

**BEFORE THE
KENTUCKY PUBLIC SERVICE COMMISSION**

In the Matter of:

REVIEW OF FEDERAL COMMUNICATIONS)	
COMMISSION'S TRIENNIAL REVIEW ORDER)	CASE NO.
REGARDING UNBUNDLING REQUIREMENTS)	2003-00379
FOR INDIVIDUAL NETWORK ELEMENTS)	

REBUTTAL TESTIMONY OF DR. MARK T. BRYANT

On Behalf Of

MCIMETRO ACCESS TRANSMISSION SERVICES, LLC

AND

MCI WORLDCOM COMMUNICATIONS, INC.

March 31, 2004

PUBLIC VERSION -- REDACTED CONFIDENTIAL DATA IDENTIFIED AS

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1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Mark T. Bryant, and my business address is 4209 Park
3 Hollow Court, Austin, Texas.

4 **Q. ARE YOU THE SAME MARK T. BRYANT WHO PREVIOUSLY**
5 **FILED DIRECT TESTIMONY IN THIS PROCEEDING?**

6 A. Yes, I am.

7 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

8 A. The purpose of my rebuttal testimony is to respond to the direct testimony
9 of BellSouth witnesses Pleatsikas, Tipton, Stegeman, and Aron.

10 ***I. REBUTTAL OF THE TESTIMONY OF DR. PLEATSIKAS***

11 **Q. DO YOU AGREE WITH THE ROLE OF MARKET DEFINITION**
12 **IN DETERMINING THE DEGREE OF ACTUAL COMPETITION**
13 **FOR LOCAL EXCHANGE SERVICE (THE “TRIGGERS”**
14 **ANALYSIS) AND IN DETERMINING THE POTENTIAL FOR**
15 **CLEC SWITCH DEPLOYMENT IN KENTUCKY AS OUTLINED**
16 **BY DR. PLEATSIKAS?**

17 A. In general, yes. In discussing the role of market definition, Dr. Pleatsikas
18 correctly notes that the market definition should permit a granular analysis
19 and should reflect cost or other differences that might affect a competitor’s
20 ability to provide service and that the market should be defined in such a

1 way as to reveal differences in markets that would result in differing
2 findings of impairment. Dr. Pleatsikas also correctly identifies some of the
3 cost differences that have an impact on a CLEC's decision to offer UNE-L
4 based local exchange service.

5 **Q. DO YOU AGREE WITH DR. PLEATSIKAS' CONCLUSION THAT**
6 **A MARKET DEFINITION OF UNE RATE ZONES DIVIDED BY**
7 **COMPONENT ECONOMIC AREAS ADEQUATELY CAPTURES**
8 **THE FACTORS THAT AFFECT A CLEC'S DECISION TO OFFER**
9 **UNE-L BASED SERVICE?**

10 A. No, I do not. Among the factors cited by Dr. Pleatsikas to support his
11 proposed market definition are the differences in rates for UNE loops and
12 the cost of transport from customers' locations to the CLEC's switch.
13 While Dr. Pleatsikas' market definition captures the differences in
14 recurring rates for UNE loops and other ILEC rate elements, it fails to
15 adequately capture the effect that the cost of transport and the costs
16 imposed by other ILEC charges may have on a CLEC's decision to enter
17 the market as a UNE-L based local service provider.

18 **Q. IN WHAT WAY DOES DR. PLEATSIKAS' MARKET**
19 **DEFINITION FAIL TO ADEQUATELY ADDRESS THE EFFECT**
20 **OF THE COST OF TRANSPORT?**

21 A. The rates charged by BellSouth for transport rate elements vary by
22 distance as well as by rate zone. As a result, providing service at a wire

1 center that is located further from a CLEC's switch is more costly to the
2 CLEC than serving a wire center that is close to the CLEC's switch.
3 Failure to recognize this cost differential in effect averages transport costs
4 across all wire centers in BellSouth's proposed markets. While the market
5 as a whole might be profitable under Dr. Pleatsikas' market definition, the
6 potential exists that some wire centers within the proposed market would
7 be unprofitable to serve. If a market as broad as a CEA is defined,
8 differences in profitability in wire centers will be obscured, and the
9 impairment analysis will thus fail to capture any areas where the CLECs
10 cannot profitably provide service.

11 **Q. WHAT OTHER CLEC COSTS VARY AMONG WIRE CENTERS?**

12 A. There are a number of cost factors that vary among wire centers. These
13 include the number of addressable lines in the wire center, the number of
14 lines for which the CLEC is capable of offering DSL services, the number
15 of lines in the wire center served by digital loop carrier technology, the
16 relative number of business and residential customers in the wire center,
17 and the demographics of customers served from the wire center.

18 **Q. HOW DOES THE NUMBER OF ADDRESSABLE LINES IN THE**
19 **WIRE CENTER AFFECT THE CLEC'S COSTS?**

20 A. The number of addressable lines in the wire center affects the CLEC's
21 ability to recover the substantial fixed cost associated with establishing a
22 collocation in the wire center. Some of these costs are in the form of ILEC

1 nonrecurring charges for the establishment of the collocation, and other
2 are in the form of CLEC capital expenditures for equipment to be located
3 in the collocation space, and the cost of installing and configuring the
4 equipment. The fewer the number of lines that are served from a particular
5 wire center, the fewer the number of potential CLEC customers over
6 which these costs may be spread, and thus the higher the CLEC's per-
7 customer cost will be.

8 **Q. HOW DOES THE NUMBER OF LINES SERVED BY DIGITAL**
9 **LOOP CARRIER AFFECT THE CLEC'S PROFITABILITY?**

10 A. The use of digital loop carrier technology affects CLEC profitability in
11 two ways. First, under the terms of the FCC's Triennial Review Order, the
12 ILEC is not obligated to provide unbundled access to the packet switching
13 capability of hybrid fiber-copper loops. This provision of the order
14 effectively precludes the CLEC from offering DSL services to those
15 customers whose loops are provisioned using DLC technology. This
16 reduces the revenue potentially available to the CLEC in the wire center to
17 recover its fixed costs. It also may reduce the market share that the CLEC
18 is capable of achieving, particularly among the higher-spending residential
19 customers and business customers, who are more likely to demand
20 broadband data services.

21 Second, the use of digital loop carrier technology, and particularly
22 next-generation DLC systems, complicates the process of unbundling

1 loops for use by the CLEC. As explained in the testimony of Mr. Webber,
2 the methods proposed thus far for unbundling of loops provided over
3 digital loop carrier systems either are not yet tested, or result in significant
4 quality of service or cost issues for CLECs.

5 **Q. IN WHAT WAYS DO THE PROPORTION OF BUSINESS AND**
6 **RESIDENCE CUSTOMERS AND THE DEMOGRAPHIC**
7 **CHARACTERISTICS OF CUSTOMERS IN THE WIRE CENTER**
8 **AFFECT CLEC PROFITABILITY?**

9 A. Each of these factors affects the revenue that is potentially available to the
10 CLEC in each wire center. Because business customers generally produce
11 more revenue than residential customers under current pricing practices, a
12 larger proportion of business customers means a larger potential revenue
13 stream for the CLEC. Likewise, the demographic characteristics of the
14 wire center may affect the potential revenue available to the CLEC. A
15 wire center with a large proportion of affluent customers, or a wire center
16 with a large proportion of younger, more tech-savvy customers will likely
17 generate more revenue per customer than wire centers without these
18 characteristics.

