COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010

CASE NO. 2010-00036

DIRECT TESTIMONY OF PATRICK L. BARYENBRUCH

February 26, 2010

1	1.	Q.	Please state your name and business address.
2		A.	Patrick L. Baryenbruch, 2832 Claremont Road, Raleigh, North Carolina 27608.
3	2.	Q.	Please describe your educational and professional background.
4		A.	I received a Bachelors degree in accounting from the University of Wisconsin-
5			Oshkosh in 1974 and a Masters in Business Administration degree from the
6			University of Michigan in 1979.
7			I am a financial consultant and a certified public accountant. I am a member of the
8			American Institute of Certified Public Accountants and the North Carolina Association
9			of Certified Public Accountants.
10			I began my career as a staff accountant with Arthur Andersen & Company where I
11			performed financial audits of utilities, banks and finance companies. After three
12			years I left to pursue an M.B.A. degree. Upon graduation from business school, I
13			worked with the consulting firms of Theodore Barry & Associates and Scott,
14			Madden & Associates.
15			During my consulting career, I have performed consulting assignments for
16			approximately 50 utilities and 10 public service commissions. I have participated
17			as project manager, lead or staff consultant for 24 commission-ordered
18			management and prudence audits of public utilities. Of these, I have been
19			responsible for evaluating the area of affiliate charges and allocation of corporate
20			expenses in the Commission-ordered audits of Connecticut Light and Power,
21			Connecticut Natural Gas, General Water Corporation (Pennsylvania Operations),
22			Philadelphia Suburban Water Company (now Aqua America) and Pacific Gas &
23			Electric Company.
24			My firm has performed the commission-ordered audit of Southern California
25			Edison's 2002, 2003, 2004 and 2005 transactions with its non-regulated affiliate
26			companies.
27	3.	Q.	What are your duties and responsibilities in your current position?

WITNESS: P.BARYENBRUCH

KENTUCKY AMERICAN WATER COMPANY

1		Α.	I am the President of my own consulting practice, Baryenbruch & Company, LLC,
2			which was established in 1985. In that capacity, I provide consulting services to
3			utilities and their regulators.
4	4.	Q.	Please describe the reason for your testimony in this case.
5		Α.	I am presenting the results of my study which evaluated the services provided by
6			American Water Service Company ("Service Company") during the 12 months
7			ended September 30, 2009 to Kentucky American Water (KAWC). This study was
8			undertaken in conjunction with KAWC's rate case and is true to the best of my
9			knowledge and belief. The study is attached as Exhibit PLB-1.
10	5.	Q.	What were the objectives of your study?
11		Α.	This study was undertaken to answer four questions concerning the services
12			provided by American Water Works Service Company, Inc. ("Service Company")
13			to Kentucky American Water Company ("KAWC"), each of which bears on the
14			reasonableness of those charges as incurred during the 12 months ended
15			September 30, 2009. First, were the Service Company's charges to KAWC during
16			the 12 months ended September 30, 2009 reasonable? Second, was KAWC
17			charged the lower of cost or market for managerial and professional services
18			provided by the Service Company during the 12 months ended September 30,
19			2009? Third, were the 12 months ended September 30, 2009 costs of the Service
20			Company's customer accounts services, including those of the National Call
21			Centers, comparable to those of other utilities? Fourth, are the services KAWC
22			receives from Service Company necessary?
23	6.	Q.	What conclusions were you able to draw concerning question number 1,
24			whether the Service Company charges to KAWC were reasonable?

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KENTUCKY AMERICAN WATER COMPANY

1		Α.	The Se	ervice Company's 12 months ended September 30, 2009 cost per KAWC				
2			custom	er was very reasonable compared to cost per customer for electric and				
3			combin	ation electric/gas service companies. During the 12 months ended				
4			Septen	September 30, 2009, KAWC was charged \$55 per customer for administrative and				
5			genera	I (A&G)-related services provided by the Service Company. This compares				
6			to an a	verage of \$109 per customer for service companies reporting to the Federal				
7			Energy	Regulatory Commission (FERC). Only 3 of the 24 utility service				
8			compa	nies that filed a FERC Form 60 for 2008 had a lower per customer A&G				
9			cost the	an KAWC's charges from the Service Company.				
10	7.	Q.	What c	conclusions were you able to draw concerning question number 2,				
11			whethe	er KAWC was charged the lower of cost or market services provided				
12			by the	Service Company?				
13		A.	l was a	ble to draw the following conclusions:				
14			(1)	KAWC was charged the lower of cost or market for managerial and				
15				professional services during the 12 months ended September 30, 2009.				
16			(2)	On average, the hourly rates for outside service providers are 21% higher				
17				than the Service Company's hourly rates.				
18			(3)	The managerial and professional services provided by the Service				
19				Company are vital and could not be procured externally by KAWC without				
20				careful supervision on the part of KAWC. If these services were				
21				contracted entirely to outside providers, KAWC would have to add at least				
22				one position to manage activities of outside firms. This position would be				
23				necessary to ensure the quality and timeliness of services provided.				
24			(4)	If all the managerial and professional services now provided by the				
25				Service Company had been out-sourced during the 12-months ended				

WITNESS: P.BARYENBRUCH

KENTUCKY AMERICAN WATER COMPANY

1				September 30, 2009, KAWC and its ratepayers would have incurred an
2				additional \$1,500,000 in expenses. This amount includes the higher cost
3				of outside providers and the cost of a KAWC position needed to direct the
4				outsourced work.
5			(5)	This study's hourly rate comparison actually understates the cost
6				advantages that accrue to KAWC from its use of the Service Company.
7				Outside service providers generally bill for every hour worked. Service
8				Company managerial and professional personnel, on the other hand,
9				charge a maximum 8 hours per day even when they work more. If the
10				overtime hours of Service Company personnel had been factored into the
11				hourly rate calculation, the Service Company would have had an even
12				greater annual dollar advantage than the \$1,500,000 cited above.
13			(6)	It would be difficult for KAWC to find local service providers with the same
14				specialized water industry expertise as that possessed by the Service
15				Company staff. Service Company personnel spend substantially all their
16				time serving operating water companies. This specialization brings with it
17				a unique knowledge of water utility operations and regulation that is most
18				likely unavailable from local service providers.
19			(7)	Service Company fees do not include any profit markup. Only its actual
20				cost of service is being recovered from KAWC ratepayers.
21	8.	Q.	What c	onclusions were you able to draw concerning question number 3,
22			whethe	r the 12 months ended September 30, 2009 costs of the Service
23			Compa	ny's customer account services, including those of the National Call
24			Center	s, were reasonable?

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WITNESS: P.BARYENBRUCH

KENTUCKY AMERICAN WATER COMPANY

1	Α.	I was able to determine that the cost of the Service Company's customer accounts
2		services, including those provided by the National Call Center, is within a
3		reasonable range of the average of the neighboring electric utility comparison
4		group. As will be explained further herein, this group of companies provides a
5		reasonable proxy group for comparison to a regulated utility of the size and scope
6		of KAWC. During the 12-months ended September 30, 2009, the customer
7		accounts cost for KAWC customers was \$28.35 compared to the 2008 average of
8		\$27.07 for neighboring electric utilities. The highest comparison group per
9		customer cost was \$39.29 and the lowest \$15.67.
10	9. Q.	What conclusions were you able to draw concerning question number 4,
11		whether the services KAWC receives from the Service Company are
11 12		whether the services KAWC receives from the Service Company are necessary?
11 12 13	A.	whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions:
11 12 13 14	A.	 whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions: (1) The services that the Service Company provides are necessary and would
11 12 13 14 15	A.	 whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions: (1) The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility.
11 12 13 14 15 16	A.	whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions: (1) The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility. (2) There is no redundancy or overlap in the services provided by the Service
11 12 13 14 15 16 17	A.	 whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions: (1) The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility. (2) There is no redundancy or overlap in the services provided by the Service Company to KAWC.
11 12 13 14 15 16 17 18	A. 10. Q.	<pre>whether the services KAWC receives from the Service Company are necessary? I was able to draw the following conclusions: (1) The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility. (2) There is no redundancy or overlap in the services provided by the Service Company to KAWC. Does this complete your testimony?</pre>

Market Cost Comparison of Service Company Charges to Kentucky American Water Company

12-Months Ended September 30, 2009

Baryenbruch & Company, LLC



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Kentucky American Water Company Market Cost Comparison of Service Company Charges 12-Months Ended September 30, 2009

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Purpose of This Study

This study was undertaken to answer four questions concerning the services provided by American Water Works Service Company, Inc. (Service Company) to Kentucky American Water Company (KAWC):

- 1. Were the Service Company's charges to KAWC during the 12 months ended September 30, 2009 reasonable?
- 2. Was KAWC charged the lower of cost or market for managerial and professional services provided by the Service Company during the 12 months ended September 30, 2009?
- 3. Were the 12 months ended September 30, 2009 costs of the Service Company's customer accounts services, including those of the National Call Centers, comparable to those of other utilities?
- 4. Are the services KAWC receives from Service Company necessary?

Study Results

Concerning question 1, the following conclusion was reached:

 The Service Company's 12 months ended September 30, 2009 cost per KAWC customer was very reasonable compared to cost per customer for electric and combination electric/gas service companies. During the 12 months ended September 30, 2009, KAWC was charged \$55 per customer for administrative and general (A&G)-related services provided by the Service Company. This compares to an average of \$109 per customer for service companies reporting to the Federal Energy Regulatory Commission (FERC). Only 3 of the 24 utility service companies that filed a FERC Form 60 for 2008 had a lower per customer A&G cost than KAWC's charges from the Service Company.

Concerning question 2, the following conclusions were drawn from this study:

- KAWC was charged the lower of cost or market for managerial and professional services during the 12 months ended September 30, 2009.
- On average, the hourly rates for outside service providers are 21% higher than the Service Company's hourly rates.
- The managerial and professional services provided by the Service Company are vital and could not be procured externally by KAWC without careful supervision on the part of KAWC. If these services were contracted entirely to outside providers, KAWC would have to add at least one position to manage activities of outside firms. This position would be necessary to ensure the quality and timeliness of services provided.
- If all the managerial and professional services now provided by the Service Company had been outsourced during the 12 months ended September 30, 2009, KAWC and its ratepayers would have incurred more than \$1,500,000 in additional expenses. This amount includes the higher cost of outside providers and the cost of one KAWC positions needed to direct the outsourced work.
- This study's hourly rate comparison actually understates the cost advantages that accrue to KAWC from its use of the Service Company. Outside service providers generally bill

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for every hour worked. Service Company exempt personnel, on the other hand, charge a maximum of 8 hours per day even when they work more hours. If the overtime hours of Service Company personnel were factored into the hourly rate calculation, the Service Company would have had an even greater annual dollar advantage than the \$1,500,000 cited above. For instance, if Service Company overtime is conservatively estimated at 5% (2 hours per week), then that work would have cost an estimated \$70,000 in additional charges from outside providers.

- It would be difficult for KAWC to find local service providers with the same specialized water industry expertise as that possessed by the Service Company staff. Service Company personnel spend substantially all their time serving operating water companies. This specialization brings with it a unique knowledge of water utility operations and regulation that is most likely unavailable from local service providers.
- Service Company fees do not include any profit markup. Only its actual cost of service is being recovered from KAWC ratepayers.

Concerning question 3, the following conclusion was reached:

• The cost of the Service Company's customer accounts services, including those provided by the National Call Center, is within a reasonable range of the average of the neighboring electric utility comparison group. As will be explained further herein, this group of companies provides a reasonable proxy group for comparison to a regulated utility of the size and scope of the Service Company and KAWC. During the 12-months ended September 30, 2009, the customer accounts cost for KAWC customers was \$28.35 compared to the 2008 average of \$27.07 for neighboring electric utilities. The highest comparison group per customer cost was \$39.29 and the lowest \$15.67.

Concerning question 4, the following conclusions were drawn:

- The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility.
- Furthermore, there is no redundancy or overlap in the services provided by the Service Company to KAWC. For all of the services listed in Exhibit 11, there was only one entity primarily responsible for the service.

Overview of American Water Works Service Company

American Water's Service Company exists to provide certain shared services to American Water subsidiaries. It follows a service company model used by many utility holding companies that own multiple regulated utilities. By consolidating executive and professional services into a single service company, utility holding companies are able to realize the following benefits for ratepayers:

- Purchasing Economies Common expenses (e.g., insurance, chemicals, piping) can be procured on a much larger scale thereby providing greater bargaining power for the combined entity compared to individual utility operating companies. A service company facilitates corporate-wide purchasing programs through its procurement and contract administration functions.
- Operating Economies of Scale A service company is able to deliver services more
 efficiently because workloads can be balanced across more persons and facilities. For
 instance, American Water's Service Company is able to maintain one principal data
 center for the entire corporation. This is much more cost-efficient than each operating
 utility funding their own data center with its large fixed hardware, software and staffing
 costs.
- Continuity of Service Centralizing service company personnel who perform similar services facilitates job cross-training and sharing of knowledge and expertise. This makes it easier to deal with staff turnover and absences and to sustain high levels of service to operating utilities. An individual operating utility might experience considerable disruption if a key professional left and it was necessary to hire outside to fill the vacancy.
- Maintenance of Corporate-Wide Standards Personnel in American Water's Service Company establish standards for many functions (e.g., engineering designs, operating procedures and maintenance practices). It is easier to ensure these standards are followed by every operating utility because their implementation is overseen by the Service Company.
- Improved Governance American Water's Service Company provides another dimension of management and financial oversight that supplements local operating utility management. The Service Company facilitates standard planning and reporting that help ensure operating utilities meet the requirements of their customers in a cost effective manner.
- Retention of Personnel A service company organization provides operating utility personnel with another career path beyond what may be available on a local level. These opportunities tend to improve employee retention.

American Water follows the model for other utility service companies in another important regard. Its services are provided to affiliate operating utilities, like KAWC, at cost. American Water's Service Company is not a profit-making entity. It assigns only its actual expenses to the American Water subsidiaries it services.

The Service Company provides services to American Water operating companies from the following locations:

- Corporate Office Includes American Water's executive management and personnel from the various corporate support services. American Water's corporate office is located in Voorhees, New Jersey.
- National Call Centers Perform customer service functions, including: customer call
 processing, service order processing, correspondence processing, credit and
 collections. American Water maintains two call centers. One in Alton, Illinois that went
 into operation in 2001 and a second in Pensacola, Florida that went into operation in
 2005. Prior to the establishment of these national call centers, customer service
 functions were performed by employees of KAWC, which incurred the expense on its
 books.
- National Shared Services Center The Shared Services Center, located in Cherry Hill, New Jersey, provides various financial, accounting and treasury functions that had been performed by individual operating companies. This arrangement has improved and streamlined the Company's financial processes and allowed operating companies to focus on providing utility service.
- Regional Offices Regional offices provide operating companies with certain support services that can be performed more effectively on a regional basis because individual operating company/center workloads are not sufficient to warrant a full-time staff for these activities. At the same time, these services require closer proximity to operating companies served so they are not provided by the National Shared Services Center. Examples of regional office services include rates and revenues, engineering, operations and field resource coordination.
- Belleville Lab The national trace substance laboratory is located in Belleville, Illinois and performs testing for all American Water operating companies.
- Information Technology Service Centers American Water's principal data center, located in Hershey, Pennsylvania, supports the IT infrastructure required to run corporate and operating company business applications and the communications systems. IT personnel rotate, as needed, throughout the regional offices and operating companies.

Service Company Expense Categories

The Service Company renders a monthly bill to operating companies. Charges are broken down into the following expense categories:

- Labor base pay (salaries) of managerial and professional employees
- Labor-Related Overheads employee benefit costs (payroll taxes, medical coverage, pensions, disability insurance) and other general expenses
- Support wages and salaries of office support personnel, including secretaries, clerical personnel, telephone operators and mail clerks
- Office Expenses office rent, equipment leases, telephone, electric, office supplies, property taxes, office maintenance
- Vouchers/Journal Entries (1) travel expenses incurred by Service Company personnel, (2) other items submitted for reimbursement by employees, including professional association dues, (3) outside service contracts for such things as actuarial

services, and (4) various other expenditures, including data center expenses for software licenses and hardware maintenance.

Service Company expenses are either assigned directly or allocated to operating companies, as shown in the table below.

	Direct		
Expense Category	Charged	Allocated	Comments
Labor	Х	Х	Professional personnel working for one or several
			operating companies
Labor-Related	Х	Х	These are primarily employee benefit costs that
Overheads			relate directly to labor
Support		Х	Administrative personnel support the professional
			staff, thus support costs are allocated on the basis of
			professional labor
Office Expense		Х	Are all allocated on the basis of professional labor
Vouchers/Journals	Х	Х	May be either directly in support of one operating
			company (e.g., an engineer traveling from the
			Corporate Office to the operating company) or
			allocated to several operating companies

A direct charge occurs when Service Company work or expenses are incurred in support of only one operating company. Direct charge examples include work in support of an operating company's rate case, engineering design work on an operating company's project and the preparation of an operating company's financial statements.

Service Company expenses are allocated when more than one operating company benefits from the underlying work. Examples include assessments of new Federal water quality regulations, development of the company-wide materials procurement contracts and creation of company-wide engineering design standards.

Charging and Assignment Of Service Company Time and Expenses

Service Company transactions are assigned with the following information so there is a proper accounting and eventual charging to an operating company:

- Operating company
- Formula number
- Work order (where applicable)
- Authorization number (where applicable)

Charges can originate from the following systems:

- Payroll System
- RVI System (outside vendor payments)
- PCard System (credit card payments)
- Internal Purchase Order System
- Journal entries

The Service Company's time reporting process enables labor and support charges to be assigned to the proper operating company. Labor charges are based on the time reported by managerial and professional Service Company employees. Every week, Service Company professional employees complete an electronic time sheet that shows:

- Formula number (this is linked to operating company within American Water's financial system)
- Employee hours worked
- Account number for non-labor charges

At month-end, time report information is processed and direct and allocated professional <u>labor</u> hours tabulated for each operating company. Dollar charges are then calculated using the hourly rate of each Service Company professional employee based upon their base salary (i.e., an employee's hours times his/her hourly rate of pay).

<u>Support</u> (administrative) personnel charge their time to the activity "General Admin." As described in the table on page 4, their labor charges are allocated to operating companies based upon how their office's professional personnel labor charges are assigned. For instance, if 20% of American Water's Eastern Region's professional labor is assigned to KAWC during a month, then 20% of that office's monthly administrative labor charges also are assigned to the operating company.

The <u>overhead</u> cost category is next assigned based on professional and administrative labor costs. Thus, if 20% of the Eastern Region's accumulated professional and support labor is charged to KAWC during the month, then 20% of that month's overhead expenses will be assigned to KAWC.

Each Service Company location's <u>office expenses</u> are allocated to operating companies based on how professional labor charges for that office have been assigned. For instance, if 2% of professional labor from one Service Company office is assigned to KAWC, then 2% of that office's office expenses would be assigned to KAWC. Thus, office expenses are allocated in the very same way as administrative labor.

<u>Vouchers/journal entries</u> may be charged directly or allocated, depending on who benefits from the expenditure. For instance, the cost of a continuing professional education course taken by a professional in a regional office is allocated to the operating companies served by that office. Travel expenses by that same professional to a rate case proceeding are charged directly to the operating company whose case is being heard.

During the 12 months ended September 30, 2009, the Service Company billed KAWC \$7,892,467 in O&M-related charges and \$891,627 in capital-related charges. Included in the O&M amount are certain non-recurring expenses which are excluded from this market study. As calculated in the table below, net testable Service Company charges of \$8,798,773 were subjected to a market cost comparison.

	12 Months Ended			
	September 30, 20			
Mgmt Fee Expense (O&M)	\$	7,892,467		
Add(Subtract): Non-Recurring Items				
Sarbanes-Oxley	\$	14,679		
Net O&M Expenses	\$	7,907,146		
Mgmt Fees - Capital	\$	891,627		
Total Testable AWWSC Charges	\$	8,798,773		

For purposes of comparing these charges to certain outside benchmarks, Service Company services were placed into three categories:

- Managerial and Professional Services Includes such services as management, accounting, legal, human resources, information technology and engineering.
- Customer Accounts Services Includes customer-related services, such as call center, credit, billing, collection and payment processing.
- Field Resource Coordination Services Includes the dispatching and oversight of work to operating company field crews.

Total test period Service Company charges break down between management/professional services, customer account services and field resource coordination as follows:

	12 Months Ended Sep 30, 2009			
		Amount	Hours	
Management and Professional Services	\$	6,816,711	52,690	
Customer Account Services	\$	1,728,850	47,924	
Field Resource Coordination	\$	253,212	5,049	
Total Service Company Charges	\$	8,798,773	105,663	

This study's first question—whether Service Company 12 months ended September 30, 2009 charges were reasonable—was determined by comparing KAWC's A&G-related Service Company charges per customer to the same charges for utility companies that must file the FERC Form 60 – Annual Report of Service Companies.

The second question—whether Service Company charges during the 12 months ended September 3, 2009 were at the lower of cost or market—was evaluated by comparing the cost per hour for managerial and professional services provided by Service Company personnel to hourly billing rates that would be charged by outside providers of equivalent services. Service Company costs per hour were based on actual charges to KAWC during the 12 months ended September 30, 2009. Outside providers' billing rates came from surveys or other information from professionals that could perform the services now provided by the Service Company.

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The third question—whether Service Company's 12 months ended September 30, 2009 customer account services charges, including those of the National Call Center costs, were comparable to other utilities—was addressed by comparing KAWC's customer accounts services expenses to those of neighboring electric utilities. This approach was selected because the costs of outside providers of call center services are not publicly available. However, electric utility customer account services expenses can be obtained from the FERC Form 1. The availability and transparency of FERC data adds to the validity of its use in this comparison.

The fourth question—the necessity of Service Company services—was investigated by defining the services provided to KAWC and determining if these services would be required if KAWC were a stand-alone utility.

KAWC's Service Company Cost per Customer

During the 12 months ended September 30, 2009, KAWC was charged \$55 per customer by the Service Company for A&G/O&M-related services. The calculation of this amount, shown in the table below, starts with total net testable Service Company charges and adjusts for capital and non-A&G functions (engineering, operations and water quality) charges. These adjustments are necessary to develop a per customer cost that is comparable to cost of utility service companies.

	12 Months		
	ended Sep 30,		
	2009 AWWSC		
		Charges	
Testable Service Company charges	\$	8,798,773	
Less: Capital charges	\$	(891,627)	
Less: Non-A&G function O&M charges			
Engineering	\$	(11,031)	
Operations	\$	(1,073,526)	
Water Quality	\$	(260,216)	
Net A&G/O&M-related charges	\$	6,562,374	
KAWC customers		118,279	
KAWC Cost Per Customer	\$	55	

Comparison Group Cost Per Customer

Every centralized service company in a holding company system must file a Form 60 in accordance with the Public Utility Holding Company Act of 2005, Section 1270, Section 390 of the Federal Power Act and 18 C.F.R. paragraph 366.23. This report is designed to collect financial information from service companies that are subject to regulation by the FERC.

For 2008, a Form 60 was filed by 24 utility service companies, all of which serve utilities that provide regulated electric and, in some cases, gas service to retail customers. In order to make a valid comparison of this group's costs to those of American Water Works Service Company, it was necessary to isolate expenses that that they have in common. These include A&G/O&M-related charges associated with the following FERC accounts:

901 – Supervision	921 – Office supplies and expenses
903 – Customer records and collection expenses	923 – Outside services employed
905 – Miscellaneous customer accounts expenses	926 – Employee pensions and benefits
907 – Supervision	928 – Regulatory commission expenses
910 – Misc customer service and info expenses	930.2 – Miscellaneous general expenses
911 – Supervision	931 – Rents
920 - Administrative and general salaries	935 – Maintenance of structures and equipment

O&M expenses charged to utility affiliates for the comparison group service companies were obtained from Schedule XVI – Analysis of Charges for Service Associate and Non-Associate Companies (p. 303 to 306) of each entity's FERC Form 60. This schedule shows charges by FERC Account.

Comparison group service company 2008 expenses were also adjusted to remove charges to non-regulated affiliates from the cost pool used to calculate the cost per regulated service customer. This determination was made using information from the FERC Form 60 schedule: Account 457 – Analysis of Billing – Associate Companies.

	2008 Regulated				
	Retail Service	Regulated			
	Company A&G	Retail	Cost per		
Utility Company	Expenses	Customers	Cu	stomer	
AEP	\$396,340,118	5,213,000	\$	76	
Allegheny	\$263,588,707	1,577,873	\$	167	
Alliant	\$205,754,832	3,000,000	\$	69	
Ameren	\$291,684,710	3,400,000	\$	86	
Black Hills	\$20,763,828	759,400	\$	27	
Dominion	\$357,718,046	3,588,500	\$	100	
Duke	\$923,936,645	4,500,000	\$	205	
Energy East	\$113,714,789	2,989,800	\$	38	
Entergy	\$432,575,683	2,700,000	\$	160	
E-On	\$136,276,177	1,263,000	\$	108	
Exelon	\$558,687,014	5,885,000	\$	95	
FirstEnergy	\$354,028,109	4,499,000	\$	79	
Great Plains	\$15,000,708	820,000	\$	18	
Integrys	\$216,364,166	2,157,000	\$	100	
Nat Grid	\$1,240,706,398	6,700,000	\$	185	
NiSource	\$237,380,009	3,750,000	\$	63	
Northeast	\$302,138,730	1,654,000	\$	183	
PHI	\$302,463,412	1,910,000	\$	158	
Progress	\$242,677,256	3,100,000	\$	78	
PNM	\$102,688,385	859,000	\$	120	
SCANA	\$191,207,825	1,424,300	\$	134	
Southern Co	\$546,498,605	4,402,000	\$	124	
Unitil	\$20,341,422	169,600	\$	120	
Xcel	\$367,626,617	5,345,000	\$	69	
Group Total	\$7.840.162.191	71.666.473	\$	109	

A&G expenses per regulated utility customer for the 24 utility companies that file Form 60 for 2008 are calculated below.

Exhibit 1 shows KAWC's 12 months ended September 30, 2009 Service Company cost per customer of \$58 to be considerably lower than the average of \$109 per customer for the comparison group service companies. Only 3 of 24 comparison group service companies had a lower cost per customer than KAWC. Based on this result, it is possible to conclude that the Service Company's 12 months ended September 30, 2009 charges to KAWC were reasonable.

Kentucky-American Water Company Comparison of Service Company Annual Costs Per Customer



Methodology

The lower-of-cost-or-market comparison is accomplished by comparing the cost per hour for Service Company managerial and professional services to those of outside service providers to whom these duties could be assigned. Based on the nature of the Service Company services it was determined that the following outside providers could perform the categories of services indicated below:

- Management Consultants executive and administrative management, risk management services, human resources and communications services
- Attorneys legal services
- Certified Public Accountants accounting, financial, information technology and rates and revenues services
- Professional Engineers engineering, operations and water quality services.

The services provided by the Belleville lab are assumed to be transferable to professional engineers for purposes of this cost comparison. This was done for two reasons. First, there is no readily available survey of hourly billing rates for testing services such as those performed by Belleville. Second, Belleville personnel have similar, scientific educational backgrounds as Service Company engineering personnel. Thus, it is valid to compare the hourly rates of Belleville services to those of outside engineering firms.

Service Company's hourly rate were calculated for each of the four outside service provider categories, based on the dollars and hours charged to KAWC during the 12 months ended September 30, 2009. Hourly billing rates for outside service providers were developed using third party surveys or directly from information furnished by outside providers themselves.

It should be noted that by using the Service Company's hours charged KAWC during the 12 months ended September 30, 2009, its hourly rates are actually overstated because Service Company personnel charge a maximum 8 per day even when they work more. Outside service providers generally bill for every hour worked. If the overtime hours of Service Company personnel had been factored into the hourly rate calculation, Service Company hourly rates would have been lower.

The last step in the market cost comparison was to compare the Service Company's average cost per hour to the average cost per hour for outside providers.

Service Company Hourly Rates

Exhibit 2 (page 14) details the assignment of 12 months ended September 30, 2009 management and professional Service Company charges by outsider provider category. Exhibit 3 (page 15) shows the same assignment for Service Company management and professional hours charged to KAWC during the 12 months ended September 30, 2009.

Certain adjustments to these dollar amounts were necessary to calculate Service Company hourly rates that are directly comparable to those of outside providers. The three categories of adjustments are:

 Contract Services – 12 months ended September 30, 2009 Service Company charges to KAWC include expenses associated with the use of outside professional firms to perform certain corporate-wide services (e.g., legal, financial audit, actuarial services). These professional fees are excluded from the Service Company hourly rate calculation because the related services have effectively been out-sourced already.

- Travel Expenses In general, client-related travel expenses are not recovered by outside service providers through their hourly billing rate. Rather, actual out-of-pocket travel expenses are billed to clients in addition to fees for professional services. Thus, it is appropriate to remove these Service Company charges from the hourly rate calculation.
- Information Technology Infrastructure Expenses Included in the 12 months ended September 30, 2009 Service Company charges to KAWC are leases, maintenance fees and depreciation related to American Water's enterprise mainframe, server and network infrastructure and corporate business applications. An outside provider that would take over operation of this infrastructure would recover these expenses over and above the labor necessary to operate the data center.

Exhibit 4 (page 16) shows how contract services, travel expenses and computer hardware/software-related Service Company charges are assigned among the four outside provider categories.

Based on the assignment of expenses and hours shown in Exhibits 2 and 3 and the excludable items shown in Exhibit 4, the Service Company's equivalent costs per hour for the 12 months ended September 30, 2009 are calculated below.

	Attorney	M	anagement Consultant	Ce	rtified Public Accountant	P	Professional Engineer	Total
Total management, professional	\$ 334,249	\$	1,710,026	\$	3,561,408	\$	1,211,028	\$ 6,816,711
& technical services charges								
Less:								
Contract services	\$ 20,484	\$	95,374	\$	467,125	\$	14,259	\$ 597,241
Travel expenses	\$ 2,520	\$	43,997	\$	45,186	\$	73,938	\$ 165,640
IT infrastructure expenses	\$ 5,573	\$	243,378	\$	217,932	\$	47,913	\$ 514,795
Net Service Charges (A)	\$ 305,672	\$	1,327,278	\$	2,831,166	\$	1,074,919	\$ 5,539,035
Total Hours (B)	4,166		7,038		29,356		12,130	52,690
Average Hourly Rate (A / B)	\$ 73	\$	189	\$	96	\$	89	

Kentucky-American Water Company Analysis of 12 Months Ended September 30, 2009 Service Company Charges By Location And Function

		12 Mor	iths Ended Se Managemei	ptembe	r 30, 2009 Ser ified Public	vice Comp Professio	pany Ch onal	larges	
Location	Function	Attorney	Consultant	A	countant	Engine	er		[otal
Belleville Lab	Water Quality					\$ 200	3,790	φ	203,790
Call Center	Human Resources		\$ 38,3;	22				မ	38,322
Corporate	Accounting			\$	497,590			Ŷ	497,590
	Administration		\$ 322,79	06				မာ	322,790
	Audit			φ	52,782			မာ	52,782
	Communications		\$ 93,3	21				မာ	93,321
	Finance			φ	281,839			ω	281,839
	Human Resources		\$ 275,90	51				ω	275,961
	Information Technology			φ	6,583			မာ	6,583
	Legal	\$ 97,417						ω	97,417
	Operations		\$ 163,5	39		\$ 72	4,909	ω	888,499
	Rates & Revenue			φ	75,655			မာ	75,655
	Risk Management		\$ 47,4	19				ω	47,419
	Water Quality					ð ð	1,789	φ	91,789
Regional Offices	Accounting			Υ	29,285			ഗ	29,285
	Administration		\$ 254,00	02				မာ	254,002
	Communications		\$ 167,0	71				ω	167,071
	Engineering					\$	3,044	မာ	13,044
	Finance			Υ	642,225			ω	642,225
	Human Resources		\$ 61,8	73				မာ	61,873
	Legal	\$ 236,832						ω	236,832
	Operations		\$ 161,2	23		\$ 173	3,907	ω	335,129
	Risk Management		\$ 21,9	11				မာ	21,941
	Water Quality					ь	3,589	ω	3,589
Information Technology	Information Technology			\$	1,424,145			\$	1,424,145
Shared Services	Accounting			\$	410,795			မာ	410,795
	Administration		\$ 102,5	14				မာ	102,514
	Finance			\$	64,120			မ	64,120
	Rates & Revenue			\$	76,388			φ	76,388
Total Doll	ars Charged	\$ 334,249	\$ 1,710,03	26 \$	3,561,408	\$ 1,21	1,028	\$	6,816,711

		12 Mor	iths Ended Sept	ember 30, 2009 Se	rvice Company H	lours
			Management	Certified Public	Professional	
Location	Function	Attorney	Consultant	Accountant	Engineer	Total
Belleville Lab	Water Quality				2,664	2,664
Call Center	Human Resources		493			493
Corporate	Accounting			3,725		3,725
	Administration		269			269
	Audit			254		254
	Communications		156			156
	Finance			827		827
	Human Resources		1,744			1,744
	Information Technology			18		18
	Legal	425				425
	Operations		471		6,534	7,005
	Rates & Revenue			174		174
	Risk Management		337			337
	Water Quality				787	787
Regional Offices	Accounting			123		123
	Administration		·			
	Communications		1,348			1,348
	Engineering				16	16
	Finance			5,859		5,859
	Human Resources		166			166
	Legal	3,741				3,741
	Operations		1,501		2,095	3,596
	Risk Management		297			297
	Water Quality				32	32
Information Technology	Information Technology			8,783		8,783
Shared Services	Accounting			7,180		7,180
	Administration		255			255
	Finance			1,382		1,382
	Rates & Revenue			1,030		1,030
Total Hou	irs Charged	4,166	7,038	29,356	12,130	52,690

12 Months Ended September 30, 2009 Service Company Charges Excludable From The Hourly Rate Calculation Kentucky-American Water Company

		Exclus	ions	From Hou	rly R	tate Calcu	lati	on	
	0	contract		Iravel					Outside Service Providei
Charges By Function	<i>w</i>	ervices	Щ	penses	F	MS/MH		Total	Category
Accounting	s	168,888	s	5,552	\$	6,239	Υ	180,679	Certified Public Accountant
Administration	မ	28,652	ω	6,822	φ	225,416	ഗ	260,891	Management Consultant
Audit	မာ	3,552	ω	1,389	ь	483	မာ	5,424	Certified Public Accountant
Communications	မာ	17,791	ь	9,265	ь	1,579	မာ	28,635	Management Consultant
Engineering	ω		φ	200	ь	122	မာ	322	Professional Engineer
Finance	ω	177,832	ω	16,245	φ	11,516	ω	205,593	Certified Public Accountant
Human Resources	θ	43,909	ω	12,075	ь	5,135	ω	61,119	Management Consultant
Information Technology	ω	106,168	ь	18,146	ь	197,015	ω	321,329	Certified Public Accountant
Legal	ω	20,484	ь	2,520	ь	5,573	မာ	28,577	Attorney
Operations	ω	19,019	φ	82,351	φ	21,224	မာ	122,593	Management Consultant,
									Professional Engineer
Rates & Revenue	ω	10,685	φ	3,854	φ	2,679	မာ	17,217	Certified Public Accountant
Risk Management	မ	1,312	ۍ	3,204	ல	4,049	ഗ	8,564	Management Consultant
Water Quality	\$	(1,050)	\$	4,017	\$	33,766	\$	36,733	Professional Engineer
Total	\$	597,241	\$	165,640	\$	514,795	φ	1,277,676	

		Exclus	ions	s From Hou	ırly	Rate Calcu	ılat	on
	0	contract		Travel				
Recap By Outside Provider	S	ervices	Ш	xpenses	5	r Hw/SW		Total
Attorney	s	20,484	ഗ	2,520	ഗ	5,573	မ	28,577
Management Consultant	မ	95,374	ക	43,997	မ	243,378	မာ	382,748
Certified Public Accountant	မ	467,125	ക	45,186	မ	217,932	မာ	730,242
Professional Engineer	s	14,259	\$	73,938	\$	47,913	\$	136,109
Total	\$	597,241	\$	165,640	\$	514,795	\$	1,277,676

Outside Service Provider Hourly Rates

The next step in the cost comparison was to obtain the average billing rates for each outside service provider. The source of this information and the determination of the average rates are described in the paragraphs that follow.

It should be noted that professionals working for three of the five outside provider categories may be licensed to practice by state regulatory bodies. However, not every professional working for these firms is licensed. For instance, among Kentucky certified public accounting firms, only more experienced staff are predominantly CPAs (see table below). Some Service Company employees also have professional licenses. Thus, it is valid to compare the Service Company's hourly rates to those of the outside professional service providers included in this study.

		Firm Size	
Position	Small	Medium	Large
Partners/Owners	97%	98%	99%
Directors (11+ years experience)	na	100%	86%
Managers (6-10 years experience)	na	72%	88%
Sr Associates (4-5 years experience)	na	25%	69%
Associates (1-3 years experience)	na	0%	24%
New Professionals	na	8%	1%

Source: AICPA's National PCPS/TSCPA Management of an Accounting Practice Survey (2008)

Attorneys

The Kentucky State Bar does not survey its members as to their hourly billing rates. In addition, publicly available billing rate information could not be found for Kentucky attorneys. Therefore, an estimate of Kentucky attorney rates was developed from two surveys conducted by <u>Lawyers</u> <u>Weekly</u> in the states of Michigan and Massachusetts. As presented in Exhibit 5, the average rate for each firm was adjusted for the cost of living differential between its location and Lexington, Kentucky. The <u>Lawyers Weekly</u> surveys included rates in effect at December 31, 2007. Thus, the 2007 average rate was escalated to March 31, 2009—the midpoint of the test year ended September 30, 2009.

Management Consultants

The cost per hour for management consultants was developed from a 2009 survey performed by the Association of Management Consulting Firms—an industry trade organization. The survey includes rates that were in effect during 2008 for firms throughout the United States. Consultants typically do not limit their practice to any one region and must travel to a client's location. Thus, the U.S. national average is appropriate for comparison.

The first step in the calculation, presented in Exhibit 6, was to determine an average rate by consultant position level. From these rates, a single weighted average hourly rate was calculated based upon the percent of time that is typically applied to a consulting assignment by each consultant position level. The 2008 average rate was escalated to March 31, 2009—the midpoint of the 12 months ended September 30, 2009.

Certified Public Accountants

The average hourly rate for Kentucky CPAs was developed from a 2008 survey performed by the American Institute of Certified Public Accountants (AICPA). The Kentucky version of this survey was used to develop hourly rates for member firms in Kentucky.

As shown in Exhibit 7, a weighted average hourly rate was developed based on a set of accountant positions and a percent of time that is typically applied to an accounting assignment. This survey includes rate information in effect during 2007. Thus, the data had to be escalated to March 31, 2009—the test year's midpoint.

Professional Engineers

The Company provided hourly rate information for outside engineering firms that could have been used by KAWC in 2009. As presented in Exhibit 8, an average rate was developed for each engineering position level. Then, using a typical percentage mix of project time by engineering position, a weighted average cost per hour was calculated.

Kentucky-American Water Company Estimated Billing Rates For Kentucky Attorneys Based On Michigan and Massachusetts Attorney Billing Rates

Billing rates as of December 31, 2	2007 (Note A)								Cost of		
-		Number	В	illing Ra	ite Rang	e			Living		
		Of	Asso	ciate	Par	tner	1		Adjust	Adj	usted
Firm	Location	Lawyers	Low	High	Low	High	Ave	erage	(C)	R	ate
Dickinson Wright PLLC	Detroit, Mi	229	\$ 170	\$ 275	\$ 260	\$ 530	\$	309	86%	\$	361
Dykema	Detroit, Mi	222	\$ 185	\$ 390	\$ 245	\$ 625	\$	361	86%	\$	422
Butzel Long	Detroit, Mi	209	\$ 165	\$ 400	\$ 220	\$ 550	\$	334	86%	\$	390
Bodman LLP	Detroit, Mi	128	\$ 125	\$ 215	\$ 210	\$ 495	\$	261	86%	\$	305
Jaffe Raitt Heuer & Weiss, PC	Southfield, Mi	100	\$ 165	\$ 225	\$ 225	\$ 500	\$	279	98%	\$	285
Trott & Trott, PC	Bingham Farms, Mi	64	\$ 170	\$ 170	\$ 235	\$ 235	\$	203	127%	\$	160
Brooks Kushman PC	Southfield, Mi	52	\$ 160	\$ 275	\$ 250	\$ 505	\$	298	98%	\$	304
Kemp, Klein, Umphrey,	Troy, Mi	36	\$ 150	\$ 190	\$ 200	\$ 340	\$	220	112%	\$	196
Edelman & May PC											
Pepper Hamilton LLP	Detroit, Mi	33	\$ 200	\$ 315	\$ 340	\$ 615	\$	368	86%	\$	430
Hertz, Schram & Saretsky, PC	Bloomfield Hills, Mi	29	\$ 175	\$ 260	\$ 275	\$ 400	\$	278	140%	\$	198
Strobl & Sharp, PC	Bloomfield Hills, Mi	28	\$ 110	\$ 210	\$ 200	\$ 300	\$	205	140%	\$	146
Kupelian Ormond & Magy, PC	Southfield, Mi	25	\$ 165	\$ 195	\$ 235	\$ 320	\$	229	98%	\$	234
Rader, Fishman & Grauer, PLLC	Bloomfield Hills, Mi	25	\$ 130	\$ 250	\$ 275	\$ 495	\$	288	140%	\$	205
McShane & Bowie PLC	Grand Rapids, Mi	22	\$ 160	\$ 275	\$ 250	\$ 375	\$	265	97%	\$	273
Edwards Angel Palmer & Dodge	Boston, Ma	259	\$ 144	\$ 321	\$ 474	\$ 474	\$	353	149%	\$	238
Sullivan & Worcester	Boston, Ma	137	\$ 245	\$ 530	\$ 415	\$ 700	\$	473	149%	\$	318
Burns & Levinson	Boston, Ma	112	\$ 210	\$ 350	\$ 375	\$ 475	\$	353	149%	\$	237
Bowditch & Dewey	Worcester, Ma	64	\$ 150	\$ 300	\$ 280	\$ 550	\$	320	117%	\$	274
Mirick O'Connell	Worcester, Ma	60	\$ 160	\$ 250	\$ 280	\$ 400	\$	273	117%	\$	233
Hinckley, Allen & Snyder	Boston, Ma	58	\$ 200	\$ 330	\$ 300	\$ 480	\$	328	149%	\$	220
Prince Lobel Glovsky & Tye	Boston, Ma	52	\$ 175	\$ 265	\$ 275	\$ 475	\$	298	149%	\$	200
Robinson & Cole	Boston, Ma	48	\$ 220	\$ 375	\$ 340	\$ 490	\$	356	149%	\$	240
Bromberg & Sunstein	Boston, Ma	42	\$ 250	\$ 450	\$ 500	\$ 725	\$	481	149%	\$	324
Lawson & Weitzen	Boston, Ma	35	\$ 125	\$ 225	\$ 225	\$ 400	\$	244	149%	\$	164
Murtha Cullina	Boston, Ma	34	\$ 165	\$ 290	\$ 250	\$ 500	\$	301	149%	\$	203
Marcus Errico Emmer & Brooks	Braintree, Ma	28	\$ 250	\$ 250	\$ 300	\$ 360	\$	290	139%	\$	208
Rich May	Boston, Ma	25	\$ 150	\$ 300	\$ 300	\$ 400	\$	288	149%	\$	194
Keegan Werlin	Boston, Ma	22	\$ 150	\$ 275	\$ 325	\$ 475	\$	306	149%	\$	206
Barron & Stadfeld	Boston, Ma	21	\$ 160	\$ 230	\$ 250	\$ 350	\$	248	149%	\$	167
Cain Hibbard Myers & Cook	Pittsfield, Ma	19	\$ 150	\$ 200	\$ 210	\$ 235	\$	199	118%	\$	169
					Overall /	Average	200)7 Billi	ing Rate	\$	250
	Ea	colotion tr	Toot V	oor'e Mir	d Doint	March	21	2000	(Noto P)		
	<u>L3</u>		JIESUI	5al 5 10110	- <u></u> 	Int Doc	omt	2009 2009	2007	<u>م</u>	10.0
					UF		Mor		, 2007	2	10.0
						UFTat	otion		, 2009 alation	2	1 20/
				Average	Billing [Mor	1/⊑500 ob 21	2000	¢	252
				Average	ышиу г	tale Al	iviai	0131	, 2009	Ψ	255

Note A: Source is Michigan Lawyers Weekly (April 2008) and Massachusetts Lawyers Weekly (April 2008)

Note B: Source is U.S. Bureau of Labor Statistics (ftp://ftp.bls.gov/pub/special.requests/cpi/cpiai.txt)

Note C: Source is Sperling's Best Places (http://www.bestplaces.net/col/col.aspx). This percentage represents the cost of living difference between the Michigan and Massachusetts cities and Lexington, Kentucky. A number over 100% indicates the Michigan or Massachusetts city's cost of living is higher than Lexington. A number less than 100 % indicates Lexington's cost of living is higher.

Kentucky-American Water Company Billing Rates of U.S. Management Consultants

Survey billing rates in effect	in 20	008 (Not	e A)									
A. Calculation of Average Ho	urly	Billing F	Rate by C	ons	sulta	int Positi	on					
			Avera	iae l	Hou	rlv Rates	; (N	ote A)			1	
	En	try-Level	Associa	ate	S	Senior	Ĵ	unior	S	Senior		
	Co	nsultant	Consult	tant	Cor	nsultant	Р	artner	Р	artner		
Average	\$	147	\$ 196	3	\$	268	\$	295	\$	384		
B. Calculation of Overall Ave of Time on an Engageme	rage ent	e Hourly	Billing R	ate	Bas	ed on a	Тур	ical Dist	ribu	tion		
	En	try-Level	Associa	ate	S	enior	J	unior	S	Senior	1	
	Co	nsultant	Consult	tant	Cor	nsultant	Р	artner	P	artner		
Average Hourly Billing Rate (from above)	\$	147	\$196		\$	6268	97	6295	ç	\$384		
Percent of Consulting		30%	30%	•		20%		10%		10%	W	eighted
Assignment											A	verage
	\$	44	\$ 59)	\$	54	\$	29	\$	38	\$	224
E	sca	lation to	Test Yea	ar's	Mid-	Point - N	/larc	h 31, 20	09 ((Note B)		
-						CPIa	t De	cember	31,	2008		210.2
						C	Pla	at March	31,	2009		212.7
							In	flation/E	sca	lation		1.2%
Average Hourly Bill	ing	Rate For	⁻ Manage	eme	nt C	onsulta	nts /	At March	31,	2009	\$	227

Note A: Source is "Operating Ratios For Management Consulting Firms, 2009 Edition," Association of Management Consulting Firms

Note B: Source is U.S. Bureau of Labor Statistics (ftp://ftp.bls.gov/pub/special.requests/cpi/cpiai.txt)

Exhibit 7

Kentucky-American Water Company Estimated Billing Rates Of Kentucky Certified Public Accountants

Survey billing rates were those	ə in	effect in 2	2007	(Note A))		4-	•	1
		Avera	age r		lling	Rate (No		4)	
The staff Firm	Λ	Stan		senior				D =t. =	
Type of Firm	AC		ACC	countant	N	lanager			
Average Hourly Rate	\$	71	5	90	\$	120	\$	146	
B. Calculation of Overall Average of Time on an Engagement	e Ac	countant	Billi	ng Rate	Bas	ed Upon	Тур	ical Distri	bution
		Staff	5	Senior					
	Ac	countant	Acc	ountant	N	lanager	F	Partner	
Average Hourly Billing Rate (From Above)	\$	71	\$	90	\$	120	\$	146	
Typical Percent of Time Spent									Weighted
on an Accounting Assignment		30%		30%		20%		20%	Average
	\$	21	\$	27	\$	24	\$	29	\$ 101
<u>Escalation</u>	to I	Midpoint o	of Ma	arch 31, 2 CP	2009 1 at	9 Test Pe Decembe	eriod er 3	l (Note B) 1, 2007 1, 2009	210.0
					UF	Inflation	/Fer	alation	1 3%
Δυρταρο	Ho	urly Billin	na Ra	te For C	P۵	* At Marc	ר פר ה א	1 2009	\$ 103
Average	. 10		9 1 10		1 73			1, 2000	ψισ

Note A: Source is AICPA's 2008 National PCPS/TSCPA Management of an Accounting Practice Survey (Kentucky edition)

Note B: source is US Bureau of Labor Statistics (ftp://ftp.bls.gov/pub/special.requests/cpi/cpiai.t

Kentucky-American Water Company Estimated Billing Rates Of Kentucky Engineers

A. Calculation of Average Hourly Rate by Engineer Position

		Average Hourl	y Billing Rates	
		Engineer		
	Technician	Design Engineer	Project Manager	Officer
Name of Firm	Senior Technician	Project Engineer	Sr. Mgr. Engineer	Principal Engineer
Firm #1	\$77	\$86	\$108	\$175
Firm #2	\$76	\$84	\$136	\$164
Firm #3	\$80	\$102	\$162	\$207
Firm #4	\$55	\$86	\$139	\$190

B. Calculation of Overall Average Engineering Hourly Billing Rate

		Engineer			
	Technician	Design Engineer	Project Manager	Officer	
	Senior Technician	Project Engineer	Sr. Mgr. Engineer	Principal Engineer	
Average Hourly Billing Rate	\$72	\$89	\$136	\$184	
(From Above)					
Typical Percent of Time on	30%	35%	25%	10%	Weighted
an Engineering Assignment					Average
	\$22	\$31	\$34	\$18	\$105

Source: Information provided by American Water Works Service Company

Service Company versus Outside Provider Cost Comparison

As shown in the table below, Service Company costs per hour are considerably lower than those of outside providers.

	12 Months Ended September 30, 2009					
			Difference			
					S	ervice Co.
		Service		Outside	Gr	eater(Less)
Service Provider		Company		Provider	Th	an Outside
Attorney	\$	73	\$	253	\$	(180)
Management Consultant	\$	189	\$	227	\$	(38)
Certified Public Accountant	\$	96	\$	103	\$	(7)
Professional Engineer	\$	89	\$	105	\$	(16)

Based on these cost per hour differentials and the number of managerial and professional services hours billed to KAWC during the 12-months ended September 30, 2009, outside service providers would have cost \$1,409,800 more than the Service Company (see table below). Thus, on average, outside providers' hourly rates are 21% higher than those of the Service Company (\$1,409,800 / \$6,816,711).

	12 Months Ended September 30, 2009				
	Hourly Rate				
	Difference		Service		
	Service Co.		Company		
	Greater(Less)		Hours	Dollar	
Service Provider	Than Outside		Charged	Difference	
Attorney	\$	(180)	4,166	\$	(748,260)
Management Consultant	\$	(38)	7,038	\$	(270,282)
Certified Public Accountant	\$	(7)	29,356	\$	(192,538)
Professional Engineer	\$	(16)	12,130	\$	(198,720)
Service Company Less Than Outside Providers \$ (1,409,800					(1.409.800)

It should be noted that the cost differential associated with using outside providers is even greater because Service Company personnel do not charge for more than 8 hours per day even when they work more. Outside providers generally charge clients for all hours worked. If, for instance, Service Company personnel worked 5% overtime (2 hours) per week on KAWC's behalf, that would have amounted to over 2,600 additional hours of work during the 12 months ended September 30, 2009. Based on the hourly rate differentials above, this overtime would have added another \$70,000 to the cost of using outside providers.

If KAWC were to use outside service providers rather than the Service Company for managerial and professional services, it would incur other additional expenses besides those associated with higher hourly rates. Managing outside firms who would perform over 52,000 hours of work (more than 35 full-time equivalents at 1,500 "billable" hours per FTE per year) would add a significant workload to the existing KAWC management team. Thus, it would be necessary for KAWC to add at least one position to supervise the outside firms and ensure they delivered quality and timely services. The individual that would fill this position would need a good understanding of each profession being managed. He/she must also have management experience and the authority necessary to give them credibility with the outside firms. As calculated in the table below, this position would add almost \$150,000 per year to KAWC's personnel expenses.

Cost of Adding 1 Professional Po	sition T	o KAWC's	Staff	
		Total		
New Position's Salary	\$	100,000		
Benefits (at 49.4%)	\$	49,400		
Office Expenses (15.2%)	\$	15,200		
Cost of One Position	\$	149,400		

Thus, the total effect on the ratepayers of KAWC of contracting all services now provided by Service Company would be an increase in their costs of \$1,559,200 (\$1,409,800 + \$149,400). Based on the results of this comparison, it is possible to conclude that the Service Company charged KAWC at the lower of cost or market for services provided during the 12 months ended September 30, 2009.

Background

Customer Accounts Services covers the following utility functions:

- Customer Call Center customer calls/contact, credit, order taking/disposition, bill collection efforts, outage calls
- Call Center IT maintenance of phone banks, voice recognition units, call center software applications, telecommunications
- Customer billing bill printing, stuffing, and mailing
- Remittance processing processing customer payments received in the mail
- Bill payment centers locations where customers can pay their bills in person

It is difficult to compare the cost of the Service Company's customer accounts services-related charges to KAWC with outside providers of the same services because survey data is proprietary and expensive to obtain. For this reason, KAWC's charges from the Service Company for customer accounts services are compared to those of neighboring electric utilities because the data necessary to make such comparison is available to the public.

Neighboring electric utility cost information comes from the FERC Form 1 that each utility must file. FERC's chart of accounts is defined in Chapter 18, Part 101 of the Code of Federal Regulations. FERC accounts that contain customer accounts services-related expenses are Account 903 Customer Accounts Expense – Records and Collection Expense and Account 905 Customer Accounts Expense – Miscellaneous Customer Accounts Expense. Exhibit 9 provides FERC's definition of the type of expenses that should be recorded in these accounts.

In addition to the charges in these FERC accounts, labor-related overheads charged to the following FERC accounts must be added to the labor components of Accounts 903 and 905:

- Account 926 Employee Pension and Benefits
- Account 408 Taxes Other Than Income (employer's portion of FICA)

Comparison Group

Electric utilities included in the comparison group are shown in the table below. These are companies whose FERC Form 1 show amounts for accounts 903 and 905.

Kentucky	Duke Energy – Kentucky	Kentucky Utilities
	Kentucky Power	Louisville Gas & Electric
West Virginia	Wheeling Power	
Virginia	Appalachian Power	Virginia Electric Power
Ohio	Cleveland Electric	Ohio Edison
	Columbus Southern Power	Ohio Power
	 Dayton Power & Light 	Toledo Edison
	Duke Energy – Ohio	
Missouri	Aquila	Union Electric
	Kansas City Power & Light	
Indiana	Duke Energy – Indiana	 Indianapolis Power & Light
	Indiana Michigan Power	NIPSCo
Illinois	Central Illinois Light	Illinois Power
	Central Illinois Public	 Interstate Power & Light
	Service	 MidAmerica Energy
	Commonwealth Edison	

VI - Question 3 - Reasonableness of Customer Accounts Services Costs

Kentucky-American Water Company FERC Account Descriptions

903 – Customer Records and Collection Expenses

This account shall include the cost of labor, materials used and expenses incurred in work on customer applications, contracts, orders, credit investigations, billing and accounting, collections and complaints.

Labor

- 1. Receiving, preparing, recording and handling routine orders for service, disconnections, transfers or meter tests initiated by the customer, excluding the cost of carrying out such orders, which is chargeable to the account appropriate for the work called for by such orders.
- 2. Investigations of customers' credit and keeping of records pertaining thereto, including records of uncollectible accounts written off.
- 3. Receiving, refunding or applying customer deposits and maintaining customer deposit, line extension, and other miscellaneous records.
- 4. Checking consumption shown by meter readers' reports where incidental to preparation of billing data.
- 5. Preparing address plates and addressing bills and delinquent notices.
- 6. Preparing billing data.
- 7. Operating billing and bookkeeping machines.
- 8. Verifying billing records with contracts or rate schedules.
- 9. Preparing bills for delivery, and mailing or delivering bills.
- 10. Collecting revenues, including collection from prepayment meters unless incidental to meter reading operations.
- 11. Balancing collections, preparing collections for deposit, and preparing cash reports.
- 12. Posting collections and other credits or charges to customer accounts and extending unpaid balances.
- 13. Balancing customer accounts and controls.
- 14. Preparing, mailing, or delivering delinquent notices and preparing reports of delinquent accounts.
- 15. Final meter reading of delinquent accounts when done by collectors incidental to regular activities.
- 16. Disconnecting and reconnecting services because of nonpayment of bills.
- 17. Receiving, recording, and handling of inquiries, complaints, and requests for investigations from customers, including preparation of necessary orders, but excluding the cost of carrying out such orders, which is chargeable to the account appropriate for the work called for by such orders.
- 18. Statistical and tabulating work on customer accounts and revenues, but not including special analyses for sales department, rate department, or other general purposes, unless incidental to regular customer accounting routines.
- 19. Preparing and periodically rewriting meter reading sheets.
- 20. Determining consumption and computing estimated or average consumption when performed by employees other than those engaged in reading meters.

Materials and expenses

- 21. Address plates and supplies.
- 22. Cash overages and shortages.
- 23. Commissions or fees to others for collecting.
- 24. Payments to credit organizations for investigations and reports.
- 25. Postage.
- 26. Transportation expenses, including transportation of customer bills and meter books under centralized billing procedure.
- 27. Transportation, meals, and incidental expenses.
- 28. Bank charges, exchange, and other fees for cashing and depositing customers' checks.
- 29. Forms for recording orders for services, removals, etc.
- 30. Rent of mechanical equipment.

Kentucky-American Water Company FERC Account Descriptions

905 – Miscellaneous Customer Accounts Expenses

This account shall include the cost of labor, materials used and expenses incurred not provided for in other accounts.

<u>Labor</u>

- 1. General clerical and stenographic work.
- 2. Miscellaneous labor.

Materials and expenses

- 3. Communication service.
- 4. Miscellaneous office supplies and expenses and stationery and printing other than those specifically provided for in accounts 902 and 903.
KAWC Cost per Customer

As calculated below, KAWC's 12 months ended September 30, 2009 customer account services expense per customer was \$28.35. The cost pool used to calculate this average includes charges for Service Company services (e.g., call center, billing, payment processing) and postage and forms expenses, which are incurred directly by KAWC. It was necessary to adjust the National Call Center charges because electric utilities experience an average of 2.50 calls per customer compared to American Water's 1.32 calls per customer. Thus, National Call Center expenses had to be increased, for comparison purposes, to reflect its costs at a 2.50 calls per customer level.

Kentucky Americar	n Cost Per Customer	Year Ended 9/30/2009 Service Co	Ac C	ljustment Few er Calls For		
	Cost Component	Charges	Wate	er Cos. (A)	Adjusted	
Service Company						-
Call Centers	Call processing, order processing, credit, bill collection	\$1,728,850	\$	688,295	\$ 2,417,145	
Operating Company	Customer payment processing				\$ 151,772	Note B
Operating Company	Postage & forms				\$ 784,459	
		C	ost Po	ool Total	\$ 3,353,376	-
		Tot	al Cu	stomers	118,279	
12 M	onths Ended September 30, 2009 C	ost Per KAWO	C Cus	stomer	\$ 28.35	-

Note A: Adjustment for American Water's few er calls per customer

This adjustment is necessary because water utilities experi	ienc	e few er ca	alls per customer than do electric utilities
Call handling expenses	\$	765,328	
Electric utility industry's avg calls/customer 2.50			
American Water's avg calls/customer 1.32			
Percent different 90%		90%	
Total Adjustment	\$	688,295	
Note B: Estimated customer payment processing expenses			
Number of customers		118,279	
Number of payments/customer/year		12	
Total payments processed/year		,419,348	
Bank charge per item	\$	0.1069	
Total estimated annual expense	\$	151,772	

Electric Utility Group Cost per Customer

Exhibit 10 shows the actual 2008 customer accounts expense per customer calculation for the electric utility comparison group. All of the underlying data was taken from the utilities' FERC Form 1.

Summary of Results

As shown in the table below, KAWC's cost per customer within a reasonable range of the average cost of the neighboring electric utility comparison group. It can therefore be concluded that KAWC's 12 months ended September 30, 2009 customer accounts-related expenses, including those of the Alton and Pensacola Call Centers, assigned by the Service Company to KAWC were comparable to those of other utilities.

Average Customer Acc	ounts	
Expense Per Custon	ner	
Louisville Gas & Electric	\$	15.67
Interstate Power & Light	\$	15.79
Virginia Electric Power	\$	16.15
Monongahela Power	\$	16.17
Dayton Power & Light	\$	18.51
Ohio Edison	\$	19.13
Cleveland Electric Illuminating	\$	20.60
Indianapolis Power & Light	\$	21.64
Union Electric	\$	22.95
Illinois Power	\$	23.26
Aquila	\$	24.53
Toledo Edison	\$	24.81
Central Illinois Public Service	\$	25.71
Wheeling Power	\$	26.12
Duke Energy Indiana	\$	26.22
Comparison Group Average	\$	27.07
Kansas City Power & Light	\$	27.15
MidAmerican Energy	\$	27.66
Kentucky American Water	\$	28.35
Kentucky Utilities	\$	28.42
Indiana Michigan Power	\$	29.17
Duke Energy Kentucky	\$	29.65
Central Illinois Light	\$	30.33
Northern Indiana Public Service	\$	30.72
Duke Energy Ohio	\$	31.20
Ohio Power	\$	31.70
Appalachian Power	\$	32.57
Kingsport Power	\$	32.60
Columbus Southern Power	\$	35.11
Kentucky Power	\$	36.02
Commonwealth Edison	\$	39.29

Comparison Group 2008 Actual Customer Accounts Expense Per Customer Kentucky-American Water Company

			Kentu	Icky		Virg	ginia
	Duke Energy	r Ker	ntucky	Kentucky	Louisville Gas	Appalachian	Virginia Electric
	Kentucky	<u>م</u>	ower	Utilities	& Electric	Pow er	Pow er
Customer Account Services Cost Pool							
FERC Account Balances:							
Acct 903 - Oustomer Records & Collection (page 322, line 161)	\$ 3,221,75	3	,948,209	\$ 12,515,610	\$ 4,626,491	\$ 29,231,353	\$ 32,985,338
Acct 905 - Msc Customer Accounts (page 322, line 163)	\$ (46,23	4) \$	4,229	\$ 334,960	\$ 336,884	\$ 1,894	۰ ۲
Subtotal	\$ 3,175,51	6 \$ 2	,952,438	\$ 12,850,570	\$ 4,963,375	\$ 29,233,247	\$ 32,985,338
Add: Employee Benefits & Employer FICA (not included in above amounts)							
Account 926 - Employee Pension & Benefits Note A	\$ 574,29	7 \$	268,710	\$ 1,972,749	\$ 1,054,370	\$ 1,415,185	\$ 3,978,170
Account 408 - Taxes Other Than Income (Employer's Portion of FICA) Note B	\$ 243,54	8	105,032	\$ 424,973	\$ 262,847	\$ 548,440	\$ 1,573,799
Total Cost Pool	\$ 3,993,35	9 \$ 8	,326,180	\$ 15,248,292	\$ 6,280,591	\$ 31,196,872	\$ 38,537,306
Total Customers (page 304, line 43)	134,70	е С	175,646	536,441	400,699	957,875	2,386,208
Customer Account Services Expense per Customer	\$ 29.6	5 \$	36.02	\$ 28.42	\$ 15.67	\$ 32.57	\$ 16.15
11-4- A. Caluidation of Duration () Duratific Duratifica to Customer A and Manuel							
Account 926 - Employee Pension & Benefits Fertalming to Customer Accumpin Account 926 - Employee Pension & Renefits (name 323 line 187)	\$ 6 333 17	4	765 373	\$ 24119.043	\$ 22 418 737	\$ 23,000,789	\$124 252 946
Total O&M Pavroll (page 355, line 65)	\$ 35,107,27	3 \$ 24	348.550	\$ 67,918,514	\$ 73.056.617	\$116,519,186	\$642.556.137
Benefits as Percent of Payroll	18.0	%	19.6%	35.5%	30.7%	19.7%	19.3%
Payroll Applicable to Customer Account Services							
Total Payroll Charged to Customer Accounts Function							
Electric (page 354, line 7)	\$ 2,613,42	4 %	,602,234	\$ 7,181,104	\$ 2,668,667	\$ 8,480,076	\$ 27,320,711
Gas (page 354, line 37)	\$ 1,559,49	4 \$		۔ ج	\$ 2,175,749	م	ہ ج
Total Payroll Charged to Oustomer Accounts	\$ 4,172,91	8	,602,234	\$ 7,181,104	\$ 4,844,416	\$ 8,480,076	\$ 27,320,711
Percent Applicable to Customer Accounts Services (903 and 905):							
Acct 903 - Customer Records & Collection (page 322, line 161)	\$ 3,221,75	3	,948,209	\$ 12,515,610	\$ 4,626,491	\$ 29,231,353	\$ 32,985,338
Acct 905 - Misc Customer Accounts (page 322, line 163)	\$ (46,23	4) \$	4,229	\$ 334,960	\$ 336,884	\$ 1,894	\$ ا
Subtotal - Total Charges Applicable to Customer Accounts Services	\$ 3,175,51	9 8 6	,952,438	\$ 12,850,570	\$ 4,963,375	\$ 29,233,247	\$ 32,985,338
Acct 902 - Meter Reading Expenses (page 322, line 160)	\$ 986,86	4 \$	993,970	\$ 3,761,113	\$ 2,034,678	\$ 5,345,473	\$ 10,819,819
Total Charges Applicable to Customer Acccounts Svcs & Meter Reading	\$ 4,162,38	3	,946,408	\$ 16,611,683	\$ 6,998,053	\$ 34,578,720	\$ 43,805,157
Percent Applicable to Customer Accounts Services (903 and 905)	76.3	%	85.7%	77.4%	70.9%	84.5%	75.3%
Customer Account Services Portion of Total Payroll	\$ 3,183,55	6 \$ 1	,372,968	\$ 5,555,204	\$ 3,435,906	\$ 7,169,154	\$ 20,572,530
Pension & Benefits Pertaining to Customer Accounts Services	\$ 574,29	2 \$	268,710	\$ 1,972,749	\$ 1,054,370	\$ 1,415,185	\$ 3,978,170
Note B: Calculation of Employer's FICA Pertaining to Customer Accounts Services							
Customer Account Services Portion of Total Payroll	\$ 3,183,55	0 8	,372,968	\$ 5,555,204	\$ 3,435,906	\$ 7,169,154	\$ 20,572,530
Employer's Portion of FICA (6.20%) and Medicare (1.45%)	7.65	%	7.65%	7.65%	7.65%	7.65%	7.65%
Estimated Employer's Portion of FICA	\$ 243,54	2	105,032	\$ 424,973	\$ 262,847	\$ 548,440	\$ 1,573,799

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Exhibit 10 Page 2 of 5

Comparison Group 2008 Actual Customer Accounts Expense Per Customer Kentucky-American Water Company

				Ohio				
	Cleveland	Columbus	Dayton Pow er	Duke Energy -				
	Electric Illun	A. Southern Pw r	& Light	Ohio	Ohio Edison	Ohio Power	Toled	o Edison
Customer Account Services Cost Pool								
FERC Account Balances:								
Acct 903 - Oustomer Records & Collection (page 322, line 161)	\$ 14,516,02	27 \$ \$ 24,640,129	\$ 8,648,983	\$ 17,655,073	\$ 20,713,551	\$ 21,137,257	9 8	,909,201
Acct 905 - Misc Customer Accounts (page 322, line 163)	\$ 531,23	38 \$ 15,947	- \$	\$ (256,106)	\$ 579,775	\$ 19,561	\$	213,136
Subtotal	\$ 15,047,26	35 \$ 24,656,076	\$ 8,648,983	\$ 17,398,967	\$ 21,293,326	\$ 21,156,818	2 \$,122,337
Add: Employee Benefits & Employer FICA (not included in above amounts)								
Account 926 - Employee Pension & Benefits Note	A \$ 243,96	30 \$ 1,169,753	\$ 547,426	\$ 2,836,968	\$ (1,852,176)	\$ 1,008,466	ф	482,226
Account 408 - Taxes Other Than Income (Employer's Portion of FICA) Note	B \$ 280,55	55 \$ 401,794	\$ 333,017	\$ 1,229,505	\$ 468,076	\$ 387,630	ь	152,465
Total Cost Pool	\$ 15,571,78	30 \$ 26,227,624	\$ 9,529,426	\$ 21,465,440	\$ 19,909,226	\$ 22,552,914	\$,757,028
Total Customers (page 304, line 43)	755,80	747,099	514,882	687,930	1,040,518	711,447		312,642
Customer Account Services Expense per Customer	\$ 20.6	0 \$ 35.11	\$ 18.51	\$ 31.20	\$ 19.13	\$ 31.70	\$	24.81
Note A: Calculation of Pension & Benefits Pertaining to Customer Acct Mgmt								
Account 926 - Employee Pension & Benefits (page 323, line 187)	\$ 2,546,91	11 \$ 13,054,219	\$ 11,936,626	\$ 34,365,193	\$ (15,395,255)	\$ 25,630,628	\$,035,809
Total O&M Pay roll (page 355, line 65)	\$ 38,286,93	37 \$ 58,613,682	\$ 94,920,691	\$194,685,375	\$ 50,858,052	\$128,781,829	\$ 16	,679,734
Benefits as Percent of Payroll	6.7	% 22.3%	12.6%	17.7%	-30.3%	19.9%		24.2%
Payroll Applicable to Customer Account Services								
Total Payroll Charged to Customer Accounts Function								
Electric (page 354, line 7)	\$ 5,037,05	50 \$ 6,281,750	\$ 6,306,396	\$ 14,312,049	\$ 8,765,466	\$ 6,394,108	ہ چ	,665,076
Gas (page 354, line 37)	ج	ج	۔ ج	\$ 7,113,829	ج	ج	ь	•
Total Payroll Charged to Customer Accounts	\$ 5,037,05	50 \$ 6,281,750	\$ 6,306,396	\$ 21,425,878	\$ 8,765,466	\$ 6,394,108	\$,665,076
Percent Applicable to Customer Accounts Services (903 and 905):								
Acct 903 - Customer Records & Collection (page 322, line 161)	\$ 14,516,02	27 \$ 24,640,129	\$ 8,648,983	\$ 17,655,073	\$ 20,713,551	\$ 21,137,257	9 8	,909,201
Acct 905 - Misc Customer Accounts (page 322, line 163)	\$ 531,23	88 \$ 15,947	- \$	\$ (256,106)	\$ 579,775	\$ 19,561	\$	213,136
Subtotal - Total Charges Applicable to Customer Accounts Services	\$ 15,047,26	35 \$ 24,656,076	\$ 8,648,983	\$ 17,398,967	\$ 21,293,326	\$ 21,156,818	2 \$,122,337
Acct 902 - Meter Reading Expenses (page 322, line 160)	\$ 5,619,75	52 \$ 4,833,074	\$ 3,880,743	\$ 5,795,966	\$ 9,211,147	\$ 5,540,885	⊳ \$,401,739
Total Charges Applicable to Customer Acccounts Svcs & Meter Reading	\$ 20,667,01	7 \$ 29,489,150	\$ 12,529,726	\$ 23,194,933	\$ 30,504,473	\$ 26,697,703	6 \$,524,076
Percent Applicable to Customer Accounts Services (903 and 905)	72.8	83.6%	69.0%	75.0%	69.8%	79.2%		74.8%
Customer Account Services Portion of Total Payroll	\$ 3,667,38	31 \$ 5,252,213	\$ 4,353,161	\$ 16,071,965	\$ 6,118,641	\$ 5,067,064	ۍ ه	,993,009
Pension & Benefits Pertaining to Customer Accounts Services	\$ 243,96	30 \$ 1,169,753	\$ 547,426	\$ 2,836,968	\$ (1,852,176)	\$ 1,008,466	ŝ	482,226
Note B: Calculation of Employer's FICA Pertaining to Customer Accounts Services								
Customer Account Services Portion of Total Payroll	\$ 3,667,38	31 \$ 5,252,213	\$ 4,353,161	\$ 16,071,965	\$ 6,118,641	\$ 5,067,064	ۍ ه	,993,009
Employer's Portion of FICA (6.20%) and Medicare (1.45%)	7.65	5% 7.65%	7.65%	7.65%	7.65%	7.65%		7.65%
Estimated Employer's Portion of FICA	\$ 280,55	55 \$ 401,794	\$ 333,017	\$ 1,229,505	\$ 468,076	\$ 387,630	\$	152,465

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Exhibit 10 Page 3 of 5

Comparison Group 2008 Actual Customer Accounts Expense Per Customer Kentucky-American Water Company

			Missouri			pul	iana		
			Kansas City		Duke Energy	Indiana Mich	Indianapolis		
		Aquila	Pow er & Light	Uhion Electric	Indiana	Pow er	Pow er & Light	~	IIPSCo
Customer Account Services Cost Pool									
FERC Account Balances:									
Acct 903 - Oustomer Records & Collection (page 322, line 161)	Ф	7,452,019	\$ 11,197,895	\$ 23,468,942	\$ 17,986,550	\$ 15,734,787	\$ 8,284,813	φ	9,129,615
Acct 905 - Msc Customer Accounts (page 322, line 163)	\$	2,347	\$ 4,657	\$ 308,130	\$ (233,182)	\$ 142,897	\$ 157,521	\$	158,834
Subtotal	θ	7,454,366	\$ 11,202,552	\$ 23,777,072	\$ 17,753,368	\$ 15,877,684	\$ 8,442,334	\$	9,288,449
Add: Employee Benefits & Employer FICA (not included in above amounts)									
Account 926 - Employee Pension & Benefits Not	е А \$	1,977,597	\$ 2,386,936	\$ 2,869,858	\$ 2,046,539	\$ 799,163	\$ 1,360,502	Ś	3,381,340
Account 408 - Taxes Other Than Income (Employer's Portion of FICA) Not	e B	475,084	\$ 448,997	\$ 799,714	\$ 560,144	\$ 323,764	\$ 329,537	Ś	1,347,966
Total Cost Pool	\$	9,907,047	\$ 14,038,485	\$ 27,446,644	\$ 20,360,051	\$ 17,000,611	\$ 10,132,373	\$	4,017,755
Total Customers (page 304, line 43)		403,879	516,978	1,196,119	776,647	582,769	468,203		456,302
Customer Account Services Expense per Customer	÷	24.53	\$ 27.15	\$ 22.95	\$ 26.22	\$ 29.17	\$ 21.64	÷	30.72
Note A: Calculation of Pension & Benefits Pertaining to Customer Acct Mgmt									
Account 926 - Employee Pension & Benefits (page 323, line 187)	\$	25,845,865	\$ 63,342,544	\$ 96,460,926	\$ 49,637,989	\$ 31,291,702	\$ 33,892,398	\$	2,891,873
Total O&M Payroll (page 355, line 65)	9 9	81,163,764	\$155,753,238	\$351,369,910	\$177,595,604	\$165,714,630	\$107,311,441	\$ 1	9,291,633
Benefits as Percent of Payroll		31.8%	40.7%	27.5%	28.0%	18.9%	31.6%		19.2%
Payroll Applicable to Customer Account Services									
Total Payroll Charged to Customer Accounts Function									
Electric (page 354, line 7)	Ь	6,887,814	\$ 8,022,470	\$ 14,643,835	\$ 10,335,603	\$ 5,125,654	\$ 7,218,568	Ь	8,921,614
Gas (page 354, line 37)	Ф	2,645,654	۔ ج	\$ 3,496,597	۰ ج	ج	۰ ج	ۍ ب	4,203,890
Total Payroll Charged to Customer Accounts	Ь	9,533,468	\$ 8,022,470	\$ 18,140,432	\$ 10,335,603	\$ 5,125,654	\$ 7,218,568	\$	3,125,504
Percent Applicable to Customer Accounts Services (903 and 905):									
Acct 903 - Customer Records & Collection (page 322, line 161)	θ	7,452,019	\$ 11,197,895	\$ 23,468,942	\$ 17,986,550	\$ 15,734,787	\$ 8,284,813	φ	9,129,615
Acct 905 - Misc Oustomer Accounts (page 322, line 163)	÷	2,347	\$ 4,657	\$ 308,130	\$ (233,182)	\$ 142,897	\$ 157,521	\$	158,834
Subtotal - Total Charges Applicable to Customer Accounts Services	θ	7,454,366	\$ 11,202,552	\$ 23,777,072	\$ 17,753,368	\$ 15,877,684	\$ 8,442,334	\$	9,288,449
Acct 902 - Meter Reading Expenses (page 322, line 160)	¢	3,988,972	\$ 4,109,830	\$ 17,483,238	\$ 7,306,480	\$ 3,351,882	\$ 5,704,871	\$	2,901,921
Total Charges Applicable to Customer Acccounts Svcs & Meter Reading	\$	11,443,338	\$ 15,312,382	\$ 41,260,310	\$ 25,059,848	\$ 19,229,566	\$ 14,147,205	\$	2,190,370
Percent Applicable to Customer Accounts Services (903 and 905)		65.1%	73.2%	57.6%	70.8%	82.6%	59.7%		76.2%
Customer Account Services Portion of Total Payroll	\$	6,210,247	\$ 5,869,246	\$ 10,453,784	\$ 7,322,142	\$ 4,232,208	\$ 4,307,675	\$	7,620,471
Pension & Benefits Pertaining to Customer Accounts Services	θ	1,977,597	\$ 2,386,936	\$ 2,869,858	\$ 2,046,539	\$ 799,163	\$ 1,360,502	\$	3,381,340
Note B: Calculation of Employer's FICA Pertaining to Customer Accounts Service	S								
Customer Account Services Portion of Total Payroll	÷	6,210,247	\$ 5,869,246	\$ 10,453,784	\$ 7,322,142	\$ 4,232,208	\$ 4,307,675	ۍ ب	7,620,471
Employer's Portion of FICA (6.20%) and Medicare (1.45%)		7.65%	7.65%	7.65%	7.65%	7.65%	7.65%		7.65%
Estimated Employ er's Portion of FICA	ω	475,084	\$ 448,997	\$ 799,714	\$ 560,144	\$ 323,764	\$ 329,537	ω	1,347,966

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Comparison Group 2008 Actual Customer Accounts Expense Per Customer Kentucky-American Water Company

	Cer	ntral Illinois Licht	Central Illinois Pub Service	Commonw ealth Edison	Illinois Pow er	Interstate Dowier & Light	MidAmerican Energy
Purstom or Account Correlate Pool		:				5	66.51
FERC Account Balances:							
Acct 903 - Customer Records & Collection (page 322, line 161)	ю	5,468,977	\$ 8,826,36	5 \$118,395,856	\$ 12,193,518	\$ 6,845,375	\$ 14,926,857
Acct 905 - Misc Customer Accounts (page 322, line 163)	φ	228,479	\$ 207,23) \$ -	\$ 455,279	\$ 30,036	\$ 292,025
Subtotal	θ	5,697,456	\$ 9,033,60	I \$118,395,856	\$ 12,648,797	\$ 6,875,411	\$ 15,218,882
Add: Employee Benefits & Employer FICA (not included in above amounts)							
Account 926 - Employee Pension & Benefits Note A	Ф	467,069	\$ 654,81	1 \$ 26,429,619	\$ 1,416,112	\$ 1,069,042	\$ 3,112,472
Account 408 - Taxes Other Than Income (Employer's Portion of FICA) Note B	φ	337,546	\$ 408,318	3 \$ 5,341,307	\$ 506,754	\$ 369,305	\$ 1,600,713
Total Cost Pool	÷	6,502,071	\$ 10,096,73;	3 \$150,166,782	\$ 14,571,662	\$ 8,313,758	\$ 19,932,067
Total Customers (page 304, line 43)		214,343	392,68(3,822,023	626,530	526,600	720,661
Customer Account Services Expense per Customer	÷	30.33	\$ 25.7	I \$ 39.29	\$ 23.26	\$ 15.79	\$ 27.66
Note A: Calculation of <u>Pension & Benefits</u> Pertaining to Customer Acct Ngm Account 976 - Employee Pension & Benefits (page 323 line 187)	÷.	3.980.881	\$ 7,991,99	\$ \$121,698.929	\$ 20.079.443	\$ 22.576.821	\$ 33.240.956
Total O&M Pavroll (page 355. line 65)	ю • •	37.607.070	\$ 65.143.95	\$321.500.723	\$ 93.926.786	\$101.951.019	\$223.470.422
Benefits as Percent of Payroll		10.6%	12.3	% 37.9%	21.4%	22.1%	14.9%
Pavroll Applicable to Customer Account Services							
Total Payroll Charged to Customer Accounts Function							
Electric (page 354, line 7)	ф	3,001,449	\$ 5,415,97	7 \$ 89,883,002	\$ 6,938,167	\$ 6,673,047	\$ 16,132,340
Gas (page 354, line 37)	в	2,899,863	\$ 2,531,59	- \$	\$ 4,147,119	\$ 2,618,508	\$ 14,617,265
Total Payroll Charged to Customer Accounts	θ	5,901,312	\$ 7,947,57	5 \$ 89,883,002	\$ 11,085,286	\$ 9,291,555	\$ 30,749,605
Percent Applicable to Customer Accounts Services (903 and 905):							
Acct 903 - Customer Records & Collection (page 322, line 161)	θ	5,468,977	\$ 8,826,36	5 \$118,395,856	\$ 12,193,518	\$ 6,845,375	\$ 14,926,857
Acct 905 - Misc Customer Accounts (page 322, line 163)	ф	228,479	\$ 207,23	· \$ \$	\$ 455,279	\$ 30,036	\$ 292,025
Subtotal - Total Charges Applicable to Customer Accounts Services	ф	5,697,456	\$ 9,033,60	I \$118,395,856	\$ 12,648,797	\$ 6,875,411	\$ 15,218,882
Acct 902 - Meter Reading Expenses (page 322, line 160)	ф	1,922,600	\$ 4,417,52;	2 \$ 34,019,237	\$ 8,518,274	\$ 6,357,744	\$ 7,146,189
Total Charges Applicable to Customer Acccounts Svcs & Meter Reading	θ	7,620,056	\$ 13,451,12;	3 \$ \$ 152,415,093	\$ 21,167,071	\$ 13,233,155	\$ 22,365,071
Percent Applicable to Customer Accounts Services (903 and 905)		74.8%	67.2	%[%	59.8%	52.0%	68.0%
Customer Account Services Portion of Total Payroll	Ь	4,412,365	\$ 5,337,48	9 \$ 69,821,005	\$ 6,624,229	\$ 4,827,515	\$ 20,924,352
Pension & Benefits Pertaining to Customer Accounts Services	÷	467,069	\$ 654,81	1 \$ 26,429,619	\$ 1,416,112	\$ 1,069,042	\$ 3,112,472
Note B: Calculation of Employer's FICA Pertaining to Customer Accounts Services	e	100 011 1					
Customer Account Services Portion of Total Payroll	\$	4,412,365	\$ 5,337,48	9 \$ 69,821,005	\$ 6,624,229	\$ 4,827,515	\$ 20,924,352
Employer's Portion of FICA (6.20%) and Medicare (1.45%)		7.65%	7.65	% 7.65%	7.65%	7.65%	7.65%
Estimated Employer's Portion of FICA	ю	337,546	\$ 408,31	3 \$ 5,341,307	\$ 506,754	\$ 369,305	\$ 1,600,713

Baryenbruch & Company,

Comparison Group 2008 Actual Customer Accounts Expense Per Customer Kentucky-American Water Company

		West Vi	irginia			Tenne	ssee
	Appalachian	Monong	ahela	Wheelin	g	Kings	port
	Pow er	Pow	er	Pow er		Pow	er
Customer Account Services Cost Pool							
FERC A ccount Balances:							
Acct 903 - Customer Records & Collection (page 322, line 161)		\$ 5,02	0,473	\$ 1,013,	571	\$ 1,47	73,158
Acct 905 - Misc Customer Accounts (page 322, line 163)		\$		\$	286	\$	425
Subtotal		\$ 5,02	0,473	\$ 1,013,	857	\$ 1,47	73,583
Add: Employee Benefits & Employer FICA (not included in above amounts)							
Account 926 - Employee Pension & Benefits Note A		\$ 84	9,338	\$ 46,	865	ლ წ	32,646
Account 408 - Taxes Other Than Income (Employer's Portion of FICA) Note B		\$ 29	4,683	\$ 18,	802	8	24,728
Total Cost Pool		\$ 6,16	4,494	\$ 1,079,	524	\$ 1,53	30,957
Total Customers (page 304, line 43)		38	1,193	41,	334	Ф	16,961
Customer Account Services Expense per Customer	see Virginia	Ş	16.17	\$ 2(6.12	\$	32.60
Note A: Calculation of Pension & Benefits Pertaining to Customer Acct Mgmt							
Account 926 - Employee Pension & Benefits (page 323, line 187)		\$ 16,65	9,462	\$ 402,	736	\$	99,803
Total O&M Pay roll (page 355, line 65)		\$ 75,55	6,781	\$ 2,112,	138	\$ 1,97	78,375
Benefits as Percent of Payroll			22.0%	19	9.1%		10.1%
Payroll Applicable to Customer Account Services							
Total Payroll Charged to Customer Accounts Function							
Electric (page 354, line 7)		\$ 6,10	1,855	\$ 339,	964	\$ 36	38,129
Gas (page 354, line 37)						¢	
Total Payroll Charged to Customer Accounts		\$ 6,10	1,855	\$ 339,	964	\$ 36	38,129
Percent Applicable to Customer Accounts Services (903 and 905):							
Acct 903 - Customer Records & Collection (page 322, line 161)		\$ 5,02	0,473	\$ 1,013,	571	\$ 1,47	'3,158
Acct 905 - Misc Customer Accounts (page 322, line 163)		\$		\$	286	\$	425
Subtotal - Total Charges Applicable to Customer Accounts Services		\$ 5,02	0,473	\$ 1,013,	857	\$ 1,47	73,583
Acct 902 - Meter Reading Expenses (page 322, line 160)		\$ 2,93	2,203	\$ 388,	499	\$ 20	04,604
Total Charges Applicable to Customer Acccounts Svcs & Meter Reading		\$ 7,95	2,676	\$ 1,402,	356	\$ 1,67	78,187
Percent Applicable to Customer Accounts Services (903 and 905)		-	63.1%	22	2.3%		87.8%
Customer Account Services Portion of Total Payroll		\$ 3,85	2,062	\$ 245,	783	\$ 32	23,247
Pension & Benefits Pertaining to Customer Accounts Services		\$ 84	9,338	\$ 46,	865	с С	32,646
Note B: Calculation of Employer's FICA Pertaining to Customer Accounts Services							
Customer Account Services Portion of Total Payroll		\$ 3,85	2,062	\$ 245,	783	\$ 32	23,247
Employer's Portion of FICA (6.20%) and Medicare (1.45%)			7.65%	7.	65%		7.65%
Estimated Employer's Portion of FICA		\$ 29	4,683	\$ 18,	802	8	24,728

Group Average	555,857,055 20,535,119	27.07
	ŝ	÷

32,646 24,728 **1,530,957** 46,961

199,803 1,978,375

10.1%

1,473,583 204,604 1,678,187 87.8%

323,247 7.65%

Analysis of Services

The final aspect of this study was an assessment of whether the services that are provided to KAWC by the Service Company would be necessary if KAWC were a stand-alone water utility. The first step in this evaluation was to determine specifically what the Service Company does for KAWC. Based on discussions with Service Company personnel, the matrix in Exhibit 11 was created showing which entity—KAWC or a Service Company location—is responsible for each of the functions KAWC requires to ultimately provide service to its customers. This matrix was reviewed to determine: (1) if there was redundancy or overlap in the services being provided by the Service Company and (2) if Service Company services are typical of those needed by a stand-alone water utility.

Upon review of Exhibit 12, the following conclusions can be drawn:

- The services that the Service Company provides are necessary and would be required even if KAWC were a stand-alone water utility.
- There is no redundancy or overlap in the services provided by the Service Company to KAWC. For all of the services listed in Exhibit 12, there was only one entity that was primarily responsible for the service.

Kentucky-American Water Company Designation Of Responsibility For Water Utility Functions

Primarily Responsible P				Performed B			
Provides Support S				American Wa	ter Service Cor	npany	
Water Company Function	KAWC	Customer Call Center	Divisional Office	Shared Services	Corporate Office	IT Service Centers	Belleville Lab
Engineering and Construction Management CPS Preparation	٩.				S		
Five-Year System Planning	٩.				S		
Engineering Standards & Policies Development					ď		
Project Design	•				U		
Special Projects					ວ ທ		
Minor Proiects (e.a., pipelines)	٩.						
Construction Project Management							
Major Projects	٩.				S		
Special Projects	٩.				S		
Minor Projects	٩.						
Hydraulics Review	æ				S		
Developers Extensions	٩.						
Tank Painting	٩.						
Water Quality and Purification							
Water Quality Standards Development					S		٩.
Research Studies	S				လ		٩.
Water Quality Program Implementation	٩.				S		
Water Treatment Operations & Maintenance	e				S		
Compliance Tracking and Chemical Testing	٩.						S
Sample Collection and Other Testing	S				S		ď
Transmission and Distribution							
Preventive Maintenance Program Development	٩.						
System Maintenance	ď						
Leak Detection	٩.						
Customer Service							
Community Relations	٩.		S		S		
Customer Contact	S		٩.				
Call Processing			٩.				
Service Order Creation	S		٩.				
Service Order Processing	٩.		S				
Customer Credit			٩.				
Meter Reading	C					S	
Customer Bill Preparation			S			₽.	
Bill Collection	S		٩.			S	
Customer Payment Processing	S			٩.			
Meter Standards Development	S				٩.		
Meter Testing, Maintenance & Replacement	₽.						

Note A: KAWC provides in-person customer contact while Service Company call centers provide customer phone contact Baryenbruch & Company,

Kentucky-American Water Company Designation Of Responsibility For Water Utility Functions

Primarily Responsible P				Performed E	sy:		
Provides Support S			Am	erican Water	Service Comp	any	
Water Company Function	KAWC	Customer Call Center	Divisional Office	Shared Services	Corporate Office	IT Service Centers	Belleville Lab
Financial Management	۵		c		d		
Financial Planning	-		w		Ś		
FinancingsEquity	S		٩.		S		
FinancingsLong Term Debt & Preferred (A)	S		₽.				
Short Term Lines of Credit Arrangements (A)	လ				Ъ		
Investor Relations			S		۵.		
Insurance Program Administration	S				ď		
Loss Control/Safety Program Administration	٩.				S		
Pension Fund Asset Management					ď		
Cash Management/Disbursements				٩.			
Internal Auditing					Ъ		
Budgeting and Variance Reporting							
Corporate Guidelines & Instructions					٩		
Regional Guidelines & Instructions			٩.				
Budget Preparation							
Revenue	٩.		S				
O&M	۵.		S		S		
Depreciation and Interest Expense	S		S	a			
Budget PreparationService Company Charges	S	လ	S	S	Р	S	S
Capital Budget Preparation—Projects	۵.						
Capital Budget Preparation-Non-Project Work	۵.						
Prepare Monthly Budget Variance Report	۵.						
("Budget/Plan Analysis")							
Prepare Capital Project Budget Status Report	٩.						
Year-End Projections (A)	٩.						
Accounting and Taxes							
Accounts Payable Accounting	S			Р			
Payroll Accounting	S			Ъ.			
Work Order Accounting	S			٩.			
Fixed Asset Accounting	S			۹.			
Journal Entry Preparation—Billing Corrections	S			٩			
Journal Entry PreparationAll Others	S			Ъ			
Financial Statement Preparation	S			٩.			
State Commission Reporting	S		S	<u>م</u>			
Income Taxes—State				۹.			
Income Taxes—Federal				д.			
Property Taxes	S			٩.			
Gross Receipts Taxes	S			۵.			

Note A: Financings and lines of credit are the responsibility of American Capital Corporation

Baryenbruch & Company,

Kentucky-American Water Company Designation Of Responsibility For Water Utility Functions

Primarily Responsible P			đ	erformed Bv:			
Provides Support S			Am	erican Water	Service Comp	any	
Water Company Function	KAWC	Customer Call Center	Divisional Office	Shared Services	Corporate Office	IT Service Centers	Belleville Lab
Rates Rate Studies & Tariff Change Administration	S		•				
Rate Case Planning and Preparation	S		٩				
Rate Case Administration	S		٩.				
Commission Inquiry Response	S		٩.				
Legal			æ		S		
Purchasing and Materials Management							
Specification Development	S		S	S	٩.		
Bid Solicitation	S			٩			
Contract Administration	S			٩.			
Ordering	₽.						
Inventory Management	₽.			S			
Human Resources Management							
Benefit Program Development					a		
Benefits Program Administration	S		•				
Management Compensation Administration					Ъ		
Wage & Salary Program Design					ď		
Wage & Salary Administration	٩.		S				
Labor NegotiationsWages	4		S				
Labor NegotiationsBenefits					4		
Labor Negotiations Work Rules	S		٩.				
Training Program Development	S		S		₽		
TrainingCourse Delivery	٩.						
Affirmative Action/EEOPlan Development	•						
Affirmative Action/EEOImplementation	•						
Information Systems Services							
Service Company Data Centers							
System Operations & Maintenance						ď	
Software Maintenance						٩.	
Network Administration			٩.			S	
PC Acquisition & Support			٩.			S	
Help Desk			S			۹.	

Governance Practices Associated With Service Company Charges

There are several ways by which KAWC exercises control over Service Company services and charges. The most important of these are described below.

- President of Regulated Operations Oversight The President of Regulated Operations is on the Executive Management Team (EMT) of American Water. This position is responsible for the overall performance of each operating company in American Water. As part of the EMT, the President of Regulated Operations has equal say with other EMT members in major business decisions of American Water and has the ability to monitor Service Company performance quality and spending. The President to address local concerns.
- Divisional Vice President & Treasurer The Divisional Vice President and Treasurer of the Eastern Division states is responsible for the financial reporting, performance and internal controls of each of the operating companies in the division. The Vice President and Treasurer monitors the performance and reporting from the Service Company and follows up on instances where the quality and timeliness of services are not as expected. The operating company interacts with the Divisional VP & Treasurer to discuss any concerns with billings, etc.
- Operating Company Board Oversight KAWC's board of directors includes members of American Water's EMT, members of the divisional management team and business and community leaders from outside the Company. KAWC's president is Chairman of the KAWC board. This helps ensure that KAWC's needs are a factor in the delivery of Service Company services.
- Service Company Budget Review/Approval The President of Regulated Operations sits on the Service Company board and that board must formally approve the budget for Service Company charges for the next year. These budgeted charges are consolidated with the operating company's own spending into an overall budget which must be approved by the operating company's board of directors. KAWC's president also sits on the Service Company board.
- Major Project Review And Approval Major projects undertaken by the Service Company must first be reviewed by American Water's Executive Management Team, which includes the President of Regulated Operations. With input from the local presidents and Divisional Vice President & Treasurer, they have the ability to impact all new initiatives and projects before they are authorized.
- Service Company Bill Scrutiny KAWC Finance personnel review the monthly Service Company bill for accuracy and reasonableness on a monthly basis. KAWC's financial manager has dialogue with Shared Services Center office personnel concerning the monthly bill and any mistakes or overcharges are credited on a subsequent billing. The KAWC Finance Manager prepares an actual to budget comparison of management fees each month for use in identifying unusual variances. Service Company actual to budget comparison is included in the monthly FRP. Unusual variances are researched, explanations are provided and any corrections are made, as necessary.
- Service Company Budget Variance Reporting Each month, a summary variance analysis is prepared that explains differences between budgeted and actual Service Company spending. In addition, a more detailed monthly variance report, called the "Statement of Expenses and Billed Charges," is produced by Service Company location and shows actual spending for the month.
- **Operating Company Budget Variance Reporting** The "Budget/Plan Analysis," produced monthly, has a line item for Management Fees (i.e., Service Company charges). In this way, Service Company budget versus actual charges can be monitored

for the month and year-to-date. Additional information exists that allows more detailed analysis of "Divisional" and "Corporate" Management Fees.

- Capital Investment Management ("CIM") CIM is one of American Water's primary business planning processes. It covers capital and asset planning and is employed throughout American Water. CIM provides a full range of governance practices, including a formal protocol for assessing system needs, prioritizing expenditures, managing the capital program, approving project spending, delivering projects and measuring outputs. CIM ensures that:
 - Capital expenditure plans are aligned with the strategic intent of the business
 - The impact of capital expenditure and income plans are fully reflected in operating expense plans
 - The impacts of these plans are understood and affordable, and
 - Effective controls are in place over budgets (through business plans) and individual capital projects (through appropriate authorization thresholds, management and reporting processes).

The CIM process was designed to optimize the effectiveness of asset investment. The process is managed at two levels for all American Water companies, including all KAWC Operating Units. Monthly meetings of the CIM are held to review capital spending compared to plan, review new project requests, and review updates or modifications to existing projects. The President of KAWC, VP Finance, and others participate as necessary (e.g. KAWC operations managers and Rates Manager) and provide the data used in the monthly review schedules.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010 CASE NO. 2010-00036

DIRECT TESTIMONY OF LINDA C. BRIDWELL, P.E.

February 26, 2010

1.	Q.	DI FASE STATE VOUD NAME AND BUSINESS ADDESS		
		PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.		
	A.	My name is Linda C. Bridwell and my business address is 2300 Richmond Road,		
		Lexington, Kentucky 40502.		
2.	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?		
	A.	I am employed by the Kentucky-American Water Company ("KAW") as Manager,		
		Project Delivery, Water Supply.		
3.	Q.	HAVE YOU PREVIOUSLY FILED TESTIMONY BEFORE THIS		
		COMMISSION?		
	A.	Yes.		
4.	Q.	PLEASE STATE YOUR EDUCATIONAL AND PROFESSIONAL		
		BACKGROUND.		
	A.	I received a B.S. degree in Civil Engineering from the University of Kentucky in		
		1988 and I received a M.S. degree in Civil Engineering from the University of		
		Kentucky in 1992 with an emphasis in water resources. I completed a Masters of		
		Business Administration from Xavier University in Cincinnati, Ohio in 2000. I am a		
		registered Professional Engineer.		
		I have been employed by American Water Works Company ("AWW") since 1989. I		
		worked as a distribution supervisor for KAW until 1990 when I was promoted to		
		Planning Engineer. In July 1995, I was promoted to Engineering Manager. In		
		January 1998, I was promoted to Director of Engineering. In July 2004, I accepted		
		the position of Project Delivery and Developer Services Manager for the Southeast		
		Region of AWW, responsible for Kentucky, Tennessee, and West Virginia. In 2006,		
		that title was changed to Manager - Engineering, and responsibility for West Virginia		
		was shifted to someone in West Virginia. In November 2007, I shifted to my role as		
		Manager, Project Delivery, Water Supply for KAW, and my focus is entirely on		
		project implementation of our new water treatment plant and transmission main. I		
		am a member of the American Water Works Association (AWWA), served as		
		president of the local chapter and state section of the American Society of		
		Civil Engineering (ASCE), and served as an officer in the local chapter of the		
		National Society of Professional Engineers (NSPE) and as a State officer. I have		
		previously served as an Adjunct Professor at the University of Kentucky in the		
	2. 3. 4.	A. 2. Q. A. 3. Q. A. 4. Q. A.		

1 Civil Engineering Department, teaching "Water Quality and Pollution Control" and 2 the "Introduction to Environmental Engineering." I serve as a member of the 3 Civil Engineering Industrial Advisory Committee at the University of Kentucky. I 4 served as a Commissioner on the Kentucky Water Resources Development 5 Commission established by Governor Patton and currently serve on the Board of 6 Directors for the Kentucky Infrastructure Authority.

7 8

5.

Q.

WHAT ARE YOUR DUTIES AS MANAGER, PROJECT DELIVERY, WATER SUPPLY?

9 My primary responsibility is the coordination and implementation of the new water A. treatment plant, transmission main and booster station. Since 1997, I have been 10 involved directly as the project manager for the Bluegrass Water Project, and since 11 December 1999 I have served as KAW's representative to the Bluegrass Water 12 Supply Consortium/Commission ("BWSC"). Until June 2008, I was also responsible 13 for the coordination of the Engineering Department at KAW, which included the 14 planning, development, and implementation of all aspects of construction projects. 15 16 This included working with all new main extensions and developers, water treatment plant upgrades, new construction, and network facilities improvements. I was 17 18 involved in the development of the 1992 Least Cost/Comprehensive Planning Study ("LC/CPS") for KAW, including coordinating local input, regionalization and data 19 20 collection, as well as drafting a 1998 update to the LC/CPS. I continue to be responsible for updating the demand projections and monitoring the source of supply 21 for KAW. 22

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6. Q. WHAT WILL YOUR TESTIMONY ADDRESS?

- A. My testimony will initially describe the calculation of tap fees and progress on our conservation initiative. I will then turn to addressing in some detail the status of the water supply project, including construction progress and the budget.
- 20 27

7. Q. DOES KAW PROPOSE AN INCREASE TO ITS TAP FEES?

A. Yes. KAW requested the addition of a tap fee in Case No. 2000-120. The tap fees were modified from the original submission, but approved for all customers in that proceeding. The tap fees at that time were based on a three-year average cost of the installation of new services. New services are installed through a contractor, who competitively bids on an annual contract for this work. KAW employees oversee the installation of all new service and meter settings. The tap fees were increased in 2004 and again in 2007 and 2008 based on increased contractor and materials pricing.

4 Since 2008, the cost of installing taps has significantly increased. Because of the 5 unusual economic situation of the last two years, KAW has proposed a slight 6 alteration to its tap fee calculation, using a five-year average of actual construction 7 costs. The proposed new tap fees are:

 8
 ³/₄ x 5/8" meter
 \$817 (increased from \$702)

 9
 1" meter
 \$1,569 (increased from \$1,287)

2" meter \$3,536 (increased from \$3,129)

11 8. Q. WHY HAVE THE TAP FEES CHANGED IN JUST EIGHTEEN MONTHS?

12 Α. The proposed increase in 2008 was based on a 3-year average of actual costs from 2005-2007. As everyone is aware, there have been significant economic changes in 13 14 the last two years that have dramatically impacted everyone. The contractor costs have increased per installation. The cost of materials in 2008 increased 15 16 tremendously, driven mainly by raw material cost increases. Although the cost of materials dropped in 2009, the costs did not drop to the pre-2008 levels. 17 18 Additionally, there are a number of fixed cost items, including KAW labor and overhead, that are applied to the services. During 2008 and 2009 we saw a sharp drop 19 20 in the number of new services installed, thereby raising the proportioned costs on each service. KAW has historically seen very gradual increases in service installation 21 pricing that has been similar to inflationary increases. However, the impact of the last 22 two years has been extraordinary. To smooth the impact of the last two years, KAW 23 24 is proposing to use a five-year average in this instance.

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ARE YOU FAMILIAR WITH KAW'S CONSERVATION PROGRAM?

A. Yes. In 1992, I was in charge of an extensive expansion of KAW's conservation program, which included a number of customer programs and community education. Over the years, it became clear that the most effective efforts were in community education. In 2001, KAW filed a Conservation Initiative Plan with the Public Service Commission (PSC) and initiated an evaluation of our conservation education programs to develop a comprehensive approach to encourage water conservation. The evaluation led to additional focus on community education in mixed delivery methods with a recognizable slogan. KAW developed the slogan, "Water. It's Worth Using Wisely." We used other one-time promotions to keep the program fresh while reinforcing television, radio and print messages. The program has been continually reinforced with customer surveys and focus groups as well as partnerships with other entities such as Bluegrass PRIDE and other organizations to promote wise water use among all consumers.

8 The effectiveness of the program continues to be monitored through surveys and 9 adjusted accordingly. The Company believes the conservation programs have been 10 successful and have contributed to the reduced per customer average usage as 11 discussed in Dr. Edward Spitznagel's direct testimony.

10. Q. WHAT WAS INCLUDED IN THE PSC'S ORDER IN CASE NUMBER 2007 13 134 AND WHAT HAS KAW DONE TO MEET THE CONDITIONS IN THAT 14 ORDER?

- A. In Case No. 2007-00134, the expert witness for the Attorney General's office testified that KAW should review its conservation program and compare it to best practices in the water industry. KAW agreed to do so. Accordingly, the PSC ordered KAW to "retain a qualified consultant(s) to assist in developing a water conservation, leakmitigation and demand management plan consistent with the best practices of the water industry. This plan shall include a program (or programs) to cost-effectively reduce non-revenue water."
- The PSC also stated, "On November 1, 2008 and the first day of each month thereafter, Kentucky-American shall submit a written report to the Commission on the status of the development and implementation of its water conservation, leakmitigation and demand side management plan and the effects that the implementation of such plan has had on usage."
- KAW determined that it should seek two separate consultants, one to look at leak mitigation and the reduction of non-revenue water, and one to review the conservation program and demand management plan. In his testimony, Keith Cartier discusses leak mitigation and non-revenue water. I will address the efforts of the review of the conservation program and demand management plan. KAW retained

Strand Associates, based out of Wisconsin, to perform a review of its conservation and demand side management program for comparison with best practices of the water industry and recommend revisions to the program as necessary. Strand completed this effort and submitted its report, which has been provided to the PSC.

5 Strand identified two challenges in conservation programs: 1) difficulties from 6 relying on the participation of customers and how to encourage that participation; and 7 2) difficulties in tracking success through reduced water usage. Citing USEPA 8 guidelines, Strand emphasized that because of the low water usage in Kentucky 9 compared to other states and low water costs compared to other states, it has been and 10 will continue to be difficult for KAW to implement many cost effective conservation 11 measures that are utilized in other areas of the United States.

