



COMMONWEALTH OF KENTUCKY
OFFICE OF THE ATTORNEY GENERAL

GREGORY D. STUMBO
ATTORNEY GENERAL

1024 CAPITAL CENTER DRIVE
SUITE 200
FRANKFORT, KY 40601-8204

July 29, 2004

RECEIVED

JUL 29 2004

**PUBLIC SERVICE
COMMISSION**

Beth O'Donnell
Executive Director
Kentucky Public Service Commission
211 Sower Boulevard
Frankfort, Kentucky 40601

Re: An Adjustment of the Rates of Delta Natural Gas Company, Inc., PSC Case No.
2004-00067

Dear Ms. O'Donnell,

Pursuant to Commission Order dated July 16, 2004, the Original and 8 true copies of the Attorney General's Responses to the data requests contained in that Order are hereby filed with the Commission. Copies of these responses have been served on the parties this same day.

Pursuant to Commission Order dated April 23, 2004, seven copies of the Attorney General's Responses to the data requests of Delta Natural Gas Company, Inc. are hereby filed with the Commission. One copy has been treated as an original for the purposes of including voluminous materials not included in the remaining copies. Copies of these filings have been served on the parties this same day.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Elizabeth E. Blackford".

Elizabeth E. Blackford
Assistant Attorney General
1024 Capital Center Drive, Suite 200
Frankfort, Kentucky 40601-8204
(502) 696-5453

cc: Robert Watt III
Leslye Bowman
John Hall
Marian Carpenter
Connie King



COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF:
AN ADJUSTMENT OF THE RATES)
OF DELTA NATURAL GAS) CASE NO. 2004-00067
COMPANY, INC.)

**ATTORNEY GENERAL'S RESONSES TO DELTA
NATUAL GAS COMPANY'S DATA REQUESTS**

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

1. Please produce portions of the transcripts of the testimony of Robert J. Henkes (direct, rebuttal, cross-examination or otherwise) presented during the last 10 years during which the following subjects were discussed, including the identification of the case and the date on which the testimony was offered:

- a. Pro forma test year-end customer growth adjustment;
- b. Interest on customer deposits;
- c. Pension expenses;
- d. Directors' fees and expenses;
- e. Expenses related to compliance with the Sarbanes/Oxley Act;
- f. American Gas Association or Edison Electric Institute dues;
- g. Depreciation expense for local gas distribution companies.

Response:

Copies of Mr. Henkes' prior testimonies regarding the subjects listed in parts a, c and g of the above request were previously provided to Mr. Watt of Stoll, Keenon & Park in response to LG&E's data request No. 1 to Mr. Henkes in the recently concluded LG&E rate case, Case No. 2003-00433.

Mr. Henkes' position on customer deposits and interest on customer deposits in all of his prior testimonies is described in detail in response to Delta's data request No. 3 to Mr. Henkes, Case No. 2004-00067.

Mr. Henkes' only prior testimony addressing directors fees and expenses was in Kentucky's Jackson Energy Cooperative Corporation rate case, Case No. 2000-373. Copies of relevant testimony pages are attached.

Mr. Henkes has not addressed Sarbanes/Oxley related issues in any of his prior testimonies.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

Mr. Henkes has addressed AGA related issues in three prior rate cases: LG&E, KPSC Case No. 2003-00433; Delmarva Power & Light Company, DPSC Docket No. 03-127; and Public Service Electric & Gas Company, BPU Docket No. GR01050328. Copies of relevant testimony pages in each of these 3 rate cases are attached.

Edison Electric Institute dues are not at issue in this gas rate case and have not been addressed as an issue in Mr. Henkes' testimony.

Given the volume of the requested testimonies, they are being provided only with the Original filed with the Commission, the Copy provided to Mr. Watt, and the Copy provided to Mr. Hall and the Copy provided to Ms. Bowman. Further copies will be provided only on request.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

2. Please produce copies of articles from books, scholarly works, trade publications or professional publications written, in whole or in part, by Robert J. Henkes during the last 10 years in which the following subjects were discussed, including the identification of the publication and the date on which it was published:

- a. Pro forma test year-end customer growth adjustment;
- b. Interest on customer deposits;
- c. Pension expenses;
- d. Directors' fees and expenses;
- e. Expenses related to compliance with the Sarbanes/Oxley Act;
- f. American Gas Association or Edison Electric Institute dues;
- g. Depreciation expense for local gas distribution companies.

Response:

Mr. Henkes did not write or otherwise prepare any of the material referenced in the above request for information and, therefore, is not in the position to provide the requested information.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

3. Does Mr. Henkes believe that, in determining the revenue requirement, if interest associated with customer deposits is excluded from operating expenses, then customer deposits should be included in rate base? Please explain your answer.

Response:

No. Mr. Henkes believes that if interest associated with customer deposits is excluded from above-the-line operating expenses for ratemaking purposes, then customer deposits should be excluded as a component of rate base (alternative #1). Conversely, if interest associated with customer deposits is included in above-the-line operating expenses for ratemaking purposes, then customer deposits should be treated as a rate base deduction (alternative #2).

Mr. Henkes believes the most appropriate ratemaking treatment of the two alternatives described above is the alternative #2 treatment. This is because this approach properly recognizes that the Company has the use of these non-investor supplied funds at a cost (6%) that is lower than the Company's overall rate of return. Mr. Henkes first argued for this customer deposit ratemaking treatment in Delta's Case No. 97-066 but the Commission did not adopt this ratemaking approach. Mr. Henkes again spent considerable testimony in Delta's prior rate case, Case No. 99-176, in an attempt to convince the Commission to adopt the alternative #2 rate treatment for Delta's customer deposits. However, the Commission again ruled against this rate treatment and, instead, decided that the alternative #1 customer deposit rate treatment was the most appropriate ratemaking approach for customer deposits. The Commission made this determination based on the fact that customer deposits represent a liability that eventually has to be repaid to the customer.

Thus, in all other rate cases in which Mr. Henkes' testimony addresses customer deposits, Mr. Henkes has either reflected the alternative #2 customer deposit rate treatment or has reflected customer deposits as a component of the capital structure for purpose of determining the appropriate overall rate of return for the particular utility involved. The only exception is in the Kentucky jurisdiction where Mr. Henkes now reflects the alternative #1 customer deposit rate treatment in accordance with (what would appear to be) firmly established KPSC ratemaking policy.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

4. Please provide on a diskette or compact disk a working copy of all Excel spreadsheets used to prepare the exhibits to Mr. Henkes's testimony.

Response:

Mr. Henkes did not use or prepare Excel spreadsheets or, for that matter, any workpapers/spreadsheets in the preparation of his testimony and testimony schedules. All information contained in Mr. Henkes' testimony and testimony schedules is based on Delta's filing material and responses to data requests issued by the AG and PSC Staff and is clearly referenced in the testimony text and in the testimony and schedule footnote.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

5. Please provide a copy of all written testimony submitted by Mr. Majoros in the following proceedings:
- a. Florida – Docket No. 031033-El, Tampa Electric Company;
 - b. New Jersey – Docket No. GR03080683, South Jersey Gas Company;
 - c. Maryland, Docket No. 8960, Washington Gas Light;
 - d. Kentucky, Case No. 2003-00252, Union Light Heat & Power;
 - e. Kansas, Docket No. 03-KGSG-602-RTS, Kansas Gas Service;
 - f. Kentucky, Docket No. 2002-00145, Columbia Gas.

Response: Please see files provided on the compact disc labeled SK Resp to Delta
DRs.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

6. Please provide on a diskette or compact disk a working copy of all spreadsheets and any working computer models used to prepare Exhibit____(MJM-1) and Exhibit____(MJM-2).

Response: Please see files provided on the compact disc labeled SK Resp to Delta DRs. The computer software Mr. Majoros uses to conduct his SPR analyses is proprietary, hence a copy has not been provided.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

7. Please provide paper copies of all work papers used in the preparation of Exhibit____(MJM-1) and Exhibit____(MJM-2) that were not included in the exhibits to Mr. Majoros's testimony. If no other work papers exist, please so indicate.

Response: Please see files provided on the compact disc labeled SK Resp to Delta DRs. SPR workpapers and GMTs have been provided in electronic format (SPR Workpapers.xls and GMTs.xls, respectively).

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

8. Did Mr. Majoros perform Simulated Property Record Balances (“SPR”) analyses of Account Nos. 369, 376, 382 or any other plant account? If so, please provide copies of the analyses and all work papers.

Response: Mr. Majoros performed SPR analyses on the following accounts: 367, 369, 376, 382, 383 and 385. Please see Data Request No. 7 for electronic copies of the SPR analyses.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

9. Please provide a copy of all analyses conducted by Mr. Majoros of individual plant accounts other than for Account Nos. 369, 376, and 382.

Response: Please see the response to Data Request No. 7 for electronic copies of all analyses conducted by Mr. Majoros. This includes both SPR analyses and GMT analyses.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Michael J. Majoros Jr.

10. Please indicate whether Mr. Majoros performed an analysis such as those included in Exhibit____(MJM-1) for any account other than Account Nos. 369, 376, and 382.
- a. If such an analysis was not conducted, please explain in detail why Mr. Majoros did not perform such an analysis for other accounts.
 - b. If such an analysis was not conducted, please provide a detailed explanation of why Mr. Majoros performed such an analysis of Account Nos. 369, 376, and 382, but not for other accounts.

Response: Mr. Majoros performed GMT analyses for all accounts for which he was provided data from the Company in response to PSC-2-17. After reviewing the GMT analyses and available data, he conducted SPR analyses on those accounts where the results of his GMT analysis differed substantially from the SPR analysis conducted by Delta. Of these, Mr. Majoros' SPR analyses supported those conducted by Delta on all but three accounts. For Accounts 369, 376 and 382, Mr. Majoros selected a life based on the results of his SPR analysis and then prepared a generation arrangement to calculate the remaining life for that account.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Charles King

11. For each of the ten (10) most recent gas, electric and water rate cases in which Mr. King provided testimony on rate of return on common equity, please provide;
- a. Mr. King's recommended return, or range of returns, on common equity;
 - b. The rate of return on common equity approved by the regulatory commission (or court);
 - c. The name of the utility;
 - d. The name of the regulatory commission (or court);
 - e. The case number;
 - f. The date of the order in which the regulatory commission (or court) approved the rate of return on equity.

Response

Please see the attached tabulation.

**Charles W. King
Recommended and Approved Returns to Equity**

State	Case	Utility Company	Utility Type	King Recommended Equity Return	Outcome
Illinois	02-0690	Illinois-American Water Company	Water	9.10%	Client, City of O'Fallon, settled with utility and withdrew from the case.
Kentucky	2002-145	Columbia Gas Company	Gas	10.3%	The parties settled on a \$7.8 million reduction. No ROE was stated.
North Dakota	PU-399-02-183	Montana-Dakota Utilities	Gas	10.5%	Commission awarded 11.329%
Wisconsin	2055-TR-102	CenturyTel of Wisconsin	Telephone	10.25%	Commission awarded 12.25%
Wisconsin	5846-TR-102	Telephone USA	Telephone	10.25%	Commission awarded 12.25%
North Dakota	PU-399-02-186	Montana-Dakota Utilities	Electric	11.7%	Commission awarded 11.8%
North Dakota	PU-400-00-521	Excel Energy	Gas	11.3%	The parties settled at 11.5%
FCC	98-166	Regional Bell Operating Companies	Telephone	11.4%	The Commission never completed the case.
Delaware	94-149	Wilmington Suburban Water Co.	Water	10.5%	The parties settled at 11.45%
Delaware	94-164	Artesian Water Company	Water	11.3%	We have no record of the outcome of this case.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Charles King

12. Please provide a copy of all written testimony submitted by Mr. King in the following proceedings:

- g. District of Columbia; Docket No. 989; Washington Gas Light Company;
- h. District of Columbia; Docket No. 1016; Washington Gas Light Company;
- i. Georgia; Docket No. 14311-U; Atlanta Gas Light Company;
- j. Georgia; Docket No. 17066-U; Georgia Power Company;
- k. Illinois; Docket No. 02-0690; Illinois-American Water Company;
- l. Kentucky; Docket No. 2002-00145; Columbia Gas Company of Kentucky;
- m. Kentucky; Docket No. 2003-00252; The Union Light, Heat and Power Company;
- n. Maryland; Docket No. 8855; Baltimore Gas & Electric Company;
- o. Michigan; Docket No. U-13808; Detroit Edison Company.

Response

Mr. King's testimony in Maryland P.S.C. Docket No. 8855 cannot be provided because it was filed under seal. Copies of all other requested testimonies are provided in: the Original of the Responses filed with the Public Service Commission; the Copy of the Response filed with John Hall of Delta Natural Gas; the Copy of the Response filed with Robert M. Watt III, Counsel for Delta Natural Gas. The copies are voluminous and will otherwise be provided only upon request.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
David H. Brown Kinloch

13. Please provide on a diskette or compact disk a working copy of all Excel spreadsheets used to prepare the exhibits to Mr. Brown-Kinloch's testimony.

Response:

The attached compact disk contains all Excel spreadsheets used in the preparation of testimony. The CD is being provided with the Original of the Responses filed with the Public Service Commission and with those copies of the Responses provided to the Honorable Robert M. Watt III, Mr. John Hall and the Honorable Leslye M. Bowman. Further copies will be provided on request.



Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
David H. Brown Kinloch

14. Please provide paper copies of all work papers used in the preparation of Mr. Brown-Kinloch's testimony and exhibits that were not included as a part of his testimony.

Response:

The compact disk attached to Response 13 contains all Excel spreadsheets used in the preparation of testimony. There are no other work papers. The CD is being provided with the Original of the Responses filed with the Public Service Commission and with those copies of the Responses provided to the Honorable Robert M. Watt III, Mr. John Hall and the Honorable Leslye M. Bowman. Further copies will be provided on request.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
David H. Brown Kinloch

15. On page 5, lines 6-7, of his testimony, Mr. Brown-Kinloch states, "Compared to similar calculations done on other utilities this customer portion is very high. A customer portion around 20% is more typical"

- a. Please provide a copy of all of the "similar calculation done on other utilities" and provide the name of the utility, the date when the calculations were performed, and the analyst or witness who performed the calculations.

Response:

Please see Delta's Response to the Attorney General's Initial Data Request, Items 157 and 159.

- b. For each such "similar calculation," please describe the methodology that was used; specifically, indicate whether a weighted or unweighted regressions analysis was used.

Response:

All similar calculations referred to used a weighted analysis.

