

**COMMONWEALTH OF KENTUCKY  
BEFORE THE  
KENTUCKY PUBLIC SERVICE COMMISSION**

In the Matter of:

The Application of Duke Energy Kentucky, )  
Inc., for a Certificate of Public )  
Convenience And Necessity Authorizing )  
the Implementation of an Accelerated )  
Service Line Replacement Program, ) Case No. 2015-00210  
Approval of Ownership of Service Lines, )  
and a Gas Pipeline Replacement Surcharge )

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**DIRECT TESTIMONY OF**

**ROGER A. MORIN Ph. D.**

**ON BEHALF OF**

**DUKE ENERGY KENTUCKY, INC.**

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August 24, 2015

## TABLE OF CONTENTS

	<u>PAGE</u>
I. INTRODUCTION AND SUMMARY .....	1
II. REGULATORY FRAMEWORK AND RATE OF RETURN .....	8
III. COST OF EQUITY CAPITAL ESTIMATES 2014 .....	14
A. DCF ESTIMATES .....	17
B. CAPM ESTIMATES .....	31
C. HISTORICAL RISK PREMIUM ESTIMATE .....	49
D. ALLOWED RISK PREMIUMS .....	51
E. NEED FOR FLOTATION COST ADJUSTMENT .....	54
IV. SUMMARY: COST OF EQUITY RESULTS .....	59
V. IMPACT OF COST RECOVERY MECHANISMS .....	61
VI. CONCLUSION .....	65

### Attachments:

Attachment RAM-1	Resume of Roger A. Morin
Attachment RAM-2	Natural Gas Utilities DCF Analysis: Value Line Growth Projections
Attachment RAM-3	Natural Gas Utilities DCF Analysis: Analysts' Growth Forecasts
Attachment RAM-4	Gas & Electric Utilities DCF Analysis: Value Line Growth Projections
Attachment RAM-5	Gas & Electric Utilities DCF Analysis: Analysts' Growth Forecasts
Attachment RAM-6	Utility Beta Estimates
Attachment RAM-7	Market Risk Premium Calculations
Attachment RAM-8	S&P's Electric Utility Common Stocks Over Long-Term Treasury Bonds Annual Premium Analysis
Attachment RAM-9	Allowed Risk Premiums: Natural Gas Utility Industry
Attachment RAM-10	Edison Foundation Study
Appendix A	CAPM, Empirical CAPM
Appendix B	Flotation Cost Allowance

**I. INTRODUCTION AND SUMMARY**

1       **Q.   PLEASE STATE YOUR NAME, ADDRESS, AND OCCUPATION.**

2       A.   My name is Dr. Roger A. Morin. My business address is Georgia State  
3       University, Robinson College of Business, University Plaza, Atlanta, Georgia,  
4       30303. I am Emeritus Professor of Finance at the Robinson College of Business,  
5       Georgia State University and Professor of Finance for Regulated Industry at the  
6       Center for the Study of Regulated Industry at Georgia State University. I am also  
7       a principal in Utility Research International, an enterprise engaged in regulatory  
8       finance and economics consulting to business and government. I am testifying on  
9       behalf of Duke Energy Kentucky, Inc. (Duke Energy Kentucky or Company).

10      **Q.   PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.**

11      A.   I hold a Bachelor of Engineering degree and an MBA in Finance from McGill  
12      University, Montreal, Canada. I received my Ph.D. in Finance and Econometrics  
13      at the Wharton School of Finance, University of Pennsylvania.

14      **Q.   PLEASE SUMMARIZE YOUR ACADEMIC AND BUSINESS CAREER.**

15      A.   I have taught at the Wharton School of Finance, University of Pennsylvania,  
16      Amos Tuck School of Business at Dartmouth College, Drexel University,  
17      University of Montreal, McGill University, and Georgia State University. I was a  
18      faculty member of Advanced Management Research International, and I am  
19      currently a faculty member of The Management Exchange Inc. and Exnet, Inc.  
20      (now SNL Center for Financial Education LLC or SNL), where I continue to  
21      conduct frequent national executive-level education seminars throughout the  
22      United States and Canada. In the last 30 years, I have conducted numerous

1 national seminars on "Utility Finance," "Utility Cost of Capital," "Alternative  
2 Regulatory Frameworks," and "Utility Capital Allocation," which I have  
3 developed on behalf of The Management Exchange Inc. and the SNL Center for  
4 Financial Education.

5 I have authored or co-authored several books, monographs, and articles in  
6 academic scientific journals on the subject of finance. They have appeared in a  
7 variety of journals, including The Journal of Finance, The Journal of Business  
8 Administration, International Management Review, and Public Utilities  
9 Fortnightly. I published a widely-used treatise on regulatory finance, Utilities'  
10 Cost of Capital, Public Utilities Reports, Inc., Arlington, Va. 1984. In late 1994,  
11 the same publisher released my book, Regulatory Finance, a voluminous treatise  
12 on the application of finance to regulated utilities. A revised and expanded  
13 edition of this book, The New Regulatory Finance, was published in 2006. I have  
14 been engaged in extensive consulting activities on behalf of numerous  
15 corporations, legal firms, and regulatory bodies in matters of financial  
16 management and corporate litigation. Attachment RAM-1 describes my  
17 professional credentials in more detail.

18 **Q. HAVE YOU PREVIOUSLY TESTIFIED ON COST OF CAPITAL**  
19 **BEFORE UTILITY REGULATORY COMMISSIONS?**

20 A. Yes, I have been a cost of capital witness before nearly 50 regulatory bodies in  
21 North America, including the Public Service Commission of Kentucky (the  
22 Commission, PSC), the Federal Energy Regulatory Commission, and the Federal



1           Communications Commission. I have also testified before the following state,  
2           provincial, and other local regulatory commissions:

Alabama	Florida	Missouri	Ontario
Alaska	Georgia	Montana	Oregon
Alberta	Hawaii	Nevada	Pennsylvania
Arizona	Illinois	New Brunswick	Quebec
Arkansas	Indiana	New Hampshire	South Carolina
British Columbia	Iowa	New Jersey	South Dakota
California	Kentucky	New Mexico	Tennessee
City of New Orleans	Louisiana	New York	Texas
Colorado	Maine	Newfoundland	Utah
CRTC	Manitoba	North Carolina	Vermont
Delaware	Maryland	North Dakota	Virginia
District of Columbia	Michigan	Nova Scotia	Washington
FCC	Minnesota	Ohio	West Virginia
FERC	Mississippi	Oklahoma	Nebraska

3           The details of my participation in regulatory proceedings are provided in  
4           Attachment RAM-1.

5           **Q.   WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**  
6           **PROCEEDING?**

7           A.   The purpose of my testimony in this proceeding is to present an independent  
8           appraisal of the fair and reasonable rate of return on common equity (ROE) on the  
9           common equity capital invested in Duke Energy Kentucky's natural gas  
10          distribution operations in the State of Kentucky and whether the Company's  
11          current allowed ROE of 10.375%, as was determined in the Company's last gas  
12          distribution rate case, continues to be reasonable. Based upon this appraisal, I  
13          have formed my professional judgment as to a return on such capital that would:  
14          (1) be fair to ratepayers, (2) allow the Company to attract capital on reasonable

1 terms, (3) maintain the Company's financial integrity, and (4) be comparable to  
2 returns offered on comparable risk investments. I will testify in this proceeding as  
3 to that opinion.

4 **Q. PLEASE BRIEFLY IDENTIFY THE ATTACHMENTS AND**  
5 **APPENDICES ACCOMPANYING YOUR TESTIMONY.**

6 A. I have attached to my testimony Attachment RAM-1 through Attachment RAM-9,  
7 and Appendices A and B. These exhibits and appendices relate directly to points  
8 in my testimony, and are described in further detail in connection with the  
9 discussion of those points in my testimony.

10 **Q. PLEASE SUMMARIZE YOUR FINDINGS CONCERNING DUKE**  
11 **ENERGY KENTUCKY'S COST OF COMMON EQUITY.**

12 A. Based on the results of various methodologies, current capital market conditions,  
13 and current economic industry conditions, I recommend the adoption of a ROE of  
14 10.4%, which clearly demonstrates that the 10.375% ROE that Duke Energy  
15 Kentucky has proposed to use in its pipeline replacement cost recovery  
16 mechanism calculation is reasonable. My analysis shows that a ROE of 10.4%  
17 for Duke Energy Kentucky is required in order for the Company to: (i) attract  
18 capital on reasonable terms, (ii) maintain its financial integrity, and (iii) earn a  
19 return commensurate with returns on comparable risk investments.

20 My ROE recommendation is derived from cost of capital studies that I  
21 performed using the financial models available to me and from the application of  
22 my professional judgment to the results. I applied various cost of capital  
23 methodologies, including the Discounted Cash Flow (DCF), Risk Premium, and

1 Capital Asset Pricing Model (CAPM), to two surrogates for Duke Energy  
2 Kentucky. They are: a group of investment-grade natural gas distribution utilities  
3 and a group of investment-grade combination gas and electric utilities that are  
4 predominantly involved in energy distribution operations. The companies were  
5 required to have the majority of their revenues from regulated utility operations. I  
6 have also surveyed and analyzed the historical risk premiums in the utility  
7 industry and risk premiums allowed by regulators as indicators of the appropriate  
8 risk premium for the natural gas utility industry.

9 My recommended rate of return reflects the application of my  
10 professional judgment to the results in light of the indicated returns from my Risk  
11 Premium, CAPM, and DCF analyses.

