# COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:		

APPLICATION OF LOUISVILLE	)	
GAS AND ELECTRIC COMPANY	)	CASE NO. 2014-00372
FOR AN ADJUSTMENT OF ITS	)	
ELECTRIC RATES	)	

#### **TESTIMONY OF**

#### RONALD L. WILLHITE

# SCHOOL ENERGY MANAGER PROJECT DIRECTOR KENTUCKY SCHOOL BOARDS ASSOCIATION

FILED: March 6, 2015

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- 3 Q. Please state your name and business address.
- 4 A. My name is Ronald L. Willhite and business address is 260 Democrat Drive, Frankfort, KY 40601.
- 6 Q. By who are you employed?
- 7 A. I am employed by the Kentucky School Boards Association as Director of the School Energy Managers Project. The Kentucky School Boards Association (KSBA) is a 8 nonprofit corporation of school boards from each public school district in Kentucky. The 9 association, founded in 1936, now has over 75 years of serving school board members 10 and school districts in such areas as governmental relations, board member and team 11 12 development, risk management, facility planning, energy management, legal services. policy services, publications and community relations. It is governed by a 27-member 13 board of directors made up of representatives elected as regional chairpersons or as 14 With nearly 900 school board members, KSBA is the largest 15 directors-at-large. organization of elected officials in Kentucky. 16 17

18 Q. Please describe your regulatory and public school experience.

- A. In December 2001 I retired from LG&E Energy Services. During my tenure at the Companies I testified before this and other commissions on numerous rate and regulatory matters. In March 2010 I was employed by KSBA to develop and direct the School Energy Managers Project (SEMP). From 1989 to 1998 I served on the Scott County Board of Education, the last six years as its chairman, and since 2009 have served on their Energy Committee. I graduated from the University of Kentucky in 1969 earning a B.S. in Electrical Engineering.
  - Q. Please describe Kentucky's public schools and the role of boards of education.
- A. Kentucky has some 1233 P-12 public schools serving 675,000 students that are overseen per statute by 173 local school boards pursuant to KRS 160.290:

"Each board of education shall have general control and management of the public schools in its district and may establish schools and provide for courses and other services as it deems necessary for the promotion of education and the general health and welfare of pupils, consistent with the administrative regulations of the Kentucky Board of Education. Each board shall have control and management of all school funds and all public school property of its district and may use its funds and property to promote public education. Each board shall exercise generally all powers prescribed by law in the administration of its public school system, appoint the superintendent of schools, and fix the compensation of employees."

## Q. What specific issues are you addressing?

A.

I will address the following; 1) impact of the proposed increase on public schools, 2) public school energy management initiatives, 3) test-year wage and employment levels, 4) class cost of service study, 5) revenue increase allocation, 6) Rate PS and TOD school service, 7) all-electric school service and 8) sports field lighting.

#### Q. How will the requested increase impact schools?

A. Kentucky's public schools continue to be severely impacted by today's economic conditions. After personnel, energy is the second highest cost for schools. Unlike businesses that can increase sales or prices to offset cost increases, public schools must either cut programs or attempt to raise taxes. Public schools cannot refuse service to a student or limit their enrollment.

The Company has advertised the overall increase as 2.7 percent. However, close examination of the filing reveals a greater increase will be imposed on some school accounts if the proposed base rates are approved. While schools understand the Company is faced with significant challenges the revenue increase as proposed would be extremely unfair to schools and their students. I will address options for the Commission to mitigate the impact on public schools.

# Q. Why does the purposed increase result in such excessive impacts for public school accounts?

A.

The Company's proposal to increase all rate schedules by the same percentage penalizes schools as they are served on rate schedules that provide a greater than average rate of return. In addition, the Company has purposed recovering most, if not all, of the increase allocated to Rates PS-sec and TODS through increased demand charges. Such an approach violates the principals of gradualism and is contradictory to sound cost of service principals.

