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July 29, 2009

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**JUL 29 2009**

**PUBLIC SERVICE  
COMMISSION**

*Via Hand-Delivery*

Mr. Jeff Derouen  
Executive Director  
Public Service Commission  
211 Sower Boulevard  
P.O. Box 615  
Frankfort, KY 40602-0615

RE: *Case No. 2009-00141*

Dear Mr. Derouen:

Enclosed for filing are the original and 10 copies of Interstate Gas Supply Inc.'s pre-filed testimony.

Should you have any questions or concerns, please do not hesitate to contact me.

Regards,



Matthew Malone

Enclosures

C: All Parties of Record

COMMONWEALTH OF KENTUCKY  
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of: : Case No. 2009-00141  
: :  
Application Of Columbia Gas of Kentucky, Inc. :  
For an Adjustment in Rates :

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INTERSTATE GAS SUPPLY, INC.'S INTERVENOR TESTIMONY

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Comes Interstate Gas Supply, Inc. ("IGS") an intervenor, and hereby files the following testimony in the above-styled matter.

Respectfully submitted,

HURT, CROSBIE & MAY PLLC



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**CERTIFICATE OF SERVICE**

I hereby certify that an original and ten (10) copies of this testimony was served via hand-delivery upon Jeff Derouen, Executive Director, Public Service Commission, 211 Sower Boulevard, Frankfort, Kentucky 40602-0615; furthermore, it was served by mailing a copy by first class U.S. Mail, postage prepaid, on the following, all on this 29<sup>th</sup> day of July, 2009.

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COMMONWEALTH OF KENTUCKY  
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of: : Case No. 2009-00141  
: :  
Application Of Columbia Gas of Kentucky, Inc. : :  
For An Adjustment of Gas Rates : :

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Prepared Direct Testimony of  
SCOTT WHITE  
President  
Interstate Gas Supply, Inc.

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Dated July 27, 2009

1 **I. Introduction**

2 **Q. Please state your name and business address.**

3 A. Scott White. 5020 Bradenton Ave., Dublin Ohio 43017.

4 **Q. Please state your occupation.**

5 A. I am the president of Interstate Gas Supply, Inc. (“IGS”), which is a natural gas marketer  
6 and supplier of natural gas and related transportation services to thousands of residential  
7 and small commercial customers in Kentucky, specifically in the Columbia Gas of  
8 Kentucky service territory. IGS is a natural gas marketer that supplies natural gas and  
9 related transportation services to several thousand large commercial and industrial  
10 companies, and several hundred thousands residential and small commercial customers in  
11 various states in the mid-west, including Ohio, Illinois, Michigan, New York,  
12 Pennsylvania, Indiana and Kentucky. IGS was formed in 1989 and I was one of the  
13 founding members of the company. IGS and its wholly owned subsidiaries are privately  
14 held companies.

15 **Q. What are your responsibilities as the President of IGS?**

16 A. As president of IGS, I am ultimately responsible for all aspects of the company, including  
17 the supply, finance, marketing, accounting, human resources, operations and regulatory  
18 areas, although I have employees that manage the day to day operations of each area. I  
19 directly monitor hedging activities, actively hedge a significant portion of IGS’s  
20 portfolio, monitor and actively participate in supply functions, regulatory issues,  
21 marketing, and all other aspects of IGS’s natural gas business.

1 **Q. Please describe your educational background and experience.**

2 A. My biography is attached hereto as **Exhibit A**. As noted in my biography, I have been  
3 involved in the natural gas market since 1989, and was directly involved in unbundling  
4 residential natural gas services in Ohio and Kentucky.

5 **Q. On whose behalf are you appearing in this proceeding?**

6 A. I am appearing on behalf of IGS.

7 **Q. Have you previously testified before any State or Federal utility commissions?**

8 A. Yes. I have filed testimony before the Ohio Public Utilities Commission and the Public  
9 Service Commission of Kentucky, as well as the Illinois Commerce Commission. I  
10 testified on several occasions before the Ohio House of Representatives. Likewise, I  
11 filed direct testimony in Case no. 2007-00008 before this Commission in Columbia Gas  
12 of Kentucky (“Columbia”) last rate case.

