#### **COMMONWEALTH OF KENTUCKY**

#### **BEFORE THE PUBLIC SERVICE COMMISSION**

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Application of Kentucky Utilities Company for an Adjustment of its Electric Rates and for Certificates of Public Convenience And Necessity

Case No. 2016-00370

#### DIRECT TESTIMONY OF RALPH C. SMITH ON BEHALF OF THE KENTUCKY OFFICE OF THE ATTORNEY GENERAL MARCH 3, 2017 **PUBLIC REDACTED VERSION**

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\* Note: Exhibits RCS-2 and RCS-12 are not used for Kentucky Utilities Company. The other exhibit numbering is used for consistency with Case No. 2016-00371, the concurrent rate case for Louisville Gas & Electric Company.

#### I. INTRODUCTION AND STATEMENT OF QUALIFICATIONS

#### Q. Please state your name, position, and business address.

 A. Ralph C. Smith. I am a Senior Regulatory Consultant at Larkin & Associates, PLLC, 15728 Farmington Road, Livonia, Michigan 48154.

#### Q. Please describe Larkin & Associates.

 A. Larkin & Associates, PLLC ("Larkin") is a Certified Public Accounting and Regulatory Consulting firm. The firm performs independent regulatory consulting primarily for public service/utility commission staffs and consumer interest groups (public counsels, public advocates, consumer counsels, attorneys general, etc.). Larkin has extensive experience in the utility regulatory field as expert witnesses in over 400 regulatory proceedings including numerous telephone, water and sewer, gas, and electric matters.

#### Q. Mr. Smith, please summarize your educational background.

15 A. I received a Bachelor of Science degree in Business Administration (Accounting Major) with distinction from the University of Michigan - Dearborn, in April 1979. I passed all 16 17 parts of the Certified Public Accountant ("C.P.A.") examination in my first sitting in 1979, 18 received my CPA license in 1981, and received a certified financial planning certificate in 19 1983. I also have a Master of Science in Taxation from Walsh College, 1981, and a law 20 degree (J.D.) cum laude from Wayne State University, 1986. In addition, I have attended 21 a variety of continuing education courses in conjunction with maintaining my accountancy license. I am a licensed C.P.A. and attorney in the State of Michigan.<sup>1</sup> I am also a 22 23 Certified Financial Planner<sup>TM</sup> professional and a Certified Rate of Return Analyst

<sup>1</sup> My testimony in this proceeding is as a Senior Regulatory Consultant, and I am not offering any legal opinions.

("CRRA"). Since 1981, I have been a member of the Michigan Association of Certified Public Accountants. I am also a member of the Michigan Bar Association. I have been a member of the Society of Utility and Regulatory Financial Analysts ("SURFA"), and the American Bar Association (ABA), and the ABA sections on Public Utility Law and Taxation.

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#### Please summarize your professional experience. **Q**.

Subsequent to graduation from the University of Michigan, and after a short period of A. installing a computerized accounting system for a Southfield, Michigan realty management firm, I accepted a position as an auditor with the predecessor CPA firm to Larkin & Associates in July 1979. Before becoming involved in utility regulation where the majority of my time for the past 37 years has been spent, I performed audit, accounting, and tax work for a wide variety of businesses that were clients of the firm.

During my service in the regulatory section of our firm, I have been involved in rate cases and other regulatory matters concerning electric, gas, telephone, water, and sewer utility companies. My present work consists primarily of analyzing rate case and regulatory filings of public utility companies before various regulatory commissions, and, where appropriate, preparing testimony and schedules relating to the issues for presentation before these regulatory agencies.

I have performed work in the field of utility regulation on behalf of industry, state attorneys general, consumer groups, municipalities, and public service commission staffs concerning regulatory matters before regulatory agencies in Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Delaware, Florida, Georgia, Hawaii, Indiana, Illinois,

Kansas, Kentucky, Louisiana, Maine, Maryland, Michigan, Minnesota, Mississippi, 1 2 Missouri, New Jersey, New Mexico, New York, Nevada, North Carolina, North Dakota, 3 Ohio, Pennsylvania, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, Washington D.C., West Virginia, and Canada as 4 5 well as the Federal Energy Regulatory Commission and various state and federal courts of 6 law. 7 Have you previously testified before the Kentucky Public Service Commission 8 Q. 9 ("PSC" or "Commission")? 10 Yes. For example, I testified in a Kentucky American Water Company rate case, Case No. A. 11 2010-00036 and in a Kentucky Power Company rate case, Case No. 2014-00396. 12 13 Have you previously performed analysis on rate case issues where testimony was **Q**. 14 submitted by other members of Larkin before the Kentucky Public Service 15 **Commission?** Yes. Several years ago, I worked on various Kentucky rate cases as a regulatory analyst 16 A. 17 where testimony was submitted before the Commission by other Larkin professionals, 18 such as Hugh Larkin, Jr. 19 20 Q. Have you previously testified before other state public utility regulatory 21 commissions? 22 A. Yes, I have testified before other state public utility regulatory commissions on many 23 occasions.

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### Q. Have you prepared an attachment summarizing your educational background and regulatory experience?

#### A. Yes. Appendix A provides details concerning my experience and qualifications.

#### II. LIST OF EXHIBITS

#### Q. Have you prepared any exhibits to accompany your testimony?

A. Yes. I have prepared Exhibits RCS-1, RCS-3 through RCS-11 and RCS-13 through RCS-16, which are attached to my testimony. Exhibit RCS-2 and Exhibit RCS-12, which were exhibits used in my testimony for Louisville Gas and Electric Company's ("LG&E" concurrent rate case (Case No. 2016-00371), are not being used for Kentucky Utilities.
We have attempted to be as consistent as feasible with the numbering of my exhibits in the LG&E and KU rate cases, where the same exhibit number in each case contains similar information.

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#### 15 Q. Please briefly explain what is contained in each of those exhibits.

16A.Exhibit RCS-1 presents Accounting and Revenue Requirement Schedules.

### Exhibit RCS-3 presents the Company's responses to data requests referenced in testimony related to Construction Slippage.

### Exhibit RCS-4 contains the Company's responses to data requests referenced in testimony related to Distribution Automation.

Exhibit RCS-5 contains the Company's responses to data requests referenced in
 testimony related to Cash Working Capital.

1	Exhibit RCS-6 contains the Company's responses to data requests referenced in
2	testimony related to Advanced Metering Systems cost included in the forecasted test year.
3	Exhibit RCS-7 contains the Company's non-confidential responses to data requests
4	referenced in testimony related to Incentive Compensation Expense.
5	Exhibit RCS-8 contains the Company's responses to data requests referenced in
6	testimony related to Transmission Vegetation Management Expense.
7	Exhibit RCS-9 contains the Company's responses to data requests referenced in
8	testimony related to Uncollectibles.
9	Exhibit RCS-10 contains the Company's responses to data requests referenced in
10	testimony related to Vacant Positions and Salary Differentials for Replacing Employees.
11	Exhibit RCS-11 contains the Company's responses to data requests referenced in
12	testimony related to Administrative Expense Charges from the affiliate, PPL Service
13	Corporation.
14	Exhibit RCS-13 contains the Company's responses to data requests referenced in
15	testimony related to Regulatory Asset Amortizations.
16	Exhibit RCS-14 contains the Company's responses to data requests referenced in
17	testimony related to the Amortization Period for the Remaining Net Book Value of
18	Retired Meters that Would Be Replaced with New AMS Meters.
19	Exhibit RCS-15 contains the Company's responses to data requests referenced in
20	testimony related to Off-System Sales Margin Sharing.
21	Exhibit RCS-16 contains the Company's responses to data requests referenced in
22	testimony related to affiliated charges from LG&E and KU Service Company.
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#### III. SCOPE AND PURPOSE OF TESTIMONY

#### **Q.** What is the scope and purpose of your testimony?

A. Larkin was engaged by the Office of Rate Intervention of the Kentucky Office of Attorney
 General ("AG") to conduct a review and analysis and present testimony regarding rate
 base, operating income and revenue requirement aspects of the filing.

The purpose of my testimony is to present to the Commission the appropriate test period rate base, overall rate of return and utility operating income, as well as the appropriate overall revenue requirement and rate increase for the Company in this proceeding.

#### 10 Q. Have you incorporated the recommendations of other AG witnesses?

- 11 A. Yes. In the determination of the AG's recommended overall revenue requirement and 12 revenue increase, I have relied on and incorporated the recommendations of AG witness Dr. J. Randall Woolridge concerning the appropriate capital structure ratios, cost rates for 13 14 short and long term debt, and common equity, and the resulting overall rate of return for 15 the Company in this proceeding. I have also incorporated the recommendations of AG 16 witness Larry Holloway and Paul Alvarez. Mr. Holloway is addressing some of the 17 Company's projected construction projects for the electric utility, including Distribution 18 Automation. Mr. Alvarez is addressing the Company's request for Advanced Metering 19 Systems ("AMS").
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#### **Q.** What information did you review in preparing your testimony?

A. In developing this testimony, I have reviewed and analyzed the Company's November 23,
 2016 filing, supporting testimonies, exhibits, filing requirements and workpapers; the

Company's responses to initial and follow-up data requests by the PSC Staff, AG and 1 2 other intervenors; selected case material; and other relevant financial documents and data, 3 as well as the recommendations provided to me by other AG consultants. 4 5 IV. SUMMARY OF COMPANY'S REQUEST When were the Company's base rates last re-set? 6 **Q**. 7 Kentucky Utilities Company ("Kentucky Utilities", "KU", or "Company") filed its last rate Α. 8 case in 2014 in Case No. 2014-00371. KU's current base rates for electric service were 9 approved by the Commission in its Order dated June 30, 2015, in that case. 10 11 Q. What base period and test period is the Company using? 12 Α. KU's requested revenue increase is based on operating results for the base year ended February 28, 2017 and a test year that uses the forecasted 12-month period ended June 30, 13 14 2018. 15 16 Q. What amount of base rate revenue increase is the Company requesting for electric 17 utility service? 18 KU is requesting an increase in its base rates for electric utility service of \$103.098 Α. 19 million over the test year adjusted base rate revenues of \$1.485 billion, resulting in total 20 annual Company revenues of \$1.588 billion, for an increase of approximately 6.94%. 21 22 Q. What cost of capital and return on equity is the Company requesting?

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 8

- A. The Company is requesting a test year weighted cost of capital of 7.29% and a proposed
   return on equity ("ROE") of 10.23%. The capitalization that the Company has requested
   has been reproduced on Exhibit RCS-1, Schedule D.
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#### V. SUMMARY OF FINDINGS AND CONCLUSIONS

- Q. Please summarize your findings and conclusions for electric utility service in this case.
- 8 A. I have reached the following findings and conclusions in this case concerning KU's
  9 electric utility revenue requirement:
- The appropriate jurisdictional capitalization for its electric operations in this
   proceeding amounts to \$3.603 billion, which is approximately \$35.496 million lower than
   the Company's proposed capitalization of \$3.639 billion, as shown on Exhibit RCS-1,
   Schedule A, line 1 and on Schedule D.
- 14
  2. The appropriate jurisdictional test period rate base for its electric operations
  15 amounts to approximately \$3.770 billion, which is approximately \$35.496 million lower
  16 than the Company's proposed test period rate base of \$3.805 billion, as shown on Exhibit
  17 RCS-1, Schedule B, line 18.
- 3. The AG's expert rate of return witness, Dr. Woolridge, has recommended a
  return on equity of 8.75%, and an overall rate of return of 6.34% for its electric operations.
  In contrast, KU has requested an overall rate of return of 7.29%, including a return on
  equity of 10.23%, as shown on Exhibit RCS-1, Schedule A, line 2, and on Schedule D.
  - 4. The appropriate test period utility operating income for its electric operations amounts to approximately \$213.33 million, which is approximately \$10.82 million higher

than the Company's proposed test period utility operating income of \$202.51 million, as shown on Exhibit RCS-1, Schedule A, page 1, line 4 and on Schedule C.

5. To calculate the base rate revenue increase, I used a gross revenue conversion factor ("GRCF") of 1.641605, as shown on Exhibit RCS-1, Schedule A-1. This differs from the GRCF used by KU of 1.642132, due to my use of a more updated Uncollectibles factor.<sup>2</sup>

6. The application of the recommended overall rate of return of 6.34% to the recommended capitalization of approximately \$3.603 billion produces a required return of approximately \$228.61 million, as shown on Exhibit RCS-1, Schedule A, column B, line 3. Compared to the adjusted net operating income of approximately \$213.33 million, this represents a deficiency of approximately \$15.28 million, as shown on Exhibit RCS-1, Schedule A, page 1, column B, line 5. Applying the GRCF of 1.641605 indicates that the Company has an annual base rate revenue requirement excess of approximately \$25.09 million, as shown on Exhibit RCS-1, Schedule A, page 1, column C, line 7, this represents a difference of approximately \$78.01 million versus the Company's proposed annual base rate revenue deficiency of \$103.098 million.

7. The total base rate revenue increase of approximately \$25.09 million is an overall increase of 1.69 percent over adjusted revenue at current rates of approximately \$1.485 billion, as shown on Exhibit RCS-1, Schedule A, line 11.

<sup>2</sup> As described in my testimony, and shown on Exhibit RCS-1, Schedule A-1 and Schedule C-5, the recommended Uncollectibles factor is based on a five-year average for 2012-2016, whereas the Uncollectibles factor used by the Company is based on a five-year average for 2011-2015.

#### VI. ORGANIZATION OF ACCOUNTING SCHEDULES FOR BASE RATE REVENUE REQUIREMENT (EXHIBIT RCS-1)

#### Q. How are the AG's accounting schedules organized?

A. The AG's accounting and revenue requirement schedules used to determine KU's electric utility base rate revenue requirement are presented in Exhibit RCS-1.

In that exhibit, the accounting schedules are organized into summary schedules and adjustment schedules.

For the electric utility revenue requirement, in Exhibit RCS-1, the summary schedules consist of Schedules A, A-1, B, B.1, C, C.1 and D. Exhibit RCS-1 also contains rate base adjustment Schedules B-1 through B-4 and net operating income adjustment Schedules C-1 through C-11.<sup>3</sup>

#### 13 Q. What is shown on Schedule A, page 1, of Exhibit RCS-1?

A. As noted above, Exhibit RCS-1 presents the AG Accounting Schedules and revenue requirement determination for KU. Schedule A presents the overall financial summary, giving effect to all the adjustments I am recommending in my testimony, including the recommendations of the other AG witnesses that affect the determination of the utility base rate revenue requirement.

Schedule A presents the change in the Company's gross revenue requirement
needed for the Company to have the opportunity to earn the AG's recommended rate of
return on the adjusted rate base. The adjusted capitalization base and operating income
amounts are taken from Schedules D and C, respectively. The overall rate of return on the

<sup>&</sup>lt;sup>3</sup> Note that Schedule C-10 is not being used for KU. The schedule numbering in Exhibit RCS-1 is consistent with the numbering used in the concurrent LG&E rate case, Case No. 2016-00371.

adjusted capitalization is presented in the direct testimony of AG witness Woolridge, and is also summarized on Exhibit RCS-1, Schedule D.

Column A of Schedule A replicates KU's proposed calculations of its overall revenue deficiency. Column B of Schedule A presents the AG's determination of the base rate revenue deficiency. Column C shows the differences between KU's request and the AG's recommendation.

The operating income deficiency shown on line 5 of Schedule A is obtained by subtracting the adjusted operating income on line 4 (adjusted operating income) from the required operating income on line 3. Line 7 represents the gross revenue requirement deficiency, which is obtained by multiplying the income deficiency by the Gross Revenue Conversion Factor ("GRCF").

#### 13 Q. What is shown on Exhibit RCS-1, Schedule A, page 2?

A. Exhibit RCS-1, Schedule A, page 2, presents a reconciliation of the base rate revenue
 requirement and shows the approximate impact on the utility's revenue requirement of
 each adjustment.

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#### Q. What is shown on Schedule A-1 of Exhibit RCS-1?

A. Schedule A-1 shows the GRCF that I used to convert the net operating income deficiency
into a revenue deficiency amount. For purposes of this case, I have used a different GRCF
than was used in KU's filing. As noted above, this is due to my use of a more updated
Uncollectibles factor.

#### 1Q.What is shown on Exhibit RCS-1, Schedule B?

A. Schedule B presents KU's proposed adjusted test year rate base and the AG's adjusted test
year rate base. The beginning rate base amounts presented on Schedule B are taken from
the Company's filing for the test year, specifically Schedule B-1.1, page 3 of 4. My
recommended adjustments to rate base are summarized on Exhibit RCS-1, Schedule B.1,
and are shown on Schedule B, page 1, column B. My adjusted rate base for KU is shown
on Exhibit RCS-1, Schedule B, page 1, column C.

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#### Q. What is shown on Exhibit RCS-1, Schedule B.1?

- 10 A. Exhibit RCS-1, Schedule B.1 presents a summary of my recommended rate base
  11 adjustments.
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#### Q. What is shown on Exhibit RCS-1 on Schedules B-1 through B-4?

A. Schedules B-1 through B-4 provide further support and calculations for the rate base
adjustments I and other AG witnesses are recommending.

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#### 17 Q. What is shown on Exhibit RCS-1, Schedule C?

A. The starting point on Exhibit RCS-1, Schedule C is KU's adjusted test year net operating income, as provided on Schedule C-1 from the Company's filing. The Company's proposed operating income for the test year is shown in column A of my Exhibit RCS-1, Schedule C. The AG's adjustments are shown in column B. The AG-adjusted results at current rates for the test year are shown in column C. The components of the revenue

change are shown in column D, and the adjusted jurisdictional base rate revenue requirement is shown in column E.

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#### Q. What is shown on Exhibit RCS-1, Schedule C.1?

A. Recommended adjustments to KU's adjusted test year revenues and expenses are summarized on Schedule C.1. These include my recommendations and recommendations of other AG witnesses. Each of the adjustments is discussed in my testimony.

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#### Q. What is shown on Exhibit RCS-1 on Schedules C-1 through C-11?

A. Schedules C-1 through C-9 and C-11 provide further support and calculations for the net
 operating income adjustments I and other AG witnesses are recommending.<sup>4</sup> Each of the
 adjustments to operating revenues and expenses is discussed in my testimony and is
 shown on a separate "C" schedule.

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#### Q. What is shown on Exhibit RCS-1, Schedule D?

- A. Schedule D, page 1, summarizes the capital structure and cost of capital that is being
   proposed by KU and the AG-adjusted capital structure and cost of capital that is
   recommended by AG witness Woolridge.
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#### Q. What is shown on Exhibit RCS-1, Schedule D, pages 2 and 3?

<sup>&</sup>lt;sup>4</sup> Schedule C-10 is not being used for KU.

1	А.	Schedule D, page 2, of Exhibit RCS-1, in part I replicates the Company's calculation of
2		its proposed jurisdictional capitalization. <sup>5</sup> Schedule D, page 2, in part II, shows the AG-
3		adjusted capitalization, and applicable cost rates.
4		Schedule D, page 3, presents the derivation of the AG's adjusted capitalization
5		showing the impact on capitalization of AG adjustments to rate base. Put another way,
6		page 3 of Schedule D reflects the impacts of my recommended rate base adjustments on
7		the Company's jurisdictional capitalization, as well as Dr. Woolridge's recommended
8		reapportionment of the capitalization to reflect his recommended 50/50 debt/equity capital
9		structure for the utility.
10		
11		VII. RATE BASE
12	<b>Q</b> .	What a division on a new recommonding to KU2 requested rate have?
12	V.	What adjustments are you recommending to KU's requested rate base?
12	Q. A.	I am recommending each of the following adjustments to KU's rate base, as discussed
13		I am recommending each of the following adjustments to KU's rate base, as discussed
13 14		I am recommending each of the following adjustments to KU's rate base, as discussed below.
13 14 15	А.	I am recommending each of the following adjustments to KU's rate base, as discussed below. <u>B-1, "Slippage Factor" Adjustment to Plant and CWIP</u>
13 14 15 16	А. <b>Q.</b>	I am recommending each of the following adjustments to KU's rate base, as discussed below. <u>B-1, "Slippage Factor" Adjustment to Plant and CWIP</u> Please explain the "Slippage Factor" Adjustment.
<ol> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> </ol>	А. <b>Q.</b>	I am recommending each of the following adjustments to KU's rate base, as discussed below. <u>B-1, "Slippage Factor" Adjustment to Plant and CWIP</u> Please explain the "Slippage Factor" Adjustment. As part of the capital budgeting process, utilities will estimate the level of capital
<ol> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> </ol>	А. <b>Q.</b>	I am recommending each of the following adjustments to KU's rate base, as discussed below. <i>B-1, "Slippage Factor" Adjustment to Plant and CWIP</i> Please explain the "Slippage Factor" Adjustment. As part of the capital budgeting process, utilities will estimate the level of capital construction that will be undertaken during the year. Because of delays, weather
<ol> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> <li>19</li> </ol>	А. <b>Q.</b>	I am recommending each of the following adjustments to KU's rate base, as discussed below. <i>B-1, "Slippage Factor" Adjustment to Plant and CWIP</i> Please explain the "Slippage Factor" Adjustment. As part of the capital budgeting process, utilities will estimate the level of capital construction that will be undertaken during the year. Because of delays, weather conditions, or other events, the actual level of construction will often vary from the level

<sup>&</sup>lt;sup>5</sup> KU's proposed jurisdictional capitalization is reflected in Schedule J-1.1/J-2.2, page 1 from its filing.

service. The Commission has routinely applied a slippage factor in the forward-looking test period rate cases for the utilities it regulates.<sup>6</sup> The Commission has usually utilized a slippage factor calculated by determining the annual slippage during the most recent 10year period and then calculating the mathematic average of the annual slippage factors. The slippage factor is normally applied to the utility plant in service balance and the construction work in progress ("CWIP") balance to determine the slippage adjustment.

In its application, the Company did not calculate a slippage factor or recognize a slippage adjustment in its determination of the jurisdictional rate base or the jurisdictional rate base ratio. In response to data requests, the Company did calculate 10-year slippage factors for its electric operations.<sup>7</sup>

The Company does not believe a slippage adjustment is appropriate in this case because it believes it has been reasonably accurate in predicting the cost of utility plant additions and when new plant will be placed into service.<sup>8</sup>

14 As shown on Schedule B-1 of Exhibit RCS-1, I recommended that a slippage 15 factor adjustment should be made to the utility plant in service and CWIP based on the 16 charges from the base period ending February 28, 2017 to the 13-month average balances 17 reflecting in the Company's filing for the forecasted test year ending June 30, 2018. As 18 shown on Schedule B-1, I have used a slippage factor of 97.204 percent, which is the 10-19 year period slippage factor for the Company's base rate capital construction projects, as 20 provided in the response to Staff 1-13. The Commission has previously utilized a slippage 21 factor reflecting a 10-year period. The use of a 10-year period lessens the impact of

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<sup>&</sup>lt;sup>6</sup> See, e.g., Case No. 2000-00120, The Application of Kentucky-American Water Company to Increase its Rates, final Order dated November 27, 2000 at 2-4 and Case No. 2004-00103, Adjustment of the Rates of Kentucky-American Water Company, final Order dated February 28, 2005 at 3, , and 10.

<sup>&</sup>lt;sup>7</sup> Response to the Commission Staff's first Data Request, Q. 13.

<sup>&</sup>lt;sup>8</sup> See, e.g., the Company's response to Staff 1-13(c).

1		extreme fluctuations in the annual variances. In some of the previous cases where the
2		slippage factor adjustment has been made, the slippage factor has reflected the
3		mathematical average. In the Company's response to Staff 1-13(b), the Company
4		calculated the slippage factor based on a weighted average of base rate actual and
5		budgeted capital cost, as well as the mathematical average of the yearly slippage factors
6		for the ten years, 2006 through 2015. As explained in the Company's response to Staff 1-
7		13(b):
8 9 10		The Company recommends the weighted average, as opposed to the simple average, be used in the requested calculation to reflect the relationship of the size of the budget and associated variance.
11		I agree with the Company about the use of a weighted average and have applied the
12		97.204 percent factor to the increase in Plant in Service and CWIP, as shown on Schedule
13		B-1 of Exhibit RCS-1.
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15	Q.	What adjustment does the "Slippage Factor" produce for the Company's electric
15 16	Q.	What adjustment does the "Slippage Factor" produce for the Company's electric utility operations?
	<b>Q.</b> A.	
16		utility operations?
16 17		utility operations? As shown on Exhibit RCS-1, Schedule B-1, average electric Plant in Service and CWIP
16 17 18		utility operations? As shown on Exhibit RCS-1, Schedule B-1, average electric Plant in Service and CWIP
16 17 18 19	A.	<b>utility operations?</b> As shown on Exhibit RCS-1, Schedule B-1, average electric Plant in Service and CWIP for the forecast test year ending June 30, 2018 are reduced by \$7.143 million.
16 17 18 19 20	А. <b>Q.</b>	<pre>utility operations? As shown on Exhibit RCS-1, Schedule B-1, average electric Plant in Service and CWIP for the forecast test year ending June 30, 2018 are reduced by \$7.143 million. Did the slippage adjustment also affect the Company's capitalization?</pre>
<ol> <li>16</li> <li>17</li> <li>18</li> <li>19</li> <li>20</li> <li>21</li> </ol>	А. <b>Q.</b>	<ul> <li>utility operations?</li> <li>As shown on Exhibit RCS-1, Schedule B-1, average electric Plant in Service and CWIP for the forecast test year ending June 30, 2018 are reduced by \$7.143 million.</li> <li>Did the slippage adjustment also affect the Company's capitalization?</li> <li>Yes. The slippage adjustment also impacted the Company's capitalization, as shown on</li> </ul>

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#### Q. Is there a related adjustment to depreciation expense?

A. Yes. Since the amount of forecast test year impacts on Plant is being reduced for the impact of slippage, an overall weighted average depreciation rate has been applied on Schedule C-6 of Exhibit RCS-1, in order to compute the estimated reduction to forecast test year depreciation expense. Depreciation expense is reduced by \$167,559 on a Kentucky jurisdictional basis as shown on Exhibit RCS-1, Schedule C-6.

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#### **B-2, Distribution Automation**

#### 9 Q. Please discuss the adjustment for Distribution Automation.

10 A. AG witness Holloway is recommending that certain capital spending that the Company had projected for Distribution Automation ("DA") be deferred beyond the forecast test 11 12 year ending June 30, 2018. The adjustment shown on Exhibit RCS-1, Schedule B-2, 13 reflects the removal of that investment from the forecasted test year. Because an overall slippage factor had already been applied (in Exhibit RCS-1, Schedule B-1) the amounts of 14 15 DA capital spending identified for removal by AG witness Holloway have been decreased for the impact of overall slippage, using the same slippage factor that was applied on 16 17 Exhibit RCS-1, Schedule B-1. The deferral of the two projects reduces average forecasted 18 test year plant in accounts 365 and 397 by \$2.989 million on a Kentucky jurisdictional 19 basis. After applying the slippage factor, the reduction to forecast jurisdictional test year 20 electric plant is \$2.905 million.



#### Q. Is there a related adjustment to depreciation expense?

- A. Yes. As shown on Exhibit RCS-1, Schedule C-7, depreciation expense for the forecast
   test year is reduced by \$65,929 on a Kentucky jurisdictional basis after applying the
   slippage factor.
  - <u>B-3, Cash Working Capital</u>

#### 6 Q. What is Cash Working Capital ("CWC")?

7 Cash working capital is the cash needed by the Company to cover its day-to-day A. 8 operations. If the Company's cash expenditures, on an aggregate basis, precede the cash 9 recovery of expenses, investors must provide cash working capital. In that situation a 10 positive cash working capital requirement exists. On the other hand, if revenues are typically received prior to when cash expenditures are made, on average, then ratepayers 11 12 provide the cash working capital to the utility, and the negative cash working capital 13 allowance is reflected as a reduction to rate base. In this case, the cash working capital 14 requirement is an increase to rate base as ratepayers are essentially supplying these funds.

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#### Q. How has KU determined CWC?

A. KU has determined its proposed test year CWC requirement of \$106.349 million using the "1/8th formula" method. By using this method, the Company assumes that 1/8th of the going-level O&M expenses reflect a reasonable level of cash working capital.

Q. Do you agree with the Company's use of the "1/8th Formula" method in its
determination of going-level CWC?

1	A.	No, I do not. In my opinion, an accurate level of a utility's CWC can only be obtained
2		through the use of a detailed lead-lag study. However, it is my understanding that the
3		Commission has established a long-standing precedent whereby a utility's CWC can be
4		calculated using the 1/8th formula. Therefore, I am not challenging the method by which
5		the Company has calculated CWC in this proceeding.
6		
7	Q.	Although you are not challenging the Company's use of the 1/8th formula in its CWC
8		determination, have you made any adjustments to KU's CWC requirement?
9	A.	Yes. As shown on Exhibit RCS-1, Schedule B-3, I have reflected the impacts of my
10		adjustments to O&M expenses to KU's CWC requirement. Specifically, reflecting the
11		impact of my recommended adjustments to KU's operating expenses would reduce KU's
12		CWC allowance by approximately \$1.775 million.
13		
14	Q.	Have you adjusted KU's capitalization for the impact of the CWC adjustment?
15	A.	Yes. As shown on Exhibit RCS-1, Schedule D, page 3, column D, I have adjusted the
16		capitalization for the impact of the CWC adjustment.
17 18	Q.	Do you have any other comments regarding the Company's CWC requirement?
19	A.	Yes. If CWC is to be calculated using the 1/8th formula, then the proper level of CWC
20		reflected for ratemaking purposes should ultimately be based on the pro forma O&M
21		expenses allowed by the Commission versus the \$106.349 million CWC amount proposed
22		by the Company in this proceeding.
23		

- A. Yes. Having a Lead-lag study is a preferable method for determining a utility's cash
   working capital requirement. The Commission should require the Company to file a
   Lead-lag study in its next rate case.
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#### **B-4, Advanced Metering Systems**

#### **5** Q. Please explain the adjustment for Advanced Metering Systems ("AMS").

- A. AG witness Alvarez is recommending that the Commission reject the Company's proposed AMS project. The adjustment shown on Exhibit RCS-1, Schedule B-4, therefore removes the rate base amounts related to the AMS project. Rate base for CWIP for this is decreased by \$25.507 million. There is a related impact on Accumulated Deferred Income Taxes ("ADIT"). The rate base offset for ADIT is reduced by \$1.834 million. The net rate base reduction is \$23.673 million. The amounts are from the Company's response to KIUC 1-17.
- 13

### Q. Does the adjustment to reflect AG witness Alvarez's recommendation for the AMS project affect the Company's capitalization?

A. Yes. As shown on Exhibit RCS-1, Schedule D, page 3, column E, the capitalization is
reduced by \$23.673 million.

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# Q. Are there some related adjustments to forecasted test year operating expenses relating to Mr. Alvarez's recommendation to reject the Company's AMS project? A. Yes. The operating expenses that the Company identified in its response to KIUC 1-17 relating to AMS costs in the forecasted test period are being removed, as shown on

Schedule C-3 of Exhibit RCS-1. The operating expense adjustments are discussed in a subsequent section of my testimony that addresses Schedule C-3.

#### VIII. ADJUSTMENTS TO OPERATING INCOME

Q. Please describe how you have summarized the AG's proposed adjustments to operating income.

7 Schedule C of Exhibit RCS-1 summarizes the AG's recommended net operating income. A. 8 Schedule C.1 presents the AG's recommended adjustments to forecasted test year 9 revenues and expenses. The impact on state and federal income taxes associated with 10 each of the recommended adjustments to operating income is also reflected on Schedule 11 C.1.

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#### 13 Q. How does the AG's adjusted net operating income compare with KU's request?

14 As shown on Exhibit RCS-1, Schedule C, column A, line 12, KU's proposed adjusted A. 15 projected period net operating income is \$202.51 million, whereas the AG's recommended 16 adjusted net operating income is \$213.33 million, as shown in column C, line 12 of that 17 schedule.

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#### 19 **Q**. How is your discussion of the AG's recommended adjustments to net operating income organized? 20

21 The recommended adjustments to operating income are discussed below in the same order Α. 22 as they appear on Schedule C.1 of Exhibit RCS-1.

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#### <u>C-1, Interest Synchronization</u>

#### 2 Q. Please explain the adjustment on Schedule C-1 of Exhibit RCS-1.

A. The interest synchronization adjustment applies the weighted cost of debt to the adjusted capitalization to derive a pro forma interest expense deduction that is used in the calculation of test year income expense. After adjustments, the AG's recommended adjusted capitalization and weighted cost of debt differs from that of the Company. This results in an adjustment to the amount of synchronized interest included in the tax calculation. The calculation of the interest synchronization adjustment is shown on Schedule C-1 of Exhibit RCS-1.

As shown on Exhibit RCS-1, Schedule C-1, the adjustment decreases income tax expense by the amount shown on Schedule C-1, line 8 and increases the Company's achieved operating income by a similar amount.

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#### C-2, Incentive Compensation Expense

15Q.Does the Company have an incentive compensation plan available to its employees?

A. Yes. The Company has what it refers to as the Team Incentive Award plan ("TIA") plan available to its employees.

18 19

Q.

#### What is the stated purpose of the TIA?

- A. KU provided a copy of its plan in response to AG 1-210. Page 1 of the TIA Plan states:
- The TIA focuses employee efforts on customer and business goals
  and rewards employees for achieving those goals. The TIA
  provides an opportunity for eligible employees to share in the added
  value they create through superior performance.

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2		Page 2 of the TIA Plan states in part:
3 4 5 6 7 8		The TIA was developed to motivate and direct employees toward the achievement of strategic goals. It also assists with attracting and retaining skilled personnel by providing competitive compensation commensurate with their talents, cooperation and contribution.
9		Page 2 of the TIA Plan lists the following basic concepts:
10 11		• There is a focus on the cooperative spirit of all employees working together as a team.
12 13		• Risk-taking, embodied in initiative, fresh perspectives and innovative solutions, is encouraged and rewarded.
14 15		• The plan is designed to motivate and improve the individual performance of all employees.
16 17 18 19 20 21		• Incentive award levels vary depending on the employee's base salary, position and performance. The TIA represents "pay at risk." The relationship of the target awards to salary reflects that employees who have increasing responsibility for customer and business performance, as reflected in higher salaries, generally have higher amounts of individual compensation tied to that performance.
22		The TIA Plan states that with those concepts in mind, the TIA is designed to (1) promote
23		the achievement of the Company's objectives; and (2) attract, motivate and retain
24		employees.
25		
26	Q.	Does the TIA plan state what the Company's objectives are?
27	A.	Not explicitly. Page 2 lists key elements of the TIA Plan. The third key element that is
28		listed states that the performance objectives are established annually to support the
29		customer and business strategies and that the size of the awards depend on the degree to

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1 2		which these objectives are achieved. However, page 2 of an attachment to PSC 1-55, which relates to KU's compensation policy, states in part the following:
3 4 5 6 7 8 9 10 11 12 13		The Company encourages the use of pay for performance variable compensation plans to emphasize and support the Company's strategic objectives. Where used, the short-term incentive plans are designed and administered to ensure that incentive compensation earned is directly related to performance against one or multiple predetermined objectives established by the Company. The predetermined incentive compensation objectives may be quantitative, qualitative, objective, subjective, financial, and/or operational and they may be linked to corporate, divisional, team, and/or individual performance.
14	Q.	Are there different components to the TIA plan?
15	A.	Yes. Page 1 of the TIA Plan lists the following components:
16		Corporate Safety
17		Customer Satisfaction
18		Cost Control
19		Customer Reliability
20		Individual and Team Effectiveness
21		
22	Q.	Has the Company included incentive compensation expense in its test year cost of
23		service?
24	А.	Yes. The Company has included TIA expense totaling \$11.506 million on a total
25		Company basis and \$10.420 million on a Kentucky jurisdictional basis in its test period
26		cost of service. This includes amounts for Company employees, as well as for affiliate
27		employees which charge or allocate cost to the Company.
28	Q.	Has the Company's incentive compensation traditionally included a component
29		related to Net Income?

A. Yes. Data request KIUC 1-18 requested that KU provide incentive compensation expense
for (1) 2015, (2) 2016, (3) the base period, and (4) the test period. In its response, KU
provided the requested information broken out between the five components listed above
as well as a sixth component referred to as Net Income. The \$11.506 million includes
incentive compensation direct charged to KU employees as well as incentive
compensation allocated to KU from LGE/KU Services and LG&E.<sup>9</sup>

#### 8 Q. What does the Net Income component of incentive compensation expense relate to?

9 A. The Net Income component of incentive compensation expense is a financial target and
10 reflects budgeted revenue less operating expense, interest expense and income tax
11 expense. According to the response to AG 2-15, actual net income results are compared to
12 budget to determine the achievement of the financial target.

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Q. What percentage of incentive compensation expense was allocated to the Net Income component for 2015, 2016 and the base period?

16 17 A. As shown in the table below, the percentage of incentive compensation expense allocated to the Net Income component for 2015, 2016 and the base period was as follows:

				Base
Description		2015	2016	Period
Net Income Component	\$	7,297,430	\$ 3,699,077	\$ 2,817,851
Total Team Incentive Award Expense	\$	13,785,439	\$12,301,629	\$11,128,234
Percentage Allocated to Net Income		52.94%	30.07%	25.32%
Source: KIUC 1-18				

<sup>&</sup>lt;sup>9</sup> See page 4 of the attachment KU provided in the response to AG 1-68.

## 1 Q. Does the \$11.506 million of incentive compensation expense being requested by KU 2 for the test period explicitly include a portion that is allocated to the Net Income 3 component?

A. No. The response to KIUC 1-18 reflected Net Income components of \$7.297 million,
\$3.699 million and \$2.818 million for 2015, 2016 and the base period, respectively, but
reflected \$0 for the Net Income component for the test period.

### 8 Q. Did the Company provide an explanation of why \$0 was allocated to the Net Income 9 component for the test period?

- A. No. The Company did not provide an explanation of why \$0 was allocated to the Net
  Income component for the test period despite the fact that the projected test year total
  amounts noted above are comparable to the total amounts that the Company listed for
  2015, 2016 and for the base period ending February 28, 2017. The Company's response to
  AG 2-15 merely states that the Net Income component is not included as a target for the
  forecasted test year. In addition, the Company's response to Kroger 2-3 states (without
  explanation) that the Net Income component was eliminated as a goal for 2017 and 2018.
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### Q. How does the amount being requested by the Company for incentive compensation in the forecast test year compare with the amount in the base period?

A. The \$11.506 million of incentive compensation expense being requested by KU for the
 forecasted test period is \$.377 million higher than the base period amount of \$11.128
 million. Moreover, that base period amount included \$2.818 million related to the Net
 Income component.

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2	Q.	How does KU propose to allocate th	e \$11.506 million of test period incentive
3		compensation expense among the TIA P	an components?
4	A.	According to the response to KIUC 1-18,	KU proposes to allocate the \$11.506 million of
5		test period incentive compensation expense	e as follows:
6 7 8 9 10 11 12 13 14		Net Income: Cost Control: Customer Reliability: Customer Satisfaction Corporate Safety: Individual/Team Performance: Total According to an attachment provided in	\$0 \$1,598,010 \$1,598,010 \$1,598,010 \$1,598,010 <u>\$5,113,633</u> \$11,505,675 the Company's response to Kroger 2-3, the
15		amounts above represent a weighted perce	ntage for each target as shown in the following
16		table:	
17 18 19 20 21 22 23 24		Financial: Other Operating and Maintenance: Capital Spend: Customer Satisfaction: Safety: Individual/Team Effectiveness: Total	0% 13.89% 13.89% 13.89% <u>44.44%</u> 100.00%
25	Q.	As noted above, the Kentucky jurisdiction	onal amount of incentive compensation being
26		requested by KU is \$10,420,237. Do	you agree with KU's proposal to charge
27		ratepayers for \$10,420,237 for incentive	compensation in the projected test year?
28	A.	No. I do not agree with KU's proposal to	charge ratepayers for \$10,420,237 for incentive
29		compensation expense in the projected to	est year. It is inconsistent to not include an
30		allocation of incentive compensation expe	ense to the Net Income component for the test
31		period when similar amounts were alloca	ted in the three prior periods noted, especially

when the overall TIA award payout is comparable to those prior periods, and is higher than the base period total.

Q. Do the incentive compensation targets and achieved results appear to warrant
 charging ratepayers for 100 percent of the forecast TIA plan-based incentive
 compensation?

No. The targets and achieved results appear to result in large TIA plan-based payouts, 6 A. 7 based on achievement of goals that are based on questionable metrics. For example, the 8 2015 payout percentages for the other TIA Plan components included a Customer 9 Satisfaction target. The Company's response to AG 1-54 included a 2015 Customer 10 Satisfaction Results Summary, which indicates that in each of the four quarters of 2015, KU had customer satisfaction results of 62.6%, 61.4%, 64.1% and \$66.6%.<sup>10</sup> However, 11 12 these percentages of customer satisfaction resulted in KU initiating an incentive 13 compensation payout of 141.7%.

Other examples from 2015 that related to payouts of over 100% of target included a payout of 173.1% related to the Net Income target, 147.75% related to electric distribution operations, 102.5% related to information technology as well as payouts related to nine of the Company's plants which averaged to a payout percentage of 130%. In contrast, the payouts related to customer services, gas distribution services and operating services were 66.75%, 86.79% and 56.25%, respectively.

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Charging ratepayers for incentive compensation payouts that are based on achievements that are of questionable benefit to customers or that are based upon

<sup>&</sup>lt;sup>10</sup> The response to AG 2-16(d) stated that a 66.6% customer satisfaction measurement indicates that 66.6% of customers surveyed rated their overall satisfaction with KU a 9 or 10 on a 10-point scale, thus inferring that the remaining 33.4% gave ratings anywhere between 1 and 8.

achievement of over 100 percent of targets, especially during periods when the Company's base rates have been increasing in each successive rate case, appears to be questionable.

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### Q. Is there another reason you do not agree with KU's proposed allocation of test period incentive compensation expense among the TIA components?

A. Yes. The response to KIUC 1-18 states that KU assumed that the measures and weightings used for 2017 will apply in 2018 as well for purposes of categorizing the TIA for the forecast test year. The table below shows how KU allocated incentive compensation expense for the base period:

Base	
Period	
Amount	Ratio
\$ 2,817,851	25.32%
\$ 223,285	2.01%
\$ 223,285	2.01%
\$ 1,843,437	16.57%
\$ 1,733,313	15.58%
\$ 4,287,063	38.52%
\$ 11,128,234	100.00%
\$ \$ \$ \$	Period Amount \$ 2,817,851 \$ 223,285 \$ 223,285 \$ 223,285 \$ 1,843,437 \$ 1,733,313 \$ 4,287,063

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As noted above, for the test period KU is proposing to allocate \$1.598 million each to the (1) Cost Control component; (2) Customer Reliability component; (3) Customer Satisfaction component; and (4) Corporate Safety component. To allocate the exact same amount to each of those four TIA components seems inconsistent with the allocations to the TIA components shown in the table above for the base period.

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### Q. Has the Commission previously disallowed portions of utility incentive compensation expense that primarily benefits shareholders?

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1	A.	Yes. For example, in its Order dated December 14, 2010 in Case No. 2010-00036 in a
2		proceeding involving Kentucky-American Water Company, the Commission stated in part
3		the following with regard to incentive compensation:
4 5 6 7 8 9 10 11 12 13		We remain unconvinced that Kentucky-American's ratepayers receive any benefit from the AIP program to support the recovery of AIP's costs through rates. While some consideration is given to non-financial criteria, the AIP appears weighted to financial goals that primarily benefit shareholders. If these goals are not met, the program is unfunded and no Kentucky-American employee receives an incentive award regardless of how well he or she meets the customer satisfaction or service quality goals. Accordingly, we find that forecasted labor expense should be decreased by an additional \$349,529 to eliminate the ICP.
14 15		In addition, in its Order dated April 22, 2014 in Case No. 2013-00148 in a proceeding
16		involving Atmos Energy Corporation, the Commission stated in part the following with
17		regard to incentive compensation:
<ol> <li>18</li> <li>19</li> <li>20</li> <li>21</li> <li>22</li> <li>23</li> <li>24</li> <li>25</li> <li>26</li> <li>27</li> </ol>		Incentive criteria based on a measure of EPS, with no measure of improvement in areas such as safety, service quality, call-center response, or other customer-focused criteria, are clearly shareholder-oriented. As noted in the hearing on this matter, the Commission has long held that ratepayers receive little, if any, benefit from these types of incentive plansIt has been the Commission's practice to disallow recovery of the cost of employee incentive plans that are tied to EPS or other earnings measures and we find Atmos-Ky's argument to the contrary unpersuasive.
28	Q.	Are you recommending an adjustment to the level of incentive compensation that is
29		included in test year cost of service?
30	A.	Yes. I recommend that one fourth (i.e., 25 percent) of the forecasted test period incentive
31		compensation expense be charged to the Company's shareholders, rather than being borne
32		by ratepayers. This percentage to be borne by shareholders is in line with the ratio of

incentive compensation expense allocated to the Net Income component in the base period as shown in the table above.

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#### Q. What is the basis for your recommendation?

5 The basis for my recommendation is that incentive compensation expense that primarily A. 6 benefits shareholders by either being tied to a utility's financial performance and/or to 7 questionable goals that do not appear to directly benefit customers should not be borne by 8 ratepayers. For the Company to eliminate the Net Income component for the forecasted 9 test year when it had included this financial target in prior years, including the base period, 10 is not a good reason for charging ratepayers for 100 percent of the forecasted test period 11 incentive compensation, especially when the incentive compensation expense payout for 12 forecasted test year is higher than the level for the base period which did include a Net 13 Income component.

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### Q. Please explain your recommended adjustment for KU's Incentive Compensation expense.

A. As shown on Schedule C-2 of Exhibit RCS-1, this adjustment decreases test year expense
 by \$2.605 million on a Kentucky jurisdictional basis to reflect the removal of 25 percent
 of KU's requested jurisdictional incentive compensation expense of \$10.420 million.

#### 20 <u>C-3, Advanced Metering Services Operating Expenses</u>

### 21Q.Please explain the adjustment to remove operating expenses that the Company has22identified in its forecasted test year with its AMS project.

 A. As described above, AG witness Alvarez has recommended that the Commission reject the Company's proposed AMS project. Accordingly, the amounts of operating expenses for the AMS project that the Company identified in its response to KIUC 1-17 are being removed on a Kentucky jurisdictional basis, as shown on Exhibit RCS-1, Schedule C-3.

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#### **C-4, Transmission Vegetation Management Expense**

### Q. Is the Company proposing a change to its transmission related vegetation management program?

9 Yes. As discussed on page 30 of the Direct Testimony of Company witness Paul A. 10 Thompson, as part of its Transmission System Improvement Program, KU is proposing to transition from its current just-in-time tree trimming program to a five-year cycled growth 11 12 approach. Specifically, the Company proposes to implement a five-year cycled approach to vegetation management and an identification and removal program for hazard trees.<sup>11</sup> 13 14 Mr. Thompson states that the proposed five-year cycled approach will enable the 15 Company to restore existing rights-of-way through a combination of tree trimming, 16 herbicide application, hazard tree patrol and removal and an emerald ash borer mitigation 17 program.

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#### **Q.** When does the Company intend to implement the proposed five-year plan?

A. As discussed in Mr. Thompson's testimony at pages 30-31, the Company has already
 begun transitioning to the regular cycle for the 345kV and 500kV power lines in order to
 ensure compliance with mandatory NERC standards. Beginning in mid-2017, KU would

<sup>&</sup>lt;sup>11</sup> Mr. Thompson defines hazard trees as those that are dead, dying or diseased, which includes trees infested by the emerald ash borer, an invasive insect.

establish an average five-year line clearance cycle for lines operating at less than 345kV, with the initial cycle completed by 2022.

4 Q. Please explain the Company's current transmission related vegetation management
5 practices.

A. As discussed on page 20 of the Company's Transmission System Improvement Plan (2017-2021),<sup>12</sup> (Transmission Plan) the Company's current vegetation clearing practices uses a just-in-time approach whereby KU inspects transmission lines at least three times a year to identify areas where vegetation is encroaching upon the Company's conductors. These areas are then prioritized and maintained to reduce the risk of an outage.

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- Q. Did the Company provide a copy of any studies and/or analyses that it relied upon in
   order to justify the change in methodology it is proposing with respect to vegetation
   management?
- A. Yes. The Company's Transmission Plan states at page 20 that its proposed program was developed with input from Environmental Consultants, Inc. ("ECI"). A copy of ECI's Louisville Gas & Electric and Kentucky Utilities Transmission Program Review ("ECI Report) was provided as an attachment to the response to KIUC 1-30.<sup>13</sup>
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Q. What was ECI's stated purpose of its review of the Company's transmission program review?

<sup>&</sup>lt;sup>12</sup> The Transmission System Improvement Plan (2017-2021) was filed as Exhibit PWT-2 in conjunction with Mr. Thompson's Direct Testimony.

<sup>&</sup>lt;sup>13</sup> ECI's report evaluated both KU's and LG&E's vegetation management programs.

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 34 In the executive summary of the ECI report, its states in part: 1 A. 2 The primary goal of the evaluation was to assess the vegetation 3 workload on the LG&E and KU overhead transmission and develop 4 a budget to support the vegetation management program. А 5 secondary goal was to conduct a high-level assessment of the 6 vegetation management program and identify general opportunities 7 to enhance program management, reliability and cost effectiveness. 8 9 Q. What was ECI's general assessment of the Company's current methodology of vegetation management? 10 The ECI report listed the following items, which it indicated were key strengths of the 11 A. 12 Company's current vegetation management program: 13 • LG&E and KU management is supportive of program improvements. The program is focused on reliability and regulatory compliance. 14 • A centralized management structure is in place. 15 • Right-of-Way (ROW) conditions are inspected on a quarterly basis. 16 • 17 'Action Threshold Clearance' has been established to ensure minimum acceptable • clearances are not encroached upon, providing increased margin of safety 18 19 regarding reliability. 20 Tree-caused outages are formally investigated and documented, with trained • 21 personnel. 22 Aerial herbicide application are effectively used to control brush in rural ROW 23 areas. 24 25 In addition, at page 12 of the ECI report, ECI stated that KU is doing an admirable job in 26 managing transmission vegetation with a limited budget and that the size of the annual 27 budget has necessitated a just-in-time approach to vegetation management. ECI also 28 stated that the current just-in-time methodology herbicide treatment and edge pruning on 29 non-NERC lines has resulted in a system that is a patchwork of various vegetation 30 conditions on the ROW's. 31

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## Q. What were ECI recommendations?

2	А.	On page 4 of the ECI report, ECI made the following recommendations:
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31		<ul> <li>Transition maintenance program to cyclical maintenance.</li> <li>Continue to remove incompatible trees within the ROW and particularly under the conductors (within the wire zone corridor).</li> <li>Determine and document the ROW width for all LG&amp;E and KU transmission circuits.</li> <li>Develop a hazard tree ground patrol to address potential risk from trees that may not be visible through normal routine aerial inspections.</li> <li>Establish a list or database of hazard tree location and develop a priority program to determine which trees should be removed first. This database may include ash trees that could be affected by the emerald ash borer (EAB).</li> <li>Continue to enforce vegetation maintenance clearance specifications for transmission voltages and the policies and standards specific to LG&amp;E and KU needs and conditions. Current specifications appear adequate to maintain vegetation on the transmission system.</li> <li>Ensure that vegetation maintenance crews exhibit reasonable production levels by implementing a work reporting/measurement system and utilize the records to evaluate crews and compare contractor performance.</li> <li>Implement Integrated Vegetation Management (IVM) as the guiding maintenance principle on the LG&amp;E and KU transmission system.</li> <li>Re-establish the transmission corridor ROW edges wherever practical to bring the corridors back to specification by voltage.</li> <li>Continue to maximize herbicide use where practical to minimize future vegetation management costs and better manage for compatible plant communities.</li> <li>Once established maintain consistent transmission vegetation maintenance program funding to maximize overall program effectiveness and ensure compliance with NERC Standards FAC-003.</li> <li>Consider increasing vegetation management oversight to address the addition of approximately 46 crews to meet workload requirement for a 5-year cycle.</li> </ul>
32	Q.	You indicated earlier that ECI stated that the primary goal of its review was to assess
33		the vegetation workload and develop a budget to support the proposed vegetation
34		management program. Did ECI develop a budget in its report?
35	А.	Yes. However, as noted earlier, ECI's report evaluated both LG&E's and KU's vegetation
36		management programs. Having said that, on pages 21-22 of the ECI report, it states the
37		total budget to maintain the LG&E and KU transmission system for a targeted five-year

cycle is estimated to be approximately \$56.32 million, approximately \$11.26 million annually over the five-year period.

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Q. Does this amount agree with the five-year estimated cost of the program in the **Company's Transmission Plan that was provided as Exhibit PWT-2?** 

No. On page 25 of the Transmission Plan, the Company states that the estimated cost of 6 A. the proposed plan for both companies (LG&E and KU) over five years is \$64 million as shown in the table below:

	2	017	2	2018		2019	2	2020	2	2021		
Description	(Mi	llions)	(M	illions)	(M	(illions)	(M	illions)	( <b>M</b>	illions)	Т	otal
Base VM Spend	\$	7.2	\$	7.8	\$	8.2	\$	9.7	\$	9.9	\$	42.8
Incremental VM Spend	\$	2.2	\$	5.1	\$	5.5	\$	4.2	\$	4.2	\$	21.2
Total VM Spend	\$	9.4	\$	12.9	\$	13.7	\$	13.9	\$	14.1	\$	64.0
Source: Exhibit PWT-2, pa	age 25	of 52										

## 9

Has the Company provided an explanation for the \$7.68 million difference (\$64 10 **Q**. million and \$56.32 million) between the two reports? 11

12 A.

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No.

#### How much transmission related vegetation cost has KU included in its test year cost 14 Q. 15 of service?

According to the response to KIUC 2-12, KU has reflected transmission related vegetation 16 A. 17 management costs of \$9.993 million in its test year cost of service. The table below 18 provides a summary of KU's transmission vegetation management expense over the period 19 2007 through 2016 as well as the base period and the test period.

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 37

				Dollar	Percentage		
			С	hange Over	Change Over		
Year		Amount		Prior Year	Prior Year		
2007	\$	2,851,413					
2008	\$	2,899,128	\$	47,715	1.67%		
2009	\$	3,887,218	\$	988,090	34.08%		
2010	\$	4,066,864	\$	179,646	4.62%		
2011	\$	4,108,149	\$	41,285	1.02%		
2012	\$	4,148,767	\$	40,618	0.99%		
2013	\$	4,511,675	\$	362,908	8.75%		
2014	\$	5,310,433	\$	798,758	17.70%		
2015	\$	5,329,253	\$	18,820	0.35%		
2016	\$	5,286,815	\$	(42,438)	-0.80%		
Base Year	\$	5,629,253	\$	342,438	6.48%		
Test Year	\$	9,992,809	\$	4,363,556	77.52%		
Source: KIUC 2-12							

As shown in the table, the Company's costs for transmission vegetation management from 2007 through the base period has generally increased. However, the Company's forecasted amount for the test year of \$9.993 million is nearly 78% higher than the base year amount of \$5.629 million and 89% higher than the 2016 amount of \$5.287 million.

# Q. Has the Company stated whether the proposed five-year cycle approach will result in cost savings?

A. Yes. On page 31 of his testimony, Mr. Thompson stated that after completion of the first five-year cycle (i.e., starting in 2022) the proposed program is expected to reduce vegetation management costs and ROW maintenance.