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
David H. Brown Kinloch

- c. Please provide all research on which Mr. Brown-Kinloch relied, other than the example in the *NARUC Gas Distribution Rate Design Manual*, to support the statement that a “customer portion around 20% is more typical.”

Response:

This statement is based on Mr. Brown Kinloch’s participation in a number of gas distribution rate cases over the past 20 years. Please see pages 2 and 3 of Mr. Brown Kinloch’s testimony for a list of those cases.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

AN ADJUSTMENT OF THE)
RATES OF DELTA NATURAL) Case No. 2004-00067
GAS COMPANY, INC.)

Attorney General's Response to Delta Natural Gas Company Inc.
Data Request #1

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Robert J. Henkes

1. Please produce portions of the transcripts of the testimony of Robert J. Henkes (direct, rebuttal, cross-examination or otherwise) presented during the last 10 years during which the following subjects were discussed, including the identification of the case and the date on which the testimony was offered:

- a. Pro forma test year-end customer growth adjustment;
- b. Interest on customer deposits;
- c. Pension expenses;
- d. Directors' fees and expenses;
- e. Expenses related to compliance with the Sarbanes/Oxley Act;
- f. American Gas Association or Edison Electric Institute dues;
- g. Depreciation expense for local gas distribution companies.

Response:

Copies of Mr. Henkes' prior testimonies regarding the subjects listed in parts a, c and g of the above request were previously provided to Mr. Watt of Stoll, Keenon & Park in response to LG&E's data request No. 1 to Mr. Henkes in the recently concluded LG&E rate case, Case No. 2003-00433.

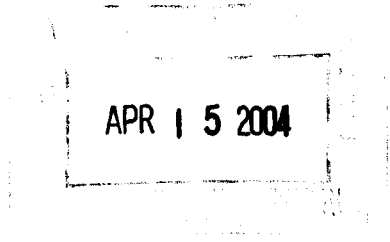
Mr. Henkes' position on customer deposits and interest on customer deposits in all of his prior testimonies is described in detail in response to Delta's data request No. 3 to Mr. Henkes, Case No. 2004-00067.

Mr. Henkes' only prior testimony addressing directors fees and expenses was in Kentucky's Jackson Energy Cooperative Corporation rate case, Case No. 2000-373. Copies of relevant testimony pages are attached.

Mr. Henkes has not addressed Sarbanes/Oxley related issues in any of his prior testimonies.

AG

STATE OF VERMONT
PUBLIC SERVICE BOARD
DOCKET NO. 5695



IN THE MATTER OF THE PETITION OF
GREEN MOUNTAIN POWER CORPORATION
FOR APPROVAL OF AN INCREASE IN RATES
AND REVISIONS TO ITS RULES,
REGULATIONS AND EXISTING TARIFFS

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE
DEPARTMENT OF PUBLIC SERVICE

JANUARY 18, 1994

In addition, a further slide in GMP's gasoline prices is likely to occur after
2 October 1993. As widely reported, crude oil prices fell to a 5-year low (below \$15
3 per barrel) in December 1993 as a result of OPEC's refusal to cut production and
4 gasoline prices have followed suit by dropping over 20% since October 1993.

5 Q.135 SINCE THE AVERAGE COST PER GALLON REFLECTED IN THE HISTORIC
6 TEST YEAR IS \$1.132 AND GIVEN THE CURRENT TREND IN GASOLINE
7 PRICES, WOULD A PRO FORMA ADJUSTMENT TO REDUCE GMP'S TEST
8 YEAR GASOLINE EXPENSES BE MORE REASONABLE THAN GMP'S
9 PROPOSED GASOLINE EXPENSE INCREASE?

10 A.135 Yes, it would. However, to be conservative, I am not proposing such a pro forma
11 gasoline expense reduction adjustment in this case. I am merely recommending that
12 GMP's proposed expense increase be rejected. The previously discussed evidence
13 clearly supports this recommendation. The impact of my recommendation on GMP's
14 proposed cost of service is shown on Exhibit RJH-1, Schedule 2.

15 19. Depreciation Expenses

16 Q.136 PLEASE DESCRIBE GMP'S PROPOSED PRO FORMA DEPRECIATION
17 EXPENSE ADJUSTMENT RELATED TO ITS PROPOSED POST-TEST YEAR
18 PLANT ADDITIONS AND RETIREMENTS.

1 A.136 As shown on GMP workpapers COS 5.1 and 5.2, the Company is proposing a pro
 2 forma net depreciation expense increase of \$617,331, broken out as follows:

3	- Depreciation expense increase associated with	
4	projected post-test year plant additions:	\$687,788
5	- Depreciation expense decrease associated with	
6	estimated post-test year plant in service retirements	<u>(70,457)</u>
7	- Net depreciation expense increase	<u>\$617,331</u>

8 Q.137 ARE YOU RECOMMENDING AMENDMENTS TO THE ABOVE-DESCRIBED
 9 PRO FORMA NET DEPRECIATION EXPENSE INCREASE PROPOSED BY
 10 GMP?

11 A.137 Yes, First, I recommend that GMP's proposed depreciation expense increase of
 12 \$687,788 be reduced by approximately \$25,000 as a direct result of my recommended
 13 adjustments to GMP's proposed projected post-test year plant additions described
 14 earlier in this testimony. As further detailed and explained on Exhibit RJH-1,
 15 Schedule 7A, my recommended depreciation expense decrease of \$25,000 relates to
 16 the following post-test year plant in service addition adjustments made by me:

		Depreciation Expense <u>Decrease</u>
17		
18		
19		
20	1. Plant in service reductions for contributions	
21	associated with Distribution workorders Nos.	
22	90548; 91699; 91742; 91769; 92146; 92181	
23	and 92207	\$18,058
24	2. Plant in service reduction for workorder No.	
25	92205-Digital S/S Upgrade	\$ 3,537
26	3. Removal of depreciation expense related to the	
27	G33 transmission reinforcement	<u>\$ 3,540</u>
28	Total depreciation expense decrease	<u>\$25,135</u>

1 Second, I recommend that GMP's proposed depreciation expense decrease of
 2 \$70,457 related to estimated post-test year retirements be amended to a decrease
 3 amount of \$192,511. Thus, this recommendation would further decrease GMP's
 4 proposed pro forma net depreciation expense increase by approximately \$122,000,
 5 as summarized on Exhibit RJH-1, Schedule 7 and further detailed on Exhibit RJH-1,
 6 Schedule 7B.

7 Q.138 WHY DO YOU RECOMMEND THAT GMP'S PROPOSED DEPRECIATION
 8 EXPENSE DECREASE OF \$70,457 FOR ESTIMATED POST-TEST YEAR
 9 RETIREMENTS BE AMENDED TO A DECREASE AMOUNT OF \$192,511?

10 A.138 As shown on GMP workpapers 5.5 and 5.6, GMP calculated its proposed
 11 depreciation expense decrease of \$70,457 for estimated post-test year retirements as
 12 follows:

13	- Annual plant in service retirements:	
14	• 1988	\$1,757,432
15	• 1989	1,002,261
16	• 1990	2,446,132
17	• 1991	2,915,085
18	• 1992	4,179,601
19	- 5-year average	<u>2,460,102</u>
20	- 50% factor	.50x
21	- 50% of 5-year average	<u>1,230,051</u>
22	- Composite depreciation rate	5.728% x
23	- Depreciation expense decrease	<u>\$ 70,457</u>

24 The first adjustment that should be made to this calculation is to remove the
 25 "50% factor". In response to VDPS 1-23, GMP confirmed that the application of this
 26 "50% factor" was incorrect and that the Company would be "willing to make an
 27 adjustment to cost of service to reflect a 100% ratio". The removal of this "50%

1 factor" would already change GMP's proposed depreciation expense decrease from
2 \$70,457 to \$140,914.

3 Additionally, the Company's assumption that the estimated post-test year
4 annual plant in service retirement level should be set at the average retirement level
5 during the 5-year period 1988-1992 is unreasonable. As evident from the above table,
6 GMP has experienced a discernable trend of increases in its annual plant in-service
7 retirements. As confirmed in the Company's response to VDPS 1-24, this "trend of
8 increases in annual retirements can be attributed to changes in accounting policy and
9 better inventory methods used by GMP to identify retirements". Given these
10 changes, I believe it is more reasonable to estimate the post-test year annual plant
11 in service retirement level based on more recent retirement experience. Accordingly,
12 I recommend that the estimated post-test year retirement level be determined based
13 on the average retirement level experienced during the 3-year period 1990-1992. This
14 results in an average retirement level of \$3,180,273, which is still \$1 million lower
15 than the most recent available retirement level of \$4,179,601 in 1992. As further
16 detailed in Exhibit RJH-1, Schedule 7B, my two recommended adjustments to GMP's
17 proposed depreciation expense decrease for post-test year retirements result in an
18 annual depreciation expense decrease of \$192,511. The calculations underlying this
19 recommended depreciation expense decrease amount are summarized below:

20	- Annual plant in service retirements:	
21	• 1990	\$2,446,132
22	• 1991	2,915,085
23	• 1992	4,179,601
24	- 3-year average	<u>3,180,273</u>
25	- Composite depreciation rate	6.0533% x
26	- Depreciation expense decrease	<u>\$ 192,511</u>

1 Q.139 IN SUMMARY, WHAT IS THE TOTAL IMPACT OF YOUR RECOMMENDED
2 DEPRECIATION EXPENSE ADJUSTMENTS ON GMP'S PROPOSED PRO
3 FORMA COST OF SERVICE IN THIS CASE?

4 A.139 The previously described recommended depreciation expense adjustments reduce
5 GMP's proposed pro forma cost of service by a total amount of approximately
6 \$147,000, as shown on Exhibit RJH-1, Schedule 7.

7 20. Income Taxes

8 Q.140 PLEASE DESCRIBE GMP'S EMPLOYED METHODOLOGY TO DETERMINE
9 ITS PROPOSED PRO FORMA INCOME TAXES IN THIS CASE.

10 A.140 The calculations underlying GMP's proposed pro forma income taxes are shown on
11 GMP's Attachment B, Schedule 4. As it has done in its past rate cases, GMP has
12 used the so-called "bottoms-up" approach to calculate its pro forma income taxes in
13 this case. This approach is described in detail on pages 16 and 17 of GMP witness
14 Kvedar's direct testimony. I generally agree that this is an appropriate method to
15 determine pro forma income taxes for ratemaking purposes. It should be noted that
16 GMP's proposed pro forma income taxes incorporate a federal income tax rate of
17 34% rather than 35%. As confirmed in GMP response to VDPS 1-49, this is because
18 GMP has determined that it will not be subject to the 35% FIT rate as it estimates
19 its taxable income to be less than \$10 million in the near future. Since all future

STATE OF VERMONT
PUBLIC SERVICE BOARD
DOCKET NO. 5724

CENTRAL VERMONT PUBLIC SERVICE CORPORATION
REQUEST TO INCREASE RATES 8.9%
TO TAKE EFFECT NOVEMBER 1, 1994

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE
DEPARTMENT OF PUBLIC SERVICE

MAY 27, 1994

1 adjustments, but take this into account when calculating the appropriate rate year
2 recurring C&LM payroll and payroll overhead expense level in COS adjustment No.

3 23. I believe that the first approach represents the "cleanest" way of resolving this
4 issue. In this way, the parties and the Board do not constantly have to keep the
5 \$175,000 double-count in mind in determining the appropriate rate year recurring
6 C&LM expense level.

7 My recommendation to reduce the Company's proposed cost of service by
8 \$175,000 is detailed on Exhibit RJH-1, Schedule 4.

9 12. Officer Retirements Expense Removal

10 Q. PLEASE EXPLAIN YOUR RECOMMENDED COST OF SERVICE REDUCTION
11 TO REFLECT ADDITIONAL EXPENSE REMOVALS FOR OFFICER
12 RETIREMENTS.

13 A. During the 1993 test year, three of CVPS's officers retired. While CVPS reduced its
14 adjusted test year cost of service by removing the salaries, 401(k) and FICA tax
15 expenses associated with these retired officers, it did not remove other payroll overhead
16 expenses related to these officers, such as pension, FAS 106, active medical and group
17 life insurance expenses. In response to VDPS 3-34, the Company conceded that this
18 should have been done. As shown on Exhibit RJH-1, Schedule 5, the removal of such
19 additional expenses from the adjusted test year results would reduce CVPS's proposed
20 cost of service by approximately \$33,000.

1 treatment it has applied in Green Mountain Power Company's recent rate cases by
2 allocating 50% of the MIP expenses to the Company's stockholders. In its Docket No.
3 5428 Order, the Board provided the following rationale for this particular treatment:

4 Because shareholders and ratepayers share the benefits of improved performance
5 encouraged by the Management Incentive Plan, they should also share its
6 costs.¹⁶

7 Q. WHERE IS YOUR RECOMMENDATION REFLECTED IN YOUR TESTIMONY
8 SCHEDULES?

9 A. My recommendation to reduce CVPS's proposed cost of service by \$201,300 for these
10 disallowed MIP expenses is reflected on Exhibit RJH-1, Schedule 2, column 5.

11 14. Other Post-Retirement Benefits (FAS 106)

12 a. Expense Impact

13 Q. COULD YOU PROVIDE SOME BACKGROUND REGARDING THE COMPANY'S
14 FAS 106 COSTS?

15 A. Yes. In December 1990, the Financial Accounting Standards Board issued its statement
16 of Financial Accounting Standards (FAS) No. 106, entitled Employer's Accounting for
17 Postretirement Benefits Other Than Pensions (OPRB), requiring companies to account
18 for their OPRB costs based on an accrual method rather than the so-called "pay-as-you-

10 ¹⁶ Public Utilities Reports - 119 PUR 4th, page 86, §140.

1 go" (cash) accounting method, effective with fiscal years starting after December 1992.
 2 Under the pay-as-you-go method of recognizing OPRBs, companies' books reflect the
 3 cost of OPRBs as those benefit costs are actually paid on behalf of their retirees. Under
 4 the FAS 106 accrual method, companies' books reflect a cost that is not equal to the
 5 actual payment of benefits; rather, the OPRB costs are essentially based on the present
 6 value of estimated future benefit payments which is accrued during the employees'
 7 years of service, as determined through an FAS 106 actuary study.