# **Public School District Energy Management Initiatives**

# Q. What are schools doing to manage energy costs?

- The General Assembly and Governor have directed and encouraged public schools to focus on making intelligent energy choices.
- "In an effort to reduce rising energy costs that are straining school budgets" the
  General Assembly in 2008 passed House Bill 2, which became law on July 15, 2008 as
  KRS 160.325. Pursuant to KRS 160.325 boards of education began reporting annually
  through the Kentucky Pollution Prevention Center ("KPPC") to the Department for

1 Energy Development and Independence ("DEDI") and the Legislative Research 2 3 4 Boards now report through KSBA to the LRC and DEDI. 5 6 7 major renovation of existing school buildings are strongly encouraged to: 8 9 buildings and major renovation projects; 10 11 12 13 14 15 16 at a later date as resources become available. 17 18 19 20 21 22 Independence are required to assist school districts in: 23 24 25 of efficient school design; 26 27 28 school design features and components are fully utilized; and 29 30

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Commission ("LRC") on the status of the development of energy management plans by those boards of education and the anticipated savings to be obtained from those plans.

On July 15, 2010 KRS 157.455 became law stating that the Kentucky Department of Education and all school districts undertaking the construction of new school buildings or the

- (a) Meet or exceed efficient school design standards in planning and designing all new
- (b) Use life-cycle cost analysis to evaluate different design proposals; and
- (c) Consider the possibility that each new school building or major renovation of a building could be a net zero building, either during the construction or renovation, or

The statute further requires the Department of Education to develop and adopt guidelines for efficient school design, net zero buildings, and life-cycle cost analysis, including the identification of appropriate computer-based simulation programs for use in undertaking lifecycle cost analysis. The Departments of Education and Energy Development and

- (a) Developing methods for measuring ongoing operating savings resulting from the use
- (b) Identifying sources for training for school staff and students to ensure that efficient
- (c) Identifying ways that efficient school design and its energy-saving components can be integrated into the school curriculum.

Finally, the statute requires the Departments of Education and Energy Development and Independence to report annually to the Legislative Research Commission and the Governor the following for new school buildings or building renovations:

- (a) An assessment of the implementation of efficient school design within Kentucky's education system;
- (b) Documented energy savings from any buildings built using efficient school design or net zero school buildings in operation;
- (c) A list of the new or renovated school buildings completed or identified for future construction during the prior year using efficient school design, including the name of the school district, name of the school, total project cost, additional cost or savings, if any, associated with efficient school design features, and efficient school design features included in the project;

- (d) A list of all school buildings that operate as a net zero building, and school buildings which school districts plan to convert to net zero. The list shall include the name of the school district, the name of the school, the total cost associated with the school building becoming a net zero building, and the components that will be installed to make the building a net zero building;
- (e) Any recommendations relating to efficient school design; and
- (f) A list of new school buildings completed during the prior year without using efficient school design and an explanation of why efficient school design was not used.

#### Q. Please describe the School Energy Managers Project (SEMP).

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A. In support of the state's energy plan to increase energy efficiency, Governor Beshear authorized \$5.1million in Recovery Act funds from the U.S. Department of Energy to create the School Energy Managers Project ("SEMP"). The Kentucky School Boards Association ("KSBA") was chosen to develop and administer SEMP. The Project was initiated in March 2010 and coordinated the development of a state-wide energy management infrastructure that has focused public school districts on fostering intelligent energy choices in new and existing buildings through implementation of energy efficiency projects. SEMP initially provided matching funds and training for districts to employ energy managers to assemble information, access technical resources and formulate and implement energy management plans. As a result of SEMP 35 energy managers were employed to go along with 14 then existing energy managers to serve 144 of the then 174 public school districts. This effort has resulted in both significant emission reductions and monetary savings to enhance the educational opportunities for the Commonwealth's public school students. SEMP terminated briefly in June 2012, but was reestablished in December 2012 when funding became available from DEDI. Since that time additional funding from the Kentucky Energy and Environment Cabinet ("Cabinet") and the Louisville Gas and Electric, Kentucky Utilities and Kentucky Power Companies is supporting SEMP. Part of the funding is distributed on a matching salary basis for districts to employ an energy manager. KSBA-SEMP staff assists districts/partnerships in the employment, coaching, monitoring and evaluation of energy managers; coordinates professional development opportunities for energy managers; provides analytical and technical support; utilizes its outreach capacities to timely communicate success stories to board members, superintendents, governmental officials and the general public; fosters best practice implementation; and monitors and coordinates utility activities and relations. Funding from the utilities is used for energy managers serving only schools receiving service from the particular utility. Cabinet funding is used to support all 173 district's energy management activities. I will describe latter the results the LGE-KU School Energy Program.

