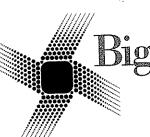
Main Case File



PSC CASE NO. 2007-00455
BIG RIVERS ELECTRIC CORPORATION'S
RESPONSES TO AG'S
INITIAL DATA REQUEST

1 of 4

#### <u>VERIFICATION</u>

y, state, and affirm the orrect to the best of m			which	I am listed a	s a witness
			$\sim$	1~~	
		William Stev	ven S	elye	
14	,				

SUBSCRIBED AND SWORN TO before me by William Steven Seelye on this the  $13^{\rm th}$  day of February, 2008.

COUNTY OF

Notary Public, Vectoria B. Harper My Commission Expires Sept 20, 2010

RECEIVED

FEB 1 4 2008

PUBLIC SERVICE COMMISSION

I verify, state, and affirm that the fo best of my knowledge and belief.	oregoing testimony is true and correct to the
	Robert S. Mudge
District of Columbia City of Washington	) )
SUBSCRIBED AND SWORN TO day of February, 2008.	before me by Robert S. Mudge on this the
	Notary Public, District of Columbia My Commission Expires:

Notary Public District of Columbia CHARLES HELLER My Commission Expires: Sept 30, 2008

I verify, state, and affirm that the foregoing responses for which I am listed as a witness are true and correct to the best of my knowledge and belief.

STATE OF NEW YORK COUNTY OF NEW YORK

SUBSCRIBED AND SWORN TO before me by Mark W. Glotfelty on this the  $12^{\text{th}}$  day of February, 2008.

My Commission Expires Motary Public, State of New York
No. 31-4817132
Qualified in New York County
Commission Expires Jan. 31

I verify, state, and affirm that the foregoing responses for which I am listed as a witness
are true and correct to the best of my knowledge and belief.
Burns Mercer
COMMONWEALTH OF KENTUCKY ) COUNTY OF
SUBSCRIBED AND SWORN TO before me by Burns Mercer on this the 12 <sup>th</sup> day of
February, 2008.
Notary Public, Ky. State at Large
My Commission Expires 3/18-08
iviy Commission Express Sylve 200

I verify, state, and affirm that the foregoing are true and correct to the best of my knowledge ar	responses for which I am listed as a witness and belief.  Michael H. Core
STATE OF Kentucky ) COUNTY OF Henderson ) SUBSCRIBED AND SWORN TO before 1 February, 2008.	ne by Michael H. Core on this the 12 <sup>th</sup> day of
	Paula Mitchell Notary Public, Ky. State at Large My Commission Expires 1-12-09

I verify, state, and affirm that the fo are true and correct to the best of my know		g responses for which I am listed as a witness and belief.  David A. Spainhoward
COMMONWEALTH OF KENTUCKY COUNTY OF HENDERSON	)	
SUBSCRIBED AND SWORN TO day of February, 2008.	before	me by David A. Spainhoward on this the 12 <sup>th</sup>
		Paula Mitchell Notary Public, Ky. State at Large My Commission Expires 1-12-09

I verify, state, and affirm that the foregoing responses for which I am listed as a witness are true and correct to the best of my knowledge and belief.

C. William Blackburn

COMMONWEALTH OF KENTUCKY COUNTY OF HENDERSON

SUBSCRIBED AND SWORN TO before me by C. William Blackburn on this the 12<sup>th</sup> day of February, 2008.

Notary Public, Ky. State at Large My Commission Expires 1-12-09

I verify, state, and affirm that the foregoing responses for which I am listed as a witness are true and correct to the best of my knowledge and belief.

Mark A. Bailey

COMMONWEALTH OF KENTUCKY COUNTY OF HENDERSON

SUBSCRIBED AND SWORN TO before me by Mark A. Bailey on this the 12<sup>th</sup> day of February, 2008.

Notary Public, Ky. State at Large My Commission Expires 1-12-09

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

There are no material facts that keep Big Rivers from continuing its

present mode of operations under the existing Lease Agreement or existing Purchase

Agreement. The decision made by Big Rivers to pursue the Unwind Transaction was

rather one of balancing the reasons for staying in the current arrangement against those

As discussed below in the response to the Attorney General's Initial Request, Item 43,

financial flexibility Big Rivers will have under the Unwind Transaction. Currently, Big

Rivers has no way to adequately fund significant new capital obligations for litigation

liability, environmental assessments, capital additions for load growth, or unexpectedly

large obligations it may face at Lease end. Moreover, the current arrangement has seen

its share of continuing disputes between E.ON and Big Rivers, and E.ON clearly is eager

to sever ties. Facing a clearly dissatisfied partner in E.ON for the next sixteen years—or

contemplate. Both the direct and indirect employment benefits derived from the Smelters

and the opportunity for further economic development in Western Kentucky under the

Unwind Transaction militate against the status quo. Finally, Big Rivers is committed to being a long-term power supplier for Western Kentucky, and the Lease Agreement and

Power Purchase Agreement offer only a short-term fix rather than a lasting solution.

two Smelters desperate to find a low-cost source of power—is not pleasant to

those reasons include the financial strictures of the current arrangement versus the

Power Agreement, other than its contractual obligations under the Termination

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Item 1) State each material fact which prevents Big Rivers from electing to continue its present mode of operation under the existing Lease Agreement.

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Response)

for proceeding with the Unwind.

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Michael H. Core

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> Item 1 Page 1 of 1

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

February 14, 2008

Item 2) State each material fact which prevents Big Rivers from electing to continue its present mode of operation under the existing Power Purchase Agreement.

**Response**) See Big Rivers' Response to the Attorney General's Initial Request, Item 1.

Witness) Michael H. Core

## BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

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Item 3) Provide the most recent comparison of expected future cash flows to Big Rivers under continuation of the existing Lease Agreement/Power Purchase Agreement versus expected future cash flows as modeled (Exhibit 8) for the proposed Unwind/Lease Agreement Termination transactions, performed by or for Big Rivers

- i. Please explain why such a comparison was not performed; and,
- ii. Provide the requested comparison.

Please see comparison of expected future cash flows to Big Rivers under Response) continuation of the existing Lease Agreement/Purchase Power Agreement versus expected future cash flows as modeled (Exhibit 8) for the proposed Unwind/Lease agreement Termination Transaction.

Witness) C. William Blackburn

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

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Item 4)

the wholesale electricity requirements of its three distribution cooperative members", (emphasis added).

a. State each and every other purpose for which Big Rivers exists.

It is stated that Big Rivers "exists for the principal purpose of providing

b. Describe and discuss the nature of each such "other purpose" identified in a.

**Response)** KRS Chapter 279 states the purposes for which electric cooperatives may be organized:

279.020 Who may incorporate.

Any three (3) or more individuals, partnerships, associations or private corporations a majority of whom are citizens of Kentucky, may by executing, filing, and recording articles of incorporation as provided in KRS 279.030 and 279.040 organize to conduct a nonprofit cooperative corporation for the:

- (1) Primary purpose of generating, purchasing, selling, transmitting, or distributing electric energy to any individual or entity, and providing any good or service related to generating, purchasing, selling, transmitting, or distributing electric energy to any individual or entity; and
- (2) If the cooperative desires, for the secondary purpose of engaging in any other lawful business or activity, provided that any nonregulated business or activity is conducted through an affiliate except for any business or activity which does not involve the sale of a product that is conducted pursuant to a contract with a federal military installation or a contract for administrative services which does not involve the sale of a product requested by a local, state, or federal government.

Article II of the Big Rivers Articles of Incorporation sets forth the specific purposes for which Big Rivers was organized:

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

### ARTICLE II

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The purpose or purposes for which the corporation is formed are to promote and encourage the fullest possible use of electric energy in the Commonwealth of Kentucky, by making electric energy available by production, transmission, distribution, or by otherwise securing the same for inhabitants of and persons, including natural persons, firms, associations, corporations, business trusts, partnerships and bodies politic and corporate, in rural areas of the Commonwealth of Kentucky, at the lowest cost consistent with sound business methods and prudent management of the business of the corporation and also by making available to the said inhabitants and persons, including natural persons, firms, associations, corporations, business trusts, partnerships and bodies politic and corporate, electrical devices, equipment, wiring, appliances, fixtures, supplies and machinery (including any fixtures or property, or both, which may by its use be conducive to a more complete use of electricity or electric energy) operated by electricity or electric energy, and accounting services, forms and supplies, bargaining services, business counsel and advice, engineering services, supervisory services, investment counsel, general purchasing services of all kinds, and any other services that are requested or deemed advisable or desirable in the conduct of the business of the corporation or in the business of any natural persons, firms, associations, corporations, business trusts, partnerships and bodies politic and corporate, in rural areas of the Commonwealth of Kentucky. In addition, the purpose or purposes for which the corporation is formed are, without limiting the generality of the foregoing:

(a) to generate, manufacture, purchase, transport, acquire and accumulate electric energy for its members and non-members to the extent permitted by the Act under which the Corporation is formed and to transmit, distribute, furnish, sell, and dispose of such electric energy to its members and non-members to the extent permitted by the Act under which the Corporation is formed, and to construct, erect, purchase, lease as lessee and in any manner acquire, own, hold, maintain, operate, sell dispose of, lease as lessor,

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

exchange and mortgage plants, buildings, works, machinery, supplies, apparatus, equipment and electric transmission and distribution lines or systems necessary, convenient or useful for carrying out and accomplishing any or all of the foregoing purposes;

 (b) to acquire, own, hold, use, exercise and, to the extent permitted by law, to sell, mortgage, pledge, hypothecate and in any manner dispose of franchises, rights, privileges, licenses, rights of way and easements necessary, useful or appropriate to accomplish any or all of the purposes of the Corporation;

(c) to purchase, receive, lease as lessee, or in any other manner acquire, own, hold, maintain, use, convey, sell, lease as lessor, exchange, mortgage, pledge or otherwise dispose of any and all real and personal property or any interest therein necessary, useful or appropriate to enable the Corporation to accomplish any or all of its purposes;

(d) to assist its members to wire their premises and install therein electrical and plumbing appliances, fixtures, machinery, supplies, apparatus and equipment of any and all kinds and character (including, without limiting the generality of the foregoing, such as are applicable to water supply and sewage disposal) and, in connection therewith and for such purposes, to purchase, acquire, lease, sell, distribute, install and repair electrical and plumbing appliances, fixtures, machinery, supplies, apparatus and equipment of any and all kinds and character (including, without limiting the generality of the foregoing, such as are applicable to water supply and sewage disposal) and to receive, acquire, endorse, pledge, guarantee, hypothecate, transfer or otherwise dispose of notes and other evidences of indebtedness and all security therefor;

(e) to borrow money, to make and issue bonds, notes and other evidences of indebtedness, secured or unsecured, for monies borrowed or in payment for property acquired, or for any of the other objects or purposes of the Corporation; to secure the payment of such bonds, notes or other evidences of indebtedness by mortgage or

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

 mortgages, or deed or deeds of trust upon, or by the pledge of or other lien upon, any or all of the property, rights, privileges or permits of the Corporation, wheresoever situated, acquired or to be acquired;

(f) to do and perform, either for itself or its members, any and all acts and things, and to have and exercise any and all powers, as may be necessary or convenient to accomplish any or all of the foregoing purposes or as may be permitted by the Act under which the Corporation is formed, and to exercise any of its power anywhere.

Witness) Michael H. Core

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

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Item 5) Does Big Rivers have committed financing as represented for example by "Commitment Letters" from lenders for the new debt financing to finance the Unwind Transaction?

- a. If so, please provide the Commitment Letters and most current draft loan agreements and documentation.
- b. If not, please state when committed debt financing will be sought by Big Rivers.

Response) No term sheets have been agreed to and no firm commitments have been given. However, discussions are on-going. An alternative long-term financing scenario Big Rivers is exploring with the RUS is applying \$200 million to the New RUS Note upon the Unwind closing, plus on-going quarterly debt service payments equal to the representative portion of the Unwind level debt service, which would allow Big Rivers not to exceed the Allowed Balance amount shown on the RUS Maximum Debt Balance Schedule for several years. By the end of that time, Big Rivers expects the refinancing to occur. Approval of the RUS is required to allow for the scenario discussed above, and for amending the existing notes, including the RUS ARVP Note.

Witness) C. William Blackburn

) C. William Blackburn

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

Item 6) Provide documents which show most current projected load growth over the next five years for Big Rivers' member cooperatives (Kenergy, Corp., Jackson Purchase Energy Corporation, and Meade County Rural Electric Cooperative), including load growth for smelters separately.

Response) See table attached.

Witness) C. William Blackburn

### BIG RIVERS ELECTRIC CORPORATION

### 2007 LONG-TERM LOAD FORECAST - BASE CASE TOTAL NATIVE ENERGY REQUIREMENTS PLUS SMELTERS & FIRM OFF-SYSTEM CONTRACTS

Year	Native Energy Sales (MWh)	Smelters Energy Sales (MWh)	Native + Smelters (MWh)	Off-System Firm Sales (MWh)	Total Sales (MWh)
2007	3,294,909	7,322,055	10,616,964		10,616,964
2008	3,375,398	7,335,682	10,711,080		10,711,080
2009	3,430,733	7,335,682	10,766;414		10,766,414
2010	3,477,341	7,335,682	10,813,022		10,813,022
2011	3,530,346	7.335,682	10,866,028		10,866,028
2012	3,579,072	7,335,682	10,914,754		10,914,754
2013	3,634,373	7,335,682	10,970,054		10,970,054
2014	3,684,296	7,335,682	11,019,978		11,019,978
2015	3,741,063	7,335,682	11,076,745		11,076,745
2016	3,793,225	7,335,682	11,128,906		11,128,906
2017	3,851,997	7,335,682	11,187,679		11,187,679
2018	3,906,298	7,335,682	11,241,979		11,241,979
2019	3,966,110	7,335,682	11,301,792		11,301,792
2020	4,021,927	7,335,682	11,357,609		11,357,609
2021	4,083,955	7,335,682	11,419,637		11,419,637

## BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

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Item 7) Please provide information concerning executive succession plans along with a copy of any executive retirement policies of the company. If no such plan or policies exist, please state the reason(s) why.

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of the company. As to retirement, all salaried employees have the same retirement plan, 401K, and retiree medical benefits. The retirement plan for all new hires after January 1, 2008 will become a defined contribution plan. Existing employees will remain in a defined benefit plan. As to a succession procedure for the CEO, my filed testimony states, "In mid 2006 I

There is no executive succession policy or any executive retirement policy

could likely be implemented near the time period that I had been contemplating retirement. In order to ensure a smooth succession plan, I asked the Board to give thought to bringing a successor to my position so he or she could work with me and the Big Rivers staff during the completion of the Unwind Transaction and the transition to Big Rivers again becoming an operating generation and transmission cooperative. In late 2006 the Big Rivers' Board hired Mark A. Bailey as my successor upon my retirement.

informed the Big Rivers Board that the Unwind Transaction, if completed and approved,

Mark is the former President and CEO of Kenergy Corp. and joined the Big Rivers executive team on June 1 of this year as Executive Vice President of Big Rivers."

Also, at the end of my filed testimony, I stated, "After the closing of the Unwind Transaction, Mr. Bailey will become the Big Rivers President and CEO, and I will phase into retirement."

Over the last decade Big Rivers' executive management staff has been small enough that planning for succession has been handled on an informal, individual basis. After the Unwind closing, Big Rivers will reexamine whether that system is appropriate for the larger entity.

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

February 14, 2008

Witness) Michael H. Core

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## BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

## PSC CASE NO. 2007-00455 February 14, 2008

Please provide details as to the positions of the current executives of the

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Item 8) 5 company during the company's bankruptcy. Will the same executives that presided over the company during the bankruptcy operate the company after the unwind transaction?

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Response) Michael Core was hired by Big Rivers as president and CEO a few days before Big Rivers filed its petition for reorganization in September of 1996, and his hiring was approved by the bankruptcy court in December of 1996. Michael Core will continue in that role until his retirement post-Unwind closing. Travis Housley was Vice General Manager of System Operations prior to the filing of the petition for reorganization. He is currently the Vice President of Special Projects, and will retire

following the Unwind closing upon completion of the Unwind-related projects for which

The individuals from the executive team described in exhibit MAB-2, which supplements Mark Bailey's filed testimony, held the following positions during Big Rivers' bankruptcy proceedings:

C. William Blackburn- Manager of General Accounting

David Spainhoward- Coordinator of Regulatory and Contract Affairs

Mark Hite- Manager of Financial Services

James Haner- Manager of Corporate Services, Insurance and Loss Control

David Crockett- Manager of Engineering

Bob Berry- Superintendent of Maintenance, Green Station

With the exception of Travis Housley, no person who held an executive position (vice president or higher) prior to Big Rivers' bankruptcy is currently employed by Big Rivers, or expected to be employed by Big Rivers for any significant period of time post-Unwind closing.

Witness) Michael H. Core

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

PSC CASE NO. 2007-00455 February 14, 2008

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Item 9) Please provide information concerning the unwind transactions' effect on the company's executive retirement plans. Are there any material benefits to the executives which result from the unwind transaction?

 **Response)** Big Rivers has no "executive retirement plans." There are no material benefits to executives as a result of the Unwind Transaction. There is no vesting of any benefit to any executive, nor augmentation of any executive's retirement benefits, which is contingent on a successful closing of the unwind.

Witness)

Michael H. Core

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

**Item 10)** Provide documents which show Big Rivers' sales on the regional wholesale power market for the past three years.

Response) See PSC Item 35(b).

Witness) C. William Blackburn

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

The 2007 Independent Auditor's Report is currently anticipated to be completed March

In addition to Exhibit 37, provide the complete CPA audit report for Big

A copy of the Big Rivers' 2004 Independent Auditors' Report is attached.

 Item 11)

Response)

Witness)

Rivers, for 2004 and 2007 when completed.

21, 2008 and will be provided at that time.

C. William Blackburn

Item 11 Page 1 of 1

## Deloitte.

## Big Rivers Electric Corporation

Financial Statements as of December 31, 2004 and 2003 and for Each of the Three Years in the Period Ended December 31, 2004 and Independent Auditors' Report

#### Deloitte

Deloitte & Touche LLP Suite 2000 BankOne Center/Tower 111 Monument Circle Indianapolis, IN 46204-5108

Tel: +1 317 464 8600 Fax: +1 317 464 8500 www.deloitte.com

#### INDEPENDENT AUDITORS' REPORT

Board of Directors
Big Rivers Electric Corporation

We have audited the accompanying balance sheets of Big Rivers Electric Corporation (the "Company") as of December 31, 2004 and 2003, and the related statements of operations, equities (deficit) and cash flows for each of the three years in the period ended December 31, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2004 and 2003, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2004, in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued a report dated March 2, 2005, on our consideration of the Company's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Indianapolis, Indiana

elatte + Touche LLP

March 2, 2005

### BALANCE SHEETS DECEMBER 31, 2004 AND 2003 (Dollars in thousands)

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ASSETS	2004	2003
UTILITY PLANT—Net	\$ 940,649	\$ 946,958
RESTRICTED INVESTMENTS UNDER LONG-TERM LEASE	174,695	168,859
OTHER DEPOSITS AND INVESTMENTS—At cost	3,246	2,969
CURRENT ASSETS: Cash and cash equivalents Accounts receivable Materials and supplies inventory Prepaid expenses	54,891 15,609 555 348	15,802 15,348 588 574
Total current assets	71,403	32,312
DEFERRED CHARGES AND OTHER	30,647	31,758
TOTAL	\$1,220,640	\$1,182,856
EQUITIES (DEFICIT) AND LIABILITIES		
CAPITALIZATION: Equities (deficit) Long-term debt Obligations related to long-term lease Other long-term obligations	\$ (278,256) 1,079,688 164,704 437	\$ (300,281) 1,053,598 158,597 789
Total capitalization	966,573	912,703
CURRENT LIABILITIES: Current maturities of long-term obligations Voluntary prepayment of long-term debt Notes payable Purchased power payable Accounts payable Accrued expenses Accrued interest	781 - 9,204 2,910 1,638 8,004	747 8,404 10,000 8,654 2,997 1,713 6,470
Total current liabilities	22,537	38,985
DEFERRED CREDITS AND OTHER: Deferred lease revenue Deferred gain on sale-leaseback Residual value payments obligation Other	26,090 62,118 138,693 4,629	30,357 64,941 131,130 4,740
Total deferred credits and other	231,530	231,168
COMMITMENTS AND CONTINGENCIES		
TOTAL	\$1,220,640	<u>\$1,182,856</u>

## STATEMENTS OF OPERATIONS YEARS ENDED DECEMBER 31, 2004, 2003 AND 2002 (Dollars in thousands)

	2004	2003	2002
POWER CONTRACTS REVENUE	\$ 175,777	\$162,432	\$ 146,548
LEASE REVENUE	56,753	53,040	51,094
Total operating revenue	232,530	215,472	197,642
OPERATING EXPENSES—Operations: Power purchased and interchanged Transmission and other	106,099 18,674	96,577 17,383	85,722 14,669
MAINTENANCE	2,597	2,617	3,100
DEPRECIATION	29,732	28,257	27,745
Total operating expenses	157,102	144,834	131,236
ELECTRIC OPERATING MARGINS	75,428	70,638	66,406
INTEREST EXPENSE AND OTHER: Interest Interest on obligations related to long-term lease Other—net	56,923 8,725 158	57,645 8,355 136	59,801 8,003 147
Total interest expense and other	65,806	66,136	67,951
OPERATING MARGIN	9,622	4,502	(1,545)
NON-OPERATING MARGIN: Interest income on restricted investments under long-term lease	11,278	10,894	10,527
Interest income and other	1,125	2,953	1,073
Total non-operating margin	12,403	13,847	11,600
NET MARGIN	\$ 22,025	\$ 18,349	\$ 10,055

See notes to financial statements.

STATEMENTS OF EQUITIES (DEFICIT)
FOR THE YEARS ENDED DECEMBER 31, 2004, 2003 AND 2002
(Dollars in thousands)

			Other i	Equities
	Total Equities (Deficit)	Accumulated Deficit	Donated Capital and Memberships	Consumers' Contributions to Debt Service
BALANCE—January 1, 2002	\$ (328,685)	\$ (333,130)	\$764	\$3,681
Net margin	10,055	10,055		-
Accumulated other comprehensive loss	(383)	(383)	MAC STREET, ST	***
BALANCE—December 31, 2002	(319,013)	(323,458)	764	3,681
Net margin	18,349	18,349	•	-
Accumulated other comprehensive income	383	383		***
BALANCE—December 31, 2003	(300,281)	(304,726)	764	3,681
Net margin	22,025	22,025	**	
BALANCE—December 31, 2004	\$ (278,256)	\$(282,701)	\$764	\$3,681

See notes to financial statements.

#### STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2004, 2003 AND 2002 (Dollars in thousands)

	2004	2003	2002
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net margin	\$ 22,025	\$ 18,349	\$ 10,055
Adjustments to reconcile net margin to net cash provided by	ديد في مديد	\$ 10,549	\$ 10,055
operating activities:			
Depreciation and amortization	32,625	30,872	20.207
Increase in restricted investments under long-term lease	(5,836)	(5,605)	30,397
Amortization of deferred gain on sale-leaseback	` ' ' '	2 ' (	(5,240)
Deferred lease revenue	(2,823)	(2,785)	(2,744)
Residual value payments obligation	(4,267)	(3,059)	6,141
Increase in RUS ARVP Note	(5,077)	(1,726)	329
Increase in New RUS Promissory Note	4,807	4,546	4,298
	21,849		
Increase in obligations under long-term lease	6,107	5,850	5,461
Changes in certain assets and liabilities:	(0.04)		
Accounts receivable	(261)	(628)	4,860
Materials and supplies inventory	33	(14)	(24)
Prepaid expenses	226	(398)	295
Deferred charges	(368)	1,602	(2,604)
Purchased power payable	550.	1,016	178
Accounts payable	(87)	(4,633)	2,522
Accrued expenses	1,459	(6,177)	(531)
Other—net	(104)	3,107	(1,307)
Net cash provided by operating activities	70,858	40,317	52,086
CASH FLOWS FROM INVESTING ACTIVITIES:			4
Capital expenditures—net	(12,203)	(21,397)	(21,700)
Other deposits and investments	(277)	5,733	(1,890)
•			
Net cash used in investing activities	(12,480)	_(15,664)	(23,590)
CASH FLOWS FROM FINANCING ACTIVITIES:		4	
Principal payments on long-term obligations	(9,289)	(38,912)	(67,644)
Principal payments on short-term notes payable	(10,000)	(7,500)	(0.,01,)
Proceeds from short-term notes payable	-	17,500	_
. ,			*
Net cash used in financing activities	(19,289)	(28,912)	(67,644)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	39,089	(4,259)	(39,148)
CASH AND CASH EQUIVALENTS—Beginning of year	15,802	20,061	59,209
CASH AND CASH EQUIVALENTS—End of year	<u>\$ 54,891</u>	\$ 15,802	\$ 20,061
		•	_
SUPPLEMENTAL CASH FLOW INFORMATION:			
Cash paid for interest	\$ 28,485	\$ 57,103	\$ 55,634
0.1.110.4	<u>.</u>	_	
Cash paid for taxes	<u>\$ 270</u>	\$ 400	\$ -

See notes to financial statements.

NOTES TO FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2004, 2003 AND 2002 (Dollars in thousands)

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General Information—Big Rivers Electric Corporation ("Big Rivers" or the "Company"), an electric generation and transmission cooperative, supplies wholesale power to its three member distribution cooperatives (Kenergy Corp, Jackson Purchase Energy Corporation and Meade County RECC) under all requirements contracts, excluding the power needs of two large aluminum smelters (the "Aluminum Smelters"), sells surplus power under separate contracts to Kenergy Corp for a portion of the Aluminum Smelters load, and markets power to non-member utilities and power marketers. The members provide electric power and energy to industrial, residential and commercial customers located in portions of 22 western Kentucky counties. The wholesale power contracts with the members extend to January 1, 2023. Rates to Big Rivers' members are established by the Kentucky Public Service Commission ("KPSC") and are subject to approval by the Rural Utilities Service ("RUS"). The financial statements of Big Rivers include the provisions of Statement of Financial Accounting Standards ("SFAS") No. 71, Accounting for the Effects of Certain Types of Regulation, which was adopted by the Company in 2003, and gives recognition to the ratemaking and accounting practices of these agencies.

In 1999, Big Rivers Leasing Corporation ("BRLC") was formed as a wholly-owned subsidiary of Big Rivers. BRLC's principal assets are the restricted investments acquired in connection with the 2000 sale-leaseback transaction discussed in Note 4.

**Principles of Consolidation**—The financial statements of Big Rivers include the accounts of Big Rivers and its wholly owned subsidiary, BRLC. All significant intercompany transactions have been eliminated.

Use of Estimates—The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and disclosure of contingent assets and liabilities. The estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of the relevant facts and circumstances as of the date of the financial statements. Actual results may differ from those estimates.

System of Accounts—Big Rivers' accrual basis accounting policies follow the Uniform System of Accounts as prescribed by the RUS Bulletin 1767B-1, as adopted by the KPSC. The regulatory agencies retain authority and periodically issue orders on various accounting and ratemaking matters.

Revenue Recognition—Revenues generated from the Company's wholesale power contracts are based on month-end meter readings and are recognized as earned. In accordance with SFAS No. 13, Accounting for Leases, Big Rivers' revenue from the Lease Agreement is recognized on a straight-line basis over the term of the lease. The major components of this lease revenue include the annual lease payments and the Monthly Margin Payments (described in Note 2).

In conjunction with the Lease Agreement, Big Rivers expects to realize the following minimum lease revenue for the years ending December 31:

Year	Amount
2005	\$ 52,332
2006	52,332
2007	52,332
2008	52,332
2009	52,332
Thereafter	514,534
:	\$776,194

Utility Plant and Depreciation—Utility plant is recorded at original cost, which includes the cost of contracted services, materials, labor, overhead and an allowance for borrowed funds used during construction. Replacements of depreciable property units, except minor replacements, are charged to utility plant.

Allowance for borrowed funds used during construction is included on projects with an estimated total cost of \$250 or more before consideration of such allowance. The interest capitalized is determined by applying the effective rate of Big Rivers' weighted-average debt to the accumulated expenditures for qualifying projects included in construction in progress.

In accordance with the terms of the Lease Agreement, the Company generally records capital additions for Incremental Capital Costs and Non-incremental Capital Costs expenditures funded by LG&E Energy Corporation as utility plant to which the Company maintains title. A corresponding obligation to LG&E Energy Corporation is recorded for the estimated portion of these additions attributable to the Residual Value Payments (see Note 2). A portion of this obligation is amortized to lease revenue over the useful life of those assets during the remaining lease term. For the years ended December 31, 2004 and 2003, the Company has recorded \$12,641 and \$35,412, respectively, for such additions in utility plant. The Company has recorded \$5,077, \$1,726, and \$(329), in 2004, 2003, and 2002, respectively, as related lease revenue (expense) in the accompanying financial statements.

In accordance with the Lease Agreement, and in addition to the capital costs funded by LG&E Energy Corporation (see Note 2) that are recorded by the Company as utility plant and lease revenue, LG&E Energy Corporation also incurs certain Non-Incremental Capital Costs and Major Capital Improvements (as defined in the Lease Agreement) for which they forego a Residual Value Payment by Big Rivers upon lease termination. Such amounts are not recorded as utility plant or lease revenue by the Company. At December 31, 2004, the cumulative Non-Incremental Capital Costs amounted to \$6,601 (unaudited). LG&E Energy Corporation is also in the process of constructing a scrubber (Major Capital Improvement) on Big Rivers' Coleman plant. This scrubber is estimated to be placed into service July 2006 at a cost of \$98,000 (unaudited), none of which is expected to be recorded as utility plant or lease revenue.

Depreciation of utility plant in service is recorded using the straight-line method over the estimated remaining service lives, as approved by the RUS and KPSC. The annual composite depreciation rates used to compute depreciation expense were as follows:

Electric plant-leased	1.60 - 2.47%
Transmission plant	1.76 - 3.24%
General plant	 1.11 - 5.62%

For 2004, 2003 and 2002, the average composite depreciation rates were 1.86%, 1.83%, and 1.85%, respectively. At the time plant is disposed of, the original cost plus cost of removal less salvage value of such plant is charged to accumulated depreciation, as required by the RUS.

Impairment Review of Long-Lived Assets—Long-lived assets are reviewed as facts and circumstances indicate that the carrying amount may be impaired. This review is performed in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets". SFAS 144 establishes one accounting model for all impaired long-lived assets and long-lived assets to be disposed of by sale or otherwise. SFAS 144 requires the evaluation for impairment involve the comparison of an asset's carrying value to the estimated future cash flows the asset is expected to generate over its remaining life. If this evaluation were to conclude that the carrying value of the asset is impaired, an impairment charge would be recorded based on the difference between the asset's carrying amount and its fair value (less costs to sell for assets to be disposed of by sale) as a charge to operations or discontinued operations.

**Restricted Investments**—Investments are restricted under contractual provisions related to the sale-leaseback transaction discussed in Note 4. These investments have been classified as held-to-maturity and are carried at amortized cost.

Cash and Cash Equivalents—Big Rivers considers all short-term, highly-liquid investments with original maturities of three months or less to be cash equivalents.

Income Taxes—As a taxable cooperative, Big Rivers is entitled to exclude the amount of patronage allocations to members from taxable income. Income and expenses related to non-member operations are taxable to Big Rivers. Big Rivers and BRLC file a consolidated Federal income tax return and Big Rivers files a separate Kentucky income tax return.

Patronage Capital—As provided in the bylaws, Big Rivers accounts for each year's patronage-sourced income, both operating and non-operating, on a patronage basis. Notwithstanding any other provision of the bylaws, the amount to be allocated as patronage capital for a given year shall be not less than the greater of regular taxable patronage-sourced income or alternative minimum taxable patronage-sourced income. During 2004 and 2003, the Company made a patronage allocation of \$-0- and \$18,937, respectively, to its three member distribution cooperatives based on alternative minimum taxable patronage-sourced income in accordance with its bylaws. The Company anticipates no patronage allocation to its members in 2005 based on such calculations for tax year 2004.

**Derivatives**—Management has reviewed the requirements of SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended and interpreted, and has determined that all contracts meeting the definition of a derivative also qualify for the normal purchases and sales exception under SFAS No. 133 and, therefore, are not required to be recognized at fair value in the financial statements.

**Reclassifications**—Certain amounts in the prior years' financial statements have been reclassified to conform with current year presentation.

#### New Accounting Pronouncements—

In December 2003, FASB issued SFAS No. 132 (revised 2003), Employers' Disclosures about Pensions and Other Postretirement Benefits", to improve financial statement disclosures for defined benefit plans.

The change replaces existing FASB disclosure requirements for pensions and postretirement plans. The guidance is effective for fiscal years ending after June 15, 2004. The adoption did not impact the Company's results of operations or financial condition. The incremental disclosure requirements are included in these financial statements in Notes 9 and 10.

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity. SFAS No. 150 establishes standards for how an issuer classifies and measures three classes of freestanding financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). SFAS No. 150 is effective for mandatorily redeemable financial instruments of non-public entities for the first fiscal period beginning after December 15, 2004. Management does not expect the adoption of SFAS No. 150 to have a significant impact on its financial position or results of operations.

#### 2. LG&E LEASE AGREEMENT

On July 15, 1998 ("Effective Date"), a lease was consummated ("Lease Agreement"), whereby Big Rivers leased its generating facilities to Western Kentucky Energy Corporation ("WKEC"), a wholly owned subsidiary of LG&E Energy Corporation ("LEC"). Pursuant to the Lease Agreement, WKEC operates the generating facilities and maintains title to all energy produced. Throughout the lease term, in order for Big Rivers to fulfill its obligation to supply power to its members, the Company purchases substantially all of its power requirements from LG&E Energy Marketing Corporation ("LEM"), a wholly owned subsidiary of LEC, pursuant to a power purchase agreement.

Big Rivers continues to operate its transmission facilities and charges LEM tariff rates for delivery of the energy produced by WKEC and consumed by LEM's customers. The significant terms of the Lease Agreement are as follows:

- I. WKEC leases and operates Big Rivers' generation facilities through 2023.
- II. Big Rivers retains ownership of the generation facilities both during and at the end of the lease term.
- III. WKEC pays Big Rivers an annual lease payment of \$30,965 over the lease term, subject to certain adjustments.
- IV. On the Effective Date, Big Rivers received \$69,100 representing certain closing payments and the first two years of the annual lease payments. In accordance with SFAS No. 13, *Accounting for Leases*, the Company amortizes these payments to revenue on a straight-line basis over the life of the lease.
- V. Big Rivers continues to provide power for its members, excluding the member loads serving the Aluminum Smelters, through its power purchase agreements with LEM and the Southeastern Power Administration, based on a pre-determined maximum capacity. When economically feasible, the Company also obtains the power necessary to supply its member loads, excluding the Aluminum Smelters, in the open market. Kenergy's retail service for the Aluminum Smelters is served by LEM and other third-party providers that may include Big Rivers. To the extent the power purchased from LEM does not reach pre-determined minimums, the Company is required to pay certain penalties. Also, to the extent additional power is available to Big Rivers under the LEM contract, Big Rivers may sell to non-members.

- VI. LEM will reimburse Big Rivers an additional \$109,831 for the margins expected from the Aluminum Smelters through 2011, being defined as the net cash flows that Big Rivers anticipated receiving if the Company had continued to serve the Aluminum Smelters' load, as filed in the Rate Hearing, (the "Monthly Margin Payments").
- VII. WKEC is responsible for the operating costs of the generation facilities; however, Big Rivers is partially responsible for ordinary capital expenditures ("Non-incremental Capital Costs") for the generation facilities over the term of the Lease Agreement, generally up to predetermined annual amounts. This cumulative amount is not expected to exceed \$148,000 over the entire 25½ year Lease Agreement. At the end of the lease term, Big Rivers is obligated to fund a "Residual Value Payment" to LEC for such capital additions during the lease, currently estimated to be \$125,880 (see Note 1). Adjustments to the Residual Value Payment will be made based upon actual capital expenditures. Additionally, WKEC will make required capital improvements to the facilities to comply with a new law or a change to existing law ("Incremental Capital Costs") over the lease life (the Company is partially responsible for such costs: 20% through 2010) and the Company will be required to submit another Residual Value Payment to LEC for the undepreciated value of WKEC's 80% share of these costs, at the end of the lease, currently estimated to be \$15,550. The Company will have title to these assets during the lease and upon lease termination.
- VIII. Big Rivers entered into a note payable with LEM for \$19,676 (the "LEM Settlement Note") to be repaid over the term of the Lease Agreement, which bears interest at 8% per annum, in consideration for LEM's assumption of the risk related to unforeseen costs with respect to power to be supplied to the Aluminum Smelters and the increased responsibility for financing capital improvements. The Company recorded this obligation as a component of deferred charges with the related payable recorded as long-term debt in the accompanying balance sheets. This deferred charge is being amortized on a straight-line basis over the lease term.
  - IX. On the Effective Date, Big Rivers paid a non-refundable marketing payment of \$5,933 to LEM, which has been recorded as a component of deferred charges. This amount is being amortized on a straight-line basis over the lease term.
  - X. During the lease term, Big Rivers will be entitled to certain "billing credits" against amounts the Company owes LEM under the power purchase agreement. Each month during the first 55 months of the lease term, Big Rivers received a credit of \$89. For the year 2011, Big Rivers will receive a credit of \$2,611 and for the years 2012 through 2023, the Company will receive a credit of \$4,111 annually.

In accordance with the power purchase agreement with LEM, the Company is allowed to purchase power in the open market rather than from LEM, incurring penalties when the power purchased from LEM does not meet certain minimum levels, and to sell excess power (power not needed to supply its jurisdictional load) in the open market (collectively referred to as "Arbitrage"). Pursuant to the New RUS Promissory Note and the RUS ARVP Note, the benefit, net of tax, as defined, derived from Arbitrage must be divided as follows: one-third, adjusted for capital expenditures, will be used to make principal payments on the New RUS Promissory Note; one-third will be used to make principal payments on the RUS ARVP Note; and the remaining value may be retained by the Company.

Management is of the opinion that the Company is in compliance with all covenants of the Lease Agreement.

#### 3. UTILITY PLANT

The following summarizes utility plant at December 31:

	2004	2003
Classified plant in service: Electric plant—leased Transmission plant General plant Other	\$1,494,222 192,601 11,629 67	\$1,422,084 205,795 11,810 67
	1,698,519	1,639,756
Less accumulated depreciation	772,938	754,301
	925,581	885,455
Construction in progress	15,068	61,503
Utility plant—net	\$ 940,649	\$ 946,958

Interest capitalized for the years ended December 31, 2004, 2003 and 2002, was \$221, \$145, and \$42, respectively.

The Company has not identified any legal obligations, as defined in SFAS No. 143, *Accounting for Asset Retirement Obligations*. In accordance with regulatory treatment, the Company records an estimated net cost of removal of its utility plant through normal depreciation. As of December 31, 2004 and 2003, the Company had a regulatory liability of approximately \$20,796 and \$17,967, respectively, related to non-legal removal costs included in accumulated depreciation.

#### 4. SALE-LEASEBACK

On April 18, 2000, the Company completed a sale-leaseback of two of its utility plants, including the related facilities and equipment. The sale-leaseback provides Big Rivers a \$1,089,000 fixed price purchase option, at the end of each lease term (25 and 27 years), which, together with future contractual interest receipts, will be fully funded.

This transaction has been recorded as a financing for financial reporting purposes and a sale for Federal income tax purposes. In connection therewith, Big Rivers received \$866,676 of proceeds and incurred \$791,626 of related obligations. Pursuant to a payment undertaking agreement with a financial institution, Big Rivers effectively extinguished \$656,029 of these obligations with an equivalent portion of the proceeds. The Company also purchased two investments totaling \$146,647 to fund the remaining \$135,597 of the obligations. These amounts are reflected as restricted investments under long-term lease and obligations related to long-term lease in the accompanying balance sheets. Interest received and paid will be recorded to these accounts over the life of the lease. Currently, the Company is paying 7.57% interest on its obligations related to long-term lease and receiving 6.89% on its related investments. The Company made a \$64,000 principal payment on the New RUS Promissory Note with the remaining proceeds. The \$75,050 gain was deferred and will be amortized over the respective lease terms, of which

the Company recognized \$2,824, \$2,785, and \$2,744, in 2004, 2003, and 2002, respectively. Principal payments begin in 2009.

Amounts recognized in the statement of financial position related to the sale-leaseback as of December 31 are as follows:

	2004	2003
Restricted investments under long-term lease	\$174,695	\$168,859
Obligations related to long-term lease	164,704	158,597
Deferred gain on sale-leaseback	62,118	64,941

Amounts recognized in the statement of operations related to the sale-leaseback for the years ended December 31 are as follows:

	2004	2003	2002
Power contracts revenue (revenue discount			
adjustment, see Note 6)	\$ (3,680)	\$ (3,680)	\$ (3,680)
Interest on obligations related to long-term lease:			
Interest expense	11,548	11,140	10,747
Amortize gain on sale-leaseback	(2,823)	(2,785)	(2,744)
Net interest on obligations related			
to long-term lease	8,725	8,355	8,003
Interest income on restricted investments under			
long-term lease	11,278	10,894	10,527
Interest income and other (CoBank patronage allocation)	661	655	727

#### 5. DEBT AND OTHER LONG TERM OBLIGATIONS

A detail of long-term debt is as follows at December 31:

	2004	2003
New RUS Promissory Note, stated amount, \$839,071, stated interest rate of 5.75%, with an interest rate of 5.81%, maturing July 2021.	\$ 834,601	\$ 821,156
RUS ARVP Note, stated amount \$256,301, no stated interest rate, with interest imputed at 5.81%, maturing December 2023.	85,814	81,143
LEM Settlement Note, interest rate of 8.0%, payable in monthly installments through July 2023.	17,603	17,999
County of Ohio, Kentucky, promissory note, variable interest rate (average interest rate of 1.27% and 1.06% in 2004 and 2003 respectively), maturing in October 2022.	83,300	83,300
County of Ohio, Kentucky, promissory note, variable interest rate (average interest rate of 1.27% and 1.06% in 2004 and 2003 respectively), maturing in June 2013.	58,800	58,800
Total long-term debt	1,080,118	1,062,398
Current maturities	430	396
Voluntary prepayments		8,404
Total long-term debt—net of current maturities and prepayments	\$1,079,688	\$1,053,598

The following are scheduled maturities of long-term debt at December 31:

Year	Amount
2005	\$ 430
2006	29,102
2007	31,140
2008	39,182
2009	39,234
Thereafter	941,030
Total	\$1,080,118

**RUS Notes**—On July 15, 1998, Big Rivers recorded the New RUS Promissory Note and the RUS ARVP Note at fair value using the applicable market rate of 5.81%. The RUS Notes are collateralized by substantially all assets of the Company.

**Pollution Control Bonds**—The County of Ohio, Kentucky, issued \$83,300 of Pollution Control Periodic Auction Rate Securities, Series 2001, the proceeds of which are supported by a promissory note from Big Rivers, which bears the same interest rate. These bonds bear interest at a variable rate and mature in October 2022.

The County of Ohio, Kentucky, issued \$58,800 of Pollution Control Variable Rate Demand Bonds, Series 1983, the proceeds of which are supported by a promissory note from Big Rivers, which bears the same interest rate as the bonds. These bonds bear interest at a variable rate and mature in June 2013.

The Series 1983 bonds are supported by a liquidity facility issued by Credit Suisse First Boston, and both Series are supported by municipal bond insurance and surety policies issued by Ambac Assurance Corporation. Big Rivers has agreed to reimburse Ambac Assurance Corporation for any payments under the municipal bond insurance policies or the surety policies.

LEM Settlement Note—On the Effective Date, Big Rivers executed the Settlement Note with LEM. The Settlement Note requires Big Rivers to pay to LEM \$19,676, plus interest at 8% per annum over the lease term. The principal and interest payment is approximately \$1,822 annually. This payment is consideration for LEM's assumption of the risk related to unforeseen costs with respect to power to be supplied to the Aluminum Smelters and the increased responsibility for financing capital improvements.

Other Long-Term Obligations—During 1997, Big Rivers terminated two unfavorable coal contracts. In connection with that settlement, the Company paid \$351, \$351, and \$351 during 2004, 2003, and 2002, respectively. At December 31, 2004, the Company has a remaining liability of \$789 payable over the next four years, of which \$351 is included in current maturities of long-term obligations.

Notes Payable—Notes payable represent the Company's borrowing on its line of credit with the National Rural Utilities Cooperative Finance Corporation. The maximum borrowing capacity on the line of credit is \$15,000, and there were no amounts outstanding on the line of credit at December 31, 2004. The line of credit bears interest at a variable rate. The average interest rate on the line of credit in 2004 was 2.90%. Each advance on the line of credit is payable within one year.

#### 6. RATE MATTERS

The rates charged to Big Rivers' members consist of a demand charge per kW and an energy charge per kWh consumed as approved by the KPSC. The rates include specific rate designs for its members' two classes of customers, the large industrial customers and the rural customers under its jurisdiction. For the large industrial customers, the demand charge is generally based on each customer's maximum demand during the current month. The remaining customers demand charge is based upon the maximum coincident demand of each member's delivery points. The demand and energy charges are not subject to adjustments for increases or decreases in fuel or environmental costs. Big Rivers' current rates will remain in effect until changed by the KPSC.

Effective since September 1, 2000, the KPSC has approved Big Rivers' request for a \$3,680 annual revenue discount adjustment for its members through August 31, 2005, effectively passing the benefit of the sale-leaseback transaction (see Note 4) to them. The extent to which Big Rivers requests KPSC approval to continue the adjustment depends upon its planned environmental compliance costs and its overall financial condition. In March 2005, Big Rivers plans to request the KPSC's approval to extend the adjustment through August 31, 2006.

#### 7. INCOME TAXES

The components of the net deferred tax assets as of December 31 were as follows:

	2004	2003
Deferred tax assets:		
Net operating loss carryforward	\$ 88,875	\$ 96,996
Alternative minimum tax credit carryforwards	3,965	3,582
Sale-leaseback	124,755	119,241
Lease agreement	(9,145)	(2,915)
Total deferred tax assets	208,450	216,904
Deferred tax liabilities:		
Fixed asset basis difference	(18,143)	(27,403)
Other accruals	1,727	1,146
Total deferred tax liabilities	(16,416)	(26,257)
Net deferred tax assets (pre-valuation allowance)	192,034	190,647
Valuation allowance	(188,069)	(187,065)
Net deferred tax asset	\$ 3,965	\$ 3,582

Big Rivers was formed as a tax-exempt cooperative organization described in Internal Revenue Code Section 501(c)(12). To retain tax-exempt status under this section, at least 85% of the Big Rivers' receipts must be generated from transactions with the Company's members. In 1983, sales to non-members resulted in Big Rivers failing to meet the 85% requirement. Until Big Rivers can meet the 85% member income requirement, the Company is a taxable cooperative. Big Rivers is also subject to Kentucky income tax.

Under the provisions of SFAS No. 109, Accounting for Income Taxes, Big Rivers is required to record deferred tax assets and liabilities for temporary differences between amounts reported for financial reporting purposes and amounts reported for income tax purposes. Deferred tax assets and liabilities are determined based upon these temporary differences using enacted tax rates for the year in which these differences are expected to reverse.

At December 31, 2004 and 2003, Big Rivers had a non-patron net operating loss carryforward of approximately \$216,771 and \$236,576, respectively, for tax reporting purposes expiring 2005 through 2013, and an alternative minimum tax credit carryforward at December 31, 2004 and 2003 of approximately \$3,965 and \$3,582, respectively, which carries forward indefinitely.

Big Rivers has a net deferred tax asset, against which a valuation allowance has been provided, in part, based upon the fact that it is presently uncertain whether such asset will be realized. The resulting net deferred tax asset at December 31, 2004 and 2003 is approximately \$3,965 and \$3,582, respectively, that represents the alternative minimum tax credit carryforward, against which no allowance has been provided.

#### 8. POWER PURCHASED

In accordance with the Lease Agreement, Big Rivers supplies all of the members' requirements for power to serve their customers, other than the Aluminum Smelters. Contract limits were established in the Lease Agreement and include minimum and maximum hourly and annual power purchase amounts. Big Rivers cannot reduce the contract limits by more than 12 MW in any year, or by more than a total of 72 MW over the lease term. In the event Big Rivers fails to take the minimum requirement during any hour or year, Big Rivers is liable to LEM for a certain percentage of the difference between the amount of power actually taken and the applicable minimum requirement.

Although Big Rivers will be required by the Lease Agreement to purchase minimum hourly and annual amounts of power from LEM, the lease does not prevent Big Rivers from paying the associated penalty in certain hours to purchase lower cost power, if available, in the open market or reselling a portion of its purchased power to a third party. The power purchases made under this agreement for the years ended December 31, 2004, 2003, and 2002 were \$89,696, \$79,136 and \$73,905, respectively, and are included in power purchased and interchanged on the statement of operations.

#### 9. PENSION PLANS

Big Rivers has non-contributory defined benefit pension plans covering substantially all employees who meet minimum age and service requirements. The plans provide benefits based on the participants' years of service and the five highest consecutive years' compensation during the last ten years of employment. Big Rivers' policy is to fund such plans in accordance with the requirements of the Employee Retirement Income Security Act of 1974.

The following is an assessment of the Company's non-contributory defined benefit pension plans at December 31:

	2004	2003
Projected benefit obligation Fair value of plan assets	\$ (15,931) 11,982	\$ (13,164) 10,106
Funded status	\$ (3,949)	\$ (3,058)

The accumulated benefit obligation for all defined benefit pension plans was \$11,359 and \$9,087 at December 31, 2004, and 2003, respectively.

Amounts recognized in the statement of financial position at December 31:

	2004	2003
Prepaid benefit cost	\$ 239	\$ 351
Net amount recognized	<u>\$ 239</u>	\$ 351

Net periodic pension costs, which are calculated based on actuarial assumptions at January 1, were as follows for the years ended December 31:

	2004	2003	2002
Benefit cost Employer contribution Benefits paid or transferred	\$ 954	\$ 995	\$ 735
	843	823	809
	103	937	426

Assumptions used to develop the projected benefit obligation were:

	2004	2003	2002
Discount rates	5.75 %	6.25 %	6.75 %
Rates of increase in compensation levels	4.00	4.00	4.00
Expected long-term rate of return on assets	7.50	7.50	7.50

The expected long-term rate of return on plan assets for determining net periodic pension cost for each fiscal year is chosen by the Company from a best estimate range determined by applying anticipated long-term returns and long-term volatility for various asset categories to the target asset allocation of the plans, as well as taking into account historical returns.

Using the asset allocation policy adopted by the Company noted in the paragraph below, we determined the expected rate of return at a 50% probability of achievement level based on (a) forward-looking rate of return expectations for passively-managed asset categories over a 20-year time horizon and (b) historical rates of return for passively-managed asset categories. Applying an approximately 80%/20% weighting to the rates determined in (a) and (b), respectively, produced an expected rate of return of 7.38%, which was rounded to 7.50%.

The general investment objectives are to invest in a diversified portfolio, comprised of both equity and fixed income investments, which are further diversified among various asset classes. The diversification is designed to minimize the risk of large losses while maximizing total return within reasonable and prudent levels of risk. The investment objectives specify a targeted investment allocation for the pension plans of up to 55% equities. The remaining 45% may be allocated among fixed income or cash equivalent investments. Objectives do not target a specific return by asset class. These investment objectives are long-term in nature. As of December 31, 2004, the investment allocation was 54% equities and 46% fixed income.

Expected retiree pension benefit payments projected to be required during the years following 2004 are:

Year	Amount
2005	\$ 584
2006	675
2007	598
2008	1,342
2009	678
2010 - 2014	7,521
Total	\$ 11,398

In 2005, the Company expects to contribute \$923 to its pension plan trusts.

#### 10. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

Big Rivers provides certain postretirement medical benefits for retired employees and their spouses. As of July 1, 2001, Big Rivers pays 85% of the cost from age 62 to 65 for all retirees. For salaried employees who retired prior to December 31, 1993, Big Rivers pays 100% of Medicare supplemental costs. For salaried employees who retire after December 31, 1993, Big Rivers pays 25% plus \$25 per month of the Medicare supplemental costs.

On December 8, 2003, the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the "Medicare Act") was enacted. The Medicare Act introduces a Medicare prescription drug benefit, as well as a federal subsidy to sponsors of retiree health care benefit plans that provide a benefit that is at least "actuarially equivalent" to the Medicare benefit. The underlying determination of whether an employer's plan qualifies for the federal subsidy is still subject to clarifying federal regulations related to the Medicare Act. When this guidance is issued, the Company will reassess if its plan qualifies for the subsidy. However, the Company currently believes that the benefits provided under the plan do not meet the definition of actuarially equivalent.

The discount rate used in computing the postretirement obligation was 6.25% for 2004 and 6.75% for 2003. A health care cost trend rate of 11.0% in 2004 declining to 5.5% in 2011 was utilized.

The following is an assessment of the Company's postretirement plan at December 31:

	•	2004	2003
Total benefit obligation		\$ (3,440)	\$(3,122)
Unfunded accrued postretirement cost		(3,662)	(3,541)

The components of net periodic postretirement benefit costs for the years ended December 31, which are calculated based on actuarial assumptions at January 1, were as follows:

	2004	2003	2002
Benefit cost Benefits paid	\$ 310	\$ 277	\$ 267
	188	175	173

Expected retiree benefit payments projected to be required during the years following 2004 are:

Year	Amount		
2005	\$ 212		
2006	209		
2007	228		
2008	240		
2009	264		
2010 - 2014	1,496		
Total	\$ 2,649		

In addition to the postretirement plan discussed above, in 1992 Big Rivers began a postretirement benefit plan which vests a portion of accrued sick leave benefits to salaried employees upon retirement or death. To the extent an employee's sick leave hour balance exceeds 480 hours, such excess hours are paid at 20% of the employee's base hourly rate at the time of retirement or death. The accumulated obligation recorded for the postretirement sick leave benefit is \$259 and \$231 at December 31, 2004 and 2003, respectively. The postretirement expense recorded was \$28, \$51 and \$32 for 2004, 2003 and 2002, respectively, and the benefits paid were \$-0-, \$21, and \$-0- for 2004, 2003, and 2002 respectively.

#### 11. BENEFIT PLAN-401(K)

Big Rivers has two defined contribution retirement plans covering bargaining and salaried employees. Big Rivers matches up to 60% of the first 6% of eligible employees' wages contributed. Employees generally become vested in Company matching contributions based upon years of service as follows:

Years of Vesting Service	Vested Percentage
1	20%
2	40%
3	60%
• 4	80%
5 or more	100%

Employees are also permitted to make pre-tax contributions of up to 75% of eligible wages. Big Rivers' expense under this plan was \$168, \$160, and \$155 for the years ended December 31, 2004, 2003, and 2002, respectively.

#### 12. RELATED PARTIES

For the years ended December 31, 2004, 2003, and 2002, Big Rivers had tariff sales to its members of \$105,004, \$103,118, and \$108,440, respectively. In addition, for the years ended December 31, 2004, 2003, and 2002, Big Rivers had certain sales to Kenergy for the Aluminum Smelters and Weyerhaeuser loads, of \$43,017, \$26,327, and \$7,581 respectively.

At December 31, 2004 and 2003, Big Rivers had accounts receivable from its members of \$12,128 and \$11,359, respectively.

#### 13. COMMITMENTS AND CONTINGENCIES

Big Rivers is involved in litigation arising in the normal course of business. While the results of such litigation cannot be predicted with certainty, management, based upon advice of counsel, believes that the final outcome will not have a material adverse effect on the financial statements.

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

2 3

Witness)

Item 12) State each material fact and purpose which incents or otherwise motivates Big Rivers to seek or otherwise accept the Unwind Transaction and Lease Agreement termination which is the subject of this proceeding. Discuss each such listed material fact and purpose.

**Response)** In addition to answers provided to the AG's questions 1 and 43 the material facts that incent the Unwind Transaction, including the \$623 million from E. ON, are listed in Exhibit CWB-2 and described in the testimony of C. William Blackburn, Exhibit 10, pages 12 through 14. Additional information as to the \$327 million of present value compensation in cash and increased power purchase payments from the Smelters is further explained in the answer to AG question 67.

Michael H. Core

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# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

for capital investments necessary to meet "clean air" requirements, emission standards

and any other environmental rules and requirements.

See E.ON's response.

E.ON. U.S.

a.

which entity pays for such costs.

Under the existing Lease Agreement, state the entity which is responsible

State how the costs of those investments are recovered, and

Item 13)

Response)

Witness)

Item 13 Page 1 of 1

# BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

3 4

Item 14) Under the existing Lease Agreement, state the entity which is responsible for incurrence of operating expenses necessary to meet "clean air" requirements, emission standards and any other environmental rules and requirements.

a. State how the costs of those operating expenses are recovered, and which entity pays for those costs ultimately under the Lease Agreement, and how that entity pays for such costs.

Response) See E.ON's response.

Witness) E.ON. U.S.

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## BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

SC CASE NO. 2007-004 February 14, 2008

Item 15) State the reasons why it is not in the public interest to simply continue the Lease Agreement under its present terms. Also, state any necessary revisions to the Lease Agreement that would make it such that it could be continued in the public interest.

**Response)** Big Rivers believes the Unwind is advantageous to Big Rivers, its Members and Western Kentucky generally. That being the case, it is not in the public interest to continue in the existing transaction, which is less advantageous to that group. There is no conceivable amendment to the arrangements with the E.ON entities under the Lease Agreement and the Power Purchase Contract that can provide the advantages to Big Rivers, its Members and Western Kentucky that are available through the Unwind, such as providing an acceptable wholesale power supply source for the Smelters. See the responses to AG questions 1 and 43. See also E.ON's response.

Witness) Michael H. Core E. ON. U.S.

*(* )

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## BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

Purchase Power Agreement under its present terms. Also, state any necessary revisions to the Purchase Power Agreement that would make it such that it could be continued in

State the reasons why it is not in the public interest to simply continue the

9 || Response)

See answer to Item 15, immediately above.

11 Witness)

Item 16)

the public interest.

Michael H. Core

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#### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

aluminum commodity markets and aluminum smelting that have been reviewed and

Provide any available and current market and industry research on

Big Rivers is a subscriber of Metals Week, and we have tracked the

monthly average price of aluminum for the United States market over the last four years.

Big Rivers has general knowledge from multiple publications and reports concerning

Big Rivers is prohibited from providing these reports due to the copyright laws.

Item 17)

Response)

Witness)

considered by Big Rivers.

metals demand growth projections. See attached.

C. William Blackburn

			·
/			
дурганий пату			
-			

#### Jim Miller

From:

Mudge, Robert [RMudge@crai.com]

Sent:

Tuesday, July 31, 2007 3:27 PM

To:

Lyon, Carl; mcore@bigrivers.com; mbailey@bigrivers.com; dspainhoward@bigrivers.com;

bblackburn@bigrivers.com; Jim Miller; Drefke, Kyle; Michel, Robert; jgaines@jdg-llc.com

Subject: RE: WSJ article

Here it is:

PAGE ONE

# COMMODITY KING Aggressive Swiss Giant Rides Resources Boom

Successor to Marc Rich, Glencore Gains Power As Trader. Producer Too

By ANN DAVIS July 31, 2007; Page A1

BAAR, Switzerland -- When the fugitive commodities dealer Marc Rich sold his trading firm 13 years ago, it was best known for doing business with pariah nations.

Since he left, the intensely private company -- renamed Glencore International AG -- has leveraged itself into an industrial colossus, with a stronger grip over more individual markets for the earth's riches than almost any other single company.

TRADE SECRETS

- Background: Closely held Glencore, successor to Marc Rich trading firm, is a leading dealer in many commodities.
- Getting More Corporate: Glencore has publicly traded debt and owns large chunks of publicly held producers such as Switzerland's Xstrata PLC.
- Bottom Line: In commodities boom, little-known giant plays an influential role, including helping to spur recent consolidation in the metals industry.

DOW JONES
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- Glencore is one of the world's largest suppliers of aluminum, nickel, zinc and lead. It is a major seller of oil, grains and sugar as well. Along with its affiliates, Glencore says, it ships more coal on the high seas than any other competitor.

Glencore also has played a behind-the-scenes role in the recent extensive consolidation of the commodities industry. The takeover battle for Canada's aluminum leader, **Alcan** Inc., arose after Glencore combined assets with Russian companies to create a giant that knocked **Alcoa** Inc. off its perch as the largest producer. In a bruising fight over nickel, Glencore helped an affiliate win a lengthy, multisided battle for Canadian miner Falconbridge Ltd.

The story of Glencore's evolution from rogue trader to one of the most powerful private companies in the world was pieced together from interviews with people with intimate knowledge of the company and from documents such as bond prospectuses. The firm has long been willing to deal in virtually any commodity around the globe,

from cobalt in war-ravaged Congo to crude oil from Saddam Hussein's Iraq. Its longstanding knowledge and connections in isolated or unstable regimes sometimes give Glencore access to resources at good prices

because it can tap opportunities that not everyone is going after. Glencore has said its policy is to require its companies and their employees to comply with any economic sanctions in force in countries where they do business.

Its trading prowess and a drive to acquire production assets like mines and smelters have made Glencore one of the biggest winners in the commodities boom. Its revenue last year was \$116.5 billion, besting by about 30% the largest private company in the U.S., Koch Industries Inc. Glencore's profits of \$5.3 billion were more than triple the fiscal '06 net of the far-better-known private commodity merchant Cargill Inc.

#### WHERE IS MARC RICH TODAY?

Watch a video<sup>2</sup> in which Mr.
Rich accepts an honorary
degree awarded to him in Israel,
posted on his firm's Web site<sup>3</sup>.

A small number of people share these riches. The top 12 Glencore executives saw the value of their stakes in the employee-owned company soar an average of \$87 million each last year -- more than three times the stock-related pay of **Goldman Sachs Group**'s chief executive. And the top 67 people at Glencore reaped other pay and benefits averaging \$8 million.

As Glencore moves more into the corporate mainstream -- floating billions of dollars worth of publicly traded debt -- the company still

struggles to convince some skeptics it's a different animal from the firm Mr. Rich founded and left long ago. Not helping is a 2005 report from a United Nations investigative committee saying Glencore paid millions of dollars in kickbacks earlier this decade to gain access to Saddam Hussein's petroleum under the oil-for-food program. Glencore told the U.N. it didn't sanction any bribes.

The evolution of the Swiss company owes much to its chief executive, Ivan Glasenberg, 50 years old, a skilled coal trader and onetime South African race-walking champion. He operates from the home offices in Baar, in a low-tax Swiss canton, to which employees from around Zurich travel in purple vans bearing a logo in gold letters swimming in black oil. The firm's white-and-glass headquarters contrast with some old-world touches: receptionists in immaculate suits, fine china to serve guests lunch, and tingling cowbells in Alpine pastures outside.

One of Mr. Glasenberg's moves has been to package production assets the trading firm owns into affiliated publicly traded companies, much of whose output Glencore then markets. The result is to amplify its market power. Glencore moves so much metal that it at times holds 50% to 90% of the nickel and aluminum scheduled for delivery in London Metal Exchange warehouses, according to traders who know who holds positions on the exchange.



Such aggressive moves aren't illegal: Commodities markets allow producers considerable trading leeway to manage their price risks. Glencore has been able to counter occasional probes into suspected market manipulation, such as in the aluminum market, by arguing that its production operations led it to do what seemed like heavy buying or selling.

"There is no other company like Glencore that plays in so many fields. In these markets, suppliers are in the driver's seat," says Markus Moll, a metals industry analyst in Austria who advises specialty steelmakers.

Ivan Glasenberg

Glencore's history traces to 1974, when Mr. Rich founded a trading firm of his own after a fractious departure from Philipp Brothers, a storied metals and oil trader. In 1983 the U.S. Justice Department charged Mr. Rich with tax evasion and with buying oil from

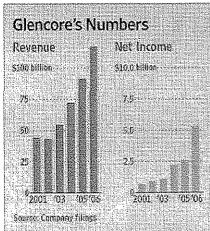
Iran while it held U.S. hostages. He fled to Switzerland, where his firm was based. It and its former U.S. unit later pleaded guilty to some of the charges and agreed to a nearly \$200 million settlement, but Mr. Rich remained a fugitive.

His status hung over Marc Rich & Co. AG until 1994, when some of Mr. Rich's lieutenants bought him out

for about \$500 million and the firm took the name Glencore. They raised the money partly by selling a 15% stake to a pension fund of Swiss pharmaceutical giant **Roche Holding** AG, several former partners say. Roche says it doesn't comment on investments. Glencore bought back the interest a few years ago. As for Mr. Rich, he set up other trading firms bearing his name, some of which he still owns. President Clinton pardoned him upon leaving office in 2001.

At the time of the buyout, Mr. Glasenberg was among the trading firm's rising stars. He had gained a reputation as a relentless negotiator who, among other things, was able to find buyers for coal from his native South Africa when it was widely boycotted because of its apartheid racial policy.

Glencore has a network of some 50 outposts in more than 40 countries, manned by field officers. Among their roles is to meet with commodity suppliers and consumers, trying to gauge inventory levels and estimate local demand. The network has sometimes drawn comparisons to the Central Intelligence Agency. Beyond gathering information, the job may involve practical chores like imploring civil servants for an industrial permit or even going down to the docks to yell at longshoremen so a shipment of metal or grain gets out of port, veterans of the system say.



Employees in the "traffic" department work with these agents -- chartering vessels and sometimes diverting them to more valuable assignments. Both field officers and the traffic crew are alert for signs of local shortages or oversupplies, information that gives Glencore traders an advantage.

Traders are the stars around which the system revolves. The common trader image is of a person glued to a computer screen making rapid-fire bets on futures. But Glencore's traders are frequently on the road. They focus on matters like whether coal can be delivered more cheaply by shipping it from one location than from another, or whether the firm could sell a refined metal more profitably if it owned the raw ore instead.

When Mr. Glasenberg was running the coal division in the 1990s, he determined that rather than just trade coal, the firm should buy coal mines.

Depressed coal prices made mines easy to buy. Mr. Glasenberg persuaded his partners to spend a couple of hundred million dollars to acquire mines in Australia and South Africa. He told the engineers running them to focus on costs and production and leave the selling to him. He then set the firm's ferocious marketing machine to work.

Mr. Glasenberg became chief executive in 2002. That year, amid another beaten-down commodities market, Glencore folded its coal mines into a small producer of zinc and alloys that it partly owned. This company, **Xstrata PLC**, agreed to buy the coal assets for \$2.5 billion and simultaneously listed its shares on the London Stock Exchange. Glencore's chairman, Willy Strothotte, is also chairman of Xstrata.

That company then went on an acquisitive tear, quickly becoming the world's fifth-largest mining company. Xstrata's soaring stock has hoisted the value of Glencore's 35% stake in it to \$21 billion.

Xstrata is just the most visible of Glencore's public affiliates. Beginning in 1987, Glencore bought interests in several aluminum-production plants. In 1996 it combined some of them into Century Aluminum Co., which it floated on the Nasdaq Stock Market. Century now is North America's third-largest aluminum producer. Glencore, which owns 29% of it, sells it raw materials and buys part of its aluminum output.

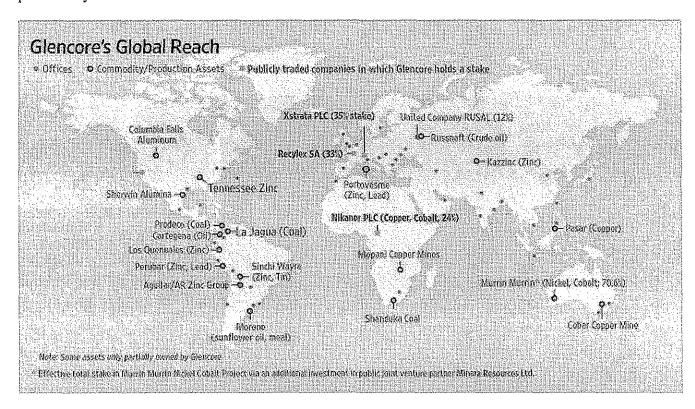
In such deals, when the affiliated companies later acquire more assets, Glencore's command of the market often rises as well. One Glencore customer, Max Crosland, head of fuels and logistics at a British coal-fired power station, says he buys from the company partly because he knows Glencore has deep access to supply. "The more confident we are in our coal supplier, the less inventory we can hold," he says.

Glencore also gets fees for its marketing efforts. At Xstrata, Glencore takes a cut of 3.5% to 5% of most sales of ferrochrome and vanadium, a metal used to strengthen steel. Glencore gets 50 cents for every ton of South African and Australian coal Xstrata exports, in exchange for its advice and market intelligence. In nickel, Glencore shares profits when it gets Xstrata prices above a certain level.

The Glencore-Xstrata relationship has stirred concerns about their collective market clout, particularly in thinly traded markets where there aren't transparent futures exchanges. For instance, in 2002, bond filings show, Xstrata controlled 24% of the market for vanadium and Glencore was Xstrata's exclusive marketer of the metal. With Glencore's early input, Xstrata had launched a vanadium mine in Western Australia.

Soon after the costly mine opened, a vanadium surplus led to rock-bottom prices. This was bad both for Glencore, which had agreed to buy some of Xstrata's production elsewhere at prices that were now too high, and for Xstrata, which had sunk money into a money-losing mine with operational problems.

Xstrata halted the mine's production in early 2003 and permanently shut it in 2004. It dismantled the equipment, making the mine hard to restart, and it closed another vanadium mine elsewhere as well. With all this production taken out, the metal's price soared -- quintupling by the end of 2004, according to price provider Ryan's Notes.



Western Australia officials, incensed at the mothballing of a mine that taxpayer funds had helped develop, launched an investigation. A disgruntled local partner on the mine project told the investigators that Glencore was sitting on a stockpile of vanadium and had a motive to push the price up.

Xstrata told the officials no one could manipulate the price of vanadium because some of the metal always gets produced regardless of demand, as it's a byproduct of steelmaking. Xstrata argues that it wouldn't have abandoned a mine costing hundreds of millions of dollars to help Glencore reverse far smaller losses. It also notes that a corruption probe later revealed that its disgruntled mine partner had helped script the eventual investigative report. That report said Xstrata's actions were a factor in higher prices but it didn't allege market manipulation.

Glencore is known for overcoming obstacles to delivery. Last year it was able to get coal to Israel despite problems gumming up shipments from Russia. "They will always find a way," says Moshe Bornstein, head of Israel's National Coal Supply Corp.

One of Glencore's most far-reaching moves was in aluminum. In 2004 it won an auction for Jamaican properties that mine and refine bauxite, a raw material for aluminum, that were also coveted by a company controlled by Russian oligarch Oleg Deripaska. Over two years, as Mr. Deripaska and another Russian aluminum producer discussed a combination, Mr. Glasenberg offered to link up with them by contributing the Jamaican assets and some others to a joint enterprise.

The result was the formation this year of the aluminum giant known as United Co. Rusal, of which Glencore owns 12%. After the deal closed, Alcoa, which had been the largest producer of primary aluminum, tried to keep up by acquiring Alcan, only to be outbid by the Anglo-Australian Rio Tinto.

Glencore's relationship with the well-connected Mr. Deripaska may serve it well. One of his companies is poised to take control of a Russian oil producer from a businessman who fell out of favor with the Kremlin. Glencore has managed to keep its large stake in many of that Russian oil producer's assets, people familiar with the deal say.

Distancing itself from its Marc Rich past has been a challenge for Glencore at times. The 2005 U.N. report on Iraq oil-for-food abuses accused Glencore and a firm then controlled by Mr. Rich of separate but similar kickback schemes to get access to Iraqi oil. The report, which also implicated other companies, said that in the early 2000s, Glencore made cash payments to one of its agents, and this agent made cash payments to an Iraqi diplomatic office in Geneva. Glencore called the payments a "success fee," the U.N. report says. Glencore told the U.N. panel that "if it turns out" anyone paid bribes, that person violated instructions not to do so.

The onetime Marc Rich entity cited in the U.N. report denied wrongdoing. Mr. Rich's current investment firm says it isn't aware of any investigation of him. Based largely on the U.N. findings, the Swiss attorney general's office is conducting a criminal investigation into a number of companies, which it won't identify.

Even Glencore's publicly held affiliates sometimes are dogged by its history of trading with pariah nations. Xstrata recently encountered questions about Glencore when Xstrata sought to buy a uranium miner in Australia. The government there said it could do so but imposed a requirement to consult authorities before allowing anyone else to market the uranium. Ultimately, Xstrata didn't do the acquisition.

Glencore officials "are under pressure to prove they're respectable" as they deepen their ties to banks and issue debt, says Mark Pieth, a Swiss law professor and one of the three U.N. panel members who investigated the Iraq oil-for-food arrangement. Glencore has sold more than \$5 billion in bonds since 2003. Mr. Pieth says it is working to strengthen its compliance systems, though "it's coming a bit late."

Bond investors focus on Glencore's thriving business. In its latest debt offering earlier this year, in London, bond investors offered to lend Glencore 10 times what it initially sought.

At Loomis Sayles & Co., a money manager that bought Glencore bonds in 2004, Diana Monteith, a fixed-income analyst, says bondholders' interests are aligned with those of Glencore's shareholders. "Everyone [at Glencore] is really incented to make sure there are good controls," she says, because if someone makes a bad bet, "everybody's net worth will go down rapidly."

Glencore employee shareholders, who number 417 in all, can't access their equity unless they leave the company. Departing employees must sell their stakes back to the company.

This arrangement can require Glencore to lay out big cash payments when some executives who have accumulated tens or hundreds of millions of dollars of wealth look to cash out. Rating agencies say there's a

WSJ article

Page 6 of 6

risk Glencore could face a run for the exits during the current good times. Mr. Glasenberg has told investors that shareholder turnover is planned and orderly.

--Glenn R. Simpson, Paul Glader and David Gauthier-Villars contributed to this article

From: Lyon, Carl [mailto:clyon@orrick.com] Sent: Tuesday, July 31, 2007 4:22 PM

To: mcore@bigrivers.com; mbailey@bigrivers.com; dspainhoward@bigrivers.com; bblackburn@bigrivers.com;

jmiller@smsmlaw.com; Drefke, Kyle; Michel, Robert; jgaines@jdg-llc.com; Mudge, Robert

Subject: WSJ article

There is a lead article in the Journal on Glencore. Mentions Century as 3rd largest producer in North America. Can't send from my BB.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

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2/5/2008



Legal Department

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American Electric Power 1 Riverside Plaza Columbus, OH 43215-2373 aeg.com

AMERICAN° ELECTRIC POWER

2006 HOV 21 PM 1: 37 November 21, 2006

**PUCO** 

Ms. Renee J. Jenkins Secretary of the Commission Public Utilities Commission of Ohio 180 East Broad Street Columbus, OH 43215-3793

Marvin J. Resnik Assistant General Counsel -Regulatory Services (614) 716-1606 (614) 716-2950 (fax) miresnik@aep.com

Re: Case No. 05-1057-EL-CSS

Dear Secretary Jenkins:

The Commission's Supplemental Opinion and Order in this docket, dated November 8, 2006, directed that an executed copy of the electric service agreement between AEP Ohio and Ormet shall be filed in this docket within 15 days after execution of the agreement. To that end AEP Ohio is filing copies of the agreement which was executed on November 8, 2006.

Very truly yours,

Marvin I. Resnik

MIR:llg Attachments

cc: Parties of Record

November

This Contract entered into this 2 day of October 2006, by and between Columbus Southern Power Company and Ohio Power Company, hereafter called AEP Ohio, and Ormet Primary Aluminum Corporation, 1233 Main Street, Wheeling, West Virginia 26003, hereafter called the Customer,

## Witnesseth:

For and in consideration of the mutual covenants and agreements hereinafter contained, the parties hereto agree with each other as follows:

AEP Ohio agrees to furnish to the Customer, during the term of this Contract, and the Customer agrees to take from AEP Ohio, subject to AEP Ohio's standard Terms and Conditions of Service as regularly filed with the Public Utilities Commission of Ohio (Commission) and the terms and conditions as set forth in the Stipulation and Recommendation in Case No. 05-1057-EL-CSS as approved by the Commission which is attached hereto and hereby made a part of this Contract, all the electric energy of the character specified herein that shall be purchased by the Customer in the premises located at the Customer's Hannibal, Ohio facilities. In the event the regularly filed Terms and Conditions of Service conflict with the terms and conditions set forth in the Stipulation and Recommendation, the latter terms and conditions will be controlling.

AEP Ohio is to furnish and the Customer is to take electric energy under the terms of this Contract for a period of up to 24 months from the time such service is commenced and ending at midnight on December 31, 2008. The date that service shall be deemed to have commenced under this Contract shall be the later of January 1, 2007 or the effective date of the Stipulation in Case No. 05-1057-EL-CSS.

The electric energy delivered hereunder shall be alternating current at approximately 138,000 volts, 3-wire, 3-phase and it shall be delivered at the interconnection of AEP Ohio's two double-circuit 138-kV steel tower transmission lines with the Customer's two double-circuit 138-kV steel tower transmission lines (i.e. in Ohio Township, Monroe County, Ohio at Tower 39 on double circuit Line #1 and at Tower 38 on double circuit Line #2), which shall constitute the point of delivery under this Contract. The said electric energy shall be delivered at reasonably close maintenance to constant potential and frequency, and it shall be measured by a meter or meters owned and installed by AEP Ohio and located at the Kammer Substation.

The Customer's contract capacity is hereby fixed at 520,000 kW/kVA. Beginning July 1, 2007, the minimum billing demand for this Contract shall be 312,000 kW/kVA.

There are no unwritten understandings or agreements relating to the service herein above provided. This Contract shall be in full force and effect when signed by the authorized representatives of the parties hereto, subject to the approval of the Public Utilities Commission of Ohio in Case No. 05-1057-EL-CSS.

The Customer agrees that its electrical facilities shall not be interconnected with any facilities other than AEP Ohio's facilities unless written authorization is received from AEP Ohio.

Columbus Southern Power Company
Ohio Power Company

By: Mark Second Marger
(Signature)

(Signature)

(Printed Name)

Title: Marger-Cuctomer Securices

Date: 11/9/06

Date: 1/8/2006

find Ex. 2

MANGOLI SO PH 2:58

## BEFORE THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Complaint of Ormet Primary Aluminum Corporation and Ormet Aluminum Mill Products Corporation	) ) )
Complainants	) ) }
<b>v.</b>	) Case No. 05-1057-EL-CSS
South Central Power Company and Ohio Power Company	
Respondents	) )

## STIPULATION AND RECOMMENDATION

Rule 4901-1-30, Ohio Administrative Code ("OAC") provides that any two or more parties to a proceeding may enter into a written or oral stipulation covering the issues presented in such a proceeding. The purpose of this document is to set forth the understanding of the parties who have signed below (the "Signatory Parties") and to recommend that the Public Utilities Commission of Ohio (the "Commission") approve and adopt, as part of its Opinion and Order in this proceeding, this Stipulation and Recommendation (the "Stipulation") resolving the issues in the above-captioned proceeding. This Stipulation is fully supported by data and information contained in the evidence in the record in this proceeding; represents a just and reasonable resolution of such issues in this proceeding, violates no regulatory principle or precedent; benefits, as a package, ratepayers and the public interest; and is the product of

lengthy, serious bargaining among knowledgeable and capable parties in a cooperative process undertaken by the Signatory Parties to settle this case. While this Stipulation is not binding on the Commission, it is entitled to careful consideration by the Commission, where, as here, it is sponsored by parties representing a wide range of interests, including the Commission's Staff. For the purpose of resolving all issues raised by this proceeding, the Signatory Parties stipulate, agree and recommend as set forth below.

This Stipulation is entered into by and among Columbus Southern Power Company (CSP) and Ohio Power Company (OPCO) (collectively, "AEP Ohio"), both of which are electric utility operating companies of the American Electric Power ("AEP") system, Ormet Primary Aluminum Corporation and Onnet Aluminum Mill Products Corporation (collectively, "Ormet"), South Central Power Company ("SCP"), United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union ("USW"), Ohio Energy Group ("OEG") and the Commission's Staff. Intervenor Industrial Energy Users-Ohio ("TEU"), while not a Signatory Party, has agreed not to oppose the Commission's approval of this Stipulation. All Signatory Parties fully support this Stipulation and urge the Commission to accept and approve the terms hereof.

WHEREAS, in Case No. 96-999-EL-AEC, OPCO applied to the Commission for approval of a special contract arrangement with Ormet (the "Interim Agreement") which would become effective upon the November 30, 1997 termination of the then-current service agreement between OPCO and Ormet, and would terminate at midnight on December 31, 1999;

WHEREAS, in Case No. 96-1000-EL-PEB, OPCO and SCP jointly petitioned the Commission for reallocation of their certified service territories so that Ormet, then a customer of OPCO, would become a customer of SCP upon termination of the Interim Agreement;

WHEREAS, by Finding and Order in Case Nos. 96-999-EL-AEC and 96-1000-EL-PEB, dated November 14, 1996, the Commission approved the Interim Agreement and the request of OPCO and SCP to reallocate their certified territorial boundaries so that Ormet would become a customer of SCP upon termination of the Interim Agreement;

WHEREAS, pursuant to the terms of a Curtailment and Indemnity Agreement, which was an exhibit to the joint petition in Case No. 96-1000-EL-PEB, after Ormet became a customer of SCP and Ormet's load was removed from the AEP system's control area, OPCO and the AEP system no longer had either the right or obligation to resume control area responsibility for Ormet's load;

WHEREAS, Ormet and SCP entered into a service agreement which provided for the sale by SCP of a maximum 20 MW of electric power and energy to Ormet (5 MW firm, 15 MW interruptible) and for Ormet to obtain from third parties in the market the remaining electricity to service the load for its facilities in Hannibal, Ohio;

WHEREAS, the initial SCP/Ormet service agreement was modified to terminate any obligation of Ormet to buy, and of SCP to sell to Ormet, electric power and energy;

WHEREAS, subsequent to the modification of the initial SCP/Ormet service agreement, Ormet filed for Chapter 11 bankruptcy protection and emerged from bankruptcy in April 2005;

WHEREAS, Ormet curtailed operations at its Hannibal, Ohio facilities in January 2005 and those operations have not been restarted;

WHEREAS, on August 25, 2005, Ormet filed in this docket a petition to transfer rights to firmish electric service and/or to reallocate certified service territories, along with a complaint against OPCO alleging that OPCO was proposing to impose unjust, unreasonable and discriminatory rates if Ormet were to return to OPCO's certified service territory;

WHEREAS, on June 14, 2006, the Commission issued an Opinion and Order in this docket which, among other things:

- 1. found that the bankruptcy court authorized the rejection of the service agreement between SCP and Ormet and which deferred to that determination
- 2. found that SCP is legally obligated to serve Ormet's 520 MW load
- 3. found that, in the context of service to Ormet, SCP does not provide, or propose to provide, physically adequate service
- 4. directed that a second hearing should be held regarding: whether SCP's failure to propose to provide physically adequate service has been corrected or can be corrected under reasonable operating conditions; whether the Commission should authorize another supplier to serve Ormet; or whether the Commission should order such other remedy authorized by law
- 5. directed that the issue of an appropriate rate to be charged by OPCO for service to Ormet should be addressed after the Commission completes its proceedings under § 4933.83(B), Ohio Rev. Code, and determines whether another electric supplier should be authorized to serve Ormet.

WHEREAS, on July 14, 2006, SCP and OPCO each filed rehearing applications regarding the June 14, 2006 Opinion and Order;

WHEREAS, on August 9, 2006, the Commission issued an Entry on Rehearing in this docket which denied the rehearing applications filed by SCP and by OPCO;

WHEREAS, on August 25, 2006, SCP filed a second rehearing application which the Commission denied in its September 13, 2006 Second Entry on Rehearing;

WHEREAS, on October 6, 2006, SCP filed a Notice of Appeal to the Supreme Court of Ohio (Case No. 06-1866) regarding the Commission's June 14, 2006 Opinion and Order, August 9, 2006 Entry on Rehearing and September 13, 2006 Second Entry on Rehearing;

WHEREAS, according to Ormet Ex. 4:

1. When Ormet's Hannibal facilities are fully operating it employs approximately 1,000 people with total annual wages of about \$40,000,000

- 2. Ormet covers approximately 3,300 of its employees and family members' health care at a cost exceeding \$10,000,000 per year
- 3. Ormet pays about \$1,000,000 annually in taxes to Monroe County, Ohio and its school district
- 4. Ormet purchases about \$15,000,000 to \$18,000,000 of goods and services every year in the Monroe County area
- 5. Ormet has been one of Southeastern Ohio's largest employers, particularly of skilled workers such as those who comprise the USW
- 6. If Ormet is unable to resume operation of its Hannibal facilities there will be no jobs to which the USW laborers can return
- 7. If the Hannibal, Ohio region loses the significant tax revenues and capital spending Ormet historically has brought to that region, the economy in that region will become further depressed

WHEREAS, as reflected in Ormet Ex. 2, Ormet has characterized its load at full operation as 520 MW at a 99% load factor;

NOW, THEREFORE, the Signatory Parties stipulate, agree and recommend that the Commission make the following findings and issue its Opinion and Order in these proceedings in accordance with the following:

- 1) CSP shall be permitted to intervene in this docket.
- Based upon the anticipated acceptance by the Commission of this Stipulation, without modification, the Commission should consider the Stipulation as presenting a joint petition submitted by CSP, OPCO and SCP under § 4933.83
  (E), Ohio Rev. Code, which statute, in pertinent part, provides that:

any two or more electric suppliers may jointly petition the commission for the reallocation of their own territories and electric load centers among them and designating which portions of such territories and electric load centers are to be served by each of the electric suppliers.

- Further, the Commission should find that approval of such joint petition is not contrary to the public interest and, therefore, meets the standard of § 4933.85, Ohio Rev. Code, for approval of the joint petition.
- 3) The Commission will reallocate the service territories of CSP and OPCO and SCP such that Ormet's Hannibal facilities will be located in a joint CSP/OPCO certified service territory effective January 1, 2007. SCP shall have no obligation to provide electric service to Ormet's Hannibal facilities prior to January 1, 2007. Provided, however, that SCP will retain its service obligation prior to, on, and after January 1, 2007 with respect to:
  - 1. Flashing light and sign for the Ormet Plant on Route 7 to the west of the Ormet Plant (South Central Account No. 846-201-006). Installed 4/6/1998.
  - Ormet employee park just to the south of Route 7 and to the east of the Ormet Plant (South Central Account No. 846-153-001). Installed 6/1/1982.
  - 3. Sign for the Ormet Plant on Route 7 to the east of the Ormet Plant (South Central Account No. 846-151-001). Installed 8/1/1965.
- As part of this Stipulation, Ormet has entered into an electric service contract

  (Contract) which reflects the provisions of this Stipulation which are applicable to
  the Contract. The Contract, a copy of which is attached as Attachment I, shall be
  deemed to have been approved by the Commission as part of the Commission's
  approval of the Stipulation.
- Generation, transmission and distribution service will be supplied by AEP Ohio.

  Such service will meet Ormet's peak demand of approximately 520 MW at a 99% load factor (full operation). AEP Ohio's generation service (which will be

- supplied one-half (50%) by CSP and one-half (50%) by OPCO) will be supplied only for consumption at Ormet's Hannibal, Ohio facilities and such power and energy will not be resold or transferred by Ormet, regardless of any opportunities for such transactions.
- Commission. Should the Commission's final order be appealed to the Supreme Court, or become involved in some other judicial process, this Stipulation and the related Contract will be suspended for the duration of such appeal or other process and/or during any remand to the Commission. Prior to January 1, 2009, Ormet shall not switch to service from a Competitive Retail Electric Service Provider.

  Ormet cannot initiate any proceeding or otherwise petition the Commission or any court of competent jurisdiction to require either CSP or OPCO, or both, to provide generation service under any established rate schedule of either CSP or OPCO or at a rate lower than such schedules without the express written consent of AEP Ohio.
- Por the period January 1, 2007 through December 31, 2008, Ormet will pay \$43 per megawatt-hour for generation service. This price is agreed upon based on Ormet's representations that after a brief ramp-up period it will operate at a full load of approximately 520 MW at a 99% load factor. In addition, Ormet will pay tariff rates and all applicable riders to AEP Ohio for transmission and distribution service. Such tariff rates and riders will be equivalent to OPCO's Schedule GS-4 for one-half (50%) of Ormet's load and CSP's Schedule GS-4 for one-half (50%) of Ormet's load. A list of the currently existing tariff rate components and riders,

- and their location in CSP's and OPCO's Commission-approved tariffs, is attached to this Stipulation as Attachment II. In addition, to the extent required by law, Ormet will self assess the Ohio kWh tax.
- The Contract will not be transferable by Ormet to any other party without the consent of AEP Ohio. In the event of a change in control of Ormet, and assuming the continued operation of the Hannibal facilities, Ormet agrees that it will maintain substantially the same level of operations (approximately 520 MW at a 99% load factor), employment (approximately 1,000) and local purchasing practices (about \$15,000,000 to \$18,000,000 per year in the Monroe County area).
- 9) Ormet will provide AEP Ohio a deposit equivalent to 130% of the anticipated monthly billing for Ormet's Hannibal facilities at full operation. During the ramp-up period which is expected to occur after Ormet reopens its Hannibal facilities, not to exceed six (6) months, Ormet shall provide a deposit equivalent to 130% of the anticipated next month's billing for the Hannibal facilities. The generation- and transmission-related portion of the deposit will be refunded to Ormet upon Ormet's election to take generation and transmission service from another electric supplier after December 31, 2008, provided that Ormet does not have any outstanding balance with AEP Ohio. Ormet agrees to immediately reestablish a deposit equivalent to 130% of the anticipated monthly generation- and transmission-related billing for the Hannibal facilities at full operation should Ormet return from such other electric supplier to once again take generation- and transmission-related service from either CSP or OPCO, or both. All deposits under this Stipulation shall be made by Electronic Funds Transfer not later than

to provide its deposit in accordance with these terms, Ormet agrees that AEP Ohio has the unilateral right to disconnect service to Ormet three (3) days after providing written notice of disconnect to Ormet. This provision shall remain in effect for so long as Ormet takes any service from either CSP or OPCO, or both. 10) Ormet will prepay, by Electronic Funds Transfer, its monthly bill for generation, transmission, and distribution service by making payments three (3) business days prior to the start of each month (December 27, 2006 for the first service month of January 2007) and prior to the 15th of each month in an amount equivalent to onehalf (50%) of the anticipated billing for that month for the Hannibal facilities. Except for during the ramp-up period, the anticipated monthly billing will be based upon full operation. Should Ormet fail to make a payment within two (2) business days of when it is due, Ormet agrees that AEP Ohio has the unilateral right to disconnect service to Ormet three (3) days after providing written notice of disconnect to Ormet. This provision shall remain in effect for so long as Ormet takes any service from either CSP or OPCO, or both.

five (5) business days before the beginning of the next month. Should Ormet fail

AEP Ohio will make a filing prior to the start of 2007 which will set a market rate for generation service to Ormet's Hannibal facilities for 2007. AEP Ohio will make a filing prior to the start of 2008 which will set a market rate for generation service to Ormet's Hannibal, Ohio facilities for 2008. Such market rate, which will be subject to the Commission's review, shall reflect all generation-related services, including, but not limited to the market for capacity, energy (on-peak

- and off-peak), losses to the metering point and load following to meet the requirements of Ormet's Hannibal facilities.
- 12) For the purpose of compensating AEP Ohio for the differential between service at the market rate established by AEP Ohio's filings under Paragraph 11 and the \$43 per megawatt-hour charge for generation service under Paragraph 7, AEP Ohio will be permitted to amortize to income, in the amount of such differential, without reducing rates, their Ohio Franchise Tax phase-out regulatory liability, totaling \$56,968,000.
- In the event that the amortization of the Ohio Franchise Tax phase-out regulatory liability does not fully compensate AEP Ohio's filings under Paragraph 11 and the \$43 per megawatt-hour charge for generation service under Paragraph 7, AEP Ohio will be permitted to recover that differential under the "Additional 4%" provision of the current Rate Stabilization Plan. See Section 3, pages 8 and 9 of AEP Ohio's February 9, 2004 application in Commission Case No. 04-169-EL-UNC. In the event that AEP Ohio recovers the entire differential between service at the market rate established by AEP Ohio's filings under Paragraph 11 and the \$43 per megawatt-hour charge for generation service under Paragraph 7, without having to amortize the entire Ohio Franchise Tax phase-out regulatory liability, AEP Ohio will retain the unamortized portion on its books and the treatment of that balance will be determined by the Commission in AEP Ohio's next base rate proceeding. AEP Ohio's recovery of the differential through either the amortization of the Ohio Franchise Tax phase-out regulatory liability and, if

necessary, the "Additional 4%" provision will be accomplished in a manner which matches the projected differential and the recovery in the same accounting period.

- In the event Ormet files a petition for relief under the Bankruptcy Code or an involuntary petition for relief under Bankruptcy Code is filed against Ormet,
   Ormet acknowledges and agrees that:
  - a. The payment arrangement specified in Paragraph 10 above, with payments made in advance of usage will remain in effect as specified in this Stipulation.
  - b. Ormet will not file a pleading with the applicable bankruptcy court that seeks to limit or avoid its obligation under the deposit or advance payment provisions of this Stipulation. See Paragraphs 9 and 10 above, respectively.
  - c. Ormet further agrees that in the event of a bankruptcy AEP Ohio has the first claim on any deposit held under this Stipulation for any amounts owed and any future costs to be incurred as result of AEP Ohio's service to Ormet.

In the event that the bankruptcy court does not permit the provisions of either Paragraph 14 a., b., or c. to be implemented, Ormet will provide AEP Ohio, within twenty (20) days of the petition date, with a post-petition security deposit, as adequate assurance under § 366 of the United States Bankruptcy Code (11 U.S.C. § 366), in the amount equivalent to 130% of the anticipated monthly billing for the plant at full operation.

- 15) All necessary waivers of Commission rules shall be considered granted by the Commission's adoption of this Stipulation.
- 16) SCP will withdraw its Notice of Appeal in Supreme Court Of Ohio Case No. 061866 after the Commission adoption of the Stipulation and the later of the time for
  administrative or appellate review of the Commission's order adopting the
  Stipulation has expired or, if such review is pursued, such review is completed.
- 17) Upon the Commission's adoption of the Stipulation, CSP, OPCO and SCP will submit to the Commission modified territorial maps consistent with the provisions of this Stipulation.
- Since the Signatory Parties are waiving their rights to appeal the factual and legal conclusions contained in the June 14, 2006 Opinion and Order, they agree to not rely on such conclusions in any future proceeding. Further, the Signatory Parties urge the Commission to indicate in its order adopting this Stipulation that such conclusions were unique to the facts and circumstances in this proceeding and do not provide any precedent for any future proceeding.

Nothing in this Stipulation shall be used or construed for any purpose to imply, suggest or otherwise indicate that the results produced through the compromise reflected herein represent fully the objectives of any Signatory Party.

No Signatory Party will challenge or directly or indirectly support any challenge to the reasonableness or lawfulness of the provisions of this Stipulation.

This Stipulation is submitted for purposes of this proceeding only, and is not deemed binding in any other proceeding, except as expressly provided herein, nor is it to be offered or relied upon in any other proceedings, except as necessary to enforce the terms of this Stipulation.

In fact, none of the Signatory parties have submitted the entirety of the case they would have otherwise filed or will file if this Stipulation is rejected.

The agreement of the Signatory Parties reflected in this document is expressly conditioned upon its acceptance in its entirety and without alteration by the Commission.

The Signatory Parties agree that:

- A. if the Commission rejects all or any part of this Stipulation, or otherwise materially modifies its terms, any adversely affected Signatory Party shall have the right, within thirty (30) days of the Commission's order, either to file an application for rehearing or to terminate and withdraw from the Stipulation by filing a notice with the Commission;
- B. if an application for rehearing is filed, and if the Commission does not, on rehearing, accept the Stipulation without material modification, any Signatory Party may terminate and withdraw from the Stipulation by filing a notice with the Commission within ten (10) business days of the Commission's order or entry on rehearing; and
- C. if any portion of this Stipulation is found by a reviewing Court to be unlawful, or if any law is enacted which prohibits the continued application of any term of this Stipulation, any Signatory Party adversely affected by any such judicial decision or statutory enactment may withdraw its support for this Stipulation by filling a notice to that effect with the Commission within thirty (30) days of such judicial decision becoming final or such law becoming effective.

If a Signatory Party pursues any action provided for in parts A, B or C above, a hearing shall go forward, and the parties shall be afforded the opportunity to present evidence through witnesses, to cross-examine all witnesses, to present rebuttal testimony, and to file briefs on all issues and pursue all remedies available in a court of competent jurisdiction.

The Signatory Parties agree and intend to support the reasonableness and legality of this Stipulation before the Commission, and in any appeal from the Commission's adoption and/or enforcement of this Stipulation.

IN WITNESS WHEREOF, this Stipulation and Recommendation has been agreed to as of this 20<sup>th</sup> day of October, 2006. The undersigned parties respectfully request the Commission to issue an Opinion and Order approving and adopting this Stipulation.

Ohio Power Company

Columbus Southern Power Company

Ormet Primary Aluminum Corporation and Ormet Aluminum Mill Products Corporation

South Central Power Company

Thomas W. McNane / by USh Staff of the Public Utilities Commission of Thio

Ohio Energy Group

United Steel, Paper and Forestry,

Rubber, Manufacturing, Energy, Allied Industrial and

Service Workers International Union

This Contract entered into this \_\_ day of October 2006, by and between Columbus Southern Power Company and Ohio Power Company, hereafter called AEP Ohio, and Ormet Primary Aluminum Corporation, 1233 Main Street, Wheeling, West Virginia 26003, hereafter called the Customer,

### Witnesseth:

For and in consideration of the mutual covenants and agreements hereinafter contained, the parties hereto agree with each other as follows:

AEP Ohio agrees to furnish to the Customer, during the term of this Contract, and the Customer agrees to take from AEP Ohio, subject to AEP Ohio's standard Terms and Conditions of Service as regularly filed with the Public Utilities Commission of Ohio (Commission) and the terms and conditions as set forth in the Stipulation and Recommendation in Case No. 05-1057-EL-CSS as approved by the Commission which is attached hereto and hereby made a part of this Contract, all the electric energy of the character specified herein that shall be purchased by the Customer in the premises located at the Customer's Hannibal, Ohio facilities. In the event the regularly filed Terms and Conditions of Service conflict with the terms and conditions set forth in the Stipulation and Recommendation, the latter terms and conditions will be controlling.

AEP Ohio is to furnish and the Customer is to take electric energy under the terms of this Contract for a period of up to 24 months from the time such service is commenced and ending at midnight on December 31, 2008. The date that service shall be deemed to have commenced under this Contract shall be the later of January 1, 2007 or the effective date of the Stipulation in Case No. 05-1057-EL-CSS.

The electric energy delivered hereunder shall be alternating current at approximately 138,000 volts, 3-wire, 3-phase and it shall be delivered at the interconnection of AEP Ohio's two double-circuit 138-kV steel tower transmission lines with the Customer's two double-circuit 138-kV steel tower transmission lines (i.e. in Ohio Township, Monroe County, Ohio at Tower 39 on double circuit Line #1 and at Tower 38 on double circuit Line #2), which shall constitute the point of delivery under this Contract. The said electric energy shall be delivered at reasonably close maintenance to constant potential and frequency, and it shall be measured by a meter or meters owned and installed by AEP Ohio and located at the Kamener Substation.

The Customer's contract capacity is hereby fixed at 520,000 kW/kVA. Beginning July 1, 2007, the minimum billing demand for this Contract shall be 312,000 kW/kVA.

There are no unwritten understandings or agreements relating to the service herein above provided. This Contract shall be in full force and effect when signed by the authorized representatives of the parties hereto, subject to the approval of the Public Utilities Commission of Ohio in Case No. 05-1057-EL-CSS.

The Customer agrees that its electrical facilities shall not be interconnected with any facilities other than AEP Ohio's facilities unless written authorization is received from AEP Ohio.