#### **Q.** Did KU reflect any cost savings from the proposed program in its test year filing?

A. No. In fact, some of the Company's responses to discovery seem to contradict Mr.
 Thompson's assertion that the program will eventually result in reduced vegetation
 management costs. For example, in response to KIUC 1-30(b), which asked KU to

1		quantify the expected annual benefits from reduced outage maintenance expense as a
2		result of moving to a five-year cycle approach, KU stated in part:
3 4 5		The Company expects some reduction in outage maintenance expense, but has not quantified the reduction.
6		In addition, in response to KIUC 1-30(c), which asked KU to confirm that the change to a
7		five-year cycle approach should be expense neutral or result in savings due to more
8		efficient trimming aside from any savings from reduced outage maintenance expense, the
9		Company stated:
10 11 12 13 14 15 16		The referenced increases include the cost to convert to a five-year maintenance cycle and implementation of a new hazard tree identification and removal program which are expected to reduce tree related customer outages but may not be expense neutral. The Company did not specifically perform detailed analysis to determine O&M costs beyond the conversion timeframe.
17	Q.	Based on the foregoing information, in your opinion, has the Company demonstrated
17 18	Q.	Based on the foregoing information, in your opinion, has the Company demonstrated that its proposed test year transmission vegetation management expense of \$9.993
	Q.	
18	<b>Q.</b> A.	that its proposed test year transmission vegetation management expense of \$9.993
18 19		that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable?
18 19 20		that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable? No, I do not. In my opinion, the Company has not demonstrated that its proposed test year
18 19 20 21		that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable? No, I do not. In my opinion, the Company has not demonstrated that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable.
18 19 20 21 22		that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable? No, I do not. In my opinion, the Company has not demonstrated that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable. Specifically, the ECI report listed what it considered the Company's key strengths with
<ol> <li>18</li> <li>19</li> <li>20</li> <li>21</li> <li>22</li> <li>23</li> </ol>		that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable? No, I do not. In my opinion, the Company has not demonstrated that its proposed test year transmission vegetation management expense of \$9.993 million is reasonable. Specifically, the ECI report listed what it considered the Company's key strengths with respect to its current just-in-time vegetation management program and that KU is doing an

vegetation management clearance specifications for transmission voltages and that the current specification appear adequate to maintain vegetation on the transmission system, and (3) maximizing herbicide use where practical to minimize future vegetation management costs and better manage for plant communities.

#### 6 **Q.** Please continue.

A. There also seems to be a disconnect between the Company's Transmission Plan and the ECI report with respect to the estimated budget for the proposed program over the initial five-year cycle whereby the KU Transmission Plan indicates a budget of approximately \$64 million over five years whereas ECI indicated a budget of \$56.32 million over five years. In addition, based on the responses to discovery, there appears to be uncertainty as to whether and if there will eventually be cost savings resulting from efficiencies achieved through the proposed program.

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#### What is your recommendation?

A. As noted above, for the period 2007 through the base period, KU's transmission vegetation
 management expense has been fairly consistent with relatively modest increases.
 Therefore, I recommend that the base period amount of \$5.629 million be reflected in
 KU's test year cost of service.

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#### 21 **Q.** Please explain your adjustment.

A. As shown on Exhibit RCS-1, Schedule C-4, my adjustment reduces test year operating
 expense by \$3.937 million on a Kentucky jurisdictional basis.

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#### C-5, Uncollectibles Expense

### **3 Q. What Uncollectibles factor has the Company used?**

A. The Company has proposed an Uncollectibles factor of 0.352%, based on a five-year average of write-offs to revenues for the period 2011 through 2015, as shown in the Company's response to AG 1-25.

#### 8 Q. Are you recommending an adjustment for Uncollectibles?

- 9 A. Yes. As shown on Exhibit RCS-1, on Schedule C-5, I recommend using a five-year average including 2016. The five-year average Uncollectibles factor for 2012 through 2016 is 0.320 percent. Applying that Uncollectibles factor to the forecasted test year revenue results in an adjustment to decrease uncollectibles expense by \$0.937 million as shown on Exhibit RCS-1, Schedule C-5.
- 14
- Q. Have you also incorporated the updated Uncollectibles factor into the Gross Revenue
   Conversion Factor?
- A. Yes. As shown on Exhibit RCS-1 on Schedule A-1, I have incorporated the Uncollectibles
  factor into the GRCF.
- 19 <u>C-6, Depreciation Expense Related to Plant Slippage</u>
- 20Q.Please explain the adjustment for Depreciation Expense related to the impact of21slippage on average forecast test year Plant.

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As discussed above, in conjunction with rate base adjustment B-1 ("Slippage A. 2 Adjustment"), the amount of projected test year plant requested by the Company is being 3 reduced. In order to compute the related impact on Depreciation Expense, I applied an 4 overall composite depreciation rate to the amount of forecast test year Plant adjustment 5 related to slippage. As shown on Exhibit RCS-1, Schedule C-6, this reduces Depreciation 6 Expense by \$167,559 on a Kentucky jurisdictional basis.

#### C-7, Depreciation Expense Related to Distribution Automation

#### 9 Please explain the adjustment for Depreciation Expense Related to Distribution 0. 10 Automation.

11 AG witness Holloway is recommending that certain components of the Company's A. 12 requested Distribution Automation program be deferred to beyond June 30, 2018, i.e., and 13 thus not included in the forecasted test year. Mr. Holloway's adjustment affects two Plant accounts. As shown on Exhibit RCS-1, Schedule C-7, applying the Company's requested 14 15 depreciation rates to the impacted Plant adjustment amounts in each of those two Plant 16 accounts (accounts 365 and 397) reduces Depreciation Expense by \$76,480. The 17 adjustment amount has also been reduced by the impact of the slippage adjustment. The 18 net reduction to Depreciation Expense for the two accounts affected by Mr. Holloway's 19 Distribution Automation recommendation is \$74,342 on a total Company basis and by 20 \$65,929 on a Kentucky jurisdictional basis, as shown on Exhibit RCS-1, Schedule C-7.

### 21

#### **C-8, Payroll and Employee Benefits for Vacant Positions**

22 Has the Company included cost in the forecasted test year for vacant positions? Q.

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I

1	A.	Yes. As indicated in the Company's response to AG 2-8, cost for vacant positions at KU
2		as well as at the affiliate, LG&E and KU Service Company, were included in the forecast
3		test year in the Company's application. The projections include adding four positions at
4		KU and 34 positions at the affiliate, LG&E and KU Service Company.
5		
6	Q.	Has the Company demonstrated that those additional positions are needed and/or
7		would be filled for the full duration of the forecasted test year?
8	А.	No. The Company has not demonstrated that those additional positions are needed and/or
9		would be filled for the full duration of the forecasted test year.
10		
11	Q.	Is it typical for a utility (and its affiliated service company) to experience turnover in
12		its work force?
13	А.	Yes, it is common for a utility, as well as its affiliated service company, to experience
14		turnover in the work force, as employees retire or change jobs, and are replaced by new
15		employees.
16		
17	Q.	Has the Company provided responses to discovery which compare the salary cost for
18		(1) retiring employees and (2) the new employees that have replaced them?
19	А.	Yes. For example, the Company's responses to AG 1-67 contains a confidential listing of
20		the salaries of (1) retiring employees and (2) the new employees that have replaced them.
21		A copy of that confidential response is contained in Exhibit RCS-10. An analysis of that
22		information indicates that the average salary cost of the replacement employees is
23		approximately [BEGIN CONFIDENTIAL]

#### CONFIDENTIAL]

## Q. Have you based your recommended adjustment on the historic differential between the salaries of (1) retiring employees and (2) the new employees that have replaced them?

A. No, not in this case. That would be one way of addressing the impact of work force
turnover and could be appropriate in circumstances where the forecasted work force
additions have been justified by the utility. However, in the current case, the Company
has failed to justify the substantial work force additions at the Company or at the affiliated
service company. Nor has the Company adequately shown that the requested new
positions would be filled for the entire forecasted test period. Thus, a different approach
is needed.

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Q.

#### What adjustment do you recommend?

A. As shown on Exhibit RCS-1, Schedule C-8, I recommend that the payroll, employee benefits and payroll tax expense for the additional positions be eliminated. This adjustment reduces O&M expense by \$1.774 million and payroll taxes by \$0.107 million on a Kentucky jurisdictional basis.

20

19

Q. Is there another concern that you have identified with the Company's four projected
staffing levels in the forecasted test year?

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Yes. The Company based its forecasted staffing levels on budgets and projections for the 1 A. 2 test year. However, the experience reflected in the response to Staff 1-33 shows that actual 3 staffing has been less than the budgeted staffing. Additionally, the Company's response to 4 AG 1-43 identified actual versus budget variances for December 2015 and December 5 2016, and indicates reasons for such variances, including plant closure, transfers and normal attrition. The Company's response to AG 1-38, parts a and b, provided monthly 6 7 information on actual and budgeted employee headcount. Actual and budgeted employee 8 headcount for KU and for LG&E and KU Service Company are summarized in the 9 following tables:

KU Employee Headcount Budget/Actual Differences							
				Actual			
	Actual	Budgeted	Actual	Under			
	Employee	Employee	Under	Budget			
Month	Headcount	Headcount	Budget	Percent			
December 2014	957	975	-18	-1.8%			
December 2015	940	984	-44	-4.5%			
December 2016	937	963	-26	-2.7%			
Source: Company's response to AG 1-38(a-b)							

LG&E and KU Services Company Budget/Actual Differences							
				Actual			
	Actual	Budgeted	Actual	Under			
	Employee	Employee	Under	Budget			
Month	Headcount	Headcount	Budget	Percent			
December 2014	1571	1558	13	0.8%			
December 2015	1600	1617	-17	-1.1%			
December 2016	1631	1681	-50	-3.0%			
Source: Company's response to AG 1-	38(a-b)	•					

At December 2015 and December 2016 actual headcount has been below the budgeted

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15 Q. If the Commission determines that some of the additional positions projected by the

level for KU and for the affiliate, LG&E and KU Services Company.

Company should be allowed, do you have an alternative recommendation?

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 45

Yes. I recommend that the Commission disallow the payroll and related expenses for the 1 A. 2 positions that the Companies' actual experience indicates will not be filled due to normal 3 work force turnover, i.e., apply a vacancy rate adjustment. If the positions are not filled, 4 then the Company will not incur the expenses. 5 C-9, Administrative Charges from PPL Services - Affiliated Service Company 6 How many service companies are there within in the PPL Corporation system? **Q**. 7 A. According to the Company's response to AG 1-51, there are three service companies 8 within the PPL Corporation system. 9 LG&E and KU Services Company is a subsidiary of LKE that provides services to LG&E 10 and KU Energy LLC, and its subsidiaries, including LG&E and KU. 11 PPL EU Services Corporation is a subsidiary of PPL Corporation that provides support 12 services and corporate functions such as financial, supply chain, human resources and 13 facilities management services primarily to PPL Electric and its affiliates. PPL Services Corporation is a subsidiary of PPL that provides administrative, 14 15 management and support services to PPL and its subsidiaries. 16 How much cost has KU reflected for charges from LG&E and KU Services Company 17 **Q**. 18 for the projected test year? 19 The Company's response to AG 1-50(e) includes a listing of projected test year charges to Α. 20 KU from LG&E and KU Services Company for the projected test year. The total amount 21 is approximately \$319.751 million. 22

1	Q.	How much affiliated charge expense from LG&E and KU Services Company is
2		included in Administrative and General expense accounts, such as accounts 920, 921
3		and 926 for KY?
4	А.	According to the Company's response to AG 1-50(e), the following amounts of
5		administrative expenses in each of those accounts was reflected by KY for the projected
6		test year:
7 8 9 10		<ul> <li>\$36.890 million for account 920, Administrative and General Salaries</li> <li>\$6.771 million for account 921, Office Supplies and Expenses</li> <li>\$22.423 million for account 926, Employee Benefits</li> </ul>
11	Q.	Do some of those administrative expense charges from the affiliate, LG&E and KU
12		Services Company, also include charges from another affiliate, PPL Services
13		Corporation?
14	A.	Yes. According to the Company's response to AG 1-50(d), the administrative expenses
15		include the following charges from PPL Services Corporation for the forecasted test
16		period:
17 18 19 20		<ul> <li>\$139,317 for account 920, Administrative and General Salaries</li> <li>\$1,426,120 for account 921, Office Supplies and Expenses</li> <li>\$100,896 million for account 926, Employee Benefits</li> </ul>
21	Q.	Why does the projected test year include administrative expense charges to the
22		Company from LG&E and KU Services Company and from the other affiliated
23		service company, PPL Services Corporation?
24	A.	The question: "Why is PPL Services Corporation allocating cost to LG&E and KU
25		Services Company?" was asked in AG 1-50(c). The following response was provided by
26		the Company:

1 2 3 4 5 6 7 8 9 10 11 12		PPL Services Corporation is a subsidiary of PPL that provides direct administrative, management and support services to PPL and its subsidiaries including acting as a billing agent and providing administrative, technical, management, and other services to its affiliates. Coordination of procurement and provision of certain limited goods and services within the PPL family of companies, including with LG&E and KU Services Company, may mitigate cost increases in the future. In addition, PPL Services Corporation allocates a portion of its indirect general and administrative costs to LG&E and KU Services Company. These costs are not charged to KU.
13	Q.	Please explain your adjustment on Schedule C-9 of Exhibits RCS-1.
14	A.	As stated in the Company's response to AG 2-11, the Company has included in the
15		forecasted test year amounts related to administrative expenses from PPL Service
16		Corporation that were charged to KU.
17		
18	Q.	Why should the administrative expenses charged to the Company from PPL Service
19		Company be removed?
19 20	A.	Company be removed? The Company has not justified the forecast test year administrative expenses from
	A.	
20	A.	The Company has not justified the forecast test year administrative expenses from
20 21	A.	The Company has not justified the forecast test year administrative expenses from multiple service companies. The response to AG-50 indicates that for the forecast test
20 21 22	A.	The Company has not justified the forecast test year administrative expenses from multiple service companies. The response to AG-50 indicates that for the forecast test year, there are charges to the Company of approximately \$319.751 million from LG&E
20 21 22 23	A.	The Company has not justified the forecast test year administrative expenses from multiple service companies. The response to AG-50 indicates that for the forecast test year, there are charges to the Company of approximately \$319.751 million from LG&E and KU Service Company to KU. LG&E and KU Service Company is the service
<ul> <li>20</li> <li>21</li> <li>22</li> <li>23</li> <li>24</li> </ul>	A.	The Company has not justified the forecast test year administrative expenses from multiple service companies. The response to AG-50 indicates that for the forecast test year, there are charges to the Company of approximately \$319.751 million from LG&E and KU Service Company to KU. LG&E and KU Service Company is the service company that was established to provide shared services to LG&E and Kentucky Utilities.
<ul> <li>20</li> <li>21</li> <li>22</li> <li>23</li> <li>24</li> <li>25</li> </ul>	А.	The Company has not justified the forecast test year administrative expenses from multiple service companies. The response to AG-50 indicates that for the forecast test year, there are charges to the Company of approximately \$319.751 million from LG&E and KU Service Company to KU. LG&E and KU Service Company is the service company that was established to provide shared services to LG&E and Kentucky Utilities. PPL Service Company is another affiliated service company that was established to

1	Q.	What is the impact of your adjustment to remove affiliated charges for
2		administrative expenses from PPL Services Corporation?
3	A.	As shown on Exhibit RCS-1, Schedule C-9, PPL Services Corporation charges for
4		administrative expenses in accounts 920, 921 and 926 are being removed in the amount of
5		\$1.505 million on a Kentucky jurisdictional basis.
6		C-11, Rescheduling of Expiring Regulatory Asset Amortizations
7	Q.	Please explain the adjustment for expiring regulatory asset amortizations.
8	A.	The Company's response to KIUC 2-8 listed amortizations of various regulatory assets.
9		As shown on Exhibits RCS-1, Schedule C-11, in the situations where the amortization
10		would expire during the forecasted test year, or within 12 months after the end of the
11		forecasted test year (i.e., by June 30, 2019), I have correspondingly updated the scheduled
12		amortization to reflect full amortization by June 30, 2019.
13		
14	Q.	What is your recommendation to address this problem and the over-recovery that
15		would occur either during the test year or within twelve months after the end of the
16		forecasted test year?
17	A.	I recommend that the Commission reset the amortization period to two years for each of
18		the deferred cost and regulatory asset balances listed on Exhibit RCS-1, Schedule C-11.
19		Put another way, for amortizations that would otherwise be expiring either during or
20		within 12 months after the forecast test year (i.e., for each amortization that would be
21		expiring prior to June 30, 2019), the test year balances should be amortized over two
22		years. This will allow for recovery by the Company of the costs that have been deferred
23		while minimizing the risk of over-recovery.

1	Q.	Please discuss the components of the electric utility regulatory asset amortizations
2		for which you recommend a re-scheduled amortization period.
3	A.	As shown on Exhibit RCS-1, Schedule C-11, for the electric utility, I recommend re-
4		scheduling the remaining amortization period for the following items:
5 6 7 8 9		<ul> <li>Mountain Storm - Electric</li> <li>Rate Case Expenses</li> <li>Green River Retirement</li> </ul>
10	Q.	What is the impact of your recommended adjustment?
11	A.	As shown on Exhibit RCS-1, Schedule C-11, the amortization expense for the forecast test
12		year is reduced by \$0.253 million.
13 14 15 16 17		IX. AMORTIZATION PERIOD FOR REMAINING NET BOOK VALUE OF RETIRED METERS THAT ARE BEING REPLACED WITH NEW ELECTRIC UTILITY AMS METERS
18	Q.	Does the Company anticipate having a remaining un-depreciated net book value
19		associated with the retirement of its existing meters that it proposes to be replaced
20		with new electric utility AMS meters?
21	А.	Yes.
22	Q.	How does the Company propose to account for and amortize that remaining un-
23		depreciated net book value of its existing meters when they are retired and replaced
24		with new AMS meters?
25	А.	As explained in its response to AG 2-79, the Company states that it is seeking Regulatory
26		Asset treatment of the retired meters, with the remaining value to be amortized over five
27		years. A copy of this response is provided in Exhibit RCS-14.
28	Q.	Do you agree with that Company proposal?

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 50

No. The remaining net book value of the retired currently existing meters that would be 1 A. 2 replaced with new AMS meters should be amortized over a longer period than five years. 3 I would recommend, consistent with Commission precedent, that the amortization occur 4 over the same period that the Commission determines for the average service life for the 5 new AMS meters. Moreover, unless the Company can demonstrate that there have been 6 net customer savings, the amortization associated with the Regulatory Asset for the 7 existing meters that are being retired and replaced with AMS meters should not be 8 charged to ratepayers. As noted previously in my testimony, AG witness Alvarez is 9 recommending against Commission approval of the Company's AMS project. The 10 creation of a Regulatory Asset for the un-depreciated book value of existing meters and 11 the related amortization period and who should bear the related cost would not be an issue 12 if the Commission rejects the Company's AMS project.

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#### X. OFF-SYSTEM SALES MARGIN SHARING

#### Q. What Off-System Sales margin sharing is the Company currently applying?

A. Currently, the Company is applying 75/25 sharing of Off-System Sales margins, with 75 percent going to customers, and the Company retaining the remaining 25 percent. See,
e.g., the Company's response to Staff 1-54, which included an Excel file,
[Att\_KU\_PSC\_1-54\_Sch\_C\_and\_D\_Electric.xlsx] that showed base year and projected
year information for Off-System Sales at tab "OSS" (a copy of that portion of the response
is presented in Exhibit RCS-15).

22 Q. What do you recommend prospectively for Off-System Sales margins sharing?

Direct Testimony of Ralph C. Smith Case No. 2016-00370 Page 51

I recommend that a 90/10 sharing of Off-System Sales margins, with 90 percent going to 1 A. 2 customers, and the Company retaining the remaining 10 percent be applied prospectively. 3 Customers are paying for the fixed costs and operating expenses for the Company's 4 generating plant, and for the dispatch organization, including affiliate charges, and related 5 overheads. OSS margins can be subject to greater volatility and variability than fuel and 6 purchased power expenses. OSS margins are related to fuel and purchase power expense 7 and could thus be allocated entirely to customers in the same manner that fuel and 8 purchased power expenses are allocated to customers. The Company should be making 9 Off-System Sales when it is economical and beneficial to do so. All of these factors 10 support that a higher customer sharing percentage is warranted. Allowing the Company to 11 retain 10 percent should be sufficient incentive for the Company to continue making 12 beneficial Off-System Sales.

# Q. Does this recommendation affect the Company's base rate revenue requirement for the current case?

- A. No, not directly. Because the sharing of Off-System Sales margins occurs via the tracker,
   the 90/10 sharing to be applied prospectively would not affect the Company's base rate
   revenue requirement for the current case.
- 18 **Q**.
  - Does this conclude your testimony?
- 19 A. Yes, it does.

#### COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ELECTRONIC APPLICATION OF KENTUCKY)UTILITIES COMPANY FOR AN ADJUSTMENT)OF ITS ELECTRIC RATES AND FOR CERTIFICATES)2016-00370OF PUBLIC CONVENIENCE AND NECESSITY)

#### **AFFIDAVIT OF Ralph Smith**

)

)

State of Michigan

Ralph Smith, being first duly sworn, states the following: The prepared Pre-Filed Direct Testimony and the Schedules attached thereto constitute the direct testimony of Affiant in the above-styled case. Affiant states that he would give the answers set forth in the Pre-Filed Direct Testimony if asked the questions propounded therein. Affiant further states that, to the best of his knowledge, his statements made are true and correct. Further affiant saith not.

Ralph Smith

SUBSCRIBED AND SWORN to before me this day of

NOTARY PUBLIC

8 My Commission Expires:\_



CHRISTINE MILLER NOTARY PUBLIC, STATE OF MI COUNTY OF WAYNE MY COMMISSION EXPIRES Nov 8, 2021 ACTING IN COUNTY OF Wayne APPENDIX A

#### **Appendix A** QUALIFICATIONS OF RALPH C. SMITH

#### Accomplishments

Mr. Smith's professional credentials include being a Certified Financial Planner<sup>™</sup> professional, a Certified Rate of Return Analyst, a licensed Certified Public Accountant and attorney. He functions as project manager on consulting projects involving utility regulation, regulatory policy and ratemaking and utility management. His involvement in public utility regulation has included project management and in-depth analyses of numerous issues involving telephone, electric, gas, and water and sewer utilities.

Mr. Smith has performed work in the field of utility regulation on behalf of industry, public service commission staffs, state attorney generals, municipalities, and consumer groups concerning regulatory matters before regulatory agencies in Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Delaware, Florida, Georgia, Hawaii, Illinois, Indiana, Kansas, Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, New Jersey, New Mexico, New York, Nevada, North Carolina, North Dakota, Ohio, Oregon, Pennsylvania, South Carolina, South Dakota, Tennessee, Texas, Utah, Vermont, Virginia, Washington, Washington DC, West Virginia, Canada, Federal Energy Regulatory Commission and various state and federal courts of law. He has presented expert testimony in regulatory hearings on behalf of utility commission staffs and intervenors on several occasions.

Project manager in Larkin & Associates' review, on behalf of the Georgia Commission Staff, of the budget and planning activities of Georgia Power Company; supervised 13 professionals; coordinated over 200 interviews with Company budget center managers and executives; organized and edited voluminous audit report; presented testimony before the Commission. Functional areas covered included fossil plant O&M, headquarters and district operations, internal audit, legal, affiliated transactions, and responsibility reporting. All of our findings and recommendations were accepted by the Commission.

Key team member in the firm's management audit of the Anchorage Water and Wastewater Utility on behalf of the Alaska Commission Staff, which assessed the effectiveness of the Utility's operations in several areas; responsible for in-depth investigation and report writing in areas involving information systems, finance and accounting, affiliated relationships and transactions, and use of outside contractors. Testified before the Alaska Commission concerning certain areas of the audit report. AWWU concurred with each of Mr. Smith's 40 plus recommendations for improvement.

Co-consultant in the analysis of the issues surrounding gas transportation performed for the law firm of Cravath, Swaine & Moore in conjunction with the case of Reynolds Metals Co. vs. the Columbia Gas System, Inc.; drafted in-depth report concerning the regulatory treatment at both state and federal levels of issues such as flexible pricing and mandatory gas transportation.

Lead consultant and expert witness in the analysis of the rate increase request of the City of Austin - Electric Utility on behalf of the residential consumers. Among the numerous ratemaking issues addressed were the economies of the Utility's employment of outside services; provided both written and oral testimony outlining recommendations and their bases. Most of Mr. Smith's recommendations were adopted by the City Council and Utility in a settlement.

Key team member performing an analysis of the rate stabilization plan submitted by the Southern Bell Telephone & Telegraph Company to the Florida PSC; performed comprehensive analysis of the Company's projections and budgets which were used as the basis for establishing rates.

Lead consultant in analyzing Southwestern Bell Telephone separations in Missouri; sponsored the complex technical analysis and calculations upon which the firm's testimony in that case was based. He has also assisted in analyzing changes in depreciation methodology for setting telephone rates.

Lead consultant in the review of gas cost recovery reconciliation applications of Michigan Gas Utilities Company, Michigan Consolidated Gas Company, and Consumers Power Company. Drafted recommendations regarding the appropriate rate of interest to be applied to any over or under collections and the proper procedures and allocation methodology to be used to distribute any refunds to customer classes.

Lead consultant in the review of Consumers Power Company's gas cost recovery refund plan. Addressed appropriate interest rate and compounding procedures and proper allocation methodology.

Project manager in the review of the request by Central Maine Power Company for an increase in rates. The major area addressed was the propriety of the Company's ratemaking attrition adjustment in relation to its corporate budgets and projections.

Project manager in an engagement designed to address the impacts of the Tax Reform Act of 1986 on gas distribution utility operations of the Northern States Power Company. Analyzed the reduction in the corporate tax rate, uncollectibles reserve, ACRS, unbilled revenues, customer advances, CIAC, and timing of TRA-related impacts associated with the Company's tax liability.

Project manager and expert witness in the determination of the impacts of the Tax Reform Act of 1986 on the operations of Connecticut Natural Gas Company on behalf of the Connecticut Department of Public Utility Control - Prosecutorial Division, Connecticut Attorney General, and Connecticut Department of Consumer Counsel.

Lead Consultant for The Minnesota Department of Public Service ("DPS") to review the Minnesota Incentive Plan ("Incentive Plan") proposal presented by Northwestern Bell Telephone Company ("NWB") doing business as U S West Communications ("USWC"). Objective was to express an opinion as to whether current rates addressed by the plan were appropriate from a Minnesota intrastate revenue requirements and accounting perspective, and to assist in developing recommended modifications to NWB's proposed Plan.

Performed a variety of analytical and review tasks related to our work effort on this project. Obtained and reviewed data and performed other procedures as necessary (1) to obtain an understanding of the Company's Incentive Plan filing package as it relates to rate base, operating income, revenue requirements, and plan operation, and (2) to formulate an opinion concerning the reasonableness of current rates and of amounts included within the Company's Incentive Plan filing. These procedures included requesting and reviewing extensive discovery, visiting the Company's offices to review data, issuing follow-up information requests in many instances, telephone and on-site discussions with Company representatives, and frequent discussions with counsel and DPS Staff assigned to the project.

Lead Consultant in the regulatory analysis of Jersey Central Power & Light Company for the Department of the Public Advocate, Division of Rate Counsel. Tasks performed included on-site review and audit of Company, identification and analysis of specific issues, preparation of data requests, testimony, and cross examination questions. Testified in Hearings.

Assisted the NARUC Committee on Management Analysis with drafting the Consultant Standards for Management Audits.

Presented training seminars covering public utility accounting, tax reform, ratemaking, affiliated transaction auditing, rate case management, and regulatory policy in Maine, Georgia, Kentucky, and Pennsylvania. Seminars were presented to commission staffs and consumer interest groups.

#### Previous Positions

With Larkin, Chapski and Co., the predecessor firm to Larkin & Associates, was involved primarily in utility regulatory consulting, and also in tax planning and tax research for businesses and individuals, tax return preparation and review, and independent audit, review and preparation of financial statements.

Installed computerized accounting system for a realty management firm.

#### Education

Bachelor of Science in Administration in Accounting, with distinction, University of Michigan, Dearborn, 1979.

Master of Science in Taxation, Walsh College, Michigan, 1981. Master's thesis dealt with investment tax credit and property tax on various assets.

Juris Doctor, cum laude, Wayne State University Law School, Detroit, Michigan, 1986. Recipient of American Jurisprudence Award for academic excellence.

Continuing education required to maintain CPA license and CFP® certificate.

Passed all parts of CPA examination in first sitting, 1979. Received CPA certificate in 1981 and Certified Financial Planning certificate in 1983. Admitted to Michigan and Federal bars in 1986.

Michigan Bar Association.

American Bar Association, sections on public utility law and taxation.

Partial list of utility cases participated in:

79-228-EL-FAC 79-231-EL-FAC	Cincinnati Gas & Electric Company (Ohio PUC) Cleveland Electric Illuminating Company (Ohio PUC)	
79-535-EL-AIR	East Ohio Gas Company (Ohio PUC)	
80-235-EL-FAC	Ohio Edison Company (Ohio PUC)	
80-240-EL-FAC	Cleveland Electric Illuminating Company (Ohio PUC)	
U-1933*	Tucson Electric Power Company (Arizona Corp. Commission)	
U-6794	Michigan Consolidated Gas Co 16 Refunds (Michigan PSC)	
81-0035TP	Southern Bell Telephone Company (Florida PSC)	
81-0095TP	General Telephone Company of Florida (Florida PSC)	
81-308-EL-EFC	Dayton Power & Light Co Fuel Adjustment Clause (Ohio PUC)	
810136-EU	Gulf Power Company (Florida PSC)	
GR-81-342	Northern States Power Co E-002/Minnesota (Minnesota PUC)	
Tr-81-208	Southwestern Bell Telephone Company (Missouri PSC))	
U-6949	Detroit Edison Company (Michigan PSC)	
8400	East Kentucky Power Cooperative, Inc. (Kentucky PSC)	
18328	Alabama Gas Corporation (Alabama PSC)	
18416	Alabama Power Company (Alabama PSC)	
820100-EU	Florida Power Corporation (Florida PSC)	
8624	Kentucky Utilities (Kentucky PSC)	
8648	East Kentucky Power Cooperative, Inc. (Kentucky PSC)	
U-7236	Detroit Edison - Burlington Northern Refund (Michigan PSC)	
U6633-R	Detroit Edison - MRCS Program (Michigan PSC)	
U-6797-R	Consumers Power Company -MRCS Program (Michigan PSC)	
U-5510-R	Consumers Power Company - Energy conservation Finance	
00 0 10 5	Program (Michigan PSC)	
82-240E	South Carolina Electric & Gas Company (South Carolina PSC)	
7350	Generic Working Capital Hearing (Michigan PSC)	
RH-1-83	Westcoast Transmission Co., (National Energy Board of Canada)	
820294-TP	Southern Bell Telephone & Telegraph Co. (Florida PSC)	
82-165-EL-EFC	Talada Edizar Commune (Ohia DUC)	
(Subfile A)	Toledo Edison Company(Ohio PUC)	
82-168-EL-EFC	Cleveland Electric Illuminating Company (Ohio PUC)	
830012-EU	Tampa Electric Company (Florida PSC)	
U-7065	The Detroit Edison Company - Fermi II (Michigan PSC)	
8738 ER-83-206	Columbia Gas of Kentucky, Inc. (Kentucky PSC) Arkansas Power & Light Company (Missouri PSC)	
U-4758	The Detroit Edison Company – Refunds (Michigan PSC)	
8836	Kentucky American Water Company (Kentucky PSC)	
8839	Western Kentucky Gas Company (Kentucky PSC)	
83-07-15	Connecticut Light & Power Co. (Connecticut DPU)	
81-0485-WS	Palm Coast Utility Corporation (Florida PSC)	
U-7650	Consumers Power Co. (Michigan PSC)	
83-662	Continental Telephone Company of California, (Nevada PSC)	
U-6488-R	Detroit Edison Co., FAC & PIPAC Reconciliation (Michigan PSC)	
U-15684	Louisiana Power & Light Company (Louisiana PSC)	
7395 & U-7397	Campaign Ballot Proposals (Michigan PSC)	
820013-WS	Seacoast Utilities (Florida PSC)	
U-7660	Detroit Edison Company (Michigan PSC)	
83-1039	CP National Corporation (Nevada PSC)	
U-7802	Michigan Gas Utilities Company (Michigan PSC)	
83-1226	Sierra Pacific Power Company (Nevada PSC)	
830465-EI	Florida Power & Light Company (Florida PSC)	
U-7777	Michigan Consolidated Gas Company (Michigan PSC)	
U-7779	Consumers Power Company (Michigan PSC)	
Appendix A, Qualificat		e 4

11 7400 D	
U-7480-R	Michigan Consolidated Gas Company (Michigan PSC)
U-7488-R	Consumers Power Company – Gas (Michigan PSC)
U-7484-R	Michigan Gas Utilities Company (Michigan PSC)
U-7550-R	Detroit Edison Company (Michigan PSC)
U-7477-R**	Indiana & Michigan Electric Company (Michigan PSC)
18978	Continental Telephone Co. of the South Alabama (Alabama PSC)
R-842583	Duquesne Light Company (Pennsylvania PUC)
R-842740	Pennsylvania Power Company (Pennsylvania PUC)
850050-EI	Tampa Electric Company (Florida PSC)
16091	Louisiana Power & Light Company (Louisiana PSC)
19297	Continental Telephone Co. of the South Alabama (Alabama PSC)
76-18788AA	
&76-18793AA	Detroit Edison - Refund - Appeal of U-4807 (Ingham
	County, Michigan Circuit Court)
85-53476AA	
& 85-534785AA	Detroit Edison Refund - Appeal of U-4758
	(Ingham County, Michigan Circuit Court)
U-8091/U-8239	Consumers Power Company - Gas Refunds (Michigan PSC)
TR-85-179**	United Telephone Company of Missouri (Missouri PSC)
85-212	Central Maine Power Company (Maine PSC)
ER-85646001	
& ER-85647001	New England Power Company (FERC)
850782-EI &	
850783-EI	Florida Power & Light Company (Florida PSC)
R-860378	Duquesne Light Company (Pennsylvania PUC)
R-850267	Pennsylvania Power Company (Pennsylvania PUC)
851007-WU	
& 840419-SU	Florida Cities Water Company (Florida PSC)
G-002/GR-86-160	Northern States Power Company (Minnesota PSC)
7195 (Interim)	Gulf States Utilities Company (Texas PUC)
87-01-03	Connecticut Natural Gas Company (Connecticut PUC))
87-01-02	Southern New England Telephone Company
	(Connecticut Department of Public Utility Control)
3673-	Georgia Power Company (Georgia PSC)
29484	Long Island Lighting Co. (New York Dept. of Public Service)
U-8924	Consumers Power Company – Gas (Michigan PSC)
Docket No. 1	Austin Electric Utility (City of Austin, Texas)
Docket E-2, Sub 527	Carolina Power & Light Company (North Carolina PUC)
870853	Pennsylvania Gas and Water Company (Pennsylvania PUC)
880069**	Southern Bell Telephone Company (Florida PSC)
U-1954-88-102	Citizens Utilities Rural Company, Inc. & Citizens Utilities
T E-1032-88-102	Company, Kingman Telephone Division (Arizona CC)
89-0033	Illinois Bell Telephone Company (Illinois CC)
U-89-2688-T	Puget Sound Power & Light Company (Washington UTC))
R-891364	Philadelphia Electric Company (Pennsylvania PUC)
F.C. 889	Potomac Electric Power Company (District of Columbia PSC)
Case No. 88/546*	Niagara Mohawk Power Corporation, et al Plaintiffs, v.
	Gulf+Western, Inc. et al, defendants (Supreme Court County of
	Onondaga, State of New York)
87-11628*	Duquesne Light Company, et al, plaintiffs, against Gulf+
	Western, Inc. et al, defendants (Court of the Common Pleas of
	Allegheny County, Pennsylvania Civil Division)
890319-EI	Florida Power & Light Company (Florida PSC)
891345-EI	Gulf Power Company (Florida PSC)
ER 8811 0912J	Jersey Central Power & Light Company (BPU)
6531	Hawaiian Electric Company (Hawaii PUCs)
<b>F</b>	

R0901595 90-10 89-12-05 900329-WS 90-12-018 90-E-1185 R-911966 I.90-07-037, Phase II	Equitable Gas Company (Pennsylvania Consumer Counsel) Artesian Water Company (Delaware PSC) Southern New England Telephone Company (Connecticut PUC) Southern States Utilities, Inc. (Florida PSC) Southern California Edison Company (California PUC) Long Island Lighting Company (New York DPS) Pennsylvania Gas & Water Company (Pennsylvania PUC) (Investigation of OPEBs) Department of the Navy and all Other Federal Executive Agencies (California PUC)
U-1551-90-322	Southwest Gas Corporation (Arizona CC)
U-1656-91-134	Sun City Water Company (Arizona RUCO)
U-2013-91-133 91-174***	Havasu Water Company (Arizona RUCO)
91-1/4	Central Maine Power Company (Department of the Navy and all Other Federal Executive Agencies)
U-1551-89-102	Southwest Gas Corporation - Rebuttal and PGA Audit (Arizona
& U-1551-89-103	Corporation Commission)
Docket No. 6998	Hawaiian Electric Company (Hawaii PUC)
TC-91-040A and	Intrastate Access Charge Methodology, Pool and Rates
TC-91-040B	Local Exchange Carriers Association and South Dakota
	Independent Telephone Coalition
9911030-WS &	General Development Utilities - Port Malabar and
911-67-WS 922180	West Coast Divisions (Florida PSC)
7233 and 7243	The Peoples Natural Gas Company (Pennsylvania PUC) Hawaiian Nonpension Postretirement Benefits (Hawaiian PUC)
R-00922314	Hawanan Nonpension Fostietitement Benefits (Hawanan FOC)
& M-920313C006	Metropolitan Edison Company (Pennsylvania PUC)
R00922428	Pennsylvania American Water Company (Pennsylvania PUC)
E-1032-92-083 &	
U-1656-92-183	Citizens Utilities Company, Agua Fria Water Division
	(Arizona Corporation Commission)
92-09-19	Southern New England Telephone Company (Connecticut PUC)
E-1032-92-073	Citizens Utilities Company (Electric Division), (Arizona CC)
UE-92-1262	Puget Sound Power and Light Company (Washington UTC))
92-345 R-932667	Central Maine Power Company (Maine PUC) Pennsylvania Gas & Water Company (Pennsylvania PUC)
U-93-60**	Matanuska Telephone Association, Inc. (Alaska PUC)
U-93-50**	Anchorage Telephone Utility (Alaska PUC)
U-93-64	PTI Communications (Alaska PUC)
7700	Hawaiian Electric Company, Inc. (Hawaii PUC)
E-1032-93-111 &	Citizens Utilities Company - Gas Division
U-1032-93-193	(Arizona Corporation Commission)
R-00932670	Pennsylvania American Water Company (Pennsylvania PUC)
U-1514-93-169/	Sale of Assets CC&N from Contel of the West, Inc. to
E-1032-93-169	Citizens Utilities Company (Arizona Corporation Commission)
7766 93-2006- GA-AIR*	Hawaiian Electric Company, Inc. (Hawaii PUC) The East Ohio Gas Company (Ohio PUC)
94-E-0334	Consolidated Edison Company (New York DPS)
94-0270	Inter-State Water Company (Illinois Commerce Commission)
94-0097	Citizens Utilities Company, Kauai Electric Division (Hawaii PUC)
PU-314-94-688	Application for Transfer of Local Exchanges (North Dakota PSC)
94-12-005-Phase I	Pacific Gas & Electric Company (California PUC)
R-953297	UGI Utilities, Inc Gas Division (Pennsylvania PUC)
95-03-01	Southern New England Telephone Company (Connecticut PUC)
95-0342	Consumer Illinois Water, Kankakee Water District (Illinois CC)
94-996-EL-AIR	Ohio Power Company (Ohio PUC) South Caroling Electric & Cas Company (South Caroling PSC)
95-1000-Е	South Carolina Electric & Gas Company (South Carolina PSC)

Non-Docketed Staff Investigation E-1032-95-473 E-1032-95-433	Citizens Utility Company - Arizona Telephone Operations (Arizona Corporation Commission) Citizens Utility Co Northern Arizona Gas Division (Arizona CC) Citizens Utility Co Arizona Electric Division (Arizona CC) Collaborative Ratemaking Process Columbia Gas of Pennsylvania
GR-96-285 94-10-45 A.96-08-001 et al.	(Pennsylvania PUC) Missouri Gas Energy (Missouri PSC) Southern New England Telephone Company (Connecticut PUC) California Utilities' Applications to Identify Sunk Costs of Non- Nuclear Generation Assets, & Transition Costs for Electric Utility
96-324 96-08-070, et al.	Restructuring, & Consolidated Proceedings (California PUC) Bell Atlantic - Delaware, Inc. (Delaware PSC) Pacific Gas & Electric Co., Southern California Edison Co. and San Diego Gas & Electric Company (California PUC)
97-05-12 R-00973953	Connecticut Light & Power (Connecticut PUC) Application of PECO Energy Company for Approval of its Restructuring Plan Under Section 2806 of the Public Utility Code (Pennsylvania PUC)
97-65	Application of Delmarva Power & Light Co. for Application of a
16705 E-1072-97-067 Non-Docketed Staff Investigation PU-314-97-12 97-0351 97-8001 U-0000-94-165 98-05-006-Phase I 9355-U 97-12-020 - Phase I U-98-56, U-98-60, U-98-65, U-98-67 (U-99-66, U-99-65, U-99-56, U-99-52)	Cost Accounting Manual and a Code of Conduct (Delaware PSC) Entergy Gulf States, Inc. (Cities Steering Committee) Southwestern Telephone Co. (Arizona Corporation Commission) Delaware - Estimate Impact of Universal Services Issues (Delaware PSC) US West Communications, Inc. Cost Studies (North Dakota PSC) Consumer Illinois Water Company (Illinois CC) Investigation of Issues to be Considered as a Result of Restructuring of Electric Industry (Nevada PSC) Generic Docket to Consider Competition in the Provision of Retail Electric Service (Arizona Corporation Commission) San Diego Gas & Electric Co., Section 386 costs (California PUC) Georgia Power Company Rate Case (Georgia PUC) Pacific Gas & Electric Company (California PUC) Investigation of 1998 Intrastate Access charge filings (Alaska PUC) Investigation of 1999 Intrastate Access Charge filing (Alaska PUC)
Phase II of 97-SCCC-149-GIT PU-314-97-465 Non-docketed Assistance Contract Dispute Non-docketed Project Non-docketed Project	Southwestern Bell Telephone Company Cost Studies (Kansas CC) US West Universal Service Cost Model (North Dakota PSC) Bell Atlantic - Delaware, Inc., Review of New Telecomm. and Tariff Filings (Delaware PSC) City of Zeeland, MI - Water Contract with the City of Holland, MI (Before an arbitration panel) City of Danville, IL - Valuation of Water System (Danville, IL) Village of University Park, IL - Valuation of Water and Sewer System (Village of University Park, Illinois)

E-1032-95-417	Citizens Utility Co., Maricopa Water/Wastewater Companies et al. (Arizona Corporation Commission)
T-1051B-99-0497	Proposed Merger of the Parent Corporation of Qwest
1-1051D-39-0437	Communications Corporation, LCI International Telecom Corp.,
	and US West Communications, Inc. (Arizona CC)
T-01051B-99-0105	US West Communications, Inc. Rate Case (Arizona CC)
A00-07-043	Pacific Gas & Electric - 2001 Attrition (California PUC)
T-01051B-99-0499	US West/Quest Broadband Asset Transfer (Arizona CC)
99-419/420	US West, Inc. Toll and Access Rebalancing (North Dakota PSC)
PU314-99-119	US West, Inc. Residential Rate Increase and Cost Study Review
	(North Dakota PSC
98-0252	Ameritech - Illinois, Review of Alternative Regulation Plan
	(Illinois CUB)
00-108	Delmarva Billing System Investigation (Delaware PSC)
U-00-28	Matanuska Telephone Association (Alaska PUC)
Non-Docketed	Management Audit and Market Power Mitigation Analysis of the Merged Gas
	System Operation of Pacific Enterprises and Enova Corporation (California
00.11.020	PUC)
00-11-038	Southern California Edison (California PUC)
00-11-056	Pacific Gas & Electric (California PUC)
00-10-028	The Utility Reform Network for Modification of Resolution E-3527 (California PUC)
98-479	Delmarva Power & Light Application for Approval of its Electric and Fuel
	Adjustments Costs (Delaware PSC)
99-457	Delaware Electric Cooperative Restructuring Filing (Delaware PSC)
99-582	Delmarva Power & Light dba Conectiv Power Delivery Analysis of Code of
	Conduct and Cost Accounting Manual (Delaware PSC)
99-03-04	United Illuminating Company Recovery of Stranded Costs (Connecticut OCC)
99-03-36	Connecticut Light & Power (Connecticut OCC)
Civil Action No.	
98-1117	West Penn Power Company vs. PA PUC (Pennsylvania PSC)
Case No. 12604	Upper Peninsula Power Company (Michigan AG)
Case No. 12613	Wisconsin Public Service Commission (Michigan AG)
41651 12605 H	Northern Indiana Public Service Co Overearnings investigation (Indiana UCC)
13605-U	Savannah Electric & Power Company – FCR (Georgia PSC)
14000-U	Georgia Power Company Rate Case/M&S Review (Georgia PSC)
13196-U	Savannah Electric & Power Company Natural Gas Procurement and Risk
Non Dockstad	Management/Hedging Proposal, Docket No. 13196-U (Georgia PSC)
Non-Docketed	Georgia Power Company & Savannah Electric & Power FPR Company Fuel Procurement Audit (Georgia PSC)
Non-Docketed	Transition Costs of Nevada Vertically Integrated Utilities (US Department of
Non-Docketed	Navy)
Application No.	Post-Transition Ratemaking Mechanisms for the Electric Industry
99-01-016,	Restructuring (US Department of Navy)
Phase I	Restructuring (05 Department of Nuvy)
99-02-05	Connecticut Light & Power (Connecticut OCC)
01-05-19-RE03	Yankee Gas Service Application for a Rate Increase, Phase I-2002-IERM
	(Connecticut OCC)
G-01551A-00-0309	Southwest Gas Corporation, Application to amend its rate
	Schedules (Arizona CC)
00-07-043	Pacific Gas & Electric Company Attrition & Application for a rate increase
	(California PUC)

97-12-020	
Phase II	Pacific Gas & Electric Company Rate Case (California PUC)
01-10-10	United Illuminating Company (Connecticut OCC)
13711-U	Georgia Power FCR (Georgia PSC)
02-001	Verizon Delaware § 271(Delaware DPA)
02-BLVT-377-AUD	Blue Valley Telephone Company Audit/General Rate Investigation (Kansas CC)
02-S&TT-390-AUD	S&T Telephone Cooperative Audit/General Rate Investigation (Kansas CC)
01-SFLT-879-AUD	Sunflower Telephone Company Inc., Audit/General Rate Investigation (Kansas CC)
01-BSTT-878-AUD	Bluestem Telephone Company, Inc. Audit/General Rate Investigation (Kansas CC)
P404, 407, 520, 413	
426, 427, 430, 421/	
CI-00-712	Sherburne County Rural Telephone Company, dba as Connections, Etc.
01 00 /12	(Minnesota DOC)
U-01-85	ACS of Alaska, dba as Alaska Communications Systems (ACS), Rate Case
0 01 00	(Alaska Regulatory Commission PAS)
U-01-34	ACS of Anchorage, dba as Alaska Communications Systems (ACS), Rate Case
0 01 01	(Alaska Regulatory Commission PAS)
U-01-83	ACS of Fairbanks, dba as Alaska Communications Systems (ACS), Rate Case
0 01 05	(Alaska Regulatory Commission PAS)
U-01-87	ACS of the Northland, dba as Alaska Communications Systems (ACS), Rate
0-01-07	Case (Alaska Regulatory Commission PAS)
96-324, Phase II	Verizon Delaware, Inc. UNE Rate Filing (Delaware PSC)
03-WHST-503-AUD	Wheat State Telephone Company (Kansas CC)
	Golden Belt Telephone Association (Kansas CC)
04-GNBT-130-AUD	
Docket 6914	Shoreham Telephone Company, Inc. (Vermont BPU)
Docket No.	Ariana D. 11: Comission (Ariana Compartial Comparison)
E-01345A-06-009	Arizona Public Service Company (Arizona Corporation Commission)
Case No.	A sector back in the sector of
05-1278-E-PC-PW-42T	Appalachian Power Company and Wheeling Power Company both d/b/a
D 1 (N 04 0112	American Electric Power (West Virginia PSC)
Docket No. 04-0113	Hawaiian Electric Company (Hawaii PUC)
Case No. U-14347	Consumers Energy Company (Michigan PSC)
Case No. 05-725-EL-UNC	Cincinnati Gas & Electric Company (PUC of Ohio)
Docket No. 21229-U	Savannah Electric & Power Company (Georgia PSC)
Docket No. 19142-U	Georgia Power Company (Georgia PSC)
Docket No.	
03-07-01RE01	Connecticut Light & Power Company (CT DPUC)
Docket No. 19042-U	Savannah Electric & Power Company (Georgia PSC)
Docket No. 2004-178-E	South Carolina Electric & Gas Company (South Carolina PSC)
Docket No. 03-07-02	Connecticut Light & Power Company (CT DPUC)
Docket No. EX02060363,	
Phases I&II	Rockland Electric Company (NJ BPU)
Docket No. U-00-88	ENSTAR Natural Gas Company and Alaska Pipeline Company (Regulatory
	Commission of Alaska)
Phase 1-2002 IERM,	
Docket No. U-02-075	Interior Telephone Company, Inc. (Regulatory Commission of Alaska)
Docket No. 05-SCNT-	
1048-AUD	South Central Telephone Company (Kansas CC)
Docket No. 05-TRCT-	
607-KSF	Tri-County Telephone Company (Kansas CC)
Docket No. 05-KOKT-	
060-AUD	Kan Okla Telephone Company (Kansas CC)
Docket No. 2002-747	Northland Telephone Company of Maine (Maine PUC)

Docket No. 2003-34 Sidney Telephone Company (Maine PUC) Maine Telephone Company (Maine PUC) Docket No. 2003-35 Docket No. 2003-36 China Telephone Company (Maine PUC) Docket No. 2003-37 Standish Telephone Company (Maine PUC) Docket Nos. U-04-022, Anchorage Water and Wastewater Utility (Regulatory Commission of Alaska) U-04-023 Entergy Arkansas, Inc. EFC (Arkansas Public Service Commission) Case 05-116-U/06-055-U Case 04-137-U Southwest Power Pool RTO (Arkansas Public Service Commission) Case No. 7109/7160 Vermont Gas Systems (Department of Public Service) Empire District Electric Company (Missouri PSC) Case No. ER-2006-0315 Case No. ER-2006-0314 Kansas City Power & Light Company (Missouri PSC) Docket No. U-05-043,44 Golden Heart Utilities/College Park Utilities (Regulatory Commission of Alaska) A-122250F5000 Equitable Resources, Inc. and The Peoples Natural Gas Company, d/b/a Dominion Peoples (Pennsylvania PUC) Arizona Public Service Company (Arizona CC) E-01345A-05-0816 Docket No. 05-304 Delmarva Power & Light Company (Delaware PSC) 05-806-EL-UNC Cincinnati Gas & Electric Company (Ohio PUC) U-06-45 Anchorage Water Utility (Regulatory Commission of Alaska) 03-93-EL-ATA, Duke Energy Ohio (Ohio PUC) 06-1068-EL-UNC Appalachian Power Company (Virginia Corporation Commission) PUE-2006-00065 UNS Gas, Inc. (Arizona CC) G-04204A-06-0463 et. al Chugach Electric Association, Inc. (Regulatory Commission of Alaska) U-06-134 Hawaiian Electric Company, Inc (Hawaii PUC) Docket No. 2006-0386 E-01933A-07-0402 Tucson Electric Power Company (Arizona CC) Southwest Gas Corporation (Arizona CC) G-01551A-07-0504 Docket No.UE-072300 Puget Sound Energy, Inc. (Washington UTC) PUE-2008-00009 Virginia-American Water Company (Virginia SCC) Appalachian Power Company (Virginia SCC) PUE-2008-00046 E-01345A-08-0172 Arizona Public Service Company (Arizona CC) Babcock & Brown Infrastructure Fund North America, LP. and The Peoples A-2008-2063737 Natural Gas Company, d/b/a Dominion Peoples (Pennsylvania PUC) 08-1783-G-42T Hope Gas, Inc., dba Dominion Hope (West Virginia PSC) 08-1761-G-PC Hope Gas, Inc., dba Dominion Hope, Dominion Resources, Inc., and Peoples Hope Gas Companies (West Virginia PSC) Hawaiian Electric Company, Inc. (Hawaii PUC) Docket No. 2008-0083 Young Brothers, Limited (Hawaii PUC) Docket No. 2008-0266 G-04024A-08-0571 UNS Gas. Inc. (Arizona CC) Tidewater Utilities, Inc. (Delaware PSC) Docket No. 09-29 Docket No. UE-090704 Puget Sound Energy, Inc. (Washington UTC) 09-0878-G-42T Mountaineer Gas Company (West Virginia PSC) 2009-UA-0014 Mississippi Power Company (Mississippi PSC) Illinois-American Water Company (Illinois CC) Docket No. 09-0319 Docket No. 09-414 Delmarva Power & Light Company (Delaware PSC) R-2009-2132019 Aqua Pennsylvania, Inc. (Pennsylvania PUC) Docket Nos. U-09-069. U-09-070 ENSTAR Natural Gas Company (Regulatory Commission of Alaska) Docket Nos. U-04-023, Anchorage Water and Wastewater Utility - Remand (Regulatory Commission of U-04-024 Alaska) W-01303A-09-0343 & SW-01303A-09-0343 Arizona-American Water Company (Arizona CC) 09-872-EL-FAC & 09-873-EL-FAC Financial Audits of the FAC of the Columbus Southern Power Company and the Ohio Power Company - Audit I (Ohio PUC)

2010-00036	Kentucky-American Water Company (Kentucky PSC)
E-04100A-09-0496	Southwest Transmission Cooperative, IHnc. (Arizona CC)
E-01773A-09-0472	Arizona Electric Power Cooperative, Inc. (Arizona CC)
R-2010-2166208,	······································
R-2010-2166210,	
R-2010-2166212, &	
R-2010-2166214	Pennsylvania-American Water Company (Pennsylvania PUC)
PSC Docket No. 09-0602	Central Illinois Light Company D/B/A AmerenCILCO; Central Illinois Public
1 SC Docket 110. 09-0002	Service Company D/B/A AmerenCIPS; Illinois Power Company D/B/A AmerenIP (Illinois CC)
10-0713-E-PC	Allegheny Power and FirstEnergy Corp. (West Virginia PSC)
Docket No. 31958	
Docket No. 10-0467	Georgia Power Company (Georgia PSC)
	Commonwealth Edison Company (Illinois CC)
PSC Docket No. 10-237	Delmarva Power & Light Company (Delaware PSC)
U-10-51	Cook Inlet Natural Gas Storage Alaska, LLC (Regulatory Commission of Alaska)
10-0699-E-42T	Appalachian Power Company and Wheeling Power Company (West Virginia PSC)
10-0920-W-42T	West Virginia-American Water Company (West Virginia PSC)
A.10-07-007	California-American Water Company (California PUC)
A-2010-2210326	TWP Acquisition (Pennsylvania PUC)
09-1012-EL-FAC	Financial, Management, and Performance Audit of the FAC for Dayton Power
	and Light – Audit 1 (Ohio PUC)
10-268-EL FAC et al.	Financial Audit of the FAC of the Columbus Southern Power Company and the Ohio Power Company – Audit II (Ohio PUC)
Docket No. 2010-0080	Hawaiian Electric Company, Inc. (Hawaii PUC)
G-01551A-10-0458	Southwest Gas Corporation (Arizona CC)
10-KCPE-415-RTS	Kansas City Power & Light Company – Remand (Kansas CC)
PUE-2011-00037	Virginia Appalachian Power Company (Commonwealth of Virginia SCC)
R-2011-2232243	Pennsylvania-American Water (Pennsylvania PUC)
U-11-100	Power Purchase Agreement between Chugach Association, Inc. and Fire Island
	Wind, LLC (Regulatory Commission of Alaska)
A.10-12-005	San Diego Gas & Electric Company (California PUC)
PSC Docket No. 11-207	Artesian Water Company, Inc. (Delaware PSC)
Cause No. 44022	Indiana-American Water Company, Inc. (Indiana Utility Regulatory Commission)
DSC Destrat No. 10 247	Management Audit of Tidewater Utilities, Inc. Affiliate Transactions (Delaware
PSC Docket No. 10-247	Public Service Commission)
C 04204 A 11 0159	
G-04204A-11-0158	UNS Gas, Inc. (Arizona Corporation Commission)
E-01345A-11-0224	Arizona Public Service Company (Arizona CC)
UE-111048 & UE-111049	Puget Sound Energy, Inc. (Washington Utilities and Transportation Commission)
Docket No. 11-0721	Commonwealth Edison Company (Illinois CC)
11AL-947E	Public Service Company of Colorado (Colorado PSC)
U-11-77 & U-11-78	Golden Heart Utilities, Inc. and College Utilities Corporation (The Regulatory
D 1 (NL 11 07(7	Commission of Alaska)
Docket No. 11-0767	Illinois-American Water Company (Illinois CC)
PSC Docket No. 11-397	Tidewater Utilities, Inc. (Delaware PSC)
Cause No. 44075	Indiana Michigan Power Company (Indiana Utility Regulatory Commission)
Docket No. 12-0001	Ameren Illinois Company (Illinois CC)
11-5730-EL-FAC	Financial, Management, and Performance Audit of the FAC for Dayton Power and Light – Audit 2 (Ohio PUC)
PSC Docket No. 11-528	Delmarva Power & Light Company (Delaware PSC)
11-281-EL-FAC et al.	Financial Audit of the FAC of the Columbus Southern Power Company and the Ohio Power Company – Audit III (Ohio PUC)