12 **Q. WOULD IT BE IN THE BEST INTERESTS OF RATEPAYERS FOR THE**  
13 **COMMISSION TO CONTINUE TO ALLOW DUKE ENERGY**  
14 **KENTUCKY TO USE ITS CURRENT AUTHORIZED ROE FOR DUKE**  
15 **ENERGY KENTUCKY'S NATURAL GAS DISTRIBUTION**  
16 **OPERATIONS?**

17 A. Yes. My analysis shows that a ROE of 10.4% fairly compensates investors,  
18 maintains the Company's credit strength, and attracts the capital needed for utility  
19 infrastructure and reliability capital investments. The Company's current ROE of  
20 10.375% is fairly close to my recommended ROE. Adopting a lower ROE would  
21 increase costs for ratepayers.

22 **Q. PLEASE EXPLAIN HOW LOW ALLOWED ROES CAN INCREASE**  
23 **BOTH THE FUTURE COST OF EQUITY AND DEBT FINANCING.**

1       A.     If a utility is authorized a ROE below the level required by equity investors, the  
2             utility will find it difficult to access the equity market through common stock  
3             issuance at its current market price. Investors will not provide equity capital at  
4             the current market price if the earnable return on equity is below the level they  
5             require given the risks of an equity investment in the utility. The equity market  
6             corrects this by generating a stock price in equilibrium that reflects the valuation  
7             of the potential earnings stream from an equity investment at the risk-adjusted  
8             return equity investors require. In the case of a utility that has been authorized a  
9             return below the level investors believe is appropriate for the risk they bear, the  
10            result is a decrease in the utility's market price per share of common stock. This  
11            reduces the financial viability of equity financing in two ways. First, because the  
12            utility's price per share of common stock decreases, the net proceeds from issuing  
13            common stock are reduced. Second, since the utility's market to book ratio  
14            decreases with the decrease in the share price of common stock, the potential risk  
15            from dilution of equity investments reduces investors' inclination to purchase new  
16            issues of common stock. The ultimate effect is the utility will have to rely more  
17            on debt financing to meet its capital needs.

18                    As the company relies more on debt financing, its capital structure  
19                    becomes more leveraged. Because debt payments are a fixed financial obligation  
20                    to the utility, and income available to common equity is subordinate to fixed  
21                    charges, this decreases the operating income available for dividend and earnings  
22                    growth. Consequently, equity investors face greater uncertainty about future  
23                    dividends and earnings from the firm. As a result, the firm's equity becomes a



1 riskier investment. The risk of default on the company's bonds also increases,  
2 making the utility's debt a riskier investment. This increases the cost to the utility  
3 from both debt and equity financing and increases the possibility the company  
4 will not have access to the capital markets for its outside financing needs.  
5 Ultimately, to ensure that Duke Energy Kentucky has access to capital markets  
6 for its capital needs, a fair and reasonable authorized ROE of in the range of  
7 10.4% is required.

8 The Company must secure outside funds from capital markets to finance  
9 required utility plant and equipment investments irrespective of capital market  
10 conditions, interest rate conditions and the quality consciousness of market  
11 participants. Thus, rate relief requirements and supportive regulatory treatment,  
12 including approval of my recommended ROE, are essential requirements.

13 **Q. PLEASE DESCRIBE HOW YOUR TESTIMONY IS ORGANIZED.**

14 A. The remainder of my testimony is divided into five additional sections:

15 (II) Regulatory Framework and Rate of Return;

16 (III) Cost of Equity Estimates;

17 (IV) Summary of Results;

18 (V) Impact of Cost Recovery Mechanisms;

19 (VI) Conclusion.

20 Section II discusses the rudiments of rate of return regulation and the basic  
21 notions underlying rate of return. Section III contains the application of DCF,  
22 Risk Premium, and CAPM tests. Section IV summarizes the results. Section V

1 discusses the impact of cost recovery mechanism on rate of return. Section VI  
2 concludes the analysis.

**II. REGULATORY FRAMEWORK AND RATE OF RETURN**

3 **Q. PLEASE EXPLAIN HOW A REGULATED COMPANY'S RATES**  
4 **SHOULD BE SET UNDER TRADITIONAL COST OF SERVICE**  
5 **REGULATION.**

6 A. Under the traditional regulatory process, a regulated company's rates should be  
7 set so that the company recovers its costs, including taxes and depreciation, plus a  
8 fair and reasonable return on its invested capital. The allowed rate of return must  
9 necessarily reflect the cost of the funds obtained, that is, investors' return  
10 requirements. In determining a company's required rate of return, the starting  
11 point is investors' return requirements in financial markets. A rate of return can  
12 then be set at a level sufficient to enable the company to earn a return  
13 commensurate with the cost of those funds.

14 Funds can be obtained in two general forms, debt capital and equity  
15 capital. The cost of debt funds can be easily ascertained from an examination of  
16 the contractual interest payments. The cost of common equity funds, that is,  
17 investors' required rate of return, is more difficult to estimate. It is the purpose of  
18 the next section of my testimony to estimate a fair and reasonable ROE range for  
19 Duke Energy Kentucky's cost of common equity capital.

20 **Q. WHAT FUNDAMENTAL PRINCIPLES UNDERLIE THE**  
21 **DETERMINATION OF A FAIR AND REASONABLE ROE?**



1 A. The heart of utility regulation is the setting of just and reasonable rates by way of  
2 a fair and reasonable return. There are two landmark United States Supreme  
3 Court cases that define the legal principles underlying the regulation of a public  
4 utility's rate of return and provide the foundations for the notion of a fair return:

- 5 1. *Bluefield Water Works & Improvement Co. v. Pub. Serv. Comm'n*  
6 *of W. Va*, 262 U.S. 679 (1923), and
- 7 2. *Fed. Power Comm'n v. Hope Natural Gas Co.*, 320 U.S. 591  
8 (1944).

9 The *Bluefield* case set the standard against which just and reasonable rates  
10 of return are measured:

11 *A public utility is entitled to such rates as will permit it to earn a*  
12 *return on the value of the property which it employs for the*  
13 *convenience of the public equal to that generally being made at the*  
14 *same time and in the same general part of the country on investments*  
15 *in other business undertakings which are attended by corresponding*  
16 *risks and uncertainties ... The return should be reasonable, sufficient*  
17 *to assure confidence in the financial soundness of the utility, and*  
18 *should be adequate, under efficient and economical management, to*  
19 *maintain and support its credit and enable it to raise money*  
20 *necessary for the proper discharge of its public duties.*

21 *Bluefield Water Works & Improvement Co.*, 262 U.S. at 692 (emphasis  
22 added).

23 The *Hope* case expanded on the guidelines to be used to assess the  
24 reasonableness of the allowed return. The Court reemphasized its statements in  
25 the *Bluefield* case and recognized that revenues must cover "capital costs." The  
26 Court stated:

27 *From the investor or company point of view it is important that there*  
28 *be enough revenue not only for operating expenses but also for the*  
29 *capital costs of the business. These include service on the debt and*  
30 *dividends on the stock ... By that standard the return to the equity*  
31 *owner should be commensurate with returns on investments in other*  
32 *enterprises having corresponding risks. That return, moreover,*  
33 *should be sufficient to assure confidence in the financial integrity of*  
34 *the enterprise, so as to maintain its credit and attract capital.*

1                    *Hope Natural Gas Co.*, 320 U.S. at 603 (emphasis added).

2                    The United States Supreme Court reiterated the criteria set forth in *Hope* in  
3                    *Fed. Power Comm'n v. Memphis Light, Gas & Water Div.*, 411 U.S. 458 (1973),  
4                    in *Permian Basin Rate Cases*, 390 U.S. 747 (1968), and most recently in  
5                    *Duquesne Light Co. v. Barasch*, 488 U.S. 299 (1989). In the *Permian Basin Rate*  
6                    *Cases*, the Supreme Court stressed that a regulatory agency's rate of return order  
7                    should --

8                    *Reasonably be expected to maintain financial integrity, attract*  
9                    *necessary capital, and fairly compensate investors for the risks they*  
10                    *have assumed.*  
11                    *Permian Basin Rate Cases*, 390 U.S. at 792.

12                    Therefore, the "end result" of this Commission's decision should be to  
13                    allow Duke Energy Kentucky the opportunity to earn a return on equity that is:  
14                    (1) commensurate with returns on investments in other firms having  
15                    corresponding risks, (2) sufficient to assure confidence in the Company's  
16                    financial integrity, and (3) sufficient to maintain the Company's creditworthiness  
17                    and ability to attract capital on reasonable terms.

18                    **Q.    HOW IS THE FAIR RATE OF RETURN DETERMINED?**

19                    A.    The aggregate return required by investors is called the "cost of capital." The cost  
20                    of capital is the opportunity cost, expressed in percentage terms, of the total pool  
21                    of capital employed by the Company. It is the composite weighted cost of the  
22                    various classes of capital (*e.g.*, bonds, preferred stock, common stock) used by the  
23                    utility, with the weights reflecting the proportions of the total capital that each  
24                    class of capital represents. The fair return in dollars is obtained by multiplying  
25                    the rate of return set by the regulator by the utility's "rate base." The rate base is

1 essentially the net book value of the utility's plant and other assets used to provide  
2 utility service in a particular jurisdiction.

