|  |  |  |  |  |  |  | $\begin{array}{ll} \text { RECENT } \\ \text { PRICE } \end{array} \mathbf{9 4 , 4 5}$ |  |  | $\begin{array}{\|l\|l\|} \hline \text { P/E } \\ \text { RATIO } & \mathbf{0 , 9}, 9 \end{array}\binom{\text { Trailing: } 17.1}{\text { Median: } 16.0}$ |  |  |  | $\begin{aligned} & \text { RELATIVE } \\ & \text { P/E RATIO } 0.92 \end{aligned}$ |  | $2 \begin{aligned} & \text { DIV'D } \\ & \text { YLD } \end{aligned}$ | $3.4 \%$ |  | $\begin{aligned} & \text { VALUE } \\ & \text { LINE } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELINESS 3 Raised $8 / 30 / 13$ <br> SAFETY 1 New $7 / 2790$  <br> TECHNICAL 3 Lowered $8 / 29 / 14$ <br> BETA $.60 \quad(1.00=$ Market）$)$  |  |  |  | High： Low： | 27.0 12.1 | 33.0 <br> 24.5 | 35.7 27.4 | 44.7 31.7 | 63.7 42.3 | 67.0 45.8 | $\begin{aligned} & 64.8 \\ & 50.4 \end{aligned}$ | $\begin{aligned} & 80.9 \\ & 61.1 \end{aligned}$ | $\begin{array}{r} 101.0 \\ 72.1 \end{array}$ | $\begin{array}{r} 102.2 \\ 83.3 \end{array}$ | $\begin{array}{r} 103.7 \\ 89.3 \end{array}$ | $\begin{array}{r} 103.8 \\ 92.2 \end{array}$ |  |  | Target Price 2017 201 | $\begin{aligned} & \text { Zange } \\ & 2019 \end{aligned}$ |
|  |  |  |  | $\|$LEGENDS <br> 12．0＂Cash Flow＂p sh <br> $\ldots$ Relative Price Strength <br> Ootions：Yes <br> Shaded area indicates recession |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $-200$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 160 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2017－19 PROJECTIONS    <br>  Price Gain Ann＇I Total <br> Return    <br> High 140 $(+50 \%)$ $13 \%$ <br> Low 115 $(+20 \%)$ $9 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | －100 |
|  |  |  |  |  |  |  |  |  |  |  |  |  | ， | $1,1,11$, |  | $\cdots$ |  |  |  | －80 |
|  |  |  |  |  |  |  |  |  |  | \＃ | IT， | $\pi$ | ， |  |  |  |  |  |  | － 60 |
|  |  |  |  |  |  |  |  |  |  | － | $\\|^{\prime \prime \prime}{ }^{\prime}$ |  |  |  |  |  |  |  |  | 50 |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  | ＋ |  |  |  |  |  |  |  |  |  |  | 40 |
| Insider | 0 ND | J F M | A M J |  |  | H11，｜｜l｜ | 品 |  |  |  |  |  |  |  |  |  |  |  |  | 30 |
| to Buy Options | $\begin{array}{lll}1 & 0 & 0 \\ 1 & 1 & 0\end{array}$ | $\begin{array}{lll}0 & 0 & 0 \\ 1 & 1 & 0\end{array}$ | $\begin{array}{lll}0 & 0 & 0 \\ 5 & 0 & 2\end{array}$ |  |  | ハハ＇ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| to Sell | 210 | 130 | 612 |  |  |  |  |  |  |  | ＊＊＊＊＊＊＊＊＊＊＊＊＊＊＊＊ |  |  |  |  |  |  | \％TOT．RETURN 7／14 |  | －20 |
