

| CURRENT POSITION (\$MILL.) | ION 2012 | 2013 | 6/30/14 |
| :---: | :---: | :---: | :---: |
| Cash Assets | 343.0 | 496.9 | 196.9 |
| Receivables | 303.1 | 330.2 | 342.8 |
| Inventory (LIFO) | 242.2 | 250.5 | 271.0 |
| Other | 45.5 | 38.2 | 53.7 |
| Current Assets | 933.8 | 1115.8 | 864.4 |
| Accts Payable | 432.0 | 495.1 | 490.4 |
| Debt Due | 253.8 | 154.0 | 153.1 |
| Other | 39.8 | 2.1 | 1.9 |
| Current Liab. | 725.6 | 651.2 | 645.4 |
| ANNUAL RATES | Past | Past Est | t'd '11-'13 |
| of change (per sh) | 10 Yrs. | 5 Yrs. | to '17.'19 |
| Sales | 9.0\% | 5.5\% | 6.0\% |
| "Cash Flow" | 14.0\% | 11.5\% | 8.5\% |
| Earnings | 16.5\% | 15.0\% | 9.5\% |
| Dividends | 25.0\% | 45.0\% | 6.5\% |
| Book Value | 18.0\% | 13.5\% | 10.5\% |


| Calendar | QUARTERLY SALES (\$ mill.) E Mar.Per.Jun.Per.Sep.Per. Dec.Per. |  |  |  | Full Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2011 | 642.3 | 674.9 | 701.0 | 731.1 | 2749.3 |
| 2012 | 690.6 | 696.4 | 725.2 | 809.7 | 2921.9 |
| 2013 | 779.3 | 787.6 | 804.8 | 822.6 | 3194.3 |
| 2014 | 782.0 | 808.3 | 830 | 864.7 | 3285 |
| 2015 | 815 | 840 | 870 | 895 | 3420 |
| $\begin{array}{\|l} \text { Cal- } \\ \text { endar } \\ \hline \end{array}$ | EARNINGS PER SHARE A |  |  |  | FullYear |
|  | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 |  |
| 2011 | . 58 | . 57 | . 54 | . 53 | 2.22 |
| 2012 | . 66 | . 56 | . 66 | . 57 | 2.45 |
| 2013 | . 76 | . 61 | . 76 | . 65 | 2.79 |
| 2014 | . 73 | . 65 | . 81 | . 81 | 3.00 |
| 2015 | . 85 | . 75 | . 90 | . 85 | 3.35 |
| Calendar | QUARTERLY DIVIDENDS PAID®a |  |  |  | Full Year |
|  | Mar. 31 | Jun. 30 | Sep. 30 | Dec. 31 |  |
| 2010 | . 07 | . 07 | . 085 | . 085 | 31 |
| 2011 | . 17 | . 17 | . 17 | . 17 | . 68 |
| 2012 | . 24 | . 24 | . 24 | . 24 | . 96 |
| 2013 | . 28 | . 28 | . 28 | . 28 | 1.12 |
| 2014 | . 31 | 31 |  |  |  |

BUSINESS: Church \& Dwight Co., Inc. is the world's largest producer of sodium bicarbonate. Consumer products include Arm \& Hammer baking soda, laundry detergent, carpet and room deodorizer, cat litter, toothpaste, deodorant, and Brillo. Personal care products include Trojan condoms and First Response pregnancy kits, among others. Specialty products include sodium bicar-
Church \& Dwight's (C\&D) performance appears to be regaining earlier form. Following a tough start in 2014, the J une quarter ended more favorably. AIthough sales growth remained modest, share earnings came in higher than we expected at $\$ 0.65$, three pennies ahead of our call and $\$ 0.04$ above a year ago. We believe the spending frenzy to promote new brands ought to continue to drive volumes, though it may be at the expense of temporarily delayed margin growth. Nonetheless, the company's net profits are poised to pick up steam in the second half of the year, with the bulk of the advance likely generated during the fourth quarter.
Intense competition aside, C\&D should benefit from market share gains over the next several quarters. In spite of notable headwinds, including pricing pressure and challenging category growth, promotional efforts have paid off, as megabrands OxiClean, Avid, and Trojan have enjoyed better market penetration. The ability of these brands to pick up share in the personal care and that once economic conditions gain steam,
bonate \& potassium carbonate for industrial cleaners, animal feed, pharmaceutical applications, \& glass production. '13 depreciation rate: $5.7 \%$. Has 4,200 empl. Officers \& directors own $1.8 \%$ of comm.; Blackrock, $7.6 \%$ (4/14 proxy). Pres. \& CEO: James Cragie. Inc.: DE. Addr.: 469 N. Harrison St., Princeton, NJ 08543. Telephone: 609-683-5900. Internet: www.churchdwight.com.
C\&D ought to benefit substantially. Too, the company will probably reduce its slotting fee expense, as product launches will probably scale back a bit upon completion of its current round of rollouts. Moreover, a rebound in the vitamin category is expected, as the recent slowdown should be shortlived. These factors will likely help support share-net growth into 2015.
The long-term strategy here ought to bear fruit. C\&D has a three-year rolling plan to hoist earnings, which includes new products, gross-margin improvement projects, enhanced operational efficiency, and share repurchases. We look for better showings from specialty products to provide some upside. Moreover, diversifying the product portfolio has historically proven successful in shoring up demand. In addition, further acquisitions will probably aid growth potential, as C\&D's strategy has proven beneficial in the past.
On the downside, the stock offers limited potential for capital gains out to 2017-2019. The P/E multiple remains above historical levels. Investors should hold off for a more suitable entry point.
Simon R. Shoucair September 26, 2014

[^0]11, (10¢). Egs. may not sum due to rounding
(1), 2014 ). Egs. may not sum due to rounding. vestment plan available. (C) Incl. intang. In '13: and EITF 00-25. Excl. amort. after 2009.
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[^0]:    (A) Diluted earnings. Excl. nonrecur; gns.: ' 99 ,
    8c: '02, 5 c : '03, 6c; losses:' $988,2 \mathrm{c}$; $000,39 \mathrm{c}$; '01, 17c: '02, 7c: '08, 8c; '09, 7c; '10, (21c);

    Incl. acquisition related charges: '04, 30c. Next $\$ 2426.5$ mill., $\$ 17.46 /$ sh. (D) In millions, adegs. rpt. due early Nov. (B) Div'd. are hist. paid justed for stock spilts. (E) Sales from 2002 on-