8 Prior to 1993, CVPS accounted for its OPRB costs on the pay-as-you-go basis,
 9 although during 1992 the Company started accruing \$450,000 of FAS 106 expenses in
 10 anticipation of adopting FAS 106 in 1993. This resulted in the following OPRB cost
 11 levels for 1990 through 1992:

	<u>Pay-As-You-Go Costs¹⁷</u>	<u>FAS 106 Accruals¹⁸</u>	<u>Total OPRB Costs</u>
12 1990	\$362,000	-	\$362,000
13 1991	\$537,000	-	\$537,000
14 1992	\$546,000	\$450,000	\$996,000

15 Effective January 1, 1993, CVPS adopted the new FAS 106 required accounting
 16 method for its OPRB expenses. As a result, the Company's 1993 OPRB cost level, as
 17 booked according to the FAS 106 accrual method, amounted to approximately
 18 \$1,085,000¹⁹. This 1993 FAS 106 cost was determined in a study performed by the
 19 Company's actuary, Towers Perrin, and included the amortization of the Transition

¹⁷ CVPS 1992 Annual Report, page 41 (before transfer allocations).

¹⁸ CVPS response to VDPS 1-45, Docket 5701 (before transfer allocations).

¹⁹ CVPS response to VDPS 2-34, Docket 5701 (before transfer allocations).

Benefit Obligation (TBO) over a 20-year period. For 1994 and 1995 the Company expects to book annual FAS 106 expenses of \$1,171,000²⁰ and \$1,241,000²⁰, respectively. Both of these cost levels were also calculated through a Towers Perrin actuary study based on input assumptions provided by CVPS.

Q. WHAT LEVEL OF FAS 106 COSTS HAS CVPS PROPOSED FOR RATEMAKING PURPOSES IN THIS CASE?

A. In this proceeding, CVPS is proposing rate year FAS 106 expenses of approximately \$1,229,000²¹. The Company determined this amount by taking 2/12th of its expected 1994 FAS 106 costs of \$1,171,000 and 10/12th of its projected 1995 FAS 106 costs of \$1,241,000.

Q. IN RESPONSE TO THE BOARD'S EXPRESSED CONCERNS IN DOCKET NO. 5701 REGARDING WAYS TO MINIMIZE AND CONTAIN FAS 106 COSTS, WHAT ARE SOME EXAMPLES OF STEPS THAT COULD BE TAKEN TO ACHIEVE SUCH OBJECTIVES?

A. There are a number of ways for a utility to implement cost savings that would work towards minimizing and containing its FAS 106 costs, depending upon the utility's

²⁰ Exhibit RJH-1, Sch. 6, lines 1(c) and 2(c). The 1994 amount of \$1,171,000 includes \$80,000 and the 1995 amount of \$1,241,000 includes \$120,000 for the originally estimated "on-going impact" of the VRP. These amounts were later updated by the actuary.

²¹ CVPS workpaper C 9-1 (before transfer allocations) and Exhibit RJH-1, Schedule 6, line 3.

1 ability to successfully negotiate such cost saving measures with its union and non-union
2 employees. Some of the more important examples of such cost saving initiatives are:

- 3 • increasing the deductible portion of the annual medical claims submitted by each
4 employee under the medical plan;
- 5 • increasing the maximum annual medical payment limit for which each employee
6 is held responsible;
- 7 • increasing the co-insurance percentage (e.g. that percentage of medical costs
8 after the deductible to be paid by the employee) for the utility's employees;
- 9 • limiting the growth in the utility's future OPRB liability by shifting the burden
10 of future medical inflationary increases to the retirees;
- 1 • changing the requirements for each employee to become eligible for OPRB
2 accruals and payments.

3 Q. WHAT ARE YOUR FINDINGS REGARDING INITIATIVES TAKEN BY CVPS TO
4 MINIMIZE AND CONTAIN ITS FAS 106 COSTS?

1 A. Based on my review and analysis of this matter, it appears that CVPS, up to this time,
2 has taken some positive steps in an attempt to minimize its current FAS 106 costs and
3 contain future growth in these costs.

4 First, the Company has chosen a 20-year amortization period for the Transition
5 Benefit Obligation which is the longest amortization period permitted pursuant to
6 paragraph 112 of FAS 106. This is a contributing factor towards mitigating the
7 Company's current FAS 106 cost impact.

8 Second, through recently completed bargaining sessions, the Company was able
9 to negotiate the following changes to its OPRB program²²:

- 10 • the current OPRB program will remain essentially unchanged until the end of
11 1995. As a result, the Company's annual FAS 106 costs (without the "on-going
12 impact" of the VRP) will only experience small increases from 1993 through
13 1995:

	<u>Gross FAS 106 Cost</u>	<u>% Increase</u>
14 1993	\$1,085,000	
15 1994	\$1,091,000	0.55%
16 1995	\$1,121,000	2.75%

22 Based on information contained in the direct testimony of Ms. Jacquelin-Anne Chouinard, pp. 6-8, Docket No. 5701 and in the direct testimony of Mr. Jonathan Day, pp. 5-6, Docket No. 5724.

14 of 255

- After December 31, 1995, the Company's OPRB program will be "frozen" through the implementation of the provision that all employees retiring after 1995 will pay the increased cost of their medical coverage above the 1995 cost.

The Company claims that without these negotiated OPRB program changes, its current annual gross FAS 106 cost of approximately \$1.1 million would have been approximately \$1.9 million²³. It should be noted, though, that in exchange for this negotiated FAS 106 cost reduction claimed by CVPS, the Company agreed with the Union to enhance certain other benefit programs for its employees, thereby resulting in cost increases for CVPS. For example, in exchange for the previously described future cap on retiree medical payment, CVPS increased its "match" in the 401(K) plan from 3% to 4%, resulting in an approximate annual cost increase of \$175,000. Ms. Chouinard points out on page 7 of her direct testimony in Docket No. 5701 that this is an economic exchange for CVPS and its ratepayers because the 401(K) match is directly tied to wages and salaries which increase at a much slower and controllable rate than do medical costs.

Third, as described in Ms. Chouinard's direct testimony pages 7 and 8 in Docket No. 5701, starting in 1993 CVPS increased the employees' medical deductible from \$150 to a range of \$150-\$300 and increased its employees' maximum individual medical out-of-pocket limit from \$1,000 to a range of \$1,200-\$3,000 per year,

²³ Testimony of Ms. Chouinard, page 6, Docket No. 5701.

1 depending upon income. These implemented changes would aid in containing FAS 106
2 costs for retirees who are currently under 65 years of age.

3 Q. SHOULD THE BOARD REQUIRE THAT CVPS'S FAS 106 COSTS BE FUNDED,
4 TO THE MAXIMUM EXTENT POSSIBLE, IN OUTSIDE TAX-ADVANTAGED
5 FUNDING VEHICLES?

6 A. Yes. The requirement to segregate these funds in outside trust funds provides the
7 assurance that the funds will indeed be available when actual OPRB payments are
8 required to be made. In addition, there are several outside funding vehicles available
9 which allow for certain tax advantages that are not available in the case of unfunded
10 plans. The maximum use of such tax-advantaged funding vehicles has the effect of
11 lowering a company's future FAS 106 costs.

12 Q. WHAT ARE THE MOST TAX-ADVANTAGED FUNDING VEHICLES THAT ARE
13 CURRENTLY AVAILABLE TO FUND OPRB COSTS?

14 A. These are the so-called 401(H) and collectively bargained VEBA (Voluntary Employee
15 Benefit Association) plans. Both of these OPRB funding vehicles offer the following
16 tax advantages: (1) contributions to the funds are immediately tax-deductible; (2) the
17 earnings on the fund assets are tax-exempt; and (3) the benefits paid out of the funds
18 are not taxable to the recipient retirees. It should be noted, though, that the IRS has
19 imposed certain limitations as to the maximum amounts that could be contributed to
20 these funding vehicles, based on a company's pension trust contributions.

1 Q. ARE THERE ANY OTHER OPRB FUNDING VEHICLES AVAILABLE?

2 A. Yes, but these available funding vehicles do not offer tax advantages to the same extent
3 as the previously discussed 401(H) and collectively bargained VEBA plans. For
4 example, another available plan is the non-collectively bargained VEBA plan which
5 could be used to fund the postretirement benefits for employees not subject to collective
6 bargaining. While the contributions to this funding vehicle are immediately tax
7 deductible and the benefits paid out of the fund are tax exempt, the fund earnings are
8 not tax exempt. Therefore, any OPRB funding through vehicles other than the 401(H)
9 and collectively bargained VEBA plans would be less economic to a utility and its
10 ratepayers.

11 Q. WHAT IS THE COMPANY'S CURRENT PLAN WITH REGARD TO THE
12 FUNDING ASPECTS OF ITS FAS 106 ACCRUALS?

13 A. Effective December 1994, the Company plans to fund its FAS 106 liability through
14 outside tax-advantaged funding vehicles. Specifically, CVPS intends to use the 401(H)
15 plan to fund its non-union FAS 106 accruals and a collectively bargained VEBA trust
16 to fund its union employees' FAS 106 accruals.²⁴ Based on the current status of its
17 pension trust contributions, the Company expects that it will be able to fund
18 approximately 90% of its prospective non-union FAS 106 accruals through the 401(H)
19 plan and all of its prospective union FAS 106 accruals through the VEBA trust.
20 Therefore, the Company's plan to fund almost all of its prospective FAS 106 costs

²⁴ Direct testimony of Mr. Pennington, page 3.

1 through the most tax-advantaged outside funding vehicles that are currently available
2 would represent another positive step to contain its future FAS 106 costs.

3 Q. WHAT ARE UNFUNDED FAS 106 COSTS AND HOW SHOULD THEY BE
4 TREATED FOR RATEMAKING PURPOSES?

5 A. Unfunded FAS 106 costs represent FAS 106 liability accruals on the Company's books
6 that have not been paid out to the retirees and have not been transferred (funded) to an
7 outside trust fund such as a VEBA or 401(H) trust. To the extent that ratepayers have
8 paid for such unfunded FAS 106 costs, these costs should be treated as a rate base
9 deduction for ratemaking purposes. This will be discussed in more detail later on.

10 Q. BASED ON YOUR PREVIOUS DISCUSSIONS REGARDING THE EXPENSE
11 IMPACT OF CVPS'S OPRB LIABILITY UNDER FAS 106, WHAT IS YOUR
12 RECOMMENDATION?

13 A. Based on the FAS 106 precedents established by the Board in Green Mountain Power's
14 rate cases in Docket Nos. 5428 and 5532 and based on my previously discussed
15 findings regarding CVPS's FAS 106 cost containment efforts, I recommend that a
16 projected rate year FAS 106 cost level (before transfer allocations) of \$1,183,000 be
17 allowed for ratemaking purposes in this case. This recommended expense level of
18 \$1,183,000 is \$46,000 lower than CVPS's originally proposed expense level of
19 \$1,229,000. The recommended \$46,000 expense adjustment is a direct result of an

1 update recently provided²⁵ by CVPS's actuary with regard to the "ongoing impact of
2 the VRP" on the projected rate year FAS 106 expenses. As shown on Exhibit RJH-1,
3 Schedule 6, after taking transfer allocations into account, my recommended rate year
4 FAS 106 O&M expense level results in a cost of service O&M expense adjustment of
5 \$34,000.

6 Q. FINALLY, DO YOU BELIEVE THAT CVPS'S CURRENT RATES ALREADY
7 INCLUDE AN ALLOWANCE FOR THE COMPANY'S FAS 106 EXPENSE
8 ACCRUALS?

9 A. Yes I do. This will be discussed in more detail in the following testimony section.

10 b. Rate Base Impact

11 Q. WHAT IS CVPS'S PROPOSED POSITION WITH REGARD TO THE FAS 106
12 RELATED RATE BASE IMPACT DURING THE RATE YEAR?

13 A. As summarized on Exhibit RJH-1, Schedule 25, page 1, CVPS has determined that
14 during the rate year it will have a negative 13-month average unfunded FAS 106
15 accrual balance of \$598,460 and proposes that this balance of \$598,460 be treated as
16 a rate base addition. In coming up with this proposed position, CVPS has completely
17 ignored the pre-rate year unfunded FAS 106 accruals that have been and will continue
18 to be accumulated on its books through October 1994. The Company has taken this

19 ²⁵ Provided by CVPS to the DPS during 5/4/94 informal data conference.

1 pro-forma position because it is of the opinion that all of its per books unfunded FAS
2 106 accruals accumulated through October 1994 have not been collected in rates from
3 the ratepayers.

4 Q. WHAT IS YOUR RECOMMENDED RATE BASE TREATMENT FOR CVPS'S
5 ACCUMULATED UNFUNDED FAS 106 ACCRUALS?

6 A. As summarized on Exhibit RJH-1, Schedule 25, page 1, I recommend that the
7 Company's rate year rate base be reduced by \$767,612, representing the rate year's 13-
8 month average positive unfunded FAS 106 accrual balance that will actually be
9 recorded on the Company's books. An important aspect of this recommendation is my
0 belief that all of CVPS's pre-rate year accumulated unfunded FAS 106 accruals have
1 been paid for in rates by the ratepayers.

2 Q. BEFORE FURTHER DISCUSSING THIS LATTER POINT, COULD YOU FIRST
3 EXPLAIN HOW THE COMPANY'S PROPOSED AND YOUR RECOMMENDED
4 UNFUNDED FAS 106 ACCRUAL BALANCES FOR THE RATE YEAR SHOWN
5 ON EXHIBIT RJH-1, SCHEDULE 25, PAGE 1 WERE DERIVED?

6 A. Yes. The derivation of these balances is shown in detail on Exhibit RJH-1, Schedule
7 25, page 2. The first column on this schedule shows CVPS's FAS 106 OPRB
8 payments and funding contributions from 1992 through the end of the rate year,
9 October 1995. The second column shows the Company's FAS 106 OPRB expense
0 accruals for the same time period. The third column shows the monthly differences

1 between payments/fund contributions and expense accruals; these differences represent
2 the unfunded FAS 106 accruals. The fourth column shows the monthly accumulated
3 balances for CVPS's unfunded FAS 106 accruals. These monthly accumulated balances
4 are actually being recorded on the Company's books.

5 As can be seen from this schedule, at the beginning of the rate year, November
6 1994, CVPS's books will actually show an accumulated unfunded FAS 106 accrual
7 balance of \$1,511,648. In December 1994, this per books accumulated unfunded FAS
8 106 accrual balance will be reduced to \$467,731 due to the Company's plan to make
9 a large one-time contribution to its outside trust funds. This \$467,731 unfunded accrual
10 balance will then grow again during the remaining portion of the rate year as a result
11 of the excess of rate year FAS 106 expense accruals over FAS 106 payments.