Strand provided thirteen recommendations for Kentucky American Water to improve
 its Conservation Program in cost effective ways:

- *Establish a Standing Conservation Program as an Ongoing Project* Strand recommends that a cross-functional team be established with designated
 responsibilities for budgeting, performance and tracking to be maintained under
 the Conservation Program. This team would be responsible for external
 communications and operational coordination.
- 19 2) Develop Annual Report
- 20 Strand recommends that the Conservation team develop an annual report on 21 conservation. This report would use the information to educate customers about 22 the program, consider new initiatives, and help track success of the program.
 - 3) Review of Drought Management Appeals Board
 One responsibility of the Conservation team would be to memorialize the efforts and decisions of the Drought Management Appeals Board to provide consistency over the period between droughts.
- Annual Report as Press Release
 The Conservation team would prepare and publish the annual report similar to an
 annual Water Quality Report.
- 30 5) Water Balance

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1	Strand recommends the completion of the AWWA/IWA Water Balance to hel
2	develop tracking of water usage on a more detailed level and identify areas when
3	external conservation programs may be more effective. This Water Balance wa
4	also recommended by the NRW report and KAW has begun this effort.
5	6) Other Performance Indicators
6	Strand recommends that performance indicators be utilized beyond the wate
7	balance to develop benchmarks. These performance indicators go beyon
8	numbers tracked in the water balance such as areas of personnel, quality of
9	service, and economic and financial indicators. Strand recommended that som
10	of these performance indicators be also identified that can help understan
11	operational areas that can be improved to reduce real and apparent losses.
12	7) Request Similar Information from Wholesale Customers
13	Strand also recommends that KAW request water balance information from each
14	of its wholesale customers to have a better understanding of customer usage.
15	8) Pressure Management
16	Strand recommends that KAW annually assess the value of an in-depth study t
17	reveal areas with high pressure and high leakage.
18	9) Continue Monthly Billing and Charting
19	Strand acknowledged that KAW was an industry leader in its conversion from
20	quarterly to monthly billing and should highlight this success and continue it.
21	10) Rate Structures
22	Strand acknowledged that KAW was an industry leader in its conversion fror
23	declining block rates to uniform rates. Strand recommends that KAW highligh
24	this success and continue it.
25	11) Future Block Rate Structures
26	Strand recommends that KAW continue to review the potential for increasing
27	block rates.
28	12) Handouts of Low Flow Fixtures Should Continue on an As-Requested Basis
29	A number of case studies were reviewed that indicated a low-flow retroft
30	program is only successful when the customer has a strong intention to chang
31	based on personal choice driven from the customer end. Based on the cas

studies and KAW's previous experience, Strand recommends continuing to 1 2 provide fixtures as requested and highlight fixtures that are installed in its annual 3 report.

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13) Commercial and Industrial Programs

Strand recommends that KAW serve as a conservation resource for its large customers that can have a big impact on water usage and look to partner in the future on other programs.

8 After receiving the report from Strand, KAW established a task force to review the report and determine the best approach for implementation. An ongoing team was 9 established in January 2010 to lead the implementation of the changes. That team 10 will be responsible for detailing the current program in a concise document at both a 11 12 local and national level. The team will also prepare an annual report that will heighten awareness among customers and establish program goals. The team will 13 14 look for opportunities to partner with other agencies, including the LFUCG and Bluegrass Pride. The team will be responsible for implementing any new programs, 15 16 making additional budget requests as necessary, and continuing to track progress and report on it to the PSC. 17

18 11. 0. WILL YOU BRIEFLY DESCRIBE THE PURPOSE OF THE WATER SUPPLY AND TREATMENT PROJECT? 19

- 20 A. Yes. Over twenty years ago, KAW identified a problem in meeting the needs of its customers. This water supply deficit was a future deficit, but as efforts progressed 21 through the years and the central Kentucky area grew, it became a very current 22 problem. There are actually two distinct but integrated issues facing KAW: a lack of 23 24 an adequate quantity of raw water available in its current source of supply, and a 25 capacity deficit in its water treatment facilities. The purpose of the water supply and treatment project is to address both of those problems for current customers and 26 provide adequate facilities through the 2030 planning horizon. 27
- The project consists of a new water treatment plant built on Pool 3 of the Kentucky 28 29 River. This plant will have a capacity of 20 million gallons per day (mgd) and will supply water through a 42-inch transmission main that is approximately 30 miles long 30 and connects to KAW's distribution system in Fayette County. 31 There is one

intermediate booster pumping station in Franklin County with a 3.0 million gallon
 ground storage tank located adjacent to the booster station.

The project concept was developed as a result of nearly twenty years of study, working with various stakeholders and regional utilities to determine the best solution for central Kentucky. In 2007, KAW filed an application for a Certificate of Convenience and Necessity with the PSC, which became Case Number 2007-134. For a detailed history of the development of the project, please refer to my direct testimony in that case.

9 The Certificate Case lasted over a year and incorporated the information provided in 2 previous cases before the PSC related to KAW's water supply and treatment 10 capacity deficits. The case (including the previous cases) provided an exhaustive 11 12 review of the needs of KAW to supply its customers, alternative solutions to meet those needs, costs associated with those alternatives, details of design, environmental 13 and cultural impacts of construction, and the estimated financial review. After this 14 extensive review and two evidentiary hearings, the PSC granted a Certificate of 15 16 Public Convenience and Necessity to construct the proposed facilities in a 97-page Order dated April 25, 2008. 17

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12. Q. PLEASE DESCRIBE THE WATER SUPPLY AND TREATMENT PROJECT?

The project includes three separate construction efforts, each with its own 19 A. 20 construction contract. The first is for the construction of the raw water intake and treatment plant at Pool 3 of the Kentucky River. The raw water intake and pumping 21 station is located just adjacent to Pool 3 and has three pipes that provide water from 22 the river into the pumping station. The pumping station, with a capacity of 20 mgd, 23 24 transfers raw water through a 42-inch pipe approximately 1,500 feet to the water 25 treatment process building that sits up a bluff overlooking the river. There are four raw water vertical turbine pumps with space for a future pump in the design. Two of 26 the pumps are rated at 10 mgd with variable frequency drives and two of the pumps 27 are rated at 7 mgd to provide optimal combinations of operations. The variable 28 29 frequency drives allow the pumps to operate efficiently and at a greater range of flows. 30

The water treatment process is essentially all housed in one building that has three 1 2 separate levels. The treatment process is conventional, using modules of 5 mgd flow volumes for flocculation and sedimentation, with five sand filters and two separate 3 clearwells. There are four high service pumps that will draw from the clearwells and 4 transfer water into the high service main. The chemical systems have redundancy and 5 allow for two different coagulation chemicals to be utilized if necessary. There is 6 also space for additional chemical treatment or ultraviolet installation for disinfection. 7 8 The residuals removed from the water will be processed in two clarifiers and one thickener, then run through a belt press to further dewater the residuals. The decanted 9 water and pressed water will be discharged back to the Kentucky River while 10 residuals will be beneficially reused on the treatment plant site. 11

- 12 The second component of the construction effort is the high service water transmission main. The main is a 42" ductile iron pipe that generally follows state 13 14 roads from the treatment plant to the booster station and on to the connection point with KAW's distribution system in Fayette County. Approximately 55% of the main 15 16 is in Kentucky Transportation Cabinet right-of-way while the other 45% of the main is installed in private easements acquired for this project. There are periodic valves to 17 allow the main to shut down for maintenance and periodic air release valves along the 18 route. Additionally, KAW has installed flushing hydrants along the main that can 19 20 also be utilized for fire protection in Franklin and Scott Counties. The transmission main work was bid as two separate contracts, one from the treatment plant to the 21 booster station, and one from the booster station to the connection point with the 22 existing distribution system in Fayette County. One contractor was the successful 23 bidder on both transmission main bids and the project was combined into one 24 25 contract.
- The third component of the construction effort is the booster station located in Franklin County approximately 12.7 miles from the treatment plant along the pipeline route. The main discharges water into a 3 mg concrete ground storage tank. The adjacent booster pumping station building houses three 10 mgd vertical turbine pumps that will draw water from the tank and push water on to the connection point with KAW's system in Fayette County.
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113. Q. WHAT IS THE STATUS OF THE WATER SUPPLY AND TREATMENT2PROJECT?

A. Following issuance of the Order in Case No. 2007-134, KAW immediately began work on the project, executing contracts for construction by the end of May 2008, finalizing purchases of plant, intake and booster station property in June, and breaking ground. KAW believes it is critical to have facilities in-service in 2010, and the only way to accomplish that was to begin work immediately. This also locked in construction pricing at bid levels, thus minimizing any potential negative impact to ratepayers.

Moderate weather through the end of 2008 allowed the contractors at the treatment 10 plant, booster station, and along the pipeline route to move on schedule, in some 11 12 cases even slightly ahead of schedule. In early 2009, however, inclement weather began to slow construction down. The rest of 2009 saw unusually heavy periods of 13 14 rain, which proved to be challenging for both the treatment plant and pipeline contractors. Nevertheless, the contractors met those challenges and remained on 15 16 schedule, frequently working late hours and weekends to keep the project on the scheduled completion plan. 17

- In late 2009, KAW was able to acquire the last of the easements necessary to complete the pipeline construction and all of the transmission pipe will be installed by the end of the first quarter 2010. Through the spring/summer of 2010 the contractor will continue work on restoring, reseeding the pipeline areas, pressure testing the pipeline and disinfection of the pipeline. Additionally, the contractor will complete final paving required by the Kentucky Transportation Cabinet in Franklin County.
- The intermediate booster station building is nearly complete and the contractor has made the connection to supply electricity to the building and will begin testing facilities and equipment during the first quarter of 2010. The tank has been constructed and will be disinfected after the transmission main is fully disinfected. Final grading has occurred, security fencing has been installed, and the drive has been fully paved. Final site clean-up, including landscaping, will continue through the spring/early summer period.

The water treatment plant building remains on schedule. The intake structure is built, 1 2 including all of the work in the river and the wet well under the raw water pumping However, the roof of the raw water pumping station has not been 3 structure. completed, which must occur before the work on the interior of the building can be 4 finalized and equipment installed. The raw water pipe has been installed between the 5 raw water pumping station and the water treatment process building. The exterior 6 walls of the water treatment process building have been completed and the structure 7 8 is under roof. Most of the treatment equipment is installed in the flocculation and sedimentation basins. 9 The work on electrical, plumbing, chemical and HVAC systems is ongoing and progressing on schedule. The residuals process tanks have 10 been constructed, as well as the residuals press building. The work remains on 11 schedule. 12

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14. Q. WHAT IS THE ESTIMATED FINAL COST OF THE PROJECT?

14 A. The current estimate of the project is \$163.9 million. This is slightly higher than the estimate of \$162.3 million used during the certificate case. The primary driver of this 15 16 increase is related to additional AFUDC due to a lower amount of CWIP receiving full rate base treatment in the Company's 2008 rate case than anticipated in the 17 18 certificate filing estimates. The Company proposed in the certificate case that all CWIP at the time of its 2008 rate case filing would be afforded full rate base 19 20 treatment and that AFUDC would cease from the effective date of the rates approved in the 2008 rate case on that incremental portion of the CWIP. 21

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15. Q. WHAT ARE THE EXPENDITURES TO DATE?

A. As of January 31, 2010, the total construction project expenditures are 23 \$140,994,656.00. This includes accruals for value of work booked but not invoiced 24 25 to the project and contractor retainage held in a separate account until ready for release. Within the funding project, there have been five separate work orders 26 established to assist in tracking expenditures. Relevant design charges are captured 27 within those individual work orders as well. The five work orders are: 1) the water 28 29 treatment plant and intake station including high service transmission mains to the edge of the treatment plant property; 2) the booster pumping station and storage tank 30 including transmission main on the booster station site; 3) the total transmission main 31

from the treatment plant to the booster station and from the booster station to the connection to the distribution system; 4) land acquisition and easement acquisition including engineering, surveying and legal expenses; and 5) the interest expenses for tax-exempt financing bonds since these costs are not part of AFUDC. The expenditures as of the end of January 31, 2010 are listed in Table 1 below by work order.

Table 1				
Work Order	Expenditures as of January 31, 2010			
434232 – Water Treatment Plant	\$65,241,317.41			
434231 – 3.0 mg storage tank & booster	\$10,543,965.96			
pump station				
434227 – 42" Transmission main	\$56,069,056.30			
50111193 – Land and Easement acquisition	\$4,748,956.98			
455050 – Record Interest from Bonds	\$2,277,251.77			
Funding Project 12020607 Total	\$138,880,548.42			
12012092 – Preliminary Source of Supply	\$2,114,107.58			
Work (FP 12020204)				
Project Total	\$140,994,656.00			

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8 16. Q. WHAT HAVE BEEN THE SIGNIFICANT CHANGES IN PROJECT 9 CONSTRUCTION COST ESTIMATES TO DATE AND WHY HAVE THEY 10 OCCURRED?

A. On this project, KAW executed construction contracts with three primary contractors, one for the treatment plant and intake facility with Reynolds-Rogers, LLC, one with PAE and Associates for the booster pumping station and 3.0 million gallon storage tank, and one combined contract with Garney Companies, Inc., for both bids on the 42" transmission main, although the contract references two sections as Section A (from the treatment plant to the booster station) and Section B (from the booster station to the connection point to the distribution system).

As of February 2010, there have been five approved change orders on the water treatment plant project. The original contract price was \$65,314,525 and the current

- authorized contract price is \$66,341,982. The contract time for substantial
 completion has been extended by 78 days and the contract time for final completion
 has been extended by 30 days.
- 4 17. Q. HAVE THERE BEEN CHANGE ORDERS FOR THE TRANSMISSION MAIN
 5 CONSTRUCTION CONTRACT?
- A. Yes. There have been ten change orders on the pipeline, five on Section A and five 6 on Section B. The original contract price for Section A was \$25,037,475 and the 7 8 original contract price for Section B was \$27,289,530 for a combined total of \$52,327,005. The current authorized contract price for Section A is \$26,810,336 and 9 the current authorized contract price for Section B is \$28,803,969 for a combined 10 total of \$55,614,305. It should be noted, however, that the pipeline contract is based 11 12 on unit pricing and may ultimately vary as installed quantities differ from the estimated quantities in the authorized contract. A final change order will be issued to 13 14 authorize the actual quantities installed.
- 15
- 1618. Q.WERE THERE CHANGE ORDERS FOR THE BOOSTER STATION AND17TANK CONTRACT ON THE PROJECT?
- A. Yes. As of the end of January 31, 2010, there have been three approved change orders on the booster pumping station contract. The original contract price was \$8,445,123 and the current authorized contract price is \$8,683,671.
- 21

22 19. Q. WHAT IS THE PROCESS FOR AUTHORIZING CHANGE ORDERS TO 23 THE CONSTRUCTION CONTRACTS?

Α. There are two types of change orders. The first type is initiated as a request by KAW 24 25 and the second type is initiated by a request from the contractor. Under the first type, KAW may request the change based on additional information from operations 26 personnel, a change based on other contracts, or a request necessary to comply with 27 permit and regulatory requirements or necessary to comply with easement 28 negotiations. Under these types of change orders, KAW alerts the contractor to the 29 necessary change and requests pricing from the contractor. Details regarding the 30 change are developed from either KAW or the construction administration 31

engineering consultant on the contract and delivered to the contractor. Under the 1 2 second type, the contractor generally identifies a concern in the contract documents through a request for information to KAW. The request for information is formally 3 reviewed by the construction administration engineering consultant and KAW and a 4 response is provided to the contractor. Based on the information provided, the 5 contractor may then submit a change order request if the contractor believes the 6 information conflicts with the original contract documents. The request is reviewed 7 8 by the construction administration engineering consultant and KAW. In both types, 9 there is generally substantial negotiation over the change order request. The contractor generally has to substantiate the price within the change order request, 10 providing vendor quotes, labor and equipment pricing, and details as to why the 11 12 change order request is justified if it has been requested by the contractor. Once an agreement has been reached over the appropriate level of increase or decrease, KAW 13 prepares a change order for execution. The contractor signs five copies and returns 14 them to KAW for execution under its Contract Approval process. Each of the change 15 16 orders is reviewed to determine the impact on the contract, operations, schedule, and budget of the project. Alternatives are weighed carefully prior to execution. In each 17 18 of the change orders described above, an extensive review of the information took place by all of the parties involved in the project. 19

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Q. HAVE THERE BEEN OTHER CHANGES TO THE PROJECT COST ESTIMATES AND WHY HAVE THEY OCCURRED?

- A. In the Certificate Case, KAW estimated the land and easement costs to be 22 \$1,968,024. The original budget at the start of construction anticipated \$3,437,315 23 for easement and land acquisition with the increase being offset by a reduction in 24 25 Omissions and Contingencies. This number was increased in 2009 based on easement acquisition costs exceeding the original estimate, to a current estimated cost 26 of \$4,236,000. This includes additional costs for surveying, engineering, and legal 27 services in support of the easement and land acquisition efforts. 28
- Additional construction administration costs were requested and approved by the: (1) engineering consultant on the booster station as a result of a lengthy investigation into bedrock conditions at the booster tank site; (2) engineering consultant on the

- treatment plant for additional design work at the intake station as a result of the
 riverbank stabilization efforts; and (3) the engineering consultant on the pipeline for
 construction administration of the numerous alignment changes that resulted from
 property owner negotiations. The engineering costs have been increased from the
 original budget of \$942,580 by \$151,000.
- Additional resident observation costs were requested and approved by the engineering
 consultant on the booster station as a result of the project completion delays. The
 original budget estimate of \$343,200 has been increased by \$36,000.
- 9 The labor charges for KAW and AWW support of the project in the original budget 10 was \$880,000 and has been revised to \$1,776,660. This has been offset by a 11 reduction in capitalized overhead on the project. All appropriate personnel, including 12 operations and management team members that are working on the project, are 13 charging labor directly to the project.
- 14 The original estimate for Allowance for Funds Used During Construction was \$10,278,033. An accelerated projection of the cash flow from the contractor resulting 15 16 from the immediate commencement of work on the pipeline and booster station, along with a reduction of the amount of plant removed from CWIP during the last 17 18 rate increase meant an increase in AFUDC. This has been partially offset by the availability of tax exempt debt financing for the project. The total AFUDC and 19 20 interest charges are currently projected at \$12,386,298. The tax-exempt financing effort will be discussed later in my testimony. 21
- Inspection of the building materials during construction at the water treatment plant, including concrete and steel testing, had to be removed from the construction contract per a requirement of KY Building Code and the inspection services have been retained by KAW. This was originally structured as an allowance in the Construction contract that will not be invoiced.

27 21. Q. DID THE COMPANY INCLUDE AN OMMISSIONS AND CONTINGENCIES 28 ALLOWANCE IN ITS ESTIMATE OF THE PROJECT COSTS?

A. Yes. An allowance for omissions and contingencies should always be included in any construction budget for a number of basic reasons. Changes are sometimes required when field conditions are not exactly as anticipated, regulations governing construction may change, vendors may discontinue specified equipment, items may
 have been overlooked during design, or the owner may have reasons to make changes
 based on new information or technology. Generally, the more complex the project,
 the greater the allowance for omissions and contingencies.

- 5 22. Q. WAS THE OMMISSION AND CONTINGENCY ALLOWANCE INCLUDED
 6 IN THE COMPANY'S PROJECT COST ESTIMATE SUFFICIENT TO
 7 COVER THE CHANGES IN CONTRACT SCOPE FOR THE THREE AREAS
 8 OF THE PROJECT DISCUSSED PREVIOUSLY?
- A. Yes. The omissions and contingency allowance included in the Company's project
 cost estimate were sufficient to cover all the change orders related to the construction
 of the facilities, and were sufficient to cover a portion of the additional AFUDC
 related to the lower CWIP afforded full rate base treatment in the Company's 2008
 rate case.

14 23. Q. WHAT HAS KAW DONE TO CONTROL COSTS OF THE PROJECT?

- Α. The first steps to control project costs were taken during the design and bid efforts by 15 16 developing a very detailed design and bid package that was reviewed by KAW engineering, AWW engineering, and KAW operations personnel. This review effort 17 was made to determine if there were engineering design elements originally proposed 18 that were different from KAW or AWW normal operations. Contractors were pre-19 20 qualified prior to bidding for experience, financial stability and quality of work. Equipment was specified in the design package to qualify only vendors and 21 manufacturers that offered equipment that KAW would accept for overall operational 22 performance. Pre-bid and pre-construction meetings were held for all three contracts 23 under the construction project and multiple addenda to the bid packages were issued 24 25 as questions from contractors were clarified.
- The second step to control project costs was to utilize standard contract documents prepared by AWW based on the standard documents from the engineering community. These documents are straightforward, thorough and reduce the number of disagreements based on inconsistent or unclear contract language.

3024. Q. HOW HAS KAW DEALT WITH THE CONTRACTORS TO CONTROL31PROJECT COSTS?

- A. KAW implemented a partnership approach to the project with all of the contractors to 1 control project costs. AWW has long recognized that performing contracts in a 2 manner that results in an adversarial relationship between the owner and the 3 contractor generally ends in a bad result for everyone, including the ratepayers who 4 are ultimately provided service through the asset constructed. To reduce the 5 adversarial nature of construction contract implementation, this partnership approach 6 is designed to bring all of the contract parties to the table before the project begins 7 and develop formal processes for communications. Differences in the contract are 8 approached as negotiations, and everyone agrees upfront that the goal is to construct a 9 quality project, at the most efficient cost, at a fair price to the contractor and the 10 Company. AWW has found this approach successful on other large complex projects 11 12 and this approach was embraced by all of the contractors and engineers at the beginning of this project. Using this approach appears to have been successful so far 13 14 on this project. Change order requests have been thoroughly vetted, reviewed and revised in a professional approach that kept the project moving forward in all cases. 15
- 16

25. Q. WHO HAS KAW ASSIGNED TO WORK ON PROJECT ADMINSTRATION?

To further control project costs, KAW has dedicated resources for the project 17 A. 18 administration that allow focus on the project. In addition to my role as project manager, Michael Galavotti from KAW has been assigned as Senior Operations 19 20 Engineer for the project and has worked closely on technical issues throughout the project. AWW assigned two engineers from the corporate construction group to help 21 with contract administration. H. Tim Mentzer was assigned for the water treatment 22 plant administration and Ryan Ural was assigned for the booster station and 23 transmission main projects. Full-time inspectors with knowledge and construction 24 25 experience were retained on each of the three construction projects. At one point a second construction inspector was assigned from KAW to assist in the transmission 26 main inspection efforts. Legal counsel has been assigned as necessary to assist on a 27 variety of issues, including questions on easements, permits and contract language. 28 29 Input has been sought from operations personnel throughout the project for decisions that will impact maintenance and operations. Public Relations personnel from KAW 30 and AWW have worked closely with the construction team to stay familiar with the 31

project and its process, and to develop material for customers, property owners, 1 employees and the general public. Finance and rate personnel from KAW and AWW 2 have been assigned as necessary to assist in interest estimates, project accounting, and 3 overall budget issues. Finally, KAW has hired Kevin Kruchinksi as the plant 4 supervisor. By hiring Mr. Kruchinski during construction, he has been able to assist 5 in directing the contractor on questions that will impact overall operations of the 6 plant. This level of resource commitment has helped to anticipate challenges before 7 8 they arise or quickly address them once they are recognized. This has also allowed 9 the construction team to focus its efforts on implementing the project as designed, which is critical to keeping the project on budget and on schedule. Clearly, AWW 10 and KAW have technical, financial and professional resources internally that has 11 12 allowed KAW to be an active and engaged owner during construction. We believe these resources help provide a better focus during construction and overall a better 13 14 project for operational and long-term maintenance issues.

Additionally, KAW worked to establish regular communications with the project 15 16 construction team and KAW senior management to keep decision-making timely and maintain the project schedule and control project costs. During the easement 17 18 acquisition efforts, KAW retained two consultants to dedicate teams of resources to 19 acquiring easements. These teams scheduled a regular meeting every three weeks to 20 review progress on all easements. This assisted in keeping negotiations consistent and helped anticipate problems and challenges during the acquisition phase. The 21 legal team was regularly updated following those meetings to stay abreast of progress 22 and offer insight as necessary. A formal progress report and map was developed that 23 allowed all interested team members to track progress of easement acquisition 24 25 compared with construction activities. Each construction team established a regular monthly meeting to discuss the construction project and interim progress conference 26 calls to stay on top of issues that arose during construction. Minutes were taken of 27 each progress meeting with action items assigned and potential completion dates for 28 29 those items. The meetings were held at the construction site for each project. Additionally, a small group from each contract was combined for start-up discussions 30 and coordinating in-service efforts between each of the three projects. In the spirit of 31

implementing the partnership efforts, a group meeting was held at the beginning of 1 the project to establish the communications lines with all contractors and sub-2 contractors. A mid-point partnership meeting was held in August 2009 to determine 3 if there were areas that needed to be improved or addressed. A weekly meeting was 4 established with the Vice-President of Operations, Keith Cartier, to keep him abreast 5 of project issues and review budget status. A weekly conference call was established 6 with the communications and external affairs team to review those efforts and provide 7 information regarding the project status. This meeting was utilized to determine 8 9 potential media coordination and identify communication materials that would be developed as part of the overall project management and education process. 10

Finally, KAW has maintained a regular presence at each of the construction projects. In addition to the resident observers, Michael Galavotti, Kevin Kruchinski and I have been involved at each of the construction sites almost daily for most of the project. Now in the role of plant supervisor, Mr. Kruchinski occupies office space in the construction trailer at the water treatment plant and is on that site on a daily basis. This effort has allowed the key project administrators to understand the construction issues, see first hand the ongoing progress, and identify challenges as they develop.

26. Q. WHAT IS THE TAX EXEMPT FINANCING THAT YOU MENTIONED AND WHY DID KAW ELECT TO PURSUE THE TAX EXEMPT FINANCING?

A. In 2008, KAW applied for and received two different allocations of State Cap
 Allocation, which ultimately allowed for the issuance of \$71,390,000 of tax-exempt
 bonds. Revenues from those bonds are being used to finance the water supply
 project. Due to the interest savings realized from the tax-exempt nature of the bonds,
 KAW has saved \$720,731 in interest, which will be passed on to its customers. KAW
 witness Michael Miller discusses these savings further in his testimony in this case.

26 27. Q. THERE HAS BEEN A LOT OF PUBLIC INFORMATION REGARDING THE 27 PROJECT INCLUDING TELEVISION AND RADIO SPOTS. ARE THERE 28 PUBLIC RELATIONS COSTS RELATING TO THE PROJECT IN THE 29 PROJECT BUDGET?

30 **A.** No. KAW recognized the need to educate consumers regarding the project but 31 determined that the costs of the education should not be included in rates. Therefore,

none of the television or radio costs or other public media efforts are included in the 1 project or in our request for increased revenues in this case. KAW has retained 2 professional photographers and videographers to help document the development of 3 the project, and those costs have been included in the project. These included weekly 4 still photography of the treatment plant construction, video recordings of the trencher 5 operation developed for communications with property owners, and a video recording 6 of the final connection of the two section of pipeline installation. The development of 7 8 material for communications with property owners and the costs of mailing those All other costs for 9 communications have also been charged to the project. professional services in developing communications materials have not been included 10 in the costs of the project or sought in this rate case. 11

28. Q. WHAT CHALLENGES HAVE BEEN ENCOUNTERED IN IMPLEMENTING THE PROJECT?

- 14 A. Easement acquisition presented the first project challenge. Many of the property owners along the pipeline route did not want to execute easements until after the PSC 15 16 granted the Certificate of Convenience and Necessity for the project. At the same time, KAW had bid pricing that was set to expire while raw material pricing was 17 18 escalating at unprecedented rates. KAW made the decision to move forward on 19 executing the contract, making the contractor fully aware that not all easements had 20 been acquired. KAW then assembled a team to assist in easement acquisition and negotiations to cover a large number of property owners in a short amount of time. In 21 a couple of instances, the contractor was delayed for a short period while the final 22 negotiations were completed and in one case the construction proceeded past the 23 property and then returned to complete it once the easement was acquired. 24 Eventually, all necessary easements were acquired by agreement. 25
- Second, the Kentucky Transportation Cabinet did not issue the permit for construction in the road right-of way until after the PSC granted the Certificate of Convenience and Necessity for the project. The KY Transportation Cabinet then included items in the permit that had not been originally anticipated. However, in weighing the restrictions and requirements in the permit against the cost and time for additional easement acquisition for up to 55% of the transmission main installation,

1 KAW complied with the permit requirements as received and requested only that they 2 be altered to allow for road closings. Closings were necessary in three locations 3 where the safety of the travelling public was at greater risk if one lane of traffic 4 remained open during construction. The KY Transportation Cabinet agreed with this 5 request and allowed full road closures for construction during the summer months 6 when school buses would not be operating.

Third, the weather has been a significant factor for a long period in the project. The 7 8 fall of 2008 proved to be dry and moderate, allowing construction to progress even ahead of schedule before winter weather set in. However, 2009 proved to be a rainy, 9 cool year with construction hampered from the spring through the end of the year. 10 Construction in the Kentucky River at the intake site was halted in April and 11 12 equipment moved away from the river because of moderate flooding at the intake site. The wet and muddy conditions required constant maintenance of adjacent roadways 13 14 so as to not track mud and debris from construction traffic. The cool, wet spring delayed pavement restoration in Franklin County for up to two months and slowed 15 16 the transmission main construction down that was to be located in the road. The flowable fill would not set up in time to get pavement binder down by the end of the 17 work day. The wet conditions lasted into the summer, and the crossing of the North 18 Elkhorn Creek was delayed due to heavy rains in the fall that had the creek levels at 19 20 unusually high levels for that time of year. Rain throughout the summer required that erosion and sedimentation control measures be constantly monitored and adjusted. 21 Early winter conditions slowed final masonry and concrete work at the plant as well. 22 Throughout these conditions, however, each of the contractors has worked to find 23 ways to maintain schedules, working evenings and weekends as necessary. 24

Additionally, coordination with other utilities has been extensive in the area of the transmission main construction. Although KAW and its contractor Garney attempted to communicate regularly with other utilities, request locations of their facilities, and even reimburse them for relocations when necessary, there were short outages for customers in water, phone and electric service at times due to damages to facilities during construction. KAW and Garney worked hard to minimize those outages,

providing assistance if outages occurred and communicating regularly with property
 owners.

Overall, the project has progressed well and the challenges have been fairly moderate given the size and complexity of the project, allowing the project to stay on schedule and budget.

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29. Q. WHEN IS THE PROJECT SCHEDULED FOR COMPLETION?

It is anticipated that the project will be placed in service in early September 2010. 7 A. 8 The current contract for the water treatment plant has a required substantial completion date of July 17, 2010 with a final completion date of November 30, 2010. 9 There are extensive testing requirements in the contract on the water treatment plant 10 to determine not only that the equipment works, but that all of the facilities are 11 12 disinfected and can operate to produce potable water for a full range of flows with all of the automated controls and alarm systems working fully before the plant can be 13 14 placed in service. It is anticipated that the automated controls and alarm systems will not be completed until late July or early August. Prior to that time, the transmission 15 16 main will have been completely pressure tested and disinfected, and the booster station and storage tank tested and disinfected. 17

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30. Q. HOW WILL THE NEW PLANT OPERATE?

- A. KAW expects that the facility will operate 24 hours per day, 7 days per week. The
 new plant will pump water to the storage tank in Franklin County. The pumps at the
 booster station have been designed to draw water from the storage tank and deliver it
 to the KAW distribution system at a variety of flows. The pump pressures have been
 designed to meet pressure in the distribution system.
- The facility can operate at a minimum of 4 mgd, but the optimal pump efficiency will likely be around 6 mgd. Therefore, the operations budget has been developed anticipating a 6 mgd level of operations. Under normal operating conditions, KAW plans reflect the assumption that KRS II production will reduce the demand placed on Kentucky River Station.
- There are a number of operating circumstances under which KRS II may produce at higher levels. KAW has long been under restrictions for withdrawal from the Kentucky River at Pool 9 during low flow periods. It is anticipated that during those
periods, KRS II will increase operations as the withdrawal permit at Pool 3 does not 1 have restrictions similar to those of Pool 9. KAW also expects the new plant will be 2 utilized at higher levels when high demand periods occur, when maintenance at either 3 of the other two plants limits capacity, or if there is a power outage that affects only 4 one of the other two plants. 5 Further, KAW has maintained an effort to transfer water from the Kentucky River to 6 Jacobson Reservoir to keep the reservoir full for operations at the Richmond Road 7 8 Station during the summer in case a drought should occur. KRS II will enable KAW to reevaluate the degree to which those transfers should occur going forward. 9 Although extensive analysis has gone into the design of the facilities to allow 10 maximum flexibility, the most efficient and cost effective practices of incorporating 11 12 KRS II into operations are expected to evolve over time based on real operating experience. 13 31. Q. IS KAW STILL WILLING TO CONSIDER REGIONAL PARTNERSHIPS 14 FOR THE PROJECT? 15 16 A. Absolutely. THE 32. **Q**. HOW WILL FACILITIES ACCOMMODATE REGIONAL 17 **PARTNERSHIPS?** 18 19 A. KAW has attempted to maintain communications with each of the BWSC utilities to 20 confirm that an opportunity for regional partnerships will continue after the plant has gone into service. Because this facility was constructed at a capacity of only 20 mgd, 21 which KAW identified as the appropriate size to meet the needs of its customers, the 22 facility would need to be expanded to accommodate a regional partnership so the full 23 24 20 MGD of plant capacity could remain dedicated to KAW customers' needs when 25 demand dictates that level of plant capacity. However, because the design was developed with expansions anticipated, these expansions could be done very cost 26 effectively and fairly quickly. KAW would negotiate contracts that would allow 27 KAW customers to benefit from a shared plant. KAW hopes that as central Kentucky 28 29 continues to grow, the concept developed by the efforts of the BWSC is eventually realized. 30

The cost of these facilities is significant and constitutes the major portion of this rate case. However, the success of this project will result in the continued economic viability of Central Kentucky. I am looking forward to the completion of a successful project and the resolution of water supply deficits that have existed for two decades.

5 33. Q. DOES THIS CONCLUDE YOUR TESTIMONY?

6 **A.** Yes.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010 CASE NO. 2010-00036

DIRECT TESTIMONY OF KEITH L. CARTIER

February 26, 2010

1	1.	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.				
2		A.	My name is Keith Cartier and my business address is 2300 Richmond Road,				
3			Lexington, Kentucky 40502.				
4							
5	2.	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?				
6		А.	I am employed by the Kentucky-American Water Company, Inc. (KAW) as the Vice				
7			President of Operations.				
8							
9	3.	Q.	HAVE YOU PREVIOUSLY FILED TESTIMONY BEFORE THIS				
10			COMMISSION?				
11		А.	Yes.				
12							
13	4.	Q.	PLEASE STATE YOUR EDUCATIONAL AND PROFESSIONAL				
14			BACKGROUND.				
15		А.	I earned a Bachelor of Science degree in Civil Engineering from the University of				
16			Pittsburgh in 1979 and a Masters in Business Administration from the University of				
17			Pittsburgh's Katz School of Business in 1980.				
18							
19			I have worked in the utility industry since 1982, beginning as an				
20			Engineer/Commercial Representative at Duquesne Light Company in Pittsburgh,				
21			Pennsylvania. I served in a number of positions during my seventeen years at				
22			Duquesne, the first seven years in customer service roles, and the last ten in a number				
23			of roles primarily focused on improving operational and business performance.				
24			During that latter span, I also served for one year as project manager for merger				
25			integration planning on the proposed merger of DQE (Duquesne's parent company)				
26			and Allegheny Energy. In 1999, I joined UMS Group, an international management				
27			consulting firm headquartered in Parsippany, New Jersey. I worked with UMS for				
28			nearly three years, providing operational and business performance consulting				
29			services to utility clients throughout the United States and Canada. I have been with				
30			the American Water family of companies since 2003, first joining Pennsylvania				
31			American Water as Superintendent for the Pittsburgh operations, which provides				

water service to approximately 140,000 customers in the suburban Pittsburgh area. I 1 moved to Contract Operations Manager with American Water Enterprises (AWE) in 2 2004 with responsibility for managing operations for a number of client water 3 authorities. My responsibilities expanded in 2005 as I joined American Water 4 Services' Southeast Region in the role of Director of Business Performance. In that 5 role, I assumed responsibility for helping improve operations of the regulated 6 businesses in American Water's Southeast Region, as well as expanding my 7 8 responsibilities to include oversight for all water and wastewater contract operations in American Water's Southeast Region. In February 2008, I joined KAW as Vice 9 President, Operations. 10

11

In addition to my role with Kentucky American Water, I was recently appointed by Governor Steve Beshear to serve on the Board of the Kentucky River Authority (KRA). The KRA maintains and manages water resources of the Kentucky River Basin to ensure water supply, water quality and recreational activities associated with the Kentucky River.

17

185. Q. WHAT ARE YOUR RESPONSIBILITIES AS VICE PRESIDENT OF19OPERATIONS?

- A. My responsibilities encompass all activity related to water production, water distribution and local customer service. I have also provided oversight on the new water treatment plant and pipeline project for Linda Bridwell, KAW's Project Delivery Manager, who is providing testimony regarding that project. I also work closely with KAW's Director of Engineering, Lance Williams, to support planning system improvements and managing capital investments.
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- 27

6. Q. WHAT WILL YOUR TESTIMONY ADDRESS?

- A. My testimony will describe the operations of KAW's production and distribution systems. I will address fuel and power costs, chemical costs, staffing, and operational efforts including leak detection, non-revenue water and water quality.
- 31

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Q. PLEASE DESCRIBE THE OPERATIONS OF KAW FACILITIES.

2 A. KAW currently operates three water treatment facilities. The two water treatment facilities in Fayette County provide treated water to retail and bulk water customers in 3 Fayette and surrounding counties. The water treatment facility in Owen County 4 provides treated water to residents of Owen County. The Kentucky River Station I 5 (KRS I) and the Richmond Road Station (RRS) in Fayette County have a combined 6 design treatment capacity of 65 million gallons per day (mgd), with the KRS I rated at 7 40 mgd capacity and the RRS rated at 25 mgd capacity. The RRS at times, and for 8 9 short durations, is able to operate at a slightly higher capacity and has demonstrated a temporary operational capacity of 30 mgd, raising the total treatment capacity of 10 these two plants to 70 mgd. The Owen County facility is rated at 1.4 mgd. 11

12

KAW withdraws water from Pool 9 of the Kentucky River for KRS I and RRS. An
intake pumping facility at river level withdraws water and pumps the raw water up a
380-foot bluff. The raw water is then directed to the KRS I treatment plant and as
necessary may also be directed through a pipeline to the RRS or to Jacobson
Reservoir. The RRS may utilize raw untreated water supplied directly from the
Kentucky River pipeline or withdraw water from Jacobson Reservoir on US 25 south
of Lexington or from Lake Ellerslie located on Richmond Road next to the RRS.

20

For the Owenton plant, KAW withdraws water from Severn Creek, which flows into Pool 2 of the Kentucky River. Raw water is pumped from the Severn Creek intake through a pipeline to the Owenton treatment plant site. The raw water may be directed immediately into the plant or to Lower Thomas Lake. The Owenton plant is capable of accepting water directly from the creek or withdrawing water from Lower Thomas Lake.

27

KAW's treatment facilities utilize a chemical-mechanical process. The RRS utilizes a conventional coagulation and sedimentation process, followed by filtration through granular activated carbon and sand filters. Both KRS I and Owenton utilize an upflow solid contact process followed by filtration. For KRS I, that process occurs 1through mixed media high rate filters; for Owenton, through mixed media in two2separate filters. The KRS I and RRS use chloramination to maintain residual3disinfectant within the distribution system; the Owenton facility uses fee chlorine but4is able to switch to chloramination. Each facility is fully staffed by water treatment5plant operators certified by the Kentucky Division of Water. Operations of the KAW6treatment facilities meet or exceed all federal and state water quality regulations.

- As of the end of 2009, KAW's distribution system contained 1,956 miles of pipeline mains of various materials, ranging in size from 2 to 36 inches. The new transmission pipeline will add 30 miles of 42" pipe to that total. The system also contains 26 tanks, 25,990 valves, and 8,291 hydrants.
- 12

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- KAW transmits water to bulk water customers from various points in the distribution
 system. Those customers are Jessamine South Elkhorn Water District, the City of
 Nicholasville, the Georgetown Municipal Water and Sewer Service, the City of
 Versailles, the City of Midway, the City of North Middletown, East Clark County
 Water District and the Harrison County Water Association.
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- 19 20

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Q. HOW WILL THE NEW WATER TREATMENT PLANT AND BOOSTER STATION INTEGRATE INTO KAW OPERATIONS?

Linda Bridwell addresses the design and operation characteristics of the new 21 A. Kentucky River Station II plant (KRS II) in her testimony. When KRS II initially 22 comes on line, a minimum of 6 million gallons per day of treated water will be 23 transmitted through the new 42" transmission pipeline into the central Kentucky 24 25 distribution system. The new transmission line ties into the existing distribution system near the intersection of Newtown Pike and Iron Works Pike in Fayette 26 County. The Owen County distribution system traverses the plant site road frontage. 27 KAW plans to extend transmission mains to enable KRS II to better support the 28 29 Owen County distribution system than would be the case by simply connecting to existing facilities directly at the plant site. 30

9. Q. KAW'S LEAK DETECTION HAS BEEN DISCUSSED IN PRIOR CASES. WHAT IS THE CURRENT STATUS OF KAW'S LEAK DETECTION EFFORTS?

A. KAW continues to focus on aggressive leak detection with a comprehensive program 4 that utilizes cutting edge technology. KAW deploys some of the most advanced leak 5 surveying and monitoring equipment the industry has to offer. We currently have 971 6 permalogs deployed at key locations throughout the distribution system, with an 7 8 additional 40 that we move to address uncovered or problem areas. These small computerized devices, which listen for leak sounds, afford KAW the ability to 9 monitor areas for leaks with limited manual intervention required. In addition to the 10 permalogs, KAW continues to employ manual leak sounding to survey certain areas 11 12 of the system and further pinpoint potential leaks identified through the permalog soundings. KAW personnel conducted 26,839 manual soundings on services, 13 14 hydrants, mains and valves during the past two years. KAW routinely inspects pipelines that cross streams and those in right of ways. KAW's 41 stream crossings 15 16 were inspected annually the last two years. During that time, KAW also inspected all 60 right of way locations for non-surfacing leaks. 17

18

19 KAW monitors total non-revenue water (NRW) results closely and reports monthly 20 NRW results to the Public Service Commission (PSC). The PSC categorizes NRW into two primary categories – Other Water Used and Water Loss. The "Other Water 21 Used" category includes estimates for water used for system flushing and for fire 22 fighting. The "Water Loss" category is further delineated into water lost from tank 23 overflows, line breaks and other loss, which is comprised of leaks, theft of service, 24 25 non-metered usage, and any other usage that may not otherwise be known. The PSC report highlights this "Other Loss" category with specific metrics, including Other 26 Loss Percentage, which is the percentage of total water delivered into the system that 27 was lost due to leaks, theft of service, non-metered usage, and any other usage that 28 29 may not otherwise be known. KAW reported an Other Loss Percentage of 10% for 2009. 30

1	The PSC in its order on Case No. 2007-00134 required KAW to hire an external			
2	consultant to review its non-revenue water programs. KAW engaged Gannett			
3	Fleming (GF) to assist in an objective evaluation of KAW strategy and practices and			
4	to develop recommendations for cost effectively improving the results from KAW			
5	activities. The project encompassed six distinct tasks:			
6				
7	Task Number One - Main Break Analysis and Leak Monitoring			
8	GF analyzed the existing main break database for the Central Division system to			
9	determine what correlations may exist between main breaks and location in the			
10	distribution system, including considerations of pressure, main age, main size and			
11	customer usage. GF also assessed KAW's existing leak monitoring methodology.			
12				
13	Task Number Two - Sub-Meter Zones and Reduced Pressure Zones			
14	GF evaluated the distribution system to determine the practicality and economic			
15	feasibility of establishing sub-metered zones and/or reduced pressure zones in the			
16	Central Division.			
17				
18	Task Number Three - Surge Analysis			
19	GF performed a preliminary evaluation to determine the degree to which pressure			
20	surges may contribute to main failures.			
21				
22	Task Number Four - Large Meter Program			
23	GF evaluated the effectiveness of KAW's current methodology of specifying and			
24	testing large meters (i.e., 2 inches and larger).			
25				
26	Task Number Five - Special Connection, Private Property Loss Analysis			
27	GF analyzed potential losses on private properties served by special connections and			
28	the feasibility of metering such connections.			
29				
30	Task Number Six - Tracking Water Loss - AWWA Audit Methodology			
31	GF evaluated KAW's current water loss tracking methodology and controls.			

KAW has begun implementing recommendations contained in the GF report and has reported progress monthly to the PSC as required in its order for Case No. 2007-2 00134. 3

In their report, GF references the water audit methodology developed by the International Water Association (IWA) and the American Water Works Association (AWWA), and points out that this methodology has been identified by AWWA Water Loss Control Committee as a world-best management practice in water loss control. GF also points out that the American Water Works Association Research Foundation (AWWARF) designated the IWA/AWWA Water Audit methodology as the current best practice.

The IWA/AWWA methodology defines a number of industry standard performance 13 14 indicators, including Unavoidable Annual Real Losses (UARL) and Infrastructure Leakage Index (ILI). IWA/AWWA suggests ILI target ranges based on factors such 15 16 as availability of water resources for development, and the cost of developing and treating water sources. The various target ranges are intended to address the 17 18 economic balance of water treatment and infrastructure investment. KAW's ILI, 19 calculated as a ratio of Real Losses to UARL, was reported as 2.51, within the 20 IWA/AWWA's most stringent target range of 1.0 - 3.0.

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10. O. IS KAW PROPOSING ANY TARIFF CHANGES IN THIS CASE TO ASSIST **IN THE EFFORT TO REDUCE NRW?**

- Α. Yes. In conducting hydrant and fire service maintenance, KAW field personnel have 24 25 noticed water usage at some fire services unrelated to fire fighting. This usage may be illegal usage, such as irrigation, or it may indicate a leak. KAW has proposed 26 changes to two tariffs that will allow us to meter a fire protection line, if necessary, 27 and charge a usage charge for all flows unrelated to fires. 28
- Further, GF made specific recommendations related to Special Connections where the 30 customer is responsible for maintaining a private water line from the KAW main to 31

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11. Q. WATER QUALITY CONTINUES TO BE A TOPIC OF MAJOR EMPHASIS WITH ONGOING REGULATIONS. WHAT EFFORTS HAS KAW MADE IN RECENT YEARS REGARDING WATER QUALITY?

the metering point. Where the customer has fire service connected by a Special

Connection, KAW is proposing to charge the cost of metering the connection to the

A. KAW continues to evaluate treatment and distribution processes to stay ahead of regulatory requirements.

customer if unauthorized usage does not cease after reasonable notice.

9 10

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KAW has a long history of being an industry leader in water quality, and has been 11 recognized in the Partnership for Safe Water initiative. The Partnership is a voluntary 12 cooperative effort between the USEPA, AWWA and other drinking water 13 organizations, encompassing more than 200 surface water utilities throughout the 14 15 United States. The Partnership encourages water suppliers to continually improve their treatment plant performance, using enhanced monitoring and stringent 16 contaminant targets to better assure the quality of water delivered to customers. 17 KAW was honored in 2008 by the Partnership, with both KRS I and RRS plants 18 19 earning the prestigious Ten-Year Directors Award for ongoing commitment to excellence in water quality, consumer safety and regulatory compliance. Those 20 plants have continued to meet the Partnership requirements since the award. Only 21 thirty three water treatment plants from across the country have earned that 22 distinction, out of the 14,000 surface water treatment plants governed by USEPA 23 regulations. 24

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12. Q. ARE THERE NEW REGULATIONS THAT KAW IS REQUIRED TO MEET?

A. Yes. There are four new regulations that KAW is required to meet. The regulations are the Stage 2 Disinfection Byproduct Rule ("Stage 2 DBPs"), the Long-Term Enhanced Surface Water Treatment Rule ("LT2"), the Groundwater Rule and the Unregulated Contaminant Monitoring Rule 2 ("UCMR 2"). The new regulations require detailed evaluations of the treatment and distribution processes, and also
 require additional water sampling, analysis and reporting.

KAW has been completing analyses and evaluating processes to prepare for meeting 3 the Stage 2 rule. Compliance with new Stage 2 DBP regulations for location running 4 annual average requirements begin in 2012 for the central Kentucky system and in 5 2013 for the Owen County system. KAW anticipates that process modifications may 6 be necessary in the central Kentucky system and is evaluating a change in the 7 disinfection points at each facility and chemical feed improvements. KAW does not 8 9 currently anticipate additional process changes will be required for compliance in the Owen County system. 10

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KAW completed monitoring and reporting requirements for the first round of LT2 with no modifications required to meet this rule.

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The Groundwater Rule is designed to reduce the risk of illness caused by microbial 15 contamination in groundwater systems. KAW purchases treated groundwater from 16 Gallatin County Water District and from Carroll County Water District to serve a 17 small number of customers in northern Owen County. Beginning December 1, 2009, 18 KAW is required to report detections of microbial contamination (e.g., total 19 coliforms) in areas supplied by a groundwater system within 24-hours of a positive 20 21 sample result. KAW is prepared to meet these reporting requirements should the need arise. 22

23

The UCMR 2 regulation increases the monitoring and reporting requirements associated with contaminants suspected to be present in drinking water, but that may not have health-based standards established under the SDWA. KAW has completed the initial phase of testing and reporting. KAW plans to include these results in the 2009 Consumer Confidence Reports to be published later this year.

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13. Q. PLEASE EXPLAIN HOW YOUR FUEL & POWER AND CHEMICALS ARE DETERMINED FOR THE FORECASTED TEST-YEAR.

Α. These expenses are directly related to how much water is forecast to be treated and 3 delivered (i.e., system delivery). The volume of water sales is based on projections 4 determined from the bill analysis for the forecasted test-year as adjusted for the 5 weather normalization factor. System delivery volume is projected directly from this 6 base of forecasted sales volume, adjusted for historical percentages of NRW. This 7 8 forecasted system delivery is then used to calculate fuel and power expense for the forecasted test-year. This method matches the system delivery to the water sales 9 developed for the forecasted test-year. Total system delivery for the forecast period is 10 14.635 billion gallons. 11

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Once the production volume is established, an assessment is made of how much 13 14 volume will be produced at each treatment plant over the course of the year. Anticipated fuel and power costs at each location are then calculated based on the 15 projected power usage to meet the production volume and electric provider tariff 16 pricing for that location. For existing facilities (e.g., KRS I, RRS, Owenton, etc.), the 17 projected power demand and consumption (kwh consumed per million gallons 18 produced) are based on historic usage. For the new water treatment plant (KRS II) 19 and new booster station, the projected power consumption is based on engineering 20 estimates. Kentucky Utilities and Owen Electric are the electric providers to KAW's 21 22 treatment plants and booster stations. The total fuel and power expense for the forecast period is \$4.38 million. 23

24

KAW expects to use 19 different chemicals in the water treatment process. Chemical expenses for the existing plants are projected based on the most recent five-year average consumption for each chemical (in pounds per million gallons treated), adjusted if warranted based on operating experience. Chemical consumption for the various chemicals used for the new plant (KRS II) is based on KRS I experience, assuming water quality and treatment characteristics will be similar as both draw water from the Kentucky River, albeit in different pools (Pool 9 for KRS I and Pool 3

for KRS II). The pounds per million gallons treated is then applied to the forecasted 1 2 test-year production at each plant to determine the pounds of each chemical to be used in the forecasted test-year. The pounds of each chemical are then multiplied by 3 the most current contract price (adjusted for expected price increases or decreases 4 through the forecasted test-year) to determine the total chemical expense. Chemicals 5 are purchased by KAW through a national competitive bidding process conducted by 6 American Water's supply chain function. Prices on certain chemicals have fluctuated 7 8 substantially the past two years. For example, the 2009 price for zinc ortho phosphate (ZOP), which KAW uses as a corrosion inhibitor, had risen from \$0.273 in 2008 to 9 \$1.29 per pound in 2009, a four fold increase in annual costs for ZOP to 10 approximately \$600,000. Contract prices in 2010 for ZOP have retreated to \$0.459 11 12 per pound. Contract pricing is in place through December 2010, and KAW has projected a decrease in overall chemical expenses (compared to 2009 actual 13 14 expenses) based on those contracts. The chemical expense for the forecast period is approximately \$1.8 million. 15

16

1714. Q. DOES THE WATER TREATEMENT PROCESS GENERATE WASTE18MATERIAL?

19 A. Yes. Source water always contains some amount of solid matter in very small 20 suspended particles that must be removed during the treatment process. The process to remove that suspended matter varies across KAW treatment plants. For example, 21 the RRS and KRS II processes use a coagulation and flocculation process, which 22 helps the solid matter form particles large enough, and heavy enough, to settle out of 23 the water. A chemical coagulant is rapidly mixed into the water to help bind the solid 24 25 matter together. The water continues though chambers at slowing mix speeds into sedimentation processes that allow these larger particles to fall to the bottom of the 26 chambers. A mechanical piping device is slowly dragged along the bottom of the 27 chambers to extract this solid waste material. The waste is pumped to a separate 28 29 holding tank where further settling occurs, and the wet sludge that results is run through a filter belt press to squeeze the water from the sludge, resulting in a dryer 30 sludge material. At KRS I, the up-flow clarifiers serve a similar function, but the 31

- final waste product is dewatered in a series of dewatering lagoons as opposed to the
 use of the filter belt presses used at RRS and KRS II. KAW incurs costs in disposing
 of this residual material.
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15. Q. PLEASE EXPLAIN HOW KAW'S WASTE DISPOSAL EXPENSE IS DETERMINED FOR THE FORECASTED TEST-YEAR.

- A. Waste disposal costs are projected based on anticipated routine expenses to operate
 the waste treatment processes, typical source water conditions and periodic expenses
 related to sludge removal. KAW has mitigated typical disposal costs with its
 beneficial use permit-by-rule from the Division of Waste Management that allows the
 beneficial reuse of residuals on site at KRS I, KRS II and RRS. Waste disposal
 expenses are projected to be \$340,226.
- 13
- . .

14 16. Q. HOW HAS THE PROCESS OF BENEFICIAL REUSE OF RESIDUALS ON 15 SITE BENEFITED KAW?

A. Many water facilities around the country experience significant costs associated with transporting residuals and paying to dispose of the material in a permitted landfill. KAW has avoided the costs associated with trucking and landfilling by beneficially reusing these residuals on its property.

20

21 17. Q. PLEASE EXPLAIN HOW MAINTENACE EXPENSES ARE DETERMINED 22 FOR THE FORECASTED TEST-YEAR.

A. Maintenance expense is projected based on historic trends and anticipated activity. These programs include items such as valve operation, hydrant inspections, hydrant flow testing, flushing dead end mains, maintenance of equipment at treatment plants, and maintenance of building and grounds. KAW projects maintenance related expenses to be \$1.3 million for the forecast period.

118. Q. HYDRANT MAINTENANCE HAS BEEN A TOPIC IN PRIOR2PROCEEDINGS. WHAT TYPE OF MAINTENANCE IS ASSOCIATED3WITH FIRE HYDRANTS?

A. Generally, each fire hydrant is inspected annually with maintenance performed at that 4 time. Hydrants are tested to ensure that each is operational and to confirm flow rates 5 projected at each hydrant. A KAW technician opens the valve and flows water 6 through the hydrant, as would a fire fighter. The technician visually inspects all parts, 7 8 checks for leakage, and confirms that the control valve is fully open and operational. The technician also lubricates threads and moving parts and addresses any minor 9 maintenance issue identified during the inspection. Any additional repair not 10 addressed as part of the inspection is reported for follow up and resolution. Any 11 12 vegetation growing around the hydrant is removed and the hydrant is cleaned. The results from the flow test (measured in gallons per minute) are then documented. 13 14 KAW has been providing to Lexington Fayette Urban County Government results from these flow tests for those hydrants in the Fayette County. 15

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19. Q. HYDRANT PAINTING HAS ALSO BEEN A TOPIC IN PRIOR PROCEEDINGS. PLEASE DESCRIBE THE RECENT HYDRANT PAINTING PROJECT.

A. KAW painted the hydrants in Lexington according to National Fire Protection Association Standard 291. The standard calls for hydrants to be color coded to correspond with the hydrant flow rating. The color coding is intended to aid a fire commander's decision-making process in determining how to best fight a particular fire based on how much water is available at each hydrant near the fire event. The hydrant painting project is being amortized over a five year period, ending May 31, 2014.

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8 20. Q. HOW DOES KAW DETERMINE STAFF REQUIREMENTS?

A. There are several factors considered in determining staffing requirements, foremost being the amount of work that must be accomplished. KAW has continued to

experience growth in the number of customers we serve and in facilities installed to 1 2 serve them, even during the recent economic downturn. KAW assesses whether the work can be absorbed by existing staff through productivity or technology gains, or 3 whether the work has evolved to the degree that requires additional resources. For 4 example, KAW now uses mobile computers installed in field technician vehicles, 5 enabling work to be dispatched electronically and in real time. Field technicians 6 begin working immediately from their homes each day, rather than coming into an 7 8 office to get their daily work, saving time. Various types of field service work orders and customer appointments are scheduled along the most efficient travel routes, 9 resulting in technicians working more orders per day now than had been the case 10 before mobile computing was in place. The real time capability enables emergency 11 12 work to be prioritized and reduces rework by ensuring the technician has the most recent information available at the time an order is performed. KAW also assesses 13 14 whether work might be most effectively performed by KAW staff or by contract vendors. Staff adjustments are made accordingly. 15

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21. Q. DOES KAW PROPOSE ANY STAFF CHANGES FROM PRIOR CASES?

Yes. KAW staffing has changed as positions have been eliminated and/or added to A. 18 address evolving work activities, and as a result of transfers between KAW and 19 American Water Service Company (AWSC). The primary driver of staffing changes 20 is the addition of positions to staff the new water treatment plant, with seven new 21 positions associated with KRS II (one supervisor and six production technicians). 22 Two AWSC employees have been transferred to KAW as their roles evolved to 23 support KAW, with one KAW position moving to AWSC. KAW anticipates water 24 related staffing requirements will be 152 employees through the end of the forecast 25 period. 26

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22. Q. WHAT HAS KAW DONE TO CONTROL COSTS OF OPERATIONS?

A. KAW routinely reviews expenses as a normal course of business, reviewing expenditures at least monthly, and more often as may be necessary, to ensure that the company is controlling expenses as planned. Technology often plays a role in

enabling work to be completed in a more efficient fashion. Examples of technology
 that help mitigate costs include KAW's use of permalogs for leak monitoring and
 Automated Meter Reading (AMR) meters, both of which enable an individual to
 obtain electronic readings while driving by a location.

5

KAW has begun implementation of a new computerized maintenance management 6 system (CMMS) to better manage distribution maintenance work orders. CMMS is 7 8 expected to track any work needed on distribution assets, whether routine reactive activities such as repairing a main break, preventive activities like operating valves or 9 10 customer initiated activities such as relocating a meter box. KAW expects CMMS to enhance efficiency by reducing duplicative field visits through better work tracking 11 and aggregation of work on a given asset. KAW expects to expand the CMMS 12 program to include production and booster facilities as well. Other efficiency 13 improvement initiatives being considered include expanding the mobile computing 14 capability to include more field operations functions and expanding AMR to replace 15 certain direct read meters. 16

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18 23. Q. DOES THIS CONCLUDE YOUR TESTIMONY?

19 **A.** Yes.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF:)	
)	
THE APPLICATION OF KENTUCKY-AMERICAN)	CA
WATER COMPANY FOR AN ADJUSTMENT OF)	
RATES ON AND AFTER MARCH 28, 2010)	
)	

CASE NO. 2010-00036

DIRECT TESTIMONY OF PAUL R. HERBERT

February 26, 2010

BEFORE THE KENTUCKY PUBLIC SERVICE COMMISSION

RE: KENTUCKY-AMERICAN WATER COMPANY CASE NO. 2010-00036

DIRECT TESTIMONY OF PAUL R. HERBERT

Line <u>No.</u>		
1		QUALIFICATIONS
2	1. Q.	Please state your name and address.
3	А.	My name is Paul R. Herbert. My business address is 207 Senate Avenue, Camp Hill,
4		Pennsylvania.
5	2. Q.	By whom are you employed?
6	А.	I am employed by Gannett Fleming, Inc.
7	3. Q.	What is your position with Gannett Fleming, Inc., and briefly state your general duties and
8		responsibilities.
9	А.	I am President of the Valuation and Rate Division. My duties and responsibilities include
10		the preparation of accounting and financial data for revenue requirement and cash working
11		capital claims, the allocation of cost of service to customer classifications, and the design of
12		customer rates in support of public utility rate filings.
13	4. Q.	Have you presented testimony in rate proceedings before a regulatory agency?
14	А.	Yes. I have testified before the Pennsylvania Public Utility Commission, the New Jersey
15		Board of Public Utilities, the Public Utilities Commission of Ohio, the Public Service
16		Commission of West Virginia, the Kentucky Public Service Commission, the Iowa State
17		Utilities Board, the Virginia State Corporation Commission, the Illinois Commerce
18		Commission, the Tennessee Regulatory Authority, the California Public Utilities
19		Commission, New Mexico Public Regulation Commission, the Delaware Public Service
20		Commission, Arizona Corporate Commission and the Missouri Public Service Commission

1		concerning revenue requirements, cost of service allocation, rate design and cash working
2		capital claims.
3		A list of the cases in which I have testified is provided at the end of my direct testimony.
4	5. Q.	What is your educational background?
5	А.	I have a Bachelor of Science Degree in Finance from the Pennsylvania State University,
6		University Park, Pennsylvania.
7	6. Q.	Would you please describe your professional affiliations?
8	А.	I am a member of the American Water Works Association and serve as a member of the
9		Management Committee for the Pennsylvania Section. I am also a member of the
10		Pennsylvania Municipal Authorities Association. In 1998, I became a member of the
11		National Association of Water Companies as well as a member of its Rates and Revenue
12		Committee.
13	7. Q.	Briefly describe your work experience.
14	А.	I joined the Valuation Division of Gannett Fleming Corddry and Carpenter, Inc.,
15		predecessor to Gannett Fleming Valuation and Rate Consultants, Inc., in September 1977, as
16		a Junior Rate Analyst. Since then, I advanced through several positions and was assigned
17		the position of Manager of Rate Studies on July 1, 1990. On June 1, 1994, I was promoted to
18		Vice President and on November 1, 2003, I was promoted to Senior Vice President. On July
19		1, 2007, I was promoted to my current position as President of the Valuation and Rate
20		Division of Gannett Fleming, Inc.
21		While attending Penn State, I was employed during the summers of 1972, 1973 and
22		1974 by the United Telephone System - Eastern Group in its accounting department. Upon
23		graduation from college in 1975, I was employed by Herbert Associates, Inc., Consulting
24		Engineers (now Herbert Rowland and Grubic, Inc.), as a field office manager until
25		September 1977.
26		

- 2 -

1		COST OF SERVICE ALLOCATION
2	8. Q.	What is the purpose of your testimony in this proceeding?
3	A.	My testimony is in support of the cost of service allocation and rate design study conducted
4		under my direction and supervision for the Kentucky-American Water Company, (the
5		"Company").
6	9. Q.	Have you prepared an exhibit presenting the results of your study?
7	А.	Yes. Exhibit No. 36 presents the results of the allocation of the pro forma cost of service to
8		the several customer classifications as of September 30, 2011, and the proposed rate design.
9	10. Q.	Briefly describe the purpose of your cost allocation study.
10	A.	The purpose of the study was to allocate the total cost of service, which is the total revenue
11		requirement, to the several customer classifications. The cost of service includes operation
12		and maintenance expenses, depreciation expense and amortizations, taxes other than income,
13		income taxes and income available for return. In the study, the total costs were allocated to
14		the residential, commercial, industrial, public authority, sales for resale, private fire
15		protection and public fire protection classifications in accordance with generally-accepted
16		principles and procedures. The cost of service allocation results in indications of the relative
17		cost responsibilities of each class of customers. The allocated cost of service is one of
18		several criteria appropriate for consideration in designing customer rates to produce the
19		required revenues.
20	11. Q.	Please describe the method of cost allocation that was used in your study.
21	A.	The base-extra capacity method, as described in the 2000 and prior Water Rates Manuals
22		(M1) published by the American Water Works Association (AWWA), was used to allocate
23		the pro forma costs. The method is a recognized method for allocating the cost of providing
24		water service to customer classifications in proportion to the classifications' use of the

26 the cost of water service and has been used by the Company in previous rate cases.

25

commodity, facilities and services. It is generally accepted as a sound method for allocating

- 1 12. Q. Is the method described in Exhibit No. 36?
- 2 A. Yes. It is described on pages 3 and 4 of the exhibit.
- 3 13. Q. Please describe the procedure followed in the cost allocation study.

A. Each element of cost in the pro forma cost of service was allocated to cost functions and 4 5 customer classifications through the use of appropriate allocation factors. This allocation is presented in Schedule B on pages 8 through 14 of Exhibit No. 36. The customer 6 7 classifications include residential, commercial, industrial, public authority, sales for resale and private and public fire protection classifications. The items of cost, which include 8 9 operation and maintenance expenses, depreciation and amortization expenses, taxes and 10 income available for return, are identified in column 1 of Schedule B. The cost of each item, 11 shown in column 3, is allocated to the several customer classifications based on allocation 12 factors referenced in column 2. The development of the allocation factors is presented in 13 Schedule C of the exhibit.

The four basic cost functions are base, extra capacity, customer and fire protection costs. <u>Base Costs</u> are costs that tend to vary with the quantity of water used, plus costs associated with supplying, treating, pumping and distributing water to customers under average load conditions, without the elements necessary to meet peak demands. Base costs are allocated to customer classifications based on average daily usage.

<u>Extra Capacity Costs</u> are costs associated with meeting usage requirements in excess
 of average. They include the operating and capital costs for additional plant and system
 capacity beyond that required for average use. Extra capacity costs were subdivided into
 costs to meet maximum day extra capacity and maximum hour extra capacity requirements.
 Extra capacity costs are allocated to customer classifications based on estimated maximum
 day and hour demands in excess of average use for each classification.

25 <u>Customer Costs</u> are costs associated with serving customers regardless of their usage 26 or demand characteristics. Customer costs are subdivided into customer facilities costs,

- 4 -

1	W	which include meters and services, and customer accounting costs, which include billing and
2	m	neter reading functions. Customer costs are allocated to classes based on the number and
3	si	ze of meters and the number of bills.
4		Fire Protection Costs are costs associated with providing the facilities to meet the
5	po	otential peak demand of fire protection service as well as direct costs such as the cost for
6	fi	re hydrants. The demand costs for fire protection are subdivided into costs for Private Fire
7	P	rotection and Public Fire Protection on the basis of relative potential demands.
8	14. Q. P.	lease provide examples of the cost allocation process.
9	A. I	will use some of the larger cost items to illustrate the principles and considerations used in
10	th	ne cost allocation methodology. Water purchased for resale, purchased electric power,
11	tr	eatment chemicals and sludge handling costs are examples of costs that tend to vary with
12	th	he amount of water consumed and are considered base costs. Thus, Factor 1 assigns these
13	co	osts to customer classifications based on average daily usage.
14		Other source of supply, pumping, purification and transmission costs are associated
15	wi	th meeting usage requirements in excess of the average, generally to meet maximum day
16	rec	quirements. Costs of this nature are allocated partially as base costs, proportional to
17	ave	erage daily consumption, partially as maximum day extra capacity costs, in proportion to
18	ma	aximum day extra capacity, and, in the case of certain pumping stations and transmission
19	ma	ains, partially as fire protection costs, through the use of Factors 2 and 3. The development
20	of	the allocation factors, referenced as Factors 2 and 3 shown in Schedule C, pages 15 and 17,
21	is	based on the system peak day ratio and the potential demand of fire protection.
22		Costs associated with distribution mains and storage facilities are allocated partly on
23	the	e basis of average consumption and partly on the basis of maximum hour extra demand,

the basis of average consumption and partly on the basis of maximum hour extra demand,
 including the demand for fire protection service, because these facilities are designed to meet
 maximum hour and fire demand requirements. The development of the factors, referenced as
 Factors 4 and 5, used for these allocations is shown in Schedule C, on pages 19 through 22,

- 5 -

of Exhibit No. 36. Fire demand costs are allocated to public and private fire protection service in proportion to the relative potential demands on the system by public fire hydrants as compared to the demands for private fire services and hydrants. The demand for private fire units is increased by a factor of 1.5 over the public fire units to recognize the greater flow rate required for a fire at a private service than for a public hydrant. This adjustment was accepted by the Commission in a previous case.

Costs associated with pumping facilities are allocated on a combined bases of
maximum day, maximum day including fire and maximum hour extra capacity because
pumping facilities serve these functions. The relative weightings of Factor 2 (maximum day),
Factor 3 (maximum day with fire) and Factor 4 (maximum hour) for pumping facilities were
based on the horsepower of the pumps serving these functions. The development of these
weighted factors, referenced as Factor 6, is presented on page 23 of Exhibit No. 36.

Operation and maintenance costs for transmission and distribution mains are allocated on a combined basis of Factor 3 (maximum day with fire) for transmission mains and Factor (maximum hour) for distribution mains. The weighting of the factors is based on the footage of mains and is referenced as Factor 7.

Costs associated with meters and services facilities are allocated to customer classifications based on meter and service equivalents using Factors 9 and 10. Billing and collecting costs and meter reading are assigned to customer classifications based on the number of bills using Factors 13 and 14. Uncollectible accounts are allocated based on net write-offs by class (Factor 20). Operating and capital costs associated with public fire hydrants were assigned directly to the public fire protection class (Factor 8).

Administrative and general costs are allocated on the basis of allocated direct costs excluding those costs such as purchased water, power and chemicals, which require little administrative and general expense. The development of factors for this allocation, referenced as Factor 15, is presented on page 31 of Exhibit No. 36. Factor 15A, used to

- 6 -

allocate cash working capital, was based on the allocation of all operation and maintenance
 expenses.

3	Annual depreciation accruals are allocated on the basis of the function of the facilities
4	represented by the depreciation expense for each depreciable plant account. The original cost
5	less depreciation of utility plant in service is similarly allocated for the purpose of developing
6	factors, referenced as Factor 18, for allocating items such as income taxes and return. The
7	development of Factor 18 is presented on pages 33 through 35 of Exhibit No. 36.

Factor 18, as well as Factors 15 and 15A discussed earlier, are composite allocation
factors. Composite factors are generated internally in the cost allocation program based on
the results of allocating other costs. Factors 11, 12, 16, 17 and 19 also are composite factors.
Refer to Schedule C of Exhibit No. 36 for a description of the basis of each composite factor.

12 15. Q. What was the source of the total cost of service data set forth in column 3 of Schedule C of13 Exhibit No. 36?

A. The pro forma costs of service were furnished by the Company, and are set forth in Company Schedules B, D and E.

16 16. Q. Refer to Factors 2 and 3 and explain what factors were considered in estimating the 17 maximum day extra capacity and maximum hour extra capacity demands used for the 18 customer classifications.

- A. The estimated demands were based on judgment which considered field studies of customer class demands conducted for the Company, field observations of the service areas of the Company, the class factors used in the last cost of service study, and generally-accepted customer class maximum day and maximum hour demand ratios.
- 23 17. Q. Have you summarized the results of your cost allocation study?
- A. Yes. The results are summarized in columns 1, 2 and 3 of Schedule A on page 6 of Exhibit No. 36. The total allocated pro forma cost of service as of September 30, 2011, for each customer classification identified in column 1 is brought forward from Schedule B and

1		shown in column 2. Column 3 presents each customer classification's cost responsibility as			
2		a percent of the total cost.			
3	18 Q.	Have you compared these cost responsibilities with the proportionate revenue under existing			
4		rates for each customer classification?			
5	A.	Yes. A comparison of the allocated cost responsibilities and the percentage of revenue			
6		under existing rates can be made by comparing columns 3 and 5 of Schedule A of Exhibit			
7		No. 36. A similar comparison of the percentage cost responsibilities (relative cost of			
8		service) and the percentage of pro forma revenues (relative revenues) under proposed rates			
9		can be made by comparing columns 3 and 7 of Schedule A of Exhibit No. 36. The			
10		proposed increase and the percent increase by class are shown in columns 8 and 9,			
11		respectfully.			
12		CUSTOMER RATE DESIGN			
13	19. Q.	Are you responsible for the design of the rate schedules proposed by the Company in this			
14		proceeding?			
15	А.	Yes, I am.			
16	20. Q.	Is the proposed rate structure presented in an exhibit?			
17	A.	Yes. A comparison of the present and proposed rate schedules is presented in Schedule G			
18		on page 41 of Exhibit No. 36.			
19	21. Q.	What are the appropriate factors to be considered in the design of the rate structure?			
20	А.	In preparing a rate structure, one should consider the allocated costs of service, the impact of			
21		radical changes from the present rate structure, the understandability and ease of application			
22		of the rate structure, community and social influences, and the value of service. General			
23		guidelines should be developed with management to determine the extent to which each of			
24		these criteria is to be incorporated in the rate structure to be designed, inasmuch as the			
25		pricing of a commodity or service ultimately should be a function of management.			
26	22. Q.	Did you discuss rate design guidelines with management?			

1	А.	Yes, I did. The guidelines established were: (1) maintain the existing rate structure
2		applicable to all divisions that includes a service charge by meter size applicable to all
3		classes of customers and a separate one-block volumetric charge for each classification, (2)
4		increase public fire service class as indicated by the cost of service, and (3) adjust revenues
5		among the remaining classes in conformity with or toward the indicated cost of service,
6		without increasing any one class by more than 50%.
7	23. Q.	Do the proposed rates comply with the guidelines enumerated in the answer to question 22?
8	A.	Yes, they do.
9	24. Q.	Do you support the concept of single-tariff pricing and to maintain the consolidation of the
10		rate divisions achieved in prior cases?
11	A.	Yes, I do.
12	25. Q.	Please explain the development of the service charges.
13	А.	The development of the service charges is set forth on Schedule F on page 40 of the Exhibit.
14		Service charges should recover the cost of customer facilities such as meters and services
15		and the cost of customer accounting including billing and collecting and meter reading costs.
16		Schedule F shows the cost of service for these cost functions in column 2. These
17		amounts were taken from an analysis of customer costs generated within the cost allocation
18		study. The costs associated with meters are divided by the total 5/8-inch meter equivalents
19		and by 12 months to determine the monthly cost related to a 5/8-inch meter. The costs
20		associated with services are divided by 3/4-inch service equivalents and by 12 months to
21		determine the monthly cost related to a 3/4-inch service. Costs associated with billing and
22		collecting, and meter reading are divided by the number of customers and metered customers,
23		respectively, and by 12 months to determine the monthly cost per customer for these
24		functions. The sum of the monthly costs for a 5/8-inch meter is \$9.14 which was rounded up
25		to \$9.15 for the monthly 5/8-inch service charge. The rates for the larger-sized meters are
26		determined by multiplying the meter capacity ratios times the \$9.15 rate for the 5/8-inch

1		meter, as shown at the bottom on the schedule. Meter capacity ratios also were used to				
2	determine the larger-sized service charges under the existing rate structure.					
3	26. Q.	Q. How were the volumetric rates determined?				
4	А.	After the proposed service charges were applied to the bill analysis, the existing volumetric				
5		rates for each classification were increased so that revenues from each class moved toward				
6		the indicated cost of service and that total revenues equaled the proposed revenue				
7		requirement.				
8	27. Q.	Does that conclude your direct testimony?				

9 A. Yes, it does.

LIST OF CASES IN WHICH PAUL R. HERBERT TESTIFIED

	Year	Jurisdiction	Docket No.	<u>Client/Utility</u>	Subject
1. 2. 3.	1983 1989 1991	Pa. PUC Pa. PUC PSC of W. Va.	R-832399 R-891208 91-106-W-MA	T. W. Phillips Gas and Oil Co. Pennsylvania-American Water Company Clarksburg Water Board	Pro Forma Revenues Bill Analysis and Rate Application Revenue Requirements (Rule 42)
4.	1992	Pa. PUC	R-922276	North Penn Gas Company	Cash Working Capital
5.	1992	NJ BPU	WR92050532J	The Atlantic City Sewerage Company	Cost Allocation and Rate Design
6. 7.	1994 1994	Pa. PUC Pa. PUC	R-943053 R-943124	The York Water Company City of Bethlehem	Cost Allocation and Rate Design Revenue Requirements, Cost Allocation, Rate Design and Cash Working Capital
8.	1994	Pa. PUC	R-943177	Roaring Creek Water Company	Cash Working Capital
9.	1994	Pa. PUC	R-943245	North Penn Gas Company	Cash Working Capital
10. 11.	1994 1995	NJ BPU Pa. PUC	WR94070325 R-953300	The Atlantic City Sewerage Company Citizens Utilities Water Company of	Cost Allocation and Rate Design Cost Allocation and Rate Design
12.	1995	Pa. PUC	R-953378	Apollo Gas Company	Revenue Requirements and Rate
13.	1995	Pa. PUC	R-953379	Carnegie Natural Gas Company	Design Revenue Requirements and Rate
14	1996	Pa PLIC	R-963619	The York Water Company	Design Cost Allocation and Rate Design
1 7 . 15	1997	Pa PUC	R-973972	Consumers Pennsylvania Water Company -	Cash Working Capital
10.	1007		N-373372	Shenango Valley Division	
16.	1998		98-178-WS-AIR	Citizens Utilities Company of Ohio	Water and Wastewater Cost Allocation and Rate Design
17.	1998	Pa. PUC	R-984375	City of Bethlehem - Bureau of Water	Revenue Requirement, Cost Allocation and Rate Design
18.	1999	Pa. PUC	R-994605	The York Water Company	Cost Allocation and Rate Design
19.	1999	Pa. PUC	R-994868	Philadelphia Suburban Water Company	Cost Allocation and Rate Design
20.	1999	PSC of W.Va.	99-1570-W-MA	Clarksburg Water Board	Revenue Requirements (Rule 42), Cost Allocation and Rate Design
21.	2000	Ky. PSC	2000-120	Kentucky-American Water Company	Cost Allocation and Rate Design
22.	2000	Pa. PUC	R-00005277	PPL Gas Utilities	Cash Working Capital
23.	2000	NJ BPU	WR00080575	Atlantic City Sewerage Company	Cost Allocation and Rate Design
24.	2001	la. St Util Bd	RPU-01-4	Iowa-American Water Company	Cost Allocation and Rate Design
25.	2001	Va. St. Corp	PUE010312	Virginia-American Water Company	Cost Allocation and Rate Design
26.	2001	WV PSC	01-0326-W-42T	West-Virginia American Water Company	Cost Allocation And Rate Design
27.	2001	Pa. PUC	R-016114	City of Lancaster	Tapping Fee Study
28	2001	Pa PUC	R-016236	The York Water Company	Cost Allocation and Rate Design
29	2001	Pa PUC	R-016339	Pennsylvania-American Water Company	Cost Allocation and Rate Design
30	2001	Pa PUC	R-016750	Philadelphia Suburban Water Company	Cost Allocation and Rate Design
31.	2002	Va. St. Corp Cm	PUE-2002-00375	Virginia-American Water Company	Cost Allocation and Rate Design
32.	2003	Pa. PUC	R-027975	The York Water Company	Cost Allocation and Rate Design
33.	2003	Tn Reg. Auth	03-	Tennessee-American Water Company	Cost Allocation and Rate Design
34.	2003	Pa. PUC	R-038304	Pennsylvania-American Water Company	Cost Allocation and Rate Design
35.	2003	NJ BPU	WR03070511	New Jersey-American Water Company	Cost Allocation and Rate Design
36.	2003	Mo. PSC	WR-2003-0500	Missouri-American Water Company	Cost Allocation and Rate Design
37.	2004	Va. St. Corp Cm	PUE-200 -	Virginia-American Water Company	Cost Allocation and Rate Design
38.	2004	Pa. PUC	R-038805	Pennsylvania Suburban Water Company	Cost Allocation and Rate Design
39.	2004	Pa. PUC	R-049165	The York Water Company	Cost Allocation and Rate Design
40.	2004	NJ BPU	WRO4091064	The Atlantic City Sewerage Company	Cost Allocation and Rate Design
41.	2005	WV PSC	04-1024-S-MA	Morgantown Utility Board	Cost Allocation and Rate Design
42.	2005	WV PSC	04-1025-W-MA	Morgantown Utility Board	Cost Allocation and Rate Design
43.	2005	Pa. PUC	R-051030	Aqua Pennsylvania, Inc.	Cost Allocation and Rate Design
44.	2006	Pa. PUC	R-051178	T. W. Phillips Gas and Oil Co.	Cost Allocation and Rate Design
45.	2006	Pa. PUC	R-061322	The York Water Company	Cost Allocation and Rate Design
46.	2006	NJ BPU	WR-06030257	New Jersey American Water Company	Cost Allocation and Rate Design
47.	2006	Pa. PUC	R-061398	PPL Gas Utilities, Inc.	Cost Allocation and Rate Design

LIST OF CASES IN WHICH PAUL R. HERBERT TESTIFIED

	<u>Year</u>	Jurisdiction	Docket No.	<u>Client/Utility</u>	Subject	
48.	2006	NM PRC	06-00208-UT	New Mexico American Water Company	Cost Allocation and Rate Design	
49.	2006	Tn Reg Auth	06-00290	Tennessee American Water Company	Cost Allocation and Rate Design	
50.	2007	Ca. PUC	U-339-W	Suburban Water Systems	Water Conservation Rate Design	
51.	2007	Ca. PUC	U-168-W	San Jose Water Company	Water Conservation Rate Design	
52.	2007	Pa. PUC	R-00072229	Pennsylvania American Water Company	Cost Allocation and Rate Design	
53.	2007	Ky. PSC	2007-00143	Kentucky American Water Company	Cost Allocation and Rate Design	
54.	2007	Mo. PSC	WR-2007-0216	Missouri American Water Company	Cost Allocation and Rate Design	
55.	2007	Oh. PUC	07-1112-WS-AIR	Ohio American Water Company	Cost Allocation and Rate Design	
56.	2007	II. CC	II. CC 07-0507 Illinois American Water Company		Customer Class Demand Study	
57.	2007	Pa. PUC	Pa. PUC R-00072711 Aqua Pennsylvania, Inc.		Cost Allocation and Rate Design	
58.	2007	NJ BPU WR07110866 The Atlantic City Sewerage Company		The Atlantic City Sewerage Company	Cost Allocation and Rate Design	
59.	2007	Pa. PUC R-00072492 City of Bethlehem – Bureau of War		City of Bethlehem – Bureau of Water	Revenue Requirements, Cost Alloc.	
60.	2007	WV PSC	07-0541-W-MA	Clarksburg Water Board	Cost Allocation and Rate Design	
61.	2007	WV PSC	07-0998-W-42T	West Virginia American Water Company	Cost Allocation and Rate Design	
62.	2008	NJ BPU	WR08010020	New Jersey American Water Company	Cost Allocation and Rate Design	
63.	2008	Va St Corp Com		Virginia American Water Company	Cost Allocation and Rate Design	
64.	2008	Tn. Reg. Auth.	08-00039	Tennessee American Water Company	Cost Allocation and Rate Design	
65.	2008	Mo PSC	WR-2008-0311	Missouri American Water Company	Cost Allocation and Rate Design	
66.	2008	De PSC	08-96	Artesian Water Company, Inc.	Cost Allocation and Rate Design	
67.	2008	Pa PUC	R-2008-2032689	Penna. American Water Co.–Coatesville Wastewater	Cost Allocation and Rate Design	
68.	2008	AZ Corp. Com.	W-01303A-08-0227 SW-01303A-08-227	Arizona American Water Co Water - Wastewater	Cost Allocation and Rate Design	
69.	2008	Pa PUC	R-2008-2023067	The York Water Company	Cost Allocation and Rate Design	
70.	2008	WV PSC 08-0900-W-42T West Virginia American Water Company (Cost Allocation and Rate Design		
71.	2008	Ky PSC 2008-00250 Frankfort Electric and Water Plant Board		Cost Allocation and Rate Design		
72.	2008	Ky PSC 2008-00427 Kentucky American Water Company Cost Allocation		Cost Allocation and Rate Design		
73.	2009	PaPUC 2008-2079660 UGI – Penn Natural Gas Cost of Service		Cost of Service Allocation		
74.	2009	PaPUC	2008-2079675 UGI – Central Penn Gas Cost of Service Allocation		Cost of Service Allocation	
75.	2009	PaPUC	C 2009-2097323 Pennsylvania American Water Co. Cost Allocation and Ra		Cost Allocation and Rate Design	
76.	2009	la St Util Bd	RPU-09-	Iowa-American Water Company	Cost Allocation and Rate Design	
77.	2009	II CC 09-0329 Illinois-American Water Company Cost Allocation and R		Cost Allocation and Rate Design		
78.	2009	Oh PUC	Oh PUC 09-391-WS-AIR Ohio-American Water Company Cost Allocation and Ra		Cost Allocation and Rate Design	
79.	2009	PaPUC	R-2009-2132019	Aqua Pennsylvania, Inc. Cost Allocation and Rate Desic		
80.	S009	Va St Corp Com	Corp Com PUC-00059 Aqua Virginia, Inc. Cost Allocation (only)		Cost Allocation (only)	
81.	2009	Mo PSC	WR-2010-0131	Missouri American Water Company	Cost Allocation and Rate Design	

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010 CASE NO. 2010-00036

DIRECT TESTIMONY OF MICHAEL A. MILER

February 26, 2010

1 2 3 4 5			KENTUCKY AMERICAN WATER COMPANY CASE NO. 2010-00036 DIRECT TESTIMONY <u>MICHAEL A. MILLER</u>
6	1.	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
7		А.	My name is Michael A. Miller, 1600 Pennsylvania Avenue, Charleston, West
8			Virginia.
9			
10	2.	Q.	BY WHOM ARE YOU EMPLOYED AND WHAT POSITION DO YOU
11			HOLD WITH KENTUCKY AMERICAN WATER?
12		А.	I am employed by American Water Works Service Company as the Director of
13			Rates, assigned to the Eastern Region, and in that role I am also the Assistant
14			Treasurer of Kentucky American Water Company ("KAWC" or "Company").
15			
16	3.	Q.	PLEASE DESCRIBE YOUR PROFESSIONAL EDUCATION AND
17			EXPERIENCE.
18		А.	My resume is attached to this testimony in Appendix A.
19			
20	4.	Q.	WHAT ARE YOUR RESPONSIBILITIES AS ASSISTANT TREASURER?
21		А.	I am responsible for the rates and revenue functions for the Company, including
22			the filing of rate cases and other matters before the Commission. I also assist in
23			the preparation and review of financial statements, financing plans, budget
24			preparation, and cash management functions. I perform the same duties for West
25			Virginia American, Virginia American and Tennessee American.

5. Q. HAVE YOU TESTIFIED BEFORE IN REGULATORY PROCEEDINGS?

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A. Yes. I have testified previously on numerous occasions before the utility regulatory agencies in West Virginia, Tennessee, Virginia and the Kentucky Public Service Commission.

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6. Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

A. I will address (i) drivers of the need to increase rates of KAWC, (ii) capital
structure and the overall cost of capital that includes the return on equity (ROE),
which will be addressed by Dr. Vander Weide, (iii) American Water Works
Service Company ("AWWSC") costs, (vi) allowance for working capital, (vi)
pension expense, (viii) other post employment benefit ("OPEB") costs, (ix)
income taxes, and (x) cost allocations.

13

14 **<u>GENERAL</u>**

15

16 7. Q. WHAT FACTORS ARE DRIVING THE NEED TO INCREASE RATES AT 17 THIS TIME?

A. The Company's ability to attract capital at reasonable rates is a critical factor in meeting its public service obligation. The Company must replace and construct facilities necessary to meet water quality regulations and maintain its service capabilities, maintain its facilities to maximize their useful life, and provide the employees necessary to carry out those public service obligations. Rates should be set to provide revenue to the utility to cover all prudently incurred operating and capital costs, including the opportunity to achieve a fair and reasonable return on the investment by the stockholders. It is essential that the Company's rates be set at levels to cover its cost of service if it is to continue to maintain service levels, meet its public service obligations and attract capital at reasonable rates.

The Company's last rate increase was effective June 1, 2009. The rates approved 6 in this filing are not likely to become effective prior to September 28, a period of 7 sixteen months between rate increases. During that time KAWC has continued to 8 9 make significant investments in utility plant, including commencement of the major construction project related to the new Kentucky River Station II treatment 10 plant ("KRS II") and transmission main. As can be seen on Exhibit MAM-1 11 attached to this testimony, the Company's achieved ROE has been under the level 12 authorized by the Commission for 2008 and 2009. Without rate relief, the 13 achieved ROE for 2010 is currently forecasted to be 5.41%, and in 2011 (the first 14 full year after rates from this case will be effective), achieved ROE is expected to 15 be 1.12%. The Company does not believe that a 5.41% or 1.12% ROE is 16 17 sufficient to attract the capital necessary to carry out its public service obligations, particularly given the extensive capital invested to complete the KRS II Project. 18 The only reasonable alternative is to seek an increase in rates at this time. 19

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218.Q.WHAT ARE THE COMPONENTS OF THE COST OF SERVICE22DRIVING THE INCREASE IN RATES?

23

A. I have provided Exhibit MAM-2 which addresses the rate increase amount by the

major categories of the cost of service that have increased over the levels 1 currently authorized by the Commission: i) Rate Base, ii) Operating Expenses, 2 and iii) Cost of Capital. While the Company's 2008 rate case ended in a 3 settlement to overall revenue requirement, the Company used its judgment to 4 determine the cost of service elements embedded in current rates. As indicated on 5 Exhibit MAM-2, (in both text and graphically), rate base has increased by 6 \$61.343 million since the Company's last rate case. However, the Company's 7 2008 rate case included \$102.8 million of CWIP of which only \$20.2 million was 8 9 afforded full rate base treatment instead of the non-cash AFUDC treatment for rate making purposes. In fact, through September 2011, the end of the forecasted 10 test-year in this case, the Company will have invested over \$100 million in utility 11 plant improvements since June 1, 2009, the effective date of the rates approved in 12 case number 2008-00427. 13

14

This significant investment level includes the full investment for the KRS II Project that will be in service in the third quarter of 2010. Increased rate base accounts for 69% of the rate increase requested in this case. In fact, as shown on Exhibit MAM-2 the cost of service elements strictly related to the KRS II Project account for a rate increase (on a stand-alone basis) of \$23.579 million or approximately 91% of the total rate increase requested in this proceeding.

21

22 Operations and Maintenance expense has increased by \$5.113 million from the 23 level currently authorized by the Commission. O&M expenses represent 20% of
the increased rates requested in this case and is primarily driven by: i) labor and 1 benefit costs at both the Company and AWWSC, ii) increased production costs, 2 iii) increased uncollectible expense driven by the historical charge-off ratio 3 applied to the rate increase amount requested in this case, and iv) increases in 4 several categories of Miscellaneous Expense. The O&M expense levels will be 5 fully addressed in the testimony of several Company witnesses. The cost of 6 energy and petroleum products has had a major impact on the O&M expenses of 7 the Company. Power costs included in this filing have increased \$875,000 or 8 9 25.0% over the level currently recovered in rates primarily related to fuel adjustment increases from the electric providers. The increase in power costs has 10 been substantially offset by favorable chemical contract prices. 11

12

13 Changes in the cost of capital and capital structure represent 11% of the requested 14 revenue increase in this case. This area of the case will be covered by Dr. Vander 15 Weide and later in this testimony.

16

While the Company did include customer growth through the forecasted test-year, those customer growth rates have declined from past years and are not expected to return to prior levels through the end of the forecasted test-year in this case based on current economic conditions. I have allocated the impact on this case from the decline in water sales to the Rate Base and O&M Expense categories as shown on Exhibit MAM-2.

In his testimony, Dr. Edward Spitznagel will address the weather normalization 1 factors used by the Company in arriving at present rate revenues for this filing. 2 After applying the weather normalization factors recommended by Dr. Spitznagel, 3 the forecasted test-year usage per customer for residential and commercial 4 customers reflects a decline in usage per customer from the level currently 5 approved in rates. This trend is a continuation of the trends seen in past KAWC 6 rate cases and across the country as a result of low flow plumbing devices and 7 Moreover, the Company believes the customer smaller family sizes. 8 9 communication information used by the Company to stress the importance of water and the value of conservation of water use is impacting this trend. 10 11 **COST OF SERVICE STUDY** 12

13

14 9. Q. DID THE COMPANY PREPARE A COST OF SERVICE STUDY FOR 15 THIS CASE?

A. Yes. The Company contracted with the firm of Gannett/Fleming to provide the cost of service study. The cost of service study is covered in the testimony of Paul Herbert filed in this case.

19

20 10. Q. WHAT WERE THE RESULTS OF THE STUDY?

A. The Commission approved a "single," company-wide water tariff for KAWC in the 2007 rate case. In that case, the Company recommended there be movement in all customer classifications towards the cost of service. The Company's

approach to move all classes towards the cost of service on a gradual basis was 1 included in the Settlement Agreement for case number 2008-00427, which was 2 approved by the Commission. As described in more detail in Mr. Herbert's 3 testimony, the Company is continuing to recommend movement towards cost of 4 service. The overall increases recommended by customer classification in this 5 6 case are: residential -37.1%, commercial -42.8%, industrial -49.3%, public authority – 46.5%, sale for resale – 49.0%, private fire – 44.0%, and public fire – 7 31.8%. This approach, if approved, will have commercial, public authority, sale 8 9 for resale, private fire, and public fire at the cost of service recommendation, and will continue to move residential, and industrial towards the cost of service. 10 11 **CAPITAL STRUCTURE & OVERALL COST OF CAPITAL** 12 13 WHAT CAPITAL STRUCTURE DID THE COMPANY USE IN 11. Q. 14 CALCULATING THE COST OF SERVICE (REVENUE REQUIREMENT) 15 **IN THIS CASE?** 16 17 A. The Company used the capital structure for the thirteen month average of the forecasted test-year ending September 30, 2011. The capital structure proposed 18 by the Company is attached to this testimony as Exhibit MAM-3 and is also 19 20 included in the filing documents on schedules J-1 thru J-4 of Exhibit 37. Exhibit MAM-3 indicates the thirteen month average capital structure on which the 21 22 Company based its cost of service and revenue requirement in this case. The 23 proposed capital structure is comprised of 2.315% Short-term debt, 52.060%

- Long-term Debt (54.375% Total Debt), 1.652% preferred stock, and 43.973%
 Common Equity.
- 3

4 12. Q. IS THE CAPITAL STRUCTURE PROPOSED BY THE COMPANY IN 5 LINE WITH THE CAPITAL STRUCTURES HISTORICALLY 6 APPROVED BY THE COMMISSION FOR SETTING THE COMPANY'S 7 RATES?

- Yes. The Company has historically maintained its debt capital in the 53-57% A. 8 9 range and its common equity ratio between 40-45%. The Company believes this mix of debt and equity in the capital structure is in line with rating agency 10 expectations and in line with capital structures previously approved by the 11 Commission. The Company believes a capital structure of 56.027% debt and 12 preferred stock, and 43.973% common equity provides a capital structure that 13 enables the Company to attract capital at reasonable costs and balances both the 14 stockholder requirements and the rates paid by the customers as determined in the 15 ratemaking process. 16
- 17

18 13. Q. IN WHAT MANNER DOES THE COMPANY CURRENTLY OBTAIN ITS
 19 LONG-TERM AND SHORT-TERM DEBT?

A. The Company utilizes the services of American Water Capital Corp. ("AWCC") to place its long-term ("LT") and short-term ("ST") debt requirements. AWCC is an American Water Company affiliate and was created to consolidate the financing activities of the operating subsidiaries, to effect economies of scale on debt issuance and legal costs, to attract lower debt interest rates through larger debt issues in the public/private market, and to use more cost effective means of obtaining ST debt (to bridge the gap between permanent debt financings) than the historical bank lines of credit previously used. The Company believes the use of AWCC has permitted the Company to attract capital at lower interest rates and resulted in lower issuance and transaction costs by utilizing the combined size and resources of the entire American Water System.

8

9

10

14. Q. HAS THE COMMISSION APPROVED THE COMPANY OBTAINING ITS DEBT THROUGH AWCC?

Yes. By Order entered July 21, 2000 in Case No. 2000-189, the Commission A. 11 authorized the Company to enter into a Financial Services Agreement with 12 AWCC to issue debt securities in the form of notes or debentures periodically for 13 the purpose of placing debt issues to replace ST debt or refinance maturities of 14 existing debt. The Commission reaffirmed in case 2006-00418 the Company's 15 use of AWCC for the placement of the Company debt. In its order in case 16 17 number 2009-00156, the Commission again authorized the Company's continued use of AWCC to place its LT and ST Debt. As discussed below, the Company is 18 confident the benefits of utilizing AWCC will remain just as strong in the future. 19

20

21 15. Q. HAS THE COMPANY BEEN PLEASED WITH THE RESULTS OF ITS
 22 RELATIONSHIP WITH AWCC THUS FAR?

A. Yes. The Company and its customers have benefited from the interest savings

resulting from pooling the capital requirements of the American Water 1 subsidiaries. On March 31, 2008, the Company filed with the Commission a 2 "Statement of Best Practices" as required by Condition No. 19 in case number 3 2002-00317. That filing demonstrated the benefits derived from the affiliations 4 with AWCC for the three LT Debt issues placed since 2001. Attached is Exhibit 5 6 MAM-4 (updated for the benefits of issuing LT Debt by AWCC through 2009) that recaps the identified benefits regarding the use of AWCC since 2001. The 7 customers have realized cumulative savings of \$650,000 through 2008 related to 8 9 these three taxable debt issues.

10

11 16. Q. WHAT WAS THE IMPACT OR SAVINGS GENERATED THROUGH 12 THE LONG-TERM DEBT ISSUED IN 2009?

In 2009, the Company pursued maximizing the use of tax-exempt debt to fund its A. 13 KRS II source of supply and treatment capacity solution. The Company was able 14 to obtain State Cap Allocations necessary to issue \$45.390 million of tax-exempt 15 debt in June 2009 and \$26.0 million of tax exempt debt in September 2009. As 16 17 shown on Exhibit MAM-4, in 2009 KAWC was able to generate an additional annual interest savings of \$720,731 over what the annual interest rate for taxable 18 BBB-rated utility bonds issued at about the same time frames would have been. 19 20 The 2009 LT Debt financing activities increased the cumulative benefit of using AWCC to \$1.429 million for 2002-2009. 21

22

23 17. Q. WHAT FACTORS REQUIRE THE COMPANY TO SEEK ADDITIONAL

1 CAPITAL?

The Company has documented in past rate cases and in this filing that capital 2 A. improvements to meet the new and changing regulations in the water industry, 3 replace aged treatment and distribution facilities, and provide quality, reliable 4 water service to its customers have driven and will continue to drive the need for 5 6 new capital. The additional capital required by the Company has been and will continue to be significant through 2010 due to the KRS II Project. In addition, the 7 Company will be required to replace maturing debt series over the coming years. 8 9 The Company has included two additional LT debt financings for 2010 to replace short-term debt. It is important that the Company maintain a strong financial 10 position to continue to attract this capital at the lowest possible price and to 11 provide service improvements at the least possible cost to its customers. 12

13

14 18. Q. WHY IS THE LEVEL OF SHORT-TERM DEBT INCLUDED IN THE 15 COMPANY'S FILING APPROPRIATE FOR SETTING RATES IN THIS 16 CASE?

17 A. The Company uses ST debt to finance capital improvements. This type of financing is used to bridge the gap between permanent financings. This permits 18 the Company to time permanent financings in a cost-effective manner and to take 19 20 advantage of the optimum permanent debt market conditions as they occur. The Company believes the capital structure used to set rates should reflect the capital 21 22 components that will be in place to finance the rate base on which rates will be set in this case. The Company has based the level of ST debt used in its proposed 23

capital structure in this case on the thirteen month average capital structure for the forecasted test-year ending September 2011. That level of ST debt is reflective of the level that will be utilized to fund the construction and other cash peaking requirements during the forecasted test-year

5

6 19. Q. WHAT PERMANENT DEBT FINANCINGS ARE INCLUDED IN THIS 7 FILING AND DESCRIBE THOSE PROPOSED FINANCINGS AND THE 8 INTEREST RATES EXPECTED?

- 9 Α. The Company's proposed capital structure includes \$26.0 million of new LT debt to be placed in June 2010, and \$25.0 million of new LT debt to be placed in 10 The Company expects to apply for State Cap Allocation November 2010. 11 required to issue tax-exempt LT Debt of \$26.0 million in the near future and is 12 hopeful that application will be approved. The Company has used a tax-exempt 13 rate of 5.625% for this debt, which is the same rate received on the tax exempt 14 debt received by the Company on its \$26.0 million in September 2009. The 15 Company used an expected taxable interest rate of 6.663% for the \$25.0 million 16 17 LT Debt financing scheduled for November 2010.
- 18

1920.Q.PLEASE EXPLAIN WHY YOU USED A 30-YEAR TERM AND HOW DID20YOU ARRIVE AT THE INTEREST RATE OF 6.663%?

A. The Company continually monitors the market spreads for 10-year and 30-year Utility and Corporate Bond rates in comparison with the Treasury Bonds on which permanent debt rates are bid. Attached to this testimony as Exhibit

MAM-5 is a schedule that provides a range of interest rate calculations based on 1 the most recent one, two and four quarter spreads between both "A" and "BBB" 2 rated Utility bonds and 30-year Treasury Bonds, and 10-year A-rated Corporate 3 Bonds to 10-year Treasury Bonds as published by Value Line. Based on the latest 4 information available to the Company, the spreads for 30-Year BBB-rated utility 5 bonds to 30-year T-bonds are very close to the spreads for 10-year Corporate 6 Bonds to 10-year T-bonds. At this time the Company believes it will issue 30 7 year bonds given the market conditions. I believe the estimate of an interest rate 8 9 on those issues of 6.663% for 30-year, BBB-rated utility bonds is reasonable based on the information contained in Exhibit MAM-5. Given the volatility and 10 uncertainty of the current bond markets, the Company will continue to monitor 11 available information concerning 2010 interest rates as this case progresses and 12 will update the interest projections once more current forecasted data is available. 13

14

15

16

21.

Q. HOW WAS THE COST RATE FOR DETERMINED?

A. The Company reviewed market forecasts to determine a cost rate for ST debt that will likely be in place during the forecasted rate year. Exhibit MAM-6 indicates that the average ST debt interest rate for the six months ended November 2009 created an average spread over the fed fund rates of 38.47 basis points. That average spread was then applied to the forecasted fed funds rate for 2011 per the Value Line Publication of November 27, 2009. This produced a ST interest rate of 2.0847%, which was used by the Company in its proposed capital structure.

SHORT-TERM

DEBT

1 The Company will continue to monitor ST debt rates as the case progresses and 2 will update the ST interest rates as more up to date forecast information becomes 3 available.

- 4
- 5

22.

6

Q. HOW WAS THE WEIGHTED COST OF LONG-TERM DEBT AND PREFERRED STOCK DETERMINED?

A. The face value of each issue was reduced by the unamortized issuance cost and
the result was divided by the interest or dividends to arrive at the effective interest
rate that will include recovery of the amortization of the issuance costs. This
result was then multiplied by the percentage of each issue to the total capital to
arrive at the weighted cost for each series. The weighted cost for each series of
LT Debt and Preferred Stock was totaled to arrive at the overall weighted cost of
LT Debt and Preferred Stock.

14

Q. HAS THE COMMISSION PREVIOUSLY ADDRESSED THE METHOD BY WHICH THE WEIGHTED COST OF LONG-TERM DEBT AND PREFERRED STOCK IS DETERMINED?

A. Yes. The method used to determine the weighted cost of LT Debt and Preferred Stock was an issue in the Company's case number 2000-00120. The Commission Order indicates the methodology described in the previous answer (and used historically by the Commission) for setting rates of the Company was appropriate and was approved. This Company has continued to utilize this method in subsequent rate filings.

24.	Q.	WHAT IS THE OVERALL COST OF CAPITAL REQUESTED IN THIS
		CASE?
	А.	The overall weighted cost of capital being requested is 8.58% The Company is
		requesting the ROE be set at 11.5%, which is within the range of ROE
		recommended in the testimony of Dr. Vander Weide.
AMI	ERICA	N WATER WORKS SERVICE COMPANY COSTS
25.	Q.	DESCRIBE THE AMERICAN WATER WORKS SERVICE COMPANY
		COSTS INCLUDED IN THE COMPANY'S FILING.
	А.	The Company has included in its forecasted test-year American Water Works
		Service Company ("AWWSC") costs as determined from the Business Plan. The
		Company is requesting AWWSC costs of \$9.028 million in its filing. I will
		address the increase in AWWSC costs and offsets that have occurred between
		fully loaded Company labor and AWWSC costs later in this testimony.
26.	Q.	HAS AWW UNDERGONE REORGANIZATIONS AND REALIGNMENTS
		OVER THE LAST SEVERAL YEARS THAT IMPACT THE COMPANY?
	А.	American Water Works ("AWW") has undertaken reorganizations or
		realignments in several areas since 2002, including the move to the National Call
		Center and the Shared Services Center. These two change processes were
		discussed at length by the Company in Case No. 2004-00103. As described in the
	24. <u>AME</u> 25. 26.	 24. Q. A. A. 25. Q. A. 26. Q. A.

Company's 2004 rate case, AWW consolidated the seven regional offices into 1 four regional offices located in Chula Vista, CA; St. Louis, MO; Hershey, PA; 2 and Haddon Heights, NJ. The Company became part of the SE Region of AWW 3 in early 2004, and changes continued to occur into 2005 and early 2006 to align 4 the operations at the Company and the SE Region Office. The Company, as 5 would any responsible company, continues to modify alignments of the 6 subsidiaries and functions as conditions change to provide the best possible 7 service in the most cost effective manner. In 2007, the SE Region and NE regions 8 9 of AWW were realigned into the Eastern Region under the leadership of Walter Lynch. Until January 1, 2009 the President of Kentucky American reported to the 10 Senior VP of the Eastern Region. In January 2009, the Eastern Division (as 11 opposed to Region) was created, at which time the former SE Region Companies 12 in KY, WV, TN VA, and MD were combined with the AWW subsidiaries in NY, 13 IN, OH and MI into the new Eastern Division reporting structure. Nick Rowe 14 was promoted to Senior Vice-President of Operations for the Eastern Division, 15 which is headquartered in Lexington, Kentucky. 16

17

18 27. Q. WHAT BENFITS TO THE CUSTOMERS OF THE COMPANY HAVE 19 BEEN ACHIEVED FROM THE REALIGNMENT OF THE REGIONAL 20 OFFICES?