## Q. What actions have been taken by boards of education?

A. All 173 public school boards of education have adopted and implemented an Energy Management Policy. Most district policies are as follows:

# **Energy Management**

It is the intent of the Board that the District use energy resources in a safe and efficient manner with an on-going focus on identifying and implementing cost saving measures and developing staff and student commitment to identified energy management practices.

To promote this effort, the Superintendent/designee shall direct the development of an energy management plan (EMP) for Board approval and oversee the implementation and maintenance of that plan, which shall address the following components:

- 1. A District level committee shall be appointed by the Superintendent/designee to develop and implement the energy management plan (EMP).
- 2. The District level committee shall track and monitor the EMP to determine progress toward managing and reducing energy costs.
- 3. Effective with the 2011-2012 school year, the Superintendent/designee shall report the EMP results for each fiscal year, including annual District energy usage, costs and anticipated savings to KPPC the Kentucky Pollution Prevention Center by October 1<sup>st</sup> annually through the Kentucky Energy Efficiency Program for Schools (KEEPS).

A status report on implementation of the plan in Board-owned and Board-operated facilities shall be provided to the Board following the end of each fiscal year

Q. Please explain activities undertaken by the school energy managers.

A. Most districts have established an energy committee and have developed and implemented an energy management plan under the leadership and assistance by their energy manager. Recognizing that students are the future home and community energy managers, school energy managers working in conjunction with the Kentucky National Energy Education Development Project (NEED) and the Kentucky Green and Healthy School Program (KGHS) are actively involved with teachers in curriculum modifications that are being implemented to foster energy awareness as envisioned by the Governor's comprehensive energy plan for Kentucky, "Intelligent Energy Choices for Kentucky's Future." The energy managers work closely with the Company's demand-side management staff to benefit from energy audits and capture rebates from the Company's program as they install energy conservation measures such as efficient lighting.

 Q. Please explain how Kentucky's public schools utilization of energy compares to schools across the nation.

 A. Kentucky's public schools had not been ignoring energy efficiency, but SEMP has successfully facilitated an acceleration and more comprehensive focus. A common metric is the energy utilization index or "EUI" (kBtu per square foot). The national average for K-12 schools is 73, while the Kentucky school district average in FY2014 was 60, down from 65 in the first year of the program. Kentucky's ENERGY STAR schools have

increased from 12 in 2008 to 271, placing Kentucky fourth in the nation as a percent of K-12 eligible buildings. In addition, EPA has recognized SEMP as an ENERGY STAR Partner of the Year for energy efficiency program delivery.

Q. How are districts able to construct these very efficient schools?

A. Districts utilize the expertise of skilled architects well versed in energy efficiency methods in the design of construction projects. In addition, the Facilities Branch of the Kentucky Department of Education reviews and approves all construction projects. Use of modern wall and roof construction technologies, geothermal and variable refrigerant flow space conditioning technologies, efficient LED lighting, day-lighting and building automation control systems are primary factors contributing to highly efficient projects. However, it takes a skilled solid energy management plan lead by a skilled energy manager for facilities to daily maintain design potential. It is also important to note that many existing efficient schools came into being through KU's support and recognition of the joint efficiency value to its system and schools of all electric schools.

Q. What is the status of the LGE/KU School Energy Management Program approved by the Commission in Case No. 2013-00067?

 A. The Program is nearing the end of the initially approved two-year period on June 30, 2015. The first Annual Program Report was presented to LGE/KU on August 15, 2015. The Company subsequently submitted the report to the Commission on September 12. It can be accessed via the Commission's website in Case No. 2013-00067. Below is the Executive Summary.