3 While utilities like Duke Energy Kentucky enjoy varying degrees of  
4 monopoly in the sale of public utility services, they, or their parent companies,  
5 must compete with everyone else in the free, open market for the input factors of  
6 production, whether labor, materials, machines, or capital, including the capital  
7 investments required to support the natural gas network. The prices of these  
8 inputs are set in the competitive marketplace by supply and demand, and it is  
9 these input prices that are incorporated in the cost of service computation. This is  
10 just as true for capital as for any other factor of production. Since utilities and  
11 other investor-owned businesses must go to the open capital market and sell their  
12 securities in competition with every other issuer, there is obviously a market price  
13 to pay for the capital they require, for example, the interest on debt capital, or the  
14 expected return on equity. In order to attract the necessary capital, natural gas  
15 distribution facilities must compete with alternative uses of capital and offer a  
16 return commensurate with the associated risks.

17 **Q. HOW DOES THE CONCEPT OF A FAIR RETURN RELATE TO THE**  
18 **CONCEPT OF OPPORTUNITY COST?**

19 A. The concept of a fair return is intimately related to the economic concept of  
20 "opportunity cost." When investors supply funds to a utility by buying its stocks  
21 or bonds, they are not only postponing consumption, giving up the alternative of  
22 spending their dollars in some other way, they are also exposing their funds to  
23 risk and forgoing returns from investing their money in alternative comparable

1 risk investments. The compensation they require is the price of capital. If there  
2 are differences in the risk of the investments, competition among firms for a  
3 limited supply of capital will bring different prices. The capital markets translate  
4 these differences in risk into differences in required return, in much the same way  
5 that differences in the characteristics of commodities are reflected in different  
6 prices.

7 The important point is that the required return on capital is set by supply  
8 and demand, and is influenced by the relationship between the risk and return  
9 expected for those securities and the risks expected from the overall menu of  
10 available securities.

11 **Q. WHAT ECONOMIC AND FINANCIAL CONCEPTS HAVE GUIDED**  
12 **YOUR ASSESSMENT OF THE COMPANY'S COST OF COMMON**  
13 **EQUITY?**

14 A. Two fundamental economic principles underlie the appraisal of the Company's  
15 cost of equity, one relating to the supply side of capital markets, the other to the  
16 demand side.

17 On the supply side, the first principle asserts that rational investors  
18 maximize the performance of their portfolios only if they expect the returns on  
19 investments of comparable risk to be the same. If not, rational investors will  
20 switch out of those investments yielding lower returns at a given risk level in  
21 favor of those investment activities offering higher returns for the same degree of  
22 risk. This principle implies that a company will be unable to attract capital funds



1 unless it can offer returns to capital suppliers that are comparable to those  
2 achieved on competing investments of similar risk.

3 On the demand side, the second principle asserts that a company will  
4 continue to invest in real physical assets if the return on these investments equals,  
5 or exceeds, the company's cost of capital. This principle suggests that a  
6 regulatory board should set rates at a level sufficient to create equality between  
7 the return on physical asset investments and the company's cost of capital.

8 **Q. HOW DOES THE COMPANY OBTAIN ITS CAPITAL AND HOW IS ITS**  
9 **OVERALL COST OF CAPITAL DETERMINED?**

10 A. The funds employed by the Company are obtained in two general forms, debt  
11 capital and equity capital. The cost of debt funds can be ascertained easily from  
12 an examination of the contractual interest payments. The cost of common equity  
13 funds, that is, equity investors' required rate of return, is more difficult to estimate  
14 because the dividend payments received from common stock are not contractual  
15 or guaranteed in nature. They are uneven and risky, unlike interest payments.

16 Once a cost of common equity estimate has been developed, it can then  
17 easily be combined with the embedded cost of debt based on the utility's capital  
18 structure, in order to arrive at the overall cost of capital (overall rate of return).

19 **Q. WHAT IS THE MARKET REQUIRED RATE OF RETURN ON EQUITY**  
20 **CAPITAL?**

21 A. The market required rate of return on common equity, or cost of equity, is the  
22 return demanded by the equity investor. Investors establish the price for equity  
23 capital through their buying and selling decisions in capital markets. Investors set

1 return requirements according to their perception of the risks inherent in the  
2 investment, recognizing the opportunity cost of forgone investments in other  
3 companies, and the returns available from other investments of comparable risk.

4 **Q. WHAT MUST BE CONSIDERED IN ESTIMATING A FAIR ROE?**

5 A. The basic premise is that the allowable ROE should be commensurate with  
6 returns on investments in other firms having corresponding risks. The allowed  
7 return should be sufficient to assure confidence in the financial integrity of the  
8 firm, in order to maintain creditworthiness and ability to attract capital on  
9 reasonable terms. The “attraction of capital” standard focuses on investors’ return  
10 requirements that are generally determined using market value methods, such as  
11 the Risk Premium, CAPM, or DCF methods. These market value tests define  
12 “fair return” as the return investors anticipate when they purchase equity shares of  
13 comparable risk in the financial marketplace. This is a market rate of return,  
14 defined in terms of anticipated dividends and capital gains as determined by  
15 expected changes in stock prices, and reflects the opportunity cost of capital. The  
16 economic basis for market value tests is that new capital will be attracted to a firm  
17 only if the return expected by the suppliers of funds is commensurate with that  
18 available from alternative investments of comparable risk.

**III. COST OF EQUITY CAPITAL ESTIMATES**

19 **Q. DR. MORIN, HOW DID YOU ESTIMATE THE FAIR ROE FOR DUKE**  
20 **ENERGY KENTUCKY UNDER CURRENT CAPITAL MARKET**  
21 **CONDITIONS?**



1 A. I employed three methodologies: (1) the DCF, (2) the Risk Premium, and (3) the  
2 CAPM. All three are market-based methodologies and are designed to estimate  
3 the return required by investors on the common equity capital committed to Duke  
4 Energy Kentucky. I have applied the aforementioned methodologies to two  
5 samples of energy utilities as reference groups for Duke Energy Kentucky.

6 **Q. WHY DID YOU USE MORE THAN ONE APPROACH FOR**  
7 **ESTIMATING THE COST OF EQUITY?**

8 A. No one single method provides the necessary level of precision for determining a  
9 fair return, but each method provides useful evidence to facilitate the exercise of  
10 an informed judgment. Reliance on any single method or preset formula is  
11 inappropriate when dealing with investor expectations because of possible  
12 measurement difficulties and vagaries in individual companies' market data.  
13 Examples of such vagaries include dividend suspension, insufficient or  
14 unrepresentative historical data due a recent merger, impending merger or  
15 acquisition, and a new corporate identity due to restructuring activities. The  
16 advantage of using several different approaches is that the results of each one can  
17 be used to check the others.

18 As a general proposition, it is extremely dangerous to rely on only one  
19 generic methodology to estimate equity costs. The difficulty is compounded  
20 when only one variant of that methodology is employed. It is compounded even  
21 further when that one methodology is applied to a single company. Hence,  
22 several methodologies applied to several comparable risk companies should be  
23 employed to estimate the cost of common equity.

1           As I have stated, there are three broad generic methods available to  
2 measure the cost of equity: DCF, Risk Premium, and CAPM. All three of these  
3 methods are accepted and used by the financial community and firmly supported  
4 in the financial literature. The weight accorded to any one method may very well  
5 vary depending on unusual circumstances in capital market conditions.

6           Each methodology requires the exercise of considerable judgment on the  
7 reasonableness of the assumptions underlying the method and on the  
8 reasonableness of the proxies used to validate the theory and apply the method.  
9 Each method has its own way of examining investor behavior, its own premises,  
10 and its own set of simplifications of reality. Investors do not necessarily  
11 subscribe to any one method, nor does the stock price reflect the application of  
12 any one single method by the price-setting investor. There is no guarantee that a  
13 single DCF result is necessarily the ideal predictor of the stock price and of the  
14 cost of equity reflected in that price, just as there is no guarantee that a single  
15 CAPM or Risk Premium result constitutes the perfect explanation of a stock's  
16 price or the cost of equity.

17       **Q. ARE THERE ANY PRACTICAL DIFFICULTIES IN APPLYING COST**  
18       **OF CAPITAL METHODOLOGIES IN THE CURRENT ENVIRONMENT**  
19       **OF VOLATILITY IN CAPITAL MARKETS AND ECONOMIC**  
20       **UNCERTAINTY?**

21       A. Yes, there are. The traditional cost of equity estimation methodologies are  
22 difficult to implement when you are dealing with the instability and volatility in  
23 the capital markets and the highly uncertain economy both in the U.S. and abroad.

1 This is not only because stock prices are volatile at this time, but also because  
2 utility company historical data have become less meaningful for an industry  
3 experiencing substantial change, for example, the transition to stringent renewable  
4 standards and the need to secure vast amounts of external capital over the next  
5 decade, regardless of capital market conditions. Past earnings and dividend trends  
6 may simply not be indicative of the future. For example, historical growth rates  
7 of earnings and dividends have been depressed by eroding margins due to a  
8 variety of factors, including the sluggish economy, restructuring, and falling  
9 margins. As a result, this historical data may not be representative of the future  
10 long-term earning power of these companies. Moreover, historical growth rates  
11 may not be necessarily representative of future trends for several utilities involved  
12 in mergers and acquisitions, as these companies going forward are not the same  
13 companies for which historical data are available.