A. These initiatives were and continue to be undertaken to operate as efficiently and cost effectively as possible, while at the same time providing enhanced service to our customers. We believe these realignments have and will continue to permit service improvements through standardization of processes, increased efficiencies, and improvements to the service provided to the customers of the Company. Later is this testimony I will discuss the overall financial benefits that have resulted from the various reorganizations and flow to the benefit of the customers of the Company in this case.

6

Q. THE COMPANY'S CUSTOMER SERVICE AND BILLING FUNCTIONS WERE MOVED TO ALTON, ILLINOIS, AS PART OF AWWSC'S CONSOLIDATED CUSTOMER CALL CENTER IN OCTOBER 2003. PLEASE DESCRIBE THIS MOVE AND ITS BENEFITS.

- 11 **A.** The Company and the other AWW operating companies strive to provide 12 customer service that is highly responsive, provides maximum customer service 13 options, maximizes customer satisfaction, and at the same time generates cost 14 savings wherever possible.
- 15

AWW and the Company have as one of its primary goals to be a water industry leader in the service provided to its customers. At the same time, we hope to provide that service at the lowest reasonable cost. The Customer Call Center has helped us meet both of these important goals.

20

The Customer Call Center provides full customer service on a twenty-four hour, seven days a week basis. There are also enhancements for automated call answering, automated payment options, communications with field operations, and bill editing processes through significant improvements in the various technologies employed. The individual operating companies could not provide this enhanced service on a cost-effective basis. The Customer Call Center has increased the availability of full service to the customers on an around-the-clock basis and provides the additional services that our customers demand in today's environment.

- 7
- 8

9

29. Q. HAVE THERE BEEN OTHER CHANGES IN THE NATIONAL CALL CENTER?

10A.Yes. In 2006 AWWSC added a second national call center in Pensacola, Florida.11The second call center was installed to provide redundancy to the critical12customer service functions if a natural disaster or other emergency should occur.13The additional cost of the second call center had little impact on the cost to the14customers due to the additional customer base added by the integration of the15Elizabethtown Water Company that was eventually merged into New Jersey16American Water.

17

18 30. Q. DOES THIS MEAN THAT THE COMPANY HAS NO LOCAL 19 PRESENCE FOR CUSTOMER SERVICE?

A. No. The Company continues to maintain its Corporate Office in Lexington, which in addition now houses the Eastern Division headquarters. There remains a small clerical staff dedicated to KAWC to coordinate billing and collections for the entities for which we perform those functions. We continue to provide customer contact as required; resolve customer issues, whether relayed from
 Alton or that come directly to the Lexington office, and respond to Commission
 inquiries. In addition, the field personnel continue to be available to address the
 needs of our customers. The local payment locations remain unchanged.

5

G 31. Q. THE COMPANY MOVED ITS TRANSACTIONAL ACCOUNTING FUNCTIONS TO THE NATIONAL SHARED SERVICES CENTER LOCATED IN MARLTON, NEW JERSEY, EFFECTIVE JANUARY 2002. PLEASE DESCRIBE THIS MOVE AND ITS BENEFITS.

As described in case number 2004-00103, AWW and the Company determined it 10 A. could improve its transactional accounting functions, take advantage of 11 economies of scale where possible, and improve the uniformity of its software 12 applications at the various operating subsidiaries though the use of a Shared 13 Services Center to perform these functions. AWW determined there were 14 economies of scale savings and operational efficiencies to be derived from 15 providing transactional accounting functions on a national level and decided to 16 17 move these functions to a Shared Services Center. Prior to this transition, the accounting, budgets, and finance functions were being performed by Kentucky 18 American Water employees and the Regional Service Company located in 19 20 Charleston, WV.

21

22 32. Q. DID THE COMPANY DEMONSTRATE THE FINANCIAL SAVINGS 23 FROM THE REORGANIZATION INITIATIVES MENTIONED ABOVE

1

IN THE 2004 RATE CASE?

- A. Yes. The financial savings were demonstrated in the 2004 rate case as shown on Exhibit MAM-5 attached to my Direct Testimony in that case. The savings from the move to the SE Region office in Hershey, PA, the move to the National Customer Call Center and the Shared Service Center resulted in savings of \$232,268, which were passed to the customers of the Company in the 2004 rate case.
- 8

9 33. Q. YOU MENTIONED EARLIER THAT THE NEWLY CREATED 10 EASTERN DIVISION OFFICE IS NOW HEADQUARTERED IN 11 LEXINGTON, KENTUCKY. WOULD YOU GENERALLY DESCRIBE 12 THIS CHANGE IN THE AWWSC REPORTING STRUCTURE?

Yes. Prior to this realignment Kentucky-American reported to the SE Region, A. 13 which included finance, budgeting, engineering, human resources ("HR"), water 14 quality, legal, risk management, field resources coordination, and rate support 15 from offices located in Hershey, PA, Wilkes Barre, PA, and Charleston, WV. 16 17 The recent movement of the Eastern Division headquarters to Lexington moved the leadership of those functions to the Lexington office, or in some cases placed 18 that AWWSC support at the regulated subsidiary level. The Eastern Division 19 20 office in Lexington now includes the Divisional Senior VP, the Divisional VP-Finance, the Divisional Director Communications, the Divisional Director of HR, 21 22 the Divisional Director Customer Relations (who works for the Eastern Division 23 Field Resources Coordination Center or "FRCC") and the Divisional Director

Legal Affairs along with their administrative support staff. This transition also included the creation of the FRCC in Lexington. The FRCC has 33 employees who perform the work previously performed at the Wilkes Barre, PA, and St. Louis, MO FRCC's. The Eastern Division FRCC is responsible for scheduling customer service orders, dispatching and the closing of the service orders in the CIS system for each of the nine states included in the Eastern Division, including KAWC.

8

9 34. Q. YOU INDICATED EARLIER YOU WOULD DISCUSS THE INCREASE 10 IN SERVICE COMPANY COSTS REQUESTED IN THIS CASE. WOULD 11 YOU PLEASE ADDRESS THAT?

A. As discussed above, there have been a number of reorganization and realignment 12 initiatives by the Company since 2002, and there have also been the acquisitions 13 of the Elk Lake, Tri-Village and Owenton systems. Because of the significant 14 changes brought on by these activities, it is easy to lose focus on what has driven 15 To determine the overall impact of the reorganizations that have 16 the costs. 17 occurred, I believe we must start with a base period prior to the reorganizations, realignments and acquisitions. We should then bring those costs forward to the 18 forecasted test year in this case and compare those costs to the expense levels in 19 20 this case to determine the impact and savings resulting from the reorganization, realignment activities. I have performed this analysis as shown on the schedules 21 22 attached to this testimony and identified as Exhibit MAM-7.

1

35. Q. PLEASE DESCRIBE THE INFORMATION ON EXHIBIT MAM-7.

Exhibit MAM-7 consists of three pages and the purpose of the Exhibit is to 2 A. capture the effect of the reorganizations and realignments of AWW, AWWSC and 3 the impact on KAWC operations and costs. I believe the schedules clearly 4 demonstrate there has been an offsetting shift between fully loaded KAWC labor 5 6 and AWWSC costs. The schedule in column 16 demonstrates that savings from the reorganizations at AWWSC and related changes in processes have resulted in 7 \$632,490 of savings over the inflated 2001 combined costs at KAWC prior to the 8 9 realignments described above.

10

To properly determine the benefits of the shift in Full Time Equivalents ("FTES") 11 between KAWC and AWWSC costs, the analysis must compare fully loaded 12 costs at KAWC to AWWSC costs because, as described in the "1989 Service 13 Company Agreement" between KAWC and AWWSC, AWWSC costs include 14 labor and all overheads. I started my analysis with the level of fully loaded labor 15 costs included in KAWC case 2000-00120, because that period reflects the costs 16 17 KAWC experienced prior to the reorganizations and realignments mentioned earlier in this testimony. The costs for KAWC's fully loaded labor costs plus 18 AWWSC costs from case number 2000-00120 are shown on page one of Exhibit 19 20 MAM-7, page 1 of 3, under the column identified as (1). Column 2 shows adjustments for the labor and benefits at 2001 costs per employee for the 6 21 employees hired by KAWC in the acquisitions of Elk Lake and Tri-Village. 22

Column 3 establishes the 2001 base period costs prior to any reorganizations or realignments.

To determine a reasonable expectation of what the total of fully loaded KAWC 4 labor costs plus AWWSC costs would be for the forecasted test-year ended 5 6 September 2011 if no reorganizations or realignments had occurred, I determined actual cost increase ratios for KAWC in each of the categories of expense. The 7 inflation factors for KAWC labor are shown next to the Labor line on page 1 and 8 9 reflect the average wage increases granted to salary positions and increases for union employees per the union contracts from 2001 to 2011. The inflation factor 10 for AWWSC costs was determined by using a salary increase ratio of 4% and a 11 calculated increase ratio for benefit costs that are embedded in the AWWSC 12 costs. The calculations of the cost adjustment factors for KAWC and AWWSC 13 group insurance, pensions, payroll taxes and 401(k) are shown on page 2 of 14 Exhibit MAM-7. Exhibit MAM-7 used an inflation factor of 2.5% for the other 15 category of AWWSC costs. 16

17

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The next step in my analysis was to inflate (or deflate as the case may be) the costs shown on page 1, column (3) for each year through the end of the forecasted test-year in this case for the cost increase ratios applicable to each category of fully loaded KAWC labor costs and AWWSC costs. The result of this analysis produces \$19,528,256 for the combination of KAWC fully loaded labor costs plus AWWSC costs as shown in column (14) on page 1 of the Exhibit.

1			
2			In column (15) I show the various categories of expenses that KAWC included in
3			the forecasted test-year of this filing. Those expenses total \$21,673,873. As
4			shown on Exhibit MAM-7, page 1, there are reductions of KAWC fully loaded
5			labor costs of \$4.883 million to offset the increase in AWWSC costs.
6			
7	36.	Q.	ARE THERE ELEMENTS OF COSTS EMBEDDED IN THE SHIFT OF
8			KAWC COSTS TO AWWSC COSTS THAT HAVE NOT BEEN
9			CONSIDERED AT THIS POINT IN THE ANALYSIS?
10		А.	Yes. I identified four other areas of cost shifts that are not captured by inflating
11			the costs approved in case number 2000-00120. Those four areas and the cost
12			savings or shifts are identified in the following table:

1.	In 2003 the National Procurement function was established at the	\$ 294,192
	Shared Services Center and the savings from that function have been	
	annually reported to the Commission in compliance with Condition	
	No. 19 in case number 2002-00317. Those savings are also set forth	
	at Exhibit MAM-7, page 3 of 3.	
2.	Since 2001 Kentucky American has increased its customer base by	\$ 298,423
	17,784. The analysis on Exhibit MAM-7 does not capture add'l	
	employees that would have been added if KAWC continued to	
	provide customer service and billing locally.	

	3.	 AWWSC capitalized several software programs that are billed through AWWSC as interest and depreciation expense. Those costs would have been captured as capital costs if KAWC had paid for them locally, and, thus, are not accounted for in the analysis. Savings resulting from the use of AWCC for cash management and financing activities through 2008. (See Exhibit MAM-4). Total offsetting adjustments in shift to AWWSC costs 	\$1,535,472 \$650,000 \$2,778,107
	Wh savi sho	en the four adjustments included in the table above are considered, th ngs to KAWC and its customers embedded in this case equal \$632,4 wn on Exhibit MAM-7, column 16, page 1 of 3.	ne net 90 as
37. Q	. WH	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT	ΓΙΟΝ
37. Q). WH	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT	ΓΙΟΝ
37. Q A	•. WH PR(. I be	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of a	ΓΙΟΝ t least
37. Q A	•. WH PR(• I be \$63	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of a 2,490 from the reorganizations and realignments of AWW and KAWO	FION t least C and
37. Q A	•. WH PR(. I be \$63 the	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of at 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realignment	FION t least C and nents.
37. Q	• WH PRO I be \$63 the It is	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of at 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realignments important to note that not only is the Company providing service at a	FION t least C and nents. a cost
37. Q	 WH PR I be \$63 the It is low 	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of at 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realignments important to note that not only is the Company providing service at a er than it was providing when those services were provided locally, but	FION t least C and nents. a cost ut the
37. Q	• WH PRO I be \$63 the It is low	IAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of at 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realignments important to note that not only is the Company providing service at a er than it was providing when those services were provided locally, but el of service has been improved significantly as well. KAWC th	FION t least C and nents. a cost ut the rough
37. Q	 WH PRO I be \$63 the It is low leve AW 	LAT CONCLUSION DO YOU REACH FROM THE INFORMAT OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of a 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realignments important to note that not only is the Company providing service at a er than it was providing when those services were provided locally, but el of service has been improved significantly as well. KAWC the WSC has access to highly qualified professionals in many areas critic	FION t least C and nents. a cost ut the rough cal to
37. Q	 WH PR I be \$63 the It is low leve AW prov 	LAT CONCLUSION DO YOU REACH FROM THE INFORMATE OVIDED ON EXHIBIT MAM-7? lieve that the information demonstrates that there has been a savings of at 2,490 from the reorganizations and realignments of AWW and KAWO change in processes associated with those reorganizations and realigner important to note that not only is the Company providing service at a er than it was providing when those services were provided locally, but el of service has been improved significantly as well. KAWC the WSC has access to highly qualified professionals in many areas critic widing quality water service, including expertise in areas such as: (i)	TION t least C and nents. a cost ut the rough cal to water

(ii) engineering design and construction, (ii) accounting and finance, (iv) income taxes, (v) legal, (vi) employee benefits administration, (vii) procurement through national contracts, (viii) uniform ITS hardware, software and programming support, (ix) operation expertise, (x) access to low cost capital, (xi) regulatory expertise, and many other important functions.

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KAWC obtains access to this expertise though the "1989 Service Company 7 Agreement," which provides that KAWC receives those services by direct 8 9 charges on an as needed basis, or through allocations of costs from the customer based formulas applicable to each type of function provided on an AWW system-10 wide or regional basis. I do not believe KAWC could obtain the same level of 11 expertise available through AWWSC cost effectively at the local level. Such 12 services as regulatory and rate cases, highly specialized water quality testing, 13 national procurement, cash management and permanent financings, taxes, 14 engineering, and employee benefits administration require specific expertise. 15 KAWC currently has access to that expertise on an allocated basis. To duplicate 16 17 those services and expertise locally, KAWC would likely have to obtain employees that had expertise in more than one of those functions to equal the 18 FTE'S obtained through AWWSC. That is not practical because employees with 19 20 expertise and training in multiple disciplines are not common and likely not available at all. 21

KAWC could not cost effectively duplicate the level of service provided by the 1 Call Center. As demonstrated in case number 2004-00103, KAWC obtained the 2 services from the Call Center for a cost less than KAWC was able to provide 3 when those services were performed locally. In addition, the Call Center is 4 available to customers on a 24/7, 365 days per year basis. When major service 5 6 problems or natural disasters occur, there is a much larger base of employees available at the Call Center to deal with those emergencies. KAWC was not 7 equipped to handle those types of issues and call volumes with the staffing locally 8 9 prior to moving to the Call Center. When KAWC provided customer service and billing locally, the office was open from 8:00 AM to 4:30 PM Monday through 10 Friday only and calls were accepted from 8:00 AM to 8:30 PM Monday through 11 Friday only. Customer calls outside the normal working hours were forwarded to 12 an independent call service and service was limited to emergencies only. 13 14 In addition, as explained in the testimony and study provided by Pat Baryenbruch 15

- filed in this case, KAWC could not obtain these services provided by AWWSC
 from third party providers at a lower cost.
- 18

19 **RATE BASE**

20

21 38. Q. HOW DID THE COMPANY DETERMINE THE ALLOWANCE FOR 22 WORKING CAPITAL USED IN ITS RATE BASE REQUESTED IN THIS 23 CASE?

A. The Company prepared a lead/lag study based on revenue and expense 1 information for the twelve months ending November 2009. The Company's 2 calculation of working capital is included in the Company's application as 3 Schedule B-5. The base year and forecasted test year working capital are 4 summarized on Schedule B-5, pages 1 and 2. 5 6 39. WHAT LEVEL OF WORKING CAPITAL DID THE COMPANY USE 7 **Q**. FOR THE FORECASTED TEST-YEAR ENDED SEPTEMBER 2011? 8 9 A. The Company is requesting an allowance for working capital of \$2,634,000. The detailed calculation of the allowance for working capital for the forecasted test-10 year is included in the Company's application as Exhibit 37, Schedule B-5.2, 11 pages 4-6. 12 13 PENSIONS 14 15 WOULD YOU DESCRIBE THE COMPANY'S PENSIONS EXPENSE **40**. Q. 16 **INCLUDED IN THE RATE FILING?** 17 A. The Kentucky Commission has historically regulated the Company's Yes. 18 pension expense under the accrual or FAS 87 basis. The Company has included 19 20 the forecasted pension expense for the forecasted test-year using the FAS 87 expense. The Company included FAS 87 pension expense for the forecasted test-21 22 year of \$1,267,732. The pre-capitalized FAS 87 pension expense was obtained 23 from forecasts prepared by AWW's actuary, Towers Perrin, for the years 2010 and 2011. The Company adjusted the Towers Perrin forecasted number to reflect
 the percentage charged to O&M expense at 82.66%.

The defined pension benefit plan just described applies to all non-union employees hired prior to January 1, 2006 and union employees hired prior to January 1, 2001. For those employees not eligible for the defined benefit plan, AWW has established a defined contribution plan. The defined contribution pension plan costs are shown in account 508101.16. Those costs are determined at 5.25% of qualifying employee's salaries and wages.

10

3

11 OTHER POST EMPLOYMENT BENFITS

12

41. Q. WOULD YOU DESCRIBE THE COMPANY'S OTHER POST 14 EMPLOYMENT BENEFITS EXPENSE INCLUDED IN THE RATE 15 FILING?

Yes. The Kentucky Commission has historically regulated the Company's OPEB 16 A. 17 expense under the accrual or FAS 106 basis. The Company has included the OPEB expense for the forecasted test year using the FAS 106 expense. The 18 Company included FAS 106 OPEB expense for the forecasted test-year of 19 20 \$910.407. The pre-capitalized FAS 106 OPEB expense was obtained from forecasts prepared by AWW's actuary, Towers Perrin, for the years 2010 and 21 2011. The Company adjusted the Towers Perrin forecasted numbers to reflect the 22 23 percentage charged to O&M expense at 82.66%.

1			
2			The defined OPEB benefit plan just described applies to all employees hired prior
3			to January 1, 2006. For those employees not eligible for the defined benefit plan,
4			AWW and KAWC have established a defined contribution plan. The defined
5			contribution OPEB plan costs are shown in account 508102.16. Those costs are
6			determined at \$500 per eligible employee per year.
7			
8	<u>INC(</u>	OME TA	AXES
9			
10	42.	Q.	PLEASE EXPLAIN THE COMPANY'S FORECASTED LEVEL OF
11			INCOME TAXES?
12		А.	The Company's filing is based on a calculation of current federal and state
13			income taxes at the statutory income tax rates of 35% and 6%, respectively. The
14			6% state income tax rate was effective January 1, 2007. The Company has
15			forecasted a level of income taxes for the forecasted test year in the amount of
16			\$1,110,888 at present rates. The current provision for federal and state income
17			taxes of \$(902,408) and \$(164,573) is shown on pages 1 of 2 of Schedules E-1.3
18			and E-1.4 to Exhibit 37. Deferred federal and state income taxes of \$1,859,367
19			and \$318,502 are shown on page 2 of 2 of schedules E-1.3 and E-1.4 of Exhibit
20			37.
21			
22			To arrive at the total current provision, forecasted expenses were deducted from
23			operating revenues to arrive at income before income taxes. This was done for

1			both the federal and state tax calculations. From this number statutory add backs
2			and deductions were made to arrive at the taxable income. These statutory
3			adjustments are shown on pages 1 of 2 of Schedule E-1.3 and E-1.4 of Exhibit 37
4			and are labeled as reconciling items.
5			
6	43.	Q.	IS THE CALCULATION OF DEFERRED INCOME TAXES THE SAME
7			METHOD USED IN THE COMPANY'S LAST RATE CASE?
8		А.	Yes. The company has continued to use SFAS 109 in recording deferred income
9			taxes and that method has been recognized for rate recovery in prior Company
10			rate cases.
11			
12	44.	Q.	HOW DID THE COMPANY CALCULATE THE DEFERRED TAX
12 13	44.	Q.	HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2
12 13 14	44.	Q.	HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION?
12 13 14 15	44.	Q. A.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are
12 13 14 15 16	44.	Q. A.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-
12 13 14 15 16 17	44.	Q. A.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-month average balance included in rate base. This represents the proper method
12 13 14 15 16 17 18	44.	Q.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-month average balance included in rate base. This represents the proper method of calculating the deferred tax liability using SFAS 109.
12 13 14 15 16 17 18 19	44.	Q.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-month average balance included in rate base. This represents the proper method of calculating the deferred tax liability using SFAS 109.
12 13 14 15 16 17 18 19 20	44.	Q.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-month average balance included in rate base. This represents the proper method of calculating the deferred tax liability using SFAS 109. The amount shown on Exhibit 37, Schedule B-6, page 2 of 2 for Deferred Taxes
12 13 14 15 16 17 18 19 20 21	44.	Q.	 HOW DID THE COMPANY CALCULATE THE DEFERRED TAX LIABILITY THAT IS SHOWN ON EXHIBIT 37, SCHEDULE B-6, PAGE 2 OF 2 THAT IS A RATE BASE DEDUCTION? The deferred tax liabilities for Deferred Debits, and Deferred Maintenance are calculated by applying the statutory federal and state income tax rates to the 13-month average balance included in rate base. This represents the proper method of calculating the deferred tax liability using SFAS 109. The amount shown on Exhibit 37, Schedule B-6, page 2 of 2 for Deferred Taxes related to Utility Plant in Service entails analyzing and determining the net change

1			includes UPIS, accumulated depreciation reserve, regulatory assets and regulatory
2			liabilities, and Customer Advances and CIAC's.
3			
4			SFAS 109 is a balance sheet approach to deferred income taxes that requires the
5			deferred income tax provision be shown in total, but also recognizes the
6			regulatory assets and liabilities that will be recovered in rates in future years.
7			
8	45.	Q.	HOW DID THE COMPANY ADJUST THE PER BOOKS DEFERRED
9			TAX EXPENSE TO DETERMINE THE FORECASTED TEST-YEAR
10			EXPENSE?
11		А.	Beginning with the deferred tax expense at November 2009, adjustments were
12			made to reflect calculations of deferred taxes associated with UPIS through the
13			end of the forecasted test period. This was done for both book and tax basis
14			accounts and incorporated all temporary timing differences through the forecasted
15			test-year. The statutory tax rates were applied to these changes between book and
16			tax basis property to calculate each individual month's deferred tax expense or
17			benefit.
18			
19	<u>COS</u>	T ALL	OCATIONS
20			
21	46.	Q.	NOW THAT SINGLE TARIFF PRICING HAS BEEN AUTHORIZED BY
22			THE COMMISSION, WOULD YOU PLEASE EXPLAIN THE

1 REASONING FOR DISTRIBUTING COSTS AMONG KAWC'S 2 REGULATED AND NON-REGULATED BUSINESSES?

- The adoption of Single Tariff Pricing ("STP") has eliminated a 3 A. Certainly. considerable level of work historically required of KAWC to prepare water tariff 4 rate cases. In past cases KAWC was required to allocate a number of corporate 5 6 costs to sewer operations, non-regulated operations, and among the various divisions of water operations. Those allocations have been greatly simplified now 7 to only allocate costs applicable to sewer operations and non-regulated activities. 8 9 Those entities to which the cost allocations in this case have been applied include:
- Rockwell Village Sewer regulated and operating in Clark County
 under a separate tariff, which is included in the Company's general
 tariffs.
- City of Owenton Sewer regulated and operating in Owen County
 under a separate tariff, which is included in the Company's general
 tariffs.
 - Bluegrass Station Division Operation and Maintenance Contract non-regulated.
- 18

16

17

KAWC's corporate business units, for which expenses are allocated, include
Administration & General (includes Customer Accounting), Information Systems,
Legal, Human Resources, Loss Control, Communications and Government
Relations. Other corporate services including finance, audit, regulatory,
laboratory, customer relations and various administrative services are provided by

AWWSC and, as such, are included in the AWWSC costs included in this filing. Costs assigned to the above KAWC business units and AWWSC costs are some of the common costs of KAWC. In most cases, these costs are either not specifically identifiable with a particular business unit or are of joint benefit to two or more business units.

- 6
- 7

47. Q. HOW WERE THESE COSTS ALLOCATED?

8 A. Where applicable, corporate costs for the forecasted test year were distributed 9 among the various business units within KAWC on the basis of the average number of customers within each business unit to the total average number of 10 customers of all business units during the forecasted test year. This method of 11 allocation is easily understandable and reasonable. A similar methodology is used 12 by AWWSC to allocate its costs to the individual operating units that it serves, 13 including KAWC. However, certain costs were not allocated to all business 14 units. 15

16

Each cost or cost group to be allocated was analyzed and assigned to prevent, to the extent practicable, redundancy or overlap. As mentioned earlier, KAWC accounts for expenses using a series of business units. These business units are incorporated in the General Ledger account number. Most expenses are directly charged to these business units and generally need no further allocation. It is largely the KAWC Corporate business unit costs that are allocated.

1	The first step taken in preparing the allocation schedule was to conduct a review
2	of Company employees and select for allocation those employees whose efforts
3	benefit more than just the customers of the regulated water operations of KAWC.
4	
5	Those employees selected for allocation include:
6	• Peggy Slone – Executive Assistant to the President
7	• John-Mark Hack – Manager of Governmental & Regulatory Affairs
8	• Mary Money – Manager of Finance
9	Rachel Cole – Supervisor /Business Processes
10	• David Shehee – Supervisor Water Quality
11	• Shana Carr – Lab Analyst
12	Production Manager
13	Kenny Roney – Specialist Water Quality/Cross Connections
14	Mary Ellen Pugh – Administrative Assistant
15	Pamela Buehler – Specialist Human Resources
16	Donna Braxton - Manager Human Resources
17	• Michael Shryock – Sr. Specialist, IT
18	• Keith Cartier – VP Operations
19	• Paula Squires – Administrative Assistant
20	• Manager of External Affairs
21	

Along with the labor forecasted to be charged to operations and maintenance by each of these employees, the cost of office space, and employee benefit payroll overheads were allocated.

Next, other operations and maintenance expenses were analyzed and those that 5 benefit more than the water tariff customers were selected for allocation. These 6 expenses include: customer accounting expenses, including postage, forms, and 7 collection expenses; AWWSC costs; and other operations and maintenance 8 9 expenses, including company dues and memberships, employee travel, telephone expense, software licensing, training, insurance other than group, customer 10 education expense, and other miscellaneous and general expenses. A detailed list 11 of the expenses allocated can be found on attached Exhibit MAM-8. 12

13

4

14 48. Q. PLEASE EXPLAIN THE DESIGN OF THE SPREADSHEET THAT IS 15 EXHIBIT MAM-8?

A. This schedule is designed to allocate a series of forecasted test year common 16 17 expense totals among the individual business units within KAWC that derive a benefit from those expenses. These expense totals are contained in the column 18 headed "Test Year Amount." These expenses are allocated among the appropriate 19 20 business units. For example, Bluegrass Station Division does not derive a benefit from the Customer Service Center. We provide only operations and maintenance 21 22 services for the water, wastewater and storm water systems at Bluegrass Station 23 Division. Bluegrass Station Division personnel handle all customer relationships

1		within the development. Accordingly, these expenses are allocated to the water
2		operations and sewer operations that derive a direct benefit from the Customer
3		Service Center. An example of an expense that is allocated to all business units
4		within KAWC is the payroll expense and related cost of Supervisor Business
5		Process Rachel Cole, who is involved in accounting and finance activities for all
6		business units.
7		
8	49. Q.	AS A RESULT OF YOUR ANALYSIS REDARDING COST
9		ALLOCATONS, HOW MUCH OF THE TOTAL COMMON COSTS
10		WERE ALLOCATED TO EACH BUSINESS UNIT WITHIN KENTUCKY
11		AMERICAN WATER?
12	А.	The results are included on Exhibit MAM-8. Total costs allocated were
13		\$14,889,755 These costs have been allocated to the various business units within
14		KAWC as follows:
15		• Water operations - \$14,799,214 or 99.4%
16		Bluegrass Station Division - \$1,783
17		• Owenton Sewer - \$77,595 or .5%
18		• Rock Lake Village Sewer - \$11,160 or .1%
19		
20	OTHER TA	ARIFF ISSUES
21		
22	50. Q.	OTHER THAN A CHANGE TO METERED TARIFFS, WHAT NEW
23		TARIFFS OR ADJUSTMENT TO TARIFFS IS THE COMPANY

1			PROPOSING?
2		А.	The Company is proposing revisions to its tap fee tariff that are addressed by Ms.
3			Bridwell. It is also proposing revisions to its fire service tariff that are addressed
4			by Mr. Cartier.
5	51.	Q.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
6		А.	Yes.
7			

Kentucky American Water Analysis of Earnings History

Exhibit MAM-1

(In Thousands)	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	Forcasted 2010	⁻ orcasted <u>2011</u>
Net Income Available for Common Stock	5,119	6,473	5,488	4,528	(893)	5,133	3,271	5,679	8,930	10,536	8,363	1,830
Common Equity	59,320	60,997	61,768	62,904	60,271	63,706	72,972	74,484	93,482	128,444	154,722	162,680
ROE Achieved	8.63%	10.61%	8.88%	7.20%	-1.48%	8.06%	4.48%	7.62%	9.55%	8.20%	5.41%	1.12%
Authorized ROE by KY PSC	11.00%	11.00%	11.00%	11.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
% of Auth. ROE Achieved	78.45%	96.47%	80.77%	65.44%	-14.82%	80.57%	44.83%	76.24%	95.53%	82.03%	54.05%	11.25%
Note: Forecast for 2010/2011 does not include projection	of current ra	ate case res	ult.									

Kentucky-American Water Company Increase In Cost of Service Elements From Current Rates Exhbit MAM-2

		lr Ri	ncrease elated to <u>KRS II</u>
\$ 13.343		\$	18.001
\$ 1.433		\$	1.337
\$ 2.973		\$	3.884
\$ 17.749	69% of total increase	\$	23.222
\$ 5.110	20% of total increase	\$	0.357
\$ 2.989	11% of total increase	\$	-
\$ \$ \$ \$ \$	\$ 13.343 \$ 1.433 <u>\$ 2.973</u> \$ 17.749 \$ 5.110 <u>\$ 2.989</u>	 \$ 13.343 \$ 1.433 \$ 2.973 \$ 17.749 69% of total increase \$ 5.110 20% of total increase \$ 2.989 11% of total increase 	\$ 13.343 \$ \$ 1.433 \$ \$ 1.433 \$ \$ 2.973 \$ \$ 17.749 69% of total increase \$ \$ 5.110 20% of total increase \$ \$ 2.989 11% of total increase \$



Increase %

69%

20%

100%

11%
KENTUCKY-AMERICAN WATER COMPANY CASE NO: 2010-00036 COST OF CAPITAL SUMMARY AT CURRENT AND PROPOSED RATES 13 MONTH AVERAGE

Exhibit MAM-3

DATA: _____BASE PERIOD _X_FORECASTED PERIOD DATE OF CAPITAL STRUCTURE: AVERAGE FOR FORECASTED PERIOD TYPE OF FILING: _X_ORIGINAL __ UPDATED __ REVISED WORKPAPER REFERENCE NO(S):: W/P-7

SCHEDULE J-1.1/J-1.2 PAGE 1 of 1 Witness Responsible: M.A. Miller

Average Weighted Cost	0.05%	3.34%	0.13%	5.06%	8.58%	
Cost Rate	2.085%	6.410%	7.750%	11.500%	I	
Adjusted Capital	\$8,339,569	187,524,131	5,950,104	158,393,873	\$360,207,678	
Add (1)	20,031	450,463	14,294	380,488	865,276	
% of Total	2.315% \$	52.060%	1.652%	43.973%	100.000% \$	
13 Month Average Amount	\$8,319,538	187,073,668	5,935,810	158,013,385	\$359,342,402	
Class of Capital	Short-Term Debt	Long-Term Debt	Preferred Stock	Common Equity	Total Capital	
Line No.	, 00	04 r	1 00 0	~ ∞ ¢	» 1 ť	- 1 5

\$ 865,276

(1) JDITC:

CONSTS/SAVINGS INFORMATION THRU US OF AWCC SAVINGS ON THE COST OF LONG-TERM DEBT KENTUCKY-AMERICAN WATER COMPANY

Note 2 Note 3 Note 1 \$410,600 \$166,800 \$288,700 \$591,250 \$83,400 \$532,500 \$650,000 Cumulative Saving \$585,531 \$135,200 \$58,750 \$58,750 \$83,400 \$38,500 \$121,900 \$45,900 \$121,900 \$45,900 \$121,900 \$83,400 Annual Savings \$83,400 \$58,750 Net \$35,400 \$10,500 \$45,900 \$11,750 Issuance \$35,400 \$11,750 \$11,750 35.400 \$ \$ Avoided Annual Costs \$28,000 \$105,000 \$177,000 \$352,500 Issuance Avoided Costs \$48,000 \$585,531 \$135,200 \$47,000 \$76,000 \$47,000 Interest Savings \$48.000 \$76,000 \$48,000 \$76,000 \$47,000 Annual 129 52 20 20 9 Savings Basis Point \$45,390,000 30 Years (Tax Exempt) \$26,000,000 30 Years (Tax Exempt) Amount Issued Term of the Loan \$47,000,000 30 Years \$14,000,000 10 Years \$24,000,000 5 Years 5.65% 6.59% 6.25% 5.63% 4.75% Interest Date Issued Rate 6/23/2009 9/10/2009 3/1/2004 10/15/2007 2002 06/12/2002 2005 2007 CumulativeTotal Savings - 2007 2009 2009 CumulativeTotal Savings - 2009 2004 2008 2003 CumulativeTotal Savings - 2003 CumulativeTotal Savings - 2005 2006 CumulativeTotal Savings - 2006 CumulativeTotal Savings - 2002 CumulativeTotal Savings - 2004 CumulativeTotal Savings - 2008 Debt Security

Note 2: The BBB rated (taxable) utility bond rate per the Value Line of June 26, 2009 (as of June 17, 2009), about the time of the bond issuance, is quoted as Note 1: The \$47.0 million LT Debt Notes issued on October 15, 2007 included the refinancing of the \$24.0 & \$14.0 AWCC notes issued in 2004 and 2002, respectively. Any savings associated with the \$24.0 & \$14.0 million refinanced Notes are now embedded in the 2007 LT Debt Note.

7.54%. The Company was able to issue the tax exempt bonds at 119 basis points savings over the taxable bond rates. Note 3: The BBB rated (taxable) utility bond rate per Value Line of Sept. 1, 2009 (as of Sept. 2, 2009), about the time of the bond issuance, is quoted as

Note 1

6.14%. The Company was able to issue the tax exempt bonds at a 52 basis point saving over the taxable bond rates.

Note 1

429,48

\$779,48

767,

Kentucky-American Water Company Analysis of Interest Rates

0.250% Federal Reserve <u>Rate</u> 0.180% 0.140% 0.130% 0.090% 0.180% 0.170% 0.170% 0.170% 0.160% 0.120% 0.180% 0.180% 0.180% 0.180% 0.180% $\begin{array}{c} 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.180\%\\ 0.1100\%\\ 0.1100\%\\ 0.100\%\\ 0.100\%\\ 0.100\%\\ 0.100\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.000\%\\ 0.00\%$ 0.090% 0.090% 0.110% 0.180% 0.290% 0.300% 0.300% 0.300% 0.250% 0.220% 0.220% 0.180% 0.180% 0.149% 0.144% 13-Week Treasury <u>Bills</u> 0.208% 2.751% 5.070% 5.430% 5.430% 5.290% 5.090% 5.340% 5.570% 5.570% 5.570% 5.530% 4.470% 4.470% 4.470% 4.840% 4.990% 4.770% 4.770% 4.770% 3.820% 3.820% 3.470% 3.260% 3.280% 3.280% 3.280% 3.3.060% 3.3.060% 3.3.40% 3.220% 3.020% 3.040% 3.100% 3.100% 2.730% 2.780% 2.700% 2.570% 2.260% 2.270% 2.260% 2.270% 2.200% 2.270% 2.200% 2. 5.165% 3.806% Spread Exhibit MAM-5 Page 1 of 2 2.490% 2.200% 2.540% 2.670% 2.940% 2.750% 2.750% 2.760% 2.760% 2.930% 2.970% 2.930% 2.970% 2.970% 2.530% 2.530% 2.250% 2.2530% 2.2530% 2.2530% 2.2530% 2.2530% 2.860% 2.760% 3.110% 3.110% 3.190% 3.740% 3.540% 3.540% 3.5690% 3.530% 3.310% 3.600% 3.540% 3.750% 3.750% 3.3720% 3.3720% 3.3720% 3.370% 3.3370% 3.370% 3.370% 3.370% 3.3370% 3.3370% 3.3 3.495% 2.702% 3.329% 10-year Treasury <u>Bonds</u> 10-year Corporate <u>Bonds</u> 7.550% 7.150% 8.030% 8.030% 8.030% 8.330% 8.780% 8.780% 8.500% 7.520% 7.520% 7.490% 7.490% 7.850% 7.610% 7.710% 7.840% 6.940% 6.660% 6.820% 6.820% 6.820% 6.820% 6.820% 6.820% 6.820% 6.870% 6.870% 6.750% 6.870% 6.530% 6.620% 6.580% 6.950% 6.450% 6.450% 6.130% 6.130% 5.790% 6.040% 5.740% 5.680% 5.680% 6.246% 7.867% 7.135% $\begin{array}{c} 3.680\%\\ 3.710\%\\ 3.500\%\\ 3.500\%\\ 3.500\%\\ 3.560\%\\ 3.560\%\\ 3.50\%\\ 3.50\%\\ 3.50\%\\ 3.50\%\\ 3.910\%$ 3.960% 3.610% 3.550% 3.440% 3.450% 3.450% 3.380% 3.380% 3.380% 3.380% 3.000% 3.030% 2.550% 2.550% 2.660% 2.700% 2.520% 2.630% 2.150% 2.150% 2.070% 1.940% 1.970% 2.070% 1.950% 1.950% 1.950% 1.680% 2.177% 3.685% 3.355% Spread 3.040% 2.890% 3.160% 3.420% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.550% 3.670% 3.660% 3.800% 4.100% 4.100% 4.140% 4.450% 4.450% 4.760% 4.430% 4.330% 4.330% 4.190% 4.450% 4.550% 4.550% 4.550% 4.250% 4.200% 4.200% 4.200% 4.200% 4.200% 4.200% 4.200% 4.200% 3.452% 4.201% 4.322% 30-year Treasury <u>Bonds</u> 6.720% 6.660% 6.660% 6.660% 7.040% 7.0270% 7.120% 7.120% 7.120% 7.160% 7.160% 7.510% 7.510% 7.710% 7.710% 7,630% 7,590% 7,410% 7,580% 7,580% 8,010% 8,010% 8,010% 7,590% 7,590% 7,590% 7,760% 7,760% 6,880% 6,880% 6.850% 6.970% 6.970% 6.700% 6.700% 6.230% 6.170% 6.140% 6.140% 6.140% 6.140% 6.140% 5.730% 7.136% 7.556% 3.499% "BBB Rated Utility Bonds 2.530% 2.510% 2.390% 2.300% 2.300% 2.000% 1.910% 1.910% 1.720% 1.720% 1.720% 1.460% 1.460% 1.341% 3.030% 2.990% 2.870% 2.680% 2.160% 2.160% 2.190% 2.190% 2.350% 2.330% 2.330% 2.2540% 2.2490% 2.490% 2.490% 1.520% 1.480% 1.3680% 1.280% 1.150% 1.350% 1.330% 1.330% 1.330% 1.330% 1.330% 1.330% 1.350% 1.350% 2.512% 1.915% Spread 3.040% 3.160% 3.160% 3.420% 3.440% 3.550% 3.500% 3. 3.452% 3.670% 3.660% 3.800% 4.100% 4.100% 4.140% 4.450% 4.450% 4.760% 4.430% 4.330% 4.330% 4.201% 4.190% 4.4190% 4.510% 4.550% 4.550% 4.290% 4.200% 4.200% 4.200% 4.200% 4.200% 4.200% 4.200% 4.322% 30-year Treasury <u>Bonds</u> 6.070% 5.880% 6.030% 6.000% 5.100% 5.740% 5.740% 5.5900% 5.5900% 5.280% 5.990% 5.990% 6.200% 6.170% 6.190% 6.190% 6.100% 6.100% 6.101% 6.101% 6.280% 5.280% 5.280% 5.790% 5.710% 5.970% 5.810% 5.790% 5.7700% 5.7700% 5.530% 5.530% 5.550% 5.550% 5.550% 5.580% 5.550% 5.560% 5.5700% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5500% 5.5700% 5.500% "A" Rated Utility <u>Bonds</u> 5.662% 5.963% 6.115% 1/7/2009 1/21/2009 1/21/2009 2/4/2009 2/1/2009 2/18/2009 3/4/2009 3/11/2009 3/11/2009 3/12009 3/12009 4/1/2009 4/8/2009 4/15/2009 4/15/2009 5/6/2009 5/12/2009 5/20/2009 6/3/2009 6/30/2009 6/30/2009 6/30/2009 7/18/2009 7/15/2009 7/22/2009 8/19/2009 8/19/2009 9/16/2009 9/16/2009 9/16/2009 9/16/2009 9/16/2009 As of Market <u>Date</u> Quarterly Average Quarterly Average Quarterly Average 7/17/2009 7/24/2009 7/31/2009 8/7/2009 8/14/2009 8/21/2009 8/28/2009 9/4/2009 9/11/2009 9/18/2009 1/30/2009 2/6/2009 2/13/2009 2/20/2009 2/27/2008 3/6/2009 3/13/2009 3/27/2009 4/3/2009 4/10/2009 4/17/2009 4/24/2009 5/1/2009 5/8/2009 5/29/2009 6/19/2009 6/19/2009 6/19/2009 6/19/2009 7/3/2009 7/3/2009 Value Line Publication <u>Date</u> 1/16/2009 1/23/2009 9/25/2009 10/2/2009 10/9/2009

0% 20%	50% 50%	50% 50%	20%		50%	20%	50%	50%	20%	20%	20%	20%	%09	50%	50%							
	0.2	0.2	0.2	0.2	0.2	0.25	0.25	0.25	0.25	0.2	0.2	0.2	0.2	0.2	0.25							
	0.060%	0.070%	0.060%	0.060%	0.040%	0.060%	0.020%	0.030%	0.040%	0.020%	0.030%	0.045%	0.136%	0.097%	0.045%							
/0000 0	2.280%	2.040%	2.090%	2.030%	1.830%	1.790%	1.850%	1.890%	1.950%	1.910%	1.720%	1.944%	3.416%	2.347%	1.944%							
	3.180%	3.410%	3.390%	3.420%	3.520%	3.470%	3.360%	3.300%	3.310%	3.430%	3.600%	3.399%	3.231%	3.447%	3.399%							
	5.460%	5.450%	5.480%	5.450%	5.350%	5.260%	5.210%	5.190%	5.260%	5.340%	5.320%	5.343%	6.648%	5.794%	5.343%							
	1.950%	1.960%	1.950%	1.940%	1.990%	1.910%	1.940%	1.970%	2.000%	1.900%	1.930%	1.949%	2.792%	2.063%	1.949%			Avg. Spread	70007 6	0/ 76 1.7	2.063%	1.949%
	4.000%	4.260%	4.210%	4.260%	4.400%	4.410%	4.300%	4.250%	4.250%	4.420%	4.520%	4.298%	4.068%	4.310%	4.298%		Value Line 30-vr. T-bond	forecast for Nov-10	1 600%	a/ 000.+	4.600%	4.600%
	5.950%	6.220%	6.160%	6.200%	6.390%	6.320%	6.240%	6.220%	6.250%	6.320%	6.450%	6.247%	6.860%	6.373%	6.247%		Forecasted 30-vear.	BBB rated VAWC Bond	7 307%	0/700.1	6.663%	6.549%
	1.440%	1.390%	1.320%	1.270%	1.310%	1.230%	1.210%	1.270%	1.330%	1.290%	1.220%	1.298%	1.766%	1.319%	1.298%							
	4.000%	4.260%	4.210%	4.260%	4.400%	4.410%	4.300%	4.250%	4.250%	4.420%	4.520%	4.298%	4.068%	4.310%	4.298%		600					
	5.440%	5.650%	5.530%	5.530%	5.710%	5.640%	5.510%	5.520%	5.580%	5.710%	5.740%	5.596%	5.834%	5.629%	5.596%	ates:	in of 11-27-2		Coread	vg. opread	/g. Spread	/g. Spread
	9 10/7/2009	9 10/14/2009	9 10/21/2009	9 10/21/2009	9 11/4/2009	9 11/10/2009	9 11/18/2009	9 11/24/2009	9 12/2/2009	9 12/2/2009	3 12/16/2009	ərage	rter Average	rter Average	rter Average	st of Interest Ra	Line Publicatio		aet 4 Ouartar Av	ובפו ל עממונמו עו	test 2 Quarter Av	test 1 Quarter Av
	10/16/2005	10/23/2009	10/30/2005	11/6/2009	11/13/2005	11/20/2005	11/27/2005	12/4/2005	12/11/2005	12/18/2005	12/25/2006	Quarterly Ave	Latest 4 Qua	Latest 2 Qua	Latest 1 Quai	2010 Foreca	Note: Value		Bacad on Lat	המספת טון רמ	Based on Lat	Based on Lat

Kentucky - American Water Company Analysis of Short-term Interest Rates Six Months ended November 2009

Exhibit MAM-6

<u>Month</u>	Avg. ST Int. Rate Paid by <u>KAWC</u>	Avg. Fed Funds <u>Rate</u>	<u>Spread</u>
June	0.8020%	0.2500%	0.5520%
July	0.6727%	0.2000%	0.4727%
August	0.5341%	0.1500%	0.3841%
September	0.4634%	0.1000%	0.3634%
October	0.3922%	0.1000%	0.2922%
November	0.3437%	0.1000%	0.2437%
Average Spread			0.3847%
Value Line Forecast f Publication Date - 1	or 2011 Fed Fur 1-27-2009	nds Rate	<u>1.7000%</u>
ST Interest Rate Fore	ecast Used in cas	se	2.0847%

Kentucky American Water Labor & AWWSC Costs Analysis That Demonstr Fully Loaded Company Labor to AWWSC Cost	rates the Shift F ts	rom														Exhibit MAM-7
	(1) Labor Cost As Approved in KAWC Case No. 2000-00120	(2)	ପ୍ର	(4)	0	(0)	Ð	<u>ම</u>	6	(10)	(11)	(12)	(13)	(14)	(15)	16) (16)
	Attrition Yr. 11/30/2001 plus actual 2001 overhead costs <u>& AWWSC</u>	Add emp. cost for 6 emp. EL, TV	2001 Base <u>Cost</u>	2002 Labor Cost <u>Inflated</u>	2003 Labor Cost Inflated	2004 Labor Cost <u>Inflated</u>	Add emp. cost for 8 emp. I Owenton	2005 abor Cost I <u>Inflated</u>	2006 _abor Cost <u>Inflated</u>	2007 Labor Cost I <u>Inflated</u>	2008 _abor Cost _1 <u>Inflated</u>	2009 Labor Cost L <u>Inflated</u>	2010 abor Cost	Attrition Yr. Sept. 2011 Labor Cost <u>Inflated</u>	Current Case Attrition Year Request by <u>Company</u>	Net Savings Variance Column 15 to <u>Column 14</u>
				Note 2			Note 3		Note 4	Note 5	Note 6		Note 7			
Labor (Avo. Pav Incr.3.5% 02-03.4% for 04-09. 2.5% 2010	6.004.634	250.193	6.254.827	6.514.837	6.742.856	7.012.571	473.103	7.766.176	8.284.074	8.743.248	9.790.017	10.181.618	10.698.333	11.126.266	8.039.623	(3.086.643)
Group Insurance	1,303,786	54,324	1,358,110	1,559,146	1,857,663	2,000,138	134,939	2,215,083	2,206,524	2,114,466	2,203,038	2,801,836	3,064,019	3,212,683	2,313,543	(899,140)
Pensions Pavroll Taxes	356,713 443.276	14,863 18 470	371,576 461,746	451,264 468.378	940,976 504 644	915,419 495 797	61,759 33 449	1,013,794 549.078	946,558 568.161	683,844 802,710	770,879 1.214.353	1,689,407 1.198,006	1,547,747 1.308.893	1,479,518 1.386.674	1,237,732 762.065	(241,786) (624 609)
401(K) & Defined Contribution Plan beg. In 2006 Fully Loaded Labor Cost	85,232 8,193,641	<u>3,551</u> 341,402	<u>88,783</u> 8,535,043	<u>98,733</u> 9.092,359	<u>96,842</u> 10,142,982	<u>92,530</u> 10,516,454	<u>6,243</u> 709,493	11.651.091	12,164,412	12.515.622	241,811 241,811 14,220,098	269,120 16,139,988	300,814 16,919,805	323,201 17,528,342	<u>292,789</u> 12,645,752	(30,412) (30,412) (4,882,590)
AWWSC costs:	000 120		000 120	010 010	101 010	010 000		1000 000	200 000 1	000 007 7	007 27 7 7	100 001 1	000 110 1	014 000 1	1 1 10 00 1	0 017 144
Labor Pensions	0/ 1,960 0		871,960 0	900,009 18,708	943,134 26 145	980,859 12,067		1,UZU,U93 31 407	1,000,697	1,103,333	1,147,400	1,193,305	1,241,099	1,290,743	505 028	366 656
OPEB's	35,671		35,671	23,368	29,563	19,268		18,837	20,501	12,533	15,669	20,304	15,143	15,494	117,085	101,591
Group Insurance	63,053		63,053	69,949	75,854	78,193		85,382	85,358	84,465	83,742	80,707	77,705	102,285	841,216	738,931
Other Expenses Service Company Costs	<u>350,479</u> 1.321,183	0	<u>350,479</u> 1.321,183	<u>359,241</u> 1.378,125	<u>368,222</u> 1.442,918	<u>377,428</u> 1.467,814	0	<u>390,638</u> 1.546.356	400,403 1,667,062	<u>410,414</u> 1,725,393	<u>420,674</u> 1.775,126	<u>431,191</u> 1.906,728	<u>441,970</u> 1,914,540	<u>453,020</u> 1. <u>999,914</u>	<u>2,416,508</u> 9,028,121	<u>1,963,488</u> 7,028,207
		l														
Total Labor & AWWSC Costs	9,514,824	341,402	9,856,226	10,470,484	11,585,900	11,984,268	709,493	13,197,447	13,831,474	14,241,015	15,995,223	18,046,716	18,834,345	19,528,256	21,673,873	2,145,617
Adjustments: 1. Initiation of Procurement Center in 2003 whi	ich has resulted in a	average saving	js to KAWC as	demonstrate	d on the syner	gy statements	filed at the PS	C as part of th	e conditions i	in case no. 20	02-00018					(294,192)
 Customer Grown at NAWC handled by the C Based on the forecasted test-year customer b 	base of 120,956 KAV	VC would have	e had to add 4	.48 FTE's or 9	,860 hours @	an average o	ost or \$19.23 p	er hour * OH	at 1.574 =	idua jad jau	oyee.					(298,443)
 Ueprec:	urn on that rate bas	e if it had beer	all subsidiaries purchased lo	cally, versus t	t would have t he at cost bas	is at which AV	WSC makes	the software ar	vailable to KA	en allocated a WC.	portion of the	asset.				(1,535,472)
	ement and financing	lge savnigs to activities at A	WCC. These	savings could	not have bee	realized witho	int the reorgan	izations and a	re not capture	ese savings a id in the analy	e ure sis above.					(650,000)
Estimated Savings From Reorganiz	zation Activites															(632,490)
FOOTNOTES RELATED TO KAWC COSTS:																
Note 1: The coloritation of inflation factors upod to determinin	ad the attrition woor .	i amora atao	te 11 umilion o	ulpui are ervo	104 00 000 0	idida Eahibi										

Mote 1. The calculation of inflation factors used to determining the attrition-year costs shown in column 14 above are included on page 2 of this Exhibit. Note 3. Added 0 meeter reader in 2002 to handle increases in customers due to growth Note 3. Added 8 mmployees from Overtion acquisition Note 3. Added 4 utility field employees to handle additional hydrant and valve maintenance work related to customer growth and one Administrative employee to handle sewer billing in 2006 Note 3. Added 4 utility person and one Admini to handle additional hydrant and valve maintenance work related to customer growth and one Administrative employee to handle sewer billing in 2006 Note 5. Added 7 employees: VP operations, operations spec. Dir, Eng., Project Mgr., Dr. Govt, Affairs, Mgr. Loss Control, and Mgr. Communications Note 7. Added 7 employees at KRS II, 1 production supervisor and 6 production technicians

FOOTNOTES RELATED TO AWWSC COSTS: Footnote 1: Labor is inflated 4% per year; Other Expenses are inflated at 2.5% per year; and pensions, OPEB's, and group insurance are inflated by the factors on page 2 of this Exhibit.

Revised Exhibit MAM-7 Page 2 of 3

> Budget 2011 2011 153.00 146.00 2,580,083 1,253,976 825,894 278,316 3,834,059

Budget 2010 153.00 146.00 2,460,692 1,311,804 779,568 259.038 3,772,496 17,672 8,589 5,398 <u>1,819</u> 33,478

16,854 8,985 5,095 <u>1,693</u> 32,627 1.049 0.956 1.059 1.074 1.026

1.067 0.892 1.072 1.083 1.014

	2001	2002	2003	2004	2005	2006	2007	2008	2009
KAWC Actual Benefit Labor Costs AVG. # Employees Group Insurance Pensions Payroli Taxes 401(K) Fully Loaded Cost	145 1,303,786 356,713 443,276 <u>85,232</u> 2,103,920	143.25 1,468,185 424,938 441,053 <u>92,973</u> 1,893,123	129.42 1,580,403 800,534 429,325 <u>82,388</u> 2,380,937	118.58 1,559,089 713,561 386,469 72,126 2,272,650	117.92 1,608,346 782,335 379,691 <u>78,071</u> 2,390,681	124.75 1,644,303 748,274 403,803 <u>157.540</u> 2,392,577	134.08 1,664,541 570,713 604,374 <u>162,327</u> 2,235,254	135.42 1,682,452 622,650 652,361 <u>189,995</u> 2,305,102	137.58 2,173,882 1,386,324 653,845 <u>214,985</u> 3,560,206
Cost per Employee Group Insurance Pensions Paryoli Taxes 401(K) Fully Loaded Cost per employee	8, 987 2, 459 3, 055 3, 055 15, 088	10,249 2,966 3,079 6 <u>649</u> 16,943	12,211 6,186 3,317 <u>637</u> 222,351	13,148 6,018 3,259 <u>608</u> 23,033	13,639 6,634 3,220 3,220 2,4,156	13,181 5,998 3,237 <u>1,263</u> 23,679	12,415 4,257 4,508 <u>1,211</u> 22,389	12,424 4,598 4,817 <u>1,403</u> 23,242	15,801 10,076 4,752 <u>1,563</u> 32,192
		% Increase	% Increase	% Increase	% Increase	% Increase	% Increase	% Increase	
Group Insurance Pensions Paryoli Taxes Paryoli Taxes Fully Loaded Cost per customer		1.140 1.206 1.008 1.105 1.123	1.191 2.085 1.077 0.981 1.319	1.077 0.973 0.982 0.955 1.031	1.037 1.103 0.988 1.088 1.049	0.966 0.904 1.005 1.907 0.980	0.942 0.710 1.393 0.959 0.946	1.001 1.080 1.069 1.159 1.038	1.272 2.192 0.987 1.114 1.385
	2001	2002	2003	2004	2005	2006	2007	2008	2009
AWWSC Benefit Costs: AVC. # Employees Pension OPEBs Group Insurance	9.17 0 38,276 63,053	16.36 18,708 44,735 124,794	22.12 35,350 76,521 182,977	37,10 27,364 83,647 316,352	42.25 81,108 93,126 393,390	47.75 291,587 114,547 444,475	55.45 388,586 81,319 510,752	54.40 357,706 99,744 496,789	55.09 610,036 130,885 484,857
Cost per Employee Pension OPERS Group Insurance	0 4,174 6,876	1,144 2,734 7,628	1,598 3,459 8,272	738 2,255 8,527	1,920 2,204 9,311	6,107 2,399 9,308	7,008 1,467 9,211	6,575 1,834 9,132	11,073 2,376 8,801
		% Increase	% Increase	% Increase	% Increase	% Increase	% Increase	% Increase	% Increase
Pensions OPEBs Group Insurance		#DIV/0! 0.655 1.109	1.398 1.265 1.084	0.462 0.652 1.031	2.603 0.978 1.092	3.181 1.088 1.000	1.148 0.611 0.990	0.938 1.250 0.991	1.684 1.296 0.964

8,458 1,813 11,154

8,473 1,772 8,474 0.998 1.023 1.316

0.765 0.746 0.963

% Increase

% Increase

63.71 538,856 115,507 710,643

63.78 540,425 113,015 540,460

Budget 2011

Budget 2010

TABLE 1A OF 2007 REPORT KENTUCKY-AMERICAN WATER COMPANY OPERATING EXPENSE SAVINGS FROM RWE PROCUREMENT INITIATIVE

Exhibit MAM-7 Page 3 of 3

14,817 37,409 74,534
14,817 37,409 74,534
37,409 74,534
74,534
346,725
4,000
3,259
0
27,868
41,894
67,554
6,110
43,484
10,000
13,625
98,148
3,092
72,254
122,419
33,542
19,000
26,742
120,691
\$1,187,167

Average Annual Savings

\$294,192

Exhibit MAM-8 1 of 3

Total

 Number of Customers (average)

 Water
 Owenton Sewer
 Rockwell
 BGS

Kentucky American Water Distribution of Costs

							MALEI	OWELLIOI JEWEL	IDANYOOK	000	IULA
				Pension			118,681	622	06	75	119,467
			U	rp Insurance &							
OPERATIONS AND MAINTENANCE LABOR:				Payroll taxes				AMOUN ⁻	T ALLOCATE	۵	
Name/account	Title	Office Cost	O&M Labor	57.40%	Incentive .	Fest Year Amount	Water	Owenton Sewer	Rockwell	BGS	Total
										•	
Peggy Slone - 120105.501200	Executive Assistant to the President	3,471	63,803	36,623		103,897	103,213	541	78	65	103,897
Keith Cartier - 120205.501200	VP of Operations	3,636	125,070	71,790	37,524	238,020	236,453	1,240	178	149	238,020
Paula Squires - 120121.501200	Administrative Assistant	1,219	46,922	26,933	•	75,074	74,627	. 391	56	•	75,074
Ray Golden - 120121.501200	Mgr External Affairs	2,169	92,284	52,971	13,844	161,268	160,206	840	121	101	161,268
John Mark Hack - 120122.501200	Manager of Governmental & Regulatory Affairs	3,037	119,079	68,351	23,814	214,281	212,87(1,116	161	135	214,281
Mary Money - 120105.501200	Manager Finance	2,603	98,436	56,502	14,766	172,307	171,280	898	129	•	172,307
Rachel Cole - 120105.501200	Supervisor Business Process	3,120	76,749	44,054	7,675	131,598	130,732	685	66	83	131,598
David Shehee - 120217.501200	Supervisor Water Quality	2,603	75,225	43,179	7,519	128,526	127,680	699	96	81	128,526
Shana Carr - 120217.501200	Lab Analyst	2,603	56,244	32,284	2,812	93,943	93,32	489	20	59	93,943
Vacant- 120201.501200	Production Manager	3,264	113,229	64,993	22,645	204,131	202,787	1,063	153	128	204,131
Kenny Roney - 120201.501200	Specialist Water Quality/Cross Connections	2,603	56,410	32,380		91,393	90,849	476	69	•	91,393
Mary Ellen Pugh - 120201.501200	Administrative Assistant	2,169	52,078	29,893	•	84,140	83,586	438	63	53	84,140
Pamela Buehler - 120118.501200	Specialist Human Resources	2,169	52,730	30,267		85,166	84,605	444	64	53	85,166
Donna Braxton	Mgr Human Resources	2,872	98,443	56,506	14,766	172,587	171,450	899	129	108	172,587
Michael Shryock	Sr Specialist IT	2,603	80,658	46,298		129,559	128,706	675	67	81	129,559
Total to be distributed		\$ 40,141	\$ 1,207,360 \$	693,024	\$ 145,365	\$ 2,085,890	2,072,365	10,866	1,563	1,097	2,085,890

Total t

OPERATIONS AND MAINTENANCE EXPENSE:

120105 CORP - Admin & Gen

Customer Accounting:	570100.15 575100.15	Account/Description Unrollectb Mass Sarvic
	575200.15 575420.15 575660.15 Total	Collection Collection Forms CA Postage CA
120105 CORP - Admin & Gen		
Management Fees:	Contract Svo	-Mgmt Fe
DETAIL	534600.16 B 534600.16 C 534600.16 C 534600.16 C 534600.16 C 534700.16 S 534700.16 E Total	illeville Lab all Center proprate S astern Division
General Office:	520100.16 575620.16 575741.16 575350.16 575351.16 70tal	M&S Oper Office & Admin Supp Cell phone Meals & Tra Meals & Tra
Miscellaneous:	575240.16 575242.16 575244.16 575270.16 Total	Co Dues/Mem Co Dues Ded Co Dues Ded Directors Fees

20110		2		001510	201100
92 288		69	481	91 738	92 288
18,000		13	94	17,893	18,000
40,000	•	30	208	39,762	40,000
28,788	•	22	150	28,616	28,788
5,500		4	29	5,467	5,500
33,844	21	25	176	33,621	33,844
804	-	-	4	799	804
877	-	-	5	871	877
'	•	•	•		0
14,724	6	1	77	14,627	14,724
17,439	1	13	91	17,324	17,439
9,082,929	665	6,808	47,335	9,028,121	9,082,929
1,007,908	,	756	5,253	1,001,899	1,007,908
849,414	533	636	4,424	843,820	849,414
1,662,733	•	1,246	8,666	1,652,821	1,662,733
3,548,417	•	2,660	18,494	3,527,264	3,548,417
1,804,958	•	1,353	9,407	1,794,198	1,804,958
	20		1,00,1		209,499

507,403 213,000 71,502 217,371 597,072 ,606,348

380 54 163 ,204

2,644 1,110 373 1,133 3,112 8,372

504,378 211,730 71,076 216,075 593,513 1,596,772

507,403 213,000 71,502 217,371 597,072

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Exhibit MAM-8 2 of 3

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Exhibit MAM-8 3 of 3

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6,180	28,315	23,411	244,590	589,349	\$ 14,889,755
•	•	•	•	•	\$ 1,783
5	21	18	183	442	11,160
					Ф
32	148	122	1,275	3,072	77,595
					Ф
6,143	28,146	23,271	243,132	585,836	\$ 14,799,217
6,180	28,315	23,411	244,590	589,349	14,889,753
					\$

100.0%

0.1% 0.0%

0.5%

99.4%

Total

Total Company

575030.16 Advertising 575130.16 Brochures a 575220.16 Community R Total

550000 Transportation

W:\Kentucky\2010 Rate Case\Testimony\Michael Miller\Exhibit MAM-8 Allocation of costs.xls

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF:)
THE APPLICATION OF KENTUCKY-AMERICAN))CASE NO. 2010-00036
WATER COMPANY FOR AN ADJUSTMENT OF)
RATES ON AND AFTER MARCH 28, 2010)
)

DIRECT TESTIMONY OF SHEILA A. MILER

February 26, 2010

KENTUCKY-AMERICAN WATER COMPANY CASE NO. 2010-00036 Direct Testimony Sheila A. Miller

1			
2	1.	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS FOR THE
3			RECORD.
4		Α.	My name is Sheila A. Miller and my business address is 1600 Pennsylvania
5			Avenue, Charleston, West Virginia 25302.
6			
7	2.	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
8		Α.	I am employed by the American Water Service Company, Inc. ("Service
9			Company") as Manager of Rates and Regulation for the Eastern Regional
10			Service Company Office.
11			
12	3.	Q.	PLEASE ELABORATE UPON YOUR DUTIES AS MANAGER OF RATES AND
13			REGULATION FOR THE EASTERN REGIONAL SERVICE COMPANY.
14		Α.	My responsibilities include the preparation and presentation of rate filings
15			requested by three operating companies comprising a portion of the Eastern
16			Region of American Water. I am also responsible for various accounting duties
17			including account reconciliation and financial statement analysis.
18			
19	4.	Q.	HAVE YOU PREVIOUSLY PARTICIPATED IN REGULATORY MATTERS?
20		Α.	Yes, I have prepared rate cases and presented testimony before the Kentucky
21			Public Service Commission, Tennessee Regulatory Authority and the State
22			Corporation Commission of Virginia. I have also worked on the preparation of
23			exhibits and data requests for West Virginia American.
24			
25	5.	Q.	WOULD YOU PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND
26			AND BUSINESS EXPERIENCE?
27		Α.	Yes. In 1983, I graduated Summa Cum Laude with a Bachelor of Arts degree
28			from Glenville State College with a major in Accounting and Management, and a
29			minor in Economics. In 1988, I received my Certified Public Accountant license.
30			

- 1I have worked in the American System for 25 years and began my career in2December 1984 as a Junior Accountant. In that capacity I worked in the3Construction Accounting Department for the Service Company.
 - I assisted with the system-wide acquisition integration of Citizens Water by serving on the Acquisition Team. I also participated in the set up of the systemwide conversion process for the Shared Services Center by assisting Information Services with reporting processes.
- Throughout the years, I have moved through the ranks of the financial side of 10 the business from Accountant in 1985, Construction Accounting Supervisor for 11 the Southeast Region in 1988, Construction Accounting Superintendent for 12 West Virginia American Water Company in 1992, Assistant Director of 13 Accounting for West Virginia American in 1995, Director of Accounting for West 14 Virginia American in 1997, Director of Accounting for the Southeast Region in 15 2000, and due to the reorganization of the Shared Services Center, I was 16 transferred to Senior Financial Analyst for the Southeast Region in 2002. In 17 2008 I was promoted to Manager of Rates and Regulation. I have significant 18 knowledge and expertise in accounting and other financial aspects of American 19 Water, including Kentucky American Water. 20
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22 6. Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS CASE?

- The purpose of my testimony is to support the Company's adjustments to forecasted Labor, Purchased Water, Group Insurance, Regulatory Expense, Insurance Other than Group, Customer Accounting, Rents, General Office Expense, Miscellaneous Expense, and General Taxes and Revenues. I will discuss the Rate Base for rate recovery and I will also address the Filing Requirements and the General Rate Case Structure.
- 29
- 30 31

7. Q. WHAT IS THE AMOUNT OF THE REVENUE INCREASE THAT THE COMPANY IS REQUESTING?

A. The Company is requesting an overall revenue increase of \$25,848,286 or 37.7%.

8.

Q. WHAT IS THE TEST PERIOD REFLECTED IN THIS CASE?

- A. The Company has used a forecasted test period of the twelve months ending
 September 30, 2011 and a base period of twelve months ended May 31, 2010.
 The base period data reflects six months of actual data and six months of
 forecasted data.
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- 7 8

9.

Q. MRS. MILLER, WHAT GUIDELINES HAS THE COMPANY FOLLOWED IN ADJUSTING THE BASE PERIOD DATA?

- A. The Company has adjusted its base period revenues, expenses, rate base and capitalization to reflect these items based on a forecasted test period ending September 30, 2011. The Company has utilized the same guidelines in developing its forecasted test period as it uses in its budgeting process. These guidelines are designed to reflect, as accurately as possible, the Company's need to operate and maintain its assets, provide quality service to its customers and provide a reasonable return to its stockholder.
- 16

1710. Q.MRS. MILLER, WOULD YOU PLEASE SUMMARIZE THE COMPANY'S RATE18FILING?

- 19A.Yes. As noted earlier, the Company is filing this application for an increase in20rates based upon a fully forecasted test period of 12 months ending September2130, 2011, as currently allowed by 807 KAR 5:001 Section 10(1)(b). The22Commission has outlined various filing requirements concerning a forecasted23test period. The Company's filing is supported by a series of 37 exhibits. We24have allocated direct and indirect costs between the water and sewer25operations, which will be discussed in the testimony of Michael Miller.
- 27

11.

Q.

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MRS. MILLER, ARE THERE ANY EXHIBITS YOU WISH TO COMMENT ON BEFORE YOU CONTINUE?

A. Yes. I would like to briefly discuss Exhibit 37. Exhibit 37 represents the standard schedules required by the Commission when a utility files a general adjustment in rates supported by a forecasted test period. This exhibit contains 14 schedules identified as Schedules A through N. I would like to identify each schedule.

1 Schedule A is a jurisdictional financial summary for both the base period and 2 the forecasted period, which details how the utility derived the amount of the 3 requested revenue increase. 4 Schedule B is a jurisdictional rate base summary for the base period and the 5 forecasted period with the supporting schedules, which include detailed analysis 6 7 of each component of rate base. 8 Schedule C is a jurisdictional operating income summary for the base period 9 and the forecasted period with supporting schedules that are broken down by 10 major account group and by individual account. 11 12 13 Schedule D is a summary of jurisdictional adjustments to operating income by 14 major account with supporting schedules for individual adjustments and jurisdictional factors. 15 16 Schedule E is the jurisdictional federal and state income tax summary for the 17 base period and the forecasted period with supporting schedules of the various 18 components of jurisdictional income taxes. 19 20 Schedule F contains summary schedules for the base period and the 21 forecasted period of organization membership dues, initiation fees, expenditures 22 at country clubs, charitable contributions, marketing, sales, and advertising 23 24 expenditures, professional service expenses, civic and political expenses, 25 expenditures for employee awards functions and outings, employee gift 26 expenses, and rate case expenses. 27 28 Schedule G is an analysis of payroll costs including schedules for wages and 29 salaries, employee benefits, payroll taxes, straight time and overtime hours, and executive compensation. 30 31 Schedule H is a computation of the gross revenue conversion factor for the 32 forecasted period. 33 34

- 1Schedule Iprovides comparative income statements, revenue statistics and2sales statistics for the five most recent calendar years from the application filing3date, the base period, the forecasted period, and two calendar years beyond the4forecast period.
- Schedule J provides a cost of capital summary for both the base period and
 forecasted period and supporting schedules providing detail on each component
 of the capital structure.
- 10Schedule Kprovides comparative financial data and earnings measures with11the 10 most recent calendar years, the base period and the forecasted period.
- 13 **Schedule L** provides a narrative explanation of all proposed tariff changes.
- Schedule M provides a revenue summary for both the base period and
 forecasted period with supporting schedules, which provide detailed billing
 analyses for all customer classes.
- 19Schedule Nprovides a typical bill comparison of the present and proposed20rates for all customer classes.
- 2212. Q.WHAT IS THE SOURCE OF THE INFORMATION CONTAINED ON THE23EXHIBITS 1 THROUGH 37 AND SCHEDULES MARKED A THROUGH N24UNDER EXHIBIT 37?
- Α. The information utilized in all exhibits and schedules was taken from the books 25 and records of the Company or from information provided to me and other 26 Company witnesses and by management of the Company. Where appropriate, 27 each schedule refers to a supplementary schedule or work paper, which was 28 used to develop Exhibit 37. Each schedule also identifies a witness or 29 30 witnesses who will be responsible for responding to questions concerning information on the schedule. 31
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33 OPERATION & MAINTENANCE EXPENSES

Q. HOW DID THE COMPANY CALCULATE THE FORECASTED LABOR
 EXPENSE?

4 The Company calculated the labor expense by individual employee. Each employee's wages were adjusted to the wage level that would be paid during 5 6 the forecasted test period beginning with the actual 2010 wages. Hours were budgeted to O & M and Capital for a total of 2088 hours and a forecasted 7 number of overtime hours. The hours that employees devote to the sewer 8 9 operations were eliminated from the filing. A capitalized percentage of 17.34% was calculated based on the budgeted wages between O & M and capital. As a 10 result this amount was excluded from O & M labor expense. Labor expense for 11 the forecasted period is \$8,039,622. 12

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14. Q. PLEASE EXPLAIN THE CALCULATIONS OF THE FORECASTED LEVEL OF PURCHASED WATER EXPENSE.

The Company purchases water from Winchester Municipal Utilities (WMU) for 16 Central Division customers in Clark County. The Agreement with WMU to 17 purchase water expires October 13, 2021. The Company also purchases water 18 from Georgetown Municipal Water and Sewer System (GMWSS) for water sold 19 20 in Owen County. Additional purchases for the Northern Division are made from Carroll and Gallatin Counties. The forecasted Purchased Water Expense was 21 22 estimated based on the actual usage during the twelve months ending November 2009 and applying the appropriate cost rate per cubic feet. 23 24 Purchased water expense for the forecasted test year is \$120,655.

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2615. Q.HOW DID THE COMPANY CALCULATE ITS GROUP INSURANCE27EXPENSE?

A. The total group insurance expense for the forecasted test year is \$2,313,543. This expense is comprised of 1) current group insurance costs for current associates and 2) post retirement employee benefits costs (OPEBs) for both its current employees and its retired employees.

The OPEBs expense is based on projections provided by the actuarial firm of Towers Perrin.

- The current group insurance costs reflect the use of the Company's current group insurance premium statement rates in effect as of January 1, 2010. These rates were then applied to the current coverage levels for the full time employees included in the Company's case. The group insurance expense was then reduced by the employees share of the premium cost. Since 17.34% of the labor expense is capitalized, this same percentage of group insurance expense was eliminated from O & M.
- 10The Company provides its current associates with life insurance, group medical11insurance, prescription drug, accidental death, accident, sickness and disability12coverage.

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16. Q. WHAT ARE REGULATORY COMMISSION EXPENSES?

- A. Regulatory expenses are estimated costs incurred for preparing and litigating this case, including studies and investigations. We are requesting a three-year amortization of rate case expense and cost of service study expense and a fiveyear amortization of the depreciation study expense.
- 19

20 21 17.

Q. HOW WAS KENTUCKY AMERICAN WATER'S LEVEL OF INSURANCE OTHER THAN GROUP EXPENSE CALCULATED?

A. KAW's level of insurance other than group is based on the Company's actual premiums for 2010 and an estimated cost for the 2011 premiums. Insurance other than group includes payments for insurance to cover such items as excess general liability, property liability, fiduciary liability, commercial crime coverage, flood liability and worker's compensation. The insurance other than group for the forecasted period is \$742,262.

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18. Q. PLEASE DISCUSS KENTUCKY AMERICAN WATER'S FORECASTED LEVEL OF CUSTOMER ACCOUNTING EXPENSE.

A. KAW's customer accounting expense includes costs for such items as postage, telephone, forms utilized for customer service and billings, uncollectible accounts and collection agencies. This is not a complete listing but it does represent most of the larger dollar items in this expense. The forecast reflects

- 1 an expense of \$1,712,517 for customer accounting costs. The uncollectible 2 percentage was calculated by applying the uncollectible account balance for the 3 twelve months ending December 2009 to the total billed revenues for 2009. That percentage was applied to forecasted revenues at present rates. 4 5 19. Q. CAN YOU PLEASE DESCRIBE WHAT ITEMS ARE INCLUDED IN RENT 6 EXPENSE? 7 KAW's forecast for rent expense is based upon signed agreements and 8 Α. anticipated agreements. These agreements cover such items as copiers and a 9 postage machine. These items were all included in KAW's previous rate case. 10 The rent expense included in the forecast is \$27,654. 11 12 13 20. Q. PLEASE EXPLAIN WHAT ITEMS ARE INCLUDED IN THE GENERAL OFFICE CATEGORY. 14 Α. Items in this category include dues and memberships, employee travel and meal 15 expenses, office supplies, and general office utility costs. The Company's 16 forecasted expense is \$639,778. 17 18 21. WHAT IS INCLUDED IN THE CATEGORY OF Q. MISCELLANEOUS 19 **EXPENSES?** 20 Α. Included in this category are various expense items that are incurred throughout 21 22 the year that are a part of carrying out of normal business functions. Included in this category are costs for services such as janitorial, legal, contract services, 23 advertising, employee training programs, uniforms, telephone and some 24 25 amortizations. Also included are expenditures related to conservation and 26 security services. The Company's forecast for miscellaneous expense is 27 \$3,440,139. 28 29 **GENERAL TAXES** 30 22. Q. PLEASE DISCUSS EACH COMPONENT OF THE COMPANY'S 31
 - 8

FORECASTED LEVEL FOR GENERAL TAXES.

A. The first component that I will discuss is property taxes. The Company's forecasted level of property tax is \$4,429,174. It is based upon a ratio of the actual 2008 tax payments to the applicable total tax base as of December 31, 2007. The rate of \$.9799 per \$100 of property was applied to the projected tax base of December 31, 2009 and to the projected tax base of December 31, 2010 to arrive at a forecasted property tax expense for the 12-months ended September 30, 2011.

9 The second component of General Taxes is the Public Service Commission Fee. The Company has forecasted its Public Service Commission (PSC) fee for 10 the forecasted test period by arriving at an average PSC fee rate of .1618%. 11 The percent was calculated by dividing the actual tax payments for 2007-2009 12 by their associated revenues and then calculating a three-year average PSC fee 13 rate. By applying this three-year average PSC fee rate to the total forecasted 14 revenues, less AFUDC, the Company's forecasted level of PSC fee is \$109,826 15 at present rates. 16

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The final component of General Taxes is payroll taxes. The Company has 18 forecasted its payroll tax expense based upon the forecasted level of labor 19 costs. For FICA taxes, the rate used was 6.2% on a base of \$109,564 and a 20 Medicare tax rate of 1.45% on all wages. Federal unemployment is calculated 21 based upon a tax rate of .8% and a base of \$7,000. State unemployment tax of 22 .5% is calculated on a base of \$8,000. These tax rates and bases were then 23 applied to the total forecasted level of labor cost with amounts being expensed 24 25 and capitalized. The Company's total forecasted level of payroll tax expense is 26 \$621,307.

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Total forecasted General Taxes is \$5,160,307 at present rates.

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30 **RATE BASE**

Q. MRS. MILLER, HOW DID THE COMPANY DEVELOP ITS FORECASTED LEVEL OF RATE BASE OF \$362.672 MILLION AS SHOWN ON SCHEDULE B 1. PAGE 2 OF 2?

- Α. The Company developed its rate base by using a 13-month average for most of 4 the items shown on Schedule B-1, page 2 of 2. Some of the elements were 5 calculated using a 24-month average based on the Commission's final order in 6 7 Case No. 1997-034. Many of the rate base elements shown on this schedule, including utility plant in service, accumulated depreciation, customer advances, 8 etc. were analyzed from actual per books data as of November 30, 2009. Using 9 10 data and projections for each of the rate base elements, the Company developed a 13-month average for the forecasted test period ending September 30, 2011. 11
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Q.

UTILITY PLANT IN SERVICE (UPIS) WAS CALCULATED?

PLEASE DESCRIBE HOW THE 13-MONTH AVERAGE FOR THE

- The starting point for the calculation of the 13-month average for utility plant in 15 Α. service was the actual level as of November 30, 2009. From that point through 16 the end of the test period, the Company has forecasted capital expenditures by 17 18 month for investment projects DV through S (normal recurring plant investment) and for special Investment Projects (IP) that are related to larger, specific capital 19 20 investment projects. These capital expenditures have been approved by the Company's Board of Directors. The forecasted expenditures for all projects were 21 slotted by month based upon the expected cash flow of each project. When the 22 23 project is complete, all expenditures related to that project will be placed into service. Therefore, the 13-month average of forecasted utility plant in service 24 only reflects the inclusion of projects when they are complete and in service. 25
- 26
- The Company also projects utility plant retirements by month. These retirements were deducted from the balance of utility plant in service in the month in which the retirement is expected to occur. Mr. Williams will be discussing in further detail in his testimony the Company's planned capital investment program for 2010 and 2011. Ms. Bridwell will be discussing the details of the source of supply project in her testimony. The total 13-month average forecasted level of Utility Plant in Service is \$566.014 million.

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25. Q. PLEASE DISCUSS THE REMAINING RATE BASE ELEMENTS ON SCHEDULE B-1, PAGE 2 OF 2.

A. <u>Rate Base - Utility Plant Acquisition Adjustment (UPAA)</u>

The next rate base element as shown on Schedule B-1, page 2 of 2 is utility plant acquisition adjustments. The actual balance in the account as of November 30, 2009 was \$18,488. The UPAA relates to the Acquisition of the Boonesboro Water Association. The Company is using a 10-year amortization based on prior Commission treatment of UPAA for Boonesboro. The level included in the 13month average rate base calculation (net of amortizations) for the UPAA in rate base is \$2,342, which includes only Boonesboro. This acquisition adjustment is fully amortized as of April 30, 2011.

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Rate Base - Accumulated Depreciation

The next rate base element as shown on Schedule B-1, page 2 of 2 is 15 16 accumulated depreciation. The accumulated depreciation was developed in the same manner as the utility plant in service. The actual balance as of November, 17 2009 was used as a starting point. This balance was adjusted for forecasted 18 depreciation expense by month and forecasted retirements by month. 19 The depreciation rates used to develop this item of rate base were those approved in 20 21 Case Number 2007-00143 through September 2010. The depreciation rates proposed by John Spanos were used in the calculations from October 2010 22 23 through September 2011. The accumulated reserve for depreciation was developed by month by account from September 2010 through September 2011, 24 25 with a 13-month average balance of \$110.085 million being deducted from rate 26 base. The accumulated depreciation includes an annual amount of unrecovered 27 reserve that KAWC is seeking to amortize over a five year period. The annual 28 amortization totals \$436,492. Mr. Spanos will discuss this adjustment in more 29 detail in his direct testimony.

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Rate Base - Construction Work in Progress

The next rate base element as shown on Schedule B-1, page 2 of 2 is Construction Work in Progress (CWIP). The Company is proposing to include in 1 its 13-month average rate base a level of CWIP for the forecasted test period. 2 The 13-month average is \$9.464 million. This amount is based on the actual 3 balance as of November 2009, adding forecasted expenditures by month and then deducting amounts transferred to Utility Plant in Service. The forecasted 4 expenditures for all projects were taken from the approved capital expenditures 5 plan and were slotted by month based on expected cash flow. When a project 6 (work order) is complete and in service, the dollars are transferred from CWIP to 7 UPIS. 8

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Q. MRS. MILLER, THE RATE BASE ELEMENT AS SHOWN ON SCHEDULE B-5, PAGE 2 OF 2 IS THE WORKING CAPITAL ALLOWANCE. WHAT IS WORKING CAPITAL AND WHAT METHOD DID THE COMPANY USE IN CALCULATING ITS WORKING CAPITAL ALLOWANCE IN THE CASE?

- A. Working capital is a rate base element that recognizes the amount of investor supplied funds that are used to fund the day to day operations of the Company and to recognize the delay in the recovery of certain expenses from the customers. The Company is using a lead/lag study that was prepared in this case and is proposing a working capital allowance of \$2.634 million. Mr. Miller will discuss the details of the lead/lag study in his direct testimony.
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21 27. Q. PLEASE CONTINUE WITH YOUR DISCUSSION OF RATE BASE.

22 A. <u>Rate Base - Contributions in Aid of Construction</u>

The next rate base element as shown on Schedule B-1, page 2 of 2 is Contributions In Aid of Construction (CIAC). Again, this element was developed by starting with the actual balance as of November, 2009. The Company has forecasted an increase in these contributions based upon either:

- 1) Direct contributions from developers, businesses or government agencies.
- Increases in CIAC as a result of transfers from Customer Advances after 10-year agreements expire.

The 13-month average balance was developed by analyzing the forecasted activity in the CIAC accounts beginning with September, 2010 through

- 1 September, 2011 resulting in a forecasted 13-month average balance of \$48.866 2 million.
 - The Company's forecasted CIAC balance includes the impact of the Company's proposed revision to the tap fee tariff. The revised tap fee tariff is found under Exhibit 2 of the Company's filing.
- 8 The revised tap fee tariff indicates the Company will collect from developers or 9 other parties \$817 for residential service, \$1,569 for 1" service, and \$3,536 for 2" 10 service. The tap fee for services over 2" is based on the actual cost of installation.
- 12 The Company forecasts collection of CIAC from the revised tap fee tariff of 13 \$1.264 million with the new tap fee becoming effective September 28, 2010. 14 Linda Bridwell will discuss the calculation of the proposed revision to the tap fee 15 tariff in her direct testimony.
- 17

Rate Base - Customer Advances

The next rate base element is customer advances. The 13-month balance for 18 19 customer advances was developed in the same manner as were CIACs. The Company forecasted receipts and refunds of customer advances and transfer of 20 customer advances to the contributions account by month through the end of the 21 22 forecasted test period, thus resulting in a 13-month average balance of \$19.089 million for the forecasted test period. These forecasted receipts are based on 23 24 management discussions with local developers and refunds are based on a 25 review of historical trends in this category.

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Rate Base - Deferred Income Taxes

- Deferred Income Taxes are included in rate base as a reduction to the forecasted 13-month average rate base. The forecasted amount in rate base is \$40.027 million. The forecasted amount is shown on Schedule B-1, page 2 of 2 and further detailed on B-6, page 2 of 2 and in the workpapers. There are Deferred Taxes associated with UPIS, Deferred Maintenance, and Deferred Debits. All of these items have been recognized by the Commission in prior cases.
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In this rate case the Company has incorporated SFAS 109 – Accounting for
 Income Taxes. Both the rate base reduction for income taxes and the calculation
 of forecasted federal and state income tax expense is based on SFAS 109.

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Rate Base - Deferred Investment Tax Credit

The next rate base element is deferred investment tax credit. The Company is currently amortizing its 3% deferred investment tax credit (pre-1971). The actual balance of the 3% deferred investment tax credit as of the end of November 2009 was \$87,160. The forecasted monthly amortization is applied, producing a forecasted test-year, 13-month average balance of \$76,952, which is being deducted from rate base.

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Rate Base-Deferred Maintenance

14The next rate base element is deferred maintenance. The Company has15developed a 13-month average of deferred maintenance projects based upon16both actual projects deferred and projects forecasted to be deferred.

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These projects include the repainting and repairs of system water storage tanks, 18 and other major repairs of pumps and traveling screens as shown in the 19 workpapers that support Schedule B. New deferred maintenance items include 20 three tank paintings scheduled for completion by September, 2011, one 21 hydrotreator painting, and the KRS I clearwell painting at a total cost of 22 \$1,850,000. These types of deferred maintenance expenses have been afforded 23 rate base treatment by the Commission in past proceedings. Based upon these 24 25 actual expenditures and the forecasted expenditures for 2010 thru September 26 2011, as adjusted for amortizations, the Company has developed a 13-month average of these deferred maintenance items totaling \$2.708 million. 27

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Rate Base - Deferred Debits

The Company is requesting a rate base addition of \$1.700 million for various deferred debit items. These amounts are offset by their applicable deferred taxes discussed earlier. The Company developed its 13-month average addition to rate base for items both deferred and recognized in prior cases by the Commission.

128. Q.MRS. MILLER, PLEASE CONTINUE WITH THE NEXT RATE BASE ELEMENT2SHOWN ON SCHEDULE B-1, PAGE 2 OF 2.

- A. The next Rate Base element is titled Other Rate Base elements, which is comprised of five items as discussed below:
 - Rate Base Other Rate Base Elements

In Case No. 2004-00103, the Commission reduced rate base for Contract
 Retentions, Unclaimed Extension Deposit Refunds, Retirement Work in Progress,
 Deferred Compensation and Accrued Pension. The Company has calculated a
 rate base reduction of \$2.350 million for these items consistent with the
 Commission's Order in Case No. 2004-00103.

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13 **REVENUES**

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Q. HOW DID THE COMPANY ARRIVE AT THE LEVEL OF REVENUES REFLECTED AT PRESENT RATES IN THE FORECASTED PERIOD?

A. Exhibit 37, Schedule M of the Company's filing contains the bill analysis utilized to determine the level of revenues for the base year and the bill analysis containing the adjustments for customer growth, to reflect a 365 day billing period, and to normalize the forecasted test year for the impacts of weather and usage trends. These adjustments to the forecasted test-year develop the billing determinants used to determine the billed revenue at present and proposed rates for the forecasted test-year period.

24 **Residential**

25 As stated previously, a bill analysis based upon the twelve months ended May 31, 2010 was utilized as a basis to project forward. The base period was 26 27 adjusted to reflect 1,440 customers for normal growth through the end of the forecast period. A three year average was utilized to determine the growth for 28 29 the forecast period. The consumption in the residential class has been adjusted 30 to reflect the recommendations included in the study that was prepared by Dr. 31 Edward Spitznagel. Dr. Spitznagel is recommending a weather normalized level 32 of residential usage per customer of 155.67 gallons per customer per day for the 1 forecast period. This level of usage per customer per day was applied to the 2 level of customer bills that were reflected in the forecasted period to arrive at 3 gross sales. Current tariffs were then applied to the net billing determinants to 4 arrive at revenues at present rates.

<u>Commercial</u>

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The base period was increased by 46 customers for normal growth through the 7 end of the forecast period. A three year average was utilized to determine 8 customer growth. The consumption in the commercial class has been adjusted 9 to reflect the recommendations included in the study that was prepared by Dr. 10 11 Spitznagel. Dr. Spitznagel is recommending a weather normalized level of commercial usage per customer of 1,205.1 gallons per customer per day for the 12 13 forecast period. This level of usage per customer per day was applied to the level of customer bills that were reflected in the forecasted period to arrive at 14 gross sales. Current tariffs were then applied to the associated net billing 15 determinants to arrive at revenue at present rates. 16

17 Industrial

The Company used a bill analysis based upon the twelve months ending December 31, 2009. Using the most current billing information available, the Company believes that there would be no significant changes in the consumption for these customers during the forecast period. Current tariffs were then applied to the billing determinants to arrive at revenues at present rates.

25 Other Public Authority

The Company used a bill analysis based upon the twelve months ended December 31, 2009. The Company reviewed the base period data and does not believe there will be any significant changes in the consumption for these customers during the forecast period. Current tariffs were then applied to the billing determinants to arrive at revenues at present rates.

32 Sale For Resale

The Company used a bill analysis based upon the twelve months ended December 31, 2009. The Company reviewed the base period data and does

1			not believe there will be any significant changes in the consumption for these
2			customers during the forecast period. Current tariffs were then applied to the
3			billing determinants to arrive at revenues at present rates.
4			
5			Fire Service
6			Fire service billing determinants for the twelve months ending December 31,
7			2009 were utilized to calculate growth for the base period through May 31, 2010,
8			as well as, growth for the forecast period. A 13-month average of those billing
9			determinants was used for the forecast period ending September 30, 2011.
10			
11	29.	Q.	DOES THIS CONCLUDE YOUR TESTIMONY?
12		Α.	Yes, it does.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF:)
)
THE APPLICATION OF KENTUCKY-AMERICAN)
WATER COMPANY FOR AN ADJUSTMENT OF)
RATES ON AND AFTER MARCH 28, 2010)

CASE NO. 2010-00036

DIRECT TESTIMONY OF NICK O. ROWE

February 26, 2010

1	1.	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2		A.	My name is Nick O. Rowe, 2300 Richmond Road, Lexington, Kentucky 40502.
3			
4	2.	Q.	WHAT IS YOUR POSITION WITH KENTUCKY-AMERICAN WATER
5			COMPANY ("KENTUCKY AMERICAN WATER")?
6		A.	I am President of Kentucky American Water and responsible for its operations in the
о Т			Commonwealth of Kentucky and Senior Vice President for the Eastern Division of
/			Commonwealth of Kentucky and Senior Vice-President for the Eastern Division of
8			American Water Works Company, Inc.
9	2	0	WILL A DE THE OFFICEDS OF KENTLOKY AMEDICAN WATED?
10	з.	Q.	WHO ARE THE OFFICERS OF KENTUCKY AMERICAN WATER?
11		A.	President Nick O. Rowe
12			Vice President, Corporate Counsel and Secretary A. W. Turner, Jr. Vice President Operations
13			Treasurer and Comptroller Deborah A Degillio
15			Assistant Treasurer Mark Chierici
16			Assistant Treasurer Michael A. Miller
17			Assistant Secretary John Romeo
18			Assistant Comptroller and Assistant Secretary Rachel S. Cole
19			Assistant Comptroller Sue Cole
20 21			Assistant Comptroller Charles A. Gilbert
21 22			Assistant Comptroller Doneen S. Hobbs
23			
24	4.	Q.	WHAT ARE YOUR RESPONSIBILITIES AS PRESIDENT OF KENTUCKY
25			AMERICAN WATER?
26		A.	I am responsible for the development, management and operations of Kentucky
27			American Water's system in the Commonwealth of Kentucky. I am responsible for
28			establishing and maintaining the standards of service, directing the preparation of the
29			investment, revenue, operations and maintenance budgets, establishing controls to
30			assure the accomplishment of the approved budgets, assuring that necessary funding
31			is available to carry out all plans, and insuring the safety and integrity of the systems
32			for the protection of the customers, employees and operations.
33			
34	5.	Q.	PLEASE DESCRIBE YOUR PROFESSIONAL EDUCATION AND
35			EXPERIENCE.

- A. I joined the American Water system in 1987 as Management Assistant at 1 West Virginia American Water. Subsequently I was promoted into various 2 management positions with responsibility for the day-to-day operations of American 3 Water facilities in several states, giving me experience in numerous fields of the 4 water industry. My wide variety of involvement in several southeastern states, 5 Virginia, West Virginia, Maryland, Pennsylvania, Kentucky, Tennessee, 6 North Carolina, Georgia, and Florida, has created an array of expertise in small and 7 large water systems. From the fall of 2003 until the summer of 2005 I served as 8 Vice President Business Change and a member of American Water's executive 9 management team. This role was designed to coordinate a set of major business 10 initiatives that were implemented throughout American Water to deliver the vision 11 12 and strategic objectives, re-engineer the business, and bring about cultural change. From July 2005 through July 2006 I served as the vice president of service delivery 13 14 operations for the Southeast Region of American Water. My responsibilities included oversight of engineering, network, production, maintenance, risk management, 15 16 customer relations, environmental management, and contract operations that spanned thirteen states. I became President of Kentucky American Water in August of 2006. 17 Since January 2009 I have had the additional responsibility as Senior Vice-President 18 for the Eastern Division of American Water Works Company, Inc. (KY, IN, MD, MI, 19 20 NY, OH, TN, VA, WV). My educational background includes a B.S. in Civil Engineering from Western Kentucky University and a Master of Business 21 Administration from Lebanon Valley College. I am also an alumnus of Thames 22 Water's Oxford Leadership Program (April, 2003) and the RWE International 23 Leadership Program, Lausanne, Switzerland (May, 2004). A copy of my resume is 24 attached. 25
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Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE STATE UTILITY REGULATORY BODIES?

29 30 A. Yes. I have previously testified before the Kentucky Public Service Commission (Cases No. 2000-120 and 2006-00197), have filed direct testimony in Case Nos.

1			2007-00134, 2007-00143 and 2008-00427, and I have previously testified before the
2			Pennsylvania Public Utility Commission.
3			
4	7.	Q.	ARE YOU FAMILIAR WITH THE GENERAL FINANCIAL CONDITION OF
5			KENTUCKY AMERICAN WATER?
6		A.	Yes, I am, and its general financial condition is the reason Kentucky American Water
7			has filed this Application to increase its rates.
8			
9	8.	Q.	PLEASE DESCRIBE THE ACTION SOUGHT BY KENTUCKY AMERICAN
10			WATER IN ITS APPLICATION.
11		A.	Kentucky American Water seeks a rate increase that will produce \$25,848,286 of
12			additional revenue on an annual basis, or an overall increase of 37.7%.
13			
14	9.	Q.	DID YOU PARTICIPATE IN THE COMPANY'S DECISION TO SEEK A
15			RATE ADJUSTMENT?
16		A.	Yes. I reviewed the Application and actively participated by leading discussions in
17			preparation for this filing.
18			
19	10.	Q.	WHAT ARE THE BASIC FACTORS THAT CAUSE KENTUCKY AMERICAN
20			WATER TO SEEK A RATE INCREASE AT THIS TIME?
21		A.	The last general rate adjustment approved by this Commission for Kentucky
22			American Water was in Case No. 2008-00427. The rate adjustment resulting from
23			that case was effective June 1, 2009. Since that time, Kentucky American Water has
24			continued to invest substantial capital to maintain and upgrade its facilities, including
25			the significant investment required for the construction of Kentucky River Station II
26			and associated facilities that were the subject of Case No. 2007-00134. Without an
27			increase in rates, our forecasted return to common equity for the forecasted test year
28			in this case will clearly be deficient. If Kentucky American Water is to continue to
29			adequately meet its service obligations, construct needed capital improvements, and
30			obtain capital at a reasonable cost, it must have an increase in its revenues. The

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11. Q. DOES KENTUCKY AMERICAN WATER ANTICIPATE SIGNIFICANT EXPENDITURES OF CAPITAL IN THE NEAR FUTURE?

done without adequate capital.

integrity of service to our customers must be maintained and that simply cannot be

A. Yes. We propose to spend \$19,368,756 for system improvements in 2010 (net of 6 customer advances, contributions and refunds), not including the Kentucky River 7 8 Station II project. As for that project, we have made remarkable progress with the construction of Kentucky River Station II and the associated facilities that were 9 approved by the Commission in Case No. 2007-00134. Ms. Linda Bridwell has 10 detailed information about the project cost estimates and expenditures to date in her 11 12 testimony. The project continues to be on schedule and is approximately 82% Construction is expected to be complete in September 2010. complete. The 13 14 Commission has already determined that construction of Kentucky River Station II facilities is necessary for Kentucky American Water to meet the needs of our 15 16 customers (Case 2007-00134).

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DOES KENTUCKY AMERICAN WATER OBTAIN BENEFITS BY VIRTUE OF BEING A PART OF THE AMERICAN WATER WORKS COMPANY SYSTEM?

- A. Absolutely. As a part of the American Water Works System, the services of our nationally recognized Belleville Laboratory are available to us as well as the services of our Shared Services Center and Customer Service Center. Our allocated costs for these services have increased, but it is important to remember that those services are provided without any profit. I do not believe those services could be obtained in the open market at the same or lower cost. The comparable costs in the open market are addressed in the testimony of Patrick Baryenbruch.
- 28

29 13. Q. IS CUSTOMER SERVICE A HIGH PRIORITY FOR KENTUCKY 30 AMERICAN WATER?

A. Absolutely. The Commission's approval of our efforts to augment our source of 1 supply and treatment plant capacity allows us to continue to provide the excellent 2 customer service to which our customers are accustomed. At the present time, we 3 anticipate completion of main replacements on South Limestone, Newtown Pike, 4 North Broadway, and Highland Park Drive in 2010. We will begin and complete 5 main replacements on Maxwell Street, Hanover Court, and New Circle Road @ 6 Eastland Park Drive, and KY 22 in Owen County in 2010. We also will begin main 7 8 replacement projects on US 25/Georgetown Road in 2010. We will complete the process of flushing our distribution system as a part of our annual effort to maintain 9 excellent water quality for our customers. More details of our capital improvement 10 program are included in the direct testimony of Lance Williams. 11 12 Our focus on customer service has not diminished. Our primary objective is to 13 14 provide excellent customer service and we take pride in meeting that objective. 15 16 14. Q. WHAT IS THE STATUS OF KENTUCKY **AMERICAN WATER'S** THE PARTICIPATION IN PARTNERSHIP FOR SAFE WATER 17 18 ("PARTNERSHIP")? As this Commission is aware, we voluntarily joined this Partnership in 1996. 19 A. 20 It was created by the United States Environmental Protection Agency, the American 21 Water Works Association, the National Council of Water Companies, the Association 22 of Safe Drinking Water Administrators, the American Water Works Research 23 24 Foundation and the Association of Metropolitan Water Agencies. The purpose of the 25 Partnership is to encourage participants to identify processes that will enhance the quality of potable water and to voluntarily implement those processes with minimum 26 capital investment. As an example, Kentucky American Water set as one of its goals 27 filtered water turbidity less than the current regulatory requirement. Through a 28 29 process of extensive data collection, evaluation and correction, we have met our selfimposed goal, which we believe increases the microbial safety of our water for all of 30 our customers. 31

- 2 In 1998, Kentucky American Water was one of only 20 utilities nationally recognized for completion of the Phase III self-assessment of the Partnership. In 2003 our 3 facilities were recognized as one of only 17 nationally to receive five-year awards for 4 ongoing plant performance excellence. From 2004 through 2006, Kentucky 5 American Water continued to meet Partnership Goals and remains in good standing at 6 both of our Central Division treatment facilities. In 2006, Kentucky American began 7 the Partnership program for our Northern Division. In 2008, Kentucky American 8 9 Water was awarded the Partnership for Safe Water Ten-Year Directors Award for its commitment to superior water quality at both plants in the Central Division. 10 11 As a result of our voluntary participation in the Partnership, we have improved the 12 quality of our potable water and are better prepared to meet new, more stringent water 13 quality regulations as they are adopted. 14 15 15. Q. DOES THIS CONCLUDE YOUR TESTIMONY? 16
- 17 A. Yes it does.
Nick O. Rowe President, Kentucky American Water Senior Vice President, Eastern Division, American Water

PROFESSIONAL SUMMARY

- Profession: Water Utility Management
- Position in firm: President, Kentucky American Water Senior Vice President, Eastern Division, American Water

Nick Rowe joined the American Water system in 1987 as Management Assistant at West Virginia American Water. He was subsequently promoted into various management positions with responsibility for the day-to-day operations of American facilities in several states, giving him experience in numerous fields of the water industry. His wide variety of involvement in Virginia, West Virginia, Maryland, Pennsylvania, Kentucky, Tennessee, North Carolina, Georgia and Florida has created an array of expertise in water systems from small to large facilities. Mr. Rowe's involvement with various regulatory agencies, civic organizations and professional associations provides a broad overview of operations and the industry as a whole.

EMPLOYMENT HISTORY

2009 - present American Water, Eastern Division Senior Vice President

This position has responsibility for driving operational and financial performance of regulated operations within American Water's Eastern Division, establish consistent best practices, reinforce and strengthen customer, regulatory and local government relationships. The Eastern Division includes regulated operations in nine states: Indiana, Michigan, Kentucky, Ohio, Tennessee, New York, Virginia, Maryland and West Virginia. Rowe also maintains the dual position of president of Kentucky American Water.

2006 – present Kentucky American Water, Lexington, KY President

As president, Mr. Rowe has direct responsibility for production and distribution operations of the company in addition to indirect oversight of other functional areas, including engineering, water quality, security and human resources. Directs the planning and delivery of the operating, maintenance and capital expenditure budgets for the company, and monitors financial performance to ensure that business plan goals are met. Takes the lead in establishing rapport with civic, political and key stakeholders in the community, interfacing with regulatory entities, and representing company positions at regulatory proceedings and hearings. Supports the business development function in the integration of water and wastewater business opportunities in both the regulated and non-regulated markets. Has oversight of business processes to ensure that American Water policies are followed, best practices are implemented, and internal/external reporting requirements are met.

2005 - 2006 American Water, Southeast Region, Vice President, Service Delivery – Operations

As a member of the regional executive management team, Mr. Rowe had responsibility of overall operations and growing the business in a region that spans 13 states and Puerto Rico. His responsibility included oversight of engineering and network, production and maintenance, risk management, customer relations, environmental management and compliance, and contract operations. During this time, Mr. Rowe also served as interim president of Kentucky American Water from August 2004 until being named president in August 2006.

2003 – 2005 American Water, Voorhees, NJ Vice President Business Change

The Business Change Program played a key role in shaping American Water after its merger with RWE Thames Water in 2003. The Business Change Program designed a coordinated set of major business initiatives inclusive of organization redesign, process re-engineering, and initiative tracking while enabling delivery, all with the purpose of creating sustainable value to the business. In this role, Mr. Rowe served as a member of RWE Thames Water's executive management team for North America.

Mr. Rowe was named Diversity Officer for American Water in March 2005 and served in that capacity to advise the executive management team on strategies for implementing processes and practices to build a business culture that supports diversity and drives their effective implementation.

1998 – 2003Kentucky American Water, Lexington, KYVice President Operations

Management responsibility for all operational functions of the company which served 325,000 people in ten counties. Oversight responsibility included production, distribution, water quality and engineering in addition to providing direction in the areas of finance, accounting and information systems, security and risk management.

1995 – 1997 **Pennsylvania American Water, Hershey, PA** Manager, Eastern Operations

Managed the water operations of a 16-county area of eastern Pennsylvania. Responsible for providing reliable, safe and environmentally responsible water service for over 500,000 people. This service was provided by managing over 205 employees in 11 division offices, 11 water treatment plants, various well stations and over 1,700 miles of distribution system. Responsible for reporting the financial, accounting, safety, water quality and engineering aspects of the company to the company President and Vice President of Operations to help provide an adequate and fair rate of return for investors. Involved in managing the areas of labor and employee relations, and customer service areas.