# **Executive Summary**

The Application in Case No. 2013-00067 identified the primary goal of the Energy Management Program for Schools to "support school districts in utilizing energy more wisely" with the overall objective for each school district to reduce consumption over time by an annual rate of 2.5 percent and achieve energy utilization indices ("EUI") of fifty or lower. The participation goal was for all districts served by LGE or KU to retain or employ an employ energy manager through at least FY2015 to maximize district response to KRS 160.325.

The LGE districts are exceeding the target for demand reduction (16.0%) and are at the target for energy (9.7%). All five districts receiving LGE electric service participated in the program and two have EUI's less than 50.

With the progress thus far and the process that has been established the primary goal is expected to be achieved for fiscal year 2015.

The partnership established between LGE-KU and KSBA has provided a means for the School Energy Managers Project (SEMP) to maintain a major presence within schools in Kentucky. Five School Districts within the LGE-service area and 53 School Districts within the KU-service area have benefitted financially and technically from this work.

The School Energy Managers serving these school districts have benefited from continuity of employment, technical training and improved skills, due to the funding which was provided. They and their school districts will benefit from the knowledge that has been gained. Knowing that an expectation of a 2.5% annual reduction provides leverage for energy and demand conservation measures which may not otherwise be undertaken. Future results and further technological upgrades will be impacted.

# Q. What are the plans for extending the LGE/KU Program beyond June 30 of this year?

A. KSBA met with LGE/KU officials on October 14, 2014 to discuss the Report and program continuation. Whether KSBA's quantifications had captured demand and energy reductions that were attributable to the Company's DSM rebate incentive programs for installation of efficient equipment was discussed. When the Company expressed there was not time available for them to do the analysis, KSBA agreed to revisit its calculations. However, when KSBA reviewed a provided list of rebate recipients, with few exceptions, the districts receiving rebates had an energy manager which strongly indicates success of the rebate programs for efficient lighting, motors, etc. is more directly tied to SEMP through the activity of an energy manager.

# Q. What was the Companies' response to extending their School Energy Management Program?

A. Simply, they did not have the time to do further analysis and they had too many matters currently before the Commission. KSBA believes the Company experts are more appropriate to perform applicable analysis and anxiously awaits on behalf of affected public schools and their students the Company's reconsideration of requesting Commission approval to extend the Program.

### Q. What's at risk if the Program is not timely extended?

A. Loss of momentum in capturing demand and energy savings beneficial to the Company and all ratepayers and the loss of energy managers to serve schools in implementation of the Commonwealth's energy efficiency initiatives. Many districts may not retain and/or rehire a non-teaching position such as an energy manager without that position being part of its operating budget which must be approved by May.

#### **Company Expenses**

Q. Have you reviewed the Company's historical and purposed future test period costs?

A. Yes. In particular I have examined the employment levels and budgeted wage increase.
Company employees have experienced annual compensation of over three percent for the last several years and three percent is included in the test year. Unfortunately school boards and the General Assembly have been unable to provide that level of increase and the average classroom teacher salary has increased by less than one percent annually since FY 2009.

Q. What do you recommend to be an appropriate level to be included in the test period?

A. I believe it reasonable that a 1 to 1.5 percent increase be included in the test year. The Company based on its experienced known and measureable results can then decide whether to provide employees the full or greater amount based on achievement of the forecasted business plan.

Q. What has been the Company's track record in actually attaining employment levels consistent with their forecasts?

A. Exhibit RLW No. 1 is a comparison of forecast to actual employment levels from 2011 to 2014 from data provided by the Company's response to KSBA - 1 Question Nos. 13 and 14. It is clear on a total corporate basis that the actual number of employees consistently falls below the forecast levels. From a budgeting standpoint it is reasonable to be conservative, but it is unreasonable to place the entire risk of that conservatism on ratepayers when utilizing a forecast test period. Therefore, the Company's revenue requirement should be appropriately reduced to recognize the Company's historical experience in matching actual to forecast employment levels.

