations and determinations made by the Committee shall be final and be an Employee, and the Committee, the Company, and its officers and Directors shall be employ attorneys, consultants, accountants, agents, and other individuals, any of whom may Plan, subject to this Article 3 and the other provisions of this Plan. The Committee may binding upon the Participants, the Company, and all other interested persons Section 3.01. General. The Committee shall be responsible for administering this

Attachment 1

shall include, but not be limited to, selecting Award recipients, establishing all Award terms and eligibility for Awards and to adopt such rules, regulations, forms, instruments, and guidelines discretionary power to interpret the terms and the intent of this Plan and any Award Agreement necessary to comply with or qualify for the laws of the countries and other jurisdictions in amendments to this Plan or any Award Agreement, including without limitation, any that are the Plan or any Award Agreement, and, subject to Article 18, adopting modifications and compensation plans or arrangements of the Company, construing any ambiguous provision of as an alternative to or as the form of payment for grants or rights earned or due under conditions, including the terms and conditions set forth in Award Agreements, granting Awards for administering this Plan as the Committee may deem necessary or proper. Such authority or other agreement or document ancillary to or in connection with this Plan, to determine which the Company, its Affiliates, and/or its Subsidiaries operate. Section 3.02. Authority of the Committee. The Committee shall have full

forth the total number of Shares underlying Awards such person(s) may grant; and (iii) the purposes of Section 16 of the Exchange Act; (ii) the resolution providing such authorization sets Employee who is, on the relevant date, a Covered Employee or an officer or Director for recipients of Awards; and (b) determine the size of any such Awards; provided, however, (i) the both of the following on the same basis as can the Committee: (a) designate Employees to be members of the Board of Directors of the Company, or an officer of the Company to do one or may, by resolution, authorize one or more persons who are members of the Committee, responsibility that the Committee or such individuals may have under this Plan. The Committee aforesaid may employ one or more individuals to render advice with respect to any advisable, and the Committee or any individuals to whom it has delegated duties or powers as Committee may delegate to one or more of its members or to one or more employees of the person(s) shall report periodically to the Committee regarding the nature and scope of the Committee shall not delegate such responsibilities to any such person for Awards granted to an Company and/or its Subsidiaries, such administrative duties or powers as it may deem Awards granted pursuant to the authority delegated. Section 3.03 Delegation. To the extent permitted under applicable law, the

ARTICLE 4 - SHARES SUBJECT TO THIS PLAN AND MAXIMUM AWARDS

of shares issuable under the Prior Plan may, however, increase due to dividend shares and Participants under this Plan (the "Aggregate Share Authorization") shall be 10 million Shares. adjustment as provided in Section 4.04, the maximum number of Shares available for grant to performance shares issued in connection with awards outstanding under the Prior Plan. No further Awards may be granted under the Prior Plan as of the Effective Date. The number Section 4.01. Number of Shares Available for Awards. (a) Subject to

shall reduce the Aggregate Share Authorization by 0.286 of a Share Share is issued pursuant to the grant or exercise of an Award other than a Full Value Award, it Award, it shall reduce the Aggregate Share Authorization by one Share; and, to the extent that a (b) To the extent that a Share is issued pursuant to the grant or exercise of a Full Value

- shall be equal to the Aggregate Share Authorization. (c) The maximum number of Shares that may be issued pursuant to ISOs under this Plan
- on the value of any Award at the time of grant. this Plan during any calendar year shall not exceed \$700,000, as determined by the Board based (d) The maximum aggregate value of Awards that may be granted to any Director under
- shall be available again for grant under this Plan. the Committee's permission (prior to the issuance of Shares) for Awards not involving Shares, without the issuance of such Shares, are settled in cash in lieu of Shares, or are exchanged with Shares related to Awards that terminate by expiration, forfeiture, cancellation, or otherwise used only to the extent they are actually issued. Except as provided in Section 4.02(b), any Section 4.02. Share Usage. (a) Shares covered by an Award shall be counted as
- account as Shares issued under this Plan. any Award Shares withheld to cover taxes, and all Shares underlying an Award of Stock Appreciation Rights once such Stock Appreciation Rights are exercised, shall be taken into (b) Any Award Shares tendered, exchanged or withheld to cover Option exercise costs,
- under this Plan: Award Limit" and, collectively, "Annual Award Limits") shall apply to grants of Awards Section 4.03. Annual Award Limits. The following limits (each an "Annual
- one Plan Year to any one Participant shall be 2,000,000. (a) Options. The maximum aggregate number of Shares subject to Options granted in any
- Rights granted in any one Plan Year to any one Participant shall be 2,000,000 (b) SARs. The maximum aggregate number of Shares subject to Stock Appreciation
- Participant shall be 400,000 Shares. respect to Awards of Restricted Stock or Restricted Stock Units in any one Plan Year to any one (c) Restricted Stock or Restricted Stock Units. The maximum aggregate grant with
- the level of performance, plus any applicable Dividend Equivalents. Shares) may be issued with respect to a Performance Unit or Performance Share, depending on Performance Units or Performance Shares that a Participant may be awarded in any one Plan Year shall be 400,000 Shares. As provided in Section 9.03, up to 2 Shares (or the cash value of 2 (d) Performance Units or Performance Shares. The maximum aggregate number of
- determined as of the date of payment. Based Awards to any one Participant in any one Plan Year may not exceed \$15,000,000 (e) Cash-Based Awards. The maximum aggregate amount awarded with respect to Cash-

Stock- Based Awards pursuant to Section 10.02 in any one Plan Year to any one Participant shall be 400,000 Shares. (f) Other Stock-Based Awards. The maximum aggregate grant with respect to Other

changes in applicable laws, regulations, or accounting principles, the Committee, in order to exchange of Shares, dividend in kind, or other like change in capital structure, number of capitalization of the Company) such as a merger, consolidation, reorganization, recapitalization, its discretion, shall determine the methodology or manner of making such substitution or under particular forms of Awards, the number and kind of Shares subject to outstanding adjust, as applicable, the number and kind of Shares that may be granted under this Plan or prevent dilution or enlargement of Participants' rights under this Plan, shall substitute or nonrecurring events affecting the Company or the financial statements of the Company or of outstanding Shares, or distribution (other than normal cash dividends) to shareholders of the up, spin-off, or other distribution of stock or property of the Company, combination of Shares, separation, partial or complete liquidation, stock dividend, stock split, reverse stock split, split corporate event or transaction (including, but not limited to, a change in the Shares or adjustment. Limits, and other value determinations applicable to outstanding Awards. The Committee, in Awards, the Option Price or Grant Price applicable to outstanding Awards, the Annual Award Company, or any similar corporate event or transaction, or in the event of unusual or Section 4.04. Adjustments in Authorized Shares. (a) In the event of any

- cause an Award that is otherwise exempt from Code Section 409A to become subject to Section adjustments, if any, shall be conclusive and binding on Participants under this Plan. requirements of Section 409A. The determination of the Committee as to the foregoing Performance-Based Compensation from satisfying the requirements of Code Section 162(m), (ii) modifications of performance goals and changes in the length of Performance Periods. The described in Section 4.04 and to modify any other terms of outstanding Awards, including terms of any Awards under this Plan to reflect, or that relate to, the changes or distributions 409A, or (iii) cause an Award that is subject to Code Section 409A to fail to satisfy the Committee shall not make any adjustment pursuant to this Section 4.04. that would (i) prevent (b) The Committee, in its sole discretion, may also make appropriate adjustments in the
- merger, consolidation, acquisition of property or stock, or reorganization upon such terms and may authorize the issuance or assumption of benefits under this Plan in connection with any contrary, without affecting the number of Shares reserved or available hereunder, the Committee conditions as it may deem appropriate. (c) Subject to the provisions of Article 18 and notwithstanding anything else herein to the

this Plan may be authorized and unissued Shares, treasury Shares or Shares acquired in the open market. Section 4.05. Source of Shares. The Shares available for issuance under

ARTICLE 5 - ELIGIBILITY AND PARTICIPATION

Employees and Directors. Section 5.01. Eligibility. Individuals eligible to participate in this Plan include all

Committee may, from time to time, select from all eligible individuals those individuals to Section 5.02. Actual Participation. Subject to the provisions of this Plan, the

and all terms permissible by law, and the amount of each Award. whom Awards shall be granted and shall determine, in its sole discretion, the nature of any

ARTICLE 6 - STOCK OPTIONS

discretion; provided that ISOs may be granted only to eligible Employees of the Company or of any parent or subsidiary corporation (to the extent permitted under Code Sections 422 any time and from time to time as shall be determined by the Committee, in its sole Plan, Options may be granted to Participants in such number, and upon such terms, and at and 424). Section 6.01. Grant of Options. Subject to the terms and provisions of this

shall become vested and exercisable, and such other provisions as the Committee determine which are not inconsistent with the terms of this Plan. the number of Shares to which the Option pertains, the conditions upon which an Option Award Agreement that shall specify the Option Price, the maximum duration of the Option, Section 6.02. Award Agreement. Each Option grant shall be evidenced by an

this Plan shall be determined by the Committee in its sole discretion and shall be specified in the Award Agreement; provided, however, the Option Price must be at least equal to Section 4.04. 100% of the FMV of Shares on the date of grant, subject to adjustment as provided for in Section 6.03. Option Price. The Option Price for each grant of an Option under

time of grant; provided, however, no Option shall be exercisable later than the tenth at such time as the Committee shall determine and set forth in the Award Agreement at the anniversary date of its grant. Section 6.04. Term of Options. Each Option granted to a Participant shall expire

exercisable at such times and be subject to such restrictions and conditions as the Committee period), provided, that up to five percent (5%) of the maximum number of Shares available for three (3) years from its grant date (but may vest no sooner than pro-rata during such grant or for each Participant; provided, however, that no Option shall be exercisable within shall in each instance approve, which terms and restrictions need not be the same for each Section 6.05. Exercise of Options. Options granted under this Article 6 shall be

shall be subject to adjustment consistent with the adjustment provisions of Section 4.04. the restriction set forth in Section 7.05. The foregoing five percent (5%) share issuance limit issuance under this Plan may be granted without being subject to the foregoing restriction and

Participant on the exercise date, subject to any forfeiture conditions specified in the accompanied by full payment for the Shares. The Shares shall become the property of the setting forth the number of Shares with respect to which the Option is to be exercised, complying with any alternative procedures which may be authorized by the Committee, agent designated by the Company in a form specified or accepted by the Committee, or by Article 6 shall be exercised by the delivery of a notice of exercise to the Company or an Section 6.06. Payment. (a) Subject to Section 6.09, Options granted under this

- the Committee, all payments under all of the methods indicated above shall be paid in United approved or accepted by the Committee in its sole discretion. Unless otherwise determined by aggregate Fair Market Value at the time of exercise equal to the Option Price; (iii) by a cashless tendering (either by actual delivery or attestation) previously acquired Shares having an Option shall be payable to the Company in full either (i) in cash or its equivalent; (ii) by shall be the payment of the Option Price at the time of the exercise. The Option Price of any (broker-assisted) exercise; (iv) by a combination of (i), (ii) and/or (iii); or (v) any other method (b) A condition of the issuance of the Shares as to which an Option shall be exercised
- holdings as evidence of book entry uncertificated Shares, or at the sole discretion of the withholding), the Company shall deliver or cause to be delivered to the Participant a statement of written notification of exercise and full payment (including satisfaction of any applicable tax upon the number of Shares purchased under the Option(s). Committee upon the Participant's request, Share certificates in an appropriate amount based (c) Subject to any governing rules or regulations, as soon as practicable after receipt of

listed and/or traded, or under any blue sky or state securities laws applicable to such Shares under the requirements of any stock exchange or market upon which such Shares are then minimum holding period requirements, restrictions under applicable federal securities laws, granted under this Article 6 as it may deem advisable, including, without limitation, impose such restrictions on any Shares acquired pursuant to the exercise of an Option Section 6.07. Restrictions on Share Transferability. The Committee may

granted pursuant to this Article 6, and may reflect distinctions based on the reasons for provisions shall be determined in the sole discretion of the Committee, shall be included in the services to the Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such exercise the Option following termination of the Participant's employment or provision of Award Agreement entered into with each Participant, need not be uniform among all Options Agreement shall set forth the extent, if any, to which the Participant shall have the right to Section 6.08. Termination of Employment. Each Participant's Award

the exercise price and for payment of withholding taxes; any fractional Share shall be settled accordance with this Section 6.09, reduced by the number of Shares required for payment of Participant on such day. In such event, the Company shall deliver Shares to the Participant in Option has not otherwise expired, the Option shall be deemed to have been exercised by the the Option Price plus associated fees, if the Participant has not exercised the Option, and the that if, on the last day of the term of an Option, the Fair Market Value of one Share exceeds Section 6.09. Automatic Option Exercise. An Award Agreement may provide

the Stock Ownership Participant will be required to hold the Shares received upon the exercise of met all applicable stock ownership requirements under the Stock Ownership Requirement Plan, Options (net of any Shares used for payment of the exercise price of the Option and withholding Section 6.10. Stock Retention. So long as a Stock Ownership Participant has not