13 **Q. What is the subject matter of your testimony?**

14 A. My testimony involves a number of aspects of Columbia’s request for rate increase and  
15 how the requested increases will impact IGS, its customers and the Choice program  
16 generally with specific emphasis on two programs being proposed by Columbia. In this  
17 rate case, Columbia proposes a Price Protection Service (“PPS”) and Negotiated Sales  
18 Service (“NSS”) program, both of which directly compete with IGS and other  
19 competitive suppliers. Columbia’s proposed new services essentially provide customers  
20 with a fixed or variable supply cost for natural gas. Columbia’s proposed services are  
21 requested to be largely unregulated, meaning although they propose to file the prices  
22 periodically with the Commission for approval, they do not intend for the products to be  
reconciled and, presumably therefore no oversight or review of the performance of the

products beyond approval of the price on a prospective basis. *See* p. 3 of Erich Evan’s  
2 direct testimony. The proposed PPS and NSS services should not be allowed to be  
3 offered by Columbia since there will be no separation of Columbia’s regulated GCA  
4 program, In addition the competitive market already offers just these types of products  
5 under the choice program controlled by Columbia. Columbia is proposing to offer these  
6 services as the utility, without any separate facilities, infrastructure, employees, telephone  
7 systems, supply purchasing systems, general overhead or related expenses. According to  
8 the pre-filed testimony of Erich Evans, Columbia intends to offer the PPS service as a  
9 “firm sales service option for residential, commercial and industrial customers (less than  
10 25,000 Mcf/year usage).” *See* direct testimony of Erich Evans p. 2 lines 16-17. The  
11 service is proposed to offer “fixed or index price service for the commodity only.” *Id.* at  
12 p. 2 line 18. The NSS is proposed as a firm or interruptible service, with fixed or variable  
13 prices for customers whose annual usage is greater than 25,000 Mcf/year, with prices  
14 established by individual contracts with customers. *Id.* at p. 3, lines 11-21. Mr. Evans  
15 states that the PPS and NSS “provide customers with choices that they can make to take  
16 more control over the management of their natural gas costs.” *Id.* at p. 3, lines 27-29.

17 **Q. Do you take issue with customers having choices and taking more control over**  
18 **management of their natural gas supply costs?**

19 A. No, not at all, in fact it is one of the primary benefits offered by the competitive natural  
20 gas market and suppliers like IGS Energy. Moreover, it appears from Mr. Evans’  
21 testimony that IGS Energy and Columbia are in agreement on the need to offer customers  
22 competitive options. Fixed, variable, indexed and related prices are the very center of the  
3 value proposition competitive suppliers like IGS provide consumers. IGS welcomes



1 competition and in fact, encourages other suppliers to enter into the service territory  
2 because IGS believes that robust competition benefits consumers and competitors alike.  
3 However, IGS is not supportive of Columbia's proposal because it would have  
4 inequitable access to Columbia systems, purchasing decisions, call center resources and  
5 confidential information regarding its regulated services, such as its hedging program for  
6 its GCA, none of which is available to the rest of the competitors in the market. I see no  
7 way, as proposed, Columbia could ensure that the GCA was insulated from the PPS or  
8 NSS programs, or how the programs would not give Columbia an unfair advantage in the  
9 competitive market.

10 **Q. Then do you support Columbia's proposal to offer PPS and NSS services?**

11 A. No, I am opposed to Columbia, as a utility, making such offers.

12 **Q: More specifically, why not?**

13 A. Columbia is in charge of the Choice and Transportation programs, and sits in a unique  
14 position as the system manager and local distribution company as it relates not only to the  
15 suppliers like IGS Energy that participate in the programs, but to the consumers that live  
16 in the Columbia service territory. Because of this unique position, I am concerned about  
17 many aspects of the proposed PPS and NSS programs. First, Columbia's call center is  
18 one of the primary sources of information consumers will draw upon when exploring the  
19 viability of competitive offers and suppliers like IGS Energy. With Columbia offering  
20 competitive offers through the PPS and NSS programs, and as stated in Mr. Evans' direct  
21 testimony Columbia will use the call center to field calls about and sell its PPS and NSS  
22 programs, I do not see how Columbia can possibly do this yet remain impartial regarding  
calls coming into its call center about other competitive offers.