Columbus Southern Power Company Ohio Power Company	Ormet Primary Aluminum Corporation
By: (Signature)	By:(Signature)
(Printed Name) Title:	(Printed Name) Title:
Date:	Date:

	Sheet No.	
Tariff Rate or Rider	CSP	OPCo
		<u> </u>
Customer Charge	24-1	24-1
Demand Charge	24-1	24-1
Reactive Demand Charge		24-1
Universal Service Fund Rider	60-1	60-1
Energy Efficiency Fund Rider	61-1	61-1
kWh Tax Rider	62-1	62-1
Gross Receipts Tax Credit Rider	63-1	63-1
Municipal Income Tax Rider	65-1	65-1
Franchise Tax Rider	66-1	66-1
Regulatory Asset Charge Rider	67-1	67-1
Provider of Last Resort Charge Rider	69-1	69-1
Monongahela Power Litigation Termination Rider	73-1	
Transmission Cost Recovery Rider	75-1	75-1
Major Storm Cost Recovery Rider	77-1	77-1

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#### BEFORE

## THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Complaint of	)
Ormet Primary Aluminum Corporation	on )
and Ormet Aluminum Mill Products	)
Corporation,	)
	)
Complainants,	) Case No. 05-1057-EL-CSS
	)
v.	)
•	)
South Central Power Company and	)
Ohio Power Company,	)
	)
Respondents.	)

## SUPPLEMENTAL OPINION AND ORDER

The Commission, considering the complaint, the evidence of record, the arguments of the parties, and the applicable law, and being otherwise duly advised, hereby issues this supplemental opinion and order.

## APPEARANCES:

Dinsmore & Shohl LLP, by John E. Selent and Edward T. Depp, 1400 PNC Plaza, 500 West Jefferson St., Louisville, Kentucky 40202, and Brian S. Sullivan, 255 E. 5th St., Suite 1900, Cincinnati, Ohio 45202, on behalf of Ormet Primary Aluminum Corporation and Ormet Aluminum Mill Products Corporation.

Thompson Hine LLP, by Robert P. Mone, William R. Case, Thomas E. Lodge, Kurt P. Helfrich and Carolyn S. Flahive, 10 W. Broad St., Suite 700, Columbus, Ohio 43215-3435, on behalf of South Central Power Company.

Marvin I. Resnik, American Electric Power Service Corporation, 1 Riverside Plaza, 29th Floor, Columbus, Ohio 43215, on behalf of Ohio Power Company.

McNees, Wallace & Nurick, LLC, by Samuel C. Randazzo, Lisa G. McAlister and Daniel J. Neilsen, 21 East State Street, Columbus, Ohio 43215, on behalf of Industrial Energy Users-Ohio.

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Nathaniel Hawthorne, 27600 Chagrin Boulevard, Suite 260, Cleveland, Ohio 44122, on behalf of the United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union.

Boehm, Kurtz & Lowery, by David F. Boehm and Michael L. Kurtz, 36 East Seventh Street, Suite 1510, Cincinnati, Ohio 45202, on behalf of Ohio Energy Group.

Jim Petro, Attorney General of the State of Ohio, by Duane W. Luckey, Senior Deputy Attorney General, by Thomas W. McNamee and William Wright, Assistant Attorneys General, 180 East Broad Street, Columbus, Ohio 43215, on behalf of the staff of the Public Utilities Commission of Ohio.

Janine L. Migden-Ostrander, Ohio Consumers' Counsel, by Jeffrey L. Small, Assistant Consumers' Counsel, Office of Consumers' Counsel, 10 West Broad Street, Columbus, Ohio 43215, on behalf of the residential consumers of Columbus Southern Power Company and Ohio Power Company.

## **OPINION:**

## I. <u>History Of This Proceeding</u>

On November 14, 1996, in Case Nos. 96-999-EL-AEC and 96-1000-EL-PEB, the Commission approved a joint petition by Ohio Power Company (Ohio Power) and South Central Power Company (South Central) to reallocate their service territories such that, effective December 31, 1999, all of the facilities of Ormet Primary Aluminum Corporation and its affiliates in Hannibal, Ohio (Hannibal Facilities) were reallocated to South Central's service territory. In the Finding and Order, the Commission also approved an Interim Agreement and a Curtailment and Indemnity Agreement between Ohio Power and Ormet Primary Aluminum Corporation.

In addition, Ormet Primary Aluminum Corporation and South Central executed an "Agreement for Electric Service," (Service Agreement) which provided for the sale of a maximum of 20 MW of electric power and energy to Ormet Primary Aluminum Corporation from South Central (Joint Ex. 1 at 5). Under this arrangement, Ormet would obtain the remaining electricity to serve the Hannibal Facilities' load from the market (Joint Ex. 1 at 4). This agreement was amended effective January 1, 2004, with the execution of the "First Amendment to and Modification of Agreement for Electric Service" (First Amendment) in which South Central and Ormet Primary Aluminum Corporation agreed to terminate in total any obligation of Ormet to buy, and of South Central to sell to Ormet, electric power and energy (Joint Ex. 1 at 5-6).

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Subsequent to the execution of the First Amendment, Ormet Primary Aluminum Corporation and Ormet Aluminum Mill Products Corporation (Ormet) filed for Chapter 11 bankruptcy protection in the Untied States Bankruptcy Court (Joint Ex. 1 at 6). On January 25, 2005, Ormet curtailed operations at the Hannibal Facilities. Operations at the facilities have not been restarted (Joint Ex. 1 at 7).

On August 25, 2005, Ormet filed a petition to transfer rights to furnish electric service and/or reallocate certified electric service territories, a complaint for inadequate service against South Central and a complaint for unjust, unreasonable and discriminatory proposed rates against Ohio Power. This pleading requests that the Commission: transfer South Central's rights to serve Ormet's facilities to Ohio Power or reallocate the service territories of Ohio Power and South Central such that all of Ormet's facilities are part of Ohio Power's certified territory; and order Ohio Power to serve Ormet, upon such transfer or reallocation, at rates in accordance with Ohio Power's unbundled standard tariff GS-4 rate schedule.<sup>1</sup>

Ohio Power and South Central both filed answers to the complaint on September 20, 2005. In addition, South Central and Ohio Power filed motions to dismiss the complaint on September 20, 2005. The motions to dismiss were denied by the attorney examiner on October 27, 2005.

Section 4933.83(B), Revised Code, provides for a two-step process under which: (1) the Commission must find that an electric supplier has failed to provide, or propose to provide, physically adequate service and order that such failure be corrected within a reasonable time; and (2) if such electric supplier fails to comply with the Commission's order, the Commission may authorize another supplier to serve and shall amend the certified territories of the respective electric suppliers. Therefore, on February 14, 2006, the Commission held an evidentiary hearing to determine whether South Central provided, or proposed to provide; physically adequate service to Ormet.

On June 14, 2006, the Commission issued its Opinion and Order. In the Opinion and Order, the Commission determined that South Central did not provide, or propose to provide, physically adequate service and the Commission ordered further hearings in this proceeding regarding whether the failure to propose to provide physically adequate service had been corrected by South Central and whether the Commission should authorize another supplier to serve or should order such other remedy authorized by law.

On July 14, 2006, South Central and Ohio Power each filed applications for rehearing. On August 9, 2006, the Commission issued its Entry on Rehearing, denying the

On November 29, 2005, after the commencement of Case No. 05-1057-EL-CSS, Ormet filed motions to reopen Case Nos. 96-999-EL-AEC and 96-1000-EL-PEB and to transfer its facilities back to the certified territory of Ohio Power. The Commission denied Ormet's motions to reopen Case Nos. 96-999-EL-AEC and 96-1000-EL-PEB and to transfer its facilities back to the certified territory of Ohio Power in its June 14, 2006 Opinion and Order.

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applications for rehearing filed by South Central and Ohio Power. On August 25, 2006, South Central filed an application for further rehearing, which was denied on September 13, 2006.

On October 5, 2006, the evidentiary hearing in this matter was held pursuant to the Commission's June 14, 2006, Opinion and Order. However, on October 20, 2006, Ohio Power, Columbus Southern Power Company (Columbus Southern Power), Ormet, South Central, Ohio Energy Group (OEG), United Steel, Paper and Forestry, Rubber, Manufacturing, Energy, Allied Industrial and Service Workers International Union (USW) and the Commission Staff filed a stipulation (Stipulation) to resolve all issues in this proceeding (Joint Ex. 2). The hearing continued on October 26, 2006, at which time Ohio Power and Columbus Southern Power presented a witness supporting the Stipulation. No party to this proceeding opposed the adoption of the Stipulation by the Commission.

## II. <u>Summary of the Stipulation.</u>

The Stipulation was intended by the signatory parties to resolve all outstanding issues in this proceeding. The Stipulation includes, *inter alia*, the following provisions:

- 1) The Stipulation should be considered as a joint petition, submitted by Ohio Power, Columbus Southern Power, and South Central pursuant to Section 4933.83, Revised Code, to reallocate the service territories of Ohio Power, Columbus Southern Power and South Central such that Ormet's Hannibal Facilities will be located in a joint Columbus Southern Power/Ohio Power service territory effective January 1, 2007. South Central Power shall have no obligation to provide electric service to the Hannibal Facilities, except that South Central Power shall retain its service obligation prior to, on and after January 1, 2007, with respect to three facilities enumerated in the Stipulation.
- 2) As part of the Stipulation, Ormet has entered into an electric services contract with Ohio Power and Columbus Southern Power. The contract will not be transferable by Ormet to any other party without the consent of Columbus Southern Power and Ohio Power (AEP Ohio).
- 3) Generation, transmission and distribution service will be supplied by AEP Ohio. Such services will meet Ormet's peak demand of approximately 520 MW at a 99 percent load factor. AEP Ohio's generation service will be supplied only for consumption at Ormet's Hannibal Facilities and will not be resold or transferred by Ormet.
- 4) Ormet shall not switch to service from a competitive retail electric service provider prior to January 1, 2009. Ormet cannot initiate any proceeding to require either Columbus Southern Power or Ohio Power, or both, to provide

05-1057-EL-CSS -5-

generation service under any established rate schedule of either Columbus Southern Power or Ohio Power or at a rate lower than such scheduled without the express written consent of AEP Ohio.

- 5) For the period between January 1, 2007 and December 31, 2008, Ormet will pay \$43 per megawatt-hour for generation service. In addition, Ormet will pay tariff rates and all applicable riders to AEP Ohio for transmission and distribution service. Such tariff rates and riders will be equivalent to Ohio Power's Schedule GS-4 for one-half (50 percent) of Ormet's load and Columbus Southern Power's Schedule GS-4 for one-half (50 percent) of Ormet's load.
- 6) Ormet will provide AEP Ohio a deposit equivalent to 130 percent of the anticipated monthly billing for the Hannibal Facilities at full operation.
- 7) Ormet will prepay, by electronic funds transfer, its monthly bill for generation, transmission and distribution services by making payments three business days prior to the start of each month and prior to the 15th of each month in an amount equivalent to one-half (50 percent) of the anticipated monthly billing for that month for the Hannibal Facilities. Should Ormet fail to make payment within two business days of when it is due, Ormet agrees that AEP Ohio shall have the unilateral right to disconnect service to Ormet three days after providing written notice of disconnect to Ormet.
- 8) AEP Ohio will make a filing, prior to the start of 2007, which will set a market rate for generation service to Ormet's Hannibal Facilities for 2007. Further, AEP Ohio will make a filing prior to the start of 2008 which will set a market rate for generation service to Ormet's Hannibal Facilities for 2008. Such market rate should reflect all generation-related services and will be subject to the Commission's review.
- 9) For the purpose of compensating AEP Ohio for the differential between service at the market rate and the \$43 per megawatt-hour charge for generation service provided for under the Stipulation, AEP Ohio will be permitted to amortize to income, in the amount of such differential, without reducing rates, their Ohio Franchise Tax phase-out regulatory liability, totaling \$56,968,000.
- 10) In the event that the amortization of the Ohio Franchise Tax phase-out regulatory liability does not fully compensate AEP Ohio for the differential between service at the market rate and the \$43 per megawatt-hour charge for generation service provided for under the Stipulation, AEP Ohio will be

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permitted to recover that differential under the "Additional 4%" provision of the current rate stabilization plan, Case No. 04-169-EL-UNC.

## III. Intervention.

The Stipulation provides that Columbus Southern Power be permitted to intervene in this proceeding. Under the terms of the Stipulation, the Hannibal Facilities would be located in a joint Columbus Southern Power/Ohio Power service territory and Columbus Southern Power will provide one half of the generation service to the Hannibal Facilities. Therefore, the Commission finds that Columbus Southern Power should be permitted to intervene in this proceeding.

Further, on October 26, 2006, the Ohio Consumers Counsel (OCC) filed a motion to intervene in the proceeding. No party to the proceeding opposed the motion to intervene. In the motion to intervene, OCC notes that a motion to intervene, even when submitted out of time, may be granted under "extraordinary circumstances." At the hearing, OCC stated that it does not oppose the Stipulation and that its interest in this proceeding lies in the implementation of the Stipulation in subsequent proceedings. Therefore, the Commissions finds that OCC's intervention will not unduly delay proceedings or unjustly prejudice any existing party. OCC's motion to intervene should be granted.

## VI. Evaluation of the Stipulation.

Rule 4901-1-30, Ohio Administrative Code, authorizes parties to Commission proceedings to enter into stipulations. Although not binding on the Commission, the terms of such agreements are accorded substantial weight. See Consumers' Counsel v. Pub. Util. Comm., 64 Ohio State 3d 123, 125 (1992), citing Akron v. Pub. Util. Comm., 55 Ohio St. 2d 155 (1978). This concept is particularly valid where the stipulation is supported or unopposed by the vast majority of parties in the proceeding in which it is offered.

The standard of review for considering the reasonableness of a stipulation has been discussed in a number of prior Commission proceedings. See, e.g., Dominion Retail v. Dayton Power and Light, Case Nos., 03-2405-EL-CSS et al., Opinion and Order (February 9, 2005); Cincinnati Gas & Electric Co., Case No. 91-410-EL-AIR, Order on Remand (April 14, 1994); Ohio Edison Co., Case Nos. 91-698-EL-FOR et al., Opinion and Order (December 30,1993); Cleveland Electric Illum. Co., Case No. 88-179-EL-AIR, Opinion and Order (January 31, 1989). The ultimate issue for our consideration is whether the agreement, which embodies considerable time and effort by the signatory parties, is reasonable and should be adopted. In considering the reasonableness of a stipulation, the Commission has used the following criteria:

(1) Is the settlement a product of serious bargaining among capable, knowledgeable parties?

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(2) Does the settlement, as a package, benefit ratepayers and the public interest?

(3) Does the settlement package violate any important regulatory principle or practice?

The Ohio Supreme Court has endorsed the Commission's analysis using these criteria to resolve issues in a manner economical to ratepayers and public utilities. *Indus. Energy Consumers of Ohio Power Co. v. Pub. Util. Comm.*, 68 Ohio St. 3d 547 (1997)(quoting Consumers' Counsel, supra, at 126). The Court stated in that case that the Commission may place substantial weight on the terms of a stipulation, even though the stipulation does not bind the Commission.

# (1) <u>Is the settlement a product of serious bargaining among capable, knowledgeable parties?</u>

In considering whether there was serious bargaining among capable and knowledgeable parties, the Commission evaluates the level of negotiations that appear to have occurred and takes notice of the experience and sophistication of the negotiating parties. In this case, it is clear from the record that all parties, at the time the Stipulation was filed, participated in negotiations. The signatory parties routinely participate in complex cases before the Commission and are represented by counsel who practice before the Commission on a regular basis. Moreover, the signatory parties represent a diversity of interests including the utility and industrial consumers as well as the Commission Staff (Joint Ex. 2 at 2). Therefore, the Commission finds that the first prong of the test is met by the Stipulation.

## (2) Does the settlement, as a package, benefit ratepayers and the public interest?

The Stipulation fully resolves the complex legal issues raised by Ormet in its petition filed on August 25, 2005. Further, the record in this case demonstrates that their Hannibal Facilities, when fully operating, employ approximately 1,000 people with total annual wages of \$40,000,000 and health care benefits costing over \$10,000,000 per year. In addition, Ormet pays approximately \$1,000,000 annually in taxes to Monroe County, Ohio and its school district (Joint Ex. 2 at 4). These extensive economic benefits can only be obtained through the resumption of operations at the Hannibal Facilities, and the Stipulation will facilitate the resumption of those operations. Therefore, upon careful consideration of the record in this proceeding, the Commission finds that the stipulation, as a package, benefits ratepayers and the public interest.

modest production growth in the United States and western Europe

In the United States and western Europe, new contracts for the supply of power will allow three smelters with a combined capacity of around 490 000 tonnes to be restarted in 2007. However, growth in aluminium capacity in Europe and the United States is expected to be constrained over the medium term as relatively higher energy costs and aging technology reduce the profitability of aluminium production.

new smelters in Iceland, the Russian Federation and the Middle East

Over the medium term, the development of new aluminium capacity will occur largely in countries where companies can secure long term, competitive power contracts. Reflecting this, a number of aluminium producers are moving production to areas that have access to relatively low cost energy, such as the Russian Federation, Iceland and the Middle East. A common feature among these projects is the concurrent development of integrated electricity generation facilities. The Russian Federation and Iceland have considerable low cost hydroelectric power sources (Iceland also has geothermal power) that can be

## aluminium smelting technology

Aluminium is produced by dissolving alumina in a molten liquid cryolite solution (at around 1000°C) in large steel furnaces (pais) lined with refractory bricks and containing carbon cathodes and anodes. These furnaces become electric cells when an electric current is passed through the cryolite from a carbon anode (positive electrode) to a carbon cathode (negative electrode). The electrolytic reaction reduces alumina to aluminium.

The production of aluminium is extremely energy intensive, requiring around 15 megawatts of power to produce one tonne of aluminium. Electricity typically accounts for around a third of the total cost of producing aluminium. Reflecting this, significant research is being conducted to find methods that will reduce the use of electricity and hence the marginal cost of producing aluminium.

#### use of ionic liquids

Current production processes require a substantial amount of electricity to ensure that the temperature in the furnace is high enough to keep the cryolite in liquid form. The use of ionic liquids may reduce the amount of electricity used in aluminium smelling, lonic liquids (a form of molten salt) typically melt at temperatures below 100°C, and as such require a lower temperature to remain in liquid form. If ionic liquids can be substituted for cryolite, the energy needs of a smelter could be reduced dramatically. Current research indicates that the use of ionic liquids may reduce the electricity used in aluminium production by 20-30 per cent.

## drained cathode cell technology

The use of electricity in the production of aluminium can also be reduced by minimising the distance between the cathode and the anode in the cell. With a smaller distance to travel through the cryolite solution, electrical resistance and hence energy consumption can be reduced. However, if the distance is too small, the strong magnetic fields in the cell can cause waves in the pool of molten aluminium. If the liquid aluminium makes contact with an anode, it can form a short circuit or cause the solution to reoxidise which reduces aluminium production. Drained cathode cells can be used to prevent this problem.

Droined cathode cells have a titanium diboride/carbon composite coating. Titanium diboride has high electrical conductivity, low solubility in aluminium and cryolite and can be wetted by aluminium, which avoids the problem of short circuits and reoxidation. Research indicates that this technology has the potential to increase the life of cells and reduce electricity use by at least 10 per cent.

used to provide relatively low cost base load electricity to planned additions to aluminium smelling capacity.

in Iceland, additional capacity is expected to come from Alcoa's Fjardaal smelter (344 000 tonnes a year) and Nordural's Grundartangi smelter expansion (40 000 tonnes a year) as they ramp up to full production after scheduled commissioning in mid to late 2007. In addition, Alcan's ISAL smelter expansion (280 000 tonnes a year) is expected to be commissioned in 2010.

In the Russian Federation, aluminium production is expected to increase significantly. Rusal, the Russian Federation's largest aluminium producer, has announced plans to increase total production to 5 million tonnes of aluminium by 2013 (from 2.7 million tonnes in 2005). Rusal's additional capacity is expected to come from upgrades to existing smelters and the commissioning of new smelters in the Krasnoyarsk and Irkutsk regions (both 600 000 tonnes a year) in 2009 and 2010 respectively.

The Middle East is also expected to contribute significantly to growth in aluminium capacity over the outlook period. The region has abundant, relatively low cost natural gas and oil resources that facilitate the development of electricity generation facilities that are integrated with new smelter projects. One example is Ma'aden's Az Zabirah Aluminium Project (620 000 tonnes a year) in Saudi Arabia that is being developed concurrently with an oil fired 1800 megawatt power station.

In 2006, the Middle East accounted for an estimated 6 per cent of world aluminium production. Over the medium term, combined new capacity approaching 3 million tonnes (see table) is expected to be commissioned, increasing the region's share of world production capacity to around 8 per cent in 2012.

## projects to be commissioned in the Middle East over the outlook period

location	company	annual capacity	start	other
Sahar	Alcan, Oman Oil Company and Abu Dhabi Water and Electricity Authority	350 000 Ionnes	2008	the smelter will have long term access to a dedicated supply of electricity through the construction of a new 1000 MW power plant, with potential for a second phase expansion to double capacity
Galar	Hydro Aluminium and Qatar Petroleum	570 000 tonnes	fole 2009	the smelter will have a dedicated gas power plant with an installed capacity of 1350 MW
Taweelah, Abu Dhabi	Dubai Aluminium and Mubadala Development Company	700 000 tonnes	phase 1 2010	the project will have an initial capacity of 700 000 tonnes, with the potential to double capacity
Az Zabuah, Saudi Arabia	Ma'aden	620 000 tonnes	2010	power, steam and desalinated water will be provided by a 1800 MW oil fired power station
Arok, Iran	Irolco	130 000 tonnes	2008	addition of number 6 portine will be partially offset by the closure of the first three portines (net change of 60 000 tonnes)

#### Australia's export earnings to ease over the medium term

Australia's production of aluminium is forecast to be little changed in 2006-07 as no new smelting capacity is expected to come on line. However, the value of aluminium exports is forecast to increase by 15 per cent to \$5.5 billion in 2006-07, reflecting increased export volumes and prices.

Over the medium term, there are no committed expansions to Australia's aluminium production capacity. Studies are currently being conducted into the construction of a fourth potline at both the Portland smeller in Victoria and the Kurri Kurri smeller in New South Wales. In addition, Rusal is considering the construction of a new smeller in Queensland (with a dedicated power station). However, Papua New Guinea has emerged as a potential competitor to Australia for the construction of the new smelter, partly because of its abundant reserves of natural gas and the potential for the development of hydropower. In 2011-12, export earnings in real terms (2006-07 dollars) are projected to decline by around a third from their 2006-07 level to \$3.7 billion, largely because of expected lower export prices.

#### alumina

#### · kate penney

After reaching a high of US\$650 a tonne in early 2006, spot alumina prices declined sharply to around US\$200 a tonne in December 2006 as the tight global demand-supply situation eased. Increased world production of alumina (particularly in China, Australia and Brazil) contributed substantially to meeting the burgeoning demand in China in particular. For 2006 as a whole, the spot alumina price declined by an estimated 2 per cent to average US\$435 a tonne.

In 2007, the alumina spot price is forecast to average US\$236 a tonne, around half what it was in 2006. The lower prices reflect the effects of higher production in China, India and Greece. In China, expansions at Chalco's Pingguo refinery (of 800 000 tonnes a year), Guizhou refinery (400 000 tonnes a year) and Coalmine Alumina Sanmexia Company's refinery (1.2 million tonnes a year) are expected to be completed by mid-2007. In addition, expansions at Mytilineos Holding's Distomo refinery (of 275 000 tonnes a year) in Greece and Hindalco's Muri alumina refinery (of 290 000 tonnes) in India are also expected to be commissioned in 2007.

Declining spot and contract alumina prices have forced a number of refineries to shurdown or reconsider expansion plans [that were made when prices were considerably higher]. For example, Ormet's Burnside alumina refinery [800 000 tonnes a year] in the United States and Alcoa's Point Comfort alumina refinery [2.3 million tonnes a year], also in the United States, commenced closure at the end of 2006. An average alumina refinery requires an alumina price of around US\$230-240 a tonne to cover operating costs. Any further capacity closures will tend to limit the decline of spot alumina prices.

Over the remainder of the projection period, growth in demand for alumina is expected to remain strong, reflecting expansions to aluminium smelling capacity. In response, alumina capacity expansions are expected to occur in Brazil, China, Guinea and Australia. However, with prices projected to remain close to production costs in the next few years, some refineries may close higher cost capacity or delay expansion plans.

Reflecting these developments, spot alumina prices are projected to increase moderately toward the end of the outlook period, but remain below prices in 2005 and 2006.

In 2012, spot alumina prices in real terms (2007 dollars) are forecast to overage US\$212 a tonne, less than half what they were in 2006.

#### output of alumina to increase in Australia

Australia's alumino production is forecast to increase by 6 per cent to around 19 million tonnes in 2006-07, driven largely by the expected completion of the Gove refinery expansion (of 1.8 million tonnes) in the Northern Territory. In 2006-07, Australia's export earnings are forecast to increase by 22 per cent to around \$6.4 billion, driven largely by higher export volumes.

Further expansions to Australia's alumina refining capacity are expected over the medium term. BHP Billiton's Worsley Efficiency and Growth project (an expansion of 700 000 tonnes) in Western Australia is expected to begin production in 2010. In addition, CHALCO is considering constructing a 2.1 million tonne refinery in 2011 at an undetermined location in north Queensland to process bauxite from the Aurukun mine. With limited growth in Australia's aluminium production capacity over the outlook period, it is expected that the majority of the projected increase in alumina output will be exported.

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Porters carry a sheet of aluminum

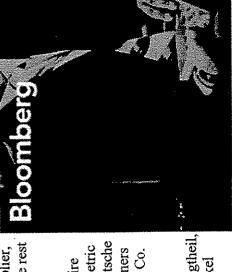
Metal Exchange since 2002, has the the worst performer on the London best chance to advance for at least July 2 (Bloomberg) -- Aluminum, the next six months.

and Russia's OAO Sual Group may A growing number of investors say takeovers of Alcan Inc. of Canada reduce aluminum production as

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cuts exports. Aluminum will be the only metal on the LME to gain for the rest China, the world's largest supplier, of 2007, while copper, nickel, zinc and tin decline, futures markets show.

ton as early as next year. Prices will probably rise through 2010, say Deutsche Oleg Deripaska, expects the metal to appreciate 50 percent to \$4,000 a metric Bank AG, UBS AG and JPMorgan Chase & Co., increasing profit for miners BHP Billiton Ltd. and Alcoa Inc. and hurting consumers, such as Boeing Co. United Co. Rusal, the Russian aluminum company controlled by billionaire and bottlers for Coca-Cola Co.



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- "Aluminum futures are the best place to park your money," says Jon Bergtheil, head of global metals strategy at JPMorgan in London. "Copper and nickel have more downside potential than aluminum."
- \$2,756 in February. Copper, now at \$7,678 a ton, will decline to about \$7,350 Bloomberg Press Aluminum for immediate delivery in the so-called cash market is selling for \$2,675.80 a metric ton, and futures contracts indicate that prices will reach while nickel will slide from \$36,315 to \$35,420 on the LME.

Benchmark aluminum for delivery in three months on the LME gained \$31, or 1.1 percent, to \$2,756 a ton at the close in London today.

World Will Pay

the typical smelter plant in Germany. Power to be delivered in 2010 now sells Rising energy costs threaten to drive up prices because aluminum production consumes 15 megawatts of power for each ton, equal to 370 euros (\$501) for for 55 euros a megawatt- hour, or 825 euros a ton of aluminum, according to prices from broker GFI. Metals prices will keep pace or manufacturers may shut smelters to save money.

are taken off stream because of rising costs, we will see a tightening in supply." York-based Beeland Interests Inc. and author of "Hot Commodities." "It has much higher energy costs compared with the other base metals, and as plants "There hasn't been investment in the industry over the past two decades, and the world will pay the price for that," says Jim Rogers, the chairman of New

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Aluminum also is buoyed by the prospect of the biggest producers wielding more power than OPEC does in the oil market.

Alcoa's hostile \$28 billion bid for Alcan may result in the world's five largest aluminum producers controlling 54 percent of world supply, compared with 43 percent a year ago. By comparison, the 12-member Organization of Petroleum Exporting Countries pumps 41 percent of the world's oil.

#### Airbus Concern

Alcoa, Rusal, BHP Billiton and the rest of the industry sell about \$85 billion of aluminum a year to makers of beer cans, airplanes, window frames and car parts. Higher prices may hurt profits at companies ranging from Pepsi-Cola Bottling Co. to Airbus SAS to Ford Motor Co.

"Alcoa and Alcan getting together, that's probably the key issue for the commodity right now," says Tom Williams, the head of purchasing for Airbus in Toulouse, France. "We want to be sure that whatever happens we still end up with a sensible competitive environment at the end of it." The average airplane is 80 percent aluminum.

Alcoa wants Montreal-based Alcan so it can expand capacity to meet a doubling of demand by 2020, according to spokesman Kevin Lowery. This year, production will outstrip demand by 576,000 tons, according to CRU, a London-based metals consultant.

#### Bring Strength'

The takeover "will bring the strength of two companies to bear to make sure we can elevate what we do for our customers," says Lowery. Alcoa, based in New York, is prepared to sell assets to resolve antitrust issues, he said.

Aluminum is cheap relative to every other metal on the LME, the result of production in China. The metal has increased on average 14 percent a year for the past five years, compared with 26 percent for tin and 42 percent for lead.

The price of aluminum will rise next year to \$3,086 a ton, or \$1.40 a pound, up

8/14/2007

from an earlier forecast of \$1.30 a pound, according to Dan Brebner at UBS in London, because of raw material and energy costs. Aluminum has averaged \$2,774 a ton so far this year.

"In 2008, it looks like aluminum could outperform the other metals," says Brebner, executive director of commodities research.

## Significant' Positions

China's decision on June 19 to rein in production by removing a tax rebate on shipments of aluminum rods and bars may result in the country importing more aluminum than it exports by 2009, said Michael Widmer, head of metals research at Calyon in London.

"That should be a big support for prices," he said.

Demand for aluminum in China, which is also the world's largest consumer of the metal, will grow 20 percent this year, outstripping the rise in domestic production, Deutsche Bank AG said in a June 22 report. Investors who followed Deutsche Bank's advice to buy aluminum in April 2005 earned a 49 percent profit in 16 months.

The average person in China uses 10 kilograms of aluminum a year, and the average Russian 5 kilograms, compared with 34 for the typical American and more than 50 for a German, according to Rusal estimates.

### Forward Buying

Charts tracking aluminum for delivery 63 months from now show the greatest demand after 2008. The price for the December 2010 contract gained 9.5 percent to \$2,410 a ton as of June 22, while the most widely traded three-month contract has lost 1.8 percent during the same period.

"The far forward fund buying is significant," says Mo Ahmadzadeh, president of metals trading at Mitsui Bussan Commodities in New York.

Rusal, created this year through the merger of OAO Russian Aluminium, OAO

Sual Group and the alumina unit of Glencore International AG, is anticipating a surge in demand. The company plans to expand three plants and build two more as soon as 2012.

Chief Executive Officer Alexander Bulygin said in March that aluminum may reach \$4,000 a ton as early as next year.

Aluminum has a "very favorable long-term outlook," Artem Volynets, Rusal's head of strategy, said in a June 29 interview in which he declined to give a specific forecast. "We expect to see a very interesting picture when China shifts into the importer position."

Prices also are helped by a slowdown in smelter construction. Aluminum Corp. of Bahrain is facing a natural gas shortage that may scuttle a plan to increase annual capacity to 1.2 million tons. Alba, as the company is known, is trying to buy gas from Qatar to supply its factory.

"If you look past the next five years, some people see very little downside because they believe there will be less supply and the cost of producing this commodity will only go up," says Adam Rowley, an analyst at Macquarie Bank Ltd. in London. Increasing energy demand worldwide means "there is less need to sell it cheaply to smelters."

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## Century Aluminum Reports Second Quarter 2007 Results

Tuesday July 24, 4:00 pm ET

share) for the second quarter of 2007. Reported second quarter results were negatively impacted results were positively impacted by a tax benefit of \$4.3 million (\$0.13 per basic share) related to on forward contracts that do not qualify for cash flow hedge accounting and by a non-cash aftertax charge of \$2.0 million (\$0.06 per basic share) for the early extinguishment of debt. Quarterly by an after-tax charge of \$125.1 million (\$3.66 per basic share) for mark-to-market adjustments the increase in the carrying amount of deferred tax assets as a result of a state tax law change. The dilutive effect of the convertible notes, options and service-based awards would reduce NasdaqGS:CENX - News) reported a net loss of \$60.7 million (\$1.77 per basic and diluted MONTEREY, CA-(MARKET WIRE)-Jul 24, 2007 - Century Aluminum Company basic EPS by \$0.13.

basic share and \$1.35 per diluted share), which included an after-tax charge of \$19.5 million (\$0.60 per basic share and \$0.57 per diluted share) for mark-to-market adjustments on forward contracts that do not qualify for cash flow hedge accounting. in the second quarter of 2006, the company reported net income of \$45.8 million (\$1.41 per

Second quarter 2007 highlights included:

- Strong operating earnings were generated on revenues of \$464.0 million, which increased 3.7 percent from record levels set in the first quarter of 2007.
  - All primary aluminum facilities operated at or above capacity.

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Iceland smelter were energized on July 2. The project remains on schedule and budget for a fourth quarter, 2007 completion. Century signed a definitive agreement with Icelandic electric power The first cells of the 40,000 tonne expansion of the Grundartangi,

suppliers Hitaveita Sudurnesja and Orkuveita Reykjavikur for the supply of These contracts provide for the supply of power for electrical power to the new aluminum smelter project to be built near approximately 250,000 tonnes of aluminum production. Helguvik, Iceland.

Group Company to explore the feasibility of developing a project including a high purity aluminum reduction plant and related bauxite and alumina A memorandum of understanding was signed with the Guangxi Investment facilities in the Guangxi Zhuang Autonomous Region in China.



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"We made important progress on our long-term initiatives during the quarter," said president and chief executive officer Logan W. Kruger. "The continuing expansion of Grundartangi remains on

#### year-ago quarter, reflecting the impact of the Grundartangi expansion to 220,000 \$406.0 million in the second quarter of 2006. Shipments of primary aluminum for the quarter totaled 188,650 tonnes compared with 171,715 tonnes in the tonnes, which was completed in the Sales in the second quarter of 2007 were \$464.0 million, compared with fourth quarter of 2006. REPLAY

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charge of \$125.1 million (\$3.75 per basic on forward contracts that do not qualify (\$0.11 per basic and \$0.10 per diluted share) for mark-to-market adjustments For the first half of 2007, the company reported net income of \$3.6 million share), which includes an after-tax

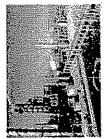
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for cash flow hedge accounting. The dilutive effect of the convertible notes,

share. This result compares with a net loss of \$95.8 million (\$2.96 per basic and diluted share) in the year-ago period, which included an after-tax charge of \$203.0 million (\$6.28 per basic share) accounting. The dilutive effect of the convertible notes, options and service-based awards would options and performance shares would reduce basic EPS for the first half of 2007 by \$0.24 per for mark-to-market adjustments on forward contracts that do not qualify for cash flow hedge reduce basic EPS for the first half of 2006 by \$0.14 per share.

Sales in the first six months of 2007 were \$911.7 million compared with \$752.9 million in the same period of 2006. Shipments of primary aluminum for the first six months of 2007 were 373,272 tonnes compared with 328,666 tonnes for the comparable 2006 period. 8/17/2007

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Spiralling aluminium prices, combined with rising raw material costs over the past two years, have pushed primary aluminium smelter operating costs to their highest levels seen in many years.

High aluminium and raw material prices drive up smelter operating costs

15 Aug 2007 | London

smelters, including the 47 largest Chinese smelters. The study is the result of close contacts with aluminium producers CRU (http://www.crugroup.com) has recently released its annual Primary Aluminium Smelting Costs report, which details historical, current and forecast costs for the global aluminium industry, with detailed costs for more than 160 and frequent visits to smelters around the world.

The report shows that world average business operating costs at smelters have seen a substantial increase, rising by an average 13% in 2005, on the back of a 15% rise the previous year. Production costs have been escalating due to rising alumina, power and carbon prices, and are seen to continue rising strongly in 2006. The study presents essential reading at this critical point in the aluminium price cycle, and identifies which smelters will have the competitive edge as prices start to fall.

countries. However, the cost component exhibiting the largest percentage rise on operating costs is carbon, with both power costs is kept in check by the introduction of new smelting capacity in lower power cost regions, such as the Middle East and Iceland, or with lower-cost self-generated power capacity in China, India and the CIS. Labour costs Power costs continue to rise in many regions, forcing the closure of some smelters in Europe, yet the global rise in also continue to rise globally, however we are seeing a shift in production from high labour cost to low labour cost carbon raw materials experiencing a significant upward movement. Site and Business operating costs should start to fall when metal prices fall, since many power and alumina contracts Manager at CRU. "However, industry average conversion costs are unlikely to shift down much from their current high are metal-linked, and alumina spot prices have now started to fall," said Paul Robinson, Aluminium Business Unit levels, leaving numerous smelters vulnerable when metal prices move back downwards."

CRU's Primary Aluminium Smelting Costs service offers a comprehensive view of the worldwide smelting industry, by providing clear and detailed analysis of the major cost components for individual smelters and their competitiveness regionally and globally. Individual smelter cost profiles list disaggregated cost with a high degree of detail so as to enable readers to make a thorough evaluation of the accuracy of CRU's data. The value-based cost data in the report is derived from CRU's knowledge of smelter operations and its on-going contact with the smelting industry around the world. The report is accompanied by two user models: a highly detailed benchmarking cost model and an analytical time-series cost model. CRU's smelting cost analysis has truly global coverage, covering all primary aluminium smelting capacity around the world.

For details of CRU's 2006 edition of Primary Aluminium Smelting Costs report, click <u>here.</u>

## For further details please contact;

Business Unit Manager - Aluminium Paul Robinson

Tel: (+44) 20 7903 2221 Mobile: (+44) 79 6243 2303

email: paul,robinson@crugroup.com

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## Primary Aluminium Smelting Costs

2006 Edition

detailed benchmarking cost model and an analytical time-series cost model. CRU's smelting cost analysis is This annual service offers a comprehensive view of the worldwide smelting industry, by providing clear and detailed analysis of the major cost components for individual smelters and their competitiveness regionally and globally. The profiles list individual costs with a high degree of detail so as to enable subscribers to make a thorough evaluation of the accuracy of CRU's data. The cost data in the report is derived from world, using value-based costing methodology. The report is accompanied by two user models: a highly truly global in coverage, determining costs for all primary aluminium smelting capacity around the world CRU's knowledge of smelter operations and its on-going contact with the smelting industry around the

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The summary section of the report provides the historical and forecast data on individual smelters out to the costing methodology ensures that smelters are compared on a conversion cost basis, as well as site costs, year 2008. It also contains the analysis of individual company and regional averages. CRU's value-based business costs, full economic costs, and an avoidable cost basis. This methodology enables readers to distinguish which smelters are most efficient, which are most profitable, which are creating shareholder value, and which are vulnerable to closure.

new developments by telephone, fax and personal visits. CRU is the premier consultancy specialising in the linked" contracts. The ability to manipulate the data is a valuable feature of the service, as is access to the 14 analysts in CRU's Aluminium Group which allows subscribers, whenever they wish, to keep abreast of prices, exchange rates and alumina prices. The models also captures the effect on power costs of "metaiin addition to the report and the smelter profiles, CRU provides two cost models on CD, including a highly detailed benchmarking model for 2006, and a comprehensive analytical time-series model covering 1990-2016. The models enable subscribers to test the effects of changes in crucial variables, such as metal metals and minerals industries worldwide

Forecasts in the Smelter Cost Service arise from a thorough analysis of industry fundamentals by a large group of experienced analysts who focus solely on the world aluminium industry. The quality of your own

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The Long Term Outlook

available for £6,500 for Aluminium is

> marking assets to markets, efficient portfolio optimisation, long run capital budgeting and financial planning. In response to this CRU has developed the unique CRU "Compass Model" to provide a robust modelling platform to forecast the long-term aluminium price forecast and the market risks associated with this. Long-run decisions in the aluminium industry require a long-run view of market conditions, market prices and price risk. These decisions include investment appraisals, valuations for mergers and acquisitions,

The Compass Model determines the long run attractor price for aluminium smelter investment, around which prices are expected to oscillate. The attractor price allows for a sustainable economic retum on capital advances. In addition Compass also uses risk analysis techniques to produce probability distributions employed as well as predicting the long term cost by forecasting raw material costs and technological around the central path. This represents a disciplined, clear and rigorous way of handling uncertainty.

Report now draws not only on this knowledge, but also on the capabilities of the Compass Model, to provide uniquely valuable analysis. This service provides a base-line forecast to the year 2030, and covers the For over 30 years our team of researchers have been recording and tracking the fundamental influences on price, supply/demand and consumption in the aluminium market. The Long Term Outlook for Aluminium following key areas: Price Forecast – CRU assesses long-term historical aluminium price trends and the long run marginal cost of new smelting capacity in order to determine a plausible range for the long run price of aluminium, with an associated probability distribution.

Consumption Prospects – gives our view on developments in the key end use sectors, including transport, packaging and construction, analysing demand on a market-by-market and country-by-country basis.

Production Prospects – due to our programme of extensive fieldwork and research, associated smelter cost studies and single client undertaking, CRU has built up an extensive database of information on current and potential smelting capacity. We use this to assist us in determining the 'attractor regions' for long-term

smelter investment across the globe.

location of new smelter capacity. Our network of contacts and our global presence, with offices in China and South America, allow us to unrivalled insight in to the influence of these economies on our industry. their influence on the long-term development of the aluminium market, either as a driver of consumption or BRIC economy development ~ The economies of Brazil, Russia, India and China continue to increase

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over 35 years ago, the company is wholly independent and has a staff of over 180 based in London, Beijing, CRU International is the leading consultancy in the international mining and metals industries. Established Santiago, Sydney, Rio de Janeiro and key centres in the United States.

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## LIGHT METALS

## Demand for aluminium to boost alumina exports National Russervin Cagabip May 2006

leading the world in aluminium Thanks in part to the 2008 consumption, with flow-on Beijing Olympics, China is Agricultural and Resource Economics) prepared this production sector. Kate effects for our alumina Australian Bureau of Penney from ABARE summary...

to an estimated 40.7 million tonnes in 2011. World aluminium consumption average annual rate of 4.3% is projected to grow at an



China is expected to be the major driver of growth. Continued population growth and rising per capita incomes are likely to lead to stronger domestic demand for aluminium in cars, consumer durables and construction.

The rate of growth in Chinese aluminium smelting capacity, however, may ease as the Chinese government attempts to rationalise the industry.

China is expected to become a significant net importer of aluminium over With strong consumption growth and slower smelter capacity growth, the medium term.

### Light Flettals

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### MEET THE SCIENTIST:

Program Manager for Light Metal Production in CSIRO Dr Chris Goodes - Theme Magnesium for the Light Leader Aluminium and Metals Flagship and Minerals.

## Alumina capacity expansion

increase significantly over the medium-term, reflecting the construction of substantial new alumina refinery capacity, which is now ramping up, Australia's alumina production and export capacity is projected to committed or in prospect. Australia's export earnings from alumina are forecast to increase by 22% over the medium term, the country's export shipments of alumina are projected to increase by 33% to 19.3 million tonnes in 2010-11. this financial year. Given the expected expansions to refinery capacity

In the medium-term, world aluminium production growth should slow, reaching an estimated 41.3 million tonnes in 2011, Generally, capacity expansion is determined by the ability of aluminium smelters to secure competitive power contracts. Electricity accounts for an estimated 28% of smelter cash operating costs.

industrial and residential users for power, it is becoming more difficult to In developed countries, where aluminium smelters compete with replace or renew contracts at similar prices.

include integrated power projects, or gravitate toward countries with Therefore, smelter developments planned for the medium term may abundant energy resources such as Iceland and the Middle East.

Island and Gladstone in Queensland, there are no committed expansions While there have been studies conducted into expansions at Boyne in Australia over the medium term.

consumption and stocks begin to rise. In 2011, real aluminium prices (in 2006 dollars) are projected to be around 25% lower than in 2005. Aluminium prices are expected to ease as production outpaces



Meet Dr. Chris Goodes

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**Table:** (a) LME (London Metal Exchange) cash prices for primary aluminium. (b) In 2006 US dollars. (f) ABARE forecast. (z) ABARE projection. Sources: Commodity Research Unit; London Metal Exchange; World Bureau of Metal Statistics; ABARE. Click on image to view full scale.

The **Light Metals Flagship** is a CSIRO initiative and part of the National Research Flagships program that aims to deliver scientific solutions to advance Australia's most important national objectives. One of the largest scientific initiatives ever mounted in Australia, it aligns closely with the Federal Government's **National Research Priorities**. The initiative brings together our national research resources to deliver breakthroughs in fields ranging from healthcare to light metals and the environment,

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#### DJ UPDATE:Rio:China Aluminum Smelter Expansions Seen Constrained

Last Update: 7:01 AM ET Aug 2, 2007

LONDON, Aug 02, 2007 (Dow Jones Commodities News via Comtex) — (Updates an item timed at 0946 GMT with additional company comment.)

Aluminum smelter expansions in China are likely to be constrained by a lack of surplus capacity as well as tight raw materials and power supplies, Rio Tinto PLC (RIO.LN) Chief Executive Tom Albanese said Thursday.

"It's no longer clear that China can add smelting capacity in 2007 as it did in 2004," he told an analysts conference call for the company's interim results.

Noting that China's growth in aluminum smelting capacity over the last several years has been absorbed by strong demand, Albanese said consumption is consensually pegged at 30% a year in 2007 and an average 15% for the next five years. "China's (aluminum smelting) capacity utilization rate is running at 90%, so there's little surplus left in the system," he said.

Around 60% of China's raw material needs are imported, Albanese said, either through direct imports of alumina or the import of mined bauxite, which is refined into alumina.

"China has limited bauxite supplies ... and is reliant on imports, particularly from Indonesia," Albanese said, although he noted issues with sustainability of this supply.

With a backdrop of marginal electricity prices as the country's demand for power rises and less is being consumed by more, Albanese said "marginal aluminum smelting costs might rise." He said Chinese production costs support current aluminum prices.

"When smelting hits head on with industrialization, you find that urbanization's use of power pushes smelters away," Albanese said. This creates "more and more of a shift away from incentive pricing," and tests marginal costs against the London Metal Exchange price, he said.

Albanese said stranded power sources are the key to aluminum smelting and said there are very few available globally.

Russia has very strong stranded power supplies, but the lack of available local

bauxite and alumina has an impact on marginal costs.

The Gulf region of the Middle East is also a key area for "stranded gas," and both Rio Tinto and Alcan are already "chasing after that," Albanese said. "We hope to be a bigger part of that in the future," although there is regional competition in the Gulf for liquified natural gas, he said.

"Stranded power will be clearer in the future rather than available," he added.

Rio's exposure to aluminum will total some 25% of its earnings once its proposed deal to buy Canada's Alcan Inc (AL) is complete. Rio Tinto currently has aluminum operations in Australia, New Zealand, Sardinia and the U.K.

-By Andrea Hotter, Dow Jones Newswires; +44 (0)20 7842 9413; andrea.hotter@dowjones.com

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DJ UPDATE:Rio:China Aluminum Smelter Expansions Seen Constrained - MarketWatch

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PREVIOU

MONDAY, JULY 24, 2006

Uncertainties in the World of Aluminum Investments in Mid-2006

Around 2000-05, the world economy began growing faster than at any time since the post WW2 era. This is mainly a consequence of a general progress towards republican institutions (Rule of Law, Individual Rights, Limited Government, Free Trade) which originated in the 80's. The effect is felt in Latin America (since the 80's), in ex-Communist countries (Central Europe, and now Russia and CIS countries), in China, in India, and now even in Africa although not in all countries and not without some serious tensions.

Economic growth means growth of energy consumption, which means more generating capacity. Building new power plants means facing political objections, the main ones being concerns about environmental impacts, others being more political objections regarding sustainable growth and even objection to so-called "globalization" of economy.

The business world begins to realize that the

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general resistance to so-called "globalization", meaning in the minds of classical economists resistance to wealth creation through optimization of resources and markets according to the eternal dogma of the Market's "Invisible Hand", happens not because the world opinion is really turning against Adam Smith's famous theories, but because so-called "Capitalism" is seen as degenerating into "Stock-Optionism". Stock-Optionism being the system creating a link between the shutdown of a faraway plant, the anticipated cost reduction supposedly resulting of it, the anticipated increase in profits, and the anticipated increase in stock prices, this in turn benefiting insider trading and stock option holders who can cash in now on these cumulated anticipations. This link has a name: the strategy aiming at stockholders' value creation as a goal in itself, instead of as a consequence of a successful competitive strategy. Whatever can be your opinion about Stock-Optionism, it triggered a resistance to Globalization which impacted on investments in energy capacity whether new capacity or refurbishing.

Energy prices had to go up first to force public opinions to concentrate on the real issues and approve the following measures:

- <!--[if !supportLists]--> <!--[endif]-->The world economy needs to keep growing if underdeveloped countries will achieve a decent living standard; this means more energy generation.
- <!-[if !supportLists]--> <!--[endif]-->Growth can be



sustained with a more optimal use of energy; various energy savings measures will be encouraged. Energy consumption per capita, today of 20-50 GigaJoules/Year in developing countries, of 150-200 in Europe and of 350 in North America, should progress to around 150GJ throughout the world. Even such modest goals mean a total generation capacity multiplied by about 4 in 2050.

- <!--[if !supportLists]--> <!--[endif]-->Thermal and nuclear power plants will supply the bulk of new capacity during the next 30 years;
- <!--[if !supportLists]--> <!--[endif]--> CO2 emissions do impact on global warming, and they must be controlled, eventually eliminated; this will trigger higher energy costs. World emissions reached 7.8 Gigatonnes of carbon in 2002. If nothing is done they will reach 12 Gt by 2030 which may not yet provoke major climate changes, but would mean that unavoidable future growth will lead to such a situation. A reasonable plan in the context of the Kyoto Protocol aims at a peak of 11.5 by 2025, then a downtrend leading to a figure of 9 Gt by 2050. Massive reforestation will be pursued, which will both help solve the CO2 problem (trees and some high-fiber plants consume CO2 to generate cellulose through the chlorophyllian conversion), help the pulp & paper industry and reclaim soil in arid lands.
- <!--[if !supportLists]--> <!--[endif]-->Natural gas, a
  noble form of energy that can be and is more and
  more used as motor fuel as well, generates half less
  CO2 than coal. It is getting cheaper to ship. It will be

favored, but for these very reasons its market prices will increase further.

- <!--[if !supportLists]--> <!--[endif]-->The share of electrical energy in total energy consumed by industry and consumers has been growing and will continue to grow, from 18% in 2002 to around 50% in 2050;
- <!--[if !supportLists]--> <!--[endif]-->Renewable energies (wind, solar, biomass, photovoltaic, others) will take a bigger share in capacity (perhaps 50% in 2050) but conventional energies will keep growing in capacity in absolute terms if only to reach the above goals. They will all represent high-cost energy, even when subsidized; not suitable for aluminum smelting.
- <!--[if !supportLists]--> Consumers and industry must prepare for generally higher energy prices.

On top of that, political considerations impact on energy markets: The Middle-East is part of the Arab World, considered more and more as hostile to the United States, to other "Anglo-Saxon" countries and to many European countries. It also controls some 40% of world oil production, which in theory constitutes a political risk. War situations in the Middle East have, since 1948 onwards, put growing pressure on oil availability and prices. There is a stronger incentive for the US, and also for Japan and Europe, to encourage self sufficiency in energy generation.

Aluminum producers must adapt therefore, not only to a general increase of energy prices and to

a gradual vanishing of "Power Islands" offering excess energy at discounted prices, but also to a higher differential between long term energy costs and energy prices.

However since aluminum prices and demand are increasing, all this should constitute a generally favorable context for aluminum investment. And it is. Yet, one can wonder why so many large greenfields keep being delayed. One can also wonder why supposedly obsolete Soderbergs are now revamped and extended, when everyone knows that they pollute more and they are less efficient; and why many older, smaller prebakes do the same.

#### Reasons are:

- <!--[if !supportLists]-->a) The bigger greenfield, the bigger is the 10-year energy contract to negotiate. Energy suppliers do not have excess capacity anymore. They prefer smaller contracts, easier to handle in case of big shifts in demand.
- <!--[if !supportLists]-->b) The bigger the greenfield, the more it will be dependent on export sales to faraway destinations of ingots, billets or sows. Also bigger will be the energy lost in casting, then shipping and remelting the metal. That factor was negligible when energy costs were low. Now it is not.
- <!--[if !supportLists]-->c) <!--[endif]--> bigger the greenfield, the higher is the risk

of capital cost over run.

- <!--[if !supportLists]-->d) Capital costs per tpy in a revamping or extension are roughly half the ones in any greenfield.
- <!--[if !supportLists]-->e) <!--[endif]--> There are more and more opportunities for an older, smaller smelter, to invest in the casthouse to move into high added value semi-products for a local market.
- <!--[if !supportLists]-->f) Shifting to Lithium Bath, thus increasing conductivity and reducing temperature, means often the fastest way to increase the bottom line for a minimal investment.

POSTED BY DEENA AT 11:06 AM
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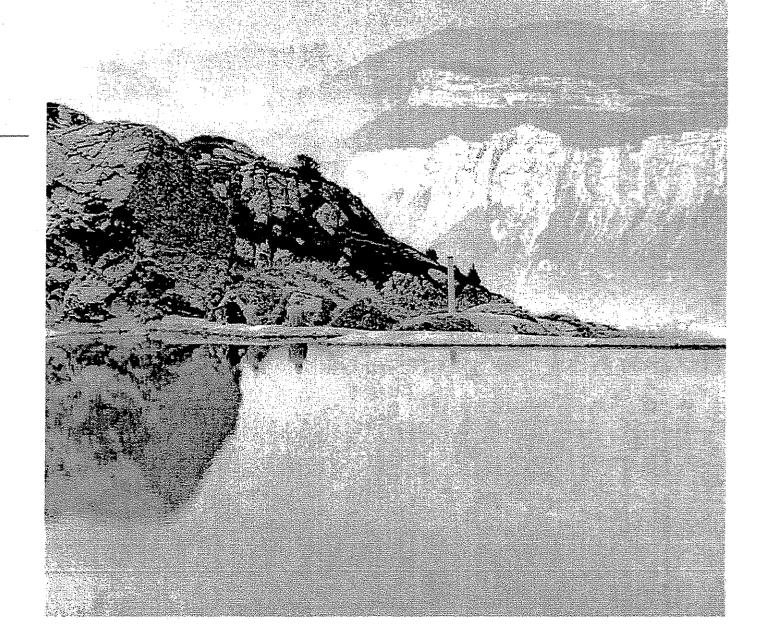
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Gean Overseas, Inc. has been consulting for the primary aluminum industry since 1980. Since 1991 we have operated a Delphi Pε participating as Panelists, to forecast future investments. The ENAL Newsletter is possible thanks to this panel.

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SUSTAINABILITY OF THE EPROPEAN ALUMINIUM INDUSTRY 2006



#### INTRODUCTION

#### European Aluminium - A sustainable industry for future generations

In 2002 the European Aluminium Association (EAA) and its member companies embarked on a pioneering journey towards measuring sustainability. Through the Aluminium for Future Generations programme the European Aluminium Industry, it's partners the Wuppertal Institute for Climate, Environment & Energy; Versailles University and an additional peer group of internal and external stakeholders developed 34 measurable Sustainable Development Indicators (SDI) to be systematically tracked and transparently reported by the European aluminium industry.

Decoupling growth from environmental and social impact is the driving principle behind a successful sustainable development strategy. Progress needs to be benchmarked against a clear and realistic perception of the internal and external business reality. Reliable measurement is essential to guarantee continued monitoring, careful evaluation, committed implementation and tangible results. These are the cornerstone principles behind the European aluminium industry's SDI report.

The first report was issued in 2004 and showed an industry that had significantly improved since 1997. The data clearly showed a committed industry making good progress towards our target of becoming a more sustainable industry. This 2006 report, is the European aluminium industry's second benchmarking exercise and the data show further improvements, such as emissions down, natural resource use down, worker safety up, recycling rates up, worker training up.

This pragmatic and transparent approach has been key in encouraging all levels of the European Aluminium industry, from large integrated companies to small and medium sized companies, to become involved in the survey.

In 2007, the industry will be asking its stakeholders for honest feedback on the progress, the process and the future pathway towards sustainability for the European aluminium industry. As the industry's Mission Statement outlines, continuous improvement is the aim, Input from stakeholders will be actively encouraged to ensure we continue to implement best practices and report the results accurately and transparently.

Of course it is important to consider the European aluminium industry within the larger context, to see the big picture and not only focus on the regional situation. For this reason we also include the competitiveness of the aluminium industry to enable readers to evaluate the aluminium industry's situation in Europe in relation to other regions.

Sustainability is more than just an initiative it is a philosophy that runs right through the industry influencing every activity and decision. The European Aluminium industry is committed to this philosophy and committed to continuous improvement on the pathway to sustainability.

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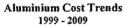
## Aluminium Smelters Cost Report

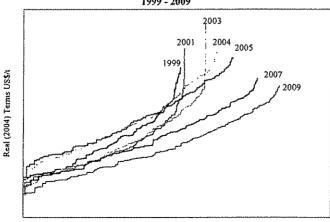
AME's Aluminium Smelter Costs report examines and analyses the cost structures of 182 smelters worldwide. Costs in 2004 were well above industry trends, due mainly to a spike in alumina prices affecting particularly those plants that rely on the spot market. These high feedstock prices were ultimately the result of unexpectedly rapid economic growth in China, a phenomenon that also had its impact on some of the other drivers of smelting cost, particularly energy, coke and alumina shipping prices.

Around the world older-style Søderberg anode technology is progressively being replaced by the use of prebaked anodes. This historic change is demanded to improve the working environment and reduce emissions. But there are positive cash cost benefits because the changeover is usually accomplished with a plant expansion, more efficient cells and labour savings.

In recent years, new power supply contracts that deliver less electricity at considerably higher prices have threatened the continued viability of those United States smelters that survived the 2000-01 Pacific North-West power crisis. The devaluation of the US dollar against the currencies of many competing countries has now thrown a lifeline to the US smelting industry.

The past two years have seen a tug-of-war over the pace of smelter development in China. On one side, provincial governments and wealthy entrepreneurs are promoting new smelting projects to capture the country's enormous appetite for aluminium. But the central government is desperate to control the pace of investment, wary not only of the potential waste of capital, but also of the limitations that flow from the country's shortages of the two essential ingredients, alumina and electricity. The report includes analysis of 53 major Chinese smelters and projects. Many of the proposed new plants are associated with the forced closure of small inefficient smelters, but if all were to proceed, the voracious Chinese Dragon would be afflicted by severe indigestion with repercussions throughout the global industry.





Cumulative Production, MI

#### Smelters and Projects analysed:

Argentina: Aluar

Australia: Aldogz, Bell Bay, Boyne Island, Kurri Kurri, Point Henry, Portland, Tomago Azerbzijan: Gjandia, Sumqayit

Bahrele: Alba

Brazil: Albras, Alumar, Aratu, Ouro Preto, Poços de Caldas, Sorucaba, Valesul Camergon: Alucam

Canada: Alma, Alouette, Arvida, Baie Comeau, Beauharnois, Bécancour, Deschambault, Grande Baie, Isle Maligne, Krimat, Laterrière, Shawinigae Falik

China: Baotou, Baotou East Hope, Chalco Guangxi (Fingguo), Chalco Guizhou, Chalco Ginghai, Chelco Shandong, Chalco Guizhou, Chalco Ginghai, Chelco Shandong, Chalco Guizhou, Chalco Zhengzhou, Chiping Xinfa, Danjiang, Emeishan, Fushun, Guangxi Bose Yinhai, Guangxuan Qimingxing, Guizhou Zunyi, Henan Hangbe Mianchi, Henan Isaozuo Wanfang, Henan Longxiang Henan Qinyang, Henan Shenhuo, Henan Xichuan, Henan Xin'an Wanji, Henan Zhongmai Yong'an, Honglu, Hubai Huasheng, Hubei Yangxin Hongjun, Bunan Chuangyuan, Jiin, Lauzhou, Lanzhou Liancheng, Narshan, Nantun, Qinghai Baihe, Qinghai Qiatotou, Qingtongxia, Samemenia Tianyuan, Shandong Weiqiao, Shandong Zouping, Shangui Shangi Guanlu, Shanxi Yangquan, Shanxi Zhaofeng, Shanxi Cuanlu, Shanxi Yangquan, Shanxi Zhaofeng, Shanyai Zheoning, Sichuan Meishan Qimingxing, Tongchuan Xinguang, Tongthuo, Yichang, Yichuan, Yunnan, Zhejiang Huadong, Zhengzhou Longxiang Erwit. Egyotalium

France: Auzat, Dunkirk, Lannemezan, St. Jean de

Germany: Elbewerke, Essen, Hamburg, Rheinwerk,

Ghana: Valco

Greece: St. Nicolas

Hungary: Inota

Iceland: Fjardaál, ísál, Nordurál

India: Alupuram, Angul, Hirakud, Korba, Mettur,

Renukoot Indonesia: Asahar

Italy: Fusina, Porto Vesme

Mataysia; Bintulu, Masco

Mexico: Veracruz

Mozambique: Mozai

Netherlands: Delfzijl, Vlissinger

New Zealand: Tiwai Point

Norway: Ardal, Høyanger, Karmøy, Lista, Mosjoen, Søral, Sunndal

Oman; Sohar

Poland: Konin

Romania: Airo Slatina

Russia: Alucom-Taishet, Bogoslovsk, Bratsk, Irkutsk, Kandalaksha, Krasnoyarsk, Nadvoitsy,

Novokuznetsk, Irkutsk, Sayanogorsk, Uraisk, Volgograd, Volkhov

Slovak Republic; Slovalce

Slovenia: Talum

South Africa: Bayside, Coega, Hillside

Spain: Aviles, La Coruña, San Ciprian

Suriname: Suraico

Sweden: Sundavall

Switzerland: Steg

Tajikistan: TadAZ

Turkey: Seydischir

U.A.E.: Dubai

U.K.: Anglesey, Lochaber, Lynemouth

Ukraine: ZALK

USA: Badin, Columbia Falls, Eastalco, Evergreen, Goldendaie, Hannibal, Hawesville, Intalco, Longview, Massen, Mead, Mount Holly, New Madrid, Ravenswood, Rockdale, Sebree, St. Lawrence, Tacoma, Tennessee, The Dalles, Troutdaie Warrick Wenatchee

Venezuela: Aicasa, Venalun

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#### 2 of 109 DOCUMENTS

Copyright 2007 The Financial Times Limited Financial Times (London, England)

> July 10, 2007 Tuesday London Edition 1

SECTION: LEX COLUMN; Pg. 18

LENGTH: 345 words

HEADLINE: Mirror, mirror on the wall THE LEX COLUMN:

## BODY:

Most mirrors are glass, sprayed with a coating of aluminium - a fitting reminder to investors contemplating the London listing of Rusal, pencilled in for November, to take a good long look at themselves first. The Russian company is the world's biggest producer of aluminium, with an estimated equity value of Dollars 30bn. Even offering just 25 per cent of the company would make it one of the largest IPOs of the year.

It is commendable that Rusal is gunning for a full listing on the London Stock Exchange - Russian companies often prefer issuing global depositary receipts, which require them to jump through fewer hoops. But shareholder comfort on corporate governance must be matched by confidence that prices for aluminium will stay strong. The price has doubled since 2003, but an inability to break through Dollars 3,000 a tonne this year reflects concerns that conditions may be deteriorating.

High prices have meant that inefficient producers are keeping their smelters running, particularly in China, which now represents about 40 per cent of global production. Neither rising input costs nor export taxes have prevented China's rampant production from overflowing abroad. Only a domestic slowdown, it seems, might moderate production. But signs that the "China story" was softening would hit all commodity prices hard.

Bulls, however, reckon demand for aluminium will swamp short-term worries over supply. Consumption is accelerating in developing economies due to the strong correlation between a country's wealth and its use of aluminium. China and India, which combined are expected to account for about 30 per cent of consumption by 2010, have output per capita less than a sixth that of developed countries. In addition, prices of substitute metals such as copper and zinc have risen faster than aluminium over the past five years. That also spurs demand, although the situation could quickly reverse.

All well and good, but Rusal's challenge will be to persuade investors that even the most optimistic outlook is not already discounted in the aluminium price.

LOAD-DATE: July 9, 2007

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## 4 of 109 DOCUMENTS

Copyright 2007 The Financial Times Limited Financial Times (London, England)

> March 5, 2007 Monday London Edition 1

SECTION: LEX COLUMN; Pg. 20

LENGTH: 305 words

**HEADLINE: Helter smelter** THE LEX COLUMN:

## BODY:

China giveth and China taketh away. That certainly resonates with those taking a punt on aluminium. The metals market is focused on one huge long position built up recently. It is thought to be equivalent to between 50 and 80 per cent of all the aluminium sitting in London Metal Exchange's warehouses, just over 800,000 tonnes. There is also an unusually large number of March 2007 aluminium calls at strike prices of Dollars 3,000 a tonne or more outstanding.

Yet in spite of several runs up towards Dollars 3,000, spot aluminium has not breached that level and now sits at less than Dollars 2,800. The squeeze means even high-cost producers can keep their smelters running, and metal has been flooding into LME warehouses, with inventories rising by almost 70,000 tonnes in the past month alone. Producer stocks, held outside the LME, have also seen a big increase across the world.

The hopes and fears of aluminium traders largely rest on China. The view that tight supplies of raw materials and high energy prices would crimp Chinese production has proved unfounded. China continues to export aluminium. In January, the country imported more than 1.6m tonnes of critical raw materialbauxite - more than five times the amount landed in January 2006. Beijing's efforts to curb rampant production offer little comfort. Export taxes have so far proved ineffective. China now accounts for more than 40 per cent of global aluminium production. If taxes did lead to lower output, world prices would rise, incentivising Chinese producers to export regardless. Yet if the authorities did manage to slow the economy's expansion, that would hit all manner of risky asset classes, with commodities in the front line.

Commodities bulls have long trumpeted the fact that China is simply too big to ignore, but its impact is not a one-way street.

LOAD-DATE: March 4, 2007

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#### 17 of 39 DOCUMENTS

# Copyright 2007 The Financial Times Limited Financial Times (London, England)

May 8, 2007 Tuesday London Edition 1

SECTION: COMPANIES INTERNATIONAL; Pg. 25

LENGTH: 582 words

**HEADLINE:** Aluminium war becomes intense

BYLINE: By REBECCA BREAM and BERNARD SIMON

#### BODY:

Alcoa's hostile Dollars 33bn bid for Alcan is the latest step in the rapid consolidation of the aluminium sector.

If the audacious bid is successful, it will form a company almost twice as big as its nearest rival and the aluminium industry's equivalent of steel giant Arcelor Mittal.

But it is by no means a done deal. In spite of talking to Alcoa intermittently for two years about a possible tie-up, Alcan has resisted a deal and Alcoa has been forced to go hostile.

Alain Belda, Alcoa's chairman and chief executive, said yesterday the talks got as far as discussing the name of the new company and its management structure, but then broke down. Alcan said yesterday it would consider Alcoa's offer but shareholders should "defer making any decision".

The hostile nature of the bid raises the possibility that another metals group, such as BHP Billiton or Rio Tinto, could step in as a white knight.

There are also antitrust issues. The aluminium industry is already very concentrated, and a combination of Alcoa and Alcan would have a stranglehold on certain markets, such as supply of specialised aluminium to the aerospace sector.

Analysts yesterday interpreted Alcoa's bid as defensive and said the group was a candidate for a takeover.

Alcoa's stock has underperformed peers for some time. There has been intense speculation that BHP, Rio Tinto, or even private equity buyers intended to launcha bid.

Last month, Alcoa put its packaging and consumer divisions up for sale and said it would refocus on its core metals operations in an attempt to boost its share price.

The deal also reflects increasing competition from Russia. Last year, Rusal, the privately owned Russian aluminium group controlled by Oleg Deripaska, declared a takeover of smaller Russian aluminium producer Sual and the aluminium assets of Glencore, Swiss commodities trader.

Rusal has now overtaken Alcoa as the world's largest producer of aluminium. It is not surprising Alcoa would consider ways to recover its crown.

Alcoa said yesterday the deal would give annual <u>cost</u> savings of about Dollars 1bn. The enlarged Alcoa would have 188,000 employees; annual revenues of Dollars 54bn; and capacity to produce 7.8m tonnes of aluminium and 21.5m metric tons of alumina, the raw material for aluminium, each year.

Alex Gorbansky, managing director at Frontier Strategy Group, said the combination of Alcoa and Alcan would give the group more negotiating power when talking to governments about new <u>smelter</u> projects, especially the Middle East - a fast-growing hub of the <u>aluminium</u> industry thanks to its cheap energy supplies.

<u>Aluminium smelters</u> are multi-billion dollar investments and their future profitability depends on securing long-term, low-cost supplies of electricity, as the production process requires great energy.

That means size is important in the industry. The last decade has seen many smaller players snapped up by the largest companies, for example Alcan's 2003 takeover of Pechiney of France.

 Mr Gorbansky added that the deal reflects optimism on the part of Alcoa about the outlook for aluminium prices, which have risen sharply on strong demand from China and India.

Excitement about Alcoa's bid prompted traders to ask which aluminium companies might be caught up in further consolidation. Shares in Norsk Hydro, Norwegian aluminium group, reached an historic high yesterday. Analysts pointed out, however, that the Norwegian government's 44 per cent stake in the companymight make it difficult to take over.

LOAD-DATE: May 7, 2007

#### 1 of 58 DOCUMENTS

# Copyright 2006 The Financial Times Limited Financial Times (London, England)

November 8, 2006 Wednesday

SECTION: FT REPORT - ALUMINIUM; Pg. 1

LENGTH: 1250 words

**HEADLINE:** Looking east as worldwide demand soars The surge in Chinese output and a big Russian merger show how the sector's geography is shifting, says Rebecca Bream

**BYLINE:** By REBECCA BREAM

## BODY:

The geography of the aluminium industry is shifting. For decades companies in western Europe and North America have been at the forefront of the sector, accounting for most of production and doing most of the deals.

Alcoa of the US and Alcan of Canada have been dominant in the industry for years, and this was reinforced by Alcan's takeover of Pechiney of France in 2003, which gave it a leading position in smelter technology.

But the aluminium industry is increasingly looking east.

China has risen to be the largest aluminium producer in the world, as it has done in steel, from being the fourth-largest producer 10 years ago. This rise has taken place against a backdrop of rapid expansion in the global aluminium industry, making China's growth even more impressive.

According to CRU Analysis, the metals consultancy, China produced 1.5m tonnes of aluminium in 1996, compared to 3.6m tonnes for the US - then world number one. For this year, China is expected to produce 9.3m tonnes of aluminium, while the US, which has slipped to fourth place, will produce only 2.3m tonnes.

US companies are still important, but they are rapidly closing down their US smelters in favour of international expansion. While Alcoa produced 3.7m tonnes of metal last year, more than 1m tonnes came from its smelters outside the US, in countries including Canada, Brazil and Australia.

In corporate terms, the focus of the aluminium market is also shifting eastwards.

Rusal and Sual of Russia had been making noises about their global ambitions and pipelines of expansion projects for a couple of years, but last month the companies made their most decisive move yet. Sual agreed to be taken over by Rusal, its larger rival, to form United Company Rusal, the world's largest aluminium producer.

The negotiations for the deal between Russian oligarchs Oleg Deripaska, who owns Rusal, and Viktor Vekselberg, who owns Sual, were long-winded and opaque. The two sides had talked before, and had failed to agree.

But the industrial logic for Russian aluminium consolidation was strong, and the fact that Vladimir Putin, Russia's president, had blessed the combination meant that this time the two businessmen came to an agreement.

Rusal and Sual together produced 3.8m tonnes of aluminium in 2005, putting them only slightly ahead of Alcoa. The Russian companies have an impressive pipeline of new smelter projects, however, which could put more space between them and their competitors in the future.

Rusal is soon to open its new Khakassia smelter in southern Siberia, the first smelter to be opened in Russia since the fall of the Soviet Union. It is working on plans for a new smelter at Boguchansk, near Krasnoyarsk in Siberia, which could have a capacity of up to 600,000 tonnes per year.

Looking east as worldwide demand soars The surge in Chinese output and a big Russian merger show how the sector's geography is shifting, says Rebecca Bream Financial Times (London, England) Novem

Rusal has also talked about teaming up with Rosatom, Russia's nuclear power organisation, to help build a new nuclear plant in the far east of Russia. The company would build an aluminium smelter nearby, and then export the metal from one of Russia's eastern ports to customers in Asia.

One concern that aluminium producers have outside Russia about the Rusal takeover of Sual is that the creation of such a dominant national champion will make it harder for foreign groups to break into the Russian market. "You could envisage that other players will not have access to any Russian projects," says Torstein Dale SjÃ[#x192]Â,tveit, vice-president of aluminium metal at Hydro Aluminium of Norway.

Whether there is a future for aluminium production in the western world is a question that many in the industry are currently asking. Smelting aluminium is very energy-intensive and higher energy costs have been one the main factors driving aluminium prices up over the last few years. If producers cannot negotiate low-cost electricity supply contracts at home, they will move production to a region of the world blessed with abundant energy resources.

The decline of the US as an aluminium-producing nation, along with many in western Europe, reflects the fact that new capacity is being built in regions with lower energy costs, such as the Middle East and Russia.

Hydro has closed down two of its Norwegian smelters over the last 12 months, as they were not competitive, while Alcan has closed a Swiss smelter and plans to close a French plant next year.

Alcan said in recent weeks that it was reviewing the future of its 200,000 tonne-a-year Vlissingen plant in the Netherlands after two years of

talks with the energy supplier over a new supply contract failed to yield the desired result. Vlissingen's current energy contract ends next year.

Mr SjÃ[#x192]Â tveit at Hydro says high metals prices, plus a drop in the price of alumina, a raw material for aluminium, "is keeping some smelters going for longer than expected". But he thinks that the shift away from North America and Western Europe is irreversible.

"In the future you will not find big smelters in highly populated places with high energy prices," he says. "The location of smelters will move further away from the consumer." This has implications for the transportation of aluminium, adds Mr SjA[#x192]Â, tveit, and may mean more smelters are built close to ports, to ease import of raw materials and the export of finished metal.

Canada is one western country that seems to have a healthy aluminium industry, thanks to its hydroelectric power supplies. In 1996 it produced 2.3m tonnes of aluminium, and this year its output is predicted to be 3m tonnes.

Alcan plans to spend USDollars 1.8bn on expanding its Kitimat smelter in British Columbia by 63 per cent to produce 400,000 tonnes a year. The group says that, after the expansion, Kitimat will be one of the world's lowest cost smelters.

Wherever the metal will be produced, it is clear that there will be more of it around. "Growth in global aluminium production is set to hit a record 2.7m tonnes next year as new capacity comes on stream in Russia, China and Iceland, while (smelter) restarts take effect in Germany, the US and China," says Ross Strachan, a consultant from CRU Analysis.

Demand for aluminium is also forecast to remain robust, which should support a high metal price. Aluminium currently costs just under Dollars 2,800 a tonne, compared to Dollars 2,000 a tonne 12 months ago, and analysts have predicted that this will fall only slightly in 2007.

The key areas of demand for aluminium are from the aerospace, automotive, construction and packaging industries.

Alcan says that demand overall is likely to slow in North America, but is still "quite strong". Europe has demonstrated surprisingly strong demand, but Alcan has found this mainly coming from eastern Europe, where the construction and consumer goods industries are booming.

There has has been a shortage of around 300,000 tonnes of aluminium in the global market this year, one of the reasons that the price has risen so much, touching a peak of Dollars 3,300 a tonne in May.

Dick Evans, chief executive of Alcan, says: "Supply and demand will be approximately in balance in 2007." He says the fall in alumina prices and the growth in metal supply will depress prices slightly, but the market will be less cyclical than it has been in the past. "Our mid-term outlook is that we don't see a bust," he says.

Looking east as worldwide demand soars The surge in Chinese output and a big Russian merger show how the sector's geography is shifting, says Rebecca Bream Financial Times (London, England) Novem

Mr Evans adds that, if the aluminium price did fall significantly, China's leading position in metal production could be threatened. "If prices were to fall to Dollars 2000 a tonne, we think quite a lot of capacity in China and Western Europe would come off line."

LOAD-DATE: November 7, 2006

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#### 6 of 58 DOCUMENTS

# Copyright 2006 The Financial Times Limited Financial Times (London, England)

November 8, 2006 Wednesday

SECTION: FT REPORT - ALUMINIUM; Pg. 3

LENGTH: 1105 words

HEADLINE: Control of energy is key to success INTERVIEW DICK EVANS OF ALCAN: It is one of the main ways to be competitive in smelting, the Canadian company's chief tells Rebecca Bream in a wide-ranging review of prospects

**BYLINE:** By REBECCA BREAM

## BODY:

Dick Evans, chief executive and president of Alcan, the Canadian aluminium company, is sanguine about the changes taking place in the global aluminium industry.

The business has always been dynamic, he says, and the shift in production of primary metal away from North America and western Europe is nothing new. "The location of aluminium production has been shifting for the past 30 or 40 years, there has been a dramatic decline (in North America and western Europe). The increase in production has come mainly from China and the Middle East."

Russian aluminium production is set to expand rapidly in the coming years, but as yet China's position as the number one producer in the world is unchallenged, he says. "I don't see that changing in the medium term. They are still building capacity."

Mr Evans, who was promoted to the top job at Alcan in March following the departure of previous chief executive Travis Engen, thinks there is a future for some aluminium production in North America and Western Europe, however. "There are pockets of production that have actually grown considerably, such as Iceland."

The key is energy supply. Iceland has access to both geothermal energy, using heat from the earth's core, and hydro-electric energy. Canada is also well-endowed with hydro-electric generating capacity, and the two countries account for more than half of Alcan's metal production. The group is currently considering building a second smelter in Iceland, says Mr Evans.

One of the main ways to be competitive in aluminium smelting is to control your energy supplies, he says. "In Canada, we own 100 per cent of our energy in British Columbia and 80 per cent in Quebec.

"Worldwide, we are between 50 and 60 per cent covered in our energy needs, and we have long-term contracts on another 35 per cent. Less than 10 per cent of our energy is supplied on short-term contracts." This has led to a significant drop in Alcan's production costs over the last two years.

In August Alcan announced it was to invest USDollars 1.8bn in expanding and modernising its Kitimat smelter in British Columbia, which runs on hydro-electric power. When the work is finished in 2011, production will rise from 245,000 tonnes to 400,000 tonnes a year, and Kitimat will be one of the three lowest cost smelters in the world, says Mr Evans. It will also be one of the three largest smelters in North America.

Alcan has always tried to own its own energy resources, and this is now the deciding factor in the location of the company's new smelter projects. "When you build a smelter you need to secure energy supplies for at least 20 years. But this is very difficult to do now, energy assets are expensive," says Mr Evans.

An example of this has been the wrangling over the Coega smelter project in South Africa, which Alcan inherited from Pechiney when it took over the French company in 2003. A decision on whether to build the smelter has been de-

Control of energy is key to success INTERVIEW DICK EVANS OF ALCAN: It is one of the main ways to be competitive in smelting, the Canadian company's chief tells Rebecca Bream in a wide-ranging rev

layed for several years while Alcan and Eskom, the South African power supplier, have negotiated terms of an energy contract.

Mr Evans is optimistic that these talks will be concluded "soon", and that the Coega project will finally get started. "Once we get the power contract secured, we will start an increased emphasis on the design of the facility, and on partners"

Alcan does not need to bring in a partner, he says, but the group is considering selling a stake of 30 per cent to another aluminium producer. "All the major players have said they would be interested," says Mr Evans. "It will be an attractive project."

Smelter technology-watchers will be disappointed to hear that the Coega project is unlikely to include Alcan's cutting edge AP50 equipment, as Pechiney had originally intended. AP50 is regarded by many in the industry as the most advanced smelting technology around; its bigger pots mean it is more efficient in terms of capital and labour.

The plan is for Coega to use AP35 technology, says Mr Evans, as AP50 is not ready for commercial application yet. The group plans to build half a AP50 pot-line near an existing smelter as a trial "in the next few years".

Alcan has not neglected the AP50 technology since it bought Pechiney, says Mr Evans. "We have continued to develop it, the technology has improved since we acquired it. As other (companies) catch up we are pushing the technology further ahead, and making further strides in energy efficiency."

One feature of the current market that does bother the usually unflappable Mr Evans is the underperformance of aluminium company shares. Alcan and Alcoa stock have not risen as fast as the price of aluminium on the metals exchanges. "It is the biggest gap I have seen in 37 years in the industry between what the commodities market is telling me, which is bullish, and what the equity market is telling me, which is bearish."

Mr Evans says the lacklustre trading of aluminium stocks has been caused partly by speculators and hedge funds shifting their money out of the sector, and partly by investor concern about the affect a US recession or a Chinese crash. But this is "an overreaction" he says. "What is being missed by the equity markets is that demand for aluminium in China continues to grow by 20 per cent per year, and we see no slowing in this, while growth in production capacity is declining."

Mr Evans says his group hoped to stimulate Alcan's share price by buying buying back shares. Alcan said last month that it would buy up to USDollars 750m worth of its own stock over the next three to six months. "It is a sign that we think our shares are considerably undervalued."

On the subject of mergers and acquisitions, Mr Evans says Alcan is not looking for a huge, company-transforming deal. Although the group is looking for acquisitions in the downstream market, such as packaging, Alcan intends to grow organically upstream by building its own smelters rather than buying them.

"China is a possibility for further acquisitions," says Mr Evans. Alcan has owned a 50 per cent stake in the Qingtongxia smelter in the Ningxia region of central China since 2002. The 130,000 tonne-a-year smelter was built in 1999 and uses modern prebake technology.

Alcan has also moved into Russia in recent years, buying rolling mills from Rusal. Mr Evans says he views the takeover of Sual of Russia by larger compatriot Rusal as positive for the aluminium market, as there will be no short-term impact on the amount of metal being produced, but it should lead to better corporate governance and environmental standards in the Russian industry.

"Ultimately they want to go public, so they will want to meet western standards," he says.

LOAD-DATE: November 7, 2006

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November 8, 2006 Wednesday

SECTION: FT REPORT - ALUMINIUM; Pg. 5

LENGTH: 802 words

HEADLINE: Long-term issues to resolve NORTH AMERICA: Alcoa and Alcan are shrugging off the threat from Russia, says Daina Lawrence

## BODY:

North America's two biggest aluminium companies are shrugging off a mounting threat from their fast-growing and low-cost Russian rivals.

"They are confined to Russia so far," says Michel Jacques, head of Alcan's primary metal group. "And I think we have excellent costs."

But this was not the case five years ago. With the cost of operations, particularly power costs in the north-western US, on the rise in the last few years, there have been gradual closures of smelters all over North America.

In 2001, Alcoa was forced to cut its smelter production by 150,000 tonnes a year in the American Northwest due to these rising energy costs. In 2005, the company announced it would close its Frederick, Maryland smelter and it remains idle today.

The past few years have been shaky for Alcan's North American smelters as well. The company also announced several smelter closures, including its Jonquiere Soderberg smelter in Arvida, Quebec in 2004.

Rusal, soon to merge with smaller rival Sual, has several smelters located in Siberia with access to cheaper power
and operating costs. This may give the Russian group a clear advantage, but both Alcan and Alcoa say they are not
looking at this as a major threat.

Analysts agree that the Russian aluminium sector may not represent an immediate threat to North American producers. But Carlos De Alba and Mark Liinamaa from Morgan Stanley warn that thinking too short-term may be a dangerous option.

According to Mr Liinamaa, Russia may not be a powerhouse just yet, but there is still time to improve. "They have old technology and maybe not the most efficient (production)," he says. "But once they gain access to financial markets and raise capital then they'll become a much more important threat."

These analysts say Alcan's location in Canada may work to its advantage in the future. Alcan operates the majority of its smelters in Canada, and Quebec in particular. Producing its own power in its plants and accessing hydro electricity at cheaper rates, has kept the company's costs down.

"Longer term, Russia is a more important threat to at least the US smelters, Canada has cheaper power and Alcan has access to it," says Mr De Alba. "So they are better prepared to deal with this new threat."

Closing older smelters in favour of investing in places with cheaper power, such as Iceland and parts of Europe, may give the impression that business is not looking good for North America. But some of the closures and reductions have not been permanent.

Just this past summer, Alcoa announced that plants in Wenatchee, Montana and Ferndale, Washington would resume production. Alcan and Alcoa, despite having to close smelters in the past, say they are both willing to invest in North America and are already planning new smelter projects there.

Long-term issues to resolve NORTH AMERICA: Alcoa and Alcan are shrugging off the threat from Russia, says Daina Lawrence Financial Times (London, England) November 8, 2006 Wednesday

Alcan recently reported it plans to spend USDollars 1.8bn on expanding its Kitimat smelter in British Columbia by 63 per cent to 400,000 tonnes. Construction is expected to start in the second quarter of next year.

Alcoa has also been investing in its North American smelters for the past few years to help the company stay on top of the global market. Throughout 2006, work continued on environmental upgrades at the company's Warrick, Indiana smelter which will help secure its power generation self-sufficiency. At the Intalco smelter in Ferndale, Washington - a smelter once hit by reductions - the company will be starting up a second potline which will produce an additional 7,500 tonnes per month beginning in the first half of 2007.

In May 2005, the aluminium giant announced it would be investing Dollars 45m to buy equipment and the rights to mine coal for its aluminium smelter in Warrick, Indiana. The idea behind all this, explains Kevin Lowery, Alcoa's director of corporate communications, is that the company wants to invest in its smelters at home, make them more self-sufficient and work at ways to reduce logistical costs.

Rusal, currently third in the world in aluminium production, has also been investing funds into its Russian operations in an attempt to boost its aluminium output.

But Alcoa is taking a similar approach to Alcan, and saying it cannot concern itself with the activity in Russia at this time. For now the two companies plan to concentrate on securing a long-term, competitively priced, energy source to help reduce their power costs.

At present, Alcan and Alcoa may be more stable than a few years ago, in terms of energy costs. They have invested in building the capabilities for self-sufficient power or are securing contracts with power suppliers, but this may not last forever, says Mr De Alba at Morgan Stanley.

"They could be relatively safe for the next few years. However when those contracts come to an end and they have to renegotiate, that's when we will see this become an issue," he says.

LOAD-DATE: November 7, 2006

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## **Americas: Metals & Mining**



## We see above consensus metal prices on improving fundamentals

## We are making changes to our metals & mining primary coverage

Oscar Cabrera is assuming coverage of Alcoa, Alcan, Century Aluminum, Freeport McMoran, Antofagasta, Southern Copper and Grupo Mexico from Hongyu Cai. We now retain a single Base Metal coverage group.

## Copper best positioned in our upgrade to base metals sector

We are upgrading our coverage view for the base metal sector from Neutral to Attractive. Freeport McMoran (FCX) is our top pick in our base metal coverage universe. We re-iterate our Buy rating on FCX and see a 30% upside to our new 12-month target price of \$95 per share (raised from \$79), which is based on NAV, EBITDA and P/E-based valuation analysis. The key risk is lower copper prices. However, we see improving copper fundamentals, supported by re-stocking in China, an improving 2008 global economic outlook and continuing supply disruptions. Thus, we project above-consensus 2007-09 copper prices at \$3.20, \$3.40 and \$3.00 per lb, respectively. We also remain bullish on gold and re-iterate our CL-Buy rating on Barrick. We believe a super-spike "phase -2" in crude oil and gasoline provide upside potential to our estimates (see our May 6 note).

## Sustainability is the source of the opportunity

Our upgrade is premised on sustainable above-consensus metal prices for 2008-09, not on a short term spikes following increased metal demand in 1007. We favor copper fundamentals over nickel, zinc and aluminum. Our 2008E EPS estimates for copper equities are 30% above consensus (with Freeport at 45% above); we see improving balance sheets and greater potential for increased cash returned to shareholders. Base metal companies trade at a 2008E P/E of 9.1x and EV/EBITDA of 5.4x, compared to historic forward P/E ranges of 8-17x and 3.5-8.0x EV/EBITDA. Target prices for our base metals universe reflect an average 2008E 9.6x P/E and 5.7x EV/EBITDA, compared to copper equities 9.1x P/E and 4.4x EV/EBITDA.

## Catalyst

The key catalyst for the sector, specifically copper levered equities, is the significant positive EPS revisions we expect to consensus 2007E and 2008E

## Risks

The key risk to our bullish view would be an unexpected sharp macroeconomic slowdown, leading to lower base metal prices.

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1.17 Aluminum USSAb 1.10 HERAN U\$\$Ab Nickel USSAL Gold US\$/oz Silve Lieston 11.50 2.9% 10.1% 1,85 Gold 676 -0.8% Platinum 1,329 1,262 5.3% 62,37 Crude Oil -2.3% Indicas 4.1% S&P 500 Dow Jones EURO/US\$ AUD/US\$ US\$/CAD 1.1583 1,1605 -0.2% US\$/ZAR Equities 1.1% Barrick 28.85 -0.8% 43.54 45,53 Analogoid BVN 29.66 29.95 Hochschild GB:HOC -0.9% CA:TCK/B Teck Com B1.2 Penolos MX; PEO Afcon Antofagasta GB:ANTO 10.1 0.0% CENX MX:GMEX

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changes, as well as risks to these target prices can be seen in Exhibit 8. We remain Not Rated on Alcoa and Alcan. In addition we have lowered our target price for Industrias Peñoles to P110 per share from P120 as we adjusted our zinc price estimates.

## Exhibit 8: Risks to our target price estimates

Most risks are metal price related

#### Macro-economic and other general steel sector risks

Macro risks that could impact all base metal companies include a significant economic slowdown in major metal consuming regions, particularly Chine, the US or EU. Over-production and excess exports or of Chine is a major risk for zinc and aluminum production. Any of these events could deteriorate the global supply/demand balance, pushing base metal prices down. Stronger local currencies at major commodity based economies (i.e. Canada, Brazil, Australia, Chile, Peru, Indonesia) vs the US dollar could also be a negative.

#### Target Price Methodology

Our 12-month target price for base metal companies (AA, AL, CENX, FCX, PCU, GMEX, PENOLES, ANTO, RIO, TCK) is based on P/E, EV/ EBITDA and Net Asset Value calculation. We utilize a 8% discount rate benchmark for mining operations in tow sovereign risk countries (i.e. US and Canada). Our benchmark increases between 200 an 400 bps, based on sovereign risk and potential technical risk.

Company	Rating	Target Price	Old Target Price	Commentary on risks
Alcan Inc.	NR		-	Not Rated
Alcoa	NR			Not Rened
Antofagasta	Neutral	597 p	559 p	Ongoing labor disruptions in Peruvian and Mexican operations. High payout ratio may limit asset development in a weaker copper price environment. Decline of copper and zinc prices driven by a Global economic slowdown.
Century Aluminum	Neutral	\$65	\$48	Increased electricity rates at Century's US based aluminum smallers or alumina spot prices (Century is net short over 50% its alumina requirements). Decline of eluminum prices due to a Global economic slowdown or China's net exports.
CVRD	Buy	\$51	\$49	Weakness in stainless steel markets (approximately 60% global consumption of nickel), Inco merger integration and a slowdown in Iron ore demand due to a reduction in Chinese steel production or a Global economic slowdown.
Freeport McMoren	Buy	\$95	\$78	increased financial leverage following the acquistion of Pheips Dodge, integration of PD assets, increased technical risk at Indonesian operations as Grasberg moves completely underground. Decine in copper prices due its a Global economic stowdown.
Grupo Mexico	Neutral	\$66	\$54	Pending environmental liabilities from Asarco LLC, increased diversification into other industries impacting holding company discount and decline in copper and zinc prices due to a Global economic stowdown.
Industrias Peñoles	Sell	P 116	P 120	On the upside, increased demand on silver derivative instruments that may load to higher silver prices. On the downside, underperformance of mine operations that have led to costly third party concentrate purchases.
Southern Copper	Neutral	\$91	\$79	Ongoing labor disruptions in Peruvian and Mexican operations, High peyout ratio may limit asset development in a weaker copper price environment. Decline of copper and zinc prices driven by a Global economic slowdown.
Teck Cominco	Buy	C\$59	. C\$51	Capex overruns in the development of all sends project. Weakness in met coal market due to Chinese coking coal oversupply. Decline of zinc prices driven by a Global economic stowdown or increased supply from Chinese Imines (1/3 of world supply).

Source: Goldman Sachs Research estimates.

Adjusting our 2007-08 EPS estimates and introducing 2009 EPS estimates: We have adjusted our 2007-09 EPS estimates for CVRD in order to account for higher copper and aluminum prices, while Industrias Peñoles and Teck Cominco were positively impacted by changes in copper prices during the same period, offset by minor adjustments to our zinc prices in 2007-09. In addition we have adjusted our 2007-08 EPS and introduced 2009 EPS estimates for Alcoa, Alcan and Century Aluminum in order to account for said changes to aluminum prices. Similarly we have adjusted our 2007-08 EPS and introduced 2009 EPS estimates for Antofagasta, Southern Copper, Grupo Mexico. These companies estimates were positively impacted by our higher copper price estimates in 2007-09, offset by adjustment to our zinc price estimates.

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## COMMENT

Alcan Inc. (AL) \$96.80



## First-Take: Strong 2007 EPS, maintains positive aluminum outlook

#### News

Alcan reported 202007 EPS of \$1.64 (excluding \$0.02 charge on derivatives), lower than our \$1.69 estimate and consensus of \$1.71. Business Group Profit (BGP) was 13% lower than our estimates as weaker results from the primary, engineering and packaging largely offset the strong results the alumina segment. Lower than expected operating results were partially mitigated by lower taxes and interest expenses. Alcan maintains its market balance forecast of a modest 200kt surplus, but remains positive on the outlook for aluminum.

## **Analysis**

Alcan has demonstrated great execution and cost containment; however higher energy and raw materials prices, plus the strong appreciation of the CAD, EUR and AUD impacted our estimates. Alcan continues to benefit from strengthening aluminum prices, however cost pressures in the aluminum industry continue. In terms of aluminum prices, we believe the positive momentum could continue in the near term. However, we remain cautious longer term due to rapid alumina and aluminum supply additions. We maintain our Neutral rating on Alcan as we assign a high probability that Alcan shareholders will tender to Rio Tinto's (RTZ) \$101/share offer. We believe Rio Tinto's offer is fully priced based in our aluminum price estimates as the bid places Alcan's 2008 EV/EBITDA at 9.1x EV/EBITDA compared to an mining and metals peer average of 5.8x. Alcan expects the transaction to close by 4Q2007.

## **Implications**

Watch for: (1) Alcan conference call today at 10:00 am (EST). Dial in number: 877-421-3963. (2) Update on its project development pipeline, including the Gove alumina refinery expansion and its Kitimat modernization. (3) Update of energy and raw material costs pressure. (4) Details on Alcan's aluminum market outlook. (5) Updates on Rio Tinto offer. Our estimates and price target are under review.

## INVESTMENT LIST MEMBERSHIP

Neutral

Coverage View: Attractive

Metals & Mining

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## COMPANY UPDATE

## **Century Aluminum Co. (CENX)**

Neutral



## Inline 2007 results driven by strong aluminum production

## What's changed

Century Aluminum reported 2007 EPS of \$1.69/share, in-line with our and consensus estimates, excluding after tax adjustments of \$3.46/share (including a mark-to-market charge of \$3.66, deferred taxes gains of \$0.13, early extinguishment of debt charge of \$0.06). Shipments, revenue and costs were mostly in line, with higher SG&A offset by lower interest expense. (Exhibit 1.) Further expansion of Grundartangi Iceland smelter to 260kt is proceeding well, with completion expected by 4007. CENX previously announced a major breakthrough in securing power supply, hat should support 250,000 tonnes of aluminum production. We are adjusting our 2007-09 estimates to factor lower interest expense, offset by spot alumina purchase, continued energy cost pressures and higher diluted shares outstanding.

## **Implications**

We re-iterate our Neutral rating on Century Aluminum, however we have increased our 12-month target price to \$65/share (from \$53), factoring higher 2007-08 estimates and a multiple re-rating in our base metal coverage. We believe the latter is warranted given the sustainability of the current metal price cycle. Thus, we have increased our P/E and EV/EBITDA multiples used in our target price analysis.

## Valuation

Our 12-month target price for CENX is based on an average of P/E, EV/EBITDA and Net Asset Value calculations. We maintain our Neutral rating, but believe speculation on industry consolidation, as well as short term strength in aluminum prices could support shares in the near term. CENX continues to trade at a discount to its aluminum peers at a P/E of 9.2x and EV/EBITDA of 5.3x, based on our 2007 estimates.

## Key risks

On the upside, an extended period of high aluminum prices and on the downside delays in the ramp up of Grundartangi.

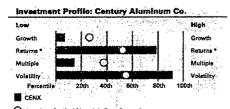
## INVESTMENT LIST MEMBERSHIP

Neutral

Coverage View: Attractive

United States Metals & Mining

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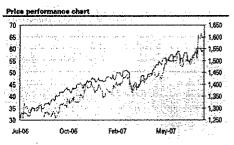


Americes Cyclical Materials Peer Group Average

\*Returns a Return on Capital For a complete description of the investment profile measures please refer

Key deta	1100	6 1	200	Current
Price (\$)		1 1 1		61.69
12 month price target (\$)	4	*. ·		65.00
Market cap (\$ mn)	L.			2,109.1

er.	12/06	12/07E	12/68E	12/09
Revenue (\$ mm) New	1,558.6	1,798.6	1,746.2	1,727.5
Revenue (\$ mn) Old	1,558.6	1,802.7	1,746.2	1,727.0
EPS (\$) New	6.11	6.67	8.36	6.75
EPS (\$) Old	6.11	6.47	6.05	6.41
P/E (X)	10.1	9.2	9.7.	. 9.1
EVÆBITDA (X)	5,0	5.3	5.6	4.7
ROE (%)	111.4	57.5	29.8	24.2
Switch Berlief	1814	NS		Aleksan
- 1 - Saladar - 1 - 1 - 1 - 1 - 1	6/07	9/07E	12/07E	3/082



--- Century Aluminum Co. (L) -- - S&P 500 (R)

Share price performance (%)	3 month	6 month 12	anonth .
Absolute	25.9	42.6	89.7
Rel. to 5&P 500	23.4	35.9	58.3
Course Company data Collinson Cooks Research		or British to all 1/24/	2017 dose

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## Solid 2Q07 results driven by high aluminum production

Overall, results were in-line with our expectations for Century Aluminum. Shipments, revenue and costs were mostly in line, with slightly higher SG&A offset by lower interest expense. The company provided further updates on development projects, stating that the Nordural brownfield expansion is on-track for completion at the end of the year and that its necessary power contracts for their Greenfield expansion in Iceland should provide supply for 250,000 tonnes of aluminum production.

Exhibit 1: CENX 2007 results summary Inline results driven by strong aluminum production

	2Q07	2007	OoQ.	COQ (
	GS Est	Act	\$ Diff.	% Diff.
Operating EPS - \$/sh	\$1.69	\$1.69	(\$0.01)	0%
Direct Production (US)				
Realized price - \$/lb	\$1.20	\$1.19	(\$0.01)	-1%
Shipments - mn lbs	291.9	292.1	0.2	0%
Revenues - mn \$	\$351	\$348	(\$3)	-1%
Tolling Production (Iceland)				
Realized price - \$/lb	\$0.97	\$0.95	(\$0.01)	-2%
Shipments - mn lbs	123.7	123.8	0.1	0%
Revenues - mn \$	\$119	\$118	(\$2)	-1%
Income Statement (mn\$)				
Revenues	\$470	\$464	(\$6)	-1%
cogs	\$354	\$356	\$2	1%
Gross Profit	\$117	\$108	(\$8)	-8%
S.G.& A.	\$12	\$14	\$2	17%
Operating Income	\$105	\$94	(\$11)	-11%
Net Interest Expense	(\$9)	(\$7)	\$2	-21%
EBT	\$96	\$87	(\$9)	-11%

Source: Goldman Sachs Research estimates, Company reports

## Increasing our 2007-09 estimates and target price

We are adjusting our 2007-09 estimates for Century Aluminum. Debt reduction resulted in lower interest expense, offset by continued cost pressures (i.e. electricity), assumed spot purchase of alumina due to aluminum production creep and an increased share count (40.9 million shares) following the completion of Century's secondary equity offering. Exhibit 2 provides a summary of these changes.