ARTICLE 7 - STOCK APPRECIATION RIGHTS

consistent with the provisions of this Plan, the terms and conditions pertaining to such SARs. complete discretion in determining the number of SARs granted to each Participant and, by the Committee. Subject to the terms and conditions of this Plan, the Committee shall have SARs may be granted to Participants at any time and from time to time as shall be determined Section 7.01. Grant of SARs. Subject to the terms and conditions of this Plan,

not inconsistent with the terms of this Plan. number of Shares to which the SAR pertains, the conditions upon which an SAR shall become vested and exercisable, and such other provisions as the Committee shall determine which are Award Agreement that shall specify the Grant Price, the maximum duration of the SAR, the Section 7.02. SAR Award Agreement. Each SAR grant shall be evidenced by an

determined by the Committee and shall be specified in the Award Agreement; provided, the Shares as determined on the date of grant. however, the Grant Price on the date of grant must be at least equal to 100% of the FMV of Section 7.03. Grant Price. The Grant Price for each grant of an SAR shall be

determined by the Committee, in its sole discretion, and set forth in the Award Agreement at anniversary date of its grant. the time of grant; provided, however, that no SAR shall be exercisable later than the tenth Section 7.04. Term of SAR. The term of an SAR granted under this Plan shall be

shall in each instance approve, which terms and restrictions need not be the same for each exercisable at such times and be subject to such restrictions and conditions as the Committee Section 7.05. Exercise of SARs. SARs granted under this Article 7 shall be

subject to adjustment consistent with the adjustment provisions of Section 4.04. restriction set forth in Section 6.05. The foregoing five percent (5%) share issuance limit shall be under this Plan may be granted without being subject to the foregoing restriction and the provided, that up to five percent (5%) of the maximum number of Shares available for issuance (3) years from its grant date (but may vest no sooner than pro-rata during such period), grant or for each Participant; provided, however, that no SAR shall be exercisable within three

determined by multiplying: (a) the excess of the Fair Market Value of a Share on the date of be entitled to receive payment from the Company on the exercise date in an amount exercise over the Grant Price; by (b) the number of Shares with respect to which the SAR is Section 7.06. Settlement of SARs. Upon the exercise of an SAR, a Participant shall

set forth in the Award Agreement pertaining to the grant of the SAR. sole discretion. The Committee's determination regarding the form of SAR payout shall be Shares, or any combination thereof, or in any other manner approved by the Committee in its At the discretion of the Committee, the payment upon SAR exercise may be in cash,

pursuant to this Article 7, and may reflect distinctions based on the reasons for termination be determined in the sole discretion of the Committee, shall be included in the Award Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such provisions shall following termination of the Participant's employment with or provision of services to the set forth the extent to which the Participant shall have the right to exercise the SAR Agreement entered into with Participants, need not be uniform among all SARs granted Section 7.07. Termination of Employment. Each Award Agreement shall

exercise of an SAR for a specified period of time. pursuant to this Plan as it may deem advisable or desirable. These restrictions may include, conditions and/or restrictions on any Shares received upon exercise of an SAR granted but shall not be limited to, a requirement that the Participant hold the Shares received upon Section 7.08. Other Restrictions. The Committee shall impose such other

if, on the last day of the term of an SAR, the Fair Market Value of one Share exceeds the Grant accordance with the terms of settlement set forth in Section 7.06 SAR has not otherwise expired, the SAR shall be deemed to have been exercised by the Price of the SAR plus associated fees, if the Participant has not exercised the SAR, and the Participant on such day. In such event, the Company shall deliver payment to the Participant in Section 7.09. Automatic SAR Exercise. An Award Agreement may provide that

the Stock Ownership Participant will be required to hold the Shares received upon the exercise of met all applicable stock ownership requirements under the Stock Ownership Requirement Plan, any SAR (net of any Shares used for payment of withholding taxes). Section 7.10. Stock Retention. So long as a Stock Ownership Participant has not

ARTICLE 8 - RESTRICTED STOCK AND RESTRICTED STOCK UNITS

amounts as the Committee shall determine. Restricted Stock Units shall be similar to may grant Shares of Restricted Stock and/or Restricted Stock Units to Participants in such to the terms and provisions of this Plan, the Committee, at any time and from time to time, Restricted Stock except that no Shares are actually awarded to the Participant on the date of Section 8.01. Grant of Restricted Stock or Restricted Stock Units. Subject

Section 8.02. Restricted Stock or Restricted Stock Unit Award

an Award Agreement that shall specify the Period (s) of Restriction, the number of Shares of the Committee shall determine. Restricted Stock or the number of Restricted Stock Units granted, and such other provisions as Agreement. Each Restricted Stock and/or Restricted Stock Unit grant shall be evidenced by

conditions and/or restrictions on any Shares of Restricted Stock or Restricted Stock Units upon vesting of such Restricted Stock or Restricted Stock Units. traded, or holding requirements or sale restrictions placed on the Shares by the Company the requirements of any stock exchange or market upon which such Shares are listed or performance goals, time-based restrictions on vesting following the attainment of the Stock or each Restricted Stock Unit, restrictions based upon the achievement of specific requirement that Participants pay a stipulated purchase price for each Share of Restricted granted pursuant to this Plan as it may deem advisable including, without limitation, a performance goals, time-based restrictions, and/or restrictions under applicable laws or under Section 8.03. Other Restrictions. (a) The Committee shall impose such other

- certificates or statements of holdings representing Shares of Restricted Stock in the Company's been satisfied or lapse. possession until such time as all conditions and/or restrictions applicable to such Shares have (b) To the extent deemed appropriate by the Committee, the Company may retain any
- conditions and restrictions applicable to such Shares have been satisfied or lapse (including satisfaction of any applicable tax withholding obligations), and Restricted Stock Units shall be each Restricted Stock Award shall become freely transferable by the Participant after all shall determine. paid in cash, Shares, or a combination of cash and Shares as the Committee, in its sole discretion, (c) Except as otherwise provided in this Article 8, Shares of Restricted Stock covered by

legend restricting the transfer of such Shares. of holdings representing Shares of Restricted Stock granted pursuant to this Plan may bear a certificates or statements of holdings pursuant to Section 8.03, each certificate or statement Section 8.04. Certificate Legend. In addition to any legends placed on

Section 8.05. Voting Rights. Unless otherwise determined by the Committee and

during the Period of Restriction. A Participant shall have no voting rights with respect to any hereunder may be granted the right to exercise full voting rights with respect to those Shares determined by the Committee, Participants holding Shares of Restricted Stock granted set forth in a Participant's Award Agreement, to the extent permitted or required by law, as Restricted Stock Units granted hereunder.

uniform among all Shares of Restricted Stock or Restricted Stock Units granted pursuant to may be. Such provisions shall be determined in the sole discretion of the Committee, shall or provision of services to the Company, its Affiliates, and/or its Subsidiaries, as the case and/or Restricted Stock Units following termination of the Participant's employment with set forth the extent to which the Participant shall have the right to retain Restricted Stock this Article 8, and may reflect distinctions based on the reasons for termination be included in the Award Agreement entered into with each Participant, need not be Section 8.06. Termination of Employment. Each Award Agreement shall

ARTICLE 9 - PERFORMANCE UNITS / PERFORMANCE SHARES

Section 9.01. Grant of Performance Units / Performance Shares.

to time, may grant Performance Units and/or Performance Shares to Participants in such Subject to the terms and provisions of this Plan, the Committee, at any time and from time amounts and upon such terms as the Committee shall determine.

of a Share on the date of grant. The Committee shall set performance goals in its discretion number of Performance Units/Performance Shares that will be paid out to the Participant. of grant. Each Performance Share shall have an initial value equal to the Fair Market Value Performance Unit shall have an initial value that is established by the Committee at the time which, depending on the extent to which they are met, will determine the value and/or Section 9.02. Value of Performance Units / Performance Shares. Each

Section 9.03. Earning of Performance Units / Performance Shares.

earned by the Participant over the Performance Period, to be determined as a function of the of cash paid) with respect to a Performance Unit/Performance Share exceed 2 Shares (or the level of performance achieved, in no event will the number of Shares issued (or the amount extent to which the corresponding performance goals have been achieved. Regardless of the provided in Section 9.04 on the value and number of Performance Units/Performance Shares holder of Performance Units/Performance Shares shall be entitled to receive payout as Subject to the terms of this Plan, after the applicable Performance Period has ended, the value of 2 Shares), plus any applicable Dividend Equivalents.

Section 9.04. Form and Timing of Payment of Performance Units /

be granted subject to any restrictions deemed appropriate by the Committee. The as determined by the Committee and as evidenced in the Award Agreement. Any Shares may Performance Shares. Payment of earned Performance Units/Performance Shares shall be

set forth in the Award Agreement pertaining to the grant of the Award determination of the Committee with respect to the form of payout of such Awards shall be

among all Awards of Performance Units or Performance Shares awarded pursuant to this included in the Award Agreement entered into with each Participant, need not be uniform and/or Performance Shares following termination of the Participant's employment with or set forth the extent to which the Participant shall have the right to retain Performance Units be. Such provisions shall be determined in the sole discretion of the Committee, shall be provision of services to the Company, its Affiliates, and/or its Subsidiaries, as the case may Article 9, and may reflect distinctions based on the reasons for termination. Section 9.05. Termination of Employment. Each Award Agreement shall

ARTICLE 10 - CASH-BASED **AWARDS AND OTHER STOCK-BASED AWARDS**

provisions of the Plan, the Committee, at any time and from time to time, may grant Cashdetermine. Based Awards to Participants in such amounts and upon such terms as the Committee may Section 10.01. Grant of Cash-Based Awards. Subject to the terms and

take advantage of the applicable local laws of jurisdictions other than the United States. the value of Shares and may include, without limitation, Awards designed to comply with or transfer of actual Shares to Participants, or payment in cash or otherwise of amounts based on to such terms and conditions as the Committee shall determine. Such Awards may involve the Plan (including the grant or offer for sale of unrestricted Shares) in such amounts and subject types of equity-based or equity-related Awards not otherwise described by the terms of this Section 10.02. Other Stock-Based Awards. The Committee may grant other

Section 10.03. Value of Cash-Based and Other Stock-Based Awards

performance goals in its discretion. If the Committee exercises its discretion to establish units based on Shares, as determined by the Committee. The Committee may establish the Committee. Each Other Stock- Based Award shall be expressed in terms of Shares or performance goals are met. Awards that will be paid out to the Participant will depend on the extent to which the performance goals, the number and/or value of Cash-Based Awards or Other Stock-Based Each Cash-Based Award shall specify a payment amount or payment range as determined by

Committee determines. Award shall be made in accordance with the terms of the Award, in cash or Shares as the Awards. Payment, if any, with respect to a Cash-Based Award or an Other Stock-Based Section 10.04. Payment of Cash-Based Awards and Other Stock-Based

Section 10.05. Termination of Employment. The Committee shall determine

provisions shall be determined in the sole discretion of the Committee. Such provisions may of services to the Company, its Affiliates, and/or its Subsidiaries, as the case may be. Such Stock-Based Awards following termination of the Participant's employment with or provision the extent to which the Participant shall have the right to receive Cash-Based Awards or Other reflect distinctions based on the reasons for termination. Based Awards or Other Stock-Based Awards granted pursuant to this Article 10, and may be included in the Award Agreement, but need not be uniform among all Awards of Cash-

ARTICLE 11 - TRANSFERABILITY OF AWARDS

exercised only by such Participant or by his guardian or legal representative. under an Award Agreement following the Participant's death. beneficiaries who shall be entitled to any rights, payments or other benefits specified Agreement that the Participant shall have the right to designate a beneficiary or Notwithstanding the foregoing, the Committee may provide in the terms of an Award Awards shall be nontransferable. During the lifetime of a Participant, Awards shall be Except to the extent specifically provided by the terms of an Award Agreement,

ARTICLE 12 - PERFORMANCE MEASURES

of the Performance Measures listed in Section 12.03. solely on account of the attainment of an objective performance goal based on one or more shall be granted in accordance with the terms of this Article 12 and shall vest or be paid Option or SAR) is intended to qualify as Performance-Based Compensation, the Award Section 12.01. Awards Under This Article 12. If an Award (other than an

is attained determining the amount of compensation payable to the Participant if the performance goal performance goal shall state, in terms of an objective formula or standard, the method for at a time when the outcome of the performance goal is still substantially uncertain. The Performance Period (or, if earlier, before 25% of the Performance Period has elapsed), and performance goal in writing not later than 90 days after the commencement of the Section 12.02. Performance Goals. The Committee shall establish the

expenditures, expense ratios, and expense reduction); customer measures (including, for taxes); expense control (including, for example, operations & maintenance expense, total depreciation and amortization or any combination thereof, and net operating profits after per share, net income, pre-tax income, operating income, earnings before interest, taxes, earnings measures (including, for example, primary earnings per share, fully diluted earnings any business unit, and which may be measured on an absolute or relative-to-peer-group basis: following business measures, which may be applied with respect to AEP, any Subsidiary or establish performance goals for Performance-Based Compensation shall be limited to the Section 12.03. Performance Measures. (a) The Performance Measures used to