12 The fifth column of this schedule shows CVPS's proposed pro forma position.
13 As discussed previously, CVPS has ignored the actual per books unfunded FAS 106
14 accrual balance of \$1,511,648 in November 1994 because it believes that this balance
15 was never paid for by the ratepayers. Instead, the Company proposes to start a brand-
16 new unfunded FAS 106 accrual balance in November 1994. Thus, for November 1994
17 the Company's proposed starting balance will be \$47,084, i.e. the excess of FAS 106
18 expense accruals over FAS 106 payments during that month. In December 1994, this
19 unfunded accrual balance will change to a negative amount of \$996,833²⁶ (i.e. a
20 prepayment position) as a result of the planned one-time contribution to its outside trust
21 funds. This prepayment balance of \$996,833 will then decline during the remaining

22 ²⁶ Calculated from the accumulation of column (3): $\$47,084 + (\$1,043,917) = (\$996,833)$

1 portion of the rate year as a result of the excess of rate year FAS 106 expense accruals
2 over FAS 106 payments.

3 Q. COULD YOU NOW EXPLAIN WHY YOU BELIEVE THAT, FOR PURPOSES OF
4 DETERMINING THE APPROPRIATE RATE YEAR UNFUNDED FAS 106
5 ACCRUAL BALANCES, THE BOARD SHOULD USE THE COMPANY'S PER
6 BOOKS UNFUNDED ACCRUAL BALANCES?

7 A. Yes. It is my opinion that the Company's per books unfunded FAS 106 accruals have
8 been and will continue to be paid for by the ratepayers. As shown on the first line of
9 Exhibit RJH-1, Schedule 25, page 2, during 1992 CVPS recorded \$450,000 of FAS 106
10 expense accruals on its books. However, even with this expense included, the Company
11 earned 12.7%²⁷ on the equity invested in its utility operations during 1992. It should
12 also be noted that the Company's 1992 operating income was reduced by a \$4.9 million
13 reserve booking for the Cleveland Avenue site and that its 1992 return on utility equity
14 would have been 14.86% absent this reserve booking. Since CVPS's VPSB-authorized
15 return on equity during 1992 was 12.5%, it is my opinion that the ratepayers have paid
16 for the \$450,000 FAS 106 expense accrual in 1992.

17 During 1993, CVPS recorded FAS 106 expense accruals of \$1,085,000 on its
18 books, as shown on Exhibit RJH-1, Schedule 25, page 2. On April 28, 1993, CVPS
19 and the DPS jointly filed a settlement agreement with regard to CVPS's cost of service

20 ²⁷ CVPS response to VDPS 1-12, Docket No. 5701 and 1992 annual report to the
21 stockholders, page 3.

1 and retail rates at that time. In this stipulation, the parties essentially agreed that no rate
2 change was required. Since CVPS was already booking its \$1,085,000 FAS 106
3 expense accruals at that time and the parties agreed that there were no reasons for the
4 rates to change, the conclusion should be that the rates established in that settlement
5 (which are still in effect today and will be until November 1, 1994) included a full
6 allowance of CVPS's FAS 106 expense accruals. Furthermore, in this April 28, 1993
7 settlement CVPS also agreed to a return on utility equity of 12%, effective January 1,
8 1993, and to credit its DSM deferrals with any excess earnings over 12%. CVPS, under
9 its own proposed calculations, earned 12%²⁸ on its utility equity during 1993 and,
10 therefore, has not proposed to provide the ratepayers with the benefits of DSM deferral
11 credits. It should be recognized, however, that the 1993 FAS 106 accruals of
12 \$1,085,000 recorded on CVPS's books were included as expenses (income reductions)
13 in CVPS's calculation of its 1993 utility equity return of 12%. Without the 1993 FAS
14 106 expense booking of \$1,085,000, CVPS's 1993 utility equity return, under its own
15 calculations, would have been 12.43% which, in turn, would have resulted in a
16 ratepayer benefit, in the form of DSM deferral credits, of an amount approximately
17 equal to the 1993 FAS 106 expense of \$1,085,000. Thus, on the one hand CVPS
18 proposes to disregard its per books FAS 106 expense accruals in depriving the
19 ratepayers of a rate base deduction in this case for the associated per books unfunded
20 FAS 106 accruals. However, on the other hand CVPS proposes to recognize the same

21 ²⁸ CVPS response to VDPS 1-12, Docket No. 5701 and 1993 annual report to the
22 stockholders, page 2. In a previous section of this testimony I discuss that the
23 appropriately calculated return on utility equity for 1993 was 12.32%.

1 per books FAS 106 expense accruals in, again, depriving the ratepayer of deferred DSM
2 credit benefits resulting from the excess earnings over its authorized return on equity
3 of 12%. In my opinion, this proposition is inconsistent and inequitable. Given that
4 CVPS's calculated 1993 return on utility equity of 12% was equal to the authorized
5 return level, and given that the 1993 FAS 106 expenses of \$1,085,000 were included
6 in the 12% return calculations and were not returned to the ratepayers through DSM
7 deferral credits, one must conclude that the ratepayers have paid for CVPS's booked
8 FAS 106 expenses.

9 In summary, the ratepayers have paid and will be paying for all of CVPS's FAS
10 106 expense accruals since 1992. Therefore, all the per books accumulated unfunded
11 FAS 106 accrual balances shown in column (4) of Exhibit RJH-1, Schedule 25, page
12 2 should be used by the Board to determine the Company's appropriate rate year rate
13 base impact of such unfunded accruals. My recommendation represents another
14 appropriate step the Board should implement in order to minimize the rate impact on
15 the ratepayers of CVPS's change to FAS 106 accrual accounting for its OPRBs.

16 Q. WHAT IS THE IMPACT OF YOUR RECOMMENDED POSITION ON CVPS'S
17 PROPOSED RATE YEAR RATE BASE IN THIS CASE?

18 A. As shown on Exhibit RJH-1, Schedule 25, page 1, my recommendation reduces CVPS's
19 proposed rate year rate base by approximately \$1,366,000.

20 15. Other Post-Employment Benefits (FAS 112)

1 Q. WHAT ARE OTHER POST-EMPLOYMENT BENEFITS?

2 A. Other Post-Employment Benefits (OPEB) represent long-term disability and medical
3 benefits for former or inactive employees of CVPS prior to their retirement. Employees
4 who go on long-term disability before their retirement age are considered inactive
5 employees and time on disability counts toward the accrual of retiree disability and
6 medical benefits. These other Post-Employment Benefits are different from other Post-
7 Retirement Benefits (OPRB) which represent medical benefits to be paid to employees
8 after their retirement and which are now accounted for by CVPS under the FAS 106
9 accrual method as previously described in this testimony.

10 Q. HOW IS CVPS ACCOUNTING FOR ITS OPEB LIABILITIES?

11 A. Prior to 1993, CVPS accounted for its OPEBs based on the pay-as-you-go (cash)
12 method. In other words, the Company expensed on its books the amounts it actually
13 paid out in OPEBs. However, statement of Financial Accounting Standards No. 112
14 (FAS 112) - Employers' Accounting for Post-Employment Benefits, now requires
15 companies to use the accrual method for their OPEBs. In compliance with FAS 112,
16 CVPS started booking its OPEBs under the accrual method effective January 1, 1994.

17 Q. HAS THE CHANGE-OVER TO ACCRUAL ACCOUNTING FOR THE COMPANY'S
18 OPEB COSTS CREATED A SO-CALLED TRANSITION BENEFIT OBLIGATION
19 (TBO) FOR CVPS?

1 A. Yes. Although much smaller than the FAS 106 related TBO, the FAS 112 accrual
2 method has resulted in an unamortized TBO amount of \$771,967 (after allocations)²⁹
3 at the beginning of the rate year (November 1, 1994) in this case. While FAS 106
4 provided for specific transition rules for the FAS 106 related TBO,³⁰ there are no
5 transition rules applicable to the FAS 112 related TBO. Because of the absence of such
6 transition rules, CVPS would have to expense its entire FAS 112 related TBO in 1994,
7 unless ratemaking treatment allows amortization recovery of this TBO over a specific
8 period of time. As described on pages 4 and 5 of Mr. Pennington's direct testimony,
9 in this case CVPS is proposing to amortize its FAS 112 related TBO over a 3-year
10 period and "specifically requests this ratemaking treatment exception in order to
11 reduce the initial impact on ratepayers".

12 Q. PLEASE DESCRIBE THE ADJUSTMENT CALCULATED BY CVPS IN ITS
13 FILING RESULTS IN THIS CASE TO REFLECT ITS ADOPTION OF FAS 112 IN
14 1994.

15 A. During the 1993 test year, CVPS booked \$113,848 of OPEB expenses based on the
16 pay-as-you-go method. In order to reflect the adoption of FAS 112 in 1994, CVPS has
17 proposed a FAS 112 rate year expense of \$303,238, thereby resulting in a proforma test

18 ²⁹ CVPS response to VDPS 3-33.

19 ³⁰ FAS 106 paragraph 112 provides that the FAS 106 related TBO may be amortized over
20 a period up to 20 years.

year expense increase of \$189,390. CVPS's calculation of this expense increase can be summarized as follows:

	<u>1993 Test Year</u>	<u>Rate Year</u>	<u>Expense Increase</u>
- Pay-as-you-go	\$ 113,848		
- FAS 112 Expense:			
• "Current" Expense		\$ 10,936	
• 3-Yr. Amortization of TBO	<u> </u>	<u>\$ 292,302</u>	<u> </u>
- Total	<u>\$ 113,848</u>	<u>\$ 303,238</u>	<u>\$ 189,390</u>

Q. SHOULD CVPS's PROPOSED RATE YEAR FAS 112 EXPENSE OF \$303,238 BE CORRECTED FOR A CALCULATION ERROR?

A. Yes. In response to VDPS request 3-33, CVPS conceded that its proposed amount of \$292,302 for the 3-year amortization of the TBO should have been \$257,322.³¹ Therefore, on a corrected basis, CVPS's proposed rate year FAS 112 expense should be \$268,258 (\$10,936 + \$257,322) and the resulting proposed test year expense increase should be \$154,410, or \$34,980 lower than the \$189,390 reflected in Company's filing results.

Q. DO YOU RECOMMEND THAT THIS CORRECTED FAS 112 RATE YEAR EXPENSE INCREASE OF \$154,450 BE ADOPTED BY THE BOARD FOR RATEMAKING PURPOSES IN THIS PROCEEDING?

³¹ Unamortized TBO @ 10/31/94 of \$771,967 divided by 3 equals \$257,322.

1 A. No, I do not. The only reason for this proposed expense increase of \$154,410 is the
2 fact that the Company has chosen a 3-year amortization period for the FAS 112 TBO.
3 As previously discussed, there are no specific transition rules for this TBO. The only
4 rationale provided by CVPS for its particular choice of a 3-year amortization period is
5 that it wishes to minimize the rate impact of the FAS 112 adoption on its ratepayers.
6 Pursuant to this objective, I would recommend that the Board adopt an amortization
7 period of approximately 7 1/2 years for CVPS's FAS 112 TBO amount. In so doing,
8 the Board would equalize the rate year OPEB expenses under FAS 112 to the test year
9 OPEB expenses under pay-as-you-go. I believe that the use of a 7 1/2 year
10 amortization period for the FAS 112 TBO is reasonable. It is much shorter than the 20-
11 year amortization period chosen by CVPS for its (larger) FAS 106 TBO and, at the
12 same time, completely removes the initial rate impact of FAS 112 on CVPS's current
13 ratepayers without being punitive to the Company's stockholders. Below, I show how
14 my recommendation would result in no rate impact of FAS 112 on the ratepayers:

	<u>1993</u> <u>Test Year</u>	<u>Rate</u> <u>Year</u>	<u>Expense</u> <u>Increase</u>
- Pay-as-you-go expense	\$ 113,848		
- FAS 112 Expense:			
• "Current" Expense:		\$ 10,936	
• Approx. 7 1/2 Yr. Amort. of TBO		\$ 102,912 ³²	
- Total	<u>\$ 113,848</u>	<u>\$ 113,848</u>	<u>\$ 0</u>

11 Q. IN SUMMARY, WHAT IS THE IMPACT OF YOUR RECOMMENDATION ON
12 THE COMPANY'S PROPOSED ADJUSTED TEST YEAR FILING RESULTS IN
13 THIS CASE?

14 A. First, my recommendation reduces CVPS's proposed adjusted test year cost of service
15 by approximately \$189,000. Second, consistent with my recommendation I have also
16 removed CVPS's proposed FAS 112 related rate base reduction of \$125,000, thereby
17 resulting in an increase in the Company's proposed rate base of \$125,000. The
18 recommended rate base adjustment is shown on Exhibit RJH-1, Schedule 18, line 26.
19 The recommended expense adjustment is shown on Exhibit RJH-1, Schedule 2, column
20 7.

³² \$771,967 ÷ 7.5 = \$102,912

1 A. Yes. On Exhibit RJH-1, Schedule 2, column 16, I have reflected those recommended
2 purchased power adjustments that were quantified by DPS power witnesses at the time
3 I prepared this testimony.

4 25. Depreciation Expenses

5 Q. HAVE YOU MADE ADJUSTMENTS TO THE COMPANY'S PROPOSED
6 ADJUSTED TEST YEAR DEPRECIATION EXPENSES?

7 A. Yes. As detailed on Exhibit RJH-1, Schedule 15, I recommend that CVPS's proposed
8 adjusted test year depreciation expenses of \$16,351,000 be reduced by \$63,000 to a
9 recommended depreciation expense level of \$16,288,000. Of this recommended
10 reduction, an amount of \$25,000 is a direct result of recommended disallowances for
11 certain pro forma plant in service additions that were proposed by CVPS in this case,
12 as discussed elsewhere in this testimony. These recommended depreciation expense
13 reductions are shown on lines 2 through 5 of Exhibit RJH-1, Schedule 15. The
14 remaining depreciation expense reduction of \$38,000 results from my recommendation
15 to use a 5-year amortization rate of 20% for CVPS's proposed CIS - Phases II & III
16 plant in service additions rather than the amortization rate of 30% used by CVPS.

1 Q. COULD YOU EXPLAIN THIS ADJUSTMENT IN MORE DETAIL?

2 A. Yes. For all of its so-called "Limited Term Electric Plant", representing data processing
3 and other electric systems,³⁹ CVPS employs a 5-year amortization rate of 20%. The
4 Company is also currently amortizing its CIS - Phase I project, which was placed in
5 service in February 1992, at a rate of 20%. However, for the CIS - Phase II & III
6 projects, which were respectively placed in service in September 1993 and December
7 1993, CVPS is proposing amortization rates of 30%. The rationale for this was
8 explained in the Company's response to VDPS 1-56 in Docket No. 5701:

9 These projects are additional phases of the CIS project (Phase II and III).
10 Therefore, these two projects are being amortized over the remaining 41 months
11 and 38 months, respectively, of the amortization period for the initial phase of
12 the CIS system.