19 **Q. IS THERE EVIDENCE IN THE TRO THAT THE FCC**
20 **CONSIDERED WIRE CENTERS TO BE AN APPROPRIATE UNIT**
21 **OF ANALYSIS?**

1 A. Yes, in paragraph 484 of the Order, the FCC reviewed the evidence that
2 had been provided by parties to the TRO proceeding on CLEC
3 profitability:

4 ...we observe that all of the studies mentioned – including the
5 BOC studies – suggest that it would be uneconomic for a
6 competing carrier to serve customers in smaller wire centers. All
7 the studies found that in such wire centers, entry would be much
8 more expensive for the CLEC than for the incumbent, or simply
9 would be uneconomic.

10

11 **Q. WAS ONE OF THE STUDIES REFERENCED BY THE FCC**
12 **PRESENTED BY BELL SOUTH?**

13 A. Yes. In fact, the FCC cited a study presented by BellSouth in the same
14 paragraph that purportedly calculated the profitability of CLECs in wire
15 centers of various sizes:

16 BellSouth found that for wire centers of under 5,000 lines, a
17 competitor would likely experience a net loss of \$1.93 per line
18 assuming BellSouth's average retail local revenues.

19 BellSouth itself apparently considered wire center size to be a significant
20 determinant of CLEC profitability, as is evidenced by its presentation of
21 profitability estimate for various categories of wire center size.

22 **Q. ARE ANY OF THE WIRE CENTERS IN THE BELL SOUTH-**
23 **DEFINED MARKETS FOR WHICH BELL SOUTH CLAIMS**
24 **THAT CLECs ARE NOT IMPAIRED SMALLER THAN 5,000**
25 **LINES?**

1 A. Yes. If the Commission were to accept BellSouth's proposed market
2 definition and non-impairment claims, five wire centers of less than 5,000
3 lines — 13% of all wire centers in the markets found non-impaired by
4 BellSouth — would be found to be not impaired. These are wire centers
5 that, according to BellSouth's own earlier analysis, cannot be profitably
6 served by CLECs.

7 Clearly, BellSouth's proposed market definition obscures
8 important factors that influence a CLEC's decision to provide service. If
9 the Commission were to adopt the market definition proposed by Dr.
10 Pleatsikas, there is a risk that customers in smaller wire centers could be
11 left without competitive alternatives.

12 **Q. DR. PLEATSIKAS HAS ARGUED THAT A WIRE CENTER**
13 **MARKET DEFINITION DOES NOT CAPTURE THE**
14 **ECONOMIES OF SCALE THAT PERTAIN TO CERTAIN COSTS**
15 **INCURRED BY THE CLEC IN PROVIDING SERVICE. DO YOU**
16 **AGREE?**

17 A. Yes, I agree that certain costs that the CLEC will incur in providing local
18 exchange service using its own switching facilities are not specific to the
19 wire center. Examples would include the fixed cost purchasing and
20 installing switching and signaling facilities, and the development of billing
21 and provisioning systems. The question, however, is whether
22 consideration of the economies of scale that pertain to these cost factors

1 should rule out consideration of the cost differentials that exist between
2 wire centers. I believe that both wire center specific costs and costs that
3 are incurred over a broader area are important considerations for a CLEC
4 considering offering local exchange service using its own switching
5 facilities. However, because the costs of switching, and billing and
6 provisioning systems are incurred on behalf of a relatively much larger
7 pool of customers over which the costs may be spread, they are a less
8 important factor in the entry decision than wire center specific fixed costs,
9 which must be spread over a relatively much smaller number of
10 customers.

11 To illustrate this point, I have attached a chart as Exhibit MTB-4.
12 This chart illustrates the investment per customer for a local exchange
13 switch, with the assumption that the fixed investment for the switch is
14 \$1,000,000, and the per customer investment is \$100. As the chart clearly
15 shows, the economies of scale in the switch are achieved fairly rapidly. By
16 the time the CLEC is serving a few thousand customers, the rate of decline
17 in the per-customer investment has slowed dramatically, and adding
18 additional customers results in a miniscule decrease in the per customer
19 investment.

20 **II. REBUTTAL OF THE DIRECT TESTIMONY OF MS. TIPTON**
21 **(TRIGGERS)**

22 **Q. MS. TIPTON STATED IN HER DIRECT TESTIMONY THAT THE**
23 **“TRIGGERS” ANALYSIS IS A SIMPLE COUNTING EXERCISE –**

1 **ONCE THE COMMISSION HAS DETERMINED THAT THREE**
2 **CARRIERS ARE PROVIDING LOCAL SERVICE TO MASS**
3 **MARKET CUSTOMERS, IT NEED LOOK NO FURTHER. DO**
4 **YOU AGREE?**

5 A. Only in part. To be sure, once the Commission has determined which sort
6 of carriers are suitable for inclusion in the counting exercise, the counting
7 itself is a simple process. The more challenging aspect of the decision that
8 the Commission faces is in determining which carriers may appropriately
9 be counted. The FCC has identified a number of factors that must be
10 considered in this determination. These include:

- 11 (1) Corporate ownership;
- 12 (2) Active and continuing market participation;
- 13 (3) Intermodal competition; and
- 14 (4) Scale and scope of market participation.

15 I discuss each of these rules, and other pertinent considerations, below. To
16 aid the Commission in reviewing evidence that purports to show that
17 either the retail or wholesale trigger has been met in a particular market, I
18 have also prepared a flowchart that summarizes the requisite analysis. This
19 flowchart is attached as Exhibit MTB-5 to my testimony.

1 **Q. WHAT ARE THE FCC’S RULES WITH RESPECT TO**
2 **CORPORATE OWNERSHIP?**

3 A. The FCC has imposed two separate restrictions on corporate ownership.
4 First, a carrier can only count toward the retail or wholesale trigger in a
5 particular market if that carrier is unaffiliated with the incumbent.
6 *Triennial Review Order*, ¶ 499. Second, to prevent “gaming,” carriers
7 affiliated with one another, but not the incumbent, only count as a single
8 carrier toward satisfying the pertinent trigger. *Id.* (In both instances, the
9 FCC relied on a definition of affiliation found in Section 3 of the Act (47
10 U.S.C. § 153(1)). *Id.*, n. 1550). These two requirements appear as the
11 second and third items on the flowchart in Exhibit MTB-5.

12 **Q. WHAT ARE THE FCC’S RULES WITH RESPECT TO A**
13 **POTENTIAL TRIGGERING CARRIER’S ACTIVE AND**
14 **CONTINUING MARKET PARTICIPATION?**

15 A. The FCC stresses that potential triggering carriers must be “actively
16 providing voice service to mass market customers in the market.” *Id.*, ¶
17 499. Moreover, the state commission must verify that the competitors in
18 question have not, for example, filed a notice to terminate service in that
19 market (*Id.*, n. 1556) or provided other evidence demonstrating that they
20 no longer intend to be an active participant in that market. These
21 requirements are reflected in the fourth item in the flowchart in Exhibit
22 MTB-5.