# **KU's Class Cost of Service Study**

Q. Have you reviewed KU Witness Martin Blake's Exhibit MJB-9 Class Cost of Service Study.

A. Yes. I believe it to be a reasonable assessment of the relative rate of returns ("ROR") for each rate class. MJB-9 clearly shows the ROR for Rates GS and PS-sec under which many public schools receive service are in excess of the overall Company ROR.

# **Allocation of Revenue Increase**

Q. Do you concur with the Company's proposal to allocate the requested increase on an equal percentage basis to each rate class?

A. No. The purpose of Exhibit MJB-9 is to provide guidance in establishing just and reasonable rates to equitably and fairly facilitate recovery of the cost of serving customers. More of the proposed increase should be assigned to those classes with ROR's less than the system average shown on MJB-9.

- Q. Do you agree with Dr. Blake as stated in his response to Staff 2<sup>nd</sup> Question No. 45 that the proposed flat percentage increase is consistent with the principle of gradualism?
- A. No. While the proposed average increase for LGE is 2.7 percent some schools will experience base rate increases 30 percent greater than other customers on Rate PS and Rate TODS.

## **School Load Profiles**

1011 Q. Please explain RLW Exhibit 2.

A. The Exhibit was prepared using data provided by the Company and shows when schools peak relative to class or the Company's peak. The Exhibit shows 24 hour load profiles for schools, non-schools and the system. In order to create the profile each hourly load was divided by the minimum load for that day. The magnitude for each profile only shows the relation of the hourly loads and is not an indication of the relative magnitude of school loads to the class or system.

While schools, commercial and industrial customers operate on a defined schedule, those schedules are drastically different. Many industries operate 2<sup>nd, 3<sup>rd</sup></sup> and weekend shifts while stores operate extended hours into the evening year round seven days per week. Schools typically are fully occupied from 7:30 am until 2:30 pm weekdays only nine to ten months of the year with numerous shut down periods for breaks throughout the year. Schools continue open beyond instructional periods for extra-curricular activities, but by this time automation systems have begun adjusting temperatures for unoccupied space. In a nutshell school load build up typically begins around 7 am, peaks at lunch time in the warmer months and declines at a significant pace until and after the instructional day ends in early-afternoon. In the colder months schools tend to peak across the morning hours and similar to the warm periods usage/peak decline after lunch. As shown by Exhibit RLW No. 2 schools have different load characteristics than other customers including industrial and commercial customers served along with schools on Rates PS and TODS.

## Rate PS-sec and TODS School Service

- Q. Are schools served on Rate Schedules PS and TODS subject to an unreasonable disadvantage to the benefit of other customers served on those rates?
- A. Yes. As shown by Exhibit RLW Nos. 2 and 3 schools have different load characteristics than industrial and commercial customers served on those rates. Without specific load data, one would intuitively question why schools are served on the same rate schedule as industrial and business customers. As a result schools served on rates PS and TOD are being billed on their maximum demand (NCP) for a rate determined primarily on peaks coincident with the system peak (CP). This is not fair to schools or any other similar

customer to pay for costs attributable to customers whose maximum load is more coincident with the demand cost assignment factor.

Q. What is your recommendation with regard to schools served on Rates PS and TODS.

A. The Commission should direct the Company to add Rates PS-School and TOD-School to its tariff and the demand charges be set at no greater than 85 percent of the PS and TODS demand charges.

## All-electric School Service - Rate Schedule AES

#### Q. Does LGE have Rate Schedule AES similar to KU?

A. No. Service on KU's Rate AES is to school facilities that use only electric energy for other than incidental instructional and miscellaneous purposes. As shown by Exhibit RLW No. 3 (prepared using KU data provided by the KU) the peak day school load profile for an all-electric school differs significantly from the system profile.