**A. DCF Estimates**

14 **Q. PLEASE DESCRIBE THE DCF APPROACH TO ESTIMATING THE**  
15 **COST OF EQUITY CAPITAL.**

16 **A.** According to DCF theory, the value of any security to an investor is the expected  
17 discounted value of the future stream of dividends or other benefits. One widely  
18 used method to measure these anticipated benefits in the case of a non-static  
19 company is to examine the current dividend plus the increases in future dividend  
20 payments expected by investors. This valuation process can be represented by the  
21 following formula, which is the traditional DCF model:

1 
$$K_e = D_1/P_o + g$$

2 where:  $K_e$  = investors' expected return on equity

3  $D_1$  = expected dividend at the end of the coming year

4  $P_o$  = current stock price

5  $g$  = expected growth rate of dividends, earnings, stock price, and

6 book value

7 The traditional DCF formula states that under certain assumptions, which  
8 are described in the next paragraph, the equity investor's expected return,  $K_e$ , can  
9 be viewed as the sum of an expected dividend yield,  $D_1/P_o$ , plus the expected  
10 growth rate of future dividends and stock price,  $g$ . The returns anticipated at a  
11 given market price are not directly observable and must be estimated from  
12 statistical market information. The idea of the market value approach is to infer  
13 ' $K_e$ ' from the observed share price, the observed dividend, and an estimate of  
14 investors' expected future growth.

15 The assumptions underlying this valuation formulation are well known,  
16 and are discussed in detail in Chapter 4 of my reference book, Regulatory  
17 Finance, and Chapter 8 of my new reference text, The New Regulatory Finance.  
18 The standard DCF model requires the following main assumptions: (1) a constant  
19 average growth trend for both dividends and earnings, (2) a stable dividend  
20 payout policy, (3) a discount rate in excess of the expected growth rate, and (4) a  
21 constant price-earnings multiple, which implies that growth in price is  
22 synonymous with growth in earnings and dividends. The standard DCF model



1 also assumes that dividends are paid at the end of each year when in fact dividend  
2 payments are normally made on a quarterly basis.

3 **Q. HOW DID YOU ESTIMATE DUKE ENERGY KENTUCKY'S COST OF**  
4 **EQUITY WITH THE DCF MODEL?**

5 A. I applied the DCF model to two proxies for Duke Energy Kentucky: (1) a group  
6 of investment-grade, dividend-paying, natural gas utilities, and (2) a group of  
7 investment-grade, dividend-paying, combination electric and gas utilities. The  
8 proxy companies were required to have at least 50% of their revenues from  
9 regulated operations.

10 In order to apply the DCF model, two components are required: the  
11 expected dividend yield ( $D_1/P_0$ ), and the expected long-term growth ( $g$ ). The  
12 expected dividend ( $D_1$ ) in the annual DCF model can be obtained by multiplying  
13 the current indicated annual dividend rate by the growth factor ( $1 + g$ ).

14 **Q. HOW DID YOU ESTIMATE THE DIVIDEND YIELD COMPONENT OF**  
15 **THE DCF MODEL?**

16 A. From a conceptual viewpoint, the stock price to employ in calculating the  
17 dividend yield is the current price of the security at the time of estimating the cost  
18 of equity. This is because the current stock prices provide a better indication of  
19 expected future prices than any other price in an efficient market. An efficient  
20 market implies that prices adjust rapidly to the arrival of new information.  
21 Therefore, current prices reflect the fundamental economic value of a security. A  
22 considerable body of empirical evidence indicates that capital markets are  
23 efficient with respect to a broad set of information. This implies that observed

1 current prices represent the fundamental value of a security, and that a cost of  
2 capital estimate should be based on current prices.

3 In implementing the DCF model, I have used the dividend yields reported  
4 in Value Line. Basing dividend yields on average results from a large group of  
5 companies reduces the concern that the vagaries of individual company stock  
6 prices will result in an unrepresentative dividend yield.

7 **Q. WHY DID YOU MULTIPLY THE SPOT DIVIDEND YIELD BY  $(1 + g)$**   
8 **RATHER THAN BY  $(1 + 0.5g)$ ?**

9 A. Some analysts multiply the spot dividend yield by one plus one half the expected  
10 growth rate  $(1 + 0.5g)$  rather than the conventional one plus the expected growth  
11 rate  $(1 + g)$ . This procedure understates the return expected by the investor.

12 The fundamental assumption of the basic annual DCF model is that  
13 dividends are received annually at the end of each year and that the first dividend  
14 is to be received one year from now. Thus the appropriate dividend to use in a  
15 DCF model is the full prospective dividend to be received at the end of the year.  
16 Since the appropriate dividend to use in a DCF model is the prospective dividend  
17 one year from now rather than the dividend one-half year from now, multiplying  
18 the spot dividend yield by  $(1 + 0.5g)$  understates the proper dividend yield.

19 Moreover, the basic annual DCF model ignores the time value of quarterly  
20 dividend payments and assumes dividends are paid once a year at the end of the  
21 year. Multiplying the spot dividend yield by  $(1 + g)$  is actually a conservative  
22 attempt to capture the reality of quarterly dividend payments. Use of this method



1 is conservative in the sense that the annual DCF model fully ignores the more  
2 frequent compounding of quarterly dividends.

3 **Q. HOW DID YOU ESTIMATE THE GROWTH COMPONENT OF THE**  
4 **DCF MODEL?**

5 A. The principal difficulty in calculating the required return by the DCF approach is  
6 in ascertaining the growth rate that investors currently expect. Since no explicit  
7 estimate of expected growth is observable, proxies must be employed.

8 As proxies for expected growth, I examined the consensus growth  
9 estimate developed by professional analysts. Projected long-term growth rates  
10 actually used by institutional investors to determine the desirability of investing in  
11 different securities influence investors' growth anticipations. These forecasts are  
12 made by large reputable organizations, and the data are readily available and are  
13 representative of the consensus view of investors. Because of the dominance of  
14 institutional investors in investment management and security selection, and their  
15 influence on individual investment decisions, analysts' growth forecasts influence  
16 investor growth expectations and provide a sound basis for estimating the cost of  
17 equity with the DCF model.

18 Growth rate forecasts of several analysts are available from published  
19 investment newsletters and from systematic compilations of analysts' forecasts,  
20 such as those tabulated by Zacks Investment Research Inc. and Yahoo Finance. I  
21 used analysts' long-term growth forecasts contained in Yahoo Finance as proxies  
22 for investors' growth expectations in applying the DCF model. I also used Value  
23 Line's growth forecasts as additional proxies.



1 A. Yes, I do. First, the sustainable method of predicting growth contains a logic trap:  
2 the method requires an estimate of expected return on book equity to be  
3 implemented. But if the expected return on book equity input required by the  
4 model differs from the recommended return on equity, a fundamental  
5 contradiction in logic follows. Second, the empirical finance literature  
6 demonstrates that the sustainable growth method of determining growth is not as  
7 significantly correlated to measures of value, such as stock prices and  
8 price/earnings ratios, as analysts' growth forecasts. I therefore chose not to rely  
9 on this method.

10 **Q. DID YOU CONSIDER DIVIDEND GROWTH IN APPLYING THE DCF**  
11 **MODEL?**

12 A. No, not at this time. The reason is that as a practical matter, while there is an  
13 abundance of earnings growth forecasts, there are very few forecasts of dividend  
14 growth. Moreover, it is widely expected that some utilities will continue to lower  
15 their dividend payout ratios over the next several years in response to heightened  
16 business risk and the need to fund very large construction programs over the next  
17 decade. Dividend growth has remained largely stagnant in past years as utilities  
18 are increasingly conserving financial resources in order to hedge against rising  
19 business risks and finance large infrastructure investments. As a result, investors'  
20 attention has shifted from dividends to earnings. Therefore, earnings growth  
21 provides a more meaningful guide to investors' long-term growth expectations.  
22 Indeed, it is growth in earnings that will support future dividends and share prices.

1       **Q.    IS THERE ANY EMPIRICAL EVIDENCE DOCUMENTING THE**  
2       **IMPORTANCE OF EARNINGS IN EVALUATING INVESTORS'**  
3       **EXPECTATIONS?**

4       A.    Yes, there is an abundance of evidence attesting to the importance of earnings in  
5       assessing investors' expectations. First, the sheer volume of earnings forecasts  
6       available from the investment community relative to the scarcity of dividend  
7       forecasts attests to their importance. To illustrate, Value Line, Yahoo Finance,  
8       Zacks Investment, First Call Thompson, Reuters, and Multex provide  
9       comprehensive compilations of investors' earnings forecasts. The fact that these  
10      investment information providers focus on growth in earnings rather than growth  
11      in dividends indicates that the investment community regards earnings growth as  
12      a superior indicator of future long-term growth. Second, Value Line's principal  
13      investment rating assigned to individual stocks, Timeliness Rank, is based  
14      primarily on earnings, which accounts for 65% of the ranking.

15      **Q.    DR. MORIN, HOW DID YOU APPROACH THE COMPOSITION OF**  
16      **COMPARABLE GROUPS IN ORDER TO ESTIMATE DUKE ENERGY**  
17      **KENTUCKY'S COST OF EQUITY WITH THE DCF METHOD?**

18      A.    Because Duke Energy Kentucky is not publicly traded, the DCF model cannot be  
19      applied to Duke Energy Kentucky and proxies must be used. There are two  
20      possible approaches in forming proxy groups of companies.

21                    The first approach is to apply cost of capital estimation techniques to a  
22      select group of companies directly comparable in risk to Duke Energy Kentucky.  
23      These companies are chosen by the application of stringent screening criteria to a



1 universe of utility stocks in an attempt to identify companies with the same  
2 investment risk as Duke Energy Kentucky. Examples of screening criteria  
3 include bond rating, beta risk, size, percentage of revenues from utility operations,  
4 and common equity ratio. The end result is a small sample of companies with a  
5 risk profile similar to that of Duke Energy Kentucky, provided the screening  
6 criteria are defined and applied correctly.