1 The clear intent of these rules is to ensure that any company
2 counted toward a trigger is an active and continuing participant in the
3 relevant market. To give these rules economic meaning, the Commission
4 should require evidence that any company counted toward a trigger is
5 actively soliciting new customers and has, in fact, added new customers *in*
6 *that market* within the recent past (*e.g.*, the most recent month for which
7 data are available).

8 **Q. WHAT ARE THE FCC’S RULES WITH RESPECT TO**
9 **INTERMODAL COMPETITION?**

10 A. The FCC requires states to consider whether intermodal alternatives are
11 comparable in “cost, quality and maturity” to the incumbent’s switched
12 mass-market voice services before counting such alternatives toward the
13 trigger in any market. *Id.*, n. 1549. *See also* ¶ 97. Based on these criteria,
14 the FCC specifically indicated that it did not expect states to count CMRS
15 carriers toward either trigger. *Id.*, n. 1549. The FCC defines CMRS
16 carriers as “any mobile service, as defined in section 3 of the Act, as
17 amended, provided for profit and making interconnection services
18 available to the public.” *Id.*, n. 164, citing 47 U.S.C. § 332(d)(1). This
19 definition includes, but is not limited to, traditional cellular carriers.
20 Similarly, the FCC indicated that fixed wireless has “not proven to be
21 viable or deployable on a mass market scale,” implying that fixed wireless
22 services do not meet the “comparable in cost, quality and maturity”
23 standard for inclusion in the trigger analysis. *Id.*, ¶ 310. The FCC did,

1 however, leave open the option of counting carriers that use packet
2 switches or soft switches to provide voice services to mass-market
3 customers. *Id.*, n. 1549.

4 To give economic meaning to these rules, I recommend that the
5 Commission place the burden of proof on the ILECs to demonstrate that
6 any intermodal alternative it proposes to count toward the triggers satisfies
7 the “comparable in cost, quality and maturity” standard identified in
8 footnote 1549 to the *Triennial Review Order*. I have therefore included as
9 the fifth item in the Exhibit MTB-5 flowchart an evaluation of the
10 incumbent’s showing as to the cost, quality and maturity of any intermodal
11 providers proffered as potential triggering companies.

12 **Q. SHOULD CABLE TELEPHONY PROVIDERS BE CONSIDERED**
13 **POTENTIAL MASS-MARKET TRIGGERING COMPANIES?**

14 A. No. As the FCC acknowledged, cable telephony fails to serve the “crucial
15 function” of affording access to the incumbent’s loops, (*Id.*, ¶ 439) and
16 therefore “provides no evidence that competitors have successfully self-
17 deployed switches as a means to access the incumbents’ local loops, and
18 have overcome the difficulties inherent in the hot cut process.” *Id.*, ¶ 440.
19 Cable telephony’s strategy is to “bypass the incumbent LECs’ networks
20 entirely.” *Id.* This strategy is only available to a single firm in any market
21 because cable TV companies, due to “unique economic circumstances of
22 first-mover advantages and scope economies, have access to customers
23 that other competitive carriers lack.” *Id.*, ¶ 310. As a result, neither cable

1 telephony nor CMRS “can be used as a means of accessing the
2 incumbents’ wireline voice-grade local loops. Accordingly, neither
3 technology provides probative evidence of an entrant’s ability to access
4 the incumbent LEC’s wireline voice-grade local loop and thereby self-
5 deploy local circuit switches.” *Id.*, ¶ 446. Any competitive facilities that
6 allow access to some customer locations but not others clearly cannot be
7 regarded as probative evidence of no impairment concerning those
8 customer locations that cannot be reached by the competitive facilities.
9 Cable telephony is at most an alternative to the ILEC’s local voice service
10 for the specific customer locations served via the cable company’s
11 facilities, which typically do not reach all of the ILEC’s mass-market
12 customer locations. (For example, cable facilities frequently do not serve
13 the central business districts in which many mass-market small business
14 customers may be located. *Id.*, n. 1349.)

15 For similar reasons, the FCC determined that the availability of
16 cable telephony does not eliminate impairment with respect to the ILEC’s
17 voice-grade loop facilities. *Id.*, ¶¶ 228, 229 and 245. Because cable
18 telephony offers an alternative to the ILEC’s mass-market switching
19 facilities only where it also offers an alternative to the ILEC’s loop
20 facilities, it logically follows that cable telephony does not cure
21 impairment with respect to mass-market switching, either.

22 In addition, cable telephony does not unambiguously fulfill the
23 “cost, quality and maturity” criteria established by the FCC. Cable

1 telephony services (particularly the recent variants provided using Voice
2 over Internet Protocol, or VoIP, technology) are relatively new; it is not
3 yet clear whether most consumers perceive such services to be comparable
4 to local telephone service, especially with respect to reliability issues such
5 as E-911 and backup power in emergencies. Thus, I believe that a
6 reasoned analysis disqualifies cable telephony from being considered as a
7 “close enough” substitute for the ILEC’s local voice services to be
8 included in the product market for the mass-market switching impairment
9 analysis.

10 **Q. WHAT SCALE AND SCOPE OF MARKET PARTICIPATION**
11 **SHOULD BE REQUIRED BEFORE A CARRIER IS DEEMED A**
12 **TRIGGER?**

13 A. Competitive providers should be capable of providing service to
14 substantially all customers in a defined market. This concept is implicit in
15 virtually the entirety of the *Triennial Review Order*, in its focus on
16 ensuring that customers have access to alternative providers of local
17 exchange service. Indeed, the Commission’s focus on the “mass market”
18 itself is nonsensical under any interpretation of the *Order* that would find
19 non-impairment due to a very limited availability of competitive
20 alternatives. Service to a few customers in a small portion of a geographic
21 market does not reflect a carrier’s ability to actively serve the “mass
22 market.” A key reason the FCC looked to actual marketplace evidence is
23 that such evidence shows “whether new entrants, *as a practical matter*,

1 have surmounted barriers to entry in the relevant market.” *TRO* ¶ 93
2 (emphasis added and deleted).

3

4 In defining the evidence that it will consider in assessing the
5 availability of competitive alternatives, the FCC stated in ¶ 94 of the
6 *Triennial Review Order*:

7 As we examine the evidence of facilities deployment by
8 competitive LECs in the specific UNE discussions, we will
9 give it substantial weight, but we do not agree that we must
10 find it conclusive or presumptive of a particular outcome
11 without additional information or analysis. For example, if
12 the marketplace evidence shows that new entrants have
13 deployed a certain type of facility, we will consider the
14 facts as evidence that the barriers to entry in that market for
15 that element are surmountable. In deciding what weight to
16 give this evidence, we will consider *how extensively*
17 *carriers have been able to deploy such alternatives, to*
18 *serve what extent of the market, and how mature and stable*
19 *that market is*. Thus, while we agree that such evidence
20 may indicate a lack of impairment, we disagree with
21 commenters that argue that such evidence is dispositive or
22 creates a rebuttable presumption of no impairment.