1992 – 1995 Pennsylvania American Water, Hershey, PA Director, Corporate Operations Services

Managed the day-to-day operations of Pennsylvania American Water with direct reporting to the Vice President of Operations. Responsible for managing over 150 million dollars in construction over three years. Oversaw and directed specific technical areas for more than 20 district offices within Pennsylvania. This included planning, budgeting, forecasting and work force management. Personal involvement with the implementation and development of new policies and procedures for human resources, loss control and operations. Also involvement in the financial review of income statements, balance sheets, and cash forecasting to ensure a solid rate of return for a five hundred million dollar private water utility. Oversaw the engineering, water quality, loss control/risk management, fleet and materials, regulatory studies, and the building management departments.

1988 – 1992 Virginia American Water, Hopewell District, Richmond, VA Operations Manager

Upper level management position with responsibilities which included management of maintenance and capital investment budgets ranging from three million to five million dollars annually, respectively. Accountable for bottom line (profit/loss) margin. Oversaw and directed the five year and fifteen year planning forecast for major improvements at Virginia-American Water Company, Hopewell facility. Responsible for maintaining community, employee, Virginia Department of Health and State Corporation Commission relations. Assisted in labor negotiations of union contract. Promoted the development of service territory through acquisition proposals.

1987 – 1988 West Virginia American Water, Huntington Division, Huntington, WV Management Assistant

Assisted in the day-to-day development, management, and operation of the plant and personnel of the company. Responsibilities included: planning, acquisition, or construction of new facilities; planning and preparing the company budget which ranged from five hundred thousand to one million dollars; controlling construction, operations and maintenance within established budget limitations; maintenance of community and customer relations; employee relations, including labor negotiations; assisted management in the attainment of financial and accounting objectives that related to direct business relations with existing and/or new customers.

1981 – 1987 CSX Railroad Corporation, Huntington, WV Senior Resident Engineer

Responsible for design of mining/rail facilities for various major coal operations throughout West Virginia and Eastern Kentucky. Managed track and survey crews to oversee construction of facilities to serve expansion of various companies.

EDUCATION

Western Kentucky University - B.S., Civil Engineering, 1981 Lebanon Valley College, Annville, PA – Master of Business Administration, 1994

PROFESSIONAL AFFILIATIONS / CIVIC INVOLVEMENT

- Kentucky Chamber of Commerce Board of Directors & Executive Committee
- Lexington Industrial Foundation Board of Directors 2007-2009
- Central Bank Advisory Board 2007-2009
- Commerce Lexington Board of Directors 2008
- Commerce Lexington Winners Circle Chairman 2007
- New Century Lexington Board of Directors
- Greater Lexington Chamber of Commerce Past Chair/Current Trustee
- American Water Works Association Member
- National Association of Water Companies Member
- U.S. Magistrate Judge Selection Panel Fall 2005
- RWE International Leadership Program, Lausanne, Switzerland May 2004
- Thames Water Oxford Leadership Program April 2003
- Leadership Bluegrass Class of 1998
- First Security Bank Former Board Member
- United Way of the Bluegrass Former Board Member
- Governor's Higher Education Nominating Committee Former Chairman
- YMCA, Beaumont Branch Former Board Member

PROFESSIONAL PRESENTATIONS

- Served as expert witness on various operational/finance issues before the Kentucky and Pennsylvania Public Service Commissions.
- Served on various AWWA (American Water Works Association) state committees and panels discussing water-related issues.
- Presented updates on "Water Supply" to numerous city councils and officials at weekly and monthly meetings.
- "Drought Management" presented updates to various city council members, civic and large user groups, police and fire officials during the 1999 Central Kentucky drought.
- Liaison to Pennsylvania Governor's office on "Emergency Power Management" of Pennsylvania-American facilities during rolling blackout period (1996).

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010 CASE NO. 2010-00036

DIRECT TESTIMONY OF JOHN J. SPANOS February 26, 2010

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1			INTRODUCTION
2	1.	Q.	Please state your name and address.
3		Α.	John J. Spanos. My business address is 207 Senate Avenue, Camp Hill,
4			Pennsylvania.
5	2.	Q.	With what firm are you associated?
6		Α.	I am associated with the firm of Gannett Fleming, Inc.
7	3.	Q.	How long have you been associated with Gannett Fleming?
8		Α.	I have been associated with the firm since college graduation in June 1986.
9	4.	Q.	What is your position in the firm?
10		Α.	I am Vice President of the Valuation and Rate Division.
11	5.	Q.	What is your educational background?
12		Α.	I have Bachelor of Science degrees in Industrial Management and
13			Mathematics from Carnegie-Mellon University and a Master of Business
14			Administration from York College of Pennsylvania.
15	6.	Q.	Are you a member of any professional societies?
16			A. Yes. I am a member of the Society of Depreciation Professionals
17			and the American Gas Association/Edison Electric Institute Industry
18			Accounting Committee.
19	7.	Q.	Have you taken the certification examination for depreciation
20			professionals?
21			A. Yes. I passed the certification examination of the Society of
22			Depreciation Professionals in September 1997 and was recertified in August
23			2003 and February 2008.
24	8.	Q.	Will you outline your experience in the field of depreciation?

1 Α. In June 1986, I was employed by Gannett Fleming Valuation and Rate Consultants, Inc. as a Depreciation Analyst. During the period from June 2 1986 to December 1995, I took part in the preparation of numerous 3 depreciation and original cost studies for utility companies in various 4 industries. Depreciation studies of telephone companies were performed for 5 6 United Telephone of Pennsylvania, United Telephone of New Jersey and Anchorage Telephone Utility. My work in the railroad industry included 7 depreciation studies for Union Pacific Railroad, Burlington Northern Railroad 8 9 and Wisconsin Central Transportation Corporation.

Assignments in the electric industry included depreciation studies for Chugach Electric Association, The Cincinnati Gas and Electric Company, The Union Light, Heat & Power Company, Northwest Territories Power Corporation and the City of Calgary - Electric System. Pipeline industry assignments included studies for TransCanada Pipelines Limited, Trans Mountain Pipe Line Company Ltd., Interprovincial Pipe Line Inc., Nova Gas Transmission Limited and Lakehead Pipeline Company.

My work for the gas industry included depreciation studies for 17 Columbia Gas of Pennsylvania, Columbia Gas of Maryland, The Peoples 18 Natural Gas Company, T. W. Phillips Gas & Oil Company, The Cincinnati Gas 19 20 and Electric Company, The Union Light, Heat & Power Company, Lawrenceburg Gas Company and Penn Fuel Gas, Inc. Assignments in the 21 water industry included depreciation studies for Indiana-American Water 22 23 Company, Consumers Pennsylvania Water Company and The York Water Company; and depreciation and original cost studies for Philadelphia 24

1

Suburban Water Company and Pennsylvania-American Water Company.

My participation in each of the above studies included assembly and analysis of historical and simulated data, field reviews, the development of preliminary estimates of service life and net salvage, calculations of annual depreciation, and the preparation of reports for submission to state or provincial public utility commissions or federal regulatory agencies. I performed these studies under the general direction of William M. Stout, P.E., the President of Gannett Fleming Valuation and Rate Consultants, Inc.

9 In January 1996, I was assigned to the position of Supervisor of Depreciation Studies. In July 1999, I was promoted to the position of 10 Manager, Depreciation and Valuation Studies. In December 2000, I was 11 promoted to my current position as Vice President of Gannett Fleming 12 Valuation and Rate Consultants, Inc., now the Valuation and Rate Division of 13 Gannett Fleming, Inc. I am responsible for all depreciation, valuation and 14 original cost studies, including the preparation of final exhibits and responses 15 to data requests for submission to the appropriate regulatory body. 16

17 Since January 1996, I have conducted depreciation studies similar to those previously listed including assignments for Pennsylvania-American 18 Water Company; Aqua Pennsylvania; Kentucky-American Water Company; 19 20 Virginia-American Water Company; Indiana-American Water Company; Hampton Water Works Company; Omaha Public Power District; Enbridge 21 Pipe Line Company; Inc.; Columbia Gas of Virginia, Inc.; Virginia Natural Gas 22 Company National Fuel Gas Distribution Corporation - New York and 23 Pennsylvania Divisions; The City of Bethlehem - Bureau of Water; The City of 24

Coatesville Authority; The City of Lancaster - Bureau of Water; Peoples 1 Energy Corporation; The York Water Company; Public Service Company of 2 Colorado; Enbridge Pipelines; Enbridge Gas Distribution, Inc.; Reliant 3 Energy-HLP; Massachusetts-American Water Company; St. Louis County 4 Water Company; Missouri-American Water Company; Chugach Electric 5 Association; Alliant Energy; Oklahoma Gas & Electric Company; Nevada 6 Power Company; Dominion Virginia Power; NUI-Virginia Gas Companies; 7 Pacific Gas & Electric Company; PSI Energy; NUI - Elizabethtown Gas 8 Company; Cinergy Corporation – CG&E; Cinergy Corporation – ULH&P; 9 Columbia Gas of Kentucky; SCANA, Inc.; Idaho Power Company; El Paso 10 Electric Company; Central Hudson Gas & Electric; Centennial Pipeline 11 Company; CenterPoint Energy-Arkansas; CenterPoint Energy – Oklahoma; 12 CenterPoint Energy - Entex; CenterPoint Energy - Louisiana; NSTAR -13 Boston Edison Company; Westar Energy, Inc.; United Water Pennsylvania; 14 PPL Electric Utilities; PPL Gas Utilities; Wisconsin Power & Light Company; 15 TransAlaska Pipeline; Avista Corporation; Northwest Natural Gas; Allegheny 16 Energy Supply, Inc.; Public Service Company of North Carolina; South Jersey 17 Gas Company; Duquesne Light Company; MidAmerican Energy Company; 18 Laclede Gas; Duke Energy Company; E.ON U.S. Services Inc.; Elkton Gas 19 Services; Anchorage Water and Wastewater Utility; Kansas City Power and 20 Light; Duke Energy North Carolina; Duke Energy South Carolina; Duke 21 Energy Ohio Gas; Duke Energy Kentucky; Duke Energy Indiana; Northern 22 23 Indiana Public Service Company; Tennessee-American Water Company; Columbia Gas of Maryland; Bonneville Power Administration; NSTAR Electric 24

and Gas Company; EPCOR Distribution, Inc.; B. C. Gas Utility, Ltd; Entergy 1 Arkansas; Entergy Texas; Entergy Mississippi; Entergy Louisiana and 2 Entergy Gulf States Louisiana. My additional duties include determining final 3 salvage estimates, conducting field reviews, 4 life and presenting recommended depreciation rates to management for its consideration and 5 6 supporting such rates before regulatory bodies.

7 8 9.

Q. Have you submitted testimony to any regulatory commissions on the subject of utility plant depreciation?

9 Α. Yes. I have submitted testimony to the Pennsylvania Public Utility Commission; the Commonwealth of Kentucky Public Service Commission; 10 the Public Utilities Commission of Ohio; the Nevada Public Utility 11 Commission; the Public Utilities Board of New Jersey; the Missouri Public 12 Service Commission; the Massachusetts Department of Telecommunications 13 and Energy; the Alberta Energy & Utility Board; the Idaho Public Utility 14 Commission; the Louisiana Public Service Commission; the State Corporation 15 Commission of Kansas; the Oklahoma Corporate Commission; the Public 16 Service Commission of South Carolina; the Railroad Commission of Texas -17 Gas Services Division; the New York Public Service Commission; the Illinois 18 Commerce Commission; the Indiana Utility Regulatory Commission; the 19 20 California Public Utilities Commission; the Federal Energy Regulatory Commission ("FERC"); the Arkansas Public Service Commission; the Public 21 22 Utility Commission of Texas; the Maryland Public Service Commission; the 23 Washington Utilities and Transportation Commission; the Tennessee Regulatory Commission; the District of Columbia Public Service Commission; 24

- 1 the Mississippi Public Service Commission; the Regulatory Commission of Alaska; and the North Carolina Utilities Commission. 2 10. Q. What is the extent of your formal instruction with respect to utility plant 3 depreciation? 4 I have completed the "Techniques of Life Analysis", "Techniques of Salvage Α. 5 and Depreciation Analysis", "Forecasting Life and Salvage", "Modeling and 6 Life Analysis Using Simulation" and "Managing a Depreciation Study" 7 programs conducted by Depreciation Programs, Inc. Also, I have completed 8 the "Introduction to Public Utility Accounting" program conducted by the 9 American Gas Association. 10
- 11 **11. Q. What is the purpose of your testimony?**
- A. My testimony is in support of the depreciation study conducted under my direction and supervision for Kentucky American Water Company (the "Company"). Based upon that study, I am recommending that new depreciation accrual rates be adopted by the Company.
- 16

OVERVIEW

17 12. Q. Please describe what you mean by the term "depreciation".

A. "Depreciation" refers to the loss in service value not restored by current maintenance, incurred in connection with the consumption or prospective retirement of utility plant in the course of service from causes which can be reasonably anticipated or contemplated, against which the Company is not protected by insurance. Among the causes to be given consideration are wear and tear, decay, action of the elements, inadequacy, obsolescence, changes in the art, changes in demand, and the requirements of public

authorities. Depreciation accrual rates are used to allocate, for accounting
 purposes, the cost of assets over their service lives.

In the study that I performed and that is the basis for my testimony, I 3 used the straight line whole life method of depreciation, with the average 4 service life procedure to develop recommended depreciation accrual rates. In 5 6 addition, I calculated the amount required to amortize the variance between the book depreciation reserve and the calculated accrued depreciation. The 7 total annual depreciation is based on a system of depreciation accounting 8 9 which aims to distribute the cost of fixed capital assets over the estimated useful life of the unit, or group of assets, in a systematic and rational manner. 10

For General Plant Accounts 340.1, 340.21, 340.22, 340.23, 340.3, 340.32. 340.33, 340.5, 342, 343, 344, 346.1, 346.19, 346.2, 347 and 348; I used the straight line method of amortization. The annual amortization is based on amortization accounting which distributes the unrecovered cost of fixed capital assets over the remaining amortization period selected for each account and vintage.

17

13. Q. Have you prepared an exhibit presenting the results of your study?

A. Yes. The report titled, "Depreciation Study – Calculated Annual Depreciation
 Accruals Related to Utility Plant as of November 30, 2009" which has been
 marked Exhibit No. JJS-1 sets forth the results of my study.

14. Q. How did you determine the recommended annual depreciation accrual
 rates?

A. The determination of annual depreciation accrual rates consists of two
 phases. In the first phase, service life and net salvage characteristics are

estimated for each depreciable group, that is, each plant account or
subaccount identified as having similar characteristics. In the second phase,
the annual depreciation accrual rates are calculated based on the service life
and net salvage estimates determined in the first phase.

5

ESTIMATION OF SERVICE LIFE AND NET SALVAGE

6 15. Q. Please describe the first phase of the study, that is, the manner in which
 7 you estimated the service life and net salvage characteristics for each
 8 depreciable group.

9 Α. The service life and net salvage study consisted of compiling historical data from records related to the Company's plant; analyzing these data to obtain 10 historical trends of survivor and salvage characteristics; 11 obtaining supplementary information from management and operating personnel 12 concerning the Company's practices and plans as they relate to plant 13 operations; and interpreting the above data to form judgments of average 14 service life and net salvage characteristics. 15

16 16. Q. What historical data did you analyze for the purpose of estimating the 17 service life characteristics of the Company's plant?

A. The data consisted of the entries made by the Company to record plant transactions from 1995 through November 2009. The transactions included additions, retirements, transfers and the related balances. The Company, in accordance with my instructions, classified the data by depreciable group, type of transaction, the year in which the transaction took place, and the year in which the plant was installed. The data included surviving plant balances as of December 31, 1994.

1

17. Q. What method did you use to analyze this service life data?

A. I used the retirement rate method. That method is the most appropriate when aged retirement data are available, because it develops the average rates of retirement actually experienced during the period of study. Other methods of life analysis infer the rates of retirement based on a selected type survivor curve.

7

18. Q. Please describe the results of your use of the retirement rate method.

Each retirement rate analysis resulted in a life table which, when plotted, 8 Α. formed an original survivor curve. Each original survivor curve as plotted 9 from the life table represents the average survivor pattern experienced by the 10 several vintage groups during the experience band studied. Inasmuch as this 11 survivor pattern does not necessarily describe the life characteristics of the 12 property group, interpretation of the original curves is required in order to use 13 them as valid considerations in service life estimation. Iowa type survivor 14 curves were used in these interpretations. 15

16 19. Q. Please explain briefly what an "lowa-type survivor curve" is and how 17 you use it in estimating service life characteristics for each depreciable 18 group.

A. The range of survivor characteristics usually experienced by utility and industrial properties is encompassed by a system of generalized survivor curves known as the lowa type curves. The lowa curves were developed at the lowa State College Engineering Experiment Station through an extensive process of observation and classification of the ages at which industrial property had been retired.

lowa type curves are used to smooth and extrapolate original
 survivor curves determined by the retirement rate method. The lowa curves
 and truncated lowa curves were used in this study to describe the forecasted
 rates of retirement based on the observed rates of retirement and the outlook
 for future retirements.

The estimated survivor curve designations for each depreciable group indicate the average service life, the family within the Iowa system and the relative height of the mode. For example, the Iowa 75-R3 indicates an average service life of seventy-five years; a right-moded, or R, type curve (the mode occurs after average life for right-moded curves); and a moderate height, 3, for the mode (possible modes for R type curves range from 1 to 5).

20. Q. What historical data did you analyze for the purpose of estimating net salvage characteristics?

A. The data consisted of the entries made by the Company to record
 retirements, cost of removal and gross salvage during the period 1980
 through November 2009.

17 21. Q. What method did you use to analyze this net salvage data?

A. The net salvage data were analyzed by expressing the net salvage and its two components, cost of removal and gross salvage, as percents of the original cost retired on annual, three-year moving average and most recent five-year average bases. The use of averages smooth the annual fluctuations and assists in identifying underlying trends.

23 22. Q. Please describe the manner in which you used the analyses of net
 24 salvage to estimate net salvage percents.

1	Α.	The results of the net salvage analyses provided indications of historical net
2		salvage levels. The judgments of net salvage incorporated these historical
3		indications and consideration of estimates made for other water companies.
4		
5		CALCULATION OF DEPRECIATION
6	23. Q.	Please describe the second phase of the process that you used, that is,
7		the calculation of annual depreciation accrual rates.
8	Α.	After I estimated the service life and net salvage characteristics for each
9		depreciable group, I calculated annual depreciation accrual rates for each
10		group in accordance with the straight line remaining life method, using the
11		average service life procedure.
12	24. Q.	What group procedure is being used in this proceeding for depreciable
13		accounts?
14	Α.	The average service life procedure is used in the current proceeding for all
15		depreciable accounts and installation years. The average service procedure
16		also was used in the Company's last rate proceeding.
17	25. Q.	Please describe briefly the amortization of certain General Plant
18		accounts.
19	Α.	General Plant Accounts 340.1, 340.21, 340.22, 340.23, 340.3, 340.32,
20		340.33, 340.5, 342, 343, 344, 346.1, 346.19, 346.2, 347 and 348 include a
21		very large number of units, but represent approximately four percent of
22		depreciable utility plant. Depreciation accounting is difficult for these assets,
23		inasmuch as periodic inventories are required to properly reflect plant in
24		service. In amortization accounting, units of property are capitalized in the

same manner as they are in depreciation accounting. However, retirements
 are recorded when a vintage is fully amortized rather than as the units are
 removed from service. That is, there is no dispersion of retirement. All units
 are retired when the age of the vintage reaches the amortization period.

5

DESCRIPTION OF REPORT

6 **26. Q.** Please outline the contents of your report.

A. My report is presented in three parts. Introduction includes statements
 related to the scope and basis of the depreciation study. Methods Used in
 the Estimation of Depreciation includes descriptions of the estimation of
 survivor curves and net salvage and the calculation of annual depreciation
 accrual rates.

12 Results of Study presents a description of the results, summaries of 13 the depreciation calculations, graphs and tables which relate to the service 14 life and net salvage studies, and the detailed depreciation calculations.

The table on pages III-4 through III-8 presents the estimated survivor 15 curve, the net salvage percent, the original cost as of November 30, 2009, the 16 17 calculated annual depreciation accrual amount and rate, book reserve, future accruals and the composite remaining life for each account or subaccount. 18 The section beginning on page III-9 presents the results of the retirement rate 19 20 analyses prepared as the historical bases for the service life estimates. The section beginning on page III-83 presents the results of the analyses of 21 22 historical net salvage data. The section beginning on page III-121 presents 23 the depreciation calculations related to surviving original cost as of November 30, 2009. 24

27. Q. Please use an example to illustrate the manner in which the study is
 presented in the report.

A. I will use Account 331, Mains and Accessories, as my example, inasmuch as
it is a large depreciable group and is representative of the presentation.

5 The retirement rate method was used to analyze the survivor 6 characteristics of this group. The life table for the 1995-2009 experience 7 band is presented on pages III-59 through III-61 of the report. The life table, 8 or original survivor curve, is plotted along with the estimated smooth survivor 9 curve, the 75-R3 on page III-58. The net salvage analysis for the period 1980 10 through November 2009 is presented on pages III-104 and III-105.

The calculation of the annual depreciation accrual rate related to the 11 original cost at November 30, 2009, for each subaccount of utility plant is 12 presented on pages III-153 through III-155. The calculation is based on the 13 75-R3 survivor curve, negative fifteen percent net salvage and the attained 14 The tabulation sets forth the installation year, the original cost, 15 age. calculated accrued depreciation, allocated book reserve, future accruals, 16 remaining life and annual accrual amount. The totals are brought forward to 17 the table on page III-5. 18

19

RECOMMENDATION

20 28. Q. What is your recommendation regarding annual depreciation accrual
 21 rates for the Company?

A. I recommend that the Company use a composite annual depreciation accrual rate for each account or subaccount. My recommended depreciation accrual rates, based on the depreciation study, are set forth for each account in

column 8 of Table 1 on pages III-4 through III-8 of Exhibit JJS-1. In my
 opinion, these are reasonable and appropriate depreciation accrual rates for
 the Company.

4 29. Q. Are your recommended depreciation accrual rates reasonable for plant
 5 added subsequent to November 30, 2009?

A. Yes. The annual depreciation accrual rates calculated as of November 30,
 2009, can reasonably be applied to the total balance including new plant
 additions during the next several years.

9 **30.** Does this complete your direct testimony?

10 A. Yes, it does.

KENTUCKY AMERICAN WATER COMPANY

Lexington, Kentucky

DEPRECIATION STUDY

CALCULATED ANNUAL DEPRECIATION ACCRUALS RELATED TO UTILITY PLANT AT NOVEMBER 30, 2009

GANNETT FLEMING, INC. - VALUATION AND RATE DIVISION

Harrisburg, Pennsylvania



GANNETT FLEMING, INC. P.O. Box 67100 Harrisburg, PA 17106-7100

Location: 207 Senate Avenue Camp Hill, PA 17011

Office: (717) 763-7211 Fax: (717) 763-4590 www.gannettfleming.com

February 18, 2010

Kentucky American Water Company 2300 Richmond Road Lexington, KY 40502

Attention Mr. Nick O. Rowe, President

Ladies and Gentlemen:

ï

Pursuant to your request, we have conducted a depreciation study related to the utility plant of Kentucky American Water Company as of November 30, 2009. The attached report presents a description of the methods used in the estimation of depreciation, the summary of annual and accrued depreciation, the statistical support for the life and net salvage estimates and the detailed tabulations of annual and accrued depreciation.

Respectfully submitted,

GANNETT FLEMING, INC.

JOHN J. SPANOS Vice President Valuation and Rate Division

JJS:krm

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PART I. INTRODUCTION

KENTUCKY AMERICAN WATER COMPANY

DEPRECIATION STUDY

CALCULATED ANNUAL DEPRECIATION ACCRUALS RELATED TO UTILITY PLANT AT NOVEMBER 30, 2009

PART I. INTRODUCTION

SCOPE

This report presents the results of the depreciation study prepared for the Kentucky American Water Company as applied to utility plant in service as of November 30, 2009. It relates to the concepts, methods, and basic judgments which underlie recommended annual depreciation accrual rates related to current utility plant in service.

The service life and net salvage estimates resulting from the study were based on informed judgment which incorporated analyses of historical plant retirement data as recorded through November 2009; a review of Company practice and outlook as they relate to plant operation and retirement; and consideration of current practice in the water industry, including knowledge of service life and salvage estimates used for other water properties.

PLAN OF REPORT

Part I, Introduction, includes brief statements of the scope and basis of the study. Part II presents descriptions of the methods used in the service life and salvage studies and the methods and procedures used in the calculation of depreciation. Part III presents the results of the study, including summary tables, survivor curve charts and life tables resulting from the retirement rate method of analysis, tabular results of the historical

net salvage analyses, and detailed tabulations of the calculated remaining lives and annual accruals.

BASIS OF STUDY

Depreciation

For most accounts, the annual depreciation was calculated by the straight line method, using the average service life procedure and the remaining life basis. For certain General Plant accounts, the annual depreciation was based on amortization accounting. The calculated remaining lives and annual depreciation accrual rates were based on attained ages of plant in service and the estimated service life and salvage characteristics of each depreciable group.

Survivor Curve Estimates

The procedure for estimating survivor curves, which define service lives and remaining lives, consisted of compiling historical service life data for the plant accounts or other depreciable groups, analyzing the historical data base through the use of accepted techniques, and forecasting the survivor characteristics for each depreciable account or group. These forecasts were based on interpretations of the historical data analyses and the probable future. The combination of the historical data and the estimated future trend yields a complete pattern of life characteristics, i.e., a survivor curve, from which the average service life and remaining service life are derived.

The historical data analyzed for life estimation purposes were compiled through November 2009 from the Company's plant accounting records. Such data included plant additions, retirements, transfers and other activity recorded by the Company for each of its plant accounts and subaccounts.

The estimates of net salvage incorporated a review of experienced costs of removal and salvage related to plant retirements, and considerations of trends exhibited by the historical data. Each component of net salvage, i.e., cost of removal and salvage was stated in dollars and as a percent of retirement for purposes of estimating average future levels of the components, as well as of net salvage.

An understanding of the function of the plant and information with respect to the reasons for past retirements and the expected causes of future retirements was obtained through field trips and discussions with operating and management personnel. The supplemental information obtained in this manner was considered in the interpretation and extrapolation of the statistical analyses.

Calculation of Depreciation

The depreciation accrual rates were calculated using the straight line method, the remaining life basis, and the average service life depreciation procedure. The life span technique was used for major structures. In this technique, an average date of final retirement was estimated for each plant location, and the estimated survivor curves applied to each vintage were truncated at ages coinciding with the dates of final retirement.

The change to amortization accounting for certain accounts is recommended because of the disproportionate plant accounting effort required when compared to the minimal original cost of the large number of items in these accounts. An explanation of the calculation of annual and accrued amortization is presented on page II-28 of the report.

PART II. METHODS USED IN

-1

THE ESTIMATION OF DEPRECIATION

PART II. METHODS USED IN THE ESTIMATION OF DEPRECIATION

DEPRECIATION

Depreciation, in public utility regulation, is the loss in service value not restored by current repairs or covered by insurance.

Depreciation as used in accounting is a method of distributing fixed capital costs, less net salvage, over a period of time by allocating annual amounts to expense. Each annual amount of such depreciation expense is part of that year's total cost of providing utility service. Normally, the period of time over which the fixed capital cost is allocated to the cost of service is equal to the period of time over which an item renders service, that is, the item's service life. The most prevalent method of allocation is to distribute an equal amount of cost to each year of service life. This method is known as the straight line method of depreciation.

The calculation of annual depreciation based on the straight line method requires the estimation of average life and salvage. These subjects are discussed in the sections which follow.

SERVICE LIFE AND NET SALVAGE ESTIMATION

Average Service Life

The use of an average service life for a property group implies that the various units in the group have different lives. Thus, the average life may be obtained by determining the separate lives of each of the units, or by constructing a survivor curve by plotting the number of units which survive at successive ages. A discussion of the general concept of survivor curves is presented. Also, the lowa type survivor curves are reviewed.

Survivor Curves

The survivor curve graphically depicts the amount of property existing at each age throughout the life of an original group. From the survivor curve, the average life of the group, the remaining life expectancy, the probable life, and the frequency curve can be calculated. In Figure 1 a typical smooth survivor curve and the derived curves are illustrated. The average life is obtained by calculating the area under the survivor curve, from age zero to the maximum age, and dividing this area by the ordinate at age zero. The remaining life expectancy at any age can be calculated by obtaining the area under the curve, from the observation age to the maximum age, and dividing this area by the percent surviving at the observation age. For example, in Figure 1 the remaining life at age 30 years is equal to the crosshatched area under the survivor curve divided by 29.5 percent surviving at age 30. The probable life at any age is developed by adding the age and remaining life. If the probable life of the property is calculated for each year of age, the probable life curve shown in the chart can be developed. The frequency curve presents the number of units retired in each age interval and is derived by obtaining the differences between the amount of property surviving at the beginning and at the end of each interval.

<u>Iowa Type Curves</u>. The range of survivor characteristics usually experienced by utility and industrial properties is encompassed by a system of generalized survivor curves known as the lowa type curves. There are four families in the Iowa system, labeled in accordance with the location of the modes of the retirements in relationship to the average life and the relative height of the modes. The left moded curves, presented in Figure 2, are those in which the greatest frequency of retirement occurs to the left of, or prior to, average service life. The symmetrical moded curves, presented in Figure 3, are those in which the greatest frequency of retirement occurs at average service life. The right moded curves,



Figure 1. A Typical Survivor Curve and Derived Curves



Figure 3. Symmetrical or "S" lowa Type Survivor Curves



presented in Figure 4, are those in which the greatest frequency occurs to the right of, or after, average service life. The origin moded curves, presented in Figure 5, are those in which the greatest frequency of retirement occurs at the origin, or immediately after age zero. The letter designation of each family of curves (L, S, R or O) represents the location of the mode of the associated frequency curve with respect to the average service life. The numbers represent the relative heights of the modes of the frequency curves within each family.

The lowa curves were developed at the lowa State College Engineering Experiment Station through an extensive process of observation and classification of the ages at which industrial property had been retired. A report of the study which resulted in the classification of property survivor characteristics into 18 type curves, which constitute three of the four families, was published in 1935 in the form of the Experiment Station's Bulletin 125.¹ These type curves have also been presented in subsequent Experiment Station bulletins and in the text, "Engineering Valuation and Depreciation."² In 1957, Frank V. B. Couch, Jr., an lowa State College graduate student, submitted a thesis³ presenting his development of the fourth family consisting of the four O type survivor curves.

Retirement Rate Method of Analysis

The retirement rate method is an actuarial method of deriving survivor curves using the average rates at which property of each age group is retired. The method relates to

¹Winfrey, Robley. <u>Statistical Analyses of Industrial Property Retirements</u>. Iowa State College, Engineering Experiment Station, Bulletin 125. 1935.

²Marston, Anson, Robley Winfrey and Jean C. Hempstead. <u>Engineering Valuation</u> and <u>Depreciation</u>, 2nd Edition. New York, McGraw-Hill Book Company. 1953.

³Couch, Frank V. B., Jr. "Classification of Type O Retirement Characteristics of Industrial Property." Unpublished M.S. thesis (Engineering Valuation). Library, Iowa State College, Ames, Iowa. 1957.




Figure 5. Origin Modal or "O" lowa Type Survivor Curves



property groups for which aged accounting experience is available or for which aged accounting experience is developed by statistically aging unaged amounts and is the method used to develop the original stub survivor curves in this study. The method (also known as the annual rate method) is illustrated through the use of an example in the following text, and is also explained in several publications, including "Statistical Analyses of Industrial Property Retirements,¹⁴ "Engineering Valuation and Depreciation,¹⁵ and "Depreciation Systems.¹⁶

The average rate of retirement used in the calculation of the percent surviving for the survivor curve (life table) requires two sets of data: first, the property retired during a period of observation, identified by the property's age at retirement; and second, the property exposed to retirement at the beginnings of the age intervals during the same period. The period of observation is referred to as the <u>experience band</u>, and the band of years which represent the installation dates of the property exposed to retirement during the experience band is referred to as the <u>placement band</u>. An example of the calculations used in the development of a life table follows. The example includes schedules of annual aged property transactions, a schedule of plant exposed to retirement, a life table, and illustrations of smoothing the stub survivor curve.

Schedules of Annual Transactions in Plant Records. The property group used to illustrate the retirement rate method is observed for the experience band 2000-2009 during which there were placements during the years 1995-2009. In order to illustrate the summation of the aged data by age interval, the data were compiled in the manner

⁴Winfrey, Robley, Supra Note 1.

⁵Marston, Anson, Robley Winfrey, and Jean C. Hempstead, Supra Note 2.

⁶Wolf, Frank K. and W. Chester Fitch. <u>Depreciation Systems</u>. Iowa State University Press. 1994

presented in Tables 1 and 2 on pages II-12 and II-13. In Table 1, the year of installation (year placed) and the year of retirement are shown. The age interval during which a retirement occurred is determined from this information. In the example which follows, \$10,000 of the dollars invested in 1995 were retired in 2000. The \$10,000 retirement occurred during the age interval between 4½ and 5½ years on the basis that approximately one-half of the amount of property was installed prior to and subsequent to July 1 of each year. That is, on the average, property installed during a year is placed in service at the midpoint of the year for the purpose of the analysis. All retirements also are stated as occurring at the midpoint of a one-year age interval of time, except the first age interval which encompasses only one-half year.

The total retirements occurring in each age interval in a band are determined by summing the amounts for each transaction year-installation year combination for that age interval. For example, the total of \$143,000 retired for age interval $4\frac{1}{2}-5\frac{1}{2}$ is the sum of the retirements entered on Table 1 immediately above the stairstep line drawn on the table beginning with the 2000 retirements of 1995 installations and ending with the 2009 retirements of the 2004 installations. Thus, the total amount of 143 for age interval $4\frac{1}{2}-5\frac{1}{2}$ equals the sum of:

10 + 12 + 13 + 11 + 13 + 13 + 15 + 17 + 19 + 20.

In Table 2, other transactions which affect the group are recorded in a similar manner. The entries illustrated include transfers and sales. The entries which are credits to the plant account are shown in parentheses. The items recorded on this schedule are

1 1995-2009	Age	Interval (13)	1312-141/2	1212-1312	111/2-121/2	1012-111/2	91/2-101/2	81⁄2-91⁄2	71/2-81/2	61/2-71/2	51/2-61/2	41/2-51/2	31/2-41/2	21/2-31/2	11/2-21/2	1/2+11/2	0-1/2	
Placement Band	Total During	Age Interval (12)	26	44	64	83	93	105	113	124	131	143	146	150	151	153	80	1,606
		<u>2009</u> (11)	26	19	18	17	20	20	20	19	19	20	23	25	25	24	13	308
		<u>2008</u> (10)	25	22	22	16	19	16	18	19	19	19	22	22	23	÷	Here and the second seco	273
ollars		<u>2007</u> (9)	24	21	21	15	17	15	16	17	17	17	20	20	1			231
inds of D		2006 (8)	23	20	19	14	16	<u>1</u> 4	15	16	16	16	18	6				196
Thousa	ng Year	2005 (7)	16	18	17	13	14	13	4	15	1 5	4	8				, I	157
rements	Durir	<u>2004</u> (6)	1 4	16	16	5 <u>-</u>	13	12	13	13	<u>1</u> 3	7					Yên di Her di	128
Ret		(5)	13	15	4	<u>×</u>	12	ا: برينية برينية	12	12	9							106
-		2002 (4)	12	13	13	10	, 	10	ر	9								86
00-2008		(3) (3)	د. ۲	12	12	් ත	10	0	2 2									68
e Band 20		2000 (2)	10			8	ŋ	4									, The second se	23
Experience	Year	Placed (1)	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	Total

TABLE 1. RETIREMENTS FOR EACH YEAR 2000-2009 SUMMARIZED BY AGE INTERVAL

TABLE 2. OTHER TRANSACTIONS FOR EACH YEAR 2000-2009 SUMMARIZED BY AGE INTERVAL

Expe

NA 1005 2000

Year			Acqui	sitions, T	ransfers Du	and Sal- iring Yea	es, Thou: ìr	sands of D	ollars		Total During	Age
laced	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	Age Interval	Interval
(1)	(2)	(3)	(4)	(2)	(9)	(2)	(8)	(6)	(10)	(11)	(12)	(13)
1995	ı	t.	ΎΓ	r	i.		60 ^a	ł	ì	Į	ι	131/2-141/2
1996	ì	ŗ	<u>i</u>	Ì,	X	ł	. E	í	ŗ	1	ŧ.	121/2-131/2
1997	į	Ĩ	t	r	1	ì	ŧ.	ļ	1	1	F	111/2-121/2
1998	Ì	ĵ.	ť	ı	i	Ť.	E	(2) 2	Ì.	.1	60	101/2-111/2
1999	1,	i	Ĺ.	Ļ	ŕ	à	Ì.	e o	il,	į	it e	912-1012
2000		ţ	ł	ť	ij	ï	Ŧ	f	ŧ	ţ	(2)	81⁄2-91⁄2
2001		J	1	jt.	ì	ľ	â	ł	Ĩ	ş) O	71/2-81/2
2002	•		ı	ŀ	jı,	Ĩ	ï	Ľ	ì	Ľ	I.	61/2+71/2
2003				ł	ł	ì	ì	(12) ^b	Ĭ	۱	1	512-61/2
2004					ŧ	1	¥,		22 ^a	ų	Ŧ	41/2-51/2
2005						E.	1	(19) ^b	1	ı	10	31/2-41/2
2006							ı	1	. Í	ı	ï	21/2-31/2
2007								ſ	ı	(102)°	(121)	11/2-21/2
2008									ţ		I	1/2-11/2
2009	[ł	1	1	1	ļ	(: -	i l	0-1/2
Total	, and a second	-		**		ı [[60	(<u>30</u>)	22	(102)	(20)	
^a Trai ^b Trai Salƙ Parei	nsfer Aff nsfer Aff with Co ntheses	ecting E ecting E ontinued denote	exposure Exposure I Use Credit ar	s at Begi s at End nount.	inning of of Year	Year						

not totaled with the retirements but are used in developing the exposures at the beginning of each age interval.

<u>Schedule of Plant Exposed to Retirement</u>. The development of the amount of plant exposed to retirement at the beginning of each age interval is illustrated in Table 3 on page II-15.

The surviving plant at the beginning of each year from 2000 through 2009 is recorded by year in the portion of the table headed "Annual Survivors at the Beginning of the Year." The last amount entered in each column is the amount of new plant added to the group during the year. The amounts entered in Table 3 for each successive year following the beginning balance or addition are obtained by adding or subtracting the net entries shown on Tables 1 and 2. For the purpose of determining the plant exposed to retirement, transfers-in are considered as being exposed to retirement in this group at the beginning of the year in which they occurred, and the sales and transfers-out are considered to be removed from the plant exposed to retirement at the beginning of the grant in which they are considered to be exposed to retirement at the beginning of the sales and transfers-out are the amounts of plant from each placement year considered to be exposed to retirement at the beginning of each successive transaction year. For example, the exposures for the installation year 2005 are calculated in the following manner:

Exposures at age 0 = amount of addition	= \$750,000
Exposures at age ½ = \$750,000 - \$ 8,000	= \$742,000
Exposures at age 1½ = \$742,000 - \$18,000	= \$724,000
Exposures at age 21/2 = \$724,000 - \$20,000 - \$19,000	= \$685,000
Exposures at age 3½ = \$685,000 - \$22,000	= \$663,000

For the entire experience band 2000-2009, the total exposures at the beginning of an age interval are obtained by summing diagonally in a manner similar to the summing

Placement Band 1995-2009

TABLE 3. PLANT EXPOSED TO RETIREMENT JANUARY 1 OF EACH YEAR 2000-2009 SUMMARIZED BY AGE INTERVAL

Experience Band 2000-2009

	Age Interval (13)	13½-14½ 12%-13%	111/2-12//2	101/2-111/2	91/2-101/2	81⁄2-91⁄2	71/2-81/2	61/2-71/2	51/2-61/2	41/2-51/2	31/2-41/2	21/2-31/2	11/2-21/2	12-11/2	0-72	
Total at	Beginning of Age Interval (12)	167 323	531	823	1,097	1,503	1,952	2,463	3,057	3,789	4,332	4,955	5,719	6,579	7,490	44,780
	<u>2009</u> (11)	167 131	162	226	261	316	356	412	482	609	663	299	926	1,069	<u>1,220ª</u>	7.799
(ear	<u>2008</u> (10)	192 153	184	242	280	332	374	431	501	628	685	821	949	1,080 ^a		6,852
<u>Jollars</u>	<u>2007</u> (9)	216 174	205	262	297	347	390	448	530	623	724	841	960 ^a			6,017
ands of <u>C</u> Beainnin	2006 (8)	239	224	276	307	361	405	464	546	639	742	850 ^a				5,247
<u>s. Thous:</u> s at the I	<u>2005</u> (7)	195	241	289	321	374	419	479	561	653	750ª					4,494
<u>xposures</u> Survivor	<u>2004</u> (6)	209 228	257	300	334	386	432	492	574	660 ^a						3,872
Annual	<u>2003</u> (5)	222 243	271	311	346	397	444	504	580^{a}							3,318
	<u>2002</u> (4)	234 256	284	321	357	407	455	510 ^a							1 	2.824
	(3)	245 268	296	330	367	416	460 ^a									2.382
	2000 (2)	255	307	338	376	420 ^a										1,975
	Year <u>Placed</u> (1)	1995 1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	Total

II-15

^a Additions during the year.

of the retirements during an age interval (Table 1). For example, the figure of 3,789, shown as the total exposures at the beginning of age interval $4\frac{1}{2}-5\frac{1}{2}$, is obtained by summing:

255 + 268 + 284 + 311 + 334 + 374 + 405 + 448 + 501 + 609.

<u>Original Life Table</u>. The original life table, illustrated in Table 4 on page II-17, is developed from the totals shown on the schedules of retirements and exposures, Tables 1 and 3, respectively. The exposures at the beginning of the age interval are obtained from the corresponding age interval of the exposure schedule, and the retirements during the age interval are obtained from the corresponding age interval of the retirements during the age interval are obtained from the corresponding age interval of the retirement schedule. The retirement ratio is the result of dividing the retirements during the age interval by the exposures at the beginning of the age interval. The percent surviving at the beginning of each age interval is derived from survivor ratios, each of which equals one minus the retirement ratio. The percent surviving is developed by starting with 100% at age zero and successively multiplying the percent surviving at the beginning of each interval by the survivor ratio, i.e., one minus the retirement ratio for that age interval. The calculations necessary to determine the percent surviving at age 5½ are as follows:

Percent surviving at age 4½	÷	88.15				
Exposures at age 4½	, D	3,789,000				
Retirements from age 4½ to 5½	Ξ	143,000				
Retirement Ratio	Ξ	143,000	\div	3,789,000	ŧ.	0.0377
Survivor Ratio		1.000	-	0.0377		0.9623
Percent surviving at age 5½	=	(88.15)	X	(0.9623)	Ë	84.83

The totals of the exposures and retirements (columns 2 and 3) are shown for the purpose of checking with the respective totals in Tables 1 and 3. The ratio of the total retirements to the total exposures, other than for each age interval, is meaningless.

TABLE 4. ORIGINAL LIFE TABLE CALCULATED BY THE RETIREMENT RATE METHOD

Experience Band 2000-2009

Placement Band 1995-2009

(Exposure and Retirement Amounts are in Thousands of Dollars)

Age at Beginning of <u>Interval</u> (1)	Exposures at Beginning of <u>Age Interval</u> (2)	Retirements During Age <u>Interval</u> (3)	Retirement <u>Ratio</u> (4)	Survivor <u>Ratio</u> (5)	Percent Surviving at Beginning of <u>Age Interval</u> (6)
0.0	7,490	80	0.0107	0.9893	100.00
0.5	6,579	153	0.0233	0.9767	98.93
1.5	5,719	151	0.0264	0.9736	96.62
2.5	4,955	150	0.0303	0.9697	94.07
35	4.332	146	0.0337	0.9663	91.22
4.5	3,789	143	0.0377	0.9623	88.15
5.5	3.057	131	0.0429	0.9571	84.83
6.5	2.463	124	0.0503	0.9497	81.19
7.5	1.952	113	0.0579	0.9421	77.11
8.5	1.503	105	0.0699	0.9301	72.65
9.5	1.097	93	0.0848	0.9152	67.57
10.5	823	83	0.1009	0.8991	61.84
11.5	531	64	0.1205	0.8795	55.60
12.5	323	44	0.1362	0.8638	48.90
13.5	167	26	0.1557	0.8443	42.24
10.0		,,,,,,,,,,,, ,,			35.66
Total	44,780	1,606			

Column 2 from Table 3, Column 12, Plant Exposed to Retirement.

Column 3 from Table 1, Column 12, Retirements for Each Year.

Column 4 = Column 3 divided by Column 2.

Column 5 = 1.0000 minus Column 4.

Total

Column 6 = Column 5 multiplied by Column 6 as of the Preceding Age Interval.

The original survivor curve is plotted from the original life table (column 6, Table 4). When the curve terminates at a percent surviving greater than zero, it is called a stub survivor curve. Survivor curves developed from retirement rate studies generally are stub curves.

Smoothing the Original Survivor Curve. The smoothing of the original survivor curve eliminates any irregularities and serves as the basis for the preliminary extrapolation to zero percent surviving of the original stub curve. Even if the original survivor curve is complete from 100% to zero percent, it is desirable to eliminate any irregularities as there is still an extrapolation for the vintages which have not yet lived to the age at which the curve reaches zero percent. In this study, the smoothing of the original curve with established type curves was used to eliminate irregularities in the original curve.

The lowa type curves are used in this study to smooth those original stub curves which are expressed as percents surviving at ages in years. Each original survivor curve was compared to the lowa curves using visual and mathematical matching in order to determine the better fitting smooth curves. In Figures 6, 7, and 8 the original curve developed in Table 4 is compared with the L, S, and R lowa type curves which most nearly fit the original survivor curve. In Figure 6 the L1 curve with an average life between 12 and 13 years appears to be the best fit. In Figure 7 the S0 type curve with a 12-year average life appears to be the best fit and appears to be better than the L1 fitting. In Figure 8 the R1 type curve with a 12-year average life appears to be the best fit and appears to be the best fit and appears to be the three fittings, 12-L1, 12-S0, and 12-R1 are drawn for comparison purposes. It is probable that the 12-R1 lowa curve would be selected as the most representative of the plotted survivor characteristics of the group, assuming no contrary relevant factors external to the analysis of historical data.









Service Life Considerations

The service life estimates were based on judgment which considered a number of factors. The primary factors were the statistical analyses of data; current company policies and outlook as determined during field reviews of the property and other conversations with management; and the survivor curve estimates from previous studies of this company and other water companies.

For most of the mass plant accounts and subaccounts, the statistical analyses resulted in good to excellent indications of significant survivor patterns. These accounts represent 69 percent of depreciable plant. Generally, the information external to the statistics led to no significant departure from the indicated survivor curves for the accounts listed below.

Account No.	Account Description
304.2 & 304.3	Structures and Improvements
311.2, 311.3, 311.4 311.52, & 311.54	Pumping Equipment
320.11	Purification System - Equipment
331	Mains and Accessories - All Mains
333	Services
335	Fire Hydrants
341.1	Transportation Equipment - Light Duty Trucks
341.2	Transportation Equipment - Heavy Duty Trucks
341.3	Transportation Equipment - Autos
341.4	Transportation Equipment - Other

Accounts 331, Mains and Accessories, is used to illustrate the manner in which the study was conducted for the accounts in the preceding list. Aged plant accounting data have been compiled for the years through November 2009. These data have been coded according to account or property group, type of transaction, year in which the transaction took place, and year in which the utility plant was placed in service. The retirements, other plant transactions and plant additions were analyzed by the retirement rate method.

The survivor curve estimate for this account is the 75-R3 and is based on the statistical indication for the period 1995 through 2009. The 75-R3 is a good fit of the significant portion of the original survivor curve as set forth on page III-58, is consistent with management outlook for a continuation of the historical experience and is within the typical service life range of 75 to 100 years for water mains.

Amortization accounting is proposed for certain General Plant accounts that represent numerous units of property, but a small portion of the depreciable plant in service. These accounts represent approximately 4 percent of total utility plant. A discussion of the basis for the amortization periods is presented in the section "Calculation of Annual and Accrued Amortization".

Generally, the estimates for the remaining accounts which comprise 27 percent of the total depreciable plant in service were based on judgments which considered the nature of the plant and equipment, the previous estimate for this company and a general knowledge of service lives for similar equipment in other water companies.

Salvage Analysis

The estimates of net salvage were based in part on historical data compiled for the years 1980 through 2009. Cost of removal and salvage were expressed as percents of the original cost of plant retired, both on annual and three-year moving average bases. The most recent five-year average also was calculated for consideration. The net salvage estimates are expressed as a percent of the original cost of plant retired.

Net Salvage Considerations

The estimates of salvage were based primarily on judgment which considered a number of factors. The primary factors were the analyses of historical data; a knowledge of management's plans and operating policies; and net salvage estimates from previous studies of this company and other water companies. The accounts for which the historical

analyses were representative of expectations for future net salvage levels represent 93

percent of the depreciable plant balance and are presented below:

304.2 & 304.3	Structures and Improvements
304.4	Structures and Improvements - Trans. & Dist.
304.6	Structures and Improvements - Office Buildings
304.8	Structures and Improvements - Miscellaneous
309	Supply Mains
311.2, 311.3, 311.4,	
311.52 & 311.54	Pumping Equipment
320.1 & 320.11	Purification System
330.1	Elevated Tanks and Standpipes
331	Mains and Accessories - All Mains
333	Services
334.1, 334.11, 334.12,	
334.13, 334.2 & 334.3	Meters and Meter Installations
335	Fire Hydrants
341.1	Transportation Equipment - Light Duty Trucks
341.2	Transportation Equipment - Heavy Duty Trucks
341.3	Transportation Equipment - Autos
345	Power Operated Equipment

Account 335, Fire Hydrants, is used to illustrate the manner in which the study was conducted for the accounts in the preceding list. Depreciation reserve accounting data were compiled for the years 1980 through 2009. These data include the retirements, cost of removal and gross salvage.

The net salvage estimate for this account is negative 25 percent and is based on the trends in cost of removal and salvage percents as shown in the tabulation on pages III-110 and III-111. Cost of removal as a percent of the original cost retired has fluctuated during the experience and most recently decreased as a percentage of plant retired. The overall and most recent five-year bands averaged 27 and 15 percent removal cost, respectively. Gross salvage has been sporadic, averaging 26 percent for the 30-year period, but trending to 0 percent in recent years. The negative 25 percent net salvage estimate is based primarily on the overall cost of removal and gross salvage percent. Amortization accounting is proposed for certain General Plant accounts which represent 4 percent of depreciable property. Future gross salvage and removal cost for these accounts will be recorded against the oldest vintage being retired. Inasmuch as there will be minimal to no depreciation reserve entries related to salvage, the estimate of net salvage for accounts subject to amortization is zero percent.

Generally, the net salvage estimates for the remaining accounts, which comprise 3 percent of the total depreciable plant in service, were based on judgments which considered the nature of the plant and equipment, reviews of available historical data, and a general knowledge of net salvage percents for similar equipment in other water companies.

CALCULATION OF ANNUAL AND ACCRUED DEPRECIATION

After the survivor curve and salvage are estimated, the annual depreciation accrual rate can be calculated. In the average service life procedure, the annual accrual rate is computed by the following equation:

Annual Accrual Rate, $Percent = \frac{(100\% - Net Salvage, Percent)}{Average Service Life}$.

The calculated accrued depreciation for each depreciable property group represents that portion of the depreciable cost of the group which will not be allocated to expense through future depreciation accruals, if current forecasts of life characteristics are used as a basis for straight line depreciation accounting.

The accrued depreciation calculation consists of applying an appropriate ratio to the surviving original cost of each vintage of each account, based upon the attained age and the estimated survivor curve. The accrued depreciation ratios are calculated as follows:

Ratio = (1 - <u>Average Remaining Life Expectancy</u>) (1 - Net Salvage, Percent). Average Service Life The application of these procedures is described for a single unit of property and a group of property units. Salvage is omitted from the description for ease of application.

Single Unit of Property

The calculation of straight line depreciation for a single unit of property is straightforward. For example, if a \$1,000 unit of property attains an age of four years and has a life expectancy of six years, the annual accrual over the total life is:

$$\frac{\$1,000}{(4+6)}$$
 = \$100 per year.

The accrued depreciation is:

$$(1 - \frac{6}{10}) = 400.$$

Group Depreciation Procedures

When more than a single item of property is under consideration, a group procedure for depreciation is appropriate because normally all of the items within a group do not have identical service lives, but have lives that are dispersed over a range of time. There are two primary group procedures, namely, average service life and equal life group.

<u>Remaining Life Annual Accruals</u>. For the purpose of calculating remaining life accruals as of November 30, 2009, the depreciation reserve for each plant account is allocated among vintages in proportion to the calculated accrued depreciation for the account. Explanations of remaining life accruals and calculated accrued depreciation follow. The detailed calculations as of November 30, 2009, are set forth in the Results of Study section of the report. <u>Average Service Life Procedure</u>. In the average service life procedure, the remaining life annual accrual for each vintage is determined by dividing future book accruals (original cost less book reserve) by the average remaining life of the vintage. The average remaining life is a directly weighted average derived from the estimated future survivor curve in accordance with the average service life procedure.

The calculated accrued depreciation for each depreciable property group represents that portion of the depreciable cost of the group which would not be allocated to expense through future depreciation accruals, if current forecasts of life characteristics are used as the basis for such accruals. The accrued depreciation calculation consists of applying an appropriate ratio to the surviving original cost of each vintage of each account, based upon the attained age and service life. The straight line accrued depreciation ratios are calculated as follows for the average service life procedure:

 $Ratio = 1 - \frac{Average Remaining Life}{Average Service Life}.$

CALCULATION OF ANNUAL AND ACCRUED AMORTIZATION

Amortization is the gradual extinguishment of an amount in an account by distributing such amount over a fixed period, over the life of the asset or liability to which it applies, or over the period during which it is anticipated the benefit will be realized. Normally, the distribution of the amount is in equal amounts to each year of the amortization period.

The calculation of annual and accrued amortization requires the selection of an amortization period. The amortization periods used in this report were based on judgment which incorporated a consideration of the period during which the assets will render most

of their service, the amortization period and service lives used by other utilities, and the service life estimates previously used for the asset under depreciation accounting.

Amortization accounting is proposed for certain General Plant accounts that represent numerous units of property, but a very small portion of depreciable utility plant in service. The accounts and their amortization periods are as follows:

		Amortization Period,
	Account	Years
	Office Euroiture and Equipment	
100.40		20
340.10		5
340.21	Mainframe	5
340.22	Personal Computers	5
340.23	Peripheral - Other	ວ
340.30	Computer Software	5
340.32	Computer Software - Personal	5
340.33	Computer Software - Other	5
340.50	Other	15
342.00	Stores Equipment	25
343.00	Tools, Shop & Garage Equipment	20
344.00	Laboratory Equipment	15
346 10	Communication Equip Non-Telephone	15
2/6 10	Communication Equip - Remote	
540.15	Control and Instrumentation	15
010 01	Communication Equin - Telephone	15
340.20		20
347.00		20
348.00	Other Langible Property	20

The calculated accrued amortization is equal to the original cost multiplied by the ratio of the vintage's age to its amortization period. The annual amortization amount is determined by dividing the original cost by the period of amortization for the account.

PART III. RESULTS OF STUDY

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PART III. RESULTS OF STUDY

QUALIFICATION OF RESULTS

The calculated annual depreciation accrual rates are the principal results of the study. Continued surveillance and periodic revisions are normally required to maintain continued use of appropriate annual depreciation accrual rates. An assumption that accrual rates can remain unchanged over a long period of time implies a disregard for the inherent variability in service lives and salvage and for the change of the composition of property in service. The annual accrual rates were calculated in accordance with the straight line remaining life method of depreciation using the average service life procedure based on estimates which reflect considerations of current historical evidence and expected future conditions.

The annual depreciation accrual rates are applicable specifically to the water plant in service as of November 30, 2009. For most plant accounts, the application of such rates to future balances that reflect additions subsequent to November 30, 2009, is reasonable for a period of three to five years.

DESCRIPTION OF STATISTICAL SUPPORT

The service life and salvage estimates were based on judgment which incorporated statistical analyses of retirement data, discussions with management and consideration of estimates made for other water utility companies. The results of the statistical analyses of service life are presented in the section titled "Service Life Statistics".

The estimated survivor curves for each account are presented in graphical form. The charts depict the estimated smooth survivor curve and original survivor curve(s), when

applicable, related to each specific group. For groups where the original survivor curve was plotted, the calculation of the original life table is also presented.

The analyses of salvage data are presented in the section titled, "Net Salvage Statistics". The tabulations present annual cost of removal and salvage data, three-year moving averages and the most recent five-year average. Data are shown in dollars and as percentages of original costs retired.

DESCRIPTION OF DEPRECIATION TABULATIONS

A summary of the results of the study, as applied to the original cost of utility plant at November 30, 2009, is presented on pages III-4 through III-8 of this report. The schedule sets forth the original cost, the book depreciation reserve, future accruals, the calculated annual depreciation rate and amount, and the composite remaining life related to utility plant.

The tables of the calculated annual depreciation accruals are presented in account sequence in the section titled "Depreciation Calculations." The tables indicate the estimated survivor curve and salvage percent for the account and set forth for each installation year the original cost, the calculated accrued depreciation, the allocated book reserve, future accruals, the remaining life and the calculated annual accrual amount.

COMPOSITE REMAINING 26.0 51.9 33.8 32.9 44.7 48.9 47.6 22.4 27.1 47.1 27.2 25.3 34.4 38.7 23.6 29.7 44.4 30.4 28.9 21.8 29.1 45.4 35.9 414 18.9 29.6 49.5 41.3 6 3,46 2.43 4.12 2.20 3.70 1.31 2.62 3.00 2222 2224 2422 2422 2.95 2.95 CALCULATED ANNUAL ACCRUAL ACCRUAE 3,32 00.0 2.59 2.94 2.46 4.98 2.03 3.21 2.21 RATE 6 88,670 179,106 221,237 114 704 41 774 44,112 26,670 88,796 63,286 52,082 35, 188 95,698 920,657 13, 198 14,096 116,345 28,081 16,088 4 258 413,694 44 720 445,063 156,478 95,273 126,486 365,871 191 202,786 ACCRUAL Ē 4,505,535 663,085 6,437,280 528,733 3,294,115 581,904 1,457,514 8,529 17,096,379 12,102,242 2,629,735 2,896,374 4,753,046 5,004,832 5,453,920 27,270,087 485,438 5,986,662 1,856,672 2,870,269 653,334 9,919,225 202,612 4,008,127 2,107,453 0,587,971 2,583,651 805,997 ACCRUALS 2,289,02 FUTURE Đ DEPRECIATION 177,274 427,693 115,428 5,097,460 51,660 1,152,774 1.078;367 1,506,060 680,519 492 400 1,288,347 498,903 590,924 1,045,532 271,636 309,708 351,752 272,615 333,440 1.557 8,997 5,318,743 6,274,344 636,270 454,608 4,830,564 144,165 3 004,727 9,915,341 BOOK 3 NOVEMBER 30, 2009 **ORIGINAL COST** 537,097.97 5,143,914,92 935,700,43 9,389,884,23 718,476,09 8,405,01 3,312,283.48 3,166,549.16 5,215,922.06 4,737,792,69 2,003,710.24 1,029,339,68 1,729,151.96 8,386,157.45 18, 679, 263, 89 8,568,723,98 7,492,819,99 18, 347, 979, 87 2,673,341.00 1,903,638,58 3, 155, 429, 37 9,896,932,20 3,023,405.01 6,189,954,17 1,923,367,34 28,658,008.41 1,005,085,91 176,341,11 2,286,435.90 Ē Ā NET (30) (30) (30) S (S (S) (S (S) (S) o ê 0000 3 6 (2)ට SURVIVOR 60-R2.5 60-R2.5 60-R215 60-R215 60-R215 65-R2-5 55-R2-6 50-R2.5 25-R2 60-S1 65-S2 5 35-S2 5 35-S1 5 30-S2 50-R3 50-R3 50-R3 50-R3 50-R3 60-R3 60-R3 60-R3 75-R4 2 KENTUCKY RIVER STATION RICHMOND ROAD STATION TREATMENT PLANT KENTUCKY RIVER STATION RICHMOND ROAD STATION TREATMENT PLANT COLLECTING AND IMPOUNDING RESERVOIRS STORE, SHOP AND GARAGE STRUCTURES MISCELLANEOUS STRUCTURES OTHER POWER GENERATION EQUIPMENT RANS AND DISTR. PUMPING EQUIPMENT PURIFICATION SYSTEM - STRUCTURES SOURCE OF SUPPLY POWER AND PUMPING STRUCTURES STRUCTURES AND IMPROVEMENTS **FRANSMISSION AND DISTRIBUTION** LAKE, RIVER AND OTHER INTAKES DEPRECIABLE GROUP KENTUCKY RIVER STATION TOTAL ACCOUNT 304,30 FOTAL ACCOUNT 304.60 OTAL ACCOUNT 304.20 TOTAL ACCOUNT 320.10 OTHER STRUCTURES **OTHER STRUCTURES** OTHER STRUCTURES OTHER STRUCTURES PUMPING EQUIPMENT FOTAL ACCOUNT 311 FOTAL ACCOUNT 304 WATER TREATMENT SOURCE: OF SUPPLY OFFICE BUILDINGS SUPPLY MAINS MAIN OFFICE HYDRAULIC LECTRIC DIESEL 304 10 304 20 304,30 304.40 304.60 304_70 304_80 305.00 306.00 309.00 310.10 320.10 311 20 911 40 311 52 311 54 311, 30

COMPOSITE REMAINING LIFE 59.1 50.0 39.3 38.9 28.9 4 27.9 17.6 57.8 60.8 43.4 35.0 9,0 9.0 2.4 32.1 46.7 36.1 6 1.82 2.01 1.37 0.86 2,68 2,76 2,76 2,76 2,91 2.82 2.80 2.70 1.46 15.34 9.79 5.00 20,00 23.94 1,95 2.56 2.59 1.67 3.67 CALCULATED ANNUAL ACCRUAL ACCRUAL RATE (8) 2,320,438 591,287 12,395 27,023 45,022, 99,463 3,840 143,307 1,285 23,066 Ó 0 307,662 793,082 1,542 25,113 463,756 26.931 26,931 235,464 208,465 37.8,063 ACCRUAL AMOUNT 6 3,865,555 9,571,441 6,316 205,214 137,520,127 29,537,782 0 241,248 0 29,563 88,805 241,248 22, 132, 130 9,653,566 10/218,366 1.771,434 725,787 13,655,768 9,863,533 166,355 304 ,292,992 13, 592, 768 151,561 475,691 ACCRUALS FUTURE 9 BOOK DEPRECIATION 146,118 275,743 74, 199 4 949 5,059 30,321 297,074 27,296 2,214 3,401.020 9,689,944 195,030 32,423 4 601 199 192,926 23,342 278 695,307 RESERVE 14,518,754 3,164,474 22,270,577 1,091,367 4 623 607 492,104 2,719.72 <u>(</u>2) **NOVEMBER 30, 2009 ORIGINAL COST** 3,646,975,94 910,481,94 9,832,929 03 8,374,81 16,560,341,65 12,053,944,26 168,568.93 30,570,493,06 1,668,616.27 10,270,432.02 112, 146, 89 581.91 12,051,777.09 138,948,436,68 19,613,861.46 1,677,849.26 7, 171, 179, 83 142,281,28 235,535,45 195,029,63 538,323,53 733,353,16 27,296.52 61,986.23 13,406,486,97 Ē АT NET (15) 0 (55) 0 00 0000 0000 0000 0 0 2 2 0 0 6 ð 0 SURVIVOR CURVE 45-R2.5 5-L2.5 60-S2.6 60-S2.6 60-S2.5 60-S2.5 25-R3 60-R2.5 40-R1 40-R1 80-R3 5-SQ 10-SQ 20-SQ 40-R1 40-R1 40-R1 5-50 <u>ଚ</u> DISTRIBUTION RESERVOIRS AND STANDPIPES ELEVATED TANKS AND STANDPIPES GROUND LEVEL FACILITIES OTHER P/E COMPANY PLANNING STUDY PURIFICATION SYSTEM- EQUIPMENT PURIFICATION SYSTEM - FILTER MEDIA OFFICE FURNITURE AND EQUIPMENT OTHER SOURCE OF SUPPLY PLANT DEPRECIABLE GROUP MAINŠ AND ACCESSORIES SERVICES FOTAL ACCOUNT 340.10 METER INSTALLATIONS TOTAL ACCOUNT 334.1 FOTAL ACCOUNT 320 **TOTAL ACCOUNT 330** FULLY ACCRUED FULLY ACCRUED FIRE HYDRANTS METER VAULTS BRONZE CASE PLASTIC CASE CLEARWELLS AMORTIZED AMORTIZED FURNITURE MAINFRAME METERS METERS OTHER 320.11 320.20 330.10 330.20 330.40 331.00 333.00 334,10 334,11 334.12 334.13 334,20 334,30 335,00 339,10 339,10 340.21 330.00 340.10

24

13,88

12,395

29,563

59,719

89,281,75

TOTAL ACCOUNT 340.21

COMPOSITE REMAINING 12.0 2.6 13.5 5 2.6 80 90 99 20 а Ф 0,1 1.0 2.3 2.3 3.4 2.7 2.7 ÷ 6 ŝ ï ŧ 2,11 5.33 4.07 6,67 5.25 1.27 20,00 20.00 20.00 20.00 19.92 0.47 12.68 2.61 20,00 9.29 CALCULATED ANNUAL ACCRUAL ACCRUAL AMOUNT RATE 2 чč • . 8 ø 4,640 4,640 Ó 24,464 Ó 22,194 46,658 294,443 ö 0 35,316 Ö Ó 20,069 894 80,005 80,005 35,316 114,193 114,193 20,069 894 ¢ ε (186,500) 293,866 (121 245) 300,323 ö 286,444 Ò 115,375 0 53,836 53,836 Q 2,307 2,307 27 001 770,236 182,059 φ 115,375 27.001 O, 182,059 118,847 118,847 ACCRUALS FUTURE 9 BOOK DEPRECIATION RESERVE 1,698,556 692,930 297,923 116,005 61,369 2,805,414 455,618 400 400 18,816 42,553 101,975 57,761 46,894 2,163 530,037 6,461,484 461,455 218,027 527 874 3,976,525 4,432,143 679,482 159,736 3 **NOVEMBER 30, 2009 DRIGINAL COST** 1,890,068.72 1,160,937,05 207,856.81 3,976,525.37 570,993,22 101,975,12 18,815/75 69-553₁41 88,369.16 7,231,720,88 416,326,20 3,675,188,78 400.00 100,730,19 4,470,43 532,344.13 100,330,19 278,582,60-4,547,518,59 527,873,70 861,541,30 461,455,29 400,086,01 Ŧ NET 0 12 20 6 ò Ο ò Q ö 0 SURVIVOR CURVE 13-S2.5 14-S2 10-S3 16-L3 15-SO 5-SO 5.50 5-SQ 5-50 5-SO <u>@</u> COMPUTER SOFTWARE-PERSONAL DEPRECIABLE GROUP TRANSPORTATION EQUIPMENT LIGHT DUTY TRUCKS HEAVY DUTY TRUCKS COMPUTER SOFTWARE-OTHER TOTAL ACCOUNT 340.50 PERSONAL COMPUTERS. FULLY ACCRUED TOTAL ACCOUNT \$40.30 TOTAL ACCOUNT 340.32. TOTAL ACCOUNT 340.33 TOTAL ACCOUNT 340:23 COMPUTER SOFTWARE TOTAL ACCOUNT 340.22 € TOTAL ACCOUNT 340 TOTAL ACCOUNT 341 PERIPHERAL-OTHER FULLY ACCRUED FULLYACCRUED FULLY ACCRUED FULLY ACCRUED FULLY ACCRUED AMORTIZED AMORTIZED AMORTIZED AMORTIZED AMORTIZED AMORTIŽED AUTOS OTHER 341,10 341,20 341,30 341,30 340.50 340.33 340.23 340.32 340,30: 340.22

		SURVIVOR	NET	ORIGINAL COST	BOOK	FUTURE		ANNUAL	COMPOSITE
	DEPRECIABLE GROUP	CURVE (2)	SALVAGE (3)	NOVEMBER 30, 2009 (4)	RESERVE (5)	ACCRUALS (6)	(7)	(8)	41FG (9)
342,00	STORES EQUIPMENT FULLY ACCRUED			2,267,83	2,268	Ģ	0	ı	:*.
	AMORTIZED .	26-SQ	0	31,658:80:	27,163	4,495	1,265	4.00	3.6
	TOTAL ACCOUNT'342.00			33,926,63	29,43.1	4 495	1,265	3.73	3.6
343.00	TOOLS, SHOP AND GARAGE EQUIPMENT			નહેં?નોવઈડિક્	467 Å80	e	Q	1	ſ
	AMORTIZED	20-SQ	Ō	1.738.627.49	548,515	1,190,112	86,955	5.00	13.7
	TOTAL ACCOUNT 343.00			1,905,757.95	715,645	1,190,112	86,955	4 56	13.7
344 00	LABORATORY EQUIPMENT			14 CO 1706 C1	+ #0 <u>6</u> .07	c	c		
	AMORTIZED	15-SQ	Ö	677,630,50	397,242	280,390	45,229	6,67	6.2
	TOTAL ACCOUNT \$44.00			828 027.11	547,639	280,390	45,229	5.46	6,2
345.00	POWER OPERATED EQUIPMENT	18-14	ц.	1,526,034:51	862,360	434,762	31,732	2.08	13.7
345,10	GOMMUNICATION EQUIPMENT - NON-TELERIONE FULLY ACCRUED		-	229,848,17	229,848	0	O		4 1
	AMORTIZED	15-50	a	1,692,239.47	1,136,475	555,785	112,954	6.67	6
	TÖTÄL ACCOUNT 346:10			1,922,087,64	1,366,323	555,765	112,954	5.88	4 9
346.19 346.70	REMOTE CONTROL AND INSTRUMENTATION COMMUNICATION EDUIDMENT TELEDHONE	15-SQ	0.0	22,310,63 240,800,02	2,107	20,204	1,498	6.67 6.67	136 136
047 00		me-eri	>	70,000,000	11-0 J T	<u>e</u>		22.2	2
	FULLY ACCRUED AMORTIZED	20-50	Ø	115,962.71	115,963 360,836	0 774,167	0 56,758	5.00	13.6
	TOTAL ACCOUNT 347,00			1,250,966,39	476,799	774,167	56,758	4,54	13,6
348.00	OTHER TANGIBLE PROPERTY	20-SQ	Q	138,484:58	78,208	60,277	6,921	5,00	5.8
	TOTAL DEPRECIABLE PLANT			315,104,894:13	83,968,520	291,857,202	7,166,115	2,27	
340.20 340.22 340.22 340.22 340.32 340.32	UNRECOVERED RESERVE TO BE AMORTIZED FURNITURE MAINFRAME PERSONAL COMPUTERS PERRIHERAL OTHER COMPUTER SOFTWARE COMPUTER SOFTWARE				56,600 (26,410) 894,200 (87,672) 619,150 539,300		(11,320) 5,282 (178,840) 17,534 (123,830) (107,860) (107,860)		
340.33	COMPUTER SOFTWARE-OTHER				132,325		(26.465)	- 4- #-	

CALCULATED ANNUAL ACCRUAL ACCRUAL RATE (8) (34,970) *** 101,460 *** (49,260) *** (668) (31,240) *** (4,226) *** ţ *** *** 6,500 6,729,623 1,340 (436,492) ACCRUA AMOUNT E 291,857,202 ACCRUALS FUTURE 9 DEPRECIATION RESERVE 86,150,978 156,200 174,850 (6,700) (32,500) 21,130 3,340 (507, 300) (355) 246,300 2,182,458 BOOK 6 NOVEMBER 30, 2009 ORIGINAL COST 70/260.82 335/511,67 91,826,50 68,163,99. 4,623,067,45 37,450,43 319,727,961.58 4 019,854.04 Ð Ł SALVAGE LIFESPAN PROCEDURE WAS USED. CURVE SHOWN IS INTERIM SURVIVOR CURVE.
 NEW ADDITIONS WILL HAVE A DEPRECIATION ACCRUAL RATE AS FOLLOWS NET N T SURVIVOR 3 TOTAL UNRECOVERED RESERVE TO BE AMORTIZED COMMUNICATION EQUIPMENT - NON-TELEPHONE REMOTE CONTROL AND INSTRUMENTATION COMMUNICATION EQUIPMENT - TELEPHONE FOOLS, SHOP AND GARAGE EQUIPMENT LAND - TRANSMISSION & DISTRIBUTION TOTAL NONDEPRECIABLE PLANT DEPRECIABLE GROUP FRANCHISES AND CONSENTS MISCELLANEOUS EQUIPMENT OTHER TANGIBLE PROPERTY LAND - WATER TREATMENT LAND - SOURCE OF SUPPLY LABORATORY EQUIPMENT NONDEPRECIABLE PLANT Ē STORES EQUIPMENT LAND - PUMPING ORGANIZATION TOTAL PLANT OTHER 302.00 303.20 303.40 303.40 303.60 340.50 342.00 344,00 346,10 346.19 346.20 347.00 343,00 301 00

ESTIMATED SURVIVOR CURVE, ORIGINAL COST, BOOK DEPRECIATION RESERVE AND CALCULATED ANNUAL DEPRECIATION ACCRUALS RELATED TO UTILITY PLANT AT NOVEMBER 30, 2009. COMPOSITE REMAINING LIFE (9)

*** 5-YEAR AMORTIZATION OF UNREGOVERED RESERVE RELATED TO IMPLEMENTATION OF AMORTIZATION ACCOUNTING.

RATE 6.15 8.50

ACCOUNT 341.10 341.50 [[-9

SERVICE LIFE STATISTICS



ACCOUNT 304.10 STRUCTURES & IMPROVEMENTS - SOURCE OF SUPPLY

ORIGINAL LIFE TABLE

PLACEMENT BAND 1962-2008 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT:	S. DETME	ÖTTD1/	PCT SURV
BEGIN OF INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0 0.5 1.5 3.5 5.5 5.5 5.5 7.5 8.5	2,611,531 2,611,531 2,536,311 2,522,860 891,020 887,021 869,833 396,821 121,835 82,953	9,152 11,676 6,621	$\begin{array}{c} 0.0000\\ 0.0035\\ 0.0046\\ 0.0026\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	1.0000 0.9965 0.9974 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000	100.00 99.65 99.19 98.93
9.510.511.512.513.514.515.516.517.518.5	82,953 86,153 78,410 77,426 77,426 77,426 77,426 77,426 77,426 77,426 77,426 77,426	54,118	0.0000 0.0000 0.0000 0.0000 0.6990 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	98,93 98,93 98,93 98,93 98,93 29,78 29,78 29,78 29,78
19.5 20.5 21.5 23.5 24.5 25.5 26.5 27.5 28.5	46,650 6,089 3,556 3,556 3,556 3,556 3,556 356 356 356 356 356		$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78
29.5 30.5 31.5 32.5 33.5 34.5 35.5 36.5 37.5 38.5	356 356 356 11,832 11,698 11,698 11,477 11,477 11,477 11,477	1,100	0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 0.9042 \end{array}$	29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78 29.78

ACCOUNT 304.10 STRUCTURES & IMPROVEMENTS - SOURCE OF SUPPLY

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1962-2008 EXPERIENCE BAND 1995-2009

EXPOSURES AT	RETIREMENTS		PCT SURV
BEGINNING OF	DURING AGE RETMT	SURV	BEGIN OF
AGE INTERVAL	INTERVAL RATIO	RATIO	INTERVAL
11,477	0.0000	1.0000	26.93
11,477	0.0000	1.0000	26.93
11,477	0.0000	1.0000	26.93
11,477	0.0000	1.0000	26.93
11,477	0.0000	1.0000	26.93
11,477	0.0000	1.0000	26.93
11,477	0.000	1.0000	26.93
11,477	0.0000	1.0000	26.93
			26.93
	EXPOSURES AT BEGINNING OF AGE INTERVAL 11,477 11,477 11,477 11,477 11,477 11,477 11,477 11,477 11,477 11,477	EXPOSURES AT BEGINNING OF AGE INTERVALRETIREMENTS DURING AGE INTERVALRETMT RATIO11,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.000011,4770.0000	EXPOSURES AT BEGINNING OF AGE INTERVALRETIREMENTS DURING AGE INTERVALSURV RATIO11,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.000011,4770.00001.0000



III-13

ACCOUNTS 304.20 AND 304.30 STRUCTURES AND IMPROVEMENTS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1912-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENTS			PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0			0 0000	1 0000	100 00
0.0	0,237,300		0 0000	1 0000	100.00
(V ⊕ ⊃ 1 r	0,209,431 0 070 350		0.0000	1 0000	100.00
1.20	9,019,409			1 0000	100.00
2.5	9,905,000		0.0000	1 0000	100,00
3.3	8,021,090 0 C07 0 C0	0 ñ 4 7 0	0.0000	1.0000 0 0076	100.00
4.5	0,007,002 0,007,002	$Z \cup f \neq I Z$		1 0000	100 VO 99 76
5.5	10 000 201	IN EXE	0.0000	1 9962	99.76
6.5	10,009,291	40,040	0.0030	0,002	00 38
1.5	$10_7 957_7 751_$		0.0000	0.000	99 32
8.0	10,550,977	-T ∳ Q 20	0.0002	0.2000	J. J J. Ko
9.5	9,979,596	82,731	0.0083	0.9917	99.30
10.5	8,991,593		0.0000	1.0000	98.48
11.5	8,970,996	86,130	0.0096	0.9904	98.48
12.5	8,436,894	17,677	0.0021	0.9979	97.53
13.5	5,974,048	5,017	0.0008	0.9992	97.33
14.5	5,922,720		0.0000	1.0000	97.25
15.5	5,912,332	12,626	0.0021	0.9979	97.25
16.5	5,040,812	11,906	0.0024	0.9976	97.05
17.5	3,114,339	18,221	0.0059	0.9941	96.82
18.5	2,897,371		0.0000	1.0000	96.25
19 5	2 803 952	6 161	0.0022	0.9978	96.25
20 5	2,000,004 2,247,514	775	0.0003	0.9997	96.04
20.5	767.576	1,180	0.0015	0.9985	96.01
22.5	729 819	±/ ±00	0.0000	1.0000	95.87
24.2	831 173	3.250	0.0039	0.9961	95.87
24 5	923,507	-, ,	0.0000	1.0000	95.50
25 5	1.030.623		0.0000	1.0000	95.50
26.5	1,033,083	3.152	0.0031	0.9969	95.50
27 5	951,169	8,597	0.0090	0.9910	95.20
28.5	974,641	20,971	0.0215	0.9785	94.34
58 F	<u>೧೯۸ 551</u>	¢ 110	0 00 <i>61</i>	0 0026	বই ইশ
29.0	930,221	0.4440		1 0000	01 77
30.5	544,443 040 040	1 1/0	0.0000	1 9988 1 9988	01 70
31.5 55 F	940,042 DD1 520	1,142		0.000	01 61
32-5 55 F	001 014 001 014	A A A A	0 0084	0.0016	00 00 >1-01
33.5	000,010 000,010	±,-ovv nor	0.0004	0.0004	20222 30 50
34.5	000, 291	110 700	0.0000 0.0000	0、フラフ4 A. フロオイ	90.30 90.45
వస∶వ సర్జ	071,403 705 pc/	∠±0,7.3.V う ∠ለን	0.2434 0.0051	0.7240	50 PE
30,2 37 C	(VD,304 666 366	Jrouz	0.0051 0.0000		67-90
3/.3	$0 > 0, 3 \cup \cup$	الا ق.		1 0000	67 00
58-5	276,1 <u>2</u> 4	24		T TO O O O	01.20

ACCOUNTS 304.20 AND 304.30 STRUCTURES AND IMPROVEMENTS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1912-2009

EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENTS		STIRV	PCT SURV
BEGIN OF INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	507,628		0.0000	1.0000	67.90
40.5	392,848	17,195	0.0438	0.9562	67.90
41.5	374,743	2,098	0.0006	0.2244	64 57
42.5	298,216	1 E30	0.0240	0 9829	63.02
43.5	271,230	÷,002	0.0000	1.0000	61,94
44.5	266 916		0.0000	1,0000	61.94
45.5	266,726		0.0000	1.0000	61.94
47.5	263,883	5,900	0.0224	0.9776	61.94
48.5	257,008		0.0000	1,0000	60.55
49.5	251,852	51,589	0.2048	0.7952	60.55
50.5	141,957		0.0000	1.0000	48.15
51.5	115,797	2,600	0.0225	0.9775	48.10
52.5	20,718		0.0000	1 0000	47.07
53.5	21,488		0.0000	1 0000	47.07
54.5	10,403		0.0000	1.0000	47.07
55.5	29.787		0.0000	1.0000	47.07
50.5	29,787		0.0000	1.0000	47.07
58.5	20,908		0.0000	1,0000	47.07
59.5	20,908	290	0.0139	0.9861	47.07
60.5	48,190		0.0000	1.0000	46.42
61.5	45,916		0.0000	1.0000	40.42
62.5	44,542		0,0000	1 0000	46 42
63.5	$44_{F}542$		0.0000	1.0000	46.42
64.5	44,044		0.0000	1 0000	46.42
	45 119	283	0.0063	0.9937	46.42
60.0 67 5	44.727		0.0000	1.0000	46.13
68.5	45,897		0.0000	1.0000	46.13
69.5	58,163		0.0000	1.0000	46.13
70.5	51,248		0.0000	1.0000	46.13
71.5	42,523		0.0000	1.0000	46.13
72.5	42,523	12	0.0003	0.9997	46.13
73.5	42,511	'سر پر	0.0000		90.14 16 10
74.5	42,511	ζL	0.0004	0-2996 1 0000	46 10
75.5	14,111			1.0000	46.10
76.5	上生, / / / キオーワワワ		0.0000	1.0000	46.10
78 5	14.777		0.0000	1.0000	46.10
ACCOUNTS 304.20 AND 304.30 STRUCTURES AND IMPROVEMENTS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1912-2009 EXPERIENCE BAND 1995-2009

ACE AT	EXPOSURES AT	RETIREMENTS	3		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
79 5	14.777	7	0.0005	0.9995	46.10
80 5	14,206		0.0000	1.0000	46.08
	14 206		0.0000	1.0000	46.08
01.0 07 5	15.049	28	0.0019	0.9981	46.08
02.5 03 5	13 081	· · · · ·	0.0000	1.0000	45.99
02,5 04 5	843		0.0000	1.0000	45.99
	843		0.0000	1.0000	45.99
96 5	843		0.0000	1.0000	45.99
90-5 97 5	843		0.0000	1.0000	45.99
88.5	843		0.0000	1,0000	45.99
	843		0.0000	1.0000	45.99
02.J 00 5	843		0.0000	1.0000	45,99
2072 101 5	843		0.0000	1.0000	45.99
21.J 07 5	843	843	1.0000	0.0000	45.99
52.5 52 5	0.4.5	~			0.00



ACCOUNT 304.40 STRUCTURES & IMPROVEMENTS - TRANS. AND DISTR.

ORIGINAL LIFE TABLE

PLACEMENT BAND 1954-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
ÓÓ	610 284		0.0000	1.0000	100.00
0.5	392 870		0.0000	1.0000	100.00
ب <u>ري</u> ن ٦ ٦	367 483		0.0000	1.0000	100.00
1,2 7 E	781 989		0.0000	1.0000	100.00
2	734 948	708	0.0010	0.9990	100.00
2 <u>-</u> 2 -2 -2	722 670		0.0000	1.0000	99.90
1999 इ.स.	722,070	2.822	0.0039	0.9961	99,90
65	721 048	,	0.0000	1.0000	99.51
7 5	699.884		0.0000	1.0000	99.51
8.5	699,884	10,340	0.0148	0.9852	99.51
95	681.265	20,000	0.0294	0.9706	98.04
10.5	609,270		0.0000	1.0000	95.16
11.5	470,164	4,340	0.0092	0.9908	95.16
12.5	467,218		0.0000	1.0000	94.28
13.5	459,992	н н	0.0000	1.0000	94.28
14.5	459,992		0.0000	1.0000	94.28
15.5	459,992	1,527	0.0033	0.9967	94.28
16.5	458,465	1,200	0.0026	0.9974	93.97
17.5	44,286		0.0000	1.0000	93.73
18.5	1,420		0.0000	1.0000	93.73
19.5	1,420		0.0000	1.0000	93.73
20.5	1,420		0.0000	1.0000	93.73
21.5	1,420		0.000	1.0000	93.73
22.5	1,420		0.0000	1.0000	93.73
23.5	1,420		0.0000	1.0000	93.73
24.5	1,420		0.0000	1.0000	93.73
25.5	1,420		0.0000	1.0000	93.73
26.5	1,420		0,0000	1.0000	93.73
27.5					93.13
28.5					
29.5					
30.5					
31.5				•	
3.2.5					
33.5					
34.5					
35.5					
36.5					
37.5					
38.0					

ACCOUNT 304.40 STRUCTURES & IMPROVEMENTS - TRANS. AND DISTR.

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1954-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	3		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
			`		
39.5			àà à à à à		
40.5	1,100		0.0000		
41.5	1,100		0.000		
42 5	1,100		0.0000		
43.5	1,100		0.0000		
44.5	1,100		0.0000		
45.5	1,100		0.0000		
46 5	1.100		0.0000		
47 5	1,100		0.0000		
48.5	1,100		0.0000		
	1 100		0 0000		
49.5			0.0000		
50 5	1,100	1			
51.5	1,100	±,100	T.0000		
52.5					



ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1965-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	5,237,349		0.0000	1.0000	100.00
0.5	5,254,614		0.0000	1.0000	100.00
1,5	2,944,252		0.0000	1.0000	100.00
2.5	2,869,667		0.0000	1.0000	100.00
3.5	2,813,216	33,675	0.0120	0.9880	100.00
4.5	2,751,595		0.0000	1.0000	98.80
5.5	2,789,263		0.0000	1.0000	98.80
6.5	2,871,104		0.0000	1.0000	98.80
7.5	3,021,041		0.0000	1.0000	98.80
8.5	2,998,532		0.0000	1.0000	98.80
9.5	2,999,771		0.0000	1.0000	98.80
10.5	2,833,685		0.0000	1.0000	98.80
11.5	2,607,562	13,257	0.0051	0.9949	98.80
12.5	565,183	10 A	0.0000	1.0000	98.30
13.5	553,963		0.0000	1.0000	98.30
14.5	527,906	4,303	0.0082	0.9918	98.30
15.5	503,017		0.0000	1.0000	97.49
16.5	503,017	2,525	0.0050	0.9950	97.49
17.5	488,830	487	0.0010	0.9990	97.00
18.5	486,306	4,184	0.0086	0.9914	96.90
19.5	449,468	32,709	0.0728	0.9272	96.07
20.5	364,583	1,413	0.0039	0.9961	89.08
21.5	270,594	5,864	0.0217	0.9783	88.73
22.5	144,413		0.0000	1.0000	86.80
23.5	121,692	5 5 5	0.0000	1.0000	86.80
24.5	827,795	989	0.0012	0.9988	86.80
25.5	824,920	937	0.0011	0,9989	86.70
26.5	823,983	814	0.0010	0.9990	86.00
27.5	750,272	3 C 134	0.0000	1.0000 0.0E10	00.01 00.01
28.5	<i>150,212</i>	30,134	0.0482	0.19219	90.27
29.5	723,093		0.000	1.0000	82.34
30.5	717,995	مەلەر مە	0.0000	1.0000	82.34
31.5	717,995	1,229	0.001/	0.9983	82.34
32.5	711,821		0.0000	1.0000	82.20
33.5	711,821		0.0000	1.0000	82.20
34.5	711,821	6	0.0000	1.0000	82.20
35.5	711,821	946	0.0000	J. 2287	82120 80 A.O
36.5	745,886	A G 4		1.0000	82.U9
ゴブ・D つの F	000,907 207 002	404		1 0.000	0と、U 7 0つ 0つ
-30 - D	001,000	•	0.0000	Т.ФООО	$0 4 \cdot 0 3$

ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1965-2009 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 40.5 41.5 42.5 43.5 44.5	8,955 8,955 8,955 8,955 7,142	1,813	$\begin{array}{c} 0.0000 \\ 0.0000 \\ 0.0000 \\ 0.2025 \\ 0.0000 \end{array}$	1.0000 1.0000 1.0000 0.7975 1.0000	82.03 82.03 82.03 82.03 65.42 65.42



ACCOUNT 304.70 STRUCTURES & IMPROVEMENTS - SHOP & GARAGE

ORIGINAL LIFE TABLE

PLACEMENT BAND 1957-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	1.074.751		0.0000	1.0000	100.00
0.5	335,256		0.0000	1.0000	100.00
1.5	881,358		0.0000	1.0000	100.00
2.5	881,358		0.0000	1.0000	100.00
3.5	881,358	·	0.0000	1.0000	100.00
4.5	898,583		0.0000	1,0000	100.00
5.5	898,583	29,115	0.0324	0.9676	100.00
6.5	911,994		0.0000	1 0000	96,76 96 76
7.5 0 E	887 787 887 787		0.0000	1.0000	96.76
ю. <i>у</i>			0.0000		20120
9.5	883,382		0.0000	1.0000	96.76
10.5	809,244		0.0000	1.0000	96.76
11.5	809,244		0.0000	1.0000	96.76
12.5	809,244 cc1 000		0.0000	1.0000	20,70
13.5	661 990		0.0000	1.0000	96.76
15.5	661,990		0.0000	1.0000	96.76
16.5	115,888		0.0000	1.0000	96.76
17.5	121,538		0.0000	1.0000	96.76
18.5	121,538		0.0000	1.0000	96.76
19.5	101,695		0.0000	1.0000	96.76
20.5	101,695		0.0000	1.0000	96.76
21.5	59,169		0.0000	1.0000	96.76
22.5	6,399		0.0000	1.0000	96.76
23.5	7,123		0.0000	1.0000	96.76
24.5	7,123		0.0000	1 0000	96,76
20.0 26 5	7,123		0.0000	1 0000	96 76
27.5	7.123		0.0000	1.0000	96.76
28.5	7,123		0.0000	1.0000	96.76
29 5	2 1 2 3		6.0000	1.0000	96.76
30.5	7,123		0.0000	1.0000	96.76
31.5	7,123		0.0000	1.0000	96.76
32.5	1,473		0.0000	1,0000	96.76
33.5	1,473		0.0000	1.0000	96.76
34.5	2,181		0.0000	1.0000	96.76
35.5	2,181		0.0000	1.0000	96.76
36.5	2,181		0.0000	1.0000	96.76
ゴ/・D つつ モ	15,126		0.0000 0.0000	1 0000	70.70 96.76
30.3	14,402			1.0000	20.10

ACCOUNT 304.70 STRUCTURES & IMPROVEMENTS - SHOP & GARAGE

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1957-2009

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 40.5 41.5 42.5 43.5 44.5 45.5 46.5 48.5	14,402 14,402		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\$	96.76 96.76 96.76 96.76 96.76 96.76 96.76 96.76 96.76
49.5 50.5 51.5 52.5	13,694 13,694 13,694		0.0000 0.0000 0.0000	1.0000 1.0000 1.0000	96.76 96.76 96.76 96.76



ACCOUNT 304.80 STRUCTURES & IMPROVEMENTS - MISCELLANEOUS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1934-2007 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT: DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0 0.5 1.5 3.5 4.5 5.5 7.5 8.5	1,764,826 1,767,972 1,772,713 1,689,115 1,374,172 929,027 972,023 245,090 227,869 199,614	60,337	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.2462\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 0.7538\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	$100.00\\100.00\\100.00\\100.00\\100.00\\100.00\\100.00\\100.00\\100.00\\75.38\\75.38$
9.510.511.512.513.514.515.516.517.518.519.520.521.522.5	236,670 235,970 180,346 171,847 171,847 169,904 165,019 159,044 152,531 143,233 128,657 55,296 55,296 30,266	700 20,629 5,551 50 56,276 3,200 1,300 6,000	0.0030 0.0874 0.0308 0.0000 0.0003 0.3312 0.0194 0.0000 0.0085 0.0000 0.0466 0.0000 0.0000 0.0000 0.0000	0.9970 0.9126 0.9692 1.0000 0.9997 0.6688 0.9806 1.0000 0.9915 1.0000 0.9534 1.0000 1.0000 1.0000 1.0000	75.3875.1568.5866.4766.4766.4544.4443.5843.5843.2143.2141.2041.2041.20
23.5 24.5 25.5 26.5 27.5 28.5	31,199 2,199 2,199 2,199 2,199 2,199 2,205		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ \end{array}$	$\begin{array}{c} 41.20 \\ 41.20 \\ 41.20 \\ 41.20 \\ 41.20 \\ 41.20 \\ 41.20 \\ 41.20 \end{array}$
29.5 30.5 31.5 32.5 33.5 34.5 35.5 36.5 37.5 38.5	2,205 2,205 939 939 339 339 339 22,219 22,219 21,885	600	0.0000 0.0000 0.6390 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$1.0000 \\ 1.0000 \\ 1.0000 \\ 0.3610 \\ 1.0000 \\ 1$	$\begin{array}{c} 41.20\\ 41.20\\ 41.20\\ 41.20\\ 14.87\\ 14$

ACCOUNT 304.80 STRUCTURES & IMPROVEMENTS - MISCELLANEOUS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1934-2007

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 40.5 41.5 42.5 43.5 45.5 45.5 46.5 47.5 48.5	21,885 21,885 21,885 21,885 21,159 21,159 21,159 21,159 21,159 21,159	721	0.0000 0.0000 0.0329 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 0.9671\\ 1.0000\\ 1.000\\ 1.0000\\ 1.000\\ 1.0000\\ 1$	$14.87 \\ 14.87 \\ 14.87 \\ 14.87 \\ 14.38 \\ 14.3$
49.5 50.5 51.5 52.5 53.5 54.5 55.5 56.5 57.5 58.5	21,159 21,159	r 1	0.0000	1.0000 1.0000	14.38 14.38 14.38
59.5 60.5 61.5 62.5 63.5 64.5 65.5 66.5 67.5 68.5	291 291 291 291 291 291 291 291 291		$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$		
69.5 70.5 71.5 72.5 73.5 74.5 75.5	291 291 291 291 291 291		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000		



ACCOUNT 305.00 COLLECTING AND IMPOUNDING RESERVOIRS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1913-2005

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0 0.5 1.5 3.5 4.5 5.5 5.5 7.5 8.5	5,534 75,873 79,459 92,707 106,720 103,437 105,721 869,482 869,482 869,482		$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00
9.5 10.5 11.5 12.5 13.5 14.5 15.5 16.5 17.5 18.5	869,482 869,482 869,482 867,230 867,230 867,230 796,892 789,209 785,210 771,197	4,096	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0051\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	$1.0000 \\ 1$	100.00100.00100.00100.00100.00100.00100.0099.4999.4999.49
19.5 20.5 21.5 22.5 23.5 24.5 25.5 26.5 27.5 28.5	771,197 768,913 28,593 33,659 33,659 33,659 33,659 33,659 33,659 33,659 33,659	· · ·	0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000	99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49
29.5 30.5 31.5 32.5 33.5 34.5 35.5 36.5 37.5 38.5	33,659 33,659 34,050 28,898 28,898 28,898 28,898 28,898 28,898 5,458 392 392		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000	99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49 99.49

ACCOUNT 305.00 COLLECTING AND IMPOUNDING RESERVOIRS

ORIGINAL LIFE TABLE, CONT.