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completion of key milestones); production measures (including, for example, generating example, debt to equity ratio, dividend payout as percentage of net income and diversification combination thereof); valuation measures (including, for example, stock price increase, price stakeholder return measures (including, for example, total shareholder return, economic value rate, severity rate, and vehicle accident rate); diversity measures (including, for example, example, customer satisfaction, service cost, service levels, responsiveness, bad debt solely in terms of quantitative targets related to the Company, any Subsidiary or the rates and production cost); and such other individual performance objective that is measured capacity factor, performance against the INPO index, generating equivalent availability, heat of business opportunities); employee satisfaction; project measures (including, for example, to book value ratio, and price to earnings ratio); capital and risk measures (including, for discounted cash flow return on investment and cash flow in excess of cost of capital or any assets, dividend payout ratio and cash flow(s) – such as operating cash flows, free cash flow, added, cumulative shareholder value added, return on equity, return on capital, return on notices of violation), revenue measures (including, for example, revenue and direct margin); emissions, project completion milestones, regulatory/legislative/cost recovery goals, and minority placement rate and utilization); environmental measures (including, for example, frequency of momentary outages); safety measures (including, for example, recordable case collections or losses, and reliability-Company's or Subsidiary's business. such as outage frequency, outage duration, and

specified in this Article 12. indices. The Committee also has the authority to provide for accelerated vesting of any Award index that the Committee, in its sole discretion, deems appropriate; or various stock market relative to specified performance levels; a group of comparator companies; a published or special appropriate. Any of the above Performance Measures may be used to measure performance performance of the Company, Subsidiary, and/or Affiliate as a whole or any business unit of the based on the achievement of a performance goal or goals pursuant to the Performance Measures Company, Subsidiary, and/or Affiliate or any combination thereof, as the Committee may deem (b) Any Performance Measure(s) may be used in a quantitative manner to measure the

events to the extent consistent with the requirements of Code Section 162(m) for dispositions, changes in tax or accounting rules, or similar non-recurring or extraordinary be made subject to pre-specified adjustments to remove the effects of restructurings Performance-Based Compensation. Section 12.04. Evaluation of Performance. Any Performance Measure(s) may

the Committee certifies that the performance occur under an Award that is intended to qualify as Performance-Based Compensation until Award have been satisfied. Section 12.05. Certification of Performance. No vesting or payment shall goal and any other material terms of the

that are intended to qualify as Performance-Based Compensation may not be adjusted upward Section 12.06. Adjustment of Performance-Based Compensation. Awards

formula or discretionary basis or any combination, as the Committee determines. The Committee shall retain the discretion to adjust such Awards downward, either on a

event, among other things, the Committee may base the vesting or payment of such Awards event that the Committee determines that it is advisable to grant Awards that shall not qualify on performance measures other than those set forth in Section 12.03. satisfying the requirements of Code Section 162(m) and the terms of this Article 12. In such as Performance-Based Compensation, the Committee may make such grants without Section 12.07. Committee Discretion. For the avoidance of doubt, in the

ARTICLE 13 - DIRECTOR AWARDS

The terms and conditions of any grant to any such Director shall be set forth in an Award Agreement. Subject to Section 4.01(d), the Board shall determine all Awards to Directors

ARTICLE 14 - DIVIDEND EQUIVALENTS

Option or Stock Appreciation Right. paid any dividends or dividend equivalents with respect to Shares that are subject to any conditions that apply to the underlying Award. Participants shall not accrue, be granted or be formula and at such time and subject to such limitations as may be determined by the as of the dividend payment dates, during the period between the date on which the Full Value on the dividends declared on Shares that are subject to any Full Value Award, to be credited Committee; provided that such dividend equivalents shall be subject to any performance Committee. Such dividend equivalents shall be converted to cash or additional Shares by such Award is granted and the date on which the Award vests or expires, as determined by the Any Participant selected by the Committee may be granted dividend equivalents based

ARTICLE 15 - BENEFICIARY DESIGNATION

Participant's executor, administrator, or legal representative on behalf of the Participant's or rights remaining unexercised at the Participant's death shall be paid to or exercised by the In the absence of any applicable beneficiary designation, benefits remaining unpaid

ARTICLE 16 - RIGHTS OF PARTICIPANTS

shall interfere with or limit in any way the right of the Company, its Affiliates, and/or its Subsidiaries to terminate any Participant's employment or service on the Board or to the Section 16.01. Employment. (a) Nothing in this Plan or an Award Agreement

any right to continue his employment or service as a Director for any specified period of time Company at any time or for any reason not prohibited by law, nor confer upon any Participant

employment contract with the Company, its Affiliates, and/or its Subsidiaries. (b) Neither an Award nor any benefits arising under this Plan shall constitute an

receive an Award under this Plan, or, having been so selected, to be selected to receive a future Award. Section 16.02. Participation. No individual shall have the right to be selected to

any Award unless and until the Participant becomes the record holder of any Shares Participant shall have none of the rights of a shareholder with respect to Shares covered by associated with such Award. Section 16.03. Rights as a Shareholder. Except as otherwise provided herein,

ARTICLE 17 - CHANGE OF CONTROL

determined by the Committee, or (d) such other modification or adjustment to an Award as the upon or following a Change in Control. Committee deems appropriate to maintain and protect the rights and interests of Participants modification of performance or other conditions related to the payment or other rights under an purposes of exercising, vesting in, or realizing gain from any Award, (b) the waiver or include any one or more of the following: (a) the acceleration or extension of time periods for Award; (c) provision for the cash settlement of an Award for an equivalent cash value, as Agreement, provide for the effect of a Change in Control on an Award. Such provisions may 17.01. Effect of Change in Control. The Committee may, in an Award

Control" shall be deemed to have occurred if: 17.02. Definition of Change in Control. For purposes hereof, a "Change in

- benefit plan of AEP, becomes the "beneficial owner" (as defined in Rule 13d-3 under the shares Common Stock or a trustee or other fiduciary holding securities under an employee indirectly, by the shareholders of AEP in substantially the same proportions as their ownership of Securities Exchange Act of 1934 ("Exchange Act")), other than any company owned, directly or Exchange Act), directly or indirectly, of more than 33-1/3 percent of the then outstanding voting (a) any "person" or "group" (as such terms are used in Sections 13(d) and 14(d) of the
- immediately after such merger or consolidation; or converted into voting securities of the surviving entity) at least 66-2/3% percent of the total immediately prior thereto continuing to represent (either by remaining outstanding or by being merger or consolidation which would result in the voting securities of AEP outstanding voting power represented by the voting securities of AEP or such surviving entity outstanding (b) AEP consummates a merger or consolidation with any other entity, other than a

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or substantially all of AEP's assets. agreement for the sale or disposition by AEP (in one transaction or a series of transactions) of all (c) the shareholders of AEP approve a plan of complete liquidation of AEP, or an

ARTICLE 18 - AMENDMENT AND TERMINATION

- subparagraphs (b) and (c) of this Section 18.01 and Section 18.03 of the Plan, the Board or the Committee may at any time amend or terminate the Plan or amend or terminate any outstanding 18.01 Amendment and Termination of the Plan and Awards. (a) Subject to
- applicable, that is less than the Option Price of the cancelled Option or the Grant Price of the cancellation in exchange for cash or another Award. SAR with a Grant Price that is less than the Fair Market Value of a Share on the date of less than the Fair Market Value of a Share on the date of cancellation or cancel an outstanding cancelled SAR, as applicable, or (iii) cancel an outstanding Option with an Option Price that is or SAR in exchange for other Options or SARs with an Option Price or Grant Price, as Option or to reduce the Grant Price of an outstanding SAR, or (ii) cancel an outstanding Option amended, without prior shareholder approval, to: (i) reduce the Option Price of an outstanding (b) Except as provided for in Section 4.04, the terms of an outstanding Award may not be
- laws of any foreign country or jurisdiction where Awards are, or will be, granted under the Plan. state corporate laws or regulations, applicable U.S. federal laws or regulations and the applicable stock exchange or quotation system on which Shares are listed or quoted or by applicable U.S. shareholder approval if shareholder approval is required pursuant to rules promulgated by any (c) Notwithstanding the foregoing, no amendment of this Plan shall be made without
- any adjustment to the Award made pursuant to this Section 18.02 without further of the Committee as to the foregoing adjustments, if any, shall be conclusive and binding on benefits or potential benefits intended to be made available under this Plan. The determination adjustments are appropriate in order to prevent unintended dilution or enlargement of the laws, regulations, or accounting principles, whenever the Committee determines that such affecting the Company or the financial statements of the Company or of changes in applicable or nonrecurring events (including, without limitation, the events described in Section 4.04) in the terms and conditions of, and the criteria included in, Awards in recognition of unusual or Nonrecurring Events. Subject to Section 12.05, the Committee may make adjustments consideration or action. Participants under this Plan. By accepting an Award under this Plan, a Participant agrees to 18.02 Adjustment of Awards Upon the Occurrence of Certain Unusual
- Plan to the contrary, other than Sections 18.02, 18.04 and 21.15, no termination or 18.03 Awards Previously Granted. Notwithstanding any other provision of this

any Award previously granted under this Plan, without the written consent of the Participant amendment of this Plan or an Award Agreement shall adversely affect in any material way holding such Award.

accepting an Award under this Plan, a Participant agrees to any amendment made pursuant to similar nature, and to the administrative regulations and rulings promulgated thereunder. By purpose of conforming the Plan or an Award Agreement to any law relating to plans of this or this Plan to the contrary, the Board or Committee may amend the Plan or an Award this Section 18.04 to the Plan and any Award without further consideration or action. Agreement, to take effect retroactively or otherwise, as deemed necessary or advisable for the 18.04 Amendment to Conform to Law. Notwithstanding any other provision of

ARTICLE 19 - WITHHOLDING

incurs by failing to make timely payments of tax. any Award, and the Company shall not be liable for any interest or penalty that a Participant all times for paying any federal, state, and local income or employment tax due with respect to total tax that could be imposed on the transaction. The Participant shall remain responsible at a Fair Market Value on the date the tax is to be determined equal to the minimum statutory withholding requirements, in whole or in part, by having the Company withhold shares having to any taxable event arising as a result of this Plan. Participants may elect to satisfy the and local taxes, domestic or foreign, required by law or regulation to be withheld with respect Participant to remit to the Company, the minimum statutory amount to satisfy federal, state, The Company shall have the power and the right to deduct or withhold, or require a

ARTICLE 20 - SUCCESSORS

hereunder shall be binding on any successor to the Company, whether the existence of such all or substantially all of the business and/or assets of the Company. successor is the result of a direct or indirect purchase, merger, consolidation, or otherwise, of All obligations of the Company under this Plan with respect to Awards granted

ARTICLE 21 - GENERAL PROVISIONS

employment for cause (as defined in the Award Agreement), termination of the Participant's shall be subject to reduction, cancellation, forfeiture, or recoupment upon the occurrence of provision of services to the Company, Affiliate, and/or Subsidiary, violation of material conditions of an Award. Such events may include, but shall not be limited to, termination of certain specified events, in addition to any otherwise applicable vesting or performance Company, Affiliate, and/or Subsidiary policies, breach of noncompetition, confidentiality, or Agreement that the Participant's rights, payments, and benefits with respect to an Award Section 21.01. Forfeiture Events. (a) The Committee may specify in an Award

Participant that is detrimental to the business or reputation of the Company, its Affiliates, other restrictive covenants that may apply to the Participant, or other conduct by the and/or its Subsidiaries.

such policy may be in effect from time to time (b) All Awards shall be subject to the Company's compensation recoupment policy as

may include any legend which the Committee deems appropriate to reflect any restrictions on transfer of such Shares. Section 21.02. Legend. The certificates or statements of holdings for

include the singular, and the singular shall include the plural. context, any masculine term used herein also shall include the feminine, the plural shall Section 21.03. Gender and Number. Except where otherwise indicated by the

invalid provision had not been included. remaining parts of this Plan, and this Plan shall be construed and enforced as if the illegal or held illegal or invalid for any reason, the illegality or invalidity shall not affect the Section 21.04. Severability. In the event any provision of this Plan shall be

such approvals by any governmental agencies or national securities exchanges as may be of Shares under this Plan shall be subject to all applicable laws, rules, and regulations, and to Section 21.05. Requirements of Law. The granting of Awards and the issuance

national or foreign law or ruling of any governmental body that the Company determines to be and (b) completion of any registration or other qualification of the Shares under any applicable approvals from governmental agencies that the Company determines are necessary or advisable; or deliver evidence of title for Shares issued under this Plan prior to: (a) obtaining any necessary or advisable. Section 21.06. Delivery of Title. The Company shall have no obligation to issue

such Shares as to which such requisite authority shall not have been obtained. hereunder, shall relieve the Company of any liability in respect of the failure to issue or sell the Company's counsel to be necessary to the lawful issuance and sale of any Shares obtain authority from any regulatory body having jurisdiction, which authority is deemed by Section 21.07. Inability to Obtain Authority. The inability of the Company to

any individual receiving Shares pursuant to an Award under this Plan to represent and present intention to sell or distribute such Shares. warrant in writing that the individual is acquiring the Shares for investment and without any Section 21.08. Investment Representations. The Committee may require