23

24 (Emphasis added.) Thus, the FCC clearly is concerned that any evidence
25 of facilities deployment be assessed in light of the extent of the market
26 served and indicates that limited deployment is insufficient to support a
27 finding of non-impairment. Thus, in eliminating consideration of CMRS
28 as a triggering alternative, the FCC cited as one factor the lack of ubiquity
29 of that service:

30 For example, we note that CMRS does not yet equal
31 traditional incumbent LEC services in its quality, its ability
32 to handle data traffic, *its ubiquity*, and its ability to provide
33 broadband services to the mass market.

34

1 *TRO* ¶ 499, n.1549 (emphasis added). If the ability to serve more than a
2 few customers within a market were not a concern, the Commission would
3 not have eliminated CMRS on the basis of its lack of ubiquity.

4 Finally, the FCC, in establishing requirements for consideration of
5 retail and wholesale switch providers, stated that:

6 Moreover, the identified competitive switch providers
7 should be actively providing voice service to mass market
8 customers in the market. Identified carriers providing
9 *wholesale* service should be actively providing voice
10 service used to serve the mass market and be operationally
11 ready and willing to provide wholesale service to all
12 competitive providers in the designated market.

13 *TRO* ¶ 499. In a footnote to this paragraph, the FCC went further, in
14 language that does not distinguish between retail and wholesale carriers, to
15 state:

16 In circumstances where switch providers (or the resellers that rely
17 on them) are identified as currently serving, or capable of serving,
18 only part of the market, the state commission may choose to
19 consider defining that portion of the market as a separate market
20 for purposes of its analysis.

21 *TRO* ¶499, n.1552. If the FCC believes that portions of a market that are
22 actively being served should be segregated from portions that cannot or
23 are not being served, then it must also believe that the extent of the ability
24 of competitors to provide service within a market is an important
25 consideration.

26 **Q. HOW SHOULD THE COMMISSION IMPLEMENT THE**
27 **REQUIREMENT THAT A POTENTIAL TRIGGER COMPANY BE**

1 **CAPABLE OF PROVIDING SERVICE TO SUBSTANTIALLY ALL**
2 **CUSTOMERS IN A DEFINED MARKET?**

3 A. The Commission can achieve the same effect either by narrowing the
4 market definition in such a way that the potential triggering companies do
5 in fact offer services to all, or virtually all, customers within the defined
6 market, or by declining to count companies that do not offer services to
7 all, or virtually all, mass-market customers within the geographic market
8 that the Commission adopts. Either approach accomplishes the essential
9 economic purpose of applying triggers in a manner that ensures that all, or
10 virtually all, customers within a given market have significant alternatives.

11 **Q. WHY IS IT CONSISTENT WITH PUBLIC POLICY THAT**
12 **TRIGGERS SHOULD BE APPLIED IN A WAY THAT ENSURES**
13 **ALL, OR VIRTUALLY ALL, CUSTOMERS WITHIN A GIVEN**
14 **MARKET HAVE SIGNIFICANT ALTERNATIVES?**

15 A. First and foremost, such an approach is consistent with the pro-
16 competitive goals of the Act and this Commission. To date, UNE-P has
17 proven to be the most successful and widespread vehicle for providing
18 mass-market customers with competitive alternatives to the incumbents’
19 retail local exchange services. By its very nature, UNE-P allows
20 competitors to offer alternatives to each and every customer that the ILEC
21 serves. Eliminating access to unbundled switching is inherently anti-
22 consumer unless the Commission can be very sure that *all* of the

1 customers who can be served via UNE-P can also be served through some
2 alternative form of competitive entry.

3 **Q. IS IT YOUR TESTIMONY THAT THE ILEC MUST**
4 **DEMONSTRATE THAT POTENTIAL TRIGGERING**
5 **COMPANIES ARE CURRENTLY OFFERING RETAIL LOCAL**
6 **EXCHANGE SERVICES TO (OR WHOLESALE SERVICES THAT**
7 **ALLOW POTENTIAL RESELLERS TO REACH) EVERY SINGLE**
8 **MASS-MARKET CUSTOMER IN A GIVEN WIRE CENTER?**

9 A. No. The Commission should, however, require evidence that: (1) each
10 company counted toward the retail trigger has a demonstrated capability of
11 holding itself out to provide retail local exchange service to all, or
12 virtually all, mass-market customers within that wire center; and (2) the
13 volumes at which the potential triggering company is presently providing
14 service demonstrate that it has overcome the hot cut barrier to entry that is
15 the basis for the national finding of impairment and all of the other
16 economic and operational barriers to entry that the FCC identified as
17 appropriate topics for consideration in a potential deployment analysis.
18 This means that the company in question must have demonstrated, by the
19 sheer scale and scope of its participation in the market, that it has
20 overcome the operational and technological issues associated with, *e.g.*,
21 UNE-L, OSS, collocation, transport and EELs necessary for mass-market
22 entry. If that is not unambiguously clear from the nature of the triggering
23 company's operations, then a potential deployment analysis would be

1 necessary to justify a finding of no impairment and no such finding should
2 be made on the basis of the existence of the alleged trigger company in the
3 relevant market. I have included these two evidentiary requirements as the
4 sixth and seventh, respectively, on the flowchart in Exhibit MTB-5.

5 **Q. ARE THERE BROAD CATEGORIES OF POTENTIAL**
6 **TRIGGERING COMPANIES THAT WOULD FAIL TO MEET**
7 **YOUR PROPOSED STANDARD OF HAVING A**
8 **DEMONSTRATED CAPABILITY OF HOLDING ITSELF OUT TO**
9 **PROVIDE RETAIL LOCAL EXCHANGE SERVICE TO ALL, OR**
10 **VIRTUALLY ALL, MASS-MARKET CUSTOMERS WITH THE**
11 **WIRE CENTER (ITEM 6 ON THE FLOWCHART IN EXHIBIT**
12 **MTB-5)?**

13 A. Yes. As I mentioned in discussing product market distinctions, at least two
14 broad categories come to mind:

- 15 (1) Companies that serve small business, but do not serve residential
16 customers; and
- 17 (2) Companies that serve customers whose ILEC loop is provided over
18 all-copper facilities, but do not serve customers whose ILEC loop
19 is provided over fiber feeder and IDLC.

1 **Q. WHY DO YOU SAY THAT COMPANIES THAT DO NOT SERVE**
2 **RESIDENTIAL CUSTOMERS IN A GIVEN GEOGRAPHIC**
3 **MARKET SHOULD *NOT* BE CONSIDERED AS POTENTIAL**
4 **“TRIGGERING” COMPETITORS?**

5 A. As I have already explained, residential customers are not identical to
6 small business customers, which in turn are not identical to the medium
7 and larger businesses that the FCC has included in what it describes as the
8 “enterprise market.”

9 The FCC recognized the “swing” role of small business customers
10 in the distinctions it drew between “mass-market” and “enterprise-market”
11 customers, noting:

12 Very small businesses typically purchase the same kinds of
13 services as do residential customers, and are marketed to,
14 and provided service and customer care, in a similar
15 manner. Therefore, we will usually include very small
16 businesses in the mass market for our analysis. We note,
17 however, that there are some differences between very
18 small businesses and residential customers. For example,
19 very small businesses usually pay higher retail rates, and
20 may be more likely to purchase additional services such as
21 multiple lines, vertical features, data services, and yellow
22 page listings. Therefore, we may include them with other
23 enterprise customers, where it is appropriate in our
24 analysis. *Triennial Review Order*, n. 432.