13 I do not agree with this proposed amortization treatment. CIS - Phases II and III
14 represent separate and distinct CIS system enhancements requiring additional
15 investments of more than \$400,000 that were placed in service almost 2 years after the
16 in-service date of CIS Phase I. I do not believe it is reasonable to assume that the
17 economic lives of Phases II and III are reduced from 5 years to approximately 3 years
18 merely because Phase I has already gone through a 2-year amortization period. In
19 addition, the Company's tax workpapers show that it is using a 5-year amortization rate
20 of 20% for tax amortization purposes. I therefore recommend that CIS - Phases II and
21 III be amortized at the 5-year amortization rate of 20% consistent with the rate applied
22 by CVPS to CIS - Phase I and all other "Limited Term Electric Plant".

23 ³⁹ Such as basic records, general ledger, client/server, work order management, network
24 infrastructure, C&LM monitoring, SAS, electronic mail, etc.

1 A. This allocation factor is calculated through a complicated model using multi-step
2 functional assignment and jurisdictional allocation procedures for all of CVPS's cost
3 of service components. I do not have this model available. In addition, I do not know,
4 at this time, the recommendations to be made by the DPS with regard to functional
5 assignments and jurisdictional allocations for purposes of determining the appropriate
6 overall wholesale allocation factor. Therefore, at this time and for presentation
7 purposes only, I have used a wholesale allocation factor of 5.26%, which is the same
8 factor as used by CVPS to allocate its "as filed" adjusted test year cost of service to
9 wholesale. Once the final adjusted test year cost of service amounts found to be
10 appropriate by the Board in this case have been determined, the wholesale allocation
11 factor should be recalculated based on such final cost of service data and should take
12 into account wholesale allocation recommendations made by the DPS.

13 31. Restructuring Adjustment

14 Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED AND THE DPS
15 RECOMMENDED POSITIONS WITH REGARD TO THE IMPACT OF THE
16 RESTRUCTURING ON THE ADJUSTED TEST YEAR COST OF SERVICE
17 RESULTS.

18 A. The Company's February 15, 1994 requested rate increase of \$17.9 million incorporated
19 cost of service reductions of \$1,782,000 for estimated restructuring savings and
20 \$4,788,000 for a proposed ceiling adjustment. Since the restructuring had not yet taken

1 place on the 2/15/94 filing date, the Company indicated in its filing letter to the Board
2 that (1) it would update the originally estimated restructuring adjustment for actual
3 results; and (2) if the actual restructuring results were to result in a restructuring cost
4 of service credit higher than \$1,782,000, it would reduce its proposed \$4,788,000
5 ceiling adjustment by the "excess" restructuring savings over \$1,782,000, thereby
6 leaving its requested rate increase of \$17.9 million unchanged.

7 On May 10, 1994, CVPS filed supplemental testimonies, exhibits and
8 workpapers describing and quantifying the actual results of the restructuring. The
9 Company's calculations of this restructuring update indicate a total rate year net cost
10 of service credit of \$2,170,000 rather than the originally estimated "as filed" amount of
11 \$1,782,000. Based on my review of CVPS's updated restructuring saving calculations,
12 I have concluded that certain adjustments are in order which would increase the
13 Company's updated restructuring saving amount of \$2,170,000 to a DPS recommended
14 amount of \$2,543,000.

15 As summarized by specific net restructuring saving components on Exhibit RJH-
16 1, Schedule 28, page 1, my recommended updated net restructuring saving amount of
17 \$2,543,000 is \$761,000 higher than CVPS's original "as filed" amount of \$1,782,000.
18 Schedule 28, page 1, shows that the recommended net savings amount of \$2,543,000
19 consists of annual rate year benefits of \$3,441,000 for payroll and payroll overhead
20 expense savings and \$128,000 for return on rate base savings, offset by \$1,026,000 for
21 annual rate year amortization costs. The rate year amortization cost of \$1,026,000
22 represents the 5 - year amortization of the total restructuring cost incurred by CVPS

1 which has been deferred and is being amortized by the Company as of June 1, 1994 in
2 accordance with the restructuring accounting order.

3 Q. ARE YOU RECOMMENDING THAT CVPS'S PROPOSED "AS FILED" CEILING
4 ADJUSTMENT OF \$4,788,000 BE REDUCED BY THE \$761,000 "EXCESS" OF
5 YOUR RECOMMENDED RESTRUCTURING ADJUSTMENT OF \$2,543,000 OVER
6 CVPS'S PROPOSED "AS FILED" RESTRUCTURING ADJUSTMENT OF
7 \$1,782,000?

8 A. Yes. This will be further discussed in the next section ("The Management Challenge")
9 of this testimony.

10 Q. COULD YOU NOW DISCUSS IN MORE DETAIL HOW YOU DETERMINED
11 YOUR RECOMMENDED NET RESTRUCTURING SAVINGS ADJUSTMENT OF
12 \$2,543,000?

13 A. Yes. I derived my recommended restructuring saving amount of \$2,543,000 by making
14 two adjustments to CVPS's proposed updated restructuring saving amount of
15 \$2,170,000.

16 The first adjustment concerns CVPS's calculations for payroll and payroll
17 overhead savings. As shown on Exhibit RJH-1, Schedule 28, page 2, CVPS first
18 calculated that the total annual payroll and payroll overhead savings amount to
19 \$4,691,000. Of this total amount, CVPS then removed:

- 1 (1) \$1,086,000 representing "capital savings", i.e., the amount of plant
2 capitalizations that will not be incurred during the adjusted test year as
3 a result of the restructuring;
- 4 (2) \$164,000 representing the savings to be allocated to its non-regulated
5 subsidiaries; and
- 6 (3) \$248,000 for the savings portion of the \$4,691,000 which CVPS assumed
7 to have already been incorporated in its proposed rate year recurring
8 C&LM payroll and payroll overhead amount in its cost of service
9 adjustment No. 23.

10 As a result, CVPS proposes that its rate year cost of service should be reduced by a net
11 amount of \$3,193,000 for its updated restructuring payroll and payroll overhead. The
12 only disagreement I have is with CVPS's assumption that \$248,000 of the total
13 restructuring payroll and payroll overhead savings is already included in its cost of
14 service adjustment No. 23 for C&LM.

15 Q. WHY DO YOU DISAGREE?

16 a. As part of its original 2/15/94 filing results, CVPS claimed a projected rate year C&LM
17 recurring payroll and payroll overhead amount of \$1,196,000⁴². In calculating its
18 originally estimated restructuring savings adjustment of \$1,782,000, CVPS made the
19 assumption that \$300,796 of these restructuring savings were already incorporated in
20 the \$1,196,000 amount for projected rate year recurring C&LM payroll and payroll
21 overheads. To further investigate and verify this assumption, I issued the following
22 data request to CVPS with the following Company response:

23 ⁴² CVPS filing workpaper C23-2.

1 Q6-85. Re. C 23-2, calculation of net recurring C&LM salaries and overheads
for the rate year of \$1,196,001:

- 3 a. How many C&LM people were assumed in the calculation of this
4 rate year amount and compare this to the C&LM people
5 underlying the actual C&LM salaries and overheads of
6 \$2,234,269 shown on C 23-6 (ID Nos. 010-060).
- 7 b. Show whether, and to what extent, the calculated amount of
8 \$1,196,001 was impacted by the C&LM savings amount of
9 \$300,796 on C 34-4.

10 A6-85. a&b. The number of C&LM people assumed in calculating the rate
11 year recurring C&LM salaries and overheads of \$1,196,001 is not
12 available. ID expenditure rates (see workpaper C23-3) were used
13 to determine the amount of recurring C&LM expenditures
14 attributable to salaries and overheads. Based on updated
15 information related to the severance packages and programs, the
16 estimated split between recurring salary and related overheads and
17 support costs may be revised. As such, the \$1,196,001 may be
18 adjusted either upward or downward. The total recurring amount
19 of \$2,555,274 will not change.

21 Thus, the above-referenced response indicates that CVPS does not know whether its
22 originally calculated restructuring savings portion of \$300,796 (which it assumed to
23 have already been incorporated in the recurring C&LM rate year amount of \$1,196,000)
24 was indeed specifically included in its calculation of the \$1,196,000. In fact, CVPS
25 apparently does not even know the specific level of C&LM people and any other details
underlying the amount of \$1,196,000.

26 While the restructuring update resulted in significant changes from the original
27 estimate, CVPS's proposed rate year recurring C&LM payroll and payroll overhead
28 amount of \$1,196,000 was not changed. In calculating its updated restructuring
29 adjustment, the Company has now assumed that \$248,000 of these updated restructuring

1 savings were already incorporated in the rate year C&LM payroll and payroll overhead
2 amount of \$1,196,000.

3 Based on the aforementioned information, I have concluded that CVPS's
4 assumption that a specific amount of \$248,000 of the updated restructuring savings was
5 already incorporated in its proposed rate year recurring C&LM payroll and payroll
6 overhead amount of \$1,196,000 is not only unreasonable, but also does not appear to
7 be known and measurable. I therefore recommend that this \$248,000 not be removed
8 from the cost of service credit amount to be recognized as the restructuring adjustment
9 in this case. My recommendation is reflected on Exhibit RJH-1, Schedule 28, page 2.

10 Q. DO YOU HAVE ANY OTHER COMMENTS REGARDING THIS ISSUE?

11 A. Yes. It is CVPS's proposal in this case to defer any actual recurring C&LM payroll
12 and payroll overhead costs in excess of the amount of \$1,196,000 for which it has
13 requested rate recovery. This was confirmed by CVPS in response to VDPS 4-39:

14 Q. 4-39(a) Will CVPS defer any actual C&LM recurring salary and related
15 overhead costs in excess of the amount of \$1,196,000 to be built
16 into rates?

17 A. 4-39(a) Yes.

18 Thus, to the extent that CVPS's actual recurring C&LM payroll and payroll overhead
19 costs exceed the allowed rate recovery, CVPS will be completely made whole under
20 this proposal. My recommendation to leave the \$248,000 as part of the restructuring
21 cost of service adjustment, rather than making the unsupported assumption that this

1 saving was already incorporated in the \$1,196,000, would therefore not be punitive to
2 CVPS.

3 Q. WHY HAVE YOU MADE THE SMALL ADJUSTMENT OF \$4,000 TO CVPS'S
4 PROPOSED UPDATED RESTRUCTURING AMORTIZATION COSTS, AS SHOWN
5 ON EXHIBIT RJH-1, SCHEDULE 28, PAGE 2?

6 A. The reason for this adjustment is that my previously discussed \$248,000 payroll and
7 payroll overhead savings adjustment directly results in a slight subsidiary allocation
8 change for the restructuring amortization costs.

9 Q. COULD YOU NOW DESCRIBE YOUR RECOMMENDED RESTRUCTURING
10 COST SAVINGS RESULTING FROM THE REDUCTION IN RETURN ON
11 UTILITY RATE BASE?

12 A. Yes. As detailed on Exhibit RJH-1, Schedule 28, page 3, the restructuring also results
13 in a number of rate base reductions and additions. In calculating its originally proposed
14 restructuring adjustment of \$1,782,000, CVPS recognized and reflected these rate base
15 related net cost savings (see Schedule 28, page 1, line 2). However, in its updated
16 calculations, CVPS did not incorporate such rate base related net cost savings.

17 The restructuring related rate base reduction and addition amounts shown on
18 Schedule 28, page 3, lines 1-3, were calculated by CVPS and provided to me on May
19 16, 1994. During recent conversations I have had with Company personnel, CVPS
20 appeared to admit that the reflection of these three rate base adjustments would be

appropriate. The Company has also agreed that the cash working capital reduction directly flowing from the restructuring adjustment should be recognized for ratemaking purposed in this case.⁴³ On line 5 of Schedule 28, page 3, I have reflected a rate base reduction of \$325,000 for the cash working capital impact of my recommended restructuring adjustment. The only restructuring related rate base adjustment proposed by me that appears to be at issue is the \$543,000 rate base reduction shown on line 4 of Schedule 28, page 3 for the capital savings.

8 Q. COULD YOU ELABORATE ON THIS ISSUE?

9 A. Yes. As previously discussed by me and as shown on Schedule 28, page 2, line 2,
10 CVPS will experience capital savings of \$1,086,000, representing capitalized plant
11 which will no longer be incurred by CVPS as a result of the restructuring. I have
12 therefore reflected a rate base reduction of one-half of this capital savings amount of
13 \$1,086,000, or \$543,000, to recognize the impact of this saving on the average adjusted
14 test year rate base. CVPS made the exact same type of rate base adjustment in
15 calculating its original restructuring adjustment, but now appears to be taking the
16 position that such a rate base adjustment is not appropriate. I believe it is appropriate.
17 The purpose of making pro forma adjustments to the historic test year results used in
18 a rate proceeding is to restate the test year results as if the changes causing the pro
19 forma adjustments had been in effect during the entire historic test year. If one assumes
20 that the restructuring had been in effect during the entire historic test year, CVPS's test

21 ⁴³ CVPS response to VDPS 4-4(d).

year rate base would have been lower by \$543,000. CVPS is essentially taking the
2 inappropriate position that \$1,086,000 of its actual restructuring payroll and payroll
3 overhead savings are "phantom" savings that will never be realized.

4 Q. WILL CVPS'S RESTRUCTURING EFFORT RESULT IN NET O&M EXPENSE
5 SAVINGS DURING THE 6-MONTH PERIOD MAY 1, 1994 (THE APPROXIMATE
6 STARTING POINT OF THE RESTRUCTURING IMPLEMENTATION) UNTIL
7 NOVEMBER 1, 1994 (THE START OF THE RATE EFFECTIVE DATE OF THIS
8 CASE)?