7 The second approach is to apply cost of capital estimation techniques to a  
8 large group of utilities representative of the utility industry average and then make  
9 adjustments to account for any difference in investment risk between the company  
10 and the industry average, if any. As explained below, in view of the scarcity of  
11 “pure-play” natural gas utilities and in view of substantial changes in  
12 circumstances in the utility industry, I have chosen the latter approach for my  
13 second proxy group of companies.

14 In the current unstable capital market environment, it is important to select  
15 relatively large sample sizes representative of the energy utility industry as a  
16 whole, as opposed to small sample sizes consisting of a handful of companies.  
17 This is because the equity market as a whole and utility industry capital market  
18 data is volatile at this time. As a result of this volatility, the composition of small  
19 groups of companies is very fluid, with companies exiting the sample due to  
20 dividend suspensions or reductions, insufficient or unrepresentative historical data  
21 due to recent mergers, impending merger or acquisition, and changing corporate  
22 identities due to restructuring activities.

1 From a statistical standpoint, confidence in the reliability of the DCF  
2 model result is considerably enhanced when applying the DCF model to a large  
3 group of companies. Any distortions introduced by measurement errors in the  
4 two DCF components of equity return for individual companies, namely dividend  
5 yield and growth are mitigated. Utilizing a large portfolio of companies reduces  
6 the influence of either overestimating or underestimating the cost of equity for  
7 any one individual company. For example, in a large group of companies,  
8 positive and negative deviations from the expected growth will tend to cancel out  
9 owing to the law of large numbers, provided that the errors are independent.<sup>1</sup> The  
10 average growth rate of several companies is less likely to diverge from expected  
11 growth than is the estimate of growth for a single firm. More generally, the  
12 assumptions of the DCF model are more likely to be fulfilled for a large group of  
13 companies than for any single firm or for a small group of companies.

14 Moreover, small samples are subject to measurement error, and in

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<sup>1</sup> If  $\sigma_i^2$  represents the average variance of the errors in a group of N companies, and  $\sigma_{ij}$  the average covariance between the errors, then the variance of the error for the group of N companies,  $\sigma_N^2$  is:

$$\sigma_N^2 = \frac{1}{N} \sigma_i^2 + \frac{N-1}{N} \sigma_{ij}$$

If the errors are independent, the covariance between them ( $\sigma_{ij}$ ) is zero, and the variance of the error for the group is reduced to:

$$\sigma_N^2 = \frac{1}{N} \sigma_i^2$$

As N gets progressively larger, the variance gets smaller and smaller.



1 violation of the Central Limit Theorem of statistics.<sup>2</sup> From a statistical  
2 standpoint, reliance on robust sample sizes mitigates the impact of possible  
3 measurement errors and vagaries in individual companies' market data.  
4 Examples of such vagaries include dividend suspension, insufficient or  
5 unrepresentative historical data due to a recent merger, impending merger or  
6 acquisition, and a new corporate identity due to restructuring.

7 The point of all this is that the use of a handful of companies in a highly  
8 fluid and unstable industry produces fragile and statistically unreliable results.  
9 A far safer procedure is to employ large sample sizes representative of the  
10 industry as a whole and apply subsequent risk adjustments to the extent that the  
11 company's risk profile differs from that of the industry average.

12 **Q. CAN YOU DESCRIBE YOUR FIRST PROXY GROUP FOR DUKE**  
13 **ENERGY KENTUCKY'S UTILITY BUSINESS?**

14 A. As a first proxy for Duke Energy Kentucky, I examined a group of investment-  
15 grade dividend-paying natural gas utilities contained in Value Line's natural gas  
16 distribution universe with at least 50% of their revenues from regulated  
17 operations, meaning that these companies all possess utility assets similar to Duke  
18 Energy Kentucky's.

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<sup>2</sup> The Central Limit Theorem describes the characteristics of the distribution of values we would obtain if we were able to draw an infinite number of random samples of a given size from a given population and we calculated the mean of each sample. The Central Limit Theorem asserts: [1] The mean of the sampling distribution of means is equal to the mean of the population from which the samples were drawn. [2] The variance of the sampling distribution of means is equal to the variance of the population from which the samples were drawn divided by the size of the samples. [3] If the original population is distributed normally, the sampling distribution of means will also be normal. If the original population is not normally distributed, the sampling distribution of means will increasingly approximate a normal distribution as sample size increases.

1           The DCF analyses for the natural gas utilities group are shown on  
2 Attachments RAM-2 and RAM-3. As shown on Column 2 of Attachment RAM-  
3 2, the average long-term growth forecast obtained from Value Line is 7.0% for  
4 the natural gas distribution group. Combining this growth rate with the average  
5 expected dividend yield of 3.6% shown in Column 3 produces an estimate of  
6 equity costs of 10.6% shown in Column 4. Recognition of flotation costs brings  
7 the cost of equity estimate to 10.7%, shown in Column 5. The need for a flotation  
8 cost allowance is discussed at length later in my testimony.

9           Repeating the exact same procedure, only this time using Yahoo Finance  
10 corporate earnings database long-term earnings growth forecast of 5.4% instead  
11 of the Value Line forecast, the cost of equity for gas distribution group is 8.9%,  
12 unadjusted for flotation costs. Adding an allowance for flotation costs brings the  
13 cost of equity estimate to 9.1%. This analysis is displayed on Attachment RAM-3.

14       **Q. CAN YOU DESCRIBE YOUR SECOND PROXY GROUP FOR DUKE**  
15       **ENERGY KENTUCKY'S NATURAL GAS UTILITY BUSINESS?**

16       A. It is reasonable to postulate that the Company's natural gas utility operations  
17 possess an investment risk profile similar to the combination gas and electric  
18 utility business. Combination gas and electric utilities are reasonable proxies for  
19 natural gas distribution utilities, for they possess economic characteristics very  
20 similar to those of natural gas utilities. They are both involved in the  
21 transmission-distribution of energy services products at regulated rates in a  
22 cyclical and weather-sensitive market. They both employ a capital-intensive  
23 network with similar physical characteristics. They are both subject to rate of

1 return regulation and have enjoyed virtually identical allowed rates of return,  
2 attesting to their risk comparability. Because of this convergence and similarity,  
3 all these utilities are lumped in the same group by Standard and Poor's in defining  
4 bond rating benchmarks and assigning business risk scores.

5 Finally, as pointed out earlier, sole reliance on a very small group of  
6 natural gas utilities is a statistically unreliable procedure. The smaller the sample,  
7 the greater the likelihood of skewed results. I have therefore relied on this  
8 comparable group of companies described below as well as on the natural gas  
9 utilities group.

10 For my second proxy group of companies, I examined a group of  
11 investment-grade dividend-paying utilities covered by Value Line and designated  
12 as "combination electric and gas" utilities in AUS Utility Reports, June 2015  
13 edition, meaning that these companies all possess energy distribution assets  
14 similar to Duke Energy Kentucky's. Foreign companies, private partnerships,  
15 private companies, non dividend-paying companies, companies undergoing a  
16 restructure or merger, and companies below investment-grade (companies with a  
17 Moody's bond rating below Baa3 as reported in AUS Utility Reports) were  
18 eliminated. The final group of 25 companies shown in Attachment RAM-4, page  
19 1 of 2, only includes those companies with at least 50% of their revenues from  
20 regulated utility operations<sup>3</sup>.

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<sup>3</sup> Exelon and MDU were eliminated with less than 50% in regulated revenues. Chesapeake Util and NiSource were already in the natural gas group. Until was not covered in the Value Line survey and was thus eliminate. Eversource Energy was added to the sample group since it was covered in Value Line but not in the AUS Utility report.



1 I stress that this proxy group as well as the previous group of proxy  
2 companies described above must be viewed as a portfolio of comparable risk. It  
3 would be inappropriate to select any particular company or subset of companies  
4 from these two groups and infer the cost of common equity from that company or  
5 subset alone.

6 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE COMBINATION**  
7 **ELECTRIC AND GAS UTILITY GROUP USING VALUE LINE**  
8 **GROWTH PROJECTIONS?**

9 A. Attachment RAM-4 page 1 displays the input data for the DCF analysis. As  
10 shown on Column 3, line 27 of Attachment RAM-4 page 2, the average long-term  
11 earnings per share growth forecast obtained from Value Line is 5.7% for this  
12 group. Combining this growth rate with the average expected dividend yield of  
13 4.2% shown in Column 4 produces an estimate of equity costs of 9.9% for the  
14 group shown in Column 5. Recognition of flotation costs brings the cost of equity  
15 estimate to 10.1%, shown in Column 6.

16 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE COMBINATION**  
17 **ELECTRIC AND GAS UTILITY GROUP USING THE ANALYSTS'**  
18 **CONSENSUS GROWTH FORECAST?**

19 A. From the original sample of 25 companies shown on page 1 of Attachment RAM-  
20 5, Entergy was eliminated on account of its zero growth rate projection. For the  
21 remaining 24 companies shown on page 2 of Attachment RAM-5, using the  
22 consensus analysts' earnings growth forecast published by Yahoo Finance of  
23 5.4% instead of the Value Line forecast, the cost of equity for the group is 9.6%,



1 unadjusted for flotation cost. Recognition of flotation costs brings the cost of  
2 equity estimate to 9.8%, shown in Column 6, line 26.

3 **Q. PLEASE SUMMARIZE YOUR DCF ESTIMATES.**

4 **A.** The table below summarizes the DCF estimates:

<u>DCF STUDY</u>	<u>ROE</u>
Natural Gas Utilities Value Line Growth	10.7%
Natural Gas Utilities Analyst Growth	9.1%
Combination Elec & Gas Utilities Value Line Growth	10.1%
Combination Elec & Gas Utilities Analyst Growth	9.8%

5 **Q. DR. MORIN, PLEASE PROVIDE AN OVERVIEW OF YOUR RISK**  
6 **PREMIUM ANALYSES.**

7 **A.** In order to quantify the risk premium for Duke Energy Kentucky, I have  
8 performed four risk premium studies. The first two studies deal with aggregate  
9 stock market risk premium evidence using two versions of the CAPM  
10 methodology and the other two studies deal with the energy utility industry.