Attachment 1

issuance of certificates to reflect the transfer or issuance of Shares, the transfer or issuance of applicable law or the rules of any stock exchange upon which the Shares are listed. such Shares may be effected on a non-certificated basis, to the extent not prohibited by Section 21.09. Uncertificated Shares. To the extent that this Plan provides for

established and no segregation of assets shall be made to assure payment of such amounts. Subsidiary, or an Affiliate, as the case may be, and no special or separate fund shall be general creditor of the Company, a Subsidiary, or an Affiliate, as the case may be. All Affiliates under this Plan, such right shall be no greater than the right of an unsecured acquires a right to receive payments from the Company, its Subsidiaries, and/or its beneficiary, legal representative, or any other individual. To the extent that any individual a trust of any kind, or a fiduciary relationship between the Company and any Participant, this Plan, and no action taken pursuant to its provisions, shall create or be construed to create whatsoever in or to any investments that the Company, and/or its Subsidiaries, and/or its payments to be made hereunder shall be paid from the general funds of the Company, a Affiliates may make to aid it in meeting its obligations under this Plan. Nothing contained in Section 21.10. Unfunded Plan. Participants shall have no right, title, or interest

in lieu of fractional Shares or whether such fractional Shares or any rights thereto shall be delivered pursuant to this Plan or any Award unless authorized by the Committee. If the forfeited or otherwise eliminated. Committee shall determine whether cash, Awards, or other property shall be granted or paid Committee does not authorize the issuance or delivery of fraction shares, then the Section 21.11. No Fractional Shares. No fractional Shares shall be issued or

into account in computing a Participant's benefit. Subsidiary's or Affiliate's retirement plans (both qualified and non-qualified) or welfare for purposes of computing the benefits payable to any Participant under the Company's or any this Plan nor Shares or cash paid pursuant to such Awards may be included as "compensation" benefit plans unless such other plan expressly provides that such compensation shall be taken Section 21.12. Retirement and Welfare Plans. Neither Awards made under

comply with Code Section 409A. The Company, however, makes no representation or Awards (including changes that may have retroactive effect) deemed necessary or desirable to accordingly. The Committee may make changes in the terms or operation of the Plan and/or satisfies the requirements of Code Section 409A, and the Plan is intended to be operated the provisions of the Plan and any Award Agreement shall be interpreted in a manner that Section 409A, the Plan is intended to comply with the requirements of Code Section 409A, and covenants that the Plan or Awards will comply with Section 409A. Section 21.13. Deferred Compensation. With respect to Awards subject to Code

other compensation arrangements as it may deem desirable for any Participant. be construed as creating any limitations on the power of the Board or Committee to adopt such Section 21.14. Non-exclusivity of this Plan. The adoption of this Plan shall not

all or any part of its business or assets; or (b) limit the right or power of the Company or a its capital or business structure, or to merge or consolidate, or dissolve, liquidate, sell, or transfer Subsidiary or an Affiliate to take any action which such entity deems to be necessary or be construed to: (a) limit, impair, or otherwise affect the Company's or a Subsidiary's or an Affiliate's right or power to make adjustments, reclassifications, reorganizations, or changes of Section 21.15. No Constraint on Corporate Action. Nothing in this Plan shall

recipients of an Award under this Plan are deemed to submit to the exclusive jurisdiction and governed by the laws of the state of Ohio, excluding any conflicts or choice of law rule or of or relate to this Plan or any related Award Agreement. venue of the federal or state courts of Ohio, to resolve any and all issues that may arise out substantive law of another jurisdiction. Unless otherwise provided in the Award Agreement, principle that might otherwise refer construction or interpretation of this Plan to the Section 21.16. Governing Law. The Plan and each Award Agreement shall be

shall give the Company an opportunity, at its own expense, to handle and defend the same imposed upon or reasonably incurred by him in connection with or resulting from any claim, or expense is a result of his own willful misconduct or except as expressly provided by statute before he undertakes to handle and defend it on his own behalf, unless such loss, cost, liability satisfaction of any judgment in any such action, suit, or proceeding against him, provided he amounts paid by him in settlement thereof, with the Company's approval, or paid by him in reason of any action taken or failure to act under this Plan and against and from any and all action, suit, or proceeding to which he may be a party or in which he may be involved by harmless by the Company against and from any loss, cost, liability, or expense that may be to whom authority was delegated in accordance with Article 3, shall be indemnified and held Committee appointed by the Board, or an officer of the Company, a Subsidiary, or an Affiliate applicable law, each individual who is or shall have been a member of the Board, or a Section 21.17. Indemnification. (a) Subject to requirements and limitations of

indemnification to which such individuals may be entitled under the Company's Articles of have to indemnify them or hold them harmless. Incorporation or Bylaws, as a matter of law, or otherwise, or any power that the Company may (b) The foregoing right of indemnification shall not be exclusive of any other rights of

Section 21.18. No Guarantee of Favorable Tax Treatment

of the Award to reduce or eliminate a Participant's tax liability, including without limitation, remains the Participant's responsibility, and that the Company makes no representations or acknowledgement that the ultimate liability for any tax owed by the Participant is and tax, or other tax, the acceptance of an Award under the Plan represents the Participant's Notwithstanding any provision of the Plan to the contrary or any action taken by the Code Section 409A. warranties about the tax treatment of any Award, and does not commit to structure any aspect Company, Subsidiaries, or the Board with respect to any income tax, social insurance, payroll

American Electric Power Annual Incentive Compensation Plan Operating Company

Introduction

The objectives of AEP's Annual Incentive Compensation Plan (the Plan) are to:

- customers and the communities it serves; Attract, retain, engage and motivate employees to further the objectives of the company, its
- performance objectives; and Enable high performance by communicating and aligning employee efforts with the Plan's
- Foster the creation of sustainable shareholder value through achievement of AEP's goals.

2017 Overview

described below and do not have separate function level incentive goals. separate goals. All staff groups participate in the ICP program based on the funding measures Energy Supply (non-generation), have an annual incentive compensation plan (ICP) with (C&DS), Regulated Generation, Competitive Generation, Transmission, Nuclear Generation, and For 2017 the Executive Council, each Operating Company, Customer and Distribution Services

is discretionary, their individual performance. Annual incentive funding for all plans is tied to (15% weight). AEP's Operating Earnings per Share (70% weight), safety (10% weight) and strategic initiatives AEP's performance, business unit performance (if applicable) and, for employees whose payout The Plan provides annual incentive compensation to motivate and reward employees based on

discretionary adjustments in the allocation of funding from the annual incentive pool at higher organizational levels. discretionary allocations from their award pool for all employees in positions in the new (SP20) aside dollars for employee rewards. Relative individual performance is reflected in managers and exempt salary have created and ensures that AEP meets its commitments to all other stakeholders before setting Linking annual incentive compensation to AEP's earnings aligns it with the value employees plans. Group or team performance may also be reflected through

Each ICP includes a balanced scorecard of performance measures in four categories:

- Financial
- Customer
- Safety and Compliance
- Culture and Employee Engagement

further motivating employees to achieve them. This balanced scorecard encourages the them, conveying their importance, aligning employee efforts toward their achievement and The Plan is intended to drive the achievement of these objectives by clearly communicating

financial objectives, at the expense of others, such as customer service, reliability, safety or achievement of all types of objectives, rather than the achievement of a few objectives, such as compliance.

subjective assessments of performance in less quantifiable areas and for individual performance employees to see how the work they perform affects their annual incentive award. Objective and quantifiable performance measures are used when they are available but the Plan also includes Performance measures are selected, whenever practical, to provide a "line of sight" that enables assessments

establishes. To help ensure that all employees have a personal stake in maintaining safe work Safety remains the first priority irrespective of the ICP goals and other objectives the Company contract workers practices a substantial portion of every plan is tied to safety for both AEP employees and

Operating Performance Measures and Weights

each performance measure may range from 0% to 200% of target Specific performance measures vary by business unit and operating company. The score for

Refer to Appendix A

2017 Funding Measures

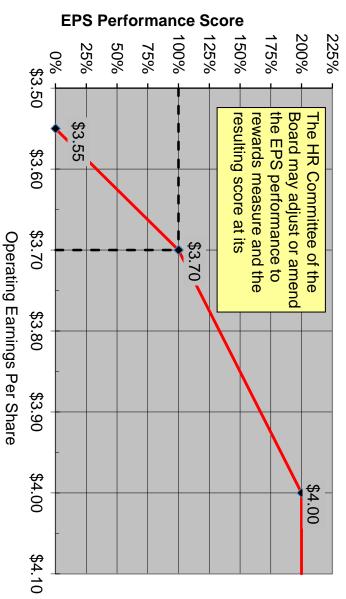
funding is contingent on AEP achieving operating earnings of at least \$3.55 per share for 2017 The maximum funding available is 200% of target funding. As in past years, the CEO and HR The 2017 funding measures were established by the HR Committee of the Board early in 2017. Committee of the Board have discretion to adjust annual incentive funding. All incentive plan

<u> Operating Earnings Per Share – 70%</u>

the extent to which the company can afford to pay annual incentive compensation while also serving the interests of its shareholders, customers and other stakeholders. It also: Share. This ensures that funding is commensurate with the Company's operating earnings and AEP is committed to generating sustainable value for all its stakeholders through its earnings and Therefore 70% of annual incentive funding is tied to AEP's Operating Earnings per

- Aligns employee interests with those of customers by strongly encouraging expense
- investment in AEP's business before employees are rewarded with annual incentive compensation; and Ensures that adequate earnings are generated for AEP's shareholders and continued
- deliver to the Company and all its stakeholders Further aligns the financial interests of all AEP employees with the results employees

2017 Performance to Rewards Measure



Safety and Compliance - 12% Weight

culture based on proactive measures and continuous improvement. needed to support and sustain world-class safety performance. This includes building a safety AEP is transforming our safety culture from "Good to Great" by building the systems and culture

an industry accepted measure that allows companies to focus on more serious events. potentially serious consequences. DART stand for Days Away, Restricted or job Transfer and is For 2017 DART rate improvement will be measured to focus our attention on incidents with

DART Rate Improvement for Employees and Contractors (7% weight)

- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours Worked
- Threshold (0% payout) 0% improvement vs. three-year average
- Target (100% payout) 10% Improvement vs. three-year average

0

Maximum (200% payout) – 20% Improvement vs. three-year average

<u>Zero Harm (3% weight)</u>

- Zero Employee Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities
- Zero Contractor Fatalities (1.5% weight)
- o Threshold (0% payout) 1 or more fatalities
- o Maximum (200% payout) No Fatalities

enforcement actions with a fine > \$1,000 Environmental Stewardship (1% weight) - Defined as the number of resolved formal

- occurred within that calendar year or the previous two calendar years Resolved means the fine is paid within the current calendar year for an event that
- Maximum (200% payout) 0 resolved formal enforcement actions
- Target (100% payout) 2 resolved formal enforcement actions
- Threshold (0% payout) 4 or more resolved formal enforcement actions

NERC Compliance (1% weight) - The number of self-reported NERC violations as a percentage of the total number of violations

- Maximum (200% payout) 100% of NERC violations were self-reported
- Target (100% payout) 90% of NERC violations were self-reported
- Threshold (0% payout) 80% or less of NERC violations were self-reported

2017 Strategic Initiatives (18% weight)

focus includes several performance measures (shown in the table below) that reflect some of the many transformative initiatives the company is undertaking. which AEP needs to make progress in order to enable our future success. Each of these areas of Customer Experience, and Culture and Employee Engagement. These are the major areas in There are three areas of focus for AEP's 2017 strategic initiatives: Business Transformation,

18%		Total Strategic Initiative Weight
	1%	Diversity
	1%	Gallup Pulse Survey
4%		Culture & Employee Engagement
	2%	Mobile Alert Penetration
	2%	Quality of Service: J.D. Power Residential Overall Customer Satisfaction Index
	2%	Quality of Service: SAIDI
6%		<u>Customer Experience</u>
	2%	AEP Renewables
	2%	AEP OnSite Partners
	4%	Transmission Business Expansion
8%		Business Transformation
ght	Weight	2017 Strategic Initiatives

Business Transformation (8% total weight)

Transmission Business Expansion (4% weight)

- Plant in Service (2% weight)
- Maximum (200% payout) \$2.3B (\sim target plus 10%)
- o Target (100% payout) \$2.1B
- o Threshold (0% payout) \$2.0B (~ target less 5%)