25 This statement, in combination with the FCC’s observations on the
26 use of actual marketplace deployment as evidence that barriers to entry are
27 surmountable, suggests that the Commission should allow the empirical
28 evidence to dictate its view of whether residential and small business
29 customers are in the same market for purposes of the trigger analysis. If a

1 carrier serves small business customers but not residential customers using
2 its own switch, that very fact implies that there is a meaningful difference
3 between small business and residential customers. If that pattern is
4 repeated, so that multiple carriers serve small business customers but not
5 residential customers using their own switches, the evidence for distinct
6 customer class markets becomes even more compelling.

7 It would be a grave public policy error to base a finding of no
8 impairment solely or largely on evidence of carriers self-deploying
9 switching to serve small business customers, leaving Kentucky residential
10 customers with no meaningful competitive alternative. The Commission
11 should require evidence that both residential and small business customers
12 have competitive choices before it decides to eliminate CLECs' access to
13 unbundled switching in any geographic market. Thus, a company that is
14 not actively providing residential service with its own switches (*i.e.*, one
15 that is only providing business service) should not be counted as a trigger
16 company for mass-market switching.

17

18 **Q. YOU ALSO SUGGESTED THAT THE COMMISSION SHOULD**
19 **CONSIDER WHETHER THE SWITCH-BASED COMPETITOR IS**
20 **OFFERING SERVICE OVER BOTH ALL-COPPER AND IDLC**
21 **LOOPS. WHY IS IT IMPORTANT FOR THE COMMISSION TO**
22 **CONSIDER THE TYPES OF UNE LOOPS OVER WHICH**

1 **POTENTIALLY TRIGGERING COMPANIES ARE PROVIDING**
2 **RETAIL LOCAL EXCHANGE SERVICE?**

3 A. ILECs and CLECs have engaged in a long and contentious battle over the
4 procedures and cost for providing stand-alone unbundled loops to
5 customer locations that the ILEC serves via fiber feeder and IDLC. To
6 date, there is no consensus on a cost-effective means for making such
7 loops available. There is, however, no dispute that UNE-P can be
8 provisioned over the same IDLC facilities that the ILEC uses to provide its
9 own retail services. Unless a potentially triggering company is providing
10 switch-based services to mass-market customers over IDLC as well as all-
11 copper loops, there is no actual marketplace evidence that the competitor
12 has overcome barriers to entry for customer locations served via IDLC.
13 Elimination of access to UNE switching under these circumstances would
14 effectively deny competitive alternatives to the growing number of
15 Kentucky customers served via IDLC.

16 **Q. HOW DOES THE PRECEDING DISCUSSION RELATE TO THE**
17 **FLOWCHART IN EXHIBIT MTB-5?**

18 A. I have identified two specific “screens” that should be considered during
19 the analysis that occurs as part of Item 7 in the flowchart. The first
20 “screen” asks whether the potential triggering carrier serves both
21 residential and small business customers. The second asks whether the
22 potential triggering carrier serves customers over both all-copper and

1 IDLC loops. The Commission should not consider the triggers to be
2 satisfied unless all customer groups within the identified market can be
3 reached by at least three retail or two wholesale providers that deploy their
4 own switches.

5 **Q. MS. TIPTON HAS IDENTIFIED A NUMBER OF CLECs THAT**
6 **SHE CLAIMS MEET THE SELF-PROVISIONING TRIGGER. DO**
7 **YOU AGREE THAT THESE CARRIERS SHOULD BE COUNTED**
8 **AS TRIGGERING COMPANIES?**

9 A. No. Two of the carriers cited by Ms. Tipton clearly do not actively market
10 services to residential customers. As I explained in my discussion of the
11 trigger “screens” above, these companies should be excluded from the
12 analysis. These companies are: *****BEGIN PROPRIETARY
13 INFORMATION***** [REDACTED]
14 [REDACTED]
15 [REDACTED].*****END PROPRIETARY
16 INFORMATION*****

17 **Q. HOW DID YOU DETERMINE THAT THESE COMPANIES ARE**
18 **NOT ACTIVELY MARKETING SERVICES TO RESIDENTIAL**
19 **SUBSCRIBERS?**

20 A. Very simply, I examined the marketing materials placed by these
21 companies on their web sites. For each of the above companies, the

1 description of services offered plainly indicated that their focus was on the
2 provision of services to business customers.

3 I have attached to my rebuttal testimony Exhibit MTB-6. This
4 exhibit reproduces relevant pages from [REDACTED]
5 [REDACTED]
6 [REDACTED] *END PROPRIETARY INFORMATION****

7 **Q. ARE THERE COMPANIES OTHER THAN THE TWO THAT YOU**
8 **HAVE DISCUSSED THUS FAR THAT FAIL TO MEET THE**
9 **CRITERIA FOR TRIGGERING CLECs?**

10 A. Yes. ****BEGIN PROPRIETARY INFORMATION**** [REDACTED]
11 [REDACTED] ****END
12 PROPRIETARY INFORMATION**** is a cable operator providing
13 service via cable lines. For the reasons cited in my earlier discussion
14 regarding the provision of local phone service by cable operators, this
15 company should not be counted toward the self-provisioning triggers.

16 Finally, ****BEGIN PROPRIETARY INFORMATION**** [REDACTED]
17 [REDACTED]
18 [REDACTED]
19 [REDACTED]
20 [REDACTED]

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[REDACTED]
[REDACTED]
[REDACTED] <http://news.com.com/2100-1033-254405.html?legacy=cnet>
[REDACTED]
[REDACTED]
[REDACTED] **END PROPRIETARY INFORMATION****

20 **Q. DOES OTHER EVIDENCE EXIST THAT SHOWS THE EXTENT**
21 **OF PARTICIPATION IN THE MARKET BY THE COMPANIES**
22 **THAT BELL SOUTH CITES AS TRIGGERING COMPANIES?**

1 A. Yes. In response to AT&T's Interrogatory Item No. 122, BellSouth
2 provided a listing of the types and quantities of unbundled loops
3 purchased by companies that BellSouth claims are triggering companies.
4 While it is not clear that the lines shown in these data are limited to those
5 lines used to provision mass market local exchange service, an
6 examination of this information shows that these companies constitute at
7 best a minimal presence in the two BellSouth-defined markets where
8 BellSouth claims the triggers are met.

9 As an initial matter, of the "trigger" companies cited by BellSouth,
10 only ****BEGIN PROPRIETARY INFORMATION ** [REDACTED] **
11 END PROPRIETARY INFORMATION **** appears to have ordered
12 any voice grade unbundled loops. ****BEGIN PROPRIETARY
13 INFORMATION [REDACTED] **END
14 PROPRIETARY INFORMATION**** appear in the data provided by
15 BellSouth, but appear to purchase only DS-1 and higher-speed unbundled
16 loops). The data show that this "trigger" company purchases voice grade
17 lines (2-wire loops and DS0 EELs) in all ten of the wire centers in the
18 BellSouth-defined Louisville Zone 1 market, and in 5 of the 9 wire centers
19 in the BellSouth-defined Louisville Zone 2 market. Overall, this company
20 has 0.05% of the lines in the wire centers in which it is located in
21 Louisville Zone 1, and 0.05% of the lines in the Louisville Zone 2 wire
22 centers in which it is located. This company constitutes an even smaller
23 proportion of the *total* lines in the Louisville Zone 2 market.