**B. CAPM Estimates**

11 **Q. PLEASE DESCRIBE YOUR APPLICATION OF THE CAPM RISK**  
12 **PREMIUM APPROACH.**

13 **A.** My first two risk premium estimates are based on the CAPM and on an empirical  
14 approximation to the CAPM (ECAPM). The CAPM is a fundamental paradigm  
15 of finance. Simply put, the fundamental idea underlying the CAPM is that risk-  
16 averse investors demand higher returns for assuming additional risk, and higher-  
17 risk securities are priced to yield higher expected returns than lower-risk

1 securities. The CAPM quantifies the additional return, or risk premium, required  
2 for bearing incremental risk. It provides a formal risk-return relationship  
3 anchored on the basic idea that only market risk matters, as measured by beta.  
4 According to the CAPM, securities are priced such that:

$$5 \quad \text{EXPECTED RETURN} = \text{RISK-FREE RATE} + \text{RISK PREMIUM}$$

6 Denoting the risk-free rate by  $R_F$  and the return on the market as a whole  
7 by  $R_M$ , the CAPM is stated as follows:

$$8 \quad K = R_F + \beta(R_M - R_F)$$

9 This is the seminal CAPM expression, which states that the return required  
10 by investors is made up of a risk-free component,  $R_F$ , plus a risk premium  
11 determined by  $\beta(R_M - R_F)$ . The bracketed expression  $(R_M - R_F)$  expression is  
12 known as the market risk premium (MRP). To derive the CAPM risk premium  
13 estimate, three quantities are required: the risk-free rate ( $R_F$ ), beta ( $\beta$ ), and the  
14 MRP,  $(R_M - R_F)$ . For the risk-free rate, I used 4.5%, based on forecast interest  
15 rates on long-term U.S. Treasury bonds. For beta, I used 0.77 based on Value  
16 Line estimates, and for the MRP, I used 7.2% based on both historical and  
17 prospective studies. These inputs to the CAPM are explained below.

18 **Q. HOW DID YOU ARRIVE AT YOUR RISK-FREE RATE ESTIMATE OF**  
19 **4.5% IN YOUR CAPM AND RISK PREMIUM ANALYSES?**

20 A. To implement the CAPM and Risk Premium methods, an estimate of the risk-free  
21 return is required as a benchmark. I relied on noted economic forecasts which  
22 call for a rising trend in interest rates in response to the recovering economy,  
23 renewed inflation, and record high federal deficits. Value Line, Global Insight,

1 Wall Street Journal Survey, and the Congressional Budget Office all project  
2 higher long-term Treasury bond rates in the future.

3 **Q. WHY DID YOU RELY ON LONG-TERM BONDS INSTEAD OF SHORT-**  
4 **TERM BONDS?**

5 A. The appropriate proxy for the risk-free rate in the CAPM is the return on the  
6 longest term Treasury bond possible. This is because common stocks are very  
7 long-term instruments more akin to very long-term bonds rather than to short-  
8 term Treasury bills or intermediate-term Treasury notes. In a risk premium  
9 model, the ideal estimate for the risk-free rate has a term to maturity equal to the  
10 security being analyzed. Since common stock is a very long-term investment  
11 because the cash flows to investors in the form of dividends last indefinitely, the  
12 yield on the longest-term possible government bonds, that is the yield on 30-year  
13 Treasury bonds, is the best measure of the risk-free rate for use in the CAPM.  
14 The expected common stock return is based on very long-term cash flows,  
15 regardless of an individual's holding time period. Moreover, utility asset  
16 investments generally have very long-term useful lives and should  
17 correspondingly be matched with very long-term maturity financing instruments.

18 While long-term Treasury bonds are potentially subject to interest rate risk,  
19 this is only true if the bonds are sold prior to maturity. A substantial fraction of  
20 bond market participants, usually institutional investors with long-term liabilities  
21 (e.g., pension funds and insurance companies), in fact hold bonds until they  
22 mature, and therefore are not subject to interest rate risk. Moreover, institutional  
23 bondholders neutralize the impact of interest rate changes by matching the

1 maturity of a bond portfolio with the investment planning period, or by engaging  
2 in hedging transactions in the financial futures markets. The merits and  
3 mechanics of such immunization strategies are well documented by both  
4 academicians and practitioners.

5 Another reason for utilizing the longest maturity Treasury bond possible is  
6 that common equity has an infinite life span, and the inflation expectations  
7 embodied in its market-required rate of return will therefore be equal to the  
8 inflation rate anticipated to prevail over the very long term. The same expectation  
9 should be embodied in the risk-free rate used in applying the CAPM model. It  
10 stands to reason that the yields on 30-year Treasury bonds will more closely  
11 incorporate within their yields the inflation expectations that influence the prices  
12 of common stocks than do short-term Treasury bills or intermediate-term U.S.  
13 Treasury notes.

14 Among U.S. Treasury securities, 30-year Treasury bonds have the longest  
15 term to maturity and the yields on such securities should be used as proxies for  
16 the risk-free rate in applying the CAPM. Therefore, I have relied on the yield on  
17 30-year Treasury bonds in implementing the CAPM and risk premium methods.

18 **Q. DR. MORIN, ARE THERE OTHER REASONS WHY YOU REJECT**  
19 **SHORT-TERM INTEREST RATES AS PROXIES FOR THE RISK-FREE**  
20 **RATE IN IMPLEMENTING THE CAPM?**

21 **A.** Yes. Short-term rates are volatile, fluctuate widely, and are subject to more  
22 random disturbances than are long-term rates. Short-term rates are largely  
23 administered rates. For example, Treasury bills are used by the Federal Reserve



1 as a policy vehicle to stimulate the economy and to control the money supply, and  
2 are used by foreign governments, companies, and individuals as a temporary safe-  
3 house for money.

4 As a practical matter, it makes no sense to match the return on common stock  
5 to the yield on 90-day Treasury Bills. This is because short-term rates, such as  
6 the yield on 90-day Treasury Bills, fluctuate widely, leading to volatile and  
7 unreliable equity return estimates. Moreover, yields on 90-day Treasury Bills  
8 typically do not match the equity investor's planning horizon. Equity investors  
9 generally have an investment horizon far in excess of 90 days.

10 As a conceptual matter, short-term Treasury Bill yields reflect the impact of  
11 factors different from those influencing the yields on long-term securities such as  
12 common stock. For example, the premium for expected inflation embedded into  
13 90-day Treasury Bills is likely to be far different than the inflationary premium  
14 embedded into long-term securities yields. On grounds of stability and  
15 consistency, the yields on long-term Treasury bonds match more closely with  
16 common stock returns.

17 **Q. WHAT IS YOUR ESTIMATE OF THE RISK-FREE RATE IN APPLYING**  
18 **THE CAPM?**

19 A. All the noted interest rate forecasts that I am aware of point to significantly higher  
20 interest rates over the next several years. The table below reports the forecast  
21 yields on 30-year US Treasury bonds from Global Insight and Value Line.

**Table 2**  
**30-Year Treasury Yield Forecasts**

	2016	2017	2018	2019
Global Insight	3.8	4.3	4.4	4.4
Value Line	4.1	4.7	4.9	5.0
<b>AVERAGE</b>	<b>4.0</b>	<b>4.5</b>	<b>4.7</b>	<b>4.7</b>

1           Global Insight forecasts a yield of 3.8% in 2016, 4.3% in 2017, 4.5% in 2018,  
2           and 4.4 in 2019, and 4.5% thereafter. Value Line’s quarterly economic review  
3           dated May 2015 forecasts a yield of 4.1% in 2016, 4.7% in 2017, 4.9% in 2018,  
4           and 5.0 in 2019.<sup>4</sup> The average 30-year long-term bond yield forecast from the  
5           two sources is 4.0% in 2016, 4.5% in 2017, 4.7% in 2018, and 4.7% in 2019. The  
6           average over the 2016-2019 period is 4.5%. The rising yield forecasts are  
7           consistent with the upward-sloping yield curve observed at this time. The  
8           Congressional Budget Office (CBO” projects that the average interest rate on 10-  
9           year Treasury notes will rise from 2.6% to 4.6% in latest economic review dated  
10          March 2015<sup>5</sup>, suggesting an increase of 200 basis points in the cost of long-term  
11          financing. In response to record high federal deficits, higher anticipated inflation,  
12          and eventual full economic recovery the Wall Street economic forecast web site  
13          also points to a rise in the interest rate on 10-year Treasury bonds from 2.17% to  
14          3.75%, an increase of 158 basis points<sup>6</sup>. Based on this consistent evidence, a  
15          long-term bond yield forecast of 4.5% is a reasonable estimate of the expected

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<sup>4</sup>Global Insight forecasts are for 30-year bonds, while Value Line forecasts are for 10-year bonds. 50 basis points were added to the 10-year forecasts based on the historical 50 basis points spread between 10 and 30-year yields.

<sup>5</sup>“Updated Budget Projections 2015-2025”, CBO, March 2015

<sup>6</sup>See web site [projects.wsj.com/econforecast](http://projects.wsj.com/econforecast)

1 risk-free rate for purposes of forward-looking CAPM/ECAPM and Risk Premium  
2 analyses in the current economic environment.