| Institutional Decisions |  |  | 1Q2014 | Percent |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { THIS VLARITH. } \\ & \text { STOCK INDEX } \end{aligned}$ |  |  |
| to Buy | 657 590 | 703 | 633 | sharestraded8 |  | ＋＊＊＊＊＊ |  |  |  |  | $\frac{\|\|\|\|\|\|\|\|\|\|\|\|\|\mid}{2008}$ | $2009$ |  |  |  |  |  |  |  |  |  |  | $\begin{array}{rl} -0.4 & 12.9 \\ 20.2 & 52.3 \end{array}$ |  |
| to Sell Hld＇s（000） | 590 646180 | 654 633038 | $\begin{array}{r} 700 \\ 630102 \\ \hline \end{array}$ |  |  |  | $2005$ | $2006$ | $2007$ | $\|\pi\|\|\|\|\|\|\|\|\|\mid$ |  |  | ｜｜｜｜｜｜｜｜｜ |  | ｜｜｜｜｜｜｜｜｜｜｜｜｜ | ｜｜｜｜｜｜ |  | $\begin{aligned} & 3 \mathrm{yr} . \\ & 5 \mathrm{yr} . \end{aligned}$ | $\begin{array}{rr} 20.2 & 52.3 \\ 101.4 & 131.3 \end{array}$ |  |
| 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |  |  |  | 2010 |  |  | 2011 | 2012 |  | 2014 | 2015 | $\bigcirc$ | LINE PUB．LLC | 17－19 |
| 9.16 | 9.82 | 10.92 | 11.61 | 12.15 | 13.58 | 15.01 | 16.20 | 17.93 | 19.55 | 21.09 | 21.12 | 22.85 | 26.44 | 27.49 | 28.38 | 29.20 | 30.55 | Revenues per sh |  | 40.00 |
| 1.95 | 2.15 | 2.29 | 2.23 | 2.16 | 2.36 | 2.88 | 2.98 | 3.43 | 4.06 | 4.85 | 5.22 | 5.92 | 6.77 | 6.93 | 7.24 | 7.30 | 7.85 | ＂Cash Flow＂per sh |  | 10.35 |
| 1.26 | 1.39 | 1.46 | 1.36 | 1.32 | 1.43 | 1.93 | 1.97 | 2.30 | 2.91 | 3.67 | 3.98 | 4.60 | 5.27 | 5.36 | 5.55 | 5.50 | 6.00 | Earnings per sh ${ }^{\text {A }}$ |  | 8.00 |
| ． 18 | ． 20 | ． 22 | ． 23 | ． 24 | ． 40 | ． 55 | ． 67 | 1.00 | 1.50 | 1.63 | 2.05 | 2.26 | 2.53 | 2.87 | 3.12 | 3.28 | 3.45 | Div＇ds Decl＇d per sh Ba |  | 4.50 |
| 1.39 | 1.38 | 1.49 | 1.49 | 1.58 | 1.04 | 1.12 | 1.27 | 1.45 | 1.67 | 1.92 | 1.81 | 2.03 | 2.67 | 3.04 | 2.85 | 3.10 | 3.15 | Cap＇l Spending per sh |  | 3.45 |
| 6.98 | 7.14 | 7.05 | 7.41 | 8.11 | 9.50 | 11.18 | 11.99 | 12.84 | 13.11 | 12.00 | 13.03 | 13.89 | 14.09 | 15.25 | 16.16 | 16.50 | 17.10 | Book Value per sh ${ }^{\text {c }}$ |  | 20.00 |
| 1356.2 | 1350.8 | 1304.9 | 1280.7 | 1268.2 | 1261.9 | 1269.9 | 1263.2 | 1203.7 | 1165.3 | 1115.3 | 1076.7 | 1053.6 | 1021.4 | 1002.7 | 990.40 | 970.0 | 950.0 | Avg Ann＇I P／E Ratio |  | 900.0 |
| 24.7 | 30.4 | 22.9 | 20.9 | 18.3 | 14.1 | 14.4 | 16.2 | 16.0 | 17.6 | 15.8 | 14.4 | 15.4 | 15.9 | 17.3 | 17.5 | Bold figures are Value Line estimates |  |  |  | 16.0 |
| 1.28 | 1.73 | 1.49 | 1.07 | 1.00 | ． 80 | ． 76 | ． 86 | ． 86 | ． 93 | ． 95 | ． 96 | ． 98 | 1.00 | 1.10 | ． 99 |  |  | Avg Ann＇P／E Ratio <br> Relative P／E Ratio |  | 1.00 |
| ．6\％ | ． $5 \%$ | ． $7 \%$ | ． $8 \%$ | 1．0\％ | 2．0\％ | 2．0\％ | 2．1\％ | 2．7\％ | 2．9\％ | 2．8\％ | 3．6\％ | 3．2\％ | 3．0\％ | 3．1\％ | 3．2\％ |  |  | Avg Ann＇I Div＇d Yield |  | 3．5\％ |