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## Metals & Mining: Base Metals

High Yield

**Credit Research** 

## Aluminum: Demand and technicals trounce supply...for now

## Aluminum prices ranged within a high, narrow band in 1H2007

Aluminum prices remained lofty during the first half of the year, averaging approximately \$1.24 per pound in the first quarter and \$1.27 through the second quarter. While we had not previously forecast quarterly aluminum prices for 2007 (our full-year aluminum price forecast was \$1.04), we had expected prices to trend down from their 4Q2007 average of \$1.23. This was clearly not the case. Also interesting was the relative *lack* of volatility in aluminum prices versus other base metal prices in 1H2007: Aluminum fluctuated within a ~\$0.05/lb band; meanwhile, copper went from \$2.64/lb to \$3.70/lb and then back to \$3.30/lb, nickel soared from just over \$15/lb to \$23/lb by the end of May, and zinc fluctuated between \$1.50 and \$1.90/lb.

Why the solid, yet uneventful performance? We see two reasons: (1) Strong demand – this was the same reason why prices were higher than we had expected during 2H06; and (2) technical factors related to trading within the base metals complex.

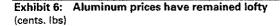
## We continue to expect supply to overwhelm technical factors

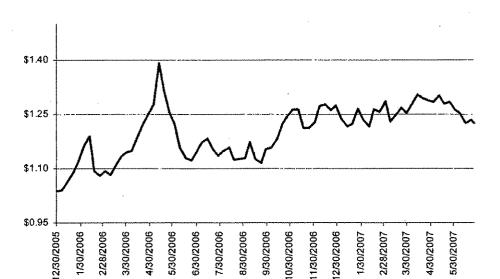
We probably sound like a broken record with this argument – and an incorrect broken record at that. However, while demand has surpassed our expectations for the last few quarters, we cannot help but feel uneasy about the significant amount of aluminum supply set to enter the market this year and next year. While we do not expect aluminum prices to decline much below \$0.90/lb, as that is around where the marginal cost of higher-cost production is, we continue to expect prices to decline as notable supply overwhelms strong demand.

# Downstream volumes in the US are floundering, but we see value in Indalex and Aleris

Data from the US market have not been uplifting, with the likes of Indalex and Aleris forecasting weak US volumes through the remainder of 2007 owing to the housing and transportation sectors. Even so, we calculate that these companies should have the liquidity to weather this year. With the recent widening in credit spreads, we think their bonds continue to offer value for high yield investors. We believe Indalex's bonds offer an attractive yield for secured debt; as for Aleris, we think weakness in the markets has unduly pressured its senior subordinated notes wider despite solid cash flows and the recently-announced Wabash Alloys acquisition (which we view as a credit positive).

See the end of this report for Analyst Certification and important disclosures. This research discusses Rule 144a securities, which generally are available only to Qualified Institutional Buyers.





Source: AMM.

As far as fundamentals in the market are concerned, we think aluminum prices were held higher by demand that was far stronger than our forecast – supply certainly did not do much to help the picture.

# Supply has not aided the price story, as it continues to increase rapidly

Global aluminum production was up 11.6% year over year during 1Q2007, according to the CRU. We want to point out two outstanding supply trends.

First, supply in the US has been increasing this year, as high aluminum prices have encouraged companies to re-start older, higher-cost capacity. Ormet and Alcoa have both re-started smelters this year, and we expect these and others to push US production up by 4% to just over 5.5 million tonnes in 2007.

Second, and certainly of no surprise, China has substantially increased its production. Chinese production in the first quarter was up approximately 39% year over year, and we expect it to be up 30% for the full year 2007.

## **Century Aluminum Company**

Ratings: B1/BB-Outlooks: Stable/Stable GS Rating: In-Line

#### **Century Aluminum Company benchmark securities**



# Operations progressing solidly, CENX is one of the smaller primary aluminum players left

Century Aluminum should benefit from the fact that LME prices remained high and stable through the first half of 2007. The company's new smelter in Iceland has ramped up to full capacity, and we expect the second quarter to have been another strong one operationally.

More important for bondholders, Century raised approximately \$416 million during the second quarter by selling equity. The company expects to use these proceeds to repay debt and to help finance construction of its second major Iceland smelter near Helguvik. We think attention to leverage is positive for the credit.

Finally, we want to point out that consolidation is proceeding at a rapid clip in the aluminum industry. Century remains one of the only smaller public producers left with access to raw materials (its 50% interest in both a bauxite mine in Jamaica and an alumina refinery in Louisiana), low-cost assets (the Iceland smelter), and several expansion projects in the works (primarily the Helguvik smelter, but also several memoranda of understanding for new projects in places like Africa and China). Granted, Century's US smelters are relatively high-cost on a global scale, and much of the production from its Iceland smelter is already contracted under tolling arrangements. Nevertheless, we expect consolidation to be a topic of conversation on the company's conference call.

We continue to rate Century's bonds In-Line as they trade at tight levels. But we think operations here are strong and we applaud the company's use of equity as currency to help keep leverage down while financing growth. We expect positive sentiment surrounding industry consolidation to help keep a cushion under the trading level of the bonds, despite our bearish outlook for primary aluminum prices.

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Head of Metal Products, Aluminium Arvid Moss

# ---- % growth (RHS) Million tonnes Moderate growth rates in Europe Western Europe Source: CRU, North America includes Mexico 2% 2004 2003 2002 2.0 3.0 0.0 1,0

" (RHS) 2005E 2006E Rolled Propulets contamination North America 2004 2003 Million tonnes Moderate growth rates in Europe 2002 0.0 6.0 4.0 3.0 2,0 1.0 **40%** Source: CRU. North America includes Mexico 1 D% 8% 2% 2005E 2006E Western Europe 2004 2003 Mill, tormes 2002 2.0 O"I 5.0 4.0 3.0 0.0

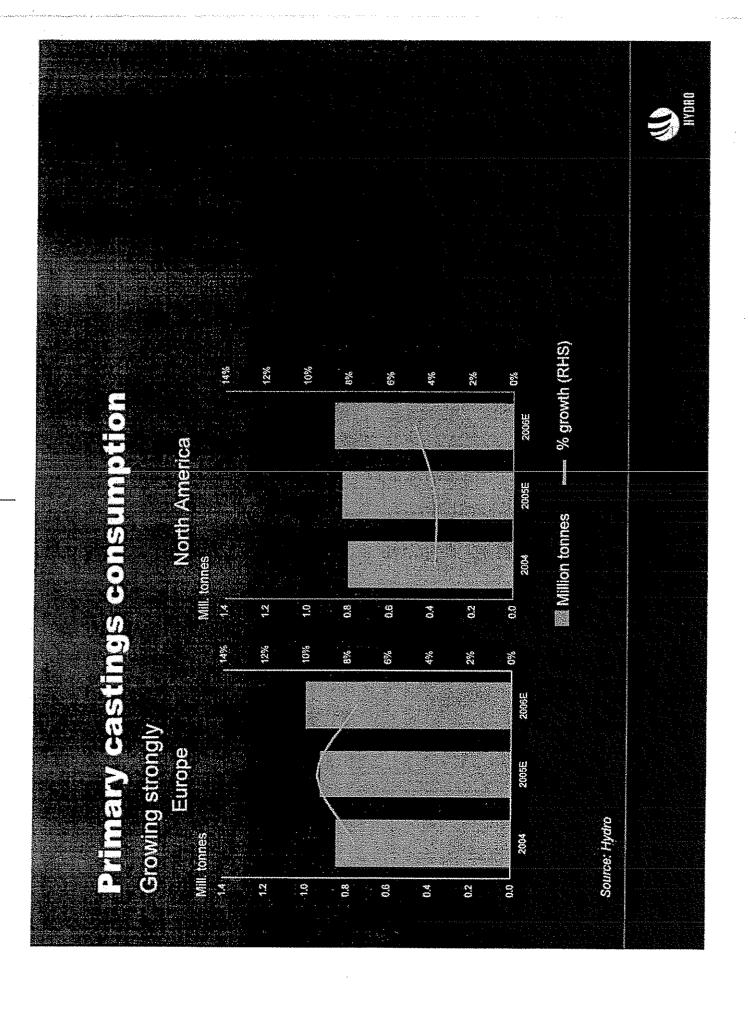
## 10% 9%8 6% 2006E 2005E Asia Pacific 2004 2003 2002 5.0 4.0 2.0 0.0 3.0 1,0 % growth (RHS) %8 2% , 0% 1 2005E 2005E Policy Property of Spilos North America 2004 2003 Million tonnes Mill, tonnes Moderate growth rates in Europe 2002 3.0 0'1 5.0 4.0 2.0 0.0 Source: CRU, North America Includes Mexico 10% %€ 969 2% %0 4% Western Europe 2005E 2004 2003 Mill, tonnes 2002 0.4 3.0 2.0 1.0 0.0 5.0

# % growth (RHS) Extracted products consumption Sharp correction from high growth in 2004 Europe Million tonnes 9%0 2% 2006E Source: EAA / Hydro (EU25 + EFTA) 2004 2003 2002 2.0 0.0 0.5

# 10% 5% 2008E 2005E North America Source: Aluminum Association / Hydro 2004 --- % growth (RHS) 2.5 2.0 5 0 0.5 Sharp correction from high growth in 2004 Million tonnes -2% %7 %0 6% 2006E Flago Source: EAA / Hydro (EU25 + EFTA) 2004 2003 2002 2.5 1.0 0.5 0.0 2.0

Growing strongly

Fullape 10% 2% Source: Hydro 2004 1.0 0.8 0.6 0.4 0.2 1.2



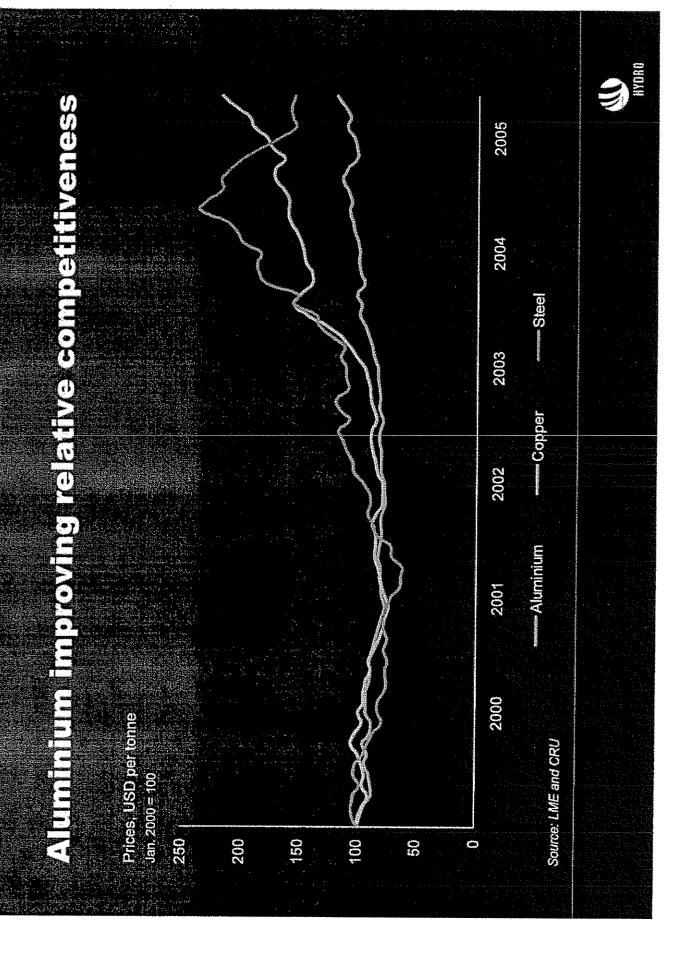
## 42% 10% 8% 9.9 702 %0 2006E Asia Pacific 3005E 2004 1.2 1,0 0.8 0.6 0.4 0.2 0.0 12% 10% 8% 949 %0 4% 2% 2006E North America 2005E Million tonnes 2004 90 0.4 0.2 1,2 0.8 1.0 0.0 12% 6% 10% 4% 1 0% 20% 2006E **Growing strongly** Europe 2005E Source: Hydro 2004 1.2 0'! 0.8 90 9.4 0.2 0.0

# (200) Primary makal balance 2005 Reflects customers' inventory reduction Net new capacity 700 Net 2005 restarts/new closures (009) 1.000 tonnes 300 | 200 -200 100 -100 -300 - 700 -400 - 500 -600

# Total inventory decrease 06E (100) (250) Change export China/CIS Primary metal balance 2006 Continued low inventories (450)Net new capacity Net 2006 restarts/new closures (300) 1 000 tonnes 902 900 -200 400 300 200 100 - 100



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- Recycling friendliness becomes more important with high energy price
  - Expected demand growth 4.0 4.5% p.a. the next ten years
- All main segments expected to grow 4.0 5.0% p.a. (except packaging)



# 3.3% 2.5% 7.6% 2.3% CIS and E. Europe Rest of the World Western Europe North America Other Asia China 2015E **China is leading the demand growth** Metal products consumption (primary and recycled based) 2010E 55 2005E 2000 Million tonnes 80 | Source: CRU 10 09 20 40 30 20

# Constablerable new Smallar capaci

Estimated capacity changes 2005-15

Million tonnes

2005 demand Creep

Closures

 $\langle \cdot \rangle$ 

China growth\*

RoW growth

2015 demand



Sources: CRU / Hydro

\* ~2 million tonnes estimated current excess capacity not included

Implies USD ~70 billion in total investments the next 10 years

32

Represents ~3 new smelters annually with 500 000 tpy capacity



.

# SIO MOJI Jadixe pesesion

**Current supply growth drivers:** 

1 000 tonnes

6 000

4 000

5000

3 000

2 000

- Abundant hydro power at low cost
- Regional authorities fostering positive environment to attract and maintain industrial activity
  - Rusal's ambitions

Main challenges.

- Alumina deficit
- Distance to markets
- Health, environmental and safety issues Large proportion of old and idle assets; need to upgrade technology

Consumption



Source: Brook Hunt / Hydro

2010E

2008E

2006E

2004

2002

2000

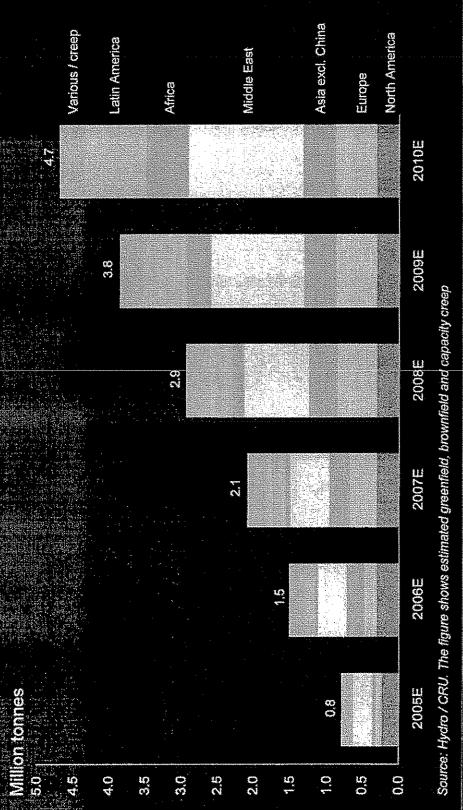
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1 000

# Whole Basta Key to new primary capacity

World excluding China and CIS

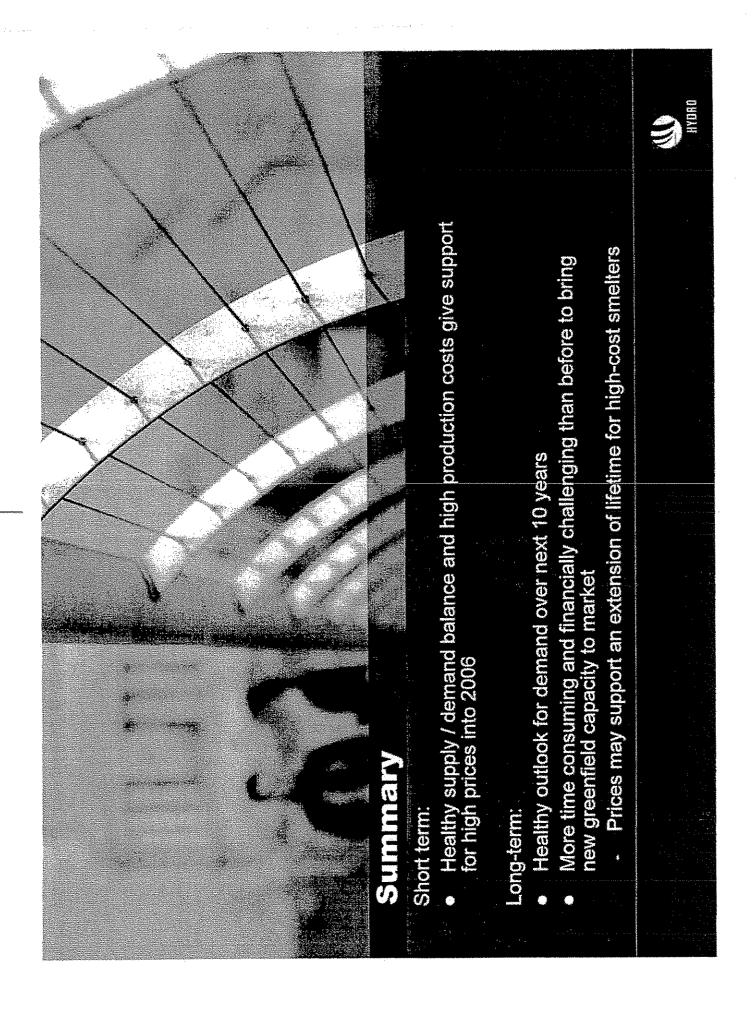




# Supply development complex and demanding

- Few, energy rich areas "stranded" for the lifetime of a smelter
- State-of-the-art smelter technology ownership in few hands
- New smelters will probably be built with approximate 600 000 tpy capacity, and include development of power supply
- Countries with "complex" framework will grow in importance
- Ownership of national resources (water, coal, gas, bauxite)
  - Engagement of national (state-controlled) companies
    - Legal framework and industrial infrastructure
- More time-consuming planning and execution process





Accompanies			
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# BASE METALS

S1 13'L'B THIS YEAR

# Yesterday's top story: Citigroup: No anticipated cyclical price spike for aluminum

While rising costs pressure should support aluminum prices at their current level for the medium term, Citigroup suggests that a cyclical spike in the aluminum price is unlikely to occur.

∿ethor Dorothy Kosich Posted - Monday , 13 Aug 2007

RENO, NV -

n a recent analysis, Citigroup forecast that "we are unlikely to see a cyclical spike in the aluminum price that we have seen in other base metals." Citigroup's analysis also suggests "that aluminum could remain at or around current spot levels for the foreseeable

In their analysis, Citigroup metals analysts Heath Jansen, Clarke Wilkins, John Hill, Craig Sainsbury, Liam Fitzpatrick, Graham Wark, Mikhail Seleznev, Meg Brown, Timothy Thein and Mark Bloomfield suggested aluminum flattening cost curve; technology advancements which have lower production costs; and the availability of cheap or has lagged for several reasons. These include a lack of the same supplied side constraints of other metals; a stranded zones of power.

Nevertheless, the analysts suggested the aforementioned factors will moderate, supporting the aluminum price in the medium term. "However, we are unlikely to see a cyclical spike in the aluminum price that we have seen in other base metals such as copper, nickel and zinc."

underperformance of aluminum "has been driven by a lack of supply side constraints, and short lead times." While a new copper project can require a lead time of 10 years from discovery production, the analysts explained that new aluminum capacity can be added in less than two years in China, and around three years in the West. While Citigroup's analysis found that the trend demand for aluminum has exceeded that of copper, the

now expect increased cost pressures at the top end of the cost curve as rising energy and alumina costs hit the However, aluminum industry costs have actually increased more rapidly for low-cost aluminum producers. "We higher end producers," Citigroup predicted.

Citigroup suggested energy accounts for 40% of the cost of aluminum production. Between 2004 and 2006 the average cost of smellting aluminum increase by 9% while production increased by 15%, according to the analysts' The largest cost drivers for the international aluminum industry are energy and alumina. Energy costs represent 28% of aluminum smelting costs and 30% of the cost of producing alumina, therefore, on a combined basis, estimates. However, these were partially offset by lower labor costs (-9%). Emerging nations are believed to account for the majority of power generation and aluminum growth. "The primary energy mix is expected to come from coal and gas, which is very sensitive to rising fuel costs," Citigroup foreca "Long-term power generation of 2% is expected to lag aluminum demand of greater than 4%. However, in the short-term excess power capacity in China is likely to keep a cap on power prices and facilitate further capacity

Meanwhile, a rising cost curve, higher capital costs and the tightening of global energy markets "should provide

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support to the aluminum price," according to the analysts. Citigroup forecasts a US\$1.18/lb aluminum cost this year, \$1.10/lb in 2008 and 2009, \$90/lb in 2010 and \$89/lb for 2011. The long-term price forecast is 80-cents per ponud.

in 2006. Nevertheless, "the aluminum industry has yet to consolidate to the same level as the copper industry, where the top 10 producers control around 69%. Further the aluminum industry is not as susceptible to production Citigroup's analysts found that the top ten aluminum producers can control about 56% of the market, up from 53% disruptions, such as strikes, process outings or geological events," the analysts said.

America at 17%, Europe at 16% and Russia at 12%. The largest increase in production between 2004 and 2006 was 61% in China, followed by India at 30%. In the meantime, more than 90% of the aluminum now produced in China is the world's largest aluminum producer, comprising 23% of total production last year, followed by North China is consumed domestically.

average growth of 2.7% versus production growth of 2.1% "In confract we expect average Chinese consumption over the next four years to average 10.4% versus production growth of 14%." Citigroup forecasts that world consumption of aluminum, excluding China, to be in line with global GDP at an

The analysts found China and Europe have the highest operating costs (\$1,519/t and \$1,499/t in 2006) while the rest of Asia and Africa at the bottom with costs below \$1,200/t. Nonetheless, Chinese capex costs are 30-40% below that of the West.

expensive of the developing world. Energy cost increases were the highest in South America (30%) and Russia Labor costs decreased 20% in Russia and China, but increased by 30% in South America, making it the most (19%), according to the analysts. "Over the medium term we expect energy cost pressure to persist," Citigroup said. "In the short-term we expect energy cost increases to remain low in China."

"Our Chinese power analysts expect capacity additions to exceed demand in 2007 and 2008 and then begin to reverse in 2009/10 onwards as supply growth slows," the analysts added.

Citigroup found alumina costs are highest in Europe and North America because of high energy, freight and labor costs, while the lowest costs are found in Australia due to low bauxite, freight and energy. China and Russia benefit from cheap labor costs.

Based on their analysis, Citigroup asserted that the primary energy mix for electricity generation is expected to be coal, noting that "China's dependence on coal-fired electricity generation will not change.

Citigroup suggested that the introduction of global carbon pricing schemes for emissions trading is unlikely to steepen aluminum's cost curve. Thus far, the aluminum sector has not been included in the only mandatory emissions trading scheme in the European Union.

The analysts concluded that Norsk Hydro and Alcoa are their preferred exposures globally.



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### **BHP Billiton weighs Mozal** expansion

Allan Seccombe

Posted: Tae, 29 Nov 2005

[miningmx.com] -- BHP Billiton was in talks with South African power utility Eskom to supply more power to its Mozal aluminium smelter in Mozambique ahead of a 250,000 tonne expansion, said Alex Vanselow, president of the group's aluminium division.

Mozal produced 551,000 tonnes of aluminium in the 2005 financial year, record output.

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"We have finished a feasibility study on Mozal III and we are in discussions with Eskom and Mozambique to source power, but there's nothing at this stage that we can disclose," Vanselow told an analysts' briefing on aluminium.

The plan is to add another potline, which would increase capacity by 250,000 tonnes, he said, declining to reveal the costs because there was "still some work to be done."

There are a number of brownfield expansions projects BHP Billiton was considering to increase output, apart from employing higher amps at its existing smelters to boost production.

A proposal to increase output at the Alumar smelter in Brazil has been taken to the board for consideration. However, there are some outstanding matters to resolve with its joint venture partner, Alcoa. The plan is to raise production to 3.5 million tonnes from the current 2 million tonnes/year.

ff The market is extremely tight \*\*

On a broader front, supplies of alumina, the raw material needed to make aluminium, are expected to remain tight over the next couple of years as demand continues to race ahead of refineries. The refineries were operating at full capacity, said Julius Matthys, BHP Billiton's aluminium division marketing director.

"The market is extremely tight and utilisation rates are at 100%," he said. "Through the whole of 2006, utilisation rates will stay at extremely high levels, which is effectively 100% of capacity."

The tight market conditions are expected to ease slightly in 2007.

Any hiccup in production would be seen instantly in prices, he said.

BHP Billiton sees primary aluminium consumption rising to 51 million tonnes per annum (mtpa) from 32 mtpa this year. Chinese demand is expected to more than double to 16 mtpa in that period.

Global use of primary aluminium will have increased fivefold from 1970 to 2015. The

resı



whole aluminium industry has a turnover of \$180bn/year.

Aluminium producers, particularly those in Europe and the United States, face a tough ride, particularly because of increasing power costs as sky-high fuel prices are felt, said Rod Kinkead-Weekes, the vice-president of aluminium strategy.

"In general, what we're seeing is project delays and the supply side struggling to keep pace with demand," he said, explaining there were rising input costs of power, coke and alumina, which is made from bauxite.

Economic bauxite deposits have been consumed, he said.

"One could say the fat rabbits have been caught. The remaining resources are in more challenging countries where things move more slowly and project risk is much higher... Alumina supply will be stretched for some time," he said. The higher input costs are bad news for expensive aluminium smelters.

"It's good for (aluminium) prices, it's good for those at the bottom of the cost curve and those with locked in or hedged inputs," he said. "This will be serious for some at the top of the cost curve particularly those with expiring power contracts."

"We've already seen smelter closures in Europe and the US and there will be more to come and this is fundamentally because power prices will be structurally higher in those regions than in the past."

Matthys said an estimated 20% of EU smelting capacity has to renegotiate power contracts before the end of 2007.

Robin Bhar, a metals analyst at UBS in London, is reported by Dow Jones, to estimate that a million tonnes of European aluminium smelting capacity could be closed down because of high energy costs.

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energy prices are expected to weigh heavy on the market, according to key industry players negative factors might keep aluminum prices relatively stable going forward, although high and analysts. However, investment bank and London Metal Exchange ring-dealer Calyon expects a significant fall-off in aluminum prices next year by about 10¢ to around 74¢/lb. The US aluminum market outlook is a bit mixed through next year, as both positive and

should remain high for several more months; aluminum prices have not risen as much as other Western Europe, the US and China, thus constraining some production. Also, alumina prices base metals; the US dollar is expected to remain weak; LME stocks are low and Chinese tax Stephen Johnston, senior industry analyst for Canadian aluminum producer Alcan, said last week at the Aluminum Extruders Council Meeting in Chicago that a positive for aluminum prices and demand are power costs for aluminum smelters, expected to continue rising in changes are discouraging aluminum exports.

aluminum prices encourage startup of idled Chinese smelting capacity; and alumina prices are On the negative side, Johnston said oil prices are near record highs in real terms and threaten economic growth; the price of competing materials, such as steel, are declining; current high likely to ease over the next few years

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ohnston said automotive demand, the biggest market for aluminum, was down 2.5% on-year Housing starts were up 6% in the first seven months of the year. Johnston said he expected a for January-July, although inventories are being worked down thanks to employee pricing. relatively balanced aluminum market in 2005 and 2006.

speaking at the Institute of Scrap Recycling Industries meeting in Chicago, aluminum prices should average 84¢/lb in 2005 and 83.7¢ in 2006. Prices should range 82-87¢ in 2005 and 78-According to Fritz Gilbert, director of metals planning for aluminum sheet maker Novelis, 86¢ in 2006. LME cash prices were at \$1,866/mt (84.6¢/lb) on Sep 23.

consumption should grow solidly in Europe and developing Asia. He said the main risks to his outlook were a global economic slowdown, high interest rates, loss of consumer/investor prospects for 2006 "have become clouded, though we expect solid growth," said Patel. US demand is expected to rise by a "healthy" 4.7% in 2005, fueled by high use in the US and developing sections of Asia. "China's appetite for aluminum continues unabated," he said. demand will eventually respond to rebuilding work in the aftermath of Hurricane Katrina Uday Patel, senior consultant for CRU, said at the ISRI conference that global aluminum Also, European demand is reasonable, propelled by Eastern European growth. But the while scrap availability is expected to increase sharply in the US and elsewhere and confidence and more destocking than expected.

On supply, world aluminum output is expected to climb by almost 6% in 2005, said Patel. Chinese production is racing ahead, but there's uncertainty on the horizon. He noted that production is constrained by high power prices and alumina availability. For 2006, Patel expects an increase of 5% in world production, with some restarts likely by end-2006.

production is not up by as much as expected," he said, noting that "developments in Chinese trade will be critical," as a sharp slowdown in exports could be potentially bullish for prices, Patel forecast a Western World aluminum deficit of 100,000-200,000mt in 2005 and 2006, compared with a deficit of almost 400,000mt in 2004. "Yes, consumption has slowed, but as could supply cuts.

80¢ for 2006, with a range of 70-100¢. "Developments in other base metals, notably copper, will have a major bearing on the direction of aluminium prices," he said. The direction also industry forecasts call for an aluminum price of 82.2¢ in 2005, with a range of 77-87¢, and Patel expects an LME three-months aluminum price of  $81-82\phi$  in 2005 and 2006. He said will be influenced by the dollar.

is expected to remain firm. The Japanese economy is expected to grow modestly, and all signs but activity in developing Asia is expected to continue to expand, and China's growth forecast inflationary pressures. Hurricane Katrina is expected to dampen the short-term US outlook, Patel expects the world economy to grow by 3.1% in 2005 and 2006, close to long-term trends. However, he sees "increasing nervousness" over 2006 prospects and expects consumer/industrial spending to weaken and persistently high energy prices to feed are pointing to a reasonable pickup in short-term European growth, said Patel.

Meanwhile, according to Calyon, average aluminum prices are set to ease back for the rest of will not be spared and our forecast is for cash prices to average \$1,625/mt in 2006 versus the towards metals turning more negative as we move forward," it said in a report. "Aluminium this year and into 2006 against a background of weaker global growth. "We see sentiment \$1,845/mt seen in H1 2005, which should prove to be the peak in the current cycle."

consumers remain cool in the face of higher prices and have not hit the panic button," it added, In the very near term there is a sizable long position that will "most probably be liquidated," Calyon said. "Speculators have tried to catch the market out by building up positions in August 2005 and the current long could be 30-40,000 lots," Calyon said. "However, noting that the cash to three-months spread on the LME remains in contango.

"The decision facing the longs is whether or not to throw more money at the market or try and liquidation of the recently built-up position could see three-months prices fall back to the low liquidate via a sneaky exit which is never that easy," said Calyon. "We suspect that total

our conclusion leading us to believe that LME stocks are not a true reflection of the market as a whole," the report said, adding it was taking its cue from the "real" physically traded market On market fundamentals Calyon is forecasting a 75,000mt supply surplus in 2005 following a combine available stats with anecdotal evidence from the physical market we are happy with 400,000mt deficit in 2004, despite a 140,000mt year-to-date drop in LME stocks. "When we and predictions of demand slowdown rather than extrapolating the declining trend in LME

"Producers are therefore right to sell into the strength and those who have not sold forward so far should do so before the reality of the physical market becomes all too apparent," Calyon with further bias towards revisions on the down side," the report said, citing a sharp drop in added. On demand, "there is mounting evidence that we are now in a period of soft growth

8/20/2007

US and Chinese consumption growth (2% growth versus 11% growth and 10% versus 17%, respectively) compared with 2004.

elections this month, "we doubt that these two regions could or will become sentiment drivers While Europe and Japan hope for a more accommodating economic environment following for base metals, and thus we expect the big two (US/China) to remain dominant in terms of strategy drivers," Calyon added.

bemoaning the lack of reliable statistics on Chinese production and consumption: "If we take Calyon. "This is a large and dynamic chunk of business that essentially has to be analysed by the stats at face value, then China is now consuming around 22% of world aluminium," said China remains a key factor in the aluminum supply-demand balance, the report said, gut instinct."

full-year figure of around 890,000mt [compared with 600,000mt last year]. If the export data "Exports in the year to July have already reached 520,000mt which if extrapolated suggest a rom China has more than offset the decline in LME stocks, leaving markets well-supplied." s right then this in part explains the cap on LME aluminium prices, ie the flood of exports Chinese aluminum exports are running well ahead of 2004 levels, the report suggested:

Created: 09/28/2005

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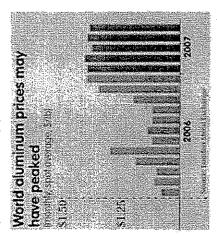
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From the pages of Purchasing Magazine Online

Aluminum prices are poised to slide By Tom Stundza -- 6/6/2007 9:02:00 AM



standpoint (the predictable components of this market), aluminum prices should continue to head slightly lower," forecasts Harbor Intelligence in a note to clients. Reason: World supply is expanding while demand has stalled, The slight downward trend in aluminum prices persists. And, "from the fundamental, seasonal and technical boosting world stocks by 4.5% over last year

confirmation of imminent declines. Harbor Intelligence expects that today's world market price on the London Metal Exchange (LME) of \$2,755/metric ton (\$1.25/lb) will head toward \$2,750 (\$1.247) and then toward \$2,720 (\$1.23). This is only slightly more bullish than Davenport Equity Research's view that the world aluminum primary ingot price this year will average \$2,700 (\$1.22). Aluminum averaged \$1.39/lb in May but the research house's monthly technical indicator has given off bearish

planning to restart its sixth potline by September. "We should expect prices to continue to slowly trend lower for the rest of the year," says the report. "Nevertheless, prices will not fall that much given still low aluminum inventory levels in terms of weeks of consumption, a weak dollar, a bull market in nickel, lead and tin, still high copper and oil prices, and stable interest rates in the U.S." Aluminum prices have received downside pressure from news that Ormet has restarted its fifth polline and is

For a midyear update on steel and nonferrous market prices, see " Metals at midyear: The bulls are still running" at http://www.purchassing.com/ on June14.

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# Endurance Test for Europe's Aluminium Industry?

I find surprising that in recent market reports on the European aluminium industry, everybody sounds positive and only talks about prosperity and growth prospects. Hardly any mention is made of the actual situation.

But in reality, when someone talks with people from within the industry itself, everyone is complaining about high costs and lack of raw materials. Who is right?

In fact both primary and secondary producers are facing significant problems of different nature.

### Primary aluminium industry

In the primary aluminium industry it is the energy costs that hurt the most.

On average, 35% of a smelter's operational cost is energy. Energy prices have sky- rocketed despite the fact that the EU expected their initiative to free the energy market in Europe would offer more competitive prices.

However, soon after the free energy market started operating we saw a 30% increase in energy costs that is creating existential problems for the metals industry. Recent surges in the price of oil have not helped stabilise energy costs. Several major operators of aluminium smelters in Europe have decided to pull out of this market now or in the near future, because the margins are too small to allow any meaningful existence.

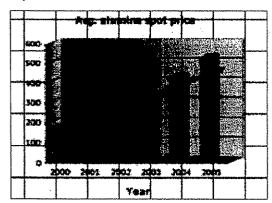
The European smelters are trying to compete with expanding smelters in places where cost effective energy is plentiful compared to Europe. Such areas include Iceland, Scandinavia, South America, the CIS and Canada with their relatively cheap hydro power, South Africa and Australia with coal, the Middle East with almost unlimited gas and Russia with all three. We observe that new investment and capacity expansion are both taking place at primary smelters mostly in these areas.

The price of alumina in the world market is an additional cause of concern. Prices may have

### By Frans Bijlhouwer,

Quality Consultants, The Netherlands

eased recently and some analysts expect them to soften further. But with so much new smelting capacity coming on stream soon and increasing demand for alumina in spite of new refining capacity, prices could rise strongly and subsequently push the aluminium price further up. The price for alumina in 2001 was around \$150/tonne; nowadays the price has gone up to \$550 and experts believe that \$650 is within reach shortly. A significant fact is that 55% of China's consumed alumina is imported, while 4 years ago that share was no more than 18%. Although the capacity of alumina refiners is increasing, they can't keep pace with the expansion and the demand in the world market. Therefore a significant decrease in its price is not expected in the short term.



The rapidly expanding Asian countries with their 150+ primary aluminium smelters, are causing increased competition for energy and raw materials. Their pace of growth is causing problems in Europe and North America.

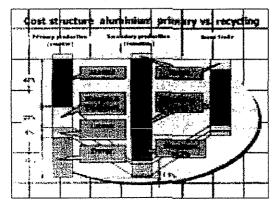
This means that Western Europe will no longer be able to sustain primary aluminium production and to a lesser degree, the same applies to the US. Based on such arguments, there are no strong reasons to have a primary aluminium smelter in China either. There

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are different reasons however to maintain activity in Western Europe, such as forward integration, infrastructure, niche markets, or the simple fact that the plant is there (and the customer too), but the profit margins will be narrowing, certainly in the longer term.

## Secondary aluminium industry

This sector of the industry has always claimed low energy use at 5% of that of a primary smelter. Of course energy plays a role too, however not as critical as with primary smelters. Indeed, energy costs of secondary smelting are not the biggest problem; however the 5% claim is not entirely correct when someone counts the costs of dross and salt slag in the whole process. In reality this adds up to 12%.

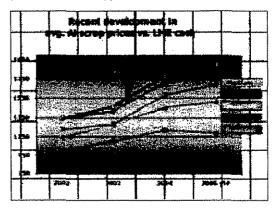


The problems in this industry sector are relating to tough competition in a shrinking market, the lack of raw materials and the high cost of labour. Not to mention legislation in acquiring raw materials, processing them and processing by-products and waste. The secondary smelting is divided into remelters and refiners. Remelters produce wrought alloys mainly from clean scrap and refiners use all kind of scrap to produce casting alloys.

The market for castings has decreased significantly due to lesser demand from their largest customer, the European automotive industry. The number of units built has gone down, some have gone bankrupt or moved away and this is felt strongly at the refiners. Competition among them is severe. According to the EAA market report of 2004 there are 123 remelters in Europe and 150 refiners. Many of them are small and subsequently their cost per tonne is too high.

At the same time the automotive industry is shifting away from Europe and North America and relocating their plants all over the world where labour is cheap. This opens opportunities for local refiners and die casters and resulting in work flows away from Europe.

The increasing presence of Asian car manufacturers in Europe does not help because they also buy parts from Asian suppliers.



The availability of scrap is under pressure. With Asia expanding so does it's secondary industry. Europe is losing large volume of manufacturing to Asia every year and this keeps high pressure on prices and is squeezing the margins even further. The scrap deficit will deepen in the next few years.

On top of that, the EU has classified aluminium scrap as waste instead of raw material. This means red tape that increases the cost of treatment and transportation.

Labour cost in Europe is one of the highest in the world. This affects the secondary industry more than the primary industry because this part of the industry is more labour intensive.

The remelters, who are producers of wrought alloys such as slab and billets, are doing reasonably well. Of course they have the same problems with energy, labour costs and scrap availability, but their market is still pretty strong and there are no signs of weakening. Many of them are forwards integrated in large global operating organisations.

The currently high and increasing metal prices are increasing the risk of substitution to other more cost effective materials.

## Is there a future for Europe's aluminium industry?

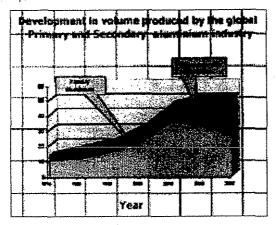
As long as energy prices are high and on the increase, we will see that operators of primary smelters one after the other will shut down their operations. The EU should have acted long time ago.

So far there have been preliminary discussions only but no action.

The loss of the primary industry in Europe will cause loss of capital and large number of jobs with unavoidable effects to the EU economies.

But it will not affect the downstream industry because the aluminium industry is global and metal can be acquired everywhere at market price, even if Europe might not have its own primary industry any longer.

On the other hand, this opens opportunities for the total restructuring of the secondary aluminium industry. This is a must.



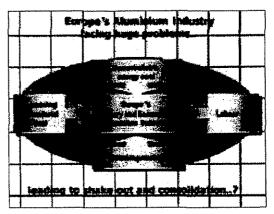
Europe requires a strong and pro-active secondary aluminium industry consisting of both refiners and remelters, to recycle aluminium and be the main supplier of the European industry.

The GARC initiative has estimated that the global aluminium inventory is roughly 515 million tonnes, the "metal bank" as some people call it. Our own research leads to an even larger figure of 650 million tonnes of post consumer scrap that will become available in the next decades to the aluminium scrap market.

This metal is presently in use in buildings, cars, packaging, planes, ships and many other applications and has not reached the end of its life yet. To handle successfully this precious source of material as it becomes available in time we must put in place an adequate operating secondary aluminium industry for such enormous volumes of post consumer scrap. This quantity is on top of process scrap that the process industry produces daily.

The European secondary aluminium industry is presently fragmented and in no position to handle

this task efficiently and profitably. The need will arise soon for strong integrated organisations that are backwards integrated in the collection of post consumer and process scrap, equipped with modern sorting systems, able to process the scrap efficiently and supply the European industry with the semis it needs, such as casting alloys, forgings, billets and slabs. Most likely they will be forwards integrated in rolling, extrusion and forging.



This simply indicates that the industry is on the brink of a large-scale consolidation, not only in processing plants but also among scrap collectors and dealers. No doubt the large integrated aluminium companies who announced several years ago their intention to reinforce their activities on the recycling market, will play an important role in such shake-out and restructuring.

Such consolidation will solve environmental issues. The increased size of operations to above the critical mass of approximately 50.000 tpa, will increase profitability. This will ensure long term viability and enable investment in new technologies to optimise the scrap sorting and recycling process and revive the industry. The existing high labour costs will become less of a problem due to this consolidation and improved margins. Areas with lower labour costs within Europe and nearby exist and as they are in the vicinity of Europe they are controllable.

After all, secondary aluminium is the next best alternative to primary aluminium. APT

## Biography

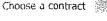
Frans Bijlhouwer has been MD at Alumax Recycling, KBM Affilips and VP of Ampco Metal, before setting up Quality Consultants in the Netherlands. His consultancy is operating in the global non-ferrous market, specialising in strategy development, marketing issues and optimising results.

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## Growing energy costs remain a hidden problem for the base metals sector

The issue of rising production costs in the base metals sector has been much talked about, with high energy prices the lead topic of discussion. Nevertheless, among the many influences on the price of industrial metals, their effect has been dwarfed by powerful factors on the demand side.

The rising cost of oil and power are certainly pushing up production costs for metals producers, but the effect is one of many that producers face, not least of which is labour cost.

However, in the aluminium market the issue of rising energy costs has started to become clear, providing an indicator for other metals, should the current cycle of high prices start to turn itself around.

"If you break down copper production costs, energy only accounts for around 14 per cent, whereas for aluminium, which basically means smelters, it is 30 per cent," says Robin Bhar, metals analyst at UBS in London. "So energy costs are in the mix for determining base metals prices, but particularly for aluminium, where it is probably a key factor, and energy prices are likely to remain high.

In the aluminium market, there have already been instances of smelters cutting back or ceasing production of primary metal as a result of high energy costs. Plants have closed in the US, and more recently Alcoa announced that it would curtail production at its Eastalco smelter in Frederick, Maryland, on 19 December because it had not been able to secure a competitive new power supply for the facility.

Other smelters may follow suit as long-term power supply contracts come up for renewal, as will happen for many plants in Europe from the second half of 2006.

\*Smelters renewing power supply contracts might see them negotiated 30 per cent or 40 per cent higher," says Bhar, "Also, in Europe some countries are carbon emitters, which skews the power tariff. That could mean twice the worry for countries like Germany and the UK, which could receive penalties under the Kyoto treaty, so essentially their energy costs will be higher still."

Shar has highlighted Alcan's Lannemezan smelter in France, and its Steg smelter in Switzerland as vulnerable, along with Alcoa's Hamburg facility, Norway's Norsk-Hydro, Anglo-Dutch Corus Group's smelter in the Netherlands and its Voerde smelter in Germany, among others.

"As contracts come up for renegotiation a few smelters in Europe and the US are vulnerable to closure if they don't manage to secure attractive long-term contracts," agrees Barclays Capital's Ingrid Sternby.

The relocation of smelting capacity to cheaper regions like the Middle East or Southern Africa - or the increasing use of hydropower where possible - is likely as a result of higher energy prices.

"The Middle East has abundant natural gas and oil, so new aluminium plants are likely to migrate there," says Bhar. "Aluminium smelters ideally need high aluminium prices and low energy prices. When we saw smelter closures in the Pacific Northwest it was because energy prices were high and aluminium prices were low at around \$1400/t. They need aluminium prices to be around \$2500/t to be profitable, so they are likely to stay closed."

There are even instances where facilities have found it more profitable to cease aluminium production and sell on power at a premium, essentially becoming power plants.

Yet the true impact of the emerging problem in aluminium is still hidden in other metals, where prices remain relatively high. Should these prices fall, the energy price squeeze could be seen more starkly in other markets.

"At the moment we are at the peak of the metals cycle, so energy prices don't matter too much. In two, three or four years' time, when metal is oversupplied, high energy prices would put up the price floor of metals," says Peter Kettle, research director at the Commodities Research Unit (CRU).

"Energy prices would be a problem if metals prices fell, as producers are already seeing their margins squeezed, depending on their raw materials arrangements," says BarCap's Sternby. "This has been highlighted by many companies in terms of labour, steel - for which prices are relatively high - and a lack of mining equipment."

Pressure on producers' raw materials costs comes from many fronts, which has also masked the impact of energy prices, but when the metals markets move into oversupply and prices start to fall, energy cost pressure on margins will truly become apparent.

Jim Banks LME Ringsider Newsletter Edition 3, Winter 2005

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## Metals & Mining

## By Robert McNatt

t might look like the party is over in some sectors of the metals and mining world, where falling prices in recent months have raised questions about producers' long-term prospects and credit quality. But Standard & Poor's Ratings Services believes the essential message is that healthy fundamentals should remain in place for at least the next couple of years, and will sustain prices at levels that offset rising costs and serve to maintain or even improve credit quality.

We expected the decline in the price of some base metals. The lofty perches they attained were not supported by underlying supply and demand fundamentals, but rather by speculation and unfounded exuberance among traders and commodity funds, which pushed prices well beyond forecast levels to historical highs. "No question commodity prices have lost some of their luster," says Thomas Watters, credit analyst at Standard & Poor's. "However, there needed to be some weeding out of the speculative trading that had been occurring. Eventually, prices need to reflect cyclical macro economic issues and supply/demand fundamentals."

There is no doubt a benign fundamental shift in the supply/demand curve has occurred, particularly on the demand side. The economic powerhouse that is China has been the chief impetus behind the rally in base metal prices over the past couple of years. This fundamental shift should remain in place for the next several years, at least, and help sustain prices favorable for credit quality. "We believe the average price curves for the next five years should be meaningfully higher than they were for the prior five years ending 2004," says Mr. Watters. "That should offset rising cost profiles for many of these producers and help maintain a stable to positive credit quality outlook. The key rating factors going forward will be how companies utilize cash flow and the cash that could potentially be built up."

## Copper: Still Strong, But Sliding Off Its Highs

While copper has returned to earth from its record price of \$4.075 per pound-last May, the current price of \$2.45 per pound still remains well above historical highs. Supply disruptions and speculative demand had combined to accelerate copper prices way heyond appropriate levels. The sell off over the past several months has reflected a gradual increase in supply, a decline in the U.S. housing markets, softer global demand (copper demand mirrors' economic growth), and destocking, which led to a decline in Chinese imports of refined copper in the second half of 2006.

Nevertheless, we remain positive on copper's near- to medium-term prospects. The Chinese economy should remain Realthy and few, if any, large-scale projects are coming on stream over the next two wars. Also, much of the new production lated to come on line starting in 2008 will be in politically unstable countries, and long-term supply fundamentals may be suffered by the risks of operating in such shallenging regions. Moreover, rising power, environmental, and labor costs, along with declining ore grades, could force higher cost producers to curtail production. "We would be hard pressed to imagine copper prices ever reaching 60 cents to 70 cents per pound territory anytime soon," said Mr. Watters.

## Aluminum: Late To The Party, But Going Strong For Now

While other metals prices rocketed to unsustainable levels, aluminum never really seemed to launch from the pad—until recently that is. After closing at \$1.03 per pound on Jan. 2, 2006, aluminum touched a high of \$1.34 per pound on Jan. 24, 2007. While some other base metal prices have declined meaningfully, aluminum has lingered near this level, closing at \$1.28 per pound in recent trading, despite softening demand from end markets.

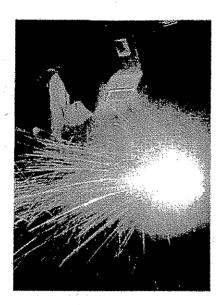
Going forward, however, we do believe that the price of aluminum will follow suit with other base metal prices and begin to fall. The chief proponent supporting this notion has been the rapid decline in alumina prices to about \$250 per metric ton from approximately \$650 per metric ton early in the year, a decline spurred on by a 60% increase in Chinese alumina capacity. The question remains how quickly China, given access to this cheap alumina, will be tempted to ramp up its idled aluminum production and shift the market into a surplus. China continues to ramp up its smelters, with estimates of total smelter production in 2007 of 11.1 million metric tons. As opposed to 2006, when aluminum demand outstripped supply and pushed up prices, an augmenting aluminum supply in 2007 will most likely swing the market into a surplus.

The credit quality of primary aluminum companies is also challenged by the escalation in energy costs over the past few years. The cost of moving production to regions with lower energy costs can be substantial. Indeed, on Jan. 19, 2007, Standard & Poor's lowered its ratings on Alcoa Inc. to 'BBB+' from 'A-', reflecting these very concerns.

## Nickel: Prices That Seem To Defy Gravity

Nickel continues to stump market pundith with its recent lofty price tag of \$17,15 per pound. Although it had participated in the base metal rally, its has left its brethren behind, reaching record prices in the low-\$19 per pound area in late-January 2007, from a low of \$6.86 per pound in early September 2005. Standard & Poor's believes the outlook for nickel through 2007 remains highly favorable, as London Metal Exchange inventories remain at about only one day of global consumption. Stainless steel production-a key driver of nickel prices-remains strong, and fundamental supply constraints should limit downward pressure on nickel prices. Nevertheless, there is concern about demand, with some stainless steel producers shifting to lower grade nickel in response to high prices.

In terms of supply, the most significant new mine, CVRD Inco's Voisey's Bay, should be fully ramped up in 2007, bringing into production 50,000 tonnes of nickel per year, of about 4% of global output. Meanwhile, BHP Billiton PLC's (A+/Stable/A-1) \$0,000-tonne Ravensthorpe project has been delayed until early 2008 at the earliest, from mid-2007, while CVRD Indo's 60,000tonne Goro project has been delayed at least one year until late 2008. The sheer scale of these operations, combined with smaller increases in output from brownfield expansions elsewhere could move the nickel market into a surplus in 2009. But all these projects are lacing markedly higher capital costs and potential delays in achieving commercial production, which should maintain the tight supply/demand balance in nickel through 2008.



Steel: Pricing Taking A Breather

Although steel prices have ebbed somewhat, they remain robust compared with historical levels, and good for credit quality. Steel prices were pressured in the second half of 2006 because of cooling demand from endusers, rising imports, and increased inventories, especially for flat-rolled products. Steel service centers and producers, however, have made concerted efforts to rein in the inventory overhang and lower production, which should establish a price floor and allow for a gradual price increase by the end of 2007.

The rash of consolidations and M&A mania that has been sweeping the metal and mining industries has not excluded steel. The U.S. steel industry has undergone a transformation since the tragic events of Sept. 11, 2001 after which it suffered numerous bankruptcies brought on by record low prices. Indeed, in North America, the top three U.S. producers now account for over 61% of total production. Most notably, the \$33.1 Million merger between Arcelor S. A. (BBB/Stable/A-2) and Mittal Steel. Co. · (BBB/Stable/-/) in 2006, created the world's largest steel company.

Standard & Poor's believes the consolidation in the domestic market has improved production discipline and added cost competitiveness, which The rash of consolidations and M&A mania that has been sweeping the metal and mining industries has not excluded steel.

should lead to less volatile prices as producers idle capacity to match demand. Furthermore, industry consolidation and favorable conditions have allowed steel companies to continue to benefit from the surcharge mechanisms, successfully implemented in 2004, that enable them to pass on rapidly increasing raw material and input costs, particularly for scrap.

Nevertheless, for the longer term, we remain concerned about increasing global capacity. "The history of steel imports in the U.S. has taught us a valuable lesson and that is steel is a globally traded commodity. Foreign governments in the past have subsidized money losing operations to keep the mills running and labor employed," said Mr. Watters. "As sich, the domestic industry will remain under the constant threat of imports." The significant, ongoing ramp-up in steel production in China, Bracil, and Russia, especially in flat-rolled products, raises the specter that this additional output could ultimately find its way back to North America in the event of an economic slowdown in these regions. That would iptensify competition and volatility.

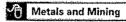
Moreover, the U.S. is now the third-largest steel-producing country, and accounted for 8% of worldwide production in 2005, compared with 31% from China, the largest steel producer. Chinese steel capacity increased an incredible 177% from 2000 to 2005, while U.S. capacity decreased 6% during that time.

## Coal: Prices Falling Down The Chute?

While coal is not considered a true commodity, spot prices over the past couple of years have certainly behaved like a commodity. Coal prices have retreated significantly since early 2006, a result of a slowing domestic economy, declining prices for competing fuels, and unseasonable weather patterns. On the whole, however, we see moderation, not disaster, in coal prices using forward," said Mr. Watters. "Coal's position in the domestic energy spectrum is well entrenched with abundant reserves and its lower cost versus other competing fuels. Its potential to be used as an alternative fuel source also supports this thesis. Longer term fundamentals remain intact and should be supportive of coal prices."

However, we believe not all coal producers will enjoy the party. Credit quality for Central Appalachia coal producers remains largely negative, given the many issues faced by producers in that region. Extremely difficult geologic and operating conditions, an inexperienced labor force, legacy liabilities, and onerous permitting issues have combined to sharply increase operating costs, rendering many Central Appalachia producers insolvent. Moreover, utilities concerned about the long-term viability of this region's producers could turn to coal from Northern Appalachia, the Illinois Basin, or the Powder River Basin (the three other main coal producing areas in the U.S.), leaving Central Appalachia producers to face pricing pressure and a classic margin squeeze. Needless to say, Central Appalachia coal producers rated by Standard & Poor's are at the low end of the credit spectrum. cw

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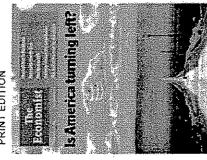
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the huge sum he is paying for Alcan is justified, in large part because of the situation

in China. It is expected to consume 12.5m tonnes of aluminium this year out of a

world total of 40m tonnes. But although Chinese demand has pushed up the

What explains all this dealmaking? Tom Albanese, Rio Tinto's boss, is confident that

mining glant sitting on a pile of money earned from high metal prices, is thought to be mulling a \$40 billion bid for the American aluminium-maker.

might even result in Alcoa itself being gobbled up. BHP Billiton, an Anglo-Australian

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Canadian rival, by stumping up \$38.1 billion in cash. The deal will make Rio Tinto the

world's top aluminium producer (see chart), ahead of Russia's RUSAL, which was

itself involved in a big merger in March. And the flurry of activity in the industry

mining firms, comprehensively trumped Aicoa's hostile \$27 billion offer for Alcan, a

dull, grey metal has taken something of a hammering lately. A dramatic string of

mergers, bids and counterbids has enlivened an industry that is proving to be as

malleable as its end product. On July 12th Rio Tinto, one of the world's biggest

THE notion that aluminium is merely

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months ago, the price has hovered

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Includes the assets of SUAL and Gencore World's top aluminium producers, 2006 Forged aluminium Century Aluminum Source: Brook Hunt Aydro Aluminium Yie Vinto Alcan\* 8HP Billiton JC RUSAL! e tonnes Chalco Alcoa Dubai Alba 9

aluminium. Since then both production aluminium plants can be built far more exporter. Jim Lennon, an analyst with satisfy the demands of the expanding Where it will go next is the subject of the world, and at about a quarter of much debate. Until a few years ago quickly there than anywhere else in and consumption have exploded to economy. But production outpaced consumption, making China a net Macquarie Bank, points out that China was a net importer of the cost.

to over a third of the world's smelters. giants of the aluminium business, and China is home to Chalco, one of the But although plants can be built

around \$2,700 a tonne for some months. aluminium price to twice its level of 18

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cheaply in China, production costs are

among the highest in the world. China relies on expensive imported alumina, the refined version of bauxite, the ore from which aluminium is made. And smelting it uses vast amounts of energy, accounting for one-third of the costs in an average plant. The government has tried to rein in aluminium producers on the ground that they are hogging prized energy resources that it would prefer to divert to other parts of the economy. Last year a tax rebate on the export of aluminium ingots was eliminated, and then an export tax was imposed.

But China's policymakers may fail to stem the power drain. Ingot exports have slowed down in recent months but exports of semi-finished and finished aluminium products, which are much harder to track, may have filled the gap. Demand for aluminium grew by 23% in China in 2006 and is expected to expand by 30% this year. The government may try to intervene to prevent production from expanding commensurately; but it may not succeed.

Even so, many industry watchers believe that China will once again become a net importer of aluminium. On current trends world demand for the metal will reach 70m tonnes by 2020. But where will the extra supply come from? There are few places with the abundant cheap energy needed to make the stuff. Alcan is probably best placed to take advantage of growing demand, because a deal with Quebec, its home province, provides it with cheap, plentiful hydro-electric power. Hence its appeal to Rio Tinto.

a deal. So it might still prove enticing, particularly if BHP Billiton shares Mr Albanese's reckon that of all the potential suitors it is in the best position to extract savings from does not have access to bargain-priced power supplies. And along with its smelters private-equity buyer to offload the less desirable parts of Alcoa, and some analysts What of BHP Billiton's supposed interest in Alcoa? Unlike Alcan, the American firm cheerful forecast of growing demand for aluminium from another source. "Where packaging business with pitiful margins. But BHP Billiton could team up with a and bauxite deposits, it has a raft of less tasty downstream assets, such as a goes China, India is likely to follow," he says,

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Spoilight on Aluminium, 4 April 2006

# A Infinite in the Resident of the Section of the Se

# Cloimg from sirengili io strength

Robin-Bhar, Base Metalls Strategist

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**April** 2006

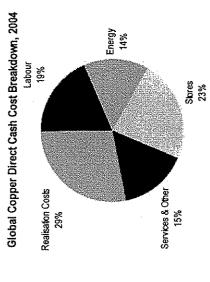
# Secular theme #1: Costs are rising rapidly

Global Aluminium Smelters Cost Breakdown, 2004

Total Other Costs

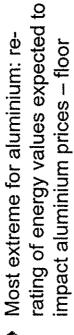
Labour 17%

Average Delivered Alumina Cost

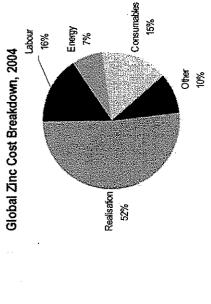


Other Raw Materials

Total Energy Cost

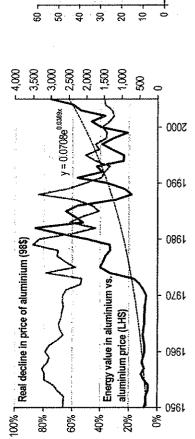


- Labour, equipment, feedstock, royalty costs rising as well
- C\$, A\$, Real, Rand
- Operations, across sub-sectors experiencing costs increases between 20% to 50%

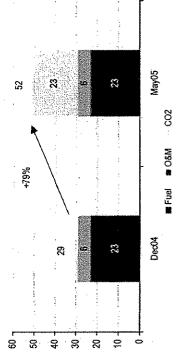


Source: Brook Hunt

# Energy driving aluminium prices



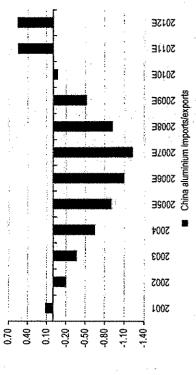
## Impact of emissions trading on coal plant op cost €/MWh



## China net import/exports from 2001 in mt



Aluminium price revisions



Source: China Custom Statistics, Datastream, UBS estimates



# Alumina: market details - forecasts

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Demand	<b>m</b> ***	808	54.7	58.5	62.4	64.4	67.8	70.6	73.9	76.0
demand growth	%	6.5	7.5	7.0	99	32	i i i i i i	4.2		200
Capacity	E	60.0	62.5	64.9	69.1	73.3	77.8		87.4°	2.0
capacity growth	<b>%</b>	, ro	4.2	30	79	6.1	62	CH		7 3 7 3 7 3
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Source: LME, AME, Brook Hunt, CRU, UBS estimates

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## Energy & Natural Resources The State of the Chited States

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and Implications for the West :alifornia's Electricity orish Vednesday, January 31, 2001

Printable Version

sood morning, Chairman Murkowski and Members of the Committee. My name Is Brett Wilcox. I am issociated facilities in Goldendale, Washington, and The Dailes, Oregon. We are by far the largest imployer in these beautiful but economically distressed rural areas. We employ a total of 1,225 he CEO of Golden Northwest Aluminum, the corporate parent of Goldendale Aluminum Company and Northwest Aluminum Company. We own and operate two primary aluminum smelters and ighly paid workers, at full production.

support aluminum production. Other energy intensive manufacturing companies that are exposed to Infortunately, we are no longer at full production. Our primary aluminum production is now almost the market price for power also have had to curtail production. Soon, when high market prices for depend on irrigation pumping , will be lost. Make no mistake about It: the crisis in the West is not just about electricity bills. It is also about paychecks. local utilities, other Northwest manufacturing and industrial jobs, as well as agricultural jobs that power purchases are passed through rates charged by the Bonneville Power Administration and completely curtailed. The reason is simple: power prices in the West are currently too high to

purchased some of our power under long-term "take-or-pay" contracts with rights to remarket any power that we didn't use. Through agreements with BPA and our union, the United Steelworkers of America, we were able to reduce consumption, remarket the power made available, and use the net financial benefits in the Northwest to protect our workers, share with BPA, and help pay for new So far, our company has been able to mitigate the impact of higher power costs because we conventional and renewable power resources to supply a portion of our long-term power requirements. I've attached to my testimony our release explaining our curtailment and remarketing. The electricity crisis in California has adversely affected the entire west coast. Some of the causes are obvious: physical shortages of generating capacity, below normal precipitation and hydro power, bottlenecks in power transmission and gas pipeline capacity, increases in the price of natural gas, and resource outages. But the most frustrating cause is that the "rules of the game" California adopted for electric power restructuring—unlike the rules in other states—have themselves driven up prices not only in California, but in the Northwest as well.

The sharp drop in demand that usually follows a sharp increase in the price of any commodity has not yet occurred in California, where most end-users have not yet received any "price signal" of the crisis. Instead of higher prices balancing the market, Californians have had to experience rolling blackouts. In the Northwest, however, the price impacts are now being felt by end-users. The full force was felt first by the aluminum smelters, then by the industrial customers of several large utilities. Now it is about to be felt by almost everyone in Washington, Oregon, Idaho, and western montana.

This crisis has few short-term fixes to increase supply. We do need to speed up the permitting process required to develop new generating resources and to build new power transmission and gas pipelines. One short-term way to increase the supplies of power is to the temporary relaxation of some power plant emission controls, as Governor Locke of Washington has just announced. We also need to review and remove constraints on hydro operations—especially spilling water—that significantly reduce power generation without really helping endangered salmon.

Near-term responses need to focus on ways to reduce demand. Demand reductions – perhaps massive ones – will occur. The issue is how best to manage them, and how to ensure that they do not destroy the economic well being of the West. End-use consumers can't be spared the rate impacts of high power costs for long. But those high costs can be passed through in two ways: either by melding costs and raising the average rate of every kilowatt-hour, or by passing through actual high market prices just on the marginal kilowatt-hours of consumption.

If soaring wholesale power costs drive up the average cost of power, then residential customers will be hit hard not only in their utility bills, but even harder in their paychecks. This is because any significant increase in the average cost of power will shut down a huge portion of Northwest manufacturing, industry, and agriculture – and presumably the same is true in California. In a competitive global economy, even a small increase in the average cost of its entire power supply can make a company's entire production uneconomic.

The alternative is to make end-use consumers feel the impact of higher wholesale power costs at the margin. This gives real price signals. Increases in consumption require someone to buy very expensive power: the end-use consumer should feel that cost, Decreases in consumption reduce the Businesses can conserve energy at the end-use consumer should experience that saving businesses can conserve energy at the margin, ensuring that the bulk of their production continues to be competitive. In agriculture, for example, a farmer can take some acreage out of production for a period, rather than not being able to farm at all because of a large increase in the cost of his entire irrigation load.

A very practical application of this is possible in the Northwest through the Bonneville Power Administration ("BPA"). BPA supplies forty-five percent (45%) of all power in the Northwest. Until recently, BPA planned to continue selling power to utilities at \$20-\$25 per megawatt-hour ("MWh"). Now BPA expects to pay \$125/ MWh to buy the power it needs to meet its load growth. As a result, BPA last week announced a sixty percent (60%) rate increase for its customers for the entire next five years. This comes on top of very large rate increases many Northwest utilities have already imposed on their retail customers.

Dividing each customer's purchases into two parts could mitigate this situation. The larger and less expensive portion would be power that BPA can supply without buying expensive additional supplies in the market. The smaller and much more expensive portion would represent the portion that BPA must spend huge sums to buy. Each customer should be able to turn the latter portion back to BPA, allowing BPA either to remarket it at high market prices and credit the proceeds against that customer's power bill, or to reduce the amount that BPA itself must buy to meet its customer's loads. This not only helps the customer and the economy, but also ensures that BPA can meet its treasury payments no matter what happens to the wholesale cost of power.

I know this idea is practical and can work. I know because our company has already pioneered this with BPA. We curtailed our smelting load, returned the power to BPA for remarketing, and are putting the remarketing proceeds to beneficial use. Demand for power is temporarily reduced, BPA is on a sounder financial footing, our workers are still getting paid, and we are putting money aside to develop new power sources, including wind generators. What I'm proposing here is an adaptation of that aiready-successful effort, but one that could apply broadly to all BPA customers, reducing overall BPA requirements by perhaps ten to fifteen percent (10-15%). Only a broad effort can spare everyone deep pain.

I've attached to my testimony a paper showing how this concept can work to save aluminum jobs and other jobs throughout the Northwest until the day when power supplies increase and power prices become more reasonable. I hope you will review this paper and contact me with any questions, I hope you will urge BPA to implement this approach.

Finally, turning to the long-term, there are many potential solutions that have been covered by others here today. I would like to mention one additional solution that deserves more attention. The vast reserves of natural gas in Alaska, the Beaufort Sea, and northern Canada are a key to the long-term energy supply and continued economic prosperity of the United States and Canada alike. Left to their own devices, market forces will eventually be sufficient to get this gas to the Lower 48 – but the gas will arrive here more slowly, in smaller volumes, and at higher prices than would be optimal for the North American economy.

This is an instance where market forces could use some help in the form of active diplomacy and initiative by the U.S. and Canadian governments. The obstacles to an optimal timing, volume, and price of northern gas are primarily economic obstacles within Canada – particularly the perceived interests of those who benefit from today's high gas prices and today's constrained limits on available pipeline capacity. Those interests are legitimate, but they can be reconciled with the broader interests of the economic health of both nations. If this happens – and the two

governments, working together, can bring it about – then the northern gas should be able to get here quickly, in large volumes, and at prices low enough to spur decades of continued economic prosperity.

Thank you for your time and consideration.

Energy and Natural Resources Committee 304 Dirksen Senate Building Washington, DC 20510 (202) 224-4971

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## THE WALL STREET JOURNAL

The Wall Street Journal

July 6, 2007 Friday

SECTION: Corporate Focus; Pg. A10

LENGTH: 1073 words

HEADLINE: Metal Makers Go Far for Cheap Fuel --- Trinidad Draws Nucor, Others as Competition Spurs Cost-

Saving Moves

BYLINE: By Paul Glader

## BODY:

POINT LISAS, Trinidad -- Les Hart pointed along the coastline of this sunny Caribbean shore the way a tourist might point out a dolphin.

But he was indicating a series of fat pipelines bringing cheap, abundant natural gas from an undersea field to the iron refinery he manages. The fuel supply's economics are so compelling that Mr. Hart's employer, steelmaker Nucor Corp., cut the refinery into pieces and shipped it across the sea from its original home near New Orleans to take advantage of the lower costs.

"These are the two reasons people set up shop here," said Mr. Hart, the facility's general manager. "Natural gas and a port."

Metal makers such as Nucor are flocking to Trinidad, a tiny island nation seven miles off the coast of Venezuela that is trying to capitalize on its natural-gas and oil resources. While Venezuela nationalizes industries and kicks out large multinational investors, Trinidad officials say they talk with three or four companies a month that want to join players such as Nucor and steel giant Mittal Steel Co.

Western manufacturers, chemical makers and metal companies face intensifying competition from fast-growing companies in places like the Middle East and Russia that offer cheap sources of oil and gas. They also face growing competition from Asian companies with other <u>cost</u> advantages, like labor.

In response, they are flocking to countries such as Trinidad and Iceland, and to other places farther afield with cheap and abundant energy. Century <u>Aluminum</u> Co., of Monterey, Calif., is expanding its <u>aluminum smelter</u> in Grundartangi, Iceland. Alcoa Inc., based in both Pittsburgh and New York, would also like to expand in Iceland and build a second <u>aluminum smelter</u> there to take advantage of lower-<u>cost</u> energy generated by hydropower or geothermal power.

Rival aluminum maker Alcan Inc., of Montreal, has focused on gaining a presence in the energy-rich Middle East, recently pledging \$7 billion toward a partnership with a government mining, refining and smelting operation in Saudi Arabia. The company already has a joint-venture smelter project under way in Sohar, Oman, that is slated to start producing next year.

Metal Makers Go Far for Cheap Fuel --- Trinidad Draws Nucor, Others as Competition Spurs Cost-Saving Moves The Wall Street Journal July 6, 2007 Friday

Many of the markets bring their own sets of challenges. Environmental concerns and protests in Iceland could limit future development and add to costs. Alcan's joint-venture approach and minority stakes in the Middle East make it more difficult to control a project and therefore difficult to maximize revenue and profit there.

Meanwhile, companies locating in Trinidad face a labor shortage. And they must worry about the extent of the energy reserves. Some estimate the country has only 30 years of natural-gas reserves left. Ken Julien, chairman of Trinidad's Natural Gas Export Task Force, which makes decisions on how to use the country's reserves, says more untapped deposits could be discovered.

"The pattern in Trinidad is the more they use, the more they find," he said. Trinidad is the 23rd-largest producer of natural gas, according to Frontier Strategy Group of Cambridge, Mass.

Nucor's plant is one of the new, large-scale metal-making operations valued at more than \$3 billion that are either already running or on the drawing board for the island. Indian steel maker Essar Group PLC and Alcoa have plans for manufacturing facilities that will cost more than \$1 billion each.

Energy-intensive manufacturers also welcome Trinidad's relatively streamlined bureaucracy and stability. "Because we are a small country with a centralized decision-making process, companies get a quick decision," said Mr. Julien, a former engineering professor.

Nucor, of Charlotte, N.C., didn't have much in the way of overseas assets when it acquired the New Orleans refinery in 2004. Joe Rutkowski, an executive vice president at Nucor for business development, said the company couldn't find an efficient way to operate the Louisiana plant because of high natural-gas prices. It considered moving the refinery to the Middle East or Latin America, including Venezuela, but couldn't accept the risk.

"You can talk about Venezuela, but at the end of the day you are scared to death of political instability there," Mr. Rutkowski said.

The company settled on Point Lisas, cutting up and moving the plant on 13 barges — the last of it five days before Hurricane Katrina struck New Orleans in 2005. Production at the reassembled plant began earlier this year and is expected to reach two million tons a year of special iron-ore pellets, which will be shipped to Nucor's electric-arc furnaces in Alabama and South Carolina to be melted into steel.

Trinidad boasted a 12.6% annual growth rate last year. That success has in turn created a skilled-labor shortage in a country whose unemployment has dropped to about 5% from 10.5% in 2003, according to government data.

"Wages tend to increase at a higher rate than they do in the States because there is competition for these good people," said Nucor's Mr. Hart, noting that wages are going up 8% a year. "We are trying to recalibrate ourselves to what we need to pay our folks competitively so we don't actually lose our folks to other companies."

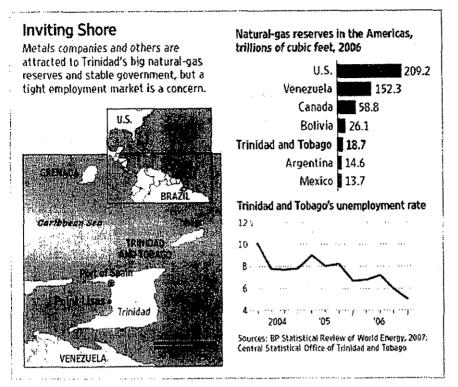
It is hard, too, he said, finding highly skilled workers that fit in with Nucor's culture, known for being fast-paced, lean and bonus-oriented, with extra pay tied to high levels of production. The company puts potential recruits through psychological screening to see if they fit the mold.

Three years ago, the country launched the University of Trinidad and Tobago, with a heavy focus on manufacturing and engineering. The university is joining up with companies to have students work on projects for industry and to make sure they learn the skills industries require.

Mr. Hart said Nucor plans to team up more with the university and others to find workers such as Marcus Singh, a supervisor at the Nu-Iron plant.

When he finishes his shift, Mr. Singh often heads to class to complete his chemical-engineering degree at the university's Point Lisas campus. After high school, Mr. Singh, now 35 years old, went to work for a string of industrial companies: an oil refinery, a methanol plant and a plant shipping liquefied natural gas.

But after a dozen years as an entry-level worker, factory jobs "got pretty boring," said Mr. Singh, who aspires to move further into management at Nucor. "I needed something a little more challenging."



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## THE WALL STREET JOURNAL

The Wall Street Journal

January 10, 2007 Wednesday

SECTION: THE ECONOMY; Pg. A2

LENGTH: 739 words

HEADLINE: Alcoa Net Soars, Easing Some Commodities Gloom

BYLINE: By Paul Glader

## BODY:

Alcoa Inc., the world's largest aluminum producer, kicked off the fourth-quarter earnings season with strong results, suggesting that the wave of rising commodity demand is far from over, even as some commodity prices appear to have reached price ceilings.

The Pittsburgh-based company, which has executive offices in New York, cited higher metal prices and strong demand for aluminum in products such as airplanes, heavy trucks and commercial construction for the profit gain.

The latest figures included \$386 million in charges related to a restructuring, involving the spinoff of the soft-alloys business, plant closures and a 5% global work-force reduction, representing 6,700 jobs, all expected to occur in 2007.

Excluding restructuring and impairment charges, the company earned \$644 million, or 74 cents a share. The earnings results without the restructuring charges beat Wall Street expectations. On average, analysts polled by Thomson Financial forecast earnings of 65 cents a share.

"As we enter 2007, market fundamentals remain strong," said Chairman and Chief Executive Alain Belda. He said the company is focusing on profitability, while reinvesting its cash building new plants and modernizing old ones to be poised for future growth.

After-tax operating income in the latest quarter improved in five of the six major business units with flat-rolled products remaining even with the year-earlier period. Although Alcoa has been cutting costs for years, management has been frustrated that its financial performance and cost-cutting moves have had little impact on the company's share price, which has fluctuated but not moved up as significantly as some rival aluminum producers or other metals and mining companies.

Alcoa shares traded at \$29.87, up \$1.35, or 4.7% after-hours, from their close of \$28.52 at 4 p.m. on the New York Stock Exchange.

As Wall Street worries about the length and breadth of the global commodity boom and whether a downturn is weighing on metal-intensive American manufacturing, Alcoa's earnings indicate that global demand remains strong and a widespread commodity downturn isn't yet imminent.

In some cases, weakness in certain end markets is marked by pockets of strength that appear to be supporting demand and prices for now. For example, while the Big Three auto makers in the U.S. are curbing production, foreign

auto makers with new plants in the U.S. are strong. And while the residential construction market is weaker, nonresidential construction has been solid.

Alcoa benefits, as well, by its global reach. While gross domestic product growth rates slowed down in the second half of 2006 in the U.S., it remained strong in developing regions and looks to be well above 3% in parts of Asia, Africa and Latin America in 2007 according to some economists. Alcoa's Mr.Belda predicts global aluminum demand will double in the next 15 years.

Still, some analysts see falling prices ahead. "My feeling is that eventually we are going to go back to much, much lower metal prices," said Chuck Bradford, a New York-based metals analyst with Bradford Research/Soleil. "These things are commodities. This is not a rocket science business." He predicts aluminum could eventually go back to \$1 a pound in 2008 or 2009. At present, aluminum is just under \$1.25 a pound on the London Metal Exchange, down from highs earlier in 2006.

As a result of the high price levels, those metals and mining companies with strong balance sheets are rushing to build plants or buy other companies in strategic, growth-oriented locations and markets while cutting <u>costs</u> to position themselves to increase revenue and profits in a more stable, less dramatic growth cycle. One big concern is whether China's market is becoming saturated and what impact that will have on demand.

Alcoa and other aluminum companies have run into obstacles expanding raw <u>aluminum</u> production, in large part because <u>aluminum smelting</u> is one of the most energy-intensive industries in the world and one that often draws protests from environmental interests. Alcoa, for example, has been planning to build a new smelter in Trinidad but must now find a new location for the plant after local protests hindered planning at an original site. The company does expect to finish constructing a new smelter in Iceland in the second quarter, its first new smelter in 20 years.

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COMMODITIES & AGRICULTURE: US smelters mull reopening: With Pacific north-west power prices back to normal, mothballed aluminium plants may become viable again, says Matthew Jones

By MATTHEW JONES, Financial Times Published: Feb 06, 2002

Falling power prices in the north-western US are raising questions about when the region's aluminium smelters will be brought back onstream.

More than 1.6m tonnes of capacity was mothballed last year - about 8 per cent of the western world's total - due to a power crisis in the Pacific north-west.

Now that power prices are back to normal, some observers believe smelters could be reopened by the second half of the year. This would be welcomed by laid-off workers but could keep aluminium prices depressed for the rest of the industry.

Production cuts by companies such as Alcoa, Kaiser Aluminum and Columbia Falls Aluminum helped balance the market at a time when industrial demand for aluminium was weak. The worry is that any reinstated capacity would disrupt this balance because sharp falls in automotive and aerospace output will keep demand relatively low this year.

This concern is already starting to filter through to the market, where aluminium prices on the London Metal Exchange have slipped from about Dollars 1,400 a tonne earlier this month to about Dollars 1,385 - some 7 per cent below the 10-year average.

"Half a million tonnes a year of excess production capacity is enough to have a significant effect on the price," says Adam Rowley of Macquarie Bank.

Spot power prices on the California-Oregon border surged to nearly Dollars 400 a megawatt-hour last January due to low reservoir levels for hydro-electric power plants and increasing demand from California's electricity-hungry information technology sector.

Smelters agreed to close their plants for two years after the Bonneville Power Administration, the federal agency responsible for providing low-cost power in the region, said prices would have to treble or quadruple.

Since then, high rainfall and new power plant building programmes have reduced spot power prices to about Dollars 16-Dollars 17 per MWh. With rivers and streams brimming full and snowfall slightly above average levels, forward power prices for the next 18 months are about Dollars 26 per MWh. This would allow smelters in the region to break even at an aluminium price of Dollars 1,250 a tonne.

There is already a precedent for smelting capacity to be brought back online. In Brazil, which suffered similar power shortages last year, some 200,000 tonnes a year of capacity is being restored progressively as power rationing is

Macquarie believes that at least a further 200,000 tonnes a year of Pacific Northwest capacity could be brought online by the year-end.

Two smelters with 380,000 tonnes a year of capacity have take-or-pay power contracts with BPA due to start in April, though BPA says it has had no indication to date that they are planning to restart production.

The remaining eight smelters, which have no such constraints, may prefer to buy cheaper power from the spot market while continuing to receive payments

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of Dollars 20 per MWh that BPA was forced to agree to cover labour costs. "We're continuing to look at all the options and our decision will depend on market conditions," says Alcoa, the world's largest aluminium producer. Companies thinking of restarting production will have an eye on their Chinese competitors.

Chinese production is expected to grow by about 18 per cent this year to 4m tonnes, according to figures released by Beijing Antaike Information, a state-owned metals analyst.

China's aluminium consumption has grown at an average of 13.5 per cent a year over the last 10 years but slowed to 8 per cent last year. Industry observers believe the country will become a net exporter this year, increasing pressure on western companies to keep their smelters closed.

Not everyone in the industry is bearish, however. Nick Moore, metals analyst at JP Morgan, believes demand for aluminium in China will be buoyed by projects in preparation for the 2008 Olympic games. Mr Moore says it is too early to say whether demand in the western world will recover, but that this possibility cannot yet be dismissed.

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alifornia's Electricity orisis and Implications for the West Vednesday, January 31, 2001

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sood morning, Chairman Murkowski and Members of the Committee. My name is Brett Wilcox. I am he CEO of Golden Northwest Aluminum, the corporate parent of Goldendale Aluminum Company and Northwest Aluminum Company. We own and operate two primary aluminum smelters and issociated facilities in Goldendale, Washington, and The Dalles, Oregon. We are by far the largest imployer in these beautiful but economically distressed rural areas. We employ a total of 1,225 iighly paid workers, at full production.

Infortunately, we are no longer at full production. Our primary aluminum production is now almost completely curtailed. The reason is simple: power prices in the West are currently too high to support aluminum production. Other energy intensive manufacturing companies that are exposed to the market price for power also have had to curtail production. Soon, when high market prices for power purchases are passed through rates charged by the Bonneville Power Administration and local utilities, other Northwest manufacturing and industrial jobs, as well as agricultural jobs that depend on irrigation pumping, will be lost. Make no mistake about it: the crisis in the West is not just about electricity bills. It is also about paychecks.

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The electricity crisis in California has adversely affected the entire west coast. Some of the causes are obvious: physical shortages of generating capacity, below normal precipitation and hydro power, bottlenecks in power transmission and gas pipeline capacity, increases in the price of natural gas, and resource outages. But the most frustrating cause is that the "rules of the game" California adopted for electric power restructuring—unlike the rules in other states—have themselves driven up prices not only in California, but in the Northwest as well.

The sharp drop in demand that usually follows a sharp increase in the price of any commodity has not yet occurred in California, where most end-users have not yet received any "price signal" of the crisis. Instead of higher prices balancing the market, Californians have had to experience rolling blackouts. In the Northwest, however, the price impacts are now being felt by end-users. The full force was felt first by the aluminum smelters, then by the industrial customers of several large utilities. Now it is about to be felt by almost everyone in Washington, Oregon, Idaho, and western Montans

This crisis has few short-term fixes to increase supply. We do need to speed up the permitting process required to develop new generating resources and to build new power transmission and gas pipelines. One short-term way to increase the supplies of power is to the temporary relaxation of some power plant emission controls, as Governor Locke of Washington has just announced. We also need to review and remove constraints on hydro operations—especially spilling water—that significantly reduce power generation without really helping endangered salmon.

Near-term responses need to focus on ways to reduce demand. Demand reductions – perhaps massive ones – will occur. The issue is how best to manage them, and how to ensure that they do not destroy the economic well being of the West. End-use consumers can't be spared the rate impacts of high power costs for long. But those high costs can be passed through in two ways: either by melding costs and raising the average rate of every kilowatt-hour, or by passing through actual high market prices just on the marginal kilowatt-hours of consumption.

If soaring wholesale power costs drive up the average cost of power, then residential customers will be hit hard not only in their utility bills, but even harder in their paychecks. This is because any significant increase in the average cost of power will shut down a huge portion of Northwest manufacturing, industry, and agriculture – and presumably the same is true in California. In a competitive global economy, even a small increase in the average cost of its entire power supply can make a company's entire production uneconomic.

The alternative is to make end-use consumers feel the impact of higher wholesale power costs at the margin. This gives real price signals. Increases in consumption require someone to buy very expensive power: the end-use consumer should feel that cost. Decreases in consumption reduce the need to buy very expensive power: the end-use consumer should experience that saving. Businesses can conserve energy at the margin, ensuring that the bulk of their production continues to be competitive. In agriculture, for example, a farmer can take some acreage out of production for a period, rather than not being able to farm at all because of a large increase in the cost of his entire irrigation load.

A very practical application of this is possible in the Northwest through the Bonneville Power Administration ("BPA"). BPA supplies forty-five percent (45%) of all power in the Northwest. Until recently, BPA planned to continue selling power to utilities at \$20-\$25 per megawatt-hour ("MWh"). Now BPA expects to pay \$125/ MWh to buy the power it needs to meet its load growth. As a result, BPA last week announced a sixty percent (60%) rate increase for its customers for the entire next five years. This comes on top of very large rate increases many Northwest utilities have already imposed on their retail customers.

Dividing each customer's purchases into two parts could mitigate this situation. The larger and less expensive portion would be power that BPA can supply without buying expensive additional supplies in the market. The smaller and much more expensive portion would represent the portion that BPA must spend huge sums to buy. Each customer should be able to turn the latter portion back to BPA, allowing BPA either to remarket it at high market prices and credit the proceeds against that customer's power bill, or to reduce the amount that BPA liself must buy to meet its customer's loads. This not only helps the customer and the economy, but also ensures that BPA can meet its treasury payments no matter what happens to the wholesale cost of power.

I know this idea is practical and can work. I know because our company has already pioneered this with BPA. We curtailed our smelting load, returned the power to BPA for remarketing, and are putting the remarketing proceeds to beneficial use. Demand for power is temporarily reduced, BPA is on a sounder financial footing, our workers are still getting paid, and we are putting money aside to develop new power sources, including wind generators. What I'm proposing here is an adaptation of that already-successful effort, but one that could apply broadly to all BPA customers, reducing overall BPA requirements by perhaps ten to fifteen percent (10-15%). Only a broad effort can spare everyone deep pain.

I've attached to my testimony a paper showing how this concept can work to save aluminum jobs and other jobs throughout the Northwest until the day when power supplies increase and power prices become more reasonable. I hope you will review this paper and contact me with any questions, I hope you will urge BPA to implement this approach.

Finally, furning to the long-term, there are many potential solutions that have been covered by others here today. I would like to mention one additional solution that deserves more attention. The vast reserves of natural gas in Alaska, the Beaufort Sea, and northern Canada are a key to the long-term energy supply and continued economic prosperity of the United States and Canada alike. Left to their own devices, market forces will eventually be sufficient to get this gas to the Lower 48 - but the gas will arrive here more slowly, in smaller volumes, and at higher prices than would be optimal for the North American economy.

This is an instance where market forces could use some help in the form of active diplomacy and initiative by the U.S. and Canadian governments. The obstacles to an optimal timing, volume, and price of northern gas are primarily economic obstacles within Canada – particularly the perceived interests of those who benefit from today's high gas prices and today's constrained limits on available pipeline capacity. Those interests are legitimate, but they can be reconciled with the broader interests of the economic health of both nations. If this happens – and the two

governments, working together, can bring it about - then the northern gas should be able to get here quickly, in large volumes, and at prices low enough to spur decades of continued economic prosperity.

Thank you for your time and consideration.

Energy and Natural Resources Committee 304 Dirksen Senate Building Washington, DC 20510 (202) 224-4971 Home | Search | Text Only | Site Map | Help/Fags

8/20/2007

## Vanalco shuts production at aluminum smelter-traders

Vanalco Inc. closed the last of five potlines at its 115,000 tonne-per-year smelter in Vancouver, Wash., NEW YORK, Sept 21 (Reuters) - U.S. aluminum market sources said Thursday that primary producer while it negotiates cheaper electricity rates, but the company would not confirm or deny the reports.

"We understand that they are shutting it down and selling their energy," said one East Coast metals broker, who added that traders who deal with Vanalco had confirmed widespread talk of the latest shutdown.

early June, laying off roughly 450 employees, when power costs began to spike higher due to hot weather Vanalco, which did not return calls for comment on the latest closure, shut the first four production lines in in the western United States.

percent of its load, according to a Bonneville spokesman. The rest of its power was thought to be supplied Vanalco had a contracted power agreement with the Bonneville Power Administration for about five at spot electricity prices from the open market.

Prices for power in the Pacific Northwest this week were as high as \$210 per megawatt hour from about \$30 per megawatt hour in May.

Historically, contract prices equalled \$23 per megawatt hour, compared to a world average for the aluminum industry of about \$18.50 per megawatt hour. "We have seen a lot of those smelter shutdowns in the Northwest U.S. due to energy costs and electricity in particular," said William O'Neill, head of futures research at Merrill Lynch. "That is the flip side of the (supply/demand) coin as compared to the potential for lower consumption on a global basis because of higher energy prices," he added.

Corp. announced plans for curtailed output at operations in Washington, Oregon, Ohio and West Virginia Over the summer months, other U.S. producers including Kaiser Aluminum Corp., Alcoa, and Ormet

initally, Vanalco said in June it would explore other sources of power with Bonneville and other Northwest electricity producers and power marketers.

This week on the London Metal Exchange, the aluminum market came under pressure as talk circulated that production may resume when Vanaico obtained a new power contract. "The reason aluminum came off was because (Vanalco) was trying to negotiate a new energy package so that they could turn those potlines back on," said one broker from a New York trade house.

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way agreement to take over Sual Group, a

when Rusal Ltd. began finalizing a three

The latest move came late last month,

coa Inc. and Alcan Inc.

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have the capacity to churn out five million metric tons of aluminum a year, outstrip-

ping the current No. 1 producer, Pittsburgh-based Alcoa, which has capacity for

ternational AG. The new company would

A combined company would have an

four million metric tons.

supplies of natural gas, oil and hydroelectric power. Aluminum is the secondmost power-intensive industry in the world, behind pulp making and paper-

advantage because Russia has abundan

y FundRation R	ers Group	Into	Donnelley & Sons	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
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making, according to CRU International in London, and access to cheap power is

fueling the rise of new producers. Other new producers are arising in India, Afand the Middle East, where they also often benefit from either plentiful

one Hotel Investors eign Bancorp. **Microsystems** ey Leisure ... Group.. otaxis.

while Aluminium Bahrain B.S.C (Alba) has

smelter in Oman that will open in 2008,

built the Alba smelter, one of the lowest-cost anywhere, with 3,000 employees and capacity to make 840,000 tons of aluminum a year.

smelters in the world and the third-largest

metal, which is increasingly used in goods

from automobile-engine blocks to beer cans. Alcoa predicts global consumption of

Fueling the industry's growth is an ex-

natural resources or abundant power.

plosion in demand for the lightweight

uluminum ŵill nearly double by 2020 to 60.6

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### Power Savers

Access to Cheap Electricity, Plentiful Natural Resources Fuels Rise of New Producers

Aluminum's Power Shift

to nations with low electricity costs. Average Aluminum producers are shifting production smelter power costs in 2005:

> mies and benefiting mainly from access to inexpensive electricity, are

gearing up to challenge the supremacy of the industry's traditional giants, Al-

ers, based in emerging econo-

NEW BREED of aluminum mak-

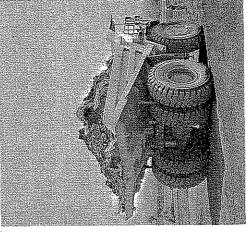
By Paul GLADER

CIS\* # \$11.8 a megawatt-hour Eastern Europe 23.8 U.S. 728.8 Southern Europe 37.9 World average 26.9 Latin America 77777777777777777777777777777 Oceania 22.5 Middle East 19.7 Africa 16.2

> minum company, as Swiss commodities

INDUSTRY FOCUS

fellow Russian aluwell as the assets of trader Glencore In-



 Alcoa last year signed an agreement with the government of Guinea to develop an alumina refinery there.

Central Europe 73.7 Source: Alcoa Commonwealth of Independent States

million metric tons, from 31.6 million metric tons in 2005. It predicts Asia will conby that time, with other emerging regions riencing a surge in demand. That means as many as 80 new aluminum smelters are needed by 2020, the company says. Sohar Aluminum Co. is building a large

sume about half of the world's aluminum such as India, Brazil and Russia also expe-

growing, youthful populations. While the China, while it consumes 30% of the world's aluminum, has cheap labor costs but not abundant raw materials or cheap Many of the new plants in the Middle East are partially owned by local governals that Africa, India, North America, energy. So Chinese companies are seek ing partnerships with raw-materials proments, which are eager to diversify their Middle East has relatively cheap power, it doesn't have the abundant raw materi Australia and South America have. And economies and create jobs for their fast ducers in Australia and elsewhere.

It is the new wave of activity in Russia's aluminum industry that appears most

Bahrain has plans to expand it to make as

nuch as 1.3 million metric tons a year.

natural [energy] advantages, we believe we have the ability to grow," says Peter Finnimore, director of sales and marketing for Rusal, "We think we will be the largest." likely to shift the balance of power in the glooal aluminum business. "Because of our

Rusal has several new smelters planned as well as upgrades of existing num capacity on its own by 2013, even before it entered into talks with Sual and planned to hit five million tons of alumi-Glencore. It is also looking for acquisismelters. Indeed, the company already tions and joint ventures.

Some executives at Alcoa and Alcan dismiss Rusal as having old, less-effi cient smelter technology

For their part, Alcoa and Canada's Alcan, the world's No. 2 producer, have idled some smelters in North America and Europe, where energy tends to be more expensive, and are building ones in places such as Iceland, Trinidad and the Middle East.

as Brunei, Siberia and Pakistan. "There is tion to currently planned new smelters, is not a corner of the world we are not looking out that the company owns power plants for some aluminum smelters in North America, providing it with more-reasonable en-Alcoa spokesman Kevin Lowery points ergy prices, and says the company, in addiconsidering smelters in locations as varied into right now," Mr. Lowery says.

are building low-cost, efficient plants, he the one in Oman. While many newcomers Dick Evans, says the company is selling technology to several of the up-and-coming doesn't believe those companies will be masmelters in the Middle East and notes that the company has a 20% investment stake in Alcan's president and chief executive, or industry players for some time.

### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 18) Provide all reports or presentations prepared by investment banking advisors (e.g., Goldman Sachs) for Big Rivers pertaining to the Unwind Transaction/Lease Agreement termination, or emergence from bankruptcy reorganization generally.

Response) Big Rivers objects to providing materials related to its emergence from bankruptcy on the grounds that such material is not relevant to the current proceeding, and that such request is overly broad and unduly burdensome. Big Rivers' bankruptcy plan of reorganization was consummated almost 10 years ago. The only roll Goldman Sachs had in the reorganization was in connection with remarketing Big Rivers' pollution control debt, which will not be affected by the Unwind. Without waiving that objection, attached are reports and presentations prepared by investment banking advisors for Big Rivers pertaining to the Unwind Transaction.

Witness) Mark W. Glotfelty

## Market Update and Structuring Discussion



April 25, 2007



## Summary of Prevailing Market Conditions

Relatively low rates by historic standards

■ Continued yield curve flatness

Advantageous to issue long-dated fixed rate bonds

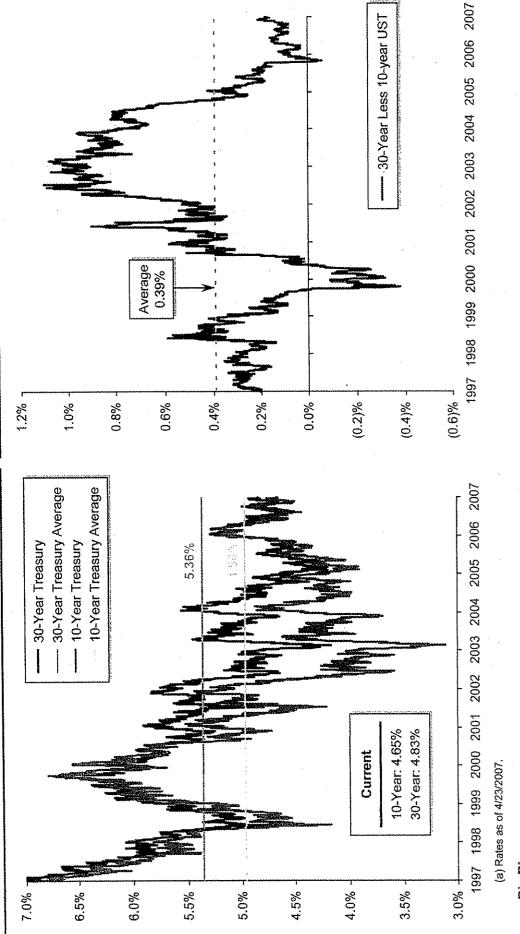
Less immediate benefit from variable rate debt



### Taxable long-term rates are historically low, and the yield curve is historically flat.

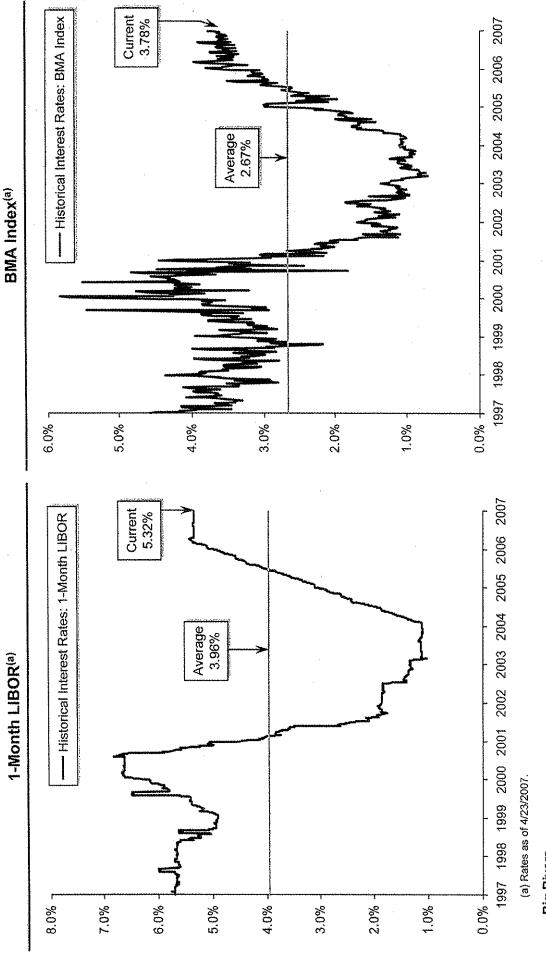
30-Year Less 10-year UST

Historical Treasury Rates<sup>(a)</sup>



Big Rivers Electric Corporation

Short-term interest rates have been steadily increasing.

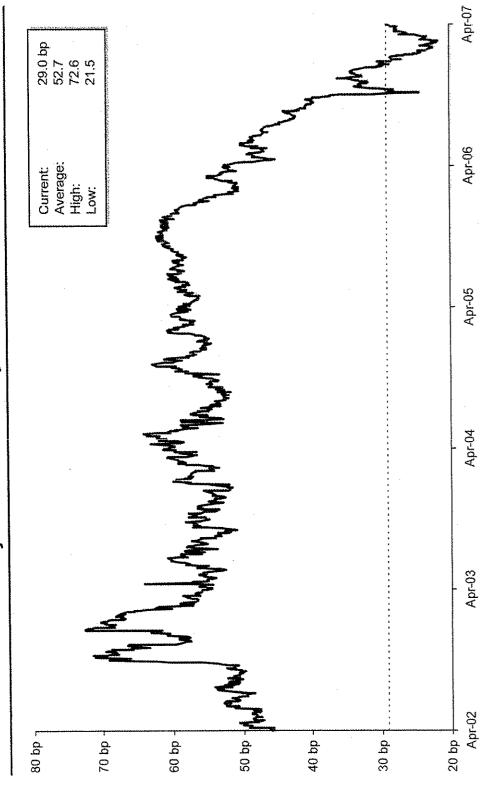


Big Rivers Electric Corporation



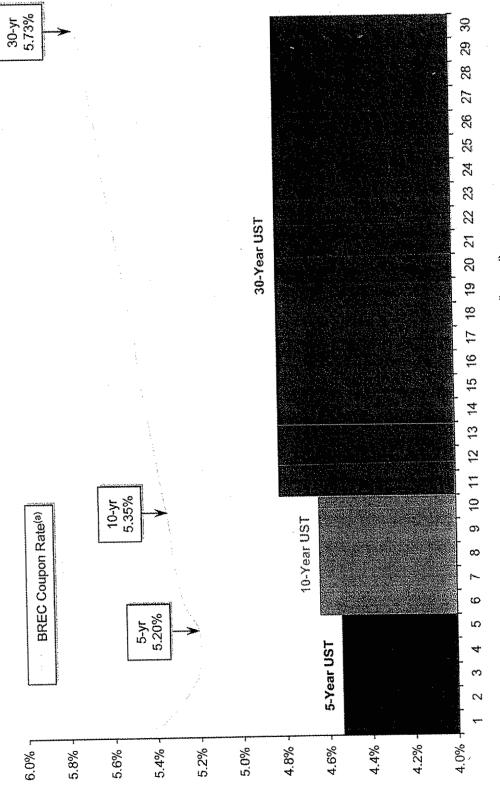
# Value of tax risk has decreased drastically over the past two years.

