

**Kentucky American Water Company
Shared Service Center
Ongoing Costs Estimate**

	As Is	To Be	Savings
Labor	857,351	293,281	564,070
Furniture & Equipment	5,024	2,421	(2,603)
Technology/Workstations	9,417	4,538	(4,879)
Other O & M Expense	46,327	22,326	(24,001)
Corporate	322,942	322,942	0
Shared Service Center		434,108	434,108
Total	1,241,061	1,079,616	(161,445)