3 **Q. DR. MORIN, WHY DID YOU IGNORE THE CURRENT LEVEL OF**  
4 **INTEREST RATES IN DEVELOPING YOUR PROXY FOR THE RISK-**  
5 **FREE RATE IN A CAPM ANALYSIS?**

6 A. The CAPM is a forward-looking model based on expectations of the future. As a  
7 result, in order to produce a meaningful estimate of investors' required rate of  
8 return, the CAPM must be applied using data that reflects the expectations of  
9 actual investors in the market. While investors examine history as a guide to the  
10 future, it is the expectations of future events that influence security values and the  
11 cost of capital.

12 **Q. HOW DID YOU SELECT THE BETA FOR YOUR CAPM ANALYSIS?**

13 A. A major thrust of modern financial theory as embodied in the CAPM is that  
14 perfectly diversified investors can eliminate the company-specific component of  
15 risk, and that only market risk remains. The latter is technically known as "beta"  
16 ( $\beta$ ), or "systematic risk". The beta coefficient measures change in a security's  
17 return relative to that of the market. The beta coefficient states the extent and  
18 direction of movement in the rate of return on a stock relative to the movement in  
19 the rate of return on the market as a whole. It indicates the change in the rate of  
20 return on a stock associated with a one percentage point change in the rate of  
21 return on the market, and thus measures the degree to which a particular stock  
22 shares the risk of the market as a whole. Modern financial theory has established

1 that beta incorporates several economic characteristics of a corporation that are  
2 reflected in investors' return requirements.

3 As an operating subsidiary of Duke Energy, Duke Energy Kentucky is not  
4 publicly traded, and therefore, proxies must be used. I developed a sample of  
5 publicly-traded investment-grade dividend-paying natural gas utilities. The  
6 average beta for this group is 0.79 as shown on Attachment RAM-6 page 1.

7 I also examined the average beta of a sample of investment-grade dividend-  
8 paying combination gas and electric utilities covered, the same sample developed  
9 earlier in conjunction with the DCF estimates. The average beta for the group is  
10 0.74 as shown on Attachment RAM-6, page 2. The average of the two results is  
11 0.77. Based on these results, I shall use 0.77, as an estimate for the beta  
12 applicable to Duke Energy Kentucky.

13 **Q. WHAT MRP DID YOU USE IN YOUR CAPM ANALYSIS?**

14 A. For the MRP, I used 7.2%. This estimate was based on the results of both  
15 forward-looking and historical studies of long-term risk premiums.

16 **Q. CAN YOU DESCRIBE THE HISTORICAL MRP STUDY USED IN YOUR**  
17 **CAPM ANALYSIS?**

18 A. Yes. The historical MRP estimate is based on the results obtained in  
19 Morningstar's (formerly Ibbotson Associates) 2015 Classic Yearbook, which  
20 compiles historical returns from 1926 to 2014. This well-known study shows that  
21 a very broad market sample of common stocks outperformed long-term U.S.  
22 Government bonds by 6.0%. The historical MRP over the income component of  
23 long-term Government bonds rather than over the total return is 7.0%.



1 Morningstar recommends the use of the latter as a more reliable estimate of the  
2 historical MRP, and I concur with this viewpoint. The historical MRP should be  
3 computed using the income component of bond returns because the intent, even  
4 using historical data, is to identify an expected MRP. This is because the income  
5 component of total bond return (*i.e.*, the coupon rate) is a far better estimate of  
6 expected return than the total return (*i.e.*, the coupon rate + capital gain), because  
7 both realized capital gains and realized losses are largely unanticipated by bond  
8 investors. The long-horizon 1926-2014 MRP based on income returns, as  
9 required, is 7.0%.

10 **Q. ON WHAT MATURITY BOND DOES THE MORNINGSTAR**  
11 **HISTORICAL RISK PREMIUM DATA RELY?**

12 A. Because 30-year bonds were not always traded or even available throughout the  
13 entire 1926-2014 period covered in the Morningstar Study of historical returns,  
14 the latter study relied on bond return data based on 20-year Treasury bonds.  
15 Given that the normal yield curve is virtually flat above maturities of 20 years  
16 over most of the period covered in the Morningstar study, the difference in yield  
17 is not material.

18 **Q. WHY DID YOU USE LONG TIME PERIODS IN ARRIVING AT YOUR**  
19 **HISTORICAL MRP ESTIMATE?**

20 A. Because realized returns can be substantially different from prospective returns  
21 anticipated by investors when measured over short time periods, it is important to  
22 employ returns realized over long time periods rather than returns realized over  
23 more recent time periods when estimating the MRP with historical returns.

1           Therefore, a risk premium study should consider the longest possible period for  
2           which data are available. Short-run periods during which investors earned a  
3           lower risk premium than they expected are offset by short-run periods during  
4           which investors earned a higher risk premium than they expected. Only over long  
5           time periods will investor return expectations and realizations converge.

6           I have therefore ignored realized risk premiums measured over short time  
7           periods. Instead, I relied on results over periods of enough length to smooth out  
8           short-term aberrations, and to encompass several business and interest rate cycles.  
9           The use of the entire study period in estimating the appropriate MRP minimizes  
10          subjective judgment and encompasses many diverse regimes of inflation, interest  
11          rate cycles, and economic cycles.

12          To the extent that the estimated historical equity risk premium follows what  
13          is known in statistics as a random walk, one should expect the equity risk  
14          premium to remain at its historical mean. Since I found no evidence that the MRP  
15          in common stocks has changed over time, at least prior to the onslaught of the  
16          financial crisis of 2008-2009 which has now partially subsided, that is, no  
17          significant serial correlation in the Morningstar study prior to that time, it is  
18          reasonable to assume that these quantities will remain stable in the future.

19       **Q.   SHOULD STUDIES OF HISTORICAL RISK PREMIUMS RELY ON**  
20       **ARITHMETIC AVERAGE RETURNS OR GEOMETRIC AVERAGE**  
21       **RETURNS?**

1 A. Whenever relying on historical risk premiums, only arithmetic average returns  
2 over long periods are appropriate for forecasting and estimating the cost of  
3 capital, and geometric average returns are not.<sup>7</sup>

4 **Q. PLEASE EXPLAIN HOW THE ISSUE OF WHAT IS THE PROPER**  
5 **“MEAN” ARISES IN THE CONTEXT OF ANALYZING THE COST OF**  
6 **EQUITY..**

7 A. The issue arises in applying methods that derive estimates of a utility’s cost of  
8 equity from historical relationships between bond yields and earned returns on  
9 equity for individual companies or portfolios of several companies. Those  
10 methods produce series of numbers representing the annual difference between  
11 bond yields and stock returns over long historical periods. The question is how to  
12 translate those series into a single number that can be added to a current bond  
13 yield to estimate the current cost of equity for a stock or a portfolio. Calculating  
14 geometric and arithmetic means are two ways of converting series of numbers to a  
15 single, representative figure.

16 **Q. IF BOTH ARE “REPRESENTATIVE” OF THE SERIES, WHAT IS THE**  
17 **DIFFERENCE BETWEEN THE TWO?**

18 A. Each represents different information about the series. The geometric mean of a  
19 series of numbers is the value which, if compounded over the period examined,  
20 would have made the starting value to grow to the ending value. The arithmetic  
21 mean is simply the average of the numbers in the series. Where there is any  
22 annual variation (volatility) in a series of numbers, the arithmetic mean of the

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7 See Roger A. Morin, Regulatory Finance: Utilities’ Cost of Capital, Chapter 11 (1994); Roger A. Morin, The New Regulatory Finance: Utilities’ Cost of Capital, Chapter 4 (2006); Richard A Brealey, et al., Principles of Corporate Finance (8th ed. 2006).

1 series, which reflects volatility, will always exceed the geometric mean, which  
2 ignores volatility. Because investors require higher expected returns to invest in a  
3 company whose earnings are volatile than one whose earnings are stable, the  
4 geometric mean is not useful in estimating the expected rate of return which  
5 investors require to make an investment.

6 **Q. CAN YOU PROVIDE A NUMERICAL EXAMPLE TO ILLUSTRATE**  
7 **THIS DIFFERENCE BETWEEN GEOMETRIC AND ARITHMETIC**  
8 **MEANS?**

9 A. Yes. The following table compares the geometric and arithmetic mean returns of  
10 a hypothetical Stock A, whose yearly returns over a ten-year period are very  
11 volatile, with those of a hypothetical Stock B, whose yearly returns are perfectly  
12 stable during that period. Consistent with the point that geometric returns ignore  
13 volatility, the geometric mean returns for the two series are identical (11.6% in  
14 both cases), whereas the arithmetic mean return of the volatile stock (26.7%) is  
15 much higher than the arithmetic mean return of the stable stock (11.6%):

16 If relying on geometric means, investors would require the same expected  
17 return to invest in both of these stocks, even though the volatility of returns in  
18 Stock A is very high while Stock B exhibits perfectly stable returns. That is  
19 clearly contrary to the most basic financial theory, that is, the higher the risk the  
20 higher the expected return.