2 Second, Columbia is not proposing to form a subsidiary company, separate from  
3 the regulated utility, where the affiliated company would have to hire its own employees,  
4 lease or purchase its own space, separate its call center functions, IT functions, purchase  
5 separate computers, telephone equipment, office suppliers, hire its own employees,  
6 contract for all of its needed services like heating, lighting, trash removal, develop its  
7 own employee benefits packages, health insurance, obtain its own supply sources,  
8 hedges, or establish a wall between the regulated utility and the competitive affiliate,  
9 basically doing all of the things with all of the associated costs that a competitor offering  
10 the same types of products and services would have to do. No, instead, Columbia is  
11 proposing to utilize all of its existing infrastructure, employees, capital and related  
12 systems to make competitive, for-profit offers into the market while continuing to operate  
13 in the role of both GCA provider and control the operation and oversight of the daily  
14 running of the Choice and Transportation programs. Columbia is in the process of  
15 requesting a rate increase, to recover in part the very costs recovered from all rate payers  
16 including those that choose to purchase natural gas from suppliers like IGS. In essence,  
17 IGS' customers would be helping to fund all the operating costs of one of IGS'  
18 competitors, even though they are buying natural gas from IGS. No other competitor  
19 would have this advantage. These are significant issues for the competitive market,  
20 Choice and Transportation customers and the GCA and should not be permitted.

20 **Q. You mentioned the call center as an issue, can you elaborate?**

21 **A.** Yes. As a practical matter, sales and choice consumers know Columbia, as they have  
22 been the local distribution company in the service territory and as such, consumers have a  
level of familiarity with them. Many consumers will call Columbia when looking at

options for purchasing natural gas, spurred on often by mailers sent by suppliers like IGS Energy. A consumer will call to find out about the Choice program, ask questions about suppliers, offers and generally speak with Columbia when exploring the competitive market. Customers calling into Columbia call centers with questions regarding ways to reduce their monthly gas bill are going to be talking to Columbia employees. Columbia employees will surely tout their internal PPS and NSS programs above CHOICE competitors. In fact, according to Mr. Evans' testimony, they will utilize these call centers to sell the PPS and NSS products. Asking these same people, likely compensated for selling the PPS and NSS products, to also impartially speak about competing offers and suppliers, is unlikely to result in impartiality. For this reason alone, the PPS and NSS programs should not be permitted.

**Q. You also mentioned other concerns; can you expand on those concerns?**

A. As a commodity supplier in a competitive market, the single source of revenue that a supplier like IGS Energy has is the price it charges to its commodity customers. The revenue it receives from its commodity sales has to pay for all of its costs, from when the lights are turned on in the morning until the lights are turned off at night. IT equipment, IT systems, telephone equipment and systems, employees, payroll expenses, office supplies, rent, lease or mortgage expenses, computers, outside consultants, marketing, billing systems, accounting systems, in essence every expense that goes into operating a company that provides competitive commodity services to consumers for a competitive supplier has to be recovered through its commodity charge, before even one molecule of natural gas is purchased. Moreover, in the Columbia of Kentucky Choice program, in addition to all of the overhead and expenses a competitive supplier has, there are