### 30-year BMA minus 30-year 68% of LIBOR



Big Rivers Electric Corporation

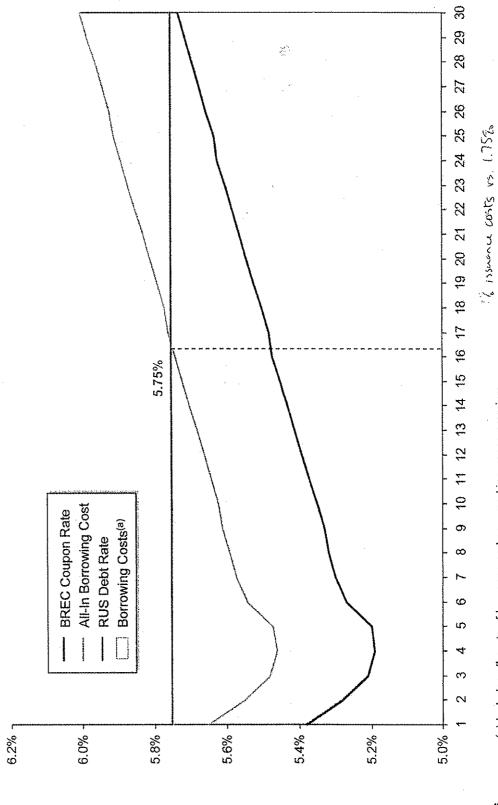
### Indicative Big Rivers borrowing rates with underlying benchmark US Treasury rates.



(a) Fixed rate bonds assume between 65-90 bp credit spread across the yield curve (insured). (b) As of 4/23/2007.

Big Rivers Electric Corporation

# Big Rivers can borrow below the 5.75% debt rate through year 16.



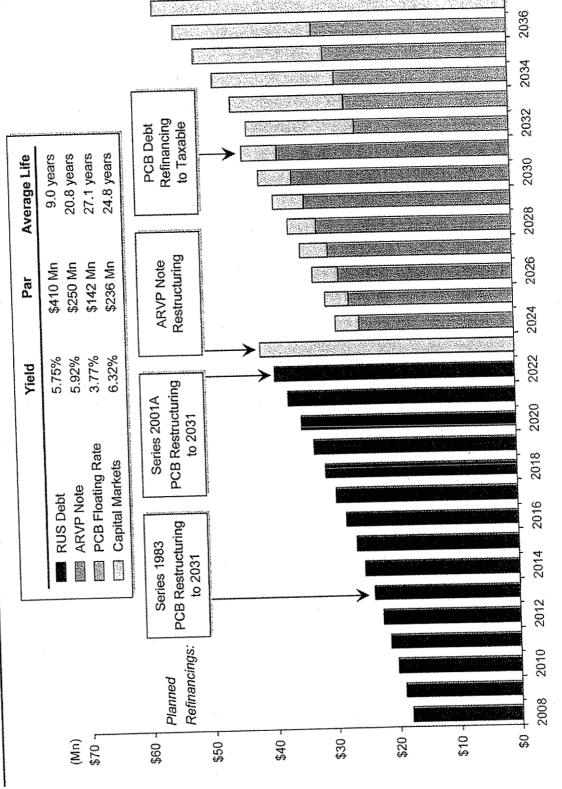
Big Rivers Electric Corporation

(a) Includes all costs of Issuance and assumed insurance premium.

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## Current Proposed Unwind Scenario Amortization(a)



(a) All information based on Unwind Model as of 4/12/07.

Electric Corporation **Big Rivers** 



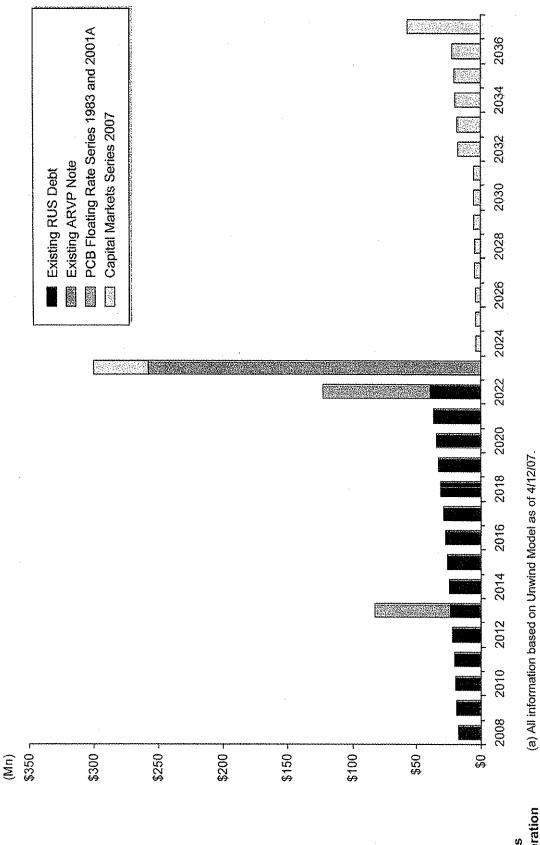
# Pricing Indications Based on Unwind Scenario Amortization

Avg. Life							24.3 yrs	•							ANALONIANA ANALONA IN THE RESERVE TO	
Total Par							\$235,545,000									\$235,545,000
Pricing <sup>(a)</sup>							> 30yr UST+ 84-87	5.69-5.72%								
Principal	\$41,540,000	3,780,000	4,005,000	4,245,000	4,500,000	4,770,000	5,055,000	5,355,000	2,680,000	17,615,000	18,675,000	19,795,000	20,980,000	22,240,000	57,310,000	\$235 545 000
Maturity	01/01/23	01/01/24	01/01/25	01/01/26	01/01/27	01/01/28	01/01/29	01/01/30	01/01/31	01/01/32	01/01/33	01/01/34	01/01/35	01/01/36	01/01/37	

(a) Based on rates as of 4/19/07, 30-year UST @ 4.85%.

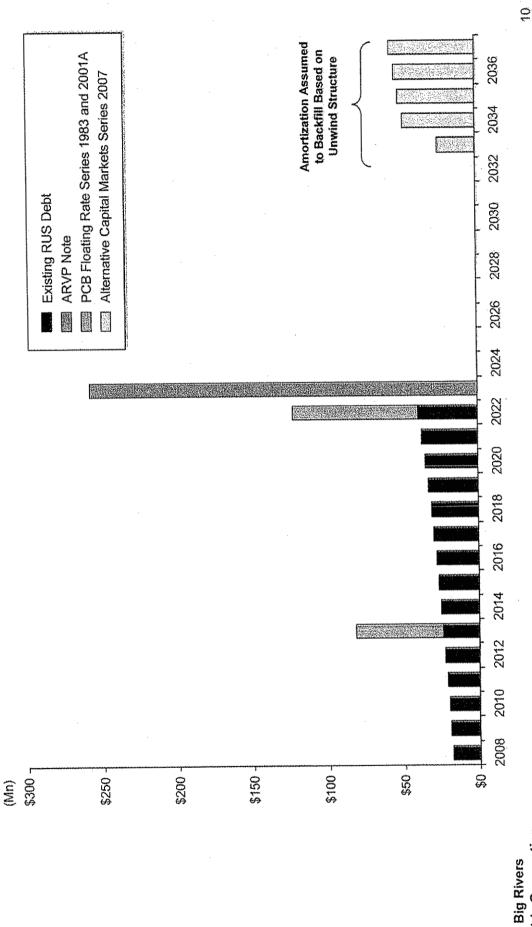
### Goldmar Sachs

### Unwind Scenario Amortization Schedule - Post Restructuring (does not account for future restructurings).



Big Rivers Electric Corporation

# Alternate Capital Markets Principal Amortization Schedule



Big Rivers Electric Corporation



## Goldman Sachs will reduce BREC's borrowing rate by comparing the pricing of two structuring alternatives.

Avg. Life						·							28.5 yrs.				
Total Par													\$235,545,000			\$235,545,000	William Control of the Control of th
Pricing <sup>(a)</sup>													- 30yr UST+ 85-90bp	5.70-5.75%			
Principal											\$25,045,743	48,117,741	21,005,002	54,065,407	57,311,107	\$235,545,000	
Maturity	01/01/23	01/01/24	01/01/25	01/01/26	01/01/27	01/01/28	01/01/29	01/01/30	01/01/31	01/01/32	01/01/33	01/01/34	01/01/35	01/01/36	01/01/37	HALLING THE PARTY OF THE PARTY	

<sup>(</sup>a) Based on rates as of 4/19/07, 30-year UST @ 4.85%.



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We will not make alborations as an indurgement for the payment of excessive compensation in respect of unrelated services, in consideration of the past or future award of conjugate Business, or expressly of imploity conditions upon the receipt of other orders for investments or the purchase of other services. Where we underwrite an offering or otherwise guarantee a price in connection with an offering, we will take into account our prudential responsibilities to manage our fisk property when determining altocations and their manner and timing.

### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 19) Provide all documents which show financial comparisons (comparisons of financial metrics, e.g., Debt/EBITDA, TIER, DSC, etc.) of Big Rivers to "comparable companies" performed by or for Big Rivers.

**Response)** Please refer to the responses given for Item 20 and Item 29 of this Data Request.

Witness) C. William Blackburn

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### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS

PSC CASE NO. 2007-00455 February 14, 2008

Identify companies which Big Rivers views as being "comparable" to Big

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Item 20)

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Rivers in terms of business purpose, and operating and financial metrics. Big Rivers is a generation and transmission (G&T) cooperative owned by Response)

the three member distribution cooperatives it serves. Big Rivers provides reliable wholesale electric service on a not-for-profit basis to its three member cooperatives. In turn, these cooperatives, owned by their more than 110,000 consumer-members, distribute the electricity at retail, on a not-for-profit basis, in portions of 22 counties located in Western Kentucky. Big Rivers is unique to other generation and transmission cooperatives in that it has one Member with two large aluminum smelters in its customer base that operate at a continuous 98% load factor. However, Big Rivers does not currently provide wholesale electric service to meet the majority of that Member's Smelter load but will do so under the "Unwind". Other generation and transmission cooperatives that are currently comparable to Big Rivers in operating and financial metrics vary with the financial measure used as seen in the attached schedule.

C. William Blackburn

Item 20 Page 1 of 1

Comparison of Generation and Transmission (G&T) Cooperatives\*:

Comparison of Generation and Transmission (G&T) Cooperative	) Cooperati	ves*:					14.6	Jou		Cost of
-	Total	Total Revenue	Member	Member Revenue	Total	Total Operating Revenue	Debt	Ratio	TIER	Debt
G&T Cooperative	MWh Sales	per MWh	MWn Sales				200	7	. pc 1	572%
	9 498.411	64.81	8,590,026		64.98 1,199,933,625	617,660,934	913,951,412	15.7	3.80	6.90%
Alabama Electric Cooperative, Inc.	2,952,198	55.20	2,833,858		360,480,880	NA NA	195,415,425	NA	ΝΑ	5.97%
Allegheny Electric Cooperative, Inc.	3,490,775	ΑA	3,336,119	NA 47 05	C62,100,812	605,562,276	537,788,745	1.10	1.53	5.54%
Anzona Electric Power Couperative, inc.	13,075,407	46.28	12,018,796		1 821 765 076	標準	1,030,129,726	1.32	1.24	5.01%
Arkansas Electric Cooperative, Inc.	22,397,441	38.62	11,535,660	30.73	2,879,776,889	628,716,081	1,376,865,167	NA Transport	1.32	5.83%
Resolution Cooperative	17,968,000		3.188,056		34.11 1,254,388,832	230,236,571	1,218,135,347	100	2.07	4.81%
	5,250,342		11,363,383		1,493,901,731	880,892,682	985,388,300	1.25 7.25	2.67	5.33%
Brazos Electric Cooperative, Inc.	11,330,37		7,904,419	41.59	923,957,611	354,577,815	37.5,005,000	1.49	2.55	5.17%
Buckeve Power, Inc.		25.40	3,253,019	35.42	193,552,854	116,090,344	13,004,07	7.10	1.32	4.91%
Central Electric Power - Missouri	3,233,019		13,492,954	57.49	193,755,837	7/5,455,976	00,030,410	77	1.61	5.73%
Central Electric Power - South Carolina	2 451 023	56.54	2,451,023	56.54	462,198,104	140,111,113	22 421 861	A 10 10 10 10 10 10 10 10 10 10 10 10 10	2.14	5.51%
Central Iowa Power Cooperative	1 454.767	32.86	1,454,767	32.86	67,247,345	000,818,74	36,442,099	1.92	1.41	6.18%
Central Power Electric Cooperative, Inc.	2 753.266	97.17	1,523,289	72.26	563,040,148	02 044 575	175 987 184	1.15	1.07	5.06%
Chugach Electric Association, Inc.	1 759.562	45.23	1,713,003	45.68	308,028,349	0.00 to 0.00	F86 499 324	1.16	1.51	4.42%
Com Belt Power Cooperative	R118,651	45.02	5,463,467	46.37	945,788,755	111 201 400	318 334 595	1.10	1.33	10.63%
Dairyland Power Cooperative	5,575,711	39.23	2,075,361	38.92	474,944,835	8 10,130,120 850 050 041	1.702.086,944	0.98	1.13	5.43%
Deseret G&T Cooperative	12,206,412	53,16	12,129,402	53.22	2,026,501,102	85 727 358	94,755,136	1.49	2.32	4 78%
East Kentucky Power Cooperative	2,408,994	32.67	2,408,994	32.97	400,100,101	436 106 124	152,796,433	2.65	3.55	6.28%
East River Electric Power Cooperative, inc.	6,477,751	67.32	4,923,961	69.44	4 000 046 000	710.031.000	1,469,885,554	1.28	1.83	5.45%
Golden Spread Electric Couperative	14,665,444	46.78	11,421,473	26,44	OSSIGNATION AND ART	441,344,744	808,584,000	1.30	1.20	5.30%
Great River Energy	9,923,558	į		0.00	OD SAR AAA	226 746 915	232,274,256	1.34	1.36	6.81%
Hoosier Energy Kurar Electric Couporaires mos	5,860,754			50.31	2016,016,092	110,774,319	153,434,985	ž	1.12	5.00%
KAMO Electric Couperative, inc.	1,794,728	Designation of the		20.10		57,085,676	33,476,528	2.26	2.73	20.0
Kansas riecuro Tomer Cooperative Inc	1,599,342		1,080,042		~	155,275,887	95,254,151	1.44	1.75	5.32.76 F. GEO.
Manufact Domer Connegative, Inc.	3,969,952	SECOND SECOND			120,032,300	59,481,148	33,787,510	2.39	70.7	9 9 12
Ministrate Device Cooperative, no.	1,555,262			37 GB	15.676,770		42	¥Z	٠ ٢	, A. J.
N.W. Electric Fower	3,499,705	37.96		56.32 56.32	1.307.077.135		1,025,798,874	1.00	<del>, 1</del>	5.55%
Nepraska Electric Con Cooperation	16,476,547		13,123,412	35.53	60,863,369	44,069,475	18,531,987	2.73	 	0.04%
North Carolina Liectric Power Cooperative		20.00			229,922,952	162,445,290	138,897,944	.78	5. c	0.40%
Northeast Taxas Flectric Cooperative, Inc.	3,024,070	20.57	0,021,010			39,732,057	23,594,434	1.34	. 66.4.2 1.4.3.1	7 46% 5 46%
Northwest lowe Power Cooperative	1,214,901	30.73	23 019 482		-	1,128,879,000	3,402,094,000	X	2 5	6.49%
Odjethorpe Power Corporation	23,025,710	66.16	11,026,284		1,627,409,000	817,515,000	ž :	SO'O	NA NA	Ž
Old Dominion Electric Cooperative	E101010		3,955,380	.,	36,657,744	167,056,500	NA 837 729	201	2.00	¥
PNGC Power	2 929 158		2,929,158		78,115,620	20,002,004	AN AN	Ϋ́	NA	Ϋ́
Rayburn Country Electric Cooperative, Inc.	930,944	31.41	930,944		25,020,990	156.670.095	332,512,352	A A	NA	ΝΆ
Rushmore Electric Power Cooperative, Inc.	4,005,648	39.11	3,208,788	150 C.O.	89 412 711	94,558,537	36,417,637	1.42	1.70	6.75%
Saluda River Electric Couperative, Inc.	1,682,331	56.20	1,682,331		~	104,447,074	170,226,076	1.46	35	4.52%
San Kayouiii da'i metan debana debana da me	2,937,194	34.35	2,937,134		134	<u></u>	1,183,706,261	1.85	7.24	0.11.70
Seminole Electric Cooperative, inc.	17,006,749	30.40			ł		111,344,105	2.03	1.25	5.40%
Sho.Me Power Electric Cooperative	3,923,037	SE AD	9 528,089	68.16	₩-	636,991,811	722,964,790	7.7	1 24	5.16%
South Mississippi Electric	9,535,452	57.83	2,188,796			150,150,084	256,171,700	2 19	1,68	5.15%
South Texas Electric Cooperative, Inc.	2 234.165	54.99			ო	123,818,641	48 323 194	1.36	1.19	5.93%
Southern Illinois Power Cooperative	1.492.128	56.04				84,830,831	303 742.814	1.12	1.09	6.26%
Soyland Power Cooperative, Inc.	3,189,843	27.71		27.71	359,557,055	140,835,920	357,333,049	1.23	1.32	AN S
Square Butte Electric Cooperative	2,672,598	50.63				88,916,048	138,902,920	1.50	7.27	8.20%
Sumiower electric nower components:	1,427,281	62.30	1,424,401		~	œ	1,772,601,989	1.1	AN A	6.10%
Th-State G&T Association, Inc.	16,613,736	50.50					8,876,421	ZA VA	9.41	533%
Upper Missouri G&T	1,637,014						330,625,388	77.	1.33	6.06%
Wabash Valley Power Association, Inc.	6.674.093				•	402,149,402	620,706,240 on 570,413	Y Z	4.30	5,48%
Western Farmers Electric Cooperative	3,363,984			NA NA	223,598,350			;		
Wolverine Power Supply Cooperative										

 $<sup>^{\</sup>star}$  Highlighted amounts represents those G&T's comparable to Big Rivers

Source: G&T Accounting & Finance Association Annual Directory - June 2007 (2006 Data)

### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

February 14, 2008

 Item 21)

Response)

Witness)

 could achieve, in the circumstance in which it possessed "investment grade" credit ratings. Also state the credit rating assumed for purposes of providing this current interest rate, e.g., BBB, A, etc.

State the current interest rates on long term debt that Big Rivers believes it

### **Investment Grade (BBB Rating)**

	Indicative	Benchmark	Spread to
Term	Rate	UST Rate	UST (bp)
2	4.09	1.99	210
3	4.35	2.25	210
5	4.87	2.77	210
10	5.88	3.73	215
30	6.85	4.50	235

C. William Blackburn Mark Glotfelty

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### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

February 14, 2008

Item 22) State the current interest rates on long term debt that Big Rivers believes it could achieve, in the circumstance in which it possessed "non-investment grade" credit ratings. Also state the credit rating assumed for purposes of providing this current interest rate, e.g., BBB, B, etc.

Response)

**Sub-Investment Grade (BB Rating)** 

Indicative	Benchmark	Spread to	
Rate	UST Rate	UST (bp)	
8.75	2.77	598	
8.75	2.77	598	
8.75	2.77	598	
9.00	3.73	527	
9.50	4.50	500	

Witness)

C. William Blackburn

Mark Glotfelty

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### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Provide a sensitivity run of the financial model (Exhibit 8), varying only

Item 23)

Witness)

Response) We have included a sensitivity run of the Financial Model varied to assume interest rates on long term debt to be those consistent with BB credit ratings, which are non-investment grade. Please note that, as described in the testimony of C.

William Blackburn, one condition to the closing of the Unwind Transaction is Big Rivers

obtaining an investment grade rating from Moody's and Standard and Poor's.

the assumed interest rates on long term debt to be those consistent with "non-investment

grade" credit ratings. Please provide the electronic spreadsheet file version of this

Key changes in inputs are provided in the Table attached.

C. William Blackburn Robert S. Mudge

### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455

February 14, 2008

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### Projected Interest Rates and Related Costs (%)

(estimates provided by Goldman Sachs)

Indicative Rates (Coupon), by Maturity

Rating Category		BBI	BB **	
Investment Grade		Y		N
Insurance		Υ	N	N
Insurance Premium		0.80	na	na
May 2007				
<del>"</del>	2	5.42	5.95	7.30
•	3	5.34	5.87	7.22
	5	5.18	5.71	7.06
	10	5.32	5.90	7.30
	30	5.64	6.32	7.67
February 2008		***************************************		
<u> </u>	2	na	4.09	8.75
	- 3	na	4.35	8.75
	5	na	4.87	8.75
	10	na	5.88	9.00
	30	na	6.85	9.50
				1

<sup>\*</sup> Encompassing BBB- to BBB+

### Current non-investment grade

<sup>\*\*</sup> Encompassing BB- to BB+

### <u>AG 23</u>

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Pro Forma

Smelter Rate Structure

Member Rates Cash Method

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FAC, PPA, and Environmental Surcharge

**Jnwind Transaction** 

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Capital Expenditures and Depreciation

Debt

Sale Leaseback

ncome Taxes

Regular Net Operating Losses (NOLs)

Alternative Minimum Tax (AMT) NOLs **≅** ≥ ≥

nputs

Fuel Inventory

ç

Calendar Year	- 1	300	tion 20		2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Unwind Allocation Pre-Transaction Allocation Transaction Index	0.000 1.000 0.000	0.000 0.331 0.000		0.669 0.000 0.000			1.000 0.000 0.000	1.000 0.000 0.000	1.000 0.000 0.000	1.000 0.000 0.000	1.000 0.000 0.000	0.000	0.000 0.000 0.000		0.000	0.000	0.000 0.000 0.000	0.00 0.000 0.000	0.00 0.00 0.00 0.00
15 II. Rates, Accrual Based (\$/ MWH Sold, unless otherwise noted)	nless other	rwise noted												Ε-	ransaction Closing Date:	Closing D	ate	4/30/2008	iō.
17 General Rate Adjustment (%)	%00.0	%00'0	%00'0	0.00%	0.00%	0.00%	6.31%	0.00%	0.00%	0.00%	0.00%	0.00%	10.27%	0.00%	%00.0	0.00%	0.00%	0.00%	
19 FAC (\$/ MW/H)				5.90	5.84	7.05	7.60	7.81	8.31	8.99	9.01	9.41	9.45	9.75	9.64	10.11	10.30	10.39	
21 PPA (\$/ MWH)			(32.5% 13.44 25.45	(0.54)	0.05	(0.37)	0.73	0.46	0.81	0.30	0.55	0.51	1.73	0.63	1.52	1.1	1.51	1.67	
Environmental Surcharge Adjustment (\$/ MWH)     Rural     Large Industrial	MWH)			0.49	0.85	2.68	2.62	2.89	2.89	3.02	4, 4	4.17	4.12	4.28	4.25	4.45	4.63	4.65	
				0.49	0.85	2.68	2.62	2.89	2.89	3.02	4,14	4.17	4.12	4.28	4.25	4.45	4.63	4.65	
28 R <u>ural</u> 29 Load Factor (%) 30 Demand (\$/ KW-mo.) 31 Energy (\$/ MWH)	64.3% 7.37 20.40	60.2% 7.37 20.40		60.2% 7.37 20.40	60.0% 7.37 20.40	60.1% 7.37 20.40	60.2% 7.84 21.69	60.2% 7.84 21.69	60.4% 7.84 21.69	60.5% 7.84 21.69	60.6% 7.84 21.69	60.5% 7.84 21.69	60.7% 8.64 23.91	60.8% 8.64 23.91	60.9% 8.64 23.91	60.8% 8.64 23.91	61.0% 8.64 23.91	61.1% 8.64 23.91	
33 Base 34 MRDA 35 Regulatory Account Charge 36 GRA	36.10 (1.13)	37.18 (0.39)		37.18 (1.11)	37.22 (1.10)	37.19 (1.08)	37.17 (1.05)	37.14 (1.03)	37.12 (1.00) 0.17 2.34	37.09 (0.98) 0.17 2.34	37.07 (0.96) 0.16 2.34	37.04 (0.94) 0.53 2.34	37.02 (0.92) 0.52 6.38	37.00 (0.90) 0.51 6.37	36.98 (0.88) 0.92 6.37	36.95 (0.86) 0.90 6.37	36.94 (0.84) 0.88 6.36	36.92 (0.82) 1.32 6.36	
	<b>4</b> 1 4			5.90 0.49 (4.00)	5.84 0.85 (2.95)	7.05 2.68 (3.87)	7.60 2.62 (3.77)	7.81 2.89 (4.28)	8.31 2.89 (4.17)	8.99 3.02 (4.08)	9.01 4.14 (3.98)	9.41 4.17 (3.90)	9.45 4.12 (4.49)	9.75 4.28 (4.40)	9.64 4.25 (4.30)	10.11 4.45 (4.22)	10.30 4.63 (4.12)	10.39 4.65 (4.04)	
42 Net	, ,			(0.00)	0.00	(05.6)	(0.44)	0.49	7.03	7.94	9.17	9.68	90.6	9.64	9.58	10.34	10.81	11.00	
43 44 Pre TIER Rebate Total 45 TIER Related Rebate	34.96	36.79		36.07	36.12	36.12	38.46	38.94	45.66	46.56	47.78	48.64	52.08	52.62	52.97	53.70	54.15	54.78	
	34.96	36.79		36.07	36.12	36.12	38.46	38.94	45.66	46.56	47.78	48.64	52.08	52.62	52.97	53.70	54.15	54.78	
48 Large industrial 49 Load Factor (%) 50 Demand (\$/ KW-mo.) 51 Energy (\$/ MWH)	80.2% 10.15 13.72	78.1% 10.15 13.72		78.1% 10.15 13.72	78.6% 10.15 13.72	78.6% 10.15 13.72	78.6% 10.79 14.58	78.4% 10.79 14.58	78.6% 10.79 14.58	78.6% 10.79 14.58	78.6% 10.79 14.58	78.4% 10.79 14.58	78.6% 11.90 16.08	78.6% 11.90 16.08	78.6% 11.90 16.08	78.3% 11.90 16.08	78.6% 11.90 16.08	78.6% 11.90 16.08	
53 Base 54 Power Factor Penalty/ Demand Cr. (L. 55 MRDA 56 Regulatory Account Charge 57 GRA	31.06	31.52		31.52	31.39	31.39	31.39 - (0.89) - 1.98	31.40	31.39 (0.85) 0.17 1.98	31.39 (0.83) 0.17 1.98	31.39 (0.81) 0.16 1.98	31.41 (0.80) 0.53 1.98	31.39 - (0.78) 0.52 5.41	31.39 (0.76) 0.51 5.41	31.39 (0.75) 0.92 5.41	31.42 , (0.73) 0.90 5.41	31.39 (0.71) 0.88 5.41	31.39 (0.70) 1.32 5.41	
58 FAC 60 Environmental Surcharge 61 Surcredit 62 Economic Reserve	a 1 1 2			5.90 0.49 (2.39)	5.84 0.85 (2.95) (3.74)	7.05 2.68 (3.87) (5.86)	7.60 2.62 (3.77) (6.44)	7.81 2.89 (4.28) (5.94)	8.31 2.89 (4.17)	8.99 3.02 (4.08)	9.01 4.14 (3.98)	9.41 4.17 (3.90)	9.45 4.12 (4.49)	9.75 4.28 (4.40)	9.64 4.25 (4.30)	10.11 4.45 (4.22)	10.30 4.63 (4.12)	10.39 4.65 (4.04)	
63 Net	,			(0.00)	0.00	' ] ,	,	0.49	7.03	7.94	9.17	9.68	9.08	9.64	9.58	10.34	10.81	11.00	
65 Pre TIER Rebate Total 66 TIER Related Rebate	30.07	28.67		30.58	30.46	30.48	32.49	33.00	39.73	40.65	41.89	42.80	45.62	46.19	46.56	47.34	47.78	48.42	
	30.07	28.67		30.58	30.46	30.49	32 40	00 00	25.00	30.04	44 80	1000	15.00	46.40	76 56	76 4.7	11 10	, ,	

(		2007	2008H4	Transac tion 2008 H2		•	2010 20	2011 20	2012 20	2013 20			2017	2018	2019	2020	2021		2023
۳ ⊂ار	Calendar Tear Unwind Allocation Pre-Transaction Allocation	00	10-	0.000		1.000	9 8 9	888	2 2 2	9 9 9	0.000 0.000	1.000 1.000 0.000 0.000	00 1.000	00 1.000	0.000	0.000	0.000	0.000	0.000
<del></del>	Transaction Index	0.000	0.000	1.000	000.0	1				1	ı	ł			}	on Closing	Date:	4/30/2008	8
37.28	Non-Smeller Member Blend Base MRDA	34.64 (1.09)	35.50 (1.12)		35.50 3 (1.06)	35.45 3 (1.05) (	35.42 3 (1.03) (	35.39 36 (1.00) ((	35.36 3: (0.98) (1	_	_	35.28 35.26 (0.91) (0.89)	e) –	m -	(1)	(1)	35.16 (0.80)	35.14 (0.78)	35.13 (0.77)
74	Regulatory Account Charge GRA				j ŧ	1 1		2.23	2.23	0.17	2.23 2	0.16 0.5 2.23 2.2	53 0.52 23 6.07	52 0.51 77 6.07	1 0.92 7 6.06	0.90	0.88 6.06	1.32 6.05	1.30 6.05
75 77 87	FAC Environmental Surcharge	•			5.90 0.49	-	7.05 2.68	7.60		8.31						·	10.30 4.63	10.39 4.65	4.82
80	Surcredit Economic Reserve				1	(2.95)	(3.87)	(3.77) (6.44)		_	_	(3.98) (3.90)	90) (4.49)	49) (4.40	0) (4.30)	(4.22)	(4.12)	(4.04)	(3.96)
82 82	Net	22 72	3437		(0.00)		34.39	- - 36.62 3	0.49 37.10 4	7.03 43.81 4	7.34 °C 44.70 45	9.17 9.06 45.93 46.80	40	(C)	ų,	51.66	52.11	52.73	53.01
88	Fig. 11ch Rebate 10tal TIER Related Rebate	50.00	10.70		ı	 			}	1		1	l .		7 50.92	51,66	52.11	52.73	53.01
£ &	Enective Kate	23.30		系统 统统 统		2													
88	Smelters Base Rate TIFR Adjustment	t t	# 1 1		27.32		27.34 2	I					17 32.27 21 3,14	-	1	32.27	32.32	32.34	32.35
888	Smelter Rate Subject to Price Cap				l	5.84	ļ 	30.93 3	31.70 3	31.48 3 8.31	31.33 3.88	32.71 32.38 9.01 9.41	<b>~</b> –		ന	34.35	35.67 10.30	34.70 10.39	35.63 10.44
35	PPA	ı	(s) (#ii)										_ ~		1.52 1.52	1.11	1.51 4.63	1.67 4.65	2.24 4.82
8 83	Surcharge 1	•	- Musikh									. ~ ~	~ ~			1.39	1,40	1,40	1.40
88	Surcharge 2 TIER Related Rebate	•	TP-ell			7.0	77.	7	07:1	3	,		, , ,	1					*
26	Effective Rate	,	-		36.64	l	39.24	43.78 4	45.05	45.69 4	45.84 4	48.61 48.66	.66 53.31	31 49.67	17 53.41	52.61	54.71	54.00	55.73
8 6	Market	55.81	37.82		48.40	51.34	49.47	50.22 4	48.34	51.48 5	51.92 5	53.69 52.59	.59 53.75	75 54.70	70 57.55	57.70	56.11	59.94	59.12
5 4 5	Overall Blend	39.26	35.74	Street Street	37.53	37.80	39.17	42.33 4	42.95	45.66 4	46.06 4	48.20 48.	48.39 52.23	.23 50.37	37 52.76	52.56	53.84	53.85	54.90

	Š	3	
•	Ç	2	

			**	\$440 MARTH				<b>316.</b>												
ب	Calendar Year	2007	2008H1	fion 2008 H2		2009	''		•	,,	•	•	2016	2017	2018	2019	2020	2021	2022	2023
<u>,                                    </u>	Unwind Allocation	0.000	0.000	13.32	0.669	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
	Pre-Transaction Allocation	1.000	0.331		0.000	0.000	0.000	_	0.000	0.000	0.000	0.000	0.000	0.000	0.00	0.000	0.000	0.000	0.000	0.00
_	Transaction Index	0.000	0.000	1,000	0.000	0.000	0.000	_	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
1			3												Tr	ransaction (	Closing Da	Date:	4/30/20	38
103	III. Cash Flows (M\$)		- 14 %																	
10.4	Operation Receipte		. ***																	
901	Rural	83.8	28.0		58.9	88.1	89.8		101.0	_	125.9	132.0	137.1	149.9	154.5	158.8	164.3	169.0	174.2	178.5
107	Large Industrial	29.3	6.0		21.1	32.4	33.4	36.8	38.5	47.7	50.2	53.2	55.8	61.0	63.4	65.5	68.2	70.5	73.1	75.3
108	Smelters	,			179.5	267.5	286.3		329.7		334.5	354.7	356.1	389.0	362.4	389.7	385.0	399.2	394.0	406.7
109	Offsystem	64.9	26.9		51.4	76.7	79.8		58.5		60.8	60.0	56.9	49.2	54.0	40.0	41.4	42.0	41.0	41,4
110	WKECLease	48.0	15.8				•					,		,	,	,			. <b>r</b>	,
111	Transmission	5.1	1.7		,					•			,	1		•			ı	
112	Smetter - Tier 3 Transmission	1.7	9.0		1		,	٠		•	,			,	•	,			ı	
113	Gain on Sale of Allowances	,	•	进 营 经	14.3	18.5	(2.0)	0.7	0.4	8.0	0.4	(9.6)	(8.9)	(8.0)	(8.4)	(7.3)	(8.2)	(8.6)	(8.6)	(8.2)
114	Cobank Patronage Capital & Other	0.5	0.2	TE CONTRACT	0.4	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
115	Interest Earnings	9.9	2.0		4.6	7.4	6.0	5.1	4.6	4.365	4.6	5.0	5.5	6.0	6.8	7.5	8.2	8.9	9.6	10.2
116	Total Receipts	239.9	84.398		330.0	491.1	493.8	526.5	533.3	569.6	576.9	595.8	603.0	647.7	633.2	654.8	659.3	681.5	684.0	703.3
117			4																	
118	Operating Disbursements			Telli Sale Telli																
119	PPA	87.9	34.1		•	•		•	٠		•		•	r		ı	•			•
120	Fuel Costs		•		137.6	204.3		227.1	228.3	238.5	245.1	246.0	253.5	252.0	257.3	252.9	262.2	266.4	268.0	271.2
121	SEPA & Other Purchases	6.9	3.8		10.2	22.4	17.6	30.8	27.5	31.9	25.8	29.0	28.6	43.7	30.3	40.9	36.2	41.5	43.7	51.3
122	Carbon Tax				·			,	,	,		,		•	,		•	,	,	
123	Carbon Allowance Cost		•			,					,	,		ť	,	,	•		,	
124	Environmental	0.7	0.3		18.3	29.0	31.4	32.9	35.9	36.4	37.9	41.9	43.3	43.2	45.6	45.4	47.6	49.9	50.3	52.4
125	Fixed O&M	•	•		64.2	93.2	88.3	100.7	100.7	101.8	101.3	111.0	106.8	127.8	110.9	127.6	121.6	131.7	126.4	135.1
126	Transmission O&M	7.4	2.5		5,1	7.8	8.1	8.3	8.6	8.8	9.1	9.4	9.6	<del>ن</del> 0	10.2	10.5	10.9	11.2	<del>ر</del> ئ	11.9
127	APM, L/C, Cogen, CW & TVA Trans	3.8	3.6		3.5	5.3	5.4	4.7	4.6	4.7	4.9	5.0	5.2	55 53	ry ry	5,6	5.8	6.0	6.2	6.3
128	A&G	13.8	4.9		17.9	25.0	24.2	25.0	25.4	26.1	27.3	27.7	28.6	29.8	30.3	31.2	32.5	33.1	34.1	35.5
129	Property Taxes & Insurance	2.4	0.8		4.5	6.9	~ 7	7.8	8.5	8.8	6.	9.3	9.6	6.6	10.2	10.5	10.8	<u>***</u>	1.5	11.8
130	Working Capital	1.6	(0.6)		(22.4)	(0.5)	(1.7)	(1.3)	(0.2)	0.8	(0.8)	(1.3)	(0.6)	(1.1)	0.7	(1.6)	(0.5)	(1.7)	(0.4)	(1.8)
131	PCB Restructuring	1	1		ı		,	,	,	2.8	•	,	,	ŧ	1	•		ŧ	3.3	,
132	Other	1.9	0.7		(0.0)	(0.1)	(0.1)	 	ا (3)		ا (0:1	 	- -	E	(F)	9:1	9	9	0:0	,
133	Total Disbursements	126.3	20.0	後いの	238.9	393.3	407.6	436.0	439.1	460.7	459.5	478.1	484.5	520.5	500.9	523.0	527.0	549.3	554.5	573.9
134		0			2		ć	0	ò	007	7 7 7	1	i.	2	0	1	000	6	ç	, 00,
136 136	Operating Receipts less Disbursements	113.6	34.4		2.5	87.8	7.48	a.0.e	34.2	5.83	471.7	7.7	6.81	7:171	132.3	151.7	132.3	132.2	6.821	129.4

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				Transac	٠				1770A					;	;	;			0000	
<u>_</u>	Calendar Year	2007	2008H1	tion 2008 H2	2008 H2	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	ŧ
-14	Unwind Allocation	0.000	0.000	10.0	0.669	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	0.000	000.0	000.0	000.0	0.000	0000	
10A++ 1	Pre-Transaction Allocation	000	0.331	0.000	0.000	0.000	0.000	0000	0000	0.000	000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
-1	Transaction index	0.000	0.000		0000	2000	2222	2000							ι-	ransaction	Closing De	ate:	4/30/	N .
	IV. Income Statement (M\$)																			
172	Bovenies																:			
2 4	Section 2	83.8	28.0		58.9	88.1	89.8	97.8	101.0	121.0	125.9	132.0	137.1	149.9	154.5	158.8	164.3	169.0	174.2	
1/4	Kulai i ozoo Indirettioi	200	3 0	装制品级	21.1	32.4	33.4	36.8	38.5	47.7	50.2	53.2	55.8	61.0	63.4	65.5	68.2	70.5	73.1	
01	Large mousing	2	;		179.5	267.5	2863	319.4	329.7	333.4	334.5	354.7	356.1	389.0	362.4	389.7	385.0	399.2	394.0	
176	Smeiters		ć			78.7	3 O.	26.2	ις. α	617	809	0.09	56.9	49.2	54.0	40.0	41.4	45.0	41.0	
111	Off-System	0 0 0 0	F 0.7		4.10	- 0	0	200	?		2 4	} •	,				٠		,	
178	Transmission	ις.		•	ſ	,	,	•	·	1	ı	ı		1	ı	,	,	,		
179	Smeller - Tier 3 Transmission	1.8	9.0		ı	. !	. ;	, ;	٠ ,	, (	' č	· ç	, 6	, 6	(4.0)	(2.3)	(6.9)	(8.8)	(8.6)	
180	Gain on Sale of Allowances	•	•		14.3	18.5	(2.0)	). O	÷.	Ď.	4,0	(9.6)	(6.0)	(0:0)	(t:o)	( <del>)</del>	11:01	(2:2)	2	
181	WKEC Lease (Net)	52.3	17.3		1	,	* # (	• 6	, 6	- t	• 11	, 6	, 64	. 003	5 764	7 508	8 165	8 02B	0 594	
182	Interest Earnings	9.9	2.0		4.584	7.414	5.959	5.094	4.030	4.363	4.000	20.0	0.00	0.330		2000	30.00		7 600	
183	Total Revenues	243.9	85.8	がいる。	329.7	490.5	493.3	526.0	532.8	569.0	576.4	595.3	602.4	647.1	632.1	2.400	928.1	0000	4.000	
184																				
185	Expenses											•			,			•	,	
186	PPA	87.9	34.1		, ,	۱. <mark>د</mark>	, 6	, ,	. 400		9776	245 5	2520	250.6	257.8	252.3	261.0	265.7	267.4	
187	Fuel Costs		•		137.6	203.5	222.0	225.1	226.6	235.0	0.44.0	5.75	200.0	2000	5.00	28.5	25.5	38.6	42.1	
188	SEPA & Other Purchases	9.9	3.8	145 145 156 156 156 156 156 156 156 156 156 15	1,5	22.3	(8) (9)	28.1	22.8	28.2	6.07	4.12	707	0.00	7.27	7:00	3 '	,	į ,	
189	Carbon Tax				•				,		•	•	ı	1 1					,	
190	Carbon Allowance Cost				,	1			, ,		, (		, ç	, ç	. u	, w	47.8	90%	55	
191	Non-Fuel Variable Production O&M	0.7	0.3	th The	18.3	29.0	31.4	32.9	32.9	36.4	37.9	9.1.4	5.54	45,4	5.0.5 0.0.5	4, 40, 44 4, 44, 44	2 5	1217	2,40	
192	Fixed Production O&M		•		64.2	93.2	88.3	100.7	100.7	301.8	101.3	2.5	0.00	0.121		127.0	5 5		7 7	
193	Transmission O&M	7.4	2.5		, , ,	7.8	∞ <del>-</del>	œ .3	8.6	ဆ	co So	Σ) ( 4) (	o c	ກ່ເ	7.0	0,4	5 u	<u> </u>	_ u	
194	APM, L/C, Cogen, CW & TVA Trans	3.8	3.6		3,5	5.3	5.4 4	4.7	4. i	4.7	4, i	ည် ကို	2,00	0.00	e c	9 6	o u	5 6	7,70	
195	A&G	13.8	4.9		17.9	25.0	24.2	25.0	4.02	. 26.1 2.0	د اع د د	- 0	0.07	23.0	5000	- <del>-</del>	2.50 0.00	7	, t	
196	Property Taxes & Insurance	2.4	0.8		5.5	6.9	7.1	χ. ί	က ရ တီ ရှ	o ç	. e	, o	0.00 0.00	82.8	2 2 2	2 5	67.7	90.0	70.4	
197	Depreciation & Amortization	32.3	10.9		8,53	3/.6	38.8	J,C4	0.04	40,0	5,5	2 0	50.0	, c	8 6	800	5	6.0	60	
198	Income Tax	i	• ;	***************************************	, ;	' !	:	, ,	, c	0.00	, , ,	, c	50.5 50.5	7. C	2 5	2,04	48.5	47.3	46.0	
199	Interest Expense (Incl. Financing Fee.	60.0	19.3	1	38.7	5,75	57.1	20.0	9.00	0. 0. c	- 6	3 6	, c	e e	2 6	0.3	033	03	0.5	
200	RUS Note & PCB Restructuring Char		,		٠. د ت	ر د د	- i	- i	- î	9 5		9 5	3 5	9 6	5	96)	() (i)	(2.4)	(2.4)	
201	Net Sale-Leaseback	(5.6)	(0.8)		(1.7)	(2.4)	(2.5)	(2.5)	(Z.5)	(2.4)	(4.4)	4.4	(v. 4)	7 6 9 8	<del>1</del> 6	f 6	) (d	įσ	0	
202	Other - Net	(6.3)	(2.3)		(0.6)	6:0	6.0	6.0	8	69	<u> </u>	<u> </u>						0 200	200	
203	Total Expenses	206.3	76.9		322.8	485.0	498.2	530.9	536.3	550.2	557.5	5/6/3	583.4	0.65.1	0.510	022	4.500	2.00	5.	
204													,	٠	•	,	1	•	1	
205	Unwind Transaction	٠	•	622.7	•	•	1		,	•	•	,	•	•	1					
206				175.03	u	42.4	23.0	23.7	22.3		,	,	,		,	•	,	•	1	
204	Economic Reserve	1	•		?	<u>.</u>	j ?													
202	Nine Manager	37.6	σ	5477	12.4	18.6	16.1	18.7	18.8	18.8	18.9	18.9	19.0	19.0	19.1	19.2	19.3	19.3	19.5	
202	Net Margin	5	;	ii,		?														

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Pro	

			Transac				919Ds				2045	2046 3	9047 2	2018 2	2019 2	2020 20	2021 2	2022 2	2023
J	Calendar Year	- 1	2008H1 tion	2008 H2	1,000	<b>2010</b>	1.000		1.000		٥	0	8	ا و	9	2	8 8	1.000	1.000
_ 13	Unwind Allocation Pre-Transaction Allocation	1.000	0.331 0.000		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	000		0.000
<b></b> }	Transaction index	0.000	0.000	0.000	0.000	0.000	2000	2000						Tra	ransaction Closing	losing Date:	àï	4/30/2008	m
				nyggildi															
	V. Balance Sneet (Ms)			5/10394															
	Assets Property T-total Hills, Dhost in Source	1.760.4	1.780.2 1.877.7	1,923.7	2,000.5		_	2	~	N.		64	364.1 2,	410.6 2,	2,458.6 2,9	2,504.5 2,5	2,552.8 2,6	,600.5 2,6	2,650.1
216	Construction in Progress		gitt a tegen	5.0	5.0 931.2		5.0 1,015.0 1	-	•	_	4			•		, on c	1,583.9 1,6		1,726.1
217	Depreciation & Artionazation Other Property	197.3	钱	trangures	205.9		223.6	232.3	241.6	251.5	262.1	273.4	785.4				•		;
	Current Current	Ö	00	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		0.0		_ `	0.0	0.0
220	Cash General Funds & Special Deposits General Cash Balance	138.4		C. C	101.7	79.9	67.4	59.4 42.6	62.1 44.4	71.0	80.3 48.3	89.7 50.3	105.5 52.5	120.6 54.7	57.1	59.5	62.1	64.7	67.5
222	Transition Reserve		75.7	J. N. H. ST	9. 9. 9.	43.2	21.4	,	1	٠		. !		, 6	, c	. 643	, RR 0	- YE	57.7
223 224	Economic Keserve Accounts Receivable	17.7	17.7	attach.	40.3	40.6	43.4	44.0	47.1	47.7 5.0	49.2 6.5	49.7 6.4	53.4 11.6	52.2 12.1	53.9 14.8	15.7	18.6	20.2	24.8
225	Regulatory Asset	1	C 12 2	22.	55.8	61.0	63.0	63.6	67.1	67.7	68.2	2.69	71.1	70.6	71.2	72.4	73.1	73.6	74.4
226	Fuel Stock & Related	, g	0.8	8350 FH	6.0	0.9	6.0	1.0	1.0	1.0	<b>*</b>	<u>;</u> ;	<del>-</del> !	<u>ئ</u> درآ ا	2 .	7 7	6. P	5. 4 5. 4	. 4 5 7
227	Materials and Supplies Curer Other Current Assets	4.7	4.7	7,9000	4.7	4.7	4.7	4.7	4.7	4.7	4.7	4.1	4.7	<del>1</del> ,	<del>,</del>	ř	Ē		3
	Credits			istasia	70	0	26	2.5	6.	1.7	1.4	1.2	1.0	9.0	9.0	0.4	0.2	š. (	. ;
230	AMBAC/Credit Suisse July '98	4. r	4.1	9 6	+ 89 9	9.0	9	6.9	6.3	6.0	5.6	5.3	5.0	4.7	4 4 6 6	ည စာ စ	9.0	3.5 5.5	12.7
33.7	Deterred 1ax Deferred Debt Debits/PCB Refunding 10	0.5		Autos	14.8	14.4	14.0	13.5	15.7	15,1	14.5 0 0	13.8 0.01	13.1	12.4	0.0 0.0	10.9 0.9	10.9	10.9	10.9
233	Other Deferred Assets	. ;		10.9	10.9	10.9	F.O.		e, ,	g ,	? ,	} '		 	-	,		,	•
234	LEM Settlement Note/Marketing Paymer	16.1	gwys.	1 200 4	7 878 7	16442	1 607 0	1 598 4	1.612.4	1,625.4	1,639.8	1,652.4	1,668.6 1	1,678.0 1,	1,692.5 1,	1,704.5 1,	1,719.0 1,	1,730.6 1,	1,743.3
235	Total Assets	1,300.0	1,306.8 1,570.0	ERCEGETE															
	Liabilities & Equities	(179.8)	(170.9) 376.9	389.3	407.9	424.1	442.8	461.6	480.5	499.3	518.2	537.2	556.3	575.4	594.6	613.8	633.2	652.6	671.8
	Long-Term Debt	, ,	i cal	85.4.2	843.4	832.0	819.9	807.1	793.5	779.2	764.0	747.9	730.9		മ		652.3	629.6	604.4
240	Existing Debt	183.9	186.2 186.2	 # 70:00	192.4	•			•	1			272.4	285.5	2.662	314.5	350.5 8 0 8 0	947.73	970.5
242	Total Long-Term Debt	1,246.0	1,237.3 1,047.6	5 1,045.2	1,035.8	1,033.0	1,029.9	1,025.8	1,021.6	1,017.2	1,210,	1,008.1	6.600,1	0.000	0.50				;
243	Current & Accrued Liabilities	11.7	11.7	57.2	57.3	59.1	63.1	63.8	65.8	67.0	69.6	70.5	75.1	72.9	76.0	76.6	79.8	80.1	83.2
244	Accounts Payable Regulatory   jability	:		Week	7.	2.4	. ;	, (	, 6	, 6	, 6	٠ ،	. 0	- 0	0.2	0.2	0.2	0.2	6.0
246	Taxes Accrued	0.2	0.2 0.2	20.2	0.2	0.2	2.2	7	, ,	* ·	, ,	ġ ,	<b>.</b>	;			,	. ;	' ;
247	Economic Reserve Deferred Income	, t		o. 200100	0.40	0.4	4.0	0.4	0.4	9.0	0.4	0.4	0.4	0.4	0.4	0.4	4.0	4.0	4.0
248	Interest Accrued	6.2	6.3	22.65(185	6.6	6.8	7.0	7.2	7.4	7.7	7,9	 1.	4.	8.6	o '	- Si '	t,	· ·	? '
250					1	1	,	,	1		. 1		, ,		ı	,	,		,
251	WKEC Lease (Resid. Value Obligation)	154.1	161.8 52.5 52.5	50.5	47.8	45.0	42.2	39.3	36.5	33.6	30.7	27.8	24.9	22.0	19.1	16.1	13.2	10.2	7.2
252	Sale-Leaseback Galli Other Deferred Credits & Century Reacti	0.3		.gt.4.c	,		•		•	•	•	ŧ			1 2000	4 704 E 4	17100 1	1 730 B 1	1 743 3
254		1,300.0	1,306.8 1,570.5	5 1,622.1	1,618.7	1,614.2	1,607.0	1,598.4	1,612.4	1,625.4	1,639.8	1,652.4	1,668.6	1,0/6/0,1					2
255				ilko Kar															

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2	Calendar Year	Unwind Allocation Pre-Transaction Allocation	Transaction Index	256 Change in Working Capital		259 Materials, Supplies & Other Other Other Other Other Current Assets				266 CoBank Patronage Capital 267 Adjustment		269 270 <u>Cash Balance</u> 271 Beginning 272 Ending	274 VI. Credit Measures	ଥ	279 Plus: Imputed Ra		282 Total 283 Plus Sale-Leaseback Interest		285 Divided by 286 Interest Expense, Financing F 287 Plus Sale-Leaseback Interest		290 Contract TIER	291 292		296 Total 297 Plus Sale-Leaseback Interest	298 Total		302 rotal 303	304 Conventional TIER 305
		ation		Capital	able	ss & Other	2		Investment - Special Deposit (B/S) Net SLB	qe Capital				ntract_TIER Earnings Diver Intracet Exnonse Financing Fees, and Restucturing	Plus; Imputed Rate Increase in 2010	Less: Interest on Sequestered Funds	back Interest		Divided by Interest Expense, Financing Fees, and Restructuring Plus Sale-Leaseback Interest			nventional TIER Earnings Plus: Interest Expense, Financing Fees, and Restucturing		back Interest		Interest Expense, Financing Fees, and Restructuring Plus Sale-Leaseback Interest		ER
	2007 2	1.000	0.000	6.6	0.3	0.0	6.0	(0.0) (0.2)	(0.3)	0.2	1.6	96.5 138.4		s, and Rest	in 2010				Restructur			s, and Rest				i Restructur		
ŀ	2008H1	87731	3000	<del>.</del> 67	Sie Al	0.0		0.0	(2.2) (0.1) (3.1)	0:0	(9.0)	138.4 134.9		ictarina Interior	oličiší: I	geljálí	13.6F\$Á		<b>Bu</b>	शहर <b>्षि</b> वै	કારણો	noturing	9499 (A)	enginalis,		<b>.</b> <b>.</b>	-naz6/8	vv 2 = 24©
Trancar	tion 20	0000	0001					3 (4 ) 1 (4 )			i dani	134.9	asyn Nywe	Desaye Y				60 12 60 12 60 16	1174 255 0015 25 0015 25		1155) 1155 1155							
	2008 HZ 2	0.000	0000	5.2	22.7	o: .	(45.5)	9.63	(4.5)	(0.0)	(22.4)	160.0		12.4 38.8	<b>(</b> 1	(1.0)	50.2 8.9	59.1	38.8	47.6	1.24	12.4 38.8		8.9	60.1	38.8	?	1.26
		0.000	0000	<del>1,5</del>	(0.2)	o: ,	6.3	(0.0)	F. 5	(t-in)	(0.5)	173.2		18.6 57.9		(1.5)	13.3	88.3	67.9 13.3	71.2	1.24	18.6 57.9	1	13.3	89.8	13.3	!	1.26
	- 1	0.000	ŀ	8.6	9.0	g; ,	(3.8)	(6.6)	(8.3)	(f.5)	(1.7)	139.2 119.0		16.1 57.3	2.5	(1.6)	13.9	88.2	57.3	71.2	1.24	16.1 57.3	1	13.9	87.3	13.9	!	1.23
		0.000	2000	0.6	2.8	S ,	(4.0) (0.6)	0.0	(8.1)	(F-2)	(1.3)	119.0		18.7 56.6	2.6 (2.6)	(1.7)	14.5	88.2	56.6	71.1	1.24	18.7 56.6	, , ,	14.5	86.98	14.5		1.26
		0.000		8.7	9.0	2 '	(0.7)	909	(0.3)	  -  -	(0.2)	108.2		18.8 56.0	2.7	(1:7)	15.1	88.1	56.0	71.1	1.24	18.8 56.0	140	15.1	88.6	15.1		1.26
	2013 2			9.3	3.0	? '	(2.0)	(0.2)	(0.4)		9.0	102.0 106.5		18.8 55.2	(2.7)	(1.8)	15.7	87.9	55.2 15.7	70.9	1.24	18.8 55.2	9.0	15.7	90.4	15.7		1.27
	- 1	0.000 0.000 0.000	1	6.9	9.0	3 '	(1) (2) (3) (3)	(0.2)	(6.4)		(0.8)	106.5		18.9 54.4	2.8 (2.8)	(1.9)	16.3	87.7	54.4	70.7	1.24	18.9	73.0	16.3	30.7	54.4 16.3	Ç	1.28
	7	0.000 0.000 0.000		10.6	7.5	? ·	(5.6)	(0.2)	(0.4)		(1.3)	117.3 128.5		18.9 53.6	(2.8)	(2:0)	17.0	87.5	17.0	9.07	1.24	18.9 53.6	73.2	17.0	30.7	53.6 17.0 70.6		1.28
		0.000		11.3	9.0	} , ;	6 C	(173)	(0.4)	.	(0.0)	128.5 140.0		19.0	(2.9)	(2.1)	17.8	87.5	52.8	70.5	1.24	19.0	70.5	17.8	6.08	52.8 17.8 70.5	5	1.28
	1	0.000		12.1	3.7	} , {	(4.6) (0.0)	(0.2)	(0.4)	 	(3.1)	158.0		19.0	(3.0)	(2.2)	18.6	87.2	18.6	70.4	1.24	19.0 51.8	71.6	18.6	90.5	51.8 18.6 70.4	9	1. <u>7</u> 8
	2018 20		<b>!</b>	12.9	(1.3) 0.0	} , ;	2.2	(0.3)	(0.3)	.   [	). O	158.0		19.1 50.8	(3.0) (3.0)	(2.2)	19.4	87.1	19.4	£ ;	<del>1</del> 7.	19.1 50.8	70.7	19.4	200	50.8 19.4 70.3	,	87:1
		0.000		13.8	1.7 0.0	, 3	(3.5) (3.5)	(13.5)	(0.3)	, 5	(0.1)	190.8		19.2 49.8	(3.1)	(Z:3)	20.3	0.78	20.3		1.24	19.2 49.8	8.69	20.3	, ,	20.3 70.1	5	67-1
	7	0.000	losing Date:	14.8	e: 0 0:0	. 6	(0.0 (0.0)	(14.4)	(0.3)	1 6	(c·n)	190.8		19.3 48.8	3.25	(2.4) 65.6	21.3	97.79	21.3		<del>5</del> 7.	19.3 48.8	6.89	21.3	1 1	21.3 70.1	200	67.1
	1	0.000		15.8	5.0 0.0	, 6	(0.0)	(0.3)	(0.3)	.   5	<u>.</u>	208.6 224.2		19.3	3.2	64.4	22.4	00.7	22.4	5. 5.	<del>1</del> .7.1	19.3 47.6	67.8	22.4	! !	22.4 70.0	1 20	57
	•	0.000	0	16.9	0.0	, 6	(0.0)	(0.3) (16.6)	(0.3)	,   6	(t.o)	224.2		19.5 46.5	(3.3)	1 63.3	23.5	0.00	23.5 23.5	2.5	<del>1</del> .7.1	19.5 7.5 0.0	6.99	23.5		23.5 70.0	20	671
	100	0.000	<b>&amp;</b>	18.1	e: 0:	, 5	(0.0) (0.0)	(0.3)	(0.3)	. S	(0-1-)	237.4		19.2 43.6	(3.4) 4.6)	60.09	24.7	, to	24.7	2, 00.3	4	19.2 43.6	63.8	24.7		24.7 68.3	1 20	3

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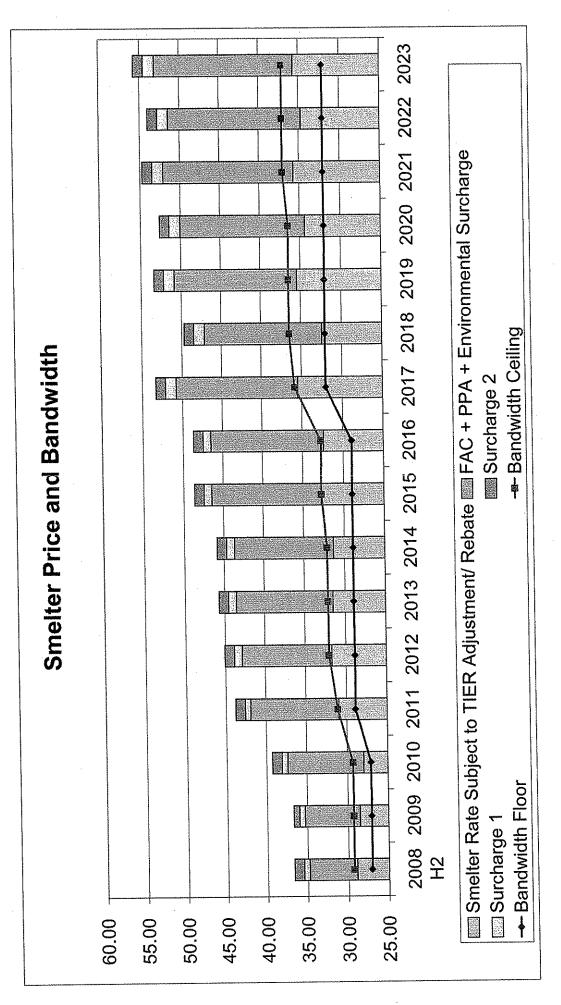
Part		a OIL	2007	2008H1	Transac fion 2008 H2	2008 H2	2009	2010	2011		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Particulation Mayor   1,000   0,000	•	Unwind Allocation	0	Lo		0.669	1.000	1.000	1,000	1.	1.000	1,000	1.000	1.000	1.000	1.000	000	1.000	1.000	1.000	
Degret Control Michael Basile Proceedings   Section 11   Authorise Degret Control Michael Basile Procedure (Control Michael Basile Procedure)   Authorise Degret Control Michael Basile Procedure (Control Michael Basile Procedure)   Authorise Degret Control Michael Basile Procedure (Control Michael Basile Procedure)   Authorise Degret Control Michael Basile Procedure (Control Michael Basile Procedure)   Authorise Degret Control Michael Basile Procedure (Control Michael Basile Procedure)   Authorise Office (Control Michael Basile		Pre-Transaction Allocation	1.000	0.331	HS.	0.000	0.000	0.000	0.000		0.000	0.000	0.00	0.000	0.000	0.000	0.000	0.000	0.000	0.000	
Object Contributes Principate Brown by Contribute Brown by Cont		Transaction Index	0.000	0.000		0.000	0,000	0000	0.000		2000				***************************************	T	ansaction		ite:	4/30/2008	
Properties for Potent Service   Properties	306		-Leasebac	뉚														,			
Frozentic Reserve	307	•				9	9	ć	Š	0.40	400 0	517.4	1177	118 5	127.2	132.3	131.7	132.3	132.2	129.5	
Economic Reserve	308					31.2	χ; , ς, ς	7.00	20.00	34.6	8'00'	t -		} '	! , !	,	•	,			
Net   Pus Sale-Lesschock Interest   Reg   1921   1924   1925   1929	308					က် လုပ်		0.62	3 S	5.5	00	(8.0)	(0.4)	(0.4)	(0.4)	(0.4)	(0,5)	(0.5)	(0.5)	(0.5)	
Puls Sale-Lasseback literest  Total Construction Charles  By 133 132 134 1515 1515 1515 1515 1515 1515 1515	310					0.0	0.0					1	117	•	128.8	1310	1213	131.8	1317	129.0	
Puls Sale-Lessedack Inforest   Tual Puls Sale Lessedack Inforest   Tual Puls Sale Casto Inforest   Tual Puls Sale Ca	311					96.7	110.8	107.2	114.2		106.9	2,5	1.70	47.8	18.6	19.4	20.3	2 2	22.4	23.5	
Divided by     Divi	312					105.6	124.2	121.1	128.7	131.5	124.5	133.4	134.4	135.9	145.4	151.3	151.6	153.1	154.1	152.5	
Interest Expenditures   11	<u>55</u>	2				2	!	į													
Pure Sub-Least-Definitions   Pure Sub-Least	314					35.0	51.6	50.6	49.6	48.5	47.3	46.0	44.7	43.3	41.8	40.2	38.6	36.8	35.0	33.0	
Substitution   Subs	3.50					, t-	17.2	18.2	19.2	20.4	21.5	22.8	24.1	25.5	27.0	28.6	30.2	32.0	33.8	35.8	
Paral Det Service   Paral Des Cash on Hand (including Line of Service)   Paral Des	316					8	13.3	13.9	14.5	15.1	15.7	16.3	17.0	17.8	18.6	19.4	20.3	21.3	22.4	23.5	•
Dascetted by Total Operating Expense         117.5         138.7         147.5         147.5         138.7         147.5         138.7         147.5	348					54.9	82.1	82.7	83.3	83.9	84.5	85.1	85.8	9,98	87.4	88.2	89.2	30.1	91.2	92.3	
Dasc Cash on Hand Land         117.5         136.7         147.5         166.6         166.2         150.0         100.0	319					1 92	151	1.46	1.55	1.57	1.47	1.57	1.57	1.57	1.66	1.71	1.70	1.70	1.69	1.65	
Dave Cash on Hand         117.5         136.7         147.5         156.9         166.6         166.9         166.9         166.9         166.9         166.9         166.9         166.9         166.9         166.9         160.0	327		÷			!	•														
Average Cash Belence         117.5         136.7         147.6         156.2<	322									•		4	0	6767	0.00	7 007	100 4	190 7	216.4	230.8	
Line of Credit  Total Operating Expense  Total	323		117.5	136.7		166.6	156.2	129.1	113.6	105.1	104.2	1000	1000	5000	100.0	100.0	100.0	100.0	100.0	1000	
Total Obvisided by Total Operating Expense 87.9 34.1 17.5 136.7 147.15 233.5 256.2 229.1 27.7 235.0 244.6 245.5 252.0 250.6 257.8 252.3 261.0 265.7 P.	324					800.8	100.0	0.00	2000	2005	1000	1 0 20	2 2	0.700	0 070	7 230	283.1	2007	316.4	330.8	•
Divided by Total Operating Expense 87.9 34.1	325		117.5	136.7		233.5	256.2	229.1	213.6	Z02.1	204.2	£.1.7	6.777	6.462	2.04.2	7007		:	5	) } }	
PAA	326																				
PPA Fuel Costs	327																	1		,	
Fuel Costs  Fuel C	328		87.9	34.1		• !	. !	. (	, ,	, 1		, 9770		, 020	250.6	257.8	252.3	261.0	265.7	267.4	
SEPA & Other Purchases         6.9         3.8         11.5         22.3         18.9         28.1         25.3         24.9         25.3         24.4         25.3         24.4         25.3         24.4         25.3         24.4         25.3         24.4         25.3         24.5         46.4         47.6         49.9           Non-Fuel Variable Production O&M         7.7         0.3         1.4         32.9         31.4         32.9         36.4         37.9         41.0         10.8         127.8         11.0         127.6         12.6         13.7         13.7         14.9         16.8         127.8         10.9         127.6         12.6         13.7         12.6         12.6         12.6         12.6         13.7         12.6         1	329		•	•		137.6	203.5	222.0	225.1	221.1	233.0	0.447	240.0	202.0	2000	200.7	28.2	2 1 1 1 1 1 1	38.6	42.4	
Nom-Fuel Variable Production O	330			3.8		1.5	22.3	18.9	787.1	20.07 0 40.00	0.87	0.00	1 0	707	200	45.5	45.4	47.6	49.9	50.3	
Fixed Production O&M  The state of the state	331			0.3		183	7870	4.00	5,50	200°4	4.00.4	2.5	14.5	106.8	101 101 101	110.9	127.6	121.6	131.7	126.4	
Transmission O&M  Transmission O  Transmissi	332		٠;	' ;		64.2	93.2	88.4 5.6	100.	7.00	ο α 2	2 6	- 0	9	0.0	10.2	10.5	10.9	11,2	11.5	
APM, L/C, Cogen, CW & TVA   3.8 3.6 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	333	•	4.0	C, Z		- u	0 C	- v	5 ×	9 (5	4.7	. 6	0.5	5.2	5.3	13.	5.6	5.8	6.0	6.2	
A&G Interest Expense & Insurance 2.4 0.8 1.3 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	334		ا ا	5. S		. t	25.0	24.2	25.0	25.4	26.1	27.3	27.7	28.6	29.8	30.3	31.2	32.5	33.1	34.1	
Property Taxes & Insurance 2.4 U.S. 19.3	333		9	ņ		. 4	9 0	1 4	8 /	ι: α	œ	5	6,9	9.6	6	10.2	10.5	10.8	<del>"</del>	11.5	
Total 182.8 692 301.2 450.7 462.6 489.1 493.0 506.2 513.3 530.6 536.2 566.6 550.7 570.9 573.9 594.7 Total Total (including Line o. 234.5 721.0 201.9 126.5 101.9 84.8 77.8 75.2 79.5 84.5 91.4 96.0 110.5 117.0 127.0 132.8	336			19.3		38.7	57.7	57.1	56.5	55.9	54.9	54.1	53.3	52.5	51.5	50.5	49.5	48.5	47.3	46.0	
Days Cash on Hand (including Line o. 234.5 721.0 201.5 180.8 159.4 151.8 147.3 150.7 153.3 159.5 160.4 176.7 181.0 190.6 194.2 Days Cash on Hand (excluding Line c. 234.5 721.0 201.9 126.5 101.9 84.8 77.8 75.2 79.5 84.5 91.4 96.0 110.5 117.0 127.0 132.8	228	Ļ	ı	69.2		301.2	450.7	462.6	489.1	493.0	506.2	513.3	530.6	536.2	566.6	550.7	570.9	573.9	594.7	595,4	
Days Cash on Hand (including Line o. 234.5 721.0 201.5 190.8 159.4 151.8 147.3 150.7 153.3 159.5 160.4 176.7 181.0 190.0 194.2  Days Cash on Hand (excluding Line c. 234.5 721.0 201.9 126.5 101.9 84.8 77.8 75.2 79.5 84.5 91.4 96.0 110.5 117.0 127.0 132.8	300																	. 6	0	9	
Days Cash on Hand (excluding Line c 234.5 721.0 201.9 126.5 101.9 84.8 77.8 75.2 79.5 84.5 91.4 96.0 110.5 111.0 121.0 125.0	340			721.0		283.0	207.5	180.8	159.4	151.8	147.3	150.7	153.3	159.5	160.4	1/6./	181.0	137.0	134.4	202.0	
	341			721.0		201.9	126.5	101.9	84.8	77.8	75.2	79.5	84.0 C	4.16	30.0	0.0	); =	2.73	132.0	?	

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Unwind Allocation  Pre-Transaction Allocation  1.000  Transaction Index  VII. Debt Service Detail, as of Transaction Date (M\$)  Eixed/ insured Serial Bonds (Tranche 1)  Beginning Principal Principal Inferest Debt Service Blended Interest Cost Eixed/ Insured Serial Bonds (Tranche 2)  Beginning Principal Principal Principal		Liansac 0.000 0.331 0.000 0.000 1.000 1.000 1.000 1.000% 1.000% 1.000% 1.000% 1.000% 1.000%	21 200	2009 0.000 0.000 0.000 2.000 20.2 20.2 9.52% 81.9 0.3	2010 0.000 0.000 0.000 211.9 20.2 20.2 9.52% 81.7 0.3		2012 1.000 0.000 0.000 2.000 20.2 20.2 2	2013 2 1,000 0,000 0,000 211.9 20.2 20.2 9,52% 80.7	2014 2 1.000 0.000 0.000 211.9 20.2 20.2 9.52% 80.4	8	2016 20 1,000 1 0,000 0 0,000 0 211.9 2 20.2 20.2 9,52% 9	2017 20 1,000 1 0,000 0 0,000 0 211.9 2 20.2 20.2 9,52% 9	2018 201 1,000 1. 0,000 0. 0,000 2. 17ans 71.9 21 20.2 2 20.2 2 9.52% 9.5 9.52% 9.5	2019 2020 1,000 1,000 0,000 0,000 0,000 0,000 Transaction Closing 211.9 211.9 20.2 20.2 9,52% 9,52% 78.0 77.3	2020 2021 1.000 1.000 0.000 0.000 Closing Date: 20.2 20.2 20.2 20.2 20.2 20.2 3.52% 9.52% 77.3 76.7	2 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	2008
Interest Debt Service Blanded Interest Cost Seginning Principal Principal Interest Debt Service Blanded Interest Cost Ongoing RUS Note (Stated) Beginning Principal Principal Interest	70 70	0.00% 0.00%		0.00% 16.9	9.32% 9.32% 0.00% 17.9	7.9 9.33% - 0.00% 279.2 18.9	7.9 9.33% 			· · · · · · · · · · · · · · · · · · ·		7.74 34% , 34% , 000% ,			°   °	42.9 42.9 9.35% 0.00%	9.38%
Debt Service Blended Interest Cost  NP Beginning Principal Principal/ Reserve Interest/ Reserve Debt Service Accretion Rate	ď	. 469.7 0.00% - 101.5  0.00% 5.91%	23.25 2.35 2.45 2.57 2.57 2.57 2.57 2.57 2.57 2.57 2.5	35.0 6.75% 105.6 - 5.91%	35.0 5.75% 111.8 	35.0 5.75% 118.4 - - 5.91%	35.0 5.75% 125.4 - 5.91%	35.0 5.75% 132.8 - - 5.91%	35.0 5.75% 140.7 - - 5.91%	5.75% 5. 5.75% 5. 149.0 18	5.75% 5.75% 5.91% 5	5.75% 5.75% 5.91% 5.91% 5	35.0 3 5.75% 5.1 177.0 18 - 5.91% 5.0	35.0 35.0 5.75% 5.75% 187.5 198.6 - 5.91% 5.91%	35.0 34.5 5.75% 5.75% 198.6 210.3	3 222.8	236.0
Beginning Principal Principal Interest Debt Service Blended Interest Cost Total (Incorporates RUS on Stated Basis) Beginning Principal Interest Line of Credit Fee Debt Service		. (42.1 	142.1 142.1 142.1 142.1 142.1 142.1 142.1 142.1 143.5 14	142.1 0.0 5.3 3.70% 855.5 17.2 51.1 68.8	142.1 5.3 5.3 3.70% 844.5 18.2 50.1 68.8	142.1 5.3 3.70% 832.9 19.2 49.1 68.8	142.1 5.3 3.70% 820.7 20.4 48.0 0.5 68.8	142.1 5.3 3.70% 807.8 21.5 68.8	142.1 5.3 5.3 3.70% 794.1 22.8 45.5 68.8	142.1 142.1 142.1 142.1 142.1 142.1 142.1 144.2 144.2 168.8 168.8 142.1 142.1 143.1	142.1 11 5.3 3.70% 3 3.70% 3 42.8 42.8 6.5.5 6.5.8 6.8.8	142.1 1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	142.1 14 5.3 3.70% 3.7 731.1 71 28.6 3 39.7 3 68.8 6	142.1 142.1 142.1 5.3 5.3 5.3 5.3 3.70% 3.70% 3.70% 3.0.2 32.0 38.1 36.3 6.8.8 68.8	142.1 142.1 142.1 5.3 5.3 5.3 3.70% 3.70% 3.70% 33.8 36.3 34.5 6.8 68.8 68.8	1 142.1 3 5.3 3 3.70% 652.3 3 35.8 3 35.8 3 35.8 3 35.8 3 35.8 3 35.8 3 36.8 8 88.8	5.3 5.3 5.3 3.70% 629.6 39.2 29.1 0.5 68.8

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2022 2023	1.000 1.000 0.000 0.000 365 365 0.00% 0.00%	4.16 4.16 3.14 3.14 7.297 7.297 10.200 10.200 98.00%	1.51 1.54 78.65% 78.65% 11.90 11.90 16.08 16.08 (0.70) (0.69)		32.34 32.35 2.36 3.29		32.34 32.35 4.75 4.75 37.09 37.10 34.70 35.63
2021	1.000 0.000 365 0.00%	3.14 7.297 10.200 98.00%	1.48 78.65% 11.90 16.08 -	36.09	32.32	35.67 16.44 1.40 1.20 54.71	32.32 4.75 37.07 35.67
2020	1.000 0.000 366 0.00%	4.17 3.15 7.317 10.200 98.00%	1.44 78.33% 11.90 16.08 - (0.73)	36.10	32.27	34.35 15.67 1.39 1.20 52.61	32.27 4.15 36.42 34.35
2019	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.41 78.65% 11.90 16.08 - (0.75)	36.05	32.30	35.41 15.40 1.40 53.41	32.30 4.15 36.45 35.41
2018	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.37 78.65% 11.90 16.08	36.04	32.28	32.41 14.66 1.40 1.20 49.67	32.28 4.15 36.43 32.41
2017	1.000 0.000 365 10.27%	4.16 3.14 7.297 10.200 98.00%	1.34 78.65% 11.90 16.08	(0.52) 36.02 32.02	32.27	35.41 15.30 1.40 1.20 53.31	32.27 3.55 35.82 35.41
2016	1.000 0.000 366 0.00%	4.17 3.15 7.317 10.200 98.00%	1.30 78.36% 10.79 14.58	32.60	29.17	32.38 14.08 1.00 1.20 48.66	29.17 3.55 32.72 32.38
2015	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.27 78.65% 10.79 14.58	32.56	0.25 29.19 3.52	32.71 13.70 1.00 1.20 48.61	29.19 3.55 32.74 32.71
2014	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.23 78.65% 10.79 14.58	(0.17) 32,54 28.93	29.18	31.33 12.32 1.00 1.20 45.84	29.18 2.95 32.13 31.33
2013	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.20 78.65% 10.79 14.58	32.53	29.16	31.48 12.00 1.20 45.69	29,16 2,95 32,11 31,48
2012	1.000 0.000 366 0.00%	4.17 3.15 7.317 10.200 98.00%	1.17 78.39%. 10.79 14.58	32.52	29.10 2.60	31.70 11.16 1.20 45.05	29.10 2.95 32.05 31.70
2011	1.000 0.000 365 6.31%	4.16 3.14 7.297 10.200 98.00%	1.13 78.65% 10.79 14.58	32.49	29.12	30.93 10.95 0.70 1.20 43.78	29.12 1.96 31.07 30.93
2010	1.000 0.000 365 0.00%	4.16 3.14 7.297 10.200 98.00%	1.10 78.65% 10.15 13.72	30.48	0.25 27.34 0.63	27.98 9.36 0.70 1.20 39.24	27.34 1.95 29.29 27.98
2009	1.000 0.000 365 0.00%	3.14 7.297 10.200 98.00%	1.06 78.65% 10.15 13.72	30.46	0.25 27.33 1.18	28.51 6.74 0.70 0.72 36.66	27.33 1.95 29.28 28.51
2008 H2	0.000	2.79 2.11 4.898 6.847 98.00%	0.69 78.09% 10.15 13.72 -	30.58	27.32	28.89 5.85 0.70 1.20 36.64	27.32 1.95 29.27 28.89
2	Unwind Allocation Pre-Transaction Allocation Days in Year General Rate Adjustment (%)	1 Smelter Sales. 2 Century 3 Alcan 4 Total Energy (TWh) 5 Total Demand (GW) 6 Smelter Load Factor (%)	8 Smelter Rate (\$/ MWh) 9 Large Industrial Rate 10 Sales (TWH) 11 Load Factor (%) 12 Demand (\$/ KW-mo.) 13 Energy (\$/ MWH) 14 Power Factor Penalty/ Demand Cr. (\$/ MWH) 15 MRDA (\$/ MWH)	16 Regulatory Account Charge 17 Less: Regulatory Account Charge 18 Net Rate (\$/ MWH) 20 I area Indiretrial Rate @ 98% LF	21 Plus Margin 22 Smelter Base Rate 23 Plus TIER Adjustment 24 I ass TIER Related Rebate	25 Smelter Rate Subject to TIER Adjustment 26 27 Plus FAC + PPA + Environmental Surcharge 28 Plus Surcharge 1 29 Plus Surcharge 2 30 Effective Smelter Rate (Incl. PPA, Surcharge, & Rebate) 31	32 TIER Adjustment Cap (\$/ MWh) 33 Bandwidth Floor 34 Bandwidth Range 35 Bandwidth Ceiling 36 Smelter Rate Subject to TIER Adjustment/ Rebate



### Smerrer Rate Structure

TIER Adjustment Rebate/Charge																
Pre-TIER Rebate Member Revenues	80.0	120.4	123.3	134.5	139.5	168,7	176.1	185.2		210.9	217.9	224.3	232.4	239.5	247.4	253.7
Pre-TIER Adj/Rebate Smelter Revenues	171.7	258.9	281.7	306.3	310.7	316,4	318.8	329.0		366.1	361.5	367.0	369.7	374.8	376.8	382.7
Other Revenues	75.8	115.7	104.7	95.7	85.9	66.9	65.8	55,4		47.2	52.4	40.3	41.3	42.3	42.1	42.4
Pre TIER Adj/Rebate Revenues	327.5	495.0	509.7	536.5	536.1	552.1	560.7	569.6	ŧ	624.2	631.7	631.5	643.5	656.6	666.2	678.8
Total Expenses	322.8	485.0	498.2	530.9	536.3	550.2	557.5	576.3		628.1	613.5	635.1	639.4	661.6	664.0	683.6
Net Margin Before TIER Adjustment	4.7	10.0	11.5	5.6	(0.2)	1.9	3.2	(6.7)	(4.5)	(3.9)	18.2	(3.5)	4.0	(5.1)	2.2	(4.8)
Interset + Marnin	402	4,7	4	7 27	20.0	9	0.00	ç	9		9	č	,	č	Ġ	
	7.77	7	177	.0.	0.0	0.4	2,0	000	0.00	00.0	4.00	0.00	. <del>.</del> .	94.8	7.7	63.5
Interest Charges	47.6	71.2	71.2	71.1	71.1	6.07	70.7	70.6	70.5	70.4	70.3	70.1	70.1	70.0	70.0	68.3
Pre-TIER Adjustment TIER	1.10	1.14	1.16	1.08	1.00	1.03	1.04	0.30	0.94	0.94	1.26	0.95	1.06	0.93	1.03	0.93
Increment needed for 1,24x TIER	6.7	7.1	5.6	11.5	17,3	15.1	13.8	23.7	21.4	20.8	(1.3)	20.4	12.8	21.9	14.6	21.2
Contract TIER Adjustments																!
Plus: Imputed Rate Increase in 2010	4	,	2.5	2.6	2.7	2.7	2.8	2.8	2.9	3.0	3.0	3.1	3.2	3.2	3.3	3,4
Less: Offset to Imputed Rate Increase in 2010		1	,	(5.6)	(2.7)	(2.7)	(2.8)	(2.8)	(5.9)	(3.0)	(3.0)	(3.1)	(3.2)	(3.2)	(3.3)	(3,4)
Less; Interest on Sequestered Funds	(1.0	(1.5)	(1.6)	(1.7)	(1.7)	(1.8)	(1.9)	(2.0)	(2.1)	(2.2)	(2.2)	(2.3)	(2.4)	(5.5)	(2.7)	(5.8)
Total Adjustments	(1.0)	(1.5)	0.9	(1.7)	(1.7)	(1.8)	(9:1)	(2.0)	(2.1)	(2.2)	(2.2)	(2.3)	(2.4)	(2.5)	(2.7)	(2.8)
Increment needed for 1,24x TIER with Adj.	7.7	8.6	4.6	13.2	19.0	17.0	15.7	25.7	23.5	22.9	0.9	22.7	15.2	24.4	17.2	24.0
Rebate Amount (\$M)	•	,	,	•	,		ı		,	1	,	1				
TIER Adjustment Charge (\$M)	7.7	8.6	4.6	13.2	19.0	17.0	15.7	25.7	23.5	22.9	0.9	22.7	15.2	24.4	17.2	24.0
Rebate to Members/Smelters (\$/MWh)									٠							
Rurals	•	:	,	,	,		\$		,	,		,		1		
Large Industriats	,	,		,	,	ŧ	,	,	,	,	,	1		1		,
Smelters	,			J	•	į	•									
TIER Adjustment Charge to Smelters (\$/MWh)	1.57	1.18	0.63	1.80	2.60	2:32	2.15	3.52	3.21	3.14	0.13	3.11	2.08	3.35	2.36	3.29

Method
Cash
Rates
Member

Unwind Allocation Pre-Transaction Allocation 1 Member Sales (TWh) 2 Eural 3 Large Industrial	2008 H2 0.669 0.000 1.6	2009 1.000 0.000 1.1	2010 1.000 0.000 2.5 1.1	2011 1.000 0.000 2.5 1.1	2012 1.000 0.000 2.6	2013 1.000 0.000	2014 1.000 0.000 2.7	2015 1.000 0.000 2.8	1.000 0.000 2.8 1.3	1.000 0.000 2.9	2018 1.000 0.000 2.9 1.4	2019 1.000 0.000 3.0	2020 1.000 0.000 3.1 1.4	8 -0	2021 1.000 0.000 3.1 4.5	21 2022 000 1,000 000 0,000 3.1 3.2 1.5 1.5 1.5
6 Rates (Cash Method) 7 Rural 7 Rural 9 Load Factor (%) 9 Demand (\$/ KW/mo.) 10 Energy (\$/ MWH) 11 Base 12 MRDA Account Charge	60.2% 7.37 20.40 37.18 (1.11)	60.0% 7.37 20.40 37.22	60.1% 7.37 20.40 37.19 (1.08)	60.2% 7.84 21.69 37.17 (1.05)	60.2% 7.84 21.69 37.14 (1.03)	60.4% 7.84 21.69 37.12 (1.00)	60.5% 7.84 21.69 37.09 (0.38)	60.6% 7.84 21.69 37.07 (0.96) 0.16	60.5% 7.84 21.69 37.04 (0.94)	60.7% 8.64 23.91 37.02 (0.92)	60.8% 8.64 23.91 37.00 (0.90)	60.9% 8.64 23.91 36.98 (0.88)	60.8% 8.64 23.91 36.95 0.86)	200000	8.64 23.91 36.94 0.88	0% 61.1% 64 8.64 23.91 23.91 36.92 84) (0.82) 88 1.32
	5.90 0.49 (4.00) (2.39) (0.00)	2.84 0.85 (2.95) (3.74) 0.00	(3.87)	2.35 7.60 2.62 (3.77) (6.44)	2.34 7.81 2.89 (4.28) (5.94) 0.49	2.34 8.31 2.89 (4.17) 7.03	2.34 8.99 3.02 (4.08) 7.94	2.34 9.01 4.14 (3.98)	2.34 9.41 4.17 (3.90)	6.38 9.45 4.12 (4.49) 9.08	6.37 9.75 4.28 (4.40) - 9.64 52.62	6.37 9.64 4.25 (4.30) 9.58 9.58	10.11 4.45 (4.22) - - 10.34 53.70	4.63 4.63 4.12 10.81 54.15	15 15 15	_ '
[Fai	78.1% 10.15 13.72 31.52 (0.94)	78.6% 10.15 13.72 31.39 (0.93)	78.6% 10.15 13.72 31.39 (0.91)	78.6% 10.79 14.58 31.39 (0.89)	78.4% 10.79 14.58 31.40 (0.87)	78.6% 10.79 14.58 31.39 (0.85)	78.6% 10.79 14.58 31.39 (0.83)	78.6% 10.79 14.58 31.39 (0.81) 0.16	78.4% 10.79 14.58 31.41 (0.80) 1.53	78.6% 11.90 16.08 31.39 (0.78)	78.6% 11.90 16.08 31.39 (0.76) 0.51	78.6% 11.90 16.08 31.39 (0.75) 0.92	78.3% 11.90 16.08 31.42 (0.73) 0.90	8 + 5 1 5 0 0 2	78.6% 11.90 16.08 31.39 (0.71) 0.88	6% 78.6% 0.08 16.08 3.9 31.39 7.71 (0.70) 1.41 5.41
30 GHA 31 FC 32 Env. Surcharge 33 Surcharge Rebate 34 TIER Related Rebate 35 Economic Reserve 36 Economic Reserve	5.90 0.49 (4.00) (2.39) (0.00)	5.84 0.85 (2.95) - - - - - - - - - - - - - - - - - - -	2.68 (3.87) (5.86)	(3.77)	7.81 2.89 (4.28) - - - - - - - - - - - - - - - - - - -	8.31 2.89 (4.17) 7.03 39.73	8.99 3.02 (4.08)	9.01 4.14 (3.98)	9.41 4.17 (3.90) - - 9.68 42.80	9.45 4.12 (4.49) 9.08 45.62	9.75 4.28 (4.40)	9.64 4.25 (4.30)	10.11 4.45 (4.22) - 10.34 47.34	4.67.74 10.8 17.74		_ '
Non-	35.50	35.45	35.42	35.39	35.36 (0.98)	35.33 (0.96) 0.17	35.31 (0.93) 0.17	35.28 (0.91) 0.16 2.23	35.26 (0.89) 0.53 2.23	35.24 (0.87) 0.52 6.07	36.21 (0.85) 0.51 6.07	35.20 (0.84) 0.92 6.06	35.18 (0.82) 0.90 6.06	% ତ <b>ୁ</b>	95 88 90 S	m 6 m m c
44 FAC 45 Env. Surcharge 46 Surcharge Rebate 47 Tiffs Related Rebate 48 Economic Reserve 49 Net 50 Effective Rate	5.30 0.49 (4.00) (0.00) 34.44	5.84 0.85 (2.95) (2.95) 34.40	2.68 (3.87) (5.86) 34.39	(3.77)	2.89 (4.28) (5.94) 0.49 37.10	2.89 (4.17) (4.17) 7.03 43.81	3.02 (4.08) 7.94 44.70	4.14 (3.98) . ' . ' . 45.93	4.17 (3.90) - 9.68 46.80	4.12 (4.49) 9.08 50.03	4.28 (4.40)	4.25 (4.30)	4.45 (4.22) - - 10.34 51.66	3 4 A   5   02	4.63 (4.12) 10.81 52.11	.63 4.65 .12) (4.04)
51     Revenues <u>Delta(\$M)</u> Rural     LI     55 Total	3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 4	. ,	# ( s	5 I 1	1 2	F 4	a I	1 1					' '  '		and the second s
57 Smetter Rebate Lag 58 TWh 59 Accrued (\$/ MWh) 60 Realized (\$/ MWh) 61 Adjust (\$M)	4.90	7.30	7.30	7.30	7.32	7.30	7.30	7.30	7.32	7.30	7.30	7.30	7.32	22	7.30	30 7.30.