**Table 3**  
**Geometric vs. Arithmetic Returns**

<b>YEAR</b>	<b>STOCKA</b>	<b>STOCK B</b>
2005	50.0%	11.6%
2006	-54.7%	11.6%
2007	98.5%	11.6%
2008	42.2%	11.6%
2009	-32.3%	11.6%
2010	-39.2%	11.6%
2011	153.2%	11.6%
2012	-10.0%	11.6%
2013	38.9%	11.6%
2014	20.0%	11.6%
Arithmetic		
Mean	26.7%	11.6%
Return		
Geometric		
Mean	11.6%	11.6%
Return		

1 Chapter 4 Appendix A of my book The New Regulatory Finance contains a  
2 detailed and rigorous discussion of the impropriety of using geometric averages in  
3 estimating the cost of capital. Briefly, the disparity between the arithmetic  
4 average return and the geometric average return raises the question as to what  
5 purposes should these different return measures be used. The answer is that the  
6 geometric average return should be used for measuring historical returns that are  
7 compounded over multiple time periods. The arithmetic average return should be  
8 used for future-oriented analysis, where the use of expected values is appropriate.  
9 It is inappropriate to average the arithmetic and geometric average return; they  
10 measure different quantities in different ways.

1       **Q.    CAN YOU DESCRIBE THE PROSPECTIVE MRP STUDY USED IN**  
2       **YOUR CAPM ANALYSIS?**

3       A.    Yes. I applied a prospective DCF analysis to the aggregate equity market using  
4       Value Line's VLIA software. The computations are shown in Attachment RAM-  
5       4. The dividend yield on the dividend-paying stocks covered in Value Line's full  
6       database is 1.2% (VLIA 2015 edition), and the average projected long-term  
7       growth rate is 10.5%. Adding the dividend yield to the growth component  
8       produces an expected market return on aggregate equities of 11.7%. Subtracting  
9       the forecast risk-free rate of 4.5% from the latter, the implied risk premium is  
10      7.3% over long-term U.S. Treasury bonds.

11               The average of the historical MRP of 7.0% and the prospective MRP of 7.3%  
12      is 7.2%, which is my final estimate of the MRP for purposes of implementing the  
13      CAPM.

14      **Q.    DR. MORIN, IS YOUR MRP ESTIMATE OF 7.2% CONSISTENT WITH**  
15      **THE ACADEMIC LITERATURE ON THE SUBJECT?**

16      A.    Yes, it is, although in the upper portion of the range. In their authoritative  
17      corporate finance textbook, Professors Brealey, Myers, and Allen<sup>8</sup> conclude from  
18      their review of the fertile literature on the MRP that a range of 5% to 8% is  
19      reasonable for the MRP in the United States. My own survey of the MRP  
20      literature, which appears in Chapter 5 of my latest textbook, The New Regulatory  
21      Finance, is also quite consistent with this range.

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<sup>8</sup>Richard A. Brealey, Stewart C. Myers, and Paul Allen, Principles of Corporate Finance, 8<sup>th</sup> Edition, Irwin McGraw-Hill, 2006.

1       **Q.     WHAT IS YOUR RISK PREMIUM ESTIMATE OF THE AVERAGE RISK**  
2       **UTILITY'S COST OF EQUITY USING THE CAPM APPROACH?**

3       A.     Inserting those input values into the CAPM equation, namely a risk-free rate of  
4       4.5%, a beta of 0.77, and a MRP of 7.2%, the CAPM estimate of the cost of  
5       common equity is:  $4.5\% + 0.77 \times 7.2\% = 10.0\%$ . This estimate becomes 10.2%  
6       with flotation costs, discussed later in my Testimony.

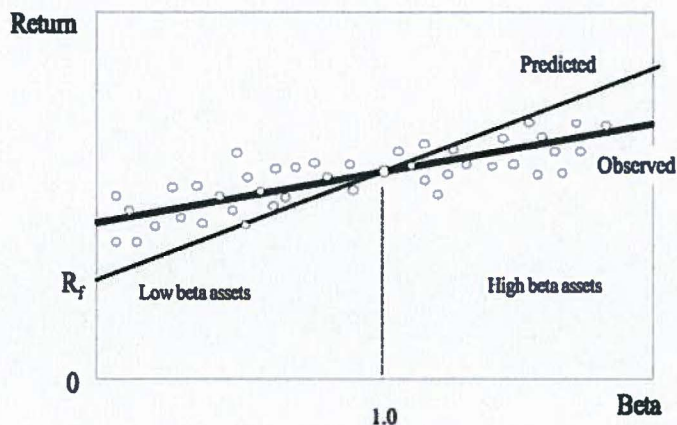
7       **Q.     CAN YOU DESCRIBE YOUR APPLICATION OF THE EMPIRICAL**  
8       **VERSION OF THE CAPM?**

9       A.     There have been countless empirical tests of the CAPM to determine to what  
10      extent security returns and betas are related in the manner predicted by the  
11      CAPM. This literature is summarized in Chapter 6 of my latest book, The New  
12      Regulatory Finance. The results of the tests support the idea that beta is related to  
13      security returns, that the risk-return tradeoff is positive, and that the relationship is  
14      linear. The contradictory finding is that the risk-return tradeoff is not as steeply  
15      sloped as the predicted CAPM. That is, empirical research has long shown that  
16      low-beta securities earn returns somewhat higher than the CAPM would predict,  
17      and high-beta securities earn less than predicted.

18             A CAPM-based estimate of cost of capital underestimates the return required  
19      from low-beta securities and overstates the return required from high-beta  
20      securities, based on the empirical evidence. This is one of the most well-known  
21      results in finance, and it is displayed graphically below.



### CAPM: Predicted vs Observed Returns



1           A number of variations on the original CAPM theory have been proposed to  
 2 explain this finding. The ECAPM makes use of these empirical findings. The  
 3 ECAPM estimates the cost of capital with the equation:

$$4 \qquad K = R_F + \alpha + \beta \times (MRP - \alpha)$$

5 where the symbol alpha,  $\alpha$ , represents the “constant” of the risk-return line,  
 6 MRP is the market risk premium ( $R_M - R_F$ ), and the other symbols are defined  
 7 as usual.

8           Inserting the long-term risk-free rate as a proxy for the risk-free rate, an  
 9 alpha in the range of 1% - 2%, and reasonable values of beta and the MRP in the  
 10 above equation produces results that are indistinguishable from the following  
 11 more tractable ECAPM expression:

$$12 \qquad K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

13           An alpha range of 1% - 2% is somewhat lower than that estimated  
 14 empirically. The use of a lower value for alpha leads to a lower estimate of the  
 15 cost of capital for low-beta stocks such as regulated utilities. This is because



1 the use of a long-term risk-free rate rather than a short-term risk-free rate already  
2 incorporates some of the desired effect of using the ECAPM. In other words,  
3 the long-term risk-free rate version of the CAPM has a higher intercept and a  
4 flatter slope than the short-term risk-free version which has been tested. This is  
5 also because the use of adjusted betas rather than the use of raw betas also  
6 incorporates some of the desired effect of using the ECAPM.<sup>9</sup> Thus, it is  
7 reasonable to apply a conservative alpha adjustment.

8 Appendix A contains a full discussion of the ECAPM, including its  
9 theoretical and empirical underpinnings. In short, the following equation provides  
10 a viable approximation to the observed relationship between risk and return, and  
11 provides the following cost of equity capital estimate:

$$12 \quad K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

13 Inserting 4.5% for the risk-free rate  $R_F$ , a MRP of 7.2% for  $(R_M - R_F)$  and a  
14 beta of 0.77 in the above equation, the return on common equity is 10.5%. This  
15 estimate becomes 10.7% with flotation costs, discussed later in my Testimony.

16 **Q. IS THE USE OF THE ECAPM CONSISTENT WITH THE USE OF**  
17 **ADJUSTED BETAS?**

18 **A.** Yes, it is. Some have argued that the use of the ECAPM is inconsistent with the  
19 use of adjusted betas, such as those supplied by Value Line, Bloomberg, and  
20 Morningstar. This is because the reason for using the ECAPM is to allow for the

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<sup>9</sup>The regression tendency of betas to converge to 1.0 over time is very well known and widely discussed in the financial literature. As a result of this beta drift, several commercial beta producers adjust their forecasted betas toward 1.00 in an effort to improve their forecasts. Value Line, Bloomberg, and Merrill Lynch betas are adjusted for their long-term tendency to regress toward 1.0 by giving approximately 66% weight to the measured raw beta and approximately 33% weight to the prior value of 1.0 for each stock:

$$\beta_{\text{adjusted}} = 0.33 + 0.66 \beta_{\text{raw}}$$

1 tendency of betas to regress toward the mean value of 1.00 over time, and, since  
2 Value Line betas are already adjusted for such trend, an ECAPM analysis results  
3 in double-counting. This argument is erroneous. Fundamentally, the ECAPM is  
4 not an adjustment, increase or decrease in beta. The observed return on high beta  
5 securities is actually lower than that produced by the CAPM estimate. The  
6 ECAPM is a formal recognition that the observed risk-return tradeoff is flatter  
7 than predicted by the CAPM based on myriad empirical evidence. The ECAPM  
8 and the use of adjusted betas comprise two separate features of asset pricing.  
9 Even if a company's beta is estimated accurately, the CAPM still understates the  
10 return for low-beta stocks. Even if the ECAPM is used, the return for low-beta  
11 securities is understated if the betas are understated. Referring back to the  
12 previous graph, the ECAPM is a return (vertical axis) adjustment and not a beta  
13 (horizontal axis) adjustment. Both adjustments are necessary. Moreover, the use  
14 of adjusted betas compensates for interest rate sensitivity of utility stocks not  
15 captured by unadjusted betas.

16 **Q. PLEASE SUMMARIZE YOUR CAPM ESTIMATES.**

17 A. The table below summarizes the common equity estimates obtained from the  
18 CAPM studies.

19 **Table 4**  
**CAPM Results**

<b><u>CAPM Method</u></b>	<b><u>ROE</u></b>
Traditional CAPM	10.2%
Empirical CAPM	10.7%