2 additional costs to consider, including a 5 cent per Mcf throughput fee, a 20 cent per  
3 customer bill, per month billing fee and a balancing fee, adjusted quarterly, most recently  
4 \$1.3750/Mcf. So before a competitive supplier buys 1 molecule of natural gas, all of  
5 these costs have to be considered. If the Commission allows the PPS/NSS programs as  
6 proposed, Columbia would completely avoid some costs incurred by Choice Suppliers (as  
7 addressed in the preceding sentence) and Columbia would essentially start with the cost  
8 of the gas as many of these other costs are included in the general rates. In fact,  
9 Columbia is not even proposing to separate the costs of gas or its gas purchases between  
10 the various programs, GCA, PPS and NSS, so as proposed even the cost of gas is not  
11 purely and cleanly attributed to any particular program. In addition to the cost inequity,  
12 Columbia operates, as the local distribution company, the Choice and Transportation  
13 programs, which includes having direct control over delivery schedules, injections and  
14 withdrawals from storage, the purchasing decisions for the GCA, and the call center that  
15 consumers use to ask question about competing offers. Each month when establishing  
16 our prices, we have to provide those to Columbia, often before the prices are even  
17 released to the public so that we can be sure the price is available if people decide they  
18 want to sign up. This unique position, coupled with all of the general overhead costs  
19 being borne by all ratepayers and not included in its PPS or NSS pricing create  
20 significant problems if, as the utility, Columbia is permitted to offer competitive for-  
profit products. These limited issues should be sufficient to deny Columbia's proposal.

21 **Q. You said these "limited" issues, what are the others?**

22 A. A good example of another issue involves the lack of separation of natural gas supply costs (GCA (sales customers) versus PPS and NSS customers). Specifically, in response

1 to the question of whether Columbia will purchase specific streams of natural gas for PPS  
2 and NSS customers, Erich Evans indicated, “[n]o, Columbia will include the expected  
3 demand of other sales customers as it develops its monthly and seasonal purchase  
4 plans...” See Erich Evan’s direct testimony p. 5, lines 11 – 14. Essentially, Columbia  
5 intends to lump all of its gas supply purchases together for all customers, GCA, PPS and  
6 NSS. As a commodity supplier IGS Energy purchases natural gas from all over the  
7 country and then IGS incurs the expense of transporting its gas supply to the city gates,  
8 and the gas is either delivered into storage by Columbia or delivered to end users.  
9 Pursuant to its testimony, Columbia seeks to lump all of its gas supply purchases together  
10 for GCA, PPS and NSS customers. *Id.* Without differentiating purchases, it is difficult  
11 to see how Columbia will properly insulate each program from the other.

12 Columbia’s proposal is to keep the demand of the PPS and NSS customers in the  
13 same demand forecasting calculation that they currently use for the GCA, and proposes it  
14 will use NYMEX or futures hedges to address the fixed price arrangements. There are a  
15 number of problems with this. First, there is no way for Columbia to perfectly predict  
16 what a PPS or NSS customer, especially a heat sensitive customer, will use on a daily,  
17 weekly, monthly or annual basis, so there will be volumes purchased in this  
18 GCA/PPS/NSS pool that will be above or below the actual consumption volumes for  
19 these customers. There is no volume reconciliation that can occur for each group to  
20 ensure that one group is not buying gas for another, since there is no separation of the  
21 purchases. Further, since there is no way to perfectly predict the volume of gas that will  
22 actually be consumed, there is no way to perfectly purchase match the commodity  
purchased to the financial hedges purchased, meaning that Columbia will always be over

1 or under hedged for the PPS and NSS programs. In the competitive market, if we under  
2 or over purchase, we take the risk, which is the same case for hedges. However, in the  
3 proposal made by Columbia, they have another piece to the puzzle, the GCA, that will be  
4 blended in with all of the competitive products it is offering. I do not see how, as  
5 proposed, Columbia could insulate the GCA from the risks associated with unknown  
6 volumes, hedge mismatches, and customer migration to and from the PPS and NSS  
7 products. Without tying the physical purchases with the hedges and then reconciling  
8 each with actual consumption, ultimately how can Columbia ensure that the GCA is  
9 insulated from variances?