## Regulatory Accounts

		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Purchased Power Cost not. Included in Member Rates (\$M)	(1.26)		0.17 (1.33)	2.69	1.72	3.11	1.20	2.23	2.09	7.32	2.69	6.70	5.01	6.93	7.83	10.72
- 0	EXPENSE DEFERRAL METHOD																
0 0	Income Statement (Change in Regulatory Account)	story Acc	ount)														
	1. <u>Deferral</u>																
ເດຍ	Power Purchase Expense	1 26	,	1.33	ı	,	•	,	,	,	,	ť			ŧ		
٥ ٨	Credit	1	(0.17)		(2.69)	(1.72)	(3.11)	(1.20)	(2.23)	(2.09)	(7.32)	(2.69)		•	(6.93)	'	(10.72)
- ∞	Total	1.26	(0.17)	1.33	(2.69)	(1.72)	(3.11)	(1.20)	(2.23)	(2.09)	(7.32)	(2.69)	(6.70)		(6.93)	(7.83)	(10.72)
o €	2 Recognition of Prior Year Balance (Set to Start in 2013)	(Set to S	tart in 20	13)			-									č	
<u> </u>	Credit Member Revenue (Charge to Members)	to Memi	cers)				0.66	0.66	0.66	2.18	2.18	2.18 2.18	4.03 4.03	4.03 4.03	4.03 4.03	6.21 6.21	6.21 6.21
2	Debit Power Purchase Expense						3	3	) } }	i	) 	:					
5 4	Net Income	(1.26)	0.17	(1.33)	2.69	1.72	3.11	1.20	2.23	2.09	7.32	2.69	6.70	5.01	6.93	7.83	10.72
<u>5</u>	;																
9	16 Balance Sheet																
18	Assets Cash						0.66	1.33	1.99	4.17	6.35	8.52	12.56	16.59	20.62	26.83	33.04 24.76
<u>0</u>	Regulatory Asset	•	E		0.27	1.99	4.43	4.97	6.53	6.44	11.58	12.10	14.70	'		7 20.65	24.70
20	Total	i	t	ı	0.27	1.99	5.10	6.30	8.52	10.61	17.93	20.62	27.32			47.08	00.70
21	: : : : : : : : : : : : : : : : : : : :					<u></u>											
2 2	Liabilities & Equity Famity	(1.3)	(1.1)	(2.4)	0.3	2.0	5.1	6.3	8.5	10.6	17.9	20.6	27.3	32.3	39.3	47.1	57.8
24	Regulatory Liability	13	~	2.4				•			1		1	•		•	-
25	Total			1	0.3	2.0	5.1	6.3	8.5	10.6	17.9	20.6	27.3	32.3	39.3	47.1	57.8
İ																	

FAC PPA Env Sur						ornom.								Decer	December 2007	200
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
1 Production (TWh) 2 Sales (TWh) 3	8.3	11.8	12.1	11.6	11.7	11.6	11.9	11.9	12.0	11.6	12.0	11.6	11.9	11.9	11.9	12.8
4 5 A. FAC 5 Fuel Costs (\$M)	137.6	203.5	222.0	225.1	227.7	235.0	244.6	245.5	252.0	250.6	257.8	252.3	261.0	265.7	267.4	270.5
Total Costs for Passthrough (\$/ MWh Sold; Fuel Cost Base (\$/MWh)	16.62 (10.72) 5.90	16.56 (10.72) . 5.84	17.77 (10.72) . 7.05	18.31 (10.72) 7.60	18.53 (10.72) 7.81	19.03 (10.72) 8.31	19.71 (10.72) 8.99	19.72 (10.72) 9.01	20.13 (10.72) 9.41	20.17 (10.72) 9.45	20,47 (10,72) - 9,75	20.35 (10.72) . 9.64	20.83 (10.72) 10.11	21.02 (10.72) 10.30	21.10 (10.72) 10.39	21.16 (10.72) 10.44
11 B. PPA 12 Purchased Power Costs (\$M)	10.01	22.11	17.26	30.53	27.15	31.59	25.51	28.67	28.27	43.33	29.93	40.57	35.90	41.20	43.34	51.02
14 Total Costs for Passthrough (\$/ MWh Sold) 15 Purchased Power Cost Base (\$/MWh) 16 Purchase Power Passthrough (\$/MWh)	1.21 (1.75) (0.54)	1.80 (1.75) 0.05	1.38 (1.75) . (0.37)	2.48 (1.75) 0.73	2.21 (1.75) 0.46	2.56 (1.75) 0.81	2.06 (1.75)	2.30 (1.75) 0.55	2.26 (1.75)	3.49 (1.75) 1.73	2.38 (1.75) 0.63	3.27 (1.75)	2.86 (1.75)	3.26 (1.75)	3.42 (1.75)	3.99 (1.75) 2.24
18 C. Environmental Surcharge 19 Eligible Cost (\$M)	4.06	10.44	33.45	32.19	35.49	35.62	37.46	51.54	52.19	51.21	53.95	52.65	55.79	58.54	58.92	61.60
21 Total Costs for Passthrough (\$/ MWh Sold; 22 Env. Surcharge Cost Base (\$/MWh)	0.49	0.85	2.68	2.62	2.89	2.89	3.02	4.14	4.17	4.12	4.28	4.25	4.45	4.63	4.65	4.82
	0.49	0.85	2.68	2.62	2.89	2.89	3.02	4.14	4.17	4.12	4.28	4.25	4.45	4.63	4.65	4.82
26 1 - FAC + Environmental Surcharge to Members	sers															
27 Rurals 28 FAC 29 Fnvironmental Surcharae	5.90	5.84	7.05	7.60	7.81	8.31	8.99 3.02	9.01	9.41	9.45	9.75	9.64	10.11	10.30	10.39	10.44
Tota	6.39	69.9	9.73	10.22	10.70	11.20	12.01	13.15	13.58	13.57	14.04	13.88	14.56	14.93	15.04	15.26
31 <u>Large Industrials</u> 32 FAC	5.90	5.84	7.05	7.60	7.81	8.31	8.99	9.01	9.41	9.45	9.75	9.64	10.11	10.30	10.39	10.44
Tota	6.39	6.69	9.73	10.22	10.70	11.20	12.01	13.15	13.58	13.57	14.04	13.88	14.56	14.93	15.04	15.26
2 - FAC + PPA + Environmental Surcharge	to Smelters															
	5.90	5.84	7.05	7.60	7.81	0.81	0.30	9.01	0.51	9.45	9.75	9.64	1.1 1.1	10.30	10.39	10.44
38 Environmental Surcharge 39 <b>Total</b>	5.85	6.74	9.36	10.95	11.16	12.00	12.32	13.70	14.08	15.30	14.66	15.40	15.67	16.44	16.70	17.50

(alif.)			i alleache	ZH 800Z	
Institut Allocation		0	•	0.669	
Pre-Transaction Allocation	1.000	0.331	1.000	. ,	
Transaction index					
A Transaction Components			301.5	,	
1. Cash Payment/ Credit Escrow Draws	•	ŀ	;		
2. WKE Residual Value Obligation					
WKE Gen. Capex - Cum.					
Non-Incremental (RV Obligation Balance)	45.2	50.2	61.0	;	
Beginning Balance	800	11.7	'	,	
WKE Share of Non-Incremental Capex	8.5	0.9	1	1	
Amortization of WKE Share	502	61.0	61.0	ı	
Net	1				
Incremental	92.6	6.06	89.4	•	
Beginning Balance	•	•	•	,	
WKE Share of Non-Incremental Capex	4.6	1.6	•	-	
Amortization of WKE Share	606	89.4	89.4	•	
teN	141.1	150.4	150.4		
Total					
3. LG&E Rental Income Advance	48.0	15.8	\$		
Cash Flow	52.3	17.3			
Income Statement	(13.0)	(11.4)	_	•	
Balance		•	55.0		
4. Fuel & Other Inventories	•	•	16.0	•	
<ol><li>Cancellation of Settlement Prom. Note</li></ol>	•	'	97.5	,	
6. Coleman Scrubber Completion	•	,	10.9	•	
			(15.7		
<ol><li>Expense Unamortized Mktg Payment Settlement Note</li></ol>	•	,	4.3	'	
တ်	•				
	1541	161.8	161.8	,	
Cancellation of KV Obligations	•	•	161.8	1	
Keciassification as Eduity	•	0	,	,	
Not WKE Obligation	154.1	101.8	**		

Per Transaction Allocation   1,000   0,331   1,000	5 5 6 6	1,000		. ,	699.
Unwind Allocation  1,000 0,331 pt Per Transaction Index  2	5 4 B	1.000	0.331	•	
Transaction moves  B. Transaction moves  Transaction moves  Transaction moves  Transaction proceeds  Smeller Perjament (Assurances Agreement)  Cass Belances Per-Transaction  Transaction Proceeds  Lump-Sum Member Rebault  North Century-Contuny Reactive Power Transaction Refund  Income Tax  Net Transaction (Net)  Undewniting Costs  Debt Restructuring.  ARVP Defeasance Premium  Tolal  Bond insurance  ARVP Defeasance Premium  Tolal  Committeed Cash Balances:  Translation Reserve  Unrestricted Cash Balances  ARVP Belances:  Translation Reserve  Unrestricted Cash Balances  ARVP Reserved Interest on RUS New Note  Sept-Up RUS New Note  Cash Riber Sept-Up RUS New Note  Begginning Balance - Stated  Accured Interest  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Seade RUS New Note  Begginning Balance - Stated  Cash Flow:  Total  Seade RUS New Note  Cash Flow:  Total  Accured Interest  Total  Seade RUS New Note  Cash Flow:  Total  Accured Interest  Total  Seade RUS New Note  Cash Flow:  Total  Accured Interest  Total  A	<u>ச்</u> வி		-	1.000	
B. Transaction Cash Flows  Transaction Transaction  Transaction Process  Transaction Process  Transaction Process  Transaction Process  Transaction Process  Net Day, Tarnisaction Refund  Transaction Cash  Debt Rescructuring  Trotal  Rescribed Cash Balances  Trotal  Restricted Cash Balances  Economic Reserve  Cancellation of Selfenders Post-Transaction  Capitalize Account Interest on RUS New Note  Economic Reserve  Economic Reserve  Economic Reserve  Economic Reserve  Cancellation of Selfenders  Economic Reserve  Economic Reserve  Cancellation of Selfenders  Economic Reserve  Cancellation of Selfenders  Economic Reserve  Economic Reserve  Economic Reserve  Cancellation of Selfenders  Economic Reserve  Economic Reserve  Economic Reserve  Economic Reserve  Cancellation of Selfenders  Economic Reserve  Economic Reser	шÎ				
Cash Balances Per-Transaction Transaction Proceeds and Parties Lump-Sum Member Rebate Net DSI. Termination Consent Fee to Lease Equity Parties Lump-Sum Member Rebate Net DSI. Termination Century/Century Reactive Power Transaction Refund Income Tax Net Transaction Cash Debt Reduction (Net) Underwriting Costs Bond Insurance Antyp Defensance Premium Total Restricted Cash Balances: Transition Reserve Economic Reserve Transition Res		The second secon		134.9	
Translation Proceeds  Translation Proceeds  Consent Feel to Lease-Equity Parties  Lunp, Sum Nember Rebate  Net DSI. Termination  Century/Century Reactive Power Transaction Refund  Income Tax  Net Translation Cash  Deat Restruction (Net)  Underwriting Costs  Bond Insurance  ARVP Deleasance Premium  Restricted Cash Balances Post-Transaction  Control Income Reserve  Unrestricted Cash Balances Post-Transaction  Control Reserve  Caphallach Accrued Interest  Total  Stated RUS New Note  Ending Balance - Stated  Beginning Balance - Stated  Cash Flow:  Prepay RUS New Note  Control Interest  Total  Stated RUS New Note  Cash Flow:  Prepay RUS New Note  Cash Flow:  RUS New N				301.5	
Smelet Payment (Assurances Agreement) Consear Fee to Lease-Equity Parties Lump-Sum Member Rebate Net DSL Termination Net DSL Termination Century/Century Ractive Power Transaction Refund Income Tax Det Restructuring Debt Restructuring Underwriting Costs Brond Insurance ARVP Deleasance Premium Total Restructuring Cash Balances: Transition Reserve Economic Reserve Economic Reserve Economic Reserve Capitalize Accrued Interest on RUS New Vote Step-Up RUS New Note to Stated Basis: Capitalize Accrued Interest Capitalize Accrued Interest Total Stated RUS New Note Stated RUS New Note Capitalize Accrued Interest Total Beginning Balance Accrued Interest Total Beginning Balance Capitalize Accrued Interest Total Stated RUS New Note Beginning Balance Accrued Interest Total Stated RUS New Note Cash Row Note Accrued Interest Total Stated RUS New Note Beginning Balance - Stated Accrued Interest Total Stated RUS New Note Cash Row Note Cash Row Note Accrued Interest Accrued Inter				(4.3)	
Consent Fee to Lease-Equity Parties  Lum-Sum Member Rebate Net DSI, Termination Century/Reactive Power Transaction Refund Income Tax Net Transaction Cash Debt Restructuring: Debt Restructuring: Debt Restructuring: Debt Restructuring: Debt Restructuring: Transition Reserve Economic Reserve Economic Reserve Economic Reserve Capitalize Accorded Inferest on RUS New Note Capitalize Accorded Inferest on RUS New Note Sign-Up RUS New Note to Stated Basis: Capitalize Accorded Inferest on RUS New Note Sign-Up RUS New Note Ending Balance Sign-Up S				,	
Lump-Sum Mannber Rebate Net DSI. Termination Century/Century Reactive Power Transaction Refund Income Tax Net Transaction Cash Debt Restructuring: Debt Restructuring: Debt Restructuring: AAPP Defeasance Premium Total Restricted Cash Balances Translation Reserve Economic Reserve Economic Reserve Economic Reserve Cancellation of Settlement Prom. Note Cancellation of Settlement Prom. Stated Basis:  CADAP RUS New Note Accrued Interest Total Step-Up Cash Restructuring Step-Up Cash Restructuring Step-Up Cash Restructuring Step-Up Cash Restructuring A Net Cash Capital Markets Debt Lister Capital Mark	Consent Fee to			,	
Net DSI, Termination Century/century Reactive Power Transaction Refund Income Tax Note Transaction Cash Debt Restructuring. Debt Restructuring Costs Bond Insurance Underwifting Costs Bond Insurance Total Restructed Cash Balances: Economic Reserve Capitalize Accrued Interest on RUS New Note Capitalize Accrued Interest Total State Beginning Balance - Stated Beginning Balance - Stated Beginning Balance - Stated State Pupp State Pupp State Capital Markets Debt Stack Down Remaining RUS New Note to GAAP Basis: Beginning Balance - Stated					
Income Tax  Net Transaction Cash Debt Restructuring: Debt Restructuring: Debt Restructuring: Debt Restructuring: Debt Restructuring: Debt Restructuring: Total Restricted Cash Balances: Transition Reserve Economic Reserve Economic Reserve Cariolation of Settlement Prom. Note Cariolation of Settlement Prom.				(0.3)	
Net Transaction Cash   Debt Restructuring:			1	(1.1)	
Next Transaction Cash Debt Restructuring: Debt Reduction (Net) Debt Reduction (Net) Debt Reduction (Net) Debt Reduction (Net) Total Restricted Cash Balances Transition Reserve Economic Reserve Economic Reserve Carcellation of Settlement Prom. Note Step-Up Rus New Note to Stated Basis: Carculation Statement Prom. Note Step-Up Rus New Note to Stated Basis: Carculation Balance - Stated Friding Balance - Stated Capitalize Accrued Interest Total Stated Rus New Note Ending Balance - Stated Cash Restructuring: Capitalize Accrued Interest Total Stated Rus New Note Ending Balance - Stated Cash Now Note Stated Balance - Stated Cash Now Note Cash No				295.9	
Debt Restructuring:  Debt Restructuring:  Debt Reduction (Net) Underwriting Costs Bond Insurance ARVP Defeasance Premium Total Restricted Cash Balances: Transition Reserve Economic Reserve Capitalize Accrued Interest on RUS New Note Ending Balance - Stated Accrued Interest Total Stated RUS New Note Ending Balance - Stated Accrued Interest Total Stated RUS New Note Cash Flow Defease ARVP Prepay RUS New Note Cash Flow Defease ARVP Stated Advices Debt Reserved Markets Debt Remaining RIS New Note Remaining RIS New Note Remaining RIS New Mote RIS New M					
Underwriting Costs	ă			(182.8)	
Bond Insurance ARAP Defeasance Premium Total Restructuring: Cancellation of Settlement Prom. Note Cancellation of Settlement Prom. Note Cancellation of Settlement Prom. Note Cancellation of Settlement Prom. Stated Capitalize Accrued Interest on RUS New Note is Step-Up. RUS New Note is Step-Up. Prus New Note is Step-Up. Step-Up. Step-Up. Step-Up Ste		1.75%		(5.1)	
AND Defeasance Premium  Total Restricted Cash Balances: Transition Reserve Economic Reserve Capitalize Accurated Interest nor RUS New Note Step-Up Economic Reserve Economic Reserve Economic Reserve Ending Balance - Stated Economic Reserve Econo	Underwriting	0.80%		(7.8)	
Total Stated RIS New Note Ending Balance - Stated			1		
Restricted Cash Balances: Translion Reserve Economic Reserve Economic Reserve  Linestricted Cash Balances Post-Transaction  C. Debt Restructuring: Beginning Balance - GAAP Beginning Balance - GAAP Capitalize Accrued Interest on RUS New Note Step-Up RUS New Note Ending Balance and Stated Basis: GAAP RUS New Note Ending Balance - Stated Accrued Interest Total State-Up Ending Balance - Stated Cash Flow: Step-Up Cash Flow: Step-Up Beginning Balance - Stated Cash Flow: Cash Flow: Beginning Rush Wolte Basis: Step-Up Cash Flow: Beginning Balance - Stated				(195.8)	
Restricted Cash Balances:  Transition Reserve Economic Reserve Economic Reserve Economic Reserve Complex Reserved Carba Balance - GAAP Beginning Balance - GAAP Cancellation of Settlement Prom. Note Captalize Accured Interest on RUS New Note Step-Up RUS New Note to Stated Basis: GAAP RUS New Note Ending Balance Accured Interest Total Stated RUS New Note Ending Balance - Stated Accured Interest Total Step-Up Beginning Balance - Stated Accured Interest Total Step-Up Beginning Balance - Stated Accured Note Defease ARVP Issue Capital Markets Debt Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Flow: Read Rus New Note Beginning Balance - Stated Flow: Read Rus New Note Defease ARVP Issue Capital Markets Debt Flow: Read Rus New Note Reasis: Read Rus New Remaining Rus New Note to GAAP Basis: Read Rus New Remaining Rus New Note to GAAP Basis:					
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Economic Reserve  Unrestricted Cash Balances Post-Transaction  C. Debt Restructuring: Beginning Balance - GAAP Carollation of Settlement Prom. Note Carollation of Settlement Prom. Note Capitalize Accound Interest on RUS New Note Ending Balance Accurded Interest Total Stated RUS New Note Ending Balance - Stated Accurded Interest Total Step-Up Pepapa KNV Pepapa KNV Pepapa KNV I Step-Up Pepapa KNV Pep				(75.0)	
Cabring Balance - Stated  Capturestructed Cash Balances Post-Hairseauch.  Captulize Accound Interest on RUS New Note Step-Up RUS New Note to Stated Basis:  GAAP RUS New Note to Stated Basis:  GAAP RUS New Note  Froil Step-Up  Beginning Balance - Stated  Cash Flow:  Prepay RUS New Note  Defease ARVP  Issue Capital Markets Debt  Net  Step-Up  Beginning Ruls New Note  Defease ARVP  Issue Capital Markets Debt  A Step-Up  Beginning Ruls New Note  Defease ARVP  Issue Capital Markets Debt  A Step-Upwan Remaining RUS New Note to GAAP Basis:  Step-Upwan Rus New Note Cabring Ruls New Note to GAAP Basis:	ı			125.0	
C. Debt Restructuring:  Beginning Balance - GAAP  Cancellation of Settlement Prom. Note Capitalize Accrued Interest on RUS New Note Step-Up RUS New Note to Stated Basis: GAAP RUS New Note to Stated Basis: GAAP RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Defease ARVP Issue Capital Markets Debt Issue Capital Markets Debt Ending Balance - Stated Step-Up Beginning RUS New Note Defease ARVP Issue Capital Markets Debt Ending Balance - Stated Step-Up Beginning RUS New Note Defease ARVP Issue Capital Markets Debt Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:	١				
Capitalize Accrued Interest on RUS New Note Capitalize Accrued Interest on RUS New Note Step-Up RUS New Note Ending Balance Accrued Interest Total Stated RUS New Note Ending Balance - Stated Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Issue Capital Markets Debt Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Step-Up Beginning Balance - Stated Cash Flow: Bread RUS New Note Cash Flow: Remaining RUS New Note to GAAP Basis: Step-Down Remaining RUS New Note to GAAP Basis:		AND		1 051 1	
Cancellation of Settlement Prom. Note Capitalize Accrued Interest on RUS New Note Step-Up RUS New Note to Stated Basis: GAAP RUS New Note Ending Balance Accrued Interest Total Stated RUS New Note Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Not Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Step-Up Stated Cash Flow: Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Stated Cash Flow: C	ä			(16.0)	
Capitalize Accrued Interest on RUS New Note Step-Up RUS New Note to Stated Basis:  GAAP RUS New Note to Stated Basis: GAAP RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Cash Flow: Step-Up Beginning RUS New Note Defease ARVP Issue Capital Markets Debt Step-Down Remaining RUS New Note to GAAP Basis:				7.2	
Step-Up RUS New Note to Stated Basis:  GAAP RUS New Note Ending Balance Accrued Interest Total Stated RUS New Note Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Cash Flow: Step-Up Beginning RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:					
GAAP RUS New Note Ending Balance Accrued Interest Total Stated RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Cash Flow: Step-Up Beginning RUS New Note Cash Flow: Prepay RUS New Note Defease ARVP Step-Up Step-Up Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Step-Up Markets Debt					
Ending Balance Accrued Interest Total Stated RUS New Note Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Step-Down Remaining RUS New Note to GAAP Basis:				791.4	
Accrued Interest  Total Stated RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:				7.2	
Total Stated RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Issue Capital Markets Debt Step-Up Step-Up Step-Up Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Step-Up St			•	798.6	
Stated RUS New Note Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net For Interest From Remaining RUS New Note to GAAP Basis: Step-Down Remaining RUS New Note to GAAP Basis:					
Ending Balance Accrued Interest Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:				794.7	
Accrued Interest  Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:				2.0	
Total Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Lown Remaining RUS New Note to GAAP Basis:			•	801.7	
Step-Up Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:				3.1	
Beginning Balance - Stated Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step. Provided Basis:				1,045.3	
Cash Flow: Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:					
Prepay RUS New Note Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Step-Down Remaining RUS New Note to GAAP Basis:				(476.7)	
Defease ARVP Issue Capital Markets Debt Net Ending Balance - Stated Stated Stated Stated Stated Stated Stated Stated					
issue Capital Markets Debt  Net Ending Balance - Stated Step. Down Remaining RUS New Note to GAAP Basis:				293.9	
Ending Balance - Stated Steam RUS New Note to GAAP Basis:				(182.8)	
Ending Balance - Stated Steam Note to GAAP Basis:				862.5	
Step-Down Remaining RUS New Note to GAAP Basis:				(1.2)	
				861.3	

UW Transaction	2002	, 2008H1	Transaction	2008 H2	
(ws)	•	0		0 0 660	
Unwind Allocation Pre-Transaction Allocation	1.000	0.331	1.000	8000	
Transaction Index					
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N.	•		11.445	ŧ	
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eţ r			16.025	t	
83 5. Settlement Promissory Note	•	ŧ	97.495	ŧ	
1 0			10.892		
85 7. SOZ Allowarices ps Rynense Unamortized Mktg Payment/ Settlement Note			(15.740)	1	
တ်			(4,203)		
Total	•	,	04.5.30		
90 E. Non-Patronage Allocations and Taxable Income					
· ·		•	45.23	4	
Cash Flows					
income Statement	- '- '20	•	45.23	1	
Cash		•	24.28	ŧ	
KVF restriction & Other (Alue emissions allowances)		,	9.88	š	
Fuel Hiveritory of Ouriet (plus Chicago Chicag	15% -	1	2.40	1	
Oditellien Florisco y 1000	15%	1	14.62	; ;	
Expense Unamortized Mktg Payment/ Settlement Note	15%	1	0.30		
	15%		00 00		
Total	•	ı	SC.48		
103					
Od Taxable Income			00 00	,	
	•	ı	(37.78)		
	•	•	(14.50)		
107 Less M1 - Coleman Scrubber	•	ı	4 20	· ·	
	-		56.78		
109 Total	•	1			
111 Assumptions					
(a) Non-Patronage Attocation. Transaction Settlement Attribution					
Datronage Fligible	89%				
Patronage	11%				
	%0				
Patronage Eligible Allocation (based on retrospective sales)					
Patronage	%02%				
Non-Patronage	15%				
Non-Patronage Allocation:	13%				
121	shareholder				
(b) base case posits tild tax basis to big turbing the case posits tild tax basis to big turbing the case posits tild tax basis to big turbing the case posits tild tax basis to big turbing the case posits tild tax basis to big turbing the case posits tild tax basis to big turbing the case belong the case belong to big turbing the case belong to be cased to be case belong to be cased to be case belong to be cased to b					
123 (c) Base case posits no tax basis to Big Rivers. Improvements made by LG&E, therefore no additional income.	.G&E, therefore no add	ditional income.			
125	ated in the same man	ner for consisten	icy purposes.		
(d) 100% non-pairon for book and cax.					

<sup>(</sup>d) 100% non-patron for book and tax. As a result, the reversal will be treated in the same manner for consistency purposes.

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Total Fixed O&M (to Cash Flows)
Total Fixed O&M (to Income Statement) 1 A&G
2 Labor
3 Non-Labor
4 intellectual Property
5 Intellectual Property Contingency
Total Environmental Monitoring and Other T/G Overhauls (Cash Flows)
T/G Overhauls (Income Statement) Unwind Allocation Pre-Transaction Allocation Wilson Adjust for Station 2 Total (Real) Total (Nominal) 08/2007 Adjustment Production - Fixed

						-															
2023	1.000	16.59 15.09 3.84	35.51	6.34	6.13	4.05 1.40 0.25 5.69	8.91 2,47	0.25	0.29 0.48 11.86	64.55	67.77		,	0.64	1.27	1.70	2.81	1 1			135.13 135.13
2022	1.000	16.10 14.65 3.34	34.09	6.16	5.95	3.93 1.36 0.24 5.52	8.65 2.40	0.04	0.29 0.47 11.52	62.67	53.05	,		0.64	0.93	1.36	2.19	8,44		1	126.36 126.36
2021	1.000	15.63	33.10	5.98	5.78	3.81 1.32 0.23 5.36	8.40 2.33	0.04	0.29 0.45 11.18	60.85	60.42	,	, ,	0.64	1.25	1.68	2,62	7.82	•	٠.	131.70 131.70
2020	0.000	15.18 13.83 3.53	32.51	5.81	5.61	3.70 1.28 0.23 5.21	8.15 2.26	0.25 0.04 0.01	0.29 0.44 10.86	80.69	54.56			0.64	0.91	1.35	2.03	5.91 5.91		,	121.57 121.57
2019	0.000	14.74 13.40 3.06	31.20	5.64	5,44	3.59 1.24 0.22 5.05	7.92	0.25 0.04 0.01	0.29 0.43	57.36	54.34	-	٠ ،	0.64	1.23	1.66	2.44	13.46 13.46	•	•	127.60 127.60
2018	0.000	14.31 13.01 2.97	30.29	5.47	5.28	3,49 1.21 0.21 4.91	7.69 2.13	0.25 0.04 0.01	0.29 0.42 10.23	55.69	53.86		, ,	0.64	0.54	0.97	1.39		,		110.93
2017	0.000	13.89 12.63 3.24	29.77	5.31	5.13	3.39 1.17 0.21 4.76	7.46	0.25	0.29 0.40 9.93	54.35	47.13		2.58	0.64	0.87	(0.20)	6.54	19.80	•	٠	127.82 127.82
2016	0.000	13.49 12.27 2.80	28.55	5.16	4.98	3.29 1.14 0.20 4.63	7.24	0.25	0.29 0.39 9.65	53.32	45.49			0.64	0.50	0.20	1.25	6.74 6.74		,	106.80 106.80
2015	1.000	13.09 11.91 2.72	27.72	5.01	4.84	3.19 1.10 0.19 4,49	7.03	0.25 0.04 0.01	0.29 0.38 9.36	52.30	53.38		<b>4</b> 1	4.86	0.80	(1.56)	5.35	( 1	1	ı	111.03
2014	0.000	12.71 11.56 2.98	27.25	4.86	4.70	3.10 1.07 0.19 4.36	6.83 1.89	0.25 0.04 0.01	0.29 0.37 9.09	51.30	41.88		ſ	0.64	0.45	0.20	4.12	6.95		,	101.25 101.25
2013	0.000	12.34 11.23 2.56	26.13	4.72	4.56	3.01 1.04 0.18 4.23	6.63 1.84	0.25 0.04 0.01	0.29 0.36 8.83	50.06	50.31			0.64	0.76	(0.20)	1.46				101.83 101.83
2012	0.000	11.98 10.90 2.49	25.37	4.58	4.43	2.92 1.01 0.18 4.11	1.78	0.25 0.04 0.01	0.29 0.35 8.57	48.60	39,65		•	0.64	, <del>1</del> .24	(0.20)	2.00	10.46 10.46	1		100.72 100.72
2011	1.000	11.63 10.58 2.76	24.97	4.72	4.30	2.39 0.98 0.17 3.54	6.25 1.73	0.25 0.04 0.01	0.29	46.95	41.89		0.24	0.64	1.57	(0.19)	2.61	9.25 9.25	ı	ŧ	100.70 100.70
2010	1,000	11.29 10.27 2.65	24.21	5,41	4.17	1.87 0.91 0.17 2.94	6.07	0.25 0.04 0.01	0.29	45 12	41.06		0.24	0.24	1.24	(0.07	2.14	\$ 1		,	88.31 88.31
2009	1,000	10.97 9.97 4.03	24.97	5.29	4.05	1.81 0.88 0.16 2.86	5.89 1.63	0.25	0.29	43 35	36.97		0.58	0 9 8 8	1.90	(0.10)	3.71	9.17	•	,	93.20 93.20
2008	#2 0.669 0.000	7.69 6.48 3.68	17.85	3.46	2.63	1.18 0.57 0.11	3.83 1.06	0.02	0.20 0.21 5.10	. 00	29.21		•		3,10	, ,	3,10	2.84	*	,	64.23 64.23
2008	H1 0.000 0.331	1 + 1	4.86	3.63	0.14	0.37 0.26 0.04 0.667	1.89	0.08 0.01	0.10							•					
2007	0.000	, , ,	13.80	3.83	0.4013	1.08 0.77 0.11 1.9589	7.38		7.38												

Cape, & Depreciation	2005	2006	2002	2008H1	2008 HZ	2009	2010	2011	2012	2013	2014	2015 2	2016 2	2017 21	2018 24	2019 24	2020 ZI	20 Kg 20 Kg	9Cembe 2022 20	2023
(m+)	3			}			;						6		0	97.0	e e	367	2 78	2 80
1 <u>Transmission—Basic</u>		5.91	9.62	5.19	6.21	9.56	9.19	4.43	5.93	0.45	9.36	0,49	8	1977						3
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5 Phase II 6 Total Real 7 Total Nominat	3.00%		4.00		3.70	5.97	1.60		.,	1	!   , ,		* *			 		 		
8 9 <u>A&amp;G</u>		0.86	1.25	0.43	0.86	1.33	1,37	4.	1.45	1.49	15.	1.59	1.63	1.68	1.73	1.78	1.84	1.89	1.95	2.01
11 Shared HQ Building 12 Phase I			7		1	٠	,						1 )	, ,				, ,		, ,
13 Phase II 14 · Total			1	, , .	1 ,		+			,   		,	  -	] 	  ,	l   ,		<u> </u> 	   .	
15 16 Intellectual Property 17 Total				•	4.45	5.36	1.73	1.20	2.85	1,61	1.30	3.02	1.40	1.37	3.57	1.54	1.48	3.35	1.58	2.06
18 WKE Share of Generation Capex 20 (%) 21 (M\$)		51% 6.69	51% 6.84	84% 11.73	%0 -	%0 '	%0 ,	%0 -	%0	%,	%0	%o :	%0 -	%0 ,	%0 -	%0	%0 ,	%0	%0	%0 ,
23 Generation 24 Baseline Sertion 2			. 1 1		22.41	29.76	21.09	24.84	25.17	24.68	24.68	1	,		'	•			'	24.68
25 Adjustifier to Station 2 26 Total Real 27 Total Nominal	3.00%	13.12	13.41	13.95	22.41	29.76 32.52	23.74	24.84	25.17 30.06	24.68 30.35	24.68 31.26	24.68 32.20	33.17	24.68 2 34,16 3	24.68 2 35.19 3	24.68 2 36.24 3	24.68 2 37.33 3	24.68 24 38.45 36	24.68 24 39.60 40	24.68
집			4 4		3.20	1.14	1.11	2.59	1.05	. 132		r #		i 1						: 1
				,	1.46	£ 5 8 8 8	0.85	6.21	3.94		3.49			1 1		0.89	0.88	1 1	· • 1	
			F , f		4.45	7.81	10.08	6.48	5.36		(1.12)				-		0.28		<b>3</b> 1	, ,
35 Adjustment for Station 2 36 Total Real 37 Total Nominal	3.00%		( )	(   1 )	8.67	19.47	18.54	17.62	11.37	1.32	3.00		 		1.28	Į.	0.60	, ,		1 1
38 39 Environmental An NIOv Boronial Environment Canital		1	,	,	ı	•	1		ı					*		*				
			, ,	1 1	3.02		1 1	4 )	, ,			. ,	1 1	, ,		, ,				, ,
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,		. ,	. ,			,		\$				, ,	1 3	, ,				, ,	1 1	
46 Wilson super heater tubes replacment 47 Adjustment for Station 2			1 5		‡ (		۱,		, ,	.	,	,			.]		,			,
	3.00%	, ,	1 5	, ,	3.02	, .				+ 1	) 1		1 1	t +	3 I	1 +		. ,	3 I	1 1
50 52 53 BigRivers Capex 54 Gross Generation		13.12	13.41	13.95	14.61	32.52	23.74	28.80	30.06	30.35	31.26				35.19	36.24		38,45 30	39.60 4	40.79
-Fe		6.69	6.84	11.73	14.84	32 52	23.74	28.80	30.08	•	1	1	33,17	1		;	,	!	1	0.79
		5.91	9.62	5,19	6.21 7.75	9.56 9.56	9.19	4.43	5.91											3.89
		0.86	1.25	0.43	0.86	1.33	1,37	1.41	1.45			1.59				1.78	1.84	1.89		2.01
					4,45 5,65	5.36	1.73	1.20	2.85	1.61	3.00	3.02	1.40	1.37		1.54 4.07	1,48 0.91	3.35	1.58	2.06
		•	•		1.97		1 1		<b>3</b> 1							<b>;</b> 1				3 (
65 Cash Adder 65 Total		13.19	21.56	7.84	37.45	76.01	58.58	56.26	53.85	35.54	37.47	37.30	1	40.02	ł	47.10	45.13	47.37 4	46.91 4	18.76
											-									

-	Capex & Depreciation																			Devember 2(	ber 2
	(\$M)	2002	2006	2002	2008H1	2008 H2	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
58 88 64 19 19 19 19 19 19 19 19 19 19 19 19 19 1	<u>Depreciation</u>																			,	
	Additional Book Depreciation Prior year non-incremental + in service Current year non-incremental + in service		12.83	13.12	4.43 13.95	9.34	133.67	53.79	44.60	49.22	43.64 31.98	31.98 34.26	34.26 32.20	32.20	33.17 34.16	34.16 37.02	37.02 40.31	40.31	38.24 38.45	38.45 39.60	39.60 40.79
74 25 25	Average of Production Prior year Transmission and A&G Current year Transmission and A&G		12.97	13.26	9,19	10.03	16.06 16.86	16.86 12.25	12.25	5.83	7.36	1.96	1.90	2.08	3.22	4,49 5.09	5.09	5.24	5.40	5.56	5.73
2 2 2	Average of Transmission and A&G Total		19.35		14.48																
8 8 2	Rate to Apply to 2007 Capital in 08 Capital Depreciation Rate (excl. Environmental) Additional Depreciation		0.30	1.53%		1.54% 1.54% 1.15	1.63%	1.62%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%	2.63%
	HMP8L, Station Two Prior year non-incremental Depreciation as a Percentage of Gross PPE Additional Depreciation		12.83 0.05% 0.01	13.12 0.05% 0.01	4.43 0.05% 0.00	8.98 0.11% 0.01	28.56 0.11% 0.03	32.52 0.11% 0.03	23.74 0.10% 0.02	28.80 0.10% 0.03	30.06 0.10% 0.03	30.35 0.10% 0.03	31.26 0.10% 0.03	32.20 0.10% 0.03	33.17 0.10% 0.03	34.16 0.11% 0.04	35.19 0.11% 0.04	36.24 0.11% 0.04	37.33 0.11% 0.04	38.45 0.11% 0.04	39.60 0.11% 0.04
	Environmental Prior year environmental Current year environmental Environmental Depreciation Rate Additional Depreciation					1.97 1.54% 0.03	1.97 1.63% 0.03	1.97 - 1.62% 0.03	1.97 - 2.63% 0.05	2.63%	1.97 2.63% 0.05	1.97 - 2.63% 0.05	1.97 - 2.63% 0.05	1.97 2.63% 0.05	1.97 2.63% 0.05	1.97 - 2.63% 0.05	1.97 	1.97 2.63% 0.05	1.97 - 2.63% 0.05	1.97 - 2.63% 0.05	1.97 2.63% 0.05
	<u>Other</u> Prior year Current year		6.00	6.77	5.62	10.03	16.39 16.86	16.86	12.25 5.83	5.83	7.36	1.96	1.90	3.22	3.22	4.49 5.09	5.09	5.24 5.40	5.40	5.56	5.73
68893	Average Rate to Apply to 2007 Capital in 08 Capital Depreciation Rate (excl. Environmental) Additional Depreciation	_	0.00	8.82 0.00 0.03	0.00	0.00	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%	0.58%
	Book Depreciation & Amortization Generation Big Rivers' Plants		25.36	25.39	8.582	19.62	31.13	32.20	49.75	51.19	52.36	53.34	54.32	55.30	56.34	57.45	58.66	59.88	61.09	62.31	63.58
5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 7 5 7 5 7	Intellectual Property HMP&L Station Two		1.58	1.64	0.543	0.07	0.16	1.02	1.04	1.07	1.10	1.13	1.16	1.19	1.23	0.73	1.30	1.34	1.38	1.43	1.00
108	Total Generation Depr & Amort Other		26.94 5.05	27.03 5.25	9,125	3.50	32.28 5.28		51.12	52.67 5.46	53.92 5.48	54.95 5.50	56.05 5.51	57.10 5.52	58.21 5.54	59.45 5.57	60.73 5.60	5.63	5.67	5.70	5.73
110	Blended Depreciation Adj. Total		31.99	32.27	10.88	23.83	37.56	38.77	45.01	(11.66)	(12.93)	46.55	(13.46) 48.09	(13.08) 49.54	63.75	65.02	66.34	67.67	69.04	70.38	71.78
112	112 113 Years Depreciation						25	52	46	46	47	48	47	47	37	37	37	37	37	37	37

	2 Unwind Allocation Pre-Transaction Allocation	Fixed/ Insured (Tranche 1) Beginning Balance Coupon Principal (%) Interest Principal	Fixed/ Insured (Tranche_2) Beginning Balance Coupon Principal (%) Interest Principal	SGAAP Beginning Balance Coupon Principal (%) Interest Debt Service	idable Beginning Balance Coupon Principal (%) Principal Principal Debt Service	PCB Beginning Balance Coupon Principal (%) Meterst Principal	ME Beginning Balance Seginning Balance Accretion Rate Principal (%) Accretion Interest Interest Debt Service Debt Service	al Beginning Balance Accretion Principal Interest Debt Service Ending Balance
	2008H1 0.000 0.331 0.000							
	Transaction 0.000 0.000 0.000	0.00% 0.00% (211.9)	0.00% 0.00% (82.0)	791,4 0.00% 0.00% 467.6 467.6	%00'0 %00'0	0.00%	101.5 5.91% 0.00% 0.00%	1,035.0 173.7 - 173.7 861.3
	2008H2 0.669 0.000 0.669	211.9 7.71% 0.00% 13.5	82.0 7.71% 0.07% 5.1 0.11	323.8 5.82% 3.39% 17.5 11.0	5,45%	142.1 3.70% 0.00% 3.5	5.91% 0.00% 0.00% 4.0	861.3 4.0 11.1 34.6 45.7 854.2
	2009 1.000 0.000 1.669	211.9 7.97% 0.00% 20.2	81.9 7.97% 0.33% 7.6 0.3	312.7 5.82% 5.21% 18.2 16.8 35.0	5.45%	142.1 3.70% 0.00% 5.3 0.0	105.6 5.91% 0.00% 6.2	854.2 6.2 17.1 51.3 68.3 843.4
	2010 1.000 0.000 2.669	211.9 8.23% 0.00% 20.2	81.7 8.23% 0.35% 7.6 7.9	296.0 5.82% 5.51% 17.8 35.0	5.45%	3.70% 0.00% 5.3	5.91% 0.00% 0.00% 6.6	843.4 6.6 18.0 50.3 68.3 832.0
	2011 1.000 0.000 3.669	211.9 8.49% 0.00% 20.2	81.4 8.49% 0.38% 7.6 7.5	278.2 5.82% 5.82% 16.2 18.8 35.0	5.45%	142.1 3.70% 0.00% 5.3	118.4 5.91% 0.00% 7.0	832.0 7.0 19.1 49.2 68.3 819.9
•	2012 1.000 0.000 4.669	211.9 8.75% 0.00% 20.2	81.1 8.75% 0.41% 7.6 0.3	259.4 5.82% 6.16% 15.1 19.9	5.45% 0.00%	142.1 3.70% 0.00% 5.3	125.4 5.91% 0.00% 7.4	819.9 7.4 20.2 48.1 68.3 807.1
	2013 1.000 0.000 5.669	211.9 8.80% 0.00% 20.2	80.7 8.80% 0.45% 7.5 0.4 7.9	239.5 5.82% 6.51% 13.9 35.0	5.45% 0.00%	142.1 3.70% 0.00% 5.3 5.3	132.8 5.91% 0.00% 0.00% 7.9	807.1 7.9 21.4 46.9 68.3 793.5
	2014 2 1.000 0.000 6.669	211.9 8.85% 0.00% 20.2 20.2	80.4 8.85% 0.49% 7.5 0.4	218.5 5.82% 6.89% 12.7 22.3 35.0	5.45% 0.00%	142.1 3.70% 0.00% 5.3 5.3	5.91% 0.00% 8.3	793.5 8.3 22.7 45.6 68.3 779.2
	2015 24 1.000 0.000 7.669	211.9 8.90% 0.00% 20.2 20.2	80.0 8.90% 0.53% 7.5 0.4	196.2 5.82% 7.28% 11.4 23.6 35.0	5.45% 0.00%	142.1 3.70% 0.00% 5.3 5.3	149.0 5.91% 0.00% 8.8	779.2 8.8 24.0 44.3 68.3
	016 21 1.000 0.000 8.669	211.9 8.95% 0.00% 20.2 20.2	79.5 8.95% 0.58% 7.4 0.5	172.7 5.82% 7.70% 10.0 24.9 35.0	5.45%	142.1 3.70% 0.00% 5.3 5.3	157.8 5.91% 0.00% 9.3	764.0 9.3 25.4 42.9 68.3
	.017 20 1.000 0.000 9.669 1	211.9 9.00% 0.00% 20.2 20.2	79.0 9.00% 0.63% 7.4 0.55 7.9	147.7 5.82% 8.14% 8.6 26.4 35.0	5.45%	142.1 3.70% 0.00% 5.3 5.3	167.2 5.91% 0.00% 0.00% 9.9	747.9 9.9 26.9 41.4 68.3 730.9
	1.000 1.000 0.000 10.669	211.9 9.06% 0.00% 20.2 20.2	78.5 9.06% 0.69% 7.3 0.6 7.9	121.3 5.82% 8.61% 7.1 27.9 35.0	5.45%	142.1 3.70% 0.00% 5.3 5.3	177.0 5.91% 0.00% 0.00%	730.9 10.5 28.5 39.8 68.3 712.9
	.019 1.000 0.000 11.669	211.9 9.13% 0.00% 20.2 20.2	78.0 9.13% 0.75% 7.3 0.6 7.9	93.4 5.82% 9.11% 5.4 29.5 35.0	5.45%	3.70% 0.00% 5.3 5.3	5.91% 0.00% 11.1	772.9 11.1 30.2 38.1 68.3 693.8
	2020 1.000 0.000 12.669	211.9 9.19% 0.00% 20.2 20.2	77.3 9.19% 0.82% 7.2 0.7	63.9 5.82% 9.63% 3.7 31.3 35.0	5.45% 0.00%	142.1 3.70% 0.00% 5.3 5.3	198.6 5.91% 0.00% 11.7	693.8 31.9 36.4 68.3 673.6
2	2021 1.000 0.000 13.669	211.9 9.25% 0.00% 20.2 	76.7 9.25% 1.44% 7.2 1.2 8.4	32.6 5.82% 10.05% 32.6 34.5	5.45%	142.1 3.70% 0.00% 5.3	210.3 5.91% 0.00% 0.00% 12.4	673.6 12.4 33.8 34.5 68.3 652.3
3	4622 1.000 0.000 14.669	271.9 9.32% 0.00% 20.2	75.5 9.32% 43.68% 7.1 35.8 42.9	5.82%	5.45%	142.1 3.70% 0.00% 5.3	222.8 5.91% 0.00% 13.2	652.3 13.2 35.8 32.5 68.3 629.6
_	2023 1.000 0.000 15.669	211.9 9.38% 0.00% 20.2 20.2	39.7 9.38% 47.75% 3.7 39.2 42.9	5.82%	5.45%	142.1 3.70% 0.00% 5.3	236.0 5.91% 0.00% 0.00%	529.6 14.0 39.2 29.1 68.3 604.4

	Unwind Debt								19131974014.									Decel	December 2007	~
	(\$M) Unwind Allocation Pre-Transaction Allocation	200	2008H1 Tra 0.000 0.331 0.000	Transaction 3.000 0.000 0.000 0.000	2008H2 0.669 0.000 0.669	2009 1.000 0.000 1.669	2010 2 1.000 0.000 2.669	2011 22 1.000 0.000 3.669	012 2 1.000 0.000 4.669		1.000 0.000 6.669	2015 2 1.000 0.000 7.669	2016 2 1.000 0.000 8.669	2017 2 1.000 0.000 9.669	2018 2 1.000 0.000 10.669	2019 1.000 0.000 11.669	2020 1.000 0.000 12.669	2021 1.000 0.000 13.669	2022 1,000 0,000 14,669	2023 1.000 0.000 15.669
	Supporting Schedules Amortization of Financing Costs Fixed Insured (Tranche 1) Net Borrowing and YTM RB	10.02%		(201.9)	13.5 201.9	20.2	20.2 201.8	20.2 201.9	20.2 202.0	20.2 202.1	20.2 202.2	20.2 202.3	20.2 202.4	20.2 202.6	20.2 202.7	20.2	20.2	20.2	20.2	20.2
2 2 2 2 2		- Constitution		(211.9)	13.4	20.2	20.2	20.2	20.3	20.3	20.3	20.3	20.3	0.1	20.3	20.3	20.4 0.2	0.2	0.2	0.3
198897	Fixed Fixed	9.82%		201.9	201.8 5.2 79.0	201.8 7.9 79.0	201.9 7.9 78.8	202.0 7.9 78.6	202.1 7.9 78.5	202.2 7.9 78.3	202.3 7.9 78.1	202.4 7.9 77.8	202.6 7.9 77.5	202.7 7.9 77.3	202.9 7.9 77.0	7.9 76.7	7.9 7.9 76.3	8.4 75.9	42.9 75.0	42.9
525				(82.0)	5.1 0.0	7.8 0.3 0.1	7.7 0.3 0.1	7.7 0.3 0.1	7.7 0.3 0.2	7.7 0.4 0.2	7.7 0.4 0.2	0.4	7.6 0.5 0.2	0.5	0.6	0.6	0.3	1.2	7.4 35.8 0.3	38.2
27 77 87	EB Variab Net	0.00%		79.0	79.0	78.8	78.6	. 5	78.3	78.1	77.8	e, ,	s ,	R .	, a, ,	9		96	; ;	3
2828	BB YTM Principal Amort. Accretion	1000			I 1 6 5	1 + = =		1 1 4 4				111111111111111111111111111111111111111	+ 1	, , ,						
	EB Amortizati Deferr			13.0	13.0	, 13.1 02	, (2.9	. 12.7	12.5 0.3	, 12,2 0,2	- 12.0 0.3	11.7	- 11.4	7.0 0.3	10.7	, 10.3 0.4	9.9 5.0	. 9.4 5.0	. 8.0 0.0	8.3
8	Title 1			13.0	34.6	51.3	50.3	49.2	12.2 48.1 7.4	12.0 46.9 7 9	11.7 45.6 8.3	44.3 8.8	11.0 42.9 9.3	10.7 41.4 9.9	10.3 39.8 10.5	38.1	36.4	8.9 34.5 12.4	8.3 32.5 13.2	7.9 29.1 14.0
92 98 95	ARVP Accretion Capitalized Interest AMBAC Amortization (PCB) A/C 166 Line of Credit Fee Total		)		(0.5) 0.3 0.3 38.8	(0.8) (0.8) 0.4 57.6	(0.8) 0.4 0.5 56.9	(0.8) 0.4 0.5 56.3	(0.8) 0.4 0.5 55.6	(0.8) 0.3 0.5 54.7	(0.8) 0.2 53.8	(0.8) 0.2 53.0	(0.8) 0.2 0.5 52.1	(0.8) 0.2 0.5 51.2	(0.8) 0.2 50.2	(0.8) 0.2 0.5 49.1	(0.8) 0.2 0.5 48.0	(0.8) 0.2 0.5 46.8	(0.8) 0.2 0.5 45.5	(0.8)

Sale Leaseback							<del></del>									ᅙ	ıber 20	201
(\$M) Unwind Allocation Pre-Transaction Allocation Lease Termination	2007 2 0.000 1.000	2008H1 0.000 0.331	2008 H2 0.669 0.000 0	<b>2009</b> 1.000 0.000	2010 1.000 0.000	2011 1.000 0.000	2012 2 1.000 0.000	2013 2 1.000 0.000	2014 21 1.000 0.000 (	2015 20 1.000 1 0.000 0	2016 21 1.000 0.000 (	2017 20 1.000 0.000 0	2018 24 1.000 0.000 0	2019 2 1.000 0.000 0	2020 1.000 · 0.000 0.000	2021 2 1.000 0.000 0	2022 2 1.000 0.000 0	<b>2023</b> 1.000 0.000 0
BOY Deferred Gain Amortization (VS)	56.4	53.5	52.5	50.6	2.8	45.0	2.28	39.3	36.5	33.6	30.7 2.9	27.8 2.9 24.9	24.9 2.9 22.0	22.0	3.0	16.1 3.0 13.2	13.2 3.0 10.2	10.2 3.0 7.2
EOY Deferred Gain (B/S) Investment - Special Deposit (B/S)	53.5 192.9 0.7	52.5 195.1 0.2	50.6 199.6 0.7	47.8 200.7 0.7	45.0 209.0 0.7	42.2 217.7 0.7	1	I	~		waterster		J	1			1	367.6
Balance Sheet	193.7	195.4	200.4		209.8	218.4												368.3
Liability - Long-Term Debt (B/S)	183.9	186.2	190.9	192.4	201.0	210.0	218.7	228.1	238.0 2					٠				305.1
12 Cash Flow (Investment and Liability)	6.2	2.1	4.2	11.9	5.3	ລິຊ	6.4	6.4	6.4	6.4	6.4						δ. 3.3	5.0 5.0
True Unrecognized Gain	(44.4)	(43.6)	(41.9)	(39.4)	(37.0)	(34.5)	(32.1)	(29.6)	(27.2)	(24.8) (	(22.3)	(19.9)	_			(10.4)	(8.0)	(5.7)
Saie-Leaseback Interest Income	12.5	4.3	8.7	13.0	13.6	14.1	14.7	15.3	15.9	16.6	17.3	18.1	18.9	19.8	20.8	21.8	22.9	24.1
Sale-Leaseback Interest Expense Sale-Leaseback Gain Amortization	12.8	1.0	8.9	13.3	13.9	14.5	15.1	2.9	16.3	2.9	2.9	18.6	19.4	20.3	3.0	3.0	3.0	3.0
Net Sale-Leaseback Expense	6.6	3.4	6.9	10.6	<del>ر</del> ۴	7.	12.2	12.8		14.2	14.9	15.7	16.5	17.4	18.4	<u>4</u>	50.5	1:17
21 22 Net Sale-Leaseback Income 23	2.6	8.0	1.7	2.4	2.5	2.5	2.5	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4
Sale-Leaseback - LeaseCo. Defeasance Income Rent Evnence	64.5 (48.9)	21.3 (16.2)	64.9 (48.9)	61.3 (48.9)	62.1 (48.9)	62.9 (48.9)	63.1 (50.6)	63.4	ا	63.9 (59.7)	ا	1	64.7 (59.7)	65.1 (59.7)	65.4	65.8	66.2	(59.7)
Net	15.6	5.2	16.0	12.4	13.2	14.1	12.5	3.6	9.0	4.1						6.1	6.5	0.0

Income Taxes

income Taxes

2023 30 1.000 30 0.000		7 0.7	2 27.0	2 27.0	1	ı	t			*	8 29.0	2 649.3	3 10.8	0 32.5	.7) (21.6)
<b>2022</b> 1.000 0.000 0.000		0.7	26.2	26.2	1	•	•	•	1,6		27.8	620.2	10.3	31.0	(20.7)
2021 1.000 0.000 0.000		0.7	25.4	25.4	•	1	1	'	3.4	•	28.8	592.5	6.6	29.6	(19.7)
2020 1.000 0.000 0.000		0.7	24.7	24.7	0.0	٠	•	•	1.5	,	27.1	563.7	9.4	28.2	(18.8)
2019 1.000 0.000 0.000		0.7	24.0	24.0	4.1	•	•	•	7.5	١	29.6	536.7	8.9	26.8	(17.9)
<b>2018</b> 1.000 0.000 0.000		0.7	23.3	23.3	<u>ب</u> ھ	٠	•	•	3.6	,	28.7	507.1	8.5	25.4	(16.9)
<b>2017</b> 1.000 0.000 0.000		0.7	22.6	22.6	,	1	,	٠	4.	•	24.0	478.4	8.0	23.9	(15.9)
<b>2016</b> 1.000 0.000 0.000		0.7	21.9	21.9	•		*	,	4	,	23.3	454.5	7.6	22.7	(15.1)
<b>2015</b> 1.000 0.000 0.000		0.7	21.3	21.3	,	•			3.0		24.3	431.2	7.2	21.6	(14.4)
2014 1.000 0.000 0.000		0.7	20.7	20.7	3.0	,		٠	1.3		25.0	406.8	6.8	20.3	(13.6)
<b>2013</b> 1.000 0.000 0.000		0.7	20.1	20.1	1,6		•		3.6	,	23.3	381.9	6.4	19.1	(12.7)
<b>2012</b> 1.000 0.000 0.000	٠	0.7	19.9	19.9	13.6	1	,	•	2.9	٠	36.3	358.6	6.0	17.9	(12.0)
<b>2011</b> 1.000 0.000		0.6	17.2	17.2	20.4		•	•	1,2		38.8	322.3	5.4	16.1	(10.7)
2010 1.000 0.000		0.5	12.1	10.1	20.9		1.7	: '	1.7	•	36.4	283.4	4.7	14.2	(9.4)
2009 1.000 0.000 0.000		0.5	16.6	9	2.5	1	6.0		, r.	;	49.2	247.0	4.1	12.4	(8.2)
2008 H2 0.669 0.000 0.000	•	0.5	7.4	7.7	i K	0.0	3.7	;	. 45	}	23.2	197.9	3.3	6.6	(6.6)
ction 0.000 1.000			,				•			II		174.6	ŝ	1	ŧ
2008H1 0.000 0.331 0.000		0.5 8.0	7.1	, ,	; '				1 -	,	7.1	174.6	1.0	2.9	(1.9)
2007 0.000 1.000 0.000		0.5	6.8	ć	0.0	•	, <sub>v</sub>	÷		•	11.0	167.5	2.8	8.4	(2.6)
(\$M) Unwind Allocation Pre-Transaction Allocation Transaction index	56 57 Capex Not Reflected in Pre-Transaction Tax Calculation.	59 WKE Share 59 Non-Incremental 64 Incremental	ദ്					68 Transmission Upgrades		70 Intellectual Property	71 8/07 Adjustment 72 Total	7. 7. Cirmitative Balance	75 Rook Denreciation (0:60) Years	78 Tax Denreciation @ 20 Years	79 80 Timing Difference (Tax Deduction)

STATEMENT 60

FEDERAL CUMULATIVE NONPATRON NET OPERATING LOSSES TAX YEARS 1983-2023

TOTAL NET NOLS	00	, 0	0 .	0	0	0	0	0 (	Đ				0	0	0	0	0	0			0							0	0	0	0	Õ	0	D (		<b>-</b>	<b>⇒</b> •		o c		0	
NONPATRON REMAINING NOL'S	0 0			0	0	0	0	0	0	0	0		> <	» C		0	0	0	0	0	0	0	0	• ·	- ·					. 0	0	0	0	. 0	0	0	0	0	0	ס	0	Market or market military market mark
NONPATRON EXPIRED NOL'S	(1,488,056)	(10,496,978)			0	. 0	(2.324.777)	(8,878,313)	0	0	0	(32,499,597)	(11,037,744)	(28,199,011)				, 0	0	0	0	0	0	0	0	0	0 (	<b>&gt;</b> c				0	0	0	0	0	0	0	0	0	(94 924 476)	185,791,428
				_	_	_								_								-						_		_											1	d
NONPATRON SECTION 172 USAGE	(5.694,777)	(11,951,703)	(67,286,392)	(56, 198, 468)	(75,567,924)	(44,315,156)	(22,819,745)	(34,627,493)	(20,000,120)	(30,020,020)	(36,390,275)	(11,132,402)	(1,675,643)	(1,747,361)	0	0	0	•	<b>&gt;</b> C			, c	C	. 0		0	0	0	0	0			, c	J C.					, ,			(434,844,837
NOL	0	0	0	0	0	0	0	0 (	<b>-</b>	<b>-</b>	> <		0	0	5,694,777	11,951,703	211,273,153	20,133,776	18,036,546	17,437,192	14,433,689	18,500,822	24,000,120	01,000,00	027,320	1,002,760	1.540.918	1,606,869	1,675,643	1,747,361	0	0 (	0 (	0 0	> <	> 0	0 0		o e	0		434,844,837
NONPATRON TAXABI E LOSS (INCOME)		7,102,033	67,286,392	56,198,468	75,567,924	44,315,156	22,819,745	36,952,270	29,446,433	14,648,800	30,220,578	36,390,275	45,051,388	20 946 372	(5,694,777)	(11,951,703)	(211,273,153)	(20,133,776)	(18,036,546)	(17,437,192)	(14,433,689)	(19,500,822)	(20,568,120)	(31,833,270)	(92,1,320)	(55,780,912)	(1,002,100)	(1,606.869)	(1,675,643)	(1,747,361)	(1,822,148)	(1,900,136)	(1,981,462)	(2,066,268)	(2,154,705)	(2,246,926)	(2,343,094)	(2,443,379)	(2,547,955)	(2,770,728)		799,066,69
TAX		1983	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1990	1998	9001	2000	2001	2002	2003	2004	2005	2006	2007	2008	Transaction	2008	2009	2011	2013	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2303	Total Carryforward to 2024

STATEMENT 60

FEDERAL CUMULATIVE NONPATRON NET OPERATING LOSSES TAX YEARS 1983-2023

NONPATRON REMAINING NOL'S TOTAL NET NOLS	268,730,870 268,730,870 250,664,324 233,257,132 218,823,443 196,997,844 196,997,844 167,551,441 157,55
NONPATRON EXPIRED NOL'S	(11,985,034) (11,985,034) (11,985,034) (11,985,034) (11,985,034) (13,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (23,188,124) (24,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476) (94,924,476)
NONPATRON SECTION 172 USAGE	(249,053,409) (267,089,955) (264,527,147) (298,960,836) (318,461,658) (318,461,658) (318,461,658) (370,803,024,778) (371,490,837,471,286) (428,274,046) (428,274,046) (428,274,046) (429,814,983) (434,844,837) (434,844,837) (434,844,837) (434,844,837) (434,844,837) (434,844,837) (434,844,837) (434,844,837) (434,844,837)
NOL	249,053,409 224,024,147 228,960,836 318,461,658 339,029,778 371,490,374 427,271,286 427,271,286 429,844,837 434,844,837 434,844,837 434,844,837 434,844,837 434,844,837
NONPATRON TAXABLE LOSS (INCOME)	280,715,904 225,679,356 245,242,166 230,808,477 211,307,655 190,739,535 158,206,259 158,206,259 102,498,027 101,495,267 99,954,349 98,347,480 96,671,837 94,924,476 98,202,476 88,202,730 87,164,462 84,899,757 87,764,462
TAX YEAR	Total Carryforward to 2002 Total Carryforward to 2003 Total Carryforward to 2004 Total Carryforward to 2005 Total Carryforward to 2005 Total Carryforward to 12008 Total Carryforward to 141 2008 Total Carryforward to 142 2008 Total Carryforward to 12010 Total Carryforward to 2011 Total Carryforward to 2011 Total Carryforward to 2011 Total Carryforward to 2013 Total Carryforward to 2013 Total Carryforward to 2015 Total Carryforward to 2016 Total Carryforward to 2016 Total Carryforward to 2016 Total Carryforward to 2016 Total Carryforward to 2017 Total Carryforward to 2017 Total Carryforward to 2018 Total Carryforward to 2020 Total Carryforward to 2022 Total Carryforward to 2022

Carryback/Carryforward Rules: For years beginning before 8/6/97 carryback 5 years, carryforward 15.
 For years beginning after 8/6/97 carryback 2 years, carryforward 20.

#### AMI NOLS

## BIG RIVERS ELECTRIC CORPORATION & SUBSIDIARY EIN: 61-0597287 STATEMENT 61

																						_	_	_	_	. 0	0 (	0 0			, ,	0	0	0	0	0	0	0	0	0					
TOTAL NET NOLS	0		. 0	0	0	0	0	0	0 0			· C	0	0	0		0	0	0	0	0	0	0	0	0																				
NONPATRON REMAINING NOL'S	0	0	0 0		0	0	0	0	0	0	0	<b>~</b>	0			o C	o C	, c		0			0		0	0	0	0	0	0	0					• •			, 0	. 0	•				
NONPATRON EXPIRED NOL'S	(7 182 833)	(22,448,681)	0	0	(11,862,696)	(29,538,819)	(8,020,007)	(5,083,320)	(3,040,05)	0	0	(12,930,658)	(8,475,533)	(31,472,870)	0	(6,827,722)	0	0	0 (	9	0 (	0 6	0 0	0				0	0	0	0	0	0	0	0	0	0	0		0	0	(146 498 806)			
NONPATRON SECTION 172 USAGE	4	<b>&gt;</b> c	(67.286.392)	(56, 198, 468)	(62,522,466)	(14,775,845)	(12,087,111)	(16,651,074)	(17,624,779)	(9,553,735)	(21,693,629)	(27,575,575)	(21,067,359)	(1.184,282)	(44.897)	(1,254,439)	0	0	0	0	0	0	0	0	0	0	0	0 (		0		<b>O</b>	0	0	0	0	0	0	0	0	0		(330,506,313)	;	31
REMAINING AMT NONPATRON (INCOME) SEC		0	0	> <	0	0	0	0	0	0	0	0	0 6	0 0	0		0 202 24	(10,383,100)	o C	(1 641 761)	(1,04,101)	(1,345,012)	(1,050,119)	(3,930,333)	(32.401)	(5.578.091)	(38,861)	(64,704)	(73,077)	(107,570)	(131,587)	(144,371)	(1,638,350)	(1,883,882)	(2,042,009)	(2,148,101)	(2,241,040)	(2,337,801)	(2,437,531)	(2,042,015)	(2,765,676)		(55,339,977)		
	(90% LIMIT )	0	0	0	0 0	<b>&gt;</b> 0	> <		o C		0	0	0	0	0	0	0	149,338,490	19,634,252	17,034,584	14,775,845	12,087,111	16,651,074	17,624,779	27,824,231	291,000	50,202,02	349,730	657,691	968,129	1.184,282	1,299,336	0	0	0	0	0	0 1	0 (	5	0 0	>	330,506,313	The state of the s	
AMT NONPATRON	LOSS (INCOME)	4 460 622	72 448.681	67,286,392	56,198,468	74,385,162	44,314,663	20,107,778	29,346,400	22,667,781	9,553,735	21,093,029	34 018 244	9.443.662	32,657,152	44,897	8,082,161	(165,931,656)	(19,634,252)	(17,034,584)	(16,417,605)	(13,430,123)	(18,501,193)	(19,583,088)	(30,915,813)	(324,006)	(55, 780, 912)	(388,611)	(647,037)	(730,767)	(1,075,080)	(1,313,333)	(1,638,356)	(1,883,882)	(2,042,669)	(2,149,181)	(2 241.548)	(2,337,861)				(2,765,676)	101 158 829	-	
TAX	~		1983	1084	1986	1987	1988	1989	1990	1991	1992	1993	1994	1990	1990	1997	1000	3000	2003	2002	2003	2003	2007	2008	2007	2008	Transaction	2008	2009	2010	2011	2012	2013	2014	2018	7100	2000	2010	0000	2021	2022	2023	7000	Total Carryforward to 2024	

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#### AM) NOLS

# BIG RIVERS ELECTRIC CORPORATION & SUBSIDIARY EIN: 61-0597287 STATEMENT 61

# ALTERNATIVE MINIMUM TAX NONPATRON NET OPERATING LOSSES

TOTAL NET NOLS	288,400,863 259,503,583 215,188,920 195,081,142 165,734,742 143,066,961 115,242,730 114,951,124 120,529,215 FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE O 0 0 0 0 0 0 0 0 0 0 0 0
NONPATRON REMAINING NOL'S	288,400,863 259,503,583 215,188,920 195,081,142 165,734,742 143,066,961 115,242,730 114,951,124 120,529,215 FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE FALSE O 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
NONPATRON EXPIRED NOL'S	(29,631,514) (41,494,210) (71,033,028) (79,053,695) (91,749,022) (96,792,024) (96,792,024) (96,792,024) (96,792,024) (109,722,681) (118,198,214) (109,722,681) (149,671,084) (149,671,084) (149,671,084) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806) (156,498,806)
NONPATRON SECTION 172 USAGE	(168,972,742) (186,007,326) (200,783,171) (212,870,282) (229,521,355) (247,146,135) (274,970,366) (275,261,971) (325,464,792) (326,396,875) (326,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313) (330,506,313)
REMAINING AMT NONPATRON (INCOME)	(16,593,166) (16,593,166) (18,234,926) (19,577,938) (21,428,058) (23,386,367) (26,477,948) (26,477,948) (26,477,948) (32,026,020) (32,127,301) (32,127,301) (32,265,081) (32,265,081) (32,372,651) (32,372,651) (32,372,651) (42,604,244) (44,942,105) (44,942,105) (44,942,105) (45,379,937) (49,922,510)
NONPATRON NOL UTILIZED (90% LIMIT **)	168,972,742 186,007,326 200,783,171 212,870,282 229,521,355 247,146,135 274,970,366 275,261,971 325,464,792 325,814,542 326,398,875 327,054,566 328,022,695 329,206,977 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313 330,506,313
AMT NONPATRON LOSS (INCOME)	301,439,211 284,404,627 267,987,022 254,556,899 236,055,706 216,472,618 185,556,805 185,232,799 185,232,799 185,232,799 129,063,276 129,063,276 129,063,276 128,416,240 127,685,472 126,609,773 125,293,904 123,850,198 125,293,904 125,293,904 116,138,109 116,138,109 111,566,701 109,118,869 106,576,296
TAX YEAR	Total Carryforward to 2002 Total Carryforward to 2003 Total Carryforward to 2005 Total Carryforward to 2005 Total Carryforward to 2005 Total Carryforward to 2007 Total Carryforward to 2007 Total Carryforward to H1 2008 Total Carryforward to H2 2009 Total Carryforward to 2010 Total Carryforward to 2010 Total Carryforward to 2011 Total Carryforward to 2011 Total Carryforward to 2013 Total Carryforward to 2015 Total Carryforward to 2016 Total Carryforward to 2016 Total Carryforward to 2017 Total Carryforward to 2018 Total Carryforward to 2020 Total Carryforward to 2020

Carryback/Carryforward Rules: For years beginning before 8/6/97 carryback 5 years, carryforward 15.
 For years beginning after 8/6/97 carryback 2 years, carryforward 20.
 For years ended December 31, 2001 and December 31, 2002, the Job Creation and Worker Assistance Act of 2002 allowed 100% of the AMTI to be offset with NOL carryforwards.

. iocompor 2007

	Electricity Sales, Purchases, and Production	Sales Rural TVAH LF LF LF CANANA CANANA CANA	Cayge Inconstant	TWH TWH LF LF MNN MNN MNN MNN MNN MNN MNN MNN MNN MN	Canuty TWH LF LF MVV	Offsystem (TWh)	Eurobassas (FVR) Morbassas (FVR) Morbassas (FVR) SEP A Procedución (FVR) Loss Rete (%)	Euel Consumption (MMGtu)	Status Costs (MS)	Enissions Seral introductions Enitod (Tons) Allocation (Tons)	Emitted (Tons) Allocation (Tons) NOX Season (Mo./fr.)	Rates Fuel (\$/ MABtu) Down Dawhasae (\$ MMH)	SEPA Market Vertex Production (\$/ MWh seles) SOZ Allowannese (\$/ Ton) NOX Allowances (\$/ Ton)	Coal used (Rons)	Sales Ratos & Rolatod <u>General Rata Adjustments (%)</u> Shardow 2010 Rato (0=start 2011) Martes (5/MWh).	Essee Dennand (St KW-mo.) Energy (St MWh)	Larce Industrial Demond (\$/ КАЧ-по.) Enegy (\$/ MWn)	Statelers: America (St. MWh) America (Society) Sucharge 1 (MS) Sucharge 2 (MWH) Base Frod Energy Surcharge 2 (MS)	Member Revenue Discount, Adjustment (MS) MRDA Retiro (Runal to industrial) Rower Festor, Panelty/Demend Cr. (Lng. Ind.)	8 TIER Rebaie Related to Rurdis (SM) 8 TIER Rebaie Related to Lesne Industriels (SM) 9 TIER Rebaie Related to Smellers (EM) 1 TIER Choose Related to Smellers (EM) 1 TIER Choose Related (SM) 1 TIER Choose Related (SM) 2 Wor Purchased Power (Total Sales Denom.) 3 W/ Purchased Power (Total Sales Denom.) 4 W/ Purchased Power (Total Sales Denom.) 5 W/ Purchased Power (Total Sales Denom.)	Total Total TOV+ SO3 VOM VIOWEnces SO2
	Souce:	Existing Transacion -Budgal-Arb-2008-Rav9-11-07 As and Existing Transacion -Budgal-Arb-2008-Rav9-11-07 As	Existing Transacion -Budget-Arb-2008-Rav9-11-07,xis + t Existing Transacion -Budget-Arb-2008-Rav9-11-07,xis	Smelter Rotal Agreement, Section 1.1.7 Smelter Retail Agreement, Section 1.1.17 Smelter Retail Agreement, Section 1.1.15	Smatter Retail Agreement, Section 1.1.16 Smetter Retail Agreement, Section 1.1.16 Smetter Retail Agreement, Section 1.1.14	file: annual output - 12-15-07.4s	file: emust output - 12-15-07, xls Exciting Transactor - 12-15-07, xls file: emust output - 12-15-07, xls file: emust output - 12-15-07, xls	file: annual output - 12-15-07.4s	file: annuel output - 12-15-07.46	file: enrual output - 12-15-07.xls [Re: anrusi output - 12-15-07.xls	file: enruei output - 12-15-07.xis filo: enruei output - 12-15-07.xis	file: annuai output - 12-15-07.xis	Existing Transacion - Budget-AP-2008-Rev6-11-07-XIS files annual culput - 12-15-07-XIS files annual culput - 12-15-07-XIS files annual culput - 12-15-07-XIS files annual culput - 12-15-07-XIS	file: annual output - 12-15-07.xls	Slipulated Injuds familiet to Commussion Approval at lime; Smeller Mastle Appendants, Section 4,7.5(g) file ammel nitrat + 22-5407 vis.	Current identices Tarill Cutrent identices Tarill	Ourent Homber Tariff Curent Homber Tariff	Smelter Retail Agreements, Section 1, 20 (Alcan) and 1, 119 (Contury) Sirreles Retail Agreements, Section 4,7 teste formula in Smelter Rate Strooture, lines 99 -  Smelter Retail Agreements, Section 4,11 (a) Smelter Rateil Agreements, Sections 4,11 (b) and (c) Into 11 + Into 15 Into 10 - Into 15	Amortization of Geln on Year 2000 Sels-Lossebeck rense Allocated by Base Revenue + FAC post transaction Big Rivers Assumption	3ti Rivera Assemblion (based on Rebale areitable to non-Smellers Bit Rivera Assemblion (based on Rebale areitable to non-Smellers) Smeller Retail Agreements, Section 4,9 formapy basis elifocation) Urbaled Model Results - 12-3-20041BCY ADJ 6mo-12-(19,72 Urbaled Model Results - 12-3-20041BCY ADJ 6mo-12-(19,72	file; emruel output - 12-15-07 xis file; emruel output - 12-15-07 xis file; emruel output - 12-15-07 xis file; emruel output - 12-15-07 xis
	inosi Ome 20	file: ahuu	SMW/year C 0.										25.73	100%	-		. et	1.19 (Century) nellor Rate Struc	regr	Smelters based Smelters based cetton) 10,72 12,47	
	2006 2867	2232 2386 61,62% 64,32% 413 425	0.957 0.974 78.12% 80.16% 140 139	98.0	98.00%	1,93	0.07 0.0 0.24 0.3		,				26.98 26.98 67.8347 77.90		0.02 53.33 42.91	2 2	10.15 Escalated   13.715 Escalated	duro, lines 9	3.68 3.68000 0.73 0.74 0.19 -	based on Smeller I	
	2008H1	36 0.762 2% 60.17% 25 145	74 0.323 5% 78,05% 39 47	0 0 98.00% 98.00%	% 98.00%	1.16 0.73	0.02 0.01 0.20 0.10 0.81% 0.81%		•	* +			22.44 200.00 2.27 778		37.89	8.8	ed by GRAs ed by GRAs	9 - 127)	0 1.21661	teller Retail Agreements	
	Transaction 2008 H2 4/30/2008	1.632 60.17% 310	0.691 78.09% 101	2.109 98.00% 386	2.789 98.00% 484	1.06	0.13 0.17 8.07 0.81%	89.9	4.38	14.032 32,653	4,932 4,651	2.	22.44 47.55 2.27 778 763	4,072	0.00%			0.25 1.57 1.20 1.20 4.90 5.88	2.46	, batesu) . 0.60	0.99 0.21
	2009	2 2.438 % 60.02% 0 464	1 1.063 % 78.65% 1 154	9 3,142 % 98,60% 5 366	9 4.155 % 98.00% 4 484	6 1,49	3 0.29 7 0.30 % 0.81%	131.5	3 6.54	2 18,797 3 48,979	13,610		,, ,,	5,970	% 0.00%			5.11 5.118 5.11 5.12 5.22	3.68	(0.00)	3.30
	2016	2.487 60.12% 472	1.097 78.65% 159	3.142 98.00% 366	4.155 98.00% 484	1.61	0.19 0.31 12.10 0.81%	134.0	<b>8</b>	19,882 24,489	13,606			6,085	0.00%			0.25 0.63 7.30 7.30 8.76	3.68	0,00	3.74 6.10
	2011	2.543 80.21% 482	1,131 78,65% 164	3.142 98.00% 366	4,155 98,00% 484	1.32	0.46 0.31 11.63 0.81%	129.1	7.89	18,824 24,489	12,916 11,071	1.70	22.44 51.18 2.83 818 818 2,155	5,813	6,31%			0.25 1.80 5.11 7.30 7.30 8.76	3.68	(0.00)	88.89 199, 198
	2012	2.595 60.15% 492	1.165 78.39% 170	3.151 98.00% 366	4,166 98,00% 484	1,21	0.38 0.30 11.71 0.81%	129.4	6.54	19,356 24,489	12,895 11,057	1,71	28.33 48.73 3.07 792 1,995	5,881	0.00%			0.25 2.60 7.30 1.20 7.32 8.78	3.68	(0.00)	3.80
	2013	2.651 60.40% 501	1.200 78.65% 174	3.142 98.00% 366	4,155 98,00% 484	1.20	0.54 0.27 11.65 0.61%	128.1	6.91	18.296 24,489	13,063	1,84	29.04 43.89 3.13 747 5,900	5,811	0.00%			2.32 7.30 7.30 8.76	3.68		3.82
	2014	2.704 60.49% 510	1,235 78,65% 179	3.142 98.00% 366	4.155 98.00% 484	1.17	0.37 0.27 11.88 0.81%	130.5	7.01	19,317	12,974	1.82	29.75 46.92 3.19 787 1,909	5,909	6.00%			0.25 2.15 7.30 7.30 7.30 8.76	3.68		3,56
	2015	2.763 60.57% + 521	1.269 78.65% 184	3.142 98.00% 366	4,155 98,00% ( 484	1,12	0.42 0.27 11.87 0.81%	130.5	6.17	20,336	13,115 1 8,944	<del>1</del> 84	29.76 48.93 3.53 907 1,869	5,919	0.00%			0.25 3.52 7.30 1.20 8.76	3.68		4.09
	2016	2.819 50.51% ( 532	1.303 78.36% 7	3.151 98.00% 9	4.166 98.00% 9 484	1.08	0.42 0.27 11.95 0.81%	131.2	6.97	20,806 1	12,988 1 8,944		29.75 46.57 3.62 759 1,748	5,933	0.00% 1			0.25 7.30 7.30 7.32 8.78	3.68	1	4.38
	2017	2.879 50.74% 6 541	1.338 78.65% 7 194	3.142 38.00% 9 366	4.155 38.00% 9 484	0.92	0.72 0.27 11.56 0.81%	127.3	8.06	19,359 2	8,491	1.92	29.75 49.27 3.74 618 1,625	5,752	10,27%			0.25 3.14 10.18 1.20 7.30 8.76	3.68	, , ,	4.01 7.35
	2018 2	2,936 30,82% 6 551	1.373 78.65% 7 199	3.142 98.00% 9 366	4.155 98.00% 94	0.93	0.47 0.27 11.97 0.81%	131.6	6.81	20,823 11	13,060 11 8,297 (		30.50 46.27 3.81 357 1,569	5,963	0.00% (			0.25 0.13 10.18 1.20 7.30 8.76	3.68		7,47
	2019 2	2.997 50.89% 64 562	1.407 78.65% 77 204	3.142 3 98.00% 98	4.155 4 98.00% 98	0.70	0.66 0.27 11.58 0.87%	127.3	8.66	18,767 15	8,153 73 8,153 7		31.24 3 48.71 5 3.92 146 1,510 1	5,777 6	0.60% 0			0.25 3.11 1.20 7.30 8.76	3.68	1.1.12	7.04
	2020 21	3,059 3 50,83% 61 574	1.440 1 78.33% 78 210	3.151 3 98.00% 98 366	4.165 4 88.00% 98 484	0.72	0.53 0.27 11.85 1 0.81% 0	130.4	7,68	19,356 20	13,164 13 7,948 7		31.24 3 52.10 5 4.01 137 1,521 1	5,913 5	0.00% 0			0.25 2.08 1.20 7.32 8.78	3.68	1 ( )	7.72
٠	2021 20	3.120 3 51.04% 61 584	1.476 1. 78.65% 78. 214	3.142 3. 38.00% 98. 366	4.155 4. 98.00% 98. 484	0.75	0.55 0.27 11.94 0.81% 0	131.3	7.68	20,501 20,	7,713 7,		31.24 31 59.38 54 4.18 4 134 134 1.523 1.	5,958 5,	0.00% 0.			3.35 3.35 10.18 1.20 7.30 7.30	3.68		8.34 8
	2022 2023	3,180 3,242 31,11% 61,17% 594 605	1.510 1.545 78.65% 78.65% 219 224	3.142 3.142 38.00% 98.00% 366 366	4.155 4.155 98.00% 98.00% 484 484	0.68	0.62 0.71 0.27 0.27 11.90 11.92 0.81% 0.81%	130.7 131.1	8.42 8.	20,765 20,354 18,352 18,352	7,491 7,419		31.24 32.00 55.96 59.64 4.23 4.40 111 105 1,525 1,527	5,922 5,958	0.00% 0.00%			0.25 0.25 2.36 3.29 10.18 10.18 10.18 10.20 1.20 7.30 7.30 8.76 8.76	3.68 3.6	• • • • •	5.17 5.05 5.31 8.96
	m	5 % 53	₹ 2% 4	888	888	0.70	7. 22. 1%	*7	8.22	25 45	\$ p '		28888	88	% 2	!		252222	<b>%</b> E		pp sp

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Inputs																		ĕ	er 2007	
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Actioned in ES Actioned in ES Actioned in Expense of 2008 VOM in Expense of 2008 Not Allowances costs in Excess of 2009	flee, annual output - 12-16-07 As flee, annual output - 12-16-07 As			÷	0.99 0.21 17.35 (14.49)	3.30 1.7.23 5.25.68 9) (25.74)	3.74 6.10 27.66 (4.06)	3.56 3.97 29.29 (4.64) 32.19	3.80 3.65 32.11 (4.06) 35.49	3.62 3.81 32.82 (4.63)	4.10 3.55 33.78 (4.07) 37.46	4.09 7.80 37.85 1.80 51.54	4,38 7.07 38.87 1.86 62.19	4.01 7.35 39.23 0.62 61.21	4.63 7.47 40.97 40 0.88 5	4.49 7.04 40.87 0.24 52.65	4.72 4 7.83 8 4.283 45 0.31 0	4.88 5.17 8.34 9.31 45.04 45.17 0.29 0.27 58.54 58.92	17 5.05 31 8.96 17 47.38 27 0.21 92 61.60	88 8±5
Found Smelter Rate Structure Bendvidth	Smelter Retail Agreaments, Section 4.7.1								3.20	3.20	3.20	3,80	3.80							ę.
Fhancing <u>Proceipal Schedules</u> <u>Fixed Insurvol</u> <u>Fixed Non-Insurvol</u> <u>RUS</u> <u>RUS</u> <u>RUS</u> RUS  ARUS  ARVP	Modered for 30-Year Data! Levelization: Cost Mnimization in Modered for 30-Year Data! Levelization Cost Mismiration Modered for 30-Year Data! Levelization Cost Mismiration Absorbed for 30-Year Data! Levelization Cost Minimization Modered for 30-Year Deta! Levelization Cost Minimization Modered for 30-Year Deta! Levelization Cost Minimization Abdered for 30-Year Deta! Levelization Cost Minimization			·	0.00% 0.01% 3.38% 0.00% 0.00%	% 0.00% % 0.33% % 5.23% % 0.00% % 0.00% % 0.00%	0.00%	0.00% 0.38% 6.82% 0.00% 0.00%	0.00% 0.41% 0.00% 0.00% 0.00%	0.00% 0.45% 0.51% 0.00% 0.00%	0.00% 0.49% 6.89% 0.60% 0.00% 0.00%	0.00% 0.53% 7.28% 0.00% 0.00%	0.00% 0.58% 7.70% 0.00% 0.00%	0.00% 0.00% 0.00% 0.00% 0.00%	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	0.00% 0. 0.75% 0. 0.11% 9. 0.00% 0. 0.00% 0.	0.00% 0.0 9.63% 1.4 0.00% 0.0 0.00% 0.0	0.05% 0.00% 1.44% 43.68% 10.05% 0.00% 0.00% 0.00% 0.00% 0.00%	9% 6.05% 8% 47.75% 0% 0.00% 0% 0.00% 0% 0.00%	******
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apitalizad Interest efersed Cebit - PCB Retunding AIC 181 aginting Balanco mortization	Big Rivers' estimate Long Term Dest Schedule Actual 2005- Budget 2007- de Long Term Deut Schedule Actual 2008- Budget 2007- de	0.24) (0.24) (0.05)				_	_	(0.84) 0.05 840 840	0.58	0.52	0.84)	(0.84) 0.42 0.05	0.37							ર્વે
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191 VMEC Lease 182 Treasmission (183 Treasmission (Cash Flow) 184 Smelter - Tier 3 Treasmission (Cash Flow) 184 Smelter - Tier 3 Treasmission (Cash Flow) 185 Proceeds of Unwind Treasection (LGA& Payment) 186 Cobanth Febru	Source.  Source. Historic results and addated from 2007 Budget-REPUSED-MARCH 2, Philotoric results and addated from 2007 Budget-REPUSED-MARCH 2, Historic results and adopted from 2007 Budget-REFUSED-MARCH 2, Historic results and adopted from 2007 Budget-REFUSED-MARCH 3, Termination results and adopted from 2007 Budget-REFUSED-MARCH 3, Termination Agreement and adopted from 2007 Budget-REFUSED-MARCH 3, Historic results and adopted from 2007 Budget-REFUSED-MARCH 3, Historic results and adopted from 2007 Budget-REFUSED-MARCH 3, Historic results and adopted from 2007 Budget-REFUSED-MARCH 3.	MARCH 2- MARCH 2-	2006 2 47.89 5.95 1.70 1.78 0.67	2007 20 47.97 5.15 1.74 1.82 0.53 6.59	15.79 1.70 0.58 0.60 0.018 0.18 0.18	1.20 1.20 1.22 301.50 (0.26) 0.36	2 2009 	2010 	2011 . 4.42 4.45 . 0.52	2012 5.43 5.43 0.53	2.85 2.85 2.85	2014	2015 2.58 2.58 2.58 0.54	2.59 2.59 2.59 0.54	2.41 2.41 0.54	2.24 2.24 2.24 0.54	2019 20 2.04 2.04 0.54	2020 20 1.94 1.94 0.55	2021 20 - 1.70 1.70	2022 23 	2023 1.14 1.14 0.65
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	file, Fin Model inputs BREC Nov.07 w outage shift.ds 2	2008 Fect				27.5		.,		33.21	10 91	80	20.95		2 R	*					5
Plent Maintenance (Real Basis) Coleman Gover HMPAL HMPAL Wilson Adjust for Station 2	Unwind Staffing_Rev0707_Rattects 2008 Coders_Rev 1s fine: Fin Model inquis BREC Nev-or Vextuges shift xis fine Fin Model inquis BREC Nev-or Vextuges shift xis fine: Fin Model inquis BREC Nev-or Vextuges shift xis fine: Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis fine; Fin Model inquis BREC Nev-or Vextuges shift xis	<u>s</u>	000000			3.16		•		48.60 	50.06	51.30	52.30 52.30 0.80 0.80						, ,		1.27
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216 T/G Overhauds (Cash Flows) 217 T/G Overhauds (Income Statement)	file. Fin Model inputs BREC Nov.07 w outage shift.xis file: Fin Model inputs BREC Nov.07 w outage shift.xis					2.8				10.46		6, 95 50, 75 75									, .
219 Environmental Monitaring and Other 219 Environmental Nemianing Client 221 Wrl statel regain 223 SCF excellent install overlays 223 SCF excellent installent overlays 224 Trensmission OSM	file: Fin Model Inpute BREC Nov-07 w outage shift, de file: Fin Model inpute BREC Nov-07 w outage shift, als file: Fin Model Inpute BREC Nov-07 w outage shift, als	0								• • • •											
w	ne Unwind Staffing_Rev0707_Reflects 2008 Dollars_Rev 1.xls 2005 actual escaleted @ 3% plus 100K	_ &	6.59	7.38	1.89	8.2		6.07	6.25	1,78	6.63 1.84	6.83	7.03								P. 5
	Historic results and adapted from 2007 Backset-REVOSED-MARCH 2: Historic seutle and adapted from 2007 Backset-REVISED-MARCH 2: Historic results and adapted from 2007 Backset-REVISED-MARCH 2:	MARCH 2: MARCH 2: MARCH 2:		, , ,	0.08	0.02	0.25	0.25	0.26	0.04	0.25	0.25	0.04	0.25	0.04	0.04	0.04	0.25	0.25	0.04	0.25
222 A8S2 223 Labor 24 Mon-Labor 25 Intellectual Property (Nominal Basis) 25 Intellectual Property Conlingency 237 Trial	Urwind Staffing Res0707 Reflects 2008 Dollers_Rev 1.xs 2004 actual asceleted @ 3% Unwind syreadsheat - 6-29-07_Rev1.xts	w)	,		;	7.69 6.48 3.68		11.29	11.63	11,98	2234	12.71	!	. 1				, ,			16.59 15.09 3.84
AP	Existing Transacion -Budget-Atb-2008-Rev9-11-07.xts		4.66	3.83	3,63	3.46		5.41	24.87	25.37	26.13	27.25						l	j		35.51
240 241 Property Insurance	2004 actual escalated @ 3%				0.14	2.63		4.17	4.30	4.43	85.5	4.70	48.4								ż t
249 Property Text 244 Breath Text 245 Transmission – Operations 245 Transmission – Operations 245 General Plant ~ Operations	Historic results and adopted from 2007 Budge-REV/SED-MARCH 2. Historic results and advanced from 2007 Budge-REV/SED-MARCH 2. Historic results and advanced from 2007 Budger-REV/SED-MARCH 2.	MARCH 22 MARCH 22 MARCH 23	3.94 0.74 0.14	3.94 1.08 0.77 0.11	0.37 0.26 0.04	1.18 0.57 0.11	1.81 0.88 0.16	1.67 0.91 0.17	2.39 0.98 0.17	2.92 1.01 0.18	3.01 1.04 0.18	3,10 1,07 0.19	8.19 0.10 0.19								1.40
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	file: Fin Model inputs BREC Nov-07 w outage shift,xls file: Fin Model inputs BREC Nov-07 w outage shift,xls	08 Factor:	0.61		63.90	22.41	29.76	21.09	24.84	25.17	24.68	24.68	24.68	24.68 2	24.68 24	24.68 24	24.68 24.	24.68 24.	24.68 24.	24.68 24	24.68
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	Per Crockett Memo dated 11/12/07				.19	6.21		9.19	4.43	5.91	0.46	0.36									88
	\$1.25M 2007 escelated @ 3%		0.86	1.25 0	0.43	0.88		1.37	1.41	1,45	1.49	1.54									01
201 WKE Share of Generation Sacres 262 263 Plant Maintenance (Boot Boots 2007)	Participation Agreement - Cost Sharing				%	%0		%0	%0	%	%	%0								%0	%0
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289 Adjustment for Station 2	file: Fin Model inputs BREC Nov-07 w outage shift.ds					0.44		0.26	1.89	1.26		1.12	,								

0.28 . 5. . 1.26 1.89 0.41 . 0.45 44 44

Second continues of the continues of t	Provide the control of the control														•		•	Dec	December 2007	200
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The control of the	Particular of a company beam of Service (1997)   Particular of a company beam of Ser			. ,	6.90												• • •		. , ,	
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For the control of a filter of of a fil	Section of the control from 100 Basic Receipt Medical Street Med																1.48	3.35	1.58	2.8
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2007	2023		•		3.01	0.74		24.05	6.31	(59.73)										1	*.				
ember	2022		•		2.99	0.74		22.88	6.32	66.19 (59.73)	·									1	*		* * *		
Dec	2021		•		2.97	0.74		21.78	6.33	65.79 (59.73)										1	f		• • •		
	2020		•		2.95	0.74	٠	20.76	6.33	65.41											1				
	2019		•		2.94	9.74		19.81	8	65.06 (59.73)										,	,		'		
	2018		1		2.92	0.74		19.43	6.34	64.73											*				
	2017		•		2.91			18.08		64.42										1	٠			. , ,	
	2016			٠	2.89	0.74				64.13 (59.73)											,				
	2015		•		2.88	0.74		4- 4-		63.86 (58.73)										*	,				
	2014		•		2.87	9.74		15.90		63.60 ) (59.73)		•		. , ,			•	• •	•		4				
	2013		•		2.85	0.74		***		63.36 (59.73)	, ,	•	• • •	* 1 4				• •			,				
	2012		•		2.84	0,74		15.07	8	63.14	• •	•				•	•	٠.		0.9	•				
	2014		*		283	0.74			5.45	62.92 (48.87)	ř Ť	1					•	• •		1.8			, , ,	. , ,	
	2016		•		2.79	0.74		13.56 13.90	5.27	62.10	1.1	•				• •	•			5.6	43.2		• • •		
	2009		•		2.76	0.74		13.02 13.33	11.81	61.26 (48.87)	• •	•	,			• •	٠	• •		3 £	64.6		,		
	2008 H2	6.4	•		%	0.74		8.65	4,18	64.91 (48.87)	• •						•	٠.	•	2 å	71.6				
	rensaction	6,3	•								61.2		6.5. v	(13.4)		55.0 97.5	15.0	Α, . ω	•	75.0	75.0	14,000		, , ,	
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	2007 11.7 0.2	7.8	6.3		2.80	0.74		12.48 12.82	6.24	64.47 (48.87)	දැ. න.ක	8, 6	4.6	48.0 52.3 (13.0)					•						
	2006 12.6 0.2	7.6 6.0 158.1	0.4		2.88	0.73		12.07 12.39	6.03	64.06 (48.87)	40.2	(145.1)	0.8 5.4	47.9 52.3 (17.3)			•	•	• .						
	13.1 13.1 0.4	5.5	1.0	<del>-</del>	62.12 2.86	180.65 0.50	170.95	11.67	5.72	63.83 (48.87)	JAROH 2.	MRCH 2	ARCH 2	MACH 2											00-
	<u> </u>	Firstoric Balance Sheat Historic Balance Sheek Historic Balance Sheek	Fillioons Syantys Shekt Hebrits Balance Sheet Historic Belance Sheet		Sale-Leaseback Sale-Leaseback	Rele-Learestack Sale-Learestack		Salo-Leasskerk Salo-Leasskerk	Sale-Leasedack	Sale-Leasthack Sale-Leasthack	Herone results and actapted from 2007 Budget-RE-4/SED-At Historic results and actapted from 2007 Budget-RE-6/SED-At	Historic results and adapted from 2007 Budget-REVISED-ARARCH D. Historic results and adapted from 2707 Budget-REVISED MARRCH 2. (*) Historic results and adapted from 2007 Budget-REVISED MARRCH 2. (*)	historia realite and ecapies from July pregneric historia. Historia results and actapled from 2007 Budget-REVISED-M. Historia results and ecupled from 2007 Budget-REVISED-M.	Historic results and assarted from 2007 Budges-RET/SED-MAMPCH 2. Historic results and assassas from 2009 Register SESSED-MAMPCH 2. Historic results and appropriators 2007 Budges-REF/SESSED-MAMPCH 3.		Terminalion Agreement Termination Agreement (Re. Coleman Scrubber, ds	โซกท์สอย่อก รัฐกะซะกลูกใ	Smaller Coordination Agreement	yuno	Assumed 4.28% interest earnings role LOSE Utahia Ped Stipplated Relocase in others FAC + C.S. not a contribute		Terminalion Agreement file: annuel output - 12-15-07, ds			
Inputs	Accounts Payable Taxes Accilled Pelences Bounne (Popula	Defender Advante (Creat Escrow) Interest Accrued Liabilities Other Accrued Liabilities WKEC Lease (Resid, Vetue Obligation)*	Sate-Lessoack Cain Other Deferred Credits & Century Reactive Power Total Lieblities & Equity	773 Misc included in Other Property 774 775 Sale-Leaseback	BOY Deferred Gain Amortization (I/S)	Investment - Special Deposit (B/S) Adder	Liability - Long-Term Debt (B/S)	interest Income (I/S) Interest Expense (I/S)		Pent Expense	395 Unwind Transaction 397 Wile Residual Value Chination 398 WKE Gen. Cabex - Cum. 400 Non-Aucremental (RV Obligation Balance) 401 Reginning Balance of WKE Share of Non-Incremental Capox	Aniorization of WKE Share Unstitibuted Plugs Incremental Revierin Balanco	oxymeny baterico WKE Share of Non-Incremental Capax Amortization of WKE Share	LGEE Pental Income Advance Cash Flow Income Sulethent Belance	14 15 Nat WKE Obligation 16	17 Fuel & Other Inventories 18 19 Colemen Scrubber Competion	21 Cancellation of Settlement Prom. Note 22 23 6. Other 3rd Perty Add-ons			DE Contribution Release Amortivation	EB  10. DSL Termination  11. LORE Emissions Allowence			6 Lease Termination Payment from Unwind Counterparties 77 Recognition of Deferred Cain on Original Lease Remination Payment from Unwind Counterparties	o DSL Termination I: P PMCC Shrie 22 Nat SLB 33 Depreciation

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_							38.38		۵		<b>2</b>		٥			£3 ·	
2023							%99 %99 3		3 2000		(0.01)	7.87					
2022							%99 %99		1999		(0.01)	6.78	Ū				
2021					•		%99 96%		1998		(0.01)	6.71	0			·	
2020							%99 %99		1997		(0,01)	6.38	0				
2019							%99 %99		936		(6.01)	5.56	• ,				
2018							86% 86%		1995		(0.01)	4.72	٥				
2017							%99 %99		1994		(0.61)	2.26	٥				
2016					021501		66% 66%		1993		(0.03)	1.7	٥				
2015					27226 0.		%99 %99		1992		(0.13)	1,38	٥				
2014				·	20901 0.0		%99 %99		1991		(0.35)	86	٥				
2013					21221 0.0		%99 99%		6990		(0.50)	0.47	۵				
2012 2					0.021031 0.021553 0.021668 0.021221 0.020901 0.021226 0.021501		%99 %99		1989	٠	(0.58)	3.67	٥				
2011 2					1553 0.02		60% 60%		1988		(0.50)	0.71	٥				
2010 20					1031 0.02		51% 80%		1987		0) (11:1)	0.43 6	٥		, , ,		
				9.01 1.69			51%		1986 1		(1.19) (1	0.44 0	•				
H2 2009	0.02	0.00	9,00	26.58 0.93 5.06	757 0.020404		51% 6		1984		(0.82) (1.	0.26 0.	٥				
Fransaction 2008 Hz	Ü	0	6	8,000	0.019757	4.196	ഗയ		1984			5.70	۰		, , ,	<b>%</b>	
i fransa	0 0 N	<b>~</b> 5	(e.p.			6.	**0										
2008H1	4. 7. 0. 4. 8. 0. 6. 8. 0.	4.43	4.96	8,58 0,54 1,75		0	5 51% 5 80% 0 000		1 1984		(0.40)	0. (3 5,58					
2007	13.12 10.88 0.02 1 2.4%	13.12	6.77	25.39 1.64 5.25			55%		1584		(1.22)	0.88	0.2		žą.		
2006	12.83 6.38 0.02 2011	12.83	6.00	25.36 1.58 5.05		0	51% 0.%0 0.80		1983		(1.23)	0.41	38%		13 8t \$1/ye		
1005/ Oth	* 8 8				0	60		19.87		35%	75%		- -	£ % E %	57/fon charge starting in 2012, escalating \$1/year 57/ton charge starting in 2012, escalating \$1/year  5.073,775 tons in base year, \$7/ton charge starting in 2012, escalating at \$1/year		
														<u></u>	r ng in 2012		
							a o								ng \$11yee ing \$1fyea erge starli		
	Study Study				Coordinellan Agreement, Section 3 10		Paritopelion Agroement - Cost Sharing Patikipalion Agresment - Cost Sharing								2. escalati 2. escalati \$77lon ch		
	Hestoric Historic dependenten rate Based on 1999 Depreciation Study Based on 1999 Depreciation Study	อน เสเย	on rete		amant, St		ament - C			ø s			Detoilte	Delotte	ing in 201 ing in 201 asse year,		
	deprescob n 1993 De n 1893 De	Historic Historic degreicstion rate	Historic Historic deprecetion rete		tion Agre		lion Agroc Iion Agres			Big Rivers' estimate Big Rivers' estimate			tringlon? [	ringlon/ ringlon/ rringlen/	arge starb argo starb 5 tons in b		
Source	Hesonic Historic deprendent rate Historic deprendent Based on 1993 Depreciatio Based on 1993 Depreciatio	Historic Historic	Historic Historic	Historic Historic Historic	Coordine	Historic	Particips Particips	Historie Historie		Big River Big River		Historic	Historic Ovrick He Ovrick He	Orick Herington Detaille Orick Herington Detaille Orick Herington Detaille	\$7/lon ch \$7/lon ch 5.073,776		
								d in SQ					-				
	Additional Book Dancestition     Prior year ron-beroamental- in service     A reverage of Transmission and A&G     Descrisions as Percentage of Chross PPE     Googleizzation Policy (Genorgar stell)     Capital Depreciation Rate (soc., Environmental)     Capital Depreciation Rate (Environmental)	iss PPE	S PPE		ŧ	nent		Temponary Differences. 2005 Cumulative Balance of Capex not reflected in SQ. Other Temporary Differences.					_	-			
	ion 4 + in serv and A&G tigs of Grr roper rate) (exci. Env	HMP81. Station Two Prior year non-incremental. Depreciation as a Percentage of Gross PPE	Ottre; Prior year Depreciation as a Percentage of Gross PPE	<u>tization</u>	Adjustment to Depreciation 9/24/07 Blended Depreciation Amount income Tax Related	Previously Expensed Marketing Parment Status Que Depreciation	•	of Capex r					cled Cash	rve rve rve	MWM) (Sawwh)		
	Denxecial screments smission a Percent la Percent la Fercent la Fercent sion Rate tion Rate	Eve cremente a Percenti	1 Percent	on Two	spreciation Deprecial	seed Mark	xede	ences Balance Differenc			tio.		<u>WH</u> n Unrestri	Ifon Rese	(SMWh) o Cost (\$/. ance Cost		
	nal Book ear non-th te of Trans tation as a ization Po Deprecial	Station in intion as a	est Selfon as e	eprecialic fron Rivers' Pi P&L Stats	nent to De Blended Tax Reis	SIV Expen	hare of Co remental antel intal Dep	any Differ umulative emporary	Reled	의 교육 교육	E Deductik E %	ition AT 88	onsus Mis m Sales Income or	on Econo	Tax Cost Allowancı BY Allowa		
	455 Additional Book Derocciation 456 Prior year non-incensinale + in service 457 Average of International Ado 458 Derocciation as Precreating of Gross 4 459 Capitalization Policy (Derocciation as 460 Capital Depreciation	HNPSI 5 Prior ye Depreci	9 Other 3 Prior ye - Depreci	Service Service Big HMI	Adjustn 972407 Proceme	Status C	WKE SI Non-inc Increme	2005 C. Olher 7:	Year	Tex Res Res	AGE AGE	SO Add	Nonpate Offsyste	finiteness Interess	Carbon.		
454	£ £ £ £ £ £ £ £	8 8 8 8 8 8 4 8 4 8 4 8 4 8 4 8 4 8 4 8	\$ 55 E	- 44 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	674 874 860 860	£ 25 £ 25	284 284 284 284 284 284 284 284 284 284	\$ <del>2</del> 4 8	264 264 264 264 264 264	497 498 499 500	503	505	507 508 510	512	514 516 516		

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\$\f\$M\$         Transaction         2008 Hz           Unwind Allocation         0.000         0.669           Pre-Transaction Allocation         0.000         0.000           Lease Termination         0         0	1 Inventory Maintenance 100%	Fuel Purchases (\$/mmbtu) 1.48	Heat Value btu/ ib Heat Value mmbtu/ ton Coal Consumed [from PCM (000s tons)] Coal Consumed (Gbtus)	Volumes Fuel Inventory (Gbtus) BB	Fuer Purchased  LG&E Additions to Fuel Inventory  7,085  Fuel Consumed	37,085			LG&E Additions to Fuel Inventory 55.0 Fuel Expensed	55.0	
2008 H2 0.669 0.000		1.48	11,034 22.07 4,072 89,860	37,085		l	55.0	133.3	(133,3)	55.0	
2009 1.000 0.000		1.50	11,014 22.03 5,970 131,498	1	89,860 131,498 134,049 - (89,860) (131,498) (134,049)	37,085	55.0	197.7	(197.0)		
<b>2010</b> 1.000 0.000		1.64	11,015 22.03 6,085 134,049	37,085		1	55.8	220,4	(215.2)	61.0	
2011 1.000 0.000		1.70	11,100 22.20 5,813 129,052	37,085			61.0	219.2	(217.2)	63.0	
<b>2012</b> 1.000 0.000		1.71	10,999 22.00 5,881 129,383	37,085		37,085	63.0	221.7	(221.2)	63.6	
2013 1.000 0.000		1.81	11,019 22.04 5,811 128,057		128,057 - (128,057) (	1		231.6	(228.1)	67.1	
2014 1.000 0.000		1.82	11,045 22.09 5,909 130,536	- 1	130,536) (	37,085	67.1	238.1	(237.6)	67.7	
2015 1.000 0.000		1.84	11,021 22.04 5,919 130,460		130,460	37,085 37,085	67.7	239.8	(239.3)	68.2	
<b>2016</b> 1.000 0.000		1.88	11,060 22.12 5,933 131,239				68.2	246.5	(245.0)	69.7	
2017 1.000 0.000		1.92	11,069 22.14 5,752 127,332	- 1	127,332 131,626 127,278 - (127,332) (131,626) (127,278)	37,085	69.7	244.0	(242.6)	71.1	
2018 1.000 0.000		1.90	11,037 22.07 5,963 131,626	ľ	131,626 - 131,626) ((	37,085	71.1	250.5	(250.9)	70.6	
2019 1.000 0.000 0		1.92	11,015 22.03 5,777 127,278				70.6	244.3	(243.7)	71.2	
2020 1.000 0.000		1.95	11,028 22.06 5,913 130,423		130,423 (130,423)	37,085 37,085	71.2	254.5	(253.3)	72.4	
<b>2021</b> 1.000 0.000		1.97	11,021 22.04 5,958 131,329	37,085	131,329	37,085	72.4	258.8	. (258.1)	73.1	
<b>2022</b> 1.000 0.000 0		1.99	11,037 22.07 5,922 130,729	į	130,729	37,085	73.1	259.6	, (259,0)	73.6	
<b>2023</b> 1.000 0.000		2.01	11,003 22.01 5,958 131,111	37,085	131,111	37,085	73.6	263.0	(262.3)	74.4	

Provide copies of each (U.S.) Equities analyst report on E. ON since

5 January 1, 2005.

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Witness)

Item 24)

Response)

E.ON. U.S.

See E.ON's response.

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777A					
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Item 25) Provide documents which show the current size of E.ON's U.S. markets by state as divided between retail, wholesale and other (or other/different market descriptions as applicable).

Response) See E.ON's response.

10 Witness)

E.ON. U.S.

Item 25 Page 1 of 1

Assume the Application is not approved by the Commission. Identify and

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Item 26) describe each material harm that would occur as a result of this non-approval, and the

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If the Application is not approved, Big Rivers will continue to be Response) exposed to the risks that are mitigated or eliminated by the Unwind. See responses to AG Items 1 and 43. The most immediate and reasonably predictable harm is the anticipated cessation of operation of one or both Smelters in the 2010-2012 time frame. The displacement of 1,400 jobs and the ripple effect of that economic development setback would be felt throughout Western Kentucky.

To the three member retail cooperatives;

- See the response to Item 26(a). Ь.
- Big Rivers is unaware of the Smelters' position. c.
- See E.ON's response. d.
- Michael H. Core
- Burns Mercer b.
- Michael H. Core c.
- E.ON U.S.

estimated point in time at which it would occur:

a.

b.

To Big Rivers;

To E.ON U.S.

To the Smelters; and,

Item 26 Page 1 of 1

		<u>i</u>		
		/ 		
, <del>diameters</del>				

assets" would be different than "an unregulated assets."

C. William Blackburn

Item 22 (production cost model inputs).

the initial period."

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to BREC at this time; and 9 10

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dispatch criteria.

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Item 27 Page 1 of 1

Please reference the testimony of C. William Blackburn, page 9. It is stated that "Operating experience of the units as regulated assets can be developed during Specifically which operating experience of the units is unknown Specifically what operating experience of the units "as regulated Please see response to the Commission Staff's First Data Request, The regulated production assets under Big Rivers' control may be operated differently than if they were unregulated assets. Some of the differences could be fuel mix, operating and maintenance objectives, generation levels, and economic

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Item 28) Please reference the testimony of C. William Blackburn, page 12, lines 8-16. To the extent not previously provided, provide documents showing the "increased purchase power payments from the Smelters".

a. Provide supporting documents showing the calculation details in determining such increased payments, including the prior amounts for three preceding years against which the increase is determined by comparison.

**Response)** The increased purchased power payments from the Smelters were in reference to the concurrent large industrial rate plus all of the additional payment required from the Smelters as well as payment in common with the non-Smelter Members. The statement was not in reference to prior period transactions.

Witness) C. William Blackburn

Item 28 Page 1 of 1

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Item 29) Please reference the testimony of C. William Blackburn, page 20, lines 16-18. Reference is made here to a TIER level to provide "a reasonable opportunity to obtain and maintain an investment grade financial rating." Similarly, please state whether there is a leverage ratio metric (e.g., net debt/EBITDA) that is viewed as a threshold level for investment grade financial ratings. If so, please state that leverage ratio metric threshold. If not, please explain why not.

**Response)** The rating agencies do not have a stated minimum threshold leverage ratio to achieve an investment grade rating. An investment grade utility credit generally has a leverage ratio, as measured by total equity to total capitalization, in the range of 12-50%.

Witness) C. William Blackburn
Mark Glotfelty

Item 29 Page 1 of 1

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Item 30) Please reference the testimony of C. William Blackburn, page 29, lines 10-13. Reference is made here to various types of data provided. To the extent not previously provided, please provide this same data, updated as appropriate, in electronic spreadsheet file format.

**Response)** Please see Big Rivers' response to the Commission Staff's Initial Data Request, Item 22.

Witness) C. William Blackburn

Item 30 Page 1 of 1

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Please reference the testimony of C. William Blackburn, page 71,

Big Rivers is unable to respond to the question because it is unclear what

are the "old" smelter agreements. Please advise whether these agreements are (1) the

1998 agreements entered into among the smelters, predecessors of Kenergy and LG&E Energy Marketing, Inc., (2) the TIER 3 agreements among Big Rivers, Kenergy and the

Smelters which currently are in effect but which will be terminated in connection with the

Unwind, or (3) the pre-1998 agreements among Big Rivers, predecessors to Kenergy and

otherwise) from the Smelter Agreements proposed to be entered into a connection with

specific information in which the Attorney General is interested. Without this additional

guidance, Big Rivers is concerned that it may not appropriately address areas of concern

the Smelters. All of these agreements are substantially different (in structure and

the Unwind. Consequently, Big Rivers requests additional guidance regarding the

due to the inherent vagueness of subjectivity of a standard of materiality.