9 A. Yes. Starting in May 1994 and continuing through October 1994, CVPS no longer pays
10 the payroll and payroll overhead of the people removed as a result of the restructuring
11 program, however, the rates collected by CVPS during this period do not reflect these
12 cost reductions. On the other hand, CVPS will start amortizing the restructuring costs
13 as of June 1, 1994 and the rates from 6/1/94 - 10/31/94 do not reflect these cost
14 increases. In addition, as described on page 2 of Mr. Pennington's supplemental direct
15 testimony, CVPS also projects other restructuring related costs ⁴⁴(not included as part
16 of the restructuring accounting order) which "could approach \$500,000 in 1994". I
17 requested the Company to provide the net restructuring savings to be experienced prior

18 ⁴⁴ Such as costs for outplacement, consulting, training, workshops, employee relocation,
19 etc.

to the rate year as a result of the previously described pre-rate year cost savings and cost increases. The Company responded with the following information:

		<u>\$000's</u>
4	• O&M salary and benefit savings	\$ 1,175
5	• Amortization costs	(426)
6	• Other costs (estimate)	<u>(500)</u>
7	• Net savings	<u><u>\$ 249</u></u>

8 Q. DO YOU RECOMMEND THAT THESE PRE-RATE YEAR NET O&M SAVINGS
9 ASSOCIATED WITH THE RESTRUCTURING BE TAKEN INTO ACCOUNT FOR
10 RATEMAKING PURPOSES?

11 A. No, I do not. However, this information does show that CVPS's actual restructuring
12 cost amount of \$5,377,000 (see Schedule 28, page 2, line 6) which it has deferred in
13 accordance with the restructuring accounting order is really lower by \$249,000.

14 Q. DO YOU HAVE ANY FINAL COMMENTS REGARDING THE RESTRUCTURING
15 ISSUE?

16 A. Yes. The Company has made numerous statements to the Board and other parties that
17 the savings from its restructuring program would be significantly in excess of the
18 restructuring implementation costs. This was also the major factor listed and detailed
19 by CVPS in its November 24, 1993 letter to the Board in which it requested the
20 Board's approval of an accounting order for the restructuring costs. The accounting
21 order eventually approved by the Board on March 11, 1994 specifically recognized that
22 this order would allow CVPS to book and recognize, for financial reporting purposes,

41 of 255

1 its restructuring costs during a time period that the associated cost savings will be
2 realized.⁴⁵

3 The accounting order also provides in § 7:

4 This Order is limited to the accounting treatment for the subject restructuring
5 costs and does not bar any party from contesting, or the Board from
6 determining, or disallowing, the reasonableness or prudence of such costs, in
7 whole or in part, in any rate proceeding. (Emphasis supplied).

8 In other words, while the accounting order allows the deferral and amortization of
9 CVPS's restructuring costs for book purposes, this does not mean that any of such
10 amortization costs are therefore automatically allowed for ratemaking purposes.

11 In the current case, the DPS is recommending that the Board give rate
12 recognition to the restructuring amortization costs because the associated restructuring
13 savings to be recognized for ratemaking purposes are clearly significantly in excess of
14 the amortization costs. However, pursuant to § 7 of the accounting order, the DPS
15 reserves the right to contest the reasonableness or prudence of continuing the rate
16 recognition of such amortization costs in future CVPS rate proceedings if it appears that
17 the "matching" savings, for some reason, are no longer being realized.

18 32. Ceiling Adjustment - The "Management Challenge"

19 Q. HAS THE COMPANY PROPOSED A SO-CALLED CEILING ADJUSTMENT IN
20 THIS CASE?

21 ⁴⁵ Restructuring accounting order § 5.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ADJUSTMENTS OF RATES OF
DELTA NATURAL GAS COMPANY, INC.

)
)
)

Case No. 97-066

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE OFFICE OF RATE INTERVENTION
OF THE ATTORNEY GENERAL FOR THE
COMMONWEALTH OF KENTUCKY

JULY 18, 1997

GEORGETOWN CONSULTING GROUP
456 MAIN STREET
RIDGEFIELD, CONNECTICUT

43 of 255

C. OPERATING INCOME

2 Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED AND YOUR RECOMMENDED
3 PRO FORMA OPERATING INCOME FOR THE TEST YEAR IN THIS CASE.

4 A. The Company's proposed and my recommended pro forma operating income positions are
5 summarized on Schedule RJH-9. The Company has proposed a total pro forma test year
6 operating income amount of \$4,579,880. I have made a large number of adjustments to the
7 Company's proposed operating revenues, expenses and taxes which, in total, had the effect
8 of increasing the Company's proposed operating income by \$483,443 for a total
9 recommended pro forma test year operating income amount of \$5,063,323. Each of my
10 recommended operating revenue, expense and tax adjustments will be discussed below.

11 Residential Retail Revenue and Cost of Gas Adjustments

12 Q. HOW DID THE COMPANY DETERMINE ITS PROPOSED PRO FORMA
13 RESIDENTIAL RETAIL REVENUE AND ASSOCIATED COST OF GAS EXPENSES
14 FOR THE TEST YEAR IN THIS CASE?

15 A. As shown on FR #6-h, Schedule 2, page 1, lines 4 and 5 and as summarized under the first
16 column of schedule RJH-11, the Company's proposed pro forma residential retail revenues
17 for the test year consist of two revenue categories: (1) customer charge revenues of
18 \$2,168,424, and (2) gas usage revenues of \$18,427,648. The proposed customer charge
19 revenues of \$2,168,424, are based on the actual per books 1996 number of customer bills

1 of 364,441⁵ times the current customer charge rate per bill of \$5.95. The proposed gas
2 usage revenues of \$18,427,648 are based on the actual 1996 residential retail Mcf sales,
3 adjusted for normal weather, of 2,490,492 Mcf times the current total base and GCR rate
4 per Mcf of \$7.3992. The actual weather-normalized 1996 sales of 2,490,492 was generated
5 by the actual 1996 average number of residential retail customers of 30,370.

6 Q. IS THERE AN ISSUE WITH REGARD TO THE COMPANY'S PROPOSAL TO BASE
7 ITS PROPOSED TEST YEAR RESIDENTIAL RETAIL REVENUES ON THE 1996
8 AVERAGE NUMBER OF RESIDENTIAL RETAIL CUSTOMERS AND ASSOCIATED
9 ACTUAL TOTAL NUMBER OF RESIDENTIAL RETAIL BILLS?

10 A. Yes. The issue is that the Company has not annualized its proposed test year residential
11 retail revenues for the growth in its residential retail number of customers and related total
12 number of residential retail bills. Because of this, the Company's proposed test year
13 residential retail revenues are not properly "matched" with the Company's proposal to use
14 a test year-end rate base in this proceeding.

15 Q. COULD YOU EXPLAIN THIS IN MORE DETAIL?

16 A. Yes. As discussed before, the Company's proposed test year residential revenues are based
17 on the actual 1996 average number of customers of 30,370 and the related actual total
18 number of bills of 364,441. In this regard, it is important to recognize that *the plant*

⁵ Actual 1996 average number of customers of 30,370 times 12 monthly bills = actual total 1996 number of bills of 364,441.

1 investment that has supported the Company's 1996 average number of customers and related
 2 total number of bills is the Company's average 1996 plant, not the December 31, 1996 plant
 3 investment level. As shown in the response to data request AG 2-20, the Company's average
 4 1996 plant in service level exclusive of the Canada Mountain project amounted to
 5 \$89,578,390. This is \$5,457,477 lower than the Company's proposed December 31, 1996
 6 plant in service level exclusive of the Canada Mountain project of \$95,035,867. Thus, the
 7 Company's proposal to reflect the test year-end as opposed to the average 1996 plant in
 8 service balance has resulted in a revenue requirement increase of approximately \$853,000:

		<u>Rev. Req. Impact</u>
9		
10	- Plant in Service Increase:	
11		\$5,457,477
12	- Delta's After-Tax Rate of Return:	<u>7.71%</u>
13	- Return Requirement	\$ 420,771
14	- Revenue Gross-Up Factor	<u>1.6514 x</u>
	- Revenue Requirement Impact	\$694,861
15	- Depr. Expense Increase:	\$5,457,477
16	- Composite Depr. Rate	<u>2.90%</u>
17	- Revenue Requirement Impact	<u>\$158,269</u>
18	- Total Revenue Requirement Impact	<u>\$853,130</u>

19 The AG submits that a substantial portion of this additional revenue requirement of \$853,000
 20 included in the Company's total rate increase request in this case has been, and will be,
 21 covered by the additional revenue generated by the growth in the Company's number of
 22 customers and related total number of customer bills.

23 Q. COULD YOU ELABORATE ON THIS ?

24 A. Yes. As shown in the response to data request PSC 1-42, pages 1 and 2, the Company has

1 experienced, and is still experiencing, significant growth in its residential customers for each
2 of the years 1991 through the 1996 test year. In fact, the actual residential customers have
3 grown by an average annual growth rate of 2.84% during the 6-year period 1991 - 1996, as
4 shown in schedule RJH-11 footnote (2) and confirmed by Delta in its response to data
5 request AG 1-75. The response to PSC 1-42, page 2 shows that the Company's actual
6 number of residential customers as of December 31, 1996 is 31,505. One possible way to
7 "match" the use of the test year-end plant in this case with the appropriate level of
8 annualized residential revenues would be to re-state the actual weather normalized 1996
9 residential revenues based on the December 31, 1996 number of customers of 31,505.
10 Under this approach, the difference between (1) Delta's proposed test year revenues (based
11 on the average 1996 level of customers of 30,370) and (2) the re-stated test year revenues
12 (based on the December 31, 1996 customers of 31,505) would represent the applicable
13 revenue annualization adjustment. However, because the Company's actual number of
14 customers can fluctuate from month to month due to reasons of seasonality, this particular
15 revenue annualization approach, in my opinion, would not be appropriate and would result
16 in an overstated revenue annualization adjustment.

ty =
1996

17 Q. WHAT SPECIFIC REVENUE ANNUALIZATION APPROACH AND METHODOLOGY
18 DO YOU RECOMMEND BE USED IN THIS PROCEEDING IN ORDER TO MATCH
19 THE PRO FORMA TEST YEAR RESIDENTIAL REVENUES WITH THE PROPOSED
20 USE OF THE TEST YEAR-END PLANT IN SERVICE?

21 A. It is reasonable to assume that the Company's actual average 1996 plant in service is

2 approximately equivalent to the actual plant in service level during the mid-point of the 1996
3 test year, i.e., as of June 30, 1996⁶. Therefore, the difference between the proposed test
4 year-end plant level and the average test year plant level essentially represents one-half
5 year's worth of growth in the Company's plant investment level. Since the Company's
6 proposed test year residential revenues are based on the average number of customers (and
7 the related total number of bills), the appropriate revenue annualization adjustment should
8 similarly be based on one-half year's worth of growth in the number of customers (and the
related total number of bills).

9 As shown under footnote (2) of schedule RJH-11, based on the average annual growth
10 rate of 2.84% experienced during the period 1991 - 1996, the annual half-year growth rate
11 would be 1.42%. Applying this half-year growth rate to the average 1996 number of
12 residential customers of 30,370 results in an annualized level of customers of 30,801 with
13 a corresponding total number of bills of 369,612. The second column of schedule RJH-11,
14 under the recommended AG position, shows that the use of this annualized total customer
15 bill level of 369,612 results in total recommended residential customer charge revenues of
16 \$2,199,191 and total recommended residential gas usage revenues of \$18,689,321. Schedule
17 RJH-11, lines 8 -10 shows that this recommended residential retail revenue annualization
18 adjustment also results in a corresponding gas cost increase of \$174,498. On schedule RJH-
19 10, lines 1 and 5, I have summarized the impact of this recommended annualization
20 adjustment on test year residential retail revenues and cost of gas.

⁶ In fact, the response to data request AG 2-20 shows that the average 1996 plant level (net of Canada Mountain) of \$89.5 million is very close to the corresponding actual June 30, 1996 plant level of \$89.2 million.

Commercial GS Retail Revenue and Cost of Gas Adjustments

1
2 Q. HOW DID THE COMPANY DETERMINE ITS PROPOSED PRO FORMA
3 COMMERCIAL GS RETAIL REVENUE AND ASSOCIATED COST OF GAS
4 EXPENSES FOR THE TEST YEAR IN THIS CASE?

5 A. As shown on FR #6-h, Schedule 2, page 1, lines 6 through 13 and as summarized under the
6 first column of schedule RJH-12, the Company's proposed pro forma commercial GS retail
7 revenues for the test year consist of two revenue categories: (1) customer charge revenues
8 of \$1,022,303, and (2) gas usage revenues of \$11,341,578. The proposed customer charge
9 revenues of \$1,022,303, are based on the actual per books 1996 number of customer bills
10 of 55,681⁷ times the current customer charge rate per bill of \$18.36. The proposed gas
11 usage revenues of \$11,341,578 are based on the actual 1996 commercial GS retail Mcf sales,
12 adjusted for normal weather, of 1,533,074 Mcf times the current total base and GCR rate
13 per Mcf of \$7.3992. The actual weather-normalized 1996 sales of 1,533,074 was generated
14 by the actual 1996 average number of commercial GS retail customers of 4,640.

15 Q. IS THERE AN ISSUE WITH REGARD TO THE COMPANY'S PROPOSAL TO BASE
16 ITS PROPOSED TEST YEAR COMMERCIAL GS RETAIL REVENUES ON THE 1996
17 AVERAGE NUMBER OF COMMERCIAL GS RETAIL CUSTOMERS AND
18 ASSOCIATED ACTUAL TOTAL NUMBER OF COMMERCIAL GS RETAIL BILLS?

⁷ Actual 1996 average number of customers of 4,640 times 12 monthly bills = actual total 1996 number of bills of 55,681.

2
3
4
5
6
A. Yes. The issue here is exactly the same as the previously discussed issue regarding the residential retail revenues in that the Company has not annualized its proposed test year commercial GS retail revenues for the growth in its commercial GS retail number of customers and related total number of commercial GS retail bills. Because of this, the Company's proposed test year commercial GS retail revenues are not properly "matched" with the Company's proposal to use a test year-end rate base in this proceeding.

7
8
9
10
11
As shown in the response to data request PSC 1-42, pages 1 and 2, the Company has experienced, and is still experiencing, significant growth in its commercial customers for each of the years 1991 through the 1996 test year. In fact, the actual commercial customers have grown by an average annual growth rate of 2.26% during the 6-year period 1991 - 1996, as shown in schedule RJH-12 footnote (2) and confirmed by Delta in its response to data request AG 1-75.

13
14
15
16
17
18
19
20
21
22
The response to PSC 1-42, page 2 shows that the Company's actual number of commercial customers as of December 31, 1996 is 4,964. As discussed in the prior testimony section regarding residential revenues, one possible way to "match" the use of the test year-end plant in this case with the appropriate level of annualized commercial revenues would be to re-state the actual weather normalized 1996 commercial GS retail revenues based on the December 31, 1996 number of customers of 4,964. However, because the Company's actual number of commercial customers can fluctuate significantly from month to month due to reasons of seasonality, this particular revenue annualization approach would not be appropriate and would result in an overstated revenue annualization adjustment.