• Capital Investment (2% weight)

o Maximum (200% payout) – \$3.23B (~ target plus 10%)

- o Target (100% payout) \$2.94B
- o Threshold (0% payout) \$2.79B (~ target less 5%)

initiative of investing \$1B in renewables over 3 the next years. The following goals for AEP Onsite Partners and AEP Renewables support AEP's strategic

- commit capital to be spent AEP OnSite Partners (2% weight) - newly signed renewable contracts during 2017 that
- o Threshold (0% payout) \$75M of investment commitments
- Target (100% payout) \$125M of investment commitments
- Maximum (200% payout) \$175M of investment commitments
- achieve COD during 2017 plus newly signed contracts during 2017 that commit capital to AEP Renewables Growth (2% weight) - Capital associated with existing projects that be spent
- Threshold (33.3% payout) \$100M of investment commitments
- Target (100% payout) \$300M of investment commitments
- Maximum (200% payout) \$400M of investment commitments

Customer Experience and Quality of Service (6% total weight)

Quality of Service - SAIDI (System Average Interruption Duration Index) – (2% Weight)

over a 12 month time period excluding major events. Major event exclusions and targets vary by Operating Company or jurisdiction due to PUC preference and regional differences. SAIDI represents the total number of minutes the average customer has experienced interruption

- OpCo Thresholds (0% payout) 120% of target or 110% for PSO and 125% for KY Power due to historic volatility
- maintaining this average to the regional peer group average or, if the average has already been achieved, OpCo Targets (100% payout) - Regulatory targets where applicable or a 2 year glide path
- Power due to historic volatility OpCo Maximums (200% payout) – 80% of target or 90% for PSO and 75% for KY

company performance scores AEP performance will be determined based on a customer weighted average of the operating

Satisfaction Index (CSI) – (2% Weight) Quality of Service - J.D. Power and Associates (JDPA) Residential Overall Customer

operating company. Operating Company ICP measures and targets are aligned to the four waves of the study conducted during the calendar year AEP's goal is to achieve top quartile regional peer group performance within 3 years for each

- CSI score less the target to maximum bandwidth OpCo Thresholds (0% payout) – Achieve the higher of 2016 performance or the target
- path to the projected 2019 top quarter CSI score OpCo Targets (100% payout) – Achieve the year 1 target CSI score on the 3 year glide
- AEP performance will be determined based on a customer weighted average of the Operating OpCo Maximums (200% payout) - Achieve projected top quartile CSI score

and AEP does not bill customers directly, which reduces interaction with customers Company performance scores. AEP Texas is excluded because Texas is a full choice retail state

Mobile Alert Penetration – (2% weight)

- Threshold (0% payout) Current customer penetration
- Target (100% payout) 25% customer penetration (double current customer penetration)
- Maximum (200% payout) 38% customer penetration

these customers who do not purchase services directly from AEP Texas This measure excludes AEP Texas due to difficulty getting email addresses and text numbers for

Culture & Employee Engagement (4% total weight)

employees will be invited to participate in the survey. engagement as demonstrated by Gallup Survey Results (Overall Company Grand Mean). The 2017 AEP Employee Culture Survey will be conducted as a census survey, meaning all Gallup Pulse Survey (2% weight) - Achieve a year over year improvement in our culture and

- 4.03 Threshold (.06 improvement) 0% of target payout
- 4.07 Target (.10 improvement) 100% of target payout
- 4.17 Maximum (.20 improvement) 200% of target payout

and minorities for all open positions and take steps to reduce attrition from these groups for all AEP positions. To achieve this goal AEP will need to improve hiring rates for women minorities to ultimately achieve parity between internal representation and external availability Diversity (2% weight) - AEP's diversity goal is to increase the representation of women and

- current representation rate plus placements at 80% of the hiring availability rate less attrition at AEP's current representation rate or b. AEP's current representation rate Threshold (0% payout) for each female and minority category is the higher of: a. AEP's
- attrition at AEP's current representation rate or b. AEP's current representation rate current representation rate plus placements at 100% of the hiring availability rate less Target (100% payout) for each female and minority category is the higher of a. AEP's
- less attrition at AEP's current representation rate or b. AEP's current representation rate AEP's current representation rate plus placements at 120% of the hiring availability rate Maximum (200% payout) for each female and minority category is the higher of a.

and Managers, which are double weighted. representation rates for all Equal Employment Opportunity (EEO) categories, except Officials The overall diversity measure is the employee weighted average of female and minority

Modifier

and operating company based on the group's performance relative to the performance of all other Scores that fully utilize but never exceed the funding available. business units and operating companies. This results in performance differentiated Overall The Modifier is a normalizing function that allocates the available funding to each business unit

The modifier is calculated as the Overall Score for the Funding Measures divided by the Average

Operating Performance Score (AOPS)¹ for all business units and operating companies as shown

$$\frac{Overall\ Funding\ Score}{AOPS} = Modifier$$

Maximum Score

target, then the Overall Score is capped at 200% of target. If the application of the Modifier results in an Overall Score² for the Plan that exceeds 200% of

Performance Adjustment

example, a Performance Adjustment might be used to reward a group for successfully adequately included in the performance measures established at the beginning of the year. For completing an important project that was not anticipated at the time the ICP goals were capture those aspects of a group's performance that are difficult to quantify or that were not appropriately reflect the group's performance for the year. Such adjustments may be used to the extent that the Plan Compensation Committee determines that the Overall Score does not established. A Performance Adjustment may be used to increase or decrease the Overall Score for the Plan to

Individual Performance Factor

employment changes. Individual performance factors have a lower limit of 0% and no upper awards in excess of a participant's maximum award opportunity (see the Target and Maximum limit. However, the approval of a member of the Executive Council is required for individual and individual goals and other business factors, potentially including recent and pending relative individual performance, the value of their contribution to AEP, business unit, department and (BSE) salary plans. These determinations are based on an assessment of each employee's Awards section below). In addition managers cannot exceed their award pool. Management determines individual awards for all employees in positions in the SP20, EXEM

bias in favor of positions at either higher or lower salary grade levels in the organization performance and contribution relative to other employees in the same position or grade level as In determining individual performance factors, managers are expected to assess employee well as the performance expectations for that position. Managers are also expected to avoid a

Eligible Earnings

ICP Eligible Earnings include the following:

- 1. Regular Earnings Straight Rate
- Paid Vacation
- Paid Holidays
- Paid Personal Days Off

AOPS is the average of the Operating Performance Scores for all incentive groups weighted by the aggregate target incentive award for all participants in each incentive group (see attached scorecard for an example).

² See Sample Scorecard for the definition and an example of the calculation of the Overall Score.

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- Sick Pay (Non-occupational & Occupational)
- 6.5 Paid Jury Duty
- Paid Death in Family
- Paid Rest Period
- Inclement Weather Pay
- 10. Lump Sum Merit Increase
- 11. Lump Sum General Increase
- Grievance Settlement for Wages
- Overtime Nonexempt and Exempt
- 14. **Shift Premium**
- **Sunday Premium**
- Military Pay
- 17. Trip Pay (River)
- 18. Paid Union Business

considered for award calculation purposes. Earnings not classified and paid as one of the above types in AEP's payroll system are not

Target and Maximum Award Opportunity

below, except as discussed below for employees in positions at or above SP20 salary plan grade A participant's target award percent is based on the salary grade for his/her position as of the 12 or EXEM salary plan grade 30 at any point during the Plan Year who change targets during last day of the last pay period that will be paid during the Plan Year, as shown in the chart

New Gr	New Grade Structure	
Salary Plan	Grade	Target %*
	1	5%
	2	5%
	3	5%
	4	6%
	5	8%
	6	9%
	7	10%
	8	10%
SP20	6	15%
	10	20%
	11	25%
	12	30%
	13	35%
	14	40%
	15	45%
	16	50%
	17	55%

New Gra	New Grade Structure	
Salary Plan	Grade	Target %*
	18	60%
	19	80%
	20 (CEO)	125%
* As a percent of eligible earnings	earnings.	

Old Grade Structures	ructures	
Salary Plan	Grade	Target %*
All nonexempt salary structures and wage schedules except SP20	All grades	5%
	1 - 6	5%
	7 - 12	7%
	13 - 20	10%
	21 - 24	15%
	25 - 26	%77
	27	20%
	28	22%
EXEM (Old Exempt Structure)	29	25%
	30 - 32	27%
	33	30%
	34-35	35%
	36	40%
	38	45%
	40	50%
BSE	ALL Grades	Contact your
*As a percent of eligible earnings.		

required for awards in excess of a participant's maximum award opportunity. The approval of a member of AEP's Executive Council in the participant's chain of command is opportunity is their target or maximum award percentage multiplied by their eligible earnings. reflect strong individual employee performance even if the Overall Score for the Plan is between managers to positively differentiate awards by up to 50% of an employee's target award to award percent or the Overall Score for the Plan plus 50% of the target score. This enables A participant's maximum individual award percent is the greater of two times his or her target 150% and the 200% of target maximum score. A participant's target and maximum award

at any point during the Plan Year whose target changes will be prorated on a monthly basis and The award opportunity for employees in SP20 grade 12 or EXEM grade 30 and higher positions

calculated as the total of the independently calculated award opportunities for each position held such position. This calculation will be performed as shown in the example below: during the Plan Year, including the earnings, target award percent, and Overall Score for each

```
Position 1:
                                 Earnings * Target Award % * Overall Score = $ Pos 3
                                                                                                               Earnings * Target Award % * Overall Score = $ Pos 1
                                                                        Earnings * Target Award % * Overall Score = $ Pos 2
= Total Award Opportunity
```

held as of the last day of the last full pay period of the Plan Year. entire Plan Year will be calculated based on the target percent and Overall Score for the position The target awards for employees in positions below SP20 grade 12 or EXEM grade 30 for the

Award Calculation

does not guarantee the payment of awards. An award pool will be calculated for each group Plan Year. The final score for each performance objective is rounded to three decimal places based on the scores for each performance measure as soon as practical after the conclusion of the Because the Plan includes several discretionary factors, attainment of performance objectives

The Modifier is computed as follows:

- funding measure. The Weighted Average Score is then calculated based on the weight assigned to each performance scores, which are rounded to three decimal places (e.g., 105.5% or 1.055). AEP's funding measures are compared to their performance targets to determine their
- Performance Scores for all annual incentive plans (each of which is rounded to three decimal places) weighted by the sum of the incentive targets for all participants in each plan. AOPS is then rounded to three decimal places (e.g., 125.7% or 1.257). The Average Operating Performance Score (AOPS) is the average of the Operating
- The Modifier is the Weighted Average Score for the Funding Measures divided by AOPS, the result of which is rounded to three decimal places (e.g., 1.055 / 1.257 = .839)

Board Policy on Recouping Incentive Compensation

reports to the Company's Chief Executive Officer (collectively, the "Covered Employees"). grade 15 or equivalent and higher, regulated operating company presidents and officer direct American Electric Power Company, Inc. (the Company) or any of its subsidiaries at SP20 salary This policy applies to all executive officers of the Company as well as all other employees of the

whether under this Plan, the Company's Long Term Incentive Plan or otherwise This policy relates to incentive compensation paid or payable to such Covered Employees

reimbursed to AEP if, in the Board's determination: circumstances of a particular case, that incentive compensation provided by AEP should be The Board of Directors believes, subject to the exercise of its discretion based on the facts and

the award was predicated upon the achievement of financial or other results that were Such incentive compensation was received by a Covered Employee where the payment or

- subsequently materially restated or corrected, and
- calculated on such restated or corrected financial or other results. Incentive compensation would have been materially lower had the achievement been

extent that it otherwise would become payable compensation credited to a Covered Employee, including earnings thereon, if, when and to the particular case or if the applicable legal requirements impose more stringent requirements on that, in the Board's view, such reimbursement is warranted by the facts and circumstances of the AEP to obtain reimbursement of such compensation. AEP also may retain any deferred Therefore, the Plan, hereby, requires Cover Employees to reimburse AEP, if and to the extent

the course of employment by AEP or otherwise based on applicable legal considerations, all of This right to reimbursement is in addition to, and not in substitution for, any and all other rights which are expressly retained by AEP. AEP might have to pursue reimbursement or such other remedies against a Covered Employee in