Cause No. 43114-IGCC-4S1 Duke Energy Indiana, Inc. (Indiana Utility Regulatory Commission) Docket No. 12-0293 Ameren Illinois Company (Illinois CC) Docket No. 12-0321 Commonwealth Edison Company (Illinois CC) Southwest Gas Corporation (Public Utilities Commission of Nevada) 12-02019 & 12-04005 South Carolina Electric & Gas (South Carolina PSC) Docket No. 2012-218-E Docket No. E-72, Sub 479 Dominion North Carolina Power (North Carolina Utilities Commission) 12-0511 & 12-0512 North Shore Gas Company and The Peoples Gas Light and Coke Company (Illinois CC) Tucson Electric Power Company (Arizona CC) E-01933A-12-0291 Potomac Electric Power Company (Maryland PSC) Case No. 9311 Cause No. 43114-IGCC-10 Duke Energy Indiana, Inc. (Indiana Utility Regulatory Commission) Georgia Power Company (Georgia PSC) Docket No. 36498 Case No. 9316 Columbia Gas of Maryland, Inc. (Maryland PSC) Ameren Illinois Company (Illinois CC) Docket No. 13-0192 12-1649-W-42T West Virginia-American Water Company (West Virginia PSC) E-04204A-12-0504 UNS Electric, Inc. (Arizona CC) PUE-2013-00020 Virginia and Electric Power Company (Virginia SCC) R-2013-2355276 Pennsylvania-American Water Company (Pennsylvania PUC) Formal Case No. 1103 Potomac Electric Power Company (District of Columbia PSC) U-13-007 Chugach Electric Association, Inc. (The Regulatory Commission of Alaska) Financial, Management, and Performance Audit of the FAC for Dayton Power 12-2881-EL-FAC and Light – Audit 3 (Ohio PUC) Georgia Power Company (Georgia PSC) Docket No. 36989 Duke Energy Indiana, Inc. (Indiana Utility Regulatory Commission) Cause No. 43114-IGCC-11 UM 1633 Investigation into Treatment of Pension Costs in Utility Rates (Oregon PUC) 13-1892-EL FAC Financial Audit of the FAC and AER of the Ohio Power Company – Audit I (Ohio PUC) Regulatory Compliance Audit of the 2013 DIR of Ohio Power Company (Ohio 14-255-EL RDR PUC) U-14-001 Chugach Electric Association, Inc. (The Regulatory Commission of Alaska) U-14-002 Alaska Power Company (The Regulatory Commission of Alaska) PUE-2014-00026 Virginia Appalachian Power Company (Commonwealth of Virginia SCC) 14-0117-EL-FAC Financial, Management, and Performance Audit of the FAC and Purchased Power Rider for Dayton Power and Light – Audit 1 (Ohio PUC) Monongahela Power Company and The Potomac Edison Company (West 14-0702-E-42T Virginia PSC) Merger of Exelon Corporation, Pepco Holdings, Inc., Potomac Electric Power Formal Case No. 1119 Company, Exelon Energy Delivery Company, LLC, and New Special Purpose Entity, LLC (District of Columbia PSC) R-2014-2428742 West Penn Power Company (Pennsylvania PUC) R-2014-2428743 Pennsylvania Electric Company (Pennsylvania PUC) R-2014-2428744 Pennsylvania Power Company (Pennsylvania PUC) Metropolitan Edison Company (Pennsylvania PUC) R-2014-2428745 Cause No. 43114-IGCC-12/13Duke Energy Indiana, Inc. (Indiana Utility Regulatory Commission) 14-1152-E-42T Appalachian Power Company and Wheeling Power Company (West Virginia PSC) WS-01303A-14-0010 EPCOR Water Arizona, Inc. (Arizona CC) 2014-000396 Kentucky Power Company (Kentucky PSC) 15-03-45 Iberdrola, S.A. Et Al, and UIL Holdings Corporation merger (Connecticut PURA) A.14-11-003 San Diego Gas & Electric Company (California PUC) U-14-111 ENSTAR Natural Gas Company (Regulatory Commission of Alaska) 2015-UN-049 Atmos Energy Corporation (Mississippi PSC) 15-0003-G-42T Mountaineer Gas Company (West Virginia PSC)

PUE-2015-00027	Virginia Electric and Power Company (Commonwealth of Virginia SCC)
Docket No. 2015-0022	Hawaiian Electric Company, Inc., Hawaii Electric Light Company, Inc., Maui
	Electric Company Limited, and NextEra Energy, Inc. (Hawaii PUC)
15-0676-W-42T	West Virginia-American Water Company (West Virginia PSC)
15-07-38^^	Iberdrola, S.A. Et Al, and UIL Holdings Corporation merger (Connecticut
	PURA)
15-26 <sup>^^</sup>	Iberdrola, S.A. Et Al, and UIL Holdings Corporation merger (Massachusetts
	DPU)
15-042-EL-FAC	Management/Performance and Financial Audit of the FAC and Purchased
	Power Rider for Dayton Power and Light (Ohio PUC)
2015-UN-0080	Mississippi Power Company (Mississippi PSC)
Docket No. 15-00042	B&W Pipeline, LLC (Tennessee Regulatory Authority)
WR-2015-0301/SR-2015	
-0302	Missouri American Water Company (Missouri PSC)
U-15-089, U-15-091,	
& U-15-092	Golden Heart Utilities, Inc. and College Utilities Corporation (The Regulatory
	Commission of Alaska)
Docket No. 16-00001	Kingsport Power Company d/b/a AEP Appalachian Power (Tennessee
	Regulatory Authority)
PUE-2015-00097	Virginia-American Water Company (Commonwealth of Virginia SCC)
15-1854-EL-RDR	Management/Performance and Financial Audit of the Alternative Energy
<b>D</b>	Recovery Rider of Duke Energy Ohio, Inc. (Ohio PUC)
Docket No. 40161	Georgia Power Company – Integrated Resource Plan (Georgia PSC)
Formal Case No. 1137	Washington Gas Light Company (District of Columbia PSC)
160021-EI, et al.	Florida Power Company (Florida PSC)
R-2016-2537349	Metropolitan Edison Company (Pennsylvania PUC)
R-2016-2537352	Pennsylvania Electric Company (Pennsylvania PUC)
R-2016-2537355	Pennsylvania Power Company (Pennsylvania PUC)
R-2016-2537359	West Penn Power Company (Pennsylvania PUC)
16-0717-G-390P	Hope Gas, Inc., dba Dominion Hope (West Virginia PSC)
15-1256-G-390P	
(Reopening)/16-0922-	
G-390P	Mountaineer Gas Company (West Virginia PSC)
16-0550-W-P	West Virginia-American Water Company (West Virginia PSC)
CEPR-AP-2015-0001	Puerto Rico Electric Power Authority (Puerto Rico Energy Commission)

\* Testimony filed, examination not completed
\*\* Issues stipulated
\*\*\* Company withdrew case
^ Testimony filed, case withdrawn after proposed decision issued
^^ Issues stipulated before testimony was filed

EXHIBIT RCS-1

### Kentucky Utilities Company Case No. 2016-00370 Exhibit RCS-1 Accompanying the Direct Testimony of Ralph Smith

		No. of	Exhibit
Number	Description	Pages	Page No.
	Revenue Requirement Summary Schedules		1
А	Calculation of Revenue Deficiency (Sufficiency)	2	2-3
A-1	Gross Revenue Conversion Factor	1	4
В	Adjusted Rate Base	1	5
B.1	Summary of Rate Base Adjustments	1	6
С	Adjusted Net Operating Income	1	7
C.1	Summary of Net Operating Income Adjustments	3	8-10
D	Capital Structure and Cost Rates	3	11-13
	Rate Base Adjustments		
B-1	Slippage Adjustment	1	14
B-2	Distribution Automation	1	15
B-3	Cash Working Capital	2	16-17
B-4	Advanced Metering Systems	1	18
	Net Operating Income Adjustments		
C-1	Interest Synchronization	1	19
C-2	Incentive Compensation Expense	3	20-22
C-3	Advanced Metering Services	1	23
C-4	Transmission Vegetation Management Expense	1	24
C-5	Uncollectibles Expense	1	25
C-6	Depreciation Expense - Impacts of Slippage	1	26
C-7	Depreciation Expense Related to Distribution Automation	1	27
C-8	Payroll and Employee Benefits Expense - Remove Vacant Positions	3	28-30
C-9	Affliliate Charges From PPL Services Corporation to LG&E	1	31
C-10	Not Used for KU	-	32-31
C-11	Rescheduling of Expiring Regulatory Asset Amortizations	1	32
	Total Pages (Including Contents Page)	32	

Kentucky Utilities Company Calculation of Revenue Deficiency (S
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Forecasted Test Period Ended June 30, 2018

Exhibit RCS-1 Schedule A Case No. 2016-00370 Page 1 of 2

Line				Per				
No.	Description	Reference		Company		Per AG		Difference
				(A)		(B)		(C)
1	Adjusted Capitalization	Sch D	\$	3,638,800,730	S	3,603,304,645	S	(35,496,085)
2	Rate of return	Sch D		7.29%		6.34%		
З	Net operating income required		S	265,293,552	S	228,614,766	\$	(36, 678, 787)
4	Adjusted net operating income	Sch C	S	202,510,540	Ś	213,333,236	↔	10,822,696
5	Net operating income deficiency (Sufficiency)		S	62,783,012	S	15,281,530	S	(47, 501, 482)
9	Gross revenue conversion factor	Sch A-1		1.642132		1.641605		
7	Revenue deficiency (Sufficiency)		S	103,098,006	S	25,086,238	Ś	(78,011,768)
8	Change in Revenue		S	103,098,006	\$	25,086,238	S	(78,011,768)
6	Adjusted operating revenues	Sch C	S	1,485,327,442	\$	1,485,327,442	\$	·
10	Revenue requirement	Sch C	S	1,588,425,448	s	1,510,413,680	\$	(78,011,768)
11	Revenue increase, percent			6.94%		1.69%		

Notes and Source

Col.A: Schedule A from Company filing

Col.B: See referenced schedules Col.C: Col B - Col. A Exhibit RCS-1 Case No. 2016-00370 Page 2 of 32

# Exhibit RCS-1 Case No. 2016-00370 Page 3 of 32

# Kentucky Utilities Company Revenue Requirement Reconciliation

Line	asted Test Period Ended June 30, 2018	Exhibit RCS-1 Schedule		AG	AG		No. 2016-0037 Page 2 of AG Revenue Requirement
No.	Description	Reference	Component	Adjustments (A)	Multiplier (B)		Amount (C)
				(A)	(B)		(C)
1		D	ROR Difference		-0.95%	6	
2	Jurisdictional Capitalization	A-1	GRCF	х	1.6416		
3	Capitalization per KU's Filing	В		\$ 3,638,800,730	-1.5539	% \$	(56,515,05
4		D	Rate of Return		6.34%		
5	Effect of AG Adjustments to Capitalization	A-1	GRCF	х	1.6416	;	
				Sch B.1		-	
6	Slippage Adjustment	B-1		\$ (7,142,892)	10.42%	\$	(743,95
7	Distribution Automation	B-2		\$ (2,905,008)	10.42%	\$	(302,56
8	Cash Working Capital	B-3		\$ (1,774,884)	10.42%	\$	(184,86
9	Advanced Metering Systems	B-4		\$ (23,673,302)	10.42%	\$	(2,465,64
10	Total AG Capitalization Adjustments			\$ (35,496,085)			
11	AG Adjusted Capitalization	B&D		\$ 3,603,304,645			
12	Net Operating Income		Pre-Tax		AG		
			Operating Income	NOI Amount	GRCF		
	Effect of AG Adjustments on NOI		Amount	Sch C.1	Sch. A-1		
13	Interest Synchronization	C-1	\$ -	\$ 1,550,105	1.6416	\$	(2,544,66
14	Incentive Compensation Expense	C-2	\$ (2,605,059)	\$ 1,595,597	1.6416	\$	(2,619,34
15	Advanced Metering Services	C-3	\$ (3,789,059)	\$ 2,320,797	1.6416	\$	(3,809,83
16	Transmission Vegetation Management Expense	C-4	\$ (3,936,758)	\$ 2,411,262	1.6416	\$	(3,958,34
17	Uncollectibles Expense	C-5	\$ (936,649)	\$ 573,697	1.6416	\$	(941,78
18	Depreciation Expense - Impacts of Slippage	C-6	\$ (167,559)	\$ 102,630	1.6416	\$	(168,47
19	Depreciation Expense Related to Distribution Automation	C-7	\$ (65,929)	\$ 40,381	1.6416	\$	(66,29
20	Payroll and Employee Benefits Expense - Remove Vacant Positions	C-8	\$ (1,880,656)	\$ 1,151,901	1.6416	\$	(1,890,96
21	Affliliate Charges From PPL Services Corporation to LG&E	C-9	\$ (1,504,533)	\$ 921,526	1.6416	\$	(1,512,78
22	Not Used for KU	C-10	\$ -	\$ -	1.6416	\$	-
23	Rescheduling of Expiring Regulatory Asset Amortizations	C-11	\$ (252,734)	\$ 154,799	1.6416	\$	(254,11
24	Total AG Adjustments to Operating Income	C.1	\$ (15,138,937)	\$ 10,822,696			
25	Net Operating Income per Company Filing	С		\$ 202,510,540			
26	AG Adjusted Net Operating Income	С		\$ 213,333,236			
	Gross Revenue Conversion Factor Difference:						
27	Per AG	A-1			1.6416		
28	Per Company	A-1			1.6421	_	
29	Difference				-0.000527		
30	Company Adjusted NOI Deficiency	Α			\$ 62,783,012	!	
31	GRCF Difference					\$	(33,09
32	AG REVENUE REQUIREMENT ADJUSTMENTS ABOVE					\$	
33	Company Requested Base Rate Revenue Increase (Decrease)	А				\$	103,098,00
34	Reconciled Revenue Deficiency					\$	25,086,23
35	Revenue Requirement Deficiency Calculated on Schedule A	А				\$	25,086,23
36	Difference Not Accounted for Above	А				\$	(

Pre-tax return computed using Gross Revenue Conversion Factor

Forecasted Test Period Ended June 30, 2018

Exhibit RCS-1	Case No. 2016-00370
Schedule A-1	Page 1 of 1

Line				Per Company	ny	Per AG	
No.	Description	Reference	Tax Rates	State	Federal	State	Federal
				(Y)	(B)	(C)	(D)
1	Operating Revenues			100.00000%	100.00000%	100.00000%	100.00000%
2	Less: Uncollectible Accounts Expense	Notes A&B		0.352000%	0.352000%	0.320000% [B]	0.320000% [B]
З	Less: PSC Fees	Note A		0.194100%	0.194100%	0.194100%	0.194100%
4	Less: Production Activities Deduction - State			3.33600%		3.33600%	
5	Income Before State Taxes			96.117900%	99.453900%	96.149900%	99.485900%
9	Less: State Income Taxes	Note A	6.0000%	5.767074%	5.767074%	5.768994%	5.768994%
7	Less: Production Activities Deduction - Federal				.4		
8	Income Before Federal Income Taxes			I	93.686826%	I	93.716906%
6	Less: Federal Income Taxes	Note A	35.00%		32.790389%		32.800917%
10	Operating Income Percentage				60.896437%	1	60.915989%
11	Gross Revenue Conversion Factor	Note A			1.642132		1.641605
Notes a	Notes and Source						

No

KU Schedule H-1 See Schedule C-5 [B]

Combined state and federal income tax rate 12

**Components of Base Rate Revenue Change** 

Company Schedule WPH-1.B, line 7 38.7501%

	Percent		Per AG
Revenue Change		$\mathbf{S}$	25,086,238
Change in Expenses and Net Operating Income: Less: Uncollectible Accounts Expense	0.3200%	Ś	80,276
PSC Fees	0.1941%	Ś	48,692
State Income Taxes	5.7690%	Ś	1,447,224
Federal Income Taxes	32.8009%	Ś	8,228,516
Net Operating Income	60.9160%	Ś	15,281,530
Total Revenue Change	100.000%	Ś	25,086,238

13

Exhibit RCS-1 Case No. 2016-00370 Page 4 of 32

Kentucky Utilities Company Adjusted Rate Base

sted Test Period Ended June 30 2018 Foreca

Exhibit RCS-1 Schedule B Case No. 2016-00370 Page 1 of 1

	Description		Company Proposed	4	AG Adjustments		AG Proposed
•	RATE BASE		(A)		(B)		(C)
	uccuro cumy riam Utility Plant - Original Cost	S	6,970,753,239	S	(10,047,900)	S	6,960,705,339
	Deduct Reserve for Depreciation	S	2,699,542,764	\$		$\mathbf{S}$	2,699,542,764
	Net Electric Utility Plant	÷	4,271,210,475	Ś	(10,047,900)	÷	4,261,162,575
	Construction Work in Progress	S	118,703,941	S	(25,507,302)	S	93,196,639
	Deduct: Customer Advances for Construction	S	1,549,704	S	ı	S	1,549,704
	Accumulated Deferred Income taxes Income Tax Credit	\$ \$	910,427,698 81,185,411	<del>\$</del> <del>\$</del>	(1,834,000) -	\$	908,593,698 81 185 411
	Total Deductions	<del>)</del> <del>(</del>	993,162,813	÷	(1, 834, 000)	÷	991,328,813
	Net Plant Deductions	S	3,396,751,603	÷	(33, 721, 201)	÷	3,363,030,402
	Add:						
	Materials and Supplies	<del>8</del> 9	119,808,344	<del>6</del> 9 9		÷ ↔	119,808,344
	Emmission Allowances	• •	-	• • <b>•</b>		• •	-
	Cash Working Capital	\$	106,348,560	\$	(1, 774, 884)	S	104,573,676
	Unamortized Closure Costs	Ś		Ś		Ś	1
	Total Additions	S	242,328,158	S	(1, 774, 884)	S	240,553,274
	Total Net Original Cost Rate Base	÷	3,639,079,761	÷	(35, 496, 085)	÷	3,603,583,676
	ARO Balance Offset	S	166,187,055	\$	ı	÷	166,187,055
	Total Net Original Cost Rate Base for Capital Allocation	÷	3,805,266,816	Ś	(35, 496, 085)	÷	3,769,770,731
	Inrisclictional Canitalization	÷	3 638 800 730	÷	(35 406 085)	÷	3 603 307 675

Exhibit RCS-1 Case No. 2016-00370 Page 5 of 32

Notes and Source Col. A: Amounts from Supporting Schedule B-1.1, Page 3 of 4 of KU's filing Col. B: See Schedule B.1

Kentu Sumn Forec	Kentucky Utilities Company Summary of Adjustments to Rate Base Forecasted Test Period Ended June 30, 2018						Case	Exhibit RCS-1 Schedule B.1 Case No. 2016-00370 Page 1 of 1
Line No.	Description	AG	AG Adjustments	SI	g	Distribution Automation	Cash Working Capital	Advanced Metering Systems
1	RATE BASE Electric Utility Plant Utility Plant - Original Cost	<del>S</del>	(10,047,900)	S	B-1 (7,142,892) \$	B-2 Holloway (2,905,008)	B-3	B-4 Alvarez
0 N	Deduct Reserve for Depreciation	$\boldsymbol{\diamond}$						
4	Net Electric Utility Plant	S	(10,047,900)	S	(7,142,892) \$	(2,905,008)	-	-
S	Construction Work in Progress	↔	(25,507,302)				•	\$ (25,507,302)
0 0 0 0	Deduct: Customer Advances for Construction Accumulated Deferred Income taxes Income Tax Credit	တလ တ	(1,834,000)	÷	e			\$ (1,834,000)
ע	10tal Deductions	9	1	e .	•		•	(1,004,000)
10	Net Plant Deductions	Ś	(33,721,201)	S	(7,142,892) \$	(2,905,008)	-	\$ (23,673,302)
11 13 13 14	Add: Materials and Supplies Prepayments Emmission Allowances Cash Working Capital	<del></del>	- - (1,774,884)				\$ (1,774,884)	
16	Total Additions	e es	(1,774,884)	S	ı S	1	\$ (1,774,884) §	۰ ج
17	Total Net Original Cost Rate Base	÷	(35,496,085)	÷	(7,142,892) \$	(2,905,008)	\$ (1,774,884) {	\$ (23,673,302)
18	ARO Balance Offset	↔	ı					
19	Total Net Original Cost Rate Base for Capital Allocation	$\boldsymbol{\diamond}$	(35,496,085)	S	(7,142,892) \$	(2,905,008)	\$ (1,774,884) {	\$ (23,673,302)

Exhibit RCS-1 Case No. 2016-00370 Page 6 of 32

> Notes and Source See referenced schedule for each adjustment

Kentu Adjust	Kentucky Utilities Company Adjusted Net Operating Income									Exhib Schec Case	Exhibit RCS-1 Schedule C Case No. 2016-00370
Foreca	Forecasted Test Period Ended June 30, 2018									Page 1 of 1	l of 1
							Per AG				
Line	-		Per		AG		Per	of Cc	Components of Revenue	F	Revenue Requirement
No.	Description		Company	A	Adjustments (B)		AG (C)		Change (D)		Impact (F)
	Operating Revenue								D)		
(	Electric Sales Revenues	<b>\$</b>		\$	ı	<b>\$</b>	1,453,880,950	S	25,086,238	s é	1,478,967,188
n 1	Other Operating Revenues Total Onerating Revenues	<u>ب</u>	31,446,492 1 485 327 442	s 5	.   .	<u>ب</u>	31,446,492 1 485 327 442	÷	25.086.238	s s	31,446,492 1.510.413.680
,		÷	1 6 12620 6	÷		÷	1	÷		÷	
	<b>Operating Expenses</b>					S	ı				
4	Operations & Maintenance Expense	\$	932,936,123	S	(14, 199, 071)	S	918,737,052	S	128,968	S	918,866,020
5	Depreciation and Amortization	\$	228,062,837	S	(832,990)	S	227,229,847			Ś	227,229,847
9	Regulatory Debits	S	ı	Ś	·	S	·			Ś	ı
7	Taxes Other Than Income Taxes	\$	37,820,875	S	(106, 876)	S	37,713,999			S	37,713,999
8	Total Income Taxes	\$	83,997,067	Ś	4,316,241	Ś	88,313,308	Ś	9,675,740	Ś	97,989,048
6	Investment Tax Credit	\$	·	S	ı	S	ı			S	
10	Losses/(Gains) from Deposition of Allowances	Ś		S		Ś	•			S	
11	Total Operating Expenses	S	1,282,816,902	Ş	(10,822,696)	S	1,271,994,206	÷	9,804,708	÷	1,281,798,914
12	Net Electric Operating Income	S	202,510,540	Ś	10,822,696	S	213,333,236	S	15,281,530	Ś	228,614,766
13	Capitalization Allocated to Kentucky Jurisdiction	S	3,638,800,730	S	(35,496,085)	S	3,603,304,645			S	3,603,304,645
14	Rate of Return on Capitalization		5.57%				5.92%				6.34%
15	Kentucky Jurisdiction Rate Base	S	3,639,079,760	S	(35,496,085)	Ś	3,603,583,675			Ś	3,603,583,675
16	Earned Rate of Return		5.56%				5.92%				6.34%
Notes	Notes and Source										

Col.A: KU Schedule C-1, Column 3 Col.B: Schedule C.1 Col.C: Col.A + Col.B Col.D: Schedule A-1 Col.E: Col. C + Col. D

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Kentucky Utilities Company Summary of Net Operating Income Adjustments

Forecasted Test Period Ended June 30, 2018

				Interect	Incentive		henned
Description	AG	AG Adjustments	Syn	Synchronization	Expense		Metering Services
-		6	¢	C-1	C-2		C-3
							Alvarez
<b>Operating Revenue</b>							
Electric Sales Revenues	S	ı					
Other Operating Revenues	\$	I					
Total Operating Revenues	÷	ı	S	۰	I	S	I
Operating Expenses							
Operations & Maintenance Expense	S	(14, 199, 071)		S	(2,605,059) \$	<b>(6)</b>	(3, 189, 557)
Depreciation and Amortization	S	(832,990)				S	(599, 502)
Regulatory Debits	S	ı					
Taxes Other Than Income Taxes	S	(106, 876)					
Total Income Taxes	S	4,316,241		(1,550,105) \$	1,009,462	2	1,468,262
Investment Tax Credit	S	ı					
Losses/(Gains) from Deposition of Allowances	S	I					
Total Operating Expenses	S	(10,822,696)	S	(1,550,105) \$	(1, 595, 597)	£ (2	(2, 320, 797)
Net Electric Oberating Income	æ	10.822.696	S	1.550,105 \$	1 595 597	\$ 5	7 320 797

Notes and Source Line 8: Composite Income Tax Rate

38.7501%

Forecasted Test Perivirus Line No. Description Operating I 1 Electric S.	Forecasted Test Period Ended June 30, 2018 Line No. Description 1 Electric Sales Revenue	Transmission			1	Case No. 2010-003/0
0 0	ption tring Revenue tric Sales Revenues	Transmission				Page 2 of 3
	ption tring Revenue tric Sales Revenues			Depreciation	Depreciation Expense Related	Payroll and Employee Benefits -
0	- tting Revenue tric Sales Revenues	ion nent	Uncollectibles Expense	Expense - Impacts of Slippage	to Distribution Automation	Remove Vacant Positions
0	tting Revenue tric Sales Revenues	C-4	C-5	C-6	C-7	C-8
	ittic bales kevenues					
	Other Operating Revenues					
3 Total C		•	۰ ج	ı S	، ج	ı S
Operat	Operating Expenses					
	lance Expense	\$ (3,936,758) \$	\$ (936,649)			\$ (1,773,780)
5 Depreci 6 Regulat	Depreciation and Amortization Regulatory Debits			\$ (167,559) \$	\$ (65,929)	
-	Taxes Other Than Income Taxes					Ŭ
		\$ 1,525,496 \$	\$ 362,952	\$ 64,929	\$ 25,548	\$ 728,755
9 Investm	Investment Tax Credit Losses//Goine) from Danorition of Allowanos					
		\$ (2,411,262)	\$ (573,697)	\$ (102,630)	\$ (40,381)	\$ (1,151,901)
12 Net Ele	Net Electric Operating Income	\$ 2,411,262	\$ 573,697	\$ 102,630	\$ 40,381	\$ 1,151,901

Notes and Source Line 8: Composite Income Tax Rate

38.7501%

Kentucky Utilities Company Summary of Net Operating Income Adjustments

Forecasted Test Period Ended June 30, 2018

		3 2	Corporation Affiliate Charges to	Gas Line Tracker	Resc E Regul	Rescheduling of Expiring Regulatory Asset
mannean			C-9	C-10		C-11
Operatin	Operating Revenue			N/A		
Electric	Electric Sales Revenues					
Other C	Other Operating Revenues					
Total Operat	erating Revenues	S		ı ج	S	
Operatin	Operating Expenses					
Operation	Operations & Maintenance Expense	\$	\$ (1,504,533)		\$	(252, 734)
Depreciat	Depreciation and Amortization					
Regulatory De	y Debits					
Taxes Otl	Taxes Other Than Income Taxes					
Total Inco	Total Income Taxes	\$	583,007		S	97,935
Investmer	Investment Tax Credit					
Losses/(G	Losses/(Gains) from Deposition of Allowances					
Total Operat	erating Expenses	÷	(921,526) \$	•	s	(154, 799)
Net Electric	ric Operating Income	\$	921,526 \$	۰ ۲	S	154,799

Notes and Source Line 8: Composite Income Tax Rate

38.7501%

y Uti struc ed T	Kentucky Utilities Company Capital Structure and Cost Rates Forecasted Test Period Ended June 30. 2018						Case N	Exhibit RCS-1 Schedule D Case No. 2016-00370 Page 1 of 3
		Ŭ	Adjusted Capitalization	Capital Structure	Cost	Weighted		WACC
	Description		Amount	Ratio	Rate	Cost	GCRF	(Pre-Tax)
			(Y)	(B)	(C)	(D)	(E)	$(F) = D \times F$
I. Per	. Per Compan <u>y</u>							
Long	Long Term Debt	S	1,610,324,675	44.25%	4.12%	1.82%	1.0050	1.83%
Shor	Short Term Debt	S	89,828,656	2.47%	0.74%	0.02%	1.0050	0.02%
Com	Common Equity	S	1,938,647,399	53.28%	10.23%	5.45%	1.6421	8.95%
Total		S	3,638,800,730	100.00%		7.29%		10.80%
II. P	II. Per AG							
Long	Long Term Debt	S	1,706,525,080	47.36%	4.12%	1.95%	1.0050	1.96%
Shor	Short Term Debt	S	95,127,243	2.64%	0.74%	0.02%	1.0050	0.02%
Com	Common Equity	S	1,801,652,323	50.00%	8.75%	4.38%	1.6416	7.18%
Total		S	3,603,304,645	100.00%		6.34%		9.16%
Diffe	Difference			L.8- L.4		-0.95%		-1.64%
Weig	Weighted Cost of Debt per AG			Sum of Lines 6, 7 & 8	7 & 8	1.970%		

Notes

Cols. B, C and D (lines 5-8): Cost rates and Return on Equity as recommended by AG witness J. Randall Woolridge Cols. A-D (Lines 5-8): Also see pages 2 and 3 of this schedule Cols. A-D (Lines 1-3): Schedule J-1.1/J-2.2, Page 1 of KU's filing

Exhibit RCS-1 Case No. 2016-00370 Page 11 of 32

Kentuc Capital	Kentucky Utilities Company Capital Structure and Cost Rates - Capitalization	zation																č	Exhibit RCS-1 Schedule D
Foreca	Forecasted Test Period Ended June 30, 2018	18																Cas	Page 2 of 3
;							-	Jurisdictional				-		-	Reapportioned				13 Month Average
Line No.	Description		PER BOOK BALANCE		Adjustment Amount		Adjusted Capital	Rate Base Percentage		Jurisdictional Capital		Jurisdictional Adjustments	Adjuste	Jurisdictional Adjusted Capital	Jurischetional Capital		Percent of Total	Cost Rate	Weighted Cost
			(A)		(B)		(C=A+B)	(D)		(E=CxD)		(F)	(G=	(G=E+F)	(H)		(I)	6	(K)=IxJ
	I. Per Company																		
-	Long Term Debt	\$	2,315,890,751	ŝ	(540, 431)	\$	2,315,350,320	89.28%	Ś	2,067,144,766	S	(456,820,091)	\$ 1,61	1,610,324,675			44.25%	4.12%	1.82%
2	Short Term Debt	\$	129,187,211	Ś	(30, 147)	\$	129,157,064	89.28%	S	115,311,426	Ś	(25,482,771)	~	89,828,656			2.47%	0.74%	0.02%
3	Common Equity	\$	2,788,572,734	\$	(1,154,801)	\$	2,787,417,933	89.28%	S	2,488,606,730	Ś	(549,959,331)	3 1,95	,938,647,399			53.28%	10.23%	5.45%
4	Total	÷	5,233,650,696	Ś	(1,725,379)	\$	5,231,925,317		\$	4,671,062,923	Ś	(1,032,262,193)	3,62	3,638,800,730			100.00%		7.29%
	II. Per AG														AG Adjusted	isted			
5	Long Term Debt	Ś	2,315,890,751	\$	(540, 431)	S	2,315,350,320	89.28%	Ś	2,067,144,766	\$	(456,820,091)	\$ 1,61	1,610,324,675	\$ 1,706,525,080	25,080	47.36%	4.12%	1.95%
9	Short Term Debt	S	129,187,211	S	(30, 147)	Ś	129,157,064	89.28%	Ś	115,311,426	Ś	(25,482,771)	~	89,828,656	\$ 95,1	95,127,243	2.64%	0.74%	0.02%
7	Common Equity	\$	2,788,572,734	s	(1,154,801)	s	2,787,417,933	89.28%	\$	2,488,606,730	s	(549,959,331)	\$ 1,95	,938,647,399	\$ 1,801,6	,801,652,323	50.00%	8.75%	4.38%
×	Total	\$	5,233,650,696	S	(1,725,379)	s	5,231,925,317		s	4,671,062,923	s	(1,032,262,193)	3,62	3,638,800,730	\$ 3,603,304,645	04,645	100.00%		6.34%

Notes and Source Part I: Amounts above from Schedule J-1.1/J-2.2, Page 1 from the Companys filing Part II: Lines S-14, column H: See page 3, column H

The long term debt cost rate has been updated by AG witness Woolridge

Exhibit RCS-1 Case No. 2016-00370 Page 12 of 32

Kentucky Utilities Company Capital Structure and Cost Rates

Exhibit RCS-1 Schedule D Case No. 2016-00370 Page 3 of 3

Forecasted Test Period Ended June 30, 2018

		Ì				1 11
Reapportioned Kentucky Jurisdictional	Capitalization Per AG	(H)=P	1,706,525,080	95,127,243	1,801,652,323	3,603,304,645
				95		55
AG Adjusted Capitalization	Before Reapportionment	(G)=A+F	\$ 1,593,513,729	\$ 88,891,559	\$ 1,920,899,357	\$ 3,603,304,645
	Total AG Adjustments	(F)	(16, 810, 946)	(937,097)	(17, 748, 043)	(35,496,085)
			S	Ś	÷	÷
Advanced Metering	Systems B-4	(E)	\$ (11,211,676)	\$ (624,975)	\$ (11,836,651)	\$ (23,673,302)
Cash Working	Capital B-3	(D)	(840, 585)	(46,857)	(887,442)	(1, 774, 884)
			Ś	Ś	Ś	Ś
Distribution	Automation B-2	(C)	\$ (1,375,812)	\$ (76,692)	\$ (1,452,504)	\$ (2,905,008)
	Slippage B-1	(B)	(3, 382, 874)	(188, 572)	(3, 571, 446)	(7, 142, 892)
			S	Ś	Ś	Ş
ompany Proposed Jurisdictional	Adjusted Capitalization	(V)	\$ 1,610,324,675	89,828,656	1,938,647,399	3,638,800,730
Ŭ		 	÷	\$	s	÷
	Description		Long Term Debt	Short Term Debt	Common Equity	Total

Notes and Source Col.A: Page 2, column G, lines 1.4

COLA. Fage 2, COMMIN O, MICS 14										
						Capitiliza	AG Adjusted	Capitilization		Jurisdictional
Capitalization Reapportionment Adjustment:		Per Company Befe	ore Adjustment			Reapportionr	Capitalization	Reapportionment		Capitalization
	AG (Woolridge)	Page 2, Col. (	J Page 2, Col. G AG	AG Capitalization	Reapportionment	Adjustment on	Before	Adjustment on		Reapportion
	Recommended	Capitalizat	Ratios	Ratios	Capitalization		Reapportionment	AG Adjusted Amt		Adjustment
	(I)	(f)	(K)	$(\Gamma)=I$	(T)=I (M)		(O)=G	(P)		(Q) = P-Q
5 Long Term Debt	47.36%	\$ 1,610,32	44.25%	47.36%	\$ 1,723,336,026		\$ 1,593,513,729	\$ 1,706,525,08	\$	113,011,351
6 Short Term Debt	2.64%	\$ 89,828,656	2.47%	2.64%	\$ 96,064,339		88,891,559	\$ 95,127,24	↔	6,235,684
7 Total Debt	50.00%									
8 Common Equity	50.00%	\$ 1,938,647,399		50.00%	\$ 1,819,400,365	\$ (119,247,034)	\$ 1,920,899,357	\$ 1,801,652,32	\$	(119, 247, 034)
9 Total	100.00%	\$ 3,638,800,730	100.00%	100.00%	\$3,638,800,730	\$	\$ 3,603,304,645	\$ 3,603,304,645	\$	

Cols. I and L: AG witness Woolridge recommended capital structure ratios. See Exhibits JRW-1 and JRW-5

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ntucky Utilities Company	ppage Adjustment
Kentu	Slippe

Kentuck <sup>1</sup> Slippage Forecaste	Kentucky Utilities Company Slippage Adjustment Forecasted Test Period Ended June 30, 2018					C	Exhibit RCS-1 Schedule B-1 Case No. 2016-00370 Page 1 of 1
, 1			~~~ 4424C C1	Plant & CWIP		01	CU1:222
Lme No.	Rate Base Component	Base Period (A)	1.5 Monun Avg Forecast Period (B)	Increase From Base Period (C)	Slippage Factor (D)	Suppage Adjusted (E)=C x D	Suppage Adjustment (F) = E-C
	ELECTRIC:						
— c	Plant in Service	\$ 6,763,836,329 \$ 284.071	\$ 6,970,368,268 \$ 284.071	206,531,939	97.204%	\$ 200,757,306	\$ (5,774,633)
1 m	roperty risk for runue Use Accumulated Depreciation and Amortization	(2,573	\$ (2,699,542,764)				
4	Net Plant in Service (Lines 1+2+3)		\$ 4,271,210,475	\$ 206,531,939		\$ 200,757,306	\$ (5,774,633)
5	Construction Work in Progress	\$ 69,767,636	\$ 118,703,941	\$ 48,936,305	97.204%	\$ 47,568,046	\$ (1,368,259)
9	Net Plant (Lines 4+5)	\$ 4,260,302,022	\$ 4,389,914,416	\$ 255,468,244		\$ 248,325,352	\$ (7,142,892)
7	Cash Working Capital Allowance	\$ 101,002,227	\$ 106,348,560				
8	Other Working Capital Allowances	-	\$ 135,979,598				
6	Customer Advances for Construction	\$ (1,549,704)	\$ (1,549,704)				
10	Deferred Income Taxes	\$ (819,583,394)	\$ (910,427,698)				
11	Investment Tax Credits	\$ (82,538,337)	\$ (81,185,411)				
12	Other Items	۰ S	۰ ۶				
13	Rate Base (Lines 6 through 12)	\$ 3,607,814,177	\$ 3,639,079,760	\$ 255,468,244		\$ 248,325,352	\$ (7,142,892)
Notes and	Notes and Source						

Notes and Source Cols. A and B: Company Schedule B-1 Col.C: Col. B - Col.A Col. D: Company response to Staff 1-13

Exhibit RCS-1 Case No. 2016-00370 Page 14 of 32

Exhibit RCS-1 Schedule B-2 Case No. 2016-00370 Page 1 of 1		
	Reference	А
	Kentucky Jurisdictional Amount (A)	\$ (2,905,008)
Kentucky Utilities Company Distribution Automation Forecasted Test Period Ended June 30, 2018	Line No. Description	1 AG Jurisdictional Adjustment to Plant in Service Related to Distribution Automation

Notes and Source A: This adjustment is beir

and calculated helow Hollow 1

A: This adjustment is being sponsored by AG witness Larry Holloway and calculated below:	alculated below:				
				Kentucky	
		Total		Jurisdictional	Kentucky
	Plant	Companny	Half of	Allocation	Jurisdictional
Description	Account	Amount	Plant Amount	Factor	Amount
2 OH Conductors and Devices	365	\$ 5,758,000	\$ 2,879,000	100.00%	\$ 2,879,000
3 Communication Equipment	397	\$ 238,000	\$ 119,000	92.074%	\$ 109,568
4 Total Adjustment	-	\$ 5,996,000	\$ 2,998,000		\$ 2,988,568
5 Amount Reflected in Slippage Adjustment on Schedule B-1					\$ (83,560)
6 Net Adjustment to Plant in Service Related to Distribution Automation	nc				\$ 2,905,008
B: The amount reflected in Overall Slippage Adjustment calculated as follows	S				
	Amount	Reference			
7 Total Distribution Automation Adjustment - Line 4	\$ 2,988,568	Line 4			
8 Slippage Factor on Schedule B-1	97.204%	Sch. B-1			
9 Slippage Adjusted Distribution Automation Adjustment	\$ 2,905,008	$L7 \times L8$			
10 Amount to Reflect in Overall Slippage Adjustment on Schedule B-1	\$ (83,560)	L9 - L7			

ntuch sh W recas	Kentucky Utilities Company Cash Working Capital Forecasted Test Period Ended June 30, 2018				O	ase N	Exhibit RCS-1 Schedule B-3 Case No. 2016-00371 Page 1 of 2
	Description		Base Electric Amount (A)	A Adjus <sup>-</sup> (I)	AG Adjustments (B)		AG Adjusted Amount (C)
	Electric O&M Expenses Less: Electric Power Purchased Gas Supply Expenses	<del>8</del> 8	901,541,819 (50,753,339)	\$ (14,	\$ (14,199,071)	<del>\$</del> <del>\$</del>	887,342,748 (50,753,339)
	Subtotal 1/8 Formula Percentage Cash Working Capital	κ κ	850,788,480 12.5% 106,348,560		\$ (14,199,071) 12.5% \$ (1,774,884)	$\sim$ $\sim$	\$ 836,589,409 12.5% \$ 104,573,676

Notes and Source Col. A: Amounts from Company's application, Supporting Schedule B-1.1, page 4 of 4 Col. B: See page 2

Exhibit RCS-1 Case No. 2016-00370 Page 16 of 32

Case No. 2016-00370 Page 2 of 2	O&M Adjustment Expense Expense No. Adjustments in CWC	(A) (B)	C-1 \$ (1,550,105)	\$ (1,595,597) \$	\$ (2,320,797) \$	C-4 \$ (2,411,262) \$ (3,936,758)	\$ (573,697) \$	C-6 \$ (102,630)	C-7 \$ (40,381)	\$ (1,151,901) \$	C-9 \$ (921,526) \$ (1,504,533)	•	C-11 \$ (154,799) \$ (252,734)	\$ (10,822,696) \$ (14,199,071)	\$ (10,822,696)	S	<u>\$ (14,199,071)</u> <u>\$ -</u>
Forecasted Test Period Ended June 30, 2018	Line No. Description		Interest Synchronization	Incentive Compensation Expense	Advanced Metering Services	Transmission Vegetation Management Expense	Uncollectibles Expense	Depreciation Expense - Impacts of Slippage	Depreciation Expense Related to Distribution Automation	Payroll and Employee Benefits Expense - Remove Vacant Positions	Affliliate Charges From PPL Services Corporation to LG&E	Not Used for KU	Rescheduling of Expiring Regulatory Asset Amortizations	TOTAL	Total per Schedule C.1, line 11	· Difference	<ul><li>15 Total O&amp;M Expense per Schedule C, column B, line 4</li><li>16 Difference</li></ul>

Exhibit RCS-1 Schedule B-3

Kentucky Utilities Company Cash Working Capital - AG Adjustments to Expenses This schedule shows how the AG adjustments to operating expenses from Schedule C.1 are posted for CWC purposes.

Exhibit RCS-1 Case No. 2016-00370 Page 17 of 32

Advanced Metering Systems Kentucky Utilities Company

Forecasted Test Period Ended June 30, 2018

Case No. 2016-00370 Page 1 of 1 Exhibit RCS-1 Schedule B-4

Reference		А	В	
Kentucky Jurisdictional Amount	(A)	\$ (25,507,302)	\$ 1,834,000	\$ (23,673,302)
Line No. Description		Adjustment to Remove AMS Related Costs from CWIP	Adjustment to Remove AMS Related ADIT	Net Adjustment to 13-Month Average Rate Base
Line No.		1	7	ŝ

Notes and Source A: Adjustment calculated using information from the response to KIUC 1-17 and shown below:

Kentucky Jurisdictional Test Year Amount	\$ 26,241,000           \$ (733,698)           \$ 25,507,302	\$ 1,834,000
Kentucky Jurisdictional Factor*	100.00%	100.00%
Total Company Test Y ear Amount	26,241,000 (733,698) 25,507,302	1,834,000
	<del>\$</del> \$ <del>\$</del>	Ś
Description	<ul> <li>13-Month Average CWIP Related to AMS</li> <li>Amount Reflected in Slippage Adjustment on Schedule B-1</li> <li>Net Adjustment to CWIP Related to AMS</li> </ul>	13-Month Average ADIT Related to AMS
	4 v 9	7

\* Kentucky jurisdictional allocation factor for Distribution plant from KU Schedule B-7

Exhibit RCS-1 Case No. 2016-00370 Page 18 of 32

Kentu Intere	Kentucky Utilities Company Interest Synchronization				č	Exhibit RCS-1 Schedule C-1
Forec	Forecasted Test Period Ended June 30, 2018				Cas	case no. 2010-002/0 Page 1 of 1
Line			KU		AG	AG
No.	No. Description		Amount		Amount	Adjustment
			(A)		(B)	(C)
1	Adjusted Jurisdictional Capitalization	S	3,638,800,730	S	3,603,304,645	
7	Weighted Cost of Debt		1.840%		1.970%	
ю	Synchornized Interest Deduction	S	66,969,923	S	70,970,188	
4	Composite Federal and State Income Tax Rate		38.7501%		38.7501%	
5	Income Tax Adjustment (Ln 3 X Ln 4)	\$	(25,950,881)	÷	(27, 500, 985)	\$ (1,550,105)
Notes	Notes and Source:					

Col. A: Amounts from WPD-2, Sheet 3 of 3 from Company's filing Col. B: Debt capitalization amounts and cost rates are from Schedule D

Exhibit RCS-1 Case No. 2016-00370 Page 19 of 32

Kentucky Utilities Company Incentive Compensation Expense

Exhibit RCS-1 Schedule C-2 Case No. 2016-00370

Forec	Forecasted Test Period Ended June 30, 2018	Case	Case No. 2016-00370 Page 1 of 3
Line No.	Description	Kentucky Jurisdictional Amount	Reference
-	AG Jurisdictional Adjustment to Test Year Incentive Compensation Expense	\$ (2,605,059)	A
Notes	Notes and Source		
A: AG	A: Adjustment to incentive compensation expense calculated as follows:		
		Kentucky Jurisdictional	
	Description	Amount	Reference
7	KU Employees	\$ 3,627,330	see page 2
ю	LGE-KU Services	\$ 6,146,612	see page 2
4	LG&E	\$ 646,295	see page 2
5	Total Test Period Team Incentive Award Expense	\$ 10,420,237	
9	Percentage of Base Period Team Incentive Award Expense Recommended for Disallowance	25.00%	
L	AG Adjustment to Test Year Team Incentive Award Expense	\$ 2,605,059	

S S	Amount 8 3,627,330 8 6,146,612		CU Employees       8       3         CU Employees       5       5         G&E       5       5       6         G&E       6       5       6         Cotal Test Period Team Incentive Award Expense       5       6         Percentage of Base Period Team Incentive Award Expense Recommended for Disallowance       5       10
	\$ 6,146,61	\$ 6,146,61 \$ 646,29	Expense Recommended for Disallowance

Exhibit RCS-1 Case No. 2016-00370 Page 20 of 32

Exhibit RCS-1 Case No. 2016-00370 Page 21 of 32

Kentucky Utilities Company Incentive Compensation Expense

Forecasted Test Period Ended June 30, 2018

Line No.	FERC Account	Total Company Amount	Kentucky Jurisdicitional Allocation Factor	Jur	Kentucky isdictional Amount
		(A)	(B)		(C)
1	500	\$ 675,79	0.870121	\$	588,026
2	501	\$ 229,13	0.879382	\$	201,517
3	502	\$ 748,03	0.870121	\$	650,883
4	505	\$ 466,58	84 0.870121	\$	405,985
5	506	\$ 125,19	97 0.870121	\$	108,937
6	510	\$ 594,2'	0.879382	\$	522,595
7	511	\$ 92,2	0.870121	\$	80,238
8	512	\$ 552,10	09 0.879382	\$	485,515
9	513	\$ 124,1	0.879382	\$	109,140
10	514	\$ 24,24	43 0.870121	\$	21,095
11	541	\$ 12,8	81 0.870121	\$	11,208
12	542	\$ 3,63	50 0.870121	\$	3,176
13	546	\$ 26,93	0.870121	\$	23,457
14	551	\$ 9,70		\$	8,445
15	553	\$ 67,50	0.870121	\$	58,738
16	554	\$ 2,70		\$	2,408
17	556	\$ 200,32	0.870121	\$	174,311
18	560	\$ 234,4		\$	211,387
19	561	\$ 323,8		\$	291,969
20	562	\$ 37,14		\$	33,489
21	566	\$ 10,32		\$	9,307
22	570	\$ 88,89		\$	80,147
23	571	\$ 9,08		\$	8,188
24	580	\$ 110,54		\$	104,391
25	581	\$ 34,49		\$	32,579
26	582	\$ 60,39		\$	57,036
27	583	\$ 191,0		\$	180,388
28	586	\$ 454,1'		\$	428,903
29	588	\$ 268,43		\$	253,516
30	592	\$ 43,12		\$	40,727
31	593	\$ 461,40		\$	435,735
32	594	\$ 30,79		\$	29,084
33	595	\$ 3,8		\$	3,623
34	901	\$ 318,0		\$	301,796
35	902	\$ 59,03		\$	56,032
36	903	\$ 1,125,30			1,067,729
37	907	\$ 57,92		\$	57,762
38	908	\$ 25,50		\$	25,439
39	920	\$ 3,556,33			3,213,896
40	935	\$ 45,83		\$	41,442
41	Total	\$ 11,505,6			0,420,237

#### Notes and Source

Cols. A-C: Amounts from the response to Kroger 2-3

		Total		Kentucky
		Company		Jurisdictional
	Description	Amounts*	Ratio	Amounts
42	KU Employees	\$ 4,005,176	34.81%	\$ 3,627,330
43	LGE-KU Services	\$ 6,786,882	58.99%	\$ 6,146,612
44	LG&E	\$ 713,617	6.20%	\$ 646,295
45	Total Test Period	\$ 11,505,675	100.00%	\$10,420,237

\* Total Company amounts from the response to AG 1-68

Kentucky Utilities Company Incentive Compensation Expense Forecasted Test Period Ended June 30, 2018

Exhibit RCS-1 Schedule C-2 Case No. 2016-00370 Page 3 of 3

		l Period	Ratio	(F)	25.32%	2.01%	2.01%	16.57%	15.58%	38.52%	100.00%
Base	Lenu	Jurisdictiona	Amount	(E)	\$ 2,545,288	\$ 201,687	\$ 201,687	\$ 1,665,126	\$ 1,565,655	\$ 3,872,387	\$10,051,830
		2016	Ratio	(D)							
2016	2010	Jurisdictional	Amount	(C)	\$ 3,342,481	•	s.	\$ 1,822,208	\$ 1,713,353	\$ 4,237,694	\$11,115,736
		2015	Ratio			0.00%				32.62%	100.00%
2015	C107	Jurisdictional	Amount	(A)	\$ 6,584,295	S.	s.	\$ 1,796,639	s.	\$ 4,057,335	\$ 12,438,269
			Team Incentive Award Description		Net Income	Cost Control	Customer Reliability	Customer Satisfaction	Corporate Safety	Individual/Team Effectiveness	Total Team Incentive Award Expense
		Line	No.		1	0	б	4	5	9	٢

Notes and Source

Jurisdictional amounts above from the response to Kroger 2-3 Cols E&F: The Base Period in the Company's filing is the 12 months ending February 28, 2017 Exhibit RCS-1 Case No. 2016-00370 Page 22 of 32

Advanced Metering Services Kentucky Utilities Company

Schedule C-3 Case No. 2016-00370 Page 1 of 1 Exhibit RCS-1

Forecasted Test Period Ended June 30, 2018Kentucky Jurisdictional AmountLine No.DescriptionKentucky AmountIAdjustment to Remove AMS Costs from Operating Expenses\$ (3,189,557)2Adjustment to Remove AMS Costs from Depreciation Expense\$ (599,502)			Reference	A	В
recasted Test Period Ended June 30, 2018 ne O. Description I Adjustment to Remove AMS Costs from Operating Expenses Adjustment to Remove AMS Costs from Depreciation Expense				\$ (3,189,557)	\$ (599,502)
	ecasted Test Period Ended June 30, 2018	2	. Description	Adjustment to Remove AMS Costs from Operating Expenses	Adjustment to

Notes and Source A: Adjustment calculated using information from the response to KIUC 1-13 and shown below:

			Total		Kentucky
		FERC	Company Test Year	Kentucky Iurisdictional	
	Description	Account		Factor*	Amount
		(B)		(D)	
ŝ	Meter Expense	586	\$ 1,173,875	95.070%	\$ 1,116,000
4	Maintenance of Meters	597	\$ 1,443,099	95.070%	\$ 1,371,950
S	Customer Records and Collection Services	903	\$ 640,773	94.878%	\$ 607,955
9	Miscellaneous Customer Service and Information Expense	910	\$ 93,745	99.901%	\$ 93,652
٢	Total AMS Related Operating Expenses		\$ 3,351,492		\$ 3,189,557
B: Ad	3: Adjustment calculated using information from the response to KIUC 1-17 and shown below:	nd shown below	:/		

% \$ 599,502	
88.684%	
\$ 676,000	
403	
AMS Related Depreciation Expense	
8	

\* Kentucky jurisdictional allocation factors from KU Schedule C-2.1

Notes and Source A: Amounts from the response to KIUC 2-12

Exhibit RCS-1 Case No. 2016-00370 Page 24 of 32

Exhibit RCS-1 Schedule C-5 Case No. 2016-00370 Page 1 of 1

Kentucky Utilities Company Uncollectibles Expense

Forecasted Test Period Ended June 30, 2018

Line No.	Description	Per Company	Per AG	AG Adjusted
1	Uncollectibles Expense	(A) 5,566,157	(B) 4,629,508	(C) =( B) - (A) (936,649)

Notes and Source:

Col (A): From Schedule C-2.1, Pages 7-12 of Company's Filing

Line No.	Year	Five-Year Avg Per Company	Five-Year Avg Per AG
		A	B
2	2011	0.43%	
3	2012	0.29%	0.29%
4	2013	0.23%	0.23%
5	2014	0.48%	0.48%
6	2015	0.33%	0.34% [A]
7	2016		0.26%
	Uncollectible Accounts		
8	Expense Factor (5-Year Average)	0.352%	0.320%

Col A: From KU's Attachment to Response to AG-1 Question No. 25(a) Col B, Line 5-6: From KU's Response to AG-1 Question No. 85

[A] Difference is noted between the percentage given in KU's Attachment to Response to AG-1 Question No. 25(a) and KU's Response to AG-1 Question No. 85

#### Additional Calculations:

From Schedule C-2.1, Pages 7-12 of Company's Filing:

		0	Total Unadjusted	Jurisdictional Adjusted
9	Uncollectible Accounts		\$ 5,866,627	\$ 5,566,157
10	Total Sales to Ultimate Consumers Uncollectible Accounts		\$ 1,672,099,144	\$1,446,721,110
11	Expense Factor (Line 9/Line 10)		0.3509%	0.3847%
	Per AG:			
12	Total Sales Revenue to Ultimate Consumers		\$1,446,721,110 [E	3]
13	Uncollectible Expense Factor		0.320%	
14	Uncollectibles Expense		\$ 4,629,508	

[B] Using Adjusted Jurisdictional amount from Schedule C-2.1 of Company's filing

Schedule C-6 Case No. 2016-00370 Exhibit RCS-1 Page 1 of 1 LG&E Sch. B-1 L2 / L3 LG&E Sch. C-1 Reference Reference Sch. B-1 Line 4 ∢ 88.684% (188,940)(5, 774, 633)(167,559) 3.27% 228,062,837 6,970,368,268 Amount Amount  $(\mathbf{A})$ Ś s s Ś A: AG recommended adjustment to reflect the impact of slippage on depreciation expense calculated below: AG Jurisdictional Adjustment to Depreciation Expense to Reflect the Impact of Slippage AG Adjustment to Depreciation Expense to Reflect the Impact of Slippage Slippage Factor for Depreciation Expense Adjustment to Depreciation Expense to Reflect the Impact of Slippage AG Adjustment to Plant in Service to Reflect the Impact of Slippage Depreciation and Amortization Expense Per LG&E 13-Month Average Plant in Service per LG&E Composite Depreciation Expense Rate Kentucky Jurisdictional Allocation Factor Forecasted Test Period Ended June 30, 2018 Depreciation Expense - Impacts of Slippage Kentucky Utilities Company Description Description Notes and Source No. Line - 2 5 4 v 9 r % 6