Therefore, I recommend that the same approach and methodology used by the AG for

1 the residential retail revenue annualization be applied here in order to match the proposed
2 use of the test year-end plant in service level with the appropriate annualized test year
3 commercial GS retail revenues.

4 As shown under footnote (2) of schedule RJH-12, based on the average annual growth
5 rate of 2.26% experienced during the period 1991 - 1996, the annual half-year growth rate
6 would be 1.13%. Applying this half-year growth rate to the average 1996 number of
7 commercial customers of 4,640 results in an annualized level of customers of 4,692 with a
8 corresponding total number of bills of 56,304. The second column of schedule RJH-12,
9 under the recommended AG position, shows that the use of this annualized total customer
10 bill level of 56,304 results in total recommended commercial GS customer charge revenues
11 of \$1,033,741 and total recommended commercial gas usage revenues of \$11,469,689.
12 Schedule RJH-12, lines 8 -10 shows that this recommended commercial GS retail revenue
13 annualization adjustment also results in a corresponding gas cost increase of \$85,480. On
14 schedule RJH-10, lines 2 and 6, I have summarized the impact of this recommended
15 annualization adjustment on test year commercial GS retail revenues and cost of gas.

16 Q. WHY HAVE YOU NOT PROPOSED SIMILAR REVENUE AND COST OF GAS
17 ANNUALIZATION ADJUSTMENTS FOR THE COMPANY'S INDUSTRIAL
18 CUSTOMERS?

19 A. The response to data request PSC 1-42, pages 1 and 2 shows that this customer class has not
20 experienced the same consistent and continuous customer growth pattern as experienced by
21 the residential and commercial customer classes. Specifically, the actual average number of

1 industrial customers were as follows during the years 1991 - 1996:

2	1991	68
3	1992	68
4	1993	75
5	1994	76
6	1995	72
7	1996	73

8 For this reason, I do not believe it appropriate to make a revenue annualization adjustment
9 for this class of customers in this proceeding.

10 Other Revenue Adjustment

11 Q. WHY HAVE YOU MADE THE REVENUE ADJUSTMENT OF \$70,375 SHOWN ON
12 SCHEDULE RJH-10, LINE 3?

13 A. I have incorporated this revenue adjustment in my revenue requirement analysis to reflect
14 the recommendations made by AG witness, David Brown Kinloch.

15 Loan Forgiveness Expense Adjustment

16 Q. PLEASE EXPLAIN THE RECOMMENDED ADJUSTMENT FOR THE LOAN
17 FORGIVENESS EXPENSE SHOWN ON SCHEDULE RJH-13, LINE 2.

18 A. The response to data request PSC 1-40 shows that Mr. Glennings, Delta's president and
19 chief executive officer, received total compensation of approximately \$208,000 in 1996
20 which represents a substantial increase over his 1995 total compensation of \$161,451. The

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ADJUSTMENT OF RATES OF

DELTA NATURAL GAS COMPANY, INC.

)
)
)

Case No. 99-176

**DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE OFFICE OF RATE INTERVENTION OF THE
ATTORNEY GENERAL FOR THE COMMONWEALTH OF KENTUCKY**

September 23, 1999

**HENKES CONSULTING
7 Sunset Road
Old Greenwich, Connecticut**

C. OPERATING INCOME

2 Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED AND YOUR RECOMMENDED
3 PRO FORMA OPERATING INCOME FOR THE TEST YEAR IN THIS CASE.

4 A. The Company's proposed and my recommended pro forma operating income positions are
5 summarized on Schedule RJH-7. The Company has proposed a total pro forma test year
6 operating income amount of \$5,564,849. I have made a large number of adjustments to the
7 Company's proposed operating revenues, expenses and taxes which, in total, have the effect
8 of increasing the Company's proposed operating income by \$702,283 for a total
9 recommended pro forma test year operating income amount of \$6,267,132. Each of my
10 recommended operating revenue, expense and tax adjustments will be discussed below.

11 - Year End Customer Revenue Adjustment

12 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENT TO THE COMPANY'S
13 PROPOSED YEAR END CUSTOMER REVENUE ADJUSTMENT, AS SHOWN ON
14 SCHEDULE RJH-8, LINE 1.

15 A. In its response to AG-73, the Company agreed with the AG that it had made certain
16 mathematical errors in its year end customer revenue adjustment calculations. As confirmed
17 in revised Walker Exhibit 5, the correction for these errors increases the Company's
18 proposed pro forma revenues by \$119,549.

- Year End Customer Expense Adjustment

3 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENT TO THE COMPANY'S
4 PROPOSED YEAR END CUSTOMER EXPENSE ADJUSTMENT, AS DETAILED ON
5 SCHEDULE RJH-8, LINE 3 AND SUMMARIZED ON SCHEDULE RJH-9, LINE 9.

6 A. The Company has proposed to calculate the incremental O&M expenses associated with the
7 year end customer revenue annualization adjustment by applying an expense-to-revenue ratio
8 of 17.92% to the year end customer revenue adjustment amount. As shown in footnote 3
9 of Schedule RJH-8, this results in a Delta-proposed incremental O&M expense adjustment
10 of \$54,498.

11 I do not agree with the expense-to-revenue ratio of 17.92% proposed by the
12 Company. As shown in footnote 3, the Company determined the 17.92% ratio by taking the
13 actual 1998 total O&M expenses net of gas supply expenses and wages and salaries as a ratio
14 of the actual 1998 non-GCR revenues. Through this methodology, the Company takes the
15 position that such expenses as employee pensions and benefits, regulatory commission
16 expenses, property insurance, outside services employed and miscellaneous general expenses
17 are directly variable with revenues from additional customers. I do not agree with that
18 position. If the Company takes the position that the level of its current employees will not
19 vary with the incremental sales for year end customers⁴, then it would be consistent to also
assume that the pension and benefit expenses associated with these same current employees

⁴ As evidenced by the removal of all salaries and wages from the expense-to-revenue ratio calculations

will not vary with the incremental sales for year end customers. I also do not believe that regulatory, property insurance, outside services and miscellaneous general expenses vary with the incremental sales recognized in this case as a result of the year end customer sales annualization adjustment.

4
5 Q. WHAT EXPENSE-TO-REVENUE RATIO DO YOU RECOMMEND BASED ON THE
6 FOREGOING FINDINGS AND CONCLUSIONS?

7 A. As shown in footnote 3 on Schedule RJH-8, I recommend a ratio of 3.62%. This ratio
8 excludes employee pension & benefit, miscellaneous general, regulatory commission,
9 property insurance and outside services expenses.

10 Q. WHAT IS THE IMPACT OF YOUR RECOMMENDED POSITION ON THE
11 COMPANY'S PROPOSED YEAR END CUSTOMER EXPENSE ADJUSTMENT?

12 A. Schedule RJH-8 shows that my recommendation results in a recommended O&M expense
13 increase of \$15,353, which is \$39,145 lower than the Company's proposed O&M expense
14 increase of \$54,498.

15 - Payroll Expense Adjustment

16 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENT TO THE COMPANY'S
17 PROPOSED PAYROLL EXPENSE ADJUSTMENT.

3 A. The Company's proposed payroll expense adjustment of \$116,199 represents a gross payroll

expense adjustment amount, not an adjustment to payroll expenses charged to O&M expense. As agreed to by the Company in its response to AG-43, the Company's proposed pro forma payroll cost adjustment should be reduced to only reflect the portion of this payroll increase that will be charged to O&M expenses. As shown on Schedule RJH-10, the resultant appropriate payroll O&M expense adjustment amount should be \$85,964, which is \$30,235 lower than Delta's proposed payroll cost adjustment of \$116,199.

- Pension Expense Adjustment

Q. PLEASE EXPLAIN YOUR RECOMMENDED PENSION EXPENSE ADJUSTMENT SHOWN ON SCHEDULE RJH-11.

A. The Company has proposed to recognize the actual 1998 test year per book pension expenses of \$292,818 for rate making purposes in this case. However, as confirmed by the Company in response to Supplemental AG-23, the actual current annual pension expenses for Delta based on its most recent actuary report dated April 1, 1999 amount to \$181,167. Since this cost amount is the most recent annual pension cost amount available at this time, I believe it is more representative of the annual pension expenses expected to be incurred during the rate effective period in this time than the actual 1998 test year pension cost level.

As shown on Schedule RJH-11, the difference between the actual 1998 test year and the current annualized pension cost levels is \$111,651. Since I believe that this costs differential represents "gross" pension costs (i.e., pension costs prior to the allocation to construction and subsidiaries), I have applied an assumed pension cost O&M ratio of

73.98%⁵ to this gross pension cost adjustment. This results in a recommended pension O&M expense adjustment of \$82,599.

3 Q. WHY DO YOU BELIEVE THAT THE CURRENT ANNUALIZED PENSION COST
4 LEVEL OF \$181,167 IS REPRESENTATIVE OF THE COST LEVEL THAT CAN BE
5 EXPECTED DURING THE RATE EFFECTIVE PERIOD OF THIS CASE?

6 A. As shown in the response to Supplemental AG-23 b, the Company's pension fund has been
7 overfunded since 1995. While the excess of pension assets over pension liabilities was
8 \$92,989, this overfunding level grew to \$490,000 in 1997 and then jumped to approximately
9 \$1.9 million in 1998. The earnings on this pension fund overfunding are used to reduce the
10 Company's pension expense accruals and this is the reason why the Company's actual per
11 books pension expenses has been declining during the last 3 to 4 years. Now that the current
12 overfunding level has reached the very high level of \$1.9 million, it can be expected that the
13 Company's pension costs for the near-term future will continue to go down or, at a
14 minimum, will stay at approximately the same level as the current annualized pension cost
15 level of \$181,000.

16 - 401 (k) Expense Adjustment

17 Q. PLEASE EXPLAIN YOUR RECOMMENDED 401(K) ADJUSTMENT SHOWN ON

⁵ This ratio is equivalent to the payroll O&M ratio for 1998 employed in the payroll adjustment on Schedule RJH-10 in this case.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ADJUSTMENT OF THE GAS RATES)
OF LOUISVILLE GAS AND) **CASE NO. 2000-080**
ELECTRIC COMPANY)

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE OFFICE OF RATE INTERVENTION OF THE
ATTORNEY GENERAL FOR THE COMMONWEALTH OF KENTUCKY

June 21, 2000

Q. WHAT IMPACT DOES YOUR RECOMMENDATION HAVE ON THE COMPANY'S PROPOSED AMORTIZATION EXPENSES?

A. As shown on Schedule RJH-15, my recommendation reduces the Company's proposed amortization expenses by \$56,000.

- Net Savings of Year 2000 Job Elimination for LG&E

Q. PLEASE DESCRIBE THE RECOMMENDED NET ANNUALIZED EXPENSE SAVINGS ADJUSTMENT RESULTING FROM THE RECENTLY COMPLETED EMPLOYEE SEPARATION PROGRAM SHOWN ON SCHEDULE RJH-16.

A. In response to PSC 1-37, the Company confirmed that LG&E Energy has announced the elimination of 250 jobs company wide, some of which would take place at LG&E, mostly in April 2000.

The Company's response to AG 2-42 provides preliminary estimates indicating the elimination of a total of 127 employees at LG&E -- consisting of 5 senior managers, 9 managers, 8 supervisors, and 105 exempt/office employees -- as a result of this LG&E Energy company wide employee separation initiative. In its response to PSC 3-25, the Company provided calculations showing estimated total annual LG&E labor, payroll tax and 401(k) expense savings of \$5,623,030. The Company then used its Gas Labor Allocator of 21% to allocate \$1,180,836 of these total estimated annual labor and employee benefit expense savings to its gas operations. This is shown on Schedule RJH-16, lines 6 - 10.

Q. DO YOU AGREE WITH THESE CALCULATED ANNUAL EXPENSE SAVINGS?

A. The Company's expense savings calculations presented in its response to PSC 3-25 have no workpapers showing the assumptions and calculations supporting the data on PSC 3-25. Thus, at this time, there are still many open questions, such as, for example: (1) how many employee eliminations and what type of eliminated employees are assumed in the expense savings calculations; (2) what are the specific eliminated annualized wages and salaries on an employee by employee basis; (3) how many "replacement employees" were assumed for which the added costs were included as an offset in the expense savings calculations; and (4) why did the Company not reflect other labor overhead expense savings over and above the payroll tax and 401(k) expense savings shown on PSC 3-25? These questions will have to be answered during the hearing phase of this proceeding. Moreover, at that time, most or all of the Cost to Achieve and cost savings associated with this employee elimination initiative may be known and certain and, if so, this actual cost and cost savings data should be immediately made available by the Company. In the meantime, the currently estimated information in the response to PSC 3-25 is the only cost savings data from this separation program available at this time. For presentation purposes in this testimony, I have accepted this information. However, this recommendation is not final at this time. As stated before, the Company should provide workpapers showing all assumptions and calculations supporting the cost savings summary data on PSC 3-25 and should update the current estimated cost savings data with actual results as soon as this information has become available. The AG should then be afforded the opportunity to finalize its recommended cost savings position based on its review of this information.

Q. HAS THE COMPANY ALSO PROVIDED INFORMATION REGARDING THE COST TO ACHIEVE THIS EMPLOYEE SEPARATION INITIATIVE?

A. Yes, this information was provided by the Company in its response to AG 2-42. This response shows that the Company at this time has estimated total Cost to Achieve of approximately \$8.1 million. Of this total estimated cost amount, approximately \$6.6 million consists of employee severance payments, benefits continuations and outplacement service costs, and the remaining \$1.5 million of estimated costs is for consulting fees, information technology and other miscellaneous expenses. Again, other than this summary cost data, the Company did not provide additional information showing all of the assumptions and calculations in support of this cost data. The Company then allocated this total Cost to Achieve amount of \$8.1 million to its gas operations using a gas allocator of 25% for a proposed gas-allocated Cost to Achieve amount of \$2,035,338. In its response to PSC 3-25, the Company additionally indicates that it would propose to amortize this cost over a three-year period for an annual amortization expense amount of \$502,390 allocated to the gas operations. This Company proposal is shown on Schedule RJH-16, lines 1-5.

Q. DO YOU AGREE WITH THESE CALCULATED COST TO ACHIEVE AMORTIZATION EXPENSES?

A. No, I do not, for several reasons. First, I find it inappropriate and inequitable to the ratepayers to allocate the cost savings from this separation program to the gas operations at a gas allocator of 21% while allocating the costs associated with this very same separation program at a gas allocator of 25%. The Cost to Achieve and the cost savings come from the exact same

program and should be allocated between electric and gas using the same allocation ratios. Another way of looking at this issue is that the total annual Cost to Achieve (amortized over an appropriate amortization period) should first be offset against the total annual cost savings in order to arrive at the total net annual savings, which should only then be allocated to the gas operations using the appropriate allocation ratio.¹⁶ The Company's proposal to use different gas allocators for the cost and savings aspects of this employee separation program represents an inappropriate attempt to minimize the net savings from this program to be flowed back to its ratepayers.