78.5

PLACEMENT BAND 1913-2005 EXPERIENCE BAND 1995-2009

ACR AT	EXPOSIBES AT	RETIREMENT	S	•	PCT SURV
BEGIN OF	BEGINNING ÖF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	392		0.0000	1.0000	99.49
40.5	392		0.0000	1.0000	99.49
41.5	574		0.0000	1.0000	99.49
42.5	574		0.0000	1.0000	99.49
43.5	574		0,0000	1.0000	99.49
44.5	574		0.0000	1.0000	99.49
45.5	574		0.0000	1.0000	99.49
46.5	182		0.0000	1.0000	99.49
47.5	182		0.0000	1.0000	99.49
48.5	182		0.0000	1.0000	99.49
49.5	182		0 0000	1.0000	99.49
50.5	182		0.0000	1.0000	99.49
51.5	182		0.0000	1.0000	99.49
52.5	182		0.0000	1.0000	99.49
53.5	182		0.0000	1.0000	99.49
54.5	722		0.0000	1.0000	99.49
55.5	722		0.0000	1.0000	99,49
56.5	540		0.0000	1.0000	99.49
57.5	540		0.0000	1.0000	99.49
58.5	540		0.0000	T.0000	99,49
59.5	540		0.0000	1.0000	99.49
60.5	36,342		0.0000	1.0000	99.49
61.5	36,342		0.0000	1.0000	99.49
62.5	36,342		0.0000	1.0000	99.49
63.5	36,342		0.0000	1.0000	99.49
64.5	36,342		0.0000	1.0000	99,49
65.5	36,342		0.0000	1.0000	99.49
66.5	36,342		0.0000	1.0000	99.49
67.5	36,342		0.0000	1.0000	99.49
68.5	36,342		0.0000	1,0000	99.49
69.5	35 ₂ 802		0.0000	1.0000	99.49
70.5	35,802		0.0000	1.0000	99.49
71.5	35,802		0.0000	1.0000	99.49
72.5	35,802		0.0000	1.0000	99.49
73.5	35,802	7,372	0.2059	0.7941	99.49
74.5	28,430		0.0000	1.0000	79.01
75.5					79.01
76.5					
77.5					

ACCOUNT 305.00 COLLECTING AND IMPOUNDING RESERVOIRS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1913-2005 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF	EXPOSURES AT BEGINNING OF	RETIREMENTS DURING AGE RE	TMT	SURV	PCT SURV BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL RA	OIT,	RATIO	INTERVAL
79.5					
80.5					
81.5	73,214	0.0	000		
82.5	73,214	Û x Û	000		
83.5	73,214	0.0	000		
84.5	73,214	0.0	000		
85.5	73,214	0.0	000		
86.5	73,214	0.0	0.0.0		
87.5	73,214	0.0	000		
88.5	73,214	0.0	000		
		ō o	0.0.0		
89.5	73,214	0.0	000		
90.5	73,214	0.0	000		
91.5	73,214	0.0	000		
92.5	73,214	0.0	000		
93.5	73,214	0.0	000		· · ·
94.5	73,214	0.0	000		
95.5	73,214	0.0	0.0.0		
96.5					



ACCOUNT 306.00 LAKE, RIVER AND OTHER INTAKES

ORIGINAL LIFE TABLE

PLACEMENT BAND 1958-2007 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	5		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
				a <u>c'à a a</u>	100 00
0.0	282,506		0.0000	1.0000	100.00
0.5	282,676		0.0000	1.0000	100.00
1.5	289,661		0.0000	1.0000	100.00
2.5	327,705		0.0000	1.0000	100.00
3.5	492,826		0.0000	1.0000	100.00
4.5	498,605	3,666	0.0074	0.9926	100.00
5.5	494,939		0.0000	1.0000	99.26
6.5	494,939		0.0000	1.0000	99.26
7,5	249,645		0.0000	1.0000	99.26
8.5	249,645		0.0000	1.0000	99.26
9 5	229.820		0.0000	1.0000	99.26
105	229,820		0.0000	1.0000	99.26
11 5	229.820		0.0000	1.0000	99.26
10 5	226.454		0.0000	1.0000	99.26
12.5	226, 454	20.500	0.0905	0.9095	99.26
14.5	205, 954		0.0000	1.0000	90.28
155	205,784		0.0000	1.0000	90.28
16 5	198.799		0.0000	1.0000	90.28
	176 498		0.0000	1.0000	90.28
18.5	11,377		0.0000	1.0000	90.28
				1 00000	
19.5	5,598		0.0000	1.0000	90.20
20.5	5,598		0.0000	1.0000	90.20
21.5	5,598		0.0000	1.0000	90.20
22.5	5,648		0.0000	1.0000	90.20
23.5	28,746		0.0000	1.0000	90,20
24.5	57,580		0.0000	1.0000	90.20
25.5	57,580	•	0.0000	1.0000	90.28
26.5	57,580		0.0000	1.0000	90.28
27.5	57,580		0.0000	1.0000	90.28
28.5	77,112		0.0000	1.0000	90.28
29.5	77,112		0.0000	1,0000	90.28
30.5	77,112		0.0000	1.0000	90.28
31.5	77,112		0,0000	1.0000	90.28
32.5	77,278		0.0000	1.0000	90.28
33.5	77,727		0.0000	1.0000	90.28
34 5	77.727		0.0000	1.0000	90.28
35.5	77.727		0.0000	1.0000	90.28
36.5	82.916		0.0000	1.0000	90.28
37.5	82,866		0.0000	1.0000	90.28
38.5	59,768		0.0000	1.0000	90.28

ACCOUNT 306.00 LAKE, RIVER AND OTHER INTAKES

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1958-2007

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 40.5 41.5 42.5 43.5 44.5 45.5 45.5 46.5 47.5 48.5	25,336 25,336 25,336 25,336 5,804 615 615 615 449	5,189	0.0000 0.0000 0.0000 0.8940 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	90.28 90.28 90.28 90.28 90.28 90.28 9.57 9.57 9.57 9.57 9.57



ACCOUNT 309.00 SUPPLY MAINS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1934-2008 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0 0.5 1.5 2.5 3.5 4.5 5.5 6.5 7.5 8.5	99,767 129,098 128,705 1,840,140 1,849,470 1,849,470 3,825,699 3,925,890 4,007,440 4,007,440		.0000 .0000 .0000 .0000 .0000 .0000 .0000 .0000 .0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00
$\begin{array}{c} 9.5 \\ 10.5 \\ 11.5 \\ 12.5 \\ 13.5 \\ 14.5 \\ 15.5 \\ 16.5 \\ 17.5 \\ 18.5 \end{array}$	3,982,178 3,996,341 3,996,700 4,049,851 4,052,222 4,055,720 4,026,389 4,020,914 2,255,362 2,373,817),0000),0000),0000),0000),0000),0000),0000),0000),0000	$1,0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000\\1.0000$	100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00
$ \begin{array}{r} 19.5 \\ 20.5 \\ 21.5 \\ 22.5 \\ 23.5 \\ 24.5 \\ 25.5 \\ 26.5 \\ 27.5 \\ 28.5 \\ \end{array} $	2,373,817 397,588 297,397 212,001 212,001 215,227 201,063 206,634 156,357 153,987).0000).0000).0000).0000).0000).0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00
29.5 30.5 31.5 32.5 33.5 34.5 35.5 36.5 37.5 38.5	590,979 590,979 590,979 590,979 463,194 463,194 572,925 572,925 572,252 562,252 622,134		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00

ACCOUNT 309.00 SUPPLY MAINS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1934-2008

EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	618,908		0.0000	1.0000	100.00
40.5	618,908		0.0000	1.0000	100.00
41.5	614,875		0.0000	1.0000	100.00
42.5	612,00Ö		0.0000	1.0000	100.00
43.5	612,218		0.0000	1.0000	100.00
44.5	171,727		0.0000	1.0000	100.00
45.5	171,727		0.0000	1.0000	100.00
46.5	171,727		0.0000	1.0000	100.00
47.5	171,727		0.0000	1.0000	100.00
48.5	171,727		0.0000	1.0000	100.00
49.5	171,727		0.0000	1.0000	100.00
50.5	62,039		0.0000	1.0000	100.00
51.5	62,039		0.0000	1.0000	100.00
52.5	62,053	r.	0.0000	1.0000	100.00
53.5	2,604		0.0000	1.0000	100.00
54.5	3,107		0.0000	1.0000	100.00
55.5	3,107		0.0000	1.0000	100.00
56.5	1,211		0.0000	1.0000	100.00
57.5	1,211		0.0000	1.0000	100.00
58.5	993		0.0000	1.0000	100.00
59.5	993		0.0000	1.0000	100.00
60.5	226,183		0.0000	1.0000	100.00
61.5	226,183		0.0000	1.0000	100.00
62.5	226,183		0.0000	1.0000	100.00
63.5	226,183		0.0000	1.0000	100.00
64.5	226,183		0.0000	1.0000	100.00
65.5	226,141	49	0.0002	0.9998	100.00
66.5	226,092		0.0000	1.0000	99,98
67-5	226,077		0.0000	1.0000	99.98
68.5	225,644		0.0000	1.0000	99.98
69.5	225,140		0.0000	1.0000	99.98
70.5	225,140		0.0000	1.0000	99.98
71.5	225,140		0.0000	1.0000	99.98
72.5	225, 140	المدائس في	0.0000	1,0000	99,98
73.5	225, 140	412	0.0018	0.9982	99.98
74 5	224,729		0.0000	1.0000	99.80
75.5					99.80



ACCOUNT 310.10 OTHER POWER GENERATION EQUIPMENT

ORIGINAL LIFE TABLE

PLACEMENT BAND 1963-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	LNTERVAL	RATIO	RAILO	TRICKAT
0.0	608,951		0.0000	1.0000	100.00
0.5	576,891		0.0000	1.0000	100.00
1.5	427,245		0.0000	1.0000	100.00
2.5	231,204		0.0000	1.0000	100.00
3.5	231,204		0.0000	1.0000	100.00
4.5	231,204		0.0000	1.0000	100.00
5.5	298,389		0.0000	1.0000	
6.5	484,717		0.0000	1 0000	100.00
7.5	476,776		0.0000	1 0000	100.00
85	™ <u>1</u> 07110		0.0000	1.0.0.000	
9.5	476,776		0.0000	1.0000	100.00
10.5	476,776		0.0000	1.0000	100.00
11.5	476,776		0.0000	1.0000	100.00
12.5	476,776	C 440	0.0000	1.0000	100.00
13.5	336,218	97442	0.0281	0.9719	97 19
14.5	326,776	L 1	0.0001	1 0000	97.18
15.5	320,749		0.0000	1.0000	97.18
17 5.	326,749		0.0000	1.0000	97.18
18.5	326,749		0.0000	1.0000	* 97.18
	226 740		<u>ă 0000</u>	1.0000	97.18
19.5	320,743 350 564		0.0000	1.0000	97.18
20.5	68,594		0.0000	1.0000	97.18
22.5	68,594		0.0000	1.0000	97.18
23.5	68,594		0.0000	1.0000	97.18
24.5	68,594		0.0000	1.0000	97.18
25.5	68,594		0.0000	1.0000	97.18
26.5	68,594		0.0000	1.0000	97,18
27.5	68,594		0,0000	T.0000	971.8
28.5					2.4 - 1 0
29.5					
30.5					`
31,5	14,501		0.0000		
32.5	14,501				
33.5	14,501		0.0000		
34,5 36 E	14,5UL 17 ENT		0 0000		
<u>12.5</u> 76 E	14,9VI 12,501		0.0000		
20.0	14 501		0.0000		
38 5	14,501		0.0000		

ACCOUNT 310.10 OTHER POWER GENERATION EQUIPMENT

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1963-2009

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF	EXPOSURES AT BEGINNING OF	RETIREMENT	S RETMT	SURV	PCT SURV BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	14.501		00000		
40.5	14,501		0.0000		
41.5	14,501		0.0000		
42.5	14,501		0.0000		
43.5	14,501		0.0000		
44.5	14,501		0.0000		
45.5	14,501	14,501	1.0000		
46.5					



ACCOUNTS 311.20 THRU 311.54 PUMPING EQUIPMENT

ORIGINAL LIFE TABLE

PLACEMENT BAND 1900-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	REIMI	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	11,148,046		0.0000	1.0000	100.00
0.5	7,514,007	500	0.0001	0.9999	100.00
1.5	3,844,914		0.0000	1.0000	99.99
2.5	6,992,065		0.0000	1.0000	99.99
3.5	6,853,704	4,035	0,0006	0.9994	99.99
4.5	6,985,185	18,147	0.0026	0.9974	99.93
5.5	7,484,376	10,691	0.0014	0.9986	99-67
6.5	8,009,588	l,000	0.0001	0.9999	99.53
7.5	8,436,294	2,256	0.0003	0.9997	99.52
8.5	8,406,564		0.0000	1.0000	99.49
9.5	8,209,942		0.0000	1.0000	99.49
10.5	7,854,857	28,310	0.0036	0.9964	99.49
11.5	7,514,948	3,343	0.0004	0.9996	99.13
12.5	6,709,703		0.0000	1.0000	99.09
13.5	6,905,918	9,241	0.0013	0.9987	99.09
14.5	6,864,415	5,466	0.0008	0.9992	90.90
15.5	6,860,894	1,5 <u>0</u> 0	0.0002	1 0000	
16.5	6,582,577	11 460	0.0000	1.0000 n 995/	98 86
17.5	2,491,167	10,40V	0.0040	n 9948	98 41
18.5	2,650,009	، ەە، دىپ	Q + 99922	0.2240	204 • 144
19.5	2,435,904		0.0000	1.0000	97.90
20.5	1,961,889	12,220	0.0062	0.9938	97.90
21.5	1,302,683	24,212	0.0186	0.9814	97.29
22.5	761,729	20,807	0.0273	0.9727	95.48
23.5	667,446	·	0.0000		3/2+07 50 07
24.5	759,087	4,278	0.0056	0.9944	<u>スス・</u> クル ログ ス長
25.5	732,981	17,353	0.0237	1 0000	90 16
26.5	730,924			1.0000	90.16
27.5	777,523	10 661	0.0000	0 9784	90 16
28.5	581,395	TC'DDT	0.0210	U.J.TOT	20.10
29 S	602,923		0.0000	1.0000	88.21
30.5	600,978		0.0000	1.0000	88.21
31.5	600,978	944	0.0016	0.9984	88.21
32.5	601,926	14,228	0.0236	0,9764	88.07
33.5	434,544		0.0000	1.0000	85.99
34.5	434,544		0.0000	1.0000	85.99
35.5	460,732		0.0000	1.0000	85,99
36.5	494 ,057		0.000	1.0000	85,99
37.5	493,084	29,938	0.0607	0.9393	85.99
38.5	486,055	54,390	0.1119	0.8881	80.77

ACCOUNTS 311.20 THRU 311.54 PUMPING EQUIPMENT

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1900-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	<u>S</u>	(111)17	PCT SURV
INTERVAL	AGE INTERVAL	INTERVAL	REIMI RATIO	RATIO	INTERVAL
39.5 40.5 41.5 42.5 43.5	430,311 425,475 426,169 357,024 341,787	3,435 12,589	0.0080 0.0000 0.0000 0.0000 0.0368	0.9920 1.0000 1.0000 1.0000 0.9632	$71.73 \\71.16 \\$
$\begin{array}{r} 44.5 \\ 45.5 \\ 46.5 \\ 47.5 \\ 48.5 \end{array}$	295,586 312,509 321,022 315,949 315,664		$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	1.0000 1.0000 1.0000 1.0000 1.0000	68.54 68.54 68.54 68.54 68.54
49.5 50.5 51.5 52.5 53.5	315,887 211,960 177,544 172,364 142,880	50,529 1,762 5,150	0.1500 0.0083 0.0290 0.0000 0.0000	0,8400 0,9917 0.9710 1.0000 1.0000	68.54 57.57 57.09 55.43 55.43
54.5 55.5 56.5 57.5 58.5	27,209 41,963 48,757 48,757 48,757	196	0.0072 0.0000 0.0000 0.0000 0.0000	0.9928 1.0000 1.0000 1.0000 1.0000	55.43 55.03 55.03 55.03 55.03
59.5 61.5 62.5 63.5 64.5 65.5 66.5 67.5	48,292 52,836 46,082 45,762 45,762 39,063 38,041 38,041 38,041	6,475 1,022	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.1415\\ 0.0262\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 0.8585\\ 0.9738\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ \end{array}$	55.03 55.03 55.03 55.03 55.03 47.24 46.00 46.00 46.00
68.5 70.5 71.5 72.5 73.5 74.5 75.5 76.5 77.5	38,027 35,689 27,001 19,935 19,935 19,935 19,935 422	422	$\begin{array}{c} 0.0000 \\ 0.0000 \\ 0.0000 \\ 0.0000 \\ 0.0000 \\ 0.0000 \\ 0.0000 \\ 1.0000 \\ 1.0000 \end{array}$	1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 0.0000	46.00 46.00 46.00 46.00 46.00 46.00 46.00 46.00 0.00

ACCOUNTS 311.20 THRU 311.54 PUMPING EQUIPMENT

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1900-2009

EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
79.5				· .	
00.0 81 5			-		
82.5					
83.5					
84.5					
85.5					
86.5					
87.5					
00.00					
89.5					
90 5					
91.5					
92.5					
93.5 04 E	C 3 177		പറഞ		
24+D 95 5	537 ± 77		0.0000		
96.5	53,177		0.0000		
97.5	53,177		0.0000		
98.5	53,177	. (0.000		
			0 <u>000</u> 0		
100 5	32/±//	ſ	0.0000 0 0000		
101.5	53,177	f	0.0000		
102.5	53,177	·	0.0000		
103.5	53,177	4	0.0000		
104.5	53,177		0.0000		
105.5	53,177	(0.0000		
106.5	53,177	53,177	1.0000		
107.5					



ACCOUNT 320.10 PURIFICATION SYSTEM - STRUCTURES

ORIGINAL LIFE TABLE

PLACEMENT BAND 1900-2009 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0 0.5 1.5	6,574,038 6,435,671 5,121,720	۵	0.0000 0.0000 0.0000	1.0000 1.0000 1.0000	100.00 100.00 100.00
2.5	4,604,814		0,0000	1.0000	100.00
4.5	4,590,087		0.0000	1.0000	100.00
5.5	4,638,738	1,935	0.0004	0.9996	100.00
6.5	9,060,650		0.0000	1.0000	99.96
7.5	8,246,373 10,195,762		0.0000	1.0000	99.96
9.5	10,195,762		0.0000	1.0000	99,96
10.5	10,185,799	10 624	0.0000	1.0000 n aaan	99.96
	9 485 774	TOTOZE	0.0010	1.0000	99.86
13.5	7,136,740		0.0000	1.0000	99.86
14.5	7,025,210		0.0000	1.0000	99.86
15.5	7,016,027		0.0000	1.0000	99.86
16.5	7,042,290		0.0000	1 0000	99,86 99,86
18.5	7,584,680	124,424	0.0164	0.9836	99.86
19.5	7,452,687		0.0000	1,0000	98.22
20.5	7,443,750	7,318	0.0010	0.9990	98-22
21.5	2,496,129 2,983,613	169,119	0.0567	0.9433	98.12
23.5	871,418	100.1110	0.0000	1.0000	92.56
24.5	1,323,284		0.0000	1.0000	92.56
25.5	1,321,465		0,0000	1.0000	92.56
26.5	1,326,730			1.0000	92,56
27.5	2,275,888		0.0000	1.0000	92.56
29.5	2,275,888		0.0000	1.0000	92.56
30.5	2,279,930		0.0000	1.0000	92.56
31.5	27234,276		0.0000	1.0000	92.55
34 - D 33 - D	1,740,883		0.0000	1.0000	92.56
34.5	1,752,704		0.0000	1.0000	92.56
35.5	2,265,478		0.0000	1,0000	92.56
36.5	4,163,421		0.0000	1.0000	92.56
37.5 38.5	4,151,597 4,145,284		0.0000 0.0000	1.0000	92.56 92.56

ACCOUNT 320.10 PURIFICATION SYSTEM - STRUCTURES

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1900-2009 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 40.5 41.5 42.5 43.5 44.5 45.5 46.5 46.5 48.5	3,695,288 3,695,288 3,712,814 3,712,814 2,560,644 2,588,402 2,578,161 2,590,706 2,586,486 2,586,009		$\begin{array}{c} 0.0000\\ 0.000\\$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ \end{array}$	92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56
49.5 50.5 51.5 52.5 53.5 54.5 55.5 56.5 57.5 58.5	2,574,188 2,021,700 64,963 64,963 65,128 63,258 63,433 40,782 40,782 41,124	·	$\begin{array}{c} 0.0000\\ 0.000\\ 0.$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56 92.56
59.5 60.5 61.5 62.5 63.5 64.5 65.5 66.5 67.5 68.5	13,365 14,871 2,327 2,327 2,327 2,327 5,903 5,903 5,903 5,903	102	0.0000 0.0069 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 0.9931\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	92.56 92.56 91.92 91.92 91.92 91.92 91.92 91.92 91.92 91.92
69.5 70.5 71.5 72.5 73.5 74.5 76.5 76.5 77.5 78.5	5,737 5,563 5,424 5,424 5,082 5,082 3,576 3,576 3,576 3,576	1,355	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.3789 \end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 0.6211 \end{array}$	91.92 91.92 91.92 91.92 91.92 91.92 91.92 91.92 91.92 91.92

ACCOUNT 320.10 PURIFICATION SYSTEM - STRUCTURES

ORIGINAL LIFE TABLE, CONT.

PLACEMENT	BAND 1900-2009	· ·	EXPERIENC	CE BAND	1995-2009
AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT DURING AGE INTERVAL	rs 5 retmt ratio	SURV RATIO	PCT SURV BEGIN OF INTERVAL
79.5 80.5 81.5 82.5 83.5 84.5 85.5 85.5 87.5 88.5	2,221		0.0000	1,0000	57.09 57.09
89.5 90.5 91.5 92.5 93.5 94.5 95.5 96.5 97.5 98.5	11,753 11,753 11,753 11,753 11,753 11,753		0.0000 0.0000 0.0000 0.0000 0.0000		
99.5 100.5 101.5 102.5 103.5 104.5 105.5 106.5 107.5 108.5	11,753 11,753 11,753 11,753 11,753 11,753 11,753 11,753 11,753 11,753 11,753 11,753		$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$		



ACCOUNT 320.11 PURIFICATION SYSTEM - EQUIPMENT

ORIGINAL LIFE TABLE

PLACEMENT BAND 1958-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENTS			PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	5 912 369		0000 0	1 0.000	מה ההר
0.5	5,823,686	2.000	0.0003	1 9997 1 9997	100.00
्र, म १. इ	6,226,558	14,500	0.0000	0 9977	99.97
25	4 958 889	741300	0.0020	1 0000	00 77
2.5	5 507 036		0.0000	1 0000	22.74 00 74
2.5	5,557,050		0.0000	1 0000	22.7± 00 7/1
5.5	6 009 987	7 993	0.0000	A 9997	00 7/
6 5	7,642,135	6,092	0.0019	0.9907 0.99992	00 G1
75	7 151 384		0.0000	1 0000	
85	7 609 567	9 921	0.0000	n 9987	99 53
0,2	1,000,001	23 22 H	020010	10,000	
9.5	7,013,880	23,226	0.0033	0.9967	99.40
10.5	6,001,282	31,594	0.0053	0.9947	99.07
11.5	5,887,655	8,204	0.0014	0,9986	98.54
12.5	5,866,674	.89,211	0.0152	0.9848	98.40
13.5	6,274,686	1,565	0.0002	0.9998	96.90
14.5	6,257,193	12,323	0.0020	0.9980	96.88
15,5	6,209,180	55,702	0.0090	0.9910	96.69
16.5	5,508,507	50,750	0.0092	0.9908	95.82
17.5	4,846,414	41,303	0.0085	0.9915	94.94
18.5	4,117,521	106,600	0.0259	0.9741	94.13
19.5	3.700.054	40-767	0.0110	0.9890	91.69
20.5	3.518.376	29,501	0.0084	0.9916	90.68
21.5	1,908,223	6,614	0.0035	0.9965	89.92
22.5	1.748.197	8,000	0.0046	0.9954	89.61
23.5	1,184,504		0.0000	1.0000	89.20
24.5	1,465,739		0.0000	1.0000	89.20
25.5	1,446,703		0.0000	1.0000	89.20
26.5	1,433,989	16,440	0.0115	0.9885	89.20
27.5	1,414,362		0.0000	1.0000	88.17
28.5	534,466	34,295	0.0642	0.9358	88.17
29 5	499 662	10 000	0 0.218	0 9720	82 51
30 5	483 095	101202	0.0210	1 0000	80 71
20.5	480 850		0.0000	1 0000	00.71 00.71
32.5	475 XQX		0.0000 0.0000	1 0000	00.71
33.5 34°5	17777220 156.561	57 740	n 1265	1.0000 1.8735	QV./1 20 71
74 5	199790 1 1997951	JI, 142	0.1200	1 0000	10,V. / L 170, E0
27.J 27.5	456 679		0.0000	1 0000	70.50
36 5	480 532		0.000	1.0000	70 EN
37 5	480 291		0.0000	1,00000	70.9V 70 E0
ચ∦ક-) ર¤ દ	<u>~09</u> , ムフエ 12		0.0000	1 0000	70 50 70 50
O C	TUUIZIO		0.000	1.0000	4010U
ACCOUNT 320.11 PURIFICATION SYSTEM - EQUIPMENT

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1958-2009 EXPERIENCE BAND 1995-2009

BEGIN OF BEGINNING OF DURING AGE RETMT SURV BEG	IN OF
	the second second second
INTERVAL AGE INTERVAL INTERVAL RATIO RATIO INT	ERVAL
39.5 220,213 13,000 0.0590 0.9410 7	0.50
40.5 207,213 60,700 0.2929 0.7071 6	6.34
41.5 146.513 0.0000 1.0000 4	6.91
42 5 146.513 0.0000 1.0000 4	6.91
43 5 32,941 0.0000 1.0000 4	6.91
44 5 32,941 0.0000 1.0000 4	6.91
45.5 32,422 0.0000 1.0000 4	6.91
46.5 32,422 0.0000 1.0000 4	6.91
47 5 32.422 21,000 0.6477 0.3523 4	6.91
48.5 11,422 0.0000 1.0000 1	6.53
49.5 10.987 0.0000 1.0000 1	6.53
50 5 10,987 0.0000 1.0000 1	6.53
51.5	6.53



ACCOUNT 320.20 PURIFICATION SYSTEM - FILTER MEDIA

ORIGINAL LIFE TABLE

PLACEMENT BAND 2007-2009

EXPERIENCE BAND 2007-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE RETMT INTERVAL RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0	168,569	0.0000	1.0000	100.00
$0.5 \\ 1.5$	27,968 27,968	0.0000	1.0000 1.0000	100.00 100.00
2.5	···· • • · · · ·			100.00



ACCOUNTS 330.00 THRU 330.40 DISTR. RESERVOIRS AND STANDPIPES

ORIGINAL LIFE TABLE

PLACEMENT BAND 1949-2009

AGE AT EXPOSURES AT		RETIREMENTS			PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	8,432,099		0.0000	1.0000	100.00
0.5	8,349,093		0.0000	1.0000	100.00
1.5	8,313,999	29,652	0.0036	0.9964	100.00
2.5	8,177,366		0.0000	1.0000	99.64
3.5	8,029,968		0.0000	1.0000	99.64
4.5	5,384,420		0.0000	1.0000	99.64
5.5	4,800,560		0.0000	1.0000	99.64
6.5	4,811,740		0.0000	1.0000	99.64
7.5	$5_{1}514_{1}776$		0.0000	1,0000	99.64 00 c4
8.5	4,605,790		0.0000	<u></u>	99.64
9.5	4,589,403		0.0000	1.0000	99.64
10.5	3,784,731		0.0000	1.0000	99.64
11.5	3,665,316	1,890	0.0005	0.9995	99.64
12,5	3,663,426		0.0000	1.0000	99.59
13.5	2,641,867		0.0000	1.0000	99.59
44.5	2,632,835			1.0000	99.59
13.5 TC E	2,000,210 0 606 01E		0.0000	1 0000	99.59
175	2,605,210	10 495	0.00000	1.0000	99 59 99 59
18.5	2.584.183	9.283	0.0036	0.9964	99.19
		27200		V.2244	55.15
19.5	2,022,636		0.0000	1.0000	98.83
20.5	976,304		0.0000	1.0000	98.83
21.5	966,373		0.0000	1.0000	98.83
22.5	190,398		0.0000		98.83
-20,0 -04 5	178,330		0.0000	1.0000	20.03
25 5	178 314	1 451	0.0081	1.0000	20,00
26.5	352.518	±1.52	0.0000	1.0000	98.03
27.5	352,518		0.0000	1.0000	98.03
28.5	353,987		0.0000	1.0000	98.03
29.5	707 827		0.0000	<u></u>	98 03
30.5	707.827		0 0000	1 0000	98 03
31.5	707.827	952	0.0013	0.9987	98.03
32.5	701,848		0.0000	1.0000	97.90
33.5	691,077		0.0000	1.0000	97.90
34.5	575,031	1,820	0.0032	0.9968	97.90
35.5	549,843	2,835	0.0052	0.9948	97.59
36.5	545,758		0.0000	1.0000	97.08
37.5	544,597		0.0000	1.0000	97.08
38.5	$735_{x}277$		0.0000	1.0000	97.08

ACCOUNTS 330.00 THRU 330.40 DISTR. RESERVOIRS AND STANDPIPES

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1949-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE INTERVAL	5 RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
39.5 41.5 42.5 43.5 44.5 45.5 46.5 47.5 48.5	734,718 821,088 646,448 646,915 645,446 307,602 336,254 336,254 336,254 336,195	1,213	0.0000 0.0000 0.0000 0.0000 0.0039 0.0000 0.0000 0.0000 0.0000 0.0059	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 0.9941 \end{array}$	97.08 97.08 97.08 97.08 97.08 97.08 96.70 96.70 96.70 96.70
49.5 50.5 51.5 52.5 53.5 54.5 55.5 57.5 58.5	334,195 333,995 333,995 333,995 146,529 146,392 60,221 60,159 59,692 59,692	200	$\begin{array}{c} 0.0006\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	0.9994 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000	96.13 96.07 96.07 96.07 96.07 96.07 96.07 96.07 96.07 96.07
59.5 60.5	29,865		0.0000	1,0000	96.07 96.07



ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1900-2009

ACE AT	EXPOSURES AT	RETIREMENTS	5		PCT SURV
DECIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
TNUPPOTAL.	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
T14 T1216 A 5714	ACTO TOPENSATION				
0 0	101 129 451		0.0000	1.0000	100.00
0.0	101, 142, 121	31 229	0.0002	0.9998	100.00
0.5	104,565,060	QQ 505	0.0010	0.9990	99.98
1,5	98,460,203		0.0010	0.9986	99.88
2.5	69,304,887	20,470	0.0014	0 9945	99.74
3.5	66,535,15L		0.0000	6 9996	99 19
4.5	68,191,961	70,009	0.0010	A 0000	99.09
5.5	70,137,908	7,418		0,0000	99.09
6.5	72,748,478	56,232	0.0000	0.9992	
7.5	77,950,542	67,004	0.0009	0.9991	00 01
8.5	72,732,501	43,491	0.0006	0.9994	98.91
á 5.	71.402.616	49,949	0.0007	0,9993	98.85
10 5	66 327 865	11,136	0.0002	0.9998	98.78
10.J	61 334 127	35,980	0.0006	0.9994	98.76
	55 158 867	37,863	0.0007	0.9993	98.70
12.0	CA 132 979	125 471	0.0025	0.9975	98.63
13.0	17 560 061	123,607	0.0026	0.9974	98.38
14.5	47,000,001	41 494	0 0010	0.9990	98.12
15.5	42, 191, 700	17 055	0 0004	0 9996	98.02
16.5	40,108,304	17,000 100 00 E	0.0001	0.9968	97.98
17.5	31,646,949	10 106	0.0002	0 9997	97.67
18.5	36,385,323	TATIO	0.0000	Q & X X X X	27.04
19.5	34,017,536	56,610	0.0017	0,9983	97.64
20 5	33,766,325	43,247	0.0013	0,9987	97.47
20.5	29.245.392	10,648	0.0004	0.9996	97.34
22.5 22 5	22,715,758	42,965	0.0019	0.9981	97.30
32.5 33 E	21,502,625	11.797	0.0005	0,9995	97.12
24.5	16,803,292	19,488	0.0012	0.9988	97.07
ater activ	15,757,193	81.894	0.0052	0.9948	96.95
20.0 87 E	15,752,200	14,138	0.0009	0.9991	96.45
20-3	1077177777	4 378	0.0003	0.9997	96,36
21.5	10/00/040	8 081	0.0004	0.9996	96.33
28.J	20,1004,220	0,001	0.0000		
29.5	19,577,168	76,495	0.0039	0.9961	96.29
30.5	18,474,360	18,185	0.0010	0.9990	95.91
31.5	17,597,818	106,353	0.0060	0.9940	95.81
32.5	16,495,818	76,043	0.0046	0.9954	95.24
33.5	15,888,197	30,918	0,0019	0.9981	94.80
34.5	15,633,069	15,226	0.0010	0.9990	94.62
35.5	12,984.513	56,027	0.0043	0.9957	94.53
36.5	12,732,994	3,731	0.0003	0.9997	94.12
37.5	11.529.392	9,065	0,0008	0.9992	94.09
385	12.054.365	31,412	0.0026	0.9974	94.01
		•			

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1900-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	12,235,983	9,036	0.0007	0.9993	93.77
40.5	11,599,063	54,247	0.0047	0.9953	93.70
41.5	11,291,959	53,530	0.0047	0.9953	93.26
42.5	10,671,915	7,916	0.0007	0.9993	92.82
43.5	6,356,182	16,646	0.0026	0.9974	92.76
44.5	5,989,503	6,142	0.0010	0.9990	92.52
45,5	5,633,566	81,305	0.0144	0.9856	92.43
46.5	5,346,577	3,894	0.0007	0.9993	91.10
47.5	5,100,272	9,754	0,0019	0.9981	91.04
48.5	4,867,557	18,463	0.0038	0.9962	90.87
49.5	4,424,148	$39_{e}143$	0.0088	0.9912	90.52
50.5	3,913,796	1,431	0.0004	0.9996	89.72
51.5	3,264,032	13,623	0.0042	0.9958	89.68
52.5	2,806,839	28,431	0.0101	0.9899	89.30
53.5	1,754,177		0.0000	1.0000	88.40
54.5	1,191,363	802	0.0007	0.9993	88.40
55.5	1,060,869	4,783	0.0045	0.9955	88.34
56.5	742,938	11,365	0.0153	0.9847	87.94
57.5	702,399	11,654	0.0166	0.9834	86.59
58.5	695,110	2,753	0.0040	0,9960	85.15
59.5	612,697	. 725	0.0012	0.9988	84.81
60.5	999,240	19,692	0.0197	0.9803	84.71
61.5	909,443	21,051	0.0231	0,9769	83.04
62.5	838,492	572	0.0007	0.9993	81.12
63.5	823,453	458	0.0006	0.9994	81.06
64.5	813,331	684	0.0008	0.9992	81.01
65.5	811,912	4,500	0.0055	0.9945	80.95
66.5	805,066	2,816	0.0035	0.9965	80.50
67.5	800,408	13,355	0.0167	0.9833	80.22
68.5	772,654	2,948	0.0038	0.9962	78.88
69.5	753,601	5,712	0.0076	0.9924	78.58
70.5	727,676	2,103	0.0029	0.9971	77.98
71.5	708,703	4,607	0.0065	0.9935	77.75
72.5	581,691	2,250	0.0039	0.9961	77.24
73.5	541,754	2,940	0.0054	0.9946	76.94
74.5	490,048	564	0.0012	0.9988	76.52
75.5	51,231	128	0.0025	0,9975	76.43
76.5					76.24
77.5		•			
78.5					

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1900-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT: DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
79.5					
80.5					
81.5					
04.J 83.5					
84.5					
85.5					
86.5					
885	A (0)		0.0000		
0.0	50		0.000		
89.5	30	,	0.0000		
90.5	30		0.0000		
91.5	3.0		0.0000		
93.5	3.0		0.0000		
94.5	2,194		0.0000		
95.5	2,194		0.0000		
96.5	2,194		0.0000		
98.5	2,194 2.194		0.0000		
	- /				
99.5	2,194		0.0000		
100.5	2,194		0.0000		
101.5	2,194	. ·	0.0000		
103.5	2,164		0.0000		
104.5	2,164		0.0000		
105.5	2,164	0 1/04	0.0000		
106.5	2,164	2,164	T.0000		
1 1 2 2 2 2					



ACCOUNT 333.00 SERVICES

ORIGINAL LIFE TABLE

PLACEMENT BAND 1934-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
Ó Ò	30 580 346		<u>n naón</u>	1.0000	100.00
0.5	27 581 819	23 020	0.0000	1.0000	100.00
0.J.	35 001 000	237020 00 510	0.0000	0.9992	
1.9 ೧೯	$\Delta = 1.001,000$	22,017	0.0009	0,9991	22.24
:4 + ⊋ A F	20,040,402 35 070 175	20,009		0.9992	
3.5	25,079,135	77999	0.0003	0,9997	99-75
¥.⊃	25,039,711 DE 044 DE4	19,943	0.0008	0.9992	99.12
)).)) (* F	20,244,004	04±01 37 003	0.0003	0.9997	99.64
0, D	25,303,884			0.9994	99.61 00 FF
1.5	25,282,547	39,317	0.0016	0.9984	99.55
8.5	15,561,806	39604	0.0002	0.9998	99.39
9.5	14,088,426	94,636	0.0067	0.9933	99.37
10.5	12,738,445	104,115	0.0082	0.9918	98.70
11.5	11,470,645	7,356	0.0006	0,9994	97.89
12.5	10,652,958	14,461	0.0014	0.9986	97.83
13.5	9,785,891	2,485	0.0003	0.9997	97.69
14.5	9,088,807	43,101	0.0047	0.9953	97.66
15.5	8,532,525	3,694	0.0004	0.9996	97.20
16.5	8,114,065	11,574	0.0014	0.9986	97.16
17.5	7,492,250	7,975	0.0011	0.9989	97.02
18.5	6,955,807	52,183	0.0075	0.9925	96.91
19.5	6.312.648	3.777	0.0006	0.9994	96.18
20.5	5,772,745	15,774	0.0027	0.9973	96.12
21.5	5,153,543	6.100	0.0012	0.9988	95.86
22.5	4,658,047	21,474	0.0046	0.9954	95.74
23.5	4,198,543	51,269	0.0122	0.9878	95.30
24.5	3,797,384	14,196	0.0037	0.9963	94.14
25.5	3.539.721	55,544	0.0157	0.9843	93.79
26.5	3,350,785	95,260	0.0284	0.9716	92.32
27.5	3,138,875	14,271	0.0045	0.9955	89.70
28.5	3,111,905	2,467	0.0008	0.9992	89.30
50 S	2 941 413	3 660	0 0012	0 0000	
20.5	2 704 043	8 350	0.0012	0.0000	89.15
21.5	2,701,013	10,707	0.0051		
30.5	27333,000 2 249 592	30 001	0.00.52	0 9253	80.04 80.70
32.5	2,212,022 7 176 010	10 975 10 975	0.0147 0.0147	0.2000	00,00 07 A0
27 S	1 000 ACC	26 070	0.0092 n.0196	0,0040 N 0040	07.VO 06 60
25.5	エアジンタイチョウ 1 770 770	11 215	0.0160	0.0027	99,03 85 07
3343 74 E	4,772,779 1 7,77 089	2 525	0.0000 0.0000	0.2231 N 0070	о <u>д у</u> / 91 со
ພະນ ໂາກີ ແ	1 500 450	2,000 020	0.0021 6 0665	N.77/7	014 J3 04 DE
20 E	1 500 400	6000	0.0000	0.9990	⊂د.+o ۲ ف no
0 • Q	The Arman Arman State Con-	<u>o</u> t o	₩,0904	0.3330	04.JL

ACCOUNT 333.00 SERVICES

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1934-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	1,428,413	4,200	0.0029	0.9971	84.28
40.5	1,322,363	30,124	0.0228	0.9772	84.04
41.5	1,193,552	1,410	0.0012	0.9988	82.12
42.5	1,069,339	731	0.0007	0.9993	82.02
43.5	962,055	733	0.0008	0.9992	81.96
44.5	866,708	15,484	0.0179	0.9821	81.89
45.5	783,268	5,949	0.0076	0.9924	80,42
46.5	69/,398	16,983 16,983	0.0244	0.9756	79.81
47.5	594,226	17 020	0.0011	0.9989	
48.5	544 ₇ 355	177833	0.0328	0.9672	11.11
49.5	463,804	11,737	0.0253	0.9747	75.22
50.5	395,309	35,830	0.0906	0.9094	73.32
51.5	295,179	32,412	0.1098	0.8902	66.68
52.5	253,312	3,064	0.0121	0.9879	59.36
53.5 FA F	248,724 516 605	2,515	0.0101	0.9899	28,64
D:41 4 D: EE E	210,5U3 706 676	1,041		0.9910	38.VS
55.9 56 5	190,070		0.0422	0.9010	97.00 57.73
57.5	150,202 150,202	2 m200 グ、グドウ	0.0127	0.9545	54 43
58.5	140.848	3 378	0 0240	0.9760	51.95
2012	77040	57245	0.0210	01.247.00	చాడు శాహా చ
59.5	124,143	1,556	0.0125	0.9875	50.70
60.5	206,283	8,658	0.0420	0.9580	50.07
61.5	173,308	3,583	0.0207	0.9793	47.97
62.5	162,339	561	0.0035	0.9965	46.98
63.5	158,984	959	0.0060	0.9940	46.82
64.5	156,918	1,035	0.0066	0.9934	46.54
65.5	155,828	ン:143 0 E20	0.0330	0.9670	46.23
,66.0 77 F	120,030 120,70%	9,384 # 307	0.0000	0.9364	44.70
07.J Co E	130,794	<u>4,</u> ⊋0/ o 7≩6	0.0300	0.9092	41.00 20 E7
	0 \$ C { D & L	97 D,00	0.0710	V, JZOZ	40.J1
69.5	120,252	1,660	0.0138	0.9862	37.66
70.5	116,884	<u> </u>	0.0000	1.0000	37.14
71.5	114,374	777	0.0068	0.9932	37.14
72.5	113,047	15,572	0.1377	0.8623	36.89
13.5	91,728	7,565	0.0825	0.9175	31.81
14.5	74,092	7/5	0.0132	0,9868	29,19
15.5		+			28.80



ACCOUNTS 334.00 THRU 334.30 METERS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1934-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S	е.	PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
متبيع براج فالجامع بيداو يتراون					
Ô . Ô	23.840.099	588	0.0000	1.0000	100.00
0 5	21.285.590	398,777	0.0187	0.9813	100.00
15	18.322.785	35,424	0.0019	0.9981	98.13
2 5	18 401 116	64,660	0.0035	0.9965	97.94
35	15 877 224	93.055	0.0059	0.9941	97.60
4.5	15.081.558	78.641	0.0052	0.9948	97.02
5 5	13 820.489	57,001	0.0041	0.9959	96.52
2.9 6 5	12 442 992	69,916	0.0056	0.9944	96.12
949 7 K	11 507.206	129.651	0.0113	0.9887	95.58
/.J	10.278.462	90,199	0.0088	0.9912	94.50
042	TOLEDE		* #		
a s	9.740.503	103.487	0.0106	0.9894	93.67
10 5	9 026 294	126,230	0.0140	0,9860	92-68
11 5	8 379 407	103.010	0.0123	0.9877	91.38
10 5	7 612 314	147.768	0.0194	0.9806	90.26
12.5	6 981 881	98.471	0.0141	0.9859	88.51
1/ 5	6 619 732	116,651	0.0176	0.9824	87.26
15.5	6,216,255	204 862	0.0330	0.9670	85.72
16 5	5 686 230	98,838	0.0174	0.9826	82.89
10.0	5 17/ 578	121 977	0.0236	0.9764	81.45
47.+⊋ 10 ⊑	A 703 818	82.601	0.0176	0.9824	79.53
10-0	4,105,010	047084		× .	
10 5	4 317 592	7.135	0.0017	0.9983	78.13
20.5	3,910,962	10,476	0.0027	0.9973	78.00
20.9 01 5	3 543 976	11.706	0.0033	0.9967	77.79
21.0	3 167 005	7,683	0.0024	0.9976	77.53
22.0	2 850 565	33,992	0.0119	0.9881	77.34
23.5	2,333,303	5,259	0.0022	0.9978	76.42
ムモ D クロ ロ	2,123,103	3.706	0.0017	0.9983	76.25
2010 06 5	1,967,107	6.794	0.0035	0.9965	76.12
20.5	1 829 478	17.657	0.0097	0.9903	75.85
27.0 00 E	ゴ ゴウオ タブブ	3 233	0.0019	0.9981	75.11
20.40	1,721,022	21492	9 1 9 7 7 7 7		
20 E	1 589 511	5.768	0.0036	0.9964	74.97
	1 454 325	6.878	0.0047	0.9953	74.70
ວບ.ບ ວ່າ ພ	1,298,470	3.987	0.0031	0.9969	74.35
21.°5	1 171 681	3,886	0.0033	0.9967	74,12
34.5 ຈາ⊑	1 (DK 507 1 (DK 507	2,000	0.0029	0.9971	73.88
వవ⊶⊃ సూజ ≓	1 012 000	コ ようえ	0.0016	0.9984	73.67
34.5 55 5		1 764	0.0019	0.9981	73.55
30D 50D	2007400 000 000		0.0012	0.9988	73.41
30.5	000,000 702 407	」 200 1 2百2	0 0016	0.9984	73.32
37.5	7,90,7,90,7 19,5,7,0,0,7		0.00152	0.9247	73.20
38.5	/00/041	The states of th	N		

ACCOUNTS 334.00 THRU 334.30 METERS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1934-2009

AGE AT	EXPOSURES AT	RETIREMENT	Ś		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39.5	719,336	3,557	0.0049	0.9951	72.08
40.5	690,106	3,186	0.0046	0.9954	71.73
41.5	650,735	24,304	00373	0.9627	71.40
42.5	575,919	2,304	0.0040	0.9960	68.74
43.5	508,936	644	0.0013	0.9987	68.47
44.5	433,091	754	0.0017	0,9983	68.38
45.5	383,609	553	0.0014	0.9986	68.26
46.5	351,235	1,583	0.0045	0.9955	68.16
47.5	325,283	532	0.0016	0.9984	67.85
48.5	290,820	5,338	0.0184	0.9816	67.74
49.5	248,606	549	0.0022	0.9978	66.49
50.5	231,509	652	0.0028	0.9972	66.34
51.5	207,313	930	0.0045	0.9955	66.15
52.5	174,062	842	0.0048	0.9952	65.85
53.5	152,672	90	0.0006	0.9994	65.53
54.5	130,348	883	0,0068	0.9932	65.49
55.5	110,491	435	0.0039	0.9961	65.04
56.5	94,195	211	0.0022	0.9978	64.79
57.5	77,628	21	0.0003	0.9997	64.65
58.5	69,474	500	0.0072	0,9928	64.63
59.5	70,363	180	0.0026	0.9974	64.16
60.5	91,125	287	0.0031	0.9969	63.99
61.5	69,828	864	0.0124	0.9876	63.79
62.5	62,341	78	0.0013	0.9987	63.00
63.5	61,648	43	0.0007	0.9993	62.92
64.5	61,325	756	0.0123	0.9877	02.00 60 11
65.5	60,442	1, 014 coc		0.902	61.07
66.5	59,388	696	0.0117	0.9000	60 36
67.5	57,627	రచన గంగా	0.0143	0.9057	59.50
68.5	52,958	1,833	0.0346	0,9004	02.20
69.5	49,384	306	0.0062	0.9938	57.44
70.5	46,991	. 509	0.0108	0.9892	57.98 Ec.16
71.5	43,657	3,217	0.0737	0.9263	50,40 50,00
72,5	39,485	2,926	0.0741	0.9259	52.3U 40 20
73.5	35,600	296	0.0083	0.9917	48.92 XC 00
74.5	32,247	584	0.0181	0.9813	48.UZ x 7.1E
75 5					4 f - 1D



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ACCOUNT 335.00 FIRE HYDRANTS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1934-2009 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	7.132.271		0 0000	1.0000	100.00
0.5	6,934,408	1.295	0.0002	0.9998	100.00
1.5	6,656,751	4.728	0.0007	0.9993	99.98
2.5	6.297.219	7,209	0.0011	0.9989	99 91
3.5	5,502,441	5,490	0.0010	0.9990	99.80
4.5	5,088,929	12,595	0.0025	0.9975	99.70
5.5	4,744,502	1,707	0.0004	0.9996	99.45
6.5	4,415,808	4,898	0,0011	0.9989	99.41
7.5	4,159,034	8,365	0.0020	0.9980	99.30
8.5	3,874,321	731	0.0002	0.9998	99.10
9.5	3,783,999	1,415	9.0004	0.9996	99.08
10.5	3,580,125	2,191	0.0006	0.9994	99.04
11.5	3,367,623		0.0000	1.0000	98.98
12.5	3,184,912	2,281	0.0007	0.9993	98.98
13.5	2,937,459	69	0.0000	1.0000	98.91
14.5	2,856,547	723	0.0003	0.9997	98.91
15.5	2,734,304	734	0.0003	0.9997	98.88
16.5	2,648,740	1,429	0.0005	0.9995	98.85
17.5	2,444,369	1,810	0.0007	0.9993	98.80
18.5	2,313,967	5,043	0.0022	0.9978	98,73
19.5	2,069,552	3,853	0.0019	0.9981	98.51
20.5	2,212,479	2,838	0.0013	0,9987	98.32
21.5	2,129,913	8,174	0.0038	0.9962	98.19
22.5	1,979,132	2,490	0.0013	0.9987	97.82
23.5	1,927,115	4,105	0.0021	0.9979	97.69
24.5	178272450	1,358	0.0007	0.9993	97.48
20.0 02 E	エアルビジュロルビー 1 ログロ マオロ	2,370	0.0008	0.9992	97.41 07 73
20.0	1 700 490	2,439 ACO	0.0020	0.9980	97.33
27:5	1 755 8/6	1 1 7 G	0.0003	0.9997	97,14 07 11
40.0	1,700,040	TITO	0.0001	0.9993	97.11
29.5	1,683,799	1,646	0.0010	0.9990	97.04
30.5	1,577,208	3,512	0.0022	0.9978	96.94
31.5	1,463,252	2,132	0.0015	0.9985	96.73
32.5	1,381,492	2,775	0.0020	0.9980	96.58
33.5	1,337,403	5,246	0.0039	0.9961	96.39
34.5	1,255,584	10,917	0.0087	0.9913	96.01
30.5 72 F	916,206 762 dec	1,559	0.0017	0.9983	95.17
30.5 37 E	723,059	1,004 1 1/0	0.0024	0.9976	95.01
21.2	7047204 600 000	エナエゼロ つ: つコロ:		0.3384	94./8
20.2	024,004	01010 010	U + U(U 1 0)	マ・ラスゴム	94.03

ACCOUNT 335.00 FIRE HYDRANTS

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1934-2009

አርፑ ልጥ	EXPOSURES AT	RETIREMENTS	3		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
70 F	642.948	219	0 0003	0.9997	94.18
405	589.276	930	0.0016	0.9984	94.15
41 5	530,460	964	0.0018	0.9982	94.00
22 S	471 700	1,158	0.0025	0.9975	93.83
42.5	365,633	1,003	0.0027	0.9973	93.60
44 5	309.155	550	0.0018	0.9982	93.35
45.5	267,233	1,068	0.0040	0.9960	93.18
46.5	240,625	2,325	0.0097	0.9903	92.81
47.5	194,105	236	0.0012	0.9988	91.91
48.5	166,204	1,231	0.0074	0.9926	91.80
49 5	141.127	278	0.0020	0.9980	91.12
50 5	103,424	627	0.0061	0.9939	90.94
51 5	85,470	345	0.0040	0.9960	90.39
52.J	64.858	141	0.0022	0,9978	90.03
52 5	49,519	123	0.0025	0.9975	89.83
54 5	30,021	242	0.0081	0.9919	89.61
55 5	25,499		0.0000	1.0000	88.88
56.5	15,983	324	0.0203	0.9797	88.88
57.5	11,596	98	0.0085	0.9915	87.08
58.5	9,925	103	0.0104	0.9896	86.34
59 5	8.024	200	0.0249	0,9751	85.44
60 5	15,125		0.0000	1.0000	83.31
61.5	13,189		0.0000	1.0000	83.31
62.5	12,711		0.0000	1,0000	83.31
63 5	11,764		0.0000	1.0000	83.31
64.5	11,749	46	0.0039	0.9961	83.31
65.5	11,703	57	0.0049	0.9951	82.99
66.5	11,645	841	0.0722	0.9278	82.58
67.5	10,658		0.0000	1.0000	76.62
68.5	9,982	45	0.0045	0.9955	76.62
69-5	9.583		0.0000	1.0000	76.28
70.5	8,900	977	0.1098	0.8902	76.28
71-5	7,805		0.0000	1.0000	67.90
72.5	7,653	267	0.0349	0.9651	67.90
73 5	7,360	38	0.0052	0.9948	65.53
74.5	7,132	131	0.0184	0.9816	65.19
75.5	-				63.99



ACCOUNT 341.10 TRANSPORTATION EQUIPMENT - LIGHT DUTY TRUCKS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1974-2008 EXPERIENCE BAND 1995-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENT: DURING AGE INTERVAL	S RETMT RATIO	SURV RATIO	PCT SURV BEGIN OF INTERVAL
0.0 0.5 1.5 2.5 3.5 4.5	2,234,546 2,276,846 2,114,004 1,866,554 1,431,311 1,480,763	11,741	0.0000 0.0000 0.0056 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 0.9944\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 99.44 99.44 99.44
5.5 6.5 7.5 8.5	1,587,595 1,632,407 1,444,866 1,088,162	7,445 53,805 211,676 34,956	0.0047 0.0330 0.1465 0.0321	0.9953 0.9670 0.8535 0.9679	99.44 98.97 95.70 81.68
$9.5 \\ 10.5 \\ 11.5 \\ 12.5 \\ 13.5 \\ 14.5 \\ 15.5 \\ 16.5 \\ 17.5 \\ 18.5 \\ 1$	1,003,005 647,300 465,578 277,936 234,625 134,870 134,870 116,597 83,733 76,661	183,493 85,718 79,801 43,311 26,718 18,273 20,292	$\begin{array}{c} 0.1829\\ 0.1324\\ 0.1714\\ 0.1558\\ 0.1139\\ 0.0000\\ 0.1355\\ 0.1740\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	0.8171 0.8676 0.8286 0.8442 0.8861 1.0000 0.8645 0.8260 1.0000 1.0000	79.06 64.60 56.05 46.44 39.20 34.74 34.74 30.03 24.80 24.80
$ \begin{array}{r} 19.5 \\ 20.5 \\ 21.5 \\ 22.5 \\ 23.5 \\ 24.5 \\ 25.5 \\ 26.5 \\ 27.5 \\ 28.5 \\ \end{array} $	52,348 40,614 31,669 30,102 30,102 30,102 20,885 20,885 739 739	9,217	0.0000 0.0000 0.0000 0.0000 0.3062 0.0000 0.0000 0.0000 0.0000	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 0.6938\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	24.80 24.80 24.80 24.80 24.80 24.80 17.21 17.21 17.21 17.21
29.5 30.5 31.5 32.5 33.5 34.5	739 739 739 739 739 739 739		0.0000 0.0000 0.0000 0.0000 0.0000 0.0000	1.0000 1.0000 1.0000 1.0000 1.0000 1.0000	$17.21 \\ 17.2$



ACCOUNT 341.20 TRANSPORTATION EQUIPMENT - HEAVY DUTY TRUCKS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1979-2008 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT	S	C1111317	PCT SURV
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0	1,211,794		0.0000	1.0000	100.00
0.5	1,228,486		0.0000	1.0000	100.00
1.5	924,015		0.0000	1.0000	100.00
2.5	770,880		0.0000	1.0000	100.00
3.5	795,342		0.0000	1,0000	100.00
4.5	632,320	ଏସ ସିବିମି	0.0000	T 0000	100.00 100.00
5.5	632,32V 647 070	47,524	0.0748	1 0000	100 UV
7 8	647,970	46 170	0.0000	1.0000	24:04 97 50
8.5	501,843	43,500	0.0867	0.9133	85.92
0 5	414 854	18.235	0 0440	0.9560	78 47
10.5	311,912	18.568	0.0595	0.9405	75.02
11.5	293,345	62,456	0.2129	0.7871	70.56
12.5	107,792		0.0000	1.0000	55.54
13.5	107,792		0.000	1.0000	55.54
14.5	107,792	42,659	0.3958	0.6042	55.54
15.5	65,865		0.0000	1.0000	33.56
16.5	65,865		0.0000	1.0000	33.56
17.5	65,865		0.0000	1.0000	33.56
18.5	36,964		0.0000	1.0000	33.56
19.5	36,964		0.0000	1.0000	33.56
20.5	36,964		0.0000	1.0000	33.56
21.5	17,424		0.0000	1.0000	33.56
22.5	17,424		0.0000	1.0000	33.56
23.5	17,424		0.0000	1.0000	33.56
24,0 05 5	17,424		0.0000	1.0000	33 DO 37 DZ
20.0 96 5	17 494	5 000	0.0000	1.0000	33.56
27.5	12,424	51000	0.0000	1 0000	23.93
28.5	12,424		0.0000	1.0000	23.93
29.5	12,424		0.0000	1.0000	23.93
30.5					23,93



ACCOUNT 341.30 TRANSPORTATION EQUIPMENT - AUTOS

ORIGINAL LIFE TABLE

PLACEMENT BAND 1988-2008 EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENTS	3		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0 0	223 934		a	1.000.0	
0.5	223 934		0 0000	1 0000	100.00
1.5	189 626		0.0000	1.0000	100.00
2.5	146 487		0.0000	1.0000	100.00
2:5	129 564		0 0000	1 0000	100 00
4 5	218 797	7 185	0.0328	0.9672	100.00
5.0 5 5	257 166	<i>i</i> 100	0.0000	1 0000	96.72
5.5	312 836	33,902	0.1084	0.8916	96.72
7.5	278 934	85 317	0.3059	0.6941	86.24
8.5	193,617	30,159	0.1558	0.8442	59.86
9 5	163,458	11.51.5	0.0704	0.9296	50.53
10 5	135,018	36,700	0.271.8	0.7282	46.97
11.5	97.584	30,915	0.3168	0.6832	34.20
12.5	46,114		0.0000	1.0000	23.37
13.5	46.114	·	0.0000	1.0000	23.37
14.5	46,114		0.0000	1.0000	23.37
15.5	46.114		0.0000	1.0000	23.37
16.5	46.114		0.0000	1.0000	23.37
17.5	33,215		0.0000	1.0000	23.37
18.5	33,215		0.0000	1.0000	23.37
					and the second

19.5

23.37



ACCOUNT 341.40 TRANSPORTATION EQUIPMENT - OTHER

ORIGINAL LIFE TABLE

PLACEMENT BAND 1956-2009

EXPERIENCE BAND 1995-2009

AGE AT	EXPOSURES AT	RETIREMENT:	ידיאווזיים ס	SIIRV	PCT SURV
BEGIN OF INTERVAL	BEGINNING OF AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
0.0 0.5 1.55 3.55 4.55 5.55 7.55 8.5	414,452 400,244 224,123 131,372 83,287 83,287 23,950 23,950 7,846 2,626	972	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0074\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	$\begin{array}{c} 1.0000\\ 1.0000\\ 1.0000\\ 0.9926\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\\ 1.0000\end{array}$	100.00 100.00 100.00 99.26 99.26 99.26 99.26 99.26 99.26 99.26 99.26 99.26
$9.5 \\ 10.5 \\ 11.5 \\ 12.5 \\ 13.5 \\ 14.5 \\ 15.5 \\ 16.5 \\ 17.5 \\ 18.5 \\ 1$	5,619 5,619 2,626 2,626 2,626 2,626 2,626 2,626 2,626	2,993	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.5327\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ \end{array}$	$1.0000 \\ 1.0000 \\ 0.4673 \\ 1.0000 \\ 1$	$\begin{array}{c} 99.26\\ 99.26\\ 99.26\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ 46.38\\ \end{array}$
$ \begin{array}{r} 19.5 \\ 20.5 \\ 21.5 \\ 22.5 \\ 23.5 \\ 24.5 \\ 25.5 \\ 26.5 \\ 27.5 \\ 28.5 \\ \end{array} $					
29.5 30.5 31.5 32.5 33.5 34.5 35.5 36.5 37.5 38.5	440	:	Ö. 0000		

ACCOUNT 341.40 TRANSPORTATION EQUIPMENT - OTHER

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1956-2009

AGE AT	EXPOSURES AT	RETIREMENTS	5		PCT SURV
BEGIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
INTERVAL	AGE INTERVAL	INTERVAL	RATIO	RATIO	INTERVAL
39,5	440	220	0,5000		
40.5	220		0.0000		
41.5	220		0.0000		
42.5	220		0.0000		
43.5	220		0.0000		
44.5	220		0.0000		
45.5	220		0.0000		
46.5	220		0.0000		
47.5	220		0.0000		
48.5	220		0.0000		
49.5	220		0.0000		
50.5	220		0.0000		
51.5	220		0.0000		
52.5	220		0.0000		
53.5	• •				



ACCOUNT 345 POWER OPERATED EQUIPMENT

ORIGINAL LIFE TABLE

PLACEMENT BAND 1941-2009 EXPERIENCE BAND 1995-2009

አረጉ አጥ	EXPOSIBES AT	RETIREMENT	S:		PCT SURV
DECIN OF	BEGINNING OF	DURING AGE	RETMT	SURV	BEGIN OF
TNEEDVAL	AGE INTERVAL	INTERVAL	RATIÖ	RATIO	INTERVAL
114 I 114 I 114					
σ. Θ	1,376,582		0.0000	1.0000	100.00
0.5	1.410.232		0.0000	1.0000	100.00
iE	1 390 042		0.0000	1.0000	100.00
1	i 394 482	-:	0.0000	1.0000	100.00
2.0	1 407 795		0.0000	1.0000	100.00
3.5	103 DOG		0 0000	1.0000	100.00
4.5	403,230		0 0000	1 0000	100.00
ت ت ت			0.0000	1.0000	100.00
6.5	540,398		0,0000	1 0000	100 00
7.5	544,898		0.0000	1 0000	100.00
8.5	501,093		0.0000	T.0000	100.00
8 E	G11 071		0.0000	1.0000	100.00
9.5	ARG 631		0.000	1.0000	100.00
10.5			0 0000	1.0000	100.00
11.5	455,031		0.0000 0.1327	0.8673	100-00
12.5	384,999		0 1/60	0 8540	86 73
13.5	333,907	40,734	0.1400	1 0000	74 07
14.5	229,312		0.0000	1 0000	74.07
15.5	193,123		0.0000	1 0000	74 07
16.5	194,382		0.0000	1 0000	74.07
17.5	189,942	:	0.0000	1.0000	74.07
18.5	156,629		0.0000	T.0000	P4.07
10 0			0.0000	1.0000	74.07
19.5	100,032		0 0000	1.0000	74.07
20.5	70,442		0 0000	1.0000	74.07
21.5	30,909		0.0000	1 0000	74.07
22.5	26,409			1 0000	74.07
23.5	24,757		0.0000	1 0000	74 07
24.5	14,579		0.0000	1 0000	74 07
25.5	L4,5/9		0.0000	1 0000	71.07
26.5	14,579			1.0000	214.07
27.5	14,579		0.0000	1.0000	74.07
28.5	14,579		0.0000	T.0000	/4.0/
			0 0000	1 0000	74.07
29.5			0 0000	1 0000	74.07
30.5	12,902		0.00000	1.0000	74.07
31.5					
32.5					
33.5					
34.5					
35.5					
36.5					
37.5					

38.5

ACCOUNT 345 POWER OPERATED EQUIPMENT

ORIGINAL LIFE TABLE, CONT.

PLACEMENT BAND 1941-2009

AGE AT BEGIN OF INTERVAL	EXPOSURES AT BEGINNING OF AGE INTERVAL	RETIREMENTS DURING AGE RETMT INTERVAL RATIO	PCT SURV SURV BEGIN OF RATIO INTERVAL
39.5 40.5 41.5 42.5 43.5 44.5 45.5 46.5 47.5 48.5			
49.5 50.5 51.5 52.5 53.5 54.5 55.5 56.5 57.5 58.5	5,387 5,387 5,387 5,387 5,387 5,387 5,387	$\begin{array}{c} 0 & 0 & 0 & 0 \\ 0 & 0 & 0 & 0 \\ 0 & 0 &$	
59.5 60.5 61.5 62.5 63.5 64.5 65.5 65.5 66.5 67.5 68.5	5,387 5,387 5,387 5,387 5,387 5,387 5,387 5,387 5,387 5,387 5,387	$\begin{array}{c} 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\\ 0.0000\end{array}$	

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NET SALVAGE STATISTICS

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ACCOUNT 304.10 STRUCTURES & IMPROVEMENTS - SOURCE OF SUPPLY

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST REMOV AMOUNT	OF /AL PCT	GROS SALVA AMOUNT	SS NGE PCT	NET SALVAGE AMOUNT PCT
1987	450	9,215			Ó	9,215-
1988	450	9,215			0	9,215-
1989						
1991	5-311		Ó		0	0
1992	0.7022					
1993	3,050		Ö		0	Ö
1994						
1995						
1996						
1998						
1999						
2000						
2001						
2002	24. 3Å7	87 205	359		ö	87.305-359-
2004	38,923	115,482	297		Ŭ.	115,482-297-
2005		,				•
2006	1,100	4	0		Û	0
2007			a'		Ċ.	O
2008	11,676 6 671		U .0		0	U A
2005	04021		Ų.		ý	Ŷ
TOTAL	91,928	221,217	241		0	221,217-241-
THREE-Y	YEAR MOVING AV	ERAGES				

87-89	300	6,143	0	6,143-
88-90	150	3,072	0	3,072-
89-91	1,770	0	0	0
90-92	1,770	0	0	O
91-93	2,787	. O .	0	0
92-94	1,017	0	0	0
93÷95	1,017	Ò	0	0
94-96				
95-97				

96-98

97-99

98-00

ACCOUNT 304.10 STRUCTURES & IMPROVEMENTS - SOURCE OF SUPPLY

SUMMARY OF BOOK SALVAGE

		COST OF	GROSS	NET
	REGULAR	REMOVAL	SALVAGE	SALVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
THREE-	YEAR MOVING AV	ERAGES		
00-02				
01-03	8,116	29,102 359	0	29,102-359-
02-04	21,090	67,596 321	0	67,596-321-
0.3 - 0.5	21,090	67,596 321	.0	67,596-321-
04-06	13,341	38,494 289	о С	38,494-289-
05-07	367	Ó	0	0
06-08	4,259	0	.0	0
07-09	6,099	0	:0:	0
FIVE-Y	EAR AVERAGE			
05-09	3,879	Û.	Ō	Ö

ACCOUNTS 304.20 AND 304.30 STRUCTURES AND IMPROVEMENTS

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCI	NET SALVAGE AMOUNT PCT
1982	119	Û.	C	0
1983	3,903	1,034 26	() 1,034-26-
1984	4,200	0).
1985	4,215	-Ö-	(0
1986	13,945	0	·(
1987	9,195	1,628 18	($1,528 - 10^{-1}$
1988	45,747	13,140 29	.() $13, 140^{-2}, 25^{-1}$
1989				
1990	27,910	3,615 13) JO CEDE GERE
1991	79,308	19,652 25	10 doc 3	5 + 5, 0.32 - 2.5
1992	28,738	8,163 28	2,436	5 9,727-20- 1 005-18-
1993	4,601	825 18	(
1994	500	U	, ,	
1995	·			
1996				
1997				
1998		7 600 AC		7.900-46-
1999	17,195	7,900 40	:	n <u>38.325-41-</u>
2000	92,575	38,320 HL E E C C 1 E	. :	n 5.500+15-
2001	35,834	26 EE2 712		0 70,552-412-
2002	$\pm 7, \pm 27$	1 270		n <u>1.378</u> -
2003	0.00	1, 570. N		0 0
2004	200	5 943 111		0 5,943-111-
2005	3,34/ 34 E00	2,243 III 25- 0		0 25 0
2006	24,000 E 001	2,50		0 0
2007	ວ <u>,</u> ອອ⊥ ວັດ1 ເລວິ	Õ	·	0 0
2008	991,094 96 566	45 0	1	0 44-0
2009	2004 D00			
TOTAL	903,453	177,675 20	2,437	0 175,238- 19-
THEF	-YEAR MOVING AV	ERAGES		
82-84	2,741	345 13		0 345-13-
83-85	4,106	345 8		0 3454 8-
84-86	7,453	0		
85-87	9,118	543 6		U 543* 9* A ADD DT
86-88	22,962	4,923 21		$\begin{array}{cccccccccccccccccccccccccccccccccccc$
87-89	18,314	4,923 27		U 4 ₂ ⊠∠3 ⊂ ∠∛ ⊂ ∧ E E0E 00
88-90	24,552	5,585 23		U 5,5051 23- a 3722 39
89-91	35,739	7,756 22		0 1,130- 22-

ACCOUNTS 304.20 AND 304.30 STRUCTURES AND IMPROVEMENTS

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
THREE-	YEAR MOVING AV	ERAGES		
90+92 91=93 92-94 93-95 94-96 95-97	45,319 37,549 11,280 1,700 167	10,477 23 9,547 25 2,996 27 275 16 0	812 2 812 2 812 7 0 0	9,665-21- 8,735-23- 2,184-19- 275-16- 0
96-98 97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06 05-07 06-08 07-09	5,732 36,590 48,534 48,512 17,689 5,811 1,884 10,016 11,946 140,708 162,730	$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2,633-46- $15,408-42-$ $17,242-36-$ $38,126-79-$ $25,810-146-$ $23,977-413-$ $2,441-130-$ $1,973-20-$ $1,973-17-$ $8 0$ $15- 0$
FIVE-3	YEAR AVERAGE			· .
05-09	103,607	1,193 1	0	1,193- 1-

|||-87
ACCOUNT 304.40 STRUCTURES & IMPROVEMENTS - TRANS. AND DISTR.

YEAR	REGULAR RETIREMENTS	COST REMOV S AMOUNT	OF VAL PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCI	7
2006	2,300		0	Ö	C	ļ
2008 2009	39,028 708	1,556	0 220	0 0	1,556- <u>2</u> 20	t: }∙—
TOTAL	42,036	1,556	4	0	1,556- 4	2.
THREE-	YEAR MOVING	AVERAGES				
06-08 07-09	13,776 13,245	519	0	0 Q	0 519- 4	į ↓ –
FIVE-Y	EAR AVERAGE			,		
05-09	8,407	311	4	O	<u>311</u> - 4	Ļ.

ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

YEAR	REGULAR RETIREMENTS	COST REMO AMOUNT	OF VAL PCT	GRO) SALV AMOUNT	SS AGE PCT	NET SALVAGE AMOUNT PC	ľ
1980	5,388	2,244	42	9,131	169	6,887 12	3
1981	AC OFO	0 616	· • • •	ΕΛ	0	0 505 M	n
1000	40,000	3,040	.د.ح. ۵	U.U.	0	9,090≓ 21	ງ ງ
100/	D.O.D.		. 0		Ū.	,	ę
1985	660		Ó		ñ	1	n i
1986	0.0.0		.0		Ų		0
1987	16 089	2.000	12		0	2.000 - 13	2 –
1988	34,846	2,675	- 2	3.500	1.0	825	2
1989		e., e. e.		-,			
1990	17,631	7,406	42		0	7,406-42	2-
1991	28,515-	· ·	0		0	•)
1992	5,155	300	6	4,196	81	3,896 7	5
1993	2,903	361	12	50	2	311-1	İ
1994	6,294	502	8		0	502-	3:→
1995							
1996							
1997							
1998							
1999	46,016		0		0	t)
2000	1,901	551	29		0	551-2) –
2001	· · · ·						
2002							
2003	33,675		0		0	ł)
2004							
2005							
2006							
2007	6,099		0		0	Ś)
2008	40,837		0		0	· ())
2009	13,217		0		0	. ()
TOTAL	249,431	25,685	10	16,927	7.	8,758- 4	1 -
THREE-	YEAR MOVING	AVERAGES					
80-82	17,413	3,963	23	3,060	18	903 - 5	ž÷
81-83	15,745	3,215	20	17	0:	3,198- 20)
82-84	15,745	3,215	20	17	Ø	3,198-20) (
83-85	348		0		0	· · · · · · · · · · · · · · · · · · ·)
84-86	220		0		0):
85-87	5.583	667	12		0	667-12	2

ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

SUMMARY OF BOOK SALVAGE

	REGULAR	COST OF REMOVAL	GROSS SALVAGE	NET SALVAGE
YEAR R	ETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
THREE-YE	AR MOVING AVE	RAGES		
86-88 87-89 88-90 89-91 90-92 91-93 92-94 93-95	16,978 16,978 17,492 3,628- 1,910- 6,819- 4,784 3,066	1,558 9 1,558 9 3,360 19 2,469 68- 2,569 135- 220 3- 388 8 288 9	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	391-2- $391-2=$ $2,193-13-$ $2,469-68$ $1,170-61$ $1,195$ $18-$ $1,027$ 21 $271-9-$
94-96 95-97 96-98	2,098	167 8	0	167- 8-
97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06	15,339 15,972 15,972 634 11,225 11,225 11,225	$\begin{array}{cccc} 0 \\ 184 & 1 \\ 184 & 1 \\ 184 & 29 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{array}$	0 0 0 0 0 0	$ \begin{array}{r} 0\\ 184 - 1 - \\ 184 - 1 - \\ 184 - 29 - \\ 0\\ 0\\ 0\\ 0\\ 0 \end{array} $
05-07 06-08 07-09	2,033 15,645 20,051	0 0 0	0 0 0	0 0 0

.0

FIVE-YEAR	AVERAGE

05-09 12,030

0

0

111-90

ACCOUNT 304.70 STRUCTURES & IMPROVEMENTS - SHOP & GARAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
2008 2009	29,115	Ċ	Ô	Ó
TOTAL	29,115	.Ö	0	0
FIVE-S	ZEAR AVERAGE			
05-09	5,823	0	Ō	0

ACCOUNT 304.80 STRUCTURES & IMPROVEMENTS - MISCELLANEOUS

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCI	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
2001 2002 2003 2004 2005 2006	721 7,539 5,250 109,674 6,000	0 17,616 234 0 239 0 0	0 0 0 0	0 17,616-234- 0 239- 0 0
2007 2008 2009	20,629 5,551	C C	Ö Ö	0 Ó
TOTAL	155,364	17,855 11	. 0	17,855- 11-
THREE-	YEAR MOVING AV	ERAGES		
01-03 02-04 03-05 04-06 05-07 06-08 07-09	4,503 40,821 40,308 38,558 2,000 6,876 8,726	5,872 130 5,952 19 80 0 80 0 0		5,872-130- 5,952-15- 80- 0 80- 0 0 0

LTAT THEIR TREAM	FIVE-YEAR	AVERAGE
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05-09 6,436

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0

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ACCOUNT 305.00 COLLECTING AND IMPOUNDING RESERVOIRS

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
2008 2009	11,467	0	0	:Ö:
TOTAL	11,467	0	0.	0
FIVE-Y	EAR AVERAGE			
05-09	2,293	0	0	<u>.</u> O

ACCOUNT 306.00 LAKE, RIVER AND OTHER INTAKES

YEAR	REGULAR RETIREMENTS	COST REMOV AMOUNT	OF AL PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
2002 2003 2004	5,189	99,254		Ó	99,25 <u>4</u> -
2005 2006 2007 2008 2009	20,500 3,666	72,600	354 0	0 0	72,600-354- 0
TOTAL	29,355	171,854	585	٥	171,854-585-
THREE -	YEAR MOVING	AVERAGES			
02-04	1,730	33,085		Ö	33,085-
03-05 04-06 05-07 06-08 07-09	6,833 8,055 8,055 1,222	24,200 24,200 24,200	354 300 300 0	0 0' 0. 0	24,200-354- 24,200-300- 24,200-300- 0
FIVE-Y	EAR AVERAGE				
05-09	4,833	14,520	3.0.0	0	14,520-300-

ACCOUNT 309.00 SUPPLY MAINS

	οραπλο	COST	OF	GROS	SS IGF	NET SALVA	Æ
YEAR	REGULAR	AMOUNT	PCT	AMOUNT	PCT	AMOUNT	PCT
1980	2,299	3,756	163		0	3,756-	163-
1981	1,428	5,618	393	,	0	5,618-	393-
1982	4,924	727	15	5,449	111	4,722	96
1983	763	2,069	271		0	2,069-	271-
1984	4,660	2,519	54	315	7	2,204-	47-
1985	351	1,205	343		0	1,205-	343-
1986	4,522	3,166	70		0	3,166-	70-
1987	2,692	4,189	156	137	5	4,052-	151-
1988	1,277	2,686	210		0	2,686-	210-
1989	275,533	191,017	69	203,342	74	12,325	4
1990	2,425-		0		0		0
1991	45	747	· · · ·		<u>0</u> -	747-	
1992	366	1,486	406		0	1,486-	406-
1993							
1994	5,485	15,413	281	4,879	89	10,534-	192-
1995							
1996							
1997							
1998							
1999					~	0.000	
2000	49	3 , 000			0	3,000-	
2001							
2002							
2003							
2004							
2005							
2006							
2007			0.		0		â
2008	412		Q		Ų	õo	Ų
2009		<u></u> 33		62		29	
TOTAL	302,381	237,631	79	214,184	71	23,447-	8 -
THREE -	YEAR MOVING AV	ERAGES					
				ستريد مر		ai in mai	ie- va
80-82	$\frac{2}{884}$	3,367	11/	1,816	63	1,221~	54-
81-83	2,372	2,805	118	1,816	11	- 28.3-	42-
82-84	3,449	1,772	51	1,921	<u>ව</u> ිරි: ෆ	149	4
83-85	1,925	1,931	Ŧ0:0	105	5	1,826-	70-
84-86	3,178	2,297	12	105		2,192-	69-
85-87	2,522	2,853	113	46	2	2,807-	

ACCOUNT 309.00 SUPPLY MAINS

	REGULAR	COST REMOV	OF JAL	GROS SALVI	SS AGE		NET SALVA	GE
YEAR	RETIREMENTS	AMOUNT	PCT	AMOUNT	\mathbf{PCT}	P	MOUNT	PCT
THREE-	YEAR MOVING AVI	ERAGES						
86-88 87-89 88-90 89-91 90-92 91-93 92-94 93-95 94-96 95-97 96-98	2,830 93,167 91,462 91,051 671- 137 1,950 1,828 1,828	3,347 65,964 64,568 63,921 744 744 5,633 5,138 5,138	118 71 70 111- 543 289 281 281	46 67,826 67,781 67,781 1,626 1,626 1,626	2 73 74 74 0 83 89 89		3,301- 1,862 3,213 3,860 744- 744- 4,007- 3,512- 3,512-	117- 2 4 111 543- 205- 192- 192-
97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06	16 16 16	1,000 1,000 1,000			0. 0. 0.		1,000- 1,000- 1,000-	
05-07 06-08 07-09	137 137	11	0 8	21	0 15		1.0	0 7
FIVE-Y	EAR AVERAGE							
05-09	82	7	9	12	15		5	6

ACCOUNT 310.10 OTHER POWER GENERATION EQUIPMENT

YEAR	REGULAR RETIREMENTS	COST REMOV AMOUNT	OF /AL PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
2002 2003 2004 2005 2006	9,442 27	29	0 0	0 0	29- 0 0
2007 2008 2009	14,501	53,899	D.	0	53,899-
TOTAL	23,970	53,928	225	0	53,928÷225÷
THREE-	YEAR MOVING A	AVERAGES			
02-04 03-05 04-06	3,156 9	10	0 0	0 0	10- 0 0
05-07 06-08 07-09	4,834	17,966 17,966	372	0.	17,966- 17,966-372-
FIVE-Y	EAR AVERAGE				
05-09	2,900	10,780	372	Ö	10,780-372-

ACCOUNTS 311.20 THRU 311.54 PUMPING EQUIPMENT

	REGULAR	COST REMOV	OF JAL	GROS SALVI	3S AGÉ	NET SALVAGE
YEAR	RETIREMENTS	AMOUNT	PCT	AMOUNT	PCT	AMOUNT PCT
1980	6,846	581	8		0	581- 8-
1981	111,666	6,609	6		0	6,609- 6-
1982	20,804		0		0	0
1983	8,641	7,893	91		0	7,893- 91-
1984	15,402	28,100	182		0	28,100-182-
1985	25,509		0.		0	0
1986	35,582	1,265	4		0	1,265- 4-
1987	65,960		0		0	O;
1988	117,243	37,346	32		0	37,346- 32-
1989						
1990	53,741	19,720	37		0	19,720- 37-
1991	142,027	1,100	1		0	1, 100 - 1 -
1992	1,502,228	87,842	6	2,000	0	85,842- 6-
1993	83,349	7,243	. 9		0	7,243- 9-
1994	54,193	6,368	12		0	6,368-12-
1995						
1996						
1997						
1998			~ ~		<u> </u>	
1999	51,242	18,591	3.6		0	18,591- 36-
2000	6,563	265	· 4		0	265- 4-
2001	47,961		0	⊃ 4€⊙	U	
2002	11,353	5,905	.34	3,459	20	2,440 - 14 - 11,600 - 10
2003	65,459	11,758	18	133	0	11,625-18-
2004				1,829		1,829 E 101
2005	10 400	01 FOO	ጎርማ	10 261 ·	0.1.1	2721 2721
2006	111 560	21,000	-201 A	12,301-	-113	
2007	111,000	100 565	TOE:		:U: :0:	
2000	124,071	TOOTOS	0: 1:0:0:1:		-0-	100,302-133-
2009	4: <u>1</u> 0		Ų		Ö.	Ų.
TOTAL	2,678,704	430,478	16	251	0	430,227-16-
THREE-	YEAR MOVING	AVERAGES				
,						
80-82	46,439	2,397	5		<u>0</u>	2,397= 5=
81-83	47,037	4,834	10		0	4,834- 10-
82-84	14,949	11,998	80		Ő	11,998- 80-
83-85	16,517	11,998	73		0	11,998- 73-
84-86	25,498	9,788	38		Q	9,788-38-
85-87	42,350	422	1		0	422- 1-

ACCOUNTS 311.20 THRU 311.54 PUMPING EQUIPMENT

SUMMARY OF BOOK SALVAGE

	REGULAR	COST OF REMOVAL	GROSS SALVAGE	NÉT SÁLVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PC1	AMOUNI PUL
THREE-	YEAR MOVING AVI	ERAGES		
86-88 87-89 88-90 89-91 90-92 91-93 92-94 93-95 94-96 95-97	72,928 61,068 56,995 65,256 565,999 575,868 546,590 45,847 18,064	$12,870 18 \\ 12,449 20 \\ 19,022 33 \\ 6,940 11 \\ 36,221 6 \\ 32,062 6 \\ 33,818 6 \\ 4,537 10 \\ 2,123 12 \\ 12 \\ 12 \\ 12 \\ 12 \\ 12 \\ 12 \\ 12 $	0 0 0 667 0 667 0 667 0 0 0 0	12,870 - 18 - 12,449 - 20 - 19,022 - 33 - 6,940 - 11 - 35,554 - 6 - 31,395 - 5 - 33,151 - 6 - 4,537 - 10 - 2,123 - 12 - 12 - 12 - 12 - 12 - 12 - 12 -
96-98 97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06 05-07 06-08 07-09	17,081 19,268 35,255 23,959 43,591 27,604 21,820 3,467 40,655 82,219 78,845	6,197 36 6,285 33 6,285 18 2,057 9 5,888 14 5,888 21 3,919 18 7,177 207 7,177 18 63,297 77 56,121 71	$\begin{array}{c} 0\\ 0\\ 0\\ 1,153 \\ 5\\ 1,197 \\ 3\\ 1,807 \\ 7\\ 2,384 \\ 11\\ 1,780 \\ 51 \\ 2,390 \\ 6 \\ 4,120 \\ 5 \\ 0 \end{array}$	6,197-36- 6,285-33- 6,285-18- 904-4- 4,691-11- 4,081-15- 1,535-7- 8,957-258- 9,567-24- 67,417-82- 56,121-71-
FIVE-Y	YEAR AVERAGE			

05-09 49,387 37,978 77 1,434-3- 39,412-80-

ACCOUNTS 320.10 AND 320.11 PURIFICATION SYSTEM

		COST ()F	GROSS	5	NET	
	REGULAR	REMOVA	ΥL	SALVAC	ΞE	SALVAC	<u>FE</u>
YEAR	RETIREMENTS	AMOUNT I	PCT	AMOUNT H	PCT	AMOUNT I	PCT?
1000		7.727				7,727-	
1900	26 783	29 727	111		0	29,727-1	L 1 1 -
1981	20,700 10.40	23 427	56		0	23,427-	56-
1982	42,400 00 019	and a second	0		0		0
1983	1 100		Õ.		0		0
1984	1,400 .cm 459	7 000	10		0	7,000-	10-
1985	147 206	1,000	0	•	0		0
1986	147,200	7 672	16	226	1	3,396-	15-
1987	22,470	175 800	70		ō	175,800-	72-
1988	245,300	10,000	12		Ω.	16,258-	12-
1989	132,745	10/200	15	175	Ō	29,899-	15-
1990	201,156	30,074	10	820	<u> </u>	31,953-	10-
1991	317,893	32,113	L.V C.A	02.0	:0 :0	83.640-	64-
1992	131,590	83,640	.0. 4	1 068	0 0	18,117-	7 -
1993	253,125	19,185	8	I, 000	0 O	3 997-	1-
1994	359,656	3,997	ш.		.0		
1995							
1996		· .					
1997							
1998			2		Ω.	ý 493-	3-
1999	84,970	2,423	3		.U.	2/143 05 121-	2 8-
2000	298,470	25,131	8		0	22,121	1.4 -
2001	26,267	3,765	14		0	3770J.~ 3772J.~	14_
2002	15,797	2,234	14		0	2,234- TO 045-	30- 14-
2003	36,944	10,965	30		₹Ĵ'	T01202-	20-
2004					0		Ο
2005	22,500		0		U'	A 707	0. //:
2006	122,300	4,797	4		Ú.	- <u>41</u> 73/1 オーロンプ	- -
2007	231,024	4,933	2		U a	4,933-	<u> </u>
2008	174,737	110,000	63		Û	110,000-	0.2 -
2009	61,811		0		0	•:	U
TOTAL	3,047,872	597,478	20	2,289	0	595,189-	20-
THREE-	-YEAR MOVING A	VERAGES					
		1 .			ò	30. 36A.	8 8
80-82	22,990	20,294	88		U O	ムジ _だ ムスキョ 1ワ ワ10	58-
81-83	30,329	17,718	58		U O	<u>т</u> одо	36-
82-84	21,868	7,809	36		U O	/ - CV7-	
83-85	30,959	2,333	8		Ų	ຊູວ,335= ຕຳລີກ	- 0 - 7
84-86	72,688	2,333	3		0	2,333- 3 ACC	- C
85-87	79,711	3,541	4	75	U	3,400-	· · · ·

ACCOUNTS 320.10 AND 320.11 PURIFICATION SYSTEM

SUMMARY OF BOOK SALVAGE

	· .	COST)F	GROS	S	NET	÷
	REGULAR	REMOVA	<u>\</u>	SALVA	UB Dam	AMOTINT D	יין. ייריי
YEAR	RETIREMENTS	AMOUNT I	SCL	AMOUNT	PCI	MMOOINT I	~
THREE-	YEAR MOVING AVI	ERAGES					
86-88	138,347	59,807	43 49	. 75 75	0	59,732- 65,152-	43- 49-
87-89	193,027	74.044	38	58	0	73,986-	38-
80-90	217,265	26,368	12	332	0	26,036-	12-
90-92	216,880	48,829	23	332	0	48,497-	22-
91-93	234,203	45,199	19	629	U O	44,570-	14
92-94	248,124	35,607	14	356	n	7.371-	4 -
93-95	204,260	1 332	1		Ō	1,332-	1-
94-96	119,000	1,324				. '	
96-98				· .	÷	000	'n
97-99	28,323	808	3		0 ਨੇ	808-	್. ಶಲ್
98-00	127,813	9,185	7		0	10.440-	8
99-01	136,569	10,440 10 377	Q Q		0	10,377-	9-
00 - 02	26.336	5.655	21		0	5,655-	21-
02 - 04	17,580	4,400	25		0	4,400-	25-
03-05	19,815	3,655	18		0	3,655-	18-
04-06	48,267	1,599	3		0	1,099- 3 243-	3-
05-07	125,275	37243	5 5		0 0	39,910-	23~
06-08	155 857	38,311	25		Ő	38,311-	25-
0.7-0.9	100%00%				·		
FIVE-Y	EAR AVERAGE						
<u> 0</u> 5-09	122,474	23,946	20		0	23,946-	20-

111-101

ACCOUNT 330.10 ELEVATED TANKS AND STANDPIPES

YEAR	REGULAR RETIREMENTS	COST O REMOVA AMOUNT P	F L CT	GROS SALVA AMOUNT	SS NGE PCT	NI SAL AMOUN	ET VAGE F PCT
1980	68,079		0		0		0
1981	1 500		0		0		Ö
1982	1,509		Ū.		.Ų		v .
1983							
1025							
1986	18 937	8,012	42		0	8,01	2- 42-
1987	2,755	9. 3 . 9. 19. 19 .	Ó		0		0
1988	200	200 1	0.0		0	20	0-100-
1989	48.379	21,509	44		Ö	21,50	9-44-
1990	11,850	1,100	9		0	1,10	0- 9-
1991	2,000	490	25		0	49	0- 25-
1992	7,676	249	3		Ö	24)	9- 3-
1993	1,060		0		Ö		0
1994	1,890	285	15		Ó	28	5- 15-
1995							
1996							
1997							
1998							
1999							~ ~ ~
2000	4,223	712	17		Ú Ó	$T_{\rm L}$	2-1/- 0
2001	5,938	5 2 2 6	Q		0	n ee	Q.
2002	00 CE0	3,550	17 7		a	16.03	0- 1_ 57_
2003	29,652	10,831 67	ට/ තන		n N	сто ^т оэ. С	1 - 31 - 7 - 31 -
2004	200	0.1	-3- 4 6		0 0	Q	/ <u>2</u> 4
2005	2,000		U.		Ý		~
2000							
2007	10.495	-99	1-		Ø	9	9 1
2009	9.283		Ö		0		0
2404	రో శిల్లి బ్						
TOTAL	226,126	52,906	23		0	52,90	6- 23-
THREE-	YEAR MOVING AVI	ERAGES					
			<u>.</u>		ň		ň
80-82	23,196		U		-U 		JU
81-83	503		iU O		U N		U iQ
82-84	503		÷O.		Ð		Ð
83-85	7 ato	-೧೯೯೫	A 35		:Õ	5 E7	î - 49 -
84-86	b,342 5 an1	2,0/1 7 271	27		n D	2701	+ #4- 1_ 37-
82-8/	1,231	2,011	ا بجر		U.	2,07.	ت ائلات الس

ACCOUNT 330.10 ELEVATED TANKS AND STANDPIPES

SUMMARY OF BOOK SALVAGE

	REGULAR	COST OF REMOVAL	GROSS SALVAGE	NET SALVAGE
YEAR I	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
THREE-YI	AR MOVING AVE	RAGES		
86-88 87-89 88-90 89-91 90-92 91-93 92-94 93-95 94-96 95-97 96-98	7,297 17,111 20,143 20,743 7,175 3,579 3,542 983 630	$\begin{array}{cccccccccccccccccccccccccccccccccccc$		2,737-38- 7,236-42- 7,603-38- 7,700-37- 613-9- 246-7- 178-5- 95-10- 95-15-
97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06 05-07 06-08 07-09	1,408 3,387 3,387 11,864 9,951 10,617 733 667 3,498 6,593	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	0 0 0 0 0 0 0 0 0 0 0 0 0 0	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
FIVE-YEA	AR AVERAGE			
05-09	4,356	20- 0	Ö	20 0

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ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

		COST OF	GROSS	NET
	REGULAR	REMOVAL	SALVAGE	SALVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
1980	84,507	15,771 19	68,320 81	52,549 62
1981	15,654	13,716 88	57,659 368	43,943 281
1982	20,015	16,490 82	4,618 23	11,872- 59-
1983	15,360	12,703 83	23,029 150	10,326 67
1984	118.063	30.644 26	42.588 36	11.944 10
1985	12,019	8,970 75	73.631 613	64.661 538
1986	128 162	15,362,12	17.937 14	2.575 2
1987	214 318	30 172 14	36,610 17	6,438 3
1988	416,905	24 229 6	26,404 6	2,175 1
1989	124 956	35,816 29	7.693 6	28,123-23-
1990	211 528	58 518 28	5 989 3	52 529- 25-
1001	07 957	51 833 53	15 268 16	36,555-37-
1002	27,027	57 502 50	2,024 2	55 569- 66-
1000		27,223 00	14735 12	65 993- 56-
1004	11,012 77 ECO	45 A20 50	00 770 DT	
1994	11,000	424032 70	20,110 01	
1000				
1996				
1000			÷	
1998		දින තිබෙන නැද	പറ്റ് പ	
1999	233,231 201 Ean			50,750=24=
2000	294,500	55,808 19	.500 0	20,308~ 19~
2001	74,947	ZZ, 269 30	- 0	22,269 - 30 - 26
2002	426,067	75,242 18	<u>U</u>	70,242~ 100
2003	48,141	57,712 120	U	57,712-120-
2004	123,602	43,334 35	Û	43,334-35-
2005	254,241	58,110 23		58,110-23-
2006	31,765	426 1	6,217 20	5,791 18
2007	189,780-	1,414 1-	. 0	1,414-1
2008	837,135	26,733 3		26,733- 3-
2009	72,877	23,025 32	3,376 5	19,649-27-
TOTAL	3,947,907	921,876 23	438,665 11	483,211- 12-
THREE-	YEAR MOVING AVE	ERAGES		
80-82	40.059	15.326 38	43,532,109	28,206 70
81-83	17,010	14.303 84	28,435 167	14.132 83
82-84	51.146	19,946 39	23,412 46	3.466 7
83-85	48 481	17,439 36	46,416 96	28,977 60
84-86	86.081	18.325 21	44,719 52	26.394 31
25-27 25-27	118 166	18,168 15	42.726 36	24,558 21
ډب . <i>⊂</i> و.	المحاف بلداني منها بليار بليار	اليوند الوالوليد والوريد	ب ب بيد	بلاية يديدي وعرضي

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

SUMMARY OF BOOK SALVAGE

	REGILAR	COST	OF AT	GROS	S GR	NET SALVAC	IF.
YEAR RE	TIREMENTS	AMOUNT	PCT	AMOUNT	PCT	AMOUNT I	PCT
THREE-YEA	R MOVING AVE	ERAGES					2
86-88 87-89 88-90 89-91 90-92 91-93 92-94 93-95 94-96 95-97	253,128 252,060 251,130 144,780 131,260 100,044 93,279 65,147 25,854	23,254 30,072 39,521 48,719 55,978 63,378 61,117 41,919 15,013	9 12 34 43 63 66 64 58	26,984 23,569 13,362 9,650 7,760 10,676 15,179 14,504 9,593	11 9 5 7 6 11 22 37	3,730 6,503- 26,159- 39,069- 48,218- 52,702- 45,938- 27,415- 5,420-	1 3- 10- 27- 37- 53- 49- 49- 21-
96-98 97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06 05-07 06-08 07-09	78,410 176,577 201,560 265,171 183,052 199,270 141,994 136,536 32,075 226,373 240,077	20,080 38,682 46,105 51,106 51,741 58,763 53,052 33,957 19,983 9,524 17,058	26 22 19 28 29 37 25 62 4 7	1,096 1,263 1,263 167 2,072 2,072 2,072 1,125	1 1 0 0 0 2 6 1 0	18,984- 37,419- 44,842- 50,939- 51,741- 58,763- 53,052- 31,885- 17,911- 7,452- 15,933-	24- 21- 22- 19- 28- 29- 37+ 23- 56- 3+ 7-
FIVE-YEAR	AVERAGE						
05-09	201,248	21,942	11	1,919	1	20,023-	10-

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ACCOUNT 333.00 SERVICES

	REGULAR	COST OF REMOVAL	GROSS SALVAGE	NET SALVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PUT	AMOUNT PCT
1980	18,002	24,241 135	3,804 21	20,437-114-
1981	8,304	25,338 305	197 2	
1982	11,710	41,944 358	383 3	41,501-355-
1983	8,341	37,319 447	676 8	36,643-439-
1984	13,132	25,225 192	5,302 40	19,923 - 152 - 1
1985	7,559	21,068 279	0	21,068-279-
1986	10,241	20,391 199	449 4	19,942-190-
1987	8,957	14,043 157	312 3	
1988	19,616	25,011 128	913 5	24,098-123-
1989	32,954	25,566 78	0'	25,560-70-
1,990	29,542	64,239 217	.0	
1991	46,660	75,225 161	0	
1992	50,131	54,400 109	0	
1993	43,228	44,497 103	() .	44,457 = 103 =
1994	2,454	8,259 337	:() -	8,259-351-
1995				
1996				
1997				
1998			0	EX 202 - 87 -
1999	62,418	54,393 87	0	97,070-144
2000	67,606	97,070 144	0	
2001	34,642	232,835 672	0	179 730-226-
2002	79,096	178,730 226	Ŭ O	116 666-290-
2003	40,216	116,666 290	, v	122 957-
2004	2,817	122,957	0	74 724-493-
2005	15,153	74,724 493	0	42.824-
2006	3,882	42,824	.U Ó	12 130 - 4 -
2007	295,572	12, 130 4	0	94 867-17-
2008	570,463	94,867 17	7 767 111	54.799-836-
2009	6,555	62,066 947	I ZOI III	ung north parts
TOTAL	1,489,251	1,596,028 107	19,303 1	1,576,725-106-
ਸੰਬਰਸ	-VEAR MOVING I	AVERAGES		
افتيا يتركر الالتركي			a 4 ca 1 3	29-047-229-
80-82	12,672	30,508 241	19401 IZ AIO A	34 448-364-
81-83	9,452	34,867 369	100 100 10	32,709-296-
82-84	11,061	34,829 315	בע שבי <u>ג</u> ע רכ מממי ו	25 878-267-
83-85	9,677	27,871 288	$\bot, \neg \lor \neg \land$	20,311-197-
84-86	10,311	22,228 216	エアブエア エン つ ロイ つ	18 247-205-
25-27	8.919	18,501 207	204 0	10,010,000

ACCOUNT 333.00 SERVICES

	REGULAR	COST REMOV	OF IAL	GROS SALVA	SS AGE	NET SALVAGE MOUNTE DOT
YEAR RI	ETIREMENTS	AMOUNT	PCT	AMOUNT	PUL	AMOUNI PUL
THREE-YEA	AR MOVING AV	ERAGES				
86-88 87-89	12,938 20,509 27,371	19,815 21,540 38,272	153 105 140	558 408 304	4 2 1	19,257-149- 21,132-103- 37,968-139-
89-91 90-92	36,385 42,111	55,010 64,621	151 153		0 D	55,010-151- 64,621-153-
91-93 92-94 93-95	46,673 31,938 15,227	58,041 35,719 17,585	$124\\112\\115$		0 0 0	58,041-124 35,719-112- 17,585-115-
94-96 95-97	818	2,753	337		Ö	2,753-337-
96-98 97-99	20,806	18,131	87		Ŭ Ö	18,131- 87-
98-00 99-01	43,341 54,889	50,488 128,099	116 233		Ŭ.	128,099-233-
00-02 01-03	60,448 51,318	169,545 176,077	280 343	•	0. 0	169,545-280- 176,077-343-
02-04 03-05	40,710 19,395	139,451 104,782	343 540		0. Ó	139,451-343- 104,782-540-
04-06 05-07	7,284 104,869	80,168 43,226	41		0	80,168- 43,226- 41-
06-08 07-09	289,972 290,863	49,940 56,354	17 19	2,422	0. 1	49,940- 17- 53,932- 19-
FIVE-YEA	R AVERAGE					
05-09	178,325	57,322	32	1,453	1	55,869- 31-

ACCOUNTS 334.00 THRU 334.30 METERS

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
1980 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996	79,366 107,531 187,562 99,321 87,166 92,668 74,228 123,691 136,124 122,229 133,683 152,174 153,973 120,966 1,227	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009	90,023 84,881 59,466 108,243 578,028 84,261 116,511 184,704 496,453 610,344 19,750	46,996 52 66,757 79 52,230 88 54,749 51 40,090 7 72,000 85 58,223 50 60,264 33 26,955 5 3,486- 1- 61,193 310	$ \begin{array}{rrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrrr$	46,192 - 51 - 63,492 - 75 - 52,057 - 88 - 54,749 - 51 - 40,090 - 7 - 72,000 - 85 - 58,683 - 50 - 37,773 - 20 - 25,086 - 5 - 3,486 1 39,152 198
TOTAL	4,104,573 YEAR MOVING A	630,586 15 VERAGES	402,124 10	228,462- 6-
80-82 81-83 82-84 83-85 84-86 85-87	124,820 131,471 124,683 93,052 84,687 96,862	4,303 3 7,467 6 9,291 7 8,550 9 7,358 9 5,144 5	$\begin{array}{ccccccc} 24,064 & 19\\ 24,611 & 19\\ 20,974 & 17\\ 12,468 & 13\\ 8,827 & 10\\ 7,741 & 8 \end{array}$	19,761 16 17,144 13 11,683 9 3,918 4 1,469 2 2,597 3

ACCOUNTS 334.00 THRU 334.30 METERS

		COST OF	GROSS	NET
	REGULAR	REMOVAL	SALVAGE	
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
THREE -	YEAR MOVING AVI	ERAGES		
86-88	111,348	4,635 4	8,057 7	3,422 3
87-89	127,348	3,358 3	12,593 10	9,235 /
88-90	130,679	5,739 4	13,407 10	7,668 6
89-91	136,029	7,799 6	11,011 8	3,212 2
90-92	146,610	8,626 6	10,141 7	1,515 1
91-93	142,371	8,719 6	37,609 26	28,890 20
92-94	92,055	6,251 7	35,612 39	29,361 32
93-95	40,731	4,183 10	31,121 76	26,938 66
94-96	4.0.9	932 228	Q	932-228-
95-97				
96-98				
97-99	30,008	15,665 52	268 1	15,397- 51-
98-00	58,302	37,918 65	1,356 2	36,562- 63-
99-01	78,124	55,328 71	1,414 2	53,914- 69-
00-02	84,197	57,912 69	1,146 1	56,766- 67-
01-03	248,579	49,023 20	58 0	48,965- 20-
02-04	256,844	55,613 22	0	55,613- 22-
03-05	259,600	56,771 22	153- 0	56,924- 22-
04-06	128,492	63,496 49	7,344 6	56,152- 44-
05-07	265,889	48,481 18	7 ₁ 967 3	40,514- 15-
06-08	430,500	27,911 6	8,120 2	19,791- 5-
07-09	375,515	28,220 8	34,071 9	5,851 2
	· .			
FIVE-Y	EAR AVERAGE			
05-09	285,552	40,630 14	24,849 9	15,781- 6-

ACCOUNT 335.00 FIRE HYDRANTS

		COST OF	GROSS SALVAGE	NET SALVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
1090	12.294	2,498 20	9,619 78	7,121 58
1001	7 347	4,205 57	6,633 90	2,428 33
1982	8.316	4,213 51	7,109 85	2,896 35
1983	5,859	5,083 87	5,315 91	232 4
1984	9.155	15,650 171	8,870 97	6,780- 74-
1985	5,260	4,828 92	5,692 108	864 16
1986	4,060	6,489 160	6,416 158	73- 2-
1987	5,248	16,989 324	14,128 269	2,861-55-
1988	15,368	7,826 51	1,174 8	6,652-43-
1989	14,725	13,734 93	5,723 39	8,011-54-
1990	15,761	20,197 128	3,281 21	16,916-107-
1991	15,953	11,036 69	5,221 33	5,815-36-
1992	60,190	28,345 47	1,943 3	26,402- 44- 0 101 /E
1993	12,448	10,199 82	2,098 14	87101- 5D-
1994	5,440	5,777 106	2.610 48	3,10/- DO-
1995				
1996				
1997				
1998	< 40 B		685 11	1.146- 18-
1999	6,437	1,001 20	263 3	2,122-26-
2000	8,303	5 933 51	0	5,833- 51÷
2001	11,529	846 4	õ	846- 4-
2002	19,700	0 <u>40</u>	0	0
2003	₩,202 10 660	õ	Ö	Ó.
2004	13 469	2.091 16	0	2,091- 16-
2005	17.275	898 5	0	898- 5-
2000	1.716	16 1	- O .	16- 1-
2008	35.914	1,770 5	<u>0</u>	1,770- 5-
2009	11,376	6,961 61	0,	6,961- 61-
TOTAL	338,131	179,700 53	86,780 26	92,920- 27-
THREE	-YEAR MOVING AV	EKAGED		
80-82	9,319	3,639 39	7,787 84	4,148 45
81-83	7,174	4,500 63	6,352 89	1,004 40
82-84	7,777	8,315 107	7,098 91 2 202 00	<u>1</u> 201 - 10- 1 201 - 72-
83-85	6,758	8,520 126	5,540 20 C 002 114	1 006- 37-
84-86	6,158	8,989 146	5,773 114 0 707 100	11990-92- 600-14-
85-87	4,856	9,435 194	8,745 100	1000 - T.F.