Administration

Plan Compensation Committee

provisions are conclusive and binding on all Participants. electronic consent of a majority of its members. The Committee's interpretations of the Plan as they deem appropriate. In lieu of an official meeting, the Committee may act by written or time for any reason. The Committee may delegate day-to-day authority to administer the Plan, change the composition and number of members of the Plan Compensation Committee at any respect to all other employees, in either case ("the Committee"). The CEO of the Company may of the Company's CEO, COO, CFO, General Counsel and Chief Administrative Officer with executives in the HR Committee Review Group and a Plan Compensation Committee consisting The Plan is administered by the HR Committee of the Board of Directors with respect to

reflective of the underlying economics or performance of the business. The Committee may also business situations would produce an Overall Score or awards for a Plan Year that are not any reason, either with or without notice. The Committee may adopt, delete, modify or adjust participants and adjust any or all award payouts. modify the eligibility criteria for the Plan, add or delete individual participants or groups of performance objectives, metrics and weights at any time, including after the conclusion of a Plan The Committee has sole authority to amend or terminate the Plan and may do so at any time, for Year, should the Committee determine that changes in AEP's structure or other significant

their purview, provided that such adjustments do not increase the total of all award pools under served by the Plan have the authority to increase or decrease the award pool for any group under Executive Council members with management responsibility for a business unit or staff function their purview

Plan Year

is in effect. A "Plan Year" begins on January 1st and ends on December 31st of each year for which the Plan

Participation

during the Plan Year will be "Participants" in the Plan for such Plan Year except: All full-time and regular part-time AEP employees who are actively employed on AEP's payroll

- Employees participating in any other annual AEP incentive plan,
- 5 participation in the Plan or annual incentive compensation plans in general, Employees participating in any other plan or agreement that explicitly excludes their
- $\dot{\omega}$ all similar incentive plans, Employees represented by unions that decline the opportunity to participate in the Plan or
- 4. Temporary employees and contract workers, and
- Employees hired by AEP on or after December 1 of such Plan Year

continued employment or to continued participation in the Plan for any subsequent Plan Year Participation in an incentive compensation plan in any Plan Year shall not confer any right to

Participant Responsibility

including but not limited to forfeiture of award eligibility in the current and future Plan Years. as all applicable laws and regulations. Failure to do so may have many serious consequences, Plan Participants are expected to comply with all applicable AEP policies and directives as well

Award Eligibility

award for that Plan Year, except as otherwise noted below. Participants must be actively employed on the last day of a Plan Year to be eligible to receive an

for the Plan Year as specified in the "Target and Maximum Award Opportunity" section above Plan, then such Participant will be ineligible to receive an award for such Plan Year from the higher during the Plan Year. In which case, the participant will be eligible for a prorated award Plan, unless the participant was an SP20 salary plan grade 12 or (EXEM salary plan grade 30) or If a Participant transfers during the Plan Year to a position that is ineligible to participate in the

earnings for the Plan Year. If a participant is on Leave of Absence status as of the last day of the Plan Year, the Participant will be eligible to receive an award for the Plan Year to the extent that they have eligible

eligible earnings for the Plan Year, although long-term disability benefits are not ICP eligible disability plan will be eligible to receive an award for that Plan Year to the extent that they have Employees who become inactive during the Plan Year due to participation in an AEP long-term

Compensation Committee approves an award payment to such employee of being "discharged for cause" at any time prior to the award payment date, unless the Plan Participants forfeit their incentive plan eligibility if they are discharged for cause or resign in lieu

Satisfaction of eligibility criteria does not guarantee the payment of any awards.

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Termination Due to Death or Retirement

payable to the Participant's estate or as otherwise specified by applicable state law. For the purposes of the Plan, "retirement" is defined as termination of employment for any reason other event of a Participant's death, any award to which they would otherwise be entitled will become employment with AEP is terminated during the Plan Year due to their death or retirement. In the attains at least age 55 and five years of AEP service. than for cause or as part of a voluntary or involuntary severance or layoff, after the Participant Participants remain eligible for an award, based on their eligible earnings for a Plan Year, if their

employment with AEP terminates after the third month of the Plan Year due to their death or remain eligible for an award, based on their eligible earnings for a Plan Year, only if their Change for 2018 ICP: Beginning with the 2018 Plan Year, terminating participants will retirement (as defined).

Termination Due to Voluntary and Involuntary Severance and Layoffs

employee is rehired during the Plan Year, such Participant will be eligible for an award only to sign and return, a Severance and Release of All Claims Agreement). In the event a severed connection with their severance, they are (a) placed on a Leave of Absence or (b) offered, but rehired during the Plan Year. Severed employees are ineligible for an award even if, in defined under a collective bargaining agreement or the Supplemental Handbook and they are not during the Plan Year as part of a voluntary or involuntary severance program or a layoff as opportunities are ineligible for an award if they would have a separation from service with AEP severances and layoffs, Participants with both discretionary and non-discretionary award the extent of their earnings for the period after they were rehired. fail to meet the qualifications to be paid a severance benefit (e.g., if they would fail to timely Due to the severe financial constraints that generally give rise to the need for employee

Resignations after the Plan Year

may consider in determining their award payment, if any. voluntarily resign their employment remain eligible for an award. However, for discretionary participants, their actual or pending voluntary resignation is a business factor that management Participants who are actively employed on the last day of a Plan Year but who subsequently

Award Payment

within this time period practical thereafter if it is impractical, either administratively or economically, to make payments Award payment will be made within 2-1/2 months after the end of the year or as soon as

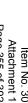
The Plan is hereby approved by:

Lisa M Barton

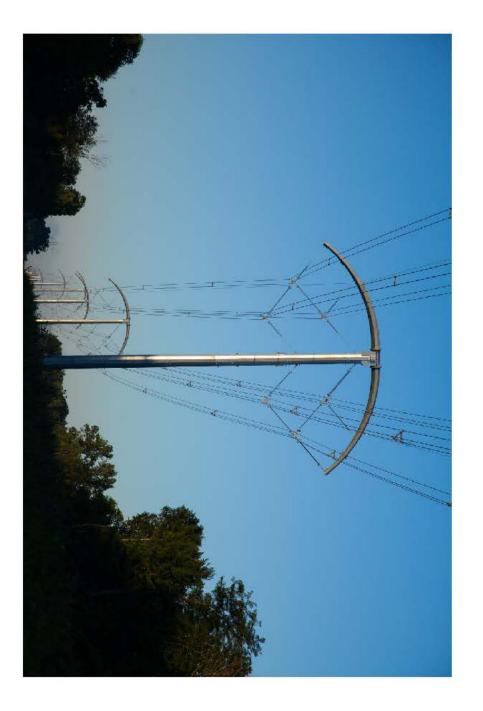
Date: June 1, 2017

EVP AEP Transmission

Transmissions 2017 ICP Plan







2017 ICP Plan and Goals

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P **Transmission ICP Plan Overview**

supplemental document. and Strategic Initiatives. Please see the Transmission Performance Metrics website 2017. These categories are: Safety & Culture, Build Infrastructure, Customer Experience, business unit's strategic goals and metrics in each measurable category identified for This Transmission Incentive Compensation Plan (ICP) provides information about the http://tpm/ for the latest copy of this plan. Note that Tier 2 Goals will be provided in a

B. ICP Plan Summary

Transmission ICP Plan for 2017. This section contains an abridged description of each measurable category in the

B.1. Safety & Culture

workers substantial portion of every plan is tied to safety for AEP employees and contract employees have a personal stake in maintaining safe work practices, goals and other objectives the Company establishes. To help ensure that all continuous improvement. Safety remains the first priority irrespective of the ICP This transformation includes changes based on proactive measures and and processes needed to support and sustain world-class safety performance. AEP is transforming its safety culture from good to great by building the systems

improvements. of the future. We measure the health of our culture by conducting periodic challenging, accountable and resilient - is essential to AEP's success as the utility A healthy organizational culture - one that is collaborative, supporting, Gallup surveys and by creating action plans that foster continuous

Category Goal

Targets & Measures

Category Goal

Targets & Measures

	2.0:=100%		
	• 1.0:=>90%		
	• 0.0:<80%		
	one time during 2017:		
	impact plans and updated		
5%	Percentage of leaders with	7. Develop Gallup Culture	
	other business units		
	and 2 new or 2 from		
	identified work processes		
	• 2.0 = implement 3/5		
	identified work processes	Activity Mitigation Plans.	
4%	• 1.0 = implement 3/5	6. Implement High-Risk	
	hazards.		
	for 25% of high risk		
	completely implemented		
	mitigation plans		
	hazards and Long Term:		
	implemented for high risk		
	Term: work practices		
	 2.0 = additionally, Short 		
	year/quarter	Inspection Program.	
	budget inputs by	determined in the Site	
	mitigation plans and	Mitigation Plan as	
4%	• 1.0 = development of	5. Implement Risk	
, ,			
%	35%	Safety & Culture – 35%	

B.2. **Build Infrastructure**

AEP's growth engine for years to come. category focuses on activities that support Transmission's objective of being AEP's current and future growth plans. To that end, our Build Infrastructure ICP electric infrastructure that we build and replace is an important foundation in program provides significant earnings contribution and growth to AEP. The ventures, and Transource®. Currently, Transmission's capital investment diversified portfolio of transmission projects through our Transcos, joint AEP's Transmission's growth strategy focuses on building and maintaining a

Category Goal Targets & Measures

	Build Infrastructure – 40%	ure – 40%		
	1. Meet or exceed the	• 0.0 = 80% of Target	10%	
A10110 10	annual earnings target for	• 1.0 = 90% of Target		
AEP INC Earnings	AEPTHC in line with	• 2.0 = Target 100% of Target		
	corporate expectations.			
	2. Meet the year-end Plant	• 0.0 = \$2.0B	10%	40%
Plant In Service	In-Service target for the	• 1.0 = \$2.1B		
	business unit (combined	• 2.0 = 2.3B		
	Opco & Transco).			
	3. Achieve the annual capital	• 0.0 = \$2.79 B	20%	
Capital Investment	investment target for the	• 1.0 = \$2.94 B		
	business unit.	• 2.0 = 3.23 B		

B.3. **Customer Experience**

improving service reliability. Reliability is measured through Transmission's infrastructure. partnerships that promote economic investment in energy-related electric grid that is well maintained and reliable. Transmission will establish compliance; and support economic development in our communities with an Regulatory commission (NERC), including environmental and project siting (SAIDI). We will promote a culture of compliance regarding the National Energy contribution to AEP's overall System Average Interruption Duration Index return on those investments. Our ICP Plan places continued emphasis on Transmission will invest to improve the customer experience where it will earn a

Category Goal Targets & Measures

	Customer Experience – 20%	nce – 20%		
Customer Reliability	 SAIDI: Reduce customer outages. 	0.0:>=48.01.0<=40.0	5.0%	
		Environmental: 2	2.5%	
		• 0.0 >= 4		
		• 1.0 <= 2		
	2. Eliminate	• 2.0 = 0;		
Environmental	environmental and	Siting Violations:		
Compliance/Siting	siting enforcement	• 0.0 >= 10		
	actions by	• 1.0 <= 5		
	state/federal agencies.	• 2.0 = 0		20%
		Based on points – explained in detail in the Environmental		
		section of this document.		
		• 1.0= <85% of issues internally found	5.0%	
	3. Promote a culture of	• 1.25=>85% and <90% of issues internally found		
NERC Compliance	self reporting potential	• 1.5= ≥90% and <95% of issues internally found		
	issues.	• 1.75= ≥95% and <100% of issues internally found		
		• 2.0= 100 % of issues internally found		
	4. Adhere to TFS	• 0.0 < 75% 2	2.5%	
Fronomic Development	Maintenance Work	• 1.0=>85%		
	Plan.	• 2.0=>95% of components maintained or installed vs.		
	5. Establish Public-		2.5%	
Economic Development	Private Partnerships.	financial equivalent		
		2.0=achievement of 2 goals or financial activalent		
		-		

Category Goal Targets & Measures

	Customer Experience – 20%	ce – 20%	
		• 0.0 = Filing or filing after	2.5%
		September 1, 2017.	
		• 1.0 = File cases in Arkansas,	
		Louisiana, Texas, and	
		Oklahoma on or before	
		September 1, 2017.	
6. States Edge	6. States Edge	• 2.0 = File cases in Arkansas,	
		Louisiana, Texas, and	
		Oklahoma on or before July 1,	
		2017 and minimize	
		investment at risk (outside of	
		regulatory expenses) to \$20	
		million in 2017-2018.	