C. William Blackburn

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line 8, regarding "implementation of the new Wholesale Smelter Agreements." To the extent not previously provided, provide a list stating and describing each and every material difference between the "old" smelter agreements, and the "new" smelter

Item 31)

agreements.

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Item 31 Page 1 of 1

16-17, at "the Unwind Transaction represents a negotiated transaction with an agreed-

upon allocation of risks between Big Rivers, Big Rivers' members, the Smelters and the

Please reference the testimony of C. William Blackburn, page 109, lines

Identify any other entities outside this negotiation group which

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Item 32)

E.ON U.S. Parties."

City of Henderson);

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Identify and describe each "risk" that was considered and allocated; and,

bear risks from this transaction, but not included in the "negotiated transaction" (e.g.,

Which party bears what share of "agreed-upon allocation" of each risk in b, above.

There are no other entities whose risk factor changes due to the Response) a. Unwind Transaction. With respect to the City of Henderson, their risks are the same with either plant operator. While E.ON U.S. could be perceived to be financially stronger, Big Rivers will certainly have financial viability that is far better than in the past and will be an investment grade rated organization. Certain of Big Rivers' creditors (i.e., the RUS) will have their risks diminished through the removal of their current subordinated position under Big Rivers' first mortgage.

b. Before entering into negotiations with either E.ON U.S. or the Smelters, Big Rivers identified the chief risks of an Unwind Transaction as generation operations, load concentration in serving the smelter load, fuel and financial risks. The Members are obviously exposed to all those risks. But within the Member load, the Smelters assume a disproportionate share of that risk exposure, while mitigating those risks to the Members so long as the Smelters are on the Big Rivers' system. The risk to Big Rivers and its Members of the Smelters leaving the Big Rivers system was

> Item 32 Page 1 of 2

Item 32 Page 2 of 2

BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455	
February 14, 2008	
mitigated, as stated in paragraph 53 of the Application. The Smelter Agreements also contain mechanisms that may allow the Smelters to survive business downturns or	
catastrophic circumstances, while preserving the anticipated economics for Big Rivers and its Members. Smelter witness Henry Fayne discusses these advantages at pages 10-	
11 of his pre-filed direct testimony.	
c. See response to subpart b, above.	
Witness) C. William Blackburn	
Item 32 Page 2 of 2	

10, regarding "Big Rivers has not yet completed negotiations with its existing creditors

Rivers and its creditors since the point in time Big Rivers and E. ON decided to pursue

pertaining to ongoing negotiations between Big Rivers and its creditors, which is

C. William Blackburn

Counsel

privileged. Big Rivers additionally objects that materials relating to preliminary contracts or negotiations with its creditors are not relecvant to the financing arrangements that will be presented to the Commission, and therefore, the request is overly broad and premature.

concerning the provisions of the Indenture and the New Intercreditor Agreement". To the extent not previously provided, please provide copies of all correspondence between Big

Big Rivers objects to this request on the ground that it seeks material

Please reference the testimony of C. William Blackburn, page 124, lines 9-

 Item 33)

the transaction.

17 | Witness)
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Item 33 Page 1 of 1

, management.		

9, regarding "investment grade ratings from Moody's and Standard and Poor's. Has Big

Rivers sought indicative bond ratings from any rating entity such as Moody's or S&P? If

Please reference the testimony of C. William Blackburn, page 107, lines 8-

No, Big Rivers has not requested an indicative bond rating at this time.

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Item 34)

Response)

C. William Blackburn Witness)

so, please provide those indicative bond rating documents.

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Item 34 Page 1 of 1

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9, regarding "the Unwind Transaction contemplates system expansion...." Provide

the Unwind Transaction, and subsequent to it.

C. William Blackburn

a combination of the above.

documents which show and describe Big Rivers' contemplated system expansion under

at additional power supply options for economic development that were previously not available. Big Rivers may look at adding combustion turbines, combine cycle turbines,

long-term purchased power agreements, purchasing a portion of a new coal fired unit, or

Big Rivers did not want to further complicate the Unwind Transaction with any type of

system expansion. Therefore any studies for system expansion have not been developed

As economic development opportunities become available, Big Rivers will have the flexibility to provide additional sources of reliable power to its Member Distribution

Please reference the testimony of C. William Blackburn, page 11, lines 8-

The Unwind Transaction will allow Big Rivers the financial ability to look

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Item 35)

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at this time.

Systems.

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Item 35 Page 1 of 1

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ADMINISTRATION .	

Item 36 Page 1 of 1

**Item 36)** Please reference the testimony of C. William Blackburn, page 13, lines 6-9, "improved financial arrangements will in turn make Big Rivers much more able to respond to changing market circumstances...".

- a. Please specifically identify the "changing market circumstances."
- b. Assume the Lease Agreement and Purchase Power Agreement is not terminated. Please specifically identify any "changing market circumstances" that Big Rivers would not be able to respond to under its current financial structure.

**Response)** a. Changing market circumstances can mean many different things, such as financial markets, operational conditions, economic development supply needs, capital improvements, etc.

Big Rivers will have the ability to obtain secured financing when necessary, or preferable, for major capital improvements. The lines of credit Big Rivers will have available will enable it to meet unanticipated short-term cash flow requirements for operations, inventories, etc.

b. All the above would be impracticable, if not impossible, to accomplish under the current Lease and Purchase Power Agreements.

Witness) C. William Blackburn

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Item 37 Page 1 of 1

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RES	BIG RIVERS ELECTRIC CORPORATION'S SPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008			
Item 37)	Please reference the testimony of C. William Blackburn, page 19, lines 5-			
•	es, "discussions with those creditors remain ongoing." Provide all			
	and from Big Rivers' creditors regarding consent fees, restructure of debt to			
	and support the Unwind Transaction, etc.			
Response)	Big Rivers objects to this request on the grounds that it seeks material			
pertaining to	ongoing negotiations between Big Rivers and its creditors, which is			
privileged. E	Big Rivers additionally objects that materials relating to preliminary			
negotiations	are not relevant to the financing arrangements that will be presented to the			
Commission	, and therefore, the request is overly broad and premature.			
Witness)	C. William Blackburn			
	Counsel			
EL-A-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-				
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to Page 28, line 10, regarding inputs to the production cost model. For each of the

the sensitivity of production cost model outputs to changed inputs.

C. William Blackburn

Robert S. Mudge

enumerated inputs 1-9, provide documents which show sensitivity analyses addressing

Response) Please refer to Big Rivers' response to the Commission Staff's Initial

Please reference the testimony of C. William Blackburn, page 27, line 18

Item 38)

Witness)

Request for Information, Item 9c.

Item 38 Page 1 of 1

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for Information, Item 22.

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DE	BIG RIVERS ELECTRIC CORPORATION'S		
K.E.	SPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS		
	PSC CASE NO. 2007-00455	•	
	February 14, 2008		
Item 39)	Please reference the testimony of C. William Blackburn, page 28, line 11		
	line 15, regarding inputs to the financial model provided by Big Rivers.		
į.	documents (whether paper or electronic, and if electronic in native electronic		
format – no	t. pdf) which contain or support the "numerous inputs" referenced here.		
Response)	Please see Big Rivers' response to the Commission Staff's Initial Request		
for Informa	tion, Item 22.		
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Witness)	C. William Blackburn		
	Robert S. Mudge		
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ALTONOMICS (1975)	Page 1 of 1		

Item 40) Please reference the testimony of C. William Blackburn, page 34, line 22 to Page 35, line 2, regarding the Hill & Associated review.

a. Please provide the most recent Hill & Associates review document in its entirety;

b. Provide the updated review document as referenced here.

Response)

a. and b. Attached are the most recent and updated review

14 documents.

Witness) C. William Blackburn

Item 40 Page 1 of 1

### [REDACTED]

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Item 41) Please reference the testimony of C. William Blackburn, page 124, line 21 to Page 125, line 3, regarding "Big Rivers anticipates [beginning the process of obtaining investment grade credit ratings] will occur in the very near term..." Provide specific dates as to when "the very near term" is anticipated to occur.

**Response)** Big Rivers has scheduled meetings with Standard & Poors and Moody's on March 5, 2008.

. .

Witness) C. William Blackburn

Item 41 Page 1 of 1

Item 42) Please reference the testimony of C. William Blackburn, page 128, lines 1-3 reference "assumed" interest rates. Provide current market interest rates (on a comparable basis) for the same profile of debt obligation as assumed here.

**Response)** See response to Attorney General's Initial Request, Item 23.

Witness) C. William Blackburn

Mark Glotfelty

11. 

Item 42 Page 1 of 1

10, "one consequence of Big Rivers resuming control over its formerly leased generation

assets is that future power supply costs may increase now that a significant portion of Big

Rivers' costs are no longer largely fixed under the Lease Agreement." Explain why it is

in the public interest to expose Big Rivers and its member cooperatives to increased

is consistent with the public interest for many reasons. First, Member rates are not

and fuel adjustment clause costs for approximately five years. Second, even though

increased initially, and Members are shielded from increases in environmental surcharge

power supply costs when such costs currently are largely fixed under the Lease

Please reference the testimony of C. William Blackburn, page 77, lines 7-

Although future power supply costs may increase, the Unwind Transaction

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Item 43)

Agreement.

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Financing Limitations

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power costs are largely fixed under the Lease Agreement, there is no flexibility for load growth or any guarantee of a long-term availability of power for Members at the end of the Lease. Third, in addition to added financial flexibility for the future, Big Rivers will receive large immediate and tangible benefits under the Unwind Transaction—to the tune

of approximately \$623 million from E.ON alone and approximately \$327 million in contributions from the Smelters. Big Rivers has made a considered business judgment

that, balancing the Unwind Transaction against the current arrangement, the Unwind Transaction is more in the public interest—and in its Members' interests—than the

existing Lease Agreement. The factors taken into consideration by Big Rivers in

developing the Unwind Transaction are discussed further, below.

Under the Lease Agreement, Big Rivers is unable to finance significant new capital additions. The arrangement between Big Rivers' creditors is complex and complicated by RUS's subordinate position to the other creditors. Trying to finance any new capital

> Item 43 Page 1 of 5

needs in the remaining 16 years of the First Mortgage would be extremely difficult.

Attempting to bring together the creditors involved in the First Mortgage with varying

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interests in Big Rivers has already proven very difficult. An Unwind would put in place an indenture that greatly simplifies financing going forward.

A \$15 million line of credit currently exists with CFC, and it must be paid down to a zero balance at least once a year. However, in the world of power supply, \$15 million is a drop in the bucket when it comes to capital expenditures. Thus, sudden large cash needs present significant problems, including the potential of being in default under the Lease

Agreement, or worse, bankruptcy. Here are some examples of possible issues that could cause the need for more funds:

1. Major Capital Expenditures as defined in the Lease Agreement.

- 2. Large claims awarded under litigation with either the Smelters or E.ON or both.
- 3. Unknown new incremental environmental costs as defined in the Lease Agreement.
- 4. New Source Review claims from EPA.

Being unable to adequately finance capital expenses puts more risk on Big Rivers' Members in that today's Members bear all of the responsibility for raising capital that cannot be provided by internal funds. There is little flexibility for management when it comes to raising capital in dealing with such needed capital additions, litigation liability, or environmental assessments.

Moreover, dealing with an issue such as higher than expected load growth would also be difficult since Big Rivers would be unable to borrow funds to purchase more generating assets. Further, Big Rivers' weak balance sheet makes it difficult to partner with others on power supply options or other opportunities to reduce costs through better economies of scale. The use of long term power purchase contracts would be problematic because Big Rivers' weak balance sheet would prompt sellers of wholesale

> Item 43 Page 2 of 5

power to keep credit exposures much shorter in duration or require security, which Big Rivers cannot adequately provide.

In addition, without an indenture in place at the end of the Lease Agreement in 2023, financing the Asset Residual Value Payment (ARVP) due to the RUS of approximately \$250 million will be complex, if not impossible. Under the existing First Mortgage both Philip Morris Capital Corp. (PMCC) and Bank of America through the arrangements of the sale leaseback, are mortgagees under the First Mortgage, and have some control over Big Rivers' financing through the First Mortgage. Getting their permission for modification of the mortgage could result in a demand for a payment or create a demand of a buyout of a Lease Agreement, a very expensive proposition for Big Rivers. The ARVP Note to the RUS is due December 31, 2023. Negotiations, documentation and closing of the financing of the ARVP Note would likely require at least a year to complete. Also, at the end of the existing transaction Big Rivers is required to pay E.ON for its inventory on hand which could cost an additional \$50-60 million, and which would also need to be financed.

The Residual Value Payment (RVP) owed to E.ON increases the need for cash and thus creates a need for higher rates or more financing at the conclusion of the existing transaction if cash is not available for the payment. Since this amount is due 180 days after the termination of the existing transaction, negotiations, documentation and closing the financing for it would require starting at least one year ahead of the termination date. In January 2024, the likelihood also exists that Big Rivers could find itself without sufficient cash to pay for additional capital needs at the existing power plants and/or perhaps new capacity to meet member growth. This could exacerbate financing problems at the time. In other words, the complexity of these issues will present significant challenges to Big Rivers in the early 2020s. Big Rivers believes there will not be a better opportunity to eliminate most of those potential risks than by embracing the flexibility of the Unwind Transaction.

> Item 43 Page 3 of 5

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> **Economic Development for Western Kentucky** 27

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16 Years of Adversarial Relationships

It is readily apparent that if an Unwind is not achieved, the last 15 years of the Lease Agreement will likely be a period of adversarial relationships. First, the relationship with E.ON will likely involve many disagreements, disputes and possible litigation over numerous contract issues. Current unresolved issues with E.ON already exist. These issues have been left on the table and would go away with a closing of the Unwind. If there is no closing, those disputes will come front and center.

The complex agreements between Big Rivers and the E.ON entities invite disputes. It is never easy or inexpensive to be in a contractual relationship with a party who wants to exit the relationship. E.ON's position in this regard is well-documented.

In addition, if Big Rivers remains under the Lease Agreement, the Smelters will be desperate to find a source of power priced at a level that will sustain them for a period beyond the expiration of their respective power supply contracts in 2010 and 2011. To the extent that Big Rivers agrees to supply some power for resale to the Smelters in the interest of making that very limited contribution to extending their viability, Big Rivers' ability to arbitrage will be adversely affected. If the Smelters attempt to force power supply concessions from Big Rivers and are successful, Big Rivers could also be at risk of having to take all new load growth to the market and socialize the costs over all Members.

Only the Unwind can provide the Smelters the power they need to continue cost-effective aluminum production beyond 2010 and 2011. Economic stability and development have always been a major focus of Big Rivers and its Members. The Unwind, in addition to retaining the 1,400 direct Smelter jobs and the hundreds of indirect jobs attributable to the Smelters, will provide the flexibility for Big Rivers to

> Item 43 Page 4 of 5

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Item 43 Page 5 of 5

February 14, 2008 promote other economic development in the region. Being financially strong will allow Big Rivers to explore different avenues and employ greater resources in meeting load growth. The Shorter Term View for Power Supply From Big Rivers' perspective, the Lease Agreement provides only a short term view of power supply for the Members and Big Rivers. While there are over 15 years left in the Lease Agreement, that is not a very long term view of power supply when viewed from the perspective of the all requirements contracts Big Rivers has with its Members. Acquiring new power resources can require a decade or more to study options, to develop an integrated resource plan, to get necessary permits if new assets are to be constructed, to negotiate sharing agreements if they are to be employed, and finally to construct, or put into place, power supply resources for the future. If Big Rivers' load service obligations grow faster than its projections, other than short term market purchases, few options exist under the Lease Agreement to meet that growth. Such a load service squeeze will likely result in significantly higher costs to Members and have a chilling effect on economic development for the next 15+ years if the Lease Agreement remains in effect.

Witness) Michael H. Core

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Item 44) Please reference the testimony of C. William Blackburn, page 86, line 12 regarding "sensitivity run."

a. Identify all "sensitivity runs" performed by or for Big Rivers in support of its conclusion to terminate the Lease Agreement and propose the Unwind Transaction.

b. Provide an electronic copy (.xls file in machine readable forma with formulas intact) of each such sensitivity run, above.

Response) Big Rivers objects to this request to the extent it seeks any sensitivities run on preliminary versions of the Unwind Financial Model not filed with the Commission on the grounds that those sensitivity runs are irrelevant to the proposal before the Commission and are privileged as being related to negotiations with the parties, and that providing them would be unduly burdensome. Without waiving that objection, included each sensitivity run performed by or for Big Rivers in connection with the final version of the Unwind Financial Model filed with the Commission.

a.-b. The sensitivity analyses referred to in the testimony of C. William Blackburn on page 86 have examined scenarios in which one or both Smelters terminated their contracts per the terms of their agreements. (Section 7.3 of the retail agreements). Sensitivity analyses have been prepared.

Scenario One: Century terminates at EOY 2010.

Scenario Two: Century terminates at EOY 2010 and Alcan terminates at EOY 2011.

Full model runs are attached at PSC Item 10 and PSC Item 12(b). See also AG Items 23 and 133.

Item 44 Page 1 of 2

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Witness) C. William Blackburn

Robert S. Mudge

Item 44 Page 2 of 2

7, regarding "certain provisions providing for a sharing of the costs of certain large fuel

Response) The current Power Purchase Agreement with LEM in Section 6.3, Base

contained therein. For your convenience a copy of Section 6.3 b is attached.

Power Rate, subsection b, provides for the base power rate to be adjusted on the formula

increases..." Specify each such provision referred to here.

C. William Blackburn

Please reference the testimony of C. William Blackburn, page 91, lines 6-

 Item 45)

Witness)

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Item 45 Page 1 of 1

### POWER PURCHASE AGREEMENT BETWEEN BIG RIVERS ELECTRIC CORPORATION AND LG&E ENERGY MARKETING INC.

- (b) An amount equal to Big Rivers' total revenues actually collected for Hoosier Power sold to Hoosier by Big Rivers during the prior month.
- (c) An amount equal to Big Rivers' total revenues actually collected for HMP&L Power sold to HMP&L by Big Rivers during the prior month.
- (d) An amount equal to the Base Power Price for such month as determined pursuant to Section 6.4.
- (e) An amount equal to the redispatch costs incurred by Big Rivers pursuant to Section 5.4 during the prior month.
- (f) An amount based upon the quantity of generation-based Ancillary Services, ECAR reserves or Transmission Support Services provided by LEM to Big Rivers during the prior month in excess of the type and quantity of such services which are explicitly to be provided pursuant to this Agreement without adjustment to the Power Value Amount, priced in accordance with LEM's rates for such services.
- (g) To the extent that Big Rivers purchases from a third-party ECAR automatic reserves or generation-based emergency services necessary to support operation of its Transmission System, the Power Value Amount shall be reduced by an amount equal to Big Rivers' actual cost of such purchases during the prior month; provided that ECAR automatic reserves or generation-based emergency services shall not be purchased in amounts greater than the minimum amount required under ECAR regulations.

### 6.3 Base Power Rates.

(a) <u>Base Power</u>. During the first Partial Year through December 31, 2001, the rate per megawatt-hour of Base Power is \$18.917. For the balance of the Term of this Agreement, the following rates per megawatt-hour for Base Power apply:

2002	\$19.117
2003	\$19.217
2004	\$19.317
2005	\$19.41
2006	\$19.517
2007	\$19.71
2008	\$20.01
2009	\$20.32
2010	\$20.62
2011	\$20.94
2012	\$20.26
2013	\$20.58

### POWER PURCHASE AGREEMENT BETWEEN BIG RIVERS ELECTRIC CORPORATION AND LG&E ENERGY MARKETING INC.

2014	\$20.917
2015	\$21.247
2016	\$21.587
2017	\$21.927
2018	\$22.277
2019	\$22.627
2020	\$22.987
2021	\$23.357
2022	\$23.717
2023	\$24.082
2024	\$24.452

(b) <u>Base Power Rate Adjustments</u>. Prior to February 1 of the Years 2004, 2011 and 2018, the Parties shall perform the following calculations:

Let Pn represent the rate for Base Power for year n as defined in Section 6.3(a).

Define Qn = 9.52x + 7.25y + 3.23 where, for each year n of 2004, 2011, and 2018:

- x = The ratio of the value of the Coal Index (DRI Price of Coal to Electric Utilities - National) at January 1 of year n to the value at January 1 of the seventh preceding year; and
- y = The ratio of the value of the Labor Index (TRI Unit Labor Cost - National) at January 1 of year n to the value at January 1 of the seventh preceding year.
  - (i) 2004 Adjustment
    - (A) If Q2004 is less than 16.69, then set F2004 =  $O2004 \div 16.69$
    - (B) If Q2004 is greater than 35.32, then set  $F2004 = Q2004 \div 35.32$
    - (C) If neither determination (1) or (2) is made, then set F2004 = 1.0.
    - (D) The adjusted rate for Base Power, P'n for each year n from 2004 through 2010 shall be determined as P'n = Pn F2004

POWER PURCHASE AGREEMENT BETWEEN BIG RIVERS ELECTRIC CORPORATION AND LG&E ENERGY MARKETING INC.

### (ii) 2011 Adjustment

- (A) If Q2011 is less than 20.66 F2004, then set  $F2011 = O2011 \div 20.66$
- (B) If Q2011 is greater than  $43.73 \cdot F2004$ , then set  $F2011 = 02011 \div 43.73$
- (C) If neither determination (1) or (2) is made, then set F2011 = F2004
- (D) The adjusted rate for Base Power, P'n for each year n from 2011 through 2017 shall be determined as P'n = Pn F2011

### (iii) 2018 Adjustment

- (A) If Q2018 is less than  $25.59 \cdot F2004 \cdot F2011$ , then set  $F2018 = Q2018 \div 25.59$
- (B) If Q2018 is greater than  $54.15 \cdot F2004 \cdot F2011$ , then set  $F2018 = Q2018 \div 54.15$
- (C) If neither determination (1) or (2) is made, then set F2018 = F2004 F2011
- (D) The adjusted rate for Base Power, P'n, for each year n from 2018 through the Term of this Agreement shall be determined as P'n = Pn • F2018
- (iv) Base Power rate adjustments will be effective on January 1 of the Year the calculation is performed.
- (c) In the event that the Effective Date does not occur on or before December 31, 1998 then Section 6.3(a) will be modified, effective January 1, 1999, and on each January 1 thereafter until the Effective Date occurs (after which time the Section will remain fixed in the form then current), subject to an earlier termination of the Participation Agreement, as follows: each Year stated will be increased by one, such that the rate in the first Partial Year that the Agreement is in effect and through the three calendar years immediately following the first Partial Year will be \$18.917 and the remainder of the rates will become effective in the corresponding Year indicated after such modification is made.

,ARREADONNO.			

Creditors in credit agreements;

Smelters via the "Smelter Agreements."

The creditors and credit rating entities will likely use the conventional TIER calculation.

Credit rating entities; and

C. William Blackburn

b.

Please reference the testimony of C. William Blackburn, page 21, lines 9-

Please see response to Commission Staff's Initial Data Request, Item 13.

Item 46) 16: identify each difference in calculation of "TIER" as used or likely to be used by:

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11 13 Response)

Witness)

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Item 46 Page 1 of 1

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the outset of negotiations relating to the Unwind Transaction in 2003." State each

recognized the potential for the benefits to Big Rivers, its Members and Western

was compelled to enter into negotiations to determine whether those benefits were

Kentucky described in the responses to AG questions 1 and 43. We believe Big Rivers

achievable, and to give Big Rivers Board of Directors and its Members the opportunity to

material factor that was an impetus to opening these negotiations.

Please reference the testimony of Robert S. Mudge, page 5, line 10-11, "at

When the concept of the Unwind was put to Big Rivers, Big Rivers

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Item 47)

Response)

Witness)

consider the best available transaction.

Michael H. Core

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Item 47 Page 1 of 1

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"financing has been modeled to minimize costs." State specifically how the financing as

financing such that the most expensive debt components are repaid early, and the less expensive components are kept in place as long as possible, within the constraints of maturities imposed by contract or tax regulations and other objectives such as reducing

RUS exposure. For example, the financing plan embedded in the Financial Model

models the extension of maturity dates currently applicable to Big Rivers' tax-exempt

pollution control bonds, which can reasonably be expected to represent Big Rivers'

Please reference the testimony of Robert S. Mudge, page 10, line 3,

The reference to minimizing costs relates to the structuring of potential

5 "financing has been modeled modeled minimizes costs."

Item 48)

cheapest capital going forward.

Robert S. Mudge

Witness)

Item 48 Page 1 of 1

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Please reference the testimony of Robert S. Mudge, page 17, lines 1-7,

Although we employed different capital expenditures in negotiating the

transaction and in designing the Financial Model, formal sensitivity analyses were not

benefits. To my knowledge, the engineers and operations people at Big Rivers were

comfortable with the range of capex used throughout the Financial Model. See Mudge

considered meaningful in light of the complexity in balancing the transactional costs and

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Item 49) regarding capital expenditures. Provide any sensitivity analysis scenarios conducted regarding variation of "capital expenditure assumptions" from that assumed and presented in the Unwind Financial Model (Exhibit 8). Provide these scenarios in electronic spreadsheet file format, along with any description of the sensitivity analysis

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scenario.

Response)

Witness)

Testimony, Exhibit 9, page 17.

Robert S. Mudge

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Item 49 Page 1 of 1

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documents prepared for or provided to Applicants by him or his firm pertaining to

matters within this application since being retained in 2003.

Please reference the testimony of Robert S. Mudge. Provide any

 Item 50)

Witness)

**Response)** Big Rivers objects to this request on the ground that it seeks material that is protected by the attorney-client and work product privileges. CRA International was retained by Big Rivers' counsel. Big Rivers further objects on the grounds that the request seeks privileged communications pertaining to negotiations, and that it is overly broad, unduly burdensome, and irrelevant.

Robert S. Mudge

Counsel

National Generalism			

Item 51) Please reference the testimony of Robert S. Mudge. Provide any documents in his possession regarding the future costs of complying with environmental regulations related to coal fired plants and their operation.

**Response)** Big Rivers objects to this request to the extent it seeks material not directly related to Big Rivers, on the grounds that it is overly broad, it is unduly burdensome, it seeks proprietary information prepared for other clients of CRA International, and it is irrelevant. Without waiving this objection, see the attachments to AG Initial Request Item 133, and PSC Initial Request Item 22.

Witness) Robert S. Mudge

PSC CASE NO. 2007-00455 February 14, 2008

Item 52) Please reference the testimony of Mark W. Glotfelty, pages 8-9, regarding "credit strengths the ratings agencies will consider." Identify and discuss any other credit strengths the ratings agencies will consider, beyond those listed here.

**Response)** Other credit strengths the rating agencies consider is the experience, depth and strength of the executive management team. Primary focus will be on management's business strategy and ability to successfully manage the company. One area the rating agencies focus on is management's track record in meeting or exceeding financial projections.

Witness) Mark W. Glotfelty

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"credit concerns the ratings agencies will likely focus upon." Identify and discuss any

other credit concerns the ratings agencies will consider, beyond those listed here.

Please reference the testimony of Mark W. Glotfelty, pages 9, regarding

The listed credit concerns in the testimony are the key areas the rating

Witness)

Response)

Item 53)

Mark W. Glotfelty

agencies are likely to focus upon.

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February 14, 2008

Item 54) Please reference the testimony of Mark W. Glotfelty. Provide any reports prepared for, provided to, or otherwise created for this matter for the Applicants by him/Goldman Sachs.

**Response)** There are no reports prepared for or provided to myself as part of my testimony. My testimony is based on my knowledge of the credit rating process from my time spent as a credit analyst.

Witness) Mark W. Glotfelty

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### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 55) Please reference the testimony of Mark W. Glotfelty. Provide any documents in his possession regarding the future costs of complying with environmental regulations related to coal fired plants and their operation.

**Response)** I was not provided any documents on the future cost of complying with environmental regulations related to coal fired plants. My testimony is based on my knowledge of the rating agencies focus on the potential liability.

Witness) Mark W. Glotfelty

Item 55 Page 1 of 1 •

### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 56) Please reference the testimony of Mark W. Glotfelty, page 11. Provide the entire document from which the table on this page was drawn.

**Response)** Please see the attached June 2007 G&T Accounting & Finance Association annual directory.

Witness) Mark W. Glotfelty

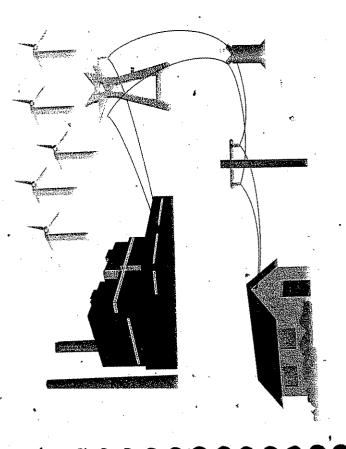
### G & T Phone Numbers

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27-3000	(717) 233-5704	(520) 586-3631	570-2200	(417) 881,1204	.(701) 223-0441	(270) 827-2561	(254) 750-6500	346-5757	342454	779-497	366-8011	268-121	852-4407	563-7494	332-2571	788-4000	619-650	744-481	256-453	270-740	379-7766	(763) 441-3121	876-2021	256-5551	273-7010	, 785-9651	795-4000	632-21	564-81	New Horizon (864) 682-31
.(334) 427-3000			2 (1005)	.(417)8	.(701)2		(254) 7	(614) 846-5757	(573) 6	(803)	(319)	.(406).	(101)	(907)	(515)	(603)	(801)	(828)	(605)	n (770)	(808)	(763)	(812)	(918)	(785)	(573)	(101)	(816)	(402)	(864
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....(406) 721-0945 (231) 775-5700 ..(317) 481-2800 (701) 795-4000 . (785) 628-2845 (936) 560-9532 ...(303) 452-6111 ... (406), 433-4100 ...(405) 247-3351 ....(618) 9641448 .(520) 586-5599 .(217) 245-6161 South Mississappi......(601) 268-2083 (417) 468-2615 .. (813) 963-0994 ....(520) 586-5000 ...(361) 575-6491 ...(503) 288-1234 (605) 342-4759 .. (864) 682-3169 .. (936) 560-9532 ..(830) 784.3411 ...(972) 771-1336 ...(503) 288-1234 Oglethorpe .....(770) 270-7600 .. (804) 747-0592 ...(919) 872-0800 Northeast Texas ...... (903) 757-3282 Northwest Iowa. S..... (712) 546-4141 Northeast Missouri...... (573) 769-2107 Western Montana.... Sho-Me Power..... Wabash Valley..... Sierra Southwest. Upper Missouri Western Farmers .. North Carolina ...... Southern Illino is... PMGC Power ...... Fower Resources.. Rayburn Country. South Texas ...... San Miguel..... Old Dominion .... Southwest ..... Saluda River.... Śam Raybum. Square Butte. Seminole ..... Soyland ..... Sunflower.... Wolverine In-State.... Rushmore.... Tex-La...

### G&T Accounting & Finance Association

### Annual Directory June 2007



### Disclaimer

The G&T Accounting and Finance Association (Association) provides this directory as an information source for employees of the Generation and Transmission Electric Cooperatives (G&Ts) of the United States, the National Rural Electric Cooperative Association, the Rural Utilities Service, the National Rural Utilities Cooperative Finance Corporation, and CoBank.

The directory reflects information provided by each G&T. The Association made no attempt to audit or verify the data submitted. Caution should be used in making statistical comparisons between two or more G&Ts due to significant diversity in the organizational, operating, and capital structures of many G&Ts. © Questions regarding information should be directed to the G&T in question.

# G&T Accounting and Finance Association Members

1-2   Allegheny	New Horizon
-MO -SC	
	Southern Illinois         99-100           Southwest Transmission         101-102           Soyland         103-104           Square Butte         105-106           Sunflower         107-108           Tri-State         111-112
M & A Electric 53-54 Minnkota 55-56 N.W. Electric 57-58 Nebraska 59-60	Upper Missouri

### G&T Rankings

Total Operating Revenue 133 Interest Income 134 Operating Margins 135 Net Margins 136 TIER & Margins for Interest 137 Equity % 138 Rate of Return on Rate Base 139 Amount of RUS Insured Debt 140 Amount of FFB Debt 141	
Total MWh Sales         123           Total Revenue Per MWh         124           Member MWh Sales         125           Member Revenue Per MWh         126           MWh's Generated         127           Cost Per MWh Generated         128           Mwh's Purchased         129           Cost Per MWh Purchased         130           Number of Employees         131           Total Assets         132	

#### Other

Direct Phone Numbers & E-Mail Addresses	Map G&T Phone Numbers	
Direct Phone Numbers & E-Mail Addr	Map G&T Phone Numbers	

# Alabama Electric Cooperative, Inc.

2027 East Three Notch St. Andalusia, AL 36420 P.O. Box 550

Main Telephone (334) 427-3000 Main FAX (334) 427-3401 www.powersouth.com

### Executive Contacts

President & Chief Executive Officer
LACULINE Secretary Teresa Nelson
Vice President & CFO Financial ServicesF. Ferrell Walton
Vice President, Power Production
Vice President, Operations & Engineering
Vice President, Bulk Power & Delivery
Vice President, Legal Affairs
Vice President, Government and Economic Affairs

## Accounting & Finance Related Personnel

Taxable	State Regulated	Year Organized	CPA - Tax	CPA - Audit	Cornorate Ins	Worker's Comp.	Primary Liability	Commercial Umbrell	Electric Property
Ultimate Meters Served399,800	,	Other Firm Power Customers4	Power Pool	Total Plant Capacity1,724 MW	# of Substations284	Miles of Transmission Line	Total Employees 542	Union Employees211	RUS Designation AL 42

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elf Insured SIS & EMI

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2006 Financial Keys MW Peak Demands	Potal Assets         \$1,199,633,625         Winter           fotal Operating Revenue         \$617,660,934         Summer           Net Margins         \$14,205,315         2006 MWH Sales           Equity Ratio         9.28%         Member         8,590,026 @ \$64.98           Cost of Debt         5.72%         Non-Mem         908,385 @ \$63.13           DSC Ratio         1.17         1.17	MFIR1.29
		06 Financial Keys MW Peak  S1,199,633,625 Winter  S617,660,934 Summer  S14,205,315 2006 MV  1.29 Member  S.72% Non-Mem908,38

per MWH per MWH

1,937 ..... 1,846

# Alabama Electric Cooperative, Inc.

### ORGANIZATION

distribution systems, 4 municipalities as of AEC provides wholesale electric service to its and transmission cooperative formed in 1941. Alabama Electric Cooperative, Inc. (AEC), is an Alabama non-profit electric generation 20 members which consist of 16 rural electric December 31, 2006.

#### MEMBERSHIP

AEC's Board of Trustees consists of two representatives from each of the members. serve predominately rural areas of central and The consumers served by the 20 members south Alabama and northwest Florida.

### POWER SUPPLY

Combined Cycle Plant located in Gantt, promote economic development. AEC is in a In 2006, AEC generated 5,929,124 MWH of surrounding utilities. other power generators. AEC's energy was power and purchased 3,876,372 MWH from primarily produced by the Lowman Power Vann Alabama and Miller Power Plant located in west Alabama, lefferson County, Alabama Plant located in

### FINANCIAL/RATES

small taxable cooperations which are subject to federal taxes. AEC nor any of its member systems are subject to state regulation.

must maintain a margin for interest ratio (MFIR) of 1.065. AEC again in 2006 as in 2004 & 2005 obtained a BBB+ (stable) credit rating from S & P.

AEC, per Indenture dated January 1, 2000

### TRANSMISSION

miles of 46 kv lines and most of the related AEC owns a 2,213 mile network of transmission lines consisting of 183 miles of 230 kv lines, 1,349 miles of 115 kv lines, 681 substations.

### **OTHER POINTS OF INTEREST**

continue to be very competitive with the Alabama Electric Cooperative, Inc. (AEC) wholesale power rates to its member systems

AEC is committed in its efforts to provide To this end AEC owns a small propane gas company, a short line railroad and a subsidiary to position to continue to improve services in these areas to meet the needs of its member services for their member systems. systems as required.

AEC is a non-profit cooperative, with 3 air quality control project (AQC) at it's coal nall taxable cooperations which are subject fired Lowman Power Plant. This project is AEC began working in 2005 on an extensive estimated at approximately \$250 Million. The first phase of this project will be completed in 2007 with the second phase to be complete in

# Allegheny Electric Cooperative, Inc.

Harrisburg, PA 17108 212 Locust Street P.O. Box 1266

Main Telephone (717) 233-5704 Main FAX (717) 234-1309 www.ccsenergy.com

### Executive Contacts

Frank M. Betle Frank W. Osborn Kenneth W. Kammeiel Laurence V. Blader
gineeringing
President & CEO  Vice President Power Supply & Engineering  Vice President Finance & Accounting  Vice President Strategic & Corporate Services  Laurence P. Bladen
Presider Vice Pr Vice Pr

## Accounting & Finance Related Personnel

Finance
T
reasury
General Accounting
Property Accounting
Tax Accounting
Internal Auditing
Resource Planning
Edward I. Stenson

223,000 Taxable	<b>**</b> (			r.	82 Worker's Co		Commercial	PA27 Electric Prop
Ultimate Meters Served223,000	Other Film Power Customer	Power Pool	Total Plant Capacity.	# of Substations.	Miles of Transmission Line	Union Employees55	RUS Designation	The state of the s

MW Peak Demands	Winter631 Summer631	2006 MWH Sales Member 2,833,858 @ \$56.90 per MWH Non-Member 118,340 @ \$13.00 per MWH
2006 Financial Keys	Total Assets\$360,495,996  Total Operating Revenue\$180,062,423  Net Margins\$26,286,249	T.I.E.R. 3.80 DSC Ratio 3.80 Cost of Debt 1.51

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# Allegheny Electric Cooperative, Inc.

### ORGANIZATION

Electric Cooperative, Inc. is exempt from regulation by the Pennsylvania Public Utility 9, 1946, Allegheny Electric Cooperative, Inc. Incorporated on July Commission.

#### MEMBERSHIP

Penusylvania, covering nearly one-third of the DEREGULATION state's land area in 41 counties, serving more Allegheny's Board of Directors consists of one electric cooperatives in Pennsylvania and one Allegheny's member cooperatives own and maintain about 12.5 director elected from each of its 13 member percent of the electric distribution lines in than 600,000 rural residents. Jersey. in New

### POWER SUPPLY

in the 2,355-megawatt, two-unit nuclear power plant located near Berwick, PA. In 2006, the facility supplied 60.4 percent of Allegheny's power supply needs. In 1988, the cooperative's first The bulk of Allegheny's power supply comes Susquehama Steam Electric Station (SSES), a Hydroelectric Project, William F. Matson wholly operated generating plant, the Raystown was declared in commercial operation. During an average year, it supplies 4 percent of the energy delivered by Allegheny, enough for about 8,500 average As a preference customer, hydropower generated by the publicly owned Niagara Power Project operated by the New York Power Authority. Allegheny has also entered into a purchased power agreement with Williams Energy Marketing and Trading that from its 10 percent ownership purchases Generating Station, also runs through 2008. rural homes. Allegheny

### ALL-REQUIREMENTS CONTRACT & TERRITORIAL INTEGRITY

Allegheny's member cooperatives have entered into wholesale power and power cost pooling contracts run through December 31, 2025. The contracts to purchase all their power supply needs from Allegheny and adjust their rates to Unincorporated Area Certified Territory Law, signed into law in July 1975, and recodiffied in 1990, assigns exclusive territories for all of Pennsylvania's rural electric cooperatives and insure the cooperative's solvency. private power companies.

Generation Customer Choice and Competition In 1996, Pennsylvania enacted the Electricity Act. Full customer choice became in effect statewide January 1, 1999.

#### FINANCING

In March 2006, Allegheny bought out of Rural Utilities Service (RUS) with nearly \$300,000,000 of financing provided by National Rural Utilities Cooperative Finance Corporation (CFC). The financing provided by CFC included a short-term loan, long-term loans, loans for future capital additions, a line of credit, and letters of credit. This financing provides for all of Allegheny's debt and credit support needs for the foreseeable future.

# Arizona Electric Power Cooperative, Inc.

Benson, AZ 85602 P.O. Box 670

Main Telephone (520) 586-3631 Main FAX (520) 586-5343 www.aepnet.com

### Executive Contacts

Chief Executive Office  Executive Assistant  Chief Financial Officer  Chief Operating Officer-Sierra  Chief Operating Officer-AEPCO  Chief Operating Officer-AEPCO  **Employed by Sierra Southweet  Chief Operating Officer-Air Sierra	Accounting & Financia
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# Accounting & Finance Related P.

Keronning & Finance Related Personnel	Property Accounting	1 Taxable
Finance	Property Accounting  Tax Accounting Internal Auditing Insurance - Plant Data Processing Employee Benefits Resource Planning. Manager of Accounting	Ultimate Meters Served 200,000 REC Members 6 Other Firm Power Customers 6 Fower Pool 7 Total Plant Capacity 597 MW Miles of Transmission Line N/A 7 Fotal Employees 19 RUS Designation AZ 28

### 2006 Financial Keys

Net Margins N/A Equity Ratio N/A T.I.E.R. N/A DSC Ratio N/A Cost of Debt. N/A
Total Assets

MW Peak Demands  Member Only Summer N/A	Member 2006 MWH Sales Non-Mem 3,336,119
	N/A N/A N/A 5.97%

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# Arizona Electric Power Cooperative, Inc.

### ORGANIZATION

electric generation and transmission meets once each month and is responsible for electric service to its 6 Class A members, all and financing applications submitted to the Arizona Electric Power Cooperative, Inc. distribution cooperative which he or she (AEPCO) was incorporated in 1961 as an represents. The Board of Directors normally Cooperatives"). Four of the six Distribution POWER SUPPLY of which are rural electric distribution State Regulator. Arizona Electric Power Cooperative, Inc. "Distribution Cooperatives serve a major portion of the rural areas of the southeast section of Arizona with one of these Distribution Cooperatives serving portions of two counties in New Another Distribution Cooperative serves the northwest corner of Arizona and the remaining Distribution cooperative serves also supplies partial requirements power to rural areas in Southern California. AEPCO one Class B and one Class C member. The Class B member is the City of Mesa, Arizona, a suburb of Phoenix, Arizona, and the Class C member is Salt River Project, an Arizona public power authority. AEPCO, which is located in Benson, Arizona, is a not-for-profit cooperative corporation which began commercial operation in 1962.

#### MEMBERSHIP

cooperatives as well as an additional Director OTHER POINTS OF INTEREST AEPCO's Board of Directors is composed of 2 directors from each of the 6 distribution from each of the Class B and C members for a total of 14 directors. Each Class A member

Generating Station near Cochise, Arizona, Apache's 7 generating units have a combined capacity of 597 MW. Twin 195 MW units While these units burn coal as their primary fuel, both units also have the capacity to burn remaining 207 MW is composed of four gas turbines totaling 133 MW and a gas fired steam unit, which when operated with a gas turbine in combined cycle mode, produces 85 In addition to self power supply also includes hydroelectric power purchased from Western Area Power Administration (20.7 MW winter, 35.4 MW summer) and purchase power contracts with Public Service Co. of NM and Panda-Gila AEPCO owns and operates natural gas as their primary fuel. constitute AEPCO's baseload AEPCO's generation capability, MW of capacity. River Power.

AEPCO no longer owns any transmission facilities. Those assets were sold to Southwest Transmission Cooperative, Inc.

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# Arkansas Electric Cooperative Corporation

Little Rock, AR 72219-4208 P.O. Box 194208

Main Telephone (501) 570-2200 Main FAX (501) 570-2900

www.aecc.com

### Executive Contacts

	resident/CEO	Secretary to the President	Sr. Vice President & General Comment	Vice President/CFO	Vice President, Governmental Affairs (A Ecr.)	ice President, System Services	Vice President, Utility Sales & Services (A ECT)	ice President, Engineering, Construction 8.0	Vice President, Planning, Rates & Dismerchia.	Vice President, Information Technology	Robert McClanahan
--	--------------	----------------------------	--------------------------------------	--------------------	---	--------------------------------	--	--	---	--	-------------------

## Accounting & Finance Related Personnel

anager, AECC Accounti ager, AECC Accounti ager, Accounting Servic Bland – Supervisor, Aud mager, Human Resourc fanager, Tax & Insuran	
Lisa Sigler - M Larry Helms - Man Kenneth Don Parish - M	
Accounting  Lisa Sigler - Manager, AECC Accounting Property Accounting  Larry Helms - Manager, Accounting Service Internal Auditing  Employee Benefits  David Walter - Manager, Human Resource	

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Taxable	State Regulated	Year Organized CPA - Tay	CPA - Audit	Corporate In	Worker's Comp	Commercial Umbre	Flectric Donnard
Ultimate Meters Served 470,000	Other Firm Power Customere	Power Pool SWPP	# of Substations	Miles of Transmission Line	Total Employees 218	Union Employees.	AR 34

1949 sa. ..... Yes

Deloitte & Touche, LLP

	AEC Members  Other Firm Power Customers  Ower Pool  SWPP	State Regulates Year Organize
	otal Employees 218	Worker's Comp
Work Prima	AR 3	Electric Propert

CPA - AuditDeloitte & Touche 11 p	Worker's Corporate Insurance Providers	Primary Liability.	Commercial Unbrella Federated	Electric PropertyAEGIS	
2,638 MW	27 Line 313	218	0	AR 34	

MW Peak Demands	Winter2,356 Summer2,480	2006 MWH Sales Member 12,018,796 @ \$47.85 per MWH Non-Mem 1,056,611 @ \$28.48 per MWH
2006 Financial Keys	Total Assets \$1,117,608,500 Total Operating Revenue \$605,562,276 Net Margins \$15,917,571	T.I.E.R. 153 DSC Ratio 1.10 Cost of Debt 5.54%

MW Peak Demands	Winter	Member 12 019 700 Sales
	Win Sum	Men

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# Arkansas Electric Cooperative Corporation

#### ORGANIZATION

Arkansas Electric Cooperative transmission cooperative incorporated under the state of Arkansas founded in 1949, is the wholesale power supplier for 17 electric distribution Corporation (AECC) is a generation and headquartered in Little Rock. cooperatives in Arkansas. the laws of

#### MEMBERSHIP

Arkansas. These member cooperatives serve Membership in AECC is composed of the 17 electric distribution cooperatives of 470,000 homes, farms, cooperatives encompass more than 60% of Arkansas' land area. AECC is governed by a Board of Directors made up of the general businesses and industries in Arkansas. Service territories assigned to the member manager and a director from each of its 17 approximately

### POWER SUPPLY

In 1963, AECC began generating power Until that time, AECC's members from the Fitzhugh Station, an oil/gas fired purchased power from commercial power companies. In succeeding years, AECC built the Bailey and McClellan Stations, both oil/ for 3 coal-fired plants-White Bluff, arrangements with Southwestern Electric gas fired plants. It initiated co-ownership commitment was the Clyde T. Ellis Hydroelectric Generating Station, located at Power Company and Entergy Arkansas, Inc. independence & Flint Creek. In the early 1980's, AECC made a commitment to develop hydroelectric power generation on the Arkansas River. The first phase of that Lock & Dam #13 near Barling. It went into The second phase of the project was the Hydroelectric Generating Station, located at Lock & Dam #9, near Morrilton, which went commercial operation in December 1988, Willock into commercial operation in October 1993. third phase of the project the Carl S. JO construction plant.

went into commercial operation in October construction of the Electric Cooperatives of located at the Wilbur D. Mills Dam, which 1999. During 2001, AECC completed the construction of a 153 MW natural gas-fired Arkansas Hydropower Generating Station, AECC, combustion turbine power plant near Fulton, Arkansas.

growing at nearly 5 percent a year, AECC repowered the Fitzhugh plant, which added 112 megawatts of capacity to the 59 megawatt AECC is With AECC's demand for electricity natural gas/oil fired plant. During 2005 AECC completed the acquisition of Wrightsville, a 548 MW natural gas fired currently evaluating the construction of additional base load facilities. combined-cycle power plant, AECC completed

### RESOURCES AVAILABLE TO AECC

Generation resources immediately available to AECC provide 2977 MW of capacity. Combining its current power supply of lowsulphur coal-fired and oil/gas-fired generating stations, hydroelectric power on the Arkansas River, and the addition of the combustion turbines, AECC and its member cooperatives are positioned to provide a dependable and economical supply of electricity. Committed to providing more than reliable power generation, AECC is striving to be a community developer-actively working to brighten the future of Arkansas and its people.

### OTHER POINTS OF INTEREST

The mission of AECC is to assist each of its of life in the areas they serve through the services which address essential consumer needs. This is to be done at the lowest member cooperatives in improving the quality delivery of electric power and other related possible cost consistent with sound business practices.

### FINANCIAL RATING INFORMATION Latest Bond Rating AA-/AA-/A2\*

\*senior unsecured bonds

# Associated Electric Cooperative, Inc.

Springfield, MO 65801-0754 P.O. Box 754

Main Telephone (417) 881-1204 Main FAX (417) 885-9252 www.aeci.org

### Executive Contacts

Chief Executive Officer & General Manager	Chief Financial OfficerJanie Corn	Director, Engineering & Operations.	Director, Member Services & Comorate Commentary	Director, Human ResourcesRoger Clark	Director, Power Production	Controller	Richard Burlison
Chief Executive Officer & Gener Executive Assistant	Chief Financial Officer	Director, Engineering & Operation	Director, Member Services & Co.	Director, Human Resources	Director, Power Production	Controller	

## Accounting & Finance Related Personnel

Finance David McNabb Accounting.	Property Accounting Jeannie Robbins, Manager Tax Accounting Tina Wilson	rroperty & Liability Insurance	Employee Benefits
Finance Treasury Accounting	Property Accounting	Property & Liability Insurance Internal Auditing Data Processine	Employee Benefits Resource Planning

T	I axable	State Kegulated	Year Organized	CPA - Tax Pricewaterh	CFA - Audit	Corporate Insuran	worker's Comp.	rumary Liability	Commercial Umbrella	Flection Dropoets.
Ultimate Meters Served 850 000	REC Members	Other Firm Power Customer	Power Pool	Total Plant Canacity	# of Substations	Miles of Transmission Line	Total Employees	Union Employees	RUS Designation	MO /3

Year Organized 1961 CPA - Tax PricewatchouseCoopers LLP CPA - Audit KPMG, LLP Corporate Insurance Providers Worker's Comp Self-Insured Primary Liability Self-Insured Commercial Umbrella AEGIS/EIM Electric Property Lloyds of London	MW Peak Demands	Winter3,901 Summer4,159	2006 MWH Sales Member 17,336,689 @ \$32.77 per MWH Non-Mem 5,060,753 @ \$58.68 per MWH
Power Pool Secures SERC  Total Plant Capacity 4,758 MW # of Substations 17  Miles of Transmission Line 646  Total Employees 637  Union Employees 637  RUS Designation MO 73	2006 Financial Keys	Total Assets	Equity Ratio

power Ē

# Associated Electric Cooperative, Inc.

#### ORGANIZATION

electric generation and transmission and is owned and operated by Associated. At engaged in the sale of TRANSMISSION Associated Electric Cooperative, Inc. is an distribution electricity at retail to their member-consumers cooperative which provides wholesale electric service to its six members. Each of the six members in turn provides wholesale electric Oklahoma, and lowa. Associated's headquarters are in Springfield, power from to its member The 51 cooperatives that distribute Associated are in Missouri, cooperatives. Missouri.

#### MEMBERSHIP

Associated's membership is comprised of from the Board of each member G&T comprise the 12 representatives that make up Cooperative System, as well as wholesale Associated's Board of Directors. They set policy for Associated's role in the Electric electric rates for the six members.

### POWER SUPPLY

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respectively. The third unit was completed in were changed to allocate patronage in an service in 1966 and 1969 and have a net OTHER POINTS OF INTEREST three units, all owned and operated by The Thomas Hill Energy Center consists of Associated. The first two units were placed in 303 MW 1982 and has a net capacity of 670 MW. Missouri. The New Madrid Power Station is made up of two units, 600 MW each. The Associated also has a two-unit 45 MW oil turbine generator at Unionville, first unit was completed in 1972 and is owned by the City of New Madrid. It was financed Associated operates this plant under a 50-year agreement which entitles it to all of the output of the plant, except for that amount reserved by the City. for the City's use in operating its distribution Associated pays its proportionate and by revenue bonds issued capacity of 180 MW hare of the cost of the plant.

gas-based generation on line. Associated has a year end 2006, Associated had 1,678 MW of long-term contract with the Southwestern The second unit was placed in service in 1977 Power Administration for distribution hydroelectric peaking power.

transmission network consists of 6,520 miles miles of 161kv lines, 658 miles of 345kv lines of 69kv lines, 227 miles of 138kv lines, 1,767 and 46 miles of 500kv lines, as well as the six G&T cooperatives, five of which are 345kv and 500kv, are owned by Associated's related substations. All substations, except located in Missouri. The sixth is located in members. Associated owns 599 miles of Oklahoma. The Manager and a representative 345kv and 46 miles of 500kv lines. Associated, through an Electric Power pays the cost of owning, operating and Associated currently has interchange and interconnection agreements with 98 power between the transmission system and those of Coordination Agreement with its members, which provide for 152 interconnection points Associated and its six members capabilities. suppliers in Missouri and adjacent above maintaining everything extensive transmission other power suppliers.

amount equal to Associated's federal taxable Beginning in 1991, Associated's bylaws income from its furnishing of electric energy and other services to its patrons. capital rotation policy calls for the annual retirement of 2% of This 1,633 MW of gas-based generation includes 1,023 MW of combined-cycle equity. Associated has added 1,633 MW of gas-based generation in the last six years. turbines and 610 MW of simple-cycle peaking Associated's patronage

# Basin Electric Power Cooperative

1717 E. Interstate Avenue Bismarck, ND 58503

Main Telephone (701) 223-0441

Main FAX (701) 224-5336 Accounting FAX (701) 255-5111	Executive Contacts	Ron Harper	Linda Thomas	Paul Sukut Wayne Backman	Clifton (Buzz) Hudeins	unication Patrick Spilman	Mike Eggl Claire Olson
www.basinelectric.com	Executive	General Manager & CEO Executive Assistant	Sr. Vice President & Deputy General Manager	St. Vice President, Generation	Sr. Vice President & CFO Sr. Vice President Chief Information Oct.	Sr. Vice President, External Relations & Communication	31. Vice rresident & General Counsel

### Accounting & Finance Related Personnel

Service A ersonnel	1ax & Insurance Treasury ServicesRod J. Kuhn - Manager		Accounting	Financial Planning & Forecasting	Capital Assets	Financial Reporting & Accounts Receivable Kim World C.	Accounts Payable	State & Local Tax	Insurance - Plant Supervisor Evan Mandigo - Director of Risk & Insurance	Resource Planning Blair Mitzel - Supervisor	Ultimate Meters Served 998,000 State Regulated No Other Firm Power Customers CRA - Tax Deloitte & Touche LLP CPA - Audit Deloitte & Touche LLP Corporate Insurance Providers Miles of Transmission Line 1700
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### 2006 Financial Keys

Su	N S
Total Assets \$2,879,776,889  Total Operating Revenue \$628,716,081  Net Margins \$5,080,605  Equity Ratio 26,93%	Margins for Interest. 1.32 DSC Ratio N/A Cost of Debt

### MW Peak Demands

.....Old Republic .....AEGIS/EIM ... FM Global

Commercial Umbrella.....

Electric Property ..... Primary Liability.

...535

RUS Designation

**Taxable** 

1,123 .....ND 45

Total Employees ..... Union Employees.

Winter2334	Suffamer2,399
Winter	Summer

### Member ... 11,849,000 @ \$30.73 per MWH Non-Mem ...6,119,000 @ \$41.24 per MWH 2006 MWH Sales

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# Basin Electric Power Cooperative

### ORGANIZATION

Founded in 1961, Basin Ejectric is a currently three Class D members that state region of ND, SD, MT, WY, CO, NM, Electric's member systems diversified energy group that generates in Unit 4 of George Neal Station. electricity, contracts for resale of lignite, Company (Dakota Coal), Basin POWER SUPPLY services and produces natural gas and TRANSMISSION owned for-profit subsidiaries, Dakota state region. and existing under the laws of the State of ND. It serves member electric service needs in a nine MN, and IA. Basin Electric has four wholly has a wholly owned for-profit Dakota Coal also has a wholly owned for -Gasification Company (DGC), Dakota Coal felecommunications, Inc., and Granite Peak Energy, Inc., and a wholly owned not-forsubsidiary, Souris Valley Pipeline, Limited. profit subsidiary, Basin Cooperative Services. Laramie River Station in WY. With its subsidiaries, Basin Electric is a Limestone Company. Basin Electric is also a 42,27% serves as the Operating Agent for the owner of the Missouri Basin Power Project lime, selfs telecommunications byproducts through the coal gasification Montana cooperative corporation profit subsidiary, 1650 MW DGC and

#### MEMBERSHIP

four membership cooperatives that have fong-term wholesale classifications. Class A consists of eight 10 distribution power contracts with Basin Electric. and has G&T cooperatives Basin Efectric

Basin Electric has 98 Class C member distribution cooperatives and public power districts that are members of Basin's eight wholesale G&T Class A members. There are

currently one Class B member. Basin purchase a fixed amount of power under There is approximately 2.5 million people in a nine intermediate term contracts.

Basin Electric operates 3,508 MW of The Cooperative Operates the other 953 MW at the Laramie River Station near Wheatland, WY for the electric generating capacity of which 2,555 Missouri Basin Power Project. Basin Electric also owns 50% of the 80 MW Earl F. Wisdom Generating Station Unit 2 operated by Com Belt Power Cooperative Basin Electric Cooperative's uncommitted share of 33 MW Iowa MW is for its own use. Northwest purchases

The geographic area served by Basin Electric's members is separated into eastern and western transmission systems, as a result of the historical development in the United States of two separate transmission systems.

electrical systems and is a member of the Basin Electric has transmission and generation assets located within both of these Western System Coordinator's Council, and Organization, the Rocky Mountain Reserve Group. Reliability Midwest

## Big Rivers Electric Corporation

Henderson, KY 42419-0024 P.O. Box 24

Main Telephone (270) 827-2561 Main FAX (270) 827-2558 www.bigrivers.coop

### Executive Contacts

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3

## Accounting & Finance Related Personnel

fattion	Treasury  Accounting  Property Accounting  Tax Accounting  Tax Accounting  Tax Accounting  Tax Accounting  Balph Ashworth-Manager, Accounting  Tax Accounting  Balph Ashworth  Data Processing  James V. Haner  Employee Benefits  Resource Planning  C. William Blackburn  C. William Blackburn  C. William Blackburn  Property  C. William Blackburn  C. William Blackburn	Taxable Ves State Regulated Ves State Regulated Ves Vear Organized Ves CPA - Tax Deloitte & Touche LLP Corporate Insurance Providers Primary Liability KESA Commercial Umbrella Federated Electric Property Chapter
	Treasury Accounting Property Accounting Tax Accounting Insurance-Plant Data Processing Employee Benefits Resource Planning	Ultimate Meters Served 109,979 REC Members 3 Other Firm Power Customers N/A Total Plant Capacity 1,459 MW # of Substations Line 1,232 Miles of Transmission Line 1,232 Total Employees 104 Union Employees 25 RUS Designation 25

				Mark 2006 MWH Sales	Non-Mem 2 222 (@ \$34.11 per MWH	
2006 Financial Keys	Total Assets	Net Margins	Equity Ratio	DSC Ratio	Cost of Debt	5.83%

3

The LEC lease transaction includes a setting corporate policy. members it serves. ORGANIZATION in western Kentucky. POWER SUPPLY purchases MEMBERSHIP cooperatives. Rivers

capacity rights in the Henderson Municipal Power and Light (HMP&L) Station Two facility (under an operating agreement with HMP&L) was assigned to LEC. (LEC) to lease the 1,459 MW of generating capacity it owns. In addition, Big Rivers'

agreement. Additionally, Big Rivers has available to it 178 MW of hydroelectric Purchase Power Agreement whereby Big certain minimums and maximums of energy from LG&E Energy Marketing, Inc. (LEM-a subsidiary of LEC) at fixed costs throughout the 25-year lease peaking capacity through a long-term contract with the Southeastern Power Administration Under the Purchase Power Agreement with the LEM and SEPA agreements are obtained (SEPA). Power requirements not met through by accessing the wholesale power market.

Big Rivers Electric Corporation

Headquartered in Henderson, Kentucky, Big Rívers Electric Corporation is a generation and transmission cooperative owned by the Big Rivers provides reliable wholesale electric service on a notfor-profit basis to its three member In turn, these cooperatives, owned by their 109,979 consumer-members, distribute the electricity at retail, on a not-forprofit basis, in portions of 22 counties located

cooperatives has two of its members serving on Big Rivers' Board. The Board normally meets once each month and is responsible for Big Rivers' Board of Directors is comprised. of six directors. Each of the three distribution

Chubb

and resale, off-system if economically viable, Big Rivers can also purchase power from requirements up to its established maximum. other sources for resale to either members or off-system when market conditions are its member Jo. ssaaxa economically favorable. any power in

transaction consist of 1,394 MW of coal-fired steam and 65 MW of oil/natural gas-fired Reid plant has a net capacity of 130 MW, 65 units totaling 455 MW of net capacity. Big Rivers has two units totaling 454 MW at its Kenneth C. Coleman Plant consists of three Robert D. Green Plant. The D.B. Wilson internal combustion generating capacity. MW of which is the combustion turbine. The facilities leased under the Plant has a net capacity of 420 MW.

### TRANSMISSION

system and provides transmission services to its members, LEM, and other third parties in accordance with its approximately 1,232 miles of line-67 miles system is comprised of of 345 kV line for interconnecting power 336 miles of 161 kV line for bulk service to large industries; 14 miles of 138 kV transmission and interconnections; and 815 miles of 69 kV line Rivers has physical interconnections with six utilities and an interchange agreement with Big Rivers owns and operates power transmission, interconnections, for sub-transmission power delivery. On July 17, 1998, Big Rivers completed a open access transmission tariff transaction with LG&E Energy Corporation transmission system is comprise line for bulk power transmission another utility. plants;

### OTHER POINTS OF INTEREST

On April 18, 2000, Big Rivers completed a sale-leaseback of two of its utility plants, including the related facilities and equipment. financing for financial reporting purposes and This transaction has been recorded as a sale for Federal income tax purposes.

EM, Big Rivers has available for purchase

# Brazos Electric Cooperative, Inc.

Waco, TX 76702-2585 P.O. Box 2585

Main Telephone (254) 750-6500 Main FAX (254) 750-6229 brazoselectric.com

### Executive Contacts

Vice President Planning & Marketing  Vice President Generation  David Murphy	Vice President Transmission Johnny York	Vice President ServicesKhaki Bordovsky	Manager Human Resources Tom Yows	Administrative Assistant	Executive Vice President & General Manager
	ce President Planning & Marketing	e President Transmission Johnny York e President Planning & Marketing Hugh Lenox e President Generation David Murphy	e President Services	e President Services	ninistrative Assistant

## Accounting & Finance Related Personnel

Finance	Accounting Brent Fox Property Accounting Brent Fox	Tax AccountingBrent Fox/Khaki Bordovsky Internal AuditingKhaki Bordovsky	Insurance PlantBrent Fox	Data ProcessingRod Little - Manager, Technology Services	Employee Benefits Tom Yows
FinanceTreasury	Accounting Property Accou	Tax Accountin Internal Auditi	Insurance Plan	Data Processin	Employee Ben

TaxableNo	State Regulated Yes	Year Organized1941	CPA - Tax PricewaterhouseCoopers LLP	CPA - Audit PricewaterhouseCoopers LLP	Corporate Insurance Providers	Worker's Comp AIG	Primary LiabilityAIG	Commercial Umbrella AIG	Electric Property Starr Tech/Zurich
Ultimate Meters Served439,364	REC Members17	Other Firm Power Customers	Power Pool ERCOT	Total Plant Capacity1,567 MW	# of Substations377	Miles of Transmission Line2,577	Total Employees354	Union Employees0	RUS DesignationTX 121

MW Peak Demands	Winter 2,308 Summer 2,613	2006 MWH Sales	Member N/A	NOR-INCH.
2006 Financial Keys	Total Assets	Equity Ratio 13.93%	DC Bail	Cost of Debt

2

# Brazos Electric Cooperative, Inc.

#### ORGANIZATION

Brazos Electric Power Cooperative is a Brazos Electric purchases 195.5 MW from the Fexas. Brazos Electric 's Board of Directors suppliers. generation and transmission electric utility cost power to its 17 member cooperatives which serve consumers in 68 counties in organized in 1941 to provide reliable, lowis comprised of one representative from each of its member cooperatives.

of-plant contract, 54 MW of hydro-electric

lignite-fired San Miguel Plant through a lifepower through long-term contracts, and the balance of its requirements from other power

#### MEMBERSHIP

69 kv line. Brazos Electric stem from its wholesale residential, agricultural, mining, oil-field and industrial loads. About 61% of Brazos The financial strength and resilience of customers, which serve about 439,364 rural, suburban and urban meters in a 57,000 square This vast service area provides a diversity of Electric's ultimate load is residential. The largest single industrial load is about 45 mile area that covers more than 20% of Texas. Megawatts.

### RATES AND REGULATION

cooperative, are regulated by the Public Jtility Commission of Texas. All other rates The transmission rates, charged by the are set by the Board of Directors

#### POWER SUPPLY

MW in Parker County; (3) the Johnson County Generation Facility, which is a 258 includes four natural gas-fired plants; (1) the W. Miller Plant, with five units the three-unit North Texas Plant with 75.5 MW combined cycle plant located in Johnson County; and (4) the Jack County Generation facility, a 600 MW combined cycle plant in Cooperative's generating capacity totaling 611 MW in Palo Pinto County; (2) ack County, Texas. Randle

### TRANSMISSION

provide service for 377 substations and The transmission lines include 96 miles of 345 kilovolt line, 1,259 of 138 kilovolt line, and 1,218 miles of Brazos' 2,577 miles of transmission line metered points of delivery.

responds to problems quickly and reroutes The SCADA systems allow Brazos Electric and participating member A growing number of member cooperatives are connected to Brazos Electric's Energy Control and Data Acquisition (SCADA) cooperatives to use special equipment that Management System through Supervisory power by remote control. systems.

### OTHER POINTS OF INTEREST

and storage projects to provide additional savings to the members of Brazos Electric. Brazos operates three natural gas pipelines and conducts studies of fuel delivery options

### Buckeye Power, Inc.

Columbus, OH 43226-0036 P.O. Box 26036

Main Telephone (614) 846-5757 Main FAX (614) 846-7108 www.buckeyepower.com

### Executive Contacts

## Accounting & Finance Related Personnel

Finance
Treasury
Accounting Kerrie Du
Property Accounting
Tax Accounting
Internal Auditing
Insurance Plant
Data Processing
Greg Wi

ole no

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Taxable	State Re	rear On CPA - A	٠ :	Worker'	Commer	Electric
Ultimate Meters Served373,800	Other Firm Power Customers	Power Pool.	# of Substations1,488 MW	Miles of Transmission Line 0	Union Employees.	RUS Designation OH 99

ZUNG Financial Keys  Total Assets
-----------------------------------

	1,424	
MW Peak Demands		
MW Pe	Winter1,424	

17

### Buckeye Power, Inc.

### ORGANIZATION

Buckeye Power, Inc. (Buckeye) provides wholesale electric service to its 25 members constituting all of the electric distribution operating on a cooperative basis, and is exempt from federal income tax under section Buckeye was incorporated in 1949, and began cooperatives engaged in the sale of electricity in Ohio. Buckeye is a non-profit corporation 501 C (12) of the Internal Revenue Code. providing generation services in 1968.

#### MEMBERSHIP

of Buckeye's Distribution is represented on Cooperatives serve over 373,800 customers Distribution Cooperative members serve at Buckeye's 25 seat Board of Trustees. Member Buckeye's least portions of 77 of Ohio's 88 counties. Combined, the Distribution line over 47,885 miles of Cooperative members Each

### POWER SUPPLY

managed and operated as a single facility by OTHER POINTS OF INTEREST Buckeye's Member Distribution Buckeye owns two of the three units at the cooperatives have entered into long term all Buckeye. Cardinal Station (Cardinal) along the Ohio fired units have a capacity of 1,230 MW. A. 600 MW unit at Cardinal is owned by Ohio Power Company (Ohio Power). Cardinal is Cardinal Operating Company (COC) as agent for the owners of the individual units. The operating costs of Cardinal are apportioned between the owners as specified in a Station contains provisions which allow Buckeye to River near Brilliant, OH. These two coal-Buckeye, Ohio Power, The Station Agreement also purchase energy from Ohio Power to back up Buckeye's units under certain conditions. contracts with Agreement among requirements COC and

Buckeye has entered into a Power Purchase inc., which is a wholly-owned subsidiary of Agreement with National Power Cooperative,

be necessary.

Ohio Statewide Association. In July 2002, National's 510 MW Robert P. Mone Station Ohio Rural Electric Cooperatives, Inc., the went commercial.

Generating LLC (Buckeye Generating), a On December 31, 2004, Buckeye Power wholly-owned subsidiary of Buckeye, purchased the nine percent interest of Allegheny Energy Supply Company in the OVEC is owned by several investor Owned Ohio Valley Electric Corporation (OVEC). Utilities in the Ohio Valley Region. Buckeye for up to 203 MW of coal-based capacity provides from the OVEC units under the terms of the Inter-Company Power Agreement between Generating's ownership in OVEC OVEC and its owners.

On December 21, 2006, Buckeye entered into an Asset Purchase Agreement with DPL Energy, LLC (DPLE), an affiliate of DPL Inc., for it's Greenville, OH combustion add approximately 200 MW of peaking turbine generating station. The purchase will capacity to Buckeye's power generation Buckeye and DPLE completed the transaction on April 25, 2007. portfolio.

Buckeye also has a 55 MW entitlement from the New York Power Authority.

Buckeye purchases transmission service Federal Energy Regulatory Commission tariffs, administrated by PJM Interconnection, LLC and the Midwest Independent Transmission System Operator, Inc. Buckeye management is also evaluating Buckeye has incurred significant expenditures for providing additional generating resources to serve its Distribution future needs. and anticipates that further expenditures will for pollution control equipment at Cardinal, Members Cooperatives' alternatives under

# Central Electric Power - Missouri

Jefferson City, MO 65102 P.O. Box 269

Main Telephone (573) 634-2454 Main FAX (573) 634-3892

### Executive Contacts

CEO/General Manager  Managet of Finance  Managet of Engineering & Operations  Power Plant Superintendent.  Manager of Administrative Services  Director of Economic & Community Development.  Mark Newbold  Information Technology  Manager  Mark Newbold  Manager  Mancy Gibler
CEO/General Manager Manager of Finance Manager of Engineering Power Plant Superintend Manager of Administrativ Director of Economic & Information Technology.

## Accounting & Finance Related Personnel

Treasury Accounting Tax Accounting
Insurance Plant Information Technology Employee Benefits Resource Planning Resource Planning Randy Carrender Renny Nilges Resource Planning

State Regulated	-	V abeW		surance P	Worker's CompMFCIP	ű.		Electric PropertyFederated
Q	0	Associated	67 MW	911	1,579	I20	54	

### 2006 Financial Keys

MW Peak Demands

Winter	Member
Summer	Non-Mem
Total Assets	T.I.E.R. 2.55 DSC Ratio 1.49 Cost of Debt 5.17%

..3,253,019 @ \$35.42 per MWH

2006 MWH Sales

10

# Central Electric Power - Missouri

### ORGANIZATION

was Central Electric Power Cooperative transmission cooperative.

#### MEMBERSHIP

members must buy all of their power supply OTHER POINTS OF INTEREST Central's Board of Directors consists of two representatives from each of its eight rural Electric Cooperative (REC) members. This Board sets policy and wholesale electric rates The member distribution systems have "all requirements" contracts with Central which stipulate that the for the member system. requirements from Central.

### POWER SUPPLY

Cooperatives in Missouri and 3 REC's in and after hours outage answering service. inc. (AECI) of Springfield, Missouri. All of AECI was created by Central and the five other G&T cooperatives operating in Missouri Central is an "all requirements" member/ owner of Associated Electric Cooperative, Central's power needs are safisfied by AECI. in 1961. The goal was to establish a "Super G&T" which could satisfy the needs of the six wholesalers serving 41 Rural Electric lowa. The 67 mw coal-fired Chamois Power Plant was built by Central during the 1950's. The two units continue to be operated by Central and are contracted to the AECI system which pays the operating costs and schedules the generation.

TRANSMISSION

formed in 1949 as an electric generation and transmission line, 103 distribution substations provides maintenance services for 59 miles of AECI owned 345 kv line, two 345 kv and 13 transmission substations. Central also substations, and the switchyard facilities Approximately one-third of the total load delivered to the distribution member systems Central owns 1,579 miles of 69 and 161 kv Hill Power Plant. is supplied directly from the 161/69 kv transmission tie substations and unburdens the aging 69 kv transmission system. located at Thomas

credit allocations through 1993, resulting in cooperatives. Central has retired all capital for the member distribution systems including technical and engineering assistance, large has allocated \$105,291,311 in margins to our member Central provides numerous support service data processing and programming service, power load metering, electronic reclosers, (SCADA) terminals at each member's office data acquisition an unretired allocated capital of \$57,081,989. Since 1949, Central system control and

the next decade seems certain. Stable rates The ability of Central's members to territorial integrity and reliable power supply compete favorably with outside threats over combine to make a "Cooperative Powered" Missouri a certainty for many years to come.

# Central Electric Power - South Carolina

Columbia, SC 29202 P.O. Box 1455

Main Telephone (803) 779-4975 Main FAX (803) 252-8047

### Executive Contacts

President & CEO Ron Calcaterra Senior Vice President & General Counsel Att Fusco	Director of Power SupplyTim Powell	Vice President & CFO	Director of Information Services
President & CEO	Director of Power Supply	Vice President & CFO	Director of Information Services

## Accounting & Finance Related Personnel

Finance	Insurance Flant Art Fusco Data Processing Jerry Hagenmaier Employee Benefits Tina Smedes - Human Resources Coordinator Resource Planning. David Logeman

TaxableNo	State Regulated No	Year Organized	CPA - Tax	CPA - Audit PricewaterhouseCooners I.I.P	Corporate Insurance Providers	Worker's CompFederated	Primary LiabilityFederated	Commercial UmbrellaFederated	Electric PropertyNone
Ultimate Meters Served502,665	KEC Members	Other Firm Power Customers1	Power Pool	Total Plant Capacity0 MW	# of Substations	Miles of Transmission Line475	Total Employees35	Union Employees	RUS DesignationSC 50

Taxable						Worker's Comp			Electric Property	
Ultimate Meters Served 502,665	REC Members	Other Firm Power Customers1	Power Pool	Total Plant Capacity0 MW	# of Substations	Miles of Transmission Line475	Total Employees35	Union Employees0	RUS DesignationSC 50	

Winter3,237 Summer3,041	2006 MWH Sales Member 13,492,954 @ \$57.49 per MWH Non-Mem0
Total Assets\$193,755,837 Total Operating Revenue\$775,455,976 Net Margins\$1,133,419	Equity Ratio 9.89% T.I.E.R. 1.32 DSC Ratio 1.10 Cost of Debt 4 019.

21

### Electric Power - South Carolina Central

### ORGANIZATION

(Central) was incorporated and organized in and industrial meters. In addition, Central designs and builds transmission lines between 948, with headquarters located in Columbia, wholesale electric service to 15 of South Carolina's 20 retail electric cooperatives Central has no Central Electric Power Cooperative, Inc. Central provides total direct generation ownership; the cooperative serving over 502,665 residential, commercial, provides supplemental power to Saluda River Electric Cooperative, another G&T serving the other 5 retail electric cooperatives who bulk transmission system and member serve over 183,305 meters. South Carolina, delivery points. the

#### MEMBERSHIP

The Board consists of two OTHER POINTS OF INTEREST Central has 16 Corporate members. Fifteen are retail electric cooperatives served through long-term, all-requirements power supply cooperative association in South Carolina requirements contract. Central's public utility with five retail electric cooperative members and is served through a supplemental contracts. The other member is another G&T activities are directed by its Board of representatives from each of Central's 16 Instees. members.

### POWER SUPPLY

Central purchases the majority of its power from the South Carolina Public Service Authority through a long-term contract. The remainder of Central's power supply needs are met with power purchased from the Carolina Electric and Gas Co.

> > MW Peak Demands

2006 Financial Keys

### TRANSMISSION

transmission grid consists of over 2,000 miles was designed to service the coordinated and of 115 kV and 230 kV lines constructed by Central and leased to SCPSA. Central owns 197 miles of 115 kV line and 278 miles of 69 The bulk of Central's transmission system integrated Central/SCPSA system.

#### REGULATION

Energy Central's rates are not subject to regulation by the South Carolina Public Commission or the Federal Regulatory Commission.

#### TAX STATUS

is exempt from Federal taxation under Section Accordingly, no provision for income taxes is As a nonprofit electric cooperative, Central 501(C) (12) of the Internal Revenue Code. made. As provided in the bylaws, any margin excess or deficiency is treated as an advance from or return of capital to the members and is allocated to each member based on the energy their respective purchases during the year. jo percentage

The Cooperative has a margin stabilization plan which, in effect, requires the Cooperative to adjust electrical rates to members to Ratio of 1.10 plus the reimbursement of a 2004, Central's Board defined the required margins to achieve a Times Interest Earned achieve defined margins. Effective January 1, portion of the costs incurred for land and transmission Southeastern Power Administration and South Projects. Actual margins above or below the established margin are deferred and recognized in the subsequent year. right-of-way easements on

### FINANCIAL RATING INFORMATION

....A Standard & Poors......

# Central Iowa Power Cooperative

Cedar Rapids, 1A 52406 P.O. Box 2517

Main Telephone (319) 366-8011 Main FAX (319) 366-8626 www.cipco.net

### Executive Contacts

Executive Vice President & Chief Executive Officer	Vice President of Utility Operations.  Chief Operation Occ.	CFO/Assistant Vice President of Business Operations	Dir. Of Bus. Development/Assistant Vice President	Patrick Murphy
Executive Vice President & Executive Assistant	Vice President of Utility Or	CFO/Assistant Vice Preside	Dir. Of Bus. Development/	•

## Accounting & Finance Related Personnel

Finance	Property Accounting  Tax Accounting  Jim Butikofer - Accountant	Insurance Plant.  Jim Albertson - Manager, Human Resources	Employee Benefits Jan Albertson – Manager, Data Systems Resource Planning Jerry Barker - Director of Enterprise Risk Mant.
Finance. Treasury. Accounting.	Property Accounting  Tax Accounting	Insurance Plant  Data Processing	Employee Benefits J. Resource Planning Jerry

Taxable	State Regulated	CPA - Tax CPA - Audit	Corporate Insurar Worker's Comp	Primary Liability	Commercial Umbrella
Ultimate Meters Served127,000	Other Firm Power Customers.	Fower Pool  Total Plant Capacity	# of Substations	Union Employees	RUS Designation IA 83

.. 1946 å

LWB!

.. KPMG, LLP

ice Providers

..... AIG

... Chubb . Travelers

St. Paul

MW Peak Demands	WinterSummer	2006 MWH Sales
2006 Financial Keys	Total Assets	T.I.E.R

442

Member ..... 2,451,023 @ \$56.54 per MWH

Non-Mem.

1.17 .... 1.61

> Cost of Debt .... DSC Ratio

23

## Central Iowa Power Cooperative

### WHO WE SERVE

CIPCO is the wholesale electric power municipal cooperative, serving 14 municipal systems across the state of lowa, supplier for 12 rural electric cooperatives and The member systems in turn distribute power counties. In order for CIPCO to supply the needed electric power and energy for these to approximately 312,000 lowans in 58 lowans, it owns power generating stations. Some of the plants are owned and operated by CIPCO. Some are owned in partnership with other utilities and are operated and maintained through contractual arrangements with these

### GENERATIONS FACILITIES

hydro power. CIPCO has a percentage of local distribution substations through a CIPCO has a diverse mix of generation resources. Its power and energy is produced Unit No. 3, Council Bluffs, Iowa, and the from nuclear generation, coal fired units, Duane Arnold Energy Center at Palo, Iowa, natural gas and oil fired plants, wind and Fair Generating Station, Montpeller, Iowa, is a wholly-owned CIPCO coal-fired plant. The Summit Lake Station at Creston, lowa is owned by CIPCO and is fueled by oil and and two coal-fired plants, the Council Bluffs CIPCO also purchases small hydro-electric Administration, and other regional utilities on Louisa Generating Station, Muscatine, Iowa. Area Power a contractual basis. Combined, these facilities and purchases supply the total needs of the Western power from CIPCO's members. Jo naturai gas. systems of affiounts

### TRANSMISSION LINES

Just as in the case of joint ownership of philosophy of CIPCO that the most generation facilities, it has always been the economical method of transmitting power from the generating station to the member is by joint use of transmission facilities and common use of operation and maintenance personnel and equipment. From its inception transmission investment and operations and contracts with other utilities to share in the lines, substations, philosophy has created an integrated system of transmission and substation facilities which stretches over 300 miles diagonally across the state from Dubuque on the Mississippi River electricity needed by CIPCO's members is network of over 2,000 miles of transmission CIPCO has minimized by entering operating personnel and equipment. to Shenandoah in southwest Jowa. lines and high voltage substations. maintenance expenses use of transmission in 1946,

### OPERATIONS OFFICES

The headquarters of Central lowa Power Cooperative is located in Cedar Rapids, Iowa. Operations offices are at Creston and Wilton. Over 100 employees are presently employed by the Cooperative at these locations, including those at Fair Station and Summit Lake. ČIPCO was originally organized to provide all power requirements for its The Cooperative continues to offer the member systems, and that is still true today. members reliable service at the lowest possible cost.

### FINANCIAL RATINGS INFORMATION

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# Central Montana Electric Power Cooperative, Inc.

501 Bay Drive Great Falls, MT 59404

Main Telephone (406) 268-1211 Main FAX (406) 268-1205 www.cmepc.org

### Executive Contacts

... Thomas R. Huntley

Manager....

Taxable No State Regulated No State Regulated No Year Organized No Year Organized No Year Organized No CPA - Tax No CPA - Audit Smith, Lange & Associates Corporate Insurance Providers Worker's Comp String Lability Self-insured Pool Primary Liability NeU Electric Property NFU Electric Property NFU
Ultimate Meters Served 26,595 REC Members 10 Other Firm Power Customers 0 Power Pool N/A Total Plant Capacity 0 MW # of Substations 0 Miles of Transmission Line 0 Viola Employees 2 Union Employees 2 RUS Designation N/A

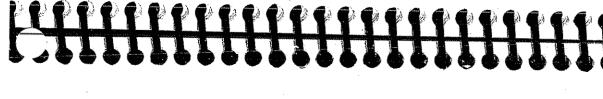
MW Peak Demands	Winter 90 Summer 88	Member 19906 MWH Sales	Non-Mem	
2006 Financial Keys	Total Assets	Equity Katto N/A	DSC Ratio N/A Cost of Debt N/A	

### THE CENTRAL MONTANA STORY

diversified electrical generation base. Three entities supply Central Montana electricity -Central Montana is an association of 14 rural electric cooperatives in Montana organized for the purpose of providing low cost wholesale electric power to those cooperative members. The organization was power supply utility, acquiring power from a incorporated as a non-profit rural electric wholesale power supplier in 1961. Over the Western Area Power years, it has evolved into a very effective Administration, Montana Power Company, and Basin Electric Power Cooperative. Central Montana blends that power into one uniform rate and resells it to its members. those

Primary benefits of Central Montana to its diversified power supply (three power suppliers), unified strong voice in power term favorable power supply contracts, members are low-cost wholesale power, longsupply, broad-based member support (14 members). Headquartered in Great Falls, Montana, operating with two employees. It has no Central Montana is small but efficient members serve more than half the area of generation or transmission facilities. Montana.

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# Central Power Electric Cooperative, Inc.

Minot, ND 58701-6436 525 20th Avenue SW

Main Telephone (701) 852-4407 Main FAX (701) 852-4401 www.centralpwr.com

Executive Contacts

Thomas L. Meland, PE		Michael J. Kossan, CPA	
Ceneral Manager Thomas L. Meland, PE Executive Assistant	Manager of Accounting & Disc.	Manager of Onerations & Linguistics	The state of the s

## Accounting & Finance Related Personnel

ossan, CPA	ossan, CPA	ossan, CPA	ossan, CPA	ossan, CPA	ossan, CPA	Dave Klein	10dd Anmann	Dave Klein	ossan, CPA
Michael J. Kossan, CPA	Michael J. Kossan, CPA	Michael J. Kossan, CPA	Michael J. Kossan, CPA	Michael J. Kossan, CPA	Insurance Plant Michael J. Kossan, CPA	F	Employee Benefits	***************************************	Michael J. K.
Finance	Accounting	Property Accounting	Tax Accounting	Internal Auditing	,,	Computer/Network Administration		***************************************	Michael J. Kossan, CPA
	***************************************	***************************************		***************************************			***************************************	***************************************	***************************************
		***************************************			***************************************	ministration		***************************************	***************************************
		CCOmpine	intino	nditina	Plant	Network Ad	Benefits	Janning	0
Finance	Accountin	Property A	Tax Accou	Internal A	Insurance	Computer/	Employee	Resource	

Taxable No State Regulated No Year Organized 1949 CPA - Tax	
Ultimate Meters Served         50,834           REC Members         6           Other Firm Power Customers         0           Power Pool         N/A           Total Plant Capacity         0 MW           # of Substations         140           Miles of Transmission Line         946           Total Employees         37           Union Employees         23           RUS Designation         ND 42	

MW Peak Demands	Winter	2006 MWH Sales Member 1,411,511 @ \$31.57 per MWH Non-Mem0
2006 Financial Keys	Total Assets \$67,247,345  Total Operating Revenue \$47,919,538  Net Mangins \$2,035,553	Fquity Katto 40.61%  T.I.E.R. 2.14  DSC Ratio 1.65  Cost of Debt. 4519.

27

# Central Power Electric Cooperative, Inc.

### ORGANIZATION

In the late 1930's and early 1940's, most of central North Dakota's rural electrical energy distribution systems through the lines of two investor owned utilities. Growth in demand supply was provided to the cooperatives? for electricity in the rural areas was straining that they were at a crossroads in electrical supply planning, and that the prudent course for long-term cooperative stability was the establishment of independent, reliable longthis supply. The rural cooperatives realized term supplies of energy.

The shortage of power, coupled with the facilities and the consumers, led to the Central Power Electric need for electrical transmission capability the developing hydro-electric formation of Central F cooperative in the year 1949. petween

Central Power was incorporated as a generation and transmission cooperative, created to supply and deliver wholesale electric cooperatives. To this end, a loan was obtained from the Rural Utilities Service located in Velva, North Dakota, was completed and went on line in 1952, and, at electrical energy to its six member rural (RUS) to build a generating plant. This plant, that time, was the largest pulverized lignite butming plant in the U.S.

distribution cooperatives, Central Power To transmit the power to the member Bureau of Reclamation, as well as building member cooperatives in order to form a established wheeling contracts with Otter Tail Power and power supply contracts with the ransmission stations. These Central Power contracts and facilities augmented the separate contracts and facilities of the individual some of its own transmission line and several comprehensive power supply system.

### POWER SUPPLY & TRANSMISSION

achieve further regional power coordination responsibilities for its facilities. In 1964 Central Power joined other regional

during this period by helping to organize the Missouri Basin Systems Group and the Mid-West Electric Consumers Association.

In the later 1960's development of Basin Electric's power capability and changing member needs led to a study focusing on changes in Central Power's mission of completed Transmission Study illustrated a number of associated advantages in power supply arrangements and system planning that could be achieved through consolidation. In 1972, as a result of these studies and several years of planning ownership of over 500 miles of existing transmission line and 70 substation facilities located across the member's service area, along with the responsibility for planning and development of all future lines and stations. At that time, Central Power and its members also initiated the transfer of the generating and discussion, Central Power Consolidation Study and plant at Velva to Basin Electric. supply. electrical

As member needs for power continued to grow, Central Power worked to build and strengthen this newly consolidated transmission system. Employing the benefits substations to its service area during the of "one-system" planning, Central Power transferred equipment and added lines and 1970's and into the 1980's in a system-wide expansion and updating, Financing for the major part of this activity was done through the Rural Utilities Service. program of

Today, Central Power operates with a 946 miles of transmission line, 117 distribution substations, 6 transmission switching stations, and 17 these facilities form investment worth over \$74 million, and generate revenues in excess headquarters buildings located on the southern The cooperative G&T's in becoming a member of Basin edge of the city of Minot, and retains the Central Power worked with others to administrative, operational, and maintenance employees transmission step-down facilities. vearly. consisting of **fulltime** of \$48 million employs 37 facility

# Chugach Electric Association, Inc.

Anchorage, AK 99519-6300 P.O. Box 196300

Main Telephone (907) 563-7494 Main FAX (907) 562-0027

www.cnugacnelectric.com
Executive Contacts
Chief Executive Officer
Executive Assistant
Chief Financial Officer
Senior V.P. Power Delivery/Chief of Staff.
Senior V.P. Power Supply

## Accounting & Finance Related Personnel

Finance Michael R. Cunningham Corporate Budget Sherri McKay-Highers Accounting George "Jody" Wolfe Property Accounting Kathy Harris Insurance Amber VanTreeck Information Services David R. Smith-Director, Information Services	Employee Benefits
Finance Corporate B Accounting. Property Acc Insurance	Employee B

CPA - Audit Corporate Insu Worker's Comp. Primary Liability. Comm. Umbrella Electric Property	
Worker's Comp Primary Liability	
Corporate Insu	# of Substations41
CPA - Audit	***************************************
CPA - Tax	Power Pool
Year Organized	Other Firm Power Customers3
State Regulated	REC Members64,349
Taxable	Ultimate Meters Served208,213

Taxable No State Regulated Yes	Year Organized 1948 CPA - Tax KPMG LLP		Corporate Insurance Providers	p Liberty Mutual	Primary LiabilityAEGIS	Comm. Umbrella EIM	Electric PropertyFM Global
Taxable	Year Organized	CPA - Audit	Corpors	Worker's Comp	Primary Liabili	Comm. Umbre	Electric Proper
,349	No 3	ΜW	14	.533	.348	.247	Y/X

### 2006 Financial Keys

Total Assets\$563,040,148	**
Total Operating Revenue\$267,542,713	Š
Net Margins\$10,039,059	
Equity Ratio30.05%	
T.I.E.R	Σ
DSC Ratio 1.92	Ž
Cost of Debt6.18%	

Winter	
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MW Peak Demands

....357 457

289 @ \$72.26 per MWH 77 @ \$125.65 per MWH

# Chugach Electric Association, Inc.

### **ORGANIZATION**

### POWER SUPPLY

relatively low-cost natural gas contracts. The remainder of Chugach's generating resources During 2006, Chugach sold 2.75 billion kwh Substantially all of Chugach's generating capacity is fueled by natural gas which generating capacity that is provided by 17 system includes 530 MW of installed generating units at five different locations are hydroelectric facilities. to the interior of the sate including Alaska's TRANSMISSION Chugach Railbelt, a 400-mile long area stretching from of power. throughout Alaska's argest electric utility in Alaska. Chugach customers in the Anchorage and upper Kenai peninsula area and through an interconnected regional electrical system to wholesale and (Chugach) organized as an Alaska not-forprofit electric cooperative in 1948, is the generates, transmits and distributes electricity to approximately 79,700 directly-served retail he coastline of the southern Kenai Peninsula Chugach Electric Association, Inc. customers economy

The Chugach

long-term,

under

purchases

### MEMBERSHIP

argest cities, Anchorage and Fairbanks.

On a regular basis, through its direct service

to retail customers and indirectly through its

wholesale and economy-energy Chugach provides some or all

Chugach owns 533 miles of transmission

### ines and 1,657 miles of distribution lines.

**OTHER POINTS OF INTEREST** 

Chugach is unique among G&T's in that it Chugach dispatches virtually all generation in Chugach refinanced its federal debt by selling left the RUS fold. Chugach's base load the Alaska "Railbelt," the exception being Chugach has paid capital credits to its retail side since 1986 (exception: none paid in 1995 and 2003) and bonds in the public marketplace and forever complemented by three hydro facilities. Power generation is natural gas fired જ has its own distribution system. Municipal Light generation resources. Anchorage wholesale customers, Matanuska Electric Electric Association (Homer) and the City of Seward 2006, Chugach had approximately 64,349 of its own distribution members receiving power neters. The business and affairs of Chugach electricity used by approximately 2/3 of Electric System (SES). As of December 31, sales, of the Alaska's electric customers. Chugach also supplies much of the power requirements of 3 installed

Homer

Association (MEA),

currently rotating retail and wholesale on an

approximately 15-year rotation cycle.

to its wholesale members since

are managed by the Chief Executive Officer and are overseen by its seven member Board of Directors. Directors are elected at large by

approximately 79,700

hrough

he membership and serve three-year

staggered terms.

### Corn Belt Power Cooperative

1300 13th St. N., P.O. Box 508 Humboldt, 14 50548

Main Telephone (515) 332-2571 Main FAX (515) 332-1375 www.chpower.coop

### Executive Contacts

Executive Vice President & General Manager	Executive Assistant Karen K. Berte	Vice President, Engineering & System Operations	Vice President, Generation	Vice President, Corporate Relations	nentn
e Vice President & Genera	e Assistant	sident, Engineering & Syst	sident, Generation	sident, Corporate Relation	sident, Business Developn
Executive	Executive Vice Pres	Vice Pre	Vice Pre	Vice Pre	Vice Pre

## Accounting & Finance Related Personnel

Karen K. Berte	Finance Karen K. Berte	TreasuryKaren K. Berte	Accounting	Property Accounting	ax AccountingN/A	Internal Auditing	Insurance PlantTim Stetson	Data ProcessingJennifer Arndorfer	inployee Benefits
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Taxable No State Regulated No	Year Organized N/A	CPA - Audit	Worker's CompFederated			
Ultimate Meters Served37,706	REC Members 1	Power Pool 251 MW	# of Substations	Total Employees	Union Employees	P.I.S. Designation

MW Peak Demands	Winter	2006 MWH Sales Member1,560,557 @ \$43.97 per MWH Non-Mem46,253 @ \$27.47 per MWH	
2006 Financial Keys	Total Assets	Net Margins 538,002 Equity Ratio 14.79% T.I.E.R. 1.07	DSC Ratio

3

## Corn Belt Power Cooperative

### ORGANIZATION

cooperatives (G&T's), Central Electric miles of high-voltage transmission line. Also efficiency, Central and Federated merged in Com Belt. is organized as an electric cooperative under section 501(c) (12) of the and Federated Cooperative Power Association (Federated), were both formed in 1937. In Federated Cooperative Association (Central) 1947 to form Com Belt Power Cooperative. transmission response to increased demand for power and Two generation and Internal Revenue Code.

#### MEMBERSHIP

organization. Corn Belt Power assists its statewide electric cooperative. The Board sets policies one voting member from the municipal Corn Belt serves eleven member distribution cooperatives and one municipal electric cooperative which serves twelve The Corn Belt Board of Directors is composed of 10 distribution cooperative voting members and municipal electric utilities. and rates for the members.

### POWER SUPPLY

member systems with site selection, financial packaging and industrial site development.

development

economic

The cooperative is a financial partner in business attraction, expansion projects and housing developments. generating plant and is part owner in two more coal-fired generating plants, one Corn Belt maintains a system control center in Humboldt, Iowa but is through the Mid-Continent Area Power Pool Corn Belt wholly owns an older coal-fired combustion turbine, and one nuclear-powered generating plant. In addition, Corn Belt has rights to hydro power from the Western Area Corn Belt is interconnected with 45 regional utilities dispatched by Mid American Energy Co. Power Administration. (MAPP).

### distribution substations and 24 microwave owned and serviced by Corn Belt are 142

OTHER POINTS OF INTEREST

Corn Belt owns and maintains over 1,700

FRANSMISSION

efforts. With other lowa G&T's and municipal utilities, Corn Belt jointly sponsors the lowa Area Development Group, a industrial sales. Much of this increase can be decade, Corn Belt has had an increase in attributed to success in industrial development received these funds in 1937 for the construction of the first G&T diesel generators. While the number of farmer consumers of our member distribution cooperatives has been declining over the last The two predecessor G&T's of Corn Belt were the first G&T's in the nation to receive RUS funds for electric generation.

### Dairyland Power Cooperative

La Crosse, WI 54602-0817 P.O. Box 817

Main Telephone (608) 788-4000 Main FAX (608) 787-1420 www.dairynet.com

### Executive Contacts

resident & CEO	
Executive Assistant Laurie A. Engen	
Vice President, Finance & Administration	
Vice President Generation	
Vice President, Transmission	
Vice President, Human Resources	
Vice President, Strategic Planning	
Director, External RelationsBrian D. Rude	

## Accounting & Finance Related Personnel

Finance	Accounting	rroperty Accounting	Insurance - Plant & Liability Daniel C. Fruehling - Risk Manager	Data ProcessingBrian J. Boettcher - Director, Information Technology	Employee Benefits	Resource PlanningJohn M. McWilliams - Resource Planning
Finance. Treasury.	Accounting	rroperty Accounting  Tax Accounting	Insurance - Plant & Liability.	Data Processing	Employee Benefits	Resource Planning

TaxableNo	State RegulatedNo	Year Organized1941	CPA - Tax	CPA - Audit Deloitte & Touche	Corporate Insurance Providers	Worker's Comp AIG	Primary Liability AIG	Commercial UmbrellaAEGIS	Electric PropertyHSB/Starrdech
Ultimate Meters Served244,726	REC Members25	Other Firm Power Customers20	Power Pool	Total Plant Capacity1,110 MW	# of Substations294	Miles of Transmission Line3,111	Total Employees598	Union Employees288	RUS DesignationWI 64

2006 Financial Keys	MW Peak Demands
Total Assets\$945,788,755 Total Operating Revenue\$284,439,111	Winter916 Summer1,003
Net Margins	2006 MWH Sales
TİER 151	Members 5,463,467 @ \$46.37 per MWH
DSC Ratio 1.16	Non-Mem 655,184 @ \$33.77 per MWH
Cost of Debt4,42%	

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### Dairyland Power Cooperative

### ORGANIZATION

### OPERATIONS

Dairyland Power Cooperative, La Crosse, Wisconsin, provides the wholesale electrical requirements and other services for 25 rural electric distribution cooperatives and 20 municipal utilities which supply the energy needs for nearly half a million people. Dairyland's Board of Directors is comprised membership cooperatives' board, and one Dairyland Association of Managers provides of an elected member from each Class A additional input on operations for representative for its Class B members. management consideration,

### FINANCIAL/RATES

Daityland is a non-profit cooperative, not are subject to RUS approval. None of the subject to federal taxes. Its wholesale rates Dairyland system distribution cooperatives are subject to state regulation.

DSC ratio was 1.16. Its financial ratings are Dairyland genera A by Standard and Poor's, and A2 by available for sale. Dairyland's 2006 TIER was 1.51, while the Moody's.

lines to 294 substations located through the one hydro, three combustion turbine, and three coal-fired generating stations with 1110 megawatts of The electricity produced is transmitted via 3,111 miles of transmission This service area encompasses 62 counties in four states (Wisconsin, Minnesota, Iowa, and system's 44,500 square mile service area. Dairyland operates capacity. Illinois)

Support pledged by the other members of the Through this marketplace, Dairyland may take advantage of opportunities to buy and sell energy to lower its costs and improve Dairyland is a charter member of the Mid-Power Pool (MAPP). power pool provides insurance to Dairyland members in the event of an emergency. Continent Area efficiency. In 2006, Dairyland sold 6,118,651 MWh, of Dairyland generated 94% of its energy which 4,198,531 or 69% was to Class A members for revenue of \$218,099,596.