ACCOUNT 335.00 FIRE HYDRANTS

		COST OF	GROSS	NET
	REGULAR	REMOVAL	SALVAGE	SALVAGE
YEAR	RETIREMENTS	AMOUNT PCT	AMOUNT PCT	AMOUNT PCT
ਾ_ਬਰਧਾ	ZEAR MOUTHE AVI	TDACEC		
		20AOPD		
86-88	8,225	10,435 127	7,239 88	3,196- 39-
87-89	11,780	12,850 109	7,008 59	5,842 - 50 -
88-90	15,285	13,919 91	3,393 22	10,526- 69-
89-91	15,480	14,989 97	4,742 31	10,247- 66-
90-92	30,635	19,859 65	3,482 11	16,377- 53-
91-93	29,530	16,527 56	3,087 10	13,440- 46-
92-94	26,026	14,774 57	2,217 9	12,557- 48-
93-95	5,963	5,325 89	1,569 26	3,756- 63-
94-96	1,813	1,926 106	870 48	1,056- 58-
95-97				
96-98				
97-99	2,146	610 28	228 11	382- 18-
98-00	4,913	1,405 29	316 6	1,089- 22-
99-01	8,756	3,350 38	316 4	3,034-35-
00-02	13,199	3,021 23	8.8 1.	2,933- 22-
01-03	11,852	2,226 19	0	2,226- 19-
02 - 04	11,562	282 2	Ó	282- 2-
03-05	9,464	697 7	0	697- 7-
04-06	13,802	996 7	O.	996- 7-
05-07	10,820	1,002 9	0	1,002- 9-
06-08	18,302	895 5	Ō	895- 5-
07-09	16,335	2,916 18	0	2,916- 18-
FIVE-YE	CAR AVERAGE			
05-09	15,950	2,347 15	0	2,347- 15-

ACCOUNT 341.10 TRANSPORTATION EQUIPMENT - LIGHT DUTY TRUCKS

	· · · · · · · ·	COST OF		GROSS	5 111 ¹¹	l Saj	NET LVA	GE
YEAR	REGULAR RETIREMENTS	AMOUNT PC	T	AMOUNT I	èCT	AMOUI	NΤ	PCT
1982		140		12,200		12,0	60	0.F
1983	32,127	100	0	8,100	25	8,0	00	25
1984	9,205		0	7,500	81	7,5	00	ST ST
1985	87,029	315	0	17,700	20	11,3	85	20
1986	33,598	et	0	6,444	19	6,4	44 7 1	19
1987	53,418	11	0	10,875	20	10,8	64 00	10
1988	46,179	6.0	0	8,550	19	×;4 22 ⊑	20 20	10
1989	50,554	•	.0.	22,509	45	22,0	U 5 1 A	12
1990	96,067	1,393	1	27,637	29	26,2	44	21
1991	118,677		0	36,945	31	30,2	40	24
1992	96,153		Q:	32,236	34	3444	າດ	<u>ರ</u> .∞ ರಿ.∞
1993	72,282		<u>:</u> 0:	23,220	3.4	1.6 0	10	27
1994	60,343	1,498	2	17,716	29	1012	τo	4
1995								
1996								
1997								
1998			F .	11 CTE	26	é a	25	2.0
1999	44,574	2,850	6	1070	⊿o 1:0	11.2	89	12
2000	94,444	5,440	6	10,722	ц	. <u></u>		.0
2001	90,536		Û.	20.000	.0	20-3	71	5
2002		7,629	~	10,000	つち	12.3	11	23
2003	52,861	T,0T0	4	LOICE	2.2 Ci		· ــــــــــــــــــــــــــــــــــــ	0
2004	27,211		0		.0 .0			Ō
2005	18,273	11 010	.) .~		ň	11.8	32	6
2006	197,839	11,832-	0- 0		ดี		- 2 . 27	- 0
2007	54,895		0	26.576	20	26.5	76	20
2008	130,678		Č	20,570	13	9.5	596	13
2009	75,134		0	24 220	1.5	- /-		
TOTAL	1,542,077	8,614	1	339,529	22	330,9	915	21
THREE-	YEAR MOVING AV	ERAGES						
		0.0	1	9 267	67	9.3	87	67
82-84	$\frac{13}{10}$	- <u>ου</u> 1 τ Ω	0	11 100	26	10.9	62	26
83-85	42,787	404 700	0 0	10_548	24	10.4	143	24
84-86	437271 Fo off	4 A A	0	11 673	20	11.5	564	20
85-87	20, VLO	7A	0 0	8,623	19	8,5	599	19
86-88	44,370 TA AFA	2 4 04	ő	13.978	28	13,9	954	28
87-89	50,050	2 I 4 Q.A	1.	19.565	30	19.()81	30
88-90	04,∠07 άα 400	107 AGA	1	29.030	3:3	28,5	566	32
89-91	88,433	#OŦ	- - :			·		

ACCOUNT 341.10 TRANSPORTATION EQUIPMENT - LIGHT DUTY TRUCKS

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
THREE-	YEAR MOVING AVE	RAGES		
90-92 91-93 92-94 93-95 94-96 95-97	103,632 95,704 76,259 44,208 20,114	464 0 0 499 1 499 1 499 2	$\begin{array}{ccccccc} 32,273 & 31 \\ 30,800 & 32 \\ 24,391 & 32 \\ 13,645 & 31 \\ & 5,905 & 29 \end{array}$	31,809 31 30,800 32 23,892 31 13,146 30 5,406 27
96 - 98 97 - 99 98 - 00 99 - 01 00 - 02 01 - 03 02 - 04 03 - 05 04 - 06 05 - 07 06 - 08 07 - 09	14,858 46,340 76,518 61,660 47,799 26,691 32,782 81,108 90,335 127,804 86,902	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	3,892 26 9,468 20 9,468 12 15,576 25 14,440 30 14,440 54 4,440 14 0 8,859 7 12,057 14	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
FIVE-Y	EAR AVERAGE			
0.5 - 0 9	95,364	2,366- 2-	7,234 8	9,600 10

ACCOUNT 341.20 TRANSPORTATION EQUIPMENT - HEAVY DUTY TRUCKS

YEAR	REGULAR RETIREMENTS	COST C REMOVA AMOUNT P	F L CT	GROS SALVA AMOUNT	S AGE PCT	NE SALVI AMOUNT	Г AGE PCT
1986 1987 1988 1989	13,75641,2009,95541,315		0 0 0	1,900 7,300 3,200 19,767	14 18 32 48	1,900 7,300 3,200 19,767	14 18 32 48
1990 1991 1992 1993 1994 1995 1996	58,941 79,570 13,415 25,100		0 0 0	11,440 17,458 2,000 5,500	19 22 15 22	11,440 17,458 2,000 5,500	19 22 15 22
1997 1998 1999 2000 2001 2002 2003	89,605 18,235	5,830 3,340	7 0	19,045 6,102	21 0	13,215 2,762	15 0
2004 2005 2006 2007 2008 2009	47,659 65,892 62,521	1,060-	2 - 0 0	8,613 3,870	0 0 6	1,060 8,613 3,870	2 0 6
TOTAL	567,164	8,110	1	106,195	19	98,085	17
THREE-	YEAR MOVING AVE	RAGES					
86-88	21,637		0	4,133	19	4,133	19

SUMMARY OF BOOK SALVAGE

30,823 10,089 10,089 87-89 0 33 33 88-90 17,090 0 7,656 457,656 45 10,402 10,402 89-91 33,419 0 31 31 9,633 46,170 0 9,633 90-92 21 21 10,299 91-93 50,642 0 10,299 20 20 39,362 8,319 0 8,319 92-94 21 21 93-95 12,838 0 2,500 19 2,500 19 94-96 8,367 Ö 1,833 22 1,833 22 95-97 96-98

97-99

ACCOUNT 341.20 TRANSPORTATION EQUIPMENT - HEAVY DUTY TRUCKS

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
THREE-Y	EAR MOVING AVE	RAGES		
98-00 99-01 00-02 01-03 02-04	29,868 35,947 35,947 6,078	1,943 7 1,943 5 3,057 9 1,113 18 1,113	6,348 21 6,348 18 8,382 23 2,034 33 2,034	4,405 15 4,405 12 5,325 15 921 15 921
03-05 04-06 05-07 06-08 07-09	15,886 37,850 37,850 42,804	353- 2- 353- 1- 353- 1- 0	0 0 2,871 8 4,161 10	353 2 353 1 3,224 9 4,161 10
FIVE-YI	EAR AVERAGE			
05-09	35,215	212 - 1-	2,497 7	2,709 8

111-115

ACCOUNT 341.30 TRANSPORTATION EQUIPMENT - AUTOS

		COST C REMOVA)F	GROS SALVA	S GE	NET SALVA	GE
YEAR	RETIREMENTS	AMOUNT E	сŢ	AMOUNT	PCT	AMOUNT	PCT
1982	34,922	120	0	4,400	13	4,280	12
1983	33,905	125	0	7,900	23	1,110	23
1984					10		тo
1985	39,613	175	0	7,600	T:3	7,420	1.5 A
1986	38,712		0	1,416	4	1.3111000000000000000000000000000000000	5 C
1987	49,853		0	16,125	32	10,120	ാച
1988	46,956		0	10,900	23		2.5 4.0
1989	57,313	50	0	23,047	40	22,997	40
1990	30,101		0	13,824	46	13,824	10
1991	9,700		0	1,000	10	1,000 4,000	10
1992	11,500		0	4,893	43	4,093	45 A
1993	12,323		0		0	άλia.	U 1 _
1994	36,024	241	1		-O	Z*4.1.*	- 1-
1995					0		Ó
1996	42,288		0		0-		0
1997	84,116		0		υ		0.
1998			,			E DAA	1 7
1999	32,082		0	5,300	11	5,500	1
2000							
2001					2	760	- 6-
2002	12,116	700	6		0	1.0.0	
2003	2,900		0		U		V
2004							
2005							
2006			~		0		θ
2007	15,016-		0		10	7 529	19
2008	61,308		. 0	1,002	1.2	125	1
2009	15,899	·	0	τzþ	; ,[`	Ϋ́Υ	.+ <u>.</u>
TOTAL	636,615	1,411	Ò	104,119	16	102,708	16
THREE	-YEAR MOVING AV	FRAGES					
00 04	00 942	82	Ö	4,100	18	4,018	18
02-04 05 0E	24,506	100	Ō	5,167	21	5,067	21
00-00 84-02	26 108	58	0	3,005	12	2,947	11
01-00	42 726	58	0	8,380	20	8,322	19
05-01	45.3.74		0	9,480	21	9,480	21
0.0-00	51 3.74	17	0	16,691	32	16,674	32
0.7-0.2	44 790	17	0	15,924	36	15,907	3.6
89-91	32,371	17	0	12,624	39	12,607	39
سلامر نیں ہے	— ,						

ACCOUNT 341.30 TRANSPORTATION EQUIPMENT - AUTOS

ה ארדלו	REGULAR	COST C REMOVA)F L	GRÖS SALVA	S GE	NE SALV	T AGE DCT
LEAR	RELIGION 15	AHOONIT	C.1	AUOUNI	ECT	HI OUVI	L WAL
THREE -	YEAR MOVING AVE	RAGES					
9.0 - 9.2	17,100		0	6,572	3.8	6,572	38
91-93	11,174		Ó	1,964	18	1,964	18
92-94	19,949	80	Q	1,631	8	1,551	8
93-95	16,116	80	O ;		0	80	- 0
94-96	26,104	8,0	0		0	8.0	~ 0
95-97	42,135		0		0		0
96-98	42,135		0		0		0
97-99	38,733		0	1,767	5	1,767	5
98-00	10,694		0	1,767	17	1,767	17
99-01	10,694		0	1,767	17	1,767	17
00-02	4,039	233	6		0	233	- 6-
01-03	5,005	233	5		0	233	5 -
02-04	5,005	233	5		0	233	- 5-
03-05	967		0		0		0
04-06							
05-07	5,005-		0		0		0
06-08	15,431		0	2,530	16	2,530	16
07-09	20,730		: () .	2,571	12	2,571	12
FIVE-Y	EAR AVERAGE						
05-09	12,438		Ö:	1,543	$1\overline{2}$	1,543	12

ACCOUNT 341.40 TRANSPORTATION EQUIPMENT - OTHER

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
1996 1997 1998 1999 2000 2001 2002 2003 2004 2005	220 2,993	0 0	0	Ŭ O
2006 2007 2008 2009	972	ò	0 82 25	0 82 25
TOTAL THREE-	4,185 -YEAR MOVING A	0 VERAGES	107 3	107 3
96-98 97-99 98-00 99-01 00-02 01-03 02-04 03-05	1,071 998	0 0	0 0	· 0 0
04-06 05-07 06-08 07-09	324 324 324	0 0 0	0 27 8 36 11	0 0 27 8 36 11
FIVE-	YEAR AVERAGE			
05-09	194	0	21 11	21 11

ACCOUNT 345 POWER OPERATED EQUIPMENT

YEAR	REGULAR RETIREMENTS	COST REMOV AMOUNT	OF AL PCT	GROS SALVA AMOUNT	SS GE PCT	NE SALVI AMOUNT	f AGÉ PCT
1980 1981	13,957	20	0	10,100	72	10,080	72
1982	4,745		0		0		0
1983	369-	•	0		0		0
1984							
1985	34,721	35	0	18,612	54	18,577	54
1986	3,106		0		Ō		0
1987							
1988	7,922		0		.0		0
1989							
1990	479-		0		0		0
1991	65,103		0	8,554	13	8,554	13
1992	10,550		.0		0	. <u></u>	0
1993	4,132		Q	152	4	152	4
1994	22,762		Q	2,000	9	2,000	9
1995							
1007							
1991							
1220							
2000							
2000							
2002							
2003							
2004							
2005							
2006							
2007							
2008							
2009	<u>9</u> 9,826		0	8,510	9	8,510	9
TOTAL	265,976	55	σ	47,928	18	47,873	18
THREE-	YEAR MOVING AVE	RAGES					
80-82	6,234	7	Ó	3,367	54	3,360	54
81-83	1,459		Q.	a	0		0
82-84	1,459		0		Ő		0
83-85	11,451	12	Q	6,204	54	6,192	54
84-86	12,609	12	0	6,204	49	6,192	49
85-87	12.609	12	0	6,204	49	6.192	49

ACCOUNT 345 POWER OPERATED EQUIPMENT

SUMMARY OF BOOK SALVAGE

YEAR	REGULAR RETIREMENTS	COST OF REMOVAL AMOUNT PCT	GROSS SALVAGE AMOUNT PCT	NET SALVAGE AMOUNT PCT
THREE-	YEAR MOVING AVE	RAGES		
86-88 87-89 89-91 90-92 91-93 92-94 93-95 94-96 95-97 96-98 97-99 98-00 99-01 00-02 01-03 02-04 03-05 04-06	3,676 2,641 2,481 21,541 25,058 26,595 12,481 8,965 7,587		$\begin{array}{c} 0\\ 0\\ 2,851 \\ 13\\ 2,851 \\ 11\\ 2,902 \\ 11\\ 717 \\ 6\\ 717 \\ 8\\ 667 \\ 9\end{array}$	0 0 2,851 13 2,851 11 2,902 11 717 6 717 8 667 9
06-08 07-09	33,275	0:	2,837 9	2,837 9
FIVE-	YEAR AVERAGE			
	19 965	· 0	1,702 9	1,702 9

0

05-09

19,965

DEPRECIATION CALCULATIONS

II-121

ACCOUNT 304.10 STRUCTURES & IMPROVEMENTS - SOURCE OF SUPPLY

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SUR	IVOR CURVE IO	WA 35-S1.5				
NET	SALVAGE PERCENT	-, -,5				
1962	11,476.53	10,022	4, 525	7,525	5.89	1,278
1974	221.53	167	75	158	9.89	16
1976	134.00	98	44	97	10.70	9
1984	3,200.00	1,966	888	2,472	14.52	170
1988	2,533.00	1,378	622	2,038	16.86	121
1989	40,782.95	21,411	9,667	33,155	17.50	1,895
1991	30,910.25	14,985	6,765	25,691	18.84	1,364
1997	983.90	342	154	879	23.40	38
1998	7,742.48	2,501	1,129	7,001	24.23	289
2001	38,882.00	9,484	4,282	36,544	26.87	1,360
2002	274,986,64	59,480	26,854	261,882	27.79	9,424
2003	475,545.09	89,578	40,442	458,880	28.72	15,978
2004	57,970.66	9,270	4,185	56,684	29.67	1,910
2005	3,999,15	524	237	3,962	30.63	129
2006	1,656,129.06	168,503	76,075	1,662,861	31.61	52,606
2007	1,775.08	128	58	1,806	32.59	55
2008	66,068.68	2,817	1,272	68,100	33.58	2,028
	2,673,341.00	392,654	177,274	2,629,735		88,670

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 29.7 3.32

ACCOUNT 304.20 STRUCTURES & IMPROVEMENTS - POWER AND PUMPING

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT'. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
KENTU	CKY RIVER STAT	ION				
INTER	IM SURVIVOR CU	RVE IOWA 6	0-R2.5			
PROBA	BLE RETIREMENT	YEAR. 6-2	0.37			
NET S	ALVAGE PERCENT	-20				
						<i>r</i>
1934	1,498.45	1,534	1,193	605	8.82	69
1951	8,710.85	7,950	6,183	4,270	14.26	299
1954	741.84	659	513	377	15.42	24
1957	92,039.85	79,324	61,693	48,755	16,59	2,939
1958	25,756.94	21,973	17,089	13,819	16.98	814
1959	51,381.05	43,370	33,730	27,927	17.37	1,608
1964	138,59	111	86	80	19,25	4
1966	2,267.68	1,767	1,374	1,347	19.95	68
1967	74,428.89	57,277	44,546	44,769	20.29	2,206
1968	99.58	76	59	60	20.62	3
1969	221.46	166	129	137	20.94	7
1970	80,648.01	59,712	46,440	50,338	21.25	2,369
1971	17,572.79	12,838	9, 985	11,102	21.55	515
1972	13,262.12	9.555	7,431	8,484	21.84	388
1973	3,602.44	2,560	1,991	2,332	22.11	105
1974	6,749.68	4,727	3,676	4,424	22.38	198
1978	6,162,43	4,053	3,152	4,243	23.34	182
1980	3,449.81	2,191	1,704	2,436	23.76	103
1985	743,96	427	332	561	24.65	.2.3;
1986	418.99	235	183	320	24.81	13
1988	20,588.96	10,962	8,526	16,181	25.09	645
1989	11,127.35	5,756	4,477	8,876	25.23	352
1990	8,602.65	4,321	3,361	6,962	25.35	275
1991	32,248.00	15,676	12,192	26,506	25.48	1,040
1992	1,958,914.33	919,828	715,382	1,635,315	25,59	63,904
1993	21,577.08	9,761	7,591	18,301	25.70	712
1995	1,752.80	728	566	1,537	25.91	59
1996	5,317.98	2,105	1,637	4,745	26.00	183
2005	6,250.40	1,040	809	6,691	26.66	251
2006	754,698,54	100,073	77,831	827,807	26.72	30,981
2007	3,208.80	312	243	3,608	26.77	135
2008	89,918,76	5,320	4,137	103,766	26.82	3,869
2009	8,182.42	162	126	9,693	26.87	361
	3,312,283.48	1,386,549	1,078,367	2,896,374		114,704

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ACCOUNT 304.20 STRUCTURES & IMPROVEMENTS - POWER AND PUMPING

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
OTH	SAULU ILLARS					
SUR	TWOR CURVE. TO	A 60-R2.5				
NET	SALVAGE PERCENT	20				
1910 4		5				
1934	26,220,50	26,824	20,862	10,603	8.85	1,198
1939	6,915.01	6,871	5,344	2,954	10.32	286
1941	400.28	392	305	175	10.98	16
1942	102.95	100	78	46	11.33	4
1948	2,274.24	2,106	1,638	1,091	13.70	80
1949	456.97	419	326	222	14.15	16
1951	167.69	151	117	84	15.08	6
1954	394.47	342	266	207	16.59	12
1955	6,204.43	5,321	4,138	3,307	17.12	193
1957	542.33	453	352	299	18.23	16
1958	402.83	332	258	225	18.80	12
1962	4,217.13	3,272	2,545	2,516	21.21	119
1963	2,755.27	2,102	1,635	1,671	21.85	76
1966	7,073.51	5,120	3,982	4,506	23.81	189
1969	207,00	141	110	138	25.87	5
1970	392.85	263	205	266	26.57	10
1971	10,030.76	6,564	5,105	6,932	27.28	254
1972	43,588.13	27,889	21,690	30,616	28.01	1,093
1974	1,039.00	634	493	754	29.48	26
1975	24,999.57	14,886	11,577	18,422	30.23	609
1987	266,561.62	107,638	83,714	236,160	3.9 - 8.1	5,932
1988	14,556.05	5,630	4,379	13,088	40.66	322
1989	447,765.79	165,602	128,794	408,525	41.51	9,842
1990	40.40	14	11	37	42 * 36	<u>1</u>
1997	1,948.81	447	348	1,991	48.52	41
1998	21,873.51	4,628	3,599	22,649	49.42	458
1999	778,890.09	150,668	117,180	817,488	50.33	16,243
2001	1,508.80	237	184	1,627	52.15	31,
2005	3,297.98	274	213	3,745	55-85	67
2006	24,142.95	1,556	1,210	27,762	56.78	489
2007	189,396.76	8,636	6,717	220,559	57.72	3,821
2008	15,270.90	409	318	18,007	58.66	307
	1.903.638.58	549, 921	427,693	1,856,672		41,774
	5,215,922.06	1,936,470	1,506,060	4,753,046		156,478

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ACCOUNT 304.30 STRUCTURES & IMPROVEMENTS - WATER TREATMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
KENTH	CKV RIVER STAT	TON				
TNTER	TM SURVIVOR CU	RVE IOWA 6	0-R2.5			
PROBA	BLE RETIREMENT	YEAR 6-2	037			
NET S	ALVAGE PERCENT	20				
1925	7,081.54	7,561	2,795	5,703	6.62	861
1959	6,925.11	5,845	2,161	6,149	17.37	354
1960	3,833.51	3,200	1,183	3,417	17.76	192
1961	974.98	805	298	872	18.14	48
1966	19,358.74	15,084	5,577	17,653	19.95	885
1968	810.88	616	228	745	20.62	36
1969	118,087.90	88,594	32,753	108,952	20.94	5,203
1970	13,665.34	10,118	3,741	12,657	21.25	596
1971	67,377.02	49,223	18,198	62,654	21.55	2,907
1972	1,158.61	835	309	1,081	21.84	49
1973	5,501.25	3,909	1,445	5,157	22.11	233
1974	474.00	332	123	446	22.38	20
1975	723.00	499	184	684	22.63	30
1976	1,114.00	757	280	1,057	22.88	46
1977	1,434.51	959	355	1,366	23.11	59
1982	153,190.64	93,698	34,640	149,189	24.14	6,180
1984	11,400.01	6,688	2,473	11,207	24.49	458
1986	3,643.80	2,042	755	3,618	24.81	146
1987	102,491.44	56,034	20,716	102,274	24.95	4,099
1988	58,997.94	31,413	11,613	59,185	25.09	2,359
1989	58,912.65	30,477	11,267	59,428	25.23	2,355
1990	114,656.40	57,594	21,293	116,295	25.35	4,588
1991	62,459.04	30,363	11,225	63,726	25.48	2,501
1992	8,000.00	3,756	1,389	8,211	25.59	321
1993	843,479.45	381,590	141,074	871,101	25.70	33,895
1995	48,008.53	19,945	7,374	50,236	25.91	1,939
1996	1,396,484.89	552,840	204,384	1,471,398	26.00	56,592
1997	6,903.44	2,590	958	7,326	26.09	281
1999	131,023.48	43,364	16,032	141,196	26.26	5,377
2000	532,132.37	163,471	60,435	578,124	26.33	21,957
2001	153,164.99	43,174	15,961	167,837	26.41	6,355
2002	11,650.51	2,975	1,100	12,881	26,48	486
2003	11,333.94	2,579	953	12,648	26.54	477
2004	281,236.11	55,516	20,524	316,959	26.61	11,911
2005	247,778.20	41,210	15,236	282,098	26.66	10,581
2006	223,795.95	29,675	10,971	257,584	26.72	9,640

ACCOUNT 304.30 STRUCTURES & IMPROVEMENTS - WATER TREATMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
KENTU INTEH PROBA NET S	JCKY RIVER STATI RIM SURVIVOR CUP ABLE RETIREMENT SALVAGE PERCENT	EON RVE IOWA 6 YEAR 6-2 +20	0-R2.5 037			
2008	21.152.39	1,251	462	24,921	26.82	929
2009	7,376.03	146	54	8,797	26.87	327
· · · · .	4,737,792.59	1,840,728	680,519	5,004,832		195,273
RICHI INTEI PROBA NET 4	MOND ROAD STATIO RIM SURVIVOR CUI ABLE RETIREMENT SALVAGE PERCENT	DN TREATMENT RVE., IOWA 6 YEAR 6-2 20	PLANT 0-R2-5 038			
1025	5 156 56	5 505	2.035	4.153	6.62	627
1026	7 939 94	2,062	762	1,566	6.86	228
1929	563.66	591	218	458	7.57	61
1938	8 725 21	8.735	3.229	7,241	9.94	728
1941	369.39	363	134	309	10.84	29
1947	1.374.13	1.294	478	1,171	12.87	91
1960	1.321.79	1,098	406	1,180	18.01	66
1971	5.166.23	3,740	1,383	4,816	22.02	219
1972	42.389.94	30,246	11,182	39,686	22.33	1,777
1973	68,550.57	48,205	17,821	64,440	22.63	2,848
1974	14,784.38	10,244	3,787	13,954	22.91	609
1977	50,913.14	33,627	12,432	48,664	23.71	2,052
1983	1,276.58	754	279	1,253	25.01	50
1988	1,482,689.92	775,210	286,597	1,492,631	25.86	57,720
1989	63,725.94	32,386	11,973	64,498	26.00	2,481
1991	106,693.61	50,893	18,815	109,217	26.27	4,157
1994	10,388.09	4,418	1,633	10,833	26.63	407
1997	580,879.73	213,090	78,781	618,275	26.94	22,950
1999	10,008.73	3,230	1,194	10,816	27.13	399
2001	227,402.06	62,463	23,093	249,789	27.29	9,153
2003	19,988.05	4,421	1,634	22,352	27.44	815
2005	6,719.98	1,084	401	7,663	27.57	278
2006	24,821.65	3,196	1,182	28,604	27 - 63	1,035
2007	330,949.59	31,056	11,481	385,659	27.69	13,928
2008	59,873.34	3,427	1,267	70,581	27.74	2,544
2009	28,757.16	549	203	34,306	27.79	1,234
	3,155,429.37	1,331,887	492,400	3,294,115		126,486

ACCOUNT 304.30 STRUCTURES & IMPROVEMENTS - WATER TREATMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
OTHER SURVI NET S	STRUCTURES VOR CURVE., ION ALVAGE PERCENT	NA 60-R2:5 120				
1974 1975 1976 1996 1997 2001 2006 2007 2008 2008	1,607.00 158.02 $1,539.04$ $1,043,366.07$ $12,571.95$ $15,780.21$ $272,796.29$ $628,598.19$ $13,112.31$ $14,181.16$	981 94 893 258,171 2,886 2,477 17,579 28,664 351 123	363 35 330 95,446 1,067 916 6,499 10,597 130 45	1,565 155 1,517 1,156,593 14,019 18,020 320,857 743,721 15,605 16,972	29.48 30.23 30.98 47.63 48.52 52.15 56.78 57.72 58.66 59.57	53 5 49 24,283 289 346 5,651 12,885 266 285
	2,003,710.24	312,219	115,428	2,289,024		44,112
	9,896,932.20	3,484,834	1,288,347	10,587,971		365,871

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3.70

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ACCOUNT 304.40 STRUCTURES & IMPROVEMENTS - TRANS. AND DISTR.

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC, BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	IVOR CURVE IO	WA 30-52				
NET S	SALVAGE PERCENT	-5				
1982	1,420.00	1,060	1,491			
1991	42,865,79	24,620	34,720	10,289	13.59	757
1992	412,979.52	227,351	320,621	113,007	14.27	7,919
1996	7,226.03	3,215	4,534	3,053	17.29	177
1997	26.54	11	16	12	18.12	1
1998	139,105.41	53.648	75,657	70,404	18.98	3,709
1999	51,995.27	18,453	26,023	28,572	19.86	1,439
2000	8,279.36	2,675	3,772	4,921	20.77	237
2002	21,163.70	5,438	7,669	14,553	22.66	642
2005	11,570.17	1,786	2,519	9,630	25.59	376
2006	89,907.46	10,762	15,177	79,226	26.58	2,981
2008	25,387.15	1,261	1,778	24,879	28.58	871
2009	217,413.28	3,493	4,926	223,358	29.54	7,561
	1,029,339.68	353,773	498,903	581,904		26,670

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCL., 21.8 2,59

ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
እፖኦ ግእና	OFFICE					
TNTER	TM SURVIVOR CU	RVE. IOWA 5	5-R2.5			
PROBA	BLE RETIREMENT	YEAR 6-2	043			
NET S	ALVAGE PERCENT	., -5				
1965	7,142.07	4,997	3,921	3,578	18.18	197
1970	672,941.10	434,552	340,964	365,624	20.76	17,612
1971	3,608.72	2,291	1,798	1,991	21.26	94
1972	19,896.38	12,409	9,736	11,155	21.76	513
1973	5,009.31	3,068	2,407	2,853	22.25	128
1977	4,946.00	2,803	2,199	2,994	24.13	124
1979	5,098.00	2,770	2,173	3,180	25.00	127
1982	72,896.87	36,970	29,008	47,534	26.21	1,814
1984	1,886.00	910	714	1,266	26.94	47
1985	1,224.56	575	451	835	27.29	31
1986	27,739.44	12,676	9,946	19,180	27.62	694
1987	141,027.26	62,578	49,101	98,978	27.94	3,543
1988	96,348,48	41,438	32,514	68,652	28.25	2,430
1989	44,800.88	18,656	14,638	32,403	28.54	1,135
1990	32,653.68	13,142	10,312	23,974	28.81	832
1991	3,265.27	1,267	994	2,435	29.08	84
1992	16,608.13	6,198	4,863	12,576	29.33	429
1994	27,097.92	9,273	7,276	21,177	29,80	711
1995	26,056.54	8,492	6,663	20,696	30.02	689
2008	1,813,158.40	78,056	61,246	1,842,570	32.01	57,562
	3,023,405.01	753,121	590,924	2,583,651		88,796
			·			
OTHE	STRUCTURES					
SURV	IVOR CURVE. IO	WA 55-R2-5				
NET S	SALVAGE PERCENT	5				
1985	1,748.00	724	568	1,267	33.29	38
1988	2,173.52	798	626	1,656	35.77	46
1989	7,375.00	2,590	2,032	5,712	36.61	156
1996	11,220.54	2,644	2,075	9,707	42.66	228
1997	2,103,494.75	459,845	360,810	1,847,859	43.55	42,431
1998	226,122.80	45,539	35,731	201,698	44.45	4,538
1999	167,972.15	30,953	24,287	152,084	45.35	3,354
2000	1,733 16	290	228	1,592	46.25	3.4
2001	55,334.12	8,279	6,496	51,605	47.16	1,094

ACCOUNT 304.60 STRUCTURES & IMPROVEMENTS - OFFICE BUILDINGS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC, BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
OTHER SURVIV NET SA	STRUCTURES JOR CURVE. IO ALVAGE PERCENT	WA 55-R2.5				
2003 2004 2005 2006 2007 2008 2009	53,573.71 14,508.35 60,598.88 59,716.30 93,718.41 293,123.40 14,136.07	6,137 1,408 4,804 3,668 4,084 7,510 116	4,815 1,105 3,769 2,878 3,204 5,893 91	51,437 14,129 59,860 59,824 95,200 301,887 14,752	49.00 49.92 50.85 51.78 52.72 53.66 54.57	1,050 283 1,177 1,155 1,806 5,626 270
	3,166,549.16	579,389	454,608	2,870,269		63,286
	6,189,954.17	1,332,510	1,045,532	5,453,920		152,082

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 35.9 2.46

ACCOUNT 304.70 STRUCTURES & IMPROVEMENTS - SHOP & GARAGE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURA	VIVOR CURVES, IO	WA 50-R2,5				
NET	SALVAGE PERCENT	. 0				
1957	13,694,36	10,712	9,993	3,701	10.89	340
1960	708.06	535	499	209	12.22	17
1971	723.87	458	42.7	297	18.37	16
1972	749.00	464	433	316	19.02	17
1977	5,650.00	3,113	2,904	2,746	22.45	122
1987	53,519.17	21,311	19,881	33,638	30.09	1,118
1988	42,525.48	16,245	15,155	27,370	30.90	886
1990	19,843.29	6,921	6,457	13,386	32.56	411
1993	546,102.20	162,738	151,817	394,285	35.10	11,233
1996	147,253.93	36,195	33,766	113,488	37.71	3,009
1999	74,138.37	14,279	13,321	60,817	40.37	1,506
2001	15,249.20	2,385	2,225	13,024	42.18	309
2002	66,881.08	9,243	8,623	58,258	43.09	1,352
2005	2,618.00	217	202	2,416	45.86	53
2009	739,495.95	6,360	5,933	733, 563	49-57	14,799
	1,729,151,96	291,176	271,636	1,457,514		35 ₆ 188

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2.03

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ACCOUNT 304.80 STRUCTURES & IMPROVEMENTS - MISCELLANEOUS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURV	VIVOR CURVE. IO	WA 25-R2				
NET	SALVAGE PERCENT					
1934	291.39	321	321			
1958	21,159.37	23,275	23,275			
1966	5,31	6-	6		5	
1971	333.59	335	205	162	2.19	743
1978	1,265.76	1,151	704	6.88	4.33	159
1985	29,000.00	22,713	13,895	18,005	7.20	2,5VI 1,071
1987	25,030.07	18,480	11,305	16,228	8.22	1,974
1989	67,361.16	46,415	28,394	45,703	9.34	4,893
1990	14,575.53	9,658	5,908	10,125	9.94	1,019
1991	7,998.00	5,085	3,111	5,687	10.55	539
1992	6,513.58	3,958	2,421	4,744	11.19	4.24
1993	4,040.72	2,338	1,430	3,015	11.85	254.
1994	3,145 91	1,726	1,056	2,405	12.53	1192
1995	1,893-23	981	600	1,483	13.22	114. Tor
1997	2,948.35	1,340	820	2,423	14.67	£65
1998	34,995.42	14,751	9,024	29,471	15.42	1,911
20.00	9,043.98	3,195	1,955	7,993	16.97	471
2001	28,255.39	8,989	5,499	25,582	17.77	1,440
2002	41,389.73	11,692	7,153	38,376	18.58	2,065
2003	726,932.51	179,116	109,574	690,052	19.40	35,570
2004	24,414.98	5,113	3,128	23,728	20.24	1,172
2005	459,721.06	78,888	48,259	457,434	21.10	21,679
2006	322,940.93	43,197	26,426	328,809	21.96	14,973
2007	90,111.37	8,564	5,239	93,884	22.84	4,111
	1,923,367.34	491,287	309,708	1,805,997		95,698

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 18.9 4.98

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ACCOUNT 3.05.00 COLLECTING AND IMPOUNDING RESERVOIRS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURV	VIVOR CURVE IO	WA 75-R4		ī		
NET	SALVAGE PERCENT					
1913	73.214.21	69,268	69,850	3,364	4.04	833
1.934	28,430.15	24,345	24,550	3,880	10.78	360
1.94.0	540.35	440	444	96	13.91	7
1953	182.14	127	128	54	22.67	2.
1963	391.61	232	234	158	30.58	5
1972	5,066.11	2,468	2,489	2,577	38.47	67
1973	23,440.73	11,130	11,223	12.218	39.39	310
1977	5,152.00	2,191	2,209	2,943	43.11	68
1988	763,760.75	216,679	218,500	545,261	53.72	10,150
1989	2,284.00	618	6.23	1,661	54.70	.3.0
1991	14,013.00	3,425	3,454	10,559	56.67	186
1992	9,151,62	2,116	2,134	7,018	57.66	122
1993	3,586.34	782	789	2,797	58.65	48
1994	70,338.87	14,405	14,525	55,814	59.64	936
1996	2,251.73	402	405	1,847	61.62	30
2005	3,282.30	193	195	3,087	70.59	44
	1,005,085.91	348,821	351,752	653,334		13,198

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 49.5 1.31

ACCOUNT 306.00 LAKE, RIVER AND OTHER INTAKES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30_{χ} 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BÓOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01108						
SURV	IVOR CURVE., 10	WA 50-SI				
NET	SALVAGE PERCENT	ε, U				
1961	449.15	299	103	346	16.72	21
1962	165.61	109	38	128	17.15	7
1966	19,532,24	12,133	4,182	15,350	18,94	810
1970	34,431.98	20,081	6,922	27-510	20.84	1,320
1971	23,098.06	13,240	4,564	18,534	21.34	869
1972	50.00	.28	10	4.0	21.85	2
1985	5,597.95	2,309	796	4,802	29.38	163
1990	5,779.41	1,982	683	5,096	32.85	155
1991	165,120.57	54,193	18,680	146,441	33.59	4,360
1992	22,301.43	6,985	2,408	19,893	34.34	579
1993	6,985.00	2,080	717	6,268	35.11	179
1994	169.67	48	17	153	35.90	4
1997	3,365.94	784	270	3,096	38.36	81
2002	245,293.78	35,371	12,191	233,103	42.79	5,448
2007	4,757.18	229	79	4,678	47.59	98
	537,097.97	149,871	51,660	485,438		14,096

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 34.4

ACCOUNT 309.00 SUPPLY MAINS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(I)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	VIVOR CURVE IO	WA 65-S2.5				
NET	SALVAGE PERCENT	10				
1934	224,728.69	204,609	116,119	131,083	11.20	11,704
1940	503.19	442	251	303	13.08	23
1941	433.53	378	215	262	13.42	20
1942	14.30	12	7	·9	13 - 77	1
1944	41.85	36	20	26	14.50	2
1951	218.11	176	100	140	17.39	8
1953	1,895.90	1,498	850	1,235	18.32	67
1956	59,882.73	45,787	25,985	39,886	19.82	2,012
1959	109,730.59	80,896	45,910	74,794	21.44	3,489
1965	440,490.69	297,604	168,896	315,644	25.08	12,585
1967	2,875.37	1,877	1,065	2,098	26.42	79
1968	5,929.02	3,802	2,158	4,364	27.11	161
1970	3,226.09	1,990	1,129	2,420	28.54	8:5
1972	10,673.26	6,316	3,584	8,157	30.03	272
1976	127,784.70	68,792	39,041	101,522	33.19	3,059
1980	3,498.25	1,683	955	2,893	36.57	79
1981	2,370.70	1,106	628	1,980	37.44	53
1982	53,151.82	23,989	13,614	44,853	38.33	1,170
1983	358.65	156	89	306	39.23	8
1984	14,163.31	5,959	3,382	12,198	40.14	304
1987	96,069.30	35,898	20,373	85,303	42.92	1,987
1988	100,191.76	35,841	20,340	89,871	43.86	2,049
1989	1,976,228.33	675,198	383,187	1,790,664	44.81	39,961
1991	9,330.23	2,885	1,637	8,626	46.73	185
1992	1,765,551.22	516,989	293,400	1,648,706	47.70	34,564
1993	5,475.01	1,513	859	5,164	48.67	106
1994	29,331.77	7,621	4,325	27,940	49,65	563
2000	25,261.98	4,024	2,284	25,504	55.59	459
2002	14,520.00	1,824	1,035	14,937	57.58	259
2007	54,115.96	2,214	1,256	58,272	62.58	931
2008	5,868.61	141	80	6,375	63.58	100
	. /	• •				
	5,143,914.92	2,031,256	1,152,774	4,505,535		116,345
		•				4. –

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT.. 38.7

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ACCOUNT 310.10 OTHER POWER GENERATION EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM .	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	VIVOR CURVE IO	WA 35-S2.5				
NET	SALVAGE PERCENT					
1981	68,593.89	47,330	43,804	24,790	10.85	2,285
1988	190,970.08	107,879	99,842	91,128	15.23	5,983
1989	67,185.43	36,529	33,808	33,377	15.97	2,090
1996	209,151.84	78,516	72,667	136,485	21.86	6,244
2002	7,940.96	1,679	1,554	6,387	27.60	231
2003	14,111.02	2,584	2,391	11,720	28.59	410
2007	196,041.20	13,546	12,537	183,504	32.58	5,632
2008	149,645.91	6,076	5,623	144,023	33.58	4,289
2009	32,060.10	420	389	31,671	34.54	917
	935,700.43	294,559	272,615	663,085		28,081

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 23.6

ACCOUNT 311.20 ELECTRIC PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR	ORIGINAL C COST	ALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL
(1)	(2)	(3)	(4)	(5)	(.6)	(T)
SURV	IVOR CURVE . IOWA	50-R3				
NET	SALVAGE PERCENT.	20				
		60 500	าว มาผ			
1934	19,513.03	22,390 n 400	8 986			
1938	7,488-29	0,403 0,701	10.425			
1939	8,687,30	2,701 2,507	2 806			
1940	2,338,33	2,351	17			
1941	14.39	DT TAČ	267			
1945	222.90	241	339			
1947	282.03		8 105			
1948	5;754.31 10 001 00	16 829	19.189			
1949	15,991.09 ACE 16	485	559			
1950	400140	709	833			
1953	0,74 ×,4,7 nano n⊂	215	255			
1954	110 000 CT	118 416	141.612			
1955	110,000 13	1.087	1.313			
1956	1,094-13	30	36			
1957	10.52 10 750 Al	31 786	39.137	47	9.44	5
1958	32,000-41 Fo.067-77	51,403	63.290	787	9.89	80
1959	ວວ, ວອງ 17 ເວັດວີ 17	5 001	6,158	314	11.36	28
1962		10 142	12,487	1,218	13.00	94
1965:	11/420.01 CA 212 07	56.199	69,195	7,981	13.59	587
1966	64,313.07 CO 144 44	59,425	73,167	9,806	14.19	691
1967		1 338	1.647	289	15.44	19
1722	100 259 61 100 259 61	104.464	128,622	25,410	16.09	1,579
1970	20,000,001 2 500 00	5.259	6,475	1,433	16.75	86
1070	7 998 98	3.825	4,710	1,289	18.12	71
1074	34.238.18	25,613	31,536	9,550	18.83	507
1074	153,438,04	109.444	134,753	49,373	20.28	2,435
1510	659.56	459	565	226	21.03	11
1.2%/ 	1.944.95	1,281	1,577	757	22.55	34
1981	169,137,91	105,055	129,349	73,616	24.12	3,052
1.687	23,778,00	14,312	17,622	10,912	24.92	438
1003	38 571.60	22,467	27,663	18,623	25.73	724
1984	24.908.51	14,019	17,261	12,629	26.55	476
1025 1025	86 486 08	46,952	57,810	45,973	27.38	1,679
100C	80.067.10	41.853	51,532	44,549	28.22	1,579
1,000	414 931 99	208,429	256,629	241,289	29.07	8,300
1000	650.875.46	313,514	386,015	395,036	29.93	13,199
1989	466,216.17	214,832	264,513	294,946	30.80	9,576

ACCOUNT 311.20 ELECTRIC PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SUR	TVOR CURVE., IO	WA 50-R3				
NET	SALVAGE PERCENT	÷				
1990	132,717.97	58,385	71,887	87,375	31.67	2,759
1991	8,221.11	3,441	4,237	5,628	32.56	173
1992	4,096,910.59	1,627,293	2,003,610	2,912,683	33,45	87,076
1993	65,415.97	24,570	30,252	48,247	34.35	1,405
1995	32,134,00	10,658	13,123	25,438	36.18	703
1996	74,745.51	23,141	28,492	61,203	37.10	1,650
1997	825,680.53	237,202	292,056	698,761	38.03	18,374
1998	350,170.72	92,697	114,134	306,071	38,97	7,854
1999	380,271.26	92,086	113,381	342,945	39.91	8,593
2000	263,607.92	57,825	71,197	245,133	40.86	5,999
2001	133,332.70	26,208	32,269	127,730	41.81	3,055
2002	102,260.30	17,744	21,847	100,865	42.77	2,358
2003	117,282.28	17,649	21,731	119,008	43.73	2,721
2004	3,145.15	400	492	3,282	44.70	73
2005	75,949.01	7,893	9,719	81,420	45.67	1,783
2006	23,103.04	1,857	2,286	25,438	46.65	545
	9,389,884.23	3,934,703	4,830,584	6,437,280		190,37 <u>1</u>

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 33.8 2.03

111-138

ACCOUNT 311.30 DIESEL PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR	ORIGINAL COST	CALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SITRI	TVOR CURVE. IO	NA 50-R3				
NET	SALVAGE PERCENT					
1956	28,404,29	28,229	30,640	3,445	8.59	401
1961	284.69	267	290	52	10.85	5.
1965	22,657.13	20,120	21,839	5,350	13.00	412
1972	1.003.12	784	851	353	17.43	20
1974	200.83	150	163	7.8	18.83	4
1977	2,841.30	1,975	2,144	1,266	21.03	60
1981	95,017.92	59,018	64,059	49,963	24.12	2,071
1.987	102,813,48	51,645	56,056	67,320	29.07	2,316
1988	1,109,18	534	580	751	29.93	25
1989	42.237.49	19,463	21,125	29,560	30.80	960
1990	67.499.90	29,695	32,231	48,769	31.67	1,540
1001	13.075.00	5,473	5,940	9,750	32.56	299
1002	211.401.71	79,402	86,184	167,498	34.35	4,876
2006	129,930.05	10,446	11,338	144,578	46.65	3,099
2000	## ? /#?****	1997 (1997) 1997 - 1997 - 1997 1997 - 1997 - 1997	· · · · ·			
	718,476.09	307,201	333,440	528,733		16,088

COMPOSITE REMAINING	LIFE AND	ANNUAL	ACCRUAL	RATE,	PCT	32.9	2.24
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III-139

ACCOUNT 311.40 HYDRAULIC PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR	ORIGINĂL COST	CALCULATED . ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(.7)
SÜRVI NET S	VOR CURVE. IC ALVAGE PERCENT	WA 50-R3 20				
1947	37.33	4.0	45			
1995	127.96	42	62	92	36.18	3
2004	6,712.72	854	1,252	6,803	44.70	152
2005	511.84	53	78	536	45.67	12
2006	1,015.16	82	120	1,098	46.65	24
	8,405-01	1,071	1,557	8.6529		191
COMPOS	ITE REMAINING	LIFE AND ANNU	AL ACCRUAL	RATE, PCT	44.7	2.27

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ACCOUNT 311.52 SOURCE OF SUPPLY PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURVIVOR	CURVE IO	VA 50-R3				
NET SALV	AGE PERCENT	-20				
2007	806,707.11	46,079	30,487	937,562	47.62	19,688
2008 3,	945,410.44	132,566	87,710	4,646,783	48.60	95,613
2009 3,	634,039.90	39,248	25,968	4,334,880	49.55	87,485
8,	386,157.45	217,893	144,165	9,919,225		202,786

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 48.9 2.42

ACCOUNT 311.54 TRANS. AND DISTR. PUMPING EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC, BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVI NET S	VOR CURVE IC ALVAGE PERCENI	WA 50-R3 20				
2006 2007	5,609.22 170,731.89	451 9,752	398 8,599	6,333 196,279	46.65 47.62	136 4,122
	176,341.11	10,203	8, 997	202,612		4,258

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 47.6 2.41

ACCOUNT 320.10 PURIFICATION SYSTEM - STRUCTURES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR	ORIGINAL COST	CALCULATED ACCRUED	ALLOC BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE (6)	ANNUAL ACCRUAL (7)
(1)	(2)	(3)	744	(5)	(0.)	3. T. I.
KENTU INTEF PROBA	ICKY RIVER STAT: XIM SURVIVOR CUI ABLE RETIREMENT	ION RVE IOWA 6 YEAR 6-2	0-R3 037			
NET S	SALVAGE PERCENT	-20				
1050	1 054 726 65	1 721,615	1.860,056	488,028	15.84	30,810
1050	552 488 60	480.532	519,173	143,813	16.30	8,823
1007	476 73	405	438	134	17.23	8
1901	4.219.69	3,540	3,825	1,239	17.68	70
1962	6 746 31	5,521	5,965	2,131	18.56	115
1204	1 150 696 48	917.703	991,499	389,337	19.41	20,059
1060	724 66	563	608	262	20-22	13
1070	451 865 93	341,285	368,729	173,510	20,97	8,274
ಸರ⁄⊽೦ ಇರಿ⊽್೦	493 92	3.62	391	202	21.67	9
1076	1 013.11	699	755	461	22.91	20
1077	496 852 35	337,283	364,405	231,818	23.18	10,001
1070	747.80	499	539	358	23.44	15
1070	6 198 57	4,064	4,391	3,047	23.69	129
1-001	117,907,49	74,522	80,515	60,974	24.14	2,526
1:000 1:000	85.103.93	52,737	56,978	45,147	24.35	1,854
108/	1,818,96	1,080	1,167	1,016	24.74	41
1096	1 949 388.90	1,105,304	1,194,185	1,145,082	25.09	45,639
1027	224,340,46	123,971	133,940	135,269	25.26	5,355
1000	787 219.90	423,493	457,547	487,117	25.41	19,170
1.060	35, 434, 08	18,535	20,025	22,496	25.55	880
1007 1007	7.568.73	3,839	4,148	4,934	25 69	192
1001	509.01	250	2.70	341	25.82	13
1007	40.905.39	19,399	20,959	28,127	25.94	1,084
1002	19,390.91	8,852	9,564	13,705	26.06	526
1.007	6.517.26	2,855	3,085	4,736	26.17	181
100£	204,724,75	81,710	88,280	157,390	26.37	5,969
1007	108,441.59	41,017	44,316	85,814	26 46	3,243
1000	9,193,35	3,069	3,316	7,716	26.62	290
1222	56,860,87	14,622	15,798	52,435	26.84	1,954
2002	3 474 74	796	860	3,310	26.90	123
 ລຄິດີອີ	15 505 81	1.513	1,635	16,972	27.11	626
2007	265,157.05	15,719	16,982	301,206	27.15	11,094
ب ې ټې پړ کړ.						
	8,568,723.98	5,807,354	6,274,344	4,008,127		179,106

ACCOUNT 320.10 PURIFICATION SYSTEM - STRUCTURES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
RICH INTE PROB NET	MOND ROAD STATIC RIM SURVIVOR CU ABLE RETIREMENT SALVAGE PERCENT	DN TREATMENT RVE IOWA 6 YEAR 6-2 -20	PLANT 0-R3 038			
14-13. L.		••• 44				
1900	11,752.52	14,103	14,103			
1929	2,220,78	2,434	2,631	34	5.21	7
1934	1,506.01	1,610	1,740	67	6.54	1,0]
1936	342.12	362	391	.20	7.11	3:
1938	138.71	145	157	9	7.71	1
1939	174.71	182	197	13	8.03	2
1941	165.26	170	184	14	8.69	2
1948	12,442.37	12,097	13,075	1,856	11.38	163
1950	27,758.17	26,505	28,647	4,663	12.24	381
1953	22,789.91	21,132	22,840	4,508	13.60	331
1955	1,870.44	1,698	1,835	410	14.54	28
1960	11,820.88	10,127	10,945	3,240	16.95	191
1964	3,494.94	2,846	3,076	1,118	18.83	59
1966	1,473.00	1,168	1,262	506	19.72	26
1968	4,540.05	3,501	3,784	1,664	20.58	81
1971	6,312,96	4,663	5,040	2,536	21.76	117
1972	11,330.58	8,244	8,910	4,687	22.13	212
1973	58,793.29	42,127	45,532	25,020	22.48	1,113
1974	39,714.75	28,018	30,283	17,375	22.82	761
1978	44,906.27	29,617	32,011	21,877	24.04	910
1988	3,511,877.18	1,857,643	2,007,784	2,206,469	26.18	84,281
1989	13,217.44	6,790	7,339	8,522	26.34	324
1991	1,190.30	574	620	808	26.63	30
1992	82,213.87	38,220	41,309	57,348	26.77	2,142
1994	8,864.67	3,806	4,114	6,524	27.01	242
1995	111,529-71	45,745	49,442	84,394	27.13	3,111
1997	666,063.49	246,417	266,333	532,943	27.33	19,500
1999	2,588.14	842	910	2,196	27.52	80
2002	981,756.84	246,225	266,126	911,982	27.75	32,864
2003	3,517,11	783	846	3,375	27.82	121
2007	624,519.59	59,055	63,828	685,596	28.05	24,442
2008	1,068,184.71	61,271	66,223	1,215,599	28.10	43,260
2009	153,749.22	2,970	3,210	181,289	28, 14	6,442
	7,492,819.99	2,781,090	3,004,727	5,986,662		221,237

ACCOUNT 320 10 PURIFICATION SYSTEM - STRUCTURES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
OTHEI SURV NET	R STRUCTURES IVOR CURVE IOW SALVAGE PERCENT.	A 60-83 20				
1000	ND CCC	133	144	125	30.29	4
7241	242 - 24 0 0 0 0 1 6 60	586 909	634,105	2.080.555	47.03	44,239
1996	2,202,210.00	1 149	1.241	14,669	55-67	263
2005 2006	10,736.70	722	780	12,104	56.64	214
	2,286,435.90	588,913	636,270	2,107,453		44,720
	18,347,979.87	9,177,357	9,915,341	12,102,242		445,063

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 27.2 2.43

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ACCOUNT 320.11 PURIFICATION SYSTEM - EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURVI	VOR CURVE IO	WA 45-R2.5				
NET S	SALVAGE PERCENT	-20				
1958	10,986.98	10,782	11,649	1,535	8 20	187
1960	434.81	418	452	70	8.91	8.
1964	519.35	477	515	108	10.56	10
1966	113,572.09	101,452	109,610	26,677	11.50	2,320
1970	260,000.36	217,652	235,154	76,846	13.61	5,646
1971	77.18	63	68	25	14.18	2
1972	243.07	196	212	80	14 - 77	5
1973	8,082.02	6,384	6,897	2,801	15.38	182
1974	3,321.59	2,569	2,776	1,210	16.00	76
1976	18,933.34	13,991	15,116	7,604	17-29	440
1977	5,352.35	3,861	4,171	2,252	17.95	125
1978	2,245.29	1,579	1,706	988	18.63	53
1979	6,182.39	4,232	4,572	2,847	19.33	147
1980	509.39	339	366	245	20.03	12
1981	1,064,216.19	688,207	743,549	533,510	20.75	25,711
1982	3,186.41	1,999	2,160	1,664	21.48	77
1983	12,714.26	7,723	8,344	6,913	22.22	311
1984	19,035.54	11,184	12,083	10,760	22.97	468
1985	23,964.25	13,593	14,686	14,071	23.73	593
1986	555,769.32	303,850	328,284	338,639	24.50	13,822
1987	153,655.89	80,762	87,256	97,131	25.29	3,841
1988	1,588,733.35	801,484	865,935	1,040,545	26.08	39,898
1989	144,233.28	69,699	75,304	97., 776	26.88	3,638
1990	310,867.57	143,397	154,928	218,113	27.70	7,874
1991	706,523.33	310,475	335,441	512,387	28.52	17,966
1992	616,694.91	257,384	278,081	461,953	29.35	15,739
1993	647,216.26	255,599	276,153	500,507	30.19	16.579
1994	41,871,54	15,586	16,839	33,407	31.04	1,076
1995	16.438.25	5,742	6.204	13.522	31.90	424
1996	607.357.81	198.242	214 183	514.646	32.76	15.710
1997	50.713.82	15.360	16.595	44,262	33.64	1,316
1.998	94.747.90	26,480	28,609	85.088	34.52	2,465
1999	1.008.407.50	258 112	278 868	931-221	35.40	26 306
2000	507,556 75	117 722	127.201	481 867	36.30	13 07¢
2001	104 199 55	024,122 024 IC	22,201	101 627	37.20	, 7 727
2002	675.094 52	124 029	1.34 0.01	£72 117	28 11	17 741
2002	101 277 61	16 150	17 461	104 087	10. AJ	+111## D- 66#
20.04	26.691.92	3,600	3 889	28.141	79 94	705

ACCOUNT 320.11 PURIFICATION SYSTEM - EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURVIN	OR CURVE. IO	WA 45-R2.5				
NET SP	ALVAGE PERCENT	-20				
2005	90,667.97	10,010	10,815	97,987	40.86	2,398
2006	70,008.21	5,990	6,472	77,538	41.79	1,855
2007	1,945,822.70	118,384	127,904	2,207,083	42.72	51,664
2008	300,277.30	10,738	11,601	348,732	43.66	7,987
2009	135,540.13	1,561	1,687	160,961	44.57	3,611
Ē	12,053,944,26	4,258,738	4,601,199	9,863,533		307,662

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 32.1 2.55

ACCOUNT 320.20 PURIFICATION SYSTEM - FILTER MEDIA

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (I)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVII NET SF	OR CURVE IC	DWA 5-12.5				
2007	27,968.19	12,362	1,082	26,886	2.79 4 E4	9,637
2009	140,500,74	12,935 25,297	2,214	166,355	4. <u>-</u> 2.4	40,740 40,357

	COMPOSITE	REMAINING LIFE	AND	ANNUAL ACCRUAL	RATE,	PCT.	4.1	23.94
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ACCOUNT 330.00 DISTRIBUTION RESERVOIRS AND STANDPIPES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC, BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVI	IVOR CURVE IO SALVAGE PERCENT	WA 60-82.5				
2004 2008	1,656,899.71 11,716.56	149,618 278	192,568 358	1,464,332 11,359	54.58 58.58	26,829 194
	1,668,616.27	149,896	192,926	1,475,691	,	27,023

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 54.6 1.62

ACCOUNT 330.10 ELEVATED TANKS AND STANDPIPES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
ÝÉÁR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURVI	IVOR CURVE. IO	WA 60-S2.5				
NET S	SALVAGE PERCENT	25				
						ade
1949	29,865.15	29,014	31,246	6,085	13.37	455
1950	29,826.67	28,738	30,949	6,334	13.75	461
1952	467.23	442	476	108	14.55	1
1953	62.09	58	62	16	14.96	it. Store e
1954	86,170.71	80,085	86,247	21,466	15,39	1,395
1955	136.78	126	136	35	15.83	2
1956	187,466.86	170,759	183,897	50,437	16.28	3,098
1961	58.06	50	54	19	18.76	يلي: خرجيت خر
1965	367,671.17	298,595	321,569	138,020	21.02	6,566
1966	1,469.03	1,174	1,264	572	21.63	26
1.968	174,702.28	135,110	145,505	72,873	22.88	3,185
1970	695.98	519	559	311	24.21	13
1972	1,161.38	832	896	556	25.60	22
1973	1.249.84	877	944	618	,26.32	23
1974	23,368,00	16,036	17,270	11,940	27.06	441
1975	116,046,57	77,824	83,812	61,246	27.81	2,202
1976	10.828.67	7,086	7,631	5,905	28.59	207
1977	5.027.00	3,208	3,455	2,829	29.37	96
1980	18,486.15	10,854	11,689	11,419	31.82	359
1985	18.779.50	9,319	10,036	13,438	36.18	371
1007	771.137.18	353,277	380,458	583,463	38.01	15,350
1988	11,180,11	4,905	5,282	8,693	38.94	223
1080	1 071.150.38	449,214	483,777	855,161	39.87	21,449
1007 1000	668.310.29	267,073	287,622	547,766	40.82	13,419
1991	21,644,73	8,220	8,852	18,204	41.77	436
1007	5.748.09	2,068	2,227	4,958	42.73	116
1004	26.620.29	8,502	9,156	24,119	44.67	540
1005	27,518,25	8,228	8,861	25,537	45.65	559
1:006 1:006	1 021-559-19	284,504	306,394	970,555	46.63	20,814
1.000	119 414 51	28,331	30,511	118,757	48.61	2,443
1000	864 672 52	174,312	187,724	818,117	49.60	16,494
2000	26 166 41	6.893	7,423	36,535	50.59	722
2000	002 985 58	159.300	171,557	964,675	51.59	18,699
2001	59 101 56	10,530	11,340	73,787	52.58	1,403
2002	5 552 £36 £8	307.111	330.740	3,836,306	55.58	69,023
2005	3,333,030,00	12.044	12,971	198,333	56.58	3,505
2006	107,045-00 07 777 68		746	28,476	58.58	486
2008	- <u>23,377,0</u> 7 the che hi	1 055	1.136	135,897	59.54	2,282
2009	143,620,23	يدفع ربيد ا	~, +0.0	· 4		
	10,270,432.02	2,956,966	3,184,474	9,653,566		206,894

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 46.7 2.01

ACCOUNT 330 20 GROUND LEVEL FACILITIES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV NET SA	OR CURVE. IC LVAGE PERCENT	DWA 60-S2.5 C. 0				
2007	112,146.89	4,520	23,342	88,805	5,7 - 58	1,542
	112,146.89	4,520	23,342	88,805		1,542

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 57.6 1.37

ACCOUNT 330.40 CLEARWELLS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV	OR CURVE . IC LVAGE PERCENT	DWA 60-S2-5 F. 0				
2007	581,91	23	278	304	57.58	5
	581.91	.23	278	304		5

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 60.8

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM .	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	IVOR CURVE., IO	WA 75-R3				
NET	SALVAGE PERCENT	-15				
41 11 1						
1906	30.00	32	23	12	5.77	2
1933	51,103.04	47,420	33,969	24,799	14.48	1,713
1934	438,252.01	403,595	289,115	214,875	14.94	14,383
1935	48,765.65	44,556	31,918	24,162	15.41	1,568
1936	37,687.79	34,157	24,468	18,873	15.89	1,188
1937	122,404.82	110,008	78,804	61,962	16.39	3,780
1938	16,870.43	15,032	10,768	8,633	16.89	511
1939	20,212.62	17,845	12,783	10,462	17.42	601
1940	16,104.95	14,089	10,093	8,428	17.95	470
1941	14,399.34	12,474	8,936	7,623	18.50	412
1942	1,841.93	1,580	1,132	986	19.06	52
1943	2,346.40	1,992	1,427	1,271	19.63	65
1944	734.38	617	442	403	20.21	20
1945	9,664.23	8,032	5,754	5,360	20.80	258
1946	14,467.49	11,888	8,516	8,122	21.41	379
1947	49,900.68	40,532	29,035	28,351	22.03	1,287
1948	121,336.66	97,397	69,770	69,767	22.65	3,080
1949	88,385.11	70,083	50,204	51,439	23.29	2,209
1950	128,586.40	100,673	72,117	75,757	23.94	3,164
1951	35,826,20	27,686	19,833	21,367	24.60	869
1952	152,032.15	115,934	83,049	91,788	25.27	3,632
1953	331.463.41	249,294	178,581	202,602	25.95	7,807
1954	150,572.77	111,653	79,982	93,177	26.64	3,498
1955	580.064.92	423,993	303,727	363,348	27.33	13,295
7956	1.047,809.37	754,438	540,441	664,540	28.04	23,700
1957	445,412,59	315,889	226,287	285,937	28.75	9,946
1958	650.710.99	454,154	325,333	422,985	29.48	14,348
1959	471,980,65	324,147	232,202	310,576	30.21	10,281
1960	434.706.63	293,599	210,319	289,594	30.95	9,357
1961	242.900.55	161,260	115,518	163,818	31,70	5,168
1.962	324,960,83	212,003	151,868	221,837	32.45	6,836
1963	334 043 58	214.010	153,306	230,844	33.22	6,949
1964	441.083.50	277,362	198,688	308,558	33.99	9,078
1065	490 215 44	302-451	216,660	347,088	34.76	9,985
1066	<u>4 351 164 98</u>	2.632.020	1,885,444	3,118,396	35:55	87,719
1000	773 378 98 773 378 98	434.372	311,019	531,216	36.34	14,618
1007	792,970.20 200 220 01	342 119	245.077	432,655	37.14	11,649
1000	784 07:4 20	445 404	319.065	582,563	37.95	15,351
1202	/ 9년 개 양성분 개 공부	프로르 1 프 시 프				

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
CITO		WA 75-83				
NET	SALVACE PERCENT	-115				
tersit.	OUT ALON THROMAN					
1970	440,981.01	245,044	175,537	331,591	38.76	8,555
1971	586,026.57	318,297	228,012	445,919	39.58	11,266
1972	1,648,693.30	874,434	626,400	1,269,597	40.41	31,418
1973	864,139.64	447,292	320,417	673,344	41.24	16,327
1974	3,116,282.13	1,572,897	1,126,743	2,456,981	42.08	58,388
1975	666,102.47	327,549	234,639	531,379	42.93	12,378
1976	789,608.16	378,021	270,795	637,254	43.78	14,556
1977	1,330,843.26	619,534	443,802	1,086,668	44.64	24,343
1978	1,196,922.44	541,224	387,705	988,756	45.51	21,726
1979	1,471,555.92	645,778	462,602	1,229,687	46.38	26,513
1980	1,011,216.92	430,273	308,226	854,673	47.25	18,088
1981	502,695.78	207,018	148,297	429,803	48.14	8,928
1982	417,624.76	166,317	119,141	361,127	49-03	7,365
1983	555,440.67	213,600	153,012	485,745	49.92	9,730
1984	1,824,308.10	676,380	484,524	1,613,430	50-82	31,748
1985	5,130,040.00	1,831,219	1,311,791	4,587,755	51.72	88,704
1986	1,768,139.83	606,552	434,503	1,598,858	52.63	30,379
1987	8,230,951.34	2,708,106	1,939,948	7,525,646	53.54	140,561
1988	5,357,880.62	1,687,652	1,208,947	4,952,616	54.46	90,940
1989	3,496,669.68	1,051,536	753,267	3,267,903	55.39	58,998
1990	3,120,218.96	894,192	640,553	2,947,699	56.31	52,348
1991	1,934,511.66	526,584	377,218	1,847,470	57.25	32,270
1992	3,783,076.51	975,826	699,032	3,651,506	58.18	62,762
1993	3,248,833.69	790,945	566,592	3,169,567	59.12	53,612
1994	6,763,158.60	1,548,527	1,109,285	6,668,347	60.07	111,010
1995	3,757,213.33	805,828	577,254	3,743,541	61.01	61,359
1996	5,495,538.89	1,097,761	786,380	5,533,490	61,97	89,293
1997	6,258,954.19	1,159,565	830,654	6,367,143	62.92	101,194
1998	5,538,762.26	944,608	676,670	5,692,907	63.88	89,119
1999	6,903,561.35	1,075,747	770,611	7,168,485	64.84	110,557
2000	6,531,985.94	921,696	660,257	6,851,527	65.80	104,127
2001	6,933,362.85	874,678	626,575	7,346,792	66.77	110,031
2002	3,170,416.50	352,931	252,822	3,393,157	67.74	50,091
2003	2,774,701.87	267,717	191,779	2,999,128	68.71	43,649
2004	1,496,235,41	121,823.	87,268	1,633,403	69.69	23,438
2005	1,213,985.25	80,833	57,905	1,338,178	70.66	18,938
2006	4,627,965.07	238,433	170,801	5,151,359	71.64	71,906
2007	32,855,714.22	1,197,755	858,011	36,926,060	72.62	508,483

ACCOUNT 331.00 MAINS AND ACCESSORIES - ALL MAINS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	VIVOR CURVE., IO	WA 75-R3				
NET	SALVAGE PERCENT	-15				
2008	9,346,488.23	200,996	143,983	10,604,478	73.60	144,083
2009	3,358,586.47	23,174	16,601	3,845,773	74.55	51,586
9999	34,344,734.27-	7,682,917-	5,503,655-	33,992,789~		573,557-
	138,948,436.68	31,089,015	22,270,577 1	137,520,127		2,326,438

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 59.1 1.67

ACCOUNT 333.00 SERVICES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC BOOK	FUT. BOOK	REM -	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	('6:)	(7)
				• •		
SURVIVO	DR CURVE. IO	WA 60-R2.5				
NET SAL	VAGE PERCENT	-100				
1021	73 117 38	124,665	146,235			
1934	70,020.92	17.076	20,142			
1035	5 746 16	9,690	11,492			
1027	550 20	922	1,100			
1.038	2.510.28	4,183	5,021			
1030	1 707 41	2,827	3,415			
1940	757 76	1.247	1,516			
1041	5.117.27	8,362	10,235			
1942	1.261.22	2,046	2,522			
1.0/13	47.58	77	95			
1944	54.92	88	110			
1945	1,106,07	1,753	2,212			-
1946	2.794.50	4,392	5,589			
1947	7-386.75	11,506	14,774			
1948	24 316 12	37,529	48,632			
1949	19.014.78	29,062	38,030			
1950	23.712.05	35,876	47,135	289	14 61	20
1951	20.888.89	31,279	41,095	683	15.08	45
7957	16.631.80	24,632	32,362	902	15.57	58
1.953	21,833.28	31,973	42,007	1,660	16.07	103
1954	24,208.10	35,029	46,022	2,394	16.59	144
1955	39,038.03	55,801	73,313	4,763	17.12	278
1956	7,267.41	10,254	13,472	1,063	17.67	60
1957	11,643.77	16,213	21,301	1,987	18.23	1.09
1958	64,768.16	88,953	116,869	12,667	18.80	674
1959	58,094.78	78,660	103,345	12,845	19.38	663
1960	63,917.75	85,266	112,025	15,811	19.98	791
1961	55,626.50	73,071	96.,002	15,251	20.59	741
1962	102,636.00	132,708	174,355	30,917	21.21	1,458
1963	106,020.62	134,816	177,124	34,917	21.85	1,598
1964	90.715.15	113,430	149,027	32,403	22.49	1,441
1965	126,207.85	155,059	203,720	48,696	23.14	2,104
1966	131,325.89	158,432	208,152	54,500	23.81	2,289
1.967	148,558.06	175,893	231,092	66,024	24.48	2,697
1968	123,213.67	143,051	187,944	58,483	25.17	2,324
1969	129,018.59	146,772	192,833	65,204	25.87	2,520
1970	113,877.47	126,905	166,731	61,024	26.57	2,297
1971	117,635.96	128,294	168,556	66,716	27.28	2,446

ACCOUNT 333.00 SERVICES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

- T	ORIGINAL	CALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
LEAK (a)	(2)	(3)	(4)	(5)	(6)	(7)
(±.)	$\chi 2 t$	v , <i>v</i> , <i>v</i> ,	• • •	· .		
SURVI	VOR CURVE 10	WA 60-R2.5				
NET S	ALVAGE PERCENT	100				
				1.4.5. B.6.6.	00.01	i čže
1972	216,893.26	231,295	303,881	129,906	28.01 ·	2,038
1973	95,843.15	99,869	131,210	60,476	28 - 74	Z,E±04 E 758
1974	255,900.65	260,353	342,058	169,743	29-40	37730 3756
1975	137,023.50	135,982	178,656	95,391	30.23	000
1976	211,623.57	204,725	268,973	154,274	30.98	4,900
1977	301,255.81	283,662	372,682	229,830	31 - 15 20 FD	1,402 0 110
1978	347,453.29	318,267	418,147	276,760	32.52	0, <u>040</u> 0,740
1979	334,451.43	297,662	391,075	277,828	33.30	.8,⊅4≇⊃ ≌ càt
1980	296,023.56	255,646	335,874	256,173	34.09	7, j.5.11,51 # 4,033
1981	174,082.29	145,707	191,433	156,732	34.89	4,494
1982	272,261.84	220,641	289,883	254,641	35.69	7,435
1983	261,441.23	204,813	269,088	253,794	36.50	6,953
1984	374,274.94	282,952	371,749	376,801	37.32	10,096
1985	464,635.68	338,534	444,774	484,497	38.14	12,703
1986	558,052.12	391,195	513,961	602,143	38.97	15;451 20 20 4
1987	720,904.31	485,169	637,427	804,382	39.81	20,206
1988	742,927.19	478,891	629,179	856,675	40.66	21,069
1.989	796,887-93	491,202	645,353	948,423	41.51	22,848
1990	768,713.30	452,003	593,851	943,576	42.36	22,275
1991	756,785.63	423,043	555,803	957,768	43.23	22,155
1992	929,879.08	492,836	647,498	1,212,260	44.10	27,489
1993	772,840.35	387,193	508,702	1,036,979	44.97	23,059
1994	860,174.12	405,658	532,962	1,187,386	45.85	25,897
1995	1,018,614.69	450,228	591,519	1,445,710	46.74	30,931
1.996	1,133,959.65	467,645	614,402	1,653,517	47.63	34,/16
1997	1,118,610.02	427,980	562,289	1,674,931	48.52	34,520
1998	1,445,789.90	509,786	669,768	2,221,812	49.42	44,958
1999	1,665,976.47	537,111	705,668	2,626,285	50.33	52,181
2000	1,945,889.64	568,200	746,513	3,145,266	51.24	61,383
2001	10.242.312.37	2,679,389	3,520,238	16,964,387	52.15	325,300
2002	735,830.12	169,977	223,319	1,248,341	53.07	23,523
2002	704.374.60	141,157	185,455	1,223,294	53.99	22,658
2002	604.391.29	102,384	134,514	1,074,269	54.92	19,561
2005	802 649.81	111,087	145,948	1,459,352	55.85	26,130
2002	1.214.020.44	130,386	171,304	2,256,737	56.78	39,745
2000	1,164,702,15	88,517	116,295	2,213,109	57.72	38,342
20.0.7	2.533.487.90	112,994	148,454	4,918,522	58.66	83,848
2009	3,915,867,89	56,388	74,084	7,757,652	59.57	130,227

ACCOUNT 333.00 SERVICES

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC BOOK RESERVE (4)	FUT BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURV NET	IVOR CURVE IOW SALVAGE PERCENT.	A 60-R2.5 100				
9999	23,035,342.81-	8,684,324-	11,409,647-	34,661,039-		695,667-
	19,613,861.46	7,393,995	9,689,944	29,537,782		591,287

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 50.0 3.01

ACCOUNT 334.10 METERS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	IVOR CURVE. 10	WA 40-R1	1			
NET	SALVAGE PERCENT	; →1:0;				
1986	1,458,98	645	1,442	163	23.93	7
1988	2,096.80	854	1,909	397	25.19	16
2002	56,623.00	8,359	18,688	43,597	34.63	1,259
2003	30,783.47	3,945	8,820	25,042	35.34	709
2006	14,424.07	295	2,225	13,641	37.49	364
2008	189,372.24	5,458	12,203	196,106	38.95	5,035
2009	1,383,090.70	12,932	28,912	1,492,488	39.66	37,632
	1,677,849.26	33,188	74,199	1,771,434		45,022

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT.. 39.3 2.68

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ACCOUNT 334.11 METERS - BRONZE CASE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURV.	IVOR CURVE IO SALVAGE PERCENT	WA 40-R1 10				
1963 1971 2006 2007 2008 2009	131.76 7,069.74 37,862.01 483,417,38 2,849,373.88 269,121.17 3,646,975.94	102 4,769 2,611 23,663 82,119 2,516 115,780	129 6,019 3,295 29,863 103,637 3,175 146,118	16 1,758 38,353 501,896 3,030,674 292,858 3,865,555	11.74 15.47 37.49 38.22 38.95 39.66	1 114 1,023 13,132 77,809 7,384 99,463
		,				

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 38.9 2.73

ACCOUNT 334.12 METERS - PLASTIC CASE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM,	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SUR	VIVOR CURVE., 10	WA 40-R1	·			
NET	SALVAGE PERCENT	10				
1972	47,23	31	31	21	15.97	1
1974	1,108.53	701	696	523	17.01	31
1976	403.13	243	241	202	18.07	11.
1977	1,218.00	716	711	629	18.62	<u>3</u> 4
1978	1,466.17	839	833	780	19.18	41
1979	6,279.61	3,499	3,475	3,433	19.74	174
1980	404.24	219	217	228	20.32	11
1981	5,217,28	2,740	2,721	3,018	20.90	144
1983	42,035.84	20,701	20,558	25,681	22.09	1,163
1984	54,132.47	25,765	25,586	33,960	22.69	1,497
1985	43,718.71	20,063	19,924	28,167	23.31	1,208
1986	1,094.32	484	481	723	23.93	3.0
1987	8,737,25	3,710	3,684	5 , 927	24.56	241
1988	43,792.11	17,833	17,709	30,462	25.19	1,209
1989	38,593.21	15.028	14.924	27,529	25.84	1,065
1990	38,506.65	14,317	14,218	28,139	26.48	1,063
1991	51,857.52	18,339	18,212	38,831	27.14	1,431
1992	48,383.82	16,233	16,120	37,102	27.80	1,335
1993	57,457.41	18,234	18,108	45,095	28.46	1,585
1994	67,639.04	20,215	20,075	54,328	29.13	1,865
1995	100,113.50	28,049	27,855	82,270	29.81	2,760
1997	9,316.26	2,262	2,246	8,002	31.17	257
2001	282,416,70	47,127	46,800	263,858	33.93	7,777
2007	6,542.94	320	318	6,879	38.22	180
	910,481.94	277,668	275,743	725,787		25,113

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 28.9

2.76

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ACCOUNT 334.13 METERS - OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIVO NET SAI	OR CURVE 10 VAGE PERCENT	WA 40-R1 10				
1934	1,096.08	1,156	727	479	1.66	289
1935	317.50	332	209	140	2.00	70
1936	184.20	191	120	83	2.32	36
1937	954.77	981	617	433	2.63	165
1939	69.91	71	45	32	3.22	10
1940	126.80	127	80	59	3.52	17
1941	411.17	409	257	195	3.82	51
1944	126.81	123	77	62	4.73	13
1946	166.54	159	100	83	5.36	15
1949	21.51	20	13	11	6.35	2
1950	63.27	58	36	34	6 - 70	5
1951	768.50	696	438	407	7.05	<u>58</u>
1952	56.86	51	32	31	7.40	4
1953	888.22	787	495	482	7.76	62
1954	628.72	551	346	346	8.13	4.3
1956	1,671.24	1,430	899	939	8.88	106
1957	566.29	479	301	322	9.27	35
1958	94.99	79	50	54	9,66	6
1:959:	828.81	682	429	483	10.06	48
1960	1,132.35	919	578	668	10.47	64
1961	782.01	626	394	466	10.89	43
1962	333.51	263	165	202	11.31	18
1963	1,615.14	1,255	789	988	11.74	84
1964	1,232.54	943	593	763	12.18	63
1965	3,869.15	2,913	1,831	2,425	12.62	192
1966	4,154.23	3,075	1,933	2,637	13.08	202
1967	3,381.70	2,461	1,547	2,173	13.54	160
1969	1,452.26	1,019	641	956	14.49	66
1971	1,120.46	756	475	758	15.47	49
1974	4,132.36	2,612	1,642	2,904	17.01	171
1977	594.85	350	220	434	18.62	23
1978	2,329,73	1,334	839	1,724	19.18	90
1980	1.774.76	961	604	1,348	20,32	66
1981	2,808.79	1,475	927	2,163	20.90	103
1982	7,628.38	3,883	2,441	5,950	21.49	277
1983	376.27	185	116	298	22.09	13
1984	5,938.07	2,826	1.777	4,755	22.69	210
1985	10.870.72	4,989	3.13 <i>6</i>	8.822	23.31	378

ACCOUNT 334.13 METERS - OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
YEAR	COST	ACCRUED	(A)	(5)	(6)	(7)
(1)	(2)	()	V.#.4	1 - 1	• • •	
SURVI	IVOR CURVE. 10	NA 40-R1				
NET S	SALVAGE PERCENT	10				
						· •••••••
1986	8,085.38	3,573	2,246	6,648	23.93	×*0
1987	157.20	67	42	131	24.56	D 70
1988	2,180.02	888	558	1,840	25,19	(3 511 - 5
1989	6,433.87	2,505	1,575	5,502	25.84	213
1990	3,578,24	1,330	836	3,100	26-48	11/
1992	11,596.71	3,891	2,446	10,310	27.80	371 201
1993	9,288,99	2,948	1,853	8,365	28.46	294
1994	10,008.78	2,991	1,880	9,130	29.13	313
1995	9.026.06	2,529	1,590	8,339	29.81	280
1996	186.288.21	48,770	30,660	174,257	30.48	5,717
<u>т 9</u> 97	194.714.60	47,271	29,718	184,468	31.17	5,918
1998	227,926,45	51,071	32,107	218,612	31.85	6,864
1000 1000	207.430.64	42,554	26,753	201,421	32 54	6,190
2000	367,107,35	68,245	42,904	360,914	33.24	10,858
2000	963 762 06	160,823	101,105	959,033	33.93	28,265
2001	832 583 35	122,906	77,268	838,574	34.63	24,215
2002	1.016.025.83	130,204	81,856	1,035,772	35.34	29,309
2005	1 180 860 80	128,206	80,600	1,218,347	36.05	33,796
2004	451 622 80	40.091	25,204	471,581	36.77	12,825
2005	1 754 0.95 83	120,980	76,056	1,853,449	37.49	49,438
2000	27. 355. 61	3.052	1,919	66,672	38.22	1,744
2007	02/333.01 02 645 66	768	483	28,827	38.95	740
2008	100,040.000	T 813	1,140	212,139	39.66	5,349
2009	TA2 003 03	- 81.777-	51,411-	629,548-	÷	18,014-
9999	0127033-24-	영국 (전성 가				
	7,171,179.83	946,926	595,307	7,292,992		208,465

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 35.0 2.91

ACCOUNT 334.20 METER INSTALLATIONS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR	ORIGINAL COST	CALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS (5)	REM LIFE (6)	ANNUAL ACCRUAL (7)
$C \mp \hat{I}$	(2)	<u>х</u> . Э.У.	(1)	(- <i>)</i>		
SURVIA	OR CURVE. 10	WA 40-R1				
NET SZ	LVAGE PERCENT	-10				
1934	30,566.78	32,228	31,150	2,473	1.66	1,490
1935	2,738.58	2,862	2,766	246	2.00	123
1936	775.64	804	777	76	2.32	33
1938	2,825.46	2,881	2,785	323	2.92	111
1939	2,017.17	$2_{r}040$	1,972	247	3.22	11
1940	1,614.22	1,619	1,565	211	3.52	60
1941	3,434.95	3,418	3,304	474	3 - 82	124
1942	1,064.55	1,050	1,015	156	4.12	38
1943	39.59	39	38-	6	4.42	1
1945	280.47	270	261	48	5.04	F.O.
1946	448.62	427	413	80	5.36	15
1947	6,623.74	6,249	6,040	1,246	5.69	219
1948	21,009.66	19,632	18,975	4,136	6.02	687
1949	20,132.24	18,629	18,006	4,139	6.35	652
1950	2,277.52	2,086	2,016	489	6.70	73
1951	8,985.34	8,141	7,869	2,015	7.05	286
1952	17,950.65	16,093	15,555	4,191	7.40	566
1953	19,638.24	17,411	16,828	4,774	7.76	615
1954	20,592.16	18,046	17,442	5,209	8.13	641
1955	24,329.02	21,075	20,370	6,392	8.50	752
1956	22,829,18	19,537	18,883	6,229	8 - 88	701
1957	33,189.72	28,046	27,108	9,401	9.27	1,014
1958	23,694.07	19,769	19,108	6,955	9.66	720
1959	16,240.22	13,371	12,924	4,940	10.06	491
1960	36,024.13	29,252	28,273	11,354	10.47	1,084
1961	33,938,17	27,166	26,257	11,075	10,89	1,017
1962	31,149.88	24,575	23,753	10,512	11.31	929
1963	51,370.76	39,923	38,587	17,921	11.74	1,526
1964	68,245.24	52,211	50,464	24,606	12.18	2,020
1965	73,731.57	55,516	53,658	27,447	12.62	2,175
1966	71241.50	52,740	50,975	27,391	13.08	2,094
1967	65,501.82	47,662	46,067	25,985	13.54	1,919
1968	57,662.65	41,210	39,831	23,598	14.01	1,684
1969	45.769.46	32,106	31,032	19,314	14.49	1,333
1970	50,185.37	34.541	33,385	21,819	14.97	1,458
1971	56.695.26	38.242	36,962	25,403	15.47	1,642
 1970	9.6, 187, 68	63,558	61,431	44,375	15.97	2,779
1973	74,319.24	48,070	46,462	35,289	16.48	2,141
		-				

ACCOUNT 334.20 METER INSTALLATIONS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL ACCRIAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	ه <u>م</u> يديد (2)	(7)
(1)	(2)	(3)	(4)	(5)	101	<u>(</u> †)
SUR	VIVOR CURVE IO	WA 40-R1				
NET	SALVAGE PERCENT	-10				
				.	17 01	4. 294
1974	149,361.38	94,422	91,263	73,035		20 53 5
1975	88,402-52	54,602	52,775	44,458	17.04	2,000
1976	106,264.23	64,079	61,935	54,956	10.00	J, 041 A 36A
1977	152,810.13	89,845	86,839	81,252	10-04	-12-7-10-12 E: 173.0
1978	201,335.06	115,274	111,417	110,052	19,10	5,750
1979	208,758.91	116,310	112,418	117,217	19-14 19-14	5,550
1980	213,139.42	115,351	111,491	122,962	20.32	A 010
1981	169,998.49	89,292	86,304	100,694	20.90	14,010 T CO1
1982	200,777.09	102,190	98,771	122,084	21.49	5,001 5,001
1983	183,597.83	90,416	87,391	114,567	22-09	2,100
1984	272,996-53	129,938	125,590	174,706	22.69	7,700
1985	386,914.19	177,563	171,621	253,985	23.31	10,896
1986	366,628.21	162,002	156,581	246,710	23.93	10,310
1987	454,790.35	193,104	186,642	313,627	24.56	12,770
1988	386,524.89	157,401	152,134	273,043	25.19	10,839
1989	512,183.54	199,444	192,770	370,632	25.84	14,343
1990	353,665.90	131,493	127,093	261,939	26.48	9,892
1991	408,485.45	144,461	139,627	309,707	27.14	11,411
1992	519,151.59	174,175	168,347	402,720	27.80	14,486
1993	490,162.24	155,553	150,348	388,830	28.46	13,662
1994	429,065.08	128,235	123,944	348,028	29.13	11,947
1995	383,277,95	107,383	103,790	317,816	29.81	10,661
1996	491,246.97	128,608	124,305	416,067	30.48	13,650
1997	698,596.55	169,598	163,923	604,533	31.17	19,395
1998	527,028,10	118,091	114,139	465,592	31.85	14,618
1999	756,093.39	155,113	149,923	681,780	32,54	20,952
2000	541.983.78	100,755	97,384	498,798	33.24	15,006
2003	243.153.56	40,575	39,217	228,252	33.93	6,727
2002	541,068.58	79,873	77,200	517,975	34.63	14,957
2002	781.916.62	100,203	96,850	763,258	35.34	21,598
200-	691.031.06	75,025	72,515	687,619	36.05	19,074
200	sis 293.89	72,640	70,209	829,914	36.77	22,570
20.02	1.228.246.81	84,712	81,878	1,269,193	37.49	33,854
2000	7 171 803 62	8,410	8,128	180,856	38.22	$4_{2}732$
200	120 814 41	3.770	3,644	140,252	38.95	3,601
200	9 1,205,452.81	11,271	10,894	1,315,104	39.66	33,159
	16,560,341.65	4,783,672	4,623,607	13,592,768		$463_{x}756$

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 29.3 2.80

ACCOUNT 334.30 METER VAULTS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV NET SI	VOR CURVE. IC ALVAGE PERCENT	DWA 40=R1 C10				
2008 2009	38,974.21 103,307.07	1,123 966	2,660 2,289	40,212 111,349	38.95 39.66	1,032 2,908
	142,281.28	2,089	4,949	151,561		3,840

COMPOSITE REMAI	NING LIFE	AND	ANNUAL	ACCRUAL	RATE,	PCT.	39.5	2:70
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ACCOUNT 335.00 FIRE HYDRANTS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT, BOOK	REM.	ANNOAD
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	(C) 11552	(7)
(1)	(2)	(3)	(4)	(<u>þ</u>)	(0)	(1)
and in second with the second		474 80-R'3				
SURVIN	CR CURVES, IN	-25				
NET SP	LVAGE PERCENT	• • • • •				
1074	7,001.92	6,737	8,420	332	18.42	18
1935	189.90	181	226	11	18.95	1
1936	26.06	25	31	.2	19.49	
1.937	151.72	142	177	13	20.04	1
1938	117.38	109	136	11	20.61	1.
1939	683.31	628	785	69	21.18	3
1940	354.86	323	404	40	21.77	2
1947	675.03	608	760	84	22.37	4
1942	147.02	131	164	20	22,98	L.
1945	15.82	14	17	3	24,86	D.
1946	946.38	806	1,007	176	25.51	1
1947	478.45	402	502	96	26.17	4
1948	1,935.58	1,608	2,010	409	26,84	15
1949	1,872,49	1,536	1,920	421	27.51	15
1950	2,032.11	1,645	2,056	484	28.20	17
1.951	1.697.22	1,355	1,693	429	28.89	15
1952	4,301,90	3,388	4,234	1,143	29.60	39
1953	9,633.30	7,479	9,347	2,695	30.31	89
1954	4,963.31	3,798	4,747	1,457	31.03	47
1955	19,730.37	14,874	18,589	6,074	31.75	121
1956	15,939.21	11,833	14,789	5,135	32,49	158
1957	20,413.63	14,917	18,643	6,874	33.23	207
1958	17,327.50	12,458	15,570	6 _≆ 089	33.98	1/9
1959	37,425,48	26,464	33,074	13,708	34.74	3.95
1960	23,861.09	16,589	20 ₇ 732	9,094	35.50	255
1961	28,795.28	19,674	24,588	11,406	36-27	314
1962	44,672.89	29,981	37,469	18,372	37.05	496
1963	27,876.45	18,364	22,951	11,895	37.84	314
1964	43,343.08	28,016	35,014	19,165	38-63	4,96
1965	57,506.94	36,452	45,557	26,327	39.43	558
1966	106,648.92	66,269	82,821	50,490	40.23	1,255
1967	62,318,25	37,936	47,411	30,487	41.04	743
1968	67,519.39	40,233	50,282	34,117	41.86	815
1969	59,019.25	34,408	43,002	30,772	42.69	/21
1970	68,095.43	38,814	48,509	36,610	43.52	841
1971	56.582.29	31,516	39,388	31,340	44.35	707
1972	77,836.25	42,323	52,894	44,401	45.20	982
1973	139,353.54	73,944	92,413	81,779	46.04	1,776

ACCOUNT 335.00 FIRE HYDRANTS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC BOOK	FUT. BOOK	REM	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCROADS	16)	(7)
(1)	(2)	(3)	(4)	(⊃)	1.07	4 4 7
SUR	VIVOR CURVE. IOW	A 80-R3				
NET	SALVAGE PERCENT.	-25				
				101 - 1 <i>C</i> /	16 00	4.718
1974	366,503.61	189,528	236,866	221,204	40.90	1 309
1975	100,785.47	50,771	63,452	62,530	47.70	
1976	71,870.25	35,234	44,034	45,804	40.04	1 673
1977	126,550.47	60,333	75,402	82,785	49.43	1 952
1978	138,945 41	64,332	80,400	93,282	50.27 En 35	2,002
1979	149,322.58	67,083	83,838	102,815	5,1,8,20 E0 14	2,000
1980	129,018.54	56,155	70,181	91,092	52.14	⊥, (41) 001
1981	72,840.50	30,693	38,359	52,692	53.03	4 0CE
1982	77,534.51	31,586	39,475	57,443	53.23	τ.⊁∩ö⊃. -
1983	60,248.76	23,693	29,611	45,700	54.83	C.C.C. €. 1074
1984	160,419.29	60,799	75,985	124,539	55.74	2,234
1985	164,279.59	59,942	74,914	130,435	56.65	2,304
1986	111,297.79	39,010	48,753	90,369	57.57	1,570
1987	221,996.95	74,619	93,257	184,239	58.49	39150
1988	230,979.31	74,318	92,880	195,844	59.41	3,296
1989	222,956.15	68,475	85,578	193,117	60.34	3,200
1.990	342,995.68	100,326	125,384	303,361	61.28	4,950
1991	202,622.54	56,329	70,398	182,880	62.21	2,940
1 9 9 2	330,976.58	87,130	108,893	304,828	63,15	4 _x 827
1993	228,011.77	56,632	70,777	214,238	64.10	3,342
1994	275,820.75	64,439	80,534	264,242	65.05	4,062
1995	216.035.95	47,258	59,062	210,983	66.00	3,197
1996	319.371.52	65,112	81,375	317,839	66.95	4,747
1997	263.368.18	49,744	62,168	267,042	67.91	3,932
1998	270.789.51	47,084	58,844	279,643	68.87	4,060
ود ديد موم د	366,272,06	58,191	72,723	$385_{i}117$	69.83	5,515
	255.768.76	36,767	45,949	273,762	70.80	3,867
2,000	392 469 84	50,481	63,088	427,499	71.77	5,957
2003	A 74 071 87	53.748	67,171	525,419	72.74	7,223
2002	s 558 845 73	54,907	68,619	629,938	73.71	8,546
2000		46.212	57,753	637,168	74.68	8,532
2004	-751.918.46	50.936	63,657	876,116	75.66	11,580
200		51,989	64 973	1,172,853	76.64	15,303
2000	- <u>230₇260,02</u>	25 594	31.986	829,761	77.62	10,690
200	$1 = 502_{1}327.42$	11 060	13.825	618,302	78.60	7,866
200	8 5054/01.9E	2,207	4.158	589.900	79.55	7,415
200		452 621 -	566 932-	1.995.431-		29,928
299	A 510431930190-	, The Control				
	9,832,929.03	2,176,178	2,719,721	9,571,441		143,307

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 66.8 1.46

ACCOUNT 339.10 OTHER SOURCE OF SUPPLY PLANT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV NET SA	OR CURVE. 5 LVAGE PERCEN	-SQUARE				
2007	8,374.81	4,053	5,059	3,316	2.58	1,285
	8,374,81	4,053	5,059	3,316		1, 285

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 2.6 15.34

ACCOUTN 339.60 OTHER P/E COMPANY PLANNING STUDY

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIN	VOR CURVES, 10 ALVAGE PERCENT	-SQUARE				
2007 2008 2009	63,554.70 31,736.46 140,244.29	15,380 4,507 6,451	17,706 5,189 7,426	45,849 26,547 132,818	7.58 8.58 9.54	6,049 3,094 13,922
	235,535.45	26,338	30,321	205,214		23,065

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 8.9 9.79

ACCOUNT 340.10 OFFICE FURNITURE AND EQUIPMENT - FURNITURE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

VERD	ORIGINAL	CALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM LIFE	ANNUAL ACCRUAL
413	(2)	(3)	(4)	(5)	(6)	(7)
122		3 3	5. T			
T.III T	ACCRUED					
NET	SALVAGE PERCENT	· · · 0				
1985	13,328.13	13,328	13,328			
1986	4,204.57	4,205	4,205			
1987	73,736.59	73,737	73,737			
1988	38,777.51	38,778	38,778			
1989	64,982.83	64,983	64,982			
	195,029.63	195,031	195,030			
AMOI	RTIZED					
SUR	VIVOR CURVE 20	-SQUARE				
NET	SALVAGE PERCENI	3. u 0.				
		00 0 A.C.	τό. /άρ	5 555	0 58	2.552
1990	62,045.01	60,246	55,455 15 A2A	1 535	1 58	972
1991	16,969.33	15,649	10,505 10,504	2,222	2.58	849
1992	15,664.85		137414 75 294	5.997	3.58	1.675
1993	31,687.21	26,015	10 25.050	3,841	4.58	83.9
1994	16,095.12	14 215	14,42** 14 037	5 678	5.58	1.018
1995	19,715.35	14,210	11050	5 630	6.58	856
1996	16,689.34	11,133	± 008	1 254	7.58	165
1997	3,242.18	2,013	106 390	82.282	8.58	9.590
1998	188,662.31	107,720	100,500	10 954	9.58	1.143
1999	22,561-83	11,755	L1,000	778	10 58	74
2000	1,453.20	10,04 5 1 1 3 4	5 050	7 197	11.58	613
2001	12,147.12	⊃,⊥⊥ <u>+</u> ∧⊃4	429	741	1.2.58	59
2002	1,169 14	434	2.342	5.048	13.58	372
2003	/,390-01	27294 1 767	1 741	4.764	14.58	327
2004	6,504,78	2,102	3 084	11.046	15.58	709
2005	14,130.29	37,143 2 060	3.821.	18,806	16.58	1,134
2006	22,626-63	2,00,00	7 107	52.372	17.58	2.979
2007	59,479.26	1 (1 2 1 1 (1 2 6	1 408	18.682	18.58	1.005
2008	20,089.99	1 ₉ 420	1,400	10,002	10.000	- ,
	538,323-53	300,833	297,074	241,248		26,931
	733,353.16	495,864`	492,104	241,248		26,931
	733,353.16	495,864`	492,104	241,248		26,9

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 9.0 3.67

ACCOUNT 340.21 OFFICE FURNITURE AND EQUIPMENT - MAINFRAME

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL C COST (2)	ALCULATED ACCRUED (3)	ALLOC BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM LIFE (6)	ANNUAL ACCRUAL (7)
FULLY 1	ACCRUED					
NET SAI	LVAGE PERCENT	0				
1992	15,773.28	15,773	15,773			
1996	11,522.24	11,522	11,523			
	27,295.52	27,295	27,296			
AMORTI SURVIV NET SA	ZED OR CURVE5-SC LVAGE PERCENT	DUARE 0				
2006	42,968.95	29,391	29,395	13,574	1.58	8,591
2008	6,658-85	1,891	1,891	4,768	3.58	1,332
2009	12,358.43	1,137	1,137	11,221	4.54	2,472
	61,986.23	32,419	32,423	29,563		12,395
	89,281.75	59 _e 714	59 ₆ 719	29,563		12,395

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 2.4 13.88

ACCOUNT 340.22 OFFICE FURNITURE AND EQUIPMENT - PERSONAL

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

ŵ ₽ ħĎ	ORIGINAL COST	CALCULATED ACCRUED	ALLOC. BOOK RESERVE	FUT. BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
(1.)	(2)	(3)	(4)	(5)	(6)	(7)
3.457	* · · · · 5·					
FULLY	ACCRUED					
NET SP	LVAGE PERCENT	0				
1992	15,652.95	15,653	15,653			
1993	18,955.37	18,955	18,955			
1995	35,043.42	35,043	35,043			
1996	50,099.99	50,100	50,100			
1997	7,797.53	7,798	7,798			
1999	189,128.75	189,129	189,129			
2000	4,809.72	4,810	4,810			
2001	64,058.65	64,059	64,059			
2002	16,727.17	16,727	16,727			
2004	59,181.74	59,182	59,181			
		463 456	467.455			
	461,455.29	401.742.0	401%4499	-		
AMORT	TZED					
SURVI	VOR CURVE. 5	-SQUARE				
NET S	ALVAGE PERCEN	F., Q				
GOOG	340 00E 00	131 570	122.113	26,722	0.58	26,722
2005	140,000,22	16,299	15,127	8,701	1.58	5,507
2006	140 267 01	71.810	66,649	81,718	2.58	31,674
2007	140,207,01 140,207,01	11.774	10.928	30,530	3.58	8,528
2008		3 4 5 9	3,210	34, 388	4:.54	7,574
2009	1,01,120 y 12	5,7-55	- ,			
	400,086.01	234,912	218,027	182,059		80,005
	861,541.30	696,368	679,482	182,059		80,005

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 2.3 9.29

ACCOUNT 340.23 OFFICE FURNITURE AND EQUIPMENT - PERIPH OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
FULI	LY ACCRUED			×.		
NET	SALVAGE PERCENT	. 0				
1990	5,510.50	5,511	5,511			
1993	10,024.91	10,025	10,025			
1995	1,246.04	1,246	1,246			
1996	5,733.92	5,734	5,734			
1997	7,682.12	7,682	7,682			
1999	53,548.55	53,549	53,549			
2000	8,264.01	8,264	8,264			
2002	1,985.91	1,986	1,986			
2004	7,979.16	7,979	7,978			
	101,975.12	101, 976	101,975			
AMO	RTIZED					
SUR	VIVOR CURVE 5-	SQUARE				
NET	SALVAGE PERCENT	. 0				
ማስሰፍ	13 752 68	12 157	11.711	2.042	0.58	2.042
2005	17 701 62	12,108	11.664	6,038	1.58	3,822
2007	36 050 33	17.448	16.808	19,242	2.58	7,458
2007	42 757 78	12 143	11.698	31.060	3.58	8,676
2000	66.345.07	6.104	5,880	60,465	4.54	13,318
20.00	00/01019			<i>p</i>		-1
	176,607,48	59,960	57,761	118,847		35,316
	278,582.60	161,936	159,736	118,847		35,316

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 3.4 12.68

ACCOUNT 340.30 OFFICE FURNITURE & EQUIPMENT - COMP SOFTWARE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
FULLY NET SA	ACCRUED	. 0				
1993	48,583.72	48,584	48,584			
1996	27000.42	2,000 DG 275	29.275			
1997	29,274.07	712.218	712.218			
2003	3.174.231.95	3.174.232	3,174,232			
2004	10,216.71	10,217	10,216			
	3,976,525.37	3,976,526	3,976,525			
AMORT	IZED					
SURVI	VOR CURVE. 5-	SQUARE		. •		
NET S	ALVAGE PERCENT	0				
2005	562,532,11	497,278	450,377	112,155	0.58	112,155
2006	8,461.11	5,787	5,241	3,220	1.58	2,038
	570,993.22	503,065	455,618	115,375		114,193
	4,547,518.59	4,479,591	4,432,143	115 ₇ 375		114,193
COMPAG		TTHE AND ANN	ITAT. ACCRUAT.	RATE, PCT.	1.0	2.51

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT.. 1.0 2.51

ACCOUNT 340.32 OFFICE FURNITURE & EQUIP - COMP SOFT PERSONAL

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

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YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
FULLY	ACCRUED					
NET SA	LVAGE PERCENT	0		• •		
1993	400.00	400	400			
AMORTI SURVIV NET SA	ZED OR CURVE. 5- LVAGE PERCENI	SQUARE				
2007	92,626.36	44,831	44,825	47,801	2.58	18,528
2008	5,000.00	1,420	1,420	3,580	3.58	1,000
2009	2,703.83	249	249	2,455	4.54	541
	100,330.19	45,500	46,494	53,836		20,069
	100,730_19	46,900	46,894	53,836		20,069

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 2.7 19.92

ACCOUNT 340.33 OFFICE FURNITURE AND EQUIP - SOFTWARE OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM, LIFE (6)	ANNUAL ACCRUAL (7)
FULLY	ACCRUED	2.				
NET SA	LVAGE PERCENI	· · · 0				
1993	1,603.58	1,604	1,604			
1994	3.024.78	3,025	3,025			
1995	1.298.90	1,299	1,299			
1996	14 161 58	14,162	14,162			
1997	34.911.43	34,911	34,911			
1999	44,917.16	44,917	44,917			
2000	9.351.59	9,352	9,352			
2000	5,906,95	5,907	5,907			
2002	412,697.73	412,698	412,697			
	527,873,70	527,875	527,874			
AMORT SURVI NET S	IZED VOR CURVE 5 ALVAGE PERCEN	-SQUARE F 0				
2007	4,470.43	2,164	2,163	2,307	2.58	894
	532,344.13	530,039	530,037	2,307		894

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 2.6 0.17

ACCOUNT 340.50 OFFICE FURNITURE AND EQUIPMENT - OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC, BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
FULL	Y ACCRUED					
NET	SALVAGE PERCENT	Ö				
1990	3,811,41	3,811	3,811			
1991	1,066.45	1,066	1,066			
1992	9,653.06	9,653	9,653			
1993	1,326.09	1,326	1,326			
1994	2,958,74	2,959	2,960			
	18,815.75	18,815	18,816	,		
AMOI	RTIZED	CONTRINE				
SURV NET	SALVAGE PERCENT	-SQUARE 'Ö				
1995	5,934,08	5,704	5,634	300	0.58	300
1996	106.75	96	95	12	1.58	8
1997	5,592.90	4,631	4,574	1,019	2.58	395
1.998	5,250.49	3,997	3,948	1,302	3.58	364
1999	17,296.77	12,016	11,868	5,429	4.58	1,185
2000	1,008.57	633	625	384	5.58	69
2001	23,187.91	13,015	12,856	10,332	6.58	1,570
2002	665.20	329	325	340	7.58	45
2005	3,965.82	1,169	1,155	2,811	10.58	266
2006	6,544.92	1,492	1,473	5,072	11.58	438
	69,553.41	43,082	42,553	27,001		4,640
	88,369.16	61,897	61,369	27,001		4,640

COMPOSITE	REMAINING	LIFE	AND	ANNUAL	ACCRUAL	RATE,	PCT.	5.8	5.25
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ACCOUNT 341.10 TRANSPORTATION EQUIPMENT - LIGHT DUTY TRUCKS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM LIFE (6)	ANNUAL ACCRUAL (7)
SURVI	VOR CURVE IO	NA 13-52.5				
NET S.	ALVAGE PERCENT	+20				
				ð t ó		
1974	738.63	591	1,501	910-		
1982	20,145.98	16,117	40,935	24,818-		
1987	1,567.00	1,190	3,022	1,768-		
1988	8,945.47	6,688	16,987	9,83L-		
1989	12,472.57	9,180	23,316	13,338-		
1990	24,313.11	17,610	44,727	25,277-		
1991	16,288.41	11,597	29,455	16,424-		
1992	12,572.73	8,782	22,305	12,247-		
1995	73,036.90	47,462	120,548	62,118-		
1.997	127,987 18	77,499	196,838	94,448-		
1998	96,005.13	55,537	141,057	64,253-		
1999	172,210.90	94,316	239,551	101,782-		
2000	50,201 90	25,703	65,283	25,121-		
2001	145.027.88	68,453	173,862	57,840-		
2002	145,690.46	62,216	158,021	41,469-		
2006	510.346.96	106,765	271,171	137,107		
2000	291,500.91	43,235	109,811	123,390		
2007	181,016,60	15,814	40,166	104,647		
zψψψ						
	1,890,068.72	668,755	1,698,556	186,500-		

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 0.0

0.00

ACCOUNT 341, 20 TRANSPORTATION EQUIPMENT - HEAVY DUTY TRUCKS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFÉ	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SUR	IVOR CURVE., IO	WA 14-S2				
NET	SALVAGE PERCENT	+15				
1979	12,423.75	10,560	10,560			
1988	19,540.47	15,043	16,609			
1991	28,900.31	20,915	24,565			
1994	16,692.38	11,128	14,189			
1997	123,096.63	73,096	104,632			
1999	84,706.37	45,101	72,000			
2000	43,489.19	21,599	36,966			
2001	99,956.08	45,761	84,963			
2005	163,022.19	42,859	126,023	12,546	9.67	1,297
2006	65,331.82	13,444	39,531	16,001	10.61	1,508
2007	199,307.32	29,156	85,730	83,681	11.59	7,220
2008	304,470.54	26,242	77,162	181,638	12.58	14,439
	1,160,937.05	354,904	692,930	293,866		24 ± 464

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 12.0 2.11

ACCOUNT 341.30 TRANSPORTATION EQUIPMENT - AUTOS

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV NET SA	OR CURVE IO LVAGE PERCENT	NA 10-S3 +15		· .		
1990 1992 1997 1998 1999 2004 2006 2007 2008	33,214.57 12,899.13 20,554.68 734.03 16,925.58 16,174.78 17,008.17 56,037.74 34,308.13	28,232 10,613 15,322 530 11,768 7,232 4,930 11,527 4,141	89,198 33,532 48,410 1,675 37,180 22,849 15,576 36,420 13,083	60,966+ 22,568- 30,939- 1,051- 22,793- 9,100- 1,119- 11,212 16,079		
	207,856.81	94,295	297,923	121,245-		

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT.