B.4. Strategic Initiatives

innovation. Our strategic focus is on growing our competitive businesses such as competitive ventures as they provide additional revenue streams and promote Transource® and Grid Assurance™. AEP, and by extension—our customers and shareholders—benefit from our

Category

Goal

Targets & Measures

		Growth
	·	
	business. (See following definitions.)	Strategic Initiatives – 5%
•	•	• Ves -
2.0=achievement of 2 goals or financial equivalent	14	- 5% 0.0=achievement of
	5.0%	
	5%	

Additional Descriptions of Economic Development Goals

Establish Public-Private Partnerships

- portfolio of > \$250 million. Establish a transmission partnership with Buckeye Power with a long-term project
- develop regional transmission in Southwest Power Pool (SPP). Establish a public-private partnership with the City of Hope, Arkansas in an effort to
- develop regional transmission in SPP. Establish a public-private partnership with the City of Prescott, Arkansas in an effort to

States Edge

economic and regulatory hurdles must be cleared before this initiative moves forward customers through net reduction in costs. This project is in early development. Additional Company of Oklahoma (PSO) and Southwestern Electric Power Company (SWEPCO) investment opportunity that is also intended to deliver meaningful savings to Public Service The States Edge project represents a \$3 billion combined Generation and Transmission

Strategic Initiative Descriptions

Grow the Competitive Business

- Secure 20%+ of the competitive market investment opportunity through Transource® in System Operator (MISO), and Southwest Power Pool (SPP)¹. Pennsylvania-New Jersey-Maryland Interconnection (PJM), Midcontinent Independent
- the Grid Assurance business Achieve a critical mass of utility company subscriptions and regulatory approvals to launch

over large interstate areas. They coordinate, control, and monitor an electricity transmission grid ¹ PJM, MISO, and SPP are regional transmission organizations (RTOs) that are responsible for moving electricity

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Ç Transmission ICP Plan Details and Measures

corresponding calculations for each ICP measurement. This section presents supporting explanations for the ICP Plan categories and includes

C.1. Safety and Culture

proactive approach to improving our safety culture and performance achieve our Zero Harm goal. Revised safety and culture ICP measures provide the story – addressing issues before an event occurs is the only way we will hazards are addressed proactively. Focusing on past events only told us part of we approach safety and health. We shifted our focus so that safety and health the AEP system worked together in 2016 to develop programs that change how Safety and health professionals, frontline employees and managers from across

Reduce DART Rate

Measure Weighting: 10%

Overview

- and have life-altering consequences AEP is using the Days Away/Restricted or Job Transfer (DART) rate to place additional emphasis and focus on events that cause the most serious harm
- DART Rate = (Total Number of DART incidents x 200,000) ÷ Total Hours
- The DART rate is calculated using both employee and contractor data average performance for the business unit. Transmission will measure performance against the historic three-year rolling

ICP Targets

Reduce DART Rate 0.0	1.0	2.0
% Improvement from c=0% prior 3 year DART c=0%	% >=10%	>=20%

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The target DART rates for 2017 are:

Reduce DART Rate	0.0	1.0	2.0
DART targets are based			
on improvement from	0.67	0.60	0.54
year average.			

NOTE: For 2017, Transmission's Prior 3-Year DART Average=0.67.

Example Calculation:

- Formula: (3 Yr DART Avg EOY DART) / 3 Yr DART= (% Improvement *100)
- Example 3 Year Average DART Rate: 0.67
- Example End Of Year Combined Employee And Contractor DART Rate: 0.55
- Therefore, (0.67 0.55) / 0.67 = 0.12/0.67 = (.1791 *100) = 17.91% Improvement
- Interpolate 17.91 between 1.0 and 2.0 Targets =
- 1.791 ICP Performance

C.1.2. **Improve Vehicle and Equipment Operation**

Measure Weighting 4%

Overview

units. Corporate Safety & Health will administer ICP scoring in collaboration with Vehicle And Equipment Operation is a shared measurement across business Transmission.

Complete Driving Summit in Q2 2017

during 2016 to discuss safety issues and provide recommendations to improve the Telematics Strike Team. The Grand Central Safety Committee was convened Grand Central Safety Committee in Transmission along with several members of Summit. The target audience will include two to three representatives from each Business units will implement approved recommendations from the 2017 Driving

as well as contractor representatives. overall safety. This committee has representatives from multiple business units

products. Strike Team. It is a team that evaluates and recommends safety technology There will also be two to three representatives from Transmission's Telematics

- Management System. Attendance at the 2017 Driving Summit will be tracked in the KEY Learning
- An implementation plan will be developed after recommendations are reviewed and approved.

ICP Targets

Improve Vehicle and Equipment Operation	0.0	1.0	2.0
Milestones Achieved	Attend and	Develop	Develop
	participate in	recommendations	recommendations
	Driving Summit.	and develop	<u>and</u> develop
		implementation	implementation
		plans for approved	plans for
		recommendations.	approved
			recommendations
			<u>and</u> implement
			five (5).

Example Calculation

- implementation plans for approved recommendations (1.0 ICP Criteria). Transmission successfully developed recommendations and developed
- recommendations (2.0 ICP Criteria). Furthermore, Transmission implemented five of the approved
- 2.0 ICP Performance

Implement and Perform Quality Core Visits

Measure Weighting 4%

Overview: Quality & Participation Definition Criteria

Quality

Visits are scored as follows: Engagement.) A total of 16 points is possible on the CORE Visit Evaluation Form. requirements. (CORE stands for Coaching through Observation, Recognition, and The 2017 quality measurement is scored based on defined quality CORE visit

- An average score of 12.8 out of 16 points (or 80%) = 0.0
- An average score of 14.4 out of 16 points (or 90%) = 1.0
- An average score of 15.2 out of 16 points (or 95%) = 2.0
- business unit. Please see http://safety and look in CORE visits section for Scores from the CORE Visit Evaluation Forms will be averaged within the more information.
- Leaders who completed Shadow of the Leader CORE Visit Training (SOTL-CORE) in 2016 must complete a minimum of two (2) CORE Visits in 2017.

Participation

during 2017 must complete a minimum number of CORE visits as follows: The leaders (supervisory staff) who complete Shadow of the Leader training

Training Attended	Complete a Minimum of:
Q1	Three CORE visits (one/quarter – begin
	measuring in Q2)*
Q2	Two CORE visits (one/quarter – begin
	measuring in Q3)*
Q3	One CORE visit (one/quarter – begin
	measuring in Q4)*
Q4	One CORE visit (in Q4)*

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October 1, 2017. NOTE: Completed Shadow of the Leader training must be on record as of

- Completion of CORE Visit Evaluation Forms will be tracked, measured, and Visits himself or herself (one/quarter). to complete three CORE Visits, that leader must complete all three CORE reported by person by quarter. Therefore, if an individual leader is required
- The overall score will be the average of the Quality and Participation components.

ICP Targets

Quality & Participation <=!	Core Visits 0
<=80%	0.0
%06=<	1.0
>=95%	2.0

Example Calculation

- NOTE: Weight YE Quality Score and YE Participation Score at 50% each
- Participation score (Weighted at 50%) Transmission achieves a 90% Quality score (weighted at 50%) and an 80%
- The overall score is the average of the two, or 85%
- Interpolate 85% between 1.0 and 2.0 Targets = 0.50 ICP Performance

C.1.4. **Improve Quality in Good Catch Program**

Measure Weighting 4%

<u>Overview</u>

journey. Good catches are true leading indicators. They can be used to Identification and follow-up on good catches are important to our Zero Harm prevent harm to employees, contractors, and the general public. AEP can

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levels. share this information as needed at the local, business unit, and company

- communication throughout the year. Business units will set their own quarterly quantity measurements for 2017. This approach will help to ensure consistent application as well as accurate
- provided by Safety & Health. the events will be evaluated. The measurement is based on a grading system of 30 and a minimum of 20) good-catch events will be reviewed for each across the company. Each month a random sample of 20% (with a maximum The quality measurement promotes good catches as a leading indicator business unit. If the monthly minimum of 20 events is not achieved, 100% of
- for these activities is available in AEP's Safety and Health Event Management through the respective Safety & Health directors. Supporting documentation System (SHEMS). Good-catch events that are shared across the Company must be coordinated

ICP Targets

Good Catch Program	0.0	1.0	2.0
% Measure of Quality	<=80%	>=90%	>=95%

it does not include a quantity component. NOTE: The S&H Good Catch ICP performance metric includes the quality measurement;

Example Calculation

- Formula: YTD / YE Average of Good Catch Events per Corporate Safety and Health's Quality Scoring Criteria
- Example YE Good Catch Quality Scoring Average = 92.5%
- Interpolate 92.5% between 1.0 and 2.0 Targets

1.5 ICP Performance

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C.1.5. Implement Risk Mitigation Plan As Determined In the Site Inspection Program

Measure Weighting 4%

Overview

goals are: improve, alleviate or diminish risk. Transmission's risk mitigation 2017 primary Risk mitigation plans call for reviewing processes so that we can identify ways to

- level. Assess risk after mitigation plan development to confirm an acceptable risk
- Develop budget inputs by year for all sites with high-risk hazards.
- Implement work practices for all sites with high-risk hazards. Implement mitigation plans for 25% of these sites that require work on the premises.

ICP Targets

Risk Mitigation – Site Inspection	0.0	1.0	2.0
Mitigation Criteria	Mitigation	Mitigation	1.0 criteria achieved
	plans or	plans and	and mitigation plans
	budgets	budget	implemented for 25%
	were not	inputs	of sites with high-risk
	developed.	developed	hazards.
		by	
		year/quarter.	

Program is a shared measurement across business units. Corporate Safety & Health will administer ICP scoring in collaboration with Transmission. **NOTE:** Implementing the Risk Mitigation Plan as determined in the Site Inspection

Mitigation Plans and Implementation, Budget Inputs, and Work Practices Criteria:

- High-risk hazards in this case are the specific hazards identified in the project
- when high-risk hazards are identified at the project site. with minimum risk to people, equipment, materials, and the environment Work practices must be documented that describe how to perform a task
- Implementation is achieved when the work identified in a work practice or mitigation application is complete.
- Budget inputs are defined as estimates

Example Calculation

- Transmission successfully developed mitigation plans and budget inputs (1.0 ICP Criteria)
- plan Furthermore, Transmission implemented for 40% of High-Risk Hazards in the
- 40% > 25% 2.0 ICP Criteria =

2.0 ICP Performance

C.1.6. Implement High-Risk Activity Mitigation Plans

Measure Weighting: 4%

Overview

- Complete the implementation of mitigation plans for high-risk activities identified in 2016.
- 0 system and inconsistent application and use of risk matrices and hazard This implementation will address AEP's fragmented risk management controls.
- 0 It also addresses the inconsistent and reactionary focus on Serious Incident or Fatality Measure (SIF) prevention, and a need to focus on

with high-risk activities. severity over frequency to further reduce employee events associated

- risks that affect them. and work procedures. This approach will engage employees in identifying In 2017, Transmission will look for overlap of high-risk activities across business units and drive for consistency by developing standard processes
- 2017. Transmission will also identify any new high-risk activity to be mitigated in

Transmission's Top Five High-Risk Activities

	Mitigation	Mitigation Implementation Mitigation Implementation	Mitigation	Implementation
	Complete	Complete	Planned	Planned
Transmission Risk Activity	2016	2016	2017	2017
Working Near Energized Conductors While in and Aerial Device	×	×		
Working Near Open Excavation (setting and removing poles, etc.)	×	×		
Operating a Vehicle Requiring a CDL	×			×
Switching a Gang-Operated Air-Break Switch (GOAB)	×			×
Manual Material Handling	×			×

ICP Targets

Risk Mitigation: High- Risk Activities	0.0	1.0	2.0
Mitigation Criteria	No mitigation plans	Implement	1.0 Criteria
	implemented	three of the	Achieved
		remaining five	and 2 New
		work	or 2 from
		processes.	other
			business
			units

cannot be applied from the Driving Summit. NOTE: New high-risk mitigation processes identified and implemented for 2017

Example Calculation

- processes (1.0 ICP Criteria). Transmission successfully implemented three of the remaining five work
- was either new or adopted from another business unit. Furthermore, Transmission implemented one additional work process that
- represents 50% of the 2.0 goal achievement = One additional work process is < 2 required for 2.0 performance, but 1.5 **ICP Performance**
- Or, Transmission implemented no additional work processes, and only two (2) of the remaining five work processes.
- of the 1.0 goal = **0.66 ICP Performance** Two of the three remaining five work processes represent 66% (2 out of 3)

Develop Gallup Culture Action Plans

Measure Weighting: 5%

- Action plans based on 2015 and 2016 AEP Culture Survey (Gallup Survey) results will be developed through peer-to-peer and work team discussions.
- Performance timeframe: Leaders upload one impact plan in the system by 05/30/17.
- Leaders who uploaded impact plans by 05/30/17 will update these plans at least once by 12/31/2017.
- system by 05/30/2017, and 50% for updating that impact plan by Final calculation will be weighted 50% for uploading one impact plan in 12/31/2017.

Culture Action Plans	0.0	1.0	2.0
Percentage of leaders	<80%	>= 90%	=100%
with impact plans in			
Gallup System by			
5/30/2017 and			
updated once during			
2017			

Example Calculation

- 95 of 100 leaders uploaded an impact plan into the system by 05/030/2017, or 95%
- 90 of 95 leaders who uploaded impact plan go on to updated that plan by end of year, or 94.7%
- Final calculation: 95% (.5) + 94.7% (.5) = 94.85%
- Interpolate 94.85 between 1.0 and 2.0 Targets =

1.485 ICP Performance

C.2. **Build Infrastructure**

C.2.1.**Holding Company** Meet or Exceed the Annual Earnings Target for AEP Transmission

Measure Weighting: 10%

Overview

- AEP Transmission will meet or exceed the annual earnings target for AEP Transmission Holding Company (AEPTHC) in line with corporate expectations.
- ICP targets will be based on achieving 90% (0.0 payout), 100% (1.0 payout) or 106.4% (2.0 payout) of earnings target (stretch goal).
- The 2017 earnings target is \$296 M.