1 Moreover, the presence of the claimed “trigger” companies has
2 been declining. Over the 19-month period for which BST reported, the
3 number of UNE loops purchased by the CLEC has declined in most of the
4 15 wire centers where the CLEC has a presence. While there was an
5 increase in the number of voice grade lines purchased by the company
6 between May and September of 2002, by November of 2003, the company
7 represented in the data had only 65% of the lines that it had in September
8 of 2002. Exhibit MTB-8 displays graphically the decline in “trigger”
9 company voice grade lines over this period.

10 **Q. DO THE COMPANIES YOU HAVE DISCUSSED THUS FAR**
11 **EXHAUST THE LIST OF TRIGGERING COMPANIES CITED BY**
12 **BELLSOUTH?**

13 A. No. I was unable to determine the extent to which ****BEGIN
14 PROPRIETARY INFORMATION ██████████ END
15 PROPRIETARY INFORMATION**** actively markets local exchange
16 services to residential customers using UNE-L. As I noted earlier,
17 however, it does not appear that this company has ordered any voice grade
18 lines in wire centers in the markets in which BellSouth claims the triggers
19 are met.

20 **Q. CAN YOU SUMMARIZE YOUR CONCLUSIONS REGARDING**
21 **THE TRIGGER EVIDENCE PRESENTED BY BELLSOUTH?**

1 A. Yes. Of the six companies cited by BellSouth as satisfying the self-
2 provisioning trigger, I have been able to determine that five obviously do
3 not meet the criteria for a triggering company. I have been unable to
4 determine whether or not the remaining company should qualify as
5 triggers. I have attached a summary of my conclusions as Exhibit MTB-9.
6 Even if the remaining company provides service both to residential and
7 small business mass market customers, the Commission should consider
8 that the triggering companies represent only a very small portion of the
9 market in assessing the ability of this company to provide a realistic
10 competitive alternative to BellSouth.

11
12 **III. REBUTTAL OF THE DIRECT TESTIMONY OF MR. STEGEMAN**
13 **(POTENTIAL DEPLOYMENT MODEL)**

14 **Q. BELLSOUTH HAS PRESENTED THE BELLSOUTH ANALYSIS**
15 **OF COMPETITIVE ENTRY (“BACE”) MODEL THROUGH THE**
16 **TESTIMONY OF MR. STEGEMAN IN THIS PROCEEDING.**
17 **WHAT IS YOUR UNDERSTANDING OF THE PURPOSE OF THIS**
18 **MODEL?**

19 A. According to Mr. Stegeman and Dr. Aron, the model is presented to show
20 the feasibility of market entry to CLECs seeking to provide local exchange
21 service using their own switches in combination with certain unbundled
22 loop, transport, and collocation facilities obtained from the ILEC.

1 **Q. HAVE YOU BEEN ABLE TO ASSESS THE MODEL'S**
2 **METHODOLOGY AND CALCULATIONS?**

3 A. No, I have not. The model presented by BellSouth is a compiled Visual
4 Basic application. As such, none of the formulae or intermediate results of
5 calculations are accessible or viewable. Consequently, at this time the
6 model is a "black box." I have only been able to view the effect that
7 changes in inputs have on the model's outputs.

8 **Q. HOW DO THE MODEL'S INPUTS AFFECT THE MODEL'S**
9 **OUTPUTS?**

10 A. I would first note that the combination of inputs used in the default
11 configuration of the BACE virtually guarantees that a CLEC will be
12 profitable in almost all wire centers in the state. Varying a single input,
13 therefore, may not affect the number of markets, however defined, that
14 appear to be profitable based on BACE results. I tested the sensitivity of
15 the model by changing inputs that should have a dramatic impact on
16 CLEC profitability. In particular, the customer churn rate and the customer
17 acquisition cost should be significant factors in determining profitability.
18 If the customer churn rate is high, or if the customer acquisition cost is
19 high, the CLEC will likely be unable to recover customer specific costs
20 from the revenue derived from each customer during the time that the
21 customer remains with the CLEC. The CLEC's cost of capital and the
22 CLEC's market share likewise should be significant factors in determining

1 profitability, in that they will affect the CLEC's ability to recover its
2 capital expenditures for collocation and other capital equipment, and the
3 nonrecurring charges associated with establishing collocation facilities and
4 transport facilities.

5 Varying each of these inputs individually did little to change the
6 number of BellSouth wire centers that were projected by the model to be
7 profitable. Using BellSouth's default inputs, but turning off certain filters
8 used by the model that eliminate unprofitable market segments, the BACE
9 estimated that net present value would be negative for mass market
10 customers in 140 of 179 wire centers in BellSouth territory. Increasing the
11 cost of capital from BellSouth's default value of 13.09% to 15% reduced
12 CLEC profitability, but caused only two additional wire centers to produce
13 negative net present value. Changes in the CLECs market share had a
14 somewhat greater effect on model results. Decreasing market share from
15 BellSouth's default value to 10% in all mass market segments increased
16 the number of negative net present value wire centers from 140 to 155.
17 Decreasing market share further to 5% in all mass market segments
18 resulted in a further increase in negative net present value wire centers to
19 169.

20 Manipulating the customer churn rates also had a relatively small
21 effect on the number of unprofitable wire centers. Keeping the cost of
22 capital at 15%, increasing monthly customer churn from BellSouth's
23 default values to 5% across all mass market customer segments increased

1 the number of negative net present value wire centers from 140 to 147.
2 Increasing churn further to 6.5% had the effect of increasing the number
3 of unprofitable wire centers to 149.

4 I have attached to this testimony Exhibit MTB-10, which presents
5 the results of several sensitivity tests that I performed on the BACE
6 model.

7 Varying each of these inputs certainly affects the absolute level of
8 CLEC profits. Increasing the customer monthly churn rate from
9 BellSouth's default value to 5%, for example, reduces CLEC profitability
10 overall by more than one-third, and further increasing the churn rate to
11 6.5% reduces overall profitability by approximately 25%. As I will show
12 later in this testimony, the combination of correct input values to BACE
13 can result in a much different picture of the potential profitability of CLEC
14 UNE-L based local exchange service.

15 **Q. DOES THE MODEL ACCURATELY PORTRAY THE**
16 **CHALLENGES FACED BY CLECs IN PROVIDING LOCAL**
17 **EXCHANGE SERVICES?**

18 **A.** No, it does not, in its default configuration. An analysis of the inputs used
19 in the model and the overall operation of the model reveals a number of
20 aspects of the model that cause it to present misleading and inaccurate
21 results.

1 Q. **HOW DOES THE MODEL PRESENT MISLEADING RESULTS IN**
2 **ITS DEFAULT CONFIGURATION?**

3 A. A part of the problem is that the BACE, operated with default inputs,
4 discards certain markets where CLEC entry is, on the model's own terms,
5 unprofitable. The default inputs used in the model cause the model to
6 discard: 1) LATAs for which CLEC entry is unprofitable, 2) markets for
7 which CLEC entry is unprofitable, and 3) customers that may not
8 profitably be served. The result of these exclusions is that the model
9 results portray CLEC entry as more profitable than is actually, under the
10 model's own terms, the case.