#### Q. Would a Rate AES be a win-win situation?

A. Yes. The opportunity for all-electric schools to be constructed would present a win-win situation for KU, schools, other customers, taxpayers and most importantly K-12 students for a number of reasons. First, Rate AES provides for increased system efficiency. Schools must use electric energy for lighting, cooling, ventilation, refrigeration, computer labs and other uses. However, all electric schools allow LGE/KU to use their same capacity during the winter season to produce more units of output and increase efficiency. This is entirely consistent with Mr. Conroy's Rebuttal at page 5 in Case No. 2012 -00221 where he states: "efficiency relates to the extent to which the capacity is fully utilized ...." and "greater utilization of a fixed asset corresponds to greater efficiency" (Conroy Rebuttal page 5), Second, all-electric schools are more likely over time to provide a more consistent use of otherwise under- utilized winter capacity compared to off-system sales. Third, as described above a Rate AES can be designed to not harm other customers. Finally, recognition of the benefits of all-electric schools would enhance compliance with the Governor's Energy Strategy and statutes governing school construction as Kentucky schools are directed by law to construct and operate efficiently. All-electric schools are highly efficient users of energy through by year round use of geothermal and VFR systems to heat and cool buildings, efficient lighting and efficient building envelopes.

# Q. What is your recommendation regarding LGE including a Rate AES in their Tariff?

A. The Commission should direct LGE to include a Rate AES and by doing so schools will be afforded an additional option to evaluate when constructing new and remodeling existing schools that capitalize on implementing energy efficiency initiatives which will benefit the public and, most importantly, Kentucky's K-12 students

# **Sport Field Lighting**

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### Q. On what Rate Schedule are school sport fields served?

Today new sport fields will typically be served on Rate GS or PS. Some existing sport fields as of February 9, 2009 were grand fathered on Rate GS. New sport fields of load greater than 50 kw will be served on Rate PS and be faced with paying a demand charge and minimum payments based on off-peak night-time load in the months they are not in operation. Second, those sport fields now served on Rate GS will continue paying an excessive rate not reflective of the cost to serve an off-peak load. Sports fields clearly are not similar to other commercial and industrial loads served on Rate Schedule GS or PS.

#### 12 Q. What is the predominate end use at a sports field?

13 A. While as the Company states in response to KSBA 2<sup>nd</sup> Question 9, there may be a concession stand, locker room or ticket office on the same meter, without question the field lights are the primary load.

#### 16 Q. Should the Company include a Sport Field Rate Schedule to their tariff?

- 17 A. Yes. It is my recommendation that the PSC direct the Company to add a sports field rate rider to Rate Schedule PS and the charges be reflective of the cost to serve such facilities, including an appropriate recognition of any concession stand load that may exist and be contributing to system peak demand.
- 21 Q. Does this conclude your testimony?
- 22 A. Yes.

#### VERIFICATION

STATE OF KENTUCKY

FAYETTE COUNTY OF JEFFERSON

BEFORE ME, the undersigned authority, duly commissioned and qualified in and for the State and County aforesaid, personally came and appeared, Ronald L. Willhite, who, being by me first duly sworn deposed and said that:

He is appearing as a witness on the behalf of the Kentucky School Boards Association before the Kentucky Public Service Commission in an Application filed by Louisville Gas and Electric Company, and if present before the Commission and duly sworn, his testimony would be set forth in the annexed testimony.