ICP Target

AEPTHC Earnings	0.0	1.0	2.0
Millions of			
Dollars	<\$266 M	>=\$296 M	>=\$315 M
Contribution			

Example Calculation

- AEP Transmission Holding Company achieved \$290 M in earnings Contribution
- \$290 M >1.0 ICP Payout but less than 2.0 ICP Payout
- Interpolate \$290 M between 1.0 and 2.0 Targets =

0.68 ICP Performance

C.2.2. Meet the Year-End Plant In-Service Target

Measure Weighting: 10%

- AEP Transmission meets the year-end plant in-service target for the business unit.
- The Plant In-Service target is a combined OPCo and TRANSCo target

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ICP Target

AEP Plant In- Service	0.0	1.0	2.0
Millions of Dollars In- Service	<\$2,000 M	>=\$2,100 M	>=\$2,300 M

Example Calculation

- plant in-service for both OPCo and TRANSCo projects AEP Transmission Holding Company achieved \$2,225 M in combined
- \$2,225 M >1.0 ICP Payout but less than 2.0 ICP Payout
- Interpolate \$2,225 M between 1.0 and 2.0 Targets =

1.63 ICP Performance

C.2.3. **Capital Investment Target**

Measure Weighting: 20%

<u>Overview</u>

investment. Transmission will be measured on its post-allocated capital for affiliates. unit. The capital investment target is a combined total of OPCo and Transco capital AEP Transmission will achieve the annual capital investment target for the business

allocated functional view this spend will be included under Distribution capital spend achieving \$3.23 B will include adding back to actuals from the distribution station that FERC assets). The Transmission business unit manages the Distribution stations and is NOTE: In Transmission's direct organizational view of capital there is \$101M in the Distribution benefiting location within the Transmission organization, but in a post-Transmission manages. In a direct view this spend can be identified by having responsible for the capital investment and project management. The calculation for control budget that was budgeted in support of Distribution station projects (D-

ICP Target

Millions of Dollars of Investment	Capital Investment
<\$2,790 M	0.0
>=\$2,940 M	1.0
>=\$3,230 M	2.0

Example Calculation

- investment during 2017 AEP Transmission Holding Company achieved \$3,000 M in capital
- \$3,000 M >1.0 ICP Payout but less than 2.0 ICP Payout
- Interpolate \$3,000 M between 1.0 and 2.0 Targets =

1.21 ICP Performance

C.3. Customer Experience

C.3.1. Customer Reliability-Reduce System Average Interruption Duration Index

Measure Weighting 5%

Overview

- System Average Interruption Duration Index (SAIDI) is the average duration duration of interruptions (sustained) to the number of customers. of interruptions per customer during the year. It is the ratio of the annual
- T-SAIDI is the total duration of sustained interruptions in a year on AEP's Transmission lines / total number of Transmission customers.

ICP Targets

SAIDI	0.0	1.0	2.0
(T-SAIDI Only)			
Average duration of T-	>=48 O	>=48 0 <=40 0	<=37 N
Interruptions / T-			1
Customers			

Example Calculation

- T-SAIDI at end of year is 36.0.
- Interpolate 36.0 between 1.0 and 2.0 Targets

1.5 ICP Performance

C.3.2. State and Federal Agencies Eliminate Environmental Compliance & Siting Enforcement Actions by

Measure Weighting: 2.5%

Environmental Compliance

Overview

- A Notice of Violations (NOV) is a formal environmental enforcement action.
- result of an action or programmatic deficiency will be tallied using points total number of environmental-related NOVs that Transmission receives as A formal environmental enforcement action constitutes a measurable NOV. The
- NOV points will be tallied for the plan year in which the enforcement action is
- NOVs resulting from an issue or event identified by a governing agency will be counted as two points.
- Environmental NOVs to be excluded from this metric will be those resulting from NOVs resulting from a self-reported issue or event counts as one point events that are:
- 0 Deemed uncontrollable (as determined by Environmental Services and Transmission Senior Leadership)
- 0 Identified as a minor environmental impact
- 0 Outside the control of the Transmission organization

ICP Targets

Environmental Compliance	0.0	0.0 1.0	2.0
Notice of Violations –	4	2	0
Number of Points			

Siting Compliance

Overview

- project approval. Points are applied as follows: 2) the failure to meet conditions imposed by the regulatory agency as part of follow necessary regulatory process for transmission project siting approval, or be tallied using points. A siting violation will be defined as either 1) the failure to The total number of Transmission violations that occur during the plan year will
- 0 Any violation that results in fines or work stoppage by a state utility commission will be counted as 2 points.
- 0 siting approval (i.e., starting construction prior to obtaining approval for an activity that required state or federal approval) will be counted as 2 Failure to follow necessary regulatory process for transmission project
- Ο agency as part of project approval will be tallied in the following manner: Failure to meet any conditions set forth by a state commission or federal
- follow agreed upon conditions of approval = 1 point A commission or federal agency identifies and reports on a failure to
- AEP self-reports a failure to follow an approval condition = 0 points

Excluded from the siting compliance metric result from events that are:

- V Strategy Leadership and Transmission Senior Leadership Deemed uncontrollable as determined by Transmission Asset and
- \bigvee Where the violation in question is subject to legal interpretation.

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 \bigvee Violation of a condition that is associated with a failure to meet the permit requirements of another agency.

Scoring

- Siting Violations = 10 pts = 0.0 ICP
- Siting Violations = 5 pts = 1.0 ICP
- Siting Violations = 0 pts = 2.0 ICP

ICP Targets

Siting Compliance	0.0	1.0	2.0
Siting Violation Points	10	5	0

Example Calculation

- 0 Environmental Compliance Points During 2017
- 0=2.0 ICP Subscore For Environmental Compliance
- 6 Siting Compliance Points During 2017
- 6=0.5 ICP Subscore for Siting Compliance Points
- Environmental Compliance Subscore (2.0 * 50%) + Siting Compliance Subscore (0.5 * 50%) =
- 1.25 ICP Performance

NERC Compliance

Measure Weighting 5%

Overview

- The intent of this ICP stretch goal is to encourage the Self-Identification and Reporting of Reliability Compliance issues.
- ARCS is the official database for managing this information
- There are two types of incidents counted in the metric –
- Report to a Region 1) Internally Found Incidents — incidents that may or may not result in a Self-
- or an Audit Finding 2) Externally Found Incidents —incidents that result in a Self-Report to a Region
- For inclusion, all incidents will meet the following criteria:
- 0 Caused by Transmission. (incidents caused by BUs are excluded)
- 0 Relates to AEPSC Transmission, Jointly-Owned entities and Transcos for which AEP Transmission has primary control of the functions.
- 0 The discovery date or the Violation ID was issued in the current year.
- Internally Found Incidents must meet all of the following criteria:
- o Status in ARCS has advanced beyond 'Draft' status
- 0 Will be defined as having one of the following values in ARCS
- Internal Audit
- Self-Certification
- Self-Identified
- Even
- the discovery is made by an AEP employee. A system event that leads to the discovery of the potential issue if
- External Data Request
- requested, but was a discovered as a byproduct of search If the potential issue was not found within the scope of the data
- Externally Found Incidents must meet all of the following criteria:
- Must have one of the following values for How Discovered:
- Event
- example, NERC, Regions, RTOs and neighboring utilities was brought to AEP's attention by an external entity. For A system event that leads to the discovery of a potential issue if it
- External Audit
- Spot Chec
- External Data Request
- external agency it is Externally Found). If an incident is discovered as a result of a data request by an
- Must have a Violation ID

- Is counted once even if the problem is reported in more than one Region or for multiple registrations.
- classification of the incident. incident in ARCS, Transmission Reliability Compliance leadership will determine the In the case of a disagreement with respect to the Internal/External classification of an
- divided by the sum of the Internally and Externally Found Incidents The ICP Calculation is the percentage derived from the total of Internally Found Incidents

ICP Targets

	<100%	<95%	/83/%	/05/0	Z	% Iliterilally Idelitilled
=100%	>=95%	>=90%	~-0E%/00%	√ 0 ⊑ 0∕	2 >	
2.00	1.75	1.50	1.25	1.00	0.00	NERC Compliance

Example Calculation

- End of year, 18 out of 20 compliance issues are internal found (i.e., 90%)
- The multiplier = 1.5

Economic Development

Adhere to the **TFS Maintenance Plan**

Measure Weighting: 2.5%

Overview

- Transmission Operations and Transmission Construction will work together to complete the comprehensive Transmission Field Services (TFS) work plan.
- tracking actual maintenance units completed versus plan on a monthly basis. This work plan will be frozen by end of the first quarter in 2017. We will begin
- Achieving end-of-year maintenance units versus plan will be the basis for the ICP measurement.

ICP Targets

O&M Work plan	an	0.0	1.0	2.0
% Adherence	Ф	<=75%	>=85%	>=95%

Example Calculation

TFS achieves 80% of maintenance units versus plan by year end

Interpolate 80% of actual unit achievement between 0.0 and 1.0 performance

0.50 ICP Performance

Establish Public-Private Partnerships

Measure Weighting: 2.5%

Overview

Goals for this category are:

- Establish a transmission partnership with Buckeye Power with a long-term project portfolio of > \$250 million.
- to develop regional transmission in Southwest Power Pool (SPP) territory. Establish a public-private partnership with the City of Hope, Arkansas in an effort

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effort to develop regional transmission in SPP. Establish a public-private partnership with the City of Prescott, Arkansas in an

Goal Achievements	Establish Public- Private Partnerships
Achievement of no goals	0.0
Achievement of 1 goal or financial equivalent	1.0
Achievement Achievement of 1 goal or of 2 goals or financial equivalent	2.0

Example Calculation

- Two goals were achieved during 2017:
- portfolio of > \$250 million. Establish a transmission partnership with Buckeye Power with a long-term project
- develop regional transmission in Southwest Power Pool (SPP) territory. Establish a public-private partnership with the City of Hope, Arkansas in an effort to
- Therefore, 2.0 ICP Performance

States Edge

SWEPCO customers through a net reduction in costs. investment opportunity that is also intended to deliver meaningful savings to PSO and The States Edge project represents \$3 billion combined Generation and Transmission

Measure Weighting: 2.5%

Overview

generation resources by year to ensure there is an adequate supply of electricity to market discrepancies caused by congestion. An IRP plan identifies the need for an effort to take advantage of expiring production tax credit (PTC), and mitigates the The project would accelerate renewable energy Integrated Resource Plan (IRP) needs in meet customer demand.

1,000 MW). value of the PTC is equivalent to \$35/MWh pre-tax of \$168 million per year (based on next 10 years. The wind PTC five-year phase out started at the end of 2016. The full Current IRP plans for PSO and SWEPCO call for over 2,000 MW of renewables over the

be based on achieving defined economic and regulatory targets. met before this project advances for formal consideration. Therefore, ICP measures will This project is in development. Additional economic and regulatory milestones must be

ICP Targets

States Edge	0.0	1.0	2.0
Milestone	Filing after	File cases in	File cases in Arkansas,
Achievement	September 1, Arkansas,	Arkansas,	Louisiana, Texas, and
Criteria	2017	Louisiana, Texas,	Oklahoma on or before July 1,
		and Oklahoma on	2017 and minimize
		or before	investment at risk (outside of
		September 1, 2017	regulatory expenses) to \$20
			million in 2017-2018

Example Calculation

- September 1, 2017. Cases are filed in Arkansas, Louisiana, Texas, and Oklahoma on or before
- expenses) to \$20 million in 2017-2018. Demonstrate that investment at risk was minimized (outside of regulatory
- not filed on or before July 1, 2017). Achieved criteria for 1.0 ICP Performance but only 50% of 2.0 performance (cases
- achievement) = 1.5 ICP Score Calculation (1.0 performance * 100% achievement) + (2.0 performance * 50%

C.4. Strategic Initiatives

Grow the Competitive Business: Measure Weighting 5%

Overview

leading to increased Transmission earnings contribution. The purpose of this initiative is to grow Transource through the capture of opportunities

ICP Targets

- Secure 20% of the competitive market investment opportunity via Transource in PJM, MISO, and SPP.
- launch the Grid Assurance Program. Achieve a critical mass of utility company subscriptions and regulatory approvals to

Grow the Competitive	0.0	1.0	2.0
Business			
Milestone	Achievement	Achievement of	Achievement of
Achievement	of neither goal	one goal or	two goals or
Criteria		financial	financial
		equivalent	equivalent

Example Calculation

- MISO, and SPP. the competitive market investment opportunity via Transource in PJM, We successfully secured and demonstrated that we achieved 20% of
- mass of utility company subscriptions and regulatory approvals to We successfully secured and demonstrated that we achieved a critical launch the Grid Assurance Program.
- 2.0 ICP Score Therefore, we achieved the criteria for 2..0 ICP Performance =

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