0.00

0.0

ACCOUNT 341.40 TRANSPORTATION EQUIPMENT - OTHER

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL CALCULATED COST ACCRUED (2) (3)		ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
CITOTATA		WA 16-13				
NET SA	LVAGE PERCENT	0				
1956	220,10	220	220			
1991	2,626.00	1,907	2,626			
2001	5,219,99	2,584	4,173	1,047	8.08	130
20.02	16,103.89	7,145	11,538	4,566	8.90	513
2004	59,336.84	19,694	31,802	27,535	10.69	2,576
2006	49,739,50	10,599	17,115	32,625	12.59	2 ₁ 591
2007	92,750.78	14,024	22,646	70,105	13.58	5,162
2008	176,121.58	15,622	25,226	150,896	14.58	10,350
2009	14,207.52	408	659	13,549	15.54	872
	416,326.20	72,203	116,005	300,323		22,194
	•					

CONTROLLID ADDITINIZIO DILLA AMPE TERRETE SECONDE A	COMPOSITE	REMAINING	LIFE AND	ANNUAL	ACCRUAL	RATE,	PCT	13,5	5.33
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ACCOUNT 342 STORES EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC, BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
FULLY A	ACCRUED LVAGE PERCENT	· . 0				
1071	590.73	591	591			
1972	1,677.10	1,677	1,677			
	2,267.83	2,268	2,268			
AMORTI SURVIV NET SA	ZED OR CURVE . 25 LVAGE PERCENI	S-SQUARE				
1000	550 20	537	537	13	0.58	13
1985	330.23	309	309	21.	1.58	13
1007	27 616 12	24.766	24,747	2,869	2,58	1,112
1987 1997	3,162.25	1,571	1,570	1,592	12.58	127
	31,658.80	27,183	27,163	4,495		1,265
	33,926.63	29,451	29,431	4,495		1,265

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 3.6 3.73

ACCOUNT 343 TOOLS, SHOP AND GARAGE EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
FILL	ACCRUED					
NET	SALVAGE PERCENT	0				
1933	3,604.69	3,605	3,605			
1961	461.04	461	461			
1964	242.66	243	243			
1966	94.49	94	94			
1968	345.64	346	346			
1969	698.97	699	699			
1970	1,516.38	1,516	1,516			
1971	1,576.22	1,576	1,576			
1972	1,663.72	1,664	1,664			
1973	582.77	583	583			
1974	4,306.67	4,307	4,307			
1976	4,532.74	4,533	4,533			
1,977	5,553.15	5,553	5,553			
1978	5,046.54	5,047	5,047			
1979	2,916.15	2,916	2,916			
1980	1,698.74	1,699	1,699			
1982	14,283.29	14,283	14,283			
1983	3,029.86	3,030	3 , 0 3 0			
1984	11,794.34	11,794	11,794			
1985	5,402.39	5,402	5,402			
1986	26,123.53	26,124	26,124			
1987	29,491.25	29,491	29,491			
1988	16,774.64	16,775	16,775			
1989	25,390.59	25,391	25,389			
	167,130.46	167,132	167,130			
AMOI	RTIZED					
SURV	VIVOR CURVE 20	-SQUARE				
NET	SALVAGE PERCENT	έΟ				
1990	20,980.71	20,372	20,284	697	0.58	697
1991	42,931.59	39,540	39,369	3, 563	1.58	2,255
1992	33,381.41	29,075	28,949	4, 432	2.58	1,718
1993	17,504.80	14,371	14,309	3,196	3.58	893
1994	25,135.75	19,380	19,296	5,840	4.58	1,275
1995	62,049.81	44,738	44,545	17,505	5.58	3,137
	·. ·· · · · · ·				4. C. C. C.	×** *

ACCOUNT 343 TOOLS, SHOP AND GARAGE EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
AMORT	FIZED					
SURVI	IVOR CURVE 20	-SQUARE				
NET S	SALVAGE PERCENT	0				
	· ·	· · · · · · · · · · · · · · · · · · ·	ôn tre	22 6*7	~ F0	7 770
1996	35,091.84	23,547	23,445	11,64/	6.58	1,440
1997	79,116.83	49,132	48,920	30,197	7.58	3,984
1998	48,588.10	27,744	27,624	20,964	8.58	2,443
1999	84,231.29	43,885	43,695	40,536	9.58	4,231
2000	89,130.06	41,980	41,798	47,332	10.58	4,474
2001	46,735.28	19,676	19,591	27,144	11.58	2,344
2002	5.440.16	2,018	2,009	3,431	12.58	273
2004	4.144.40	1,123	1,118	3,026	14.58	208
2005	127,524,66	28,183	28,061	99,464	15.58	6,384
2005	633 358 10	108.304	107,836	525,522	16.58	31,696
2000	238 682 81	28,881	28,757	209,926	17.58	11,941
2007	117 147 48	8 317	8,281	108,866	18.58	5,859
2000	11.77 120 41 05 120 11	631	628	26.824	19.54	1,373
2009	27,402.41	49. <u>1</u>	92.0	55.54 ST.7		
	1,738,627.49	550,897	548,515	1,190,112		86,955
	1,905,757.95	718,029	715,645	1,190,112		86, 955

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 13.7

4.56

ACCOUNT 344 LABORATORY EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALCULATED ALLOC, BOOK ACCRUED RESERVE (3) (4)		REM LIFE (6)	ANNUAL ACCRUAL (7)
ד דרוים						
TULL	CALVAGE PERCENT	• O :				
ىد دىر بېرې	OVENED LUCOWI					
1972	340.13	340	340			
1976	1,273.80	1,274	1,274			
1978	2,032.80	2,033	2,033			
1982	2,906.99	2,907	2,907			
1983	3,221.40	3,221	3,221			
1984	3,950.78	3,951	3,951			
1985	571.20	571	571			
1986	1,918.14	1,918	1,918			
1987	31,608.39	31,608	31,608			5
1989	2,514.10	2,514	2,514			
1990	8,173.99	8,174	8,174			
1991	46,577.09	46,577	46,577			
1992	19,592.64	19,593	19,593			
1993	7,880.14	7,880	7,880			-
1994	17,835.02	17,835	17,836			
	150,396.61	150,396	150,397			
ΔMO	RYTZED					
SITE	VIVOR CURVE. 15	-SOUARE				
NET	SALVAGE PERCENI	. 0				
- 1. mar						
1995	11,661.75	11,210	11,162	500	0.58	500
1996	10,432.54	9,334	9,294	1,139	1.58	721
1997	22,524.63	18,650	18,571	3,954	2.58	1, 533
1998	40,722.08	31,002	30,871	9,851	3.58	2,752
1999	69,710.61	48,428	48,223	21,488	4.58	4,692
2000	198,389.55	124,589	124,061	74,329	5.58	13,321
2001	212.735.92	119,409	118,903	93,833	6.58	14,260
2002	60,915.26	30,135	30,007	30,908	7.58	4,078
2006	3.520.19	803	8.00	2,720	11.58	235
2007	20,166.18	3,253	3,239	16,927	12.58	1,346
2008	20.257.16	1,918	1,910	18,347	13.58	1,351
2009	6,594.63	202	201	6,394	14.54	440
	ę					
	677,630.50	398,933	397,242	280,390		45,229
	828,027,11	549,329	547,639	280,390		45,229
	1					

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 6.2 5.46

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ACCOUNT 345 POWER OPERATED EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC BOOK	FUT. BOOK	REM.	ANNUAL
YEAR	COST	ACCRUED	RESERVE	ACCRUALS	LIFE	ACCRUAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)
SURV	IVOR CURVE IO	WA 18-L4				
NET	SALVAGE PERCENT	. +15				
1941	5,386,77	4,579	4,579			
1978	12,962.26	10,314	11,018			
1979	1,617.00	1,275	1,374			
1985	10,177.50	7,517	8,651			
1986	1,652.04	1,203	1,404			
1987	4,500.00	3,230	3,825			
1988	59,533.98	42,143	50,604			
1989	18,388.76	12,861	15,630			
1990	47,797.49	33,087	40,628			
1991	33,312.89	22,842	28,316			
1992	4,439.80	3,008	3,774			
1993	11,703.75	7,787	9,948			
1994	37,806.05	24,458	32,135			
1995	55,860.83	34,742	47,482			
1997	70,631.94	39,288	60.037			
1999	55,639.33	26,669	47,293			
2001	45,456.79	17,924	38,032	606	9.65	63
2003	20,754.79	6,282	13,330	4,312	11.59	372
2005	992,362.64	207,166	439,576	403,932	13.58	29,745
2008	31,893.02	2,139	4,539	22,570	16.58	1,361
2009	4,156.88	90	191	3,342	17.54	191
	••••					
	1,526,034.51	508,604	862,366	$434_{1}762$		31,732
		-77	2			

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT.. 13.7 2.08

ACCOUNT 346.10 COMMUNICATION EQUIPMENT - NON-TELEPHONE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

	ORIGINAL	CALCULATED	ALLOC. BOOK	FUT BOOK ACCRUALS	REM. LIFE	ANNUAL ACCRUAL
YEAR	(0)	(3)	(4)	(5)	(6)	(7)
(1)		(<u>(</u>)	A: 4 X	. K ₂ = 1 P		
राजन्य	A ACCRUED					
NET	SALVAGE PERCENT	0				
1913 T					•	
1968	65,92	66	66			
1972	38,739.35	38,739	38,739			
1976	1,361,65	1,362	1,362			
1977	1,566.05	1,566	1,566			
1983	4,698.67	4,699	4,699			
1985	4,452.50	4,453	4,453			
1986	16,294.66	16,295	16,295			
1987	22,247.66	22,248	22,248			
1988	33,798,43	33,798	33,798			
1989	38,765.32	38,765	38,765			
1990	12,871,59	12,872	12,872			
1991	4,416.26	4,416	4,416			
1992	1,598.00	1,598	1,598			
1993	12,195.94	12, 196	12,196			*
1994	36,776.17	$36_{2}776$	36,775			
	229,848.17	229,849	229,848			
AMOI	TIZED					
SURV	IVOR CURVE., 15	-SQUARE				
NET	SALVAGE PERCENT	7 0				
		15C E00	154 762	8,141	0.58	8,141
1995	162,902.94	1004 0099 20. 215	31,936	4,182	1.58	2,647
1996	36,117-75	వైద్య సాగా నిర్మామాలు	224 509	49.857	2.58	19,324
1997	274,365.78	227,210 EC 722	50 137	16,502	3.58	4,609
1998	66,638-95	30°2732 301 800	140 263	64.039	4 58	13,982
1999	204,301.60	1417340 1920 D25	367 669	224.743	5.58	40,277
2000	592,411.63	3727033 300 330	108 055	86.739	6.58	13,182
2001	194,793.82	109,000	16 097	16.828	7.58	2,220
2002	32,924.97	10,200	19 099	26.054	8.58	3,037
2003	45,153.44	1,240 5 150	3 100	5.583	9.58	583
2004	8,683.27	3,137	10 944	45.857	10.58	4,334
2005	64,700.85	19,00%	τ άλθ	6 697	11.58	578
2006	8,645.09	1,971. ra	1,7240 56	543	13.58	40
2008	599.38	57	00	الحياعات	ಕರ್. ನಾನ	
	1,692,239.47	1,149,968	1,136,475	555,765		112,954
	1,922,087.64	1,379,817	1,366,323	555,765		112,954

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 4.9 5.88

ACCOUNT 346.19 REMOTE CONTROL AND INSTRUMENTATION

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV	OR CURVE 19 LVAGE PERCENT	SQUARE				
2008	22,310-63	2,113	2,107	20,204	13.58	1,488
	22,310.63	2,113	2,107	20,204		1,488

COMPOSITE	REMAINING	LIFE	AND	ANNUAL	ACCRUAL	RATE,	PCT .	13.6	6.67
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ACCOUNT 346.20 COMMUNICATION EQUIPMENT - TELEPHONE

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3-)	ALLOC, BOOK RESERVE (4)	FUT BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIVOR NET SALV	R CURVE . 15 7AGE PERCENT	-SQUARE				
2008 2009	240,675.02 125.00 240,800.02	22,792 4 22,796	22,777 4 22,781	217,898 121 218,019	13.58 14.54	16,046 8 16,054

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 13.6 6.67

ACCOUNT 347.00 MISCELLANEOUS EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	CALCULATED ALLOC. BOOK ACCRUED RESERVE (3) (4)		REM. LIFE (6)	ANNUAL ACCRUAL (7)	
FOUTA 1	AULKUBU INDOR DEPORT	-0					
NET SA	GVAGE FERCENT						
1956	69.30	69	69				
1957	73.00	73	73				
1958	116.20	116	116				
1959	77.52	78	78				
1960	35.54	36	36				
1963	33.48	33	33.				
1966	49.96	50	50				
1972	502.78	503	503				
1973	615.88	616	616				
1974	1,419.23	1,419	1,419				
1976	530.25	530	53.0				
1977	14,000.00	14,000	14,000				
1979	1,363.70	1,364	1,364				
1981	1,510.17	1,510	1,510				
1982	5,272.16	5,272	5,272				
1983	9,211.49	9,211	9,211				
1984	3,358.88	3,359	3,359				
1985	4,532.74	4,533	4,533				
1986	9,225.30	9,225	9,225				
1987	16,476.38	16,476	16,476				
1988	20,651.55	20,652	20,652				
1989	26,837.20	26,837	26,838				
	115,962.71	115,962	115,963				
AMORT	IZED	-					
SURVI	VOR CURVE 2	0-SQUARE					
NET S	ALVAGE PERCEN	T 0					
1000	22 259 6 6	32.294	31,941	1,318	0.58	1,318	
1990	1 A 81 09	4.127	4,082	399	1.58	253	
1921	5 NGA 17	5.308	5,250	844	2.58	327	
エソソム	0.,マジェ・エイ ク にん1: ロ4	2.054	2,032	470	3.58	131	
1933	5 381 89	4.149	4,104	1,278	4.58	279	
1000	4 270 23 4 270 23	. 3.151	3,117	1,253	5.58	225	
100C		4_518	4,469	2,265	6.58	344	
1000	18 394 58	11,423	11,298	7,097	7.58	936	
エララノ							

III_191

ACCOUNT 347.00 MISCELLANEOUS EQUIPMENT

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL CALCULATED COST ACCRUED (2) (3)		ALLOC. BOOK RESERVE (4)	FUT. BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
AMORTI SURVIV NET SA	ZED OR CURVE . 20 LVAGE PERCENT	-SQUARE				2
1002	42 103 37	24,041	23,778	18,325	8.58	2,136
1990		47.469	46,950	44,161	9.58	4,610
1999	24744 27,007,48	11.715	11,587	16,240	11.58	1,402
2001	27,027.48	33.803	33,434	57,680	12.58	4,585
2002	91, 113.00	25.028	24,754	53,216	13.58	3,919
2003	11,970,111 11,970,111	6.700	6,627	18,097	14.58	1,241
2004		141,950	140,399	501,907	15.58	32,215
2005	5427300143 Tan Doo Dit	5,111	5,055	24,833	16.58	1,498
2006	29,000.24	1.524	1,507	11,089	17.58	631
2007	12,000.00	195	193	2,561	18.58	138
2008 2009	2,753.50 11,393.29	262	259	11,134	19.54	570
	1,135,003.68	364,822	360,836	774,167		56,758
	1,250,966.39	480,784	476,799	774,167		56,758

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT., 13.6 4.54

ACCOUNT 348.00 OTHER TANGIBLE PROPERTY

CALCULATED REMAINING LIFE DEPRECIATION ACCRUAL RELATED TO ORIGINAL COST AT NOVEMBER 30, 2009

YEAR (1)	ORIGINAL COST (2)	CALCULATED ACCRUED (3)	ALLOC. BOOK RESERVE (4)	FUT, BOOK ACCRUALS (5)	REM. LIFE (6)	ANNUAL ACCRUAL (7)
SURVIV NET SA	OR CURVE. 20 LVAGE PERCENT	-SQUARE				
	10 (20 24	9.798	9,800	838	1,58	530
1991		61 281	61,292	46,030	8.58	5,365
1998	107,321-24	4 091	4.092	5,626	11.58	486
2001	9,718-30	186	186	314	12.58	25
2002	500.00	1 700	1 799	3,805	13.58	280
2003	5,603.90	1, , , , , , , , , , , , , , , , , , ,	T, 039	3,664	15.58	235
2005	4,702.50	1,035	1,000	ei		
	138,484.58	78,194	78,208	60,277		6,921

COMPOSITE REMAINING LIFE AND ANNUAL ACCRUAL RATE, PCT. 8.7 5.00

III.193

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010

CASE NO. 2010-00036

DIRECT TESTIMONY OF EDWARD L. SPITZNAGEL, JR. FEBRUARY 26, 2010

1	1.	Q.	Please state your name, business address, and employer.
2		A.	My name is Edward L. Spitznagel, Jr., and my business address is Campus Box
3			1146, One Brookings Drive, St Louis, Missouri 63130. I am employed by
4			Washington University.
5			
6	2.	Q.	What is your present position?
7		A.	I am Professor of Mathematics in the College of Arts and Sciences at Washington
8			University. I also hold a joint appointment in the Division of Biostatistics of the
9			Washington University School of Medicine.
10	2	0	Desse veriew your educational background and work experience
11	5.	Q.	Load a Dashalar of Saianaa, summa sum lauda, in mathematics, superleding 1062
12		А.	hold a Bachelor of Science, summa cum faude, in mathematics, awarded in 1962
13			by Xavier University, Cincinnati, Onio. I hold a Master of Science (1963) and
14			Ph.D. (1965) in mathematics awarded by the University of Chicago. I have served
15			on the Faculty of Arts and Sciences of Washington University since 1969. I have
16			held a joint appointment in the Division of Biostatistics since 1978. From 1965 to
17			1969 I was on the faculty of Northwestern University.
18 19			Attached to my testimony is Appendix A, which provides a more detailed listing of
20			my education and qualifications in the area of mathematics and statistics.
21			
22	4.	Q.	What is the purpose of your testimony in this case?
23		A.	I have been employed by Kentucky American Water Company to make weather-
24			normalized predictions of water utilization by residential and commercial customers
25			for the period October 2010 to September 2011, from ten years of monthly
26			consumption data spanning January 2000 to December 2009.
27			
28	5.	Q.	Please describe the consumption data.
29		A.	The data were extracted from the national system in the form of total monthly
30			consumption and bill days, from which gallons per customer day were computed
31			separately for residential and commercial customer classes. A small number of
records had bill days greater than 35, meaning the consumption spanned more than a 1 2 normal month. Since my weather normalization is on a month-by-month basis, I did 3 not use them in the normalization calculations, but accounted for them after normalization. 4 5 6. Q. What is weather normalization? 6 From one year to the next, variations in temperature and precipitation lead to 7 A. changes in water consumption. More water will generally be used during hotter, 8 drier periods. The regulatory question is how to reflect those weather-related 9 differences when setting rates. 10 For ratemaking purposes, revenues need to be set to as "normal" a level as possible, 11 factoring out the potential or actual results of unusual weather conditions. This can 12 be accomplished by building statistical models that predict water utilization from 13 meteorological data and other possible predictors. An estimate of future utilization 14 can then be made by using a long-term average of meteorological data (since there is 15 16 no better way to forecast next year's weather than as an average) and known values of the other predictors. 17 18 7. What are examples of these other, non-meteorological predictors? 19 **Q**. 20 A. One is the year itself. Since 1993, the Environmental Protection Agency has required all new toilets manufactured in the United States to use at most 1.6 gallons 21 per flush, which is a reduction of over 50% from the previous 3.5 gallons per flush. 22 In addition, new faucets, showerheads, clothes washing machines, and dishwashers 23 have all been redesigned to use less water. It appears that the introduction of these 24 toilets, other plumbing fixtures, and appliances in new construction and replacement 25 in old construction has led to a gradual decline in water consumption over time for 26 both residential and commercial customer classes. 27 28 29 Another is the month of the year. While water utilization increases during the warmer summer months, analysis of variance shows that month as a categorical 30

31	9.	Q.	What are cooling degree days?
30			
29			cooling degree days can be found in the multivariate analyses in Appendix B.
28			for the usefulness of these four variables, drought severity index, month, year, and
27			These four variables are useful predictors in the present case as well. The evidence
26			
25			other three.
24			temperature called cooling degree days to be a useful predictor in the presence of the
23			adding to the predictive value of the others. In addition, I found a measurement of
22			found drought severity index, month, and year still to be useful predictors, each one
21			case, 2008-00427, I re-screened for KAWC the original list of candidate variables. I
20			Since eleven years had elapsed between that original investigation and the previous
19			
18			presence of the drought index, the calendar month, and calendar year.
17			investigation I found that temperature was not a useful additional predictor in the
16			index, temperature, and calendar year as potential numeric predictors. In that
15			month as a categorical variable. With month included, I added drought severity
14			predictor even in the presence of heat and moisture variables. Therefore I included
13			for Kentucky American Water Company. I found that calendar month was a strong
12			I then fitted the surviving candidates in a multivariate model to predict utilization
11			
10			utilization for most or all of these operating companies.
9			I used as candidate predictors only those variables that correlated consistently with
8			
7			states, Kentucky, Missouri, Ohio, Tennessee, and Virginia.
6			predictors by examining data from sixteen different operating companies in five
5		A.	In a case before this Commission in 1997, I screened a large number of candidate
4	8.	Q.	What model for water utilization did you employ?
3			
2			included in the model.
1			variable is a powerful predictor even after temperature and moisture have been

- A. Cooling degrees are a daily measure of the amount by which the average daily 1 temperature exceeds 65 degrees Fahrenheit. For example, if the average 2 3 temperature on a summer day is 84 degrees, the cooling degrees for that day are 84 -65 = 19. If the average temperature on a winter day is 54 degrees, the cooling 4 degrees for that day are 0. The primary use of cooling degrees is to aid in estimating 5 the amount of electricity that will be used for air conditioning on a given day. 6 Cooling degree days are the sum of cooling degrees over a given time period, such 7 as a month, which is the form in which NOAA reports them. For water 8 consumption, cooling degrees can act as an additional factor explaining outside 9 water usage. 10
- 11

12

10.

Q. What is the drought severity index?

- A. There are a total of four drought severity indices provided by NOAA. They are 13 reported on a monthly basis from 1895 to the present. They are: the Palmer 14 Drought Severity Index (PDSI), the Modified Palmer Drought Severity Index 15 (PMDI), the Palmer Hydrological Drought Index (PHDI), and the Palmer "Z" Index 16 (ZNDX). The PDSI and PMDI are very similar to each other, differing only when 17 18 the weather transitions between wet and dry spells. In my original investigations, both PDSI and PMDI turned out to be excellent predictors, much better than PHDI 19 20 or ZNDX. Because PDSI worked slightly better than PMDI, I used PDSI in all weather normalizations prior to 2008. In the previous and present cases, however, 21 PMDI gave predictive models that fitted the data slightly better, so I have shifted 22 over to using PMDI rather than PDSI. 23
- 24

25 11. Q. Although PMDI is referred to as a drought severity index, low values of PMDI 26 are associated with higher water consumption. Why is that?

A. PMDI and the other three variants are actually measures of available moisture, so high positive values indicate relative abundance of moisture rather than absence of moisture. Thus, people will be induced to use more outside water when PMDI is low, and particularly when it is negative.

31

12. Q. To summarize, in your weather normalization, what variables were found to 1 predict utilization? 2 A. The calendar year, the month of the year (as a categorical variable), the Modified 3 Palmer Drought Severity Index (PMDI), and cooling degree days (CDD). For 4 commercial customers, the month of the year was found to interact with PMDI, 5 meaning that the effect of PMDI on consumption varies by month. I therefore 6 accounted for this interaction by running separate models for each month. In these 7 separate models I omitted PMDI for the months of January through April, due to 8 there being no weather-driven consumption during these months. I omitted CDD 9 for the months of November through April because its value is essentially zero 10 during those six months. These separate models are found in Appendix C. 11 12 13. Once you had estimated the coefficients in these monthly models, how did you 13 Q. project weather-normalized utilization for October 2010 through September 14 2011? 15 16 A. I put the coefficients from the monthly regressions into Excel spreadsheets, one for each of the two customer classes. I then calculated the monthly mean PMDI and 17 18 CDD over the 30 year period from January 1980 to December 2009. These spreadsheets are given in Appendix D. 19 20 14. 0. Having inserted the mean drought severity indices in the spreadsheets, how did 21 you proceed? 22 I then projected an average daily utilization for each month under average weather. A. 23 I then computed a weighted average of the 12 projected daily utilizations from 24 October 2010 through September 2011, using as weights the number of days from 25 the preceding month. Using the days from the preceding month allows for the fact 26 that bills in March, for example, March include utilization from the latter part of 27 February. 28 29 15. What are your projections of daily utilization under average weather for the **Q**. 30 two customer classes? 31

1		A.	For residential customers: 155.67 gallons / customer / day
2			For commercial customers: 1,184.00 gallons / customer / day
3			
4	16.	Q.	These values are based on all records for which the bill days were no greater
5			than 35. What adjustments can be made to take the rest of the consumption
6			into account?
7		A.	For commercial utilization in which bill days exceeded 35, the total bill days per
8			month followed a pattern in 2009 similar to that of earlier years. I calculated a
9			weighted average of the weather-normalized GCD consumption for the bill days less
10			than or equal to 35 with the unnormalized GCD consumption for the year 2009. The
11			weights are the total bill days for each group. This should be slightly conservative
12			(i.e., produce overestimates) since the unnormalized consumption is not adjusted for
13			a decrease over time. These calculations are shown in Appendix E. For residential
14			consumption in which bill days exceeded 35, the total bill days per month in 2009
15			followed a pattern very different from that of earlier years. This suggests that the
16			pattern in 2009 is not likely to repeat in the future, so a similar adjustment for
17			residential customers cannot be justified. My final estimates are:
18			
19			For residential customers: 155.67 gallons / customer / day (unchanged)
20			For commercial customers: 1,205.10 gallons / customer / day
21			
22	17.	Q.	Does this conclude your testimony?
23		A.	Yes, it does.

Edward L. Spitznagel, Jr.

Born: Cincinnati, Ohio, September 4, 1941. Education: Xavier University, 1959-1962 Awarded Bachelor of Science Degree (Summa cum Laude), 1962 University of Chicago, 1962-1965 Awarded Master of Science Degree, 1963 Awarded Ph.D. in Mathematics, 1965 Scholarships and Fellowships: Xavier University, 1959-1962 Honorary Woodrow Wilson Fellow, 1962-1963 National Science Foundation Fellow, 1962-1965 Positions: Assistant Professor of Mathematics Northwestern University, 1965-1969 Associate Professor of Mathematics Washington University, 1969-1980 **Professor of Mathematics** Washington University, 1980-present Joint appointment, Division of Biostatistics, Washington University School of Medicine, 1978-present Consulting Experience: Litton Industries (USACDCEC, Fort Ord, CA) Price Waterhouse (Advanced Auditing Methods, NY) Mallinckrodt, Inc. St. Louis County Juvenile Court Monsanto Company American Red Cross **Carboline** Corporation **Regional Justice Information Service** Harris-Stowe State College Equal Employment Opportunity Commission American Optometric Association Petrolite Corporation U.S. Army Atmospheric Sciences Laboratory (White Sands, NM) St. Louis County Water Company Gateway Medical Research, Inc. MasterCard Simmons Market Research Bureau **Transactional Data Solutions** Missouri-American Water Company Capital City Water Company Kentucky-American Water Company Tennessee-American Water Company Iowa-American Water Company New Jersey-American Water Company Anheuser-Busch, Inc. Partek. Inc. Santa Clara County Mental Health Administration (San Jose, CA) and many law firms

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Check Correlations between Weather Variables and Consumption

The GLM Procedure

Class Level Information

Class Levels Values

month 12 1 2 3 4 5 6 7 8 9 10 11 12

Data for Analysis of residential

Number	of	Observations	Read	120
Number	of	Observations	Used	120

Data for Analysis of commercial

Number	of	Observations	Read	120
Number	of	Observations	Used	119

NOTE: Variables in each group are consistent with respect to the presence or absence of missing values.

Check Correlations between Weather Variables and Consumption

The GLM Procedure

Dependent Variable: residential

Source		DF	Sum of Squares	Mean Square	F Value	Pr > F
Model		36	0.07345481	0.00204041	21.90	<.0001
Error		83	0.00773179	0.00009315		
Corrected	Total	119	0.08118660			
	R-Square	Coeff Var	Root MSE	residenti	al Mean	
	0.904765	5.714427	0.009652	0	.168899	
Source		DF	Type I SS	Mean Square	F Value	Pr > F
pmdi cdd year month pmdi*month year*month	L	1 1 11 11 11	0.00539985 0.04855281 0.00425506 0.01291507 0.00204841 0.00028362	0.00539985 0.04855281 0.00425506 0.00117410 0.00018622 0.00002578	57.97 521.21 45.68 12.60 2.00 0.28	<.0001 <.0001 <.0001 <.0001 0.0386 0.9886
Source		DF	Type III SS	Mean Square	F Value	Pr > F
pmdi cdd year month		1 1 11	0.00207994 0.00169830 0.00401923 0.00358251	0.00207994 0.00169830 0.00401923 0.00032568	22.33 18.23 43.15 3.50	<.0001 <.0001 <.0001 0.0005
pmdi*month year*month	L	11 11	0.00205423	0.00018675	2.00 0.28	0.0380 0.9886

Check Correlations between Weather Variables and Consumption

The GLM Procedure

Dependent Variable: commercial

Source		DF	Sum of Squares	Mean Square	F Value	Pr > F
Model		36	4.27025548	0.11861821	31.80	<.0001
Error		82	0.30591405	0.00373066		
Corrected	Total	118	4.57616954			
	R-Square	Coeff Var	Root MSE	commercia	l Mean	
	0.933151	4.487882	0.061079	1.	360979	
Source		DF	Type I SS	Mean Square	F Value	Pr > F
pmdi cdd year month pmdi*month year*month	1	1 1 11 11 11	0.14735008 2.10969775 0.77658232 1.13581885 0.08068388 0.02012260	0.14735008 2.10969775 0.77658232 0.10325626 0.00733490 0.00182933	39.50 565.50 208.16 27.68 1.97 0.49	<.0001 <.0001 <.0001 <.0001 0.0425 0.9042
Source		DF	Type III SS	Mean Square	F Value	Pr > F
pmdi cdd year		1 1 1	0.03585944 0.02962276 0.77754885	0.03585944 0.02962276 0.77754885	9.61 7.94 208.42	0.0026 0.0061 <.0001
pmdi*month year*month	1	11 11 11	0.07028175 0.02012260	0.00638925 0.00182933	9.91 1.71 0.49	<.0001 0.0849 0.9042

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, JANUARY

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model Error	1 8	318.98744 472.75811	318.98744 59.09476	5.40	0.0487
Corrected Total	9	791.74555			

Root MSE	7.68731	R-Square	0.4029
Dependent Mean	149.62930	Adj R-Sq	0.3283
Coeff Var	5.13757		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	158.47785	4.51825	35.08	<.0001
since_2000	1	-1.96635	0.84635	-2.32	0.0487

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, FEBRUARY

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	1	458.03468	458.03468	13.87	0.0058
Error	8	264.25857	33.03232		
Corrected Total	9	722.29325			

Root MSE	5.74738	R-Square	0.6341
Dependent Mean	151.06840	Adj R-Sq	0.5884
Coeff Var	3.80449		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	161.67155	3.37804	47.86	<.0001
since_2000	1	-2.35625	0.63277	-3.72	0.0058

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, MARCH

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	173.94960	173.94960	18.27	0.0027
Error	8	76.15228	9.51903		
Corrected Total	9	250.10188			

Root MSE	3.08529	R-Square	0.6955
Dependent Mean	147.00780	Adj R-Sq	0.6575
Coeff Var	2.09873		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	153.54207	1.81339	84.67	<.0001
since_2000	1	-1.45206	0.33968	-4.27	0.0027

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, APRIL

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	1	373.36189	373.36189	52.64	<.0001
Error	8	56.73907	7.09238		
Corrected Total	9	430.10096			

Root MSE	2.66315	R-Square	0.8681
Dependent Mean	146.26740	Adj R-Sq	0.8516
Coeff Var	1.82074		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	155.84045	1.56528	99.56	<.0001
since_2000	1	-2.12735	0.29320	-7.26	<.0001

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, MAY

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	1436.05195	478.68398	4.43	0.0577
Error	6	648.70667	108.11778		
Corrected Total	9	2084.75862			

Root MSE	10.39797	R-Square	0.6888
Dependent Mean	162.14680	Adj R-Sq	0.5333
Coeff Var	6.41269		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	172.00225	11.85075	14.51	<.0001
pmdi	1	-1.31798	1.60441	-0.82	0.4428
cdd	1	0.05782	0.09565	0.60	0.5677
since_2000	1	-3.41776	1.23312	-2.77	0.0324

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, JUNE

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean	F Value	Pr > F
Model	3	2678_33486	892,77829	12.48	0.0055
Error	6	429.13697	71.52283	12.10	
Corrected Total	9	3107.47183			

Root MSE	8.45712	R-Square	0.8619
Dependent Mean	181.70560	Adj R-Sq	0.7929
Coeff Var	4.65430		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	130.29132	13.90145	9.37	<.0001
pmdi	1	-4.52566	1.47082	-3.08	0.0217
cdd	1	0.25819	0.06137	4.21	0.0056
since_2000	1	-1.56323	0.98820	-1.58	0.1648

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, JULY

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	3730.02207	1243.34069	8.55	0.0138
Error	6	872.32164	145.38694		
Corrected Total	9	4602.34370			

Root MSE	12.05765	R-Square	0.8105
Dependent Mean	203.48200	Adj R-Sq	0.7157
Coeff Var	5.92566		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	174.93276	26.29527	6.65	0.0006
pmdi	1	-5.09229	2.30905	-2.21	0.0696
cdd	1	0.12779	0.07568	1.69	0.1422
since_2000	1	-2.35875	1.45539	-1.62	0.1562

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, AUGUST

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	3041.36891	1013.78964	3.19	0.1054
Error	6	1907.21476	317.86913		
Corrected Total	9	4948.58366			

Root MSE	17.82888	R-Square	0.6146
Dependent Mean	202.69810	Adj R-Sq	0.4219
Coeff Var	8.79578		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	196.84424	35.04664	5.62	0.0014
pmdi	1	-6.01842	4.62863	-1.30	0.2412
cdd	1	0.05135	0.10340	0.50	0.6371
since_2000	1	-2.58293	1.97177	-1.31	0.2381

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, SEPTEMBER

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	3116.55272	1038.85091	6.30	0.0277
Error	6	990.13860	165.02310		
Corrected Total	9	4106.69132			

Root MSE	12.84613	R-Square	0.7589
Dependent Mean	195.72740	Adj R-Sq	0.6383
Coeff Var	6.56328		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	169.36768	17.95074	9.44	<.0001
pmdi	1	-2.30716	2.79132	-0.83	0.4401
cdd	1	0.24971	0.12470	2.00	0.0921
since_2000	1	-2.45925	1.56953	-1.57	0.1682

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, OCTOBER

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	1670.31278	556.77093	2.95	0.1201
Error	6	1131.58616	188.59769		
Corrected Total	9	2801.89894			

Root MSE	13.73309	R-Square	0.5961
Dependent Mean	180.41350	Adj R-Sq	0.3942
Coeff Var	7.61201		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	193.95841	11.88013	16.33	<.0001
pmdi	1	-4.84769	1.90295	-2.55	0.0436
cdd	1	-0.10577	0.34771	-0.30	0.7713
since_2000	1	-1.36117	1.51697	-0.90	0.4041

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, NOVEMBER

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	2	640.64351	320.32175	34.48	0.0002
Error	7	65.02870	9.28981		
Corrected Total	9	705.67221			

Root MSE	3.04792	R-Square	0.9078
Dependent Mean	157.11470	Adj R-Sq	0.8815
Coeff Var	1.93993		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	167.60968	1.83866	91.16	<.0001
pmdi	1	-2.27152	0.34942	-6.50	0.0003
since_2000	1	-1.87539	0.33627	-5.58	0.0008

Run regressions by month: Lexington, JAN2000-DEC2009 Residential Model, DECEMBER

The REG Procedure Model: MODEL1 Dependent Variable: residential

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	2	633.63910	316.81955	42.57	0.0001
Error	7	52.10221	7.44317		
Corrected Total	9	685.74130			

Root MSE	2.72822	R-Square	0.9240
Dependent Mean	149.53220	Adj R-Sq	0.9023
Coeff Var	1.82450		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	162.46667	1.64988	98.47	<.0001
pmdi	1	-0.63689	0.34736	-1.83	0.1094
since_2000	1	-2.72416	0.30040	-9.07	<.0001

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, JANUARY

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	52294	52294	21.08	0.0018
Error	8	19844	2480.50546		
Corrected Total	9	72138			

Root MSE	49.80467	R-Square	0.7249
Dependent Mean	1157.26910	Adj R-Sq	0.6905
Coeff Var	4.30364		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1270.56391	29.27289	43.40	<.0001
since_2000	1	-25.17662	5.48331	-4.59	0.0018

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, FEBRUARY

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	1	39774	39774	14.14	0.0055
Error	8	22504	2813.01564		
Corrected Total	9	62278			

Root MSE	53.03787	R-Square	0.6387
Dependent Mean	1215.23920	Adj R-Sq	0.5935
Coeff Var	4.36440		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1314.04551	31.17321	42.15	<.0001
since_2000	1	-21.95696	5.83928	-3.76	0.0055

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, MARCH

> The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	32744	32744	42.09	0.0002
Error	8	6223.09386	777.88673		
Corrected Total	9	38967			

Root MSE	27.89062	R-Square	0.8403
Dependent Mean	1217.77590	Adj R-Sq	0.8203
Coeff Var	2.29029		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1307.42602	16.39282	79.76	<.0001
since_2000	1	-19.92225	3.07066	-6.49	0.0002

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, APRIL

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	1	50745	50745	21.29	0.0017
Error	8	19069	2383.65079		
Corrected Total	9	69815			

Root MSE	48.82265	R-Square	0.7269
Dependent Mean	1220.11240	Adj R-Sq	0.6927
Coeff Var	4.00149		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1331.71742	28.69570	46.41	<.0001
since_2000	1	-24.80112	5.37520	-4.61	0.0017
Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, MAY

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	110638	36879	19.11	0.0018
Error	6	11580	1929.93995		
Corrected Total	9	122218			

Root MSE	43.93108	R-Square	0.9053
Dependent Mean	1319.62360	Adj R-Sq	0.8579
Coeff Var	3.32906		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1388.91223	50.06905	27.74	<.0001
pmdi	1	6.43417	6.77858	0.95	0.3792
cdd	1	0.86552	0.40412	2.14	0.0760
since_2000	1	-32.05394	5.20988	-6.15	0.0008

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, JUNE

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	111123	37041	19.58	0.0017
Error	6	11352	1891.91948		
Corrected Total	9	122474			

Root MSE	43.49620	R-Square	0.9073
Dependent Mean	1424.96430	Adj R-Sq	0.8610
Coeff Var	3.05244		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1417.18902	71.49721	19.82	<.0001
pmdi	1	-17.72572	7.56463	-2.34	0.0576
cdd	1	0.63420	0.31562	2.01	0.0912
since_2000	1	-30.48543	5.08248	-6.00	0.0010

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, JULY

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	155553	51851	10.76	0.0079
Error	6	28923	4820.41682		
Corrected Total	9	184475			

Root MSE	69.42922	R-Square	0.8432
Dependent Mean	1557.55430	Adj R-Sq	0.7648
Coeff Var	4.45758		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1642.28074	151.41093	10.85	<.0001
pmdi	1	-19.50687	13.29576	-1.47	0.1927
cdd	1	0.23614	0.43576	0.54	0.6074
since_2000	1	-34.94072	8.38029	-4.17	0.0059

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, AUGUST

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	3	136839	45613	6.75	0.0238
Error	6	40559	6759.81741		
Corrected Total	9	177398			

Root MSE	82.21811	R-Square	0.7714
Dependent Mean	1625.21220	Adj R-Sq	0.6571
Coeff Var	5.05892		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1642.25795	161.61797	10.16	<.0001
pmdi	1	-21.43001	21.34496	-1.00	0.3541
cdd	1	0.36764	0.47681	0.77	0.4700
since_2000	1	-31.02046	9.09284	-3.41	0.0143

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, SEPTEMBER

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

Sourco	הב	Sum of	Mean	E Value	Dr \ F
Source	DE	Squares	Square	r value	FI / F
Model	3	114444	38148	5.33	0.0395
Error	6	42904	7150.73179		
Corrected Total	9	157349			

Root MSE	84.56200	R-Square	0.7273
Dependent Mean	1563.50730	Adj R-Sq	0.5910
Coeff Var	5.40848		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1504.23439	118.16400	12.73	<.0001
pmdi	1	-10.41050	18.37435	-0.57	0.5915
cdd	1	1.27253	0.82085	1.55	0.1721
since_2000	1	-29.27078	10.33175	-2.83	0.0298

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, OCTOBER

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read			10
Number	of	Observations	Used			9
Number	of	Observations	with	Missing	Values	1

Analysis of Variance

Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	3	145401	48467	3.61	0.1004
Error	5	67128	13426		
Corrected Total	8	212529			

Root MSE	115.86857	R-Square	0.6841
Dependent Mean	1520.72200	Adj R-Sq	0.4946
Coeff Var	7.61931		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1680.16657	102.45477	16.40	<.0001
pmdi	1	-26.73212	16.33704	-1.64	0.1627
cdd	1	0.48539	2.93372	0.17	0.8751
since_2000	1	-31.29661	13.04371	-2.40	0.0617

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, NOVEMBER

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	2	101039	50519	16.65	0.0022
Error	7	21236	3033.74980		
Corrected Total	9	122275			

Root MSE	55.07949	R-Square	0.8263
Dependent Mean	1338.74530	Adj R-Sq	0.7767
Coeff Var	4.11426		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1499.23064	33.22682	45.12	<.0001
pmdi	1	-15.96346	6.31450	-2.53	0.0393
since_2000	1	-32.45298	6.07678	-5.34	0.0011

Run regressions by month: Lexington, JAN2000-DEC2009 Commercial Model, DECEMBER

The REG Procedure Model: MODEL1 Dependent Variable: commercial

Number	of	Observations	Read	10
Number	of	Observations	Used	10

Analysis of Variance

		Sum of	Mean		
Source	DF	Squares	Square	F Value	Pr > F
Model	2	107124	53562	61.47	<.0001
Error	7	6099.75560	871.39366		
Corrected Total	9	113224			

Root MSE	29.51938	R-Square	0.9461
Dependent Mean	1186.99260	Adj R-Sq	0.9307
Coeff Var	2.48690		

Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	1354.47713	17.85171	75.87	<.0001
pmdi	1	-6.59608	3.75847	-1.75	0.1227
since_2000	1	-35.66357	3.25033	-10.97	<.0001

		Projection	s of Resider	ntial Water U	Itilization, G	allons per	Day, Kentu	icky-Ameri	can		
	Slope of	Slope of	Slope of		30-yr Avg	30-yr Avg	Days	2009	2010	2011	2012
Month	PMDI	CDD	SINCE_2000	Intercept	PMDI	CDD		Gal/Day	Gal/Day	Gal/Day	Gal/Day
	ļ]		I]			ļ		ļ	
Jan	0	0	-1.96635	158.4779	0.06433	1.333	31	140.78	138.81	136.85	134.88
Feb	0	0	-2.35625	161.6716	-0.00200	0.000	31	140.47	138.11	135.75	133.40
Mar	0	0	-1.45206	153.5421	-0.25600	5.133	28	140.47	139.02	137.57	136.12
Apr	0	0	-2.12735	155.8405	-0.26700	6.867	31	136.69	134.57	132.44	130.31
May	-1.31798	0.05782	-3.41776	172.0023	0.14867	87.567	30	146.11	142.69	139.27	135.86
Jun	-4.52566	0.25819	-1.56323	130.2913	0.20100	219.467	31	171.98	170.41	168.85	167.29
Jul	-5.09229	0.12779	-2.35875	174.9328	-0.05133	336.367	30	196.95	194.59	192.23	189.87
Aug	-6.01842	0.05135	-2.58293	196.8442	-0.26500	309.233	31	191.07	188.49	185.91	183.32
Sep	-2.30716	0.24971	-2.45925	169.3677	-0.33600	138.567	31	182.61	180.15	177.69	175.23
Oct	-4.84769	-0.10577	-1.36117	193.9584	0.21933	19.900	30	178.54	177.18	175.82	174.46
Nov	-2.27152	0	-1.87539	167.6097	0.29800	0.200	31	150.05	148.18	146.30	144.43
Dec	-0.63689	0	-2.72416	162.4667	0.31933	0.400	30	137.75	135.02	132.30	129.57
				Annual pro	jections:			159.55	157.36	155.17	152.94
KAWC2009.XLS			Projection	1: Oct 2010 t	o Sep 2011				155	j.67	

		Projection	s of Comme	rcial Water	Utilization,	Gallons per	r Day, Kent	ucky-Amer	ican		
	Slope of	Slope of	Slope of		30-yr Avg	30-yr Avg	Days	2009	2010	2011	2012
Month	PMDI	CDD	SINCE_2000	Intercept	PMDI	CDD		Gal/Day	Gal/Day	Gal/Day	Gal/Day
			<u> </u>		ļ'				L	<u> </u>	
Jan	0	0	-25.17662	1270.564	0.06433	1.333	31	1,043.97	1,018.80	993.62	968.44
Feb	0	0	-21.95696	1314.046	-0.00200	0.000	31	1,116.43	1,094.48	1,072.52	1,050.56
Mar	0	0	-19.92225	1307.426	-0.25600	5.133	28	1,128.13	1,108.20	1,088.28	1,068.36
Apr	ا ں 0	0	-24.80112	1331.717	-0.26700	6.867	31	1,108.51	1,083.71	1,058.91	1,034.10
May	6.43417	0.86552	-32.05394	1388.912	0.14867	87.567	30	1,177.17	1,145.12	1,113.07	1,081.01
Jun	-17.72572	0.63420	-30.48543	1417.189	0.20100	219.467	31	1,278.44	1,247.96	1,217.47	1,186.99
Jul	-19.50687	0.23614	-34.94072	1642.281	-0.05133	336.367	30	1,408.25	1,373.30	1,338.36	1,303.42
Aug	-21.43001	0.36764	-31.02046	1642.258	-0.26500	309.233	31	1,482.44	1,451.42	1,420.40	1,389.38
Sep	-10.41050	1.27253	-29.27078	1504.234	-0.33600	138.567	31	1,420.63	1,391.36	1,362.08	1,332.81
Oct	-26.73212	0.48539	-31.29661	1680.167	0.21933	19.900	30	1,402.29	1,371.00	1,339.70	1,308.40
Nov	-15.96346	0	-32.45298	1499.231	0.29800	0.200	31	1,202.40	1,169.94	1,137.49	1,105.04
Dec	-6.59608	0	-35.66357	1354.477	0.31933	0.400	30	1,031.40	995.74	960.07	924.41
				Annual pro	jections:			1,233.97	1,204.85	1,175.74	1,146.41
KAWC2009.XLS		<u> </u>	Projection	: Oct 2010 t	o Sep 2011				1,18	4.00	

	Δ	B	C	D	F	F	G
1	Adjustment of	Commercia	al Consumption to	o Reflect Bill	s with Dav	s Greater tha	an 35
2	Calculation of G	allons per D	av for Customers v	vith Bills Cove	ering More T	han 35 Davs	
_			Total		ing nore i		-
			Consumption	Total Bill			
3	Bill Month	Bill Vear	(1000 gals)	Davs			
4	1	2009	17 626	14 097			
5	2	2009	6 721	2 027			
6	3	2009	1 821	1 965			
7	4	2009	5,617	2,615			
8	5	2009	2,504	1,505			-
9	6	2009	9.278	2.955			
10	7	2009	12.464	3.797			
11	8	2009	12.493	3.155			
12	9	2009	9,484	1.556			
13	10	2009	17.006	1.851			
14	11	2009	7.854	1.650			
15	12	2009	14,177	4,792			
16			,	,			-
17		Totals:	117,042	41,965	(sums of	C4:C15 and c	f D4:D15)
18			,	,			
19	Gallons per cu	stomer day:	2789.04	(= C17/D17	(*1000)		
20				```	,		
21							
22	Calculation of B	ill Days for C	Sustomers with Bill	s Covering 35	Days or Le	ss:	
23							
24	1	2009		280,483			
25	2	2009		253,255			
26	3	2009		243,511			
27	4	2009		270,721			
28	5	2009		252,640			
29	6	2009		262,369			
30	7	2009		276,210			
31	8	2009		270,504			
32	9	2009		263,915			
33	10	2009		261,328			
34	11	2009		249,607			
35	12	2009		265,916			
36							
37		Total:		3,150,459	(sum of D	24:D35)	
38							
39	Gallons per cu	stomer day:	1184.00	(From App	endix D, Pa	ige 2)	
40		_					
41	Adjusted Gallor	ns per Day, (Obtained as an Av	erage of 2789	9.04 and 11	84.00,	
42	Weighted by To	otal Bill Days					
43	(2789.0	4 x 41956 +	1184.00 x 315045	59) / (41965+3	3150459) =	1,205.10	

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF:)
THE APPLICATION OF KENTUCKY-AMERICAN)
WATER COMPANY FOR AN ADJUSTMENT OF)
RATES ON AND AFTER MARCH 28, 2010)

CASE NO. 2010-00036

DIRECT TESTIMONY OF JAMES H. VANDER WEIDE

February 26, 2010

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1 I. WITNESS IDENTIFICATION

2 Q. 1 What is your name and business address?

A. 1 My name is James H. Vander Weide. I am Research Professor of
 Finance and Economics at Duke University, the Fuqua School of
 Business. I am also President of Financial Strategy Associates, a firm
 that provides strategic and financial consulting services to business
 clients. My business address is 3606 Stoneybrook Drive, Durham,
 North Carolina.

9 Q. 2 Would you please describe your educational background and prior academic experience?

A. 2 I graduated from Cornell University with a Bachelor's Degree in 11 Economics and from Northwestern University with a Ph.D. in Finance. 12 After joining the faculty of the School of Business at Duke University, I 13 was named Assistant Professor, Associate Professor, and then 14 I have published research in the areas of finance and 15 Professor. economics and taught courses in corporate finance, investment 16 management, and management of financial institutions at Duke for 17 18 more than 35 years. My research publications and teaching experience are described in Appendix 1. I am now retired from my teaching duties 19 at Duke. 20

Q. 3 Have you previously testified on financial or economic issues?

A. 3 Yes. As an expert on financial and economic theory and practice, I
 have participated in more than 400 regulatory and legal proceedings

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before the U.S. Congress, the Canadian Radio-Television and 1 Telecommunications Commission, the Federal Communications 2 Commission, the National Telecommunications and Information 3 Administration, the Federal Energy Regulatory Commission, the 4 5 National Energy Board (Canada), the public service commissions of 43 6 states and three Canadian provinces, the insurance commissions of five states, the Iowa State Board of Tax Review, the National 7 Association of Securities Dealers, and the North Carolina Property Tax 8 In addition, I have prepared expert testimony in 9 Commission. proceedings before the U.S. District Court for the District of Nebraska; 10 the U.S. District Court for the District of New Hampshire; the U.S. 11 District Court for the District of Northern Illinois: the U.S. District Court 12 for the Eastern District of North Carolina; the U.S. District Court for the 13 Northern District of California; Montana Second Judicial District Court, 14 Silver Bow County; the Superior Court, North Carolina; the U.S. 15 Bankruptcy Court for the Southern District of West Virginia; and the 16 U.S. District Court for the Eastern District of Michigan. 17

18 II. PURPOSE OF TESTIMONY

19 Q. 4 What is the purpose of your testimony?

A. 4 I have been asked by Kentucky American Water Company (KAWC) to prepare an independent appraisal of its cost of equity capital and to recommend a rate of return on equity that is fair, that allows KAWC to

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attract capital on reasonable terms, and that allows KAWC to maintain
 its financial integrity.

3 Q. 5 How do you estimate KAWC's cost of equity?

A. 5 I estimate KAWC's cost of equity by applying several standard cost of
equity estimation techniques, including the discounted cash flow (DCF)
model, the risk premium method, and the Capital Asset Pricing Model
(CAPM) to groups of comparable risk companies.

Q. 6 Do you generally give equal weight to the results of these standard cost of equity methods?

A. 6 I generally give equal weight to the results of these standard cost of 10 equity methods when the average Value Line beta for the proxy 11 companies is relatively close to 1.0, and the average company in my 12 proxy group has a relatively large market value capitalization. If the 13 average Value Line beta for the proxy companies is significantly less 14 than 1.0, as it is in this present case, and/or the average market value 15 capitalization for the proxy companies is relatively small, I generally 16 17 give little or no weight to the results of the application of the CAPM.

Q. 7 Why do you give little or no weight to the result of the CAPM when the average Value Line beta is significantly less than 1.0?

A. 7 I give little or no weight to the result of the CAPM when the average Value Line beta is significantly less than 1.0 because financial research provides strong support for the conclusion that the CAPM underestimates the cost of equity for companies whose betas are

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significantly less than 1.0. I present a summary of this research in the
 CAPM section of my testimony.

Q. 8 Why is it appropriate to give less weight to the result of the CAPM
 when the companies in the proxy group have small market
 capitalization?

A. 8 It is appropriate to give less weight to the result of the CAPM in this
 case because financial research also supports the conclusion that the
 CAPM underestimates the cost of equity for small market capitalization
 companies.

Q. 9 What cost of equity do you find for your comparable companies in this proceeding?

12 A. 9 I find that the cost of equity for my comparable companies is in the 13 range 10.8 percent to 12.1 percent. Because the average beta of my 14 proxy companies is significantly less than 1.0, my conclusion is based 15 on the results of my DCF and risk premium studies.

16 Q. 10 What is your recommendation regarding KAWC's cost of equity?

17 A. 10 I conservatively recommend that KAWC be allowed a fair rate of return on common equity in the range 10.8 percent to 12.1 percent. 18 Μv 19 recommended return on equity is conservative in that I use: (1) the 20 lower simple average DCF result for the proxy water companies, even though a market-value weighted average is generally more appropriate 21 for estimating the cost of equity; and (2) the lower average result for the 22 23 LDC proxy group obtained by eliminating outlier low and high results.

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1 Q. 11 Do you have an exhibit to accompany your testimony?

A. 11 Yes. I have an Exhibit (JVW-1), consisting of eight schedules and
 five appendices that were prepared by me or under my direction and
 supervision.

5 III. ECONOMIC AND LEGAL PRINCIPLES

Q. 12 How do economists define the required rate of return, or cost of
 capital, associated with particular investment decisions such as
 the decision to invest in water treatment, storage, and distribution
 facilities?

A. 12 Economists define the cost of capital as the return investors expect to
 receive on alternative investments of comparable risk.

12 Q. 13 How does the cost of capital affect a firm's investment decisions?

A. 13 The goal of a firm is to maximize the value of the firm. This goal can be
 accomplished by accepting all investments in plant and equipment with
 an expected rate of return greater than or equal to the cost of capital.
 Thus, a firm should continue to invest in plant and equipment only so
 long as the return on its investment is greater than or equal to its cost of
 capital.

Q. 14 How does the cost of capital affect investors' willingness to invest in a company?

A. 14 The cost of capital measures the return investors can expect on investments of comparable risk. The cost of capital also measures the investor's required rate of return on investment because rational

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investors will not invest in a particular investment opportunity if the
 expected return on that opportunity is less than the cost of capital.
 Thus, the cost of capital is a hurdle rate for both investors and the firm.

4 Q. 15 Do all investors have the same position in the firm?

A. 15 No. Debt investors have a fixed claim on a firm's assets and income
that must be paid prior to any payment to the firm's equity investors.
Since the firm's equity investors have a residual claim on the firm's
assets and income, equity investments are riskier than debt
investments. Thus, the cost of equity exceeds the cost of debt.

10 Q. 16 What is the economic definition of the cost of equity?

A. 16 As I noted above, the cost of equity is the return investors expect to receive on alternative equity investments of comparable risk. Since the return on an equity investment of comparable risk is not a contractual return, the cost of equity is more difficult to measure than the cost of debt. However, as I have already noted, the cost of equity is greater than the cost of debt. The cost of equity, like the cost of debt, is both forward looking and market based.

Q. 17 How do economists measure the percentages of debt and equity in a firm's capital structure?

A. 17 Economists measure the percentages of debt and equity in a firm's capital structure by first calculating the market value of the firm's debt and the market value of its equity. Economists then calculate the percentage of debt by the ratio of the market value of debt to the

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combined market value of debt and equity, and the percentage of equity
by the ratio of the market value of equity to the combined market values
of debt and equity. For example, if a firm's debt has a market value of
\$25 million and its equity has a market value of \$75 million, then its total
market capitalization is \$100 million, and its capital structure contains
25 percent debt and 75 percent equity.

Q. 18 Why do economists measure a firm's capital structure in terms of
 the market values of its debt and equity?

9 A. 18 Economists measure a firm's capital structure in terms of the market values of its debt and equity because: (1) the weighted average cost of 10 capital is defined as the return investors expect to earn on a portfolio of 11 the company's debt and equity securities; (2) investors measure the 12 expected return and risk on their portfolios using market value weights, 13 not book value weights; and (3) market values are the best measures of 14 the amounts of debt and equity investors have invested in the company 15 on a going forward basis. 16

Q. 19 Why do investors measure the expected return and risk on their
 investment portfolios using market value weights rather than book
 value weights?

A. 19 Investors measure the expected return and risk on their investment portfolios using market value weights because market values are the best measure of the amounts the investors currently have invested in each security in the portfolio. From the point of view of investors, the

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historical cost or book value of their investment is irrelevant to the
 current risk and required return on their portfolios because if they were
 to sell their investments, they would receive market value, not historical
 cost. Thus, the return can only be measured in terms of market values.

Q. 20 Is the economic definition of the weighted average cost of capital
 consistent with regulators' traditional definition of the average
 cost of capital?

No. The economic definition of the weighted average cost of capital is A. 20 8 9 based on the market costs of debt and equity, the market value percentages of debt and equity in a company's capital structure, and 10 the future expected risk of investing in the company. In contrast. 11 regulators have traditionally defined the weighted average cost of 12 capital using the embedded cost of debt and the book values of debt 13 and equity in a company's capital structure. 14

Q. 21 Does the required rate of return on an investment vary with the
 risk of that investment?

A. 21 Yes. Since investors are averse to risk, they require a higher rate of
 return on investments with greater risk.

Q. 22 Are these economic principles regarding the fair return for capital
 recognized in any Supreme Court cases?

A. 22 Yes. These economic principles, relating to the supply of and demand
 for capital, are recognized in two United States Supreme Court cases:
 (1) Bluefield Water Works and Improvement Co. v. Public Service

- 1 Comm'n.; and (2) Federal Power Comm'n v. Hope Natural Gas Co. In
- 2 the *Bluefield Water Works* case, the Court states:

3 A public utility is entitled to such rates as will permit it to earn a return upon the value of the property which it employs for 4 the convenience of the public equal to that generally being 5 made at the same time and in the same general part of the 6 country on investments in other business undertakings which 7 are attended by corresponding risks and uncertainties, but it 8 has no constitutional right to profits such as are realized or 9 anticipated in highly profitable enterprises or speculative 10 The return...should be reasonably sufficient to ventures. 11 assure confidence in the financial soundness of the utility, 12 and should be adequate, under efficient and economical 13 management, to maintain and support its credit, and enable 14 it to raise the money necessary for the proper discharge of 15 its public duties. [Bluefield Water Works and Improvement 16 Co. v. Public Service Comm'n. 262 U.S. 679, 692 (1923)]. 17

- The Court clearly recognizes here that: (1) a regulated firm cannot 18 remain financially sound unless the return it is allowed an opportunity to 19 20 earn on the value of its property is at least equal to the cost of capital (the principle relating to the demand for capital); and (2) a regulated 21 firm will not be able to attract capital if it does not offer investors an 22 23 opportunity to earn a return on their investment equal to the return they expect to earn on other investments of the same risk (the principle 24 relating to the supply of capital). 25
- In the *Hope Natural Gas* case, the Court reiterates the financial
- soundness and capital attraction principles of the *Bluefield* case:

From the investor or company point of view it is important that there be enough revenue not only for operating expenses but also for the capital costs of the business. These include service on the debt and dividends on the stock... By that standard the return to the equity owner should be commensurate with returns on investments in other enterprises having corresponding risks. That return, moreover, should be sufficient to assure confidence in the
 financial integrity of the enterprise, so as to maintain its
 credit and to attract capital. [Federal Power Comm'n v.
 Hope Natural Gas Co., 320 U.S. 591, 603 (1944)]

5 IV. BUSINESS AND FINANCIAL RISKS IN THE WATER UTILITY 6 INDUSTRY

7 Q. 23 What are the major factors that affect business risk in the water

8

utility industry?

- 9 A. 23 Business risk in the water utility industry is affected by the following
 10 economic factors:
- 11 1. High Operating Leverage. The water utility business requires a large commitment to fixed costs in relation to variable costs, a 12 situation called high operating leverage. The relatively high 13 degree of fixed costs in the water utility business arises because 14 of the average water company's large investment in fixed, long-15 lived water treatment, storage, and distribution facilities. 16 High operating leverage causes the average water company's net 17 income to be highly sensitive to sales fluctuations. 18
- Demand Uncertainty. The business risk of the water utility
 business is increased by the high degree of demand uncertainty in
 the industry. Demand uncertainty is caused primarily by: (i) wide
 fluctuations in average temperature and rainfall from year to year;
 (ii) the state of the economy; and (iii) customer growth in the
 service territory.
- 25 3. <u>Supply Uncertainty</u>. The risk of the water utility business is further 26 increased by the need to assure a safe and reliable supply of

water to meet customer needs on any given day of the year. The 1 Safe Drinking Water Act Amendments of 1996 authorize the 2 Environmental Protection Agency (EPA) to periodically test the 3 drinking water for impurities and to issue regulations requiring 4 water utilities to reduce drinking water contaminants to an 5 6 acceptable level. The EPA has exercised its authority by requiring 7 the water utilities to meet increasingly stringent drinking water standards over time. The rising costs and uncertainty of meeting 8 9 ever more stringent drinking water standards is a major risk facing the water utilities. 10

11 V. COST OF EQUITY ESTIMATION METHODS

Q. 24 What methods do you use to estimate the cost of common equity capital for KAWC?

I review the results of three generally accepted methods for estimating A. 24 14 the cost of common equity. These are the Discounted Cash Flow 15 (DCF), the risk premium method, and the Capital Asset Pricing Model 16 (CAPM). The DCF method assumes that the current market price of a 17 18 firm's stock is equal to the discounted value of all expected future cash flows. The risk premium method assumes that the investor's required 19 return on an equity investment is equal to the interest rate on a long-20 term bond plus an additional equity risk premium to compensate the 21 investor for the risks of investing in equities compared to bonds. The 22 CAPM assumes that the investor's required rate of return on equity is 23

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equal to a risk-free rate of interest plus the product of a company specific risk factor, beta, and the expected risk premium on the market
 portfolio.

4 VI. DISCOUNTED CASH FLOW (DCF) APPROACH

5 Q. 25 Please describe the DCF model.

The DCF model is based on the assumption that investors value an 6 A. 25 7 asset on the basis of the future cash flows they expect to receive from owning the asset. Thus, investors value an investment in a bond 8 9 because they expect to receive a sequence of semi-annual coupon payments over the life of the bond and a terminal payment equal to the 10 bond's face value at the time the bond matures. Likewise, investors 11 value an investment in a firm's stock because they expect to receive a 12 sequence of dividend payments and, perhaps, expect to sell the stock 13 at a higher price sometime in the future. 14

A second fundamental principle of the DCF approach is that investors value a dollar received in the future less than a dollar received today. A future dollar is valued less than a current dollar because investors could invest a current dollar in an interest earning account and increase their wealth. This principle is called the time value of money.

Applying the two fundamental DCF principles noted above to an investment in a bond leads to the conclusion that investors value their investment in the bond on the basis of the present value of the bond's

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1	future cash flows. Thus, the price of the bond should reflect the timing,
2	magnitude, and relative risk of the expected cash flows. Algebraically
3	this can be expressed as:
4	EQUATION 1
5	$P_{B} = \frac{C}{(1+i)} + \frac{C}{(1+i)^{2}} + \dots + \frac{C+F}{(1+i)^{n}}$
6	where:
7	P_B = Bond price;
8 9 10	C = Cash value of the constant coupon payment (assumed for notational convenience to occur annually rather than semi-annually);
11	F = Face value of the bond;
12 13	i = The rate of interest investors could earn by investing their money in an alternative bond of equal risk; and
14	n = The number of periods before the bond matures.
15	Applying these same principles to an investment in a firm's stock
16	suggests that the price of the stock should be equal to:
17	EQUATION 2
18	$P_{s} = \frac{D_{1}}{(1+k)} + \frac{D_{2}}{(1+k)^{2}} + \cdots + \frac{D_{n}+P_{n}}{(1+k)^{n}}$
19	where:
20	P_s = Current price of the firm's stock;
21	D_1 , D_2 D_n = Expected annual dividend per share on the firm's stock;
22 23	P _n = Price per share of stock at the time the investor expects to sell the stock; and
24 25 26	k = Return the investor expects to earn on alternative investments of the same risk, i.e., the investor's required rate of return.

Equation (2) is frequently called the annual discounted cash flow model 1 of stock valuation. Assuming that dividends grow at a constant annual 2 rate, g, this equation can be solved for k, the cost of equity. 3 The resulting cost of equity equation is $k = D_1/P_s + g$, where k is the cost of 4 5 equity, D₁ is the expected next period annual dividend, P_s is the current 6 price of the stock, and g is the constant annual growth rate in earnings, dividends, and book value per share. The term D_1/P_s is called the 7 dividend yield component of the annual DCF model, and the term g is 8 9 called the growth component of the annual DCF model. As in the case of the price of a bond, the price of a stock is related to the timing, 10 magnitude, and relative risk of the expected cash flows. 11

Q. 26 Are you recommending that the annual DCF model be used to estimate KAWC's cost of equity?

No. The DCF model assumes that a company's stock price is equal to 14 A. 26 the present discounted value of all expected future dividends. 15 The annual DCF model is only a correct expression for the present 16 17 discounted value of future dividends if dividends are paid annually at the end of each year. Since the companies in my proxy group all pay 18 dividends quarterly, the current market price that investors are willing to 19 20 pay reflects the expected quarterly receipt of dividends. Therefore, a quarterly DCF model must be used to estimate the cost of equity for 21 these firms. The quarterly DCF model differs from the annual DCF 22 23 model in that it expresses a company's price as the present discounted

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value of a quarterly stream of dividend payments. A complete analysis
 of the implications of the quarterly payment of dividends on the DCF
 model is provided in Exhibit__(JVW-1), Appendix 2. For the reasons
 cited there, I employed the quarterly DCF model throughout my
 calculations.

6 Q. 27 Please describe the quarterly DCF model you used.

A. 27 The quarterly DCF model I used is described on Exhibit__(JVW-1),
Schedule 1 and in Appendix 2. The quarterly DCF equation shows that
the cost of equity is: the sum of the future expected dividend yield and
the growth rate, where the dividend in the dividend yield is the
equivalent future value of the four quarterly dividends at the end of the
year, and the growth rate is the expected growth in dividends or
earnings per share.

Q. 28 In Appendix 2, you demonstrate that the quarterly DCF model
 provides the theoretically correct valuation of stocks when
 dividends are paid quarterly. Do investors, in practice, recognize
 the actual timing and magnitude of cash flows when they value
 stocks and other securities?

A. 28 Yes. In valuing long-term government or corporate bonds, investors
 recognize that interest is paid semi-annually. Thus, the price of a long term government or corporate bond is simply the present value of the
 semi-annual interest and principal payments on these bonds. Likewise,
 in valuing mortgages, investors recognize that interest is paid monthly.

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Thus, the value of a mortgage loan is simply the present value of the monthly interest and principal payments on the loan. In valuing stock investments, stock investors correctly recognize that dividends are paid quarterly. Thus, a firm's stock price is the present value of the stream of quarterly dividends expected from owning the stock.

Q. 29 When valuing bonds, mortgages, or stocks, would investors
 assume that cash flows are received only at the end of the year,
 when, in fact, the cash flows are received semi-annually, quarterly,
 or monthly?

A 29 No. Assuming that cash flows are received at the end of the year when
 they are received semi-annually, quarterly, or monthly would lead
 investors to make serious mistakes in valuing investment opportunities.
 No rational investor would make the mistake of assuming that dividends
 or other cash flows are paid annually when, in fact, they are paid more
 frequently.

Q. 30 How do you estimate the growth component of the quarterly DCF
 model?

A. 30 I use both the average analysts' estimates of future earnings per share (EPS) growth reported by I/B/E/S Thomson Reuters (I/B/E/S) and the estimate of future earnings per share growth reported by Value Line.

21 Q. 31 Do you generally rely on EPS growth estimates from both I/B/E/S 22 and Value Line?

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1 A. 31 In applying the DCF model, I generally rely on the analysts' estimates reported by I/B/E/S. However, as I discuss in this testimony, the water 2 companies have such small market capitalization that there are 3 generally only one or two I/B/E/S analysts' long-term growth forecasts 4 5 available. To supplement the available I/B/E/S growth forecasts, I 6 therefore also rely on the earnings growth forecasts reported by Value Line for American States, Aqua America, California Water, Connecticut 7 Water, Middlesex Water, SJW, and York. 8

9 Q. 32 What are the analysts' estimates of future EPS growth?

A. 32 As part of their research, financial analysts working at Wall Street firms
 periodically estimate EPS growth for each firm they follow. The EPS
 forecasts for each firm are then published. Investors who are
 contemplating purchasing or selling shares in individual companies
 review the forecasts. These estimates represent five-year forecasts of
 EPS growth.

16 Q. 33 What is I/B/E/S?

A. 33 I/B/E/S is a division of Thomson Reuters that reports analysts' EPS
 growth forecasts for a broad group of companies. The forecasts are
 expressed in terms of a mean forecast and a standard deviation of
 forecast for each firm. Investors use the mean forecast as an estimate
 of future firm performance.

22 Q. 34 Why do you use the I/B/E/S growth estimates?

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A. 34 The I/B/E/S growth rates: (1) are widely circulated in the financial community, (2) include the projections of reputable financial analysts
who develop estimates of future EPS growth, (3) are reported on a timely basis to investors, and (4) are widely used by institutional and other investors.

Q. 35 Why do you rely on analysts' projections of future EPS growth in
 estimating the investors' expected growth rate rather than looking
 at historical growth rates?

9 A. 35 I rely on analysts' projections of future EPS growth because there is
 10 considerable empirical evidence that investors use analysts' forecasts
 11 to estimate future earnings growth.

12 Q. 36 Have you performed any studies concerning the use of analysts'

13 forecasts as an estimate of investors' expected growth rate, g?

A. 36 Yes, I prepared a study in conjunction with Willard T. Carleton,
 Professor Emeritus of Finance at the University of Arizona, on why
 analysts' forecasts are the best estimate of investors' expectation of
 future long-term growth. This study is described in a paper entitled
 "Investor Growth Expectations and Stock Prices: the Analysts versus
 History," published in the Spring 1988 edition of *The Journal of Portfolio Management*.

21 **Q. 37** Please summarize the results of your study.

A. 37 First, we performed a correlation analysis to identify the historically
 oriented growth rates which best described a firm's stock price. Then

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we did a regression study comparing the historical growth rates with the 1 average analysts' forecasts. In every case, the regression equations 2 containing the average of analysts' forecasts statistically outperformed 3 the regression equations containing the historical growth estimates. 4 5 These results are consistent with those found by Cragg and Malkiel, the 6 early major research in this area (John G. Cragg and Burton G. Malkiel, Expectations and the Structure of Share Prices, University of Chicago 7 Press, 1982). These results are also consistent with the hypothesis 8 9 that investors use analysts' forecasts, rather than historically oriented growth calculations, in making stock buy and sell decisions. 10 Thev provide overwhelming evidence that the analysts' forecasts of future 11 growth are superior to historically oriented growth measures in 12 predicting a firm's stock price. 13

14 Q. 38 Has your study been updated to include more recent data?

A. 38 Yes. Researchers at State Street Financial Advisors updated my study
 using data through year-end 2003. Their results continue to confirm
 that analysts' growth forecasts are superior to historically-oriented
 growth measures in predicting a firm's stock price.

19 Q. 39 What price do you use in your DCF model?

A. 39 I use a simple average of the monthly high and low stock prices for
 each firm for the three-month period ending December 2009. These
 high and low stock prices were obtained from Thomson Reuters.

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Q. 40 Why do you use the three-month average stock price in applying the DCF method?

A. 40 I use the three-month average stock price in applying the DCF method
because stock prices fluctuate daily, while financial analysts' forecasts
for a given company are generally changed less frequently, often on a
quarterly basis. Thus, to match the stock price with an earnings
forecast, it is appropriate to average stock prices over a three-month
period.

9 **Q. 41** Do you include an allowance for flotation costs in your DCF 10 analysis?

A. 41 Yes. I include a five percent allowance for flotation costs in my DCF
 calculations.

13 **Q. 42** Please explain your inclusion of flotation costs.

All firms that have sold securities in the capital markets have incurred 14 A. 42 some level of flotation costs, including underwriters' commissions, legal 15 These costs are withheld from the fees, printing expense, etc. 16 17 proceeds of the stock sale or are paid separately, and must be recovered over the life of the equity issue. Costs vary depending upon 18 the size of the issue, the type of registration method used and other 19 20 factors, but in general these costs range between three and five percent of the proceeds from the issue [see Lee, Inmoo, Scott Lochhead, 21 Jay Ritter, and Quanshui Zhao, "The Costs of Raising Capital," The 22 23 Journal of Financial Research, Vol. XIX No 1 (Spring 1996), 59-74, and

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Clifford W. Smith, "Alternative Methods for Raising Capital," Journal of 1 Financial Economics 5 (1977) 273-307]. In addition to these costs, for 2 large equity issues (in relation to outstanding equity shares), there is 3 likely to be a decline in price associated with the sale of shares to the 4 5 public. On average, the decline due to market pressure has been 6 estimated at two to three percent [see Richard H. Pettway, "The Effects of New Equity Sales Upon Utility Share Prices," Public Utilities 7 Fortnightly, May 10, 1984, 35–39]. Thus, the total flotation cost, 8 9 including both issuance expense and market pressure, could range anywhere from five to eight percent of the proceeds of an equity issue. 10 I believe a combined five percent allowance for flotation costs is a 11 conservative estimate that should be used in applying the DCF model in 12 this proceeding. 13

14 Q. 43 Does KAWC issue equity in the capital markets?

A. 43 No. Although KAWC does not issue equity in the capital markets, its
 parent must issue equity to provide KAWC the necessary financing to
 make investments in its water supply operations. If the parent is not
 able to recover its flotation costs through KAWC's rates, it will have no
 incentive to invest in KAWC.

Q. 44 Is a flotation cost adjustment only appropriate if a company issues
 stock during the test year?

A. 44 No. As described in Exhibit_(JVW-1), Appendix 3, a flotation cost adjustment is required whether or not a company issued new stock

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during the test year. Previously incurred flotation costs have not been 1 recovered in previous rate cases; rather, they are a permanent cost 2 associated with past issues of common stock. Just as an adjustment is 3 4 made to the embedded cost of debt to reflect previously incurred debt 5 issuance costs (regardless of whether additional bond issuances were 6 made in the test year), so should an adjustment be made to the cost of equity regardless of whether additional stock was issued during the test 7 8 year.

9 **Q. 45** How do you apply the DCF approach to obtain the cost of equity 10 **capital for KAWC?**

11 A. 45 I apply the DCF approach to the publicly-traded water companies 12 shown on Exhibit__(JVW-1), Schedule 1 and the publicly-traded natural 13 gas distribution companies (LDCs) shown on Exhibit__(JVW-1), 14 Schedule 2.

Q. 46 How do you select your group of publicly-traded water companies?

A. 46 I select all the water companies included in the Value Line Investment
 Survey that: (1) pay dividends; (2) did not decrease dividends during
 any quarter of the past two years; (3) have at least one analyst's long term growth forecast; and (4) have not announced a merger. In
 addition, all of the companies included in my group, with the exception
 of Southwest Water, have a Value Line Safety Rank of 3, where 3 is the

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average Safety Rank of the Value Line universe of companies. The
 Value Line Safety Rank for Southwest Water is 4.

Q. 47 Why do you eliminate companies that have either decreased or eliminated their dividend in the past two years?

A. 47 The DCF model requires the assumption that dividends will grow at a
constant rate into the indefinite future. If a company has either
decreased or eliminated its dividend in recent years, an assumption that
the company's dividend will grow at the same rate into the indefinite
future is questionable.

Q. 48 Why do you eliminate companies that do not have any analyst's long-term growth forecasts?

A. 48 As noted above, my studies indicate that the analysts' growth forecasts best approximate the growth forecasts used by investors in making stock buy and sell decisions; and thus, the average of the analysts' growth forecasts is the best available estimate of the growth term in the DCF Model. In my opinion, it is difficult to apply the DCF model to companies that do not have any analysts' long-term growth estimates.

Q. 49 Are the Value Line water companies widely followed by analysts in the investment community?

A. 49 No. As a result of their small size and low investor turnover, the water companies are generally followed by very few analysts. The number of analysts' estimates for each of the Value Line water companies is shown below in Table 1:

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Table 1

Line No.	Company	I/B/E/S Analysts' Estimates	Value Line Estimate	Value Line Edition
1	Amer. States Water	1	1	Standard
2	Amer. Water Works	3	0	Standard
3	Aqua America	3	1	Standard
4	Artesian Res. 'A'	1	0	Plus
5	California Water	2	1	Standard
6	Connecticut Water	NA	1	Plus
7	Middlesex Water	1	1	Plus
8	Pennichuck	NA	0	Plus
9	SJW Corp.	NA	1	Plus
10	Southwest Water	1	0	Standard
11	York Water	1	1	Plus

NUMBER OF LONG-TERM GROWTH FORECASTS FOR WATER COMPANIES

Q. 50 Do you normally include companies in your proxy groups that have only one or two analysts' long-term growth forecasts?

A. 50 No. I normally include a company in my proxy group only if there are at
least three analysts' estimates of long-term growth. On the basis of my
professional judgment, I believe that cost of equity estimates based on
three or more analysts' estimates are more reliable than cost of equity
estimates based on just one or two forecasts.

Q. 51 Recognizing the greater uncertainty associated with DCF results
 based on just one or two analysts' forecasts, do you supplement
 your DCF results for the water companies with a DCF analysis of
 an additional proxy group?

12 A. 51 Yes. Given the greater uncertainty in applying the DCF model to 13 companies with only one or two analysts' growth forecasts, as noted 14 above, I also apply the DCF model to an additional proxy group

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consisting of natural gas distribution companies ("LDCs"), and each of
 the companies in the LDC proxy group has at least two analysts'
 estimates of long-term growth.

Q. 52 You note above that you also eliminate from your proxy groups
 companies that have announced mergers. Why do you eliminate
 companies that have announced mergers that are not yet
 completed?

8 A. 52 A merger announcement can sometimes have a significant impact on a 9 company's stock price because of anticipated merger-related cost savings and new market opportunities. Analysts' growth forecasts, on 10 the other hand, are necessarily related to companies as they currently 11 exist, and do not reflect investors' views of the potential cost savings 12 and new market opportunities associated with mergers. The use of a 13 stock price that includes the value of potential mergers in conjunction 14 with growth forecasts that do not include the growth enhancing 15 prospects of potential mergers produces DCF results that tend to distort 16 17 a company's cost of equity.

Q. 53 Please summarize the result of your application of the DCF model
 to your water company proxy group.

A. 53 As shown in Exhibit__(JVW-1), Schedule 1, my application of the DCF
 model to the Value Line water companies produces a market-weighted
 average DCF result of 13.2 percent and a simple average DCF result of
 12.1 percent.

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Q. 54 Is it generally more appropriate to use a market-weighted average
 DCF result or a simple average DCF result to estimate a
 company's cost of equity?

4 A. 54 It is generally more appropriate to refer to a market value weighted 5 average result, as I do in reporting the average result for the proxy 6 group of LDCs. However, two companies in the water company group, American Water Works and Aqua America, represent two-thirds of the 7 market value of all companies in the water company group. Thus, 8 9 referring to a market-weighted average result would effectively cause a market-weighted average result to depend primarily on the result for 10 two companies, American Water Works and Agua America, which, in 11 this case, have higher than average DCF results than the smaller 12 I therefore conservatively use the 12.1 percent simple companies. 13 average rather than the 13.2 percent market-weighted average DCF 14 result for the water companies to arrive at my recommendation in this 15 proceeding. 16

Q. 55 You note above that you also apply your DCF method to a proxy
 group of LDCs. Why do you apply your DCF model to a proxy
 group of LDCs?

A. 55 I apply my DCF model to a proxy group of LDCs because: (1) the companies in the water company group are generally followed by only one or two analysts; (2) the LDCs are a conservative proxy for the risk of investing in water companies; and (3) it is useful to examine the cost

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of equity results for a larger group of companies of similar risk that have a wider following in the investment community in order to test the reasonableness of the results obtained by applying cost of equity methodologies to the small group of publicly-traded water companies. Financial theory does not require that companies be in exactly the same industry to be comparable in risk.

7 Q. 56 How do you select your proxy group of LDCs?

A. 56 I select all the companies in Value Line's natural gas industry groups 8 9 that: (1) are in the business of natural gas distribution; (2) paid dividends during every quarter of the last two years; (3) did not 10 decrease dividends during any guarter of the past two years; (4) have 11 at least two analysts included in the I/B/E/S consensus growth 12 forecast;¹ and (5) have not announced a merger. In addition, all of the 13 14 LDCs included in my group have an investment grade bond rating and a Value Line Safety Rank of 1, 2, or 3. The LDCs in my DCF proxy 15 group and the average DCF result are shown on Exhibit (JVW-1), 16 Schedule 2. 17

18 Q. 57 How are the LDCs similar to KAWC?

1

A. 57 Like KAWC, the LDCs are regulated public utilities that: (1) invest
 primarily in a capital-intensive physical network that connects the

As I note above, on the basis of my professional judgment, I normally specify that the I/B/E/S long-term earnings growth forecast must include the forecasts of at least three analysts. However, in December 2009 there are only five natural gas companies with growth forecasts from at least three analysts. In this study, therefore, I also include results for companies that have growth forecasts based on two analysts' growth forecasts.

customer to the source of supply; and (2) sell their products and
 services at regulated rates to customers whose demand is primarily
 dependent on weather and the state of the economy.

4 Q. 58 Does your LDC proxy group meet the standards of the *Hope* and
 5 *Bluefield* cases you cite above?

A. 58 Yes. The *Hope* and *Bluefield* standard states that a public utility should
 be allowed to earn a return on its investment that is commensurate with
 the returns investors are able to earn on investments having similar
 risk. The LDCs are a group of companies that meet the standards of
 the *Hope* and *Bluefield* cases because they are a conservative proxy
 for the risk of investing in KAWC.

Q. 59 Do you have any empirical evidence that the LDCs in your proxy
 group are a conservative proxy for KAWC?

A. 59 Yes. The average Value Line Safety Rank for my proxy group of LDCs
is approximately 2, on a scale where 1 is the most safe and 5 is the
least safe, whereas the water companies have an average Value Line
Safety Rank of 3.

Q. 60 Please summarize the results of your application of the DCF
 method to the LDC proxy group.

A. 60 My application of the DCF method to the LDC proxy group produces a market-weighted average result of 11.8 percent, which is reduced to 11.4 percent when the 5.0 percent DCF result for Energen and the high 17.6 percent DCF result for MDU Resources are eliminated from the

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sample, as shown on Exhibit__(JVW-1), Schedule 2. I conservatively
 rely on the 11.4 percent result obtained from eliminating these outlier
 highest and lowest results.

4 VII. RISK PREMIUM APPROACH

5 **Q. 61** Please describe the risk premium approach to estimating KAWC's 6 cost of equity.

A. 61 The risk premium approach is based on the principle that investors
expect to earn a return on an equity investment in KAWC that reflects a
"premium" over and above the return they expect to earn on an
investment in a portfolio of long-term bonds. This equity risk premium
compensates equity investors for the additional risk they bear in making
equity investments versus bond investments.

Q. 62 How do you measure the required risk premium on an equity
 investment in KAWC?

A. 62 I use two methods to estimate the required risk premium on an equity
 investment in KAWC. The first is called the ex ante risk premium
 method and the second is called the ex post risk premium method.

18 A. Ex Ante Risk Premium Approach

Q. 63 Please describe your ex ante risk premium approach for
 measuring the required risk premium on an equity investment in
 KAWC.

22 A. 63 My ex ante risk premium method is based on studies of the DCF 23 expected return on a comparable group of natural gas distribution

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1	companies, which I compared to the interest rate on Moody's A-rated							
2	utility bonds. Specifically, for each month in my study period, I calculate							
3	the risk premium using the equation,							
4 5	$RP_{PROXY} = DCF_{PROXY} - I_A$ where:							
6 7	RP _{PROXY} = the required risk premium on an equity investment in the proxy group of companies;							
8 9	DCF _{PROXY} = average DCF estimated cost of equity on a portfolio of proxy companies; and							
10 11	I_A = the yield to maturity on an investment in A-rated utility bonds.							
12	I then perform a regression analysis to determine if there is a relationship							
13	between the calculated risk premium and interest rates. Finally, I use the							
14	results of the regression analysis to estimate the investors' required risk							
15	premium. To estimate the cost of equity, I then add the required risk							
16	premium to the interest rate on A-rated utility bonds. A detailed							
17	description of my ex ante risk premium studies is contained in							
18	Appendix 4, and the underlying DCF results and interest rates are							
19	displayed in Exhibit(JVW-1), Schedule 3.							
20	Q. 64 Why do you apply your ex ante risk premium study to LDCs rather							
21	than to water companies?							
22	A. 64 I apply my ex ante risk premium approach to LDCs rather than to water							
23	companies because the LDCs are similar in risk to the water companies							
24	and there is sufficient data to apply the DCF method to the sample							
25	companies over a relatively long period of time. In contrast, as							
26	discussed above, the water companies are generally followed by only							

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1		one or two analysts, and there are relatively few companies with
2		consistent data extending back for a reasonably long study period.
3	Q. 65	What estimated risk premium do you obtain from your ex ante risk
4		premium method?
5	A. 65	As described in Appendix 4, my analyses produce an estimated risk
6		premium over the yield on A-rated utility bonds equal to 4.9 percent.
7	Q. 66	What cost of equity result do you obtain from your ex ante risk
8		premium study?
9	A. 66	To estimate the cost of equity using the ex ante risk premium method,
10		one may add the estimated risk premium over the yield on A-rated utility
11		bonds to the forecasted yield to maturity on A-rated utility bonds. ² The
12		forecasted yield to maturity on A-rated utility bonds, 6.3 percent, is
13		obtained by adding Value Line's forecasted 50-basis point increase in
14		the yield on AAA-rated corporate bonds over the period Q4 2009 to Q4
15		2010 to the 5.8 percent average yield on Moody's A-rated utility bonds
16		in December 2009. ³ My analyses produce an estimated risk premium
17		over the yield on A-rated utility bonds equal to 4.9 percent. Adding an
18		estimated risk premium of 4.9 percent to the 6.3 percent yield to
19		maturity on A-rated utility bonds produces a cost of equity estimate of
20		11.2 percent using the ex ante risk premium method (see Appendix 4).

3

² One could use the yield to maturity on other debt investments to measure the interest rate component of the risk premium approach as long as one uses the yield on the same debt investment to measure the expected risk premium component of the risk premium approach. I choose to use the yield on A-rated utility bonds because it is a frequently-used benchmark for utility bond yields.

Value Line Selection & Opinion, November 27, 2009, p. 3182.

1

B. Ex Post Risk Premium Approach

Q. 67 Please describe your ex post risk premium approach for
 measuring the required risk premium on an equity investment in
 KAWC.

5 A. 67 I first perform a study of the comparable returns received by bond and 6 stock investors over the 72 years of my study. I estimate the returns on 7 stock and bond portfolios using stock price and dividend yield data on the S&P 500 and bond yield data on Moody's A-rated utility bonds. My 8 study consists of investing one dollar in the S&P 500 and Moody's A-9 rated utility bonds at the beginning of 1937 and reinvesting the principal 10 plus return each year to 2009. The return associated with each stock 11 portfolio is the sum of the annual dividend yield and capital gain (or 12 loss) which accrue to this portfolio during the year(s) in which it is held. 13 The return associated with the bond portfolio, on the other hand, is the 14 15 sum of the annual coupon yield and capital gain (or loss) which accrue to the bond portfolio during the year(s) in which it is held. The resulting 16 annual returns on the stock and bond portfolios purchased in each year 17 between 1937 and 2009 are shown on Exhibit (JVW-1), Schedule 4. 18 The average annual return on an investment in the S&P 500 stock 19 portfolio is 10.8 percent, while the average annual return on an 20 investment in the Moody's A-rated utility bond portfolio is 6.3 percent. 21 22 The risk premium on the S&P 500 stock portfolio is, therefore, 4.5 percent. 23

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1I also conduct a second study using stock data on the2S&P Utilities rather than the S&P 500. The S&P Utility stock portfolio3shows an average annual return of 10.5 percent per year. Thus, the4return on the S&P Utility stock portfolio exceeded the return on the5Moody's A-rated utility bond portfolio by 4.2 percent (see

6 Exhibit__(JVW-1), Schedule 5).

Q. 68 Why is it appropriate to perform your ex post risk premium
 analysis using both the S&P 500 and the S&P Utility Stock
 indices?

I perform my ex post risk premium analysis on both the S&P 500 and 10 A. 68 the S&P Utilities because I believe utilities today face risks that are 11 somewhere in between the average risk of the S&P Utilities and the 12 S&P 500 over the years 1937 to 2009. Thus, I use the average of the 13 two historically-based risk premiums as my estimate of the required risk 14 premium in my ex post risk premium method. I note that the spread 15 between the average risk premium on the S&P 500 and the average 16 17 risk premium on the S&P Utilities is just 30 basis points.

Q. 69 Why do you analyze investors' experiences over such a long time
 frame?

A. 69 Because day-to-day stock price movements can be somewhat random, it is inappropriate to rely on short-run movements in stock prices in order to derive a reliable risk premium. Rather than buying and selling frequently in anticipation of highly volatile price movements, most

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investors employ a strategy of buying and holding a diversified portfolio 1 of stocks. This buy-and-hold strategy will allow an investor to achieve a 2 much more predictable long-run return on stock investments and at the 3 same time will minimize transaction costs. The situation is very similar 4 5 to the problem of predicting the results of coin tosses. I cannot predict 6 with any reasonable degree of accuracy the result of a single, or even a few, flips of a balanced coin; but I can predict with a good deal of 7 confidence that approximately 50 heads will appear in 100 tosses of 8 9 this coin. Under these circumstances, it is most appropriate to estimate future experience from long-run evidence of investment performance. 10

Q. 70 Would your study provide a different ex post risk premium if you started with a different time period?

Yes, the expost risk premium results vary somewhat depending on the A. 70 13 historical time period chosen. My policy is to go back as far in history 14 as I can get reliable data. I believe it is most meaningful to begin after 15 the passage and implementation of the Public Utility Holding Company 16 17 Act of 1935. This Act significantly changed the structure of the public utility industry. Since the Public Utility Holding Company Act of 1935 18 was not implemented until the beginning of 1937, I feel that numbers 19 20 taken from before this date are not comparable to those taken after. (The repeal of the 1935 Act does not have a material impact on the 21 22 structure of the public utility industry; thus, the Act's repeal does not 23 have any impact on my choice of time period.)

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Q. 71 Why is it necessary to examine the yield from debt investments in
 order to determine the investors' required rate of return on equity
 capital?

4 A. 71 As previously explained, investors expect to earn a return on their 5 equity investment that exceeds currently available bond yields because 6 the return on equity, being a residual return, is less certain than the yield on bonds and investors must be compensated for this uncertainty. 7 Second, investors' current expectations concerning the amount by 8 9 which the return on equity will exceed the bond yield will be influenced by historical differences in returns to bond and stock investors. For 10 these reasons, we can estimate investors' current expected returns 11 from an equity investment from knowledge of current bond yields and 12 past differences between returns on stocks and bonds. 13

Q. 72 Has there been any significant trend in the ex post equity risk
 premium over the 1937 to 2009 time period of your study?

No. Statisticians test for trends in data series by regressing the data 16 A. 72 17 observations against time. I have performed such a time series regression on my two data sets of historical risk premiums. As shown 18 below in Tables 2 and 3, there is no statistically significant trend in my 19 20 risk premium data. Indeed, the coefficient on the time variable is insignificantly different from zero (if there were a trend, the coefficient 21 on the time variable should be significantly different from zero). 22

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1	TABLE 2										
2	r	F	REGRESSION	N OUTPUT FOR	R RISK PREM	MIUM ON S&P 500		đ			
		Line		Intercept	Time	Adjusted R	F				
		1	Coefficient	3.096	(0.002)	0.023	2.66				
		2	T Statistic	1.654	(1.630)						
3	TABLE 3										
4		REG	RESSION O		ISK PREMIU	M ON S&P UTILIT	IES				
		Line No.		Intercept	Time	Adjusted R Square	F				
		1	Coefficient	1.383	(0.001)) -0.006	0.56				
		2	T Statistic	0.776	(0.751)					
5	Q. 73	ls you	r conclusi	on that ther	e is no si	gnificant trend	in the e	equity			
6		risk pr	emium sup	oported in th	ne financia	I literature?					
7	A. 73	Yes. It	obotson [®] Sl	BBI [®] 2009 Va	aluation Ed	ition Yearbook S	Stocks, E	3onds,			
8	Bills, and Inflation $^{\ensuremath{\mathbb{R}}}$ ("Ibbotson $^{\ensuremath{\mathbb{R}}}$ SBBI $^{\ensuremath{\mathbb{R}}}$ ") published by Morningstar, Inc.,										
9	contains an analysis of "trends" in historical risk premium data.										
10		$Ibbotson^{ extsf{B}}$ SBBI $^{ extsf{B}}$ uses correlation analysis to determine if there is any									
11		pattern or "trend" in risk premiums over time. This analysis also									
12		demonstrates that there are no trends in risk premiums over time.									
13	Q. 74	4 Why is it significant that historical risk premiums have no trend or									
14		other s	statistical p	oattern over	time?						
15	A. 74	A. 74 The significance of this evidence is that the average historical risk									
16		premium is a reasonable estimate of the future expected risk premium.									
17	As noted in Ibbotson® SBBI®:										
18 19 20 21 22 23		The pre risk pat imp on	e significan emium next c premium tern in th possible to the premi	ce of this evi year will not from this ye e realized e forecast nex um of the p	idence is the be depender ar. That is equity risk tyear's rea revious ye	nat the realized dent on the reali s, there is no d premium—it i alized risk premi ear. For examp	equity ri zed equi iscernab s virtua ium base ole, if th	sk ity ble lly ed nis			

year's difference between the riskless rate and the return on
the stock market is higher than last year's, that does not imply
that next year's will be higher than this year's. It is as likely to
be higher as it is lower. The best estimate of the expected
value of a variable that has behaved randomly in the past is the
average (or arithmetic mean) of its past values. [Ibbotson®
SBBI®, page 61.]

8 Q. 75 What conclusions do you draw from your ex post risk premium

9

- analyses about the required return on an equity investment in
- 10 **KAWC?**

A. 75 My studies provide strong evidence that investors today require an 11 equity return of approximately 4.2 to 4.5 percentage points above the 12 expected yield on A-rated utility bonds. The forecasted yield on A-rated 13 utility bonds at 2010 is 6.3 percent. As described above, this 14 forecasted yield to maturity on A-rated utility bonds is obtained by 15 adding Value Line's forecasted 50-basis point increase in the yield on 16 AAA-rated corporate bonds over the period Q4 2009 to Q4 2010 to the 17 5.8 percent average yield on Moody's A-rated utility bonds in December 18 2009. Adding a 4.2 to 4.5 percentage point risk premium to a yield of 19 6.3 percent on A-rated utility bonds, I obtain an expected return on 20 equity in the range 10.5 percent to 10.8 percent, with a midpoint of 21 22 10.6 percent. Because the ex post methodology does not reflect flotation costs, I add a 19 basis-point allowance for flotation costs, 23 which I determine by calculating the difference in my DCF results with 24 and without a flotation cost allowance. 25 Adding a 19 basis-point allowance for flotation costs, I obtain an estimate of 10.8 percent as the 26 cost of equity for KAWC using the ex post risk premium method. 27

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1 VIII. CAPITAL ASSET PRICING MODEL

2 Q. 76 What is the CAPM?

A. 76 The CAPM is an equilibrium model of the security markets in which the
expected or required return on a given security is equal to the risk-free
rate of interest, plus the company equity "beta," times the market risk
premium:

Cost of equity = Risk-free rate + Equity beta x Market risk premium The risk-free rate in this equation is the expected rate of return on a
 risk-free government security, the equity beta is a measure of the
 company's risk relative to the market as a whole, and the market risk
 premium is the premium investors require to invest in the market basket
 of all securities compared to the risk-free security.

13 Q. 77 How do you use the CAPM to estimate the cost of equity for your

14

4

proxy companies?

A. 77 The CAPM requires an estimate of the risk-free rate, the companyspecific risk factor or beta, and the expected return on the market portfolio. For my estimate of the risk-free rate, I use the forecast yield to maturity on 20-year Treasury bonds⁴ of 4.7 percent, using data from

I use the 20-year Treasury bond to estimate the risk-free rate because SBBI estimates the risk premium using 20-year Treasury bonds and the analyst should use the same maturity to estimate the risk-free rate as is used to estimate the risk premium on the market portfolio.

Value Line.⁵ For my estimate of the company-specific risk, or beta, I 1 2 use the average Value Line beta of 0.73 for my proxy companies. For my estimate of the expected risk premium on the market portfolio, I use 3 two approaches. First, I use the Ibbotson[®] SBBI[®] 6.5 percent risk 4 premium on the market portfolio, which is measured from the difference 5 between the arithmetic mean return on the S&P 500 (11.7 percent) and 6 the income return on 20-year Treasury bonds (5.2 percent), as reported 7 by Ibbotson[®] SBBI[®] (11.7 – 5.2 = 6.5). Second, I estimate the risk 8 premium on the market portfolio from the difference between the DCF 9 cost of equity for the S&P 500 (13.1 percent) and the forecast yield to 10 maturity on 20-year Treasury bonds, (4.70 percent). My second 11 approach produces a risk premium equal to 8.4 percent (13.1 - 4.7 = 12 8.4). 13

Q. 78 Why do you recommend that the risk premium on the market
 portfolio be estimated using the arithmetic mean return on the
 S&P 500?

A. 78 As explained in Ibbotson[®] SBBI[®], the arithmetic mean return is the best
 approach for calculating the return investors expect to receive in the
 future:

The equity risk premium data presented in this book are arithmetic average risk premia as opposed to geometric

⁵ Value Line Investment Survey, Selection & Opinion, November 27, 2009, p. 3182. Value Line projects a 30-basis point increase in long-term Treasury bond yields over the period Q4 2009 to Q4 2010. Adding 30 basis points to the 4.4 percent average yield on 20-year Treasury bonds at December 2009 produces a forecasted yield of 4.7 percent.

average risk premia. The arithmetic average equity risk 1 2 premium can be demonstrated to be most appropriate when discounting future cash flows. For use as the 3 expected equity risk premium in either the CAPM or the 4 building block approach, the arithmetic mean or the simple 5 difference of the arithmetic means of stock market returns 6 and riskless rates is the relevant number. This is because 7 both the CAPM and the building block approach are 8 additive models, in which the cost of capital is the sum of 9 its parts. The geometric average is more appropriate for 10 reporting past performance, since it represents the 11 compound average return. [SBBI, p. 59.] 12 13 A discussion of the importance of using arithmetic mean returns in the context of CAPM or risk premium studies is contained in Schedule 6. 14 Q. 79 Why do you recommend that the risk premium on the market 15 portfolio be estimated using the income return on 20-year 16 Treasury bonds rather than the total return on these bonds? 17 A. 79 As discussed above, the CAPM requires an estimate of the risk-free 18 rate of interest. When Treasury bonds are issued, the income return on 19 the bond is risk free, but the total return, which includes both income 20 and capital gains or losses, is not. Thus, the income return should be 21 used in the CAPM because it is only the income return that is risk free. 22 Q. 80 What CAPM result do you obtain when you estimate the expected 23 24 return on the market portfolio from the arithmetic mean difference between the return on the market and the yield on 20-year 25 Treasury bonds? 26 27 A. 80 I obtain a CAPM estimate of 9.6 percent [see Schedule 7].

1	Q. 81	What CAPM result do you obtain when you estimate the risk
2		premium on the market portfolio by applying the DCF model to the
3		S&P 500?
4	A. 81	I obtain a CAPM result of 11.0 percent [see Schedule 8].
5	Q. 82	Can a reasonable application of the CAPM produce higher cost of
6		equity results than you have just reported?
7	A. 82	Yes. The CAPM tends to underestimate the cost of equity for small
8		market capitalization companies such as my water companies. ⁶
9	Q. 83	Does the finance literature support an adjustment to the CAPM
10		equation to account for a company's size as measured by market
11		capitalization supported in the finance literature?
12	A. 83	Yes. For example, $Ibbotson^{\ensuremath{^{ extsf{B}}}}$ SBBI $^{\ensuremath{^{ extsf{B}}}}$ supports such an adjustment.
13		Their estimates of the size premium required to be added to the basic
14		CAPM cost of equity are shown below in Table 4.
45		

15 16

 TABLE 4

 IBBOTSON[®] ESTIMATES OF PREMIUMS FOR COMPANY SIZE⁷

Size	Smallest Mkt. Cap.	Premium
	(\$Millions)	
Large-Cap (No Adjustment)	>7,360.271	
Mid-Cap	1,849.950	0.94%
Low-Cap	453.398	1.74%
Micro-Cap	1.575	3.74%

17 Q. 84 Are there other reasons to believe that the CAPM may produce

18 cost of equity estimates at this time that are unreasonably low?

In addition, as discussed above, these estimates, based on current interest rates rather than forecasted rates, are conservative. If one were to use a forecasted interest rate on Treasury bonds, the CAPM cost of equity estimates would be significantly higher.

Ibbotson[®] SBBI[®] 2009 Valuation Yearbook.

A. 84 Yes. There is considerable evidence in the finance literature that the
 CAPM tends to underestimate the cost of equity for companies whose
 equity beta is less than 1.0 and to overestimate the cost of equity for
 companies whose equity beta is greater than 1.0.⁸

5 Q. 85 Can you briefly summarize the evidence that the CAPM 6 underestimates the required returns for securities or portfolios 7 with betas less than 1.0 and overestimates required returns for 8 securities or portfolios with betas greater than 1.0?

9 A. 85 Yes. The CAPM conjectures that security returns increase with 10 increases in security betas in line with the equation

11

8

$$ER_i = R_f + \beta_i [ER_m - R_f],$$

where ER_i is the expected return on security or portfolio *i*, R_f is the riskfree rate, $ER_m - R_f$ is the expected risk premium on the market portfolio, and β_i is a measure of the risk of investing in security or portfolio *i*. If the CAPM correctly predicts the relationship between risk and return in the marketplace, then the realized returns on portfolios of securities and the corresponding portfolio betas should lie on the solid straight line with intercept R_f and slope $[R_m - R_f]$ shown below.

See, for example, Fischer Black, Michael C. Jensen, and Myron Scholes, "The Capital Asset Pricing Model: Some Empirical Tests," in *Studies in the Theory of Capital Markets*, M. Jensen, ed. New York: Praeger, 1972; Eugene Fama and James MacBeth, "Risk, Return, and Equilibrium: Empirical Tests," *Journal of Political Economy* 81 (1973), pp. 607-36; Robert Litzenberger and Krishna Ramaswamy, "The Effect of Personal Taxes and Dividends on Capital Asset Prices: Theory and Empirical Evidence," *Journal of Financial Economics* 7 (1979), pp. 163-95.; Rolf Banz, "The Relationship between Return and Market Value of Common Stocks," *Journal of Financial Economics* (March 1981), pp. 3-18; and Eugene Fama and Kenneth French, "The Cross-Section of Expected Returns," *Journal of Finance* (June 1992), pp. 427-465.

Figure 1 Average Returns Compared to Beta for Portfolios Formed on Prior Beta



3

1

2

Financial scholars have found that the relationship between realized 4 5 returns and betas is inconsistent with the relationship posited by the 6 CAPM. As described in Fama and French (1992) and Fama and 7 French (2004), the actual relationship between portfolio betas and 8 returns is shown by the dotted line in the figure above. Although financial scholars disagree on the reasons why the return/beta 9 relationship looks more like the dotted line in the figure than the solid 10 line, they generally agree that the dotted line lies above the solid line for 11 portfolios with betas less than 1.0 and below the solid line for portfolios 12 with betas greater than 1.0. Thus, in practice, scholars generally agree 13 that the CAPM underestimates portfolio returns for companies with 14 betas less than 1.0, and overestimates portfolio returns for portfolios 15 with betas greater than 1.0. 16

-43-

Q. 86 What conclusions do you reach from your review of the literature
 on the CAPM to predict the relationship between risk and return in
 the marketplace?

A. 86 I conclude that the financial literature strongly supports the proposition
that the CAPM underestimates the cost of equity for companies such as
public utilities with betas less than 1.0. I also conclude that the results
of the CAPM should be given little or no weight in this proceeding
because the average beta for my proxy group of water companies is
significantly less than 1.0.

10 IX. FAIR RATE OF RETURN ON EQUITY

11 **Q. 87 Please summarize your findings concerning KAWC's cost of** 12 **equity.**

A. 87 Based on my application of several cost of equity methods to my
 comparable companies, I conclude that my comparable companies'
 cost of equity is in the range 10.8 percent to 12.1 percent.

TABLE 5 COST OF EQUITY MODEL RESULTS

METHOD	MODEL RESULT
DCFWater	12.1%
DCFLDC	11.4%
Ex Ante Risk Premium	11.2%
Ex Post Risk Premium	10.8%
Range of Results	10.8% - 12.1%

18 Q. 88 What is your recommendation as to a fair rate of return on

19 common equity for KAWC?

16

17

A. 88 I conservatively recommend that KAWC be allowed a fair rate of return
on common equity in the range 10.8 percent to 12.1 percent. My
recommended return on equity is conservative in that I use: (1) the
lower simple average DCF result for the proxy water companies, even
though a market-value weighted average is generally more appropriate
for estimating the cost of equity; and (2) the lower average result for the
LDC proxy group obtained by eliminating outlier low and high results.

8 Q. 89 Does this conclude your testimony?

9 A. 89 Yes, it does.

LIST OF SCHEDULES AND APPENDICES

Schedule 1 Summary of Discounted Cash Flow Analysis for Water Companies Schedule 2 Summary of Discounted Cash Flow Analysis for Natural Gas Companies Schedule 3 Comparison of the DCF Expected Return on an Investment in Natural Gas Companies to the Interest Rate on Moody's A-Rated Utility Bonds Schedule 4 Comparative Returns on S&P 500 Stock Index and Moody's A-Rated Bonds 1937-2009 Schedule 5 Comparative Returns on S&P Utility Stock Index and Moody's A-Rated Bonds 1937-2009 Schedule 6 Using the Arithmetic Mean to Estimate the Cost of Equity Capital Schedule 7 Calculation of Capital Asset Pricing Model Cost of Equity Using the Ibbotson[®] SBBI[®] 6.5 Percent Risk Premium Schedule 8 Calculation of Capital Asset Pricing Model Cost of Equity Using DCF Estimate of the Expected Rate of Return on the Market Portfolio Qualifications of James H. Vander Weide Appendix 1 Appendix 2 Derivation of the Quarterly DCF Model Appendix 3 Adjusting for Flotation Costs in Determining a Public Utility's Allowed Rate of Return on Equity Appendix 4 Ex Ante Risk Premium Method Appendix 5 Ex Post Risk Premium Method

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 1 SUMMARY OF DISCOUNTED CASH FLOW ANALYSIS FOR PROXY WATER COMPANY COMPANIES

					VALUE LINE			
					FORECASTED			
					OR			
			3-MO.		REPORTED			COST
LINE			AVE.	I/B/E/S	EPS	AVERAGE	MARKET	OF
NO.	COMPANY	D ₄	PRICE	GROWTH	GROWTH	GROWTH	VALUE	EQUITY
1	Amer. States Water	0.250	34.367	4.00%	9.50%	6.8%	581	10.1%
2	Amer. Water Works	0.210	20.783	9.88%		9.9%	3,278	14.7%
3	Aqua America	0.145	16.528	7.00%	10%	8.5%	2,803	12.5%
4	Artesian Res. 'A'	0.187	16.938	5.00%		5.0%	104	9.9%
5	California Water	0.295	37.225	10.00%	9%	9.5%	938	13.3%
6	Connecticut Water	0.228	23.383		9.00%	9.0%	197	13.6%
7	Middlesex Water	0.180	16.175	8.00%	7.50%	7.8%	228	13.0%
8	Pennichuck	0.175	22.650	9.00%		9.0%	85	12.7%
9	SJW Corp.	0.165	22.173	10.00%	10%	10.0%	542	13.6%
10	Southwest Water	0.050	5.728	5.00%		5.0%	87	7.5%
11	York Water	0.126	14.463	8.00%	7.50%	7.8%	134	11.9%
12	9 Average							12.1%
13	Market-weighted Average							13.2%

Notes:

$d_0 \\ d_1, d_2, d_3, d_4$		= =	Most recent quarterly dividend. Next four quarterly dividends, calculated by multiplying the last four quarterly dividends per Value Line by the factor $(1 + q)$
P ₀		=	Average of the monthly high and low stock prices during the three months ending December 2009 per Thomson Reuters.
FC		=	Flotation costs expressed as a percent of gross proceeds.
g		=	Average of I/B/E/S and Value Line forecasts of future earnings growth December 2009.
k		=	Cost of equity using the quarterly version of the DCF model shown by the formula below:
	k	=	$\frac{d_1(1+k)^{.75} + d_2(1+k)^{.50} + d_3(1+k)^{.25} + d_4}{P(1-FC)} + g$
			$\Gamma_0(1-\Gamma C)$

⁹ It is generally more appropriate to refer to a market value weighted average result, as I do in reporting the average result for the proxy group of LDCs. However, two companies in the water company group, American Water Works and Aqua America, represent two-thirds of the market value of all companies in the water company group. Thus, referring to a market-weighted average result would effectively cause a market-weighted average result to depend primarily on the result for two companies, American Water Works and Aqua America, which, in this case, have higher than average DCF results than the smaller companies. I therefore conservatively use the 12.1 percent simple average rather than the 13.2 percent market-weighted average DCF result for the water companies to arrive at my recommendation in this proceeding.