10 **Q. What if Columbia separated the physical purchases of the commodity between**  
11 **programs, would that solve the problems?**

12 **A.** No, it would not. Setting aside the overhead and operating cost issues, even if Columbia  
13 were to separate the physical purchases, since, as proposed the same people would be  
14 buying the gas for the GCA and PPS/NSS, how would Columbia differentiate which  
15 purchases were for which program? Although Columbia is not proposing to separate the  
16 physical purchases between programs, if it were to propose this as a “fix” to the issue  
17 presented regarding these proposed programs, a new set of issues arises. Since the same  
18 people make the purchases, there would be no way to ensure that the fixed price offers  
19 would not be used as a benchmark for the purchases, so that physical purchases made at  
20 prices below the fixed price benchmark were flowed to the fixed price PPS/NSS and  
21 those higher than the fixed price products were flowed to the GCA. Without an actual  
22 separation between the regulated GCA product and the for-profit competitive product,

there is no way to insulate either the GCA customers or the competitive market from  
2 inequitable treatment.

3           Also, since physical purchases happen in a variety of ways (a buyer can purchase  
4 gas on the daily market at the spot price of gas, negotiate physical purchase contracts for  
5 varying amounts of gas over varying periods of time, purchase gas from local sources, or  
6 from points upstream of the NGDC, buy gas at its city gate, either on a daily basis or  
7 negotiate a purchase contract for various delivery amounts, etc.), volumes are coming  
8 into the system at a wide range of prices from a variety of sources. Because Columbia  
9 controls its system, it controls not only the purchases it makes, but how its storage is  
10 utilized, how, when and how much volume is injected into storage and withdrawn from  
11 storage, and also controls the same for competitive suppliers operating on its system. If  
12 Columbia is operating its GCA and the Choice and Transportation programs only, then it  
13 is in a position to act in this capacity in a manner that is competitively neutral. However,  
14 as the system operator, if also given the ability to make a profit on the natural gas and  
15 compete with other suppliers on the system, over which Columbia has a significant  
16 amount of control, they would be in a position of unmatched power in the market, to the  
17 detriment of other suppliers and their customers.

18           For IGS and other suppliers to provide an effective product in the Columbia  
19 service territory, all of the parties should be on a level playing field as it relates to the  
20 NGDC operating the program, as well as the elements of the program. If it is Columbia's  
21 desire to make a profit off of commodity, it should only be permitted to do so if it is done  
22 through an affiliated company that deals with Columbia at arms-length under the same  
rules and with the same access as other competitive suppliers. Doing otherwise puts the

GCA customers, the market and suppliers in an untenable position, and puts Columbia in a significant position of power and market dominance.

**Q. Are there other issues with the proposal?**

A. Yes, I want to spend a little more time on the hedging for the PPS and NSS, as described by Columbia. In its filing, Columbia references managing its fixed pricing for the PPS and NSS programs through the use of “natural gas futures contracts”. See Erich Evan’s direct testimony p. 5, lines 17-19. However, Columbia is (i) not seeking to differentiate its purchases between sales and PPS and NSS customers as discussed above; (ii) may also be hedging for its GCA program; and (iii) as a utility Columbia will be able review internal confidential pricing data in advance and while it is making purchases for GCA, PPS and NSS customers. Columbia as a utility should be passing its supply cost of natural gas onto its sales customers at a dollar for dollar basis through the GCA, not selling gas for a profit. However, setting that aside, Columbia claims it will be able to not differentiate gas supply purchases and, therefore, cannot differentiate its gas supply costs between the three programs, GCA, PPS and NSS.

In order to be able to ascertain whether it, Columbia, had a profit or a loss on its PPS and/or NSS products, it will have to attribute some cost to the physical commodity purchases and relate those costs to the PPS and NSS programs, as well as match those up with financial hedges. It seems that for a complete picture of how a product performed, profit or loss, it would be essential to have a complete picture of how the financial hedges tie to the physical purchases and together how the physical and financial tie to the underlying consumer contracts. Without all three pieces, the picture is incomplete and there would be no way to determine whether a product was profitable or not. Columbia



has not provided any discernable rationale regarding its plan on how to discern gas supply costs for sales versus PPS and NSS customers other than the use of “natural gas future contracts”. *Id.* Essentially, Columbia’s explanation is unclear and ambiguous at best. Columbia should act as a utility rather than a competitive supplier. Moreover, with respect to Columbia’s review of internal confidential data, Columbia’s access to its confidential expected gas cost figures would allow Columbia to hedge its gas purchases for PPS and NSS customers in a much more significantly competitive position compared to CHOICE suppliers.