| CAPITAL STRUCTURE as of $6 / 30 / 14$ <br> Total Debt $\$ 15430.6$ mill．Due in 5 Yrs $\$ 5350$ mill． LT Debt $\$ 14891.4$ mill．LT Interest $\$ 625$ mill． <br> （LT interest earned：17．4x；total interest coverage：16．7x） <br> （ $48 \%$ of Cap＇l） Leases，Uncapitalized Annual rentals $\$ 1362$ mill． |  |  |  |  |  | 19065 | 20460 | 21586 | 22787 | 23522 | 22745 | 24075 | 27006 | 27567 | 28106 | 28300 | 29000 | Reven | （\＄mill） | 36000 |
|  |  |  |  |  |  | 26．3\％ | 26．2\％ | 26．4\％ | 22．3\％ | 32．5\％ | 34．2\％ | 35．6\％ | 35．9\％ | 35．7\％ | 35．9\％ | 35．2\％ | 35．4\％ | Operating Margin |  | 35．5\％ |
|  |  |  |  |  |  | 1201.0 | 1249.5 | 1249.9 | 1214.1 | 1207.8 | 1216.2 | 1276.2 | 1415.0 | 1488.5 | 1585.1 | 1630 | 1660 | Depreciation（\＄mill） |  | 1900 |
|  |  |  |  |  |  | 2458.6 | 2509.8 | 2873.0 | 3522.6 | 4201.1 | 4405.5 | 4961.9 | 5503.1 | 5464.8 | 5585.9 | 5440 | 5820 | Net Profit（\＄mill） |  | 7420 |
|  |  |  |  |  |  | 28．3\％ | 31．5\％ | 31．0\％ | 1．4\％ | 31．8\％ | 30．4\％ | 29．3\％ | 31．3\％ | 32．4\％ | 31．9\％ | 32．0\％ | 32．0\％ | Income Tax Rate |  | 31．5\％ |
| Leases，Uncapitalized Annual rentals $\$ 1362$ mill． |  |  |  |  |  | 12．9\％ | 12．3\％ | 13．3\％ | 15．5\％ | 17．9\％ | 19．4\％ | 20．6\％ | 20．4\％ | 19．8\％ | 19．9\％ | 19．2\％ | 20．1\％ | Net Proit Margin |  | 20．6\％ |
| No Defined Benefit Pension Plan Pfd Stock None |  |  |  |  |  | d662．7 | 1813.4 | 617.2 | d916．6 | 979.7 | 427.6 | 1443.8 | 893.8 | 1519.0 | 1880.1 | 1600 | 1600 | Worki | Cap＇l（\＄mill） | 1300 |
|  |  |  |  |  |  | 8357.3 | 8937.4 | 8416.5 | 7310.0 | 10186 | 10560 | 11497 | 12134 | 13633 | 14130 | 15000 | 15000 | Long－T | $m$ Debt（\＄mill） | 13000 |
| Common Stock 981，929，291 shs． |  |  |  |  |  | 14202 | 15146 | 15458 | 15280 | 13383 | 14034 | 14634 | 14390 | 15294 | 16010 | 16000 | 16250 | Shr．Eq | ty（\＄mill） | 18000 |
|  |  |  |  |  |  | 11．6\％ | 11．1\％ | 12．8\％ | 16．4\％ | 18．8\％ | 18．8\％ | 19．8\％ | 21．6\％ | 19．8\％ | 19．4\％ | 18．5\％ | 19．5\％ | Return | Total Cap＇l | 24．5\％ |
|  |  |  |  |  |  | 17．3\％ | 16．6\％ | 18．6\％ | 23．1\％ | 31．4\％ | 31．4\％ | 33．9\％ | 38．2\％ | 35．7\％ | 34．9\％ | 34．0\％ | 36．0\％ | Return | Shr．Equity | 41．0\％ |
| MARKET CAP：$\$ 92.7$ billion（Large Cap） |  |  |  |  |  | $\begin{array}{r} 12.4 \% \\ 28 \% \end{array}$ | 11．0\％ | 10．7\％ | 11．5\％ | 17．8\％ | 15．5\％ | 17．5\％ | 20．1\％ | 16．8\％ | 15．4\％ | 13．5\％ | 15．0\％ | All Div＇ds to Net Prof |  | 18．0\％ |
| CURRENT POSITION （\＄MILL．） |  |  | 2012 | 2013 |  |  | 34\％ | 42\％ | 50\％ | 43\％ | 51\％ | 49\％ | 47\％ | 53\％ | 56\％ | 60\％ | 58\％ |  |  | 56\％ |


| Cash Assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash Assets Receivables | $\begin{array}{r} 2336.1 \\ 1375.3 \end{array}$ |  | $\begin{aligned} & 3670.6 \\ & 1294.5 \end{aligned}$ |