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 2 SUMMARY OF DISCOUNTED CASH FLOW ANALYSIS FOR NATURAL GAS DISTRIBUTION COMPANIES

LINE NO.	COMPANY	D ₀	Po	GROWTH	MARKET CAP \$ (MIL)	COST OF EQUITY
1	AGL Resources	0.430	35.490	4.25%	2,414	9.8%
2	Atmos Energy	0.335	28.529	5.00%	2,183	10.3%
3	Energen Corp.	0.125	45.011	3.75%	2,323	5.0%
4	EQT Corp.	0.220	42.813	11.67%	4,703	14.2%
5	MDU Resources	0.158	21.835	14.00%	4,136	17.6%
6	Nicor Inc.	0.465	38.953	2.85%	1,557	8.2%
7	NiSource Inc.	0.230	14.095	3.00%	3,063	10.3%
8	Northwest Nat. Gas	0.415	43.448	4.75%	1,153	8.9%
9	ONEOK Inc.	0.420	39.124	9.07%	3,218	14.1%
10	Piedmont Natural Gas	0.270	24.313	7.87%	2,234	13.2%
11	Questar Corp.	0.130	40.215	9.00%	6,330	10.5%
12	Southwest Gas	0.238	26.530	6.00%	1,113	10.1%
13	Market-weighted Average					11.8%
14	Eliminate highest & lowest					11.4%

Notes:

d ₀	=	Most recent quarterly dividend.
d_1, d_2, d_3, d_4	=	Next four quarterly dividends, calculated by multiplying the last four quarterly dividends per
		Value Line by the factor $(1 + g)$.
P ₀	=	Average of the monthly high and low stock prices during the three months ending December
		2009 from Thomson Reuters.
FC	=	Flotation costs expressed as a percent of gross proceeds.
g	=	I/B/E/S forecast of future earnings growth December 2009.
k	=	Cost of equity using the quarterly version of the DCF model shown by the formula below:

$$k = \frac{d_1(1+k)^{.75} + d_2(1+k)^{.50} + d_3(1+k)^{.25} + d_4}{P_0(1-FC)} + g$$

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 3 COMPARISON OF DCF EXPECTED RETURN ON AN EQUITY INVESTMENT IN NATURAL GAS DISTRIBUTION COMPANIES TO THE INTEREST RATE ON A-RATED UTILITY BONDS

Line No	Date	DCF	Bond Yield	Risk Premium
1	Jun-98	0 1154	0.0703	0.0451
2	Jul-98	0.1186	0.0703	0.0483
3	Δug-98	0.1234	0.0700	0.0534
4	Sen-98	0.1234	0.0693	0.0580
5	Oct-98	0.1260	0.0696	0.0564
6	Nov-98	0 1211	0.0703	0.0508
7	Dec-98	0.1185	0.0691	0.0494
8	Jan-99	0.1195	0.0697	0.0498
9	Feb-99	0.1243	0.0709	0.0534
10	Mar-99	0.1257	0.0726	0.0531
11	Apr-99	0.1260	0.0722	0.0538
12	May-99	0.1221	0.0747	0.0474
13	Jun-99	0.1208	0.0774	0.0434
14	Jul-99	0.1222	0.0771	0.0451
15	Aug-99	0.1220	0.0791	0.0429
16	Sep-99	0.1226	0.0793	0.0433
17	Oct-99	0.1233	0.0806	0.0427
18	Nov-99	0.1240	0.0794	0.0446
19	Dec-99	0.1280	0.0814	0.0466
20	Jan-00	0.1301	0.0835	0.0466
21	Feb-00	0.1344	0.0825	0.0519
22	Mar-00	0.1344	0.0828	0.0516
23	Apr-00	0.1316	0.0829	0.0487
24	May-00	0.1292	0.0870	0.0422
25	Jun-00	0.1295	0.0836	0.0459
26	Jul-00	0.1317	0.0825	0.0492
27	Aug-00	0.1290	0.0813	0.0477
28	Sep-00	0.1257	0.0823	0.0434
29	Oct-00	0.1260	0.0814	0.0446
30	Nov-00	0.1251	0.0811	0.0440
31	Dec-00	0.1239	0.0784	0.0455
32	Jan-01	0.1261	0.0780	0.0481
33	Feb-01	0.1261	0.0774	0.0487
34	Mar-01	0.1275	0.0768	0.0507
35	Apr-01	0.1227	0.0794	0.0433

Line	Date	DCF	Bond Yield	Risk Premium
36	May-01	0.1302	0.0799	0.0503
37	Jun-01	0.1304	0.0785	0.0519
38	Jul-01	0.1338	0.0778	0.0560
39	Aua-01	0.1327	0.0759	0.0568
40	Sep-01	0.1268	0.0775	0.0493
41	Oct-01	0.1268	0.0763	0.0505
42	Nov-01	0.1268	0.0757	0.0511
43	Dec-01	0.1254	0.0783	0.0471
44	Jan-02	0.1236	0.0766	0.0470
45	Feb-02	0.1241	0.0754	0.0487
46	Mar-02	0.1189	0.0776	0.0413
47	Apr-02	0.1159	0.0757	0.0402
48	May-02	0.1162	0.0752	0.0410
49	Jun-02	0.1170	0.0741	0.0429
50	Jul-02	0.1242	0.0731	0.0511
51	Aug-02	0.1234	0.0717	0.0517
52	Sep-02	0.1260	0.0708	0.0552
53	Oct-02	0.1250	0.0723	0.0527
54	Nov-02	0.1221	0.0714	0.0507
55	Dec-02	0.1216	0.0707	0.0509
56	Jan-03	0.1219	0.0706	0.0513
57	Feb-03	0.1232	0.0693	0.0539
58	Mar-03	0.1195	0.0679	0.0516
59	Apr-03	0.1162	0.0664	0.0498
60	May-03	0.1126	0.0636	0.0490
61	Jun-03	0.1114	0.0621	0.0493
62	Jul-03	0.1127	0.0657	0.0470
63	Aug-03	0.1139	0.0678	0.0461
64	Sep-03	0.1127	0.0656	0.0471
65	Oct-03	0.1123	0.0643	0.0480
66	Nov-03	0.1089	0.0637	0.0452
67	Dec-03	0.1071	0.0627	0.0444
68	Jan-04	0.1059	0.0615	0.0444
69	Feb-04	0.1039	0.0615	0.0424
70	Mar-04	0.1037	0.0597	0.0440
71	Apr-04	0.1041	0.0635	0.0406
72	May-04	0.1045	0.0662	0.0383
73	Jun-04	0.1036	0.0646	0.0390
74	Jul-04	0.1011	0.0627	0.0384
75	Aug-04	0.1008	0.0614	0.0394

Line	Dete	DOF	Bond	Risk
70.				
70	Sep-04	0.0976	0.0598	0.0378
70	Oct-04	0.0974	0.0594	0.0380
78	NOV-04	0.0962	0.0597	0.0365
79	Dec-04	0.0970	0.0592	0.0378
80	Jan-05	0.0990	0.0578	0.0412
81	Feb-05	0.0979	0.0561	0.0418
82	Mar-05	0.0979	0.0583	0.0396
83	Apr-05	0.0988	0.0564	0.0424
84	May-05	0.0981	0.0553	0.0427
85	Jun-05	0.0976	0.0540	0.0436
86	Jul-05	0.0966	0.0551	0.0415
87	Aug-05	0.0969	0.0550	0.0419
88	Sep-05	0.0980	0.0552	0.0428
89	Oct-05	0.0990	0.0579	0.0411
90	Nov-05	0.1049	0.0588	0.0461
91	Dec-05	0.1045	0.0580	0.0465
92	Jan-06	0.0982	0.0575	0.0407
93	Feb-06	0.1124	0.0582	0.0542
94	Mar-06	0.1127	0.0598	0.0529
95	Apr-06	0.1100	0.0629	0.0471
96	May-06	0.1056	0.0642	0.0414
97	Jun-06	0.1049	0.0640	0.0409
98	Jul-06	0.1087	0.0637	0.0450
99	Aug-06	0.1041	0.0620	0.0421
100	Sep-06	0.1053	0.0600	0.0453
101	Oct-06	0.1030	0.0598	0.0432
102	Nov-06	0.1033	0.0580	0.0453
103	Dec-06	0.1035	0.0581	0.0454
104	Jan-07	0.1013	0.0596	0.0417
105	Feb-07	0.1018	0.0590	0.0428
106	Mar-07	0.1018	0.0585	0.0433
107	Apr-07	0.1007	0.0597	0.0410
108	May-07	0.0967	0.0599	0.0368
109	Jun-07	0.0970	0.0630	0.0340
110	Jul-07	0.1006	0.0625	0.0381
111	Aug-07	0.1021	0.0624	0.0397
112	Sep-07	0.1014	0.0618	0.0396
113	Oct-07	0.1080	0.0611	0.0469
114	Nov-07	0.1083	0.0597	0.0486
115	Dec-07	0.1084	0.0616	0.0468

Line	Date	DCF	Bond Yield	Risk Premium
116	Jan-08	0 1113	0.0602	0 0511
117	Feb-08	0.1139	0.0621	0.0518
118	Mar-08	0.1147	0.0621	0.0526
119	Apr-08	0.1167	0.0629	0.0538
120	May-08	0.1069	0.0627	0.0442
121	Jun-08	0.1062	0.0638	0.0424
122	Jul-08	0.1086	0.0640	0.0446
123	Aug-08	0.1123	0.0637	0.0486
124	Sep-08	0.1130	0.0649	0.0481
125	Oct-08	0.1213	0.0756	0.0457
126	Nov-08	0.1221	0.0760	0.0461
127	Dec-08	0.1162	0.0654	0.0508
128	Jan-09	0.1131	0.0639	0.0492
129	Feb-09	0.1155	0.0630	0.0524
130	Mar-09	0.1198	0.0642	0.0556
131	Apr-09	0.1146	0.0648	0.0498
132	May-09	0.1225	0.0649	0.0576
133	Jun-09	0.1208	0.0620	0.0588
134	Jul-09	0.1145	0.0597	0.0548
135	Aug-09	0.1109	0.0571	0.0538
136	Sep-09	0.1109	0.0553	0.0556
137	Oct-09	0.1146	0.0555	0.0592
138	Nov-09	0.1148	0.0564	0.0584
139	Dec-09	0.1123	0.0579	0.0544

Notes: A-rated utility bond yield information from the Mergent Bond Record. DCF results are calculated using a quarterly DCF model as follows:

D₀ P₀ FC g k	= = = =	Latest quarterly dividend per <i>Value Line</i> . Average of the monthly high and low stock prices for each month from Thomson Reuters. Flotation costs expressed as a percent of gross proceeds. I/B/E/S forecast of future earnings growth for each month. Cost of equity using the quarterly version of the DCF model shown by the formula below:
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$$k = \left[\frac{d_0(1+g)^{\frac{1}{4}}}{P_0}\right]^4 - 1$$

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 4 COMPARATIVE RETURNS ON S&P 500 STOCK INDEX AND MOODY'S A-RATED BONDS 1937 – 2008

Line	Year	S&P 500	Stock	Stock	A-rated	Bond
No.		Stock	Dividend	Return	Bond	Return
		Price	Yield		Price	
1	2009	865.58	0.0310		\$68.43	
2	2008	1,380.33	0.0211	-35.19%	\$72.25	0.24%
3	2007	1,424.16	0.0181	-1.27%	\$72.91	4.59%
4	2006	1,278.72	0.0183	13.20%	\$75.25	2.20%
5	2005	1,181.41	0.0177	10.01%	\$74.91	5.80%
6	2004	1,132.52	0.0162	5.94%	\$70.87	11.34%
7	2003	895.84	0.0180	28.22%	\$62.26	20.27%
8	2002	1,140.21	0.0138	-20.05%	\$57.44	15.35%
9	2001	1,335.63	0.0116	-13.47%	\$56.40	8.93%
10	2000	1,425.59	0.0118	-5.13%	\$52.60	14.82%
11	1999	1,248.77	0.0130	15.46%	\$63.03	-10.20%
12	1998	963.35	0.0162	31.25%	\$62.43	7.38%
13	1997	766.22	0.0195	27.68%	\$56.62	17.32%
14	1996	614.42	0.0231	27.02%	\$60.91	-0.48%
15	1995	465.25	0.0287	34.93%	\$50.22	29.26%
16	1994	472.99	0.0269	1.05%	\$60.01	-9.65%
17	1993	435.23	0.0288	11.56%	\$53.13	20.48%
18	1992	416.08	0.0290	7.50%	\$49.56	15.27%
19	1991	325.49	0.0382	31.65%	\$44.84	19.44%
20	1990	339.97	0.0341	-0.85%	\$45.60	7.11%
21	1989	285.41	0.0364	22.76%	\$43.06	15.18%
22	1988	250.48	0.0366	17.61%	\$40.10	17.36%
23	1987	264.51	0.0317	-2.13%	\$48.92	-9.84%
24	1986	208.19	0.0390	30.95%	\$39.98	32.36%
25	1985	171.61	0.0451	25.83%	\$32.57	35.05%
26	1984	166.39	0.0427	7.41%	\$31.49	16.12%
27	1983	144.27	0.0479	20.12%	\$29.41	20.65%
28	1982	117.28	0.0595	28.96%	\$24.48	36.48%
29	1981	132.97	0.0480	-7.00%	\$29.37	-3.01%
30	1980	110.87	0.0541	25.34%	\$34.69	-3.81%
31	1979	99.71	0.0533	16.52%	\$43.91	-11.89%
32	1978	90.25	0.0532	15.80%	\$49.09	-2.40%
33	1977	103.80	0.0399	-9.06%	\$50.95	4.20%
34	1976	96.86	0.0380	10.96%	\$43.91	25.13%
35	1975	72.56	0.0507	38.56%	\$41.76	14.75%
36	1974	96.11	0.0364	-20.86%	\$52.54	-12.91%
37	1973	118.40	0.0269	-16.14%	\$58.51	-3.37%
38	1972	103.30	0.0296	17.58%	\$56.47	10.69%
39	1971	93.49	0.0332	13.81%	\$53.93	12.13%

Line No.	Year	S&P 500 Stock Price	Stock Dividend Yield	Stock Return	A-rated Bond Price	Bond Return
40	1970	90.31	0.0356	7.08%	\$50.46	14.81%
41	1969	102.00	0.0306	-8.40%	\$62.43	-12.76%
42	1968	95.04	0.0313	10.45%	\$66.97	-0.81%
43	1967	84.45	0.0351	16.05%	\$78.69	-9.81%
44	1966	93.32	0.0302	-6.48%	\$86.57	-4.48%
45	1965	86.12	0.0299	11.35%	\$91.40	-0.91%
46	1964	76.45	0.0305	15.70%	\$92.01	3.68%
47	1963	65.06	0.0331	20.82%	\$93.56	2.61%
48	1962	69.07	0.0297	-2.84%	\$89.60	8.89%
49	1961	59.72	0.0328	18.94%	\$89.74	4.29%
50	1960	58.03	0.0327	6.18%	\$84.36	11.13%
51	1959	55.62	0.0324	7.57%	\$91.55	-3.49%
52	1958	41.12	0.0448	39.74%	\$101.22	-5.60%
53	1957	45.43	0.0431	-5.18%	\$100.70	4.49%
54	1956	44.15	0.0424	7.14%	\$113.00	-7.35%
55	1955	35.60	0.0438	28.40%	\$116.77	0.20%
56	1954	25.46	0.0569	45.52%	\$112.79	7.07%
57	1953	26.18	0.0545	2.70%	\$114.24	2.24%
58	1952	24.19	0.0582	14.05%	\$113.41	4.26%
59	1951	21.21	0.0634	20.39%	\$123.44	-4.89%
60	1950	16.88	0.0665	32.30%	\$125.08	1.89%
61	1949	15.36	0.0620	16.10%	\$119.82	7.72%
62	1948	14.83	0.0571	9.28%	\$118.50	4.49%
63	1947	15.21	0.0449	1.99%	\$126.02	-2.79%
64	1946	18.02	0.0356	-12.03%	\$126.74	2.59%
65	1945	13.49	0.0460	38.18%	\$119.82	9.11%
66	1944	11.85	0.0495	18.79%	\$119.82	3.34%
67	1943	10.09	0.0554	22.98%	\$118.50	4.49%
68	1942	8.93	0.0788	20.87%	\$117.63	4.14%
69	1941	10.55	0.0638	-8.98%	\$116.34	4.55%
70	1940	12.30	0.0458	-9.65%	\$112.39	7.08%
71	1939	12.50	0.0349	1.89%	\$105.75	10.05%
72	1938	11.31	0.0784	18.36%	\$99.83	9.94%
73	1937	17.59	0.0434	-31.36%	\$103.18	0.63%
74	S&P 500 Return	19372009	10.8%			
75	A-rated Utility Bo	nd Return	6.3%			
76	Risk Premium		4.5%			

Note: See Appendix 4 for an explanation of how stock and bond returns are derived and the source of the data presented.

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 5 COMPARATIVE RETURNS ON S&P UTILITY STOCK INDEX AND MOODY'S A-RATED BONDS 1937 – 2008

Line No.	Year	S&P Utility Stock Price	Stock Dividend Yield	Stock Return	A-rated Bond Yield	Bond Return
1	2009				\$68.43	
2	2008			-25.90%	\$72.25	0.24%
3	2007			16.56%	\$72.91	4.59%
4	2006			20.76%	\$75.25	2.20%
5	2005			16.05%	\$74.91	5.80%
6	2004			22.84%	\$70.87	11.34%
7	2003			23.48%	\$62.26	20.27%
8	2002			-14.73%	\$57.44	15.35%
9						
10	2002	243.79	0.0362		\$57.44	
11	2001	307.70	0.0287	-17.90%	\$56.40	8.93%
12	2000	239.17	0.0413	32.78%	\$52.60	14.82%
13	1999	253.52	0.0394	-1.72%	\$63.03	-10.20%
14	1998	228.61	0.0457	15.47%	\$62.43	7.38%
15	1997	201.14	0.0492	18.58%	\$56.62	17.32%
16	1996	202.57	0.0454	3.83%	\$60.91	-0.48%
17	1995	153.87	0.0584	37.49%	\$50.22	29.26%
18	1994	168.70	0.0496	-3.83%	\$60.01	-9.65%
19	1993	159.79	0.0537	10.95%	\$53.13	20.48%
20	1992	149.70	0.0572	12.46%	\$49.56	15.27%
21	1991	138.38	0.0607	14.25%	\$44.84	19.44%
22	1990	146.04	0.0558	0.33%	\$45.60	7.11%
23	1989	114.37	0.0699	34.68%	\$43.06	15.18%
24	1988	106.13	0.0704	14.80%	\$40.10	17.36%
25	1987	120.09	0.0588	-5.74%	\$48.92	-9.84%
26	1986	92.06	0.0742	37.87%	\$39.98	32.36%
27	1985	75.83	0.0860	30.00%	\$32.57	35.05%
28	1984	68.50	0.0925	19.95%	\$31.49	16.12%
29	1983	61.89	0.0948	20.16%	\$29.41	20.65%
30	1982	51.81	0.1074	30.20%	\$24.48	36.48%
31	1981	52.01	0.0978	9.40%	\$29.37	-3.01%
32	1980	50.26	0.0953	13.01%	\$34.69	-3.81%
33	1979	50.33	0.0893	8.79%	\$43.91	-11.89%
34	1978	52.40	0.0791	3.96%	\$49.09	-2.40%
35	1977	54.01	0.0714	4.16%	\$50.95	4.20%
36	1976	46.99	0.0776	22.70%	\$43.91	25.13%
37	1975	38.19	0.0920	32.24%	\$41.76	14.75%
38	1974	48.60	0.0713	-14.29%	\$52.54	-12.91%
39	1973	60.01	0.0556	-13.45%	\$58.51	-3.37%
40	1972	60.19	0.0542	5.12%	\$56.47	10.69%
41	19/1	63.43	0.0504	-0.07%	\$53.93	12.13%
42	1970	55.72	0.0561	19.45%	\$50.46	14.81%
43	1969	68.65	0.0445	-14.38%	\$62.43	-12.76%
44	1968	68.02	0.0435	5.28%	\$66.97	-0.81%
45	1967	/0.63	0.0392	0.22%	\$78.69	-9.81%
46	1966	74.50	0.0347	-1.72%	\$86.57	-4.48%
47	1965	75.87	0.0315	1.34%	\$91.40	-0.91%

Line No.	Year	S&P Utility Stock Price	Stock Dividend Yield	Stock Return	A-rated Bond Yield	Bond Return
48	1964	67.26	0.0331	16.11%	\$92.01	3.68%
49	1963	63.35	0.0330	9.47%	\$93.56	2.61%
50	1962	62.69	0.0320	4.25%	\$89.60	8.89%
51	1961	52.73	0.0358	22.47%	\$89.74	4.29%
52	1960	44.50	0.0403	22.52%	\$84.36	11.13%
53	1959	43.96	0.0377	5.00%	\$91.55	-3.49%
54	1958	33.30	0.0487	36.88%	\$101.22	-5.60%
55	1957	32.32	0.0487	7.90%	\$100.70	4.49%
56	1956	31.55	0.0472	7.16%	\$113.00	-7.35%
57	1955	29.89	0.0461	10.16%	\$116.77	0.20%
58	1954	25.51	0.0520	22.37%	\$112.79	7.07%
59	1953	24.41	0.0511	9.62%	\$114.24	2.24%
60	1952	22.22	0.0550	15.36%	\$113.41	4.26%
61	1951	20.01	0.0606	17.10%	\$123.44	-4.89%
62	1950	20.20	0.0554	4.60%	\$125.08	1.89%
63	1949	16.54	0.0570	27.83%	\$119.82	7.72%
64	1948	16.53	0.0535	5.41%	\$118.50	4.49%
65	1947	19.21	0.0354	-10.41%	\$126.02	-2.79%
66	1946	21.34	0.0298	-7.00%	\$126.74	2.59%
67	1945	13.91	0.0448	57.89%	\$119.82	9.11%
68	1944	12.10	0.0569	20.65%	\$119.82	3.34%
69	1943	9.22	0.0621	37.45%	\$118.50	4.49%
70	1942	8.54	0.0940	17.36%	\$117.63	4.14%
71	1941	13.25	0.0717	-28.38%	\$116.34	4.55%
72	1940	16.97	0.0540	-16.52%	\$112.39	7.08%
73	1939	16.05	0.0553	11.26%	\$105.75	10.05%
74	1938	14.30	0.0730	19.54%	\$99.83	9.94%
75	1937	24.34	0.0432	-36.93%	\$103.18	0.63%
76	Return 1937—2009	Stocks	10.5%			
77		Bonds	6.3%			
78	Risk Premium		4.2%			

See Appendix 5 for an explanation of how stock and bond returns are derived and the source of the data presented. Standard & Poor's discontinued its S&P Utilities Index in December 2001 and replaced its utilities stock index with separate indices for electric and natural gas utilities. In this study, the stock returns beginning in 2002 are based on the total returns for the EEI Index of U.S. shareholder-owned electric utilities, as reported by EEI on its website. http://www.eei.org/industry_issues/finance_and_accounting/finance/research_and_analysis/EEI_Stock_Index

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 6 USING THE ARITHMETIC MEAN TO ESTIMATE THE COST OF EQUITY CAPITAL

Consider an investment that in a given year generates a return of 30 percent with probability equal to .5 and a return of -10 percent with a probability equal to .5. For each one dollar invested, the possible outcomes of this investment at the end of year one are:

Ending Wealth	Probability
\$1.30	0.50
\$0.90	0.50

At the end of year two, the possible outcomes are:

Ending Wealth			Probability	Value x Probability
(1.30) (1.30)	=	\$1.69	0.25	0.4225
(1.30) (.9)	=	\$1.17	0.50	0.5850
(.9) (.9)	=	\$0.81	0.25	0.2025
Expected Wealth	=			\$1.21

The expected value of this investment at the end of year two is \$1.21. In a competitive capital market, the cost of equity is equal to the expected rate of return on an investment. In the above example, the cost of equity is that rate of return which will make the initial investment of one dollar grow to the expected value of \$1.21 at the end of two years. Thus, the cost of equity is the solution to the equation:

$$1(1+k)^2 = 1.21$$
 or
k = $(1.21/1)^{.5} - 1 = 10\%$.

The arithmetic mean of this investment is:

$$(30\%)$$
 $(.5) + (-10\%)$ $(.5) = 10\%$.

Thus, the arithmetic mean is equal to the cost of equity capital.

The geometric mean of this investment is:

$$[(1.3) (.9)]^{.5} - 1 = .082 = 8.2\%.$$

Thus, the geometric mean is not equal to the cost of equity capital.

The lesson is obvious: for an investment with an uncertain outcome, the arithmetic mean is the best measure of the cost of equity capital.

KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 7 CALCULATION OF CAPITAL ASSET PRICING MODEL COST OF EQUITY USING THE IBBOTSON[®] SBBI[®] 7.1 PERCENT RISK PREMIUM

Risk-free Rate	4.70%	-Long-term Treasury bond yield
Beta	0.73	Average Beta Comparable Water Companies
Risk Premium	6.50%	Long-horizon SBBI risk premium
Beta x Risk Premium	4.75%	
Flotation	0.19%	
CAPM cost of equity	9.6%	

Ibbotson SBBI risk premium from 2009 Ibbotson[®] SBBI[®] Stocks, Bonds, Bills, and Inflation[®] Valuation Yearbook; Value Line beta for comparable companies from Value Line December 2009. Forecast 20-year Treasury bond yield from Value Line Selection & Opinion, November 27, 2009.

COMPARABLE COMPANY BETAS

Line	C	Value	Market
INO.	Company	Line Beta	value
1	Amer. States Water	0.80	581
2	Amer. Water Works	NA	3,278
3	Aqua America	0.65	2,803
4	Artesian Res. 'A'	0.60	104
5	California Water	0.75	938
6	Connecticut Water	0.85	197
7	Middlesex Water	0.80	228
8	Pennichuck	0.55	85
9	SJW Corp.	0.95	542
10	Southwest Water	1.10	87
11	York Water	0.65	134
12	Average	0.77	
13	Market-weighted Average	0.73	

Data from Value Line December 2009.
KENTUCKY AMERICAN WATER COMPANY EXHIBIT__(JVW-1) SCHEDULE 8 CALCULATION OF CAPITAL ASSET PRICING MODEL COST OF EQUITY USING DCF ESTIMATE OF THE EXPECTED RATE OF RETURN ON THE MARKET PORTFOLIO

Line No.			
1	Risk-free Rate	4.40%	20-year Treasury Bond Yield
2	Beta	0.73	Average Beta Comparable Water Companies
3	DCF S&P 500	13.1%	DCF Cost of Equity S&P 500 (see following)
4	Risk Premium	8.40%	
5	Beta * Risk Premium	6.13%	
6	Flotation cost	0.19%	
7	Cost of Equity	11.0%	

Value Line beta for comparable companies from Value Line December 2009. Forecast 20-year Treasury bond yield from Value Line Selection & Opinion, November 27, 2009.

KENTUCKY AMERICAN WATER COMPANY EXHIBIT_(JVW-1) SCHEDULE 8 (CONTINUED) CALCULATION OF CAPITAL ASSET PRICING MODEL COST OF EQUITY USING DCF ESTIMATE OF THE EXPECTED RATE OF RETURN **ON THE MARKET PORTFOLIO**

SUMMARY OF DISCOUNTED CASH FLOW ANALYSIS FOR S&P 500 COMPANIES

COMPANY	Po	Do	GROWTH	COST OF EQUITY
3M	77.26	2.04	11.30%	14.3%
ABERCROMBIE & FITCH	36.05	0.70	11.21%	13.4%
AETNA	28.76	0.04	14.00%	14.2%
AIR PRDS.& CHEMS.	80.82	1.80	9.47%	11.9%
AIRGAS	47.16	0.72	12.31%	14.0%
ALLERGAN	58.53	0.20	14.40%	14.8%
AMERICAN EXPRESS	37.79	0.72	10.25%	12.4%
AMERISOURCEBERGEN	23.88	0.32	11.50%	13.0%
APPLIED MATS.	12.86	0.24	12.00%	14.1%
ASSURANT	30.70	0.60	11.25%	13.4%
AT&T	26.72	1.68	7.17%	14.1%
AVERY DENNISON	37.18	0.80	9.00%	11.4%
BANK OF NEW YORK MELLON	27.52	0.36	10.83%	12.3%
BAXTER INTL.	56.24	1.16	12.30%	14.6%
BECTON DICKINSON	72.21	1.48	12.67%	15.0%
BEMIS	28.13	0.90	9.50%	13.0%
BEST BUY	40.79	0.56	12.64%	14.2%
BURL.NTHN.SANTA FE C	88.92	1.60	12.86%	14.9%
СА	22.18	0.16	11.60%	12.4%
CAPITAL ONE FINL.	38.36	0.20	11.00%	11.6%
CATERPILLAR	56.60	1.68	11.50%	14.8%
CHESAPEAKE ENERGY	25.48	0.30	11.33%	12.6%
CHUBB	50.10	1.40	10.00%	13.1%
CINTAS	28.47	0.47	10.83%	12.7%
CLOROX	59.86	2.00	9.75%	13.5%
COCA COLA	55.86	1.64	8.21%	11.4%
COLGATE-PALM.	81.34	1.76	10.40%	12.8%
COMCAST 'A'	15.51	0.38	12.42%	15.2%
CORNING	16.33	0.20	13.00%	14.4%
COSTCO WHOLESALE	58.73	0.72	13.07%	14.5%
DANAHER	70.98	0.16	12.25%	12.5%
DEERE	49.66	1.12	9.00%	11.5%
DENTSPLY INTL.	34.25	0.20	13.80%	14.5%
DOMINION RES.	36.09	1.75	8.16%	13.5%
EATON	62.78	2.00	9.00%	12.5%
ECOLAB	45.22	0.62	12.78%	14.3%
ELI LILLY	35.22	1.96	5.93%	12.0%
ENTERGY	79.68	3.00	10.42%	14.6%
EQT	42.81	0.88	11.67%	14.0%
ESTEE LAUDER COS.'A'	45.11	0.55	11.00%	12.4%
EXELON	48.71	2.10	8.44%	13.2%
FAMILY DOLLAR STORES	29.09	0.54	11.80%	13.9%
FEDERATED INVRS.'B'	26.57	0.96	9.33%	13.3%
FIRSTENERGY	44.44	2.20	9.33%	14.8%

COMPANY	Po	Do	GROWTH	COST OF FQUITY
FLOWSERVE	100.43	1.08	10.17%	11.4%
FORTUNE BRANDS	41.22	0.76	10.00%	12.0%
FPL GROUP	52.32	1.89	9.73%	13.7%
FRANKLIN RESOURCES	107.68	0.88	10.50%	11.4%
GAP	21.87	0.34	12.00%	13.8%
GENERAL DYNAMICS	66.57	1.52	9.00%	11.5%
GENERAL ELECTRIC	15.51	0.40	9.50%	12.4%
GENUINE PARTS	36.87	1.60	8.26%	13.0%
H&R BLOCK	19.85	0.60	11.75%	15.2%
HARLEY-DAVIDSON	26.40	0.40	10.00%	11.7%
HASBRO	29.35	0.80	9.00%	12.0%
HEWLETT-PACKARD	49.13	0.32	12.50%	13.2%
HOME DEPOT	27.03	0.90	9.75%	13.4%
HONEYWELL INTL.	38.46	1.21	10.00%	13.5%
ILLINOIS TOOL WORKS	47.29	1.24	10.42%	13.3%
IMS HEALTH	18.20	0.12	11.67%	12.4%
INTERNATIONAL BUS.MCHS.	125.53	2.20	11.00%	13.0%
INTL.GAME TECH.	19.30	0.24	13.60%	15.0%
INVESCO	22.29	0.41	12.00%	14.1%
ITT	51.93	0.85	13.00%	14.9%
JOHNSON & JOHNSON	62.02	1.96	8.24%	11.7%
KELLOGG	51.88	1.50	9.33%	12.5%
KIMBERLY-CLARK	63.09	2.40	7.67%	11.8%
KRAFT FOODS	26.93	1.16	9.15%	13.9%
L3 COMMUNICATIONS	78.72	1.40	10.67%	12.7%
LOWE'S COMPANIES	21.56	0.36	11.25%	13.1%
MARSH & MCLENNAN	23.26	0.80	8.67%	12.5%
MATTEL	19.68	0.75	9.00%	13.2%
MCDONALDS	60.68	2.20	9.38%	13.4%
MCKESSON	61.10	0.48	12.38%	13.3%
MEDTRONIC	39.97	0.82	12.32%	14.6%
METLIFE	35.23	0.74	11.64%	14.0%
MICROSOFT	28.68	0.52	10.06%	12.1%
MOLSON COORS BREWING 'B'	46.90	0.96	11.33%	13.6%
MORGAN STANLEY	31.64	0.20	11.26%	12.0%
NIKE 'B'	63.99	1.08	13.00%	14.9%
NOBLE ENERGY	68.23	0.72	10.67%	11.8%
NORDSTROM	34.11	0.64	10.50%	12.6%
NORFOLK SOUTHERN	49.46	1.36	10.72%	13.8%
NORTHERN TRUST	51.54	1.12	11.83%	14.3%
PACCAR	37.50	0.36	11.75%	12.8%
PARKER-HANNIFIN	54.75	1.00	12.67%	14.7%
PENNEY JC	31.16	0.80	11.50%	14.4%
PEOPLES UNITED FINANCIAL	16.32	0.61	11.00%	15.2%
PEPSICO	61.19	1.80	8.88%	12.1%
PERKINELMER	19.59	0.28	13.00%	14.6%
PG&E	42.45	1.68	7.20%	11.5%
PLUM CREEK TIMBER	33.70	1.68	7.67%	13.1%
POLO RALPH LAUREN 'A'	78.47	0.40	13.75%	14.3%
PRAXAIR	81.84	1.60	12.37%	14.6%
PRINCIPAL FINL.GP.	25.79	0.50	10.33%	12.5%
PROCTER & GAMBLE	60.21	1.76	10.00%	13.3%
PROGRESS ENERGY	38.88	2.48	5.96%	12.9%
QUEST DIAGNOSTICS	57.52	0.40	13.17%	14.0%

COMPANY	Po	Do	GROWTH	COST OF EQUITY
QWEST COMMS.INTL.	3.80	0.32	3.20%	12.2%
RANGE RES.	50.01	0.16	13.92%	14.3%
ROPER INDS.NEW	51.89	0.38	14.20%	15.0%
RYDER SYSTEM	42.10	1.00	11.53%	14.2%
SCRIPPS NETWORKS INTACT. 'A'	39.31	0.30	10.47%	11.3%
SEALED AIR	21.09	0.48	10.67%	13.2%
SNAP-ON	37.90	1.20	10.67%	14.2%
SOUTHERN	32.46	1.75	5.59%	11.4%
SOUTHWEST AIRLINES	9.49	0.02	11.00%	11.2%
STANLEY WORKS	47.79	1.32	10.00%	13.1%
STAPLES	23.13	0.33	13.57%	15.2%
STATE STREET	44.24	0.04	11.07%	11.2%
T ROWE PRICE GP.	50.14	1.00	11.64%	13.9%
TARGET	48.19	0.68	12.55%	14.1%
TECO ENERGY	14.80	0.80	7.68%	13.6%
TEXTRON	19.26	0.08	12.75%	13.2%
TIFFANY & CO	41.25	0.68	11.33%	13.2%
TIME WARNER	28.94	0.70	10.33%	13.0%
TJX COS.	38.10	0.48	13.17%	14.6%
TOTAL SYSTEM SERVICES	16.66	0.28	12.13%	14.0%
TRAVELERS COS.	50.59	1.32	9.67%	12.6%
UNITED TECHNOLOGIES	65.78	1.54	10.00%	12.6%
UNITEDHEALTH GP.	27.71	0.03	11.63%	11.8%
UNUM GROUP	20.13	0.33	10.00%	11.8%
VF	73.73	2.40	10.40%	14.0%
VERIZON COMMUNICATIONS	30.93	1.90	6.34%	13.0%
WAL MART STORES	52.12	1.09	11.45%	13.8%
WALGREEN	38.39	0.55	12.50%	14.1%
WESTERN UNION	18.95	0.06	12.42%	12.8%
WISCONSIN ENERGY	45.60	1.35	9.36%	12.6%
WW GRAINGER	95.81	1.84	11.73%	13.9%
XCEL ENERGY	20.03	0.98	6.87%	12.2%
XL CAP.'A'	17.61	0.40	11.00%	13.5%
XTO EN.	43.26	0.50	10.88%	12.2%
YUM! BRANDS	34.40	0.84	11.82%	14.6%
Market-weighted Average				13.1%

Notes: In applying the DCF model to the S&P 500, I included in the DCF analysis only those companies in the S&P 500 group which pay a dividend, have a positive growth rate, and have at least three analysts' long-term growth estimates. To be conservative, I also eliminated those 25% of companies with the highest and lowest DCF results.

- D_0 P_0
- Current dividend per Thomson Reuters. =

Average of the monthly high and low stock prices during the three months ending December 2009 per = Thomson Reuters.

g k

=

- I/B/E/S forecast of future earnings growth December 2009. Cost of equity using the quarterly version of the DCF model shown below: =

$$k = \left[\frac{d_0(1+g)^{\frac{1}{4}}}{P_0}\right]^4 - 1$$

APPENDIX 1 QUALIFICATIONS OF JAMES H. VANDER WEIDE, PH.D.

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James H. Vander Weide is Research Professor of Finance and Economics at Duke University, the Fuqua School of Business. Dr. Vander Weide is also founder and President of Financial Strategy Associates, a consulting firm that provides strategic, financial, and economic consulting services to corporate clients, including cost of capital and valuation studies.

Educational Background and Prior Academic Experience

Dr. Vander Weide holds a Ph.D. in Finance from Northwestern University and a Bachelor of Arts in Economics from Cornell University. He joined the faculty at Duke University and was named Assistant Professor, Associate Professor, Professor, and then Research Professor of Finance and Economics.

Since joining the faculty at Duke, Dr. Vander Weide has taught courses in corporate finance, investment management, and management of financial institutions. He has also taught courses in statistics, economics, and operations research, and a Ph.D. seminar on the theory of public utility pricing. In addition, Dr. Vander Weide has been active in executive education at Duke and Duke Corporate Education, leading executive development seminars on topics including financial analysis, cost of capital, creating shareholder value, mergers and acquisitions, real options, capital budgeting, cash management, measuring corporate performance, valuation, short-run financial planning, depreciation policies, financial strategy, and competitive strategy. Dr. Vander Weide has designed and served as Program Director for several executive education programs, including the Advanced Management Program, Competitive Strategies in Telecommunications, and the Duke Program for Manager Development for managers from the former Soviet Union.

Publications

Dr. Vander Weide has written a book entitled Managing Corporate Liquidity: An Introduction to Working Capital Management published by John Wiley and Sons, Inc. He has also written a chapter titled, "Financial Management in the Short Run" for The Handbook of Modern Finance, a chapter for The Handbook of Portfolio Construction: Contemporary Applications of Markowitz Techniques, "Principles for Lifetime Portfolio Selection: Lessons from Portfolio Theory," and written research papers on such topics as portfolio management. His articles have been published in American Economic Review, Financial Management, International Journal of Industrial Organization, Journal of Finance, Journal of Financial and Quantitative Analysis, Journal of Bank Research, Journal of Portfolio Management, Journal of Accounting Research, Journal of Cash Management, Management Science, Atlantic Economic Journal, Journal of Economics and Business, and Computers and Operations Research.

Professional Consulting Experience

Dr. Vander Weide has provided financial and economic consulting services to firms in the electric, gas, insurance, telecommunications, and water industries for more than 25 years. He has testified on the cost of capital, competition, risk, incentive regulation, forward-looking economic cost, economic pricing guidelines, depreciation,

accounting, valuation, and other financial and economic issues in more than 400 cases before the United States Congress, the Canadian Radio-Television and Telecommunications Commission, the Federal Communications Commission, the National Energy Board (Canada), the National Telecommunications and Information Administration, the Federal Energy Regulatory Commission, the Alberta Utilities Board (Canada), the public service commissions of 43 states and the District of Columbia, the insurance commissions of five states, the Iowa State Board of Tax Review, the National Association of Securities Dealers, and the North Carolina Property Tax Commission. In addition, he has testified as an expert witness in proceedings before the United States District Court for the District of New Hampshire; United States District Court for the Northern District of California; United States District Court for the Northern District of Illinois, United States District Court for the District of Nebraska; United States District Court for the Eastern District of North Carolina; Superior Court of North Carolina, the United States Bankruptcy Court for the Southern District of West Virginia; and United States District Court for the Eastern District of Michigan. With respect to implementation of the Telecommunications Act of 1996, Dr. Vander Weide has testified in 30 states on issues relating to the pricing of unbundled network elements and universal service cost studies and has consulted with Bell Canada, Deutsche Telekom, and Telefónica on similar issues. He has also provided expert testimony on issues related to electric and natural gas restructuring. He has worked for Bell Canada/Nortel on a special task force to study the effects of vertical integration in the Canadian telephone industry and has worked for Bell Canada as an expert witness on the cost of capital. Dr. Vander Weide has provided consulting and expert witness testimony to the following companies:

Telecommunications Companies	
ALLTEL and its subsidiaries	Ameritech (now AT&T new)
AT&T (old)	Verizon (Bell Atlantic) and subsidiaries
Bell Canada/Nortel	BellSouth and its subsidiaries
Centel and its subsidiaries	Cincinnati Bell (Broadwing)
Cisco Systems	Citizens Telephone Company
Concord Telephone Company	Contel and its subsidiaries
Deutsche Telekom	GTE and subsidiaries (now Verizon)
Heins Telephone Company	Lucent Technologies
JDS Uniphase	Tellabs, Inc.
Minnesota Independent Equal Access Corp.	NYNEX and its subsidiaries (Verizon)
Pacific Telesis and its subsidiaries	Phillips County Cooperative Tel. Co.
Pine Drive Cooperative Telephone Co.	Roseville Telephone Company (SureWest)
Siemens	SBC Communications (now AT&T new)
Sherburne Telephone Company	Southern New England Telephone
The Stentor Companies	Sprint/United and its subsidiaries
Telefónica	Union Telephone Company
Woodbury Telephone Company	United States Telephone Association

U S West (Qwest)	Valor Telecommunications (Windstream)
Electric, Gas, Pipeline, and Water Companies	
Alcoa Power Generating, Inc.	NOVA Gas Transmission Ltd.
Alliant Energy	North Shore Gas
AltaLink, L.P.	PacifiCorp
Ameren	PG&E
American Water Works	Peoples Energy and its subsidiaries
Atmos Energy	The Peoples Gas, Light and Coke Co.
Central Illinois Public Service	Progress Energy
Citizens Utilities	Public Service Company of North Carolina
Consolidated Natural Gas and its subsidiaries	PSE&G
Dominion Resources	Sempra Energy
Duke Energy	South Carolina Electric and Gas
Empire District Electric Company	Southern Company and subsidiaries
EPCOR Distribution & Transmission Inc.	Tennessee-American Water Company
EPCOR Energy Alberta Inc.	Trans Québec & Maritimes Pipeline Inc.
FortisAlberta Inc.	United Cities Gas Company
Interstate Power Company	Union Gas
Iowa-American Water Company	
Iowa-Illinois Gas and Electric	
Iowa Southern	
Kentucky American Water Company	
Kentucky Power Company	
Kinder Morgan Energy Partners	
MidAmerican Energy and its subsidiaries	
Nevada Power Company	
NICOR	
North Carolina Natural Gas	
Northern Natural Gas Company	
Insurance Companies	
Allstate	
North Carolina Rate Bureau	

United Services Automobile Association (USAA)	
The Travelers Indemnity Company	
Gulf Insurance Company	

Other Professional Experience

Dr. Vander Weide conducts in-house seminars and training sessions on topics such as creating shareholder value, financial analysis, competitive strategy, cost of capital, real options, financial strategy, managing growth, mergers and acquisitions, valuation, measuring corporate performance, capital budgeting, cash management, and financial planning. Among the firms for whom he has designed and taught tailored programs and training sessions are ABB Asea Brown Boveri, Accenture, Allstate, Ameritech, AT&T, Bell Atlantic/Verizon, BellSouth, Progress Energy/Carolina Power & Light, Contel, Fisons, GlaxoSmithKline, GTE, Lafarge, MidAmerican Energy, New Century Energies, Norfolk Southern, Pacific Bell Telephone, The Rank Group, Siemens, Southern New England Telephone, TRW, and Wolseley Plc. Dr. Vander Weide has also hosted a nationally prominent conference/workshop on estimating the cost of capital. In 1989, at the request of Mr. Fuqua, Dr. Vander Weide designed the Duke Program for Manager Development for managers from the former Soviet Union, the first in the United States designed exclusively for managers from Russia and the former Soviet republics.

In the 1970's, Dr. Vander Weide helped found University Analytics, Inc., which at that time was one of the fastest growing small firms in the country. As an officer at University Analytics, he designed cash management models, databases, and software packages that are still used by most major U.S. banks in consulting with their corporate clients. Having sold his interest in University Analytics, Dr. Vander Weide now concentrates on strategic and financial consulting, academic research, and executive education.

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APPENDIX 2 THE QUARTERLY DCF MODEL

The simple DCF Model assumes that a firm pays dividends only at the end of each year. Since firms in fact pay dividends quarterly and investors appreciate the time value of money, the annual version of the DCF Model generally underestimates the value investors are willing to place on the firm's expected future dividend stream. In this appendix, we review two alternative formulations of the DCF Model that allow for the quarterly payment of dividends.

When dividends are assumed to be paid annually, the DCF Model suggests that the current price of the firm's stock is given by the expression:

$$P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_n + P_n}{(1+k)^n}$$
(1)

where

P ₀	=	current price per share of the firm's stock,
$D_1, D_2,, D_n$	=	expected annual dividends per share on the firm's stock,
Pn	=	price per share of stock at the time investors expect to sell the stock, and
k	=	return investors expect to earn on alternative investments of the same risk, i.e., the investors' required rate of return.

Unfortunately, expression (1) is rather difficult to analyze, especially for the purpose of estimating k. Thus, most analysts make a number of simplifying assumptions. First, they assume that dividends are expected to grow at the constant rate g into the indefinite future. Second, they assume that the stock price at time n is simply the present value of all dividends expected in periods subsequent to n. Third, they assume that the investors' required rate of return, k, exceeds the expected dividend growth rate g. Under the above simplifying assumptions, a firm's stock price may be written as the following sum:

$$P_{0} = \frac{D_{0}(1+g)}{(1+k)} + \frac{D_{0}(1+g)^{2}}{(1+k)^{2}} + \frac{D_{0}(1+g)^{3}}{(1+k)^{3}} + \dots , \qquad (2)$$

where the three dots indicate that the sum continues indefinitely.

As we shall demonstrate shortly, this sum may be simplified to:

$$P_o = \frac{D_o(1+g)}{(k-g)}$$

First, however, we need to review the very useful concept of a geometric progression.

<u>Geometric Progression</u>

Consider the sequence of numbers 3, 6, 12, 24,..., where each number after the first is obtained by multiplying the preceding number by the factor 2. Obviously, this sequence of numbers may also be expressed as the sequence 3, 3×2 , 3×2^2 , 3×2^3 , etc. This sequence is an example of a geometric progression.

<u>Definition</u>: A geometric progression is a sequence in which each term after the first is obtained by multiplying some fixed number, called the common ratio, by the preceding term.

A general notation for geometric progressions is: a, the first term, r, the common ratio, and n, the number of terms. Using this notation, any geometric progression may be represented by the sequence:

In studying the DCF Model, we will find it useful to have an expression for the sum of n terms of a geometric progression. Call this sum S_n . Then

$$S_n = a + ar + ... + ar^{n-1}$$
. (3)

However, this expression can be simplified by multiplying both sides of equation (3) by r and then subtracting the new equation from the old. Thus,

$$rS_n = ar + ar^2 + ar^3 + \dots + ar^n$$

and

$$S_n - rS_n = a - ar^n$$

,

or

$$(1 - r) S_n = a (1 - r^n)$$
.

Solving for S_n , we obtain:

$$S_n = \frac{a(1-r^n)}{(1-r)}$$
 (4)

as a simple expression for the sum of n terms of a geometric progression. Furthermore, if |r| < 1, then S_n is finite, and as n approaches infinity, S_n approaches a ÷ (1-r). Thus, for a geometric progression with an infinite number of terms and |r| < 1, equation (4) becomes:

$$S = \frac{a}{1 - r}$$
 (5)

Application to DCF Model

Comparing equation (2) with equation (3), we see that the firm's stock price (under the DCF assumption) is the sum of an infinite geometric progression with the first term

$$a = \frac{D_0(1+g)}{(1+k)}$$

and common factor

$$r = \frac{(1+g)}{(1+k)}$$

Applying equation (5) for the sum of such a geometric progression, we obtain

$$S = a \bullet \frac{1}{(1-r)} = \frac{D_0(1+g)}{(1+k)} \bullet \frac{1}{1 - \frac{1+g}{1+k}} = \frac{D_0(1+g)}{(1+k)} \bullet \frac{1+k}{k-g} = \frac{D_0(1+g)}{k-g}$$

as we suggested earlier.

Quarterly DCF Model

The Annual DCF Model assumes that dividends grow at an annual rate of g% per year (see Figure 1).

Figure 1

Annual DCF Model



 $D_0 = 4d_0$ $D_1 = D_0(1 + g)$

Figure 2



In the Quarterly DCF Model, it is natural to assume that quarterly dividend payments differ from the preceding quarterly dividend by the factor $(1 + g)^{25}$, where g is expressed in terms of percent per year and the decimal .25 indicates that the growth has

only occurred for one quarter of the year. (See Figure 2.) Using this assumption, along with the assumption of constant growth and k > g, we obtain a new expression for the firm's stock price, which takes account of the quarterly payment of dividends. This expression is:

$$P_{0} = \frac{d_{0}(1+g)^{\frac{1}{4}}}{(1+k)^{\frac{1}{4}}} + \frac{d_{0}(1+g)^{\frac{2}{4}}}{(1+k)^{\frac{2}{4}}} + \frac{d_{0}(1+g)^{\frac{3}{4}}}{(1+k)^{\frac{3}{4}}} + \dots$$
 (6)

where d_0 is the last quarterly dividend payment, rather than the last annual dividend payment. (We use a lower case d to remind the reader that this is not the annual dividend.)

Although equation (6) looks formidable at first glance, it too can be greatly simplified using the formula [equation (4)] for the sum of an infinite geometric progression. As the reader can easily verify, equation (6) can be simplified to:

$$P_{0} = \frac{d_{0} (1+g)^{\frac{1}{4}}}{(1+k)^{\frac{1}{4}} - (1+g)^{\frac{1}{4}}}$$
(7)

Solving equation (7) for k, we obtain a DCF formula for estimating the cost of equity under the quarterly dividend assumption:

$$k = \left[\frac{d_0 (1+g)^{\frac{1}{4}}}{P_0} + (1+g)^{\frac{1}{4}} \right]^4 - 1 \quad (8)$$

An Alternative Quarterly DCF Model

Although the constant growth Quarterly DCF Model [equation (8)] allows for the quarterly timing of dividend payments, it does require the assumption that the firm increases its dividend payments each quarter. Since this assumption is difficult for some analysts to accept, we now discuss a second Quarterly DCF Model that allows for constant quarterly dividend payments within each dividend year.

Assume then that the firm pays dividends quarterly and that each dividend payment is constant for four consecutive quarters. There are four cases to consider, with each case distinguished by varying assumptions about where we are evaluating the firm in relation to the time of its next dividend increase. (See Figure 3.)

Figure 3







 $d_1 = d_2 = d_3 = d_4 = d_0(1+g)$





Year

 $d_1 = d_0$

$$d_2 = d_3 = d_4 = d_0(1+g)$$

Figure 3 (continued)





$$d_1 = d_2 = d_0$$

 $d_3 = d_4 = d_0(1+g)$





Year

 $d_1 = d_2 = d_3 = d_0$ $d_4 = d_0(1+g)$ If we assume that the investor invests the quarterly dividend in an alternative investment of the same risk, then the amount accumulated by the end of the year will in all cases be given by

$$D_1^* = d_1 (1+k)^{3/4} + d_2 (1+k)^{1/2} + d_3 (1+k)^{1/4} + d_4$$

where d_1 , d_2 , d_3 and d_4 are the four quarterly dividends. Under these new assumptions, the firm's stock price may be expressed by an Annual DCF Model of the form (2), with the exception that

$$D_1^* = d_1 (1 + k)^{3/4} + d_2 (1 + k)^{1/2} + d_3 (1 + k)^{1/4} + d_4$$
 (9)

is used in place of $D_0(1+g)$. But, we already know that the Annual DCF Model may be reduced to

$$P_o = \frac{D_o(1+g)}{k-g}$$

Thus, under the assumptions of the second Quarterly DCF Model, the firm's cost of equity is given by

$$k = \frac{D_1^*}{P_0} + g$$
 (10)

with D_1^* given by (9).

Although equation (10) looks like the Annual DCF Model, there are at least two very important practical differences. First, since D_1^* is always greater than $D_0(1+g)$, the estimates of the cost of equity are always larger (and more accurate) in the Quarterly Model (10) than in the Annual Model. Second, since D_1^* depends on k through equation (9), the unknown "k" appears on both sides of (10), and an iterative procedure is required to solve for k.

APPENDIX 3 ADJUSTING FOR FLOTATION COSTS IN DETERMINING A PUBLIC UTILITY'S ALLOWED RATE OF RETURN ON EQUITY

Introduction

Regulation of public utilities is guided by the principle that utility revenues should be sufficient to allow recovery of all prudently incurred expenses, including the cost of capital. As set forth in the 1944 *Hope Natural Gas* Case [*Federal Power Comm'n v. Hope Natural Gas Co.* 320 U. S. 591 (1944) at 603], the U. S. Supreme Court states:

From the investor or company point of view it is important that there be enough revenue not only for operating expenses but also for the capital costs of the business. These include service on the debt and dividends on the stock....By that standard the return to the equity owner should be commensurate with returns on investments in other enterprises having corresponding risks.

Since the flotation costs arising from the issuance of debt and equity securities are an integral component of capital costs, this standard requires that the company's revenues be sufficient to fully recover flotation costs.

Despite the widespread agreement that flotation costs should be recovered in the regulatory process, several issues still need to be resolved. These include:

- 1. How is the term "flotation costs" defined? Does it include only the out-of-pocket costs associated with issuing securities (e. g., legal fees, printing costs, selling and underwriting expenses), or does it also include the reduction in a security's price that frequently accompanies flotation (i. e., market pressure)?
- 2. What should be the time pattern of cost recovery? Should a company be allowed to recover flotation costs immediately, or should flotation costs be recovered over the life of the issue?
- 3. For the purposes of regulatory accounting, should flotation costs be included as an expense? As an addition to rate base? Or as an additional element of a firm's allowed rate of return?
- 4. Do existing regulatory methods for flotation cost recovery allow a firm *full* recovery of flotation costs?

In this paper, I review the literature pertaining to the above issues and discuss my own views regarding how this literature applies to the cost of equity for a regulated firm.

Definition of Flotation Cost

The value of a firm is related to the future stream of net cash flows (revenues minus expenses measured on a cash basis) that can be derived from its assets. In the process of acquiring assets, a firm incurs certain expenses which reduce its value. Some of these expenses or costs are directly associated with revenue production in one period (e. g., wages, cost of goods sold), others are more properly associated with revenue production in many periods (e. g., the acquisition cost of plant and equipment). In either case, the word "cost" refers to any item that reduces the value of a firm.

If this concept is applied to the act of issuing new securities to finance asset purchases, many items are properly included in issuance or flotation costs. These include: (1) compensation received by investment bankers for underwriting services, (2) legal fees, (3) accounting fees, (4) engineering fees, (5) trustee's fees, (6) listing fees, (7) printing and engraving expenses, (8) SEC registration fees, (9) Federal Revenue Stamps, (10) state taxes, (11) warrants granted to underwriters as extra compensation, (12) postage expenses, (13) employees' time, (14) market pressure, and (15) the offer discount. The finance literature generally divides these flotation cost items into three categories, namely, underwriting expenses, issuer expenses, and price effects.

Magnitude of Flotation Costs

The finance literature contains several studies of the magnitude of the flotation costs associated with new debt and equity issues. These studies differ primarily with regard to the time period studied, the sample of companies included, and the source of data. The flotation cost studies generally agree, however, that for large issues, underwriting expenses represent approximately one and one-half percent of the proceeds of debt issues and three to five percent of the proceeds of seasoned equity issues. They also agree that issuer expenses represent approximately 0.5 percent of both debt and equity issues, and that the announcement of an equity issue reduces the company's stock price by at least two to three percent of the proceeds from the stock issue. Thus, total flotation costs represent approximately two percent¹⁰ of the proceeds from debt issues, and five and one-half to eight and one-half percent of the proceeds of equity issues.

Lee *et. al.* [14] is an excellent example of the type of flotation cost studies found in the finance literature. The Lee study is a comprehensive recent study of the underwriting and issuer costs associated with debt and equity issues for both utilities and non-utilities. The results of the Lee *et. al.* study are reproduced in Tables 1 and 2. Table 1 demonstrates that the total underwriting and issuer expenses for the 1,092 debt issues in their study averaged 2.24 percent of the proceeds of the issues, while the total underwriting and issuer costs for the 1,593 seasoned equity issues in their study averaged 7.11 percent of the proceeds of the new issue. Table 1 also demonstrates that the total underwriting and issuer costs of seasoned equity offerings, as a percent of proceeds, decline with the size of the issue. For issues above \$60 million, total underwriting and issuer costs amount to from three to five percent of the amount of the proceeds.

Table 2 reports the total underwriting and issuer expenses for 135 utility debt issues and 136 seasoned utility equity issues. Total underwriting and issuer expenses for utility bond offerings averaged 1.47 percent of the amount of the proceeds and for seasoned utility equity offerings averaged 4.92 percent of the amount of the proceeds. Again, there are some economies of scale associated with larger equity offerings. Total underwriting and issuer expenses for equity offerings in excess of 40 million dollars generally range from three to four percent of the proceeds.

The results of the Lee study for large equity issues are consistent with results of earlier studies by Bhagat and Frost [4], Mikkelson and Partch [17], and Smith [24]. Bhagat and Frost found that total underwriting and issuer expenses average approximately four and one-half percent of the amount of proceeds from negotiated utility offerings during the period 1973 to 1980, and approximately three and one-half percent of the amount of the proceeds from competitive utility offerings over the

¹⁰ The two percent flotation cost on debt only recognizes the cost of newly-issued debt. When interest rates decline, many companies exercise the call provisions on higher cost debt and reissue debt at lower rates. This process involves reacquisition costs that are not included in the academic studies. If reacquisition costs were included in the academic studies, debt flotation costs could increase significantly.

same period. Mikkelson and Partch found that total underwriting and issuer expenses average five and one-half percent of the proceeds from seasoned equity offerings over the 1972 to 1982 period. Smith found that total underwriting and issuer expenses for larger equity issues generally amount to four to five percent of the proceeds of the new issue.

The finance literature also contains numerous studies of the decline in price associated with sales of large blocks of stock to the public. These articles relate to the price impact of: (1) initial public offerings; (2) the sale of large blocks of stock from one investor to another; and (3) the issuance of seasoned equity issues to the general public. All of these studies generally support the notion that the announcement of the sale of large blocks of stock produces a decline in a company's share price. The decline in share price for initial public offerings is significantly larger than the decline in share price for seasoned equity offerings; and the decline in share price for public utilities is less than the decline in share price for non-public utilities. A comprehensive study of the magnitude of the decline in share price associated specifically with the sale of new equity by public utilities is reported in Pettway [19], who found the market pressure effect for a sample of 368 public utility equity sales to be in the range of two to three percent. This decline in price is a real cost to the utility, because the proceeds to the utility depend on the stock price on the day of issue.

In addition to the price decline associated with the announcement of a new equity issue, the finance literature recognizes that there is also a price decline associated with the actual issuance of equity securities. In particular, underwriters typically sell seasoned new equity securities to investors at a price lower than the closing market price on the day preceding the issue. The Rules of Fair Practice of the National Association of Securities Dealers require that underwriters not sell shares at a price above the offer price. Since the offer price represents a binding constraint to the underwriter, the underwriter tends to set the offer price slightly below the market price on the day of issue to compensate for the risk that the price received by the underwriter may go down, but can not increase. Smith provides evidence that the offer discount tends to be between 0.5 and 0.8 percent of the proceeds of an equity issue. I am not aware of any similar studies for debt issues.

In summary, the finance literature provides strong support for the conclusion that total underwriting and issuer expenses for public utility debt offerings represent approximately two percent of the amount of the proceeds, while total underwriting and issuer expenses for public utility equity offerings represent at least four to five percent of the amount of the proceeds. In addition, the finance literature supports the conclusion that the cost associated with the decline in stock price at the announcement date represents approximately two to three percent as a result of a large public utility equity issue.

TIME PATTERN OF FLOTATION COST RECOVERY

Although flotation costs are incurred only at the time a firm issues new securities, there is no reason why an issuing firm ought to recognize the expense only in the current period. In fact, if assets purchased with the proceeds of a security issue produce revenues over many years, a sound argument can be made in favor of recognizing flotation expenses over a reasonably lengthy period of time. Such recognition is certainly consistent with the generally accepted accounting principle that the time pattern of expenses match the time pattern of revenues, and it is also consistent with the normal treatment of debt flotation expenses in both regulated and unregulated industries.

In the context of a regulated firm, it should be noted that there are many possible time patterns for the recovery of flotation expenses. However, if it is felt that flotation expenses are most

appropriately recovered over a period of years, then it should be recognized that investors must also be compensated for the passage of time. That is to say, the value of an investor's capital will be reduced if the expenses are merely distributed over time, without any allowance for the time value of money.

ACCOUNTING FOR FLOTATION COST IN A REGULATORY SETTING

In a regulatory setting, a firm's revenue requirements are determined by the equation:

Revenue Requirement = Total Expenses + Allowed Rate of Return x Rate Base

Thus, there are three ways in which an issuing firm can account for and recover its flotation expenses: (1) treat flotation expenses as a current expense and recover them immediately; (2) include flotation expenses in rate base and recover them over time; and (3) adjust the allowed rate of return upward and again recover flotation expenses over time. Before considering methods currently being used to recover flotation expenses in a regulatory setting, I shall briefly consider the advantages and disadvantages of these three basic recovery methods.

Expenses. Treating flotation costs as a current expense has several advantages. Because it allows for recovery at the time the expense occurs, it is not necessary to compute amortized balances over time and to debate which interest rate should be applied to these balances. A firm's stockholders are treated fairly, and so are the firm's customers, because they pay neither more nor less than the actual flotation expense. Since flotation costs are relatively small compared to the total revenue requirement, treatment as a current expense does not cause unusual rate hikes in the year of flotation, as would the introduction of a large generating plant in a state that does not allow Construction Work in Progress in rate base.

On the other hand, there are two major disadvantages of treating flotation costs as a current expense. First, since the asset purchased with the acquired funds will likely generate revenues for many years into the future, it seems unfair that current ratepayers should bear the full cost of issuing new securities, when future ratepayers share in the benefits. Second, this method requires an estimate of the underpricing effect on each security issue. Given the difficulties involved in measuring the extent of underpricing, it may be more accurate to estimate the average underpricing allowance for many securities than to estimate the exact figure for one security.

Rate Base. In an article in *Public Utilities Fortnightly*, Bierman and Hass [5] recommend that flotation costs be treated as an intangible asset that is included in a firm's rate base along with the assets acquired with the stock proceeds. This approach has many advantages. For ratepayers, it provides a better match between benefits and expenses: the future ratepayers who benefit from the financing costs contribute the revenues to recover these costs. For investors, if the allowed rate of return is equal to the investors' required rate of return, it is also theoretically fair since they are compensated for the opportunity cost of their investment (including both the time value of money and the investment risk).

Despite the compelling advantages of this method of cost recovery, there are several disadvantages that probably explain why it has not been used in practice. First, a firm will only recover the proper amount for flotation expenses if the rate base is multiplied by the appropriate cost of capital. To the extent that a commission under or over estimates the cost of capital, a firm will under or over recover its flotation expenses. Second, it is may be both legally and psychologically difficult for commissioners to include an intangible asset in a firm's rate base. According to established legal doctrine, assets are to be included in rate base only if they are

"used and useful" in the public service. It is unclear whether intangible assets such as flotation expenses meet this criterion.

Rate of Return. The prevailing practice among state regulators is to treat flotation expenses as an additional element of a firm's cost of capital or allowed rate of return. This method is similar to the second method above (treatment in rate base) in that some part of the initial flotation cost is amortized over time. However, it has a disadvantage not shared by the rate base method. If flotation cost is included in rate base, it is fairly easy to keep track of the flotation cost on each new equity issue and see how it is recovered over time. Using the rate of return method, it is not possible to track the flotation cost for specific issues because the flotation cost for a specific issue is never recorded. Thus, it is not clear to participants whether a current allowance is meant to recover (1) flotation costs. This confusion never arises in the treatment of debt flotation costs. Because the exact costs are recorded and explicitly amortized over time, participants recognize that current allowances for debt flotation costs are meant to recover some fraction of the flotation costs on all past debt issues.

EXISTING REGULATORY METHODS

Although most state commissions prefer to let a regulated firm recover flotation expenses through an adjustment to the allowed rate of return, there is considerable controversy about the magnitude of the required adjustment. The following are some of the most frequently asked questions: (1) Should an adjustment to the allowed return be made every year, or should the adjustment be made only in those years in which new equity is raised? (2) Should an adjusted rate of return be applied to the entire rate base, or should it be applied only to that portion of the rate base financed with paid-in capital (as opposed to retained earnings)? (3) What is the appropriate formula for adjusting the rate of return?

This section reviews several methods of allowing for flotation cost recovery. Since the regulatory methods of allowing for recovery of debt flotation costs is well known and widely accepted, I will begin my discussion of flotation cost recovery procedures by describing the widely accepted procedure of allowing for debt flotation cost recovery.

Debt Flotation Costs

Regulators uniformly recognize that companies incur flotation costs when they issue debt securities. They typically allow recovery of debt flotation costs by making an adjustment to both the cost of debt and the rate base (see Brigham [6]). Assume that: (1) a regulated company issues \$100 million in bonds that mature in 10 years; (2) the interest rate on these bonds is seven percent; and (3) flotation costs represent four percent of the amount of the proceeds. Then the cost of debt for regulatory purposes will generally be calculated as follows:

Cost of Debt = $\frac{\text{Interest expense + Amortization of flotation costs}}{\text{Principal value - Unamortized flotation costs}}$ = $\frac{\$7,000,000 + \$400,000}{\$100,000,000 - \$4,000,000}$ = 7.71% Thus, current regulatory practice requires that the cost of debt be adjusted upward by approximately 71 basis points, in this example, to allow for the recovery of debt flotation costs. This example does not include losses on reacquisition of debt. The flotation cost allowance would increase if losses on reacquisition of debt were included.

The logic behind the traditional method of allowing for recovery of debt flotation costs is simple. Although the company has issued \$100 million in bonds, it can only invest \$96 million in rate base because flotation costs have reduced the amount of funds received by \$4 million. If the company is not allowed to earn a 71 basis point higher rate of return on the \$96 million invested in rate base, it will not generate sufficient cash flow to pay the seven percent interest on the \$100 million in bonds it has issued. Thus, proper regulatory treatment is to increase the required rate of return on debt by 71 basis points.

Equity Flotation Costs

The finance literature discusses several methods of recovering equity flotation costs. Since each method stems from a specific model, (i. e., set of assumptions) of a firm and its cash flows, I will highlight the assumptions that distinguish one method from another.

<u>Arzac and Marcus</u>. Arzac and Marcus [2] study the proper flotation cost adjustment formula for a firm that makes continuous use of retained earnings and external equity financing and maintains a constant capital structure (debt/equity ratio). They assume at the outset that underwriting expenses and underpricing apply only to new equity obtained from external sources. They also assume that a firm has previously recovered all underwriting expenses, issuer expenses, and underpricing associated with previous issues of new equity.

To discuss and compare various equity flotation cost adjustment formulas, Arzac and Marcus make use of the following notation:

- k = an investors' required return on equity
- r = a utility's allowed return on equity base
- S = value of equity in the absence of flotation costs
- S_f = value of equity net of flotation costs
- K_t = equity base at time t
- E_t = total earnings in year t
- D_t = total cash dividends at time t
- b = $(E_t-D_t) \div E_t$ = retention rate, expressed as a fraction of earnings
- h = new equity issues, expressed as a fraction of earnings
- m = equity investment rate, expressed as a fraction of earnings, m = b + h < 1
- f = flotation costs, expressed as a fraction of the value of an issue.

Because of flotation costs, Arzac and Marcus assume that a firm must issue a greater amount of external equity each year than it actually needs. In terms of the above notation, a firm issues $hE_t \div (1-f)$ to obtain hE_t in external equity funding. Thus, each year a firm loses:

Equation 3

$$L = \frac{hE_t}{1-f} - hE_t = \frac{f}{1-f} \times hE_t$$

due to flotation expenses. The present value, V, of all future flotation expenses is:

Equation 4

$$V = \sum_{t=1}^{\infty} \frac{fhE_t}{(1-f)(1+k)^t} = \frac{fh}{1-f} \times \frac{rK_0}{k-mr}$$

To avoid diluting the value of the initial stockholder's equity, a regulatory authority needs to find the value of r, a firm's allowed return on equity base, that equates the value of equity net of flotation costs to the initial equity base ($S_f = K_0$). Since the value of equity net of flotation costs equals the value of equity in the absence of flotation costs minus the present value of flotation costs, a regulatory authority needs to find that value of *r* that solves the following equation:

$$S_f = S - L.$$

This value is:

Equation 5

$$r = \frac{k}{1 - \frac{fh}{1 - f}}$$

To illustrate the Arzac-Marcus approach to adjusting the allowed return on equity for the effect of flotation costs, suppose that the cost of equity in the absence of flotation costs is 12 percent. Furthermore, assume that a firm obtains external equity financing each year equal to 10 percent of its earnings and that flotation expenses equal 5 percent of the value of each issue. Then, according to Arzac and Marcus, the allowed return on equity should be:

$$r = \frac{.12}{1 - \frac{(.05).(.1)}{.95}} = .1206 = 12.06\%$$

Summary. With respect to the three questions raised at the beginning of this section, it is evident that Arzac and Marcus believe the flotation cost adjustment should be applied each year, since continuous external equity financing is a fundamental assumption of their model. They also believe that the adjusted rate of return should be applied to the entire equity-financed portion of the rate base because their model is based on the assumption that the flotation cost adjustment mechanism will be applied to the entire equity financed portion of the rate base. Finally, Arzac and Marcus recommend a flotation cost adjustment formula, Equation (3), that implicitly excludes recovery of financing costs associated with financing in previous periods and includes only an allowance for the fraction of equity financing obtained from external sources.

Patterson. The Arzac-Marcus flotation cost adjustment formula is significantly different from the conventional approach (found in many introductory textbooks) which recommends the adjustment equation:

Equation 6

$$r = \frac{D_t}{P_{t-1}(1-f)} + g$$

where P_{t-1} is the stock price in the previous period and g is the expected dividend growth rate. Patterson [18] compares the Arzac-Marcus adjustment formula to the conventional approach and reaches the conclusion that the Arzac-Marcus formula effectively expenses issuance costs as they are incurred, while the conventional approach effectively amortizes them over an assumed infinite life of the equity issue. Thus, the conventional formula is similar to the formula for the recovery of debt flotation costs: it is not meant to compensate investors for the flotation costs of future issues, but instead is meant to compensate investors for the flotation costs of previous issues. Patterson argues that the conventional approach is more appropriate for rate making purposes because the plant purchased with external equity funds will yield benefits over many future periods.

Illustration. To illustrate the Patterson approach to flotation cost recovery, assume that a newly organized utility sells an initial issue of stock for \$100 per share, and that the utility plans to finance all new investments with retained earnings. Assume also that: (1) the initial dividend per share is six dollars; (2) the expected long-run dividend growth rate is six percent; (3) the flotation cost is five percent of the amount of the proceeds; and (4) the payout ratio is 51.28 percent. Then, the investor's required rate of return on equity is [k = (D/P) + g = 6 percent + 6 percent = 12 percent]; and the flotation-cost-adjusted cost of equity is [6 percent (1/.95) + 6 percent = 12.316 percent].

The effects of the Patterson adjustment formula on the utility's rate base, dividends, earnings, and stock price are shown in Table 3. We see that the Patterson formula allows earnings and dividends to grow at the expected six percent rate. We also see that the present value of expected future dividends, \$100, is just sufficient to induce investors to part with their money. If the present value of expected future dividends were less than \$100, investors would not have been willing to invest \$100 in the firm. Furthermore, the present value of future dividends will only equal \$100 if the firm is allowed to earn the 12.316 percent flotation-cost-adjusted cost of equity on its entire rate base.

Summary. Patterson's opinions on the three issues raised in this section are in stark contrast to those of Arzac and Marcus. He believes that: (1) a flotation cost adjustment should be applied in every year, regardless of whether a firm issues any new equity in each year; (2) a flotation cost adjustment should be applied to the entire equity-financed portion of the rate base, including that portion financed by retained earnings; and (3) the rate of return adjustment formula should allow a firm to recover an appropriate fraction of all previous flotation expenses.

CONCLUSION

Having reviewed the literature and analyzed flotation cost issues, I conclude that:

Definition of Flotation Cost: A regulated firm should be allowed to recover both the total underwriting and issuance expenses associated with issuing securities and the cost of market pressure.

<u>Time Pattern of Flotation Cost Recovery</u>. Shareholders are indifferent between the alternatives of immediate recovery of flotation costs and recovery over time, as long as they are fairly compensated for the opportunity cost of their money. This opportunity cost must include both the time value of money and a risk premium for equity investments of this nature.

Regulatory Recovery of Flotation Costs. The Patterson approach to recovering flotation costs is the only rate-of-return-adjustment approach that meets the *Hope* case criterion that a regulated company's revenues must be sufficient to allow the company an opportunity to recover all prudently incurred expenses, including the cost of capital. The Patterson approach is also the only rate-of-return-adjustment approach that provides an incentive for investors to invest in the regulated company.

Implementation of a Flotation Cost Adjustment. As noted earlier, prevailing regulatory practice seems to be to allow the recovery of flotation costs through an adjustment to the required rate of return. My review of the literature on this subject indicates that there are at least two recommended methods of making this adjustment: the Patterson approach and the Arzac-Marcus approach. The Patterson approach assumes that a firm's flotation expenses on new equity issues are treated in the same manner as flotation expenses on new bond issues, i. e., they are amortized over future time periods. If this assumption is true (and I believe it is), then the flotation cost adjustment should be applied to a firm's entire equity base, including retained earnings. In practical terms, the Patterson approach produces an increase in a firm's cost of equity of approximately thirty basis points. The Arzac-Marcus approach assumes that flotation costs on new equity issues are recovered entirely in the year in which the securities are sold. Under the Arzac-Marcus assumption, a firm should not be allowed any adjustments for flotation costs associated with previous flotations. Instead, a firm should be allowed only an adjustment on future security sales as they occur. Under reasonable assumptions about the rate of new equity sales, this method produces an increase in the cost of equity of approximately six basis points. Since the Arzac-Marcus approach does not allow the company to recover the entire amount of its flotation cost, I recommend that this approach be rejected and the Patterson approach be accepted.

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Table 1

Direct Costs as a Percentage of Gross Proceeds for Equity (IPOs and SEOs) and Straight and Convertible Bonds Offered by Domestic Operating Companies 1990—1994¹¹

			POs		SEOs			
	No.		Other	Total	No.		Other	Total
Proceeds	of	Gross	Direct	Direct	of	Gross	Direct	Direct
(\$ in millions)	Issues	Spreads	Expenses	Costs	Issues	Spreads	Expenses	Costs
2-9.99	337	9.05%	7.91%	16.96%	167	7.72%	5.56%	13.28%
10-19.99	389	7.24%	4.39%	11.63%	310	6.23%	2.49%	8.72%
20-39.99	533	7.01%	2.69%	9.70%	425	5.60%	1.33%	6.93%
40-59.99	215	6.96%	1.76%	8.72%	261	5.05%	0.82%	5.87%
60-79.99	79	6.74%	1.46%	8.20%	143	4.57%	0.61%	5.18%
80-99.99	51	6.47%	1.44%	7.91%	71	4.25%	0.48%	4.73%
100-199.99	106	6.03%	1.03%	7.06%	152	3.85%	0.37%	4.22%
200-499.99	47	5.67%	0.86%	6.53%	55	3.26%	0.21%	3.47%
500 and up	10	5.21%	0.51%	5.72%	9	3.03%	0.12%	3.15%
Total/Average	1,767	7.31%	3.69%	11.00%	1,593	5.44%	1.67%	7.11%

Equities

Bonds

	Convertible Bonds			Straight Bonds				
	No.		Other	Total	No.		Other	Total
Proceeds	of	Gross	Direct	Direct	of	Gross	Direct	Direct
(\$ in millions)	Issues	Spreads	Expenses	Costs	Issues	Spreads	Expenses	Costs
2-9.99	4	6.07%	2.68%	8.75%	32	2.07%	2.32%	4.39%
10-19.99	14	5.48%	3.18%	8.66%	78	1.36%	1.40%	2.76%
20-39.99	18	4.16%	1.95%	6.11%	89	1.54%	0.88%	2.42%
40-59.99	28	3.26%	1.04%	4.30%	90	0.72%	0.60%	1.32%
60-79.99	47	2.64%	0.59%	3.23%	92	1.76%	0.58%	2.34%
80-99.99	13	2.43%	0.61%	3.04%	112	1.55%	0.61%	2.16%
100-199.99	57	2.34%	0.42%	2.76%	409	1.77%	0.54%	2.31%
200-499.99	27	1.99%	0.19%	2.18%	170	1.79%	0.40%	2.19%
500 and up	3	2.00%	0.09%	2.09%	20	1.39%	0.25%	1.64%
Total/Average	211	2.92%	0.87%	3.79%	1,092	1.62%	0.62%	2.24%

Notes:

Closed-end funds and unit offerings are excluded from the sample. Rights offerings for SEOs are also excluded. Bond offerings do not include securities backed by mortgages and issues by Federal agencies. Only firm commitment offerings and non-shelf-registered offerings are included.

Gross Spreads as a percentage of total proceeds, including management fee, underwriting fee, and selling concession. Other Direct Expenses as a percentage of total proceeds, including management fee, underwriting fee, and selling concession. Total Direct Costs as a percentage of total proceeds (total direct costs are the sum of gross spreads and other direct expenses).

¹¹ Inmoo Lee, Scott Lochhead, Jay Ritter, and Quanshui Zhao, "The Costs of Raising Capital," *Journal of Financial Research* Vol 19 No 1 (Spring 1996) pp. 59–74.

Table 2

Direct Costs of Raising Capital 1990—1994 Utility versus Non-Utility Companies¹²

Non-Utilities		IPOs	•	SEOs			
		1	1	<u> </u>		Total	
Proceeds	No.			No.		Direct	
(\$ in millions)	of Issues	Gross Spreads	Total Direct Costs	Of Issues	Gross Spreads	Costs	
2-9.99	332	9.04%	16.97%	154	7.91%	13.76%	
10-19.99	388	7.24%	11.64%	278	6.42%	9.01%	
20-39.99	528	7.01%	9.70%	399	5.70%	7.07%	
40-59.99	214	6.96%	8.71%	240	5.17%	6.02%	
60-79.99	78	6.74%	8.21%	131	4.68%	5.31%	
80-99.99	47	6.46%	7.88%	60	4.35%	4.84%	
100-199.99	101	6.01%	7.01%	137	3.97%	4.36%	
200-499.99	44	5.65%	6.49%	50	3.27%	3.48%	
500 and up	10	5.21%	5.72%	8	3.12%	3.25%	
Total/Average	1,742	7.31%	11.01%	1,457	5.57%	7.32%	
Utilities Only							
2-9.99	5	9.40%	16.54%	13	5.41%	7.68%	
10-19.99	1	7.00%	8.77%	32	4.59%	6.21%	
20-39.99	5	7.00%	9.86%	26	4.17%	4.96%	
40-59.99	1	6.98%	11.55%	21	3.69%	4.12%	
60-79.99	1	6.50%	7.55%	12	3.39%	3.72%	
80-99.99	4	6.57%	8.24%	11	3.68%	4.11%	
100-199.99	5	6.45%	7.96%	15	2.83%	2.98%	
200-499.99	3	5.88%	7.00%	5	3.19%	3.48%	
500 and up	0			1	2.25%	2.31%	
Total/Average	25	7.15%	10.14%	136	4.01%	4.92%	

Equities

¹² Lee *et al, op. cit.*

Table 2 (continued) Direct Costs of Raising Capital 1990—1994 Utility versus Non-Utility Companies¹³

Donas										
Non- Utilities	Convertible Bonds			Straight Bonds						
Proceeds										
(\$ in millions)	No. of Issues	Gross Spreads	Total Direct Costs	No. of Issues	Gross Spreads	Total Direct Costs				
2-9.99	4	6.07%	8.75%	29	2.07%	4.53%				
10-19.99	12	5.54%	8.65%	47	1.70%	3.28%				
20-39.99	16	4.20%	6.23%	63	1.59%	2.52%				
40-59.99	28	3.26%	4.30%	76	0.73%	1.37%				
60-79.99	47	2.64%	3.23%	84	1.84%	2.44%				
80-99.99	12	2.54%	3.19%	104	1.61%	2.25%				
100-199.99	55	2.34%	2.77%	381	1.83%	2.38%				
200-499.99	26	1.97%	2.16%	154	1.87%	2.27%				
500 and up	3	2.00%	2.09%	19	1.28%	1.53%				
Total/Average	203	2.90%	3.75%	957	1.70%	2.34%				
Utilities Only										
2-9.99	0			3	2.00%	3.28%				
10-19.99	2	5.13%	8.72%	31	0.86%	1.35%				
20-39.99	2	3.88%	5.18%	26	1.40%	2.06%				
40-59.99	0			14	0.63%	1.10%				
60-79.99	0			8	0.87%	1.13%				
80-99.99	1	1.13%	1.34%	8	0.71%	0.98%				
100-199.99	2	2.50%	2.74%	28	1.06%	1.42%				
200-499.99	1	2.50%	2.65%	16	1.00%	1.40%				
500 and up	0			1	3.50%	na				
Total/Average	8	3.33%	4.66%	135	1.04%	1.47%				

Bonds

Notes:

Total proceeds raised in the United States, excluding proceeds from the exercise of over allotment options.

Gross spreads as a percentage of total proceeds (including management fee, underwriting fee, and selling concession). Other direct expenses as a percentage of total proceeds (including registration fee and printing, legal, and auditing costs).

¹³ Lee *et al, op. cit.*

¹⁴ Not available because of missing data on other direct expenses.

		Earnings	Earnings		
	Rate	@	@		Amortization
Time Period	Base	12.32%	12.00%	Dividends	Initial FC
0	95.00				
1	100.70	11.70	11.40	6.00	0.3000
2	106.74	12.40	12.08	6.36	0.3180
3	113.15	13.15	12.81	6.74	0.3371
4	119.94	13.93	13.58	7.15	0.3573
5	127.13	14.77	14.39	7.57	0.3787
6	134.76	15.66	15.26	8.03	0.4015
7	142.84	16.60	16.17	8.51	0.4256
8	151.42	17.59	17.14	9.02	0.4511
9	160.50	18.65	18.17	9.56	0.4782
10	170.13	19.77	19.26	10.14	0.5068
11	180.34	20.95	20.42	10.75	0.5373
12	191.16	22.21	21.64	11.39	0.5695
13	202.63	23.54	22.94	12.07	0.6037
14	214.79	24.96	24.32	12.80	0.6399
15	227.67	26.45	25.77	13.57	0.6783
16	241.33	28.04	27.32	14.38	0.7190
17	255.81	29.72	28.96	15.24	0.7621
18	271.16	31.51	30.70	16.16	0.8078
19	287.43	33.40	32.54	17.13	0.8563
20	304.68	35.40	34.49	18.15	0.9077
21	322.96	37.52	36.56	19.24	0.9621
22	342.34	39.77	38.76	20.40	1.0199
23	362.88	42.16	41.08	21.62	1.0811
24	384.65	44.69	43.55	22.92	1.1459
25	407.73	47.37	46.16	24.29	1.2147
26	432.19	50.21	48.93	25.75	1.2876
27	458.12	53.23	51.86	27.30	1.3648
28	485.61	56.42	54.97	28.93	1.4467
29	514.75	59.81	58.27	30.67	1.5335
30	545.63	63.40	61.77	32.51	1.6255
Present Value@12%		195.00	190.00	100.00	5.00

Table 3Illustration of Patterson Approach to Flotation Cost Recovery

APPENDIX 4 EX ANTE RISK PREMIUM APPROACH

My ex ante risk premium method is based on studies of the DCF expected return on proxy companies compared to the interest rate on Moody's A-rated utility bonds. Specifically, for each month in my study period, I calculate the risk premium using the equation,

$$RP_{PROXY} = DCF_{PROXY} - I_A$$

where:

RP _{PROXY}	=	the required risk premium on an equity investment in the
		proxy group of companies,
DCF _{PROXY}	=	average DCF estimated cost of equity on a portfolio of proxy
		companies; and
A	=	the yield to maturity on an investment in A-rated utility
		bonds.

For my ex ante risk premium analysis, I begin with my comparable group of natural gas companies shown in Schedule 2. Previous studies have shown that the ex ante risk premium tends to vary inversely with the level of interest rates, that is, the risk premium tends to increase when interest rates decline, and decrease when interest rates go up. To test whether my studies also indicate that the ex ante risk premium varies inversely with the level of interest rates, I perform a regression analysis of the relationship between the ex ante risk premium and the yield to maturity on A-rated utility bonds, using the equation,

$$RP_{PROXY}$$
 = $a + (b \times I_A) + e$

where:

RP _{PROXY}	 risk premium on proxy company group;
I _A	yield to maturity on A-rated utility bonds;
е	 a random residual; and
a, b	= coefficients estimated by the regression procedure.

Regression analysis assumes that the statistical residuals from the regression equation are random. My examination of the residuals reveals that there is a significant probability that the residuals are serially correlated (non-zero serial correlation indicates that the residual in one time period tends to be correlated with the residual in the previous time period). Therefore, I make adjustments to my data to correct for the possibility of serial correlation in the residuals.

The common procedure for dealing with serial correlation in the residuals is to estimate the regression coefficients in two steps. First, a multiple regression analysis is used to estimate the serial correlation coefficient, *r*. Second, the estimated serial correlation coefficient is used to transform the original variables into new variables whose serial correlation is approximately zero. The regression coefficients are then reestimated using the transformed variables as inputs in the regression equation. Based on my knowledge of the statistical relationship between the yield to maturity on A-rated utility bonds and the required risk premium, my estimate of the ex ante risk premium on an investment in my proxy natural gas company group as compared to an investment in A-rated utility bonds is given by the equation:

 $\begin{array}{rcl} \mathsf{RP}_{\mathsf{PROXY}} &=& 0.712 & - & -.3579 \text{ x } \mathsf{I}_{\mathsf{A}}. \\ & & (9.13) & & (--3.139) \, [^{15}] \end{array}$

^[15] The t-statistics are shown in parentheses.
Using a 6.29 percent forecasted yield to maturity on A-rated utility bonds at December 2010,¹⁶ the regression equation produces an ex ante risk premium based on the natural gas proxy group equal to 4.87 percent (0.0712 – .3579 x 6.29 = 4.87).

To estimate the cost of equity using the ex ante risk premium method, one may add the estimated risk premium over the yield on A-rated utility bonds to the forecasted yield to maturity on A-rated utility bonds. As described above, my analyses produce an estimated risk premium over the yield on A-rated utility bonds equal to 4.9 percent. Adding an estimated risk premium of 4.9 percent to the 6.3 percent forecasted yield to maturity on A-rated utility bonds produces a cost of equity estimate of 11.2 percent using the ex ante risk premium method.

¹⁰ As described in the testimony, the forecasted yield to maturity on A-rated utility bonds, 6.3 percent, is obtained by adding Value Line's forecasted 50-basis point increase in the yield on AAA-rated corporate bonds over the period Q4 2009 to Q4 2010 to the 5.8 percent average yield on Moody's A-rated utility bonds in December 2009.

APPENDIX 5 RISK PREMIUM APPROACH

<u>Source</u>

Stock price and yield information is obtained from Standard & Poor's Security Price publication. Standard & Poor's derives the stock dividend yield by dividing the aggregate cash dividends (based on the latest known annual rate) by the aggregate market value of the stocks in the group. The bond price information is obtained by calculating the present value of a bond due in 30 years with a \$4.00 coupon and a yield to maturity of a particular year's indicated Moody's A-rated Utility bond yield. The values shown on Schedules 4 and 5 are the January values of the respective indices.

Calculation of Stock and Bond Returns

Sample calculation of "Stock Return" column:

 $Stock Return (2008) = \left[\frac{Stock Price (2009) - Stock Price (2008) + Dividend (2008)}{Stock Price (2008)}\right]$

where Dividend (2008) = Stock Price (2008) x Stock Div. Yield (2008)

Sample calculation of "Bond Return" column:

Bond Return (2008) = $\left[\frac{\text{Bond Price (2009) - Bond Price (2008) + Interest (2008)}}{\text{Bond Price (2008)}}\right]$

where Interest = \$4.00.

COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

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IN THE MATTER OF:

THE APPLICATION OF KENTUCKY-AMERICAN WATER COMPANY FOR AN ADJUSTMENT OF RATES ON AND AFTER MARCH 28, 2010 CASE NO. 2010-00036

DIRECT TESTIMONY OF LANCE E. WILLIAMS, P.E.

February 26, 2010

1	1.	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2		A.	My name is Lance E. Williams and my business address is 2300 Richmond Road,
3			Lexington, Kentucky 40502.
4			
5	2.	Q.	BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?
6		A.	I am employed by the Kentucky-American Water Company ("KAW") as Director of
7			Engineering.
8			
9	3.	Q.	HAVE YOU PREVIOUSLY FILED TESTIMONY BEFORE THIS
10			COMMISSION?
11		А.	No.
12			
13	4.	Q.	PLEASE STATE YOUR EDUCATIONAL AND PROFESSIONAL
14			BACKGROUND.
15			I received a B.S. degree in Civil Engineering from the West Virginia Institute of
16			Technology (West Virginia University Institute of Technology) in 1990. I am a
17			registered Professional Engineer in Kentucky and West Virginia. I worked for
18			Howard K. Bell, Consulting Engineers Inc. ("HKB") from 1990 - 2003. While
19			working for HKB I was responsible for various projects, including water and
20			wastewater treatment, distribution, collection and landfill design. In 2003, I went to
21			work for BridgeTek, Inc. (which was later purchased by CONTECH, Construction
22			Products) as the Region Manager for Kentucky.
23			
24	5.	Q.	HOW LONG HAVE YOU HELD THE POSITION OF DIRECTOR OF
25			ENGINEERING FOR KENTUCY AMERICAN WATER?
26		А.	I have held this position since June 2008.
27			
28	6.	Q.	WHAT ARE YOUR DUTIES AS DIRECTOR OF ENGINEERING?
29		А.	I am responsible for the coordination of the Engineering Department at KAW, which
30			includes the planning, development, and implementation of all aspects of construction

projects. This includes working with all new main extensions and developers, water 1 treatment plant upgrades, new construction, and network facilities improvements. I 2 coordinate the provision of technical assistance to all other company departments as 3 needed and oversee the capital budget development and implementation. 4 5 6 7. 0. WHAT WILL YOUR TESTIMONY ADDRESS? My testimony will describe the preparation of the investment plan and detail the 7 A. 8 information for the construction projects as submitted in this case. 9 8. PLEASE DESCRIBE THE FACTORS USED IN THE PREPARATION OF 10 0. THE FORECAST PERIOD DATA AS IT RELATES TO THE CAPITAL 11 12 CONSTRUCTION. The Company's capital investment plan can be divided into three distinct areas: 1) A. 13 14 Developer Projects (DV), 2) recurring projects (RP), 3) major projects identified as investment projects (IP). Normal recurring construction includes water main 15 16 installation for new development, smaller main projects for reinforcement and replacement, service line and meter setting installation, meter purchases and the 17 18 purchase of tools, furniture, equipment and vehicles. 19 20 Recurring construction costs are trended from historical and forecasted data. Estimates are prepared for the installation of new mains, service lines, meter settings 21 and the purchase of new meters based on preliminary plats from the appropriate 22 governmental planning agencies and consultations with developers, homebuilders and 23 24 engineering firms. 25 Purchase of tools, furniture, equipment and vehicles are based on needs. KAW 26 reviews each item independently and prepares an itemized list of expenditures. 27 Estimates are made based on current year pricing. 28 29 The intent of the planning process is to provide a broad and comprehensive review of 30 facility needs that will allow us then to establish a general guide for needed 31

improvements over the planning horizon. These improvements will enable KAW to provide safe, adequate and reliable service to its customers to meet their domestic, commercial and industrial needs; provide flows adequate for fire protection; and satisfy all regulatory requirements. The plan provides a general scope of each project along with a preliminary design. The criteria for evaluating the various system components are: engineering requirements; consideration of national, state and local trends; environmental impact evaluations; and water resource management.

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KAW uses engineering criteria based on accepted engineering standards and practices that provide adequate capacity and appropriate levels of reliability to satisfy residential, commercial, industrial, and public authority needs, and provide flows for fire protection. The criteria are developed from regulations, professional standards and company engineering policies and procedures. KAW uses demand projections based on historical data and usage trends to evaluate future system needs.

15

Sources of supply are evaluated based on quantity and quality. There must be sufficient quantity to supply the system's needs. There must be sufficient quality to provide, through treatment, finished water that meets or exceeds all federal and state regulations. Sources of supply must also have sufficient allocation rights to enable average and maximum demands to be met.

Treatment and pumping facilities are designed to meet projected maximum day needs 22 reliably. Storage facilities are designed to provide the recommended volume to 23 24 equalize the plant's pumping rate on a maximum demand day. With this approach treatment facilities need only be designed to meet the projected maximum day 25 demand, although during that day hourly demands will exceed the treatment 26 capacity's maximum rate. Storage facilities are also designed to provide the volume 27 of water necessary for fire protection up to the maximum flow and duration addressed 28 29 in the most recent Insurance Services Office (ISO) municipal grading schedule and the volume necessary for reliability. 30

Pipelines are designed to meet two conditions of service. They are expected to deliver projected peak hour customer demands while maintaining system pressures at 30 psi or greater in accordance with the Public Service Commission (PSC) regulations and to provide adequate fire flow identified by the ISO while maintaining distribution system pressure at 20 psi or greater.

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9. Q. DOES KAW FOCUS ON COST CONTROL OF CAPITAL EXPENDITURES IN ITS NORMAL DAY-TO-DAY ACTIVITIES?

All significant construction work done by independent contractors and 9 Α. Yes. significant purchases are completed pursuant to a bid solicitation process. We 10 maintain a list of qualified bidders and we believe that our construction costs are very 11 12 reasonable. American Water annually takes competitive bids for material and supplies that are either manufactured or distributed regionally and nationally through 13 14 its centralized procurement group. We have the advantage of being able to purchase these materials and supplies on an as-needed basis at favorable prices. In the past 15 16 seven years, American Water also has undertaken a number of procurement initiatives for services and materials to reduce costs through either streamlined selection or 17 utilization of large volume purchasing power. Some of these initiatives that have 18 directly impacted capital expenditures include the use of master services agreements 19 20 with pre-qualified engineering consultants, national vehicle fleet procurement, and national preferred vendor identification. 21

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23 10. Q. HOW DOES KAW MANAGE THE IMPLEMENTATION OF ITS CAPITAL 24 PLAN?

A. Since 2003, the entire American Water system has used a process for developing and reviewing capital expenditures that incorporates some of the best practices implemented at KAW. This process includes a regional Capital Investment Management Committee ("CIMC") to ensure capital expenditure plans meet the strategic intent of the business including introducing new technology and process efficiency, assuring that capital expenditure plans are integrated with operating expense plans, and providing more effective controls on budgets and individual capital projects.

The CIMC includes the KAW President, KAW Vice President-Operations, KAW 4 Director of Engineering, and VP of Finance-Eastern Division. The CIMC receives 5 capital expenditure plans from project managers and approves them for submission to 6 the Corporate CIMC. Once budgets are approved the CIMC meets monthly to review 7 8 capital expenditures compared to budgeted levels. The process includes five stages of project review: 1) a Preliminary Need Identification defining the project at an 9 early stage; 2) a Project Implementation Proposal that confirms all aspects of the 10 project are in a position to begin work; 3) Project Change Requests, if needed (if the 11 12 cost change is more than 5% or \$100,000); 4) a Post Project Review; and 5) Asset Management. KAW personnel handle all of the stages, with oversight by the CIMC. 13 14 All projects, including normal recurring items, have an identified project manager responsible for processing the stages of the project. The CIMC allows KAW to be 15 16 more flexible with changes that inevitably occur during the course of implementation of large construction projects. 17

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As an added level of coordination, a "Functional Sign-Off" Committee meets 19 20 monthly to give final approval on projects. This committee includes the KAW Vice President-Operations; the KAW Director of Engineering; and the appropriate 21 Operations supervisors and project managers. The purpose of the committee is to 22 review projects that are moving forward in the next step of approval or that require a 23 change. This process allows the project manager and operational area supervisors to 24 25 communicate about the project on a monthly basis and help coordinate projects from initial development through in-service. 26

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29 11. Q. PLEASE EXPLAIN THE MAJOR PROJECTS PROPOSED FOR 2010//2011.

A. A brief description of the projects listed in Exhibit 13 of the Application in this case
 follows.

Item DV (Projects Funded by Others) - This investment plan item is for the 2 installation of new mains, valves and hydrants that are funded entirely by others. 3 This investment plan item may also include the replacement of existing 4 components of water supply, water treatment, water pumping, water storage, and 5 water pressure regulation facilities not funded by company expenditures. The 6 majority of these expenditures are made through deposit agreements and as non-7 8 refundable contributions. The projected expenditure amount is developed through discussions with homebuilders and developers as well as a review of plats. 9 Developers deposit projected expenditures based on average pipe installation 10 costs from the previous year pursuant to our on-site main extension agreement. 11 12 This item also includes fire services that are paid by the requesting new customer, at the cost of installation. 13

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- 14 **Item A** - This investment plan item is for new water mains, valves, and other appurtenances that are necessary to perform the work that is funded by the 15 16 company, including upsizing of developer initiated extensions; company initiated and funded new mains that are not related to immediate growth, such as new 17 18 mains that eliminate existing dead ends or provide new transmission capacity; and new customer initiated extensions in accordance with tariffs that may include 19 20 some customer contribution (customer funded portion under abovementioned Item DV). This item may also include new mains that parallel existing mains to 21 increase transmission capacity, provide reliability, or establish an additional 22 pressure gradient. 23
- Item B This investment plan item is for the scheduled replacement, renewal or improvement of existing water mains including valves and other appurtenances that are necessary to perform the work. This investment line item now includes replacement of services in conjunction with those projects, which was previously budgeted in the cost of service replacements.
- Item C This investment plan item is for the unscheduled replacement or restoration
 of existing water mains, including valves and other appurtenances that are

1	necessary to perform the work. This item is primarily used for emergency
2	replacements.
3	Item D - This investment plan item is for the relocation of existing water mains,
4	including valves and other appurtenances that are necessary to perform the work,
5	as required by municipal or state agencies. This investment line item now
6	includes replacement of services in conjunction with these projects, which was
7	previously budgeted in the cost of service replacements. These costs are not
8	reimbursable.
9	Item E - This investment plan item is for the installation of new hydrants, including
10	hydrant assemblies and valves that are installed on existing mains or installed in
11	conjunction with main extension projects, which are company funded. This item
12	generally includes all public hydrants.
13	Item F - This investment plan item is for the replacement of leaking, failed or
14	obsolete hydrants, including hydrant assemblies and valves that are company
15	funded.
16	Item G - This investment plan item is for the installation of new water services or
17	improvements, including corporation stops and shut-off valves.
18	Item H - This investment plan item is for the replacement of water services or
19	improvements, including the replacement of corporation stops, or shut-off valves.
20	This budget item shows a reduction from previous years because services
21	previously scheduled in conjunction with scheduled main replacement projects
22	are now budgeted along with the main replacement project in Item B, C or D.
23	Item I - This investment plan item is for the installation of new meters and meter
24	settings.
25	Item J - This investment plan item is for the replacement or improvement of existing
26	customer meters and meter settings with or without technology changes. Again,
27	the cost of replacing the meter setting in conjunction with a main replacement
28	project that may have been previously budgeted separately is now budgeted under
29	Item B, C or D.

- 1Item K This investment plan item is for the replacement of existing Information2Technology System Equipment and systems due to failure or obsolescence and3new items to achieve efficiency or address new requirements.
- Item L This investment item is for the installation or replacement of existing
 SCADA Equipment and Systems. The acronym SCADA can be defined in
 several slightly different ways, but KAW generally prefers the definition as
 System Control and Data Acquisition, which is the computerized system for
 monitoring and operating the treatment plants and network facilities. We believe
 it more appropriate to subdivide these important investment costs from general
 Information Technology Equipment costs.
- 11Item M This investment item is a division for Security Equipment and Systems.12This may include fencing, alarm systems, cameras, barricades, electronic13detection or locking systems, software, or other assets related directly to Security.
- Item N This investment plan item is for the replacement or improvement of
 building systems, equipment or furnishings for offices and operations centers,
 including copy machines, fax machines, and phone systems.
- Item O This investment plan item is for replacement of vehicles, including utility
 trucks, cars and light and medium trucks and accessories.
- 19 Item P This investment plan item is for the replacement or purchase of construction,
 20 shop, garage, meter reading, and storeroom equipment.
- Item Q This investment plan item is for the new purchase or replacement of existing components of water supply, treatment, pumping, storage, and pressure regulation facilities, including associated building components and equipment. Replacements may be planned or made because of failure, or may include improvements. This item now also includes laboratory equipment and replacement of filter media used in the treatment process if capitalized.
- Item R This investment plan item is for capitalized tank painting and tank
 rehabilitation. However, KAW does not capitalize tank painting, and this line is
 used strictly for capital improvements at the tanks as necessary.
- 30Item S This investment item is for preliminary engineering studies primarily used31for planning purposes. At the initiation of a project, these capital dollars are

1 2 transferred to the appropriate construction project. If no project is developed as a result of the study, the expenditures are then transferred from CWIP.

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Investment Projects

These projects are for facilities that are substantial in dollar amount. Projects 6 approved in the immediate investment plan are identified by two types of numbers. 7 The first is a hyphenated numerical system, the first number being the originating 8 9 subsidiary and district of the project and the second number being the number of the project. Projects were previously assigned an 8-digit business unit where the first two 10 digits identify the subsidiary, the second two digits identify the District within each 11 12 Division, and the final four digits are the numerical project number. KAW's company number is (12) and the central division is (02) while the northern division is 13 14 divided into districts of the former Tri-Village (30), Owenton (32) and former Elk Lake System (03). For sewer assets, Owenton is district 33 and the former 15 16 Boonesboro wastewater network and treatment plant is district 50. If the project is proposed but has not yet been approved it will be identified only by its description. 17

- IP 12020204 Source of Supply Development Project and IP 12020607 KRS II,
 Transmission Main and Booster Station -- This project is for the preliminary
 design and professional services costs that have been incurred since 2004 for the
 development of a solution for the Source of Supply deficit, and the final design
 and construction of the new water treatment facility on Pool 3 of the Kentucky
 River near Monterey on the Owen/Franklin County line. Linda Bridwell will
 discuss this project in detail in her testimony.
- IP 1202-5 North Broadway Main Replacement This project is for the design and
 construction of a replacement main from Short Street to Louden Avenue. The
 current main was installed in the late 1800s and is a 6-inch cast iron main. Fire
 flows available in the area are very limited. When maintenance is required, we
 are frequently unable to completely shut the valves, thus making repairs very
 difficult. The total project began in 2008 and will be completed in 2010. The

- expenditures in 2008 were \$299,376.80 and \$1,264,105.24 in 2009. The proposed 1 expenditures in 2010 are \$1,515,928.69 for a total project of \$2,715,410.73. 2 IP 1202-6 Install 34,000' of 16" along Carrick Pike – This project is the installation 3 of a 16-inch pipe along Carrick Pike in the northeastern portion of the Central 4 Division service area to distribute flows better from the Russell Cave Road tank. 5 The tank was constructed to provide additional storage in the northern section and 6 was located on Russell Cave Road to allow the Muddy Ford tank in Scott County 7 8 to be removed from service for maintenance, if necessary. Although the tank currently operates well, it cannot solely replace the Muddy Ford tank because of 9 constricted distribution system mains. The expenditures for the project were 10 \$62,505.52 in 2008 and \$25,590.42 in 2009. The proposed expenditures are, 11 \$1,000,000 in 2011, and \$1,612,000 in 2012 for a total project cost of 12 \$2,700,095.94. 13
- IP 1202-9 Install 22,700' of 12" along Todds and Cleveland Road This project is the installation of a 12-inch pipe along Todds and Cleveland Road which will replace an existing 4-inch and 6-inch pipeline. The new 12-inch line will better serve the pumping needs of the Winchester Road Booster pump station and current demands of the system. The proposed expenditure for 2011 is \$50,000 and the total project cost is \$2,450,000.
- 20IP 1202-19 Leestown Road This project is for the design and replacement of21existing 8-inch cast iron mains in conjunction with highway improvements along22Leestown Road between New Circle Road and Masterson Station Park in Fayette23County. The replacement will be approximately 7,800 LF of 16-inch ductile iron24pipe. The proposed expenditure for the project is \$1,500,000, which will occur in252011.
- 26 **IP 1202-22 KRS Raw Water Transfer** This project is for the installation of a 24-27 inch venture meter to more accurately meter the water being transferred to the 28 Jacobson Reservoir. Currently the raw water main from KRS discharges to the 29 reservoir by "back-flowing" through the intake. The proposed expenditures are 30 \$200,000 in 2011.

- **IP 1202-17 South Limestone Replacement** This project is for the design and 1 replacement of existing 6-inch and 8-inch mains that date back to the early 2 1900's, over 100 years old, along Limestone Street through the University of 3 Kentucky Campus between Virginia Avenue and Avenue of Champions. The 4 replacement will be approximately 3,100 linear feet ("LF") of 12-inch ductile iron 5 pipe along Limestone Street. This project will strengthen the service provided to 6 the University of Kentucky as well as downtown Lexington, which is undergoing 7 8 numerous redevelopment projects. The proposed expenditures are \$532,854 in 2010. 9
- IP 1202-18 US 25 Relocation This project is for the design and replacement of 10 existing 6-inch mains in conjunction with highway improvements along US 11 12 25/Georgetown Road between Ironworks Pike and Etter Lane in Scott County. The replacement will be approximately 4,800 LF of 12-inch, 7,500 LF of 16-inch, 13 14 and 3,500 LF of 24-inch ductile iron pipe and will tie-in to the new 42-inch transmission main. The proposed expenditures, all in 2010, are \$3,200,000. KAW 15 16 estimates that \$450,000 will be reimbursed by the Kentucky Transportation Cabinet ("KTC") in 2010. 17
- 18 IP 1202-31 KRS Raw Water Access (KRS Incline Car) - This project is the development of a system to provide reliable access to the Raw Water Intake from 19 20 the treatment plant at the Kentucky River Station 1. The access, which parallels a steep staircase, must cover a 380-foot vertical elevation change up a bluff. The 21 existing system was originally installed in 1957 and has periodically been out of 22 service for repair. Further, the existing system has a weight limit of 1250 pounds. 23 24 A replacement system will be designed for greater reliability and higher weight limits. A proposed \$50,000 is scheduled for 2010, with an additional \$950,000 25 proposed in 2011 for a total project cost of \$1,000,000. The project is expected to 26 be completed in 2011. 27
- IP 1202-32 Lexington Operations Facility This project covers the design and
 construction of a new Operation Facility. The facility will be approximately
 20,000 square feet with areas designated for both offices and garages. Currently
 all utility trucks are outside in the weather, which will shorten the life of the

vehicle as well as lengthen our response time during inclement weather. The
office portion of the facility will provide offices, cubes, meeting rooms, and
men's and women's locker rooms. The total project cost is \$2,000,000 and is
expected to be completed in 2010.

- IP 1232-3 Northern Division Connection This project is the installation of 14 5 miles of 12-inch main along US 127 from the Pool 3 WTP to the intersection of 6 KY 22/US127 in Owenton. This project would require a booster station and 7 storage tank. This project would connect to the existing 8-inch supply mains in 8 the City of Owenton which then branch out and supply the rural areas of Owen 9 County. This project will enable KAW to better serve our existing customers with 10 a backup supply. The current distribution system has minimum connections to 11 12 other water systems which would limit the amount of water KAW could purchase if needed during an emergency. The proposed expenditure for 2011 is \$4,700,000 13 and the total project cost is \$7,000,000. 14
- 15 **12. Q**.
- DOES THIS CONCLUDE YOUR TESTIMONY?
- 16 **A.** Yes.
- 17