### Deseret G&T Cooperative

10714 S. Jordan Gateway South Jordan, UT 84095

Main Telephone (801) 619-6500 Main FAX (801) 619-6599 www.deseretgt.com

### Executive Contacts

resident Kimball Rasmussen
xecutive Assistant
enior Vice President, CFO
'ice President, Chief Engineer
'ice President, Marketing
lice President, General Counsel
Soutroller
lant ManagerStan Gordon
ransmission, Substations & Communication Division Manager
luman Resources Director Rose Milne

## Accounting & Finance Related Personnel

	. Island
Accounting	Dave Carroll
Coal Mine & Railroad Accounting	Frank Crowther
Tax Accounting	Kate Wright
Internal Auditing	Greg Humphreys
Insurance - Plant	Soren K. Sorensen
Data Processing	
Cash Management	Brent Taylor
Resource Planning	Curt Winterfeld
Ultimate Meters Served52,680	TaxableYes
REC Members	State Regulated
iers	777
Power Pool	
Total Plant Capacity550 MW	CPA - Audit Deloitte & Touche LLP
# of Substations.	Corporate Insurance Providers
Miles of Transmission Line	Worker's CompChubb
Total Employees141	Primary Liability AEGIS
Union Employees0	Commercial UmbrellaAEGIS
RUS DesignationUT 21	Electric Property FM Global

2006 Financial Keys	
sets\$474,944,836	*
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### MW Peak Demands

Total Assets\$474,944,836	Winter
- 1	Summer
Net Margins\$10,829,905	
Equity Ratio 20.42%	2006
T.IER. 133	Меmber2,07.
DSC Ratio1.10	Non-Mem3,50
Cost of Debt10.63%	

3,361 @ \$38.92 per MWH 3,350 @ \$40.05 per MWH MWH Sales

35

### Deseret G&T Cooperative

### ORGANIZATION

Cooperative was formed by its six members in areas in Utah along with some service areas in MW, coal-fired generating unit from Utah transmission and distribution substations with Power & Light. In July 1983, Deseret began a total capacity of 555,258 KVA. Deseret Deseret's subsidiary Blue Mountain Energy's profit Corporation and Cooperative supplies all of the coal to the Bonanza Plant. station was cited by Power Magazine as constructed to deliver the coal from the mine ruling that it is a taxable Cooperative. (net) MW, coal-fired generating unit in and 170 miles of 345 kv lines. Deserado coal mine, which is located in Colorado. A 35-mile electrified railroad was recapitalization and settlement agreement which settled all outstanding issues related to Transmission Bonanza Power Station is supplied from in December 1998, Deseret entered into a May 1978, to provide increased firm power interest in the Hunter Unit No. 11, a 395 (net) and the development and construction costs of Federal Finance Bank, (FFB) and by issuing In 1996, Deseret acquired Blue Mountain Energy (previously known as Western Fuels - Utah) which commenced operations in October 1980, when Deseret acquired a 39.69% undivided construction of the Bonanza Unit No. 1 a 420 construction of the Bonanza Power Station CFC and Deseret's members purchased The Bonanza Power operations in May 1986. Coal for the pollution control bonds. In October 1996, supplies on a coordinated basis. Deseret Generation & Deseret's debt restructure. placed Deseret's RUS debt. Northeastern Utah. to the power plant. Station was

#### MEMBERSHIP

Deseret's Board of Trustees consists of two representatives from each of its six Rural Electric Cooperative members (Members)

transmission and distribution lines (7.2 kv to also owns approximately 100 miles of 138 kv Colorado, Wyoming, Arizona and Nevada. As of December 31, 2001 the Members 138 kv). The Members also owned 75 owned approximately 9,347 miles

The six Members all serve different rural

# into commercial OTHER POINTS OF INTEREST

Desert financed the Accordingly, Desert is entitled to exclude the Deseret received an Internal Revenue Service the Deserado mine by borrowings from the related to nonmember operations are taxable amount of patronage affocations to members Income and expenses Desert was incorporated under the Non-Association Act of the State of Utah. In 1982. from gross income. to Deseret.

new headquarters building. Deseret was able to pay cash for the 30,000 square foot three In December 1999, Deseret moved into their story building.

term is "capacity factor" and Bonanza national average is 66.63% only seven power In November 2002, the Bonanza Power 2001's most dependable coal-fired power plant in the U.S. The industry's technical achieved 97.66%. By comparison the U.S. stations enjoyed capacity factors in the 90% plus range.

# East Kentucky Power Cooperative

Winchester, KY 40392-0707 P.O. Box 707

Main Telephone (859) 744-4812 Main FAX (859) 744-6008 *www.ekpc.coop* 

### Executive Contacts

President/Chief Executive Officer
Executive Secretary Claudia H. Embs
Chief Financial Officer
Senior Vice President, G&T Operation
General Counsel
Senior Vice President, Power SupplySenior Vice President, Power Supply

## Accounting & Finance Related Personnel

FinanceFinanceFrank Oliva, Manager
TreasuryFrank Oliva
Accounting
Property AccountingAnn Wood
Tax AccountingAnn Wood
Insurance PlantFrank Oliva
Data Processing
Employee BenefitsSteve McClure - Manager,
Human Resources & Support Services
Internal AuditGraham Johns

Taxable	Primary Liability Self-Insured Commercial Umbrella AEGIS Electric Property.
Ultimate Meters Served 504,492 REC Members 16 Other Firm Power Customers 0 Power Pool NA 17 Total Plant Capacity 2,296 MW 4 of Substations 402 Miles of Transmission 1 ine 2,573	Total Employees

2006 Financial Keys	MW Peak Demands
Total Assets\$2,028,501,182	Winter
Net Margin\$11,173,989	Sulfined
Equity Ratio 5.28%	2006 MWH Sales
T.I.E.R	Member 12,129,402 @ \$53.22 per MWH
DSC Ratio 0.98	Non-Mem 77,010 @ \$44.90 per MWH
Cost of Debt. 5.43%	

37

# East Kentucky Power Cooperative

### ORGANIZATION

When Kentucky is fully regulated by the Kentucky World War II broke out, plans for the system Dale Station, was completed in 1954. East In 1951, planning was resumed and East Kentucky East Kentucky Power Cooperative was as East Kentucky Rural opened its offices in Winchester, Kentucky. Its first generating station, the William C. Cooperative Corporation. were voluntarily suspended. Public Service Commission. formed in 1941 Electric

#### MEMBERSHIP

from each of its sixteen member distribution TRANSMISSION Kentucky's sixteen member distribution East Kentucky's Board of Directors is made operating policies for the cooperative. East cooperatives serve member/consumers up of one director and one alternate director the eastern two-thirds of This board sets overall cooperatives. throughout Kentucky.

### POWER SUPPLY

capacity, continues to supply power to the two units at the John Sherman Cooper Station William C. Dale Station. The first two units were completed in 1954. The third unit was Dale Station, with 196 megawatts of net Kentucky's first generating station, the completed in 1957 and the fourth unit in 1960. East Kentucky system. In 1965, the first of Construction began in 1951 on vas completed.

East Kentucky has access to 170 megawatts of Unit 2 was added in 1981. A third unit began In addition to this 1,655 megawatts of its own net generating capacity, hydro generation from the Southeastern increased the total capacity of the Cooper Station to 341 megawatts. In 1977, Unit 1 of the H.L. Spurlock Station was completed and commercial operation on March 1, 2005. The total capacity of the Spurlock Station is 1,118 in 1969. second unit, completed Power Administration. megawatts.

peaking capacity. The combustion turbines will have East Kentucky has added seven gas-fired a total nominal summer rating of 626 MW. combustion turbines to provide

had 2,673 miles of transmission line ranging in size from 34.5 kV to 345 kV. These lines provide service to 322 distribution substations At the end of 2006, East Kentucky Power and 80 transmission substations.

### OTHER POINTS OF INTEREST

Kentucky has five landfill gas facilities with a member of Charleston Bottoms Rural Electric Cooperative Corporation (CB). CB, the owner of Unit 1 of the H.L. Spurlock Generating Station, was formed for the purpose of providing a financing mechanism for the construction of this generating unit. EKP operates and maintains Spurlock Unit 1 and East Kentucky Power (EKP) is the only the output of the unit. total capacity of 15 MW. takes all of

# East River Electric Power Cooperative, Inc.

Madison, SD 57042 P.O. Box 227

Main Telephone (605) 256-4536 Main FAX (605) 256-8058 www.eastriver.coop

### Executive Contacts

General Manager
Assistant General Manager - Administration
Assistant General Manager - Operations
Assistant General Manager - Member Services.
General Counsel Bob Sahr

## Accounting & Finance Related Personnel

inance and Treasury	fax Accounting	nternal Auditing	nsurance Plant	Data Processing	Employee Benefits Valerie Manthey - Human Resources Coordinator	Resource PlanningGreg Hollister
inance and Tra Jeneral and Pro	ax Accounting	nternal Auditir	nsurance Plant	Data Processing	employee Bene	tesource Plann

Ultimate Meters Served93,000	Taxable
REC Members20	State Regulated
Other Firm Power Customers1	Year Organized
Power Pool.	CPA - Tax Eide Bailley,
Total Plant Capacity1,556 MW	CPA - Audit Eide Bailley,
# of Substations218	Corporate Insurance Provider
Miles of Transmission Line2,588	Worker's CompFede
Total Employees104	Primary Liability Fede
Union EmployeesN/A	Commercial UmbrellaFede
RUS DesignationSD 43	Electric PropertyFede

1949 LLP LLP

rated rated rated

MW Peak Demands	Winter	2006 MWH Sales Member 2,408,994 @ \$32.67 per MWH Non-Mem00
2006 Financial Keys	Total Assets\$181,601,804  Total Operating Revenue\$85,727,358  Net Mareins \$5,975,143	Equity Ratio 34.33% T.I.E.R. 2.32 DSC Ratio 149 Cost of Debt 4.78%

39

# East River Electric Power Cooperative

### ORGANIZATION

western Minnesota. East River's purpose was substations to provide wholesale power to East River Electric Power Cooperative was to build and operate the transmission lines and organized in 1949 by 21 electric distribution cooperatives in eastern South Dakota and these distribution cooperatives.

#### MEMBERSHIP

This Board meets monthly and sets policy and OTHER POINTS OF INTEREST Today, East River provides wholesale power transmission service to 21 member municipal electric system, the City of Elk Point, South Dakota. These member systems, in turn, supply retail electric service to over 93.000 service accounts and 250,000 people. distribution systems including 20 electric cooperative systems and one East River's Board of Directors consists of one director from each of its member systems. wholesale electric rates for its members. distribution

#### POWER SUPPLY

which markets the federal hydropower in the approximately 30% of its power requirements from the Western Area Power Administration upper midwest region. The remaining 70% of East River's power purchases are from Basin East River receives Electric Power Cooperative's coal-fired generating plants located in North Dakota and Currently, Wyoming

#### **FRANSMISSION**

East River operates and maintains 2,588 miles of high voltage transmission line, 218 substations and related facilities to serve an area of 36,000 square miles.

installation in the United States. More than heaters , heating and air conditioning systems, irrigation and crop drying systems are system, a 800MHz trunked radio system, and PCB contaminated oil. The Cooperative also has seven maintenance outpost crews and River load management system covers the 72,000 electric devices including water Use of the load management system enables milion in additional wholesale power costs a voltage regulator maintenance facility for largest geographic area of any similar distribution cooperative members to use electricity at reduced off-peak rates and has East River also operates a 24 hour dispatch and control center, a microwave and SCADA communication system, a load management connected to the load management system. helped East River avoid more than \$93 facilities to serve its members. since January, 1985.

South Dakota and western Minnesota. The Cooperative has annual revenues of more than \$85 million and pays \$1.7 million annually in earnings have been returned to member systems. East River uses excess capacity in its transmission system to deliver wholesale power to 25 municipal electric systems and East River has more than \$161 million invested in transmission facilities in eastern More that \$15 million in non-profit other customers in South Dakota, Minnesota taxes to support local, state and federal purposes. and lowa.

# Georgia Transmission Corporation

Tucker, GA 30085-2088 P.O. Box 2088

Main Telephone (770) 270-7400 Main FAX (770) 270-7872

### Executive Contacts

## Accounting & Finance Related Personnel

Controller Lynn Huffines
General Accounting
Property Accounting
Tax Accounting
Internal Auditing
Information Techonology (provided by GSOC)
Insurance-Plant (provided by GSOC)
Employee Benefits (provided by GSOC)
Board Administration (provided by GSOC)

Electric Property	RUS Designation GA 110
Commercial Umbrella	Union Employees0
Primary Liability	Total Employees237
Worker's Comp	Miles of Transmission Line2,760
Corporate Insurance Prov	# of Substations590
CPA - Audit McGladrey	Total Plant CapacityN/A
CPA - Tax McGladrey	Power PoolN/A
Year Organized	Other Firm Power Customers0
State Regulated	REC Members40
Taxable	Ultimate Meters Served 1,487,369

#### Sur Win ....\$1,355,325,000 2006 Financial Keys Total Assets..

MW Peak Demands

Winter	2006 MWH Sales  Member N/A Non-Mem N/A
Winter	Member. Non-Men

41

# Georgia Transmission Corporation

#### ORGANIZATION

Oglethorpe Power Corporation and its members completed a specialized operating companies to respond to is a Georgia electric membership comoration competition and regulatory the corporate restructuring, GTC purchased operates the transmission business previously Georgia Transmission Corporation (An incorporated in 1996, and is headquartered in corporate restructuring on March 11, 1997. Pursuant to the corporate restructuring, Oglethorpe divided itself into three changes in the electric industry. As part of and now owns the transmission assets and Electric Membership Corporation) ) ("GTC") owned and operated by Oglethorpe. Georgia. increasing

#### MEMBERSHIP

electric distribution cooperative members (the GTC is governed by a "Members") who are entirely owned by their Oglethorpe is also a Member Board of Directors, including eleven directors elected from the and two independent outside GTC is entirely owned by its 39 retail retail consumers. member of GTC. Members directors. thirteen

### **FRANSMISSION AGREEMENTS**

. 1996 y & Pullen y & Pullen State Fund ...AEGIS FM Global

Federated

viders

GTC and the Members have entered into Member Transmission Service Agreements "Transmission Agreements") under which GTC provides transmission service to Fransmission Agreements provide that if a Under the Transmission have a minimum term of network service for current load until December 31, 2040. The Member elects to purchase a part of its the Members. The Transmission Agreements network service elsewhere, it must pay appropriate stranded costs to protect the other Members from any rate increase that could Agreements, Members have the right to design, construct, and own new distribution substations, and GTC will be responsible for the operation of the designated transmission portion of such facilities. otherwise occur.

Transmission Agreements. The rate formula GTC. The rate further expressly provides for the Members are responsible, on a joint and Transmission Agreements contain an express set in the transmission tariff is intended to recover all of GTC's costs and expenses paid or incurred. The rate expressly includes in the GTC to earn sufficient margins to satisfy the The Transmission Agreements provide that several basis, for all of GTC's obligations covenant of the Members to set and collect retail rates sufficient for the Members to meet description of costs to be recovered, all principal and interest on indebtedness their respective obligations under relating to its transmission business. requirements of its indenture.

transmission system facilities co-owned by Power, and Dalton Utilities. As a result of its participation in the ITS, GTC is entitled to use any of the transmission facilities included in As of December 31, 2006, GTC owned approximately 2,826 miles of transmission line and approximately 600 substations of various voltages. GTC provides power and energy to the Members through the Integrated Transmission System ("ITS") consisting of GTC, Georgia Power Company, MEAG the system, regardless of ownership.

### **OTHER POINTS OF INTEREST**

functions were provided through a business alliance with Georgia System Operations Beginning in 2002, support services following facility management, telecommunications functions were performed by. The benefits, payroll, accounts Corporation (GSOC). auditing, employee information technology. personnel:

GTC is a tax-exempt cooperative.

### FINANCIAL RATINGS INFORMATION Standard & Poor's.....AA-

Moody's (Senior Secured)......A3 Fitch.....AA-

# Golden Spread Electric Cooperative

Amarillo, TX 79105-5898 P.O. Box 9898

Main Telephone (806) 379-7766 Main FAX (806) 374-2922

### Executive Contacts

President & General ManagerRobert W. Bryant
Vice President, Transmission & Operations
Vice President, Finance & Accounting
Manager, Accounting ServicesSteven Wiegand
Manager, GenerationRandy Allison
Manager, EngineeringShane McMinn
AccountantChesna Foster
Executive AssistantJanis Weems

Commercial Umbr	RUS DesignationTX 159
Primary Liability	Total Employees10
Worker's Comp	Miles of Transmission Line119
Corporate I	# of SubstationsN/A
CPA - Audit	Total Plant CapacityN/A
CPA - Tax	Power PoolNA
Year Organized	Other Firm Power Customers0
State Regulated	REC Members16
Taxable	Ultimate Meters Served202,000

Laxable	.16 State RegulatedYes	0 Year Organized	N/A CPA - TaxClifton Gunderson PLLC	N/A CPA - AuditBolinger, Segars, et al.	N/A Corporate Insurance Providers	119 Worker's Comp Texas Mutual Ins. Co.	.10 Primary LiabilityIllinois National Insurance	N/A Company (AIG)	159 Commercial UmbrellaVarious
000,202	16	omers	2	2	2	ine1		2	TX 159

### 2006 Financial Keys

MW Peak Demands

Winter 561 Summer 1,222	2006 MWH Sales Member 4,923,961 @ \$69.44 per MWH Non-Mem 1,553,790 @ \$59.61 per MWH
Total Assets	Tequity Ratio 37.05% T. Let 3.55 DSC Ratio 2.65 Cost of Debt 6.28%

43

# Golden Spread Electric Cooperative

#### ORGANIZATION

Electric Generating Cooperative, Inc. (YEGC), a wholly-owned affiliated EWG, was formed by Golden Spread in 2005 for the purpose of owning facilities (Mustang Station Unit 4) achieved commercial operation in 2006 and the other (Mustang Station Unit 5) is currently under construction and is expected to achieve commercial Electric Generating Cooperative, Inc. (GSEGC) is a wholly owned affiliate, engaging in exempt wholesale generating (EWG) activities. Yoakum two simple cycle generating facilities. One of these Golden Spread Electric Cooperative, Inc., with headquarters in Amarillo, Texas, is a tax-exempt, consumer-owned public utility, organized in 1984 to provide low cost, reliable electric service for its distribution cooperative members. operation in spring 2007.

#### MEMBERSHIP

Board, with each member system represented on the Board by its general manager and a member of Thirty-two directors make up the Golden Spread cooperatives are located in the Panhandle, South Plains and the Edwards Plateau regions of Texas systems, which supply power to approximately Golden Spread has members located in both the Golden Spread has 16 rural electric member and one is located in the Panhandle of Oklahoma. Southwest Power Pool (SPP) and ERCOT regions Fifteen member member-consumers. its board of directors/trustees. 202,000

#### GENERATION

Golden Spread completed construction of a 150 MW (summer rating) simple cycle gas-fired generating facility (Mustang Station Unit 4) Golden Spread owns a 50% interest in Mustaing Station, a 480 MW gas-fueled combined cycle generating plant. Mustaing Station began full 2007. This facility is also adjacent to the existing The spring of 2006. Mustang Station Unit 5, a 150 MW summer rating) simple cycle gas-fired generating expected to achieve commercial operation in spring In 2006 GSEGC facility, is currently under construction and facility achieved commercial operation in adjacent to the existing Mustang Station. Through Golden Spread's affiliate, commercial operation in April 2000. Mustang Station.

### Golden Spread purchases its requirements for its POWER SUPPLY RESOURCES

16 member systems from five power suppliers: (1) Golden Spread buys all of the 480 MW Mustang Station capacity, of which one-half is purchased from GSEGC, and (2) one-half is purchased under a separate supply contract with Denver City Energy Associates, L.P., Mustang Station's co-owner, (3) a

decisions concerning future power supplies while providing appropriate security for investments made by Golden Spread and its affiliates. TXU, provide all - requirements service primarily in the ERCOT region. Golden Spread's wholesale power beginning June 1, 2006) of partial requirements contracts afford its members exceptional flexibility in partial requirements agreement with Southwestern Public Service Company (SPS), an Xcel Energy, Inc. subsidiary, which provides 370 MW (430 MW The remaining two suppliers, AEP and service.

#### FRANSMISSION

transmission service agreements with SPS and SPP. ERCOT provides transmission service to all loads within ERCOT in accordance with the substantive rules of the PUCT and market protocols and operating guides of ERCOT. Golden Spread owns certain transmission properties on behalf of two members under Special Facilities Agreements whereby the costs of such properties are directly assigned and fully recoverable from the respective members under a Golden Spread delivers power and energy to its tariff specifically designed for such purposes. systems under network member

#### REGULATION

the PUCT for certain activities in both ERCOT and SPp. GSEGC and YEGC are, and OEGC will be, subject to regulation as exempt wholesale generators at FERC, and subject to certain reporting requirements Golden Spread is subject to the jurisdiction of the FERC for corporate and rate regulation related to its activities in the SPP, and is subject to the regulation of at the PUCT.

### FINANCIAL REPORTING

Golden Spread prepares consolidated financial statements including the accounts of Golden Spread and its wholly owned affiliates. The accounting records are maintained in accordance with the Uniform System of Accounts as prescribed by the FERC.

### OTHER POINTS OF INTEREST

savings" basis. The margins from these sales comprise a significant part of the net margins of Golden Spread, having contributed over \$93 million Substantial excess energy from Mustang Station is available off-peak and Golden Spread has a Commitment & Dispatch Agreement (C&D) with SPS whereby SPS purchases such energy on a "split the in margins over the fast seven years.

### FINANCIAL RATINGS INFORMATION

In 2004, Golden Spread engaged Fitch Ratings, Inc. to perform a credit review. The rating was issued in February 2005, with Golden Spread receiving an Acredit rating, which was reaffirmed in 2006.

### Great River Energy

Elk River, MN 55330-0800 P.O. Box 800

Main Telephone (763) 441-3121 Main FAX (763) 241-2366

www.greatriverenergy.com

### Executive Contacts

President & Chief Executive Officer	Manager, Executive Services	Vice President & Chief Financial Officer	Vice President, Transmission.	Vice President, Member Services	Vice President, Generation	Vice President, Communications and Human Resources	Counsel	Vice President and Chief Information Officer	Construction & Strategie
President & Chief Executive Offi	Manager, Executive Services	Vice President & Chief Financial	Vice President, Transmission	Vice President, Member Service	Vice President, Generation	Vice President, Communications	Vice President and General Counsel.	Vice President and Chief Information Officer	Tr. Daniel Lant Dissigner Devote

## Accounting & Finance Related Personnel

FinanceSusan Brooks, Manager of Finance Susan Brooks, Manager of Finance	Accounting	
Finance	Accounting	

Taxable YState Regulated Town Organized		Worker's CompSelf-insur	Primary LiabilityAEGIS & El Commercial UmbrellaFM Glob Electric PropertyFM Glob	
Ultimate Meters Served626,545 REC Members	Other Firm Power Customers	# of Substations	Total Employees	

58 d d

Worker's Comp	MW Peak Demands	Winter
# of Substations	2006 Financial Keys	Total Assets

\$

### Great River Energy

### ORGANIZATION

the consolidation of operations of Cooperative summer of 2007. member distribution cooperatives throughout GRE was formed on January 1, 1999 through Minnesota and a portion of western Wisconsin. Power (CP) and United Power Association Great River Energy (GRE) is a generation and transmission cooperative based in Elk River, Minnesota, that provides electricity to 28 (UPA)

### POWER SUPPLY

Elk River Station uses refuse derived fuel, a neighboring utilities. cooperative's headquarters in Minnesota (Elk Basin coal is the fuel for Stanton Station, while GRE currently has three baseload generating Station-188 megawatts) and one at the River Station-39 megawatts). Lignite is the fuel for Coal Creek Station, Powder River facilities; two in North Dakota (Coal Creek Stanton fuel made from municipal solid waste. and Station-1,114 megawatts

of the output of the Genoa-3 coal-fired power utility in terms of generating capacity. Dairyland Power Cooperative to share in half plant near LaCrosse, Wisconsin. Several of GRE's members have long-term power supply GRE has a life-of-plant agreement with contracts with WAPA.

megawatts; Pleasant Valley Station, located in Mower County, Minnesota, has a generating peaking plants with a total capability of 113 capacity of 424 megawatts; and four other megawatts. GRE continues to review its power supply needs and will need additional energy Minnesota, has a generating capacity of 515 GRE currently has six peaking stations: Lakefield Junction Station in Martin County, and capacity over the next ten years.

meet system peak demands beginning in the natural gas-fueled combustion turbine at the Cambridge Station, will be used by GRE to site of its existing peaking plant in Cambridge, Minnesota in April 2007. This peaking plant, GRE completed construction of a 170-MW

#### TRANSMISSION

GRE operates approximately 4,554 miles of transmission line with voltages ranging from 69 kV to 500 kV alternating current. GRE also operates a 435 mile high voltage (+400 kV) direct-current line that provides the essential link between Coal Creek Station and GRE's Minnesota transmission network.

GRE has interconnection agreements with in addition to its own transmission systems,

### OTHER POINTS OF INTERESTS

GRE is Minnesota's second largest electric

from GRE has an A- credit rating from Fitch Ratings and a BBB credit rating Standard and Poors.

# Hoosier Energy Rural Electric Cooperative, Inc.

Bloomington, IN 47402 P.O. Box 908

Main Telephone (812) 876-2021 Main FAX (812) 876-3476 *www.hepn.com* 

### Executive Contacts

J. Steven Smith	Robert Richhart	Thomas L. Bernardi	mentRohert Richhart	Donna Snyder	David Sandefur	Капау Паушикы
President & CEO	Executive Secretary	Sr. Vice President, and Chief Financial Officer	Sr. Vice President, Marketing and Business Development	Vice President, Management Services Vice President, Finance and Controller	Vice President, Power Supply	Director of Public Affairs
President & CEO	Executive Secretary Interim Vice Presid	Sr. Vice President,	Sr. Vice President,	Vice President, Mai Vice President, Fin	Vice President, Pov	Director of Public /

## Accounting & Finance Related Personnel

The mind I want	Finance Inomus L. Dernor	Treasury	General AccountingFreana Holmgren - Assistant Compren	Property Accounting	Tax Accounting	Internal Auditing	Corporate Property & Liability ins	Data Processing	Employee Benefits	Source I terming
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Taxable Yes State Regulated No Year Organized 1949 CPA - Tax Pricewaterhouse Coopers LLP CPA - Audit Deloitte & Touche Corporate Insurance Providers Worker's Comp New Hampshire Primary Liability American Home Assur. Commercial Umbrella Arch Specialty
Ultimate Meters Served

#### Member .....6,525,739 @ \$49.00 per MWH Non-Mem ...3,397,819 @ \$34.00 per MWH MW Peak Demands 2006 MWH Sales Summer .... Winter... 1.20 5.30% ....\$1,042,444,450 Total Operating Revenue.....\$441,344,744 11.36% ....\$8,535,671 2006 Financial Keys Net Margins .... Equity Ratio ... Total Assets. Cost of Debt DSC Ratio. T.I.E.R.

....1,366

47

# Hoosier Energy Rural Electric Cooperative, Inc.

### ORGANIZATION

regulation to obtain more flexibility to support withdrawal, the Board of Directors became Hoosier Energy Rural Electric Cooperative vas formed by nine rural electric distribution systems in 1949 to negotiate bulk power purchases at the lowest possible costs and Today, Hoosier Energy electric cooperatives in central and southern These cooperatives distribute electricity to an estimated 650,000 residents, ousinesses, industries and farms. Effective lanuary 14, 1998, Hoosier Energy withdrew from Indiana Utility Regulatory Commission Hoosier Energy's primary rate making and generates, transmits, and sells electricity at wholesale rates to its members - 17 rural the with Effective member systems. favorable terms. regulatory body. Indiana.

#### MEMBERSHIP

The Board Hoosier Energy is carried out by the president and chief executive officer and his staff, Hoosier Energy's Board of Directors consists Day-to-day management of of one representative from each of its 17 develops policies and reviews the cooperative's member distribution systems. supervising some 463 employees. operations.

### POWER SUPPLY

power cost savings. Commercial operation of Indiana. Hoosier Energy's first power plant, the coaltwo coal-fired generating facilities, Hoosier By producing their own electricity through Energy member systems achieve substantial

fired 250 MW Rafts Generating Station, began systems a dependable power supply at the lowest cost possible, Hoosier Energy built the 1,070 MW Merom Generating Station in the 1980's. The Merom Station provides nearly 75% of the cooperative's power supply needs. The coal-fired plant uses Indiana catalytic reduction technology that allow the plant to comply with new environmental regulations. Hoosier Energy also owns approximately 350 coal, and is equipped with sulfur dioxideremoving scrubbers and selective in 1970. To continue providing MW of gas-fired peaking capacity.

### POWER REQUIREMENTS

under various power sales agreements, which In addition to providing competitively priced and reliable wholesale power to its members, Hoosier sells wholesale power to non-members expire starting in 2007 through 2017.

#### TRANSMISSION

member systems encompass a 15,000 square mile service area in central and southern over 200 distribution Interconnections link Hoosier Energy with seven other major utilities in Indiana and neighboring states, assuring a reliable power source for member systems. Hoosier Energy Hoosier Energy owns and operates over 1,400 miles of transmission lines, 14 primary substations and delivery points. and substations

# XAMO Electric Cooperative, Inc.

Vinita, OK 74301-0577 P.O. Box 577

Main Telephone (918) 256-5551 Main FAX (918) 256-8023 *www.kamopower.com* 

Executive Contacts

Executive Vice President & CEO	J. Chris Cariker
CEO Assistant	Cindy Allen
Chief Operations OfficerTed Hilmes	Ted Hilmes
Chief Technology Officer	Walt Kenyon
Chief Financial Officer	Ann Hartness
Director, Operations & Substation Maintenance	Keith Harrison
Director, Human Resources	Shirley McDaniel
Director, Construction	Tommy Hayes

## Accounting & Finance Related Personnel

	Property Accounting
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Ultimate Meters Served319,000	TaxableNo
REC Members 18	State RegulatedNo
Other Firm Power Customers0	Year Organized1941
Power Pool AECI & GRDA	CPA - TaxBKD
Total Plant Capacity200 MW	CPA - Audit BKD
# of Substations	Corporate Insurance Providers
Miles of Transmission Line	Worker's CompSelf-Insured Pool
Total Employees.	Primary LiabilityAIG
Union Employees 0	Commercial UmbrellaAEGIS
RUS Designation ARK 32	Electric Property AIG

Winter1,311 Summer	Total Assets \$226,746,915 Net Margins\$5,387,080
MW Peak Demands	2006 Financial Keys
Commercial UmbrellaAEGIS Electric PropertyAIG	Union Employees
Primary LiabilityAIG	Total Employees116
Worker's CompSelf-Insured Pool	
CPA - Audit BKD Corporate Insurance Providers	Total Plant Capacity200 MW
CPA - TaxBKD	Power Pool AECI & GRDA
Year Organized1941	Other Firm Power Customers0
olaic Regulated	KEC Members18

Member ..... 5,860,754 @ \$38.31 per MWH

Non-Member .....

2006 MWH Sales

26.55% 1.36 ....681%

Equity Ratio.....

Cost of Debt DSC Ratio...

# KAMO Electric Cooperative, Inc.

### ORGANIZATION

River Dam Authority coal-fired Plant #2, of

which KAMO owns 38% or 200 MW, is under

contract to Associated. TRANSMISSION

was formed on April 15, 1941, by 12 distribution cooperatives from Kansas, (зоше headquarters office is located in Vinita, Today, KAMO serves 17 distribution cooperatives (nine in Oklahoma and eight in Missouri). The times referred to as KAMO or KAMO Power) KAMO Electric Cooperative, Inc. Arkansas, Missouri and Oklahoma. Oklahoma.

#### MEMBERSHIP

crews at Stillwater and Collinsville, Oklahoma. Springs, Neosho and Spokane. KAMO's Board of Trustees is made up of one Missouri. The Board, as KAMO's governing cooperative and one member representing body, is responsible for the operation of the member from each distribution electric cooperative setting policy and whole rates for Associated Electric Cooperative in Springfield, he members.

#### POWER SUPPLY

inc., KAMO receives its electric power from Springfield, Missouri. The output from Grand Associated Electric Cooperative,

KAMO owns 2,082 miles of transmission line, 225 substations and serves approximately 319,000 ultimate customers. KAMO's transmission line consists of 1,812 miles of 69 Muskogee and Vinita, Oklahoma with satellite KV line, 219 miles of 138 KV line, and 51 miles of 161 KV line. To maintain the system, KAMO has service offices at Cleveland

### OTHER POINTS OF INTEREST

In Missouri, KAMO has offices at El Dorado

distribution cooperatives are located in approximately one-fourth of Oklahoma in the KAMO is a non-profit generation and northeast quadrant and approximately one-fourth of Missouri in the southwest quadrant. KAMO furnishes electric power from near transmission cooperative. KAMO's 17 member Kansas City to Oklahoma City.



# Kansas Electric Power Cooperative, Inc.

Topeka, KS 66604 P.O. Box 4877

Main Telephone (785) 273-7010 Main FAX (785) 271-4888 www.kepco.org

### Executive Contacts

Executive Vice President & CEOStephen E. Parr	Stephen E. Parr
Executive Assistant Rita Petty	Rita Petty
Senior Vice President & COO	Tom Grennan
Vice President, Power Supply.	Les Evans
Vice President, Administration & General Counsel	Michael Peters
Vice President, Finance & Controller	Coleen M. Wells
Vice President, Energy & Technical Services	Robert D. Bowser

## Accounting & Finance Related Personnel

Finance
Insurance - PlantMichael Peters
Data ProcessingRobert D. Bowser
Employee Benefits
Resource Planning

,uu laxable	19 State Regulated	N/A Year Organized	SPP CPA - Tax	MW CPA - Audit	0 Corporate Insurance F	0 Worker's Comp		0 Commercial Umbrella	S 54 Electric Property
Ultimate Meters Served	REC Members19	Other Firm Power Customers	Power Pool	Total Plant Capacity71 MW	# of Substations0	Miles of Transmission Line	Total Employees24	Union Employees	RUS Designation KS 54

N/A ٦

1975 .... BKD, LLP ..... Federated

## 2006 Financial Keys

Total Assets\$206,069,092	
Total Operating Revenue\$110,774,319	•,
Net Margins\$1,046,681	
Equity Ratio 9.46%	
TIER 1.12	Rind
DSC Ratio	-
Cost of Debt6.00%	

### **MW Peak Demands**

298

Federated

..... Federated ..... Federated

roviders

Summer423		2006 MWH Sales	Member 1,790,777 @ \$61.82 per MWH	Non-Mem3,951 @ \$16.22 per MWH
evenue\$110,774,319	\$1,046,681	9.46%	1.12	***************************************

5

### Electric Power Cooperative, Inc. Kansas

#### ORGANIZATION

### POWER SUPPLY

KEPCo has a six percent ownership in the

Wolf Creek Generating Station, a single unit nuclear power plant that has provided reliable baseload power since it began commercial KEPCo), was incorporated in 1975 as a notor-profit generation and transmission KEPCo is headquartered in Topeka and has a staff of 24 employees to other support services to 19 electric distribution provide power supply, engineering, marketing, economic development, legal and a host of Kansas Electric Power Cooperative, Inc. cooperatives. cooperative.

Corporation Commission (KCC) and was KEPCo is under the jurisdiction of the Kansas granted a limited certificate of convenience and authority in 1980

provides each member with real-time data. The KEPCo operates a comprehensive energy to control and monitor KEPCo's loads, and management/Scada system. The system is used system is the largest in the state of Kansas.

#### MEMBERSHIP

KEPCo's 19 Member Cooperatives serve approximately 105,000 retail meters in the its Member various standing committees to assist the miles of distribution lines. The KEPCo Board Executive Committee members and uses Collectively, they own and operate 43,000 of Trustees consists of a representative and an Vice President, Treasurer, and three additional eastern two-thirds of rural Kansas. Cooperatives. The Board also elects a sevenwhich Executive Committee ğ President, from each the Secretary, alternate includes person

operation in September, 1985. The plant furnished 33.3% in 2006 of KEPCo's energy In June 2002 KEPCo placed into operation 20 requirements in 2006. Wolf Creek is currently evaluating a capacity uprate and a 20-year MW's of peaking diesel generators. operating license extension.

As a consumer-owned utility, KEPCo has Southwestern Power Administration (SWPA) peaking power allocation from SWPA and another 14 MW from Western which accounts for 20% of KEPCo's energy requirements. The wholesale purchases from five investor-owned utilities operating in Kansas and from Sunflower, another G&T operating in western peaking capacity replaces purchases currently and Western Area Power Administration KEPCo receives a 100 MW remaining generation is obtained through made from investor owned utilities. preference power allocations Western). Kansas.

#### TRANSMISSION

KEPCo does not own a transmission system. KEPCo coordinates the delivery of its wholesale power supply to 239 delivery points through existing transmission facilities. KEPCo is active in the Southwest Power Pool and the Transmission Dependent Utilities group on regional and national transmission issues.

# M & A Electric Cooperative, Inc.

Poplar Bluff, MO 63902 P.O. Box 670

Main Telephone (573) 785-9651 Main FAX (573) 785-9653

#### Sand Comerce ľ

Executive Connects	John C. Farris	General Manager Johnson	SecretaryGlen Hickey	Manager of Finance
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## Accounting & Finance Related Personnel

Glen Hickey
FinanceGlen Hickey
Treasury
General Accounting
Property Accounting
Tax Accounting
Internal Auditing
Insurance - Plant
Data ProcessingGlen Hickey
Employee BenefitsGlen Hickey
Resource Planning

Taxable	Vear Organized	CPA . Tax Kraft, Miles & Tatt	CPA - Audit Kraft, Miles & Tath	Corporate Insurance Providers	Worker's CompMEC	Primary Liability Federa	Commercial UmbrellaFedera	Electric Property	Elevation report
Ultimate Meters Served83,372	REC Members	Other Firm Power Customers	Power PoolASSUCIATED	Total Plant Capacity	# of Substations	Miles of Transmission Line	Total Employees	Union Employees	RUS Designation MO 00

MW Peak Demands	Winter 371 Summer 383	2006 MWH Sales Member 1,599,342 @ \$35.69 per MWH	Non-Men
2006 Financial Keys	Total Assets	Net Margins 53,182,213 Equity Ratio 54.17%	1.1.E.K. 2.26 DSC Ratio 2.26 Cost of Debt 5.51%

53

# M & A Electric Cooperative, Inc.

### ORGANIZATION

M & A Electric Power Cooperative was 58 miles of 345 KV line. We also operate and formed by twenty-seven original incorporators maintain 125 miles of 345 KV line and 46 These incorporators miles of 500 KV line for AECI. We own and thus M & A Electric Power Cooperative was Arkansas and some of the Missouri cooperatives did not southeast Missouri and northeast Arkansas, either. Today M & A serves four distribution cooperatives in 18 counties in southeast represented distribution cooperatives from cooperatives ever received power from M & A chosen for the name of this new G&T of the None 1948. on May 14, Cooperative. Missouri..

#### MEMBERSHIP

Associated Electric Cooperative, Inc. (AECI) in from distribution cooperatives are member as well as setting policy for all aspects of the All board members are not allowed to serve as board members. The board is the governing body, setting rates M & A's Board of Directors is made up of distribution cooperative and two members representing directors and distribution cooperative managers from each operations of the cooperative. Springfield, Missouri. members

#### POWER SUPPLY

S 248 mn

owner of AECI, this agreement is through May 31, 2050. Associated was organized in 1961 by AECI could supply all of the generation needed M & A is an "all requirements" member/ M & A and five other Missouri G&T's so that for these six G&Ts.

> Cir ated

#### **TRANSMISSION**

M & A owns and operates 758 miles of 69 KV line, 149 miles of 161 KV line and

operate 82 substations as well as operate and maintain a 161/345/500 substation for AECI at the New Madrid Power Plant.

### OTHER POINTS OF INTEREST

States. In 1980, M & A acted as agent to AECI, in the construction of 52 miles of the first 500 KV line built by an electric In 1970, M & A built 58 miles of the first REA financed 345 KV line in the United cooperative in the United States.

tower on each bank of the river and has a free In 1993, M & A acted as agent for AECI in constructing an interconnecting 161 KV line with the Tennessee Valley Authority across the Mississippi River. This line has a 350 foot span of 3,588 feet.

"boot heel" near Cardwell, Missouri. M & A areas are nearly all red granite, while some areas near the Mississippi River contain some point in Missouri (Taum Sauk Mountain) and the lowest point in Missouri which is in the M & A serves in the area of both the highest of the most fertile ground in all the world. serves in areas that are very diverse.

member/owners share the expenses of operating the high voltage transmission system AECI reimburses M & A for all expenses relating to 161 KV, 345 KV and 500 KV facilities through the M & A/AECI Joint Facility Agreement. In this manner, all AECI in Missouri, regardless of the location of the facility.

\$

# Minnkota Power Cooperative, Inc.

Grand Forks, ND 58208-3200 P.O. Box 13200

Main Telephone (701) 795-4000 Main FAX (701) 795-4215 www.minnkota.com

### Executive Contacts

President & CEO
-----------------

## Accounting & Finance Related Personnel

FinanceGary Spielman Gary Spielman Gary Spielman	Treasury	Tax Accounting Craig Rustad Internal Auditing	Insurance Plant	Employee Benefits Alvin Tschepen Resource Planning	
Financ	Treasu Genera	Tax A	Insura Data F	Emple Resou	

saxable	Vear Organized	CPA - TaxBr	CPA.	Worker's Comm. N	Primary Liability	Electric Property	
Ultimate Meters Served112,498	REC Members	Other Firm Power Customers	pacity550 l		Miles of Transmission Line, 2,342	 RUS Designation ND 20	

Federated

Federated FM Global

MW Peak Demands	Winter	2006 MWH Sales Member 3,080,882 @ \$35.80 Non-Mem 898,288@ \$38.78	
2006 Financial Keys	Total Assets\$206,481,413 Total Operating Revenue\$155,275,887	Net Margins 31,345,04 Equity Ratio 37,15% T.I.E.R. 175 D.C. Ratio 1.44 D.C. Ratio 5.52%	

752 594

882 @ \$35.80 per MWH 288@ \$38.78 per MWH

3

# Minnkota Power Cooperative, Inc.

#### GENERAL

system to deliver power and energy in electric power and energy that the member retail customers through bulk purchases of sell and deliver to the member and the member Minnkota Power Cooperative, Inc. is a constitute the executive committee, power and energy and to maintain a distribution commercial and industrial consumers within a approximately northwestern portion of Minnesota and the eastern third of ND and contain an aggregate population of approximately 300,000 people. distribution cooperatives, such as Minnkota's members, is to supply the aggregate requirements of their square miles, are located in the of the State of Minnesota with headquarters in non-profit basis and is engaged in the business The electric service. In general, the membership of and transmission cooperative from of residential, incorporated on May 24, 1940, under the laws Grand Forks, North Dakota. It operates on a members are local, consumer-owned The member of providing wholesale electric service to its 11 ŧ providing retail retail distribution cooperative members. requirements wholesale power contracts. members purchase power and energy long-term oę satisfaction of such requirements. contiguous geographic area. service areas, aggregating Minnkota pursuant to member consists function cooperative associations primary generation 35,000 each

### MANAGEMENT & ADMINISTRATION

1940

rady Martz & Assoc. ID State & Federated

rady Martz & Assoc. ance Providers

S

annually at meetings of delegates of the Regular meetings of the Board are held monthly. Special Committees, as deemed appointed by the President. The officers are elected from the members of the Board of Directors by the other Board members. These Minnkota also serves as the operating agent for Square Butte Electric Cooperative and the of Directors consisting of one Director from each of the 11 members. Directors are elected necessary, are established by the Board and Northern Municipal Power Agency. NMPA serves 12 municipals located in northwestern Minnkota is governed by a 11 member Board Vice Chairman and Minnesota and northeastern North Dakota. Secretary—Treasurer. are the Chairman, members.

Minnkota currently employs 338 people and David W. Loer acr as the President & CEO. makes recommendations to the

### POWER SUPPLY & TRANSMISSION

WAPA (Hydro): 114,306, Infinity (Wind): 656 10,282, Harwood (Diesel): 3,104, \*Coyote (Coal): 128,100, Young #2 (Coal): 156,400 Plants & Capacities as of 12-31-06: Young #1 (Coal): 250,000 kw, Grand Forks (Diesel): kw and other 55,830 kw for a total of 718,022

Minnkota purchases all capacity not required \*A 30% share of Coyote is owned by NMPA. by the Agency. Š.

### MEMBER WHOLESALE POWER

### CONTRACTS

requires for the operation of the member's contract with each of its 11 members, which is 31, 2040, and by six months written notice of either party. Each Wholesale Power Contract provides that Minnkota shall shall purchase and receive from Minnkota all Minnkota has entered into a wholesale power thereafter until terminated effective until December system.

### LOAD MANAGEMENT

to install dual-fuel heating systems which can be centrally switched from electricity to an alternate fuel by Minnkota during periods of to be 570 MW in 2006-2007, instead of an uncontrolled peak demand of 850 MW without to reduce the rate of peak load growth, to generating plants. The principal tool of the load management program is an incentive rate peak demand. Minnkota's net load is projected instituted a load management program designed improve system load factor and to postpone the high-cost Starting in 1977, Minnkota and its members necessity of acquiring new, load control.

### N.W. Electric Power

Cameron, MO 64429 P.O. Box 565

Main Telephone (816) 632-2121 Main FAX (816) 632-3114

### Executive Contacts

Jeneral Manager Donald R. McQuitty
Director of Transmission Systems.
David McDowell
Manager of Special Projects.
Thief Financial Officer.
danager of Communications & Government RelationsByron Ruach

## Accounting & Finance Related Personnel

ved         69,138         Taxable           ustomers         7         State Regulated           ustomers         0         Year Organized           N/A         CPA - Tax         CPA - Tax           0 MW         CPA - Audit         CPA - Audit           123         Corporate Insu           0 Mile         1,682         Worker's Comp.           0         Corporate Insultive         Corporate Insultive
Cition Lamping Commission Commission University Africa Commission

State Regulated	MW Peak Demands  6 Winter 315  8 Summer 367  6 2006 MWH Sales  7 Member 1,555,262 @ \$37.47 per MWH
REC Members         7           Other Firm Power Customers         0           Power Pool         N/A           Total Plant Capacity         0 MW           # of Substations         123           Miles of Transmission Line         1,682           Total Employees         56           Union Employees         56           WIUS Designation         MO 72	2006 Financial Keys  Total Assets

57

### N. W. Electric Power

### ORGANIZATION

N.W. was organized in 1949, as an electric power cooperative, and is not regulated by the Missouri Public Service Commission.

transmission line and 123 transmission and maintains 102 miles of 345 kv line and one

corner of Missouri with 1,682 miles of

distribution substations. N.W. operates and

N.W. provides service to the Northwest

TRANSMISSION

#### MEMBERSHIP

representatives from each of its seven Rural OTHER POINTS OF INTEREST Electric Cooperative members. The Board sets N.W.'s Board of Directors consists of two wholesale rates and policies for the G&T.

#### POWER SUPPLY

of Associated Electric Cooperative, Inc. by the FINANCIAL RATINGS INFORMATION at Missouri City for their power requirements of Missouri are being supplied through this super G&T. N.W. receives all of its along with purchased power from hydro dams Initially, N.W. built a coal-fired power plant in Arkansas and Missouri. With the formation six G&T's in Missouri, the power supply needs requirements from AECI.

345 kv substation owned by AECI.

amount of \$17.5 million for lines and substations to allow for the growth our seven N.W. will be adding transmission plant in the distribution cooperatives are experiencing N.W. has allocated \$83.2 million to its seven distribution cooperatives and, of that, has retired \$31.5 million.

N.W. is not individually rated by any ratings voency: however, it is included in the agency; however, it is included in the information presented by Associated Electric Cooperative, Inc.

# Nebraska Electric G & T Cooperative

Columbus, NE 68602-0548 P.O. Box 548

Main Telephone (402) 564-8142 Main FAX (402) 563-4272

### Executive Contacts

7	Taxable No State Regulated	Vear OrganizedVear	CPA - Tax	CpA - Audit	Corporate Insurance Providers	Worker's Comp Federated	Primary Liability	Commercial UmbrellaFederated	Electric Property Federated	
	Ultimate Meters Served144,652	REC Members	Other Firm Power Customers	Power Pool	Total Plant Capacity	# of Substations	Miles of Transmission Line	Total Employees	Union EmployeesNF 104	RUS Designation

MW Peak Demands	Winter 501 Summer 1,135	2006 MWH Sales Member 3,499,705 @ \$37.96 per MWH	Non-Member	
2006 Financial Keys	Total Assets	Net Margins	T.I.E.R. DSC Ratio	Cost of Debt

8

Nebraska Electric G & T Cooperative

### ORGANIZATION

were drafted to adhere to those state laws. The Nebraska State Statutes. NEG&T By-Laws cooperative concern was, and still is, the members joining shortly after the Article 7 Chapters 70-701 through 70-738 ("Electric Cooperative Corporations") of the The Nebraska Electric G&T (NEG&T) was incorporated in 1956, with the current twenty-NEG&T was organized under principle that governs the operation formation.

### HISTORICAL PERSPECTIVE

NEG&T

NEG&T, and the members' assurance of an Nebraska to receive an enviable supply of costaffordable power supply for their customers efficient hydro power consisting of 144 along with the associated substation facilities funds to provide for the construction of 115 kv Nebraska. At present, NEG&T owns 36 miles of 230 kv line, 108.9 miles of 115 kv line, federal power became available, further were needed. Again, NEG&T acquired REA Nebraska, and Hinton, lowa, to Twin Church, needed to interconnect with WAPA's transmission grid. The end result was that NEG&T went to the Rural Electrification necessary funds to construct the first 230 kv line in Nebraska from Ft. Randall, South Dakota, to Columbus, Nebraska. As additional interconnections and transmission facilities Nebraska, Ainsworth, Nebraska, to Thedford, (REA) and acquired the lines from Mission, South Dakota, to Valentine, supply was becoming available through the NEG&T members saw the benefit of acquiring such power, but the only way to access it was to interconnect with the federal (WAPA) construction of dams along the Misscuri River. distribution systems during the late 50's and early 60's were the catalyst for the formation of was the goal. About this time, a new power Political and operational concerns of rural transmission system Administration

### POWER SUPPLY

each of NEG&T's members in 1966. Over the Member contracts were revised and extended power supply contract between the Nebraska Public Power District (NPPD) and NEG&T in power supply contracts were executed with years, both the NPPD/NEG&T and NEG&T/ 1972. To convey the benefits to the rurals, with a consolidation of those contracts into one To allow for the construction of those facilities, and to address the need for a more reliable power supply, the rurals' power supply contracts were assigned to NEG&T in 1966, such that both now have terms ending in 2021

is made available to the rurals through the previously stated contractual arrangements designated "Irrigation Pumping Power" and has direct value to the rurals. This 100 megawatts peaking capacity. In addition, there is another 50 megawatts of summer seasonal firm power and 50 megawatts summer peaking capacity 325 megawatts of summer seasonal peaking megawatts of year-round firm power, 50 capacity, and 95 megawatts winter seasonal directors and managers provided for the megawatts of summer seasonal firm power, The actions of those foresighted rural original interconnections that have allowed between NPPD, NEG&T, and its members. provided to Nebraska from WAPA.

#### HISTORICAL AND CURRENT ACTIVITIES

1,135 MW. Average wholesale power purchased costs for NEG&T members was In 2006, NEG&T sold 3,499,705 MWH to their members with a summer peak demand of 37.96 mills in 2006.

## New Horizon Electric Cooperative

P.O. Box 1169 Laurens, SC 29360

Main Telephone (864) 682-3159 Main FAX (864) 682-3162

Chief Financial Officer......Janet Davis Vice President, Transmission Operations......John Boyt President & CEO ......Charles L. Compton Executive Contacts

## Accounting & Finance Related Personnel

Taxable No State Regulated No State Regulated No Year Organized 1997 CPA - Tax PricewaterhouseCoopers LLP CPA - Audit. PricewaterhouseCoopers LLP Corporate Insurance Providers Worker's Comp Federated Primary Liability Federated Commercial Unbrella Federated Electric Property Federated Federated Commercial Unbrella Federated Federated Commercial Unbrella Federated Federated Federated Federated Federated Federated Federated Federated Federated Federated Federated Federated Federated Federated
Ultimate Meters Served N/A REC Members 5 Other Firm Power Customers 0 Power Pool Power Pool N/A Total Plant Capacity N/A # of Substations 126 Total Employees 39 Union Employees 39 RUS Designation Ser 52

MW Peak Demands	Winter N/A Summer N/A		Member N/A	
2006 Financial Keys	Total Assets\$86,351,651 Total Operating Revenue\$14,978,815	Net Margins	T.LE.R. 1.05	DSC Ratio

19

## New Horizon Electric Cooperative

### ORGANIZATION

### MEMBERSHIP

Saluda River were transferred to New Horizon. New Horizon Electric Cooperative, Inc. was Effective January 1, 1998, certain employees of 1998, the to New Horizon for the net book value of those transmission and other services to its members. assets. Effective January 1, 2004, all remaining transmission assets of Saluda River were sold employees of Saluda River were transferred to effective January New Horizon Also,

New Horizon Electric Cooperative, Inc. was New Horizon's Board of Trustees consists formed in December 1997 to provide of one representative from each of its five Rural Electric Cooperative (REC) members. This Board sets policy and rates for its five REC members which serve upstate South Carolina.

# North Carolina Electric Membership Corporation

P.O. Box 27306 Raleigh, NC 27611

Main Telephone (919) 872-0800 Main FAX (919) 954-7135 www.ncemcs.com

### Executive Contacts

## Accounting & Finance Related Personnel

Z

	Voor Omanized	CPA - Tax		Corporate Insurance rrowners		Commercial Unitrella	Electric Property	
Ultimate Meters Served880,000	REC Members	Other Firm Power Customers	Total Plant Capacity	# of Mobile Substations8	Miles of Transmission Line	Total Employees	Union Employees	KOS Designation

MW Peak Demands	Winter3,195 Summer3,353	2006 MWH Sales Member 15,125,412 @ \$56.12 per MWH Non-Mem 1,351,135 @ \$45.77 per MWH	
2006 Financial Keys	Total Assets\$1,307,077,135 Total Operating Revenue\$911,164,597	Net Margins	Cost of Debt

63

# North Carolina Electric Membership Corporation

### ORGANIZATION

North Carolina Electric Membership Corporation (NCEMC), originally formed in C 1949, is a non-profit electric Generation and a Transmission Cooperative which provides g wholesale electric service and transmission to c 26 electric Distribution Cooperatives (the N "Members") in North Carolina.

#### MANAGEMENT

NCEMC's Board of Directors is composed of a Director and Manager from each of the 26 Distribution Cooperatives. The Executive Vice President and Chief Executive Officer, who reports to the Board of Directors, directs five Senior Vice Presidents, including the chief operating officers for NCEMC, NCAEC, TEMA, TSE Services Inc. and EMC, Technologies, and the chief financial officer.

#### POWER SUPPLY

NCEMC supplies the majority of its full requirements power to its members through resales from investor-owned (10Us) utilities. These IOUs are Carolina Power and Light, Dominion, Duke Power Company, American Electric Power, South Carolina Electric & Gas, and Southern Company.

In 1981, NCEMC acquired 644 MW of capacity in the Catawba Nuclear Station to supply a portion of its members' power requirements. NCEMC owns and operates 18 MW of diesel generators on the Outer Banks of North Carolina and is constructing 620 MW of peaking capacity to be operational in 2007.

### OTHER POINTS OF INTEREST

provides statutory workers' compensation EMC and EMC Technologies - are affiliates of Cooperatives, Inc. (NCAEC) provides trade (TEMA) provides central purchasing and material supply material supply to nonmembers. TSE Services Inc. (CECSIF) was incorporated in 1993 and services to NCEMC, members and other North Carolina Association of Electric Tarheel Electric to its members. TEMA Services Inc. provides services to its member electric cooperatives and certain non members to meet the needs of their Technologies was formed in 2001 to provide computer and telecommunications support and association services, including staff training, marketing and inc. provides energy-related and marketing The CEC Self Insurance Fund, coverage to member cooperatives. customers. All six companies -TEMA, TEMA Services, Inc., TSE, IIC. Membership Association, government relations, communications. customers. NCEMC.

In February 1998 NCEMC adopted a policy allowing members to independently procure their future wholesale power supply if they so desired. In June 2003 four members elected to exercise their rights to independently arrange for future purchase of capacity and energy effective January I, 2004. These four members continue to be responsible for their share of energy and capacity commitments made by NCEMC prior to January I, 2004.

NCEMC is committed in its efforts to bring the most reliable, safe and economical sources of energy to its customer-owners. NCEMC is positioned to continually improve services to meet the needs of its customers and enhance their quality of life.

# Northeast Missouri Electric Power Cooperative

3705 Business 61

Main Telephone (573) 769-2107

Waliage of Controlling & Operations
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## Accounting & Finance Related Personnel

Inchie Serhin
Thance The Control of the Control of
reasury
Jeneral Accounting Missy Kizer - Controller
Alan Embree - Accountant
Topeny Accounting
ax Accounting
(esource Planning
nsurance - PlantMissy Alzer
Para Processing Manager
Kay Simpson
smployee Benefits

Taxable No State Regulated No State Regulated No State Regulated No State CPA - Tax.  CPA - Audit No Stables P.C.  Corporate Insurance Providers Primary Liability Federated Commercial Umbrella AEGIS & EIM Electric Property Ederated	
Ultimate Meters Served 55,584  REC Members 8  Other Firm Power Customers 8  Other Firm Power Customers 90  Power Pool 7  Total Plant Capacity 91  Miles of Transmission Line 931  Total Employees 57  Union Employees 57  R1S Designation 6070	100

MW Peak Demands	Winter 222 Summer 236	2006 MWH Sales Member 1,174,604 @ \$35.53 per MWH	Non-Member0
2006 Financial Keys	Total Assets	Net Margins	DSC Ratio

3

# Northeast Missouri Electric Power Cooperative

### ORGANIZATION

comprised of 8 distribution cooperatives with 5 Its service area includes 15 counties in Missouri On February 2, 1948, Northeast Power was founded by 3 rural electric cooperatives in northeast Missouri. This entity originally relied on purchased power from the US Bureau of MW generation plant located on the bank of the Mississippi River. A coal fired steam generation facility of 15 MW capacity was completed in 1952. The diesel plant combined There have been 4 managers in the Aeilts, PE has been General Manager since Mines Plant at Louisiana, Missouri. In 1949, construction began on the South River diesel 7 with its system's power until the late 1960's. Northeast Power's system is ocated in northeast Missouri and 3 in southeast with the steam plant provided Northeast Power istory of Northeast Power. Mr. Douglas H. Currently May 2004. Owa.

#### MEMBERSHIP

Northeast Power's Board of Directors consists of 2 directors from each of its 8 Rural Electric Cooperative (REC) members and 2 directors (AECI). This Board sets policy and wholesale electric rates. Northeast Power is not regulated from Associated Electric Cooperative, Inc. by the Missouri Public Service Commission.

### POWER SUPPLY

AECI in 1961. The goal was to establish a "Super G&T" which placed existing and future Northeast Power joined with the other 5 G&T cooperatives operating in Missouri to form generation along with primary transmission - power one operating Northeast Power has an all requirements contract with AECI. under facilities

#### TRANSMISSION

transmission line and 74 miles of 161 kv line. Northeast Power has 857 miles of 69 kv lowa approximately 10,000 square miles. ij. counties 0 and

### OTHER POINTS OF INTEREST

has retired \$23.4 million of this allocation. The Throughout the years, Northeast Power has assigned \$54.3 million in patronage capital and current net patronage capital is \$28.6 million.

Missouri is a three tier state with AECI as the power supplier tier. Northeast Power, along with 5 other G&T cooperatives, represents the transmission tier, serving the distribution tier the member ot composed cooperatives. which is

Northeast Power is not individually rated by any ratings agency, however, it is included in the information presented by AECI.

# Northeast Texas Electric Cooperative, Inc..

1127 Judson Rd., Suite 249 Longview, TX 75601

Main Telephone (903) 757-3282 Main FAX (903) 757-3297

### Executive Contacts

Richard Tyler	Holon Bradehaw	Heten Drugsmin
Richard Tyler	Uchel al inaliaget	Executive Secretary

Electric Property ... .....282 TX 158 Spp .. 133,000 Other Firm Power Customers. Miles of Transmission Line Fotal Plant Capacity..... RUS Designation ..... Iltimate Meters Served Union Employees..... fotal Employees ..... REC Members .... # of Substations. Power Pool...

.. 1972 .....Axley & Rode ....Knuckols, Duvall, et al Corporate Insurance Providers CPA - Tax..... Year Organized State Regulated CPA - Audit... Faxable.

Commercial Umbrella..... Worker's Comp..... Primary Liability.

Member ...... 3,024,070 @ \$53.71 per MWH MW Peak Demands 2006 MWH Sales Winter Summer ..... 31.41% Total Operating Revenue......\$162,445,290 \$2,640,508 \$229,922,952 2006 Financial Keys

Total Assets.

709

721

Non-Member.....

.5.40% 

Cost of Debt.

DSC Ratio. LIER.

1.33

Equity Ratio .... Net Margins ....

# Northeast Texas Electric Cooperative, Inc.

### ORGANIZATION

fired generating plant located near Longview in Louisiana which began commercial operation in April 1986. In June 2003, the Harrison Ventures, LP. NTEC owns 30% of the plant, northeast Texas which began operation in lanuary 1985, and a 5.86% undivided interest 38.1 MW) in Dolet Hills Unit #1 (the "Dolet Hills Plant"), a 650 MW (net) lignite-fired generating plant located near Mansfield, (HCPP) became combined cycle plan jointly developed and by NTEC and Entergy Power amounted to 3,114,200 MWH. Gross revenues (the "Pirkey Plant"), a 650 MW (net) lignitecommercially operable. HCPP is a 550 MW of such sales were to commercial and industrial Texas and was organized in 1972. In 2005, NTEC's share of generation from the Pirkey Plant and Dolet Hills facilities, purchases from from SWPA NTEC has acquired an 11.72% undivided interest (76.2 MW) in Henry W. Pirkey Unit #1 Distribution Cooperatives' MWH sales were to from these sales for 2006 were \$162,445,290. cooperatives (the "Distribution Cooperatives") engaged in the sale of electricity at retail to its parishes in Louisiana through wholesale purchases from NTEC. Commercial operations load which is located in the Southwestern Electric Power Company ("SWEPCO") service In 2006, approximately 75% of the consumers. NTEC has its office in Longview, which provides wholesale electric service to its approximately 133,000 consumers in the rural areas of 18 counties of northeast Texas and two were commenced in 1978. Although NTEC contracts (the "Member Contracts") with all the Distribution Cooperatives, NTEC serves only that portion of each Distribution Cooperative's residential consumers and approximately 25% "NTEC") is a TX nonprofit electric generation transmission cooperative corporation has all-requirements wholesale power supply the Distribution Cooperatives served Northeast Texas Electric Coop., Inc. 6 member systems, all of which are distribution member consumers. As of December 31, 2005, SWEPCO, and purchases Power Project constructed or 165MW. County 200

#### INANCING

Financing Bank guaranteed by RUS, a loan NTEC's original investment has been financed through loans from the Federal from CFC, and internally generated funds.

### MEMBER COOPERATIVES

under the Member Contracts are determined by NTEC to purchase all the power required for the operation of its respective system. Each of the Member Contracts may be terminated by Distribution Cooperative supplies the electric Distribution Cooperative has contracted with either party after December 31, 2027, upon not through the purchase of power from NTEC and owns and operates its respective distribution system. Under the Member Contracts, each membership cooperatives whose members are power requirement of its member-consumers The Distribution Cooperatives are local NTEC's costs and provide reasonable reserves. less than six months' written notice. electricity. consumers of their

### REGULATIONS & TERRITORIAL PROTECTION

Distribution Cooperative has a service area duplication of service and encroachment, so long as the service provided is determined by the PUCT to be adequate or until such time as the Distribution Cooperative "opts in" to retail competition pursuant to recent legislation enacted by the 1999 Texas Legislature. NTEC is subject to a first mortgage securing loans and guarantees from RUS and CFC. Accordingly, the restrictions contained in the RUS loan and guarantee agreements provide RUS with substantial control over NTEC in such areas as accounting methods, issuance of securities, and regulated by the Public Utility Commission of Texas ("PUCT"). Likewise, the Distribution Cooperatives are no longer subject to regulation to their member-consumers. The Distribution for service area certification and each Service area provides protection against by the PUCT with respect to the rates charged The wholesale rates of NTEC are not Cooperatives are still regulated by the PUCT rates and charges for the sale of electricity. certified by the PUCT. certification

## Northwest lowa Power Cooperative.

Le Mars, 1A 51031-0240 P.O. Box 240

Main Telephone (712) 546-4141. Main FAX (712) 546-8795 www.nipco.coop

### Executive Contacts

Executive Vice President/General Manager ————————————————————————————————————
'ice President/General Manager e President of Management Servicent of Engineering & Operations. ent of Telecommunications Servicent of Planning & Legislative Servicent of Information Services
xecutive Vic FO & Vice I lice Presiden lice Presiden lice Presiden

## Accounting & Finance Related Personnel

Matthew R. Washburn	Finance	Ireasury	rai Accountums	Property Accounting	Tax Accounting	Internal Auditing	Insurance Plant	Larry L. Bowers	Processing	Employee Benefits	Resource Planning
i	Finance	Ireasury	General A	Property A	Tax Accor	Internal A	Insurance		Data Proc	Employee	Resource

Taxable No	State Regulated 1949	CPA - Tax Larson, Allen, et al	Corporate Insurance Providers	Primary LiabilityFederated	Commercial Umbrella Federated	Electric Property
Himate Meters Served 30,714	REC Members	Other Firm Fower Customers MAPP Power Pool	Total Plant Capacity	Miles of Transmission Line884	Total Employees 22	RUS DesignationIA 85

MW Peak Demands	Winter 188 Summer 177	2006 MWH Sales Member955,835 @ \$32.71 per MWH	Non-Mein
2006 Financial Keys	Total Assets	S1,741,739 Net Margins 35,28% Equity Ratio 35,28% T   E R	DSC Ratio 1.34 Cost of Debt 5.92%

69

## Northwest lowa Power Cooperative.

### ORGANIZATION

provide to our power users. These devices

reliability we at NIPCO are committed to

metering and a 435 mile fiber optic network which transports all the necessary data into acquisition feature allows us to initiate our demand side load management system that terminals, radio controlled motor operated two-way mobile radios and repeater stations, supervisory control and data acquisition switches, radio operated load control devices, range from digital and analog multiplex, and out of our control center. digital and analog The NIPCO headquarters is located in LeMars, lowa. NIPCO has 45 employees including outpost crews in Harlan and Onawa, lowa. The service territory covers 6,500 Since that time there have been three consolidations which resulted in reducing the Ξ. Western Iowa formed Northwest Iowa Power Cooperative (NPCO) on January 17, 1949. number of member cooperatives to seven. Thirteen rural electric cooperatives square miles in western lowa.

The data

microwave, power

#### MEMBERSHIP

Class B municipal transmission cooperative (thirteen municipals) and one Class B power cooperatives, one full service municipal six rural electric NIPCO serves supply cooperative. electric

### POWER SUPPLY

sold and all additional power is now supplied more information see Web page at http:// additional power source. Cooperative leaders from an eight state region in the upper North Dakota. NIPCO is also a partner in a jointly owned generating plant near Sioux City, lowa. This capacity has been leased or formed Basin Electric Power River dams supplied all energy requirements for NIPCO's members. Power supply studies in the 1960's indicated the need for an Cooperative, headquartered in Bismarck, Initially hydropower from the Missouri by Basin Electric. midwest

### OTHER POINTS

helps us to curtail expensive system peaking.

with other G&T's to gain maximum results in NIPCO is an active partner in various cooperative (six municipals), one statewide organizations including the lowa municipal transmission cooperative Environmental Group (environmental Group (economic development). NIPCO is also a Touchstone Energy. Partner and works issues) and the lowa Area Development promoting brand recognition.

telecommunication ventures are being done to provide NIPCO with diversified business opportunities well into the 21st century. For assists its member cooperatives in providing wireless communications for telephone and communities and the local REC, NIPCO NPCO has formed associations with Partnering with rural regional telephone companies and high speed internet services. exchange carriers. www.nipco.coop.

### TRANSMISSION

for our core business includes a myriad of NIPCO owns, operates and maintains a transmission system consisting of 884 miles of 69 kV line, two source substations, 18 distribution substations. The telecommunications system electronic devices. All of these are necessary to maintain the quality of service and 73 stations and switch

## Oglethorpe Power Corporation

Tucker, GA 30085-1349 P.O. Box 1349

Main Telephone (770) 270-7600 Main FAX (770) 270-7872

*www.opc.com* 

### Executive Contacts

President and Chief Executive OfficerThomas A. Smith	Jean Wheeler	Michael W. Price	Chief Financial OfficerElizabeth B. Higgins	Senior Vice President, Government Relations and CAO	Senior Vice President, Member & External Relations
Thom	Je	Micha	. Elizabeth	W. Clayt	Willian
	- :	*******		AO	S1
		*************		ions and C	al Relation
Officer				nent Relat	r & Extern
xecutive		:er	er	t, Govern	t, Member
nd Chief E	Secretary	ating Office	ncial Offic	President	e President
resident a	Executive Secretary	Chief Operating Officer	Chief Finar	Senior Vica	Senior Vica

### Accounting & Finance Related Personnel

(Same of the listed functions are outsourced & acanired thru
Director, Planning & Financial AnaylsisJeff Pratt
Vice President, Controller
Vice ricsidelly, Treasurer

## Georgia System Operations Corp.)

for a constant of the constant
General AccountingRamon Calzada
Property Accounting
Tax AccountingWillie Collins
Internal AuditingBrian Prevost
Insurance PlantTara Walker
Data ProcessingGary Williamson
Employee Benefits

Taxable State Regulated Year Organized CPA - Tax PricewaterhouseC CPA - Audit PricewaterhouseC Corporate Insurance Pro Worker's Comp. Primary Liability	Electric Property
Ultimate Meters Served 1,600,000 REC Members 38 Other Firm Power Customers 0 Power Pool N/A Total Plant Capacity 4,744 MW # of Substations N/A Miles of Transmission Line N/A Total Employees 161	Union Employees CA 109 RUS Designation GA 109

1974 copers LLP copers LLP

No

### 2006 Financial Keys

Fotal Assets\$4,901,745,000	Winter
Fotal Operating Revenue\$1,128,879,000	Summer
Net Margins \$18,201,000	
Equity Ratio 12.30%	
Margins for Interest.	Member
DSC Ratio	Non-Mer
Cost of Debt. 5.46%	

### **MW Peak Demands**

FM Global

State Fund ... Federated AEGIS

oviders

Winter. 6,547 Summer 8,094	2006 MWH Sales Member 23,019,482 @ \$48.98 per MWH Non-Mem 6,228 @ \$233.78 ner MWH
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7

## Oglethorpe Power Corporation

### ORGANIZATION

Oglethorpe Power Corporation is a wholesale power supplier serving 38 of Georgia's 42 Electric Oglethorpe Power's headquarters are in the is the largest electric cooperative in the United Membership Corporations (EMC's). These notfor-profit cooperatives provide electric retail service to more than four million Georgians. northeastern suburbs of Atlanta. The Corporation States in assets, annual revenues, kilowatt-hour and, through its Members, ultimate consumers served.

#### MEMBERSHIP

large Member-Director, five are EMC managers, FINANCIAL RATINGS INFORMATION one from each of the five geographical regions. Standard & Poor's ... A/A-I Moody's ... A3/P-2 Oglethorpe Power is fully owned by its 38 Member cooperatives. These EMC's are governed Oglethorpe Power's Board of Directors consists of 13 members. Six of these are local boards, elected from within their Member-Directors elected to represent various geographical regions of the state, and one is an atoutside, independent Directors with expertise and experience from the electric utility industry and related industries. membership.

### RESTRUCTURING

In March 1997, Oglethorpe Power and its Members completed a restructuring in which the Corporation disaggregated its functions into three The operating companies include Oglethorpe Power Corporation, power supply and asset management, Georgia ransmission Corporation, transmission services; and Georgia System Operations Corporation, system operations. Each of the three companies unctions with its own Board of Directors and distinct operating companies. President and CEO.

#### POWER SUPPLY

generating units representing 4,744 megawatts (MW) of nameplate generating capacity. This Oglethorpe Power owns undivided interest in 24 1,185 MW of nuclear-fueled capacity, 632 MW of pumped-storage hydroelectric capacity, 1,411 MW of gas-fired combustion turbine capacity and 15 MW of oil-fired combustion turbine. total includes 1,501 MW of coal-fired capacity,

### OTHER POINTS OF INTEREST

facilities previously owned by groups of its Member gas-fired combustion turbine facility, and a In the second quarter of 2003, Oglethorp: Systems who are participating in these projects. The two facilities include a six-unit, 618-MW, 468-MW, gas-fired combined cycle facility. Power acquired two generation

Fitch ... A/F-1

## Old Dominion Electric Cooperative

Glen Allen, VA 23058-2310 P.O. Box 2310

Main Telephone (804) 747-0592 Main FAX (804) 747-3742

www.odec.com	Contacts	Jackson E. Reasor Marian Williams Set. Lisa M. Johnson
	Executive Contacts	President and CEO

## Accounting & Finance Related Personnel

Finance Lynn A. W. Maloney - Vice President, Finance Treasury Services  Karen Huddle - Manager, Treasury Services	Accounting	Insurance and Member Financial Services  Insurance and Member Financial Services  Lee McDaniel - Director, MIS	Information Services
Finance	Accounting Risk Managem	Insurance	Information Se Employee Ben Resource Plant

Taxable	Year Organized	CPA - Tax	CPA - Audit	Worker's Comp	Primary Liability	Flectric Property	
Ultimate Meters Served535,000	REC Members	Other Firm Power Customers	Total Plant Capacity2019 MW	# of Substations	Miles of Transmission Euro	Union Employees	RUS Designation

Taxable No State Regulated No State Regulated No Year Organized Ernst & Young CPA - Tax Ernst & Young CPA - Audit Ernst and Froviders Corporate Insurance Providers	Worker's Comp
5,000 12 12 0 N/A 9 MW	103 0 N/A

MW Peak Demands	WinterSummer	2006 MWH Sales Member 11,026,284 @ \$67.70 Non-Mem 1,349,473 @ \$52.66	
2006 Financial Keys	Total Assets	Net Margins 18.01% Equity Ratio 1.39 Margins for Interest 0.89 DSC Ratio 6.89	Cost of Debt

2,512

2.045

\$67.70 per MWH \$52.62 per MWH

73

# Old Dominion Electric Cooperative

### ORGANIZATION

electric service from a variety of sources to 12 Delaware, and West Virginia. Old Dominion of the Commonwealth of Virginia in 1948, was members. Since acquiring an interest in the power supply cooperative, providing wholesale Class A member distribution cooperatives that are engaged in the retail sale of electricity to approximately 535,000 member consumers meters) located in parts of Virginia, Maryland, Old Dominion, incorporated under the laws not staffed until 1976, when one person was hired on a permanent basis to negotiate wholesale power supply arrangements for its North Anna Nuclear Station in 1983, Old Dominion has been an active not-for-profit also has one Class B member.

#### GENERATION

generating facility, equipped with advance lower. Old Dominion owns three combustion Power Station, a 2-unit 882 MW coal-fired near Clover, Virginia, and operated by Virginia turbine projects representing 1,344 MW of ownership interest in the North Anna Nuclear Station, a 2-unit 1,842 MW generating station Dominion and Virginia Power each own a 50% undivided ownership interest in the Clover pollution control, located in Halifax County Old Dominion also owns and operates approximately 20 MW of distributed Old Dominion owns an 11.6% undivided operated by Virginia Power. In addition, Old Virginia, and located in Louisa County, generation. capacity.

#### REGULATION

regulated by any state public service commission or by RUS, but are set by a FINANCIAL RATINGS was Old Dominion's wholesale rates are not accepted for filing by FERC in 1992. Prior to solely by its Board of Directors, subject to RUS. Old Dominion's Class by their respective state public service commissions at the retail level, and 11 of the 12 are subject to that time, Old Dominion's rates were regulated that state public rate A members are rate-regulated comprehensive formulary RUS supervision. by ð, regulated approval

### CONSOLIDATION

the consolidated accounts of Old Dominion, its balances and transactions in consolidation, As TEC is 100% owned by our twelve member subsidiaries and TEC Trading, Inc. ("TEC"). in accordance with the Financial Accounting Standards Board guidance, TEC, our sole class B member, is considered a variable interest entity for which we are the primary beneficiary 2004. We have eliminated all intercompany cooperatives, its equity is presented as a noncontrolling interest in our consolidated financial statements. Our non-controlling, 50% or less, ownership interest in other entities is recorded Old Dominion's financial statements reflect and has been consolidated as of December 31. using the equity method of accounting.

### FINANCIAL REPORTING

conformity with GAAP, the accounting policies applied by Old Dominion in the determination designed for public distribution, Old Dominion prepares and files with the SEC an annual Form 10-K, quarterly Forms 10-Q, and Forms 8K as required. Old Dominion also files with FERC an annual Form 1 and quarterly Forms 3Q. Old Dominion's consolidated financial statements are audited by Ernst & Young. Old Dominion's accounting records conform to the Uniform System of Accounts as prescribed by FERC. In of its rates are also employed for financial In addition to preparing an annual report reporting purposes.

#### TAX STATUS

As a not-for-profit electric cooperative, Old Dominion is exempt from Federal taxation under IRS Code Section 501(c)(12). Old Dominion's current ratings are A, A and A3 from S&P, Fitch and Moody's, respectively.

### PNGC Power

711 N.E. Halsey Portland, OR 97232-1268

Main Telephone (503) 288-1234 Main FAX (503) 288-2334

www.pngcpower.com

### Executive Contacts

|--|

### Accounting & Finance Related Personnel

Finance	Jon R. Wissler
	Jon R. Wissler
ounting	
Property Accounting	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Jon R. Wissler
Internal Auditing	William A. Lehnebach
Insurance	
Information Services	Kevin M. Watkins
:	Teresa J. Stubblefield
	Brandy Neff
- 3	John P. Prescott
Customers	Taxable Yes State Regulated 1995 CPA - Tax Moss Adams LLP CPA - Audit Moss Adams LLP Corporate Insurance Providers Worker's Comp. Federated
Union Employees0	Commercial UmbrellaFederated
CFC DesignationOR 48	DOMAIC

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Member......3,955,380 @ \$30.44 per MWH Non-Mem....1,257,101 @ \$36.63 per MWH

2006 MWH Sales

Summer .....

\$511,386

Net Margins ...... Equity Ratio ......

DSC Ratio..... Cost of Debt.

45.17% N/A N/A

Fotal Operating Revenue......\$167,056,500

Fotal Assets.....

Winter....

\$36,657,744

2006 Financial Keys

### PNGC Power

#### ORGANIZATION

The members of what is now Power Resources As the impact of the 1992 Energy Policy Act deregulation efforts Power Administration (BPA) became less competitive. Cooperative (PRC) focused on how best to meet the future uncertainties during the summer 1995. The following points guided the decision making process: (1) The next five years were going to be a transition period, (2) BPA was not going to be the lowest cost source of power during this period, and might never return to that role, (3) A successful wholesale diversify its power supply, (4) Doing nothing to power supplier would have to be responsive to anticipate the changing market conditions was a greater risk than doing almost anything else. flexible to customer needs, clearer, deregularizer accelerated, and markets.

As a result, PRC and its members decided to emerged from the industry's restructuring. The following: (1) some level of its power supply from non-BPA sources, (2) relief from REA mortgage restrictions, (3) short term contracts for sales to members, (4) ability for members to position themselves in such a way as to be able effectively to whatever climate operation January 1996 with 9 of the 14 members of PRC. The entire staff of PRC was hired by PNGC. Membership grew to 11 by the overriding concept was that members wanted, resulting entity would agree to provide the purchase any amount, type, and duration of power from PNGC that the system desired, (5) governance concept that responds to the Northwest Generating Cooperative (PNGC) was formed in October of 1995 and began impact of PNGC decisions on the members, done on a joint basis. It was determined that beliefs, goals, and philosophy could best be met by forming a new organization. Pacific time PNGC began delivering 30% of their and (6) services to the members that are best power supply requirements in August of 1996 deserved, and would be given choices. hese

This role as an aggregator for a diversified portion of our member's power supply enabled PNGC to acquire market knowledge and experience while providing significant economic benefits to its members. A significant marketing and branding effort resulted in the adoption of the dba "PNGC Power." Tremendous market changes took place during this period, and with the expiration of the original five year contracts coming to an end, PNGC Power once again examined how to best meet its member's needs. BPA was in the early stages of contemplating a 'slice of the

WW Peak Demands

system" product, whereby customers would be allocated a percentage of the output of the hydro dorinntaled Federal Base System (FBS) in the Pacific Northwest and be charged the same percentage of the actual operating costs. This would enable systems to manage their own power supply in a manner that made the most operational and economic sense for their customers, and not be bound by the actions of BPA who served the entire region. Several months of intense negotiation followed, and in Chocher 2002 PNGC Power began delivering Slice power to its members. Membership at this time had grown to 15.

The "Slice" product proved attractive to many Northwest public power entities, and BPA decided to limit it's offering. As a result, our members entered into combination Slice/ Block contracts, with the Slice portion serving two thirds of their annual energy needs. which generates surplus and deficits depending PNGC Power was successful in passing federal or JOE, which enabled the members to assign Power to take delivery of federal power from BPA for the purpose of meeting our member's loads. For the first time in our existence, we have responsibility for load following and market to sell or purchase for the purpose of This allows PNGC shaping, and have constructed a sophisticated real-time operation to meet this need. Though sized to meet our annual load, the Slice product on water conditions. PNGC Power enters the legislation that created a Joint Operating Entity is a hydro generation dominated contract balancing loads and resources. these contracts to PNGC.

In addition to the traditional G & T role of power supply, PNGC Power also serves a members in contractual and industry shaping forums, represents it's members in wholesale formulating national policy through NRECA and NRUCFC, and conducts lobbying efforts at PNGC Power members with economic analysis services such serves a key role in shaping the new transmission environment under proposed RTO PNGC Power also provides as rate design, cost of service, rate numes, involved role as spokesperson power supply matters, is actively the state and national level, POWER SUPPLY marketing support regulations. significant

the original five year contracts coming to an Block is 226 aMW shaped to load, while Slice I, PNGC Power once again examined how to is 300 aMW under critical water conditions, at meet its member's needs. BPA was in the and follows the generation of the FBS. Surplus or deficits are taken to the market.

9/

### Power Resources Cooperative

711 N.E. Halsey, Suite 200 Portland, OR 97232-1268

Main Telephone (503) 288-1234 Main FAX (503) 288-2334

### Executive Contacts

Executive Vice President & General Manager .......John P. Prescott

## Accounting & Finance Related Personnel

O Taxable		Cor 8 Worker's Co	
Ultimate Meters Served113,100	Other Firm Power Customers	# of Substations	Total Employees

Taxable	State Regulated	Year Organized	•	CPA - AuditM	Corporate Insurance	Worker's Comp	Primary Liability	Commetcial Official Commercial	DOM	
Served113,100	14	er Customers1	Northwest Power Pool	city 65 MW	1	ission Line	0	0	nOR 42	

ž 1975 Yes

oss Adam LLP

loss Adam LLP

e Providers

Federated Federated Federated Federated, Chubb

### 2006 Financial Keys

.65 ..65

**MW Peak Demands** 

AIG

Winter	2006 MWH Sales Member
Total Assets	Figure 31,963,860 Equity Ratio

2,087 @ \$64.10 per MWH

-

### Power Resources Cooperative

### ORGANIZATION

Formal staffing commenced in 1979 with the PRC, (formerly known as Pacific Northwest Generating Coop) was formed as a Generation & Transmission (G&T) cooperative in 1975 by seven Northwest distribution cooperatives as a response to BPA's 1975 Notice of Insufficiency uring of then and current General Manager, Membership eventually peaked at 21 David E. Piper. NOI).

commence taking delivery of Boardman output 00% output sale to Turlock Irrigation District PRC negotiated to purchase a 10% interest in With the passage of the of conditions, and in 1994 began a 25 year the 530 MW Boardman Coal Plant, constructed and operated by PGE, which began commercial Northwest Regional Power Act in late 1980, BPA rescinded its NOI. PRC had contracted to Previous generation was purchased by PGE at cost. Member contracts were rewritten at this point, and PRC went forward with 13 members under subscription PRC has since marketed the Boardman plant output under a variety of terms of Northern California. operation in 1980. in July, 1983. agreements.

National Rural Utilities Cooperative Finance Montana, California, Utah, and Nevada. resolutions to power supply issues on behalf of In effect, PRC's role to date has largely been other regional groups. PRC is also actively involved in formulating national policies for its member cooperative through the National Rural Electric Cooperative Association and the interests in wholesale power supply matters before BPA, the Northwest Power Planning Northwest Utilities Conference Committee, and an association working for beneficial It represented its members' Council, the Public Power Council, the Pacific Corporation. PRC conducts lobbying efforts on its members.

studies. A wholly owned subsidiary, Pacific the national level and provides its members with support services such as cost of service Northwest Services Cooperative, owns and maintains PRC's headquarters building and provides other services for the organization and its members.

operate, but its role has largely been reduced to contracts for PRC's members, in response to the new new cooperative has taken the Pacific NW Generating Coop name. PRC continues to Administrative competitive energy market, formed a new services are provided by contract from PNGC. cooperative effective January 1, 1996. managing the subscription Boardman and Coffin Butte.

#### RESOURCES

Boardman output. The 2.2 MW Coffin Butte PRC owns 10% of the 600 MW Boardman and a 50 MW capacity agreement of the transmit landfill methane gas facility located in Oregon's Willamette Valley was completed in October of Coal Plant located in North Central Oregon, Intertie Northwest/Southwest

#### MEMBERSHIP

PRC has two types of members. Contract members are tied to PRC through wholesale power supply contracts. These members are obligated to pay all of PRC's administrative service to more than 500,000 consumers in resources, such as the Boardman Coal Plant, in These members currently number thirteen, and provide electric and general costs, as well as the costs of any Oregon, Washington, Idaho, Wyoming, which they participate.

# Rayburn Country Electric Cooperative, Inc.

Rockwall, TX 75087 P.O. Box 37

Main Telephone (972) 771-1336 Main FAX (972) 771-3046 www.rayburnelectric.com

### Executive Contacts

Lohn W. Kirkland
President
Administrative DirectorAnnene Airkiana
Accountant Shannon Fields
Eddy Rece
Operations Manager
Resource Planning Resource Planning
Chief Financial Officer

TaxableNo	State Regulated No Year Organized 1979	CPA - Tax	Corporate Insurance Providers	Worker's Comp	Commercial Umbrella St Paul	Electric Property
Himate Meters Served181,385	REC Members 5	Power Pool.	Total Plant Capacity N. P. # of Substations	Miles of Transmission Line162	I otal Employees0	RUS DesignationTX 160

MW Peak Demands	Winter 717 Summer 859	2006 MWH Sales	Non-Mem N/A	
2006 Financial Keys	Total Assets\$78,115,620 Total Operating Revenue\$222,652,052	Net Margin \$1,423,621 Equity Ratio	T.LE.R. 2.00 DSC Ratio 2.01	Cost of DebtN/A

Raybum Electric's power is purchased from Central & South West's Southwestern Electric Power Company (SWEPCO), American Electric Power, and Southwestern Power Administration's Denison Dam, Denison.	l exas.
ORGANIZATION Raybum Country Electric Cooperative, Inc. Raybum Electric's power is purchased from Raybum Electric) was formed in 1979 to Central & South West's Southwestern Electric (Rayburn Electric) was formed in 1979 to Central & South West's Southwestern Electric provide the wholesale power requirements for 5 Power Company (SWEPCO), American provide the wholesale power requirements for 5 Power Company (SWEPCO), American rural electric distribution cooperatives which Electric Power, and Southwestern Power provide electric service in 16 counties in north Administration's Denison Dam, Denison	central Texas.

SUPPLY

MEMBERSHIP

miles to the pineywoods area of east Texas.

### TRANSMISSION

The 5 distribution members coops of Rayburn Rayburn Electric owns and operates over 112 Electric serve over 155,000 electric meters in a miles of 138 kv electric transmission line and service area that stretches from the Red River at related switching facilities and Rayburn leases the border of Oklahoma approximately 150 50 miles of transmission line from one of its member systems.

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# Rushmore Electric Power Cooperative, Inc.

P.O. Box 2414

Main Telephone (605) 342-4759

Rapid City, SD 57709-2414 Main FAX (605) 348-2026 www.rushelec.com	Executive Contacts	General Manager Vic Simmons Assistant General Manager Todd Eliason Manager, Engineering Michael Bowers Accounting Manager Actor Mark Miller
Rapid City,		General Manager. Assistant General Manager, Engines Accounting Mana

## Accounting & Finance Related Personnel

Finance Mark Miller
NA
General Accounting
Property Accounting
Tay Accounting
Internal Auditing Mark Miller
Insurance Plant Mark Miller
Data Processing Bob Ermish
Employee BenefitsDarci Lanam
Resource Planning

Ultimate Meters Served	Taxable State Regulate Year Organiz CPA - Tax CPA - Audit Corpor Worker's Con Primary Liabi
AN AN	Transfer Despera

State Regulated 1950 Year Organized 1950 CPA - Tax Ketel, Thorstenson LLP CPA - Audit Ketel, Thorstenson LLP Corporate Insurance Providers Worker's Comp. Federated Rural Electric Primary Liability Federated Conunercial Unibrella Federated
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### 2006 Financial Keys

Total Assets \$25,020,998	=
Total Operating Revenue\$30,067,606	Š
Net Margins \$1,816,515	
Fauity Ratio 88.75%	
TIER	2
DSC Ratio	Z
Cost of DebtN/A	

88	
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MW Peak Demands

#### ...891,560 @ \$29.05 per MWH 2006 MWH Sales on-Member. fember ....

#### **≈**

# Rushmore Electric Power Cooperative, Inc.

#### A COOPERATIVE FOR COOPERATIVES

be done, the lights began coming on in the The rural electrification program was way it was economically feasible for them to do ranchers and rural people from all walks of life REC's Finally, after years of hearing it couldn't Fifteen years later else they desperately needed but couldn't obtain aunched in 1935 to help rural Americans obtain central station electric service in the only so - by pooling their resources. Farmers, oan programs and formed consumer-owned Rushmore Electric Power Cooperative was organized to give the rural electric cooperative consumers of western South Dakota something other fashion - their own power however, it wasn't simply a group of farmers and ranchers pooling their resources, but a group of the rural electric distribution oined together, took advantage of government generation and transmission system. This time, cooperatives they owned. American countryside.

### THE BIRTH OF RUSHMORE

power when the private power companies were promised to provide REC's with a large future self-reliance. After much debate, a group of five west river REC's (Black Hills Electric, Prior to 1950, South Dakota's REC's were able to purchase all the power they needed from privately owned utilities. However, by the early 1950's it was becoming clear that the Suddenly the cooperatives had a major dilemma on their Where were they going to purchase supply of electricity by authorizing the power from those dams was still more than a decade away. For the rural people of western demand for power in the countryside would no longer able to fill their member's needs? The Federal Flood Control Act of 1944 had construction of dams along the Missouri River. Unfortunately, in 1950 an adequate supply of South Dakota the answer would once again be Butte Electric, Lacreek Electric, West Central Electric and West River Electric) determined hat their only viable option was to generate soon outgrow the supply. hands.

their own power to meet current demands, and residents of western and central South Dakota anticipation of receiving federal hydro power. Rushmore Electric Power Cooperative was born. By pooling their resources in Rushmore, those five cooperatives began a partnership which has secured an adequate supply of for more than 50 years. What follows is a chronological history of Rushmore's success Power and Light to build a generating unit at 1952 Rushmore contracts with Black Hills 10,000 KW Osage unit comes on line, 1955 Rushmore bringing over 2,000 new consumers, 1955 Rushmore contracts with BHP&L again to build an additional 16,500 KW generating Dakota, 1954 the Hydro-electric generating Big Bend ('64). Federal hydro-power, marketed unit at their Kirk plant near Lead, South plant at Ft. Randall Dam comes on line followed by Gavin's Point ('56), Oahe ('62) and Power 100% of Basin states join forces to form a regional G&T, Basin Electric Power Cooperative, 1965 plant, Leland Olds Station, to meet the and growth: 1950 Rushmore is incorporated their Osage, WY plant, June 1952 Rushmore's Basin begins generating power from its first members. Between 1972 and 1984 three more cooperatives, Cam Wal ('72), Cherry-Todd ('80) and Moreau-Grand ('84), join Rushmore. 1988 Tri-County Electric leaves Rushmore to Rushmore's requirements, 1961 eight Missouri become a Class A member of Basin. In 1994 Rushmore sold both its Osage and Kirk generating units. In 2006, Rushmore purchased roughly 82% of its power from Basin and 18% supplemental power requirements of priced electricity for the Tri-County Electric Association from the Federal Hydro-Electric System. Western Area then provided their transmission through the Administration, reasonably

### RUSHMORE TODAY

Eight member systems; Serving over 52,000 consumers in western and central South Dakota; Annual electric sales of 930,944

## Saluda River Electric Cooperative

Laurens. SC 29360 P.O. Box 929

Main Telephone (864) 682-3169 Main FAX (864) 682-3157

Executive Contacts	President & CEO
Execut	President & CEO

## Accounting & Finance Related Personnel

Finance	Internal Auditing N/A Insurance Plant Patit Hazel Data Processing Jay Cash Employee Benefits
---------	--

Taxable Yes State Regulated No Vear Organized 1958	CPA - Tax PricewaterhouseCoopers LLP CPA - Audit PricewaterhouseCoopers LLP	Corporate Insurance Providers Worker's CompFederated	Primary LiabilityFederated Commercial UmbrellaFederated	Electric Property Federated
Ultimate Meters Served	Power Pool	# of Substations	Total Employees	RUS DesignationSC 51

#### **MW Peak Demands** Winter... Summer \$166,847,566 2006 Financial Keys Fotal Operating Revenue. Total Assets.....

Net Margins <\$19.887.426>	Equity Ratio	TIER N/A	DSC Ratio	All Mila
Net Mare	Equity Ra	T.I.E.R	<b>DSC Rati</b>	T. C. L. C.

2006 MWH Sales	Member 3,208,788 @ \$46.59 per MWH	Non-Mcm796,860 @ \$8.51 per MWH
	Member	Non-Mc

723

83

## Saluda River Electric Cooperative

### ORGANIZATION

### POWER SUPPLY

Saluda River owns 208 MW of capacity of the Catawba Nuclear Station, which has a total essentially as a negotiating organization for its station capacity of 2,290 MW. members until 1981 when a REA loan was Saluda River Electric Cooperative, Inc. was pred in 1958. Saluda River existed approved to build the Catawba Nuclear Station. Catawba began commercial operation in 1985. formed in 1958.

Saluda River receives all of its supplemental power requirements form Central Electric Power Cooperative, Inc.

MEMBERSHIP

Saluda River's Board of Trustees consists of Electric Cooperative (REC) members. This Board sets policy and wholesale electric rates for the five REC members which serve upstate South Carolina. New Horizon, a cooperative two representatives from each of its five Rural owned by the same five distribution members that own Saluda River, was formed January 1, 1998 to provide transmission and other services to its members.



# Sam Rayburn G & T Electric Cooperative, Inc.

Nacogdoches, TX 75963 P.O. Box 631623

Main Telephone (936) 560-9532 Main FAX (936) 560-9215

Executive Contacts	General Manager
--------------------	-----------------

Ultimate Meters Served80,012	TaxableNo
REC Members3	State RegulatedNo
Other Firm Power Customers0	Year Organized1979
Power Pool.	CPA - TaxAxley & Rode
Total Plant Capacity55 MW	CPA - AuditAxley & Rode
# of Substations	Corporate Insurance Providers
Miles of Transmission Line0	Worker's Comp Employers Mutual
Total Employees7	Primary Liability Employers Mutual
Union Employees0	Commercial Umbrella Employers Mutual
RUS DesignationTX 154	Electric PropertyTravelers

MW Feak Demands	Winter
2006 Financial Keys	Total Assets

### ORGANIZATION

### MEMBERSHIP

was incorporated in 1979 as an electric Sam Rayburn G&T Electric Cooperative, Inc.

generation and transmission cooperative. Sam distribution cooperatives. One of the directors Raybum provides wholesale electric service to from each cooperative is the Manager of the its three rural electric cooperative members.

Cooperative and the other two are from the Sam Raybum G&T's Board of Directors is composed of three directors from each of the distribution cooperative's board of directors. The Board meets monthly.

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## San Miguel Electric Cooperative, Inc.

Jourdanton, TX 78026 P.O. Box 280

Main Telephone (830) 784-3411 Main FAX (830) 784-3411

### Executive Contacts

Jeneral Manager
Administrative Assistant Sharon Shearrer
Administrative Services & Fuels ManagerMichael Kezar
. & I Maintenance Manger Steve Ralls
Derations Manager Terry Garcia
Aechanical Maintenance ManagerGene Grindle
ingineering Manager

## Accounting & Finance Related Personnel

Taxable No State Regulated No Year Organized 1977			Primary LiabilityAIG	
Ultimate Meters Served	Power Pool N/A	# of Substations 1	Total Employees183	RUS Designation TX 155

#### Member ...... 2,937,194 @ \$34.35 per MWH MW Peak Demands 2006 MWH Sales Non-Mem..... Summer ... 1.35 \$3,345,257 .....10.89% Total Operating Revenue......\$104,447,074 .\$229,949,694 DSC Ratio 2006 Financial Keys Equity Ratio ..... Net Margins LIER Fotal Assets.

450 450 454

83

.....4.52%

Cost of Debt

## San Miguel Electric Cooperative, Inc.

### ORGANIZATION

under the Rural Electric Cooperative Act of the Miguel) is a cooperative corporation organized San Miguel was created on February 17, 1977, San Miguel Electric Cooperative, Inc. (San for the purpose of generating electric power. State of Texas. Construction of the plant was initiated as a TRANSMISSION purchased the plant and related mining facilities upon receiving long-term financing in 1978. January 7, 1982. Brazos and STEC, which are Cooperative, Inc. (STEC) in 1974. San Miguel contracts with San Miguel which cannot be Inc. (Brazos) and South Texas Electric they have agreed to purchase, and San Miguel Commercial operation of the plant began on ('s), have entered into wholesale power terminated before the year 2020 under which joint venture by Brazos Electric Cooperative, generation and transmission cooperatives (G & has agreed to sell, the entire output of the plant.

#### MEMBERSHIP

San Miguel's Board of Directors consists of on the San Miguel Board. This Board sets Both Brazos and STEC are members, and each of their has a pooling agreement with STEC, and has a representative distribution cooperatives are members of the In addition, Medina one representative from each of its 27 Rural policy and wholesale electric rates for the 27 Electric Cooperative members. Inc. Electric Cooperative, San Miguel Board. members.

#### POWER SUPPLY

mine-mouth, lignite-fired generating plant. It is generating unit which is located in Atascosa fueled with lignite which is mined from The plant is a 391 net MW deposits in Atascosa and McMullen Counties. presently Cooperative County.

San Miguel sells all of the output of the plant at the switchyard and owns no transmission lines. The transmission lines are owned by Brazos and STEC.

### **OTHER POINTS OF INTEREST**

San Miguel has been determined by the cooperative for purposes of federal income Revenue Code. San Miguel's rates have been, Internal Revenue Service to be an exempt taxes, under Section 501(c) (12) of the Internal and are projected to remain competitive over the next decade.

### FINANCIAL RATINGS INFORMATION

San Miguel is not rated by any ratings Control Bonds which were issued in 1984 by San Miguel does have Pollution Authority. The bonds are currently guaranteed by the National Rural Utilities Cooperative the Nueces River Industrial Development Finance Corporation. agency.