| Inventory（FIFO） | 121.7 | 123.7 | 110.7 |
| Other | 1089.0 | 807.9 | 837.9 |
| Current Assets | 4922.1 | 5050.1 | 5913.7 |
| Accts Payable | 1141.9 | 1086.0 | 965.1 |
| Debt Due |  |  | 539.2 |
| Other | 2261.2 | 2084.0 | 1887.4 |
| Current Liab． | 3403.1 | 3170.0 | 3391.7 |
| ANNU | Past | st |  |
| of change（per sh） | 10 Yrs． | 5 Yrs． | ＇17－19 |
| Revenues | 8．0\％ | 7．0\％ | 6．5\％ |
| ＂Cash Flow＂ | 12．0\％ | 11．0\％ | 7．0\％ |
| Earnings | 14．5\％ | 12．5\％ | 7．0\％ |
| Dividends | 25．5\％ | 15．5\％ | 8．0\％ |
| Book Value | 6．0\％ | 3．5\％ | 4．5\％ |


| Cal－ <br> endar | QUARTERLY REVENUES（\＄mill．） |  |  |  | Full |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | 6112 | 6905 | 7166 | 6823 | 27006 |
| Yar．31 | Jun．30 | Sep．30 | Dec．31 | Year |  |
| 2012 | 6546 | 6915 | 7152 | 6952 | 27567 |
| 2013 | 6605 | 7084 | 7324 | 7093 | 28106 |
| 2014 | 6700 | 7182 | 7270 | 7148 | 28300 |
| 2015 | 6815 | 7325 | 7525 | 7335 | 29000 |
| Cal－ | EARNINGS PER SHARE A |  |  |  |  |
| endar | Mar．31 | Jun．30 | Sep．30 | Dec．31 | Full |
| 2011 | 1.15 | 1.35 | 1.45 | 1.32 | 5.27 |
| 2012 | 1.23 | 1.32 | 1.43 | 1.38 | 5.36 |
| 2013 | 1.26 | 1.38 | 1.52 | 1.40 | 5.55 |
| 2014 | 1.21 | 1.40 | 1.49 | 1.40 | 5.50 |
| 2015 | 1.30 | 1.50 | 1.65 | 1.55 | 6.00 |
| Cal－ | QUARTERLY DIVIDENDS PAID B |  | Full |  |  |
| endar | Mar．31 | Jun．30 | Sep．30 | Dec．31 | Year |
| 2010 | .55 | .55 | .55 | .61 | 2.26 |
| 2011 | .61 | .61 | .61 | .70 | 2.53 |
| 2012 | .70 | .70 | .70 | .77 | 2.87 |
| 2013 | .77 | .77 | .77 | .81 | 3.12 |
| 2014 | .81 | .81 |  |  |  |

BUSINESS：McDonald＇s Corporation operated，franchised，or li－ censed 35,683 fast－food restaurants in the United States，Canada， and overseas，under the McDonald＇s banner（as of $6 / 30 / 14$ ）．About $81 \%$ are operated by franchisees or affiliates，with the remainder under the control of the company．Foreign operations contributed $69 \%$ of systemwide sales and $57 \%$ of consolidated operating in－
McDonald＇s posted lackluster second－ quarter results．Revenues only increased 1．5\％from a year earlier and fell short of our $\$ 7.3$ billion call．The gain stemmed al－ most entirely from restaurant expansion and price increases，as comparable－store sales were flat in the interim and guest traffic was negative in all of the company＇s geographic segments．Although weather wasn＇t an issue like it was in the first quarter，competition remained stiff． Meantime，greater operating costs as a percentage of sales and a higher tax rate from a year earlier weighed on share net， partially offset by a lower share count．All told，earnings rose slightly year over year， to $\$ 1.40$ a share，but missed our $\$ 1.44$ call．