11 A second aspect of the problem lies in the market definition
12 proposed by BellSouth and in the way that the model aggregates results to
13 conform to this market definition. The model performs this aggregation in
14 two ways. First, although the model calculates results separately for the
15 mass market and enterprise market in each wire center, it aggregates
16 results for these two product markets into a single value. Second, although
17 the model operates fundamentally at the level of the individual wire
18 center, it aggregates the results for all wire centers in each of BellSouth's
19 proposed market areas into a single value. The result is that the model
20 result presented by BellSouth obscures differences in the profitability of
21 the enterprise and mass markets, and in the profitability of each wire
22 center in a manner that in turn obscures factors that enter into each
23 CLEC's decision whether or not to enter a given market. Exhibit MTB-11

1 to this testimony presents the results of the BACE model, using
2 BellSouth's default inputs with the exclusionary filters turned off, for the
3 individual wire centers in each of BellSouth's proposed markets. Note that
4 in the Evansville-Henderson Zone 2 "market," one of the BellSouth-
5 defined markets for which no impairment is claimed by Dr. Aron, half of
6 the wire centers yield negative net present value to a prospective CLEC.
7 The same phenomenon may be observed in the Lexington Zone 2 market
8 proposed by BellSouth, where 4 of 11 wire centers are unprofitable for
9 UNE-L based CLECs. BellSouth's proposed market definition obscures
10 pockets of unprofitability where BellSouth's own analysis shows that it
11 would be unprofitable for a CLEC to provide service there in a UNE-L
12 environment. If the market definition proposed by BellSouth is adopted,
13 customers located in those wire centers could be left without competitive
14 alternatives, even if BellSouth's profitability analysis is assumed to be an
15 accurate depiction of the business situation faced by a UNE-L based
16 CLEC.

17 **IV. REBUTTAL OF THE DIRECT TESTIMONY OF DR. ARON**
18 **(POTENTIAL DEPLOYMENT)**

19 **Q. DR. DEBRA ARON HAS PRESENTED TESTIMONY ENDORSING**
20 **THE APPROACH TAKEN BY THE BACE IN ESTIMATING THE**
21 **CLECS' PROFITABILITY IN OFFERING LOCAL EXCHANGE**
22 **SERVICE USING THEIR OWN SWITCHES. DO YOU DISAGREE**
23 **WITH DR. ARON'S STATEMENTS IN THIS REGARD?**

1 A. As I have already stated, I do not disagree with the general approach to
2 estimating CLEC profitability outlined in Dr. Aron's and Mr. Stegeman's
3 testimony. I also have stated concerns with the manner in which this
4 approach is implemented by the model.

5 **Q. DR. ARON ALSO PROPOSES A NUMBER OF INPUTS TO THE**
6 **MODEL THAT SHE CLAIMS SHOULD BE USED IN THE**
7 **POTENTIAL DEPLOYMENT ANALYSIS. DO YOU AGREE WITH**
8 **DR. ARON'S RECOMMENDATIONS?**

9 A. No, I do not. Many of the input assumptions proposed by Dr. Aron for use
10 in the BACE model are unrealistic, and represent a quite optimistic view
11 of the challenges that would face CLECs in a post-UNE-P environment.

12 **Q. AS JUSTIFICATION FOR CHOOSING VALUES THAT DO NOT**
13 **REFLECT CURRENT CLEC EXPERIENCE, DR. ARON STATES**
14 **THAT THE FACT THAT SEVERAL CLECS HAVE GONE**
15 **BANKRUPT SUGGESTS THAT "...ON AVERAGE, CLECS DO**
16 **NOT HAVE OPTIMALLY EFFICIENT OPERATIONS." DO YOU**
17 **AGREE?**

18 A. Certainly not. If anything, it should suggest the opposite. Any firm faced
19 with bankruptcy will do anything it can to cut operating expenses in an
20 effort to remain solvent. This may not be an "optimally efficient" mode of
21 operation, but it would be suboptimal to the low side; the operating

1 expense would not reflect the level of expense that would be expected for
2 an efficient firm in sustainable operation.

3 **Q. DR. ARON RECOMMENDS THAT THE ULTIMATE MARKET**
4 **SHARE FOR THE EFFICIENT CLEC BE SET AT 15% OVER ALL**
5 **MARKET SEGMENTS. DO YOU AGREE WITH THIS**
6 **RECOMMENDATION?**

7 A. No, I do not. Dr. Aron cites penetration levels achieved by CLECs using
8 UNE-P to provide local exchange service and penetration levels by cable
9 operators achieved among customers that subscribe to cable as
10 justification for her recommendation. I would note first that the 15%
11 market share number cited for CLEC market penetration is for all CLECs
12 in aggregate, not for individual CLECs (with the exception of the
13 penetration cited for AT&T in New York). I also would note that the cable
14 penetration figures are for penetration among only those customers that
15 are subscribers to the cable system, with a total subscriber base only of
16 those subscribers for whom cable services are available – not the entire
17 universe of telephone subscribers. Nationwide, CLECs, *in aggregate*, have
18 achieved a market penetration to date of just under 15%. If the FCC has
19 established as a benchmark the presence of three unaffiliated retail
20 providers of local exchange service, this would imply a market share for
21 each carrier of only 5%, assuming each is equally successful in winning
22 customers' business.

1 In view of the challenges that will face CLECs in moving from a
2 UNE-P based service to a service based on self-provisioning of the
3 switching function, and in view of the increasingly aggressive winback
4 activities being pursued by ILECs, including BellSouth, I believe that a
5 15% market share projection is far too aggressive. The ultimate market
6 share that an individual CLEC may achieve is unknown and unknowable,
7 depending as it does on many uncertain factors, including the price that
8 the CLEC is able to establish relative to the ILEC, the quality of service
9 that the CLEC is able to provide (a factor that is only partly under the
10 control of the CLEC, because the loop and transport components of the
11 service will remain under the control of the ILEC, from a technical
12 perspective), the ability of the ILEC to efficiently manage the hot cut
13 process, and the ability of the CLEC to bring new products and service
14 capability to the market and the cost of doing so. Additionally, as I have
15 discussed earlier in this testimony, the FCC's decision to preclude CLECs
16 from obtaining access to the broadband data capabilities of hybrid
17 fiber/copper loops means that CLECs will be unable to serve a large and
18 increasingly important segment of the market, particularly higher-
19 spending residential and small business customers, who will demand
20 broadband data services.

21 **Q. DR. ARON ALSO RECOMMENDS A CHURN RATE OF 4% PER**
22 **MONTH FOR RESIDENTIAL CUSTOMERS. DO YOU AGREE**
23 **WITH THIS RECOMMENDATION?**

1 A. No, I do not. The same factors that I have discussed with regard to the
2 market share that will be attainable by CLECs in the post-UNE-P market
3 apply as well to the churn rate that CLECs will experience. Any input to
4 the model that relies exclusively on the experience of UNE-P based
5 CLECs will likely understate the actual churn rates that will be
6 experienced going forward. Again, the actual churn rate is unknown and
7 unknowable at this time. In making its findings regarding potential
8 deployment, the Commission should consider a range of possibilities,
9 including scenarios that increase the level of churn over historical levels.