**9 Q. What about other issues are problematic with the PPS and NSS programs?**

10 A. I mentioned some of these issues earlier in my testimony but, generally, the issues can be  
11 lumped together in general term as a lack of separation between the utility and the  
12 proposed PPS and NSS programs (e.g. no separation between the employees acting on  
13 behalf of Columbia and the PPS and NSS programs, no separation between employees  
14 being compensated by Columbia and from the PPS and NSS programs, and no separation  
15 of information of employees regarding sales customers and PPS and NSS customers).  
16 There is a code of conduct with respect to utilities in Kentucky and I understand that  
17 Columbia should not solicit business for an affiliate or nonutility business. *See* KRS  
18 278.2213(8). Columbia is a utility and as a general matter, Columbia should not be  
19 making money off the supply side of gas or the GCA. Columbia should only earn its  
20 profits through the distribution of gas and not attempt to become a competitive supplier.  
21 With respect to Kentucky statute governing general rules of conduct involving utilities,  
22 Columbia should not provide any preferential conduct to a non-regulated affiliate or for  
any unregulated product it offers as the utility, to the detriment of competitors, its

employees should not solicit business on behalf of a utility or for its nonutility business,  
2 and employees should not share internal data with an affiliate. While Columbia seeks to  
3 characterize the PPS and NSS issues as “programs” essentially these are unregulated, for-  
4 profits competitive offers.

5 **Q. Was there anything else you wished to address?**

6 A. Yes. Although briefly. The costs associated with these new programs, PPS and NSS  
7 appear to be potentially borne by sales customers. Currently, costs borne by the CHOICE  
8 suppliers include a 5 cent per Mcf throughput fee, a 20 cent bill per month billing fee,  
9 and a balancing fee. Choice suppliers build these costs into the cost of their natural gas  
10 supply to their customers. Columbia seeks to administer these programs with existing  
11 personnel. *See* direct testimony of Erich Evans, p. 14, lines 19- 22. Moreover, in  
12 response to IGS’ data request no. 11(e), “[w]ill the costs of the call center representatives  
13 be differentiated, and if so how will the costs be recovered?” Columbia responded that,  
14 “the costs for the call center are included in Columbia’s base rates for all of Columbia’s  
15 customers.” *See* Columbia’s responses to IGS DR No. 11 pp. 1-2. Accordingly,  
16 Columbia seeks to create a competitive affiliate within its own organization without  
17 experiencing or suffering any of the startup or on-going costs borne by competitive  
18 suppliers.

19 **Q. Does this conclude your testimony?**

20 A. Yes, subject to reserving my right to respond to issues that may be raised in the course of  
21 discovery or hearings.

**Scott White**  
*Founder and President*

As the leader of one of the biggest retail gas marketing companies in the country, Scott White has developed an impressive career in the natural gas industry. In 1989, Scott and Marvin White started Interstate Gas Supply (IGS) with 18 commercial customers.

Under White's presidency, IGS has grown from a three-person company with just under \$1 million in sales in 1990 to a company with sales just over one billion dollars in sales that serves over 840,000 residential customers in the Midwest.

IGS is somewhat unique in that it is privately held, has no long-term debt and relies on traditional bank financing. White attributes his company's success to a focus on customer service and an understanding of the gas industry.

The Columbus native graduated from Ohio University in 1988 with a degree in finance and marketing. White serves on the Board of Directors of IGS, and the Central Ohio Transit Authority. He is a member of the Ohio Gas Association and Ohio Oil & Gas Association.

Scott White is married and has three children.