The third quarter will likely be even more challenging，due to concerns about food quality in Asia．A major meat processor in China，which supplies protein to McDonald＇s and other restaurant operators，has been accused of selling expired meat．McDonald＇s stopped getting shipments from the plant in ques－ tion，but consumers were already spooked． Too，popular menu items like Big Macs and Chicken McNuggets were in short sup－
come in 2013．The company sold a stake in Pret A Manger in 2008. Spun off Chipotle Mexican Grill in 2006 and Boston Market in 2007. Has about 440，000 employees．Officers／directors own less than 1\％ of common stock（4／14 Proxy）．CEO：Don Thompson．Incorporated： DE．Addr．：One McDonald＇s Plaza，Oak Brook，Illinois 60523．Tele－ phone：630－623－3000．Internet：www．mcdonalds．com．
ply as management scrambled to find alternate sourcing．All told，July comps plunged $7.3 \%$ in the region comprised of Asia／Pacific，the Middle East，and Africa．
The company＇s problems are not limited to overseas markets．Domestic same－restaurant sales fell $3.2 \%$ in the month of July，likely a result of competi－ tion，Americans＇changing tastes，and the aforementioned news out of China．Man－ agement is working to improve customer service，regain consumers＇trust，and build a more formidable online presence，but these efforts will probably take some time to bear fruit．Meantime，lower－income con－ sumers are still being squeezed，while those with more disposable income are favoring restaurants that offer more customization and healthier ingredients． All told，management said that the food quality issues in China put at risk its full－ year 2014 comparable－store sales target， which was for flat comps．In response，we cut our 2014 share－net call by $\$ 0.25$ ．
Most investors will probably want to let the dust settle on the food quality problems before looking here． Matthew E．Spencer，CFA August 29， 2014
（A）Based on diluted shares．Excl．nonrecur．
gain／（loss）：＇ $98,(8 ¢)$ ；＇01，（11¢）；＇02，（55¢）；＇03， Incling change：＇02，（7c）；＇03，（3¢）；＇04，（8¢）． （25c）：＇04（6c）；＇05，3c；＇06 53c；＇07，（93c）； （25¢）；04，（6c）；05，3c；06，53¢；＇07，（93¢）；

4 C ．Next egs．report due mid－October．EPS
may not sum due to rounding．（B）As of $3 / 08$
div＇ds paid mid－Mar．，Jun．，Sep．，Dec．■ Div＇d．
reinvestment plan available．（C）Incl．intang．At 12／31／13：\＄2，872．7 mill．\＄2．90／share． （D）In mill．，adj．for splits．

Company＇s Financial Strength Stock＇s Price Stability Price Growth Persistence Price Growth Persistence
Earnings Predictability