10 **Q. DR. ARON CITES SEVERAL ANALYST’S REPORTS TO**
11 **SUPPORT HER RECOMMENDED CUSTOMER ACQUISITION**
12 **COST OF \$95. DO YOU AGREE WITH THIS**
13 **RECOMMENDATION?**

14 A. No, I do not. Dr. Aron cites a number of sources, including (at the low
15 end) a reference to ZTel’s estimated customer acquisition costs that does
16 not include advertising. She goes on to claim that an efficient UNE-L
17 based CLEC would likely incur lower customer acquisition costs than
18 current UNE-P based CLECs.

19 In supporting a customer acquisition input of \$130, Dr. Gabel cites
20 in notes attached to his model a range of estimates from the same types of
21 sources cited by Dr. Aron. These estimates range from \$80 to more than

1 \$400 per customer, a range higher at the low end and much higher at the
2 high end than the estimates provided by Dr. Aron.

3 Again, customer acquisition cost in a post-UNE-P market is an
4 unknown and unknowable quantity. Some of the factors that I already
5 have discussed with regard to market share and churn also will have an
6 impact on customer acquisition costs, particularly the price that the CLEC
7 will be able to establish relative to the ILEC's price, the aggressiveness of
8 ILEC winback efforts, and the quality of service that the CLECs are able
9 to attain. Given that the range of estimates for current CLEC customer
10 acquisition cost varies so widely, I believe that it would be prudent for the
11 Commission to consider a range of scenarios with regard to customer
12 acquisition costs, including scenarios where customer acquisition costs in
13 the post-UNE-P market substantially exceed those for UNE-P based
14 CLECs.

15 **V. RESULTS OF RUNNING BELL SOUTH MODEL WITH MORE**
16 **REALISTIC INPUTS, AND WITH THE CORRECT WIRE**
17 **CENTER MARKET DEFINITION.**

18 **Q. DR. BRYANT, IN YOUR DIRECT TESTIMONY YOU**
19 **PRESENTED THE RESULTS OF THE IMPAIRMENT ANALYSIS**
20 **TOOL THAT YOU SUBMITTED USING A RANGE OF POSSIBLE**
21 **INPUTS, SHOWING THE RESULT FOR A NUMBER OF**
22 **POSSIBLE SCENARIOS. HAVE YOU PERFORMED A SIMILAR**
23 **ANALYSIS USING THE BACE?**

1 A. Not in the same way. Because the impairment analysis tool calculates
2 results relatively quickly, it was possible to evaluate several hundred
3 randomly-generated scenarios in a relatively short period of time. The
4 BACE is a more complex model, and takes approximately 40 minutes to
5 produce results for any set of specified inputs. Due to the short time
6 frames in this proceeding and the press of similar proceedings in other
7 states, I was not able to produce the same type of analysis using the BACE
8 as I presented using the impairment analysis tool.

9 I have already presented in Exhibit MTB-10 a summary of the
10 results of a sensitivity analysis that I performed for several individual user
11 inputs to the model. I have also performed a series of runs of the model
12 using combinations of certain key variables. The results of this analysis
13 are shown in Exhibit MTB-12. Each column in this exhibit presents the
14 model results for the mass market customers in each wire center. For all
15 model runs, BellSouth's exclusionary filters were turned off. The column
16 header in each of the columns shows the user inputs that were changed
17 from BellSouth's default values.

18 **Q. IN THIS EXHIBIT, YOU USE MONTHLY REVENUE OF \$52.35.**
19 **WHAT DOES THIS VALUE MEAN?**

20 A. As I noted in my direct testimony, MCI recently has obtained data from
21 TNS Telecoms on the monthly average residential telecommunications
22 spending by household for each wire center in Kentucky. This is the same

1 source of information that is used by the FCC in compiling its annual
2 statistics on telecommunications expenditures, and is based on a survey of
3 actual customer bills. The \$52.35 value that I used is the weighted average
4 expenditure per line for local and long distance services, and includes the
5 subscriber line charge and taxes. This value was applied only to the
6 residential revenue inputs in the BACE model. Business revenues were
7 left at BellSouth default values.

8 **Q. WHAT DOES YOUR ANALYSIS SHOW?**

9 A. It is difficult to draw conclusions from my analysis. The BACE model
10 produced results that clearly are contrary to reason. Note that in column B
11 of Exhibit MTB-12, I used a market share of 10% as an input. In column
12 C, all other inputs were held constant, but the market share was decreased
13 to 5%. One would expect that an decrease in market share would result in
14 a reduction in profitability, but the BACE model instead shows that
15 CLECs would actually be *closer to* profitability in all wire centers Due to
16 the occasional anomalous results that the model produces, I do not have
17 confidence in the ability of the model to produce valid results. However,
18 just as in the analysis that I presented in my direct testimony, the results
19 are both highly variable among wire centers and overall quite dependent
20 upon the inputs values chosen. Exhibit MTB-12 shows that, depending
21 upon the combination of input values chosen, CLECs are not profitable in
22 any wire center in BellSouth's territory in Kentucky.

1 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING**
2 **THE BACE MODEL.**

3 A. Having had only a limited amount of time to work with the model, and
4 without access to the source code or intermediate calculations produced by
5 the model, I am not in a position at this time to either endorse or reject the
6 model itself. As I have discussed in this testimony, there are aspects of the
7 model's operation and the relationship between inputs to the model and
8 the outputs the model produces that raise serious questions as to whether
9 the model accurately and reliably calculates the costs and revenues that are
10 pertinent to a CLEC's decision to provide local exchange service using
11 self-provisioned switches.

12 I would emphasize again that many of the inputs to the model are
13 uncertain – it cannot be known with any certainty what costs would be
14 incurred and what revenues would be available to CLECs in a post-UNE-P
15 environment. The best that can be said, whatever model is used, is that
16 under some sets of assumptions, CLECs can be profitable in some wire
17 centers in Kentucky. Under other sets of assumptions, CLECs are not
18 profitable in any wire center in Kentucky. Given this uncertainty, the
19 Commission cannot conclude that CLECs are not impaired in any market
20 in Kentucky.

21 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

22 A. Yes, it does.

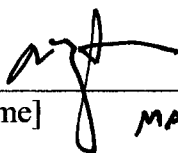
AFFIDAVIT

STATE OF TEXAS

COUNTY OF TRAVIS

BEFORE ME, the undersigned authority, duly commissioned and qualified in and for the State and County aforesaid, personally came and appeared MARK T. BRYANT, who, being by me first duly sworn deposed and said that:

He/She is appearing as a witness before the Kentucky Public Service Commission in Case No. 2003-00379, Review of Federal Communications Commission's Triennial Review Order Regarding Unbundling Requirements for Individual Network Elements, and if present before the Commission and duly sworn, his/her testimony would be set forth in his/her Direct Testimony consisting of 97 pages and 2 exhibit(s), and in his/her Rebuttal Testimony consisting of 42 pages and 9 exhibit(s).


[Witness Name] MARK T. BRYANT

SWORN TO AND SUBSCRIBED BEFORE ME
THIS 30th DAY OF MARCH, 2004

 Notary Public