Ronald L. Willhite

Ronald 2 Wellto

SWORN TO AND SUBSCRIBED BEFORE ME this day of March, 2015

Andra 4 Cannon NOTARY PUBLIC 1D#466916 Expiration 05-21-16

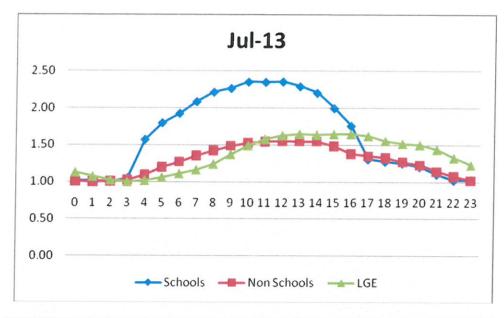
# **Employee Headcount**

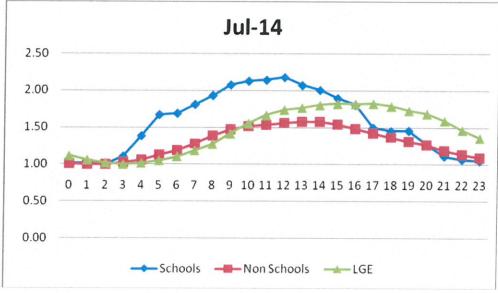
TOTAL-GEN	2011	2012	2013	2014	2015	2016	2017	2018
2011	1096	0	0	0	0	0	0	0
2012	0	1101	1124	1138	0	0	0	0
2013	0	0	1112	1131	0	0	0	0
2014	0	0	0	1111	1073	1067	1049	1093
Actual	1036	1049	1079	1104				
Variance	60	52	33	7				
					-31	-37	-55	-11
<b>TOTAL-TRAN</b>								
2011	128	0	0	0	0	0	0	0
2012	0	142	144	145	0	0	0	0
2013	0	0	145	146	0	0	0	0
2014	0	0	0	149	154	156	156	156
Actual	134	137	140	147				
Variance	-6	5	5	2				
					7	9	9	9
TOTAL Gas								
Dist								
2011	230	0	0	0	0	0	0	0
2012	0	225	227	227	0	0	0	0
2013	0	0	225	225	0	0	0	0
2014	0	0	0	242	238	241	243	241
Actual	218	219	228	243				
Variance	12	6	-3	-1				
					-5	-2	0	-2
TOTAL Elect-Dist								
2011	676	0	0	0	0	0	0	0
2012	0	670	679	685	0	0	0	0
2013	0	0	674	686	0	0	0	0
2014	0	0	0	681	693	696	699	699
Actual	645	647	654	675				
Variance	31	23	20	6				
					18	21	24	24

# **Employee Headcount**

TOTAL KU-CS	2011	2012	2013	2014	2015	2016	2017	2018
2011	551	0	0	0	0	0	0	0
2012	0	655	666	669	0	0	0	0
2013	0	0	637	636	0	0	0	0
2014	0	0	0	687	709	711	712	712
Actual	564	605	632	649				
Variance	-13	50	5	38				
					60	62	63	63
TOTAL KU- ADM								
2011	608	0	0	0	0	0	0	0
2012	0	630	642	644	0	0	0	0
2013	0	0	639	647	0	0	0	0
2014	0	0	0	676	683	686	688	691
Actual	593	619	643	664				
Variance	15	11	-4	12				
					19	22	24	27
TOTAL								
2011	3289	0	0	0	0	0	0	0
2012	0	3423	3482	3508	0	0	0	0
2013	0	0	3432	3471	0	0	0	0
2014	0	0	0	3546	3550	3557	3547	3592
Actual	3190	3276	3376	3482				
Variance	99	147	56	64				
					68	75	65	110

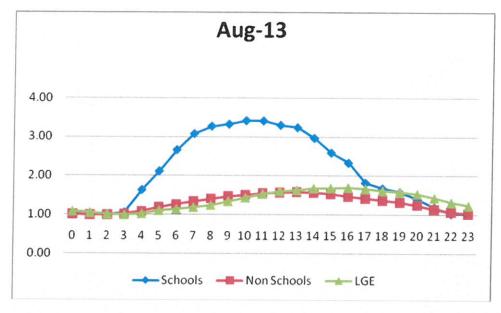
# School vs. Class Profile

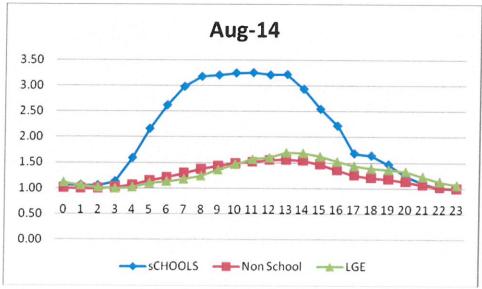




Data Source: KSBA 1-2 and KSBA 2-1 for TODS

# School vs. Class Profile





Data Source: KSBA 1-2 and KSBA 2-1 for TODS

**AES vs. System Profile** 