L5 x L6

188,940)

Exhibit RCS-1 Case No. 2016-00370 Page 26 of 32

Depreciation Expense Related to Distribution Automation Kentucky Utilities Company

Forecasted Test Period Ended June 30, 2018

<ul> <li>Line</li> <li>No. Description</li> <li>1 AG Jurisdictional Adjustment to Depreciation Expense Related to Distribution Automation</li> <li>2 Adjusted for Impact of Slippage</li> <li>3 AG Adjustment to Depreciation Expense Related to Distribution Automation - Adjusted for Slippage</li> <li>4 Kentucky Jurisdictional Allocation Factor</li> <li>5 AG Jurisdictional Adjustment to Depreciation Expense Related to Distribution Automation - Adjusted for Slippage</li> </ul>	Amount Reference	(Y)	\$ (76,480) A	97.204%	\$ (74,342)	88.684%	\$ (65,929)	
			cional Adjustment to Depreciation Expense Related to Distribution Automation	r Impact of Slippage	nent to Depreciation Expense Related to Distribution Automation - Adjusted for Slippage	urisdictional Allocation Factor	ctional Adjustment to Depreciation Expense Related to Distribution Automation - Adjusted for Slippage	

Notes and Source A: This amount is a fallout adjustment related to AG witness Holloway's Distribution Automation related adjustment

•	Plant Adjustment Depreciation Depreciation	(Sch. B-2) Rate*	(B)	2.47%	\$ 109,568 4.90%	\$ 2,988,568
		Description		6 OH Conductors and Devices	7 Communication Equipment	8 Depreciation Expense Related to Adjustment to Distribution Automation

\* Depreciation rates from the attachment provided in response to PSC 1-66

Schedule C-7 Case No. 2016-00370 Page 1 of 1 Exhibit RCS-1

Schedule C-8 Case No. 2016-00370 Page 1 of 3 (106, 876)Exhibit RCS-1 \$ (1,773,780) \$ (1,448,644) \$ (325,136) Adjustment Total 0 S (92, 415)\$ (1,254,202) (271, 750)\$ (1,525,952) Jurisdictional Kentucky Amount LKE e Ś ∽ (53, 386)(194, 442)(14, 461)(247, 828)Jurisdictional Kentucky Amount KU  $(\mathbf{A})$ Ś  $\infty \infty \infty$ AG Adjustment to Employee Benefits Expense for Vacant Positions AG Adjustment to Payroll Tax Expense for Vacant Positions Payroll and Employee Benefits Expense - Remove Vacant Positions AG Adjustment to Payroll Expense for Vacant Positions Forecasted Test Period Ended June 30, 2018 Kentucky Utilities Company Total Adjustment Description No. Line ---2 3 4

Notes and Source Col. A: see page 2 Col. B: see page 3

Exhibit RCS-1 Case No. 2016-00370 Page 28 of 32

#### Kentucky Utilities Company Payroll and Employee Benefits Expense - Remove Vacant Positions

#### Forecasted Test Period Ended June 30, 2018

### Kentucky Utilities

Exhibit RCS-1 Schedule C-8 Case No. 2016-00370 Page 2 of 3

	Kentucky Utilities					
			Total			Lentucky
		(	Company	Kentucky	Jur	isdictional
Line			KU	Jurisdictional		KU
No.	Description		Amount	Factor		Amount
			(A)	(B)		(C)
1	Number of Vacant Positions		4			4
2	Salaries	\$	280,561	90.37%	\$	253,546
3	Team Incentive Award*	\$	18,938	90.37%	\$	17,114
4	Total Payroll	\$	299,499		\$	270,660
5	O&M Percentage		71.84%			71.84%
6	O&M Payroll	\$	215,160		\$	194,442
	Employee Benefits					
7	401(k) Match	\$	11,784	90.37%	\$	10,649
8	Retirement Income	\$	8,417	89.03%	\$	7,494
9	Group Life Insurance	\$	1,367	89.03%	\$	1,217
10	Long Term Disability	\$	1,473	89.03%	\$	1,311
11	Post Retirement Benefits	\$	7,738	89.03%	\$	6,889
12	Worker's Compensation	\$	2,426	90.37%	\$	2,192
13	Dental	\$	2,213	89.03%	\$	1,970
14	Medical	\$	44,388	89.03%	\$	39,520
15	Other Miscellaneous	\$	1,200	89.03%	\$	1,068
16	Total Benefits	\$	81,006		\$	72,310
17	O&M Percentage		73.83%			73.83%
18	O&M Employee Benefits	\$	59,807		\$	53,386
19	Payroll Taxes	\$	22,175	90.27%	\$	20,018
20	O&M Percentage		72.24%			72.24%
21	O&M Payroll Taxes	\$	16,019		\$	14,461
22	Total KU O&M Payroll, Employee Benefits and Payroll Taxes	\$	290,986		\$	262,289

#### Notes and Source

A: Adjustment calculated using information from the response to AG 2-8 and shown below:

\* AG recommended removing 25% of TIA expense on Schedule C-2 - see calculation below:

23	Team Incentive Award Expense	\$ 25,250
24	AG recommended percentage of Team Incentive Award in Cost of Service	 75.00%
25	Net Team Incentive Award Expense	\$ 18,938

^ O&M percentages from 807 KAR 5:001 Section 16(8)(g), page 2

### Exhibit RCS-1 Case No. 2016-00370 Page 30 of 32

#### Kentucky Utilities Company Payroll and Employee Benefits Expense - Remove Vacant Positions

#### Forecasted Test Period Ended June 30, 2018

## LG&F and KU Services Company

Exhibit RCS-1 Schedule C-8 Case No. 2016-00370 Page 3 of 3

Line No.	LG&E and KU Services Company Description	LKE Amount (A)	Kentucky Jurisdictional Factor* (B)	Kentucky risdictional LKE Amount (C)
1	Number of Vacant Positions	34		34
2	Salaries	\$3,348,176	90.37%	\$ 3,025,782
3	Team Incentive Award*	\$ 226,002	90.37%	\$ 204,240
4	Total Payroll	\$3,574,178		\$ 3,230,022
5	O&M Percentage^	71.84%		71.84%
6	O&M Payroll	\$2,567,689		\$ 2,320,448
7	Percentage to Allocate to KU	54.05%		54.05%
8	LKE O&M Payroll Allocated to KU	\$1,387,836		\$ 1,254,202
	Employee Benefits			
9	401(k) Match	\$ 140,623	90.37%	\$ 127,082
10	Retirement Income	\$ 100,445	89.03%	\$ 89,429
11	Group Life Insurance	\$ 16,312	89.03%	\$ 14,523
12	Long Term Disability	\$ 17,578	89.03%	\$ 15,650
13	Post Retirement Benefits	\$ 59,806	89.03%	\$ 53,247
14	Post Employment Benefits	\$ 19,075	89.03%	\$ 16,983
15	Worker's Compensation	\$ 2,579	90.37%	\$ 2,331
16	Dental	\$ 18,809	89.03%	\$ 16,746
17	Medical	\$ 377,298	89.03%	\$ 335,920
18	Other Miscellaneous	\$ 10,200	89.03%	\$ 9,081
19	Total Benefits	\$ 762,725		\$ 680,992
20	O&M Percentage^	73.83%		73.83%
21	O&M Employee Benefits	\$ 563,120		\$ 502,776
22	Percentage to Allocate to KU	54.05%		54.05%
23	LKE O&M Employee Benefits Allocated to KU	\$ 304,366		\$ 271,750
24	Payroll Taxes	\$ 262,187	90.27%	\$ 236,685
25	O&M Percentage^	72.24%		72.24%
26	O&M Payroll Taxes	\$ 189,404		\$ 170,981
27	Percentage to Allocate to KU	54.05%		54.05%
28	LKE O&M Payroll Taxes Allocated to KU	\$ 102,373		\$ 92,415
29	Total LKE O&M Payroll, Employee Benefits and Payroll Taxes	\$1,794,575		\$ 1,618,367

Notes and Source

A: Amounts above from the response to AG 2-8

\* AG recommended removing 25% of TIA expense on Schedule C-2. The amount above reflects this adjustment

30	Team Incentive Award Expense	\$ 301,336
31	AG recommended percentage of Team Incentive Award in Cost of Service	75.00%
32	Net Team Incentive Award Expense	\$ 226,002

^ O&M percentages from 807 KAR 5:001 Section 16(8)(g), page 2

Kentuc Affilií Foreca	Kentucky Utilities Company Affiliate Charges From PPL Services Corporation to LG&E Forecasted Test Period Ended June 30, 2018	Cas	Exhi Sch e No. 20 P	Exhibit RCS-1 Schedule C-9 Case No. 2016-00370 Page 1 of 1
Line			¢	c
No.	Description	Amount (A)	Kei	Keterence
1	Jurisdictional Adjustment to Remove Affiliate Charges from PPL Services Corporation	\$ (1,504,533)		A
Notes : A · Adi	Notes and Source A · Adiustment calculated from information provided in response to AG 2-11 and calculated helow:			
		C d H H		
	Description	Account	A	Amount
7	IT Joint Initiatives	920	÷	139,317
б	Kentucky Jurisdictional Allocation Factor			90.371%
4	Kentucky Jurisdictional Amount		S	125,902
5	Audit - PCAOB Fees	921	S	37,118
9	Office of Compliance	921	\$	58,208
7	Credit Services	921	\$	7,891
~	Financial Statement Reporting Software	921	\$	3,514
6 5	Hyperion Financial Management Software	921	<b>S</b> 6	9,676 77,465
11	Insurance Services Internal Reporting	921 921	A 43	72.549 //
12	Investor Relations	921	• ~	210,283
13	IT Joint Initiatives	921	\$	78,947
14	Office of General Counsel	921	S	470,722
15		921	\$	251,821
16	UI Planner Software	921	\$	10,486
17	Wall Street Software	921		37,440
18	Total Account 921		s	1,426,120
19 20	Kentucky Jurisdictional Allocation Factor Kentucky Jurisdictional Amount		\$	90.371% 1,288,800
21	IT Joint Initiatives	926	\$	100,896
22 23	Kentucky Jurisdictional Allocation Factor Kentucky Jurisdictional Amount		S	89.033% 89.831
i				> 6 > >
24	Kentucky Jurisdictional PPL Services Corporation Affiliate Charges to KU		\$	1,504,533

Exhibit RCS-1 Case No. 2016-00370 Page 31 of 32

	Case Expenses 8 (252,734) A	b KIUC 2-8 Kentucky Kentucky Jurisdictional Jurisdictional Amount Factor Amount	$\begin{array}{c cccc} & & & & & & & \\ & & & & & & & \\ & & & & & & & \\ & & & & & & & \\ & & & & & & & \\ & & & & & & & \\ & & & & & & & \\ & & $	$\begin{array}{rl} \$ 2,463,414\\ & 2\\ \$ 1,231,707\\ \$ 1,272,256\\ \hline \$ 1,272,256\\ \hline \$ 1,0,549 \end{array} 97.146\% \$ (39,392) \end{array}$	\$ 2,583,039 2 8,1,291,520 5,1,408,926 8,1,717% \$ (102,986) ortizations \$ (276,162) \$ (252,734)	
a letc	<ol> <li>Description</li> <li>1 AG Jurisdictional Adjustment to Reduce Amortization of Rate Case Expenses</li> </ol>	Notes and Source A: Adjustment calculated below using information from the response to KIUC 2-8 Description	<ul> <li>2 Mountain Storm - Electric Beginning Balance</li> <li>3 Amortization of 2 Years</li> <li>4 Annual Amortization of Mountain Storm - Electric</li> <li>5 Annual Amortization of Mountain Storm - Electric Per KU</li> <li>6 AG Adjustment to Reduce Amortization of Mountain Storm - Electric</li> </ul>	<ol> <li>Rate Case Expenses Beginning Balance</li> <li>Amortization of 2 Years</li> <li>Annual Amortization of Rate Case Expenses</li> <li>Annual Amortization of Rate Case Expenses</li> <li>Annual Amortization of Rate Case Expenses</li> </ol>	<ol> <li>Green River Retirement Beginning Balance</li> <li>Amortization of 2 Years</li> <li>Annual Amortization of Green River Retirement</li> <li>Annual Amortization of Green River Retirement Per KU</li> <li>AG Adjustment to Reduce Amortization of Green River Retirement</li> <li>Total AG Adjustment Related to Expiring Regulatory Asset Amortizations</li> </ol>	

Exhibit RCS-1 Case No. 2016-00370 Page 32 of 32 EXHIBIT RCS-3

Exhibit RCS-3 Case No. 2016-00370 Page 1 of 5

# Response to Question No. 13 Page 1 of 2 Blake/Thompson

# KENTUCKY UTILITIES COMPANY

# Response to Commission Staff's First Request for Information Dated November 10, 2016

# Case No. 2016-00370

# Question No. 13

# **Responding Witness: Kent W. Blake / Paul W. Thompson**

Q-13. Concerning the utility's construction projects:

- a. For each project started during the last ten calendar years, provide the information requested in the format contained in Schedule 13a. For each project, include the amount of any cost variance and delay encountered, and explain in detail the reasons for such variances and delays.
- b. Using the data included in Schedule 13a, calculate the annual "Slippage Factor" associated with those construction projects. The Slippage Factor should be calculated as shown in Schedule 13b.
- c. In determining the capital additions reflected in the base period and forecasted test period, explain whether the utility recognized a Slippage Factor.
- A-13. a. See attached. The Company has provided the requested data for both Mechanism Capital Construction Projects and Non-Mechanism Capital Construction Projects. Due to the voluminous number of projects over a 10year period (over 12,000 individual projects), the Company has provided the variance explanations included in the last rate case for portions of the ten year period included therein and have added explanations for variances greater than \$500,000 for the additional two periods.
  - b. See attached for the requested calculations of the Slippage Factor. The Company recommends the weighted average, as opposed to the simple average, be used in the requested calculation to reflect the relationship of the size of the budget and associated variance.
  - c. No. KU did not recognize a Slippage Factor for capital additions in either the base period or the forecasted test period. The requested calculations of the slippage factors (97.204% for KU and 98.111% for LG&E) on capital projects that are recovered in base rates demonstrate the reasonableness of KU and LG&E's accuracy in predicting the cost of its utility plant additions and when new plant will be placed into service. Given the reasonable accuracy demonstrated, the need to apply a Slippage Factor does not exist and the Commission should decline to do so.

Response to Question No. 13 Page 2 of 2 Blake/Thompson

The Slippage Factors for the mechanism capital (90.383% for KU and 87.631% for LG&E) are different than base rate capital because mechanism projects are typically larger projects that are subject to delays caused by environmental permitting; ongoing, frequent, and contentious environmental regulation; and greater exposure to commodity and skilled labor availability variables. The projects to be included in base rates, with the exception of new base load generation, are typically smaller in size and are not subject to the same exposure by such variables. In addition, mechanism projects are explicitly reviewed and approved as part of the operation of the respective mechanism. To the extent there are delays or the Company is able to complete those projects at costs less than original estimates, that unexpected available capital is not redeployed to other prudent projects as the Company may do with respect to base rate capital projects.

Finally, mechanism capital slippage is irrelevant for ratemaking in a base rate case. The cost of base rate capital projects is recovered through forecasted amounts in future test period rate cases. In contrast, the cost of mechanism capital projects (e.g., KU and LG&E's Environmental Cost Recovery mechanism) is recovered based on actual amounts spent. Therefore, any consideration of a slippage factor, if any, should be limited to capital projects to be recovered in base rates. For the reasons previously stated, the Company believes the need to apply a Slippage Factor does not exist and the Commission should decline to do so.

Source:         Schedule 13a - Construction Projects         National Actual Cost         Nationace in Dollars         Variance as a percent         Slippage Factor           Years         Base Rate Capital Actual Cost         Base Rate Capital Budget Cost         Base Rate Capital Base Rate Capital Budget Cost         Base Rate Capital Actual Cost Percendic Base Rate Capital Budget Cost. Cabudate Sape Capital Budget Cost. Cabudate Sape Rate Capital Budget Cost. Cabudate Sape Base Rate Capital Base Rate Capital Base Rate Capital Base Rate Capital Budget Cost. Cabudate Sape Rate Capital Base Rate Capital Base Rate Capital Base Rate Capital Base Rate Capital B	Base Rate Capital Budget Cost       V         254,705,926       254,705,926         285,655,724       442,723,204         285,655,724       298,013,293         298,013,293       215,256,373         183,198,611       254,530,196         364,973,077       364,973,077	Variance in Dollars (14,458,222) (26,983,123) 25,206,943 (47,391,979) (12,213,373) 25,837,818 (7,136,546)	Variance as a percent -5.676%	Slippage Factor 94.324%
Years         Base Rate Capital Actual Cost         Base Rate Capital Budget Cost           2015 $240,247,704$ $254,705,9$ 2014 $258,672,601$ $285,6557,7$ 2013 $467,930,147$ $242,723,2$ 2013 $467,930,147$ $442,723,25$ 2013 $467,930,147$ $442,723,25$ 2011 $259,672,601$ $285,655,33,198,65$ 2012 $203,042,999$ $214,327$ 2013 $209,036,428$ $183,198,65$ 2010 $209,036,428$ $183,198,65$ 2011 $209,036,428$ $183,198,65$ 2009 $247,393,650$ $214,923,75$ 2007 $209,936,569$ $341,423,72$ 2007 $209,936,569$ $341,423,72$ 2006 $190,920,150$ $171,459,00$ 2006 $209,936,569$ $364,973,00$ 2007 $365,638,569$ $364,973,00$ $2006$ $2007,03,33,341,222$ $214,223,72$ $2006$ $190,920,150$ $171,459,00$ Totals $2006$		Ariance in Dollars         (14,458,222)         (26,983,123)         25,206,943         (47,391,979)         (12,213,373)         25,837,818         (7,136,546)	Variance as a percent -5.676%	Slippage Factor 94.324%
2015 $240,247,704$ 2014 $258,672,601$ $2013$ $467,930,147$ $2013$ $467,930,147$ $2012^{-1}$ $250,621,314$ $2011$ $203,042,999$ $2010$ $209,036,428$ $2010$ $209,036,428$ $2007$ $203,042,999$ $2007$ $209,036,428$ $2007$ $209,036,428$ $2007$ $209,810,659$ $2007$ $265,638,569$ $2007$ $2006$ $190,920,150$ $2006$ $190,920,150$ $2006$ $190,920,150$ $2006$ $190,920,150$ $2006$ $200,150$ $2006$ $190,920,150$ $2006$ $200,150$ $2006$ $190,920,150$ $2006$ $2006$ $2006$ $190,920,150$ $2006$ $2006$ $2006$ $190,920,150$ $10$ $2006$ $2006$ $2006$ $2006$ $2006$	7 9 4 4 6 6 - 9 7	(14,458,222) (26,983,123) 25,206,943 (47,391,979) (12,213,373) 25,837,818 (7,136,546)	-5.676%	94.324%
2014 $258,672,601$ 2013 $467,930,147$ 2013 $2672,601$ 2011 $250,621,314$ 2011 $203,042,999$ 2010 $209,036,428$ 2010 $209,036,428$ 2009 $209,036,428$ 2009 $247,393,650$ 2007 $209,036,428$ 2006 $29,810,659$ 2007 $365,638,569$ 2006 $190,920,150$ 2006 $190,920,150$ Totals $2,733,314,222$ Totals $2,733,314,222$ The Base Rate Capital Actual Cost is the Annual Actual the Annual Original Budget per Schedule 13(a)Non-Mec         The Slippage Factor is calculated by dividing the Base Rate Capital Actual Cost is the Annual Actual Cost is the Annual Original Budget per Schedule 13(a)Non-Mec	285,655,724 442,723,204 298,013,293 215,256,373 183,198,611 254,530,196 364,973,077	(26,983,123) 25,206,943 (47,391,979) (12,213,373) 25,837,818 (7,136,546)		
2013       467,930,147         2012 <sup>1</sup> 250,621,314         2011       203,042,999         2010       203,042,999         2010       209,036,428         2009       247,393,650         2007       365,638,569         2006       190,920,150         2006       190,920,150         2006       190,920,150         Totals       2,733,314,222         Totals       2,733,314,222         The Base Rate Capital Actual Cost is the Annual Actual the Annual Original Budget per Schedule 13(a)Non-Mee         The Slippage Factor is calculated by dividing the Base Rate Capital Actual Cost is the Annual Original Budget per Schedule 13(a)Non-Mee	442,723,204 298,013,293 215,256,373 183,198,611 254,530,196 364,973,077	25,206,943 (47,391,979) (12,213,373) 25,837,818 (7,136,546)	-9.446%	90.554%
$2012^{1}$ $250,621,314$ $2011$ $203,042,999$ $2010$ $203,042,999$ $2010$ $209,036,428$ $2009$ $2009,036,428$ $200,036,428$ $200,036,428$ $2009$ $2009,036,428$ $209,810,659$ $200,050$ $2007$ $2008$ $299,810,659$ $200,150$ $2006$ $190,920,150$ $200,150$ $2006$ $2006$ $190,920,150$ $200,150$ $2006$ $2006$ $190,920,150$ $200,150$ $2006$ $2006$ $2006$ $200,150$ $200,150$ $2006$ $2006$ $200,150$ $200,150$ $2006$ $200,150$ $200,150$ $200,150$ $10$ Year Average Slippage Factor (A $A$ tual $A$ tual         Totals $10$ Year Average Slippage Factor (A $A$ tual         The Base Rate Capital Actual Cost is the Annual Actual $A$ tual $A$ tual         The Base Rate Capital Budget per Schedule 13(a)Non-Mee $A$ the Slippage Factor is calculated by dividing the Base R	298,013,293 215,256,373 183,198,611 254,530,196 364,973,077	(47,391,979) (12,213,373) 25,837,818 (7,136,546)	5.694%	105.694%
2011       2011       203,042,999       2010       209,036,428       2009,036,428       2009,036,428       2009       247,393,650       2008       247,393,650       2006       2006       190,920,150       2006       190,920,150       2006       200,150       2006       2004,233       200,150       2006       200,150       2006       200,150	215,256,373 183,198,611 254,530,196 364,973,077	(12,213,373) 25,837,818 (7,136,546)	-15.90%	84.097%
2010       209,036,428         2009       247,393,650         2008       247,393,650         2007       365,638,569         2006       190,920,150         2006       190,920,150         2006       190,920,150         Totals       2,733,314,222         Totals       2,733,314,222         The Base Rate Capital Actual Cost is the Annual Actual the Annual Original Budget per Schedule 13(a)Non-Mee         The Slippage Factor is calculated by dividing the Base Rate Capital Actual Cost is the Annual Actual the Annual Original Budget per Schedule 13(a)Non-Mee	183,198,611 254,530,196 364,973,077	25,837,818 (7,136,546)	-5.674%	94.326%
2009 $247,393,650$ 2008 $299,810,659$ 2007 $365,638,569$ 2006 $190,920,150$ 2006 $190,920,150$ Totals $2,733,314,222$ Totals $2,733,314,222$ In Year Average Slippage Factor (Mathematical Actual he Annual Original Budget per Schedule 13(a)Non-Meather Schedule 13(a)Non	254,530,196 364,973,077	(7, 136, 546)	14.10%	114.104%
2008299,810,659 $2007$ $365,638,569$ $2006$ $365,638,569$ $2006$ $190,920,150$ Totals $2,733,314,222$ In Year Average Slippage Factor (NThe Base Rate Capital Actual Cost is the Annual Actual he Annual Original Budget per Schedule 13(a)Non-MeeThe Slippage Factor is calculated by dividing the Base Rate Capital Actual Cost is the Annual Actual he Annual Original Budget per Schedule 13(a)Non-Mee	364,973,077		-2.804%	97.196%
2007365,638,5692006190,920,150Totals2,733,314,222Totals2,733,314,222Ilo Year Average Slippage Factor (NThe Base Rate Capital Actual Cost is the Annual Actual he Annual Original Budget per Schedule 13(a)Non-MeeThe Slippage Factor is calculated by dividing the Base R		(65, 162, 418)	-17.85%	82.146%
2006     190,920,150       Totals     2,733,314,222       Totals     2,733,314,222       IO Year Average Slippage Factor (N       The Base Rate Capital Actual Cost is the Annual Actual       he Annual Original Budget per Schedule 13(a)Non-Mee       The Slippage Factor is calculated by dividing the Base R	341,423,721	24,214,848	7.092%	107.092%
Totals       2,733,314,222         10 Year Average Slippage Factor (N         In Base Rate Capital Actual Cost is the Annual Actual         In Annual Original Budget per Schedule 13(a)Non-Mee         In Slippage Factor is calculated by dividing the Base R	171,459,091	19,461,060	11.35%	111.350%
<b>10 Year Average Slippage Factor (N</b> The Base Rate Capital Actual Cost is the Annual Actual he Annual Original Budget per Schedule 13(a)Non-Mee	2,811,939,216	(78,624,994)	-2.796%	97.204%
The Base Rate Capital Actual Cost is the Annual Actual he Annual Original Budget per Schedule 13(a)Non-Mee The Slippage Factor is calculated by dividing the Base R	r (Mathematic Average of the Yearly Slippage Factors / 10 Years)	lippage Factors / 10	Years)	98.088%
The Slippage Factor is calculated by dividing the Base R	tual Cost per Schedule 13(a)Non-Mechan Mechanism Construction Projects .	lism Construction Proj	ects . The Base Rate Capit	al Budget Cost is
year and the 1 otals line. Carry Suppage Factor percenta	se Rate Capital Actual Cost by the Base R intages to 3 decimal places	kate Capital Budget C	sst. Calculate a Slippage F	actor for each
$2012^{1}$ = Removed the budgeted amount related to the acquisition of the Bluegrass CTs. Based on the mitigation measures required by FERC for approval LG&E and KU determined that the options were not commercially justifiable. In June 2012, LG&E and KU terminated the asset purchase agreement for the Bluegrass CTs in accordance with its terms and made applicable filings with the KPSC and FERC.	e acquisition of the Bluegrass CTs. Based on the mitigation measures required by FERC for approval commercially justifiable. In June 2012, LG&E and KU terminated the asset purchase agreement for the applicable filings with the KPSC and FERC.	d on the mitigation me .G&E and KU termin: ERC.	asures required by FERC ted the asset purchase agreed	or approval ement for the

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.ce: Schedu	Source: Schedule 13a - Construction Projects	Projects							
	V	В	C=A+B	Q	ы	F=D+E	G=C-F	H=G/F	I=C/F
	A strol FCB	MON Loute	Mechanism Capital	aCa teCa	Mod toop d	Mechanism Capital	Variance in	Variance as a	Slippage
Years 2015	202.607.589	Actual DSM 3 226 169	Actual 1 0tal 205 833 758	221 828 814	1 546 665	<b>Budget 1 Otal</b>	(17-541-720)	percent -7 85%	Factor 92.147%
2014	325,250,119	1,235,843	326,485,962	311,941,339	2,102,322	314,043,661	12,442,301	3.96%	103.962%
2013	357,471,329	1,808,343	359,279,672	331,193,876	1,307,386	332,501,262	26,778,410	8.05%	108.054%
2012	249,935,786	304,046	250,239,832	319,312,275	1,604,339	320,916,614	(70, 676, 782)	-22.02%	77.977%
2011	122,599,687		122,599,687	222,559,895	1,853,002	224,412,896	(101, 813, 209)	-45.37%	54.631%
2010	136,407,834		136,407,834	232,331,970	1	232,331,970	(95,924,136)	-41.29%	58.712%
2009	227,067,458		227,067,458	260,647,784		260,647,784	(33,580,326)	-12.88%	87.117%
2008	381,490,690		381,490,690	441,357,545		441,357,545	(59,866,855)	-13.56%	86.436%
2007	441,727,604		441,727,604	391,730,183		391,730,183	49,997,421	12.76%	112.763%
2006	180,024,677		180,024,677	169,793,002		169,793,002	10,231,675	6.03%	106.026%
Totals	2,624,582,774	6,574,401	2,631,157,175	2,902,696,682	8,413,712	2,911,110,394	(279,953,219)	-9.617%	90.383%
		10 Year Average	10 Year Average Slippage Factor (Mathematic Average of the Yearly Slippage Factors / 10 Years)	smatic Average of th	e Yearly Slippage	e Factors / 10 Years)			88.782%
a givon your.									
lippage Fa ntages to 2 nation fo	The Slippage Factor is calculated by dividing the Mech percentages to 3 decimal places. Explanation for significant variances from budget:	viding the Mechanism s from budget:	Capital Actual Total by th	ne Mechanism Capita.	l Budget Total. Ca	The Slippage Factor is calculated by dividing the Mechanism Capital Actual Total by the Mechanism Capital Budget Total. Calculate a Slippage Factor for each year and the Totals line. Carry Slippage Factor percentages to 3 decimal places. Explanation for significant variances from budget:	for each year and the	Totals line. Carry SI:	ppage Factor
- Lower	2015 - Lower costs on the Trimble landfill due to delays in the permitting process.	ndfill due to delays in t	he permitting process.						
<ul> <li>The Gl</li> <li>n landfill c</li> </ul>	hent Environmental Air due to the shifting of m	project was above bud ilestones on the transpo	<b>2014</b> – The Ghent Environmental Air project was above budget due to change orders with Brown landfill due to the shifting of milestones on the transport system from 2014 to 2015.	with the primary con1 015.	tractor KBR prima	<b>2014</b> The Ghent Environmental Air project was above budget due to change orders with the primary contractor KBR primarily related to the unit 3 and 4 economizers, partially offset by lower costs on the Brown landfill due to the shifting of milestones on the transport system from 2014 to 2015.	nd 4 economizers, pa	rtially offset by lower	costs on the
- Better	than expected customer	r engagement in the DS	2013 – Better than expected customer engagement in the DSM Direct Load Control program.	rogram.					
<ul> <li>Contin</li> <li>Company hs</li> </ul>	ued permitting delays c DSM, lower costs wer ad existing expensed in	on the Trimble County l e the result of the approventory that had to be u	andfill and a later start to val of Case No. 2011-001 sed before starting to use	the Environmental A 134 being later than o the newly approved l	ir projects under th vriginally expected. DSM Rate of Retu	<b>2012</b> – Continued permitting delays on the Trimble County landfill and a later start to the Environmental Air projects under the 2011 ECR plan than had been expected in the budget. With regards to DSM, lower costs were the result of the approval of Case No. 2011-00134 being later than originally expected. The original budget assumed capitalizing the expenses starting in January but the Company had existing expensed inventory that had to be used before starting to use the newly approved DSM Rate of Return for capital projects within the DSM mechanism.	d been expected in the med capitalizing the international the DSM mechan	ie budget. expenses starting in . ism.	fanuary but
<b>2011</b> – Perman landfill.	nent savings on the Brov	wn 3 SCR, a later start i	the Environmental Air J	projects under the 20	11 ECR plan than	2011 – Permanent savings on the Brown 3 SCR, a later start to the Environmental Air projects under the 2011 ECR plan than had been expected in the budget, and permitting delays on the Trimble County landfill.	budget, and permittii	ng delays on the Trim	ble County
regards to	DSM, lower costs wer	e the result of the appre	With regards to DSM, lower costs were the result of the approval of Case No. 2011-00134 being later than originally expected.	134 being later than o	riginally expected.				
2010 – Perma	Permanent savings toward the end of the KU FGD		ıstallations, a delay in the	start of the Brown as	sh pond/landfill due	installations, a delay in the start of the Brown ash pond/landfill due to the shift from an ash pond to a landfill under the 2011 ECR plan.	oond to a landfill und	er the 2011 ECR pla	ı.
Cost of	<b>3007</b> — Cost secalations on the KII EGD's driven by much	D'o dairran har an dair	1000/2000 محمد مربط ما مراجع محمدة المواجع والمعاصمة والمعاملة المعامية والمحمد والمراجع والمعامية والمحمد والمراجع	-		-			

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> Attachment to Response to PSC-1 Question No. 13(b) Page 2 of 3 Blake/Thompson

urce: Schedt Years	Source: Schedule 13a - Construction Projects Years Annual Actual Cost	Annual Original Budget	Variance in Dollars	Variance as a percent	Slippage Factor
2015	446,081,462	478,081,404	(31,999,942)	-6.69%	93.307%
2014 2013	585,158,563 827 209 819	599,699,385	(14,540,822) 51 985 353	-2.42%	97.575%
2012 <sup>1</sup>	500,861,146	618,929,907	(118,068,761)	-19.08%	80.924%
2011	325,642,687	439,669,269	(114,026,583)	-25.93%	74.065%
2010	345,444,263	415,530,581	(70,086,318)	-16.87%	83.133%
2009	474,461,108	515,177,980	(40,716,872)	%06.7-	92.097%
2008	681,301,349	806,330,622	(125,029,273)	-15.51%	84.494%
2007	807,366,173	733,153,904	74,212,269	10.12%	110.122%
2006	370,944,827	341,252,092	29,692,735	8.70%	108.701%
Totals	5,364,471,397	5,723,049,610	(358,578,213)	-6.266%	93.734%
	10 Year Average Slippage	10 Year Average Slippage Factor (Mathematic Average of the Yearly Slippage Factors / 10 Years)	the Yearly Slippage Factor:	s/10 Years)	93.112%
e Annual Ac nstruction P	ctual Cost, Annual Original Buc rojects and Schedule 13a Mech	The Annual Actual Cost, Annual Original Budget, Variance in Dollars, and Variance as Percent are the sum of the projects from Schedule 13a Non-Mechanism Construction Projects and Schedule 13a Mechanism Construction Projects. Total all projects for a given year.	riance as Percent are the sum ( al all projects for a given year	of the projects from Schedule 13	a Non-Mechanism
e Slippage F rry Slippage	The Slippage Factor is calculated by dividing the Annu Carry Slippage Factor percentages to 3 decimal places.	The Slippage Factor is calculated by dividing the Annual Actual Cost by the Annual Original Budget. Calculate a Slippage Factor for each year and the Totals line. Carry Slippage Factor percentages to 3 decimal places.	nnual Original Budget. Calcul	ate a Slippage Factor for each ye	ar and the Totals line.
12 <sup>1</sup> = Remo J determined	ved the budgeted amount relate. I that the options were not comr th its terms and made applicable	2012 <sup>1</sup> = Removed the budgeted amount related to the acquisition of the Bluegrass CTs. Based on the mitigation measures required by FERC for approval LG&E and KU determined that the options were not commercially justifiable. In June 2012, LG&E and KU terminated the asset purchase agreement for the Bluegrass CTs in accordance with its terms and made applicable filings with the KPSC and FERC.	uss CTs. Based on the mitigat , LG&E and KU terminated th	on measures required by FERC ie asset purchase agreement for	for approval LG&E and he Bluegrass CTs in

Exhibit RCS-3 Case No. 2016-00370 Page 5 of 5

Attachment to Response to PSC-1 Question No. 13(b) Page 3 of 3 Blake/Thompson EXHIBIT RCS-4

Exhibit RCS-4 Case No. 2016-00370 Page 1 of 5

## **KENTUCKY UTILITIES COMPANY**

## CASE NO. 2016-00370

## Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

## Question No. 392

## **Responding Witness: John K. Wolfe**

- Q-392. Regarding Table 3 of Exhibit PWT-5 provide annual 5-year historic data for each of the listed categories (from 2012-2016).
- A-392. The Distribution Automation Program was initiated in 2016. There were no Distribution Automation Program investments prior to 2016.

## CASE NO. 2016-00370

## Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

## Question No. 101

## **Responding Witness: John K. Wolfe**

- Q-101. Regarding the response to AG1 11, describe in detail how the DA initiative will be used to improve reliability on each of the worst performing circuits.
- A-101. The DA initiative will improve reliability on worst performing circuits where it is implemented by sectionalizing and isolating faults to minimize sections of impacted customers, thus reducing reliability impacts of mainline outages. This capability maintains service to customers outside of the isolated section of the distribution circuit. Speed of service restoration to impacted customers will be improved due to immediate availability of fault location information from the DA reclosers.

## Response to Commission Staff's First Request for Information Dated November 10, 2016

## Case No. 2016-00370

## **Question No. 66**

## **Responding Witness: Christopher M. Garrett / Daniel K. Arbough**

- Q-66. To the extent not included in other responses, provide all work papers, calculations, and assumptions the utility used to develop its forecasted test period financial information.
- A-66. See Tab 16 of the Filing Requirements for the assumptions used to develop the forecasted test period financial information. See attachment being provided in Excel format for the depreciation reconciliation.

Kentucky Utilities Company Depreciation Calculation

Depreciation Calculation			Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	Mav-18	Jun-18	YE Jun-18
Description	Current Rate	Proposed Rate	Depreciation_base_For ecast	: Depreciation_base_Fo ecast	r Depreciation_base_Fo ecast	r Depreciation_base_Fo ecast	r Depreciation_base_F ecast	or Depreciation_base_F ecast	Current Proposed Depreciation base. For Depre	Depreciation_bas I e_Forecast	Depreciation_base_F 1 orecast	Depreciation_base_ L Forecast	bepreciation_base_Fo I recast	bepreciation_base_F orecast	Depreciation_base_F orecast
KU-136500- KY Overhead Conductor		3.23% 2.47%	349,943,204.81	351,491,236.51	353,081,099.24	354,489,338.54	355,878,260.26	357,689,857.54		359,680,391.96 361,298,882.06	362,868,130.00	364,533,376.46	366,285,105.68	367,899,000.28	4,305,137,883.33
KU-139700-KY Microwave,Fiber,Other 5.70% 4.90%	5.70%	4.90%	26,858,318.25	27,023,688.30	27,172,613.30	28,865,382.47	30,915,801.09	9 31,325,315.50		31,345,900.52 31,345,900.52	31,345,900.52	31,345,900.52	31,345,900.52	31,345,900.52	360,236,522.02
			<mark>Jul-17</mark> Calculated depr exp	<u>Aug-17</u> Calculated depr exp	<u>Jul-17</u> <u>Ане-17</u> Calculated depr exp Calculated depr exp Ca	Oct-17 Calculated depr exp	Nov-17 Calculated depr exp	Dec-17 Calculated depr exp	<u>Oxt-17</u> <u>Nov-17</u> <u>Dxc-17</u> <u>Jan-18</u> <u>Feb-18</u> <u>Mar-18</u> <u>Apr-18</u> <u>Mar-18</u> <u>Mar-18</u> <u>Mar-18</u> <u>Jan-18</u> <u>Jan-18</u> <u>Calculated depr exp</u> Calculated depr exp Calculated depr	<u>Feb-18</u> Calculated depr ex C	Mar-18 Calculated depr exp C	Apr-18 Calculated depr exp C	Mav-18 alculated depr exp C	Jun-18 Calculated depr exp	<u>YE Jun-18</u> čalculated depr exp

757,258.78 \$ 8,861,408.82 127,995.76 \$ 1,470,965.80

753,936.84 S 127,995.76 S

750,331.20 S 127,995.76 S

746,903.57 S 127,995.76 S

740,342.14 \$ 743,673.53 \$ 127,995.76 \$ 127,995.76 \$

736,244.96 \$ 127,911.70 \$

732,516.09 S 126,239.52 S

729,657.22 \$ 117,866.98 \$

723,486.13 S 110,346.73 S

2.47% S 4.90% S

3.23% 5.70%

KU-136500- KY Overhead Conductor KU-139700-KY Microwave, Fiber, Other

726,758.60 S 110,954.84 S

720,299.76 S 109,671.47 S Exhibit RCS-4 Case No. 2016-00370 Page 4 of 5

## CASE NO. 2016-00370

## Response to Commission Staff's Second Request for Information Dated January 11, 2017

## **Question No. 44**

## **Responding Witness: John K. Wolfe**

- Q-44. Refer to the Thompson Testimony, page 38, lines 23-24. State whether this statement indicates that only 50 percent of KU's customers will benefit from the Distribution Automation ("DA") program.
- A-44. Fifty percent of the combination of LG&E and KU customers will benefit directly from the Distribution Automation program. Thirty-nine percent of KU customers will benefit directly from the program.

EXHIBIT RCS-5

## CASE NO. 2016-00370

## Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

## Question No. 18

## **Responding Witness: Christopher M. Garrett**

- Q-18. Reference the Company's lead-lag study. Provide the electronic Excel files, with formulas and calculations intact, which were used to produce the lead-lag study that was used for the current rate case.
- The Company did not perform a lead-lag study but instead used the 45 day or 1/8th A-18. formula method to determine its cash working capital allowance. The Kentucky Public Service Commission has consistently found that the use of the 1/8th formula is appropriate and reasonable and is an acceptable alternative to a lead-lag study. See Application of Water Service Corporation of Kentucky for An Adjustment of Rates, Case No. 2008-00563 (Ky. PSC Nov. 9, 2009) at 8 (finding that the 45 day approach "is reasonable and should be permitted"): The Application of Kentucky Power Company D/B/A American Electric Power For Approval of An Amended Compliance Plan for Purposes of Recovering the Costs of New and Additional Pollution Control Facilities and to Amend Its Environmental Cost Recovery Surcharge Tariff, Case No. 2002-00169 at 28 (Ky. PSC Mar. 31, 2003) ("the Commission has found the use of the 1/8 formula approach to be reasonable in previous base rate cases and environmental surcharge proceedings"); An Adjustment of General Rates of Delta Natural Gas Company, Inc., Case No. 97-066 (Ky. PSC Dec. 8, 1997) at 4 ('in the absence of any leadlag study, the 1/8th formula method should be used to determine the level of cash working capital"); The Application of The Union Light, Heat, and Power Company for An Adjustment of Rates, Case No. 92-346 (Ky. PSC July 23, 1993) at 5-6 (finding that the 1/8 formula methodology "has been used in its past rate cases and continues to produce a just and reasonable result."); Application of The Union Light, Heat and Power Company to Adjust Electric Rates, Case No. 91-370 (Ky. PSC May 5, 1992) at 6 ("The Commission has traditionally used the 1/8 formula approach in electric utility rate cases and find[s] no basis to now depart from that practice."); Adjustment of Rates of the Salem Telephone Company, Inc., Case No. 91-217 (Ky. PSC Feb. 28, 1992) at 3 ("In lieu of a lead-lag study, this and many other commissions have used the 1/8 formula method. This method is based on 45 days of operating and maintenance expenses and is a widely accepted surrogate for a lead-lag study.")

EXHIBIT RCS-6

## CASE NO. 2016-00370

## Response to First Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated January 11, 2017

## Question No. 13

## **Responding Witness: John P. Malloy**

- Q.1-13. Refer to page 17, lines 1-16, of Mr. Malloy's Direct Testimony wherein he describes the deployment related capital and O&M costs for implementation of the AMS meter deployment as well as the projected savings. The Kentucky jurisdictional O&M expenses for KU were estimated on line 7 to be \$13.7 million.
  - a. Please provide the estimated deployment-related O&M expense by FERC account number included in the (a) base year, (b) test year, and (c) 12 months immediately succeeding the test year.
  - b. Please provide the estimated O&M expense savings by FERC account number, such as meter reading expense, that serve to offset the deployment-related O&M expenses included in the (a) base year, (b) test year, and (c) 12 months immediately succeeding the test year.

## A.1-13.

					12-mos
a. O&M Expenses	Base	e Year	Test Year	Su	ucceeding
586: Meter Expense	\$	-	\$ 1,173,875	\$	795,785
597: Maintenance of Meters		-	1,443,099		2,107,102
903: Customer Records and Collection Exp		-	640,773		794,787
910: Miscellaneous Customer Service Exp		-	93,745		120,020
	\$	-	\$ 3,351,492	\$	3,817,693
					12-mos
b. O&M Savings	Base	e Year	Test Year	Su	ucceeding
586: Meter Expense	\$	-	\$ -	\$	(395,500)
902: Meter Reading Expenses		-	-		(547,000)

\$ - \$ -

\$

(942,500)

Exhibit RCS-6 Case No. 2016-00370 Page 2 of 9

## **KENTUCKY UTILITIES COMPANY**

## CASE NO. 2016-00370

## Response to First Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated January 11, 2017

## Question No. 17

## **Responding Witness: Christopher M. Garrett**

- Q.1-17. Please provide a quantification of the revenue requirement included for the AMS initiative in the test year, including all rate base/capitalization components and all operating expenses on a total Company and jurisdictional basis. The quantification should include all reductions in rate base/capitalization and operating expenses from savings due to the proposed transition to AMS. Provide all assumptions, data, and calculations.
- A.1-17. See attached for an estimate of the AMS revenue requirement for the test year.

# 2017 Business Plan LG&E and KU Key Business Unit Projects Dollars in 000's

				Capital Including 108	uding 108					Test Year I	Ended Jun	Test Year Ended June 30, 2018	
				Through	AV	g. Capital	Avg. Def. Tax Bal.	COS	Cost of				Total
Project	Total Project	<u>7</u>	2017-2021	TYE 6/30/18		TYE 6/30/18	TYE 6/30/18	Cap	Capital	Depreciatior	ation	<u>0&amp;M</u>	Rev. Regts.
Advanced Metering Systems (AMS)	\$ 319,610	Ŷ	319,610	\$ 120,220	\$ 0	52,481	\$ 3,668	Ŷ	5,200	Ş 1	1,352	\$ 6,703	\$ 13,255

Exhibit RCS-6 Case No. 2016-00370 Page 3 of 9 Page 1 of 1 Garrett Ouestion No. 17 Page 1 of 7 Carrett Ouestion No. 17

	Total LGE <u>Rev. Reqts.</u>	\$ 6,660	Total Elec. \$5,343	Total Gas \$ 1,317			
ne 30, 2018	<u>0&amp;M</u>	\$ 3,352		Elec.	<u>0&amp;M</u>	\$ 3,027	Gas <u>O&amp;M</u>
Test Year Ended June 30, 2018	Depreciation	\$ 676		Elec.	Cap/Dep	\$ 2,316	Gas Cap/Dep
	Cost of <u>Capital</u>	\$ 2,633		Ele c.	<u>Split</u>	0.7	Gas <u>Split</u>
	Avg. Def. Tax Bal. <u>TYE 6/30/18</u>	1,834					
	Avg.   <u>TY</u>	Ŷ					
108	Avg. Capital <u>TYE 6/30/18</u>	\$ 26,241					
Capital Including 108	Through TYE 6/30/18	\$ 60,110					
	2017-2021	159,805					
	2	Ŷ					
	Total Project	159,805					
	비	ŝ					
	Project	Advanced Metering Systems (AMS)					

324

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993

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Exhibit RCS-6 Case No. 2016-00370 Page 4 of 9

> Attachment to Response to KIUC-1 Question No. 17 Page 2 of 7 Garrett

2017 Business Plan KU Key Business Unit Projects Dollars in 000's

	Total KU <u>Rev. Reqts.</u>	\$ 6,595	KU KY Juris. \$ 6,066
ne 30, 2018	<u>0&amp;M</u>	\$ 3,352	KU KY Juris. <u>O&amp;M</u>
Test Year Ended June 30, 2018	Depreciation	\$ 676	KU KY Juris. Cap & Depr.
L	Cost of <u>Capital</u>	\$ 2,567	
	Avg. Def. Tax Bal. <u>TYE 6/30/18</u>	1,834	
8	Avg. Capital ⊅ TYE 6/30/18	\$ 26,241 \$	
Capital Including 108	Through TYE 6/30/18	\$ 60,110 \$	
0	<u>2017-2021</u>	159,805	
	Total Project	\$    159,805    \$	
	Project	Advanced Metering Systems (AMS)	

3,171

Ŷ

2,895

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<u>KU Juris. Cap.</u> 89.28% Exhibit RCS-6 Case No. 2016-00370 Page 5 of 9

Attachment to Response to KIUC-1 Question No. 17 Page 3 of 7 Garrett 2017 Business Plan LG&E and KU Key Business Unit Projects Dollars in 000's

cts	
oje	
Ъ	8
S	9

LG&E	Test	Test Year Ended June 30, 2018	2018		
1		Total			
Project	<u>0&amp;M</u>	Rev. Regts.		Electric	Gas
Advanced Metering Systems (AMS)	\$ 3,351	\$ 3,351		3,027	324
AMS by FERC Account :	3351.49252	Electric	Gas	Electric	Gas
F586-METER EXPENSE	1167.42148	100%		1,167	ı
F597-MTCE OF METERS	1427.89998	100%		1,428	ı
F878-METER AND HOUSE REGULATOR EXPENSE	6.45402		100%		9
F893-MTCE OF METERS AND HOUSE REGULATORS	15.19902		100%		15
F903-CUSTOMER RECORDS AND COLLECTION EXPENSES	640.77306	56%	44%	359	282
F910-MISC CUSTOMER SERVICE AND INFORMATION EXPENSE	93.74496	78%	22%	73	21

Exhibit RCS-6 Case No. 2016-00370 Page 6 of 9

Attachment to Response to KIUC-1 Question No. 17 Page 4 of 7 Garrett

13 Month

6/30/18 Average	31,854 \$ 11,941	31,854 \$ 11,941	63,708 \$ 23,881
5/31/18 6/3	28,165 \$	28,165 \$	56,330 \$
4/30/18	\$    24,476   \$	\$    24,476   \$	\$ 48,952 \$
3/31/18	3 \$ 20,787 \$	\$ \$ 20,787 \$	5 \$ 41,574 \$
2/28/18	9 \$ 17,098	9 \$ 17,098 \$	.8 \$ 34,196 \$
7 1/31/18	9,720 \$ 13,409	9,720 \$ 13,409	40 \$ 26,818
1/17 12/31/17	6,480 \$ 9,7	6,480 \$ 9,7	12,960 \$ 19,440
<u>10/31/17</u> <u>11/30/17</u>	3,240 \$ (	3,240 \$ (	Ş
<u> 17 9/30/17 10/</u>	\$ - \$		\$ - \$ - \$ - \$ - \$ 6,480
5/30/17 7/31/17 8/31/17 9/30/17	\$   	v v v v v v v	۔ ج
6/30/3			
	LG&E Projects Advanced Metering Systems	<u>KU Projects</u> Advanced Metering Systems	Total LG&E and KU Advanced Metering Systems

Exhibit RCS-6 Case No. 2016-00370 Page 7 of 9

Attachment to Response to KIUC-1 Question No. 17 Page 5 of 7 Garrett

LG&E Projects       \$ - \$ - \$ - \$ - \$ - \$         Advanced Metering Systems       \$ - \$ - \$ - \$ - \$         Deferred Tax Expense		\$ 1,680 \$ 1, \$ 653 \$	1,842 \$ 935 1,842 \$ 935 716 \$ 364	\$ 1,029 \$ 954 \$ 371 \$ 371	\$ 1,052 \$ 977 \$ 380	\$ 1,083 \$ 1,008 \$ 1,008 \$ 392	62 5 1,129 83 \$ 1,129 08 \$ 1,054 92 \$ 410 18 5/31/18	\$ 75 \$ 1,221 \$ 1,146 \$ 1,146 \$ 446	\$ 913 \$ 861 \$ 335 \$ 335 Average
۱	י יי יי	\$ 1,275		• • •	• /	•.	• /	\$ 4,355	\$ 1,834

13 Month Average 676 913 13 Month 861 335 Average \$ 11,941 \$ 1,834 ŝ ŝ ŝ ŝ 1,146 4,355 1,221 \$ 31,854 6/30/18 75 6/30/18 446 ŝ ŝ ŝ ŝ ŝ \$ 28,165 1,129 \$ 1,054 \$ 3,909 5/31/18 75 410 5/31/18 ŝ ŝ ŝ \$ 1,008 4/30/18 \$ 24,476 \$ 1,083 \$ 3,499 75 392 4/30/18 ŝ ŝ 3/31/18 \$ 20,787 75 \$ 1,052 977 380 3/31/18 \$ 3,107 ŝ ŝ ŝ 954 \$ 17,098 \$ 1,029 2/28/18 \$ 2,727 2/28/18 75 371 ŝ ŝ ŝ 1,011 \$ 13,409 75 935 1/31/18\$ 2,356 1/31/18364 ŝ ŝ ŝ ŝ 9,720 \$ 1,992 12/31/17 75 \$ 1,917 \$ 1,842 12/31/17 716 Plant In-Service Amounts by Project Key Business Unit Projects Cumulative In-Service ŝ ŝ ŝ 11/30/17 \$ 1,680 11/30/17 6,480 \$ 1,275 75 \$ 1,755 653 ŝ ŝ ŝ 1,599 10/31/17 3,240 1,674 622 10/31/17 75 622 ŝ ŝ ŝ ŝ ŝ ŝ 9/30/17 9/30/17 . ÷ . . ï ı ŝ ŝ ŝ ŝ ŝ ŝ 8/31/17 8/31/17 . . ÷ . 1 ŝ ŝ ŝ ŝ ŝ ŝ 7/31/17 7/31/17 ī ı ī ī ı. ī. ŝ ŝ ŝ ŝ ŝ ŝ 6/30/17 6/30/17 . . ī ī. ı ī ŝ ŝ ŝ ŝ ŝ ŝ 10 MACRS **Accumulated Deferred Taxes** Advanced Metering Systems Advanced Metering Systems Advanced Metering Systems **Deferred Tax Expense** Advanced Metering Systems Advanced Metering Systems Advanced Metering Systems **Book/Tax Difference Book Depreciation Tax Depreciation Plant In Service** KU Projects KU Projects KU Projects KU Projects KU Projects KU Projects

Exhibit RCS-6 Case No. 2016-00370 Page 9 of 9

> Attachment to Response to KIUC-1 Question No. 17 Page 7 of 7 Garrett

EXHIBIT RCS-7

## CASE NO. 2016-00370

## Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

## Question No. 54

## **Responding Witness: Gregory J. Meiman**

- Q-54. Explain how the Company determines that the achievements of any incentive compensation goals are reached as a result of the incentive compensation plan, as opposed to other reasons. Provide all supporting empirical data.
- A-54. There are no other reasons, other than achievements compared to goals that would result in payment from the incentive compensation plan.

The Company determines achievements of the incentive compensation plan based on actual results as reported by the respective department, line of business or plant. Actual results are compared to target and the payout percentage is determined. The results and payout percentage are then reviewed and approved by the officer responsible for the applicable measure.

Payments from the incentive compensation plan are not paid until approvals are secured. Attached are the incentive compensation goal achievements for the 2015 performance year.