## Seminole Electric Cooperative, Inc.

lampa, Fl 33688-2000 P.O. Box 272000

Main Telephone (813) 963-0994 Main FAX (813) 264-7906 www.seminole-electric.com

### Executive Contacts

ieneral Manager/Executive Vice President (Effective 7/2/07)Timothy S. Woodbury	r. Vice President and CFOJohn W. Geeraers	/ice President, Administration	/ice President, Technical Services	/ice President, Operations	Jirector of Corporate Compliance
ieneral Manager/Executive Vice President (	r. Vice President and CFO	/ice President, Administration	/ice President, Technical Services	/ice President, Operations	Director of Corporate Compliance

### Accounting & Finance Related Personnel

Ultimate Meters Served880,000	<u> </u>
REC Members 10	έŻ
Other Firm Power Customers0	>
Power PoolNone	Ç
Total Plant Capacity(Winter)2,222 MW	U
# of Substations4	
Miles of Transmission Line419	>
Total Employees484	<u></u>
Union Employees170	Ų
RUS DesignationFL 41	L

State RegulatedState	Year Organized	CPA - Tax Pricewaterhouse Coopers LLP	CPA - Audit. Pricewaterhouse Coopers LLP	Corporate Insurance Providers	Worker's CompFRESIF		Commercial UmbrellaAEGIS/EIM	Electric PropertyFM Global	
0110	1ers0	None	ter) 2222 MW	4	419	484	170	FL 41	

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2006 Financial Keys	
10.567.844	
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Equity Patio	
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	Z.,
Cost of Debt 5.17%	

MW Peak Demands	Winter	2006 MWH Sales Member 16,777,086 @ \$68.59 per MWH Non-Mem229,661 @ \$59.81 per MWH
eys	1,410,567,844	6.96% 1.24 1.05

80

Cost of Debt

## Seminole Electric Cooperative, Inc.

### Organization/Membership

electric service to 10 member cooperatives. In 79% of current load, have entered into amendments which extend their WPCs through 2045 and provide for some degree of provide for all-requirements service through partial requirements service with at least three Seminole's 10th member has chosen not Seminole was incorporated in 1948 to unify negotiations and currently provides wholesale each member entered into a 45 year nine of Seminole's 10 members, representing member, to elect to convert to a form of years notice, commencing no earlier than wholesale power contract (WPC). Currently, flexibility in the future. Such amendments 2020, with an option, exercisable by each member representation in wholesale power to extend its WPC. 2021.

Florida's 67 counties and serve primarily Poor's. service to nearly1.7 million people in 46 of Seminole's members provide retail electric residential and small commercial consumers.

### Power Supply/Transmission

In 1975, Seminole acquired a 15 MW share plant which began commercial operation in 1977. Seminole constructed two 550 MW coal units (Seminole Generating of Progress Energy Florida's Crystal River 3 Florida, placing both units into service in 984. The Payne Creek Generating Station, located in Hardee County, Florida is which began commercial operations in 2002 and 310 MW of aero derivative combustion turbine peaking units announced plans for a third coal unit at the Station - Units 1 and 2) in Putnam County, operation in In March 2005, Seminole Seminole Generating Station to be in service diversity objectives. Additionally, Seminole has several pollution control upgrade projects underway on the two existing coal units at the comprised of a 500 MW gas fired combined in 2012. This project will include a new 750 MW coal unit which is needed for load purchase Seminole Generating Station. Approximately nower contracts, and to meet Seminole's fuel growth, replacement of expiring commercial December 2006. facility which began nuclear cycle

half of Seminole's capacity resources are provided through purchased power contracts.

with FPL and Progress Energy. Seminole long term network type transmission contracts owns and operates the 230 kV transmission Seminole serves only 10% of its member load requirements from its own transmission system. The balance is served primarily under its two generating facilities connecting stations to the grid.

Financing To date, Seminole's principal sources of financing have been RUS-guaranteed loans leasing, and most recently, privately placed debt. The use of alternative financing has from FFB, issuances of tax-exempt bonds, resulted in more than 50% of the cost of Seminole's utility assets being financed with non-federal funding. Seminole maintains an "A-" Issuer Credit Rating from Standard and

### Generation Planning Outlook

At present, Seminole's power supply portfolio includes a substantial amount of resulted from competitive bidding for power alternatives are not competitive in the future, Seminole will be challenged to acquire for more self-build generation projects. Seminole is involved almost annually acquiring significant blocks of capacity to meet its needs 3-7 years into the future due to expiring purchased power contracts and robust load growth. The third coal unit in 2012 will lessen Seminole's technologies such as IGCC will be of increasing interest in the future for serving base load requirements. Seminole has added a significant amount of renewable energy in recent years, even though at present there is priced renewable type energy are confined to reliance on natural gas. Developing clean coal Seminole's regional options for competitively waste-to-energy supply in prior years. If purchased This no requirement to do so. piomass, landfill gas, and purchased capacity. financing necessary

## Sho-Me Power Electric Cooperative

Marshfield, MO 65706 P.O. Box D

Main Telephone (417) 468-2615 Main FAX (417) 468-2611 www.shomepower.com

### Executive Contacts

Ucilei al Maliager
Manager, Finance and AccountingJohn Richards
Manager, Operations and Engineering
Manager, Equipment and Materials
Manager, Computer ServicesLes Nunn
Manager, Engineering Services
Chief Engineer of OperationsJeff Neas
Chief Transmission and Construction Engineer
Director of Telecommunications
Director of Business Development Tim Lewis
Director of Communications and SafetyJerry Hartman
Controller Denise Stevens

## Accounting & Finance Related Personnel

General Ledger & Accounts ReceivableRebecca Gunn, Senior Accountant Payroll & PayablesConnie Hubbard, Senior Accountant	Property & Insurance	Sho-Me Technologies AccountingRhonda Whitlock, Technologies Accountant
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r	State Regulated	_	3 MW	157 Corporate Insurance Providers	1,738 Worker's CompSelf-Insured I	149 Primary LiabilityFeden		MO 59 Electric Property Self Insu	The second secon
	KEC Members	Power PoolMember of AECI	Total Plant Capacity3 MW	# of Substations1	Miles of Transmission Line1,738	Total Employees149	Union Employees	RUS Designation MO 59	

2006 Financial Keys	MW Peak Demands
Total Assets\$261,235,992	Winter
Total Operating Revenue\$169,119,453	Summer
Net Margins\$15,222,683	
Equity Ratio 47.53%	2006 MWH Sales

872

Member ...... 2,744,628 @ \$40.20 per MWH Non-Mem .... 1,179,209 @ \$38.78 per MWH 2.53

> Cost of Debt DSC Ratio r.i.e.r....

91

## Sho-Me Power Electric Cooperative

### ORGANIZATION

agriculture cooperative, followed by Sho-Me Power Corporation, incorporated in 1947 as a The predecessors of Sho-Me Power Electric Missouri Public Service Commission (MoPSC), provided retail service to many communities until 1985, and was converted to an electric cooperative in 1992, removing itself from MoPSC rate regulation.

:

#### MEMBERSHIP

Sho-Me's Board of Directors consists of one Inis for the 9 REC members and 17 all requirements Board sets policy and wholesale electric rates representative from each of its nine Rural municipal customers as well as Sho-Me's sole remaining retail customer, Fort Leonard Wood. Electric Cooperative (REC) members.

### POWER SUPPLY

The Little Niangua hydro project, built during Over 99% of Sho-Me's power needs are MW of "river-run" power, but today that Inc. (AECI). AECI was created by Sho-Me the 1920s, continues to provide Sho-Me with 3 accounts for less than 1% of its requirements. satisfied by Associated Electric Cooperative, and the five other G&T cooperatives operating in Missouri in 1961.

### TRANSMISSION

\$ 5 Z J

Sho-Me operates and maintains over 2,000 miles of electrical transmission lines and over 150 substations that operate at voltages from Sho-Me's service area covers approximately 25% of the State of Missouri, yet the personnel needed to respond facilities, none located more than an hour to service requests are located at three crew 13 kv to 345 kv. from any substation.

> go p III pa

#### TRENDS

Cooperative (Sho-Me) were Sho-Me Power rates to Sho-Me for the first time in twenty Cooperative, Inc., formed in 1941 as an years. Sho-Me's Board of Directors elected to raise rates to themselves higher than immediately needed in order to forego seeking 2006 was a year of transition as AECI raised public utility. This entity, fully regulated by the annual increases to keep pace with AECI's projected needs. October 25th marked the end of an era as John K. Davis, Sho-Me's General Manager since 1975, passed away. Gary L. assumed the role of General Manager on April Fulks, formerly the division manager of AECI, 9,2006

### DIVERSIFICATION

provide consulting engineering services to the members of Sho-Me Power, as well as a Sho-Me Engineering, LLC, continued to variety of non-member clients. Work plans, work order inspection and contract administration are the primary focus of this subsidiary

diverse telecommunications service to a wide variety of clients. The client list continues to be dominated by telephone companies, schools, medical providers, banks, Internet being replaced by all data networks using Traditional voice applications are rapidly Me Technologies also provides backup through its cooperatively owned strategic hosting services for a variety of networks and is poised to provide more telecom services government Voice Over Internet Protocol (VOIP). Sho-Me Technologies, LLC service providers and partners.

# Sierra Southwest Cooperative Services, Inc.

P.O. Box 2165 Benson, AZ 85602

Main Telephone (520) 586-5000 www.aztouchstoneenergy.com Main FAX (520) 586-5332

Chief Executive Officer

## Accounting & Finance Related Personnel

Taxable Yes	State RegulatedNo	Year Organized	CPA - Tax Deloitte & Touche LLP	CPA - Audit Moss AdamsLLP	Corporate Insurance Providers	Worker's CompAZ State Fund	Primary LiabilityFederated	Commercial UmbrellaFederated	Electric PropertyN/A
Illimate Meters Served	RFC Members N/A	Other Firm Power Customers	Power Pool	Total Plant Capacity	# of Substations	Miles of Transmission LineNA	Total Employees 242	Union Employees.	RUS DesignationNone

#### ₹ Z X/A X/X MW Peak Demands 2006 MWH Sales Non-Member .... Summer Member Winter... Total Assets......\$9,095,130 X/A A/N. N/A N/A 2006 Financial Keys Equity Ratio ..... Net Margins ... Cost of Debt.. **DSC** Ratio

93

# Sierra Southwest Cooperative Services,

### ORGANIZATION

The Cooperative is organized with three

Class A Members

(Sierra) was created in September 1997 as a classes of members. Sierra Southwest Cooperative Services, Inc. occurred in 2001. Sierra serves two primary industrial customers in Arizona, California Power Cooperative, Inc., (AEPCO) which Electric Power Cooperative, and Southwest part of the restructuring of Arizona Electric roles: the first, as the shared service provider of staffing/labor and services to Arizona primarily commercial and Fransmission Cooperative, Inc. (SWTransco). Secondly, Sierra is a retail energy service \$ and Nevada. provider

provide personnel staffing and energy services subsidiary, was organized for purpose of retail Sierra is a member-owned, non-profit Products, Inc. (TSE), its wholly owned and products to its members and other merchandise sales.

consist of electric utilities which are or have been beneficiaries of the Rural Electrification Act of 1936 and have, or will have, agreements to purchase power from Arizona or will receive, services from the Cooperative pursuant to a Resource Integration have, or will have, agreements with the transmission agreements with Southwest Transmission Cooperative, Inc. and receive, Agreement. There were six Class A Members Class B Members consist of generation and Arizona cooperative corporation organized to transmission electric cooperatives, which customers. Touchstone Energy Promotional services are purchased from the Cooperative. Cooperative whereby personnel staffing Electric Power Cooperative, Inc. as of December 31, 2005 and 2004.

AEPCO and SWTransco were the two Class B Members as of December 31, 2005.

There were 46 Class C Members as of December 31, 2005. Cooperative or purchase, use, or receive a facility from or through the Cooperative under Class C Members consist of entities which service, product, commodity, equipment or agreements with a term of one year or greater. purchase energy products from

Class A, Class B, and Class C Members were collectively referred to as Members.

### South Mississippi Electric

Hattiesburg, MS 39404 P.O. Box 15849

Main Telephone (601) 268-2083 Main FAX (601) 261-2351

### Executive Contacts

Lound Country
General Manager
A eristant General Manager Marker Ware
Assistant Ostoria. Tyelle Evans
Executive Secretary
Manager of Finance (Interim)
Manager of Engineering
Manager of Transmission Construction
Manager of Human Resources and Development
Manager of Power Supply
Manager of Production
Manager of Corporate Information and Planning
Manager of Transmission Operations

## Accounting & Finance Related Personnel

	lim Roreig
Finance	Finance
Treasury	Rothy Vinsa - Director of Accounting
General Accounting	General Accounting
Property Accounting	Property Accounting
Internal Auditing	Internal Auditing Camille Daglio
Insurance Plant	Insurance Plant
Data Processing Carl Lindau	Data Processing
Employee Benefits	Employee Benefits
Resource Planning	Resource Planning
1 Himate Meters Served390,499	Taxable
TTO ME TOWN	State Regulated

State Kegulated  Year Organized  P CPA - Tax  CPA - Audit Carr, Riggs & Ingram, LLC  Corporate Insurance Providers  Worker's Comp Liberty Mutual  Primary Liability  Commercial Umbrella  Gentric Property  AEGIS  Electric Property  AEGIS	MW Peak Demands
Other Firm Power Customers 0 Other Firm Power Customers 0 Power Pool Power Customers SPP Total Plant Capacity 1578 MW # of Substations 1641 Miles of Transmission Line 1,641 Total Employees 282 Union Employees 0	1006 Gineralal Keve

Winter 1,978 Summer 1,992	2006 MWH Sales Member 9,528,089 @ \$68.16 per MWH Non-Mem 7,373 @ \$73.08 per MWH
Total Assets\$1,011,163,017	Net Margins 511,136,341 Equity Ratio 11.03% T.I.E.R 1.25 DSC Ratio 1.14 Cost of Debt 5.40%

### @ \$68.16 per MWH @ \$73.08 per MWH H Sales

### South Mississippi Electric

### ORGANIZATION

Electric is headquartered on Highway 49 North Association's sole business is to provide affordable and reliable electric energy to its in Hattiesburg, Mississippi. The Association South Mississippi employs more than 283 skilled and professional Mississippi Electric Member cooperatives. employees. South

encountered, the first generating plant was TRANSMISSION ceased due to World War II and did not resume Although legal delays were placed into service in 1970, using natural gas and firel oil as its firel sources. associations chartered Electric in April 1941. until 1958.

#### MEMBERSHIP

sells wholesale power to eleven Member These eleven Member systems own and maintain approximately 53,500 miles of distribution line South Mississippi Electric is a non-profit cooperative which generates, transmits and and provide service to more than 390,000 meters in 56 counties in Mississippi. distribution cooperatives.

#### POWER SUPPLY

includes a coal-fired plant near Purvis and 10 percent undivided interest in the Grand Gulf Nuclear Station in Port Gibson. Gas and/or fuel oil-fired generation equipment includes Beundale, and Paulding, utilized as generating Representatives from seven electric power Association also has a long-term contract for South Mississippi Electric's generating fleet units near Moselle and eight combustion rights to the output of a 280 megawatt gasturbine units at Sylvarena, Silver Creek, capacity to meet peak demand. South Mississippi rights to the output of a 280 Construction efforts fired unit in north Mississippi.

electric energy through 1,641 miles of high-voltage transmission line. This includes 987 miles of 69 kV, 226 miles of 115 kV, 345 miles The modern transmission system delivers of 161 kV lines, and 83 miles of 230 kV lines.

## South Texas Electric Cooperative, Inc.

Nursery, TX 77976 P.O. Box 119

Main Telephone (361) 575-6491 Main FAX (361) 576-1433

Michael Packard www.stec.org Executive Contacts

General Manager ......

## Accounting & Finance Related Personnel

Mike Coyle - Financial Analyst Frances Nitschmann	Frances Nitschmann	Frances Nitschmann	Property AccountingFrances Nitschmann	Frances Nitschmann	Internal Auditing	Insurance Plant	Data ProcessingTerry Thomas	
Finance Mike Coyle - Financial Analyst Finance Nitschmann	TreasuryFrances Nitschmann	Accounting Frances Nitschmann	Property Accounting	Tax AccountingFrances Nitschmann	Internal Auditing	Insurance Plant	Data Processing	Employee Benefits

Taxable Yes	Year Organized Washington Utility Group	CPA - AuditBumgardner, Morrison & Co.	Worker's Comp Texas Mutual Insurance			
Ultimate Meters Served192,845	REC Members	Power Pool	# of Substations	Total Employees	Union Employees	DIT Degranation

Electric Frogery		Winter 285 Summet 307 Summet 307 Member 2,188,796 @ \$58.64 per MWH Non-Mem 144,087 @ \$45.45 per MWH	
RUS DesignationTX 148 Electric Property	2006 Financial Keys	Total Assets \$335,644,754  Total Operating Revenue \$150,150,084  Net Margins \$3,069,399  Equity Ratio \$18,19%  T.I.E.R. \$124  DSC Ratio \$1,243  Cost of Deht \$5,16%	COST OF COST

6

## South Texas Electric Cooperative, Inc.

### ORGANIZATION

transmits this electricity for sale at wholesale to electric distribution STEC is an electric cooperative which retail the following cooperatives:

Wharton County Electric Cooperative Inc. Magic Valley Electric Cooperative, Inc. San Patricio Electric Cooperative, Inc. Medina Electric Cooperative, Inc. Victoria Electric Cooperative, Inc. Jackson Electric Cooperative, Inc. Каттеs Electric Cooperative, Inc. Nueces Electric Cooperative, Inc.

끮 the rendition of retail electric service, and, to STEC member cooperatives are engaged in this end, operate electrical distribution facilities use customers located in their respective The distribution ģ electricity. The distribution cooperatives listed above comprise the total membership and all of generation, transmission and sale at wholesale of electricity. STEC does not provide retail to provide retail electric utility service to end cooperatives rely upon STEC to obtain and operations of STEC are limited to the purchase, them their requirements the wholesale customers of STEC. certified retail service areas. electric utility service. deliver to

Electric Cooperative, Inc. consists of one The Board of Directors of South Texas representative and one alternate from each of its Currently, STEC serves approximately 146,000 distribution cooperative in a 42-county area stretching 240 miles along the Texas Gulf homes and businesses through its eight member distribution cooperatives. member

Cooperative, Inc. (San Miguel) to purchase a obligated to buy power from the plant and to in fulfillment of this obligation STEC has Cooperative, Inc., (Brazos) purchases the pay all construction and operating costs of the ourchases and generates electricity in bulk and generation facilities and contracts for additional generation capacity to provide for the bulk power needs of STEC member cooperatives. with San Miguel Electric generation STEC is contractually responsible for and entitled to take 50% of the capacity of balance of such capacity. STEC and Brazos are megawatt lignite-fired San Miguel STEC owns and operates transmission and generating station plant, which commercial operation January 6, 1982. Electric ţ portion of the output of San Miguel. Brazos contracted station.

Falcon and Amistad lakes on the Rio Grande hydroelectric generation from the dams at generation; that is, the generation has lowest priority use of water, with the result that generation is available when water is STEC directly owns and operates two gas ō megawatt Pearsall generation station. STEC 100% of the output of the This generation is run of the river megawatt steam generator and a 185 MW combined cycle plant. STEC also owns and transmission line. STEC also owns the 75 turbines of 11 megawatts each, one operates approximately 1,277 miles discharged for some other use. receives River

## Southern Illinois Power Cooperative

11543 Lake of Egypt Road Marion, IL, 62959

Main Telephone (618) 964-1448 Main FAX (618) 964-1867

### Executive Contacts

## Accounting & Finance Related Personnel

Finance	Property Accounting	Insurance - Plant	Employee Benefits
Finance Treasury General Accounting.	Property Accounting	Insurance - Plant Data Processing	Employee BenefitsResource Planning

Taxable No State Regulated No Year Organized 1948 CPA - Tax Kerber, Eck & Braeckel LLP	CPA - AuditKerber, Eck & Braeckel LLP	Corporate Insurance Providers		Primary LiabilityFederated	Commercial UmbrellaFederated	Electric PropertyACE
Ultimate Meters Served 76,817 REC Members 6 Other Firm Power Customers 2 Power Pool SERC	Total Plant Capacity433 MW	# of Substations145	Miles of Transmission Line862	Total Employees118	Union Employees89	RUS DesignationIL 50

Primary LiabilityFederated Commercial UmbrellaFederated Electric PropertyACE	MW Peak Demands	Winter402 Summer408	2006 MWH Sales	Member1,883,652 @ \$56.54 per MWH	Non-Mem330,513 @ \$46.15 per MWH
Total Employees 118 Union Employees 89 RUS Designation IL 50	2006 Financial Keys	Total Assets	Equity Ratio 13.14%	TIER 1.68	DSC Ratio 2.19

## Southern Illinois Power Cooperative

### ORGANIZATION

for its member systems in 1950. A major goal 1978. This unit is equipped with a wet accomplished, the organization then became scrubber and selective catalytic reduction three electric cooperatives decided to apply to was added in 2003 Southern Illinois Power Cooperative (SIPC) boiler Electric Cooperative Assn., South Eastern Illinois Electric Co-op and Southern Illinois power from the Tennessee Valley Authority is a generation and transmission cooperative was originally organized in 1948 by Egyptian failed, but the new organization was able to obtain a notable reduction in electric rates Electric Co-op and the city of Cairo, Illinois. serving six distribution cooperatives. SIPC when it signed a ten year bulk power contract dormant until 1957, when it was revived by the three member cooperatives. In 1959, the construct their own power supply facilities. The purpose of the group was to obtain bulk February 23, 1960, REA announced approval the REA for a \$25 million loan with which to The loan request made history when on through a Kentucky linkage.

members - Clinton County Electric Coop and In 2000, SIPC admitted two additional hi-County Electric Coop. On January 1, 1999, Monroe County Electric Cooperative began purchasing 100% of their energy from SIPC. They joined SIPC as the sixth member in 2002.

#### MEMBERSHIP

SIPC's Board of Directors is composed of three representatives and the manager from each of the member systems.

### POWER SUPPLY

SIPC owns and operates its own power In 2003, SIPC completed a significant plant upgrade by replacing three aging small boilers with one 120 MW circulating fluidized bed boiler. The new supply.

which operates at a lower temperature than the cyclone boilers it replaced, is capable of The new boiler, fuels the boiler with locally available mine burning a variety of fuels. greatly enhances increased capacity slightly. waste.

That attempt simple cycle combustion turbines to provide installed generation assets, SIPC operates a In 2003, SIPC also installed two 70 MW peaking power. In addition to the recently The scrubber was part of the 173 coal-fired unit, which came online in original 1978 construction, while the SCR technology.

### TRANSMISSION

of the loan, the first REA loan for a 86 substations provide electricity to over generation facility. SIPC's 862 miles of transmission lines and and operates all transmission lines of 69 kv distribution SIPC is a member of the and above to service the cooperatives. Midwest ISO.

### **OTHER POINTS OF INTEREST**

SIPC is located on the shores of Lake Egypt, a SIPC has made a major contribution to the economic well being of the 19 county region in southern Illinois known as "Little Egypt." 2,300 acre lake with 93 miles of shoreline developed by SIPC for cooling water.

carbon which enables SIPC to meet its SIPC utilizes locally available coal and responsibilities to the diversified economy of manufacturing recreation in southern Illinois. agriculture, mining,

ACES Power and Southeast SIPC is a member of Marketing, Midwest ISO, Reliability Council (SERC).

2.19 .....5.15%

Cost of Debt DSC Ratio TIER

# Southwest Transmission Cooperative, Inc.

Benson, AZ 85602 P.O. Box 2195

Main Telephone (520) 586-5599 Main FAX (520) 586-586-5279 www.southwesttransmission.org

## Accounting & Finance Related Personnel

Finance	Property Accounting Richard Franklin*	Tax Accounting	Insurance	Employee Benefits	Resource Planning
Finance	Property	I ax Acc	Insuranc Data Pro	Employe	Resourc Manage

Taxable No State Regulated Yes State Regulated 2000 Year Organized 2000 CPA - Tax Deloitte & Touche LLP CPA - Audit Moss Adams LLP Corporate Insurance Providers Worker's Comp AZ State Fund Primary Liability AZ State Fund	Commercial UmbrellaFM Global
Ultimate Meters Served N/A REC Members	lotal Employees

Worker's Comp. Primary Liability Commercial Umbrella Electric Property FM Global	MW Peak Demands	Winter N/A Summer 2006 MWH Sales N/A Member N/A Non-Member N/A
Miles of Transmission Line 608 Miles of Transmission Line 42 Total Employees 0 Union Employees 0 RUS Designation 608	2006 Financial Keys	Total Assets

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Southwest Transmission Cooperative, Inc.

### ORGANIZATION

(SWTransco) was created in September 1997 as a part of the restructuring of Arizona which occurred in 2001. SWTransco took over ownership, operation, and future construction of the transmission system Electric Power Cooperative, Inc. (AEPCO) Southwest Transmission Cooperative, Inc. formerly owned by AEPCO.

other electric utilities which currently have, or whereby transmission services are purchased from the Cooperative. There are currently ownership of an entity engaged in providing transmission services for the benefit of its generation and transmission electric cooperative organized under Arízona law and will have agreements with the Cooperative party systems controlled by the Cooperative; and that have each joined with the other Class A Members in the Cooperative's operations in order to share the benefits and costs of members. There are currently six Class A The Cooperative is organized under Arizona law as a non-profit Arizona rural electric ransmission cooperative, which provides its customers. The Cooperative was organized with two classes of Members. Class A cooperative or non-profit membership have agreements wherein their power and associated energy are delivered using ransmission and related facilities owned by the Cooperative and/or transmission rights in third Class B Members consist of electric transmission and ancillary services to of non-profit electric corporations which are electric utilities that are or have been beneficiaries of the Rural Electrification Act of 1936 and have or will three Class B Members. consist Members Members.

## Soyland Power Cooperative, Inc.

P.O. Box 610 Jacksonville, IL 62640

Main Telephone (217) 245-6161 Main FAX (217) 245-1705 Accounting Telephone (217) 243-16. Accounting FAX (217) 243-4286

Accounting Telephone (217) 243-1015 Accounting FAX (217) 243-4286	Executive Contacts	President & CEO Robert K. Harbour Vice President Power Delivery Daniel Breden Vice President Finance & Accounting Lyndon Gabbert Vice President Engineering/Operations/Planning John Dalton Diseased Administrative Services Greg Nieman
		Presider Vice Pr Vice Pr Vice Pr

## Accounting & Finance Related Personnel

Lyndon Gabbert
Inance and Heavily
General Accounting
Property Accounting
Tax Accounting
Resource Planning
Information Technology

Taxable	
Ultimate Meters Served 79,000  REC Members 11 Other Firm Power Customers 0 Power Pool MISO/ MAIN Total Plant Capacity 176 MW # of Substations 86 Miles of Transmission Line 88 Union Employees 584 Union Employees 584	

te ted

2871 1

MW Peak Demands	Winter	2006 MWH Sales Member1,492,128 @ \$56.04 per MWH Non-Member0	
2006 Financial Keys	Total Assets	Net Margins 5640,607 Equity Ratio 1.19 T.LE.R. 1.19	Cost of Debt 5.93%

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## Soyland Power Cooperative, Inc.

### ORGANIZATION

Soyland Power Cooperative is a memberowned, not-for-profit electric generation and transmission cooperative supplying wholesale electricity to 11 member distribution cooperatives. These distribution cooperatives provide retail electric service to over 79,000 ultimate consumers in central Illinois.

cooperatives in September, 1963, under the General Not-For-Profit Corporation Act of the Soyland was organized by six distribution those cooperatives saw Soyland as a way to gain cooperatives joined the original six (two have systems merged into Soyland in March of energy independence and control over electric In 1975, nine additional since merged), and plans were launched to develop a reliable power supply system. Western Illinois Power Cooperative, with distribution cooperatives Leaders of State of Illinois. seven member costs. power

Systems integed into Soyland in March of of 1989.

The Soyland board of directors adopted a a noticy in 1996, that allows a member

policy in 1996 that allows a member distribution cooperative the opportunity to buy out of its wholesale power contract and emembership if it so chooses. The intent of the policy was to provide members with choices without penalizing the remaining members. Ten members have elected to buy out of Soyland since the inception of this policy.

experience, while creating greater leverage in Cooperative Services (CCS) was created to capitalize on the benefits of sharing resources and rapidly changing industry knowledge and Soyland entered into a business alliance with Harrisburg, Pennsylvania in the fall of 2000. Continental Electric Cooperative, transmission cooperative located generation negotiating larger energy purchases. known as based The alliance, Pennsylvania Allegheny

In August 2005, the Boards of Directors of Soyland Power and Allegheny decided to end their business alliance. Downturns in the deregulation of the electric industry and imitations of regional market structures limited the economic advantages of the alliance. On May 13, 2006, the alliance was officially terminated and the new headquarters of Soyland was established in Jacksonville, Illinois. The transition went smoothly with the full cooperation of the staffs of Soyland and Allegheny.

In 2006, Soyland also paid off the last of the debit it restructured in 1996 and ended the year with an equity ratio of 18.50%. Today, Soyland is well positioned to face the future.

## Square Butte Electric Cooperative

Grand Forks, ND 58208-3200 P.O. Box 13200

Main Telephone (701) 795-4000 Main FAX (701) 795-4215

### Executive Contacts

General Manager — David W. Loer Vice President, Finance and Administration — Gary Spielman Vice President, Transmission — Wallace Lang Vice President, Planning and System Operations — Alvin Tschepen Vice President, Generation — Luther Kvernen Vice President, Generation — David Sogard	Jeneral Manager	Gary Spielman	Wallace Lang	ionsAlvin Ischepen	Luther Kvernen	rsDavid Sogard
あんたんよう	al Manageral	resident, Finance and Administration	Vice President, Transmission	Vice President, Planning and System Operations	President, Generation	Vice President, Legal and Government Affairs

## Accounting & Finance Related Personnel

|--|

Taxable Yes State Regulated No Year Organized 1972 CPA - Tax Brady, Martz CPA - Audit Brady, Martz CPA - Audit Norders  Corporate Insurance Providers  Worker's Comp N/A Primary Liability Federated Commercial Undrella Federated	
Ultimate Meters Served N/A REC Members 11 Other Firm Power Customers 0 Power Pool N/AI Total Plant Capacity N/AI # of Substations 1 Miles of Transmission Line 468 Total Employees 0 - See Minnkota	Union Employees ND 48

### MW Peak Demands 2006 Financial Keys

winter	Summer		•	Member	Non-Mem.	
Total Assets \$359,537,035	Total Operating Revenue\$89,722,827	Net Margins \$1,749,970	Equity Ratio6.29%	TIER 1.09	DSC Ratio	Cost of Debt6.26%

	2006 MWH Sales Member1,096,508 @ \$27.71 per MWH Non-Mem2,093,335 @ \$27.71 per MWH
}	ΣZ

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## Square Butte Electric Cooperative

Directors consisting of one representative from JOINT OPERATING AGREEMENT Square Butte Electric Cooperative ("Square comprise the Class A Membership of Minnkota North Dakota and northwestern Minnesota. is a North Dakota cooperative corporation. It has as its Members, eleven rural distribution cooperatives which hower Cooperative, Inc. ("Minnkota"). The Members of Square Butte are engaged in the power to approximately 95,000 consumers in eastern Square Butte is governed by a Board of of retailing electric each of its members. business

Square Butte was organized to finance and arrange for the construction and operation of a 432 megawatt ("MW") steam electric generating unit ("Young No. 2") adjacent to the Dakota ("Young No. 1") presently owned and and transmission lines (the Transmission Milton R. Young Station near Center, North operated by Minnkota, and certain terminals Facilities").

### THE SQUARE BUTTE PROJECT

Vinnkota. Its fuel supply is North Dakota Young No. 2 commenced commercial operation in May, 1977, and is operated by ignite purchased from BNI Coal, Ltd. The Square Butte Project, in addition to Young No. 2, includes the Transmission current ("DC") transmission line from the plant Facilities: a 465 mile, ±250 kilovolt direct site near Duluth, Minnesota, a DC terminal ocated adjacent to Young No. 2 for converting the alternating current ("AC") from Young No. near Duluth, Minnesota, for converting the DC 2 into DC for transmission, and a DC terminal current back to AC.

### POWER SALES AGREEMENT

Under the original Power Sales Agreement, MP&L was committed to purchase the entire Beginning in 1985, the Members of Square Butte elected to retain 126 MW or 30% of output of Young No. 2 subject to election by net capability of Young No. 2 Square Butte to retain certain amounts. Minnkota. In 991, the net capability of Young No. 2 was \$ and to sell this power the 420 MW

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options, with a two-year notice, to increase its share of Square Butte's net capability to a Minnesota Power and Minnkota. Minnkota has increased to 432 MW with Square Butte's retention remaining at 126 MW or 29.17% of Square Buffe completed a lease buyout and executed new power sales agreements with maximum of 50%. Minnkota has exercised the increased net capability. In May, 1998, these options.

The Members of Square Butte also comprise the Class A Members of Minnkota. In addition has five Class B Members and 17 Class C Members (including MP&L), which have no representatives on the Board of Directors of Minnkota. Square Butte shares the same office David W. Loer acts as the General Manager of provides that all operating and maintenance to the Class A Members, Minnkota currently Square Butte. Square Butte and Minnkota have entered into a joint operating agreement for the This agreement costs of Young No. 1 and Young No. 2, except designates and administrative facilities as Minnkota. be shared in the ratio of relative capacities of the two generating units. Expenses which can be identified will be paid by the party to which they relate (e.g., maintenance of the respective Minnkota as the operator who initially pays (exclusive of coal). Subsequently, Minnkota those which can be specifically identified, will Since each party has its own coal contract, fuel costs are paid separately. The bills Square Butte for its share of the expenses Minnkota has paid on behalf of Square Butte. most operating and maintenance operation of Young No. 2. Operating units) Joint

#### COAL SUPPLY

Minnkota had the exclusive right to purchase consented to a 50-year coal supply agreement between BNI Coal, Ltd. and Square Butte whereby BNI Coal, Ltd., supplies the coal for Young No. 2 from its Center Mine. lignite from BNI Coal, Ltd.

## Sunflower Electric Power Corporation

Hays, KS 67601 301 West 13th

Telephone (785) 628-2845 Main FAX (785) 623-3395

www.sunflower.net

### Executive Confacts

rtesident, CEO	ns, Jr. alcara verson Hanks Velson illiams
Executive Manager, Engineering/Energy Services	ohnson od, Jr. Clarke Gustin Iorsfall
Senior Manager, Power Production	Miller verland ferman ermann ercival

### Accounting & Finance Related Personnel

Cash Management
-----------------

Ctate Regulated	Year Organized	CPA - Tax Desoitte & Tou	Corporate Insurance Providers	Worker's Comp New In Primary Liability American Hor	Commercial UmbrellaNational U	Elective (topolity	
53 463	Ultimate Meters Served	Other Firm Power Customers	Power PoolMAPP, SPP, MOKAN Total Plant Capacity	# of Substations	Total Employees335	Union Employees	Taxahle

### 2006 Financial Keys

Total Assets
--------------

#### 44 @ \$54.14 per MWH 54 @ \$42.14 per MWH WH Sales

.449

324

**MW Peak Demands** 

107

## Sunflower Electric Power Corporation

#### **DRGANIZATION**

non-profit corporation to more closely align MISSION Sunflower Electric Power Corporation is a Sunflower Electric Cooperative, Inc. On May Sunflower generation and transmission (G&T) utility that operates as a non-profit corporation to produce was initially incorporated under the laws of the State of Kansas on August 2, 1957, as 19, 1989, Sunflower was reincorporated as a with business contacts. The name was changed to reflect its new corporate structure. and sell wholesale electric power.

Sunflower's Members acquired the Kansas paid employees were hired. In April 2007, Electric properties of an IOU that more than miles of transmission lines, as well as all of the operational support for the generation and Member owner of MKEC is operating and no paid employees. In 1971, Sunflower moved its headquarters to Hays, Kansas, and the first doubled the size of its members. A separate distribution facilities. Sunflower has been Sunflower has grown into an organization of 335 employees at Hays, Holcomb, Garden headquartered at WaKeeney, Kansas, and had entity was formed for the purchase of the assets that included 608 MW of generation and 1,038 the distribution facilities. Great Bend, Dodge City and Colby, Kansas. Through its member RECs, Sunflower serves approximately 118,000 consumers in 34 contracted by the new entity, MKEC to provide Sunflower transmission facilities of MKEC. to 1971, western Kansas counties. maintaining City,

#### MEMBERSHIP

iche, LLP

... KPMG

1957

lampshire

Inion Fire am Boiler me Assur.

Sunflower was formed by six western Kansas number of member RECs expanded in 1968 to eight, then was reduced to seven in January 1988, when the former Great Plains Electric Cooperative was acquired by Midwest Energy of members decreased to six when Northwest of Hays, Kansas. In January 1997, the number Kansas Electric Cooperative Association and rural electric cooperatives (RECs).

Cooperative. The current six member RECs are Cooperative, Victory Electric Cooperative form Prairie Land Electric Electric Cooperative, Prairie Land Electric Electric Norton-Decatur Cooperative Electric Company Electric Cooperative, Pioneer Western Cooperative Association and Wheatland merged to Association, Cooperative. Lane-Scott

Sunflower people value, and expect one exhibit the following characteristics: Technical another to behave in ways that consistently Instworthiness, Integrity, Accountability and Servant Leadership. Competency;

providing reliable, long-term power supply and transmission services to our We believe the consistent application of these core values in reaching the "best answer" in all cases will best enable us to fulfill our mission Member-Owners at the lowest possible cost consistent with sound business and cooperative statement of principles.

### POWER SUPPLY

Sunflower's 360 megawatt (MW) coal-fired Holcomb. Sunflower's Garden City Complex has another 221 MW of generating capacity available in gas-fired peaking units and a 13 MW diesel cranked black start unit that can be base load generation plant is located near used to bring the larger units back on line in the event of a system blackout.

#### **TRANSMISSION**

control are also located at the Garden City The transmission department and system Complex. Approximately 27 people work in The transmission department maintains Sunflower's 222 miles of 345 KV line, 918 miles of 115 KV line, 74 miles of 69 KV line, substations, remote terminal units and microwave sites. the different departments.

## Tex La Electric Cooperative of Texas

P.O. Box 631623 Nacogdoches, TX 75963

Main Telephone (936) 560-9532 Main FAX (936) 560-9215

### Executive Contacts

Edd Hargett	Prom Thomas	
Edd Hargett	Celleral Manage	CF0

General Manager	24         Taxable         No           37         State Regulated         No           4         Vear Organized         1979           7A         CPA - Tax         Axley & Rode           10         Corporate Insurance Providers           10         Worker's Comp.         Employers Mutual           10         Worker's Comp.         Employers Mutual           10         Commercial Umbrella         Employers Mutual           10         Commercial Umbrella         Employers Mutual           10         Flectric Property         Travelers
General Manager	Ultimate Meters Served 156,424  REC Members 0.0  Other Firm Power Customers 0.0  Power Pool 0.0  Total Plant Capacity 0.0  # of Substations 0.0  Miles of Transmission Line 0.0  Union Employees 0.0  Union Employees 0.0

MW Peak Demands	Winter 354 Summer 346	2006 MWH Sales Member 1,427,281 @ \$62.30 per MWH	Non-Mem 0	
2006 Financial Keys	Total Assets	Net Margins \$3,324,082 Equity Ratio 12.74%	DSC Ratio	Cost of Debt

### ORGANIZATION

#### MEMBERSHIP

Tex-La Electric Cooperative of Texas, Inc., wo directors from each of the distribution was incorporated in 1979 as an electric two directors from each generation and transmission cooperative. Tex-cooperatives. One of the directors from each generation and transmission cooperative to its cooperative is the Manager of the Cooperative La provides wholesale electric service to its and the other is from the distribution and transmission cooperative board of directors. The Board meets monthly.

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## Fri-State G&T Association, Inc.

Denver, CO 80233-0695 P.O. Box 33695

Main Telephone (303) 452-6111 Main FAX (303) 254-6007 www.tristategt.org

Executive Contacts
Executive Vice President and General Manager
Executive AssistantSharon Harkin.
Senior Vice President Corporate Services
Senior Vice President Power Management/Generation
Senior Vice President TransmissionJoel Bladon
Senior Vice President and CFO
Senior Vice President and General Counsel
Senior Vice President External Affairs & Member Relations
Vice President Environmental Services
Vice President Project Development,

## Accounting & Finance Related Personnel

porate Finance ager Controller ancial Services nd Forecasting ergy Resources ion Technology ity & Insurance r Internal Audit man Resources	
Corporate Finance	)
Pat Bridges - Sen "Sleve Lindbb "Ilen Connor - Ser Spiers - Senior M Rob Wolaver - Se 1 Ross - Senior M Howard Smi "Sherry! Cai	
Corporate Finance	
Corporate Finance	KARLS
Corporate Finance Accounting, Joint P Treasury, AP, Payr Financial Planning Resource Planning Data Processing Risk Management. Internal Auditing	Employer co.

Ultimate Meters Served578,417	Taxable
REC Members44	State Regulated
Other Firm Power Customers6	Year Organized19
Power Pool	CPA - Tax Ernst & Your
č	CPA - Audit Ernst & Your
# of Substations 203	Corporate Insurance Providers
	Worker's CompS
Total Employees	Primary LiabilityFederat
Ilnion Funiovees 316	Commercial UmbrellaAEGIS & EI
RUS Designation CO 47	Electric PropertyAEG

### 2006 Financial Keys

Total Assets\$2,471,415,634	Total Operating Revenue\$846,044,628	Net Margins \$45,928,154	Equity Ratio 15.12%	Debt Service Ratio.	Cost of Debt.
Total Assets	Total Operating Reve	Net Margins	Equity Ratio	Debt Service Ratio	Cost of Debt

### **MW Peak Demands**

2006 MWH Sales	Member 13,094,448 @ \$49.79 per MWH	Non-Mem3,519,288 @ \$53.13 per MWH
	Memi	Non-1

2,309 1,865

Summer .....

## Tri-State G&T Association, Inc.

#### ORGANIZATION

distribution systems that serve major parts of In 2000, Tri-State merged with Plains thereby increased its membership to 44 through Transmission Association is a wholesale power supply cooperative that provides power to 44 member by 26 systems and, in 1992, increased to 34 systems through the bankruptcy reorganization/ Electric (member system mergers subsequently reduced the number of systems to Transmission Nebraska, New Mexico, and Cooperative of Albuquerque, New Mexico and Tri-State was incorporated in 1952 the addition of 12 former Plains members. acquisition of Colorado-Ute and Generation and Tri-State Generation Association Wyoming. Colorado, Electric

fri-State is governed by a Board of Directors, which is made up of one director from each of the 44 members. In addition to serving its members, Tri-State sells a portion of its power to other utilities in the region under long-term contracts and spot sale arrangements.

#### MEMBERSHIP

member population of 1.4 million throughout a Each of Tri-State's member utilities is a distribution system supplies nonprofit organization owned by the consumers it serves and is directed by a board made up of electricity to 578,417 consumer meters serving a consumers in its service area. The combined 250,000 square mile service area. 44-member

Tri-State has all-requirements contracts with all of its members whereby each member will receive continued electricity service from Tri-State through the year 2040.

#### POWER SUPPLY

1952

& Young

& Young Self Federated ... AEGIS

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8

Yes

fri-State is the operating agent for Craig Station, Tri-State's owned and contracted energy mix The Association amounts to about 3,510 megawatts of capacity. a 1,274-megawatt coal-fired power plant in receives 624 megawatts from its 24% ownership of Units 1 and 2 and its lease of the 418megawatt Unit 3. In 2006, Tri-State acquired the remaining 22% equity ownership interests in the Craig Generating Station Unit 3 lease in two separate transactions. These purchases plus the 70% and 8% acquired in 2004 and 2002. northwestem Colorado.

respectively, bring the total equity ownership interests in Unit 3 to 100%.

Association owns 24%, or 399 megawatts, of the In the merger with Plains, Tri-State became which is a 245-megawatt, coal-fired power plant coal-fired Nucla Station in southwestern an innovative Station near Wheatland, Wyoming, which is State closed on a transaction in which it acted as the construction agent for the construction of a 418-megawatt, coal-fired generating unit in plants in Colorado and New Mexico with a owner and operator of the Escalante Station, near Prewitt, New Mexico. The 100-megawatt, circulating fluidized-bed combustion technology, is wholly owned and operated by Tri-State. The operated by Basin Electric Power Cooperative. Iri-State also owns 8.2%, or 40 megawatts, of the coal-fired San Juan Generating Station's Unit 3 near Farmington, New Mexico. In 2003, Tri-2006, construction was completed and the lease is leasing the Springerville Unit 3 facility from the owner addition, Tri-State has five combustion turbine essor through a 34-year operating lease. coal-fired Laramie Arizona on behalf of the owner lessor. combined capacity of 625 megawatts. features Tri-State which 1,650-megawatt commenced. Colorado,

The balance of Tri-State's power resources is purchased from other suppliers, primarily the Western Area Power Administration and Basin Electric Power Cooperative, of which Tri-State growing, amount of energy from renewable energy sources such as wind and methane gas is a member. Tri-State purchases a small, but projects.

#### TRANSMISSION

High-voltage electricity is delivered to the member systems over a network of 5,096 miles switching stations, and the David A. Hamil of transmission line, 203 substations and D.C. tie near Stegall, Nebraska

### FINANCIAL RATINGS INFORMATION

(Baal if secured under the Indenture) Standard and Poor's ... A Moody's ... Baa2 Fitch ... A

### Upper Missouri G&T

P.O. Box 1069

Main Telephone (406) 433-4100 Main FAX (406) 433-4105

### Executive Contacts

Manager.....Tom Barnett

Sidney, Montana 59270

Taxable Yes State Regulated No Year Organized 1957 CPA - Tax Brenner, Averett & Co., PC CPA - Audit Brenner, Averett & Co., PC Corporate Insurance Providers Worker's Comp Federated Primary Liability Federated Commercial Undrella Federated Electric Property Federated	
Ultimate Meters Served	

Peak Demands	Winter	
2006 Financial Keys	Total Assets.         \$30,258,136           Total Operating Revenue.         \$45,042,736           Net Margins         \$2,498,263           Equity Ratio         \$3,65%           T.I.E.R.         \$5.41           DSC Ratio         \$5.41           Cost of Debt.         6.76	

### ORGANIZATION

cooperatives, nine as members. Upper the distribution cooperatives, 1,080 Missouri's board of directors consists of a transmission lines of varying voltages. member system as the original founders. Currently we

113

serve ten distribution Dakota counties. We own or operate, through te as members. Upper the distribution cooperatives, 1,080 miles of Upper Missouri G&T Electric Cooperative, 12,159 consumers in all or part of 14 eastern. Inc. was formed in 1957 with an eleven Montana counties and approximately 28,247 member system as the original founders. consumers in all or part of 16 western North

Headquartered in Sidney, Montana, Upper Missouri G&T is small but efficient, operating Missouri G&T is small but efficient, operating Basin Electric Power Cooperative and Western celebrating 50 years in business.

Area Power Administration. Through the distribution systems, we serve an electric power and the distribution systems.

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## Wabash Valley Power Association, Inc.

Indianapolis, Indiana 46224 P.O. Box 24700

Main Telephone (317) 481-2800 Main FAX (317) 243-6416 *www.wwpa.com* 

### Executive Contacts

President and Chief Executive Officer	Executive Assistant	Vice President, Power Supply	Vice President, Power Production	Vice President, Technical Services	Vice President, Administration	Chief Financial Officer
President and Chief Executive	Executive Assistant	Vice President, Power Supply	Vice President, Power Producti	Vice President, Technical Servi	Vice President, Administration	Chief Financial Officer

## Accounting & Finance Related Personnel

Taxable No State Regulated No 1963	Year Organized NAA CPA - Tax	CPA - Audit	Work	Commercial UmbrellaChubb		
Ultimate Meters Served364,754	Other Firm Power Customers N/A	Power Pool Total Plant Capacity 425 MW	# of Substations	Total Employees	Union Employees.	KUS Designation

MW Peak Demands	Winter	
2006 Financial Keys	Total Assets	Cost of Debt5.33%

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# Wabash Valley Power Association, Inc.

### ORGANIZATION

ormed Wabash Valley Power for better everage in negotiating long-term, low-cost we've grown to a membership of 28 nural power at a stable and competitive price to its In 1963, a few rural electric cooperatives wholesale power supply contracts. Since then, and transmit wholesale power to our members, Member-Owners and respond to their collective Wabash Valley exists to supply and deliver reliable wholesale electric cooperatives. We generate, purchase, who in turn distribute the retail power to their 365,000 consumer-owners.

#### MEMBERSHIP

of one representative from each of its Wabash Valley has 2 members that Wabash Valley's Board of Directors consists are not cooperatives; J. Aron and Wabash Valley Energy Marketing. members.

#### POWER SUPPLY

located in southern Indiana. Wabash Valley Wabash Valley has a BBB+ credit ratin has 50% ownership in a gasification plant that a stable outlook from Standard & Poor's. Wabash Valley Power has a 25% ownership Unit I from Duke Energy Indiana by the end of power agreements is used to satisfy the rest of of Gibson Unit 5, a 625-MW coal-fired unit provides steam and synthetic gas to fuel the Wabash /alley Power plans to acquire Wabash River Wabash Valley also owns 22-MW of landfill gas generation and 260-MW of gasfired peaking power. A portfolio of purchase Wabash Valley Power's load requirements. 260-MW Wabash River Unit 1. 2007.

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### **TRANSMISSION**

encompasses 50 Indiana counties, 6 Michigan counties, 30 Illinois counties and 4 Missouri counties. Wabash Valley has 413 miles of Wabash Vailey Power's service territory transmission and 55 substations.

#### REGULATION

Wabash Valley Power is regulated by the Federal Energy Regulatory Commission for The Indiana Utility Regulatory Commission has jurisdiction on financings and certain asset acquisitions. rate-related matters.

### OTHER POINTS OF INTEREST

In May 2006, Wabash Valley's board approved the membership of Citizens Electric corporation (Citizens). Citizens is located in Wabash Valley Power on January 1, 2007. Citizens is Wabash Valley's 28th cooperative Missouri, and began taking power from member.

### FINANCIAL RATING INFORMATION

Wabash Valley has a BBB+ credit rating with

## Western Farmers Electric Cooperative

P.O. Box 429

Main Telephone (405) 247-3351

Anadarko, OK 73005	Main FAX (405) 247-4444
	www.wfec.com
Executiv	Executive Contacts
Chief Executive Officer	Chief Executive OfficerGary R. Roulet Executive Administrator
Treasurer & Financial Risk Officer	Treasurer & Financial Risk Officer
General Manager, Transmission & Distrib	General Manager, Transmission & DistributionRon Cunningham
General Manager, Power Production	General Manager, Power Production
Chief Financial Officer	Chief Financial OfficerJane Lafferty
General Manager, Marketing & Communi	General Manager, Marketing & Communications
General Manager, Legal & Administration	General Manager, Legal & Administration

### Accounting & Finance Related Personnel

Finance	Jane Lafferty
Treasury	Jane Lafferty
General AccountingRe	Robert Elrod - Manager: Financial Services
***************************************	Tom Blanchard - Financial Systems Surv
***************************************	Larry Arthur - Tax & Internal Control Accountant
Internal Auditing.	Lany Arthur
***************************************	Brian Hobbs
Data Processing	Howard Fleshman - Manager, Information Services
	Rodney Palesano - Manager, Human Resources
	John Toland - Principal Production Engineer
Ultimate Meters Served 258,130 REC Members 99 Other Firm Power Customers 19 Other Firm Power Customers 25 Power Pool 200 11,128 MW 4 of Substations 256 Miles of Transmission Line 3,622 Total Employees 357 Union Employees 06 RUS Designation 06	Taxable Yes State Regulated No Year Organized 1941 CPA - Tax PricewaterhouseCoopers LLP CPA - Audit KPMG LLP Corporate Insurance Providers Worker's Comp. Self-Insured Primary Liability Self-Insured Commercial Umbrella Self-Insured Commercial Umbrella HM Global

### 2006 Financial Keys

Total Assets\$780,728,459	Winter
Total Operating Revenue\$402,149,402	Summer
Net Margins\$10,355,377	
Equity Ratio 11.95%	2
T.I.E.R.	Member 6.
DSC Ratio1.11	Non-Mem
Cost of Deht	

**WW Peak Demands** 

1,409

#### 117

## Western Farmers Electric Cooperative

### ORGANIZATION

tum, service the electrical power needs of more subsidiaries constructed and maintains a 14cooperative incorporated in 1941 under the laws of the state of Oklahoma. Supplying the electrical needs of more than two-thirds of rural States Air Force base. The member systems, in Headquartered in Anadarko, Oklahoma, WFEC is a generation and transmission Oklahoma, WFEC delivers wholesale electric than a half million people. WFEC also sells power to 19 member systems and a United electricity to eight municipalities.

#### MEMBERSHIP

consists of one representative from each of its WFEC's 20-member Board of Trustees and sets policy and wholesale electric rates for its members,

### POWER SUPPLY

WFEC has generation plants located in Anadarko, Mooreland, and Hugo, Oklahoma. The Anadarko Plant consists of six units - three combined-cycle gas turbines, with a combined with 304 MW, generates with three conventional steam boilers, and the Hugo Plant WFEC has long-term power contracts to the energy produced from the 74 MW Blue are conventional steam boilers and three are capacity of 374 MW. The Mooreland Plant, is a 450 MW coal-fired facility. In addition, Southwestern Power Administration and all of purchase 260 MW of hydropower from Canyon wind farm.

#### TRANSMISSION

High-voltage electricity is delivered to the member systems throughout a network of transmission is included in the Southwest substations, and switch station facilities located around the state and in æ elecommunications system, and a supervisory WFEC Power Pool Regional Tariff. WFEC operates a control and data acquisition (SCADA) system. control area transmission center, of Texas and Kansas. transmission lines, parts

### OTHER POINTS OF INTEREST

WFEC was formed as a tax-exempt

cost-based supply of power to its members. However, WFEC received a private letter profit electric cooperative to provide a reliable which allowed the Cooperative to benefit from ruling in 1982 to become a taxable entity, the Safe Harbor Leasing provisions on its coalfired Hugo Plant.

One of WFEC's wholly owned for-profit mile railroad. This facility provides WFEC with access to alternate rail supply routes for coal delivery from Wyoming to the Hugo Plant near Fort Towson, Oklahoma.

member-owners. This Board meets monthly construction of two 45-megawatt simple cycle generating facilities, fueled by natural gas, was During 2001, through another subsidiary, agreement was entered into with another party agreement contains certain recall provisions allowing recall of capacity at certain intervals. 30 MW's have been recalled for use by WFEC. completed in Anadarko, Oklahoma, to purchase the capacity of these units.

A contributing asset is the Cooperative's interstate pipeline interconnections providing access to several gas marketing organizations and gas supply sources. The pipeline delivers transmission gas pipeline with intrastate and fuel to the Mooreland and Anadarko Plants.

stalled for several years, following the passage In Oklahoma, retail competition has been when SB 734 was introduced, which proposes which called for further study of the issue. A report was submitted to the governor and the Legislature in fate 2002. There has been no to create a Joint Electric Utility Restructuring Task Force to study certain issues relating to new action on the issue until early in 2007 of SB 440 by the state Legislature in 2001 retail electric consumer choice in Oklahoma.

WFEC is a Regional Partner in Touchstone Energy and an equity owner of ACES Power Its financial ratings affirmed by Marketing. Its financial ratings affirmed by Standard & Poor's and Fitch are BBB+ and A-, respectively.

### Western Montana Electric Generating and Transmission Cooperative, Inc.

1001 SW Higgins Panorama Park, Suite 206 Missoula, Montana 59803-1340

Main Telephone (406) 721-0945 Main FAX (406) 721-3738

### Executive Contacts

Manager William K. Drummond
Executive Assistant Cathy Schwenk

DESCRIPTION

administration, policy analysis and lobbying Corvallis, Montana, Vigila services to its members. WMG&T also Cooperative, Dillon, Montana. The Western Montana Electric Generating Administration. and Transmission Cooperative (WMG&T), provides power planning and representation for provides consulting services to publicly-owned utilities.

County Electric Cooperative. Montana, Vigilante Electric consumers. WMG&T offers power and Mission Valley Power, Pablo, Montana, transmission contract negotiation and Ravalli County Electric Cooperative. one tribal utility in Montana. WMG&T's Cooperative; Eureka, Montana, Missoula mombers serve over 100,000 electric Electric Cooperative; Missoula, Montana, members serve its seven members; six tural cooperatives and Bank, Montana, Lincoln Electric its seven members; six tural cooperatives Cooperative; Eureka, Montana, Missoula one tribal utility in Montana. The WMG&T members in western Montana purchase the majority of their power requirements from the Bonneville Power Montana, Lincoln Blectric Montana, Glacier Electric Cooperative; Cut The members of WMG&T are: Flathead Electric Cooperative, Kalispell,

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## Wolverine Power Supply Cooperative

Cadillac, Michigan 49601 P.O. Box 229

Main Telephone (231) 775-5700 Main FAX (231) 775-2077 *www.wpsci.com* 

### Executive Contacts

## Accounting & Finance Related Personnel

Finance	Treasury Richard Kohler - Accounting Supervisor General Accounting Richard Kehl Corp. Property & Liability Insurance Jeff Brooks	Data Processing, Information Services
Finance	Treasury General Accounting Corp. Property & Liability Insurance	Data Processing, Information Servici Employee Benefits, Human Resourci Resource Planning

Taxable No State Regulated No State Regulated No Year Organized 1983 CPA - Tax NIA CPA - Audit Plante & Moran, LLP	Corporate Insurance Providers Worker's CompAccident Fund Co. Excess LiabilityAEGIS Effectric Property Ace American Ins. Co.
Ultimate Meters Served (Approx)210,763 REC Members	# of Substations

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MW Peak Demands	Winter 406 Summer 486	2006 MWH Sales Member3,120,623 @ N/A per MWH Non-Mem243,361 @ N/A per MWH
2006 Financial Keys	Total Assets	Net Margins

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# Wolverine Power Supply Cooperative

### ORGANIZATION

customers throughout Michigan. Wolverine is non-taxable as defined under Section 501 Utilities Cooperative Finance Corporation Wolverine provides wholesale power to six energy services to nearly 600,000 memberin Cadillac, Michigan. Wolverine is regulated by the Federal Energy Regulatory Commission (FERC) and receives inc., is a G&T cooperative incorporated under the laws of the State of Michigan, with (c) (12) of the Internal Revenue Code. all of its financing from the National Rural Power Supply Cooperative, member cooperatives that provide retail Headquarters Wolverine

#### MEMBERSHIP

Wolvenne is governed by a 12-member board retail sales are attributable to residential Six member cooperatives comprise Wolverine Power Supply Cooperative. of directors.

### POWER SUPPLY

and capacity, on both a long and short term comprise the remaining approximately 25% of that include cooperatives. Wolverine is presently purchasing energy investor-owned utilities, power marketers and basis, from a variety of supplier out-state

generation, which is primarily used as peaking 15 MW of the J.H. Campbell III coal fired Wolverine owns and operates approximately 237 megawatts of internal capacity. Wolverine also owns approximately plant, owned by Consumers Energy Company. others.

Wolverine's Energy Control Center located adjacent to the cooperative's offices in Cadillac. Wolverine owns and operates transmission functions are monitored through line and more than 176 transmission and distribution substations. In 2006, Wolverine scheduling, trading and approximately 1,600 miles of transmission sold nearly 3.36 million MWH of energy and had a peak demand of 486 MW. Purchases,

### SERVICE AREA CHARACTERISTICS

customers comprise nearly 1/3 of the total customer base, less than 10% of overall sales industrial customers both in-state energy sold by Wolverine's member-Although seasonal memberare attributable to this customer class. The majority of the member-cooperatives' Commercial and customers.

### 2006 - Total MWh Sales

Oglethorpe	Associated	Basin	Serrinole	Tri-State	North Carolina		Central Electric - SC	Fast Kenticky	Wabash Valley	Brazos	Hoosier	South Mississippi	Alabama	Buckeye	Western Farmers	Golden Spread	Dairyiand	NAMO	Rio Rime	PNGC Power	Saluda River	Minnkota	Sho-Me Power	Nebraska	Arizona	Wolverine	Central Electric - MO	Square Bune	Alleohenv	San Miguel	Raybum Country	Chugach	Sunflower	Central Iowa	East River	South 16xas	Kaneae Flootie	Com Belt	Sam Rayburn	Upper Missouri	M & A Electric	N. W. Electric	Soyland	Central Power - ND	Tex-La	Northwest Iowa	Northeast Missouri	Rushmore	Central Montana	A sociable or Category M/A
23,025,710	22,397,441	17,968,000	17,006,749	16,613,736	16,476,547	14,665,444	13,492,954	12,075,407	11,819,056	11,530,377	9,923,558	9,535,462	9,498,411	8,231,237	6,674,093	6,477,751	6,118,651	5,860,754	11/6/5,5	5.212.481	4,005,648	3,969,952	3,923,837	3,499,705	3,490,774	3,363,984	3,253,019	3,189,843	2,024,070	2,937,194	2,929,158	2,753,266	2,672,598	2,451,023	2,408,994	2,332,883	001,412,7	1 759 567	1,682,331	1,637,014	1,599,342	1,555,262	1,492,128	1,454,767	1,427,281	1,214,901	1,174,604	930,944	4 1,422	Z6Z,067
	2	m	4	'n	ν 1	~ (	oc c	y 01	2 =	12	13	14	15	16	17	œ ·	<u>6</u>	07 T	17	1 2	7.7	25	56	27	28	29	30		3.2	3 5	35	36	37	38	39	40	<b>;</b>	47	4	45	46	47	48	49	20	51	52	53	54	Note: Month of Left

Note: Member Information Excluded if No Data Available or Category N/A

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## 2006 - Total Revenue per MWh

Upper Missouri	Square Butte	Northwest Iowa	Rushmore	PNGC Power		Central Power - ND	Basin	San Miguel	Central Electric - MO	Northeast Missouri	M & A Electric	Big Rivers	N. W. Electric	Nebraska	KAMO	Associated	Minnkota	Saluda River	Deseret	Sho-Me Power	Buckeye	Hoosier	Dairyland	Com Belt	Arkansas	Great River	Wabash Valley	Oglethorpe	Tri-State	Smillower	East Kentucky	Northeast Texas	Southern Illinois	Allegheny	North Carolina	Soyland	Sarn Kayburn	Central towa	, ,	Court Tours	Modernia	Kansas Bloomin	Majjaga Lebestie	Tex-La	rower Resources	Alabanz South Micciscipni	Control County	Seminole	Brazos	Rayburn Country	Chugach	us Ranking is; 48.66
27.52	27.71	30.71	31.41	31.93	32.67	32.86	34.31	34,35	35.42	35.53	35.69	36.35	37.47	37.96	38.31	38.62	38.80	39.11	39.23	39.77	41.84	44.46	45.02	45.23	46.28	46.78	47.13	49.03	50.50	50.63	53.16	53.71	54.99	55.20	55.27	56.04	56.20	36.34	64:10	57.75	CO.//	71.00	21.12	62.30	64.10	66.40	04:00	68.48	74.03	27.77	71.79	The Membership Average for this Ranking
	2	3	₹	S	9	7	∞	6	01	=	12	13	14	15	16	17	82	61	20	21	22	23	24	25	26	27	28	29	30	 	32	33	34	35	36	37	80 E	ξ; <del>1</del>	? ;	÷ (	7 7	7 7	Į :	45	46	/ <del>4</del>	ç ç	<del>4</del> 6	8 5	52	.53	-

The Membership Average for this Ranking is: 48.66 Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - Member MWh Sales

Oglethorpe	Associated	Seminole	North Carolina	Central Electric - SC	Tri-State	East Kentucky	Arkansas	Basin	Great Kiver	Brazos Sauda Misosperinni	A following	Mabach Valley	Wadash vancy	Hoosier	Western Farmers	KAMO	Dairyland	Golden Spread	PNGC Power	Nebraska	Атіхопа	Central Electric - MO	Saluda River	Big Rivers	Wolverine	Minnkota	Northeast Texas	San Miguel	Rayburn Country	Allegueny	Sho-me rower	Fast River	South Texas	Deseret	Sunflower	Southern Illinois	Kansas Electric	Com Belt	Sam Rayburn	M & A Electric	N. W. Electric	Chugach		Central Power - ND	Iex-La	Northeast Missouri	Course Built	Northwest Iowa	Rushinore	53
23,019,482	17,336,688	16,777,086	5,125,412	13,492,954	13,094,448	12,129,402	12,018,796	11,849,000	11,421,473	11,363,383	6,528,089	8,590,026	8,338,572	6 57 579	6 250 641	\$ 860.754	5,463,467	4.923,961	3,955,380	3,499,705	3,336,119	3,253,019	3,208,788	3,188,056	3,120,623	3,080,882	3,024,070	2,937,194	2,929,158	2,833,858	2,744,628	2,451,023	2,408,994	2.075.361	1.892,244	1,883,652	1,790,777	1,713,003	1,682,331	1,599,342	1,555,262	1,523,289	1,492,128	1,454,767	1,427,281	1,392,126	1,174,604	1,096,508	955,835	i polynomen Devices
	2	٠.	. 4	·v	, v	, ,	00	6	10	Ξ	12	13	14	. 15	9 1	/ 1	0 0	£ 6	2.50	3 :	, r	24	56	3, 6	27	28	53	30	31	32	33	34	32	30	38	0.00	40	41	42	ξ <del>.</del>	44	45	46	47	48	49	20	51	52	53

Note: Member Information Excluded if No Data Available or Catego

## 2006 - Member Revenue Per MWh

Upper Missouri	Square Butte	PNGC Power	Basin	Rushmore	East River	Northwest Iowa	Associated	Central Power - ND	Big Rivers	San Miguel	Central Electric - MO	Northeast Missouri	M & A Electric	Minnkota	N. W. Electric	Nebraska	KAMO	Deseret	Sho-Me Power	Buckeye	Great River	Com Belt	Dairyland	Saluda River	Arkansas	Oglethorpe	Wabash Valley	Hoosier	Tri-State	East Kentucky	Northeast Texas	Sunflower	Soyland	North Carolina	Sam Rayburn	Central Iowa	Southern Jilmois	Allegheny Cantal Electric SC	,	Western ramers	South lexas	Kansas Electric	Tex-La	Ајађапа	South Mississippi	Seninole	Golden Spread	Chugach	222	for this Ranking is: 47.39
27.05	27.71	30.44	30.73	31.41	32.67	32.71	32.77	32.86	34.11	34,35	35.42	35.53	35.69	35.80	37.47	37.96	38,31	38.92	40.20	41.59	44.52	45.68	46.37	46.59	47.85	48.98	49.12	49.65	49.79	53.22	53.71	54.14	56.04	56.12	56.20	56.54	56.54	56.90	31,49	58.39	58.64	61.82	62.30	64.98	68.16	68.59	69.44	72.26	75.84	he Memberchin Average for th
-	7	60	4	۰ ۷۰	9		00	6	10		12	13	4	15	91	11	18	19	20	21	22	23	24	25	56	27	28	29	30	31	32	33	34	35	36	37	38	36	9	4.	42	43	44	45	46	47	48	49	20	

The Membership Average for this Ranking is: 47.39 Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - MWh's Generated

Oglethorpe Basin Associated Tri-State Seminole East Kentucky	Arkansas Arkansas Hoosier Buckeye Dairyland Alabama North Carolina Deseret Brazos Western Farroers South Mississippi	Square Butte San Miguel Arizona Sunflower Chugach Central Iowa Souttern Illinois Allegheny Mitunkota	Saluda River Wabash Valley Golden Spread Com Belt Northeast Texas Kansas Electric South Texas Sam Rayburn Power Resources Northwest lowa Soyland Wolverine Sho-Me Power
21,272,913 16,711,718 14,020,387 11,978,676 11,737,699	11,174,292 9,986,125 8,164,431 7,431,840 5,991,268 5,999,124 4,722,428 4,522,656 4,485,059 4,344,022 4,167,465	3,189,843 2,937,194 2,844,017 2,500,097 2,424,985 2,157,118 2,034,867 1,861,278 1,677,207	1,583,292 1,583,293 1,368,992 1,214,968 805,514 561,145 550,007 372,959 259,066 167,389 112,873 783
	2 8 8 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	22 23 24 25 25 25 25 25 25 25 25 25 25 25 25 25	5

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Note: Member Information Excluded if No Data Available or Category N/A

## 2006 - Cost per MWh Generated

Northwest Iowa	Minnkota	Buckeye	Wabash Valley	Square Butte	Deseret	Basin	Hoosier	Dairyland	Allegheny	Great River	Arkansas	Com Belt	Associated	San Miguel	Central Iowa	Northeast Texas	Sunflower	Southern Illinois	Tri-State	Sam Rayburn	Soyland	Power Resources	East Kentucky	North Carolina	Oglethorpe	Kansas Electric	Seminole	Western Farmers	South Mississippi	Alabama	Chugach	Golden Spread	Wolverine	South Texas
18.07	23.27	23.39	23.86	24.41	26.64	27.11	28.42	29.73	31.00	31.47	32.13	32.86	34.22	34.44	35.69	36.85	37.11	37.28	37.96	38.20	39.92	41.59	42.35	42.44	43.16	43.82	48.00	52.24	53.70	53.88	63.91	72.82	78.65	104.92
-			্ব		ve	-	- 00	, p	. 01		12		. 4		91	11	. 80	6	20	53	7.5	23	24	25	26	27	28	50	90		32	33	34	35

The Membership Average for this Ranking is: 40.73 Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - MWh's Purchased

Central Electric - SC	North Carolina	Wabash Valley	Associated	Brazos	KAMO	Tri-State	Seminole	South Mississippi	Golden Spread	Big Rivers	PNGC Power	Great River	Sho-Me Power	Азабата	Arkansas	Nebraska	Wolverine	Central Electric - MO	Rayburn Country	Minnkota	Saluda River	Western Farmers	East River	Northeast Texas	Oglethorpe	Hoosier	Basin	South Texas	Upper Missouri	M & A Electric	N. W. Electric		Central Power - ND	Tex-La	Sam Rayburn	Soyland	Kansas Electric	Allegheny	Deseret	Northeast Missouri	Huckeye	Northwest lowa	Kushmore	Arizona	Com Belt	Chugach	Central Iowa	Dairyland	Southern Illinois	Sunflower
13 831 632	11.930,444	10.824.749	9,586,547	7,293,535	5,867,169	5,865,889	5,616,485	5,546,728	5,332,116	5,294,138	5,271,977	4,358,360	3,924,512	3,876,372	3,523,420	3,499,705	3,361,079	3,253,019	3,001,151	2,538,414	2,537,359	2,508,658	2,432,000	2,308,686	2,108,654	1,983,398	1,926,426	1,910,259	1,637,014	1,599,342	1,556,034	1,523,645	1,511,823	1,478,873	1,402,451	1,341,564	1,301,708	1,221,379	1,213,046	1,175,563	1,049,703	985,950	930,944	692,018	597,712	475,909	427,972	407,889	384,629	323,418
3	٠,	4 17	, 4	٠ ٠	ı vo	۲-	∞	ō,	10	11	12	13	14	15	16	17	38	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	4-	42	43	44	45	46	47	48	49	90	51

Note: Member Information Excluded if No Data Available or Category N/A

## 2006 - Cost Per MWh Purchased

Allegheny Big Rivers Buckeye East River Central Power - ND Upper Missouri Northwest Iowa PNGC Power Rushmore Northeast Missouri Associated N. W. Electric Sho-Me Power M & A Electric KAMO	Central Electric - MO Soyland South Texas Minnkota Wabash Valley Tri-State Nebraska Basin Southern Illinois Com Best Great River Wolverine Deseret Western Farmers Saluda River Central Jowa East Kentucky Arizona Sunflower	Chugach Northeast Texas North Carolina Hoosier Central Electric - SC Sam Raybum Dairyland Alabama. Kansas Electric Arkansas Tex-La Golden Spread South Mississippi Raybum Country Oglethorpe Seminole
16.10 20.67 20.78 25.80 25.90 25.97 26.40 27.06 29.73 30.90 31.68 32.12 32.12	32.52 32.61 35.56 36.29 37.16 37.26 37.16 40.83 41.75 42.75 44.86 46.76 46.76 46.76 46.76 50.30 51.69	51.90 Chugs 52.44 North 53.14 Hoosi 53.26 Centr 54.74 Sam F 54.87 Dairy 55.36 Alaba 56.35 Kanss 57.18 Tex-L 58.47 Golde 60.64 South 73.70 Raybt 84.95 Centris Raybt Raybt 73.70 Raybt 84.95 Collet 84.95 Semi
1 2 5 4 4 4 6 6 7 8 8 9 0 1 1 2 5 5 4 5 1	16 17 19 19 19 22 22 23 24 24 23 31 31 33 34	35 33 33 33 33 33 33 33 44 45 45 45 45 46 46 47 47 47 47 47 47 47 47 47 47 47 47 47

Note: Member Information Excluded if No Data Available or Category N/A

## 2006 - Number of Employees

Basin	Tri-State	Great River	Associated	East Kentucky	Dairyland	Alabama	Seminole	Hoosier	Western Farmers	Brazos	Chugach	Minnkota	Sunflower	South Mississippi	Sierra Southwest	Georgia	Arkansas	San Miguel	South Texas	Oglethorpe	North Carolina	Sho-Me rower	Deseret	Central Electric - MO	Southern Illinois	Central lowa	East River	Wolverne	Big Rivers	Com Ben	Wabasii valley	Soyland Nachange Missouri	N W Flectric	Allegheny	Northwest Iowa	M & A Electric	Southwest Transmission		Central Power - ND	PNGC Power	Central Electric - SC.	Buckeye	Kansas Electric	Rushmore	Arizona	KAMO	Golden Spread	Sam Kaybum	lex-La	Rayburn Country	Nowheast Texas	I Inner Missouri	Central Montana	
1.123	100	768	637	631	800	\$42	484	463	357	354	348	338	335	283	242	237	218	183	9/1	161	149	149	143	120	811	110	104	104	104	. 62	19	58	57	56	33	3 4	42	9 02	37	36	35	32	24	21	61	91	10	7	7	9	4	2	ra (	7
-	(	7	m	4 1	, v	o t	~ 0	0 0	× 5	2 =	: :	13 13	77	15	92	17	. 65	10	20	21	22	23	24	25	56	7.7	28	29	30	31	32	33	34	35	36	37	39 38	39	00 :	; ;	7 5	7 7	45	45	5 4	4 4	49	20	. 15	52	53	54	55	36

Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - Total Assets

Onlethoroe Basin Tri-State Fast Kentuckv Great River Associated Brazos Serminole North Carolina Bie Rivers	Alabama Arkansas Hoosier South Mississippi Dairvland Buckeve Western Farmers Chusach Wabash Vallev Desertet Central iowa KAMO Alleehenv	Square Butte Sunflower Southern Illinois Golden Spread South Texas Corn Belt Arizona Sho-Me Power San Mieuel Northeast Texas Wolverine Minnkoua Kansas Electric Central Electric - SC Central Electric - MO East River Tex-La Saluda River I Rev.La Saluda River N. W. Electric Southwest Tensentission	Availah
4,901,745,000 2,879,776,889 2,471,415,634 2,028,501,82 1,980,916,000 1,821,765,076 1,403,901,731 1,40,567,844 1,307,077,135 1,254,388,382	1.199.933.625 1.117.608.500 1.042.444.450 1.011.163.017 945.788.755 923.957.611 790.728.459 563.040.148 474.944.836 462.198.104 404.848.990 360.495.996	389.537.035 348.546.027 341.79.887 341.107.480 335.644.754 308.028.349 279.561.295 261.235.994.694 229.922.952 229.922.952 229.922.952 229.922.952 229.922.952 225.922.964 109.755.887 193.755.887 103.755.887 100.422.672 100.6847.566 100.032.300	106.503.137 88.351.615 88.351.615 88.287.830 84.224.676 78.115.620 67.247.345 65.281.341 60.863.389 36.657.744 35.823.379 30.258.136 25.020.998 15.676.770 9.095.130 7.316.861 1.355.325
2 4 5 5 5 5 5 5	22 22 23 23 23 23	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	£ 4 4 4 4 4 4 8 4 8 6 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5

Note: Member Information Excluded if No Data Available or Category N/A

## 2006 - Total Operating Revenue

Seminole	Oglethorpe	North Carolina	Brazos	Associated	Tri-State	Central Electric - 3C	Great River	East Kentucky	South Mississippi	Dasti	Arkansas	Wabash Valley	Honsier	Golden Spread	Western Farmers	Buckeye	Dairyland	Chugach	Big Rivers	KAMO	Rayburn Country	Deseret	Wolverme	Allegheny	Sho-Me Power	PNGC Power	Northeast Lexas	Adjunkota	South Texas	Sunflower	Central Iowa	Nebraska	Minois	Central Electric - MO	Kansas Electric	San Migues	Sam Nayoun	Tot-13	Fast River	Soviand	Corn Belt	Sierra Southwest	N. W. Electric	63	Central Power - ND	Upper Missouri	Normeast wissoms	Construent Transmission	Ruchmore	Power Resources	Central Montana	New Horizon	Georgia	<b>V</b>
1 173 424,620	1 128 879,000	911 164.597	880.892.682	867.142.524	846,044,628	775,455,976	710,031,000	650,959,941	636,991,811	628,716,081	617,660,934	605,562,276	569,041,251	441,344,744	436,106,124	402,149,402	334,377,613	284,439,111	230,246,715	776 746.915	222,652,052	218,755,725	195,689,229	180,062,423	169,119,453	167,056,500	162,445,290	156,670,095	155,275,887	150,150,084	140,835,920	112.859.511	123,818,641	116,090,344	110,774,319	104,447,074	94,558,537	89,722,827	88,916,048	85,727,358	84,950,931	63.292.761	59.481.148	57,085,676	47,919,538	45,042,736	44,069,475	39,732,057	36,282,325	30,067,606	18,141,206	12,443,737	14,27,5,61	
	(	7 .	ω,	4.	n 4	0 1-	~ oc	· •	10	: =	13	13	14	15	16	11	18	19	20	21	22	23	* 7¢	C %	97	286	29	30	31 2	32	33	34	35	36	7 6	36	40	41	42	43	44	45	46	47	8 4	\$ <b>\$</b>	3 57	52	1 5%	54	55	26	57	58

Note: Member Information Excluded if No Data Available or Category N/A

#### 2006 - Interest Income

•	Oglethorpe	Basin	Associated	East Kentucky	Big Rivers	Tri-State	Western Farmers	North Carolina	Great River	Allegheny	Colden Spread	Concer Spicad	Alabama	Alabanisa	Buckey	Northeast Texas	Hoosier	Saluda Biver	Wolnerine	Arbansas	Control Town	South Mississippi	Wahash Valley	San Mignel	Control Flectric - MO	Central Electric - SC		Sunflower	East River	Chugach	Kansas Electric	Arizona	Soyland	PNGC Power	Dairyland	South Texas	Con Belt	Sex-La	Sho-Me Power	KAMO	M & A Electric	New Horizon	Northwest Iowa	Rayburn Country	Northeast Missouri	N. W. Electric	Minnkota	Central Power - ND	Sam Raybum	Square Butte	Upper Missouri	Nebraska	Central Montana	Sierra Southwest	Power Resources	Kustanore	Georgia	ta Available or Category N/A
	46,313,000	33,533,549	23,655,254	17,624,561	15,799,831	13,373,292	10,226,937	7,309,555	6,364,219	5,598,298	5,516,107	4,603,281	3,751,285	3,749,197	3,034,121	2,792,856	2,634,379	2,539,413	2,495,207	2,236,570	2,067,646	2,066,052	2,015,235	1,347,525	1,313,072	1,312,136	1,214,398	1,171,833	1,131,563	1,053,918	8/9,481	873 508	830,422	829,373	669,864	. 605,143	552,327	536,256	497,670	490,005	431,461	423,755	501,000	310 484	215,353	213-974	198.946	186,819	154,006	146,940	85,641	84,713	83,493	71,568	63,553	45,850	1,947	Control of the Data
	-	2	. ~	. 4	+ 4	n 4	o r-	- 00	. 6	10	=	12	13	14	15	16	1.7	18	19	20	21	22	23	24	.52	26	2.7	28	59	30	31	32	33	34	, Y	37	. 80	39	40	41	42	43	44	45	46	/ 4 /	84 6	ę ę	06	ī. \$	23 52	2.5	55	56	57	28	65	

Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - Operating Margins

Oglethorpe	Great River	Brazos	Golden Spread	Big Rivers	Wolverine	Allegheny	Sho-Me Power	Dairyland	South Mississippi	Chusach	Alabana	Seminole	Central Iowa	Deserct	Hoosier	Sunflower	Sam Rayburn	San Miguei	Downer Recognose	KAMO	East River	Wabash Valley	Tex-La	Central Electric - MO	Square Butte	Rayburn Country	M & A Electric Northeast Missoltri	Central Montana	Rushmore	Kansas Electric	Upper Missouri	Georgia	Northeast Lexas	Nebraska N W Hactric	Central Power - ND	.82	Central Electric - SC	PNGC Power	New Horizon	Western Farmers	Minnkota	Northwest Iowa	Com Belt	East Kenticky	Accordated	Saluda River	Basin	A. collection or Cotamory N/A
181,242,000	45,900,274	34,493,748	19,840,147	17,958,410	15,227,215	13,581,970	9,509,429	9,458,075	8,733,257	8,676,483	8,585,510	7.863.804	5,597,511	5,529,207	5,066,006	3,043,669	2,074,491	2,032,168	1,931,296	1,714,544	1 646 579	1,373.330	1,326,434	1,249,703	1,041,657	973,458	957,482	949,820	280,558	174,958	130,086	64,999	0	-14,131	131 540	220.725	-284,805	-303,793	-315,018	-439,023	-526,866	-865,549	-1,700,313	-6,972,076	-10,455,219	-12,976,449	-34,488,669	T. J. J. Sale Date
year (	7	n 4	. 2	9	7	oo c	6 0.		1.2	£1 :	<b>**</b> 3	C 91	17	18	19	20	21	22	£3 :	24	57	2,00	2 62	53	30	31	32	33	2.5	36	37	38	39	40	14	75	44	. 45	46	47	48	49	50	51	52	53	55	;

Note: Member Information Excluded if No Data Available or Category N/A

#### 2006 - Net Margins

	55.962.773	Great River
	45,928,154	Tri-State
4 60	43,656,430	Brazos
. 4	36,149,623	Buckeye
ۍ.	34,542,297	Big Rivers
9	26,286,249	Allegheny
7	25,171,157	Golden Spread
89	18,201,000	Ogietiorpe
6 ;	17,886,655	Arkaneas
0:	15,517,571	Associated
= =	15 22 602	Sho-Me Power
77	13,222,032	Seminole
51	14.205,315	Ајађати
12	11.438,938	Dairyland
. 2	11,173,989	East Kentucky
17	11,136,341	South Mississippi
18	10,829,905	Deseret
19	10,355,377	Western Farmers
20	10,104,457	Southern Illinois
21	10,039,059	Chugach
22	95,970,599	Loonian 10wa
23	8,535,671	rioosier Viett Cambino
24	6,365,873	North Caronia
25	6,240,482	- 201122
76	6,030,205	Similower
27	5,975,143	East River
28	5,387,080	KAMO
29	5,080,605	Control Montana
30	4,561,955	Websel Veller
31	4,000,000	San Miguel
32	2,545,237	Tex-La
33	3 187 273	M & A Electric
÷ 0.	3 101.698	Sam Rayburn
3,0	3 069 300	South Texas
36	2.640.508	Northeast Texas
36	7 498.263	Upper Missouri
9 6	2,404,266	Northeast Missouri
40	2,035,553	Central Power - ND
41	1,996,936	N. W. Electric
42	1,963,860	Power Resources
43	1,816,515	Киѕінтоге
44	1,749,970	Square Butte
45	1,741,739	Northwest 10wa
46	1,343,764	Corn Belt
47	1,532,963	Rayhim Collitiv
8 (	1,423,621	Central Electric - SC
49	1046 681	Kansas Electric
51	640,607	Soyland
52	511,386	PNGC Power
53	234,277	New Horizon
54	70,941	Nebraska
55	11,085	Cetuda River
56	-19,887,426	Allacto or Catagory N/A
Note: Member Info	Note: Member information Excluded if No Data Available of Calegory INA	Available of Catcholy Inch

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2	Central Electric - MO Sho-Me Power Wolverine PNGC Power	N. W. Electric Central Power - ND Arkanas Minukota Minukota	Gooten Spread Buckeye Northwest Iowa East River Northeast Texas Chugach	Sam Raybum Basin KAMO Deseret Raybum Country Soyland	South Texas Central Iowa Associated Tri-State New Horizon Brazos	Southern Illinois Tex-La Dairyland Oglethorpe Wabash Valley Western Farmers Great River Allegheny Honsier	South Mississippi San Miguel Central Electric - SC Georgia Kansas Electric Alabama Seminole	Square butte East Kentucky Nebraska North Carolina Big Rivers Sunflower Power Resources
88.75 60.57 54.17 51.65	52.80 47.53 45.146	43.14 40.61 37.57 37.15	37.05 35.75 35.28 34.33 31.41 30.05	27.01 26.93 26.55 20.42 18.77	16.30 16.30 16.31 15.12 14.31	13.56 13.14 12.74 12.46 12.23 11.85 11.50	11.36 11.03 10.89 9.89 9.77 9.46 6.96	6.29 5.28 5.26 5.26 2.18 -17.33 -19.06 -25.56
1 2 5 7	4 <i>r</i> U <i>r</i> O 1 - «	6 0 11 2	5 4 5 5 5 6 7 8	282288	2 2 2 2 2 2 2 2 3 2 3 3 0 3 0 3 0 3 0 3	32 33 34 35 36 36 36 36	04 14 45 45 45 45 45 45 45 45 45 45 45 45 45	48 50 52 53 54 54

Note: Member Information Excluded if No Data Available or Category N/A

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#### ETHERRIBILITIES

Deserct Northeast Texas Sunflower Central Electric - SC

KAMO San Miguel Western Farmers

Associated South Mississippi

Alabama

South Texas

Wabash Valley

Soyland

East Kentucky Kansas Electric

North Carolina Square Butte New Horizon

Central Electric - MO Northwest Iowa

Northeast Missouri

M & A Electric Sho-Me Power Solden Spread

Tex-La Upper Missouri

2006 - Tier

Nolverine

Allegheny

Central Power - ND

East River

N. W. Electric Rayburn Country

Great River

Power Resources Sam Rayburn Southern Illinois

Central Iowa

Big Rivers

Chugach

# 2006 - Rate of Return on Rate Base

Nebraska Power Resources Buckeye Wolverine Golden Spread Allegheny Central Iowa	Georgia Deseret Rig Rivers Sumflower Great River Dairyland Northeast Missouri KAMO East River Wabash Valley Rayburn Country South Mississippi Tri-State Chugach Alabama M & A Electric	Hoosier North Carolina Square Butte San Miguel Western Farmers Serminole Arkansas N. W. Electric East Kentucky South Texas	Corn Belt Associated Central Power - ND Minnkola Central Electric - MO Basin Northeest Texas Northwest Iowa
19.32 17.83 16.32 14.55 14.42 12.50 11.53	11.32 10.87 9.17 8.89 8.61 8.01 7.73 7.50 7.31 7.30 6.88 6.82	6.78 6.77 6.33 6.33 5.83 5.62 5.62	5.53 5.00 4.29 3.85 2.79 2.59 2.01 1.77
- 2 % 4 % 9 7	22 22 23 24 25 26 27 27 27 27 27 27 27 27 27 27 27 27 27	23 23 33 34 35 37 37 37 37 37 37 37 37 37 37 37 37 37	33 35 37 37 39 40 41

Note: Member Information Excluded if No Data Available or Category N/A

# 2006 - Amount of RUS Insured Debt

Big Rivers South Texas Tex-La Sunflower Central Electric - MO East Kentucky	Alabaha Brazas Western Famers Tri-Sate Great River KAMO	Central Electric - SC Central Power - ND Central Iowa Sho-Me Power East River Hoosier	Northwest lowa M & A Electric Dairyland N. W. Electric South Mississippi Oglethorpe Minnkota Northeast Missouri Rasin	Serminole Associated North Carolina Arkansas Upper Missouri Arizona Asizona Sourhwest Transmission	Square Butte Southern Illinois Corn Belt Power Resources Georgia
894,179,748 95,260,266 72,625,000 62,000,000 55,890,295 49,506,837	43,796,068 37,641,676 36,960,373 32,858,465 31,971,310 27,330,926	27,065,806 25,341,064 21,535,966 20,322,360 18,235,020 17,920,000	17,795,081 15,816,504 14,869,590 13,929,016 12,578,300 10,445,000 9,943,463 6,818,811	5,107,206 5,107,206 5,064,479 4,888,374 3,774,538 3,419,995 2,2997,342	1,110,022 1,031,000 1,031,000 519,650 519,460 20,443 2,650
0 m 4 w 0	r e e e = :	1	19 20 21 22 23 23 24 26	27 28 30 31 32 33	34 37 38 39

Note: Member Information Excluded if No Data Available or Category N/A

### 2006 Amount of FFB Debt

Oglethorpe East Kentucky	Tri-State	Great River	North Carolina	Alabama	Brazos	South Mississippi	Seminole	Basin	Dairyland	Associated	Western Farmers	Arkansas	Hoosier	Southern Illinois	Buckeye	Central Iowa	KAMO	South Texas	Com Belt	Arizona	Northeast Texas	San Miguel	Kansas Electric	Southwest Transmission	Tex-La	Sho-Me Power	Central Electric - SC	Sam Rayburn	East River	Minnkota	Power Resources	Central Electric - MO	M & A Electric	Northeast Missouri	Northwest Iowa	N. W. Electric	Central Power - ND	Upper Missouri	Georgia
2,184,481,000 1,184,455,375	1,118,554,321	1,036,132,241	915,979,184	707,401,840	687,416,393	644,219,942	628,074,782	609,601,441	486,839,540	435,383,520	342,150,391	329,334,937	307,347,000	242,705,974	228,309,811	224,544,249	168,544,054	160,911,500	154,720,679	136,792,149	128,137,153	93,026,076	79,232,070	73,024,030	66,277,920	66,250,542	43,831,678	31,955,158	26,225,050	26,053,973	24,399,342	19,114,376	9,843,662	7,882,522	5,799,353	5,699,517	4,895,867	3,898,536	869,823
- 2	m	4	\$	9	7	<b>8</b> 0	6	10	11	12	13	14	15	16	17	82	61	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41

Note: Member Information Excluded if No Data Available or Category N/A

### 2006 - Amount of Total Debt

Oelethorne	Tri-State	Tast Kenthery	Great River	Basin	Big Rivers	Seminole	Associated	North Carolina	Brazos	Alabama	Hoosier	South Mississippi	Western Farmers	Dairyland	Arkansas	Buckeye	Chugach	Sunflower	Saluda Kivet	wabash vauey	Deseign	Square Butte	Central Jowa	Southern Humors	South Lexas	KAMO	Allacham	Allegmeny	Son Minist	San Miguel	Calden Consed	Conten opieau	Northeast Texas	Sho-Me Power	Southwest Transmission	Minnkota	East River	Wolverine	٠	Central Electric - MO	New Horizon	Soyland	Sam Rayburn	Power Resources	N. W. Electric	•	Central Power - ND	Northwest Iowa	Rayburn Country	Northeast Missouri	Upper Missouri	Georgia	1. Date Ameliable on Cotonomy NI/A
3 402 094 000	1 773 401 080	1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1 1,1	1,704,060,544	1 276 865 167	1,218,135,347	1.183,706,261	1,030,129,726	1,025,798,874	985,385,366	913,961,412	808,584,000	722,964,790	620,706,240	586,499,324	537,788,745	373,603,060	364,532,099	357,333,049	332,512,332	330,625,388	318,334,595	303,742,814	298,516,814	280,327,488	256,171,766	232,274,256	195,415,425	189,721,400	1/0,88/,184	1/0,226,0/6	155,434,985	152,/96,433	138,502,520	111.344.105	95 492 277	95,254,151	94,755,136	90,570,413	83,093,278	75,004,671	71,196,450	48,323,194	36,417,637	35,978,236	33,787,510	33,476,528	32,421,861	23,594,434	20,837,729	18,531,987	8,876,421	1,156,630	TOTAL TOTAL
-		7 (	n ¬	t v	n va	· [~	- 50	6	10	11	12	13	14	15	91	17	18	61	20	21	22	23	24	25	76	27	28	29	30	31	32	 	4 4	7 12	2.	38	36	40	41	42	43	44	45	46	47	48	49	20	51	52	53	54	,

Note: Member Information Excluded if No Data Available or Category N/A

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Hollister, Greg		ghollister@eastriver.coop
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Cooper, Dale	770-270-7625	dale.cooper@gatrans.com
Hampton, Barbara	770-270-7735	barbara.hampton@gatrans.com
Huffines, Lynn	770-270-7623	lynn.huffines@gatrans.com
Watkins, Lynn Golden Spread	770-270-7998	lynn.watkins@gatrans.com
Attended to the second		



1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Direct Phone and E-Mail Addresses
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Phone	763-241-2233 763-241-2244 763-241-2290 763-241-2346	918-256-1843 918-256-1817	701-795-4202 701-795-4261 701-795-4207				573-769-8220	712-546-3519 712-546-3522 712-546-3516 712-546-3508
Name	Great River Brooks, Susan Fokken, Lois Paumen, Doug Schmid, Larry	KAMO Fenstermacher, Shari Hartness, Ann Kansas Electric Wells, Coleen	M & A Electric Hickey, Glen Minnkota Loer, David Rustad, Craig Spielman, Gary	N. W. Electric Brown, Kent Highfill, Gary McDowell, David McQuitty, Don Stickley, John	Nebraska General Use Pontow, Bruce New Horizon Davis, Janet Hazel, Patti	North Carollina Browne, Douglas, R. Burroughs, Stephen B. James, Lark S. Terrill, Charles W. Thomas, Richard K. Northeast Missouri	Kizer, Missy Serbin, Jackie Northeast Texas Frazier, Tonya Tyler, Rick	Northwest lowa Neruners, Douglas A. Pauling, Kent D. Thiernan, Marlis M.

## Direct Phone and E-Mail Addresses

	Phone 770-270-7942 770-270-7098 770-270-7168 770-270-7909 804-968-4012 804-968-4012 804-968-4026 804-968-4026	E-Mail  mank.chesla@opc.com  mank.chesla@opc.com  betsy.niggins@opc.com  clay.robbins@opc.com  tom.smith@opc.com  tbrickhouse@odec.com  bkess@odec.com  lmaloney@odec.com  struiley@odec.com  pin_lehnebach@pngc.com  pat_reiten@pngc.com  joe_nadal@pngc.com  joe_nadal@pngc.com  stoott_corwin@pngc.com  joe_nadal@pngc.com  joe_nadal@pngc.com  stoott_corwin@pngc.com  joe_nadal@pngc.com  joe
Corwin, R. Scott Lehnebach, William A Nadal, Jr., Joseph W. Reiten, R. Patrick Wissler, Jon R. Rayburn Country Fields, Shannon Hodges, Jack Kirkland, Annette Kirkland, Abn		bill_lehnebach@pugc.com joe_nadal@pngc.com pat_reiten@pngc.com jon_wissler@pngc.com sfields@rayburnelectric.com akkirk@rayburnelectric.com jwkrik@nayburnelectric.com iwkrik@nayburnelectric.com imartincpa@rayburnelectric.com
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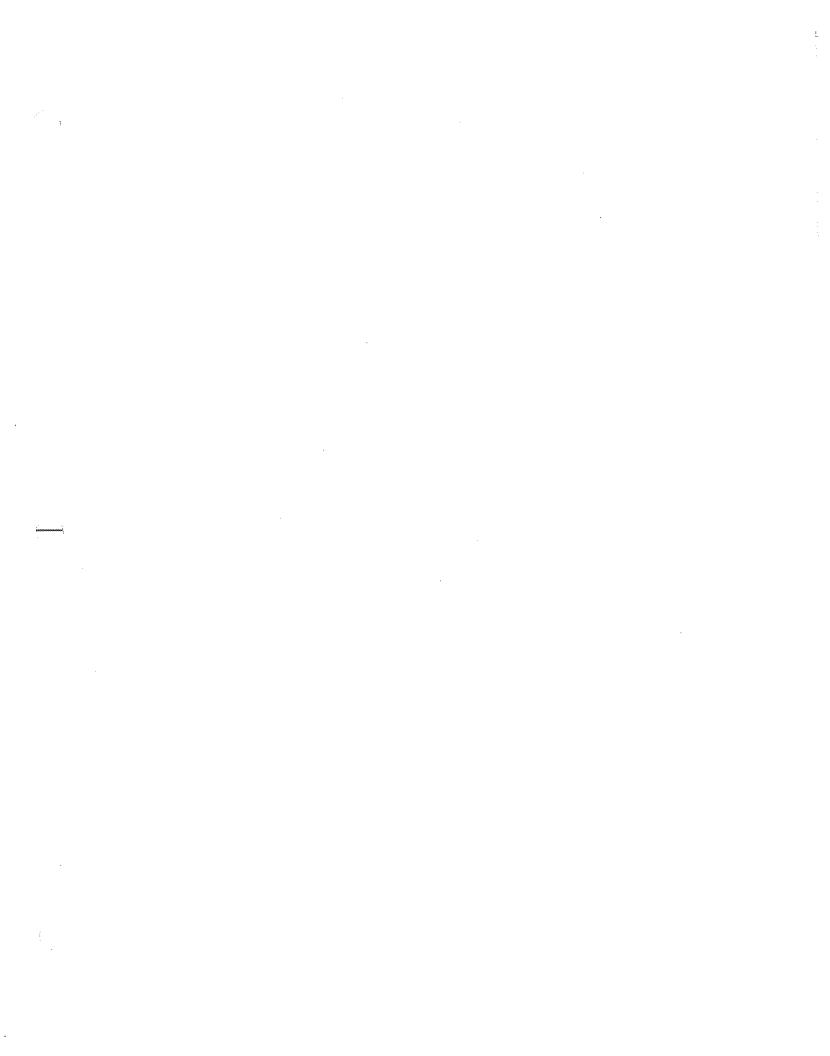
# virect Phone and E-Mail Addresses

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Name	Phone	E-Mail	
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Borsig, Jim Daglio, Camille Gilmore, Cecil	601-261-2328 601-261-2328	cgilmore@smepa.coop	
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Nitschmann, Frances	361-485-6170	fnitschmann@stec.org kathleen@stec.org	
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Felch, James Hoyt, Valerie Minson, Dirk C. Pierson, Gary Southwest Transmission Coopera	520-586-5377 copera	Jreich(@ssw.coop whoyt@ssw.coop druinson(@ssw.coop gpierson(@ssw.coop	
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Name	Upper Missouri Barnett, Tom Pewonka, Della Mestern Farmers	Arthur, Larry Blanchard, Tom Cunningham, Ronald S.	Elrod, Robert Lafferty, Jane Wolverine	Kehl, Richard Kohler, Richard

National Rural Electric Cooperative Association G&T Cooperativ Service Areas Southern Montana : Associated San Miguel Basin 2007 South Texas San Miguel <u>ک</u> Chugach Strategic Analysis Unit April 2006 AEPC



#### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

4 | Item 57) Please reference the testimony of Mark W. Glotfelty, page 7. Provide the entire document from which the table on this page was drawn.

**Response)** Please reference the June 2007 G&T Accounting & Financial Association annual directory, AG Item 56.

Witness) Mark W. Glotfelty

#### 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

#### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 58) Please reference the testimony of Mark W. Glotfelty, page 10, line 19, regarding the "peer group."

- Describe and discuss how these entities were determined to be a. "peers"; and
- b. Identify any other companies that were considered for inclusion, but were rejected, and state why such companies were rejected.

Response) The peer group was selected based on their public ratings which primarily fall into the single A and BBB rating categories. Companies that were not included were Associated Electric, Brazos Electric, Buckeye Power, Central Iowa, Dairyland Power, Golden Spread, Oglethorpe Power, San Miguel, Seminole Electric and South Texas Electric.

Witness) Mark W. Glotfelty

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#### BIG RIVERS ELECTRIC CORPORATION'S RESPONSE TO THE ATTORNEY GENERAL'S INITIAL REQUEST FOR INFORMATION TO JOINT APPLICANTS PSC CASE NO. 2007-00455 February 14, 2008

Item 59) Please reference the testimony of Mark W. Glotfelty, page 6, regarding "20 rated investment grade G&T's."

- a. Describe and discuss how these 20 G&T's were identified and selected;
- b. Provide the universe of G&T's that were initially considered (from which the 20 were drawn) along with information comparable to that in the table on page 7:
- c. Provide documents showing all G&T's in the U.S. to the extent different than the above.

**Response)** The 20 G&T that were selected as the peer group represent substantially the entire rated universe of G&Ts. The information on the peer group can be found in the June 2007 G&T Accounting & Finance Association annual directory, AG Item 56.

Witness) Mark W. Glotfelty