Attachment to Response to AG-1 Question 54 Page 1 of 10 Meiman

# LKE 2015 Incentive Measures and Results

Financial Performance Results

LKE Net Income \$353,400 LKE EBIT \$754.200	Actual D-	Davint 0/
LKE EBIT ¢75.0 200		I ayour /0
LKE EBIT ¢75A DON	\$376 351 1	173 10/
		%T'C/T
003(101)	\$783.957	157 00/

	Payout %	
Customer Satisfaction	141.70%	Approved by Paul Thompson
Union and Hourly		
Customer Services	66.75%	
Electric Distribution Operations	147.75%	
Gas Distribution Operations	86.79%	Approved by Paul Thompson
Operating Services	56.25%	
Plants		
Cane Run	145.21%	
EWB CT's	126.40%	
EWB/Tyrone Steam	146.00%	
Ghent	123.08%	
Green River	144.07%	Approved by Paul Thompson
Mill Creek	119.18%	
Ohio Falls	139.32%	
Paddy's Run	137.07%	
Trimble County	89.57%	
Information Technology		
IT Telecommunications	102.50%	Approved by Eric Slavinsky

Exhibit RCS-7 Case No. 2016-00370 Page 2 of 48

2/18/16 Date

Vic Statteri - Chief Executive Officer

2015 Customer S	Satisfaction	Results	Summary	/
-----------------	--------------	---------	---------	---

	Peer Average	LG&E	ки	LG&E/KU	Quarterly Points	YTD Points
Quarter 1	50.1%	43.0%	62.6%	54.0%	7	7
Quarter 2	51.4%	48.7%	61.4%	55.9%	6	13
Quarter 3	47.2%	47.7%	64.1%	56.9%	7	20
Quarter 4	48.7%	50.2%	66.6%	59.4%	8	28
	Customer Sa	tisfaction l	Payout Ma	atrix - 32 Poin	ts Available	
	Points	Davia				
	Earned	Payo	out %			
	6	50.0	Diff	No payout fo	or < 6 points	("floor")
	7	54.2	4.17			
	8	58.3	4.17	1		
	9	62.5	4.17	1		
	10	66.7	4.17	1		
	11	70.8	4.17	1		
	12	75.0	4.17	1		
	13	79.2	4.17			
	14	83.3	4.17			
	15	87.5	4.17	l.		
	16	91.7	4.17			
	17	95.9	4.17			
	18	100.0	4.17	Target		
	19	104.2	4.17			
	20	108.4	4.17			
	21	112.5	4.17			
	22	116.7	4.17			
	23	120.9	4.17			
	24	125.0	4.17			
	25	129.2	4.17			
	26	133.4	4.17			
	27	137.6	4.17	Λ.		
	28	141.7	4.17			
	29	145.9	4.17			
	30	150.0	4.11			

Based on the Payout Matrix Above, 28 YTD Points = Customer Satisfaction Payout of 141.7%

2/3/2016 Date 2/3/2016 Date 0 3 feb 2016 Date Prepared by: Martha Jessee Manager Compensation ٩, Approved: Greg Meiman Human Resources Approved: John P. Mallo - VP Customer Services 2/5/16 **Chief Operating Officer** Paul thompson Approved:

Page 3 of 10 Attachment to Response to AG-1 Question 54 Meiman

# 2015 Customer Services Hourly and Union TIA Results and Payout

Team Effectiveness 40%

Measure	Measure Weighting	Weighting of Team Rating	Targets	Range	Q	Actual Results	TIA % Payout	Weighted TIA Payout
SAFETY: TRR	20%	50%	0.71	0.91	0.61	1.10	00.0	0.00%
Field Services Work Orders Completed per Hour	12%	30%	3.01	2.41	3.61	3.55	145.00	43.50%
Meter Reading Accuracy	2%	5%	99.9	0.99.0	100	99. <u></u> 9	100.00	5 00%
Meter Assets Average Days to Complete Service Orders	6%	15%	7.00	11.0	1.0	4.4	121.67	18.25%
								66.75%

n Jahnagu Jun Flener **VP Customer Services** HR Manager **Director HR** 000

15 7eb 2016

Date: February 15, 2016

2-15-16

Date:

Date:

2/16/16 Date:

Exhibit RCS-7 Case No. 2016-00370 Page 4 of 48

L:\Incentives\2015\2015 Customer Services Hourly and Union TIA Results - FINAL 2-8-2016.xlsx

Attachment to Response to AG-1 Question 54 Page 4 of 10 Meiman

2015 Electric Distribution Operations Hourly and Union TIA Results & Payout

Team Effectiveness 40%

Safety (Total Recordable Rate)       20.00%       50.0%       2.11       3.11       1.11       1.20         Electric Reliability CAIDI       20.00%       50.0%       97       106.7       92.5       92.21	Actual TIA % Results Payout .	Veighted Weighted
2.11 2.11 1.11 2.0.0% 2.11 3.11 1.11 2.0.0% 2.11 2.11 3.11 1.11		
20.00% 50.0% 97 106.7 92.5	1.20 145.50	.50 72.75%
20.00% 50.0% 97 106.7 92.5		
	92.21 150.00	.00 75.00%
		1 A7 7E0/

HR Manager

**Director HR** 

VP - Electric Distribution

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Date: Fedruary 15, 2016 Date: 2-15-16

Date: 2-15-16

Date: 2/14/16

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L:\Incentives\2015\2015 Electric DO Hourly and Union TIA Results - FINAL 2-8-2016.xlsx

Page 5 of 10 Attachment to Response to AG-1 Question 54 Meiman

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# 2015 Gas Distribution Operations Hourly and Union TIA Results & Payout

Team Effectiveness 40%

	Measure	Measure Weighting	Weighting of Team Rating	Targets	Range	0 e	Actual Results	TIA % Payout	Weighted TIA Pavout
e)       ZU.UU%       50.0%       2.11       3.11       1.11       3.10       50.50         20.00%       50.0%       42       48.5       35.5       39.0       123.08	Safaty /Total Doordahla Data/								
20.00% 50.0% 42 48.5 35.5 39.0 123.08	המושר שמחוממחומ שמורין (הקיקים)	ZU.UU%	20.0%	2.11	3.11	_	3.10	50.50	25.25%
20.00% 50.0% 42 48.5 35.5 39.0 123.08									
	Gas Hesponse (Response to Priority 1 Calls - Minutes)	20.00%	50.0%	42	48.5	35.5	39.0	123.08	61.54%
									86 70%

HR Manager

**Director HR** 

VP - Gas Distribution

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MNNADA Ferra M Ulun 22

Date: 2 -15-16

JUL 2011

Date: Febru m

2 Date: 24 Date: 2

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Exhibit RCS-7 Case No. 2016-00370 Page 6 of 48

L:\Incentives\2015\2015 GDO Hourly and Union TIA Results - FINAL 2-8-2016.xisx

Attachment to Response to AG-1 Question 54 Page 6 of 10 Meiman

2015 Operating Services Hourly and Union TIA Results and Payout

Team Effectiveness 40%

Measure	Measure Weighting	Weighting of Team Rating	Targets	Rar	Ranges	Actual Results	TIA % Payout	Weighted TIA Pavout
Safety (TRR) Customer Services	10.00%	25%	0.71	0.91	0.61	1.10	0	0.00%
Work Order Notification "alert" Management	11 000							
	%00.G1	37.5%	66	98%	100%	96.7%	0	0.00%
Drovontiiro Mointenne Inne 1								
	15.00%	37.5%	93%	85%	100%	100%	150.00	56.25%
	(							56.25%

HR Manager

Director HR

VP Customer Services

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M Ho Press MLA Ð

Date: February 15, 296 eb 2016 Date: 2-16-16 S Date: ,

Date: <u>2/14/15</u>

Exhibit RCS-7 Case No. 2016-00370 Page 7 of 48

L:\Incentives\2015\2015 Ops Services Hourly and Union TIA Results-FINAL 2-8-2016.xlsx

Page 7 of 10 Meiman Attachment to Response to AG-1 Question 54

# KU PLANTS - 2015 TIA TEAM EFFECTIVENESS - YEAR END

Rev: 1/21/2016

Safety - Records Cont. Budget Cont. Budget V	Mainhtina					
Safety - Recordable Incidents (Plant)         5 - 3 - 1         3           Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         0.77           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45	AVEIBILITY	Iopic	MIN - TARGET - MAX	Actual	TAPCET % Davaut	Mointied TF of D
Salety - Recordable Incloents (Plant)         5 - 3 - 1         3           Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         0.77           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45	7007	Cofoit Decedable In the in the			INNOLI / LAYOUL	VVENUED IE % Pavou
Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         0.77         103.83           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	0/01	Joalety - Recordable Incidents (Plant)	5 - 3 - 3 - 3	er	100.00	10.00
Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         0.77         103.83           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	150/	· · · · · · · · · · · · · · · · · · ·		>	00.001	40.00
Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	0/ 01	Vont. Budget Variance - Plant	3.00 - 1 00 - (-2 00)	077	400 00	
Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	1 50/		(00.14) 00.1 00.0	11.0	103.03	15,58
Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	0/01	L CONT. BUDGET VARIANCE - COMDINED	3 00 - 1 00 - (-2 00)	2 65		
Availability - EFOR Plant         8.5 - 5.0 - 3.5         3.45         150.00	1000		(00.2) 00.1 00.0	00.0-	00.001	22.50
00.001	0/.00	Availability - EFOR Plant	8.5 - 5.0 - 3.5	3 45	150.00	00 14
				21.0	00.001	45.00

# **EWB/Tyrone Steam**

	vveignting	Topic	MIN - TARGET - MAX	Actual	TADCET 0' Dawant	Marchalled at The Ar
Satety - Recordable Incidents (Plant)         5 - 3 - 1         1           Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         -4.29           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65           Availability - EFOR Plant         9.5 - 5.6 - 3.9         2.27	1007	Cofeth Darahali I I I I I I		UNITAR I	INORE % LAVOIL	veignted i E % Pavou
Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         -4.29         150.00           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         9.5 - 5.6 - 3.9         2.27         150.00	10/0	J Salety - Kecordable Incidents (Plant)	5 - 3 - 1		140.00	10.00
Cont. Budget Variance - Plant         3.00         - 1.00         - (-2.00)         - 4.29         150.00           Cont. Budget Variance - Combined         3.00         - 1.00         - (-2.00)         - 3.65         150.00           Availability - EFOR Plant         9.5         - 5.6         3.9         2.27         150.00	1 50/	14		-	00.041	00.00
Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Availability - EFOR Plant         9.5 - 5.6 - 3.9         2.27         150.00	0/ 01	1	3.00 - 1.00 - (-2.00)	-4 20	150.00	00 00
Cont. Budget Variance - Combined         3.00         - 1.00         - (-2.00)         - 3.65         150.00           Availability - EFOR Plant         9.5         - 5.6         3.9         2.27         150.00	1 50/			04-1	00.001	0C.22
Availability - EFOR Plant         9.5 - 5.6 - 3.9         2.27         150.00	0/CI	LONI. BUDGET VARIANCE - Combined	3.00 - 1.00 - (-2.00)	-3.65	150.00	01 00
Availability - EFOR Plant         9.5 - 5.6 - 3.9         2.27         150.00	1000			00.0	00.001	NC.22
130.00	20.70	Availability - EFOR Plant	9.5 - 5.6 - 3.9	700	150.00	00 11
				1-1-1-1	00.001	45.00

## EWB CT's

	Weighting	Topic	MIN - TARGET - MAX	Actual	TADGET % Dama	MAL-SALLAL A SHE AS TO A
Satety - Recordable Incidents (Plant)         5 - 3 - 1         1         140.00           Cont. Budget Variance - Plant         3.00 - 1.00 - (-2.00)         -4.29         150.00           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Starting Reliability - Plant         92.00 - 96.50 - 98.50         95.12         84.67	100/				INOVER % LADART	weighted is % Pavout
Cont. Budget Variance - Plant         3.00         - 1.00         - (-2.00)         4.29         150.00           Cont. Budget Variance - Combined         3.00         - 1.00         - (-2.00)         - 3.65         150.00           Starting Reliability - Plant         92.00         - 96.50         95.12         84.67         84.67	40.70	Sarety - Recordable Incidents (Plant)	5 - 3 - 1	~	140.00	20.00
Cont. Budget variance - Plant         3.00 - 1.00 - (-2.00)         -4.29         150.00           Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Starting Reliability - Plant         92.00 - 96.50 - 98.50         95.12         84.67	150%	Cont Dudant Variant Dr.			00.041	00.00
Cont. Budget Variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Starting Reliability - Plant         92.00 - 96.50 - 98.50         95.12         84.67	0/01	ר	3.00 - 1.00 - (-2.00)	-4 29	150.00	02.00
Cont. budget variance - Combined         3.00 - 1.00 - (-2.00)         -3.65         150.00           Starting Reliability - Plant         92.00 - 96.50 - 98.50         95.12         84.67	150%	Cont Dudant Vining		A	00.001	DC:77
Starting Reliability - Plant         92.00 -         96.50 -         98.50         95.12         84.67	0/01	UNIT: DUUGEL VARIANCE - COMDINED	3.00 - 1.00 - (-2.00)	-3.65	150.00	22.50
95.12 Barung Keilability - Plant 92.00 - 96.50 - 98.50 95.12 84.67	2007	Oleading D.P. Line Di .		00.0	00.001	0C.22
0.10	%/nc	Joarting Keliability - Plant	92.00 - 96.50 - 98.50	95 12	84.67	0E 40
126.40					10.10	04.02
						126.40

## Green River

Mainhina					
AVCIDININ	Iopic	MIN - TARGET - MAX	Actual	TARGET % David 4	L.
400%	Cofoty Deservable lasidant (District			INNINE / LANNIE	Weighten IE % Payout
0/01	calety - recordable incluents (FIANI)	4 - 2 - 1	c	150.00	0000
1 5 0/2				00.000	00.00
0/ 01	Loni. Budget Variance - Plant	3.00 - 1.00 - (-2.00)	15 10	150.00	01.00
4 607			-10.10	00.001	0G.27
%CI	Cont. Budget Variance - Combined	3.00 - 1.00 - 1-2.001	2 66	150.00	
0000		100.21 00.1 00.0	00.0-	nn'nei	12 22
30%	Availability - FFOR Plant	110 70 10	01 L		000
		6.4 - U.1 - 5.11	0.73	130.24	39.07
					10:00
					4 4 4 07

Safety Payout: Maximum Target Stated = 140% Payout. Zero Recordables = 150% Payout.

Raiph Bowling / Date VP Power Production Approval Signatures:

Paul W. Thompson / Date Chief Operating Officer

Exhibit RCS-7 Case No. 2016-00370 Page 8 of 48

Loren Hincker / Date

2216

22

Director Human Resources

Page 8 of 10 Attachment to Response to AG-1 Question 54

Meiman

2015 IT Telecommunications Department Hourly Targets and Performance Results Performance Measures for BU Technicians - 40% Team Effectiveness

Safety         20.0%         1         Acsuits           Average Team Competency         10.0%         3         0 - 5         3.48           Average Team Competency         10.0%         3         0 - 5         3.48           Internal Customer Satisfaction         10.0%         3 - 10         0 - 19+         7	
20.0%     1     0-3+       10.0%     3     0-5       10.0%     3-10     0-19+	Results Results
10.0%     3     0-5       10.0%     3-10     0-19+	- 3+ 100.00%
10.0% 3-10 0-5 10.0% 3-10 0-19+	
10.0% 3 - 10	
10.0% 3 - 10	
3 - 10	
	- 19+ 7 100.00%

Approved

See attached emailed anone Date Steve Schaub

2/16/20/6 Date **Fodd Dierksheide** 

See attached Imailed approved Dan Reffett

102.50%

Payout

See adached privail Date Eric Slavinsky

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C:\Users\e160507\AppData\Loca\Microsoft\Windows\Temporary Internet Files\Content.Outlook\I0RMX1CG\2015 Telecom BU TIA Measures-Payout Form.xlsx Summary

Attachment to Response to AG-1 Question 54 Page 9 of 10 Meiman

2015 IT Telecommunications Department Hourly Targets and Performance Results Performance Measures for BU Technicians - 40% Team Effectiveness

Measure	Weighting	Target	Ranges	Actual Results	Payout Results	Payout Weighted Results Results
Safety	20.0%	₹	0 - 3+	-	100.00%	
Average Team Competency	10.0%	ო	0 - 5	3.48	110.00%	27.50%
Internal Customer Satisfaction	10.0%	3 - 10	0 - 19+	2	100.00%	25.00%
					Payout	102.50%

Approved

02-15-2016 Date Steve Schaub

Todd Dierksheide

Date

Date

Eric Slavinsky

×1 2/16/16

Dan Reffett

Date

Exhibit RCS-7 Case No. 2016-00370 Page 10 of 48

1: Admin/MGMT/BU TIA\2015\2015 Telecom BU TIA Measures-HR Form.xlsx Summary

Jessee, Martha		Exhibit RCS-7 Case No. 2016-00370 Page 11 of 48	
From: Sent: To: Cc: Subject:	Slavinsky, Eric Tuesday, February 16, 2016 9:21 AM Jessee, Martha; Dierksheide, Todd D [PPL]; Schaub, Steve; Reffett, Dan Denham, Melinda RE: Action Required - 2015 Telecom Results - Please Approve		•
l approve			
Original Message From: Jessee, Martha			

Sent: Tuesday, February 16, 2016 9:11 AM To: Dierksheide, Todd D [PPL]; Slavinsky, Eric; Schaub, Steve; Reffett, Dan Cc: Denham, Melinda Subject: Action Required - 2015 Telecom Results - Please Approve

Todd and Eric - Steve and Dan have prepared/reviewed the attached and I am routing to you now for approval. Could each of you review and sign today and pdf back to me.

Steve and Dan - Please sign and pdf your documents to me as well.

Thanks. Martha

## CASE NO. 2016-00370

## Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

## **Question No. 68**

## **Responding Witness: Gregory J. Meiman**

- Q-68. Provide a description of each employee benefit program or plan.
  - a. Also show the related test year cost.
  - b. Provide this information:
    - i. For KU employees
    - ii. For affiliate employees that had charged or allocated cost to KU during the test year.
- A-68. a –b See attached.

Kentucky Utilities Company Case No. 2016-00370

Ronofit Dlan	Dacovintion
Medical	<ul> <li>Employees are eligible for medical coverage upon date of hire which includes both medical and perscription drug coverage. Anthem is the claims administrator for our medical options and Express</li> <li>Scripts is the claims administrator for our prescription drug coverage. There are four medical options:</li> <li>EPO</li> <li>PPO Low Deductible (90/10)</li> <li>PPO Standard (80/20)</li> <li>High Deductible Health Plan with Health Savings Account (HSA)</li> </ul>
Health Care Reimbursement Account (cost included with Medical)	Employees are eligible to participate in the Health Care Reimbursement Account upon date of hire. The Health Care Reimbursement Account is a health care expenses for themselves and eligible dependents with pre-tax money. The company will make an annual contribution to the Health Care Reimbursement Account for people actively employed on December 31 of the prior year.
Dependent Care Reimbursement Account	Employees are eligible to participate in the Dependent Care Reimbursement Account upon date of hire. The Dependent         Dependent Care Reimbursement Account         Care Reimbursement Account         Dependent Care flexible spending account which gives employees the opportunity to pay for certain child and elder care expenses with pre-tax money.
Dental	<ul><li>Employees are eligible for dental coverage upon date of hire. There are two dental plans administered by Delta Dental:</li><li>High Option</li><li>Basic Option</li></ul>
Vision	Employees are eligible to participant in the vision benefit plan upon date of hire. Vision benefits are offered as a separate, voluntary, employee paid option. The voluntary vision plan is administered by Vision Service Plan (VSP).
Basic Life and AD&D Insurance	The company provides Basic Life and Accidental Death and Dismemberment insurance in the amount of two times annua salary; maximum benefit of \$300,000.

Kentucky Utilities Company Case No. 2016-00370
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Benefit Plan	Description
Employee and Dependent Supplemental Life Insurance	<ul> <li>Regular, full-time employees may purchase additional life insurance in the amount of one, two, or three times annual base salary; maximum of \$300,000. Supplemental life insurance is a voluntary benefit, and is 100% paid by the employee.</li> <li>Regular, full-time employees may purchase dependent supplement life insurance on eligible dependents. There are 4 dependent supplement coverage options:</li> <li>\$5,000 - spouse / \$5,000 - child(ren)</li> <li>\$10,000 - spouse / \$5,000 - child(ren)</li> <li>\$25,000 - spouse / \$10,000 - child(ren)</li> <li>\$50,000 - spouse / \$20,000 - child(ren)</li> <li>\$50,000 - spouse / \$20,000 - child(ren)</li> <li>Dependent supplemental life insurance is a voluntary benefit, and is 100% paid by the employee.</li> </ul>
Business Travel Accident Plan (included in other benfits)	The Business Travel Accident Plan provided eligible employees on business-related travel (excluding travel to and from work) with accidental death and dismemberment insurance coverage.
Long-term disability	After an employee is disabled for at least six months and the plan has approved the employee's application for Long-Term Disability, an employee is eligible to receive monthly benefits — equivalent to 60 percent of base monthly rate of pay, reduced by an amount reflecting certain income from other sources.
Short-term disability (Charged to Sick time)	The Short- Term Disability program provides varying levels of wage protection for up to 1,000 hours depending on your service with the company. Coverage begins after 40 consecutive work-hours of medically certified absence or upon admission to a hospital requiring overnight stay or upon admission to an outpatient care facility for procedures or treatment
Retirement Plan	Employee hired prior to 1/1/06 are eligible for the retirement pension plan. The retirement plan benefit is calculated based on years of service and eligible earnings. The benefit is payable upon date of retirement in monthly installments or a one-time lump sum.

Kentucky Utilities Company Case No. 2016-00370

u u	Docontraction
Savings Plan	Employees are eligible to participate in the savings plan upon date of hire. Employees can contribute between 0% and 75% of eligible pay on a traditional pretax or Roth after tax basis. The company will match \$.70 for every \$1.00 contributed to the savings plan, up to the first 6% of pay. Employees hired after 1/1/06 are eligible for the Retirement Income Account (RIA). The company will contribute between 3% and 7% of eligible pay to the Retirement Income Account on an annual basis.
Group legal Family Assistance Program (included in	Employees are eligible for a voluntary group legal program administered by ARAG insurance company. ARAG contracts with local attorney for the ARAG network. Employee paid The Family Assistance Program (FAP) provides professional help to employees and their immediate family members who
outer) Tuition Reimbursement	Regular, full-time employees are eligible for tuition remibursement, which pays 100% of tuition up to an annual calendar year maximum of \$7,000 for undergraduate degrees and \$9,000 for graduate degrees and doctoral programs. Participation is based on individual approval of an employee's request and the relationship of courses to job assignment or career development.
Post-retirement Medical	Employees are eligible for post-retirement medical benefits if they retire at age 55 or older and have at least 10 years of service. Retirees and eligible dependents are offered retiree medical coverage. Employees hired before 1/1/06 are eligible for a monthly Retiree Medical Credit. The Retiree Medical Credit is what the company contributes toward the cost of medical coverage, and is based on teh retiree's age. Employees hired on or after Jan. 1, 2006 are eligible to participate in the Retiree Medical Account. The company will make a notional contribution to the Retiree Medical Account upon date of retirement.
Post-Retirement Life Insurance	<ul> <li>Employees are eligible for post-retirement life insurance if they retire at age 55 or older and have at least 10 years of service. The company provides post-retirement life insurance, at no cost to the employee, based on the following level of benefits at the time of death:</li> <li>•Before age 65 — 100% of final base pay (maximum \$100,000).</li> <li>•Age 65 to age 70 — 50% of final base pay (maximum \$50,000).</li> <li>•Age 70 and above — \$10,000.</li> </ul>
Adoption Assistance Program (included in other)	Adoption Assistance Program (included in       The company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company supports employees who adopt children by providing the employees up to \$2,500 of financial assistance.         the company support is the company support of the company support is the com
	Meiman

Exhibit RCS-7 Case No. 2016-00370

Kentucky Utilities Company Case No. 2016-00370 LGE 1,008,623

**From Affiliates** 

		KU	LGE-KU
	Test Year	Employees	Services
Pension	14,272,779	4,767,004	8,497,152
Post Retirement - SFAS 106 (ASC 715)	2,457,284	1,373,319	535,410
Post Employment - SFAS 112 (ASC 712)	207,223	(16, 172)	172,596
401(k)	4,924,615	1,786,920	2,635,584
Retirement Income	1,573,540	479,451	936,636
Medical Insurance	14,888,936	5,974,611	7,309,068
Dental Insurance	769,286	304,914	384,606
Workers Compensation	547,999	454,899	24,180
Group Life Insurance	647,723	235,864	345,978
Long Term Disability Insurance	655,393	238,247	350,406
Other Benefits	1,833,860	957,179	706,554
Team Incentive Award	11,505,675	4,005,176	6,786,882
Tuition Reimbursement	462,979	41,100	421,879
	\$54,747,292	\$20,602,511	\$29,106,931

548,555	50,799	502,111	157,453	1,605,257	79,766	68,920	65,880	66,741	170,128	713,617	1	\$5,037,850
535,410	172,596	,635,584	936,636	,309,068	384,606	24,180	345,978	350,406	706,554	,786,882	421,879	9,106,931

Exhibit RCS-7 Case No. 2016-00370 Page 17 of 48

## **KENTUCKY UTILITIES COMPANY**

## CASE NO. 2016-00370

## Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

## Question No. 210

## **Responding Witness: Gregory J. Meiman**

- Q-210. Provide a copy of all incentive compensation/bonus plans and provide the level of related bonus payments included in cost of service.
- A-210. See attached. See also the response to KIUC 1-18.

Exhibit RCS-7 Case No. 2016-00370 Page 18 of 48

Attachment to Response to AG-1 Question No. 210 Page 1 of 4 Meiman





Corporate Safety

**Customer Satisfaction** 

Cost Control

**Customer Reliability** 

Individual and Team Effectiveness



# TIA

Eligible employees participate in the LG&E and KU Team Incentive Award ("TIA"). The TIA focuses employee efforts on customer and business goals and rewards employees for achieving those goals. The TIA provides an opportunity for eligible employees to share in the added value they create through superior performance.

#### TIA AND BUSINESS STRATEGY

The company realizes the wealth that exists in the abilities of its people. The challenge is to become the best in our competitive market through each individual using his or her talents combined with other team members to make it happen. The TIA Plan plays a key role in assisting the company in focusing employees on customer and business goals as well as providing employees with a program that can increase their individual compensation.

The TIA was developed to motivate and direct employees toward the achievement of strategic goals. It also assists with attracting and retaining skilled personnel by providing competitive compensation commensurate with their talents, cooperation and contribution.

There are several basic TIA concepts:

- There is a focus on the cooperative spirit of all employees working together as a team.
- Risk-taking, embodied in initiative, fresh perspectives and innovative solutions, is encouraged and rewarded.
- The plan is designed to motivate and improve the individual performance of all employees.
- Incentive award levels vary depending on the employee's base salary, position and performance. The TIA represents "pay at risk." The relationship of the target awards to salary reflects that employees who have increasing responsibility for customer and business performance, as reflected in higher salaries, generally have higher amounts of individual compensation tied to that performance.

With these concepts in mind, the TIA was designed:

- To promote the achievement of the company's objectives.
- To attract, motivate and retain employees.

#### TIA PLAN

Key elements of the TIA are as follows:

- 1. Participants include all active full-time and regular, part-time salaried employees, IBEW 2100 employees and KU hourly and bargaining unit employees.
- 2. All TIA participants have Target Awards based on the following:

#### **Target Award Participation**

Non-Exempt & Hourly	6% of annual earnings
Exempt Individual Contributors	9% of base salary
Managers	14% of base salary
Senior Managers	25% of base salary

- 3. Performance objectives are established annually to support the customer and business strategies. The size of the awards depend upon the degree to which these objectives are achieved.
- 4. Exempt employees with salary changes during the year will have their awards calculated in accordance with the amount of time they work under each respective base salary.
- Total annual earnings, including overtime, are used in calculating the earned awards for all regular nonexempt and hourly full- and part-time employees. Prior TIA awards are excluded from total annual earnings to calculate earned awards.
- 6. Earned TIA Awards will be paid in cash within 90 days of the completion of the calendar-based annual performance period.
- Compensation from the TIA is included in calculating benefits under the Company's Retirement (except for the KU Retirement Plan) and 401(k) Savings Plan.
- 8. This plan in no way creates a contract of employment for any duration. The company has full and final discretion with respect to the interpretation and application of this plan. The Company reserves the right to modify or terminate this plan in its sole discretion. This plan document supersedes any prior plan document relating to the TIA.

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#### Attachment to Response to AG-1 Question No. 210 Page 3 of 4 Meiman

#### ELIGIBILITY

All active, regular full- and part-time salaried employees, IBEW 2100 employees and KU hourly and bargaining unit employees, who have at least one month continuous service and are on the payroll on December 31 of the performance year, are eligible for a TIA. Employees who become disabled, die or retire during the performance year will be eligible for a prorated award. Disability, for purpose of this plan, means that the employee is eligible for the receipt of benefits under the Long Term Disability Plan. Retire means that the employee is eligible to retire under the terms of a company sponsored retirement plan. Employees who join the company during the performance year, who have at least one month continuous service, and are on the payroll on December 31 will also be eligible for a prorated award. Employees incurring unpaid work days during the performance year may experience a proportionate reduction in their TIA.

#### INDIVIDUAL PERFORMANCE OBJECTIVES

The individual performance objective links individual performance to the TIA award. The individual performance objective can be combined with performance objectives for small teams as well as with key objectives from the Performance Excellence Process. Individual performance objectives should align with, and support, strategic customer and business goals to drive performance.

#### TIA COMMUNICATION

TIA performance results for customer, business and operational performance measures are communicated through the Company's internal communications to provide information concerning performance. Final TIA performance results are approved following the completion of the performance period and are communicated through the Company's internal communications.

#### CONCLUSION

The Team Incentive Award Plan is designed to strengthen the connection between pay and performance. It will direct a portion of total pay to awards based on customer, business, operational and individual achievements. The TIA focuses eligible salaried and hourly employees' attention on the company's business goals.

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#### Attachment to Response to AG-1 Question No. 210 Page 4 of 4 Meiman

#### TIA FORMULA

The TIA calculation formula is shown below, along with an example of a potential award. In this example, note the participant's salary is \$40,000 and the target award is 9%.

#### TIA CALCULATION

Step 1: Target Award % x Annual Base Pay Earnings = Target Award

Step 2: Target Award x Corporate Safety Weighting x Performance % = Corporate Safety Award

Step 3: Target Award x Customer Satisfaction Weighting x Performance % = Customer Satisfaction Award

Step 4: Target Award x Cost Control Weighting x Performance % = Cost Control Award

Step 5: Target Award x Customer Reliability Weighting x Performance % = Customer Reliability Award

Step 6: Target Award x Individual or Team Weighting x Performance % = Individual or Team Award

Step 7: Corporate Safety Award + Customer Satisfaction Award + Cost Control Award + Customer Reliability Award + Individual or Team Award = Total TIA Award

#### TIA CALCULATION EXAMPLE

Annual Base Pay Earnings = \$40,000 Target Award Percent = 9% Corporate Safety Performance % = 105% Customer Satisfaction Performance % = 110% Cost Control Performance % = 100% Customer Reliability Performance = 110% Individual or Team Performance % = 105%

Step 1: 9% x \$40,000 = \$3,600 Total Award

Step 2: \$3,600 x 15% x 105% = \$567 Corporate Safety Award

Step 3: \$3,600 x 15% x 110% = \$594 Customer Satisfaction Award

Step 4: \$3,600 x 15% x 100% = \$540 Cost Control Award

Step 5: \$3,600 x 15% x 110% = \$594 Customer Reliability Award

Step 6: \$3,600 x 40% x 105% = \$1,512 Individual or Team Award

Step 7: \$567 + \$594 + \$540 + \$594 + 1,512 = \$3,807 Total TIA Award

Exhibit RCS-7 Case No. 2016-00370 Response to AG-2 Question No. 15<sup>48</sup> Page 1 of 2 Meiman

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### Question No. 15

#### **Responding Witness: Gregory J. Meiman**

- Q-15. Refer to the response to AG-1-54. For each of the following, show in detail how the target amounts were developed and also show in detail how actual achieved results were calculated:
  - a. LKE Net Income Target and Actual
  - b. LKE EBIT Target and Actual
  - c. Customer Satisfaction payout percentage
  - d. Electric Distribution Operations payout percentage
  - e. Payout percentage for each Plant
  - f. Information Technology payout percentage

#### A-15.

- a. The LKE Net Income target was developed during the 2015 business planning and budgeting process and reflects budgeted revenue less operating, interest and income tax expenses. Actual net income results for 2015 were compared to budget to determine the achievement. The budget for 2015 assumed a payout based on 100% achievement of the target. See attachment being provided in Excel format. For the forecasted year, the net income target is no longer included as a measure.
- b. For 2015, the EBIT incentive measure was not included in the calculation of revenue requirement; however, the calculation is provided in the attachment to the response to part a.
- c. The Customer Satisfaction target of 18 points requires the company's customer satisfaction score to be above the peer group competitive range for 3 of the 4 quarters, earning six points per quarter.

In 2015 the company was above the peer group competitive range all 4 quarters, earning 24 points. In quarter 1 and quarter 3, the company earned one point for ranking second within the peer group and in quarter 4, the company earned two points for ranking first within the peer group.

d. The Electric Distribution Operations safety target was developed during the 2015 business planning process and is based on historical recordable incidents, projected performance and industry trending. The OSHA formula (# of recordable incidents x 200,000 / # of hours worked) is used to calculate actual results which reflect incidents that require medical treatment beyond first aid, days away from work, restricted work, transfer to another job, or loss of consciousness. See attached.

The Electric Distribution Operations electric reliability measure was based on a Customer Average Interruption Duration Index (CAIDI) which is the sum of customer minutes interrupted divided by the total number of customers whose service was interrupted. It is calculated by dividing SAIDI (System Average Interruption Duration Index) by SAIFI (System Average Interruption Frequency Index). The 2015 target was based on 2015 business plan target values for SAIDI and SAIFI combined with historic CAIDI performance. Electric Distribution's 2015 actual CAIDI result of 92.21 was calculated based on 2015 outage data in the Outage Management System. See attachment being provided in Excel format.

- e. The Plant budget and KPI targets were developed through the 2015 budget and business planning processes, respectively. The fleet safety (recordable incident rate) target is established and then allocated based on plant headcount. Availability targets are established at the fleet level and then allocated based on capacity. Targets are determined based on historical performance. Actual results are compared to target to determine achievement for each measure. See attachment being provided in Excel format.
- f. Information Technology Telecommunications targets are based on historical performance relative to safety, internal customer satisfaction, and average team competency. Actual results are compared to target to determine achievement for each measure. See attachment being provided in Excel format.

**2015 LKE Financial Results** 

125%- 150% - 150% 200% Calc Calc	173.1% 173.1%	157.9% 157.9%
If > 150%	173.1% 13	
100%- 125% Calc	173.1% 173.1%	157.9% 157.9%
If > 100%	173.1%	163.9% 157.9%
$ \frac{5\%}{T} = \frac{150\%}{T} \frac{200\%}{T} \frac{200\%}{75\%} = \frac{16}{75\%} \frac{16}{75\%} \frac{50\%}{75\%} \frac{75\%}{75\%} \frac{75\%}{76} \frac{11}{100} $	180.2%	163.9%
50%-75% Calc	180.2%	163.9%
If < 50%	180.2%	163.9%
If < 75%	00 180.2% 18	163.9%
200% TARGET	384.8(	805.600
150% TARGET	369.100	779.900
125% TARGE T	361.250	767.050
100% TARGET	346.250 353.400	754.200
50%         75%         100%           TARGET         TARGET         TARGET         TARGE	346.250	742.550
50% TARGET	339.100	730.900
Results	376.351	783.957
Payout %	173.1%	157.9%
Measures	LKE Net Income 173.1% 376.351	LKE EBIT

Exhipit BCS-2 Case No. 2010-00320 Aftachment to Response to AG-2 Question No. 15(a-b) Page 1 of 1 Meiman 2015 Electric Distribution Operations Hourly and Union TIA Results & Payout

Team Effectiveness 40%

Measure	Measure Weighting	Weighting of Team Rating	Targets	Range	ge	Actual Results	TIA % Payout	Weighted TIA Payout
Safety (Total Recordable Rate)	20.00%	50.0%	2.11	3.11	1.11	1.20	145.50	72.75%
Electric Reliability CAIDI	20.00%	50.0%	97	106.7	92.5	92.5 92.21	150.00	75.00%
								147.75%

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2015 Electric Distribution Operations Team Effectiveness Payout Calculation

ACTUAL RESULTS ARE	Below Target Above Target	Enter Enter	Results         Results         Weighted         For Calc only	Target Max Here Cale Here Cale Payout %	2.11         1.11         0         1.20         145.50         72.750%         205.5         145.5	97         92.5         0         92.21         150         75.000%         600         153.22	147.75%
<b>SULTS A</b>	Abov	Enter	Results	Here	1.20	92.21	
TUAL RE	Farget			Calc	0	0	
AC	Below <b>1</b>	Enter	Results	Here			
<u> </u>				Max	1.11	92.5	
				Target	2.11		
				Min	3.11	106.7	
				Measure	SAFETY: TRR	CAIDI	
			e	_	%(	0%C	0%(
		Veight Weight	(% of	TE)	50.00%	50.00%	40.00 100.0%

Exhipit BCS-1 Case No. 5010-00310 bage 5 of 2 Meiman Meiman

		Above Target Formula		103.8333333	177.5	151.6666667		
		Below Target Formula Above Target Formula		#VALUE!	#VALUE!	#VALUE!		
		Weighted TIA % Payout	40.00	15.58	22.50	45.00	123.08	
		TIA % Payout	100	103.83	150	150		
		Actual (> Target)	3	0.77	-3.65	3.45		
(9)		TIA % Payout	0	0	0	0		
KU PLANTS (Rev 1/21/2016)		Actual (< Target)	*	*	*	*		
KU PL		MIN - TARGET - MAX Actual (< Target) T1A % Payout Actual (> Target) T1A % Payout Weighted T1A % Payout	5 - 3 - 1	3.0 - <b>1.0</b> - (-2.0)	3.0 - 1.0 - (-2.0)	8.5 - 5.0 - 3.5		
		Topic	Safety: Recordable Injuries (Plant)	Cont. Budget Variance (%) - Plant	Cont. Budget Variance (%) - Combined	Availability - EFOR Plant		
	GHENT	Weighting	40%	15%	15%	30%		

2015 TIA TEAM EFFECTIVENESS

# **EWB STEAM\***

ula Above Target Formula	100	188.1666667	177.5	197.9411765	
Below Target Formula	#VALUE!	#VALUE!	#VALUE!	#VALUE!	
Weighted TIA % Payout	56.00	22.50	22.50	45.00	146.00
et) TIA % Payout V	140	150	150	150	
Targe	1	-4.29	-3.65	2.27	
TIA % Payout Actual (>	0	0	0	0	
Actual (< Target)	*	*	*	*	
MIN - TARGET - MAX Act	5 - 3 - 1	3.0 - 1.0 - (-2.0)	3.0 - 1.0 - (-2.0)	9.5 - <b>5.6</b> - 3.9	
Topic	Safety: Recordable Injuries (Plant)	Cont. Budget Variance (%) - Plant	Cont. Budget Variance (%) - Combined	Availability - EFOR Plant	
Weighting	40%	15%	15%	30%	

# **GREEN RIVER**

	Weighted TIA % Payout	60.00	22.50	22.50	39.07	144.07
	() TIA % Payout	150	150	150	130.24	
	TIA % Payout Actual (> Target)	0	-15.19	-3.65	5.73	
	TIA % Payout	0	0	0	0	
	Actual (< Target)	*	*	*	*	
	MIN - TARGET - MAX Actual (< Target)	4 - 2 - 1	3.0 - <b>1.0</b> - (-2.0)	3.0 - <b>1.0</b> - (-2.0)	11.9 - 7.0 - 4.9	
4	Topic	Safety: Recordable Injuries (Plant)	Cont. Budget Variance (%) - Plant	Cont. Budget Variance (%) - Combined	Availability - EFOR Plant	
TANK NATION	Weighting	40%	15%	15%	30%	

 Below Target Formula
 Above Target Formula

 #VALUE!
 200

 #VALUE!
 369.8333333

 #VALUE!
 177.5

 #VALUE!
 130.2380952

# EWB CT's\*

Weighting	Topic	MIN - TARGET - MAX Actua	Actual (< Target)	TIA % Payou	t Actual (> Target) TIA % Payout		Weighted TIA % Payout	Below Target Formula	Above Target Formula
40%	Safety: Recordable Injuries (Plant)	5 - 3 - 1	*	0	1	140	56.00	#VALUE!	100
15%	Cont. Budget Variance - Plant	3.0 - 1.0 - (-2.0)	*	0	-4.29	150	22.50	#VALUE!	188.1666667
15%	Cont. Budget Variance - Combined	3.0 - 1.0 - (-2.0)	*	0	-3.65	150	22.50	#VALUE!	177.5
30%	Starting Reliability - Plant	92.0 - <b>96.5</b> - 98.5	95.12	84.67		0	25.40	84.6666667	-2312.5
							126.40		

Safety Rec Inj Payout: Maximum Target Stated = 140% Payout. Zero Recordables = 150% Payout.

\* EWB/TYRONE WEIGHTINGS BUDGET = EWB STEAM + EWB CT's SAFETY RECORDABLE INJ INCIDENTS = EWB + CT's

# Exhibit RCS-7 Case No. 2016-00370 Page 27 of 48

Attachment to Response to AG-2 Question No. 15(e) Page 1 of 1 Meiman

2015 IT Telecommunications Department Hourly Targets and Performance Results Performance Measures for BU Technicians - 40% Team Effectiveness

Measure	Weighting	Target	Ranges	Ranges Actual Results Payout Weighted Results Results	Payout Results	Weighted Results
Safety	20.0%	1	0 - 3+	1	100.00%	50.00%
Average Team Competency	10.0%	ς	0 - 5	3.48	110.00%	27.50%
internal Customer Satisfaction	10.0%	3 - 10	0 - 19+	7	100.00%	25.00%
					Pavout	102.50%

Exhibit RCS-7 Case No. 2016-00370 Page 28 of 48

Attachment to Response to AG-2 Question No. 15(f) Page 1 of 2 Meiman

2015 IT Telecom Team Effectiveness Payout Calculation

		Tou Calo		it % oury	00% 125 100	00% 50 110	0%0	n/a n/a	%00
			Weighted	Payout %	50.000%	27.500%	25.000%		102.500%
SE	Target			Calc	100.00	110.00	100.00		
<b>ACTUAL RESULTS ARE</b>	Above Target	Enter	Results	Here	1	3.4	7		
CTUAL RI	Below Target			Calc	0	0	0		
V	Below	Enter	Results	Here					
	-			Max	0	5	19		
				Target	1	3	3-10		
				Min	3	0	0		
				Measure	Safety	25.00% Average Team Competency	25.00% Internal Customer	Satisfaction	
		Woicht	Vergut		50.00% Safety	25.00%	25.00%		40.00 100.00%
		Weight	(% of	(VII)	20.00	10.00	10.00		40.00

Exhibit RCS-7 Case No. 2016-00370 Page 20 of 48 Meiman Meiman

Exhibit RCS-7 Case No. 2016-00370 Response to AG-2 Question No. 16 Page 1 of 2 Meiman

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### **Question No. 16**

#### **Responding Witness: Gregory J. Meiman**

- Q-16. Refer to the response to AG-1-54. Refer to the 2015 Customer Satisfaction Results Summary.
  - a. What does a 50 percent customer satisfaction measurement indicate?
  - b. Does a 50 percent customer satisfaction measurement indicate that half of the customers are satisfied and the other half are not? If not, explain fully.
  - c. What does a 43 percent customer satisfaction measurement indicate?
  - d. What does a 66.6 percent customer satisfaction measurement indicate? Does this mean that two-thirds of the customer are satisfied and one-third are not? If not, explain fully.
  - e. Which companies are in the "Peer Average" for 2015 Customer Satisfaction?
  - f. How were the companies in the "Peer Average" selected?

#### A-16.

- a. A 50 percent customer satisfaction measurement indicates that 50 percent of customers surveyed rated their overall satisfaction with the company a 9 or 10 on a 10 point scale.
- b. No. It means that the balance of customers (50 percent) surveyed rated their overall satisfaction with the company an 8, 7, 6, 5, 4, 3, 2, or 1.
- c. A 43 percent customer satisfaction measurement indicates that 43 percent of customers surveyed rated their overall satisfaction with the company a 9 or 10 on a 10 point scale.
- d. A 66.6 percent customer satisfaction measurement indicates that 66.6 percent of customers surveyed rated their overall satisfaction with the company a 9 or 10 on a 10 point scale and 33.4% gave a rating of 8, 7, 6, 5, 4, 3, 2, or 1.

- e. AEP Midwest, Duke Carolinas, Georgia Power, Duke Midwest, MidAmerican, South Carolina Electric and Gas.
- f. Peer utilities were selected based on characteristics similar to LG&E and KU.
  - Type of services provided (Electric or Electric and Gas)
  - Size of service area and number of customer's served
  - Performance in syndicated studies (e.g. top ranking in JD Power studies)
  - Customer demographic profiles

Exhibit RCS-7 Case No. 2016-00370 Response to AG-2 Question No. 17 Page 1 of 2 Meiman

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### **Question No. 17**

#### **Responding Witness: Gregory J. Meiman**

- Q-17. Refer to the response to AG-1-68.
  - a. How much of the \$11.506 million Team Incentive Award was reflected as expense by KU electric utility operations in the test year? Show the amounts by account.
  - b. What is the comparable total amount of Team Incentive Award for the forecasted period?
  - c. How much of the total forecasted period Team Incentive Award was reflected as expense by KU electric utility operations in the forecasted period? Show the amounts by account.
  - d. Identify each item and the related dollar amount that is included in the \$1.8 million of Other Benefits.
  - e. How much of the \$1.8 million Other Benefits were expensed by KU electric utility operations in the test year? Show the amounts by account.
  - f. What is the comparable total amount of Other Benefits Expense for the forecasted period? Show a breakout of KU electric utility operations and show the amounts by account.
  - g. What calendar period are the "Test Year" amounts in the Attachment to the response to AG-1-68 for?
- A-17.
- a. The \$11.506 million Team Incentive Award shown in AG-1-68 is the total company amount included in expense for KU electric utility operations for the forecasted test period. See attachment for the amounts by account. The Kentucky jurisdictional amount included in the forecasted test year is \$10.42 million. See response to Kroger 2-3 for the details.

- b. The amount shown in AG-1-68 for Team Incentive Award is for the total company for the forecasted test period. See attachment to the response to part a. As stated in response a, the Kentucky Jurisdictional amount is \$10.42 million included in expense.
- c. See the response to parts a. and b.
- d. See attached for each item and the related dollar amount that is included in the \$1.8 million of Other Benefits.
- e. The \$1.8 million Other Benefits is the amount included in expensed by KU electric utility operations in the forecasted test year. The expense amounts are charged to FERC account 926.
- f. The amount included in AG-1-68 for Other Benefits is for the forecasted test period. See attachment to the response to part d.
- g. "Test Year" amounts in the Attachment to the response to AG-1-68 for is the Forecasted Test Year ending 6-30-18.

Exhibit RCS-7 Case No. 2016-00370 Page 34 of 48

### Attachment to Response to AG-2 Question No. 17(a)

Page 1 of 2 Meiman

# Kentucky Utilities Company Case No. 2016-00370

Construction-Other	Total
107	2,435,235
108	103,496
163	157,070
184	976,269
426	42,755
512	57,862
908	89,005
Total Construction-Other	3,861,692
Operating	Total
500	675,798
501	229,157
502	748,037
505	466,584
506	125,197
510	594,275
511	92,214
512	552,109
513	124,110
514	24,243
541	12,882
542	3,650
546	26,959
551	9,705
553	67,506
554	2,767
556	200,329
560	234,471
561	323,853
562	37,146
566	10,323
570	88,899
571	9,082
580	110,542
581	34,498
582	60,397
583	191,016
584	-
586	454,173
587	_
588	268,452

Exhibit RCS-7 Case No. 2016-00370 Page 35 of 48 Attachment to Response to AG-2 Question No. 17(a) Page 2 of 2 Meiman

Operating	Total
590	
592	43,127
593	461,407
594	30,798
595	3,836
598	-
901	318,088
902	59,057
903	1,125,367
907	57,922
908	25,509
920	3,556,333
935	45,857
Total Operating	11,505,675
Total TIA	15,367,367

Attachment to Response to AG-2 Question No. 17(d)

Page 1 of 1 Meiman

# Kentucky Utilities Company Case No. 2016-00370

### **Other Benefits by Component**

	Total Expensed to FERC 926
PBGC Premium	516,372
Wellness Programs	482,322
Consulting, primarily Actuarial Services	421,311
Administrative fees and Other miscellaneous benefits	195,771
Medical Fees (ACA)	177,421
Family Assistance Program	40,663
Total	1,833,860

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to First Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated January 11, 2017

#### Question No. 18

#### **Responding Witness: Gregory J. Meiman**

- Q.1-18. Please provide the incentive compensation expense for (a) 2015, (b) 2016, (c) the base year, and (U) the test year by incentive compensation plan and by goal or target for each plan. This includes incentive compensation expense incurred directly by the Company and the expense assigned and allocated to the Company from the Service Company.
- A.1-18. The Company has one incentive compensation plan, the Team Incentive Award (TIA) that is charged to KU and included in its revenue requirement. The incentive measures are re-evaluated annually. However, for the sake of completeness, the table below assumes the measures and weightings used for 2017 will apply in 2018 as well for purposes of categorizing the TIA for the forecast test year. See the response to AG 1-210 for a copy of the plan.

	<u>2015</u>	<u>2016</u>	<u>Base</u> Period	<u>Test</u> <u>Period</u>
Total Team Incentive Award				
Net Income	7,297,430	3,699,077	2,817,851	-
Cost Control	-	-	223,285	1,598,010
Customer Reliability	-	-	223,285	1,598,010
Customer Satisfaction	1,991,230	2,016,612	1,843,437	1,598,010
Corporate Safety	-	1,896,143	1,733,313	1,598,010
Individual / Team Effectiveness	4,496,779	4,689,796	4,287,063	5,113,633
Total	13,785,439	12,301,629	11,128,234	11,505,675

Exhibit RCS-7 Case No. 2016-00370 Response to Question No. 3 Page 1 of 2 Meiman

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Supplemental Requests for Information of Kroger Dated February 7, 2017

#### **Question No. 3**

#### **Responding Witness: Gregory J. Meiman**

- Q-3. Please refer to KU's response to KIUC's First Set of Data Requests, Nos. 1-18.
  - a. Has KU eliminated the Net Income goal in its incentive compensation plan effective in 2017? If not, please provide the percentage weighting applicable to the Net Income goal in 2017.
  - b. Does KU anticipate including a Net Income goal in its incentive compensation plan in 2018? If so, please provide the percentage weighting that KU anticipates applying to the Net Income goal in 2018.
  - c. Are the amounts provided in response to KIUC's First Set of Data Requests Nos. 1-18 Total Company or Kentucky Jurisdictional amounts? If the former, please provide the Kentucky Jurisdictional Amounts for each goal. If the latter, please provide the Total Company amounts for each goal.
  - d. Please provide the workpapers, in Excel format with formulas intact, that derive KU's Test Period incentive compensation expense as presented in KU's response to KIUC's First Set of Data Requests, Nos. 1-18, including the derivation of the expense applicable to each goal.

#### A-3.

- a. Yes, it is eliminated.
- b. No.
- c. The amounts in KIUC 1-18 were Total Company. The amounts shown below are Kentucky Jurisdictional amounts.

Exhibit RCS-7 Case No. 2016-00370 Response to Question No. 3 Page 2 of 2 Meiman

Total Team Incentive Award	2015	2016	Base Period	Test Period
Net Income	6,584,295	3,342,481	2,545,288	-
Cost Control	-	-	201,687	1,447,255
Customer Reliability	-	-	201,687	1,447,255
Customer Satisfaction	1,796,639	1,822,208	1,665,126	1,447,255
Safety Individual / Team	-	1,713,353	1,565,655	1,447,255
Effectiveness	4,057,335	4,237,694	3,872,387	4,631,216
Total	12,438,269	11,115,736	10,051,830	10,420,237

d. See attachment being provided in Excel format.

# Incentive Compensation Opex only

Total Team Incentive Award	KU Test Period
Jurisdictionalized Total	10,420,237
Weighted Percentage for each Goal/Target	
Financial	0%
Other Operating and Maintenance	14%
Capital Spend	14%
Customer Satisfaction	14%
Safety	14%
Individual / Team Effectiveness	44%
Total (100%)	1.00
_	
Amount by each Goal/Target	
Financial	-
Cost Control	1,447,255
Customer Reliability	1,447,255
Customer Satisfaction	1,447,255
Safety	1,447,255
Individual / Team Effectiveness Total	4,631,216
10tai	10,420,237
	VII
	KU Test Period
Total Team Incentive Award	l est reriou
Net Income	-
Cost Control	1,447,255
Customer Reliability	1,447,255
Customer Satisfaction	1,447,255
Safety	1,447,255
Individual / Team Effectiveness	4,631,216
Total	10,420,237

Exhibit RCS-7 Case No. 2016-00370 Page 41 of 48 Page 1 of 1 Meiman Meiman

Total	100%
Team / Individual	44.44%
Corporate Safety	13.89%
Customer Sat	13.89%
Capital Spend	13.89%
Other O&M	13.89%
Financial	0.00%
Total All Goals	1.0800
Team/ Individual Goal	0.4800
Team/ Individual Results	120.0%
Team / Individual Weighting	40%
Corporate Safety Goal	0.1500
Corporate Safety Result	100.0%
Corporate Safety Weighting	15%
Customer Goal	0.1500
Customer Satisfaction Result	100.0%
Customer Satisfaction Weighting	15%
Capital Spend Goal	0.1500
Capital Spend Result	100.0%
Capital Spend Weighting	15%
Other O&M Goal	0.1500
Other O&M Result	100.0%
Other O&M Weighting	15.0%
Financial Goal	
Financial Result	100.0%
Financial Financia Weighting Result	%0
Incentive Year	Test Year
_	

#### **TIA By Account**

2,435,235
103,496
157,070
976,268
42,755
57,861
89,005
3,861,692

Operating		Jurisdicitional %	Jurisdictionalize d Amount
500	675,798	0.870121	588,026.21
501	229,157	0.879382	201,516.87
502	748,037	0.870121	650,883.09
505	466,584	0.870121	405,984.50
506	125,197	0.870121	108,936.89
510	594,275	0.879382	522,594.81
511	92,214	0.870121	80,237.60
512	552,109	0.879382	485,514.69
513	124,110	0.879382	109,140.35
514	24,243	0.870121	21,094.64
541	12,881	0.870121	11,208.42
542	3,650	0.870121	3,175.72
546	26,959	0.870121	23,457.49
551	9,705	0.870121	8,444.58
553	67,506	0.870121	58,738.44
554	2,767	0.870121	2,407.54
556	200,329	0.870121	174,310.76
560	234,471	0.901548	211,387.00
561	323,853	0.901548	291,968.85
562	37,146	0.901548	33,489.31
566	10,323	0.901548	9,306.58
570	88,899	0.901548	80,147.10
570	9,082	0.901548	8,188.06
580	110,542	0.944360	104,391.16
580	34,498	0.944360	32,578.69
581	60,397	0.944360	57,036.09
582	191,016	0.944360	180,387.58
585	191,010	0.944300	100,507.50
586	454,173	0.944360	428,902.51
587	454,175	0.944300	428,902.51
588	268,452	0.944360	253,515.50
588	208,432	0.944300	255,515.50
	-	-	40 727 46
592 593	43,127	0.944360	40,727.46
593 594	461,407	0.944360	435,734.52
	30,798	0.944360	29,084.18
595	3,836	0.944360	3,622.56
598	-	-	-
901	318,088	0.948783	301,796.48
902	59,057	0.948783	56,032.06
903	1,125,367	0.948783	1,067,729.42
907	57,922	0.997250	57,762.47
908	25,509	0.997250	25,439.30
920	3,556,333	0.903711	3,213,895.59
935	45,857	0.903711	41,441.74
Total Operating	11,505,675	-	10,420,237
Total TIA	15,367,367	- -	

# Incentive Compensation Opex only

	<b>Test Period</b>
Total Team Incentive Award	
Allocated From LGE and KU Service Company	6,786,882
Allocated From LGE	713,617
Allocated From KU	4,005,176
Total	11,505,675
Percentage for each Goal/Target	
Financial	0%
Other Operating and Maintenance	14%
Capital Spend	14%
Customer Satisfaction	14%
Safety	14%
Individual / Team Effectiveness	44%
Total (100%)	1.00
Amount by each Goal/Target	
Financial	-
Cost Control	1,598,010
Customer Reliability	1,598,010
Customer Satisfaction	1,598,010
Safety	1,598,010
Individual / Team Effectiveness	5,113,633
Total	11,505,675

## **Test Period**

# **Total Team Incentive Award**

-
1,598,010
1,598,010
1,598,010
1,598,010
5,113,633
11,505,675

#### **KENTUCKY UTILITIES COMPANY**

#### Response to Commission Staff's First Request for Information Dated November 10, 2016

#### Case No. 2016-00370

#### **Question No. 55**

#### **Responding Witness: Gregory J. Meiman**

- Q-55. Regarding the utility's employee compensation policy:
  - a. Provide the utility's written compensation policy as approved by the Board of Directors.
  - b. Provide a narrative description of the compensation policy, including the reasons for establishing the policy and the utility's objectives for the policy.
  - c. Explain whether the compensation policy was developed with the assistance of an outside consultant. If the compensation policy was developed or reviewed by a consultant, provide any study or report provided by the consultant.
  - d. Explain when the utility's compensation policy was last reviewed or given consideration by the Board of Directors.
- A-55 a. Attached is the Company's written compensation policy in effect since 1997 and reviewed on a regular basis by Human Resources. The last review was completed in March 2015. While not approved by the Board, compensation decisions made under this policy are supported by various levels of approval. Individual salary recommendations made under the Company's written compensation policy are reviewed and approved by the manager, next level manager and Human Resources.

The annual salary increase budget is included in the Company's Business Plan which is reviewed and approved by the LG&E and KU Boards.

b. The Company believes the compensation policies and practices are effective in achieving objectives that produce sustainable operating results by attracting and retaining talented and experienced individuals. The Company's compensation program reflects the long established commitment to a pay-forperformance philosophy, under which compensation is aligned with company performance.

Using external market compensation data at the  $50^{\text{th}}$  percentile of the national general or utility industry, job midpoints are established. Salary range minimums and maximums are based on 70% and 130% of the  $50^{\text{th}}$  percentile midpoint, respectively. Individual employee compensation is then managed within this competitive range. Compensation is considered competitive if it's within +/- 10% of the midpoint when considering factors that include performance, time in position, tenure, education and experience.

- c. The Company's compensation program was recently reviewed by a compensation consultant, David J. Wathen of Willis Towers Watson. See Tab 60 of the Filing Requirements for the results of Mr. Wathen's study.
- d. See the response to part a.

# LG&E and KU Energy LLC Policy

Date: 03/09/2015 Page 1 of 3

#### Compensation

#### Policy

Compensation practices are designed and implemented to attract, motivate and retain employees that the Company needs to meet its strategic objectives. The Company's compensation programs provide competitive fixed and variable compensation.

## Scope

This policy applies to all LG&E and KU Energy LLC and subsidiary (Company) regular, full-time and part-time employees.

#### **Definitions**

Salaried Employees - Employees in exempt jobs (as defined by the Fair Labor Standards Act) and employees in non-exempt jobs who are neither represented by a bargaining unit nor classified as an hourly employee (as defined below).

Bargaining Unit Employees - Employees who are represented by a union under a recognized bargaining unit relationship with the Company and/or its subsidiaries.

Hourly Employees – Employees in non-exempt (as defined by the Fair Labor Standards Act) nonbargaining unit jobs directly involved in operations and maintenance responsibilities at Company facilities and not covered by a collective bargaining agreement.

#### **General Requirements**

- 1. The Company, in its sole discretion, may set compensation (both fixed and variable) for any salaried or hourly employee/group of employees, in connection with the pursuit and attainment of strategic objectives, provided such actions do not conflict with legal and/or regulatory requirements.
- 2. Compensation changes are not guaranteed to any employee and are effective only upon the review and approval by the appropriate supervisor, next level manager and Human Resources.

Competitive Compensation Levels: The Company provides its employees with a total compensation package that, at expected levels of performance, is competitive with compensation available to individuals with comparable positions and responsibility in the energy services and general industries. The Company uses reference points concerning competitive compensation for an individual position or group of positions based on a variety of external market resources (market pricing). Actual compensation (base salaries and earned incentives) varies from targeted

# LG&E and KU Energy LLC Policy

Date 06/01/11 Page 2 of 3

#### Compensation

competitive compensation levels to reflect individual performance, company performance and experience.

*Pay For Performance:* The Company encourages the use of pay for performance variable compensation plans to emphasize and support the Company's strategic objectives. Where used, the short-term incentive plans are designed and administered to ensure that incentive compensation earned is directly related to performance against one or multiple predetermined objectives established by the Company. The predetermined incentive compensation objectives may be quantitative, qualitative, objective, subjective, financial, and/or operational and they may be linked to corporate, divisional, team, and/or individual performance.

*Overtime:* Employees in exempt jobs are not paid overtime for additional hours worked beyond the regular work schedule. Employees in non-exempt jobs are paid for actual hours worked. Overtime for employees in non-exempt jobs is paid in excess of 40 hours per week and/or eight hours per day (in most circumstances). Employees in non-exempt jobs who are regularly scheduled to work a shift in excess of eight hours per day will receive overtime at the applicable rate for all hours worked in excess of the regularly scheduled workday. The pay rate for overtime hours worked by non-exempt employees is normally one and one-half times the regular rate of pay.

*Compensation Actions – Salaried and Hourly:* Employees may receive changes to their targeted total cash compensation (base pay plus targeted incentive opportunity) in connection with one or more of the following:

- 1. Salary Increases The Company may reward individual employees or groups of employees with additional base compensation to maintain the competitiveness of base salaries with market conditions.
- 2. Promotions Promotional increases represent an advancement to a position with increased responsibilities recognized by the external market, internally by job family, and/or for business reasons. Market pricing provides reference information management may use to determine the appropriate promotional increase based on the incremental responsibilities.
- 3. Incentive Opportunity/Compensation Mix The Company may change the available incentive opportunity through an existing or new incentive compensation plan for an employee or group of employees where business conditions indicate a change is required to provide ongoing competitive compensation.

# LG&E and KU Energy LLC Policy Date 06/01/11 Page 3 of 3

#### Compensation

The Company may also change the compensation mix between fixed and variable for an employee or group of employees where business conditions indicate a change is required to provide ongoing competitive compensation.

- 4. Reassignment The Company may reassign an employee into a position with market pricing equal to or less than the current market pricing:
  - a) to more effectively use the employee's specific abilities in a different assignment;
  - b) for career development purposes, and/or;
  - c) because of a work force reduction.

Reassignment will not be considered a demotion if, in management's opinion, the employee has performed in the present position to the best of his or her ability. In addition, if the Company is making the reassignment for career development purposes, the employee's compensation will normally remain the same depending on the facts and circumstances at the time.

- 5. Reclassification Position responsibilities which have increased or decreased substantially and are not expected to be temporary may result in the reclassification and re-pricing of the position. This process may affect the compensation range for the position based on the revised market pricing data.
- 6. Demotion A demotion is a voluntary or involuntary reduction in responsibilities and may be accompanied with a reduction in compensation.

*Compensation Actions – Bargaining Unit*: Employees may receive changes to their pay structure as a result of labor negotiations.

Key Contact: Division HR and the Compensation Department.

**<u>Reference</u>**: At-Will Employment for All Salaried Employees, Regular and Part-Time Employees and Staffing Policies.

Administrative Responsibility: Director HR - Corporate.

Revised: 03/01/08, 06/01/11, 3/9/2015

EXHIBIT RCS-8

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### **Question No. 9**

#### **Responding Witness: Lonnie E. Bellar**

- Q-9. State whether the Company's proposed conversion from a just-in-time approach to a five-year cycled approach to transmission vegetation management will:
  - a. reduce O&M expense, and if so, by what amount;
  - b. reduce both recurring annual transmission and distribution plant investment and removal costs due to longer line and equipment life; and
  - c. increase revenues due to increased usage, which otherwise would have been foregone during outages; and
  - d. increase the useful life of assets, and therefore lengthen the assets depreciation rates.
- A-9.
- a. Conversion to a cycle based approach and implementation of a hazard tree identification and removal program is expected to provide efficiencies and improved crew productivity while reducing the incidence of tree related outages. Total expenses related to transmission vegetation management after the five-year cycle is implemented may not be expense neutral.
- b. To the extent tree related outages and associated damage to transmission and distribution plant is avoided there is expected to be less investment and removal costs than would otherwise be incurred.
- c. To the extent tree related outages are avoided, there may be some increased energy usage and associated revenues.
- d. It is not certain if reduction in tree related outages will or will not increase the useful life of assets and therefore lengthen the assets depreciation rates.

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 10

#### **Responding Witness: Lonnie E. Bellar / John K. Wolfe**

- Q-10. For each \$1 million spent in the proposed distribution and transmission vegetation management, state the percentage improvement the Company expects to produce in the CAIDI, SAIFI, SAIDI indices.
- A-10. Growth patterns of trees and other vegetation in easements, disease and demise of trees within and outside of easements, tree killing insects such as the emerald ash borer, and other issues result in the need to constantly maintain sufficient clearance of vegetation from lines and equipment to maintain service reliability at existing levels. The relationship between reliability indices and spend on vegetation management is complex. The Company does not have an expected percentage of improvement in reliability indices for each \$1 million spent on vegetation management.

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#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to First Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated January 11, 2017

#### Question No. 30

#### **Responding Witness: Lonnie E. Bellar**

- Q.1-30. Refer to page 16, lines 11-14, of Mr. Garrett's Direct Testimony wherein he describes an annual increase of \$5.0 million in transmission maintenance of overhead lines resulting primarily from a move to a five-year cycled approach from a just-in time approach.
  - a. Please provide copies of all studies and/or analyses relied upon to justify the change in methodology and the amount of the annual increase.
  - b. Please quantify the expected annual benefits resulting in reduced outage maintenance expense as the result of moving to the cycle approach. If none, then please explain why.
  - c. Please confirm that the change to a five-year cycle approach from a just-in time approach should be expense neutral or result in a savings due to more efficient trimming aside from any savings in outage maintenance expense. If this cannot be confirmed, then please provide a detailed explanation why this is not correct.

A.1-30.

- a. See attached.
- b. Conversion to a cycle based approach and implementation of a hazard tree identification and removal program as part of transmission vegetation management is expected to primarily provide reliability benefits to customers. The full benefit of these programs will not be realized until after conversion to the five-year maintenance cycle and completion of the first cycle of the hazard tree program. The Company expects some reduction in outage maintenance expense, but has not quantified the reduction.
- c. The referenced increases include the cost to convert to a five year maintenance cycle and implementation of a new hazard tree identification and removal program which are expected to reduce tree related customer

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outages but may not be expense neutral. The Company did not specifically perform detailed analysis to determine O&M costs beyond the conversion timeframe.

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#### Louisville Gas & Electric and Kentucky Utilities Transmission Program Review

Prepared for Louisville Gas & Electric Kentucky Utilities Lexington, KY

February 20, 2015

Prepared by ECI 520 Business Park Circle Stoughton, WI 53589

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**Executive Summary** At the request of Louisville Gas & Electric (LG&E) and Kentucky Utilities (KU), ECI has completed the survey of transmission rights-of-way and a review of the vegetation management program. The primary goal of the evaluation was to assess the vegetation workload on the LG&E and KU overhead transmission and develop a budget to support the vegetation management program. A secondary goal was to conduct a high-level assessment of the vegetation management program and identify general opportunities to enhance program management, reliability and cost effectiveness.

The workload survey was performed while accompanying LG&E and KU during fourth quarter aerial inspection. ECI's program assessment consisted of a review of available program documentation provided by LG&E and KU and interviews with key personnel involved with the program. The survey and program review was a cooperative effort between LG&E, KU and ECI.

On the basis of ECI's review, program strengths and opportunities for improvement were identified. Recommendations, based on the results of the review, ECI's experience, and industry best practices, have been developed to provide LG&E and KU with a general plan for program improvement.

**Key Metrics** Vegetation conditions were sampled on approximately 18 percent of the total transmission line miles while the ECI survey team accompanied LG&E and KU during regularly scheduled aerial inspections. ECI survey teams inventoried approximately 1,076 transmission miles. The field data collected was used to estimate the total transmission system vegetation workload, maintenance budget and resource requirements. Table 1 presents a system summary of these results.

Table 1.
 Tree and Brush Workload Summary on the LG&E and KU Transmission System.

Voltage (kV)	System Miles	Yard Trees	Edge Pruning – Mechanica l (ft.)	Edge Pruning – Manual (ft.)	Re-Clear (ft.)	Manageable Brush Acres	<sup>1</sup> Total System Cost (Millions)
69	2,570	10,400	6,602,600	1,826,300	26,900	16,900	\$23.16
138	1,264	4,000	4,154,200	254,500	5,000	8,700	\$10.62
161	667	400	2,636,700	887,400	10,500	6,800	\$9.35
345	1,090	1,400	2,945,400	395,700		7,100	\$8.30
500	237		224,600	1,019,600	5,400	3,000	\$4.91
System:	5,827	16,200	16,563,500	4,383,500	47,800	42,500	\$56.32

<sup>1</sup> Reflects the cost to maintain the entire system. The exact cycle length to distribute the cost will need to be determined by LG&E and KU.

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#### **General Assessment**

STRENGTHS	Key strengths of the current LG&E and KU vegetation maintenance program include the following:
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- LG&E and KU management is supportive of program improvements.
- The program is focused on reliability and regulatory compliance.
- A centralized management structure is in place.
- Right-of-way (ROW) conditions are inspected on a quarterly basis.
- 'Action Threshold Clearance' has been established to ensure minimum acceptable clearances are not encroached upon, providing increased margin of safety regarding reliability.
- Tree-caused outages are formally investigated and document, with trained personnel.
- Aerial herbicide applications are effectively used to control brush in rural ROW areas.

Recommendation

ECI recommends the following program specific items based on the field data collection and observations of current vegetation practices on the LG&E and KU transmission system:

- 1. Transition maintenance program to cyclical maintenance.
- 2. Continue to remove incompatible trees within the ROW and particularly under the conductors (within the wire zone corridor).
- 3. Determine and document the ROW width for all LG&E and KU transmission circuits.
- 4. Develop a hazard tree<sup>2</sup> ground patrol to address potential risk from trees that may not be visible through normal routine aerial inspections.
- 5. Establish a list or database of hazard tree locations and develop a priority program to determine which trees should be removed first. This database may include ash trees that could be affected by the emerald ash borer (EAB).
- 6. Continue to enforce vegetation maintenance clearance specifications for transmission voltages and the policies and standards specific to LG&E and KU needs and conditions. Current specifications appear adequate to maintain vegetation on the transmission system.
- 7. Ensure that vegetation maintenance crews exhibit reasonable production levels by implementing a work reporting / measurement system and utilize the records to evaluate crews and compare contractor performance.
- 8. Implement Integrated Vegetation Management (IVM<sup>3</sup>) as the guiding maintenance principle on the LG&E and KU transmission system.

<sup>2</sup> Danger trees are trees tall enough to breach action threshold if they fell toward lines regardless of condition.

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- 9. Re-establish the transmission corridor ROW edges wherever practical to bring the corridors back to specification by voltage.
- 10. Continue to maximize herbicide use where practical to minimize future vegetation management costs and better manage for compatible plant communities.
- 11. Once established maintain consistent transmission vegetation maintenance program funding to maximize overall program effectiveness and ensure compliance with NERC Standards FAC-003.
- 12. Consider increasing vegetation management oversight to address the addition of approximately 46 crews to meet workload requirement for a 5-year cycle (Appendix D).

<sup>&</sup>lt;sup>3</sup> IVM = A system of managing plant communities in which compatible and incompatible vegetation is identified, action thresholds are considered, control methods are evaluated, and selected control(s) are implemented to achieve a specific objective. Choice of control methods is based on effectiveness, environmental impact, site characteristics, safety, security and economics. *ANSI A300 (part 7)-2012 IVM*.

- **Introduction** At the request of LG&E and KU, ECI has documented the quantity and characteristics of the existing tree and brush workload that currently exists on the transmission system. In preparation for the survey:
  - LG&E and KU supplied GPS transmission structure locations, flight schedule and helicopter for the vegetation survey, which included the states of Indiana, Kentucky, and Virginia.
  - ECI provided the methodology, field personnel, and expertise necessary to conduct the study.

The fieldwork consisted of a sample survey of vegetation conditions that resulted in 18 percent (1,076 miles) of the transmission line miles throughout the service areas of two Pennsylvania Power and Light Corporation operating companies (OPCOs). These OPCOs are LG&E and KU. LG&E and KU supply power to 98 counties with combined total of approximately 1.3 million customers. The aerial survey occurred between October 20 and November 21, 2014. All data was collected on a span-by-span basis. Aerial data collection included: brush maintenance recommendations (mow, hand cut, foliar spray), edge tree maintenance workload, accessibility, and notations on danger<sup>4</sup> and hazard<sup>56</sup> trees adjacent to the ROW corridor (dead, dying, severe lean toward line, etc.). This report includes the following areas of evaluation:

- 1. Evaluation of field conditions designed to quantify the extent of maintenance required and recommended maintenance practices.
- 2. Evaluation of vegetation management practices and effectiveness compared to industry best practice methods.

Through phone interview and via email questionnaires, the current operation procedures and vegetation management practices were discussed with LG&E and KU staff.

<sup>&</sup>lt;sup>4</sup> Danger tree: any tree that could contact the conductor if it fell or fall within the action threshold.

<sup>&</sup>lt;sup>5</sup> Hazard tree: a danger tree predisposed to failure due to disease, structure, dead or in decline, lean or soil conditions.

<sup>&</sup>lt;sup>6</sup> The six hazard trees observed during the aerial workload survey were reported to the LG&E and KU ROW Coordinate present during the flight.

#### Current Operating Practices

This section presents general findings of ECI's interview with LG&E and KU staff and the program information (i.e., historical budget, reliability, staffing level, etc.). On the basis of ECI's review, program strengths and opportunities for improvement were identified. Recommendations, based on the results of the review, ECI's experience, and industry best practices, have been developed to provide LG&E and KU with a general plan for program improvement.

Program Management and Supervision LG&E and KU has a centralized staff that manages vegetation on the system. Supervision over the vegetation management group has recently changed to the Transmission Line Construction department. The overall transmission vegetation management program goals are based on safety, reliability, cost effectiveness, fire safety and utilizing industry best management practices. LG&E and KU does have a comprehensive vegetation management plan and clearance specifications; however, does not manage a specific cycle. Currently, there are three ROW Coordinators who are each assigned to a specific region (East, Central and West) to manage.

Vegetation maintenance needs are determined by LG&E and KU ROW Coordinators based upon quarterly inspections performed. The patrol of transmission lines is predominately performed by helicopter. The ROW Coordinators and other experienced staff have received training on recognizing vegetation maintenance priorities or conditions that require immediate attention.

## **Contract Crews** ROW Coordinators oversee vegetation maintenance performed by three vendors under a T&M contract. Asplundh Tree Expert, Co. and Phillips Tree Experts, Inc. are tree contractors used for vegetation maintenance from the ground. LG&E and KU are contracted with Summit Helicopters, Inc. to perform herbicide aerial spray treatments. Haverfield Aviation, Inc. was contracted to provide a helicopter for quarterly aerial inspection of the transmission lines.

Asplundh Tree Expert, Co. and Phillips Tree Experts, Inc. have signed a 5year contract with LG&E and KU. The maintenance from the ground is equally split between the two contractors. Phillips Tree Experts, Inc. works in the eastern half of the transmission system where the terrain is stepper because of the rolling foothills and mountain ridges common to the Appalachian Mountain Range.

**Customer Interface** LG&E and KU provide notification to land owners regarding maintenance activities based upon the location of the transmission line within the state. Customers abutting rural sections of transmission line typically do not receive notification in the eastern half of Kentucky. Landowners of agricultural land and horse farms and those located in urban area generally receive notifications. Special notification and access permission to ROW is provided when working on USDA Forest Service lands, military bases (Fort Knox) and other government owned land.

During a recent peer review project, LG&E and KU explained that land owner issues, skips, special areas were not tracked in any database. However, LG&E and KU informed ECI during an interview on August 20, 2014 that a spreadsheet to capture this information was being developed. Tracking customer issues or special previsions can help with reliability improvements, work planning, cycle selection, and tracking resolution status of refusals.

LG&E and KU follow the Kentucky Public Service Commission regulation **Regulatory Agencies** pertaining to tree energized electrical equipment limits of approach. If these limits are breached by tree(s), lines are de-energized to perform vegetation maintenance. LG&E and KU have guidelines to determine immediate maintenance requirements (emergency or high priority due to vegetation proximity) vs. scheduled maintenance. LG&E and KU are subject to North American Electric Reliability Corporation (NERC) reliability standards and must practice due diligence in complying with NERC FAC-003 standards. LG&E and KU transmission system are specifically regulated by SERC Reliability Corporation, a regional entity of NERC. LG&E and KU have 1,327 miles of NERC lines (345 and 500kV system) and 4,500 miles of non-NERC lines (69, 138 and 161 kV system). LIDAR is performed on 50 percent of the NERC lines each year. Even though NERC FAC 003-37 standards require only one inspection per calendar year of vegetation conditions, LG&E and KU performs two vegetation only patrols during May and July. In addition, while LG&E and KU perform aerial patrols each quarter for critical visual inspection, the ROW Coordinator will document any vegetation that may have been missed during the vegetation only patrols in May and July.

#### Tree-Related Interruptions

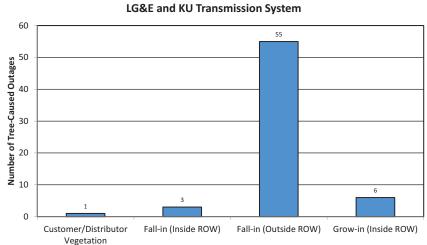
LG&E and KU reliability staff perform an in-depth post-outage investigation of vegetation-caused outages. Outages listed as "vegetation" are separated by a secondary cause code (i.e., grow-in, fall-in from off-ROW, and fall-in from inside-ROW). The specific reason for a tree-caused outage is limited to three codes, but could be expanded to include additional cause codes for further reliability improvement. The additional secondary cause codes (i.e., hazard tree, mode of tree failure, etc.) would assist in further diagnosis of tree-caused outages.

A major concern for LG&E and KU are: hazard and danger trees – risk of fallin from on and off ROW trees (117 fall-ins on 69, 138 and 161kV lines between 2008 and 2014). The all tree-caused interruptions are on non-NERC

<sup>&</sup>lt;sup>7</sup> Each applicable Transmission Owner and applicable Generator Owner shall perform a Vegetation Inspection of 100% of its applicable transmission lines (measured in units of choice – circuit, pole line, line miles of kilometers, etc.) at least once per calendar year and with no more than 18 calendar months between inspections on the same ROW. FAC 003-3 R6. 2013

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transmission lines due to on and off-ROW trees falling into the ROW. LG&E and KU have very few "grow-in" outages on the 69kV and higher voltage lines. No "grows-in" have been recorded on 345 and 500kV lines between 2008 and 2014. Before 2012 the secondary cause code was limited to fall-in within in the ROW. The interruption may have resulted from a tree outside of the ROW but cause was classified as fall-in from inside the ROW. The secondary cause codes were expanded in 2012 to allow for the distinction between fall-ins for inside or outside of the ROW and grow-ins. Figure 1 shows the number of tree-caused outages between 2012 and 2014 for each of the secondary cause codes. Tree fall-ins, outside of the ROW, account for 85 percent of the tree-caused outages between 2012 and 2014.



Total Number Tree-Caused Outages Between 2012 and 2014 on the

Figure 1. Total number tree-caused outages by secondary caused.

Hazard trees are removed as they are found. However, since LG&E and KU have had 117 fall-ins over the course of 7 years there appears to be hazard trees that are possibly being missed during aerial inspections. A ground patrol may be warranted to identify hazard trees that are hidden under the canopy of larger mature trees.

Recordkeeping and Crew **Productivity**  A comprehensive recordkeeping and reporting system is an essential component of an effective line clearance program. A record keeping system should be capable of providing management with the following information:

- Justification of management decisions.
- Projections of annual budget requirements. •
- Determination of the most cost effective crew type for various locations and work types.
- Prioritizing work by analysis of tree-caused outages and the inclusion of other metrics important to the utility.
- Detailed monitoring of crew productivity. •

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- Establishment of guidelines for tree removal and replacement (if implemented).
- Establishing a tracking process for customer refusals and hazard trees.

A comprehensive line clearance record keeping system depends on recording four components of all field activities: work location (i.e. circuit number), description of work completed (number of trims, removals, etc.), time required to complete the activity and any required materials (man and equipment hours). Time report verification, evaluation of crew productivity and accumulation of cost and production data all depend on these elements of activity reporting.

Recording crew time by specific work units and work related activities will provide the means to (1) examine detailed costs, (2) evaluate productivity, and (3) initiate appropriate changes to maximize the efficiency of the program. All record keeping needs to be adjusted to conform to the type of contract in place and the desired system metrics LG&E and KU desires.

#### **Time Utilization**

Time utilization measures can be used to evaluate crew time and production figures: time utilization, performance, and effectiveness.

Time utilization calculations allow a utility to determine what each crew does with the time it controls on a daily basis. For example, if time utilization is low, it indicates that the crew has excessive nonproductive time.

#### Performance

Performance is a measure that compares the actual time required to prune or remove a tree to the expected or standard time. Standards are developed from actual local data and are periodically evaluated for accuracy. The performance rating provides a good means for evaluating the production rates of each crew relative to an established set of standards. If performance is too high, it may suggest that a crew is inaccurately reporting work, obtaining inadequate clearance, or trimming brush (rather than removing brush). If performance is too low, it may suggest that the need for increased supervision and/or training.

#### Effectiveness

Effectiveness is calculated as a product of time utilization and performance (time utilization X performance/100). It provides a relative measure of what the return on expenditures is for each contract crew. Effectiveness ratings can be used to compare individual crews.

LG&E and KU has an electronic record keeping system to track circuit history, crew number, man hours, start and stop pole locations, labor cost, material cost, equipment cost, aerial spray acres and aerial spray cost. Even though their record keeping system tracks this information, the detail is limited and prevents any crew production analysis. The start/stop pole information does not include a linear distance and type of work performed (i.e., number of trims, linear distance mechanically pruned, removal, brush acres mowed, etc.). While LG&E and KU record the crew number for all work performed, the number of men or type of equipped used by the crew is not included. Once the electronic record keeping system is expanded to include this additional information, LG&E and KU can establish production metrics to track the efficiency of the vegetation maintenance program (i.e., cost per acre, cost per mile, etc.).

LG&E and KU does not currently possess the metrics necessary to effectively and efficiently manage the program. Data is collected from contractor invoices regarding total cost and man-hours only and are not tracked by individual work unit even though this type of information is available. The data contractor invoice does include information regarding number of units maintained or miles covered. Work is categorized on the LG&E and KUrequired timesheet by the following classifications:

- Man-hours for each employee and equipment
  - Daily Hours (RT, OT, and DT)
  - o Holiday
  - Vacation
  - o Other
- Type of Work
- Type of Billing (T&M, Cost Plus, Unit, and Contract)
- Type of Crew (Tree or Other)
- Project number or account number (i.e. distribution, new construction)
- Herbicide Concentrate
  - Amount by unit (lbs or gallons)
- Tree Units and Man-hours by Unit
- Brush Units and Man-hours by Unit

Unit data (i.e. number of trees by maintenance type) is recorded on the timesheet but not captured as part of the current process for the electronic record keeping system. Additional details about contractor production would allow movement toward a performance-based component within a T&M contract, or become a basis for a unit cost removal component of firm priced

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contracts (Appendix A). At a minimum, more detailed production data would provide an accurate assessment of production cost for various work-types for both internal and external comparisons.

Both record keeping software and record keeping services are available to provide streamlined invoice verification, cost tracking by asset and work type, metrics for process improvement and documentation of work accomplishment.

**Vegetation Work Practices** LG&E and KU are doing an admirable job in managing transmission vegetation with a limited budget. The size of the annual budget has necessitated a "just-in-time" approach to vegetation maintenance. The current maintenance practice of "just in time" or "hot spot" mowing, herbicide treatment, edge pruning on non-NERC lines has resulted in a system that is a patch work of various vegetation conditions on the ROW's. Vegetation conditions on any given line range from clear (just maintained) to very tall brush or edge trees on low voltage lines requiring immediate attention. This can result in excessive "jumping" from location to location by the contractor, thus incurring additional travel time. The limited detail in the records regarding maintenance cost preclude developing a line maintenance history, determining the efficiency of the vendor and over-all lack of data to forecast future work effort and cost.

> Through ECI's aerial patrols, the vegetation workload was quantified, and utilizing LG&E and KU historical maintenance cost and available supplemental industry cost data, a maintenance budget has been established. Because maintenance has been on a "hot spot" basis, conversion to a more efficient and cost effective cyclic maintenance schedule will require several years to implement. During this implementation phase, "hot spot" maintenance will be required to maintain system reliability until cycles can be established. In addition, the early years of the conversion to cyclic maintenance may require a higher budget. Converting to a cyclic maintenance schedule will reduce unit production cost (lower density and shorter height brush), provide for reduced planning effort each year through reducing the number aerial inspections and provide for a sound basis to consider other contracting strategies.

Vegetation<br/>Maintenance<br/>ExpendituresThe vegetation maintenance budget is presented to LG&E and KU senior<br/>management on an annual basis for approval. Budgets have been based on<br/>historical levels, not specifically to address cyclic maintenance requirements.<br/>The annual budget has remained fairly flat over the past 6 years (Table 2).

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Year	ROW Actuals	CPI <sup>8</sup> – 2014 <sup>9</sup>
2009	\$4,425,830.31	\$4,883,788.64
2010	\$4,616,948.52	\$5,012,464.34
2011	\$5,313,879.93	\$5,592,568.11
2012	\$4,912,862.53	\$5,065,687.36
2013	\$5,570,389.98	\$5,660,752.17
2014	\$6,151,060.19 <sup>10</sup>	\$6,151,060.19

#### Table 2. LG&E and KU Historical Transmission Vegetation Maintenance Expenditures.

## **Production and Cost** LG&E and KU provided ECI with the electronic record keeping system for records from 2010 through 2014. From these records, ECI calculated aerial spray cost per acre. In addition, LG&E and KU provided ECI with weekly rates by crew type for calculating the estimated number crews need to manage the transmission system. LG&E and KU may choose to re-calculate the budget by changing some of the brush acres classified as low and high-volume foliar treatments to aerial spray treatments.

Vegetation Assessment Vegetation conditions were sampled on 18 percent of the total transmission line miles to estimate the existing vegetation workload for each of the five voltages. ECI survey teams inventoried approximately 1,076 transmission miles. Field data gathered by the survey teams focused on tree and brush quantities, conditions, and maintenance requirements. The results of the study are included in the following sections.

Specific Survey Criterion ECI's survey teams utilized the *Louisville Gas & Electric and Kentucky Utilities Services Company Transmission Vegetation Management Program (Revision 2013)* as the basis for determining current and future vegetation work load. The survey teams collected data on the vegetation conditions on the LG&E and KU transmission system using the form found in Appendix B.

<sup>&</sup>lt;sup>8</sup> CPI – Consumer Price Index.

<sup>&</sup>lt;sup>9</sup> The actual vegetation expenses for each year were adjusted using the correct CPI and the base year of 2014. The adjustment was down to allow for a better comparison between years.

<sup>&</sup>lt;sup>10</sup> Actual vegetation expense through the end of November.

### Vegetation<br/>WorkloadThis section presents general findings of ECI's workload assessment. Total<br/>workload projections are based on the total line miles as provided by LG&E<br/>and KU.

#### **Total Workload**

Table 3 represents the estimated total vegetation workload summary for the LG&E and KU transmission system by voltage class based on the sample survey.

Voltage	System Miles	System Acres	Yard Trees	Edge Pruning - Mechanical (ft.)	Edge Pruning - Manual (ft.)	Re-clear (ft.)	Manageable Brush Acres
69	2,570	46,723	10,400	6,602,600	1,826,300	26,900	16,900
138	1,264	22,973	4,000	4,154,200	254,500	5,000	8,700
161	667	12,119	400	2,636,700	887,400	10,500	6,800
345	1,090	19,822	1,400	2,945,400	395,700		7,100
500	237	4,313		224,600	1,019,600	5,400	3,000
TOTAL	5,827	105,949	16,200	16,563,500	4,383,500	47,800	42,500

Table 3. Tree and Brush Workload by Voltage Category (Transmission).

Total projected workload was projected for the LG&E and KU system based upon the conditions noted on the sampled miles. Table 2 indicates that approximately 16,563,500 linear feet (actual footage to be pruned not line footage) of ROW edge can be pruned using mechanical equipment (i.e. Jarraff or Skytrim crews), 4,383,500 feet consist of manual workload and 47,800 feet of ROW edge needs to be re-cleared to the establish ROW width. The estimated linear footage of ROW needing to be re-cleared was minimal because the ECI survey team counted work that had encroached from the established ROW width and not the actual easement width. LG&E and KU could not provide ECI the actual ROW easement or edge-to-edge width for each circuit. The small amount of estimated re-clear footage for 500kV lines resulted from the need to achieve additional clearance when a span of line extended from one ridge top to another.

More than 59 percent of the ROW edge workload was found on 138, 161, 345 and 500 kV lines which is expected considering these four voltages comprise approximately 55 percent of the total transmission line miles. Figure 2 shows the distribution of edge tree maintenance workload across the varying voltage classifications. Alternatively, Figure 3 presents the linear distance of edge tree maintenance on a per mile basis, which shows 161kV lines as having the highest concentration, followed by 500kV and 138kV lines.

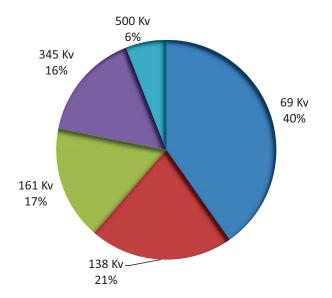


Figure 2. Percentage of Edge Tree Maintenance Workload by Voltage Classification.

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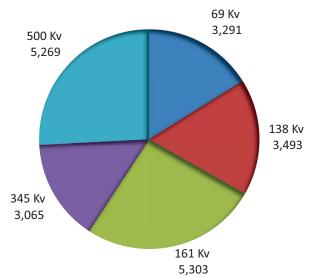


Figure 3. Linear Distance of Edge Tree Maintenance per Mile by Voltage Classification<sup>11</sup>.

Yard trees account for approximately 16,200 total trees or 2.7 trees per mile at the system level. ECI estimates there are approximately 105,950 acres that comprise the entire LG&E and KU transmission system. Of those total acres, approximately 40 percent (or 42,500 acres) contain manageable brush acreage. Brush will be defined in greater detail later in the Brush Workload Characteristics section.

#### Average Density and Statistical Error

Tree and brush density was quantified in terms of trees per mile, linear distance per mile and acres per mile. Table 4 shows the average trees per mile (Yard Trees), linear distance per mile of ROW edge trimming (Mechanical, Manual and Re-clear), and brush acres per mile by voltage class on the LG&E and KU transmission system. These are trees and acres of brush requiring maintenance according to *Louisville Gas & Electric and Kentucky Utilities Services Company Transmission Vegetation Management Program (Revision 2013).* The tree counts and brush acres per mile values as expressed in Table 4 were used to estimate the total quantities at the system level (as shown in Table 3).

<sup>11</sup> Each side of the ROW was counted separately and then combined to provide actual footage to be pruned. Therefore, the liner footage per mile of workload can result in a number larger than a mile.

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Voltage	Total System Miles	Number of Yard Trees	Linear Distance for Mechanical Trimming (ft.)	Linear Distance for Manual Trimming (ft.)	Linear Distance for Re-clear of ROW (ft.)	Manageable Brush Acres
69	2,570	4.0	2569.4	710.7	10.5	6.6
138	1,264	3.2	3287.8	201.4	4.0	6.9
161	667	0.6	3955.6	1331.3	15.7	10.1
345	1,090	1.3	2701.7	363.0	0.0	6.5
500	237	0.0	946.9	4298.6	23.0	12.5
SYSTEM AVERAGE	5,827	2.7	2918.8	692.8	7.8	7.3

**Table 4.** Average per mile tree and brush densities per mile on the LG&E and KU transmission system.

The statistical sampling error was calculated for the transmission survey samples by voltage class. Statistical sampling error calculation was based upon the mean linear distance of tree workload and brush acreage per span at the 90 percent level of confidence. Sampling error for linear distance of tree workload per span for each voltage category were:  $69kV = \pm 3$  percent;  $138kV = \pm 4$  percent;  $161kV = \pm 4$  percent;  $345kV = \pm 5$  percent; and  $500kV = \pm 11$  percent. Sampling error for brush acres per span for each voltage category were:  $69kV = \pm 4$  percent;  $161kV = \pm 4$  percent;  $138kV = \pm 4$  percent;  $161kV = \pm 4$  percent;  $345kV = \pm 4$  percent;  $161kV = \pm 4$  percent;  $345kV = \pm 4$  percent;  $161kV = \pm 7$  percent.

#### Brush Workload Characteristics

Brush workload was collected and characterized by maintenance practice. Table 5 shows the total estimated brush acres on the LG&E and KU system by maintenance practice.

**Table 5.** Brush Workload by Voltage Category and Maintenance Practice.

Voltage	Total System Miles	Total System Acres	Mow Acres	Hand Cut and Treat Acres	Low- Volume Foliar Acres	High- Volume Foliar Acres	Manageable Brush Acres
69	2,570	46,723	1,100	1,500	13,500	800	16,900
138	1,264	22,973	1,100	800	6,300	500	8,700
161	667	12,119	500	500	5,500	300	6,800
345	1,090	19,822	500	500	5,300	800	7,100
500	237	4,314	100	100	900	1,900	3,000
TOTAL	5,827	105,950	3,300	3,400	31,500	4,300	42,500

Of the 105,950 total system acres identified on the LG&E and KU transmission system, approximately 40 percent (or 42,500 acres) currently

contain brush species (Figure 4). When estimating brush acres, locations that had the potential to support brush were included in the in low-volume foliar management practice. The remaining 60 percent (or 63,450 acres) (Figure 5) are currently void of brush due to land use (e.g., agricultural land, maintained lawns, waterways, etc.).

Approximately 74 percent of the total manageable transmission brush acres were classified suitable for the maintenance practice of low-volume foliar treatment (i.e., backpack application of herbicide). For a location to be classified as low-volume foliar the stem heights were shorter than seven feet and stem density was approximately 1,500 or less per acre. Therefore, a large majority of the LG&E and KU transmission system is potentially manageable through low-volume herbicide maintenance work.

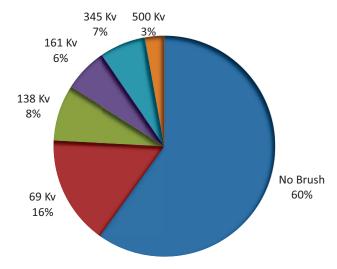


Figure 4. Percentage of Brush Acreage by Voltage Classification.

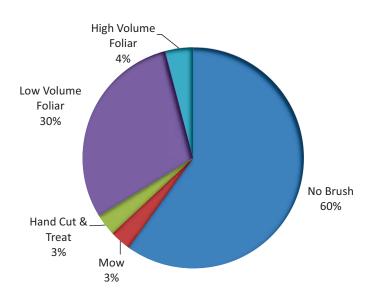


Figure 5. Percentage of Brush Acreage by Maintenance Practice.

Since the manageable brush acres on LG&E and KU transmission system was comprised of approximately 84 percent brush acres in the low and highvolume foliar treatment category, aerial treatments can be performed in an extremely cost effective manner using herbicides (where practical).

#### ROW Edge Clearing Characteristics

ECI documented specific transmission spans that fell short of the established ROW width. Table 2 presents the estimated linear feet of edge clearing required to reclaim existing overgrown rights-of-way to the established ROW edge. The tree and immature tree categories were deemed important in understanding the nature of the widening or re-clearing requirements, particularly since each may yield different clearing costs. Immature trees that could be cleared with a bush hog or hydro-axe were classified as mow acres. When clearing large trees required equipment such as a bull dozer or feller buncher then the work was classified as re-clear footage. Figure 6 shows examples of the specialized equipment commonly used for ROW clearing.





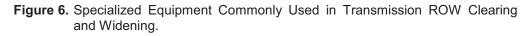


Hydro-Axe



Bulldozer

Feller-Buncher



The 47,800 feet of ROW edge identified as requiring re-clearing back to the established ROW edge, comprised of less than one percent of the total linear distance requiring some form of tree maintenance.

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#### Maintenance Characteristics

As part of the field data collection, the ECI surveyors classified the workload within each span into eight maintenance categories. Accessibility was also recorded for each span for the purpose to estimate potential workload that would be ideal for aerial saw trimming. ECI estimated that for 17 percent of the workload, aerial saw trimming may be a suitable means to maintain the edge of the ROW. The categories used for classifying the workload are:

- MST Mechanical side Trim (sky trim, Jarraff, etc)
- MT manual trim
- RC re-clear
- YT yard tree
- MBH mow: brush hog or hydro Ax (kershaw or similar)
- HC hand cutting
- LVF low-volume foliar herbicide treatment
- HVF high-volume foliar herbicide treatment

Dependent upon the location a span may have work that was separated into different categories. For example, due to terrain a span may have a mixture of mechanical and manual side trimming work. It should also be noted that the total brush acres to be maintained over a five-year cycle would be higher than total brush acres observed on the system because some brush acres mechanically cut or hand cut should have a subsequent follow-up herbicide application scheduled in a future year (currently two years).

Recommendations were assigned based on current field conditions with emphasis on minimizing maintenance costs. In most cases, herbicide was recommended in lieu of mowing unless specific site conditions warranted otherwise. However, specific herbicide restrictions may negate some herbicide recommendations. The data provided here has not been adjusted to balance the annual spend.

Note that these recommendations serve only as an estimate of the workload by maintenance practice. Prior to beginning any work or budgeting for specific vegetation needs, it is recommended that the specific transmission lines to be worked be individually prescribed. This data serves only to characterize the existing workload.

#### Budget and Man-Hour Estimates

Total vegetation management estimated costs and man-hours for the LG&E and KU transmission system are presented in Table 6. The detail in Table 7 presents the system total cost to maintain the tree and brush workload by management category and voltage on the LG&E and KU transmission system. Unit costs and weekly crew rates were used to calculate loaded labor and equipment rates (Table 8). The unit cost values were derived by ECI utilizing available industry data.

Voltage	Estimated Total Cost	Estimated Total Man Hours
69	\$23,158,000	716,800
138	\$10,616,000	316,000
161	\$9,345,000	289,500
345	\$8,295,000	269,700
500	\$4,908,000	231,400
Grand Total	\$56,322,000	1,823,200

Table 6. Total Transmission Budget and Man-Hour Estimate By Voltage.

 Table 7.
 Total Budget by Management Category and Voltage for the LG&E and KU Transmission System.

	Yard			Re-			Low- Volume	High- Volume
Voltage	Trees	Mechanical	Manual	Clear	Mow	Hand Cut	Foliar	Foliar
69	\$780,000	\$7,923,000	\$5,844,000	\$148,000	\$556,000	\$2,850,000	\$4,725,000	\$332,000
138	\$300,000	\$4,985,000	\$814,000	\$28,000	\$556,000	\$1,520,000	\$2,205,000	\$208,000
161	\$30,000	\$3,164,000	\$2,840,000	\$58,000	\$253,000	\$950,000	\$1,925,000	\$125,000
345	\$105,000	\$3,534,000	\$1,266,000		\$253,000	\$950,000	\$1,855,000	\$332,000
500		\$270,000	\$3,263,000	\$30,000	\$51,000	\$190,000	\$315,000	\$789,000
Total	\$1,215,000	\$19,876,000	\$14,027,000	\$263,000	\$1,667,000	\$6,460,000	\$11,025,000	\$1,785,000

Table 8. Unit Cost and LLER

Management Category	Unit Cost	Unit	LLER
Yard Tree	\$75.00	per tree	\$31.48
Mechanical	\$1.20	per foot	\$41.05
Manual	\$3.20	per foot	\$29.47
Re-Clear	\$5.50	per foot	\$82.58
Mow	\$505.00	per acre	\$57.22
Hand Cut and Treat	\$1,900.00	per acre	\$32.22
Low-Volume Foliar	\$350.00	per acre	\$29.49
High-Volume Foliar	\$415.00	per acre	\$50.61
Aerial Spray	\$297.00	per acre	

Total budget to maintain the LG&E and KU transmission system for a targeted five-year cycle is estimated to be approximately \$56.32 million (or

approximately \$11.26M annually) and requires approximately 1.82 million man-hours (or 364,640 man-hours annually). The average system cost per transmission mile based on the estimated budget is \$9,665 per mile or roughly \$532 per system acre. Approximately 20 percent of the total budget dollars are allocated to low-volume herbicide work (LVF). Yard trees account for another two percent and incompatible ROW trees less than one percent. The three maintenance types (mechanical side trim, manual trim, and re-clear) for which industry unit cost values were used, account for approximately 61 percent of the total budget.

#### **Crew Resource Allocations** Based on the existing vegetation workload and the production values provided by LG&E and KU, crew resource needs were estimated. Table 9 presents a summary of the estimated annual crew resource requirements based on a five-year cycle.

It should be noted that crew estimates are approximate and are based on the average crew sizes as indicated. Available annual work hours were estimated to be 1,800 hours.

Voltage	3-Man Yard Tree Crew	3-Man Mechanical Trimmer	3-Man Climbing Crew	3-Man Excavator Re-Clear Crew	3-Man Mowing Crew	3-Man Hand Cut Brush Crew	3-Man Low- Volume Foliar Crew	2-Man High- Volume Foliar Crew
69	0.92	7.15	7.35	0.07	0.36	3.28	5.93	2.25
138	0.35	4.50	1.02	0.01	0.36	1.75	2.77	1.41
161	0.04	2.85	3.57	0.03	0.16	1.09	2.33	2.25
345	0.12	3.19	1.59	0.00	0.16	1.09	2.33	2.25
500	0.00	0.24	4.10	0.01	0.03	0.22	0.40	5.34
Total	1.43	17.93	17.63	0.12	1.08	7.43	13.85	12.09

 Table 9.
 Annual Crew Resource Allocation Estimate by Crew Type (# of crews).

Crew estimates are based on the work type and recommended maintenance practice as determined by the ECI field surveyor. Changes to the maintenance practice will affect crew make-ups and allocations.

Herbicide crews account for approximately 25.9 crews annually or 36 percent of the total crews and will utilize approximately 34 percent of the annual budget. The two and three-man herbicide crews will provide the required support to complete the low and high-volume herbicide workload. Three-man mechanical and climbing crews are the largest resource requirement at approximately 35.7 crews annually or 50 percent of the total crews and will Exhibit RCS-8 Case No. 2016-00370 Page 27 of 60 Attachment to Response to KIUC-1 Question No. 30 Page 23 of 55 Bellar

utilize approximately 60 percent of the annual spend. The three-man mechanical and climbing crews will be responsible for all side trimming, incompatible ROW tree removals, and priority trees.

#### Recommendations

Utilizing the information gathered in the ground survey, ECI developed the estimated total transmission workload, budget, and man-hour requirements for the LG&E and KU transmission system.

Budget and workload assumptions:

- Recommended maintenance practices for the identified work units assume the utilization of Integrated Vegetation Management (IVM) principals and the maximization of herbicide use wherever possible to minimize future vegetation management expenditures. The use of herbicides will decrease future work (fewer stems per acre) thus requiring far less effort when IVM is fully implemented on the LG&E and KU system. With the implementation of IVM and continued herbicide use there should be minimal mowing required in future cycles.
- Brush acres maintained through mechanical brush clearing methods (i.e. mowers) were not incorporated into acre counts for high or low-volume herbicide treatment.
- Per request from LG&E and KU, the ROW width used for calculating the amount of brush acres was 150 feet for all transmission voltages. Actual ROW width varies between and within each voltage category and it is recommend that prior to assigning work brush acres would be re-calculated to represent actual ROW width for those schedule circuits.

Best management practices and IVM are the focus of the ECI recommendations presented in this section. Refer to Appendix C for additional details on recommended industry best management practices.

#### Recommendations

ECI recommends the following program specific items based on the field data collection and observations of current vegetation practices on the LG&E and KU transmission system:

- 1. Transition maintenance program to cyclical maintenance.
- 2. Continue to remove incompatible trees within the ROW and particularly under the conductors (within the wire zone corridor).
- 3. Determine and document the ROW width for all LG&E and KU transmission circuits.
- 4. Develop a hazard tree<sup>12</sup> ground patrol to address potential risk from trees that may not be visible through normal routine aerial inspections.
- 5. Establish a list or database of hazard tree locations and develop a priority program to determine which trees should be removed first.

<sup>12</sup> Danger trees are trees tall enough to breach action threshold if they fell toward lines regardless of condition.

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This database may include ash trees that could be affected by the emerald ash borer (EAB).

- 6. Continue to enforce vegetation maintenance clearance specifications for transmission voltages and the policies and standards specific to LG&E and KU needs and conditions. Current specifications appear adequate to maintain vegetation on the transmission system.
- 7. Ensure that vegetation maintenance crews exhibit reasonable production levels by implementing a work reporting / measurement system and utilize the records to evaluate crews and compare contractor performance.
- 8. Implement Integrated Vegetation Management (IVM<sup>13</sup>) as the guiding maintenance principle on the LG&E and KU transmission system.
- 9. Re-establish the transmission corridor ROW edges wherever practical to bring the corridors back to specification by voltage.
- 10. Continue to maximize herbicide use where practical to minimize future vegetation management costs and better manage for compatible plant communities.
- 11. Once established maintain consistent transmission vegetation maintenance program funding to maximize overall program effectiveness and ensure compliance with NERC Standards FAC-003.
- 12. Consider increasing vegetation management oversight to address the addition of approximately 46 crews to meet workload requirement for a 5-year cycle (Appendix D).

<sup>&</sup>lt;sup>13</sup> IVM = A system of managing plant communities in which compatible and incompatible vegetation is identified, action thresholds are considered, control methods are evaluated, and selected control(s) are implemented to achieve a specific objective. Choice of control methods is based on effectiveness, environmental impact, site characteristics, safety, security and economics. ANSI A300 (part 7)-2012 IVM.

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> Appendix A: Contracting Strategies

#### **Introduction to Contracting Strategies**

Three different approaches are commonly used by electric utilities to contract line clearance work. These include "time and material/equipment" (T&M), "unit price" and "firm price" or "lump sum" pricing strategies. Each has advantages and disadvantages that are important to understand, and there are multiple variations possible within each pricing family. Each carries a different risk profile for the contractor and the utility. Unit price and firm price contacts are inherently performance-based contracts. However, T&M with incentive pricing can also be a performance-based contracting strategy.

Performance-based contract strategies generally offer the lowest production risk for the utility by placing the burden to monitor crew productivity on the tree contractor and "incentivizing" the contractor to control costs. This applies to firm price, lump sum, unit price, and T&M with incentive type contracts. However, it should be understood that in order for these contract strategies to be effective, the utility and contractor should have a thorough understanding of the work scope, historical man-hours and costs for the work units to be maintained within the contract period. While it is possible to utilize these specific contract types for all work (i.e. ticket type work as well as preventative maintenance work), they are the most effective in situations where the scope of work is better defined such as on preventative maintenance. Ticket work such as Customer Trim Requests and Restoration are often too variable and can lead to higher "unit" prices due to the "contingency" contractors may build into their bid to account for this uncertainty.

Where historical data is not available, some utilities are successful in developing performance-based contracts by clearly defining the project scope prior to bidding through the development of detailed work plans. Pre-planning to define clearances, clearance exceptions, and removals has proven to be a very effective strategy in receiving least cost competitive bids. Contractors provide pricing on the defined work scope that the utility has pre-designated, thus eliminating guess work on the part of the contractor and eliminating the "contingency" cost that contractors build into bids. However, this does require additional effort on the part of the utility to employ knowledgeable personnel to perform the pre-work planning as well as post work acceptance. This strategy generally works well when the utility is developing firm price contracts in the form of a guaranteed cost per mile or a guaranteed cost per circuit.

Utilizing a T&M with incentives, such as Target Pricing, is a viable alternative for preventative maintenance work, but does require an extensive knowledge of historical man-hours in order to develop "should take times" in order to set contractor valid targets or thresholds for each work unit. In this contract type, the utility agrees to pay the contractor for their total actual manhours incurred to complete the work unit. The contractor in turn, agrees to meet the established target and "share" with the utility any cost savings

achieved by completing the work unit with less man-hours than allotted. Some contracts also include a shared "penalty" where the contractor agrees to also share the cost of any work units exceeding the threshold man-hours thus, this provides the contractor with an incentive to find cost savings while minimizing their perceived risk in relation to their skepticism to utility provided targets.

Another variation to this contract type includes a T&M not to exceed. In this contract type, the contractor and utility agree that any cost savings will be shared; however, the contractor bears the entire burden for any cost over-runs above the man-hour threshold set by the utility. The advantage to this contract strategy is that the utility can have 100 percent confidence in their maximum expenditure which they can then use to better plan and budget. The disadvantage is that the contractor may include higher pricing due to the "contingency" variable and therefore, it may not offer the same cost savings as could be expected through the shared incentive/penalty contract.

Utilizing multiple contract strategies for vegetation management is generally the most cost effective. Performance based contracts are preferred for preventative maintenance type work but should be utilized in combination with other contract strategies to ensure overall program cost effectiveness. Firm price or unit price contracts are most effective for brush maintenance or herbicide treatment programs where the contractor can easily inspect and quantify the work volume. Competitive bidding of these work types ensures the contractor will provide the lowest unit price based on their estimated cost to complete the defined work scope and their known material costs (i.e. herbicide costs). T&M contracts (without incentives) offer the greatest level of flexibility to the utility in terms of being able to easily add or remove work scope and therefore are recommended for ticket type work. For the contractor, T&M minimizes their risk where work scope is variable or undefined as in Customer Trim Requests and Restoration type work. This allows the contractor to provide better pricing but shifts the burden to the utility to ensure that crews remain productive. Even so, T&M is generally considered the preferred method for these work types. A combination of all the contract strategies tailored toward specific work types, will offer the greatest potential for cost savings to the utility while minimizing the resources required to monitor contractor performance.

Well-documented inspection of completed work and establishment of clear standards are critical to achieving value from firm price or unit price contracts. Where clearance requirements may be variable due to customer concerns or in situations where work scope is not clearly defined (as with ticket work), T&M normally can provide a better value.

In recent years, the impacts of fuel price fluctuations have become a major concern for contractors as well for the utilities they work for. Concerns arise when contract rates are set at a time when fuel prices are at the extremes and then change dramatically over the life of the contract. This either leaves the

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contractor with a windfall profit if fuel prices decrease (and the utility with higher costs) or can result in significant loss of profits for the contractor if fuel prices increase. Shorter contract periods (i.e. one-year) can minimize potential risk, but can be costly in terms of the cost to develop new contracts every year, and in terms of higher rates from contractors due to increased risk from shorter contract periods. Many utilities have elected to incorporate fuel escalators into their contracts to offset this concern.

The following are brief descriptions of the common contracting strategies:

#### *Time and Materials (T&M)*

T&M is normally the least risky for the contractor since most of the production-related risk is born by the utility. T&M contracts with performance measures and incentives tend to move some of the production risk back to the contractor. T&M often results in the highest work quality. Poor performance may subject a contractor to contract termination or result in assignment of "penalty points" as part of future bid evaluations. For work that is highly variable in nature, difficult to quantify in advance and where quality and customer relations are significant concerns, T&M may be the most desirable method.

#### Unit Price

Unit price work shifts production risk to the contractor but requires preplanning by the utility to designate which units the contractor should complete. Units are normally a tree trimmed, a square area of brush removed, footage cleared, or a tree removed by diameter classes. There is a natural incentive for the contractor to provide only the level of quality enforced by the utility. Consequently, quality control inspection by the utility is an important administrative requirement for this pricing strategy as well as work completion inspection. Administration of unit price contracts can become burdensome for utilities with high tree densities.

#### Firm Price

Firm price work also shifts production to the contractor but also shifts work unit selection to the contractor. The natural incentive in this pricing strategy is for the contractor to select the minimum acceptable units and provide the minimum acceptable quality. Post-work inspection by the utility is critical to assuring that all work was completed in compliance with the established specification. Tree removal is often an issue in a firm price contract since costs for tree removal can be highly variable. Consequently, trees to be removed are sometimes identified in advance as part of the bid package preparation. Alternatively, unit prices by size class for tree removal can be established or tree removal can be completed on a T&M basis for trees specifically authorized by the utility. Firm price is best suited to situations where the work can be clearly defined and understood by the bidders. It should also be limited to locations where there will be good competition by a number of bidders. Awarding of concurrent firm price contracts to multiple contractors is desirable. Small firm price contracts bid to companies that do not have a local presence frequently results in higher pricing to cover the cost of per diems or personnel relocations necessary to establish a labor force.

#### Turnkey and Incentive Based Contracts

Turnkey pricing shifts the maximum risk from the utility to the turnkey service provider. This pricing strategy normally is accomplished by establishing incentives tied to accomplishment of specific objectives such as cost control, tree-related reliability targets, and customer relations. Because most of the program management responsibility is that of the contractor, it is critical that the utility closely monitor the performance objects through periodic review of key performance indicators. A variation of turnkey pricing is a management services contract with a third party management firm that administers contracts on behalf of the utility. The contracts for craft labor and equipment may continue to be with the utility or through the management company. The management services company may utilize any or all of the other pricing methods. This pricing strategy should be utilized if the utility has limited management resources or desires to totally overhaul existing systems, methods and practices.

#### Target Pricing Strategy

Target Pricing involves an efficient and effective use of combined customer notification and tree selection work planning that becomes a basis for establishment of Target Price for individual circuits or circuit segments. Documented workload in terms of tree pruning, tree removal and brush control units, multiplied by realistic costs per unit worked (based on work history by district) allows creation of the target price that contractors can be incented to meet or beat.

Using this system the line clearance contractor is paid on the basis of T&M rates as work progresses. Reconciliation of actual production cost compared to the Target Pricing occurs quarterly.

This strategy requires designation of specific work units and agreement from the line clearance contractors to work the units designated by the Work Planner. Work Plan packets are prepared and distributed to crews from a Work Planning database and populated through Work Planning data acquisition software. Line clearance crew time and production must be monitored and recorded in a production database.

A simplified example of a Target Pricing work sheet is illustrated in Table 10. Table 11 is an example of a simplified quarterly reconciliation table.

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Unit Description	Plan Quantity Circuit xyz	Standard \$/Unit	Quantity x Unit Price
Bucket			
Trim 4"- 8"	300	\$20	\$6,000
Trim 8" - 12"	47	\$30	\$1,410
Removal 12.1" to 24"	3	\$170	\$510
Manual			
Trim 4"- 8"	655	\$25	\$16,375
Trim 12" - 24"	9	\$140	\$1,260
Brush removal	57	\$240	\$13,680
Total Standard Cost for Circuit xyz			\$39,235

#### **Table 10.** Target Pricing Circuit Summary.

**Table 11.** Target Pricing Quarterly Reconciliation.

Unit Description	Quantity x Unit Price
Standard Cost	\$96,268
Actual Cost	<u>\$83,040</u>
Amount Actual Lower than Standard	\$13,228
Percent Actual Below Standard Cost	13.7%
5 to 25% Qualified Bonus Tier Percentage	25%
Incentive Amount	\$3,307

There are several requirements that must be in place for a Target Pricing strategy to be effective. They include:

- 1. Effective processes for work planning
- 2. A field data collection and work documentation system
- 3. Realistic production data by district or by characteristics such as maintained/unmaintained, accessible/inaccessible, overhang, etc.
- 4. Contracts with line clearance contractors that complement the Target Pricing strategy

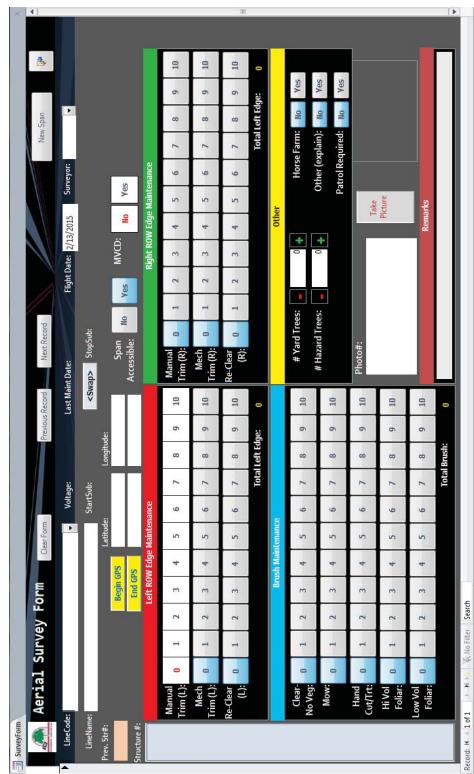
Benefits of this strategy have included lower costs than firm priced or T&M bidding strategies. Because tree selection is closely aligned with utility goals, adequate reliability can be efficiently achieved.

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> Appendix B: Transmission System Vegetation Survey Form

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#### TRANSMISSION RIGHT-OF-WAY VEGETATION SURVEY LG&E and KU

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Appendix C: Recommended Industry Best Management Practice Strategies

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#### Recommended Industry Best Practices Strategies

Transmission owners need to develop practices that fulfill the requirements of the vegetation standard in a cost effective manner. These practices or strategies must be documented and consistently implemented. Over time, certain practices have been shown to be successful in preventing outages due to vegetation. Many of these practices were incorporated into the NERC Standard FAC-003 since the group that developed and approved the standard included experienced transmission vegetation managers. The American National Standards Institute (ANSI) has established standards for vegetation maintenance on transmission ROW<sup>14</sup>. In addition, the International Society of Arboriculture (ISA) has issued a companion publication to ANSI A300 Part 7, Best Management Practices, Integrated Vegetation Management.<sup>15</sup>

# **Work Management** ECI proposes the following best practice work management recommendations as part of any successful transmission vegetation management program. The utilization of some or all of these work management tools and methods may already be in use at LG&E and KU and therefore, these recommendations in no way imply the current lack of appropriate procedures. The original scope of this workload study did not include a review of the transmission program procedures or strategies. The recommendations presented here should be considered for implementation by LG&E and KU if not already integrated into the existing management program.

- Develop and keep current a vegetation management plan. Even though the current NERC standard FAC-003 does not explicitly require a vegetation management plan (TVMP), a TVMP is an extremely valuable tool to plan and implement both short-term and long-term vegetation management goals. A TVMP is the "road map" for vegetation management and provided direction and overview of system goals. It details how the work will be determined, planned and executed and provides a framework on how vegetation management will be implemented to ensure the reliability of the system. Annual plans are a subset of multi-year long-range plans. A plan will aid in developing budgets and tracking the work performed on individual lines.
- **Develop and keep a current work schedule.** The TVMP will detail system and procedures for documenting and tracking the planned work. Plans are in need of constant update as work progresses. Updating will track work in progress and allow notice for any necessary adjustments.
- **Implement a system of inspecting planned work.** Documenting the inspection of completed work is also necessary to properly approve payment and ensure work reported as complete by the contractor meets

<sup>&</sup>lt;sup>14</sup> ANSI. 2006. The American National Standard for Tree Care Operations - *Tree, Shrub, and Other Woody Plant Maintenance- Standard practices (Integrated Vegetation Management a. Electric Utility Rights-of-way).* A 300 Part 7. American National Standards Institute, NY.

<sup>&</sup>lt;sup>15</sup> Miller, R.H. 2007. Best Management Practices- Integrated Vegetation Management. International Society of Arboriculture, Champaign, II.

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LG&E's and KU's expectations. Spot checks of completed work are commonly used with inspections of additional completed work when deficiencies are found. It is important to identify work that does not meet the standard early so that corrections can be made before more deficient work is completed. This will save time for both the utility and the contractor performing the work. Formal documentation of the work inspection is recommended.

- **Provide for consistent budgeting.** A consistent plan needs consistent funding. Budget reductions mid-year can cause workforce disruptions that increase future costs. Any changes to the established annual plan require documentation.
- Establish and enforce work specifications. The personnel performing the work must know exactly what is expected of them. The work inspector must know the specifications to properly enforce them. If future contract strategies are being considered, a clear, concise specification is required to communicate LG&E and KU vegetation maintenance goals to perspective contractors. The clearer the contract specification, the better the pricing from a perspective new contractor.
- **Develop action thresholds.** Develop a "clearance at time of maintenance" (clearance 1) distance and establish a minimum clearance threshold (clearance 2) that vegetation should never exceed. This threshold clearance will provide an additional margin of error to allow for vegetation growth, line sag and variations in maintenance cycles. Best practice utilities have developed an action threshold clearance value between Clearance 1 and Clearance 2 in order have a intermediate point to take appropriate action to avoid violating the vegetation standard. Another type of action threshold relates to the maximum height that brush<sup>16</sup> is allowed to attain to provide efficient and cost effective foliar application of herbicides. Since herbicide application is frequently less costly than mechanical clearing, it is important that brush is not allowed to grow taller than the maximum height 8-12 feet for effective herbicide use.
- Develop a mitigation plan for exceptions/non-standard maintenance. Keeping a record of locations where exceptions to standard practices exist is important to prevent outages or violations of LG&E's and KU's minimum acceptable clearance (between vegetation and conductors). An example would be where pruning is the only vegetation maintenance option allowed by the easement. The record should be specific as to the nature of the situation and regular inspection should be scheduled. Use of an automatic reminder system is recommended. Renegotiating or acquiring easements to eliminate clearance restrictions, payment for tree removal or replacing tall

<sup>&</sup>lt;sup>16</sup> Brush is normally defined as immature (less than 10.2 cm or 4 inches in diameter), tall-growing tree species that would grow tall enough to interfere with conductors

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growing trees with compatible vegetation should be considered to eliminate the situation.

- **Develop standardized processes.** A uniform vegetation management plan for the entire LG&E and KU system that coincides with LG&E's and KU's current specification is key.
- Implement an Integrated Vegetation Management program (IVM). IVM is the art of controlling plant populations based on scientific principles from such fields as ecology, zoology and biology. Vegetation is managed to produce desired conditions (plant community density, structure and composition) and associated values consistent with stakeholder objectives on a sustainable basis. Stakeholders include both easement or fee holders, and all stakeholders and interested parties who may be influenced by IVM activities.
- Manage the ROW by zones. Managing the ROW in the zone immediately beneath the conductors differently from the rest of the ROW, known as the wire zone-border zone concept, is a successful approach to prevent outages in a cost effective manner (Figure 7), where sufficient ROW width is present. Different management techniques can be applied to these two zones and result in the many economic, operational and environmental benefits associated with the use of IVM techniques.

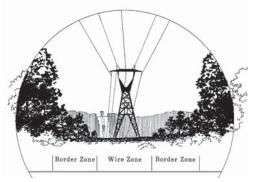


Figure 7. Wire Zone / Border Zone Vegetation Management.

- Maintain the ROW edge. Side pruning consists of pruning trees on the edge of the ROW. This work can be accomplished through the use of truck-mounted aerial lift equipment (bucket trucks), by manual climbing, or through the use of mechanical pruning equipment, such as a Jarraff, Aerial Saw, or similar tools.
- Coordinate transmission work with related distribution work. Occasionally distribution lines are found on the same ROW and even the same structures as a transmission line. Managing the vegetation simultaneously on both facilities can be cost effective. Problems can arise when different departments within the same company manage facilities with varying cycles, maintenance methods and budgets. The

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transmission maintenance organization should take the lead in coordinating and ensuring that the work is completed because a transmission outage has greater consequences than a distribution outage.

#### Integrated Vegetation Management In Integrated Vegetation Management (IVM), the selection of control options is based on effectiveness, site characteristics, environmental impacts, safety, and economics. Good vegetation management is based on an understanding of plants and their environment. A holistic approach considers the interrelationship of plants, site, and species composition and growth rates.

IVM is recognized as an industry best practice, and it is therefore recommended that LG&E and KU adopt this strategy for the maintenance of undesirable brush on its transmission system. In general, this would be a combination of brushing, mechanical clearing (hydro-axe), and the use of herbicides to manage trees and bush on the LG&E and KU system.

Cutting deciduous brush without applying a follow-up herbicide application to the stump surface will permit the vegetation to re-sprout, thus requiring future maintenance. Trimming brush and/or allowing it to mature results in its becoming a more expensive and often permanent part of the workload. Trimming brush and the failure to use herbicides on cut stumps are not cost effective long term brush management techniques.

ECI recommends that LG&E and KU continue to remove trees with the ROW and ROW edge and treat the deciduous cut-stumps of trees and brush with appropriate herbicides whenever possible. LG&E and KU should continue to enforce the existing specifications for removal and stump treatment. This will prevent future expansion of the system vegetation workload and future line clearance cost increases.

On most of the LG&E and KU transmission system, there appears to be an opportunity to treat standing brush less than 8 - 12 feet tall with either foliar or basal herbicide applications, avoiding hand cutting. Taller standing dead brush can become a source of complaints, and taller brush can be difficult to control with foliar applications without risking exposure to off-target plants. This use of a basal bark-applied herbicide would be a particularly valuable tool in the removal of tall-growing tree species growing in sensitive areas or where there is concern for off-target damage.

Use of herbicides is essential if LG&E and KU is to maximize the benefits of mechanical clearing and brushing. Herbicide use is an important component of an IVM strategy. LG&E and KU should continue to enforce the specifications that require use of herbicides to treat stumps. The effectiveness of selective herbicide applications has been well documented through long-term studies on utility rights-of-way in the central and northeastern United States. Results from treatment simulation models developed through these studies project that sites dominated by deciduous species would nearly double in stem density by the end of two cycles if simply cut without a follow-up herbicide application (Figure 8). These same sites would be expected to

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exhibit about a 50 percent reduction in stem density over the same time period if treated with a selective herbicide application.

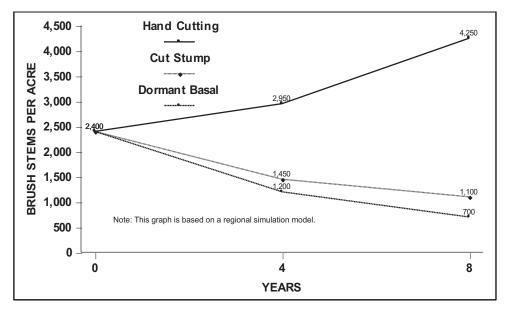


Figure 8. Effectiveness of Herbicides for Control of Brush Over Time. Results of long term study of brush management on utility rights-of-way in the northeast United States.

Currently, herbicides are effectively used in the control of ROW vegetation. This is an integral part of any IVM program. An important consideration is that a herbicide program must be environmentally safe and professionally supervised to maintain public acceptance. Line clearance crews performing herbicide applications should receive proper training in species identification and herbicide application methods that are approved and deemed acceptable by the public and land owners.

It is recommended that LG&E and KU continue to pursue the selective use of herbicides (e.g., foliar and basal) for the management of communities of deciduous brush species as a part of IVM program. Utilizing contractors trained and experienced in the use of herbicides will ensure the continued success of the LG&E and KU vegetation management program.

Herbicide Safety and Risk Assessments Today's herbicides control tree/brush re-sprouting by blocking chemicals needed by plants to convert water, sunlight and nutrients into food for growth. Since these same chemicals are not present in animals and humans, the herbicides are very low in toxicity to people or animals. Without any food, the treated weed trees on the right-of-way wither and decompose. Treated stumps dry out and don't re-sprout. Safety for humans and the environment includes not causing adverse effects that are unacceptable. In this context, risk assessment is the process by which the likelihood of unacceptable adverse effects from the use of various methods of vegetation management can be determined.

An extensive report prepared by ECI provided the technical basis for and a summary of the risk to human health, wildlife and the environment from the use of 10 herbicides by a utility owner in the US. These herbicide uses included broadcast foliar, selective foliar, basal bark and cut stump applications. This assessment concluded that the margins of safety for herbicide use by the utility that commissioned the assessment were "adequate to assure protection of human health of workers and the general public."

ECI also completed an environmental impact statement resulting in the authorization of herbicides to control right-of-way vegetation in the LG&E and KU National Forest in Pennsylvania (US). Subsequent evaluation of herbicide use in the National Forest confirmed safe and effective use of foliar herbicides to control brush on utility right-of-way.

The human health risk assessment methodology used in these reports was the one generally recognized by the scientific community as necessary to characterize the potential adverse human health effects of chemicals in the environment. It is the same process used in judging the human health risk from cosmetics, food additives, pharmaceuticals, various household chemicals, and many other materials.

Herbicide Acceptance by Wildlife Groups in the United States In the US, stump control herbicides are used not only by electric utilities, but also by numerous private and governmental wildlife habitat improvement organizations. Examples include:

- The Nature Conservancy on projects designed to limit the spread of invasive and non-native trees and shrubs. This would be similar to the efforts in the UK to eradicate the invasive plants Japanese Knotweed and Himalayan Balsam.
- Under the banner of a former organization called Project Habitat®, groups such as the National Wild Turkey Federation, Buckmasters, Butterfly Lovers International and Quail Unlimited have joined together to encourage utilities to implement an "Integrated Vegetation Management" (IVM) approach to maintaining utility easements that appropriately utilizes herbicides as a component in the control of right-of-way vegetation. They have recognized that environmental benefits of herbicides, when properly used, outweigh any adverse risk and are far more desirable than the alternatives to herbicide use, such as frequent mowing or hand cutting of undesirable trees.

Significant research has been undertaken over the past 30 years in the United States to document the impact of right-of-way herbicide use on the

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environment, wildlife and management costs. Much of this research has been conducted by ECI and its university research associates. Stems per acre decrease over time through the use of herbicides, as does associated maintenance costs.

Brush control through the use of herbicides is an extremely cost effective maintenance tool. Figure 9 illustrates the successful use of herbicides and provides cost effective, environmentally acceptable and long-term brush control.



Figure 9. Example of good brush control through the use of herbicides.

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> Appendix D: Recommended Staffing to Contract Tree Crew Ratio

## Need for Additional LG&E and KU Vegetation Maintenance Staffing

The vegetation maintenance program at LG&E and KU is sufficiently staffed to effect the administration of the current line clearance contracts and contractor staffing at the time of this review. The three ROW Coordinators manage 25 contract tree crews. As LG&E and KU adopts ECI's budget and staffing recommendations additional contract crews will be added to the system manage the increase workload. Additional staff (in house or contracted) will be required to effectively manage the increased work force.

Figure 10 shows data from two benchmarking studies that evaluated the average number of line clearance crews supervised by utility arborists. In the Pennsylvania Electric Association (PEA) and Edison Electric Institute (EEI) studies, the average ratio of line clearance crews to each utility arborist was respectively 8 and 11 (Figure 10). However, in both studies 75 percent of the reporting utilities average 10 crews or less per supervising arborist. Figure 10 also shows that in a recent benchmarking study of over 20 utilities, the two overall best-in-class utilities have a ratio of approximately one utility arborist (including the system arborist) for every 6 line clearance crews. Figure 10 also compares the current crews supervised by the system forester to the anticipated ratio should seven-year cycle be adopted.

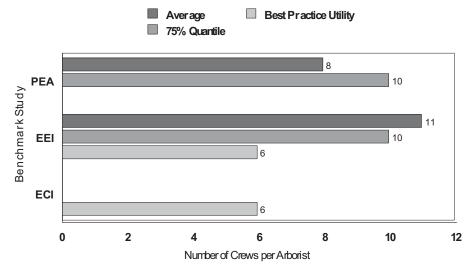


Figure 10. Comparative Data on the Average Number of Line Clearance Crews Overseen by Utility Foresters<sup>17</sup>.

Based on the anticipated increase in contractor tree crew staffing on the transmission system it is recommended that LG&E and KU establish an additional three Utility Forester positions (in-house or contract) to assist the ROW Coordinators in the day to day management of the program. If fully implemented, the LG&E and KU Transmission VM contractor tree crew work

<sup>&</sup>lt;sup>17</sup> PEA = Data from a 7 utility survey conducted by the Pennsylvania Electric Association.

EEI = Data from the Edison Electric Institute benchmark study of 29 utilities.

ECI = Data from a 1998 benchmarking study of 22 North American utilities.

force will be approximately 72 crews for the first cycle. This will provide a ratio of approximately 12 crews per LG&E and KU vegetation management staffing. In order for the program recommendations to be implemented properly it has to be implemented correctly in the field. These three additional individuals will be primarily responsible for planning work and auditing the tree crews. They should also be capable of assisting the ROW Coordinators with any work that is appropriate for them to do. For example inspecting customer requests, work associated with new construction, supervising tree crews, and handling of customer complaints or refusals. After the completion of the first cycle, the number of tree crews is may decline, then staffing can be reduced to meet the need. The use of contract foresters would be an option for staffing these positions as they are more easily flexed.

The individuals should primarily be responsible for field implementation of the line clearance program and the evaluation of the line clearance crews and contractors within their area of responsibility. The Utility Foresters should report directly to the ROW Coordinators. This will provide a measure of control over individual interpretation of company guidelines and will ensure consistent implementation of appropriate work practices and operating procedures across the system. These positions will assist in ensuring contractor compliance to ANSI A-300 standards and that crews are properly instructed on the correct and safe use of herbicides. The position will audit contractor work to ensure that clearance requirements are met.

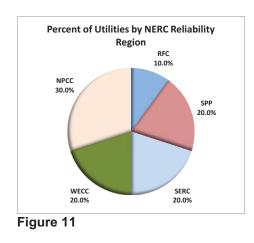
The Utility Foresters will assist in managing programs that provide ongoing information on field conditions, including tree crew production records (trees pruned removals, herbicide use, and brush treatment), electric service interruption data and conduct post-outage investigations.

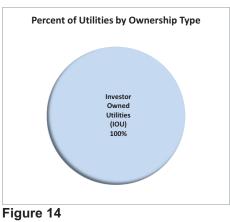
The Utility Foresters should be trained in all aspects of utility vegetation management, including proper pruning techniques and herbicide use. The Utility Foresters should have a minimum of 2 years of experience in utility vegetation management, ISA certification and, preferably, a Bachelor's Degree in Forestry or a related field. This will help to ensure consistent implementation of program policies and will enable the ROW Coordinators to effectively evaluate the work being completed by the line clearance crews. Exhibit RCS-8 Case No. 2016-00370 Page 49 of 60 Attachment to Response to KIUC-1 Question No. 30 Page 45 of 55 Bellar

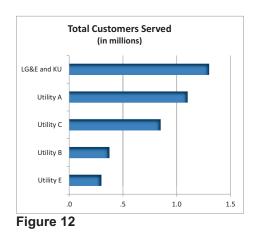
> Appendix E: LG&E and KU Transmission System Benchmark Comparison

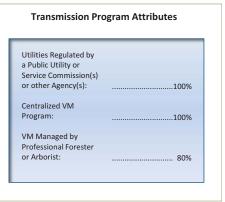
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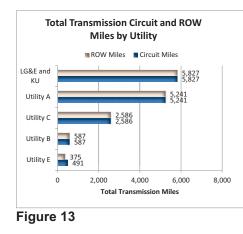












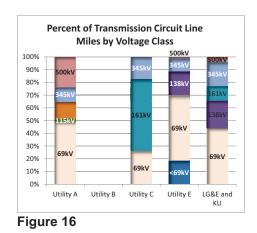
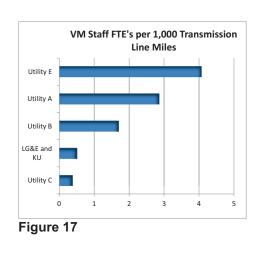
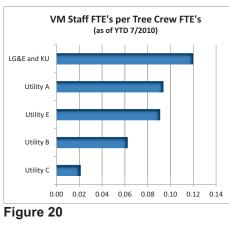


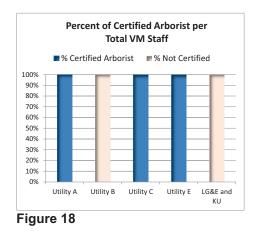
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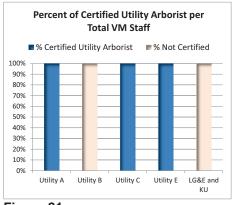
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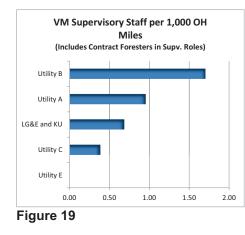












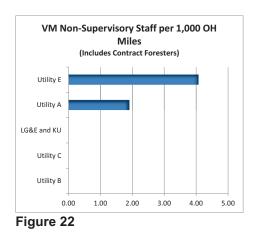
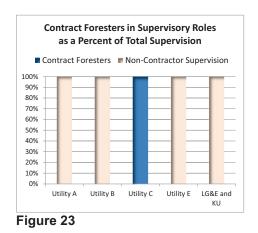
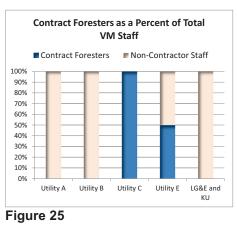
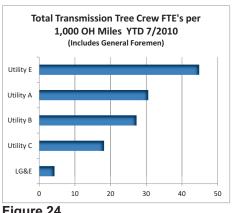


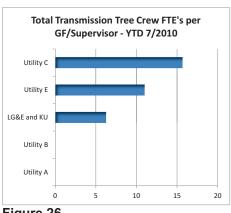
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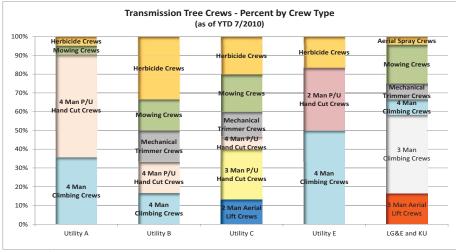
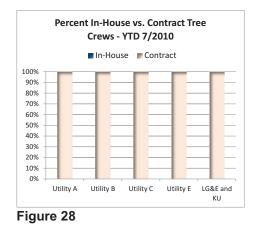
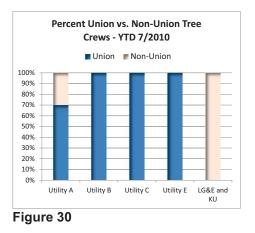
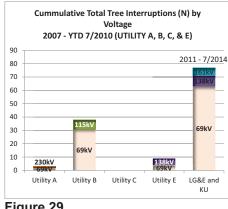


Figure 27







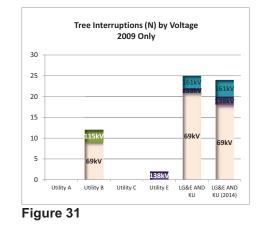
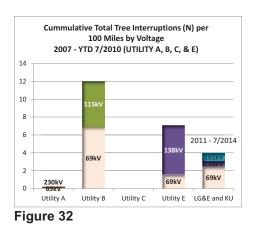
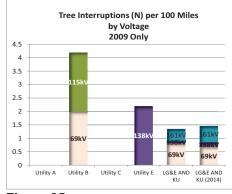


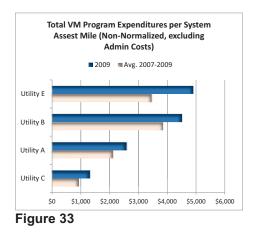
Figure 29

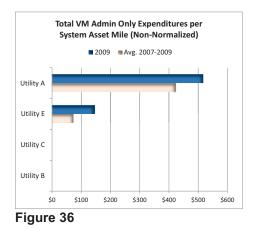
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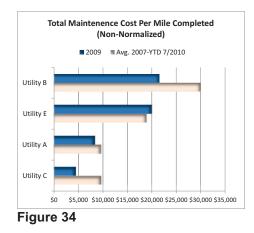












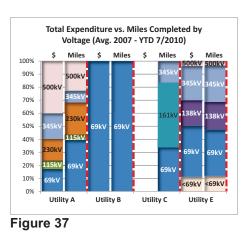
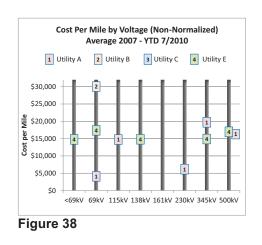
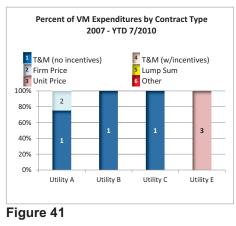
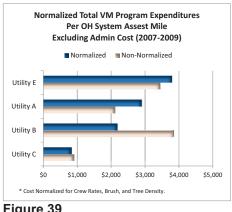


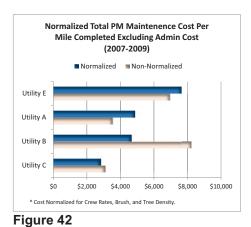
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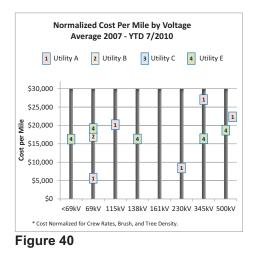












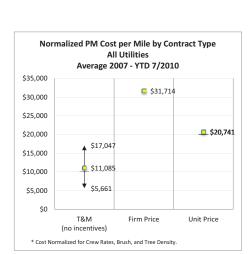
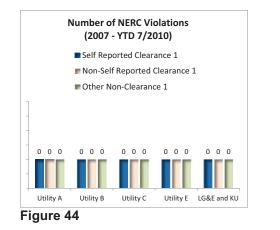
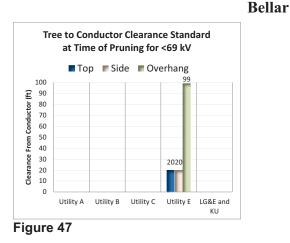
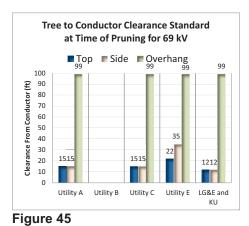


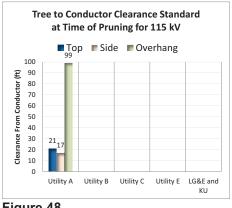


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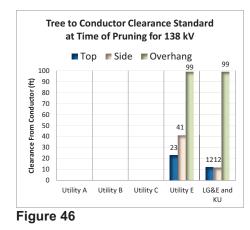












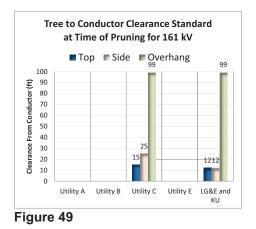
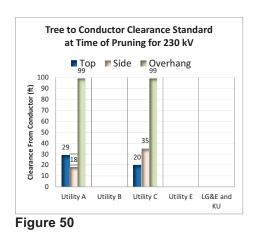
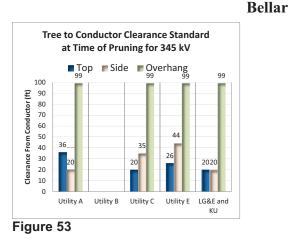
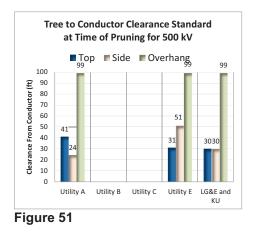
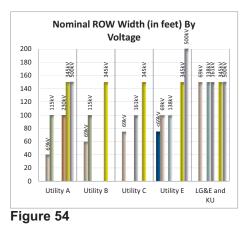


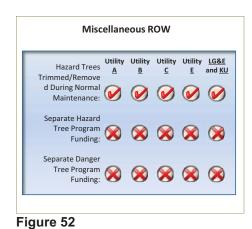
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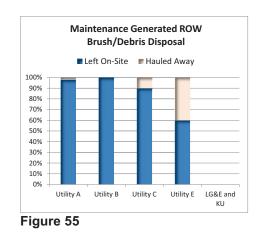


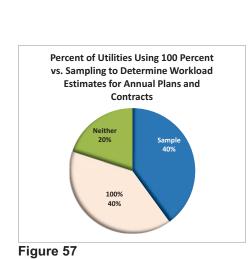
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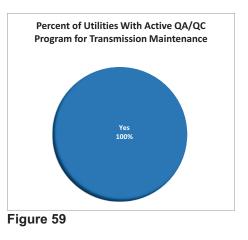
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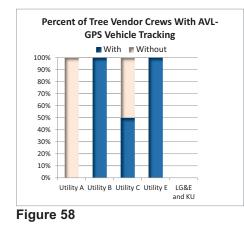
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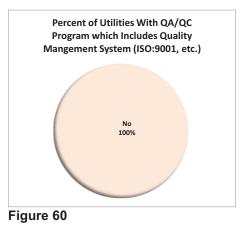
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e Inventory System Capabilities	Utility A	Utility B	Utility C	Utility E
Work Prescription and Estimating (Work Planning)	Х			
Map, Manifest and Work Package Generation	Х			
GIS Tree Location Information	Х			
Electronic Facility Asset Maps with Tree Inventory Overlay	Х			
Cost Generation and Budgeting				
QA/QC Audit and Inspection Tracking	Х			
Payment Processing				
Electronic Billing and Payment Processing				
Productivity Tracking and Analysis				
Work Status and Completion Tracking (Work Management)	х			
Reliability Tracking and Follow-Up Investigations	х			
Emergency Work and Restoration Management Coordination				



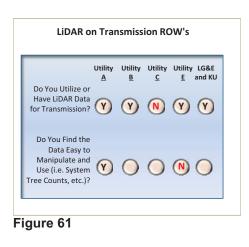


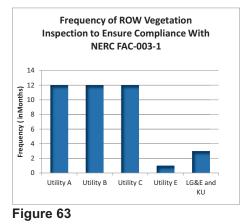


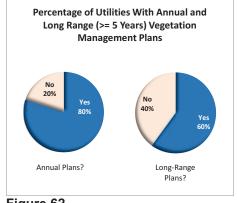


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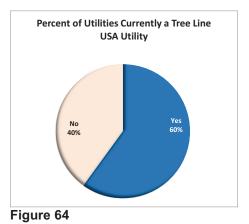
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#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Second Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated February 7, 2017

#### Question No. 12

#### **Responding Witness: Lonnie E. Bellar**

- Q.2-12. Refer to the response to KIUC 1-30. Provide a schedule showing transmission vegetation management costs by FERC account for each year 2007 through 2016, the base year, and the test year. On that same schedule, provide the transmission line miles by voltage.
- A.2-12. Transmission vegetation management costs are recorded in FERC 571.

2007	\$2,851,413
2008	\$2,899,128
2009	\$3,887,218
2010	\$4,066,864
2011	\$4,108,149
2012	\$4,148,767
2013	\$4,511,675
2014	\$5,310,433
2015	\$5,329,253
2016	\$5,286,815
Base Yr.	\$5,629,253
Test Yr.	\$9,992,809

See Mr. Thompson's testimony, Exhibit PWT-2 (page 6, Table 1) for a breakdown of transmission line miles by voltage. The Company did not track line miles worked by voltage for the years requested.

EXHIBIT RCS-9

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 25

#### **Responding Witness: Christopher M. Garrett**

- Q-25. Gross Revenue Conversion Factor (GRCF). Refer to Schedule H-1. Show in detail how each of the following items was derived. Include all supporting calculations electronically in Excel and include all supporting workpapers and documentation.
  - a. UNCOLLECTIBLE ACCOUNTS EXPENSE
  - b. PSC FEES
  - c. PRODUCTION ACTIVITIES DEDUCTION-STATE
  - d. PRODUCTION ACTIVITIES DEDUCTION-FEDERAL
- A-25. a. See attached.
  - b. See attached.
  - c. See the response to PSC 1-54 Att\_KU\_PSC\_1-54\_Sch H.xlsx for Schedule H-1 and workpaper in Excel format.
  - d. See the response to PSC 1-54 Att\_KU\_PSC\_1-54\_Sch H.xlsx for Schedule H-1 and workpaper in Excel format. The federal production activities deduction is zero due to KU's net operating loss carryforward as a result of the extension of bonus depreciation.

# Attachment to Response to AG-1 Question No. 25(a) Page 1 of 1 Garrett

	Net Write Offs as % of Sales to Ultimate Consumers (C/B)
KU	
	Write Offs

				KU
Year	Sales to L	Sales to Ultimate Consumers Net Write Offs	Net Write Offs	Net Write Offs as % of Sales to Ultimate Consumers (C/B)
2011	11 \$	1,380,638,258	\$	0.43%
2012	12 \$	1,379,454,638	\$ 3,942,528	0.29%
2013	l3 \$	1,489,643,183	\$ 3,477,109	0.23%
2014	14 \$	1,591,706,493	\$ 7,676,254	0.48%
201	2015 \$	1,557,585,371 \$	\$	0.33%
Uncollect	Incollectible Accounts Expense	its Expense Factor (5-)	Factor (5-Year Average)	0.352%
				195

				LGE
Year	Sales to U	Sales to Ultimate Consumers Net Write Offs	Net Write Offs	Net Write Offs as % of Sales to Ultimate Consumers (C/B)
2011	Ş	1,188,620,830	\$ 4,355,141	1 0.37%
2012	Ş	1,195,803,393	\$ 1,749,753	.3 0.15%
2013	\$ \$	1,312,698,196	\$ 1,766,183	.13% 0.13%
2014	\$ 1	1,387,772,813	\$ 4,255,057	7 0.31%
2015	\$ \$	1,381,030,448 \$	\$ 2,329,232	.2 0.17%
Uncollecti	ncollectible Accounts Expens	ts Expense Factor (5-)	se Factor (5-Year Average)	0.226%

Exhibit RCS-9 Case No. 2016-00370 Page 2 of 4

Exhibit RCS-9 Case No. 2016-00370 Page 3 of 4

Attachment to Response to AG-1 Question No. 25(b) Page 1 of 1 Garrett



Matthew G. Bevin Governor Commonwealth of Kentucky Finance and Administration Cabinet OFFICE OF THE SECRETARY Room 383, Capitol Annex 702 Capital Avenue Frankfort, KY 40601-3462 (502) 564-4240 Fax (502) 564-6785

William M. Landrum III Secretary

#### MEMORANDUM

TO:	Daniel Bork, Commissioner
	Department of Revenue
FROM:	William M. Landrum, III
FROM.	
	Secretary
Date:	June 08, 2016
Subject:	Millage Rate for Fiscal Year 2017

The Department of Revenue, as directed by KRS 278.150(2), collects the annual assessments from the Commonwealth's utility companies and places these receipts to the credit of the General Fund.

Based upon the certification of gross receipts received in this office on June 1, 2016 from the Public Service Commission per KRS 278.150(1), the Finance and Administration Cabinet is establishing a millage rate for fiscal year 2016-2017 of 1.941 mills in accordance with KRS 278.150(2).

Attachment

Cc: John E. Chilton Janice Tomes Glenna Goins Greg Harkenrider Aaron Greenwell Jeff Cline

Finance.ky.gov



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#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### **Question No. 85**

#### **Responding Witness: Valerie. L. Scott**

- Q-85. Uncollectibles. Provide the net charge-off percentage for uncollectibles for 2015 and 2016. Explain any material variations in the percentage between years.
- A-85. The net charge-off percentage for uncollectibles is 0.34% for 2015 and 0.26% for 2016.

EXHIBIT RCS-10

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 38

#### **Responding Witness: Gregory J. Meiman / Valerie L. Scott**

- Q-38. Provide the following monthly Company labor data, in total, for December 31, 2014 through December 31, 2016, showing annual totals:
  - a. Number of actual employees broken down between type (e.g. salaried, hourly, union, non-union, temporary, etc.).
  - b. Number of authorized employees broken down between type (e.g. salaried, hourly, union, non-union, temporary, etc.).
  - c. Regular payroll broken down between expensed, capitalized, and other.
  - d. Overtime payroll broken down between expensed, capitalized, and other.
  - e. Temporary payroll broken down between expensed, capitalized, and other; and
  - f. Other payroll (specify).

#### A-38.

- a b. See attached.
- c f. See attached.

#### Attachment to Response to AG-1 Question No. 38(a-b) Page 1 of 3 Meiman

#### Kentucky Utilities Company Case No. 2016-00370

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	600	600	598	600	599	603	606	598	596	596	595	599
Exempt	148	150	149	149	149	148	149	149	149	148	148	143
Non-exempt	202	203	205	205	206	204	203	209	207	209	210	209
Temporary	3	3	3	3	5	9	10	8	7	6	6	6
Total	953	956	955	957	959	964	968	964	959	959	959	957
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	598	597	593	595	589	583	579	585	587	584	572	580
Exempt	141	139	141	141	141	141	140	141	143	142	142	145
Non-exempt	211	211	211	208	211	210	211	211	211	212	203	205
Temporary	6	6	6	6	11	14	14	10	10	10	10	10
Total	956	953	951	950	952	948	944	947	951	948	927	940
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	579	577	574	567	570	572	573	570	570	575	575	575
Exempt	144	146	149	146	148	143	144	145	147	146	131	129
Non-exempt	206	202	201	207	200	201	203	201	201	200	219	219
Temporary	10	10	9	10	17	22	21	20	18	17	17	14
Total	939	935	933	930	935	938	941	936	936	938	942	937

### Total employees from affliates - headcount has not been allocated LGE - Actual Employee Headcount

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	709	706	717	718	720	717	718	714	711	708	711	714
Exempt	262	263	268	270	273	276	277	277	279	280	280	271
Non-exempt	37	35	38	40	40	42	41	43	43	44	44	45
Temporary	12	11	11	10	18	18	18	8	9	9	8	6
Total	1,020	1,015	1,034	1,038	1,051	1,053	1,054	1,042	1,042	1,041	1,043	1,036
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	718	709	719	720	718	720	693	682	680	677	682	679
Exempt	271	270	271	274	277	277	275	274	270	273	272	273
Non-exempt	45	44	45	49	50	51	51	51	51	49	49	49
Temporary	14	14	14	13	14	15	14	17	22	24	24	16
Total	1,048	1,037	1,049	1,056	1,059	1,063	1,033	1,024	1,023	1,023	1,027	1,017
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	677	668	677	673	683	686	687	685	683	685	692	696
Exempt	271	270	271	270	273	278	279	277	277	278	282	280
Non-exempt	51	49	50	50	48	50	50	49	48	48	47	47
Temporary	26	25	25	24	26	26	27	26	26	27	25	15
Total	1,025	1,012	1,023	1,017	1,030	1,040	1,043	1,037	1,034	1,038	1,046	1,038

#### Attachment to Response to AG-1 Question No. 38(a-b) Page 2 of 3 Meiman

#### Kentucky Utilities Company Case No. 2016-00370

#### LG&E AND KU SERVICE CO - Actual Employee Headcount

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	1,013	1,017	1,020	1,029	1,035	1,041	1,040	1,037	1,041	1,038	1,044	1,068
Non-exempt	460	462	463	454	451	452	451	448	448	458	457	454
Temporary	51	51	51	50	55	59	60	53	49	49	49	49
Total	1,524	1,530	1,534	1,533	1,541	1,552	1,551	1,538	1,538	1,545	1,550	1,571
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	1,066	1,068	1,070	1,072	1,076	1,077	1,074	1,070	1,076	1,079	1,081	1,088
Non-exempt	451	463	457	462	460	455	462	460	470	469	466	465
Temporary	46	43	43	44	53	60	61	52	51	51	55	47
Total	1,563	1,574	1,570	1,578	1,589	1,592	1,597	1,582	1,597	1,599	1,602	1,600
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-		-
Exempt	1,086	1,088	1,088	1,094	1,107	1,109	1,102	1,096	1,095	1,096	1,094	1,099
Non-exempt	472	478	479	463	462	472	462	490	486	494	488	485
Temporary	48	48	48	49	57	56	52	45	47	50	51	47
Total	1,606	1,614	1,615	1,606	1,626	1,637	1,616	1,631	1,628	1,640	1,633	1,631

#### Question 38(b)

#### KU - Budgeted Employee Headcount

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	613	613	612	618	618	618	618	618	618	609	609	608
Exempt	151	151	151	151	151	151	151	153	150	154	154	154
Non-exempt	212	212	212	215	215	215	218	218	218	209	209	209
Temporary	3	3	3	3	4	4	4	4	3	3	3	4
Total	979	979	978	987	988	988	991	993	989	975	975	975
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	608	608	607	606	606	606	606	606	606	606	606	606
Exempt	153	153	155	155	155	155	155	155	155	155	155	155
Non-exempt	211	211	211	212	212	212	212	212	212	212	212	212
Temporary	10	10	10	10	11	11	11	11	10	10	10	11
Total	982	982	983	983	984	984	984	984	983	983	983	984
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	593	593	593	593	594	594	598	598	597	597	597	597
Exempt	149	149	149	148	147	147	149	149	149	149	149	149
Non-exempt	201	201	201	202	202	202	202	202	202	202	202	202
Temporary	15	15	15	15	15	15	15	15	15	15	15	15
Total	958	958	958	958	958	958	964	964	963	963	963	963

#### Attachment to Response to AG-1 Question No. 38(a-b) Page 3 of 3 Meiman

#### Kentucky Utilities Company Case No. 2016-00370

## Total employees from affliates - headcount has not been allocated LGE - Budgeted Employee Headcount

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	741	741	746	751	754	754	752	752	751	752	752	752
Exempt	270	270	270	271	271	274	274	275	276	276	276	276
Non-exempt	54	54	54	57	57	57	57	57	57	57	57	57
Temporary	10	10	11	11	11	11	10	11	11	11	11	11
Total	1,075	1,075	1,081	1,090	1,093	1,096	1,093	1,095	1,095	1,096	1,096	1,096
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	736	736	743	742	727	727	726	726	726	725	724	724
Exempt	283	284	286	287	277	277	276	275	275	275	275	275
Non-exempt	45	45	49	49	48	48	48	48	48	48	48	48
Temporary	11	11	11	11	9	9	9	9	9	9	9	9
Total	1,075	1,076	1,089	1,089	1,061	1,061	1,059	1,058	1,058	1,057	1,056	1,056
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	697	697	704	709	709	708	707	706	706	705	711	710
Exempt	272	273	273	272	273	273	275	275	274	271	271	271
Non-exempt	54	54	54	54	54	54	54	54	54	54	54	54
Temporary	11	11	11	11	14	14	14	14	12	11	11	11
Total	1,034	1,035	1,042	1,046	1,050	1,049	1,050	1,049	1,046	1,041	1,047	1,046

#### LG&E AND KU SERVICE CO - Budgeted Employee Headcount

2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	1	1	1	1	1	1	1	1	1	1	1	1
Exempt	1,044	1,044	1,043	1,042	1,042	1,042	1,047	1,047	1,051	1,052	1,052	1,052
Non-exempt	438	438	438	438	438	439	440	440	440	440	440	440
Temporary	63	63	63	63	64	64	66	66	65	65	65	65
Total	1,546	1,546	1,545	1,544	1,545	1,546	1,554	1,554	1,557	1,558	1,558	1,558
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	1	1	1	1	1	1	1	1	1	1	1	1
Exempt	1,082	1,082	1,085	1,085	1,087	1,087	1,092	1,092	1,091	1,091	1,091	1,091
Non-exempt	454	454	454	454	454	454	454	454	454	454	454	454
Temporary	71	71	71	71	74	74	74	74	72	71	71	71
Total	1,608	1,608	1,611	1,611	1,616	1,616	1,621	1,621	1,618	1,617	1,617	1,617
2016	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	1,110	1,111	1,116	1,121	1,122	1,123	1,123	1,123	1,123	1,127	1,127	1,126
Non-exempt	476	478	481	482	482	482	482	482	491	491	491	491
Temporary	67	67	67	65	66	66	66	66	65	64	64	64
Total	1,653	1,656	1,664	1,668	1,670	1,671	1,671	1,671	1,679	1,682	1,682	1,681

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 43

#### **Responding Witness: Gregory J. Meiman**

- Q-43. Provide a detailed explanation of all variations between actual and budgeted employee counts for 2015 and 2016.
- A-43. See attached.

Kentucky Utilities Company Case No. 2016-00370

Kentucky Utilities Company	Actual vs. Budg	Budget Variance	υ
2	DECEMBER DECEMBER	DECEMBEI	
	2015	2016	Explanation of Variation
CHIEF EXECUTIVE OFFICER			
GENERAL COUNSEL		ı	
HUMAN RESOURCES		ı	
TOTAL CHIEF OPERATING OFFICER	44	27	
CHIEF OPERATING OFFICER	ı	ı	
ELECTRIC DISTRIBUTION		8	Transfers to LGE-KU Services (2) and normal attrition (6)
SAFETY AND TECHNICAL TRAINING		ı	
GAS DISTRIBUTION		I	
			2015 - Green River Plant closure budgeted to occur in 2016; Move of 7 employees in
TOTAL GENERATION	45	7	Commercial Ops to Serveo; 2016 - captured attrition at plants
GENERATION SERVICES		ı	
PROJECT ENGINEERING	ı	ı	
ENERGY SUPPLY AND ANALYSIS		ı	
TRANSMISSION			
			Normal attrition primarily in business offices and fewer transfers from Green River
TOTAL CUSTOMER SERVICES	(1)	12	Plant closing and were filled with contractors.
FINANCE IT AND SUPPLY CHAIN		(1)	
TOTAL INFORMATION TECHNOLOGY	(1)	ı	Normal Attrition
STATE REG. AND RATES		ı	
CONTROLLER		ı	
AUDIT SERVICES	,	I	
TREASURER	ı	(2)	
SUPPLY CHAIN	1	1	Normal Attrition
Total	44	26	

Exhibit RCS-10 Public Case No. 2016-00370 Page 6 of 23

> Attachment to Response to AG-1 Question No. 43 Page 1 of 3 Meiman

Kentucky Utilities Company Case No. 2016-00370

Normal attrition primarily in the business offices which are offset with contractors Increase in retirements/separation due to Cane Run Plant closure (20); Move of 9 **Explanation of Variation** Transfers to LGE-KU Services Company Commercial Ops employees to Servco Normal Attrition Normal Attrition Normal Attrition Actual vs. Budget Variance DECEMBER DECEMBER 2016  $\mathfrak{O}$ i ø ı I.  $\infty$  $\infty$ 2015 Ξ (1) 39 40  $\frac{28}{28}$ i ı. 3 9 2 TOTAL INFORMATION TECHNOLOGY TOTAL CHIEF OPERATING OFFICER SAFETY AND TECHNICAL TRAINING ENERGY SUPPLY AND ANALYSIS FINANCE IT AND SUPPLY CHAIN **Louisville Gas and Electric Company** TOTAL CUSTOMER SERVICES CHIEF EXECUTIVE OFFICER CHIEF OPERATING OFFICER ELECTRIC DISTRIBUTION STATE REG. AND RATES **GENERATION SERVICES** PROJECT ENGINEERING TOTAL GENERATION HUMAN RESOURCES **GENERAL COUNSEL** GAS DISTRIBUTION AUDIT SERVICES TRANSMISSION SUPPLY CHAIN CONTROLLER TREASURER Total Exhibit RCS-10 Public Case No. 2016-00370 Page 7 of 23

> Attachment to Response to AG-1 Question No. 43 Page 2 of 3 Meiman

tucky Utilities Company	Case No. 2016-00370
Kentu	Ũ

LG&E and KU Services Company	Actual vs. Buc	Duuger Vallallee	
6 G	DECEMBER DECEMBER	DECEMBE	
	2015	2016	Explanation of Variation
CHIEF EXECUTIVE OFFICER	2		Elimination of Chief Admininstrative Officer and Adm. Assistant
			Normal attrition in Compliance (1), Legal(2), Federal Reg (1) and Environmental (1).
GENERAL COUNSEL	1	Ś	Two of these are interns
HUMAN RESOURCES	2	œ	Increased level of attrition in the fourth quarter of 2016
TOTAL CHIEF OPERATING OFFICER	(8)	Ś	
CHIEF OPERATING OFFICER		1	Normal Attrition
ELECTRIC DISTRIBUTION	(1)	(9)	Transfers from LGE and KU
SAFETY AND TECHNICAL TRAINING		ı	
GAS DISTRIBUTION			
TOTAL GENERATION	(18)	(3)	Move of 16 Commercial Ops employees from utilities to Serveo
GENERATION SERVICES	4	10	Timing on hiring of interns (5); delay in hiring (3); re-evaluation of positions (2)
<b>PROJECT ENGINEERING</b>	(1)	1	Normal Attrition
ENERGY SUPPLY AND ANALYSIS		2	Normal Attrition
TRANSMISSION	4	ı	Normal Attrition
TOTAL CUSTOMER SERVICES	4	ı	Normal Attrition
FINANCE IT AND SUPPLY CHAIN	20	32	
			Employee transferred to other departments, consolidation of IT Infrastructure
TOTAL INFORMATION TECHNOLOGY	18	28	organization and the use of contractors instead of employees.
STATE REG. AND RATES	1	ı	
			Normal attrition in Financial Reporting(1), Property Accounting (1), Regulatory
CONTROLLER	2	5	Accounting (2), Revenue Accounting (2), and Corporate Accounting (-1)
AUDIT SERVICES	1	ı	Normal Attrition
TREASURER	1	3	Normal Attrition
			For 2015, there were retirements on Jan 1, 2016 and backfills were already hired.
SUPPLY CHAIN	(3)	(4)	For 2016, reorganization and move contract administrators from IT.
Total	17	50	

Exhibit RCS-10 Public Case No. 2016-00370 Page 8 of 23

> Attachment to Response to AG-1 Question No. 43 Page 3 of 3 Meiman

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 67

#### **Responding Witness: Gregory J. Meiman**

- Q-67. Provide the following for each employee position during 2015 and 2016 that experienced a change of incumbent:
  - a. Position title;
  - b. Employee replaced;
  - c. Annual salary of replaced employee;
  - d. Replacement employee;
  - e. Annual salary of replacement employee; and
  - f. Date of replacement
- A-67. a f. See attached. Certain information requested is confidential and is being provided under seal pursuant to a petition for confidential protection.

Exhibit RCS-10 Public Case No. 2016-00370 Page 10 of 23 CONFIDENTIAL INFORMATION REDACTED

#### Attachment to Response to AG-1 KU Question No. 67

Page 1 of 5 Meiman

Position Title/Employee Replaced	Annual Salary of Replaced Employee	Replacement Employee/Title	Annual Salary of Replacement Employee	Date of Replacement
Customer Representative I		Customer Representative I		8/29/2016
Line Technician A		Trainee B		4/27/2015
Trainee B		Line Technician A		11/30/2015
Line Technician A		Line Technician B		7/18/2016
Customer Representative I		Customer Representative I		7/20/2015
Mgr Maint - Pwr Gen		Mgr Maint - Pwr Gen		11/1/2015
Manager - Production		Manager - Production		11/1/2015
Mgr Operations Center		Mgr Operations Center		12/27/2015
Supervisor - Maintenance		Supervisor - Maintenance	-	8/31/2015
Team Ldr -Line Const & Maint		Team Ldr -Line Const & Maint	-	3/20/2016
Area Retail Operations Mgr		Area Retail Operations Mgr	-	8/1/2016
Grp Ldr - SC&M		Grp Ldr - SC&M		8/21/2016
Team Ldr Subst Constr & Main		Team Ldr Substation Maint	-	10/30/2016
P.P. Shift Supervisor		P.P. Shift Supervisor		1/25/2016
P.P. Shift Supervisor		P.P. Shift Supervisor	-	5/17/2015
P.P. Shift Supervisor		P.P. Shift Supervisor	-	7/24/2016
P.P. Shift Supervisor		P.P. Shift Supervisor	-	5/4/2015
Line Or Service Supervisor A		Line Or Service Supervisor A	-	10/17/2016
Substation Technician B		Substation Tech Trainee		10/31/2016
Maintenance Planner		Maintenance Planner	-	2/21/2016
Line Or Service Supervisor A		Line Or Service Supervisor A	-	8/21/2016
Line Or Service Supervisor A		Line Or Service Supervisor A	-	5/17/2015
Substation Supervisor A		Substation Supervisor A	-	1/24/2016
Line Or Service Supervisor B		Line Technician B	-	11/15/2015
Grp Ldr - Engineering		Grp Ldr - Engineering	-	12/28/2015
Sr Electrical Engineer		Electrical Engineer I	-	5/18/2015
Sr Chemist		Laboratory Supervisor	-	10/18/2015
Team Ldr -Line Const & Maint		Team Ldr -Line Const & Maint	-	5/15/2016
Sr Budget Analyst		Sr Budget Analyst	-	10/4/2015
Team Ldr -Line Const & Maint		Team Ldr -Line Const & Maint	-	3/20/2016
Maintenance Planner		Maintenance Planner	-	2/21/2016
Electrical Engineer I		Electrical Engineer I	-	12/25/2016
Sr Electrical Engineer		Engineering Assistant	-	3/21/2016
Telecom Technician Senior		Telecom Technician Intermediat	-	3/29/2015
Chief Mechanic		Chief Mechanic	-	1/10/2016
Chief Mechanic		Chief Mechanic	-	4/17/2016
Chief Mechanic		Chief Mechanic	-	3/6/2016
Eng Design Tech Sr - Dist Ops		Eng Design Tech Begin-Dist Ops	-	7/24/2016
Lead Mechanic		Maintenance Technician C (M)		6/20/2016
Unit Operator		Trainee A (Operations)		8/10/2015
Unit Operator		Trainee A (Operations)		10/31/2016
Unit Operator		Trainee A		11/28/2016
Unit Operator		Trainee A (Operations)		4/27/2015
Unit Operator		Trainee A (Operations)		10/31/2016
Unit Operator		Auxiliary Operator		5/31/2015

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#### Attachment to Response to AG-1 KU Question No. 67

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	A			
Position Title/Employee Replaced	Annual Salary of Replaced Employee	Replacement Employee/Title	Annual Salary of Replacement Employee	Date of Replacement
Customer Representative I		Customer Representative I		12/21/2015
Customer Representative I		Customer Representative I	-	8/8/2016
Trainee A (Operations)		Trainee A (Operations)	-	9/1/2015
Service Technician A		Service Technician A	-	10/2/2015
Service Technician A		Service Technician A	-	9/18/2016
Service Technician A		Line Technician A	-	8/23/2015
Substation Supervisor B		Substation Technician A	-	11/1/2015
Line Technician A		Line Technician B	-	5/4/2015
Line Technician A		Line Technician B	-	5/4/2015
Line Technician A		Line Technician B	-	7/5/2016
Line Technician A		Line Technician A	-	10/30/2016
Maintenance Technician A (M)		Maintenance Technician C (M)	-	9/28/2015
Maintenance Technician B (M)		Maintenance Technician C (M)	-	12/21/2015
Service Technician A		Service Technician A	-	7/4/2016
Maintenance Technician A (I)		Maintenance Technician C (I)	-	3/21/2016
Line Technician A		Line Technician B	-	11/27/2016
Maintenance Technician C (M)		Maintenance Technician C (M)	-	3/31/2016
Substation Technician B		Substation Tech Trainee	-	7/11/2016
Line Technician A		Line Technician B	-	12/28/2015
Line Technician B		Line Technician B	-	6/6/2016
Line Technician A		Line Technician A	-	2/16/2015
Line Technician B		Line Technician A	-	4/3/2016
Line Or Service Supervisor B		Line Or Service Supervisor B	-	8/9/2015
Line Technician A		Line Technician B	-	8/8/2016
Line Technician B		Line Technician A	-	6/28/2015
Line Technician A		Line Technician B	-	10/17/2016
Substation Technician A		Substation Tech Trainee A	-	10/24/2016
Substation Technician A		Substation Technician B	-	8/9/2015
Line Technician A		Line Technician B	-	10/30/2016
Service Technician A		Service Technician A	-	5/29/2016
Service Technician A		Service Technician A	-	5/31/2015
Service Technician A		Service Technician A	-	7/12/2015
Service Technician A		Service Technician A	-	2/7/2016
Line Technician B		Line Technician B	-	2/22/2016
Line Technician B		Line Technician B	-	8/22/2016
Line Technician A		Line Technician A	-	3/1/2015
Line Technician A		Line Technician A	-	4/3/2016
Line Technician A		Line Technician A	-	6/29/2015
Substation Technician B		Substation Tech Trainee A	-	12/28/2015
Coal Yard Supervisor		Coal Yard Supervisor		2/22/2015
Coal Yard Supervisor		Coal Yard Supervisor		4/4/2016
Sr Mechanical Engineer		Sr Mechanical Engineer		9/21/2015
Customer Representative I		Customer Representative I		6/27/2016
Eng Design Tech Sr - Dist Ops		Eng Design Tech Begin-Dist Ops		11/27/2016
Lead Electrician (I)		Lead Electrician (I)		11/1/2015
Auxiliary Operator		Trainee A		4/27/2015
Customer Representative I		Customer Representative I		8/29/2016
Auxiliary Operator		Trainee A (Operations)		4/20/2016

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#### Attachment to Response to AG-1 KU Question No. 67

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	Annual			
Desition Title (Freedom - Device of	Salary of	Dealers and Free laws / This	Annual Salary of	Date of
Position Title/Employee Replaced	Replaced	Replacement Employee/Title	Replacement	Replacement
	Employee		Employee	
Auxiliary Operator		Trainee A (Operations)		5/9/2016
Unit Operator		Trainee A (Operations)		5/9/2016
Eng Design Tech Begin-Dist Ops		Eng Design Tech Begin-Dist Ops		5/23/2016
Line Technician A		Line Technician A		4/3/2016
Line Technician A		Line Technician A		4/3/2016
Line Technician A		Line Technician B		9/6/2016
Line Technician A		Line Technician A		4/3/2016
Line Technician A		Line Technician B		11/16/2015
Line Technician B		Line Technician B		7/10/2016
Order Specialist		Order Specialist		8/31/2015
Customer Order Technician		Customer Order Technician		6/1/2016
Order Specialist		Order Specialist		8/24/2015
Line Technician A		Line Technician C		6/28/2015
Line Or Service Supervisor B		Line Or Service Supervisor B		2/21/2016
Line Technician A		Line Technician B	-	2/22/2016
Line Technician B		Line Technician A	-	7/24/2016
Customer Order Technician		Customer Order Technician	-	5/1/2016
Substation Technician A		Substation Technician A	-	12/27/2016
Customer Order Technician		Customer Order Technician		6/1/2015
Line Technician A		Line Technician B		4/22/2016
Line Technician A		Line Technician A		7/26/2015
Customer Order Technician		Customer Order Technician		6/26/2016
Line Technician A		Line Technician A		5/1/2016
Storeroom Specialist		Storeroom Specialist	-	10/26/2015
Storeroom Specialist		Storeroom Specialist		10/17/2016
Sr Customer Representative		Customer Representative I		9/12/2016
Line Technician B		Line Technician C	-	4/27/2015
Line Technician C		Line Technician B	-	7/18/2016
Sr Distribution Ops Assistant		Distribution Ops Assistant		7/24/2016
Sr Customer Representative		Sr Customer Representative	-	2/1/2016
Sr Customer Representative		Customer Representative I	-	10/31/2016
Telecom Technician Intermediat		Telecom Technician Associate	-	5/18/2015
Sr Clerk		Electric Meter Associate		10/10/2016
Line Technician A		Line Technician A	-	2/9/2015
Sr Customer Representative		Sr Customer Representative	-	4/18/2016
Customer Representative I		Customer Representative I	-	12/7/2015
Sr Customer Representative		Customer Representative I		2/15/2016
Sr Customer Representative		Sr Customer Representative	-	8/1/2015
Facility Records Tech II		Facility Records Tech I	-	7/25/2016
Sr Customer Representative		Customer Representative I		11/14/2016
Sr Customer Representative		Sr Customer Representative		4/18/2016
Sr Customer Representative		Sr Customer Representative		10/17/2016
Sr Customer Representative		Customer Representative I		8/10/2015
Customer Representative I		Sr Customer Representative		10/17/2016
Customer Representative II		Customer Representative I		10/17/2016
Customer Representative I		Customer Representative I		11/14/2016
Sr Customer Representative		Customer Representative I		4/11/2016
Sr Distribution Ops Assistant		Sr Distribution Ops Assistant		1/1/2016

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#### Attachment to Response to AG-1 KU Question No. 67

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	Annual			
Position Title/Employee Replaced	Salary of Replaced Employee	Replacement Employee/Title	Annual Salary of Replacement Employee	Date of Replacement
Sr Customer Representative	Employee	Customer Representative I		4/25/2016
Customer Representative I		Customer Representative I	-	10/30/2016
Customer Representative I		Customer Representative I	-	8/17/2015
Customer Representative II		Customer Representative I	-	9/19/2016
Substation Tech Trainee A		Substation Tech Trainee A	-	12/21/2015
Line Technician A		Line Technician B	-	7/10/2016
Line Technician A		Line Technician B		3/1/2015
Sr Budget Analyst		Budget Analyst II		11/7/2016
Line Technician C		Line Technician A		11/9/2015
Line Technician A		Line Technician A		5/1/2016
Maintenance Technician A (E)		Maintenance Technician A (I)		2/1/2016
Lead Mechanic		Maintenance Technician C (M)		6/20/2016
Line Technician A		Line Technician A		10/30/2016
Line Technician A		Line Technician B	-	3/6/2016
Line Technician A		Line Technician C		9/6/2015
Line Technician C		Line Technician C		10/10/2016
Buyer II		Buyer l		9/19/2016
Customer Representative II		Customer Representative I		9/12/2016
Civil Engineer III		Engineer II		4/11/2016
Inspector - Substation		Inspector - Substation		12/27/2015
Inspector - Substation		Inspector - Substation		9/18/2016
Maintenance Planner		Maintenance Planner	-	11/29/2015
Maintenance Technician A (M)		Maintenance Technician C (M)	-	9/28/2015
Trainee A (M)		Trainee A (M)	-	6/20/2016
Substation Technician B		Substation Tech Trainee A	-	11/2/2015
Unit Operator		Trainee A (Operations)	-	1/25/2016
Trainee A (Operations)		Trainee A (Operations)	-	3/14/2016
Maintenance Technician A (M)		Trainee A		5/31/2016
Customer Representative I		Customer Representative I		7/6/2015
Chemical Engineer III		Chemical Engineer I		3/28/2016
Grp Ldr - Engineering		Mgr Engineering&Technical Srvc		11/1/2015
Line Technician A		Line Technician A		5/8/2016
Substation Technician A		Substation Technician A		2/22/2015
Customer Order Technician		Customer Order Technician		8/10/2015
Customer Representative I		Customer Representative I		7/13/2015
Line Or Service Supervisor B		Line Or Service Supervisor B		2/7/2016
Facility Records Tech I		Facility Records Tech I		7/25/2016
Supervisor - Maintenance		Supervisor - Maintenance		3/6/2016
Customer Representative I		Customer Representative I		2/29/2016
Line Technician C		Trainee B		6/28/2015
Meter Reader		Meter Reader		8/15/2016
Maintenance Technician A (I)		Maintenance Technician B (E)		3/21/2016
Team Ldr -Line Const & Maint		Team Ldr -Line Const & Maint		2/8/2015
Substation Technician A		Substation Technician A		8/21/2016
Substation Technician A		Substation Technician A		11/14/2016
Unit Operator		Trainee A (Operations)		5/9/2016
Supervisor - Production		Supervisor - Production		12/14/2015
P.P. Shift Supervisor		P.P. Shift Supervisor		5/4/2015

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#### Attachment to Response to AG-1 KU Question No. 67

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Position Title/Employee Replaced	Annual Salary of Replaced Employee	Replacement Employee/Title	Annual Salary of Replacement Employee	Date of Replacement
Unit Operator Assistant		Trainee A (Operations)		5/9/2016
Customer Representative I		Customer Representative I		6/6/2016
Maintenance Technician C (E)		Trainee A (M)		12/21/2015
Auxiliary Operator		Unit Operator Assistant		5/31/2015
Auxiliary Operator		Unit Operator Assistant		5/31/2015
Control Specialist		Trainee A		5/16/2016
Auxiliary Operator		Trainee A (Operations)		8/10/2015
Maintenance Technician C (M)		Maintenance Technician C (M)		9/28/2015
Maintenance Technician C (M)		Maintenance Technician C (M)		6/20/2016

#### Response to AG-2 Question No. 8 Page 1 of 2 Blake

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### Question No. 8

#### **Responding Witness: Kent W. Blake**

- Q-8. Refer to the response to AG-1-49.
  - a. Does the Company's claimed revenue requirement include Labor Cost for authorized but unfilled positions?
  - b. Is the \$.224 million amount for KU's four vacant positions for payroll costs only? If not, show a detailed breakout between payroll and benefit costs, showing the amount for each type of benefit.
  - c. Is the \$5.7 million amount for LG&E and KU Services Company's 34 vacant positions for payroll costs only? If not, show a detailed breakout between payroll and benefit costs, showing the amount for each type of benefit.
  - d. Show in detail how much LG&E and KU Services Company Labor Cost was included in the claimed revenue requirement for the KU electric utility.
  - e. If possible, show the amounts identified in the response to part (d) by account.
- A-8.
- a. Yes, the Company's filed forecast test period includes authorized positions for the twelve month period ended June 30, 2018. This differs from the positions filled as of December 31, 2016. The number of positions provided in response to AG 1-49 represent the difference between the number of employees for the respective companies as of December 31, 2016, and those projected as of June 30, 2018.
- b. No. See attached. In preparing this response, the Company noted an average salary across all departments was used rather than using the average salary for departments where the positions filled as of December 31, 2016 were lower than those projected as of June 30, 2018. This raised the amount shown in question 8(a) above, from \$0.224 million to \$0.409 million.
- c. No. See attached. In preparing this response, the Company noted an average salary across all departments was used rather than using the average salary

#### Response to AG-2 Question No. 8 Page 2 of 2 Blake

for departments where the positions filled as of December 31, 2016 were lower than those projected as of June 30, 2018. This lowered the amount shown in question 8(c) above, from \$5.7 million to \$4.7 million.

- d. As noted above, in responding to AG 1-49, the Companies provided the difference in actual headcount as of December 31, 2016, and that projected as of June 30, 2018, the end of the forecast test period. The estimated dollar amounts in Question No. 8(b) and 8(c) above were developed based on average pay rates by department multiplied by this difference in headcount with applicable benefit burden adders applied, as noted above. This represented total dollar costs as noted in the Company's response to AG 1-49. Using the average expense percentage for departments with such headcount differences, the dollar figures charged to expense above would be \$0.260 million for Question No. 8(b) and \$3.7 million for Question No. 8(c). Using the average company allocation for each department in Question No. 8(c), an estimated \$2.0 million would be applied to KU.
- e. It is not possible to show the amounts identified in the response to part (d) by account, due to the manner in which the budget is prepared.

Attachment to Response to AG-2 Question No. 8(b)

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#### Kentucky Utilities Company Case No. 2016-00370

Comparing Actual Headcount at December 31, 2016 to Budgeted Headcount at June 30, 2018

	Kentucky Utilities
Number of Vacant Positions	4
Salary	280,561
<b>Team Incentive Award</b>	25,250
401(k) Match	11,784
Retirement Income	8,417
Group Life Insurance	1,367
LTD	1,473
Post Retirement Benefits	7,738
Post Employment Benefits	-
Workers Compensation	2,426
Dental	2,213
Medical	44,388
Other Misc	1,200
Payroll Taxes	22,175
<b>Total Benefits and Taxes</b>	103,181
Total	408,992

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#### Attachment to Response to AG-2 Question No. 8(c)

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#### Kentucky Utilities Company Case No. 2016-00370

### Comparing Actual Headcount at December 31, 2016 to Budgeted Headcount at June 30, 2018

	LG&E and KU Services Company
Number of Vacant Positions	34
Salary	3,348,176
<b>Team Incentive Award</b>	301,336
401(k) Match	140,623
Retirement Income	100,445
Group Life Insurance	16,312
LTD	17,578
Post Retirement Benefits	59,806
Post Employment Benefits	19,075
Workers Compensation	2,579
Dental	18,809
Medical	377,298
Other Misc	10,200
Payroll Taxes	262,187
<b>Total Benefits and Taxes</b>	1,024,912
Total	4,674,424

#### **KENTUCKY UTILITIES COMPANY**

#### Response to Commission Staff's First Request for Information Dated November 10, 2016

#### Case No. 2016-00370

#### Question No. 33

#### **Responding Witness: Gregory J. Meiman**

- Q-33. List separately the budgeted and actual numbers of full- and part-time employees by employee group, by month and by year, for the three most recent calendar years, the base period, and the forecasted test period.
- A-33. See attached. LKS employees serve LG&E, KU and other subsidiaries of LKE. The number of LKS employees is not allocated; however, labor dollars are allocated in accordance with the Cost Allocation Manual, filed with the Filing Requirements in Tab 51.

#### Exhibit RCS-10 Public Case No. 2016-00370 Attachment to Response to PSC-1 Question No. 33 Page 1 of 4 Kentucky Utilities Company Meiman Case No. 2016-00370 Question No. 33 Kentucky Utilities Headcount by Employee Type by Month - Budget

2013	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	599	600	600	600	600	600	611	610	610	610	611	611
Exempt	143	144	144	144	144	144	144	144	144	144	144	144
Non-exempt	214	214	214	214	214	214	216	216	216	216	216	216
Part-time other	4	4	4	4	5	5	5	5	4	4	4	4
Total	960	962	962	962	963	963	976	975	974	974	975	975
2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	613	613	612	618	618	618	618	618	618	609	609	608
Exempt	151	151	151	151	151	151	151	153	150	154	154	154
Non-exempt	212	212	212	215	215	215	218	218	218	209	209	209
Part-time other	3	3	3	3	4	4	4	4	3	3	3	4
Total	979	979	978	987	988	988	991	993	989	975	975	975
2015	Ŧ		24			Ŧ			G	0.1	<b>N</b> Y	D
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	608	608	607	606	606	606	606	606	606	606	606	606
Exempt	153	153	155	155	155	155	155	155	155	155	155	155
Non-exempt	211	211	211	212	212	212	212	212	212	212	212	212
Part-time other	10	10	10	10	11	11	11	11	10	10	10	11
Total	982	982	983	983	984	984	984	984	983	983	983	984
Base Year: Mar 2016-												
Feb 2017	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Union-Hourly	593	593	594	594	598	598	597	597	597	597	584	584
Exempt	149	148	147	147	149	149	149	149	149	149	153	153
Non-exempt	201	202	202	202	202	202	202	202	202	202	205	205
Part-time other	15	15	15	15	15	15	15	15	15	15	11	11
Total	958	958	958	958	964	964	963	963	963	963	953	953
Forecast Test Year:												
Jul 2017-Jun 2018	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Union-Hourly	583	583	583	583	583	582	578	578	578	577	577	577
Exempt	150	149	149	149	149	149	147	147	147	147	147	147
Non-exempt	205	205	205	205	205	205	203	203	203	203	203	203
Part-time other	12	11	11	11	11	11	9	9	9	9	10	10
Total	950	948	948	948	948	947	937	937	937	936	937	937

LG&E and KU Services Employees serve LGE, KU and other subsidiaries of LKE. Number of LG&E and KU Services Employees is not allocated; however, labor dollars are allocated in accordance with the Cost Allocation Manual.

Attachment to Response to PSC-1 Question No. 33

#### Kentucky Utilities Company

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#### Case No. 2016-00370 Question No. 33 Kentucky Utilities Headcount by Employee Type by Month - Actuals

2013	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	594	588	589	594	595	599	601	606	604	602	600	599
Exempt	141	142	142	142	143	142	143	142	141	143	145	147
Non-exempt	204	208	210	209	208	206	207	207	198	198	197	198
Part-time other	3	2	2	2	5	6	6	3	3	3	3	3
Total	942	940	943	947	951	953	957	958	946	946	945	947
2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	600	600	598	600	599	603	606	598	596	596	595	599
Exempt	148	150	149	149	149	148	149	149	149	148	148	143
Non-exempt	201	202	203	203	204	202	201	207	205	208	208	207
Part-time other	4	4	5	5	7	11	12	10	9	7	8	8
Total	953	956	955	957	959	964	968	964	959	959	959	957
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	598	597	593	595	589	583	579	585	587	584	572	580
Exempt	141	139	141	141	141	141	140	141	143	142	142	145
Non-exempt	209	209	208	205	208	206	207	208	208	209	200	201
Part-time other	8	8	9	9	14	18	18	13	13	13	13	14
Total	956	953	951	950	952	948	944	947	951	948	927	940
Base Year: Mar 2016-												
Feb 2017	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Union-Hourly	574	567	570	572	573	570	570	575				
Exempt	148	145	147	142	143	144	146	145				
Non-exempt	197	203	197	198	200	197	197	196				
Part-time other	14	15	21	26	25	25	23	22				
Total	933	930	935	938	941	936	936	938	-	-	-	-
Forecast Test Year:												
Jul 2017-Jun 2018	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Union-Hourly	<u> </u>	Aug	Sep	00	1107	Dec	9411	100	17141	Арг	Wiay	Jun
Exempt												
Non-exempt												
Part-time other												
Total		-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-	-

Attachment to Response to PSC-1 Question No. 33

#### Kentucky Utilities Company

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Case No. 2016-00370 Question No. 33

#### LGE - KU Services Company Headcount by Employee Type by Month - Budget

2013	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	996	998	1,000	1,001	1,001	1,003	1,007	1,007	1,009	1,009	1,009	1,010
Non-exempt	421	421	422	422	422	422	425	425	425	425	425	425
Part-time other	64	64	64	64	65	65	65	65	63	63	63	63
Total	1,481	1,483	1,486	1,487	1,488	1,490	1,497	1,497	1,497	1,497	1,497	1,498
2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	1	1	1	1	1	1	1	1	1	1	1	1
Exempt	1,044	1,044	1,043	1,042	1,042	1,042	1,047	1,047	1,051	1,052	1,052	1,052
Non-exempt	438	438	438	438	438	439	440	440	440	440	440	440
Part-time other	63	63	63	63	64	64	66	66	65	65	65	65
Total	1,546	1,546	1,545	1,544	1,545	1,546	1,554	1,554	1,557	1,558	1,558	1,558
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	1	1	1	1	1	1	1	1	1	1	1	1
Exempt	1,082	1,082	1,085	1,085	1,087	1,087	1,092	1,092	1,091	1,091	1,091	1,091
Non-exempt	454	454	454	454	454	454	454	454	454	454	454	454
Part-time other	71	71	71	71	74	74	74	74	72	71	71	71
Total	1,608	1,608	1,611	1,611	1,616	1,616	1,621	1,621	1,618	1,617	1,617	1,617
Base Year: Mar 2016-												
Feb 2017	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	1,116	1,121	1,122	1,123	1,123	1,123	1,123	1,127	1,127	1,126	1,150	1,150
Non-exempt	481	482	482	482	482	482	491	491	491	491	476	476
Part-time other	67	65	66	66	66	66	65	64	64	64	65	65
Total	1,664	1,668	1,670	1,671	1,671	1,671	1,679	1,682	1,682	1,681	1,691	1,691
Forecast Test Year:												
Jul 2017-Jun 2018	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Union-Hourly	-	-		-	-		-	-	-	-	-	-
Exempt	1,160	1,160	1,155	1,152	1,149	1,143	1,144	1,144	1,144	1,144	1,144	1,144
Non-exempt	480	480	480	480	479	479	481	480	479	478	477	476
Part-time other	67	66	66	65	65	65	64	64	64	64	66	66
Total	1,707	1,706	1,701	1,697	1,693	1,687	1,689	1,688	1,687	1,686	1,687	1,686

Page 4 of 4

Meiman

Attachment to Response to PSC-1 Question No. 33

#### Kentucky Utilities Company

#### Case No. 2016-00370

#### Question No. 33

#### LGE - KU Services Company Headcount by Employee Type by Month - Actuals

2013	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	954	952	960	962	977	976	979	981	987	992	993	1,000
Non-exempt	384	397	393	389	384	386	385	394	422	439	436	434
Part-time other	68	71	67	68	81	79	78	76	77	76	78	78
Total	1,406	1,420	1,420	1,419	1,442	1,441	1,442	1,451	1,486	1,507	1,507	1,512
2014	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	-	-	-	-	-	-	-	-	-	-	-	-
Exempt	1,003	1,006	1,009	1,019	1,026	1,033	1,032	1,029	1,033	1,030	1,036	1,060
Non-exempt	448	450	451	442	439	438	439	436	436	446	445	444
Part-time other	73	74	74	72	76	81	80	73	69	69	69	67
Total	1,524	1,530	1,534	1,533	1,541	1,552	1,551	1,538	1,538	1,545	1,550	1,571
2015	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Union-Hourly	Jan	reb	-	дрі		Jun	- Jui	Aug	-	-	-	Det
Exempt	1,056	1,058	1,060	1,062	1,066	1,068	1,065	1,061	1,068	1,071	1,073	1,080
Non-exempt	441	453	447	452	450	445	454	451	462	461	459	458
Part-time other	66	63	63	64	73	79	78	70	67	67	70	62
Total	1,563	1,574	1,570	1,578	1,589	1,592	1,597	1,582	1,597	1,599	1,602	1,600
Total	1,505	1,574	1,570	1,570	1,507	1,572	1,577	1,502	1,577	1,577	1,002	1,000
Base Year: Mar 2016-												
Feb 2017	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Union-Hourly	-	-		Juli	- Jui	- Aug	- -	-	1101	Det	Jan	TCD
Exempt	1,080	1,086	1,099	- 1,101	- 1,094	1,089	1,088	1,089				
Non-exempt	470	454	451	460	451	479	475	482				
Part-time other	65	434 66	76	400 76	71	63	65	402 69				
Total	1,615	1,606	1,626	1,637	1,616	1,631	1,628	1,640	-		-	
Total	1,015	1,000	1,020	1,037	1,010	1,031	1,028	1,040	-	-	-	-
Forecast Test Year:												
	T1	<b>A</b>	<b>C</b>	0.4	N	D	Terr	E.L	Man	<b>A</b>	M	T
Jul 2017-Jun 2018	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Union-Hourly												
Exempt												
Non-exempt												
Part-time other												
Total	-	-	-	-	-	-	-	-	-	-	-	-

EXHIBIT RCS-11

Exhibit RCS-11 Case No. 2016-00370 Response to Question No. 51 Page 1 of 2 Blake

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### Question No. 51

#### **Responding Witness: Kent W. Blake**

- Q-51. How many service companies exist in the overall PPL organization, which functions are performed by each affiliated service company, and why are there different service companies serving the utility operations in Kentucky and Pennsylvania?
  - a. Are there any plans to consolidate the affiliated service companies? If not, explain fully why not. If so, explain.
  - b. Provide copies of any and all studies that may have been performed regarding the feasibility and/or cost effectiveness of merging the affiliated service companies.
- A-51. There are three service companies within the PPL Corporation system. LG&E and KU Services Company is a subsidiary of LKE that provides services to LG&E and KU Energy LLC, and its subsidiaries, including LG&E and KU. PPL EU Services Corporation is a subsidiary of PPL Corporation that provides support services and corporate functions such as financial, supply chain, human resources and facilities management services primarily to PPL Electric and its affiliates. PPL Services Corporation is a subsidiary of PPL that provides administrative, management and support services to PPL and its subsidiaries.

The Kentucky Commission approved PPL Corporation's acquisition of the ownership and control of KU and LG&E in the final order of May 28, 2010. LKS and PPL Services were in place prior to that acquisition. In its approval of the acquisition, the Commission specifically did not require a study of savings to be achieved through the consolidation of the respective service companies of PPL Corporation and LG&E and KU Energy LLC. Instead the Commission continued to require commitments, as it had required in prior change of control cases involving LG&E and KU that balanced customer interests and service with potential savings through the exchange of best practices between the Kentucky and Pennsylvania utility operations. A key commitment to the approval by the Commission and the acceptance of the commitments by the parties was to maintain the headquarters of LG&E and KU Energy LLC in downtown Louisville, Kentucky. That headquarters contains the employees who perform

Exhibit RCS-11 Case No. 2016-00370 Response to Question<sup>3</sup>No. 51 Page 2 of 2 Blake

the typical functions of a corporate headquarters and are employed by LG&E and KU Service Company, which is used for compliance with federal affiliate transaction regulations. These and the other commitments are designed to ensure the continued operation of LG&E and KU on the same stand-alone basis and were essential to the Commission's approval of the PPL Corporation acquisition as being in the public interest.

- a. No. PPL Corporation operates largely on a decentralized business model with services provided locally near the operations of each of its utility businesses. However, where it has been deemed cost effective, like in the areas of cybersecurity and infrastructure and operations within information technology, efforts have been made to jointly provide specific functions across the domestic operations of PPL.
- b. No such studies regarding the feasibility and/or cost effectiveness of merging the affiliated service companies have been performed by LG&E or KU.

#### KENTUCKY UTILITIES COMPANY

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### Question No. 11

#### **Responding Witness: Daniel K. Arbough**

- Q-11. Refer to the response to AG-1-50(d). Provide an itemization showing what is included in the forecasted PPL Services Corporation charges to KU for each account:
  - a. account 920
  - b. account 921
  - c. account 926
- A-11. See table below for a-c.

<u>Account 920</u>	
IT Joint Initiatives	139,317
Account 921	
Audit - PCAOB Fees	37,118
Office of Compliance	58,208
Credit Services	7,891
Financial Statement Reporting Software	3,514
Hyperion Financial Management Software	9,676
Insurance Services	77,465
Internal Reporting	172,549
Investor Relations	210,283
IT Joint Initiatives	78,947
Office of General Counsel	470,722
Pension/Investments	251,821
UI Planner Software	10,486
Wall Street Software	37,440
	1,426,120
Account 926	
IT Joint Initiatives	100,896

EXHIBIT RCS-13

Exhibit RCS-13 Case No. 2016-00370 Response to Question No. 8 Page 1 of 2 Scott/Arbough

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Second Set of Data Requests of Kentucky Industrial Utility Customers, Inc. Dated February 7, 2017

#### Question No. 8

#### Responding Witness: Valerie L. Scott / Daniel K. Arbough

Q.2-8. Refer to the response to KIUC 1-27.

- a. Provide the attachment to KIUC 2-17 in an Excel spreadsheet in live format and with formulas intact.
- b. Provide revised schedules for the base year and test year in the same format used for calendar years 2012 through 2016, separately showing the annual activity (deferrals) and the amortization expense.
- c. Provide the calculation of the activity and amortization expense for all regulatory assets by month in 2016, 2017, and 2018. Provide all electronic spreadsheets in live format with all formulas intact and a copy of all source documents relied on for the data or assumptions reflected in the calculations.
- d. Provide the calculation of the annual activity and amortization expense for all regulatory assets in the base year and test year that are reflected in the Company's filing. Provide all electronic spreadsheets in live format with all formulas intact and a copy of all source documents relied on for the data or assumptions reflected in the calculations.
- e. Provide a description of the forward starting swap losses regulatory asset and the basis for the amortization period.
- f. Provide a citation to the Orders in the proceedings cited for Commission approval of recovery and the amortization period for the forward starting swap losses.

#### A.2-8.

- a. See attachment being provided in Excel format.
- b. See the response to part d.
- c. See attachment being provided in Excel format.

- d. See attachment being provided in Excel format
- e. By Order in Case No. 2014-00082 on June 16, 2014, KU was authorized by the KPSC to issue First Mortgage Bonds in aggregate principal amount of up to \$500 million and enter into hedging agreements (forward starting swaps) to lock in interest rates for debt to be issued in 2015. KU entered into hedging agreements totaling \$250 million for the 10 year bond and \$250 million for the 30 year bond. Debt was issued in September 2015, totaling \$250 million in 10 year First Mortgage Bonds and \$250 million in 30 year First Mortgage Bonds. The forward starting swaps were settled at a loss of \$14,076,899 related to the \$250 million, 10 year First Mortgage Bonds. The Report of Action, dated 10/16/2015 filed with the KPSC, indicated that the losses on the forward starting swaps settlement would be amortized over the life of the associated bonds (10 and 30 years). These regulatory assets were also described in the 2014 rate case (Case No. 2014-00371).

The losses on the settlement of the forward starting swaps are treated consistent with the regulatory liability which represents the gains on the settlement of forward starting swaps settled in 2013. By Order in Case No. 2012-00232, KU was authorized by the KPSC to enter into hedging agreements to lock in interest rates for debt that was issued in November 2013. In October 2012, KU entered into \$150 million of forward-starting swaps and in April 2013, KU added an additional \$100 million of forward-starting swaps. The initial swaps expired in September and KU received a payment of \$49,325,370.50, and KU entered into additional \$250 million of forward-starting swaps, effectively extending the start date of the prior hedges from September 2013 to December 2013. New debt totaling \$250 million was issued in November 2013 and the hedges issued in September were terminated at the same time at a cost of \$6,297,402.74. The Report of Action, dated 12/13/2013 filed with the KPSC, indicated that the net gain on the forward starting swaps settlements totaling \$43,027,967.76 would be amortized over the 30 year life of the associated bonds. As such, the gains on the settlement of these forward starting swaps were recognized as regulatory liabilities in FERC account 254 and are being amortized over the life of the associated bonds. These regulatory liabilities were also described in the 2012 rate case (Case No. 2012-00221) and 2014 rate case (Case No. 2014-00371). Amortization of the gains is booked as a reduction to interest expense and was included in the test period in Case No. 2014-00371 and is included in the test period in this case.

f. See the response to part e.

			Base Period	q			Test Period	q	
Description	Begir	Beginning Balance	Activity	Amortization E	Ending Balance	Beginning Balance	Activity	Amortization E	Ending Balance
AMS REGULATORY ASSET (a)	S	' S	1	- S		s - S	2,299,946 \$		2,299,946
ASC 740 - INCOME TAXES <sup>1</sup>		69,961,051	1,430,583	(866,075)	70,525,558	70,525,558	,	ı	70,525,558
POSTRETIREMENT BENEFITS <sup>2</sup>			'	(264,948)	(264,948)	(311,337)		(139, 169)	(450, 506)
ASC 715 - PENSION <sup>3</sup>		120,706,013	50,038,994	(6, 170, 955)	164,574,053	158,512,914	(4, 930, 652)	(9,233,424)	144,348,838
PENSION GAIN/LOSS AMORTIZATION-15 YEAR		4,544,466	4,186,417	(180, 760)	8,550,123	12,929,467	7,531,526		20,460,993
WINTER STORM 2009 - ELECTRIC <sup>3</sup>		25,279,569	,	(5, 723, 676)	19,555,893	17,648,001		(5, 723, 676)	11,924,325
WIND STORM 2008		969,686	•	(219,552)	750,135	676,951		(219,552)	457,399
MOUNTAIN STORM - ELECTRIC		866,848		(472,826)	394,022	236,413		(236, 413)	
RATE CASE EXPENSES - ELECTRIC		1,487,461	1,514,042	(637, 661)	2,363,841	2,463,414	78,032	(1, 272, 256)	1,269,190
CARBON MANAGEMENT RESEARCH GROUP		247,563	102,440	(102, 440)	247,563	213,417	102,440	(102, 440)	213,416
FORWARD STARTING SWAP LOSSES		42,672,761		(2, 391, 436)	40,281,325	39,481,996		(2, 391, 436)	37,090,560
ASSET RETIREMENT OBLIGATION (ARO) <sup>6</sup> (b)		95,950,133	61,857,873	(279, 365)	157,528,641	177,772,785	60,743,607	(1,781,349)	236,735,043
GREEN RIVER RETIREMENT		6,027,114		(2,583,054)	3,444,059	2,583,039		(1,408,926)	1,174,113
MUNI MISO EXIT FEE		642,040	(52, 372)	(521, 481)	68,187	1			
MUNICIPAL FORMULA RATE TRUE-UP		8,335,000	345,437		8,680,437	6,136,662	(6, 831, 127)		(694, 465)
ENVIRONMENTAL COST RECOVERY <sup>4</sup>		697,000	17,408,034	(18, 172, 493)	(67, 459)	2,361,126	73,379,452	(68, 461, 188)	7,279,391
OFF-SYSTEM TRACKER (OST) <sup>4</sup>		4,300	(42, 532)	144,766	106,534	54,541	(243, 855)	250,654	61,340
VA FUEL COMPONENT <sup>5</sup>		,	'	1,071,500	1,071,500	1,785,833	,	357,167	2,143,000
FUEL ADJUSTMENT CLAUSE (FAC) <sup>5</sup>		,	(26, 705, 889)	33,423,499	6,717,610	4,089,942	(55,017,193)	54,071,703	3,144,452
Total Regulatory Assets*	s	378,391,005 \$	110,083,027 \$	\$ (3,946,958) \$	484,527,074	\$ 497,160,723 \$	377,112,174 \$	(36,290,304) \$	537,982,593
B. alaroo correction of the second	DSQ I LD OF FO	1 54 Soly D							

Balances agree to monthly Total Company Balance Sheet provided in Attachment to KU PSC1-54 Sch B The derivation of the calculations are from UIPlanner. For assumptions used and the Orders authorizing the assumptions as it relates to the activity and amortization see response to KUUC 2-8(

a) Business Plan assumed a regulatory asset would be recorded as retirements of meters occurred. Since then the Company determined it should establish a regulatory asset at the end of the meter replacement program. No amortization has been

forecasted. There is no impact on ratemaking.

b) ARO CCR detail is not available from the Business Plan in UI Planner - detail is combined in the ARO line item

Notes:

= The response to KUUC 1-27 inadvertently reflected the incorrect balances and included the net of the tax assets and liability balances and activity, this schedule reflects the regulatory asset balance and activity only.

<sup>2</sup> = The response to KIUC 1-27 did not include the activity related to the postretirement liability. However, for the forecasted periods, the activity related to the amortization of the service cost and actuarial gains and losses are recorded to the regulatory asset balance.

<sup>3</sup> = The response to KUUC 1-27, for the beginning balance of the forecasted period, inadvertently reflected the July 30, 2017 ending balance instead of the July 1, 2017 beginning balance

<sup>4</sup> = The response to KIUC 1-27 inadvertently reflected the net of the mechanisms balances and activity, this schedule reflects the regulatory asset balance on

= The response to KIUC 1-27 did not include the activity for the FAC and the VA Fuel Component because these are regulatory liabilities. However, for the forecasted periods, the activity is recorded to the regulatory asset balance.

<sup>6</sup> = For the Forecasted Test Period, in the response to KIUC 1-27, we inadvertently used the incorrect month for the beginning balance and it did not include the CCR amortization which resulted in the incorrect beginning balance and activity total but the correct ending balance.

EXHIBIT RCS-14

#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to the Attorney General's Supplemental Data Requests Dated February 7, 2017

#### **Question No. 79**

#### **Responding Witness: John P. Malloy**

- Q-79. Reference the AMS Business Case, Exhibit JPM-1, page 38. The AMS Cost-Benefit Summary 2016-2039 indicates that the net present value of meter retirement is only \$3.8 million, while the nominal value of meter retirement is \$39.7 million.
  - a. Explain why the net present value of meter retirement is so much less than the nominal value.
  - b. Provide all assumptions and calculations used to determine a net present value of \$3.8 million from a nominal value of \$39.7 million. Include calculations by year over the 20-year benefit period utilized in the AMS business case in an executable MS Excel file with all cells and equations intact.
- A-79.
- a. The net present value calculation, as seen in the attachment to part b, includes a reduction in capital equal to the net book value of the retired meters. The Company is seeking Regulatory Asset treatment of this remaining value to be amortized over five years. Because the remaining book life of the retired meters is substantially longer than the 5-year amortization, the present value of the meter retirement is proportionally reduced from the nominal value.
- b. See attachment being provided in Excel format. Note that since the Regulatory Asset amortization will be concluded in 2025, the attached calculation only extends 10 years.

EXHIBIT RCS-15

#### **KENTUCKY UTILITIES COMPANY**

#### Response to Commission Staff's First Request for Information Dated November 10, 2016

Case No. 2016-00370

**Question No. 54** 

#### Responding Witness: Paul W. Thompson / Daniel K. Arbough / Adrien M. McKenzie / David S. Sinclair / John P. Malloy / Robert M. Conroy / William Steven Seelye / Christopher M. Garrett

- Q-54. Provide a copy of all exhibits and schedules that were prepared in the utility's rate application in Excel spreadsheet format with all formulas intact and unprotected and with all columns and rows accessible.
- A-54. Attached to this response is a listing of all Excel spreadsheets submitted in response to this question. The label by which each file is to be identified on the Commission website, under the "Description of Document" heading, is listed in the first column of the attached list. The second column of the attached list specifies the actual name of the spreadsheet being submitted. The third column identifies the specific exhibit or schedule being submitted.

a-Mar 2016 a-May 2016 a-May 2016 a-Jun 2016 a-Jul 2016 a-Aug 2016 Sep 2016 Oct 2016 Nov 2016 Dec 2016 Jan 2017 Feb 2017 KY Aug 2016 Forecast (2017 BP-Prelim View)- No RC (000s) Kentucky Utilities

\$4,738.652		\$406.640
0.30 \$46.17 14 \$14 \$14 14.19 \$27.38 \$389 \$389 \$402	\$365 \$365 \$365 \$365 \$365 \$365 \$29 \$26 \$33 \$26 \$33 \$26 \$33	\$3 <b>\$3</b> 0
2.09 \$41.00 <b>\$86</b> \$27.29 \$338 \$424	<pre>49 49 49 49 49 555 5369 5319 5319 531 531 531 531 531 531 531 531 531 531</pre>	0 \$ <b>19</b> \$14 5
3.24 \$148.94 128 \$128 \$128 \$1.24 \$27.09 \$575 \$575	43 43 570 570 570 56 56 55 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	0 <b>\$25</b> \$19 6
1.71 \$59.11 65 \$65 \$78 3.78 \$28.13 \$106 \$170	24 \$24 \$105 \$127 \$146 \$146 \$26 \$26 \$20 \$20	0 <b>\$</b> \$ <b>5</b> 0
0.61 \$161.41 21 \$21 \$21 \$41 \$41 \$62	<pre>\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$</pre>	\$1 0
3.36 \$179.97 116 \$116 5.86 5.86 \$27.57 \$162 \$278	(64) (64) 161 151 5312 \$312 530 \$33 (2) 3 3 524 \$24 \$24 \$24 \$5	τ <b>\$</b> 5 1
17.16 \$40.59 696 \$696 2.14 2.14 \$758	330 27 27 568 60 611 111 111 111 55 519 55 65 5339 5126 \$126 \$126	2 <b>\$123</b> \$92 31
14.26 \$43.37 618 \$618 9.02 \$268 \$886	329 329 23 2339 52 52 53312 53	2 <b>\$108</b> \$81 27
8.30 \$39.77 330 \$330 3.95 3.95 \$117 \$448	215 11 12 12 <b>528</b> 5362 5362 5362 5362 54 56 5 56 5 524 524	1 <b>\$23</b> \$17 6
6.48 \$36.23 235 \$235 \$235 0.55 \$16 \$16 \$251	93 93 595 591 591 591 591 535 535 535 535	1 \$ <b>34</b> \$25 8
5.37 \$39.63 213 \$213 \$213 3.35 3.35 \$309	\$2 82 58 58 58 58 58 53 53 53 53 53 53 53 53 53 53 549 549 549	1 <b>\$48</b> \$36 12
1.25 534.10 43 <b>543</b> 0.13 <b>53</b> <b>53</b>	\$ 10 \$ 10 \$ 10 \$ 13 \$ 13 \$ 10 \$ 10	<b>\$12</b> \$9 %
Off System Sales: External OSS Sales: Wholesole Market Sales (GWhs) Wholesole Market Sales (S/MWh) Wholesale Market Sales 47 External OSS Sales (GWhs) Intercompany OSS Sales (S/MWh) Intercompany OSS Sales (S/MWh) Intercompany OSS Sales (S/MWh) Intercompany OSS Sales (S/MWh) Off Sytem Sales, Total	Off System Fuel Costs:         External OSS Fuel Costs:         555 Purchased Power - OSS         676 System Sales Net Revenue         0ff System Sales Net Revenue         502 Other Consumables - OSS External         503 Other Consumables - OSS External         504 Other Consumables - OSS External      <	Inter-System Losses Off System Sales Margin OSS Tracker - Customer Share OSS Tracker - Utility Share

Exhibit RCS-15 Case No. 2016-00370 Page 2 of 3

KY Aug 2016 Forecast (2017 BP-Prelim View)- No RC	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	Jun 2018	
(000s) Kentucky Utilities														
Off System Sales: External OSS Sales:		:			:	:				:	i			
Wholesale Market Sales (GWhs)	7.93	8.42	8.76	8.26	1.99	4.15	2.93	1.66	1.23	1.45	0.74	12.06	5.93	
Wholesale Market Sales (2/WWW)	00.45¢	20.466	01.05¢	00.02¢	20.00¢	50.05¢	40.00¢	62 51.15¢	543.UU 52	538.42 EE	4/./۲¢ ٥٢	920.10 01.05¢	27.45¢	
WINDESARE IVIAINEL SALES 447 External OSS Sales	5775	5333	5217	5296	0/ \$76	4157	5113	çes	ç <b>ç</b>	00 \$56	07 80\$	5426	\$733	
Intercompany OSS Sales (GWhs)	5.38	6.94	5.05	7.49	2.64	1.93	19.67	20.00	23.54	6.82	6.00	10.15	6.26	
Intercompany OSS Sales (\$//MWh)	\$26.88	\$27.65	\$26.44	\$25.72	\$27.36	\$27.00	\$26.33	\$26.78	\$25.94	\$26.67	\$24.89	\$24.76	\$26.36	
Intercompany OSS Sales	145	192	133	193	72	52	518	536	610	182	149	251	165	
447 Internal OSS Sales	\$145	\$192	\$133	\$193	\$72	\$52	<b>\$518</b>	\$536	\$610	\$182	\$149	\$251	\$165	
Off Sytem Sales, Total	\$420	\$525	\$450	\$488	\$148	\$204	\$631	\$604	\$663	\$238	\$177	\$688	\$398	\$5,63 <b>3.36</b> 4
Off System Fuel Costs:														
External OSS Fuel Costs:														
501 Fuel Costs for External OSS	159	195	191	175	43	85	64	43	29	35	18	240	143	
547 Fuel Costs for External OSS						c								
500 Futuriased Fower - 000 External OSS Costs	¢159	¢195	¢191	¢175	έΔ3	¢85	¢64	¢13	¢79	¢35	¢18	¢240	¢143	
501 Final Crists for Litility OSS	136	181	125	181	r S	00	486	<b>f</b> 5	C7.5	171	140	735	15.5	
547 Fuel Costs for Utility OSS	007	101	C7T	TOT	00	f	000	TOC	710	7/7		007		
555 Purchased Power Costs - External O	35	18	24	24	9	16	6	0	£		1	43	∞	
Internal OSS Costs, Total	\$171	\$199	\$150	\$205	\$74	\$65	\$495	\$501	\$575	\$171	\$141	<b>\$278</b>	\$163	
Off System Sales Costs, Total	\$330	\$394	<b>\$341</b>	\$380	\$117	\$150	\$559	\$544	\$604	\$206	\$158	<b>\$518</b>	<b>\$306</b>	
Off System Sales Net Revenue	¢90	\$131	\$110	\$108	\$31	\$54	\$72	\$60	\$60	\$31	\$19	\$170	\$92	\$1,027.851
Off System Expenses:														
565 Transmission - OSS External														
565 Transmission - OSS Utility	27	35	31	37	10	20	13	9	5	9	4	53	24	
557 RTO Costs - OSS External	ŝ	9	4	ß	1	2	1	1	ε	1	0	00	n	
502 ECR Consumables - OSS External	7	9	7	7	2	4	2	1	-	1	1	11	5	
506 ECR Consumables - OSS External		1			,							1	I	
506 Other Consumables - OSS External 506 Other Consumables - OSS External	Q	~	φ	Q	7	'n	7	Η	Н	-	0	×	ъ	
502 Other Consumables - OSS Utility	6	11	00	12	4	c	32	35	39	11	6	16	10	
506 Other Consumables - OSS Utility														
Off System Sales Expenses, Total	\$5 <b>1</b>	\$65	\$ <b>5</b> 6	\$68	\$18	\$31	\$5 <b>1</b>	\$45	\$49	\$20	\$14	\$96	\$47	
Off System Sales Gross Margin	\$39	\$66	\$53	\$41	\$13	<b>\$2</b> 3	\$21	\$15	\$11	\$11	\$5	\$74	\$46	
OSS Margin Tracker calculation:														
Inter-System Losses	1	1	1	1	0	1	0	0	0	0	0	2	1	
Off System Sales Margin	\$38	\$65	\$52	\$40	\$13	\$22	\$20	\$15	\$11	\$11	\$4	\$72	\$45	\$407.898
OSS Tracker - Customer Share	\$28 9	\$49 16	\$39 13	\$30 10	\$10 3	\$17 6	\$15 5	\$11 ^	\$\$ 3	\$\$ 78	\$3 1	\$54 18	\$34 11	
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#### **KENTUCKY UTILITIES COMPANY**

#### CASE NO. 2016-00370

#### Response to Attorney General's Initial Data Requests for Information Dated January 11, 2017

#### **Question No. 50**

#### **Responding Witness: Valerie L. Scott**

- Q-50. The 2015 FERC Form 60 for PPL Services Corporation at page 307 shows \$16,010,878 of charges to LG&E and KU Services Company.
  - a. How much of that was charged to KU?
  - b. Show the amounts charged to KU by account.
  - c. Why is PPL Services Corporation allocating cost to LG&E and KU Services Company?
  - d. How much cost by account has KU reflected for charges from PPL Services Corporation for the base period and projection period?
  - e. How much cost by account has KU reflected for charges from LG&E and KU Services Company for the base period and projection period?

#### A-50.

- a. Of the \$16,010,878, only \$937,382 was charged to KU. See the response to PSC 1-61(b).
- b. See the response to PSC 1-61(b).
- c. PPL Services Corporation is a subsidiary of PPL that provides direct administrative, management and support services to PPL and its subsidiaries including acting as a billing agent and providing administrative, technical, management, and other services to its affiliates. Coordination of procurement and provision of certain limited goods and services within the PPL family of companies, including with LG&E and KU Services Company, may mitigate cost increases in the future. In addition, PPL Services Corporation allocates a portion of its indirect general and administrative costs to LG&E and KU Services Company. These costs are not charged to KU.
- d. See attached.

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e. See attached.

Period A	Account Number	Account Description	C	Charged
Base Period <sup>1</sup> :				
	107	Construction work in progress-Electric	S	71,103
	580	Operation supervision and engineering		3,403
	920	Administrative and general salaries		371,012
	921	Office supplies and expenses		1,022,958
	923	Outside services employed		139,495
	925	Injuries and damages		(81, 523)
	926	Employee benefits		292,510
	930.2	Miscellaneous general expenses		242,023
Total			\$	2,060,980

**Charges from PPL Services Corporation** 

Kentucky Utilities Company

920	Administrative and general salaries	\$ 139,317
921	Office supplies and expenses	1,426,120
926	Employee benefits	100,896
otal		\$ 1,666,333

convenience payment occurs when one affiliate, as a matter of convenience for the vendor, makes a payment on behalf <sup>1</sup> Convenience payments such as insurance are excluded from the base period and the forecasted test period. A of other affiliates and is subsequently reimbursed by those affiliates.

Period	Account Number	Account Description	Amount Charged
Base Period <sup>1</sup> :			
	107	Construction work in progress-Electric	\$ 56,160,836
	108	Accumulated provision for depreciation of electric utility plant	2,971,730
	163	Stores expense undistributed	1,192,833
	165	Prepayments	14,024,864
	182.3	Other regulatory assets	1,519,626
	183	Preliminary survey and investigation charges	70,979
	184	Clearing accounts	10,625,821
	186	Miscellaneous deferred debits	184,173
	188	Research, development, and demonstration expenditures	291,985
	232	Accounts payable	06
	236	Taxes accrued	(326,151)
	408.1	Taxes other than income taxes, utility operating income	5,397,155
	416	Costs and expenses of merchandising, jobbing, and contract work	32
	421.1	Gain on disposition of property	(7,527)
	426.1	Donations	607,602
	426.3	Penalties	33,203
	426.4	Expenditures for certain civic, political and related activities	807,452
	426.5	Other deductions	838,732
	500	Operation supervision and engineering	6,204,434
	501	Fuel	1,425,656
	502	Steam expenses	135,430
	505	Electric expenses	13,989
	506	Miscellaneous steam power expenses	2,183,799
	510	Maintenance supervision and engineering	1,213,395
	511	Maintenance of structures	18,105
	512	Maintenance of boiler plant	5,064
	513	Maintenance of electric plant	104,884
	514	Maintenance of miscellaneous steam plant	27,966
	546	Operation supervision and engineering	1,568
	549	Miscellaneous other power generation expenses	2,950
	554	Maintenance of miscellaneous other power generation plant	18,228
	556	System control and load dispatching	1,921,186
	560	Operation supervision and engineering	1,656,019
	561	Operation supervision and engineering	1,802,726
	561.1	Load dispatch—Reliability	228,619
	561.2	Load dispatch—Monitor and operate transmission system	943,147
	561.3	Load dispatch—Transmission service and scheduling	360.927

Attachment to Response to AG-1 Question No. 50(e) Page 1 of 4 Scott

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	Paliahility nlanning and standards davalonment	AINUUII CIIAI GCU
5.100	Transmission corries children	404,004
0.100		777,07 003 PCC
700		750 057
		111 707 0
		2,020,411
/ 90	Kents	/2,420
570	Maintenance of station equipment	962,087
571	Maintenance of overhead lines	2,960,626
573	Maintenance of miscellaneous transmission plant	306,926
580	Operation supervision and engineering	1,429,653
581	Load dispatching	294,315
581.1	Line and station expenses	62,215
582	Station expenses	17,953
583	Overhead line expenses	1,083,276
586	Meter expenses	587,971
587	Customer installations expenses	(11,200)
588	Miscellaneous distribution expenses	1,732,768
590	Maintenance supervision and engineering	1,109
592.1	Maintenance of structures and equipment	9,168
593	Maintenance of overhead lines	158,925
598	Maintenance of miscellaneous distribution plant	37,997
901	Supervision	2,743,995
902	Meter reading expenses	166,234
903	Customer records and collection expenses	12,986,821
904	Uncollectible accounts	148,644
905	Miscellaneous customer accounts expenses	620
907	Supervision	387,219
908	Customer assistance expenses	18,343,302
606	Informational and instructional advertising expenses	468,657
910	Miscellaneous customer service and informational expenses	871,300
913	Advertising expenses	754,554
920	Administrative and general salaries	33,678,374
921	Office supplies and expenses	6,312,416
923	Outside services employed	13,996,588
924	Property insurance	1,430,675
925	Injuries and damages	841,598
926	Employee benefits	19.564.077
928	Reoulatory commission exnenses	339,634

Kentucky Utilities Charges from LG&E and KU Services Company

#### Exhibit RCS-16 Case No. 2016-00370 Page 5 of 7

931		D
C64	Rents Maintenance of general plant	1,414,958 1,438,366
Total		\$ 246,722,477
Forecasted Test Period <sup>1</sup> :		
107	Construction work in progress—Electric	\$ 108,409,339
108	Accumulated provision for depreciation of electric utility plant	338,117
163	Stores expense undistributed	1,975,310
182.3	Other regulatory assets	660,032
184	Clearing accounts	12,271,250
408.1	Taxes other than income taxes, utility operating income	5,266,704
426.1	Donations	926,051
426.4	Expenditures for certain civic, political and related activities	679,808
426.5	Other deductions	943,154
500	Operation supervision and engineering	6,323,479
501	Fuel	1,393,257
502	Steam expenses	76,583
505	Electric expenses	24,147
506	Miscellaneous steam power expenses	2,825,109
510	Maintenance supervision and engineering	3,012,539
511	Maintenance of structures	105,214
514	Maintenance of miscellaneous steam plant	21,348
554.1	Maintenance of other power production plant	65,935
556	System control and load dispatching	2,129,212
560	Operation supervision and engineering	2,001,338
561.1	Load dispatch—Reliability	491,027
561.2	Load dispatch—Monitor and operate transmission system	1,938,653
561.3	Load dispatch—Transmission service and scheduling	848,604
561.5	Reliability planning and standards development	763,705
562	Station expenses	741,990
563	Overhead line expense	1,174,640
566	Miscellaneous transmission expenses	2,594,999
567.1	Operation supplies and expenses	124,236
570	Maintenance of station equipment	1,651,824
571	Maintenance of overhead lines	11,532,263
573	Maintenance of miscellaneous transmission plant	345,925
580	Operation supervision and engineering	1,484,318
581	Load dispatching	225.571

Kentucky Utilities Charges from LG&E and KU Services Company Attachment to Response to AG-1 Question No. 50(e) Page 3 of 4 Scott

1 1110		L L	D
	583	Overhead line expenses	1,296,656
	586	Meter expenses	1,863,519
	587	Customer installations expenses	(100,800)
	588	Miscellaneous distribution expenses	2,458,684
	593	Maintenance of overhead lines	113,712
	597	Maintenance of meters	1,443,098
	598	Maintenance of miscellaneous distribution plant	56,945
	901	Supervision	3,140,212
	902	Meter reading expenses	224,438
	903	Customer records and collection expenses	13,944,707
	207	Supervision	640,059
	908	Customer assistance expenses	21,099,696
	606	Informational and instructional advertising expenses	411,160
	910	Miscellaneous customer service and informational expenses	1,833,990
	913	Advertising expenses	837,645
	920	Administrative and general salaries	36,899,860
	921	Office supplies and expenses	6,771,078
	923	Outside services employed	13,796,754
	924	Property insurance	6,236,560
	925	Injuries and damages	3,678,306
	926	Employee benefits	22,422,563
	928	Regulatory commission expenses	618,436
	930.1	General advertising expenses	46,180
	930.2	Miscellaneous general expenses	5,040,577
	931	Rents	1,219,491
	935	Maintenance of general plant	254,604
	Total		\$ 319.750.927

<sup>1</sup> Convenience payments (including, but not limited to, fuel purchases, reagent purchases, medical claims and pension funding) are excluded from the base period and the forecasted test period. A convenience payment occurs when one affiliate, as a matter of convenience for the vendor, makes a payment on behalf of other affiliates and is subsequently reimbursed by those affiliates.

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# Kentucky Utilities Charges from LG&E and KU Services Company