Q. WHAT IS THE APPROPRIATE ALLOCATOR TO BE USED TO ALLOCATE THE NET SAVINGS FROM THIS EMPLOYEE SEPARATION PROGRAM TO THE COMPANY'S GAS OPERATIONS?

A. I believe that the Gas Labor Allocator of 21% should be used to allocate the net savings (i.e., both the Cost to Achieve and the cost savings) from this employee separation program to the Company's gas operations. The lion's share of the Cost to Achieve consists of employee

¹⁶ Under the Company's proposed position, this would have the following results: total annual cost savings of \$5,623,030, offset by annual amortized cost to achieve of \$2,713,783 ($\$8,141,350 / 3 \text{ yrs}$) = total net annual cost savings of $\$2,909,247 \times 21\% = \$610,942$.

Under the AG's proposed position, this would have the following results: total annual cost savings of \$5,623,023, offset by annual amortized cost to achieve of \$1,628,270 ($\$8,141,350 / 5 \text{ yrs}$) = total net annual cost savings of $\$2,909,247 \times 21\% = \$838,898$.

severance payments¹⁷ and continued employee benefit provisions. For rate making purposes in this case, the Company has consistently used the Gas Labor allocator of 21% for its payroll and employee benefit expenses. In addition, as discussed before, the Company has used the Gas Labor allocator of 21% for allocating the savings from this program and it would be inconsistent and inequitable to use different gas allocators for the cost and savings aspects of this employee separation program.

Q. WHAT IS THE BASIS FOR THE COMPANY'S PROPOSED RATIO OF 25% TO ALLOCATE THE COST TO ACHIEVE TO ITS GAS OPERATIONS?

A. As stated in the footnote on page 3 of the response to AG 2-42, the basis for the 25% allocation ratio is a claimed 25/75% gas/electric split for total utility plant.¹⁸ It should be recognized that this "total utility plant" split is not the same as the Common Utility Plant split of 25/75% proposed by the Company in this case that was updated to a 23/77% Common Utility Plant split during the course of this proceeding, as was previously discussed in the "Utility Plant" section of this testimony. Rather the claimed split of 25/75% applies to the Company's total utility plant. However, the Company's 12/31/99 test year-end total utility plant is not split 25/75% between gas and electric. In fact, the Company's Utility Plant workpaper for its 12/31/99 Utility Plant balance shows that, using a Common Utility Plant split of 25/75%, the

¹⁷ The AG has assumed that the severance payments would consist of such items as lump-sum wage/salary payments based on the employees' service records and/or other one-time compensation measures.

gas plant portion of the total utility plant is 14.34%¹⁹, not 25% as claimed by the Company. Thus, if the PSC were to follow the Company's approach of allocating the Cost to Achieve to the gas operations using the total utility plant split, a gas allocator of approximately 14% should be used.

Q. IS THERE ANOTHER REASON WHY YOU DO NOT AGREE WITH THE COMPANY'S PROPOSED COST TO ACHIEVE AMORTIZATION EXPENSES?

A. Yes. I do not agree with the Company's proposed 3-year amortization period for the Cost to Achieve. The Company has not provided a specific basis for its proposed 3-year amortization period. If the basis is that the Company will file another rate case in 3 years, I have previously pointed out that this is not known and measurable at this time, that there is no evidence on the record in this case that would support the Company's claim that its next gas rate case will definitely be filed in the year 2003, and that all we know at this time is that the Company's last rate case was 10 years ago, in 1990. In addition, this employee separation program represents an extraordinary event that cannot be expected on a frequent recurring basis. Even if a similar employee separation program were to happen within the next three years, the Company will receive the benefits of all the costs savings associated with that program (which would not be reflected in its then-current rates) while, undoubtedly, deferring the Cost to Achieve for its next rate case, such as it did for its manufactured gas plant mediation expenditures since 1992.

Based on the aforementioned information, and in order to ameliorate the large rate

¹⁹ Using the updated Common Utility Plant split of 23/77%, the gas portion of the total utility plant at 12/31/99 is 14.23%.

increase amount being requested in this case, I believe that a 5-year amortization period for the Cost to Achieve in this case is more appropriate and reasonable than the 3-year amortization period proposed by LG&E.

Q. BASED ON THE FOREGOING FINDINGS AND CONCLUSIONS, WHAT IS THE RECOMMENDED ANNUAL COST TO ACHIEVE AMORTIZATION EXPENSE?

A. As shown on Schedule RJH-16, lines 1-5, I recommend an annual amortization expense level of \$341,937 at this time. Similar as for the program savings, the Company should provide workpapers showing all assumptions and calculations supporting the Cost to Achieve summary data on AG 2-42 and should update the current estimated cost data with actual results as soon as this information has become available. The AG should then be afforded the opportunity to finalize its recommended Cost to Achieve amortization expense position based on its review of this information.

Q. WHAT IS YOUR OVERALL RECOMMENDATION REGARDING THIS ISSUE?

A. As shown on Schedule RJH-16, at this time I recommend net annualized savings of \$838,900 as a result of the Company's employee separation program. As previously described, the AG should be given an opportunity to finalize this recommendation based on workpapers and updates to be provided by the Company.

- Account 925 Expense Normalization Adjustment

Q. PLEASE DESCRIBE THE ACCOUNT 925 ANALYSIS SHOWN ON THE TOP OF YOUR SCHEDULE RJH-17.

A. Account 925 represents the Company's Injury and Damages expenses and consists of four subaccounts, Account 925001 covering general liability activities, Account 925002 covering workers comp and injury activities, Account 925003 covering automobile insurance related activities, and Account 925100 covering direct claim charges as well as the amortization of prepaid insurance policies. Because Injury and Damage related liabilities, claims and settlements can fluctuate significantly from year to year, the Account 925 Injury & Damage expenses will also show significant annual fluctuations. For example, one of the reasons why the 1999 test period Account 925001 expense of \$520,255 is so much higher than the corresponding expense levels for the prior three years is because of a lawsuit settlement paid out by the Company in 1999.²⁰ As another example, the unusually high 1999 test period expense level of \$402,419 (as compared to the prior three years) for Account 925100 is due to a liability claim that was incurred in 1999.²¹

In summary, due to the nature of the Injury and Damage activities in expense Account 925, the expected annual expense level for this account is difficult to predict. As shown on Schedule RJH-17, the total annual expenses for this account have fluctuated from \$765,000 in 1996 down to \$608,000 in 1997, back up to \$758,000 in 1998 and then to \$1,048,000 in the 1999 test period.

²⁰ Response to AG 2-32, Item xx.

²¹ Response to AG 2-32, Item yy.

Q. DO YOU HAVE A RECOMMENDATION WITH REGARD THESE ACCOUNT 925 EXPENSES?

A. Yes. Based on the previously discussed facts and the analysis shown on Schedule RJH-17, it would not be appropriate to simply assume that the actual 1999 test period expense level of \$1,048,283 is representative of a normal annualized expense level that can be expected on an ongoing basis in the near-term future. I believe that a more reasonable approach to approximate the appropriate "normal" annual Account 925 expense level during the rate effective time of this case is by way of averaging the most recent actual annual expense levels. The average of the annual Account 925 expenses incurred during the 4-year period 1996 - 1999 is approximately \$795,000. I recommend that this amount be used as the normalized Account 925 expense level for rate making purposes in this case.

As shown on Schedule RJH-17, lines 1 - 3, my recommendation decreases the Company's proposed expenses by \$253,706.

- Account 916 Expense Normalization Adjustment

Q. PLEASE EXPLAIN YOUR RECOMMENDED ACCOUNT 916 EXPENSE NORMALIZATION ADJUSTMENT DETAILED ON SCHEDULE RJH-18.

A. The analysis on Schedule RJH-18 shows that the actual 1999 test period expense level of \$53,482 is substantially higher than the corresponding Account 916 expenses for the prior 4 year period 1995 - 1998. The data in this analysis shows that these miscellaneous sales expenses experience very significant fluctuations from year to year. Based on this information

Q. COULD YOU NOW SUMMARIZE THE TOTAL MISCELLANEOUS EXPENSES YOU RECOMMEND BE REMOVED FROM THIS CASE?

A. Yes. As shown on Schedule RJH-20, line 8, I recommend a total miscellaneous expense disallowance of \$150,673 in this case.

- Depreciation Expense Adjustment

Q. PLEASE EXPLAIN YOUR RECOMMENDED DEPRECIATION EXPENSE ADJUSTMENT SHOWN ON SCHEDULE RJH-4.

A. The first column on Schedule RJH-4 shows the Company's proposed annualized depreciation expenses of \$13,682,361 (line 7), determined by applying its current depreciation rates to its depreciable plant in service balances as of 12/31/99. In determining this annualized depreciation expense amount, the Company assumed a Common Utility Plant gas ratio of 25% for its depreciable Common Utility and Miscellaneous Intangible Plant balances shown on lines 2 and 3 of Schedule RJH-4. As discussed in the previous "Utility Plant" section of this testimony, the 25% ratio was based on the Company's 1998 Common Utility Plant study which was later updated to 23% in the 1999 Common Utility Plant study. For the reasons previously described, I recommend the use of the more recent updated Common Utility Plant gas ratio of 23%. In its response to AG 2-4, the Company has confirmed that the use of this lower gas allocation ratio of 23% would decrease the Company's proposed annualized depreciation expenses for Common Utility and Miscellaneous Intangible Plant by a total amount of \$247,959.

Q. DO YOU RECOMMEND ANOTHER ADJUSTMENT TO THE COMPANY'S PROPOSED ANNUALIZED DEPRECIATION EXPENSES?

A. Yes. An amount of \$10,444,203 of the Company's gas utility plant balance at 12/31/99 has been funded with cost free Customer Advances for Construction. Recognizing this, the Company has appropriately removed this utility plant portion from its rate base by virtue of using its 12/31/99 Customer Advances for Construction balance of \$10,444,203 as a rate base deduction in this case. However, while the Company is not asking a return on the plant funded by Customer Advances for Construction, it is asking a return of this same plant because it is requesting rate recognition for the depreciation expenses associated with the utility plant funded by the cost free Customer Advances for Construction. This is inappropriate and inconsistent. I therefore recommend the removal of the depreciation expenses associated with the utility plant funded by Customer Advances for Construction. As shown on Schedule RJH-4, line 6 and further detailed in footnote (3) of that schedule, this recommendation reduces the Company's proposed annualized depreciation expenses by \$299,749.

Q. WHAT IS YOUR TOTAL DEPRECIATION EXPENSE ADJUSTMENT IN THIS CASE?

A. Schedule RJH-4, line 9 shows that the total impact of my two recommended depreciation expense adjustments is an expense reduction of \$547,708.

- Payroll Tax Adjustment

Q. WHY HAVE YOU MADE AN ADJUSTMENT TO INCREASE THE COMPANY'S

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

AN ADJUSTMENT OF GAS RATES)
OF THE UNION LIGHT, HEAT AND) **CASE NO. 2001-092**
POWER COMPANY)

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE OFFICE OF RATE INTERVENTION OF THE
ATTORNEY GENERAL FOR THE COMMONWEALTH OF KENTUCKY

OCTOBER 4 , 2001

be discussed in the following sections of this testimony.

Schedule RJH-8, line 13 shows that, after considering all of the recommended pro forma operating income adjustments, the AG's recommended pro forma operating income for the test year amounts to \$7,517,290.

- Revenue Adjustments for Added Customers

Q. PLEASE EXPLAIN THE RECOMMENDED REVENUE ADJUSTMENTS FOR ADDED CUSTOMERS SHOWN ON SCHEDULE RJH-9.

A. The Company has proposed significant revenue reduction adjustments for changes that took place with two of its large customers. The first change concerns the shutting down of Newport Steel in March 2001 with the result that Newport is now expected to take a significantly reduced load on a going forward basis. The Company has proposed (and I have accepted) an annual revenue reduction of approximately \$433,000 to reflect this expected gas consumption reduction. The second change concerns the cessation of the manufacturing operations of Johns Manville that became final on August 27, 2001.⁶ The revenue reduction that both the Company and I have recognized in this case for this event is approximately \$150,000.

However, there are also two new large commercial/industrial customers that were added to ULHP's system in May 2001 and August 2001 for which the annualized sales and revenues were not reflected in the Company's proposed sales normalization and annualization adjustments in this case. The first customer addition concerns the addition in May 2001 of an

⁶ See response to AG-2-10(2).

3 industrial customer identified in the Company's response to AG-1-25 with anticipated annual
4 revenues of \$27,555. The second customer addition concerns the addition of a commercial
5 customer who took over the Johns Manville building when Johns Manville ceased operations.
6 As confirmed in the response to AG-2-10, this customer is expected to generate annual base
7 revenues of approximately \$6,000.

8 On Schedule RJH-9, I show that these additional revenues, net of associated expenses
9 and taxes, would contribute \$20,428 in annual net after-tax operating income.

10 - Weather Normalization Adjustment

11 Q. HAS THE COMPANY PROPOSED A WEATHER NORMALIZATION ADJUSTMENT IN
12 THIS CASE?

13 A. Yes. The Company has proposed an adjustment to restate the pro forma test year sales levels
14 for the weather-sensitive customer classes based on "normal" weather for the ULHP service
15 territory.

16 Q. DID THE COMPANY USE A WEATHER NORMALIZATION METHODOLOGY IN THIS
17 CASE DIFFERENT FROM THE WEATHER NORMALIZATION METHOD IT HAS
18 TRADITIONALLY USED IN ALL OF ITS PRIOR RATE CASES?

A. Yes. As confirmed in its response to AG-1-27, prior to this rate case, the Company weather-
normalized test period sales using 30-year average NOAA⁷ weather data. In this case, the

⁷ NOAA stands for National Oceanic and Atmospheric Administration.

3
4
5
6
7
8
Company has for the first time proposed an alternative weather normalization method. Specifically, the Company has weather normalized its test year sales based on the average of the actual weather experienced for the 10-year period 1990 through 1999. The Company has done so because it believes that this (warmer) period is more representative of the expected rate effective period of this case. As shown on Schedule RJH-10, lines 1 - 3, the Company's proposed alternative weather normalization method produces \$1,041,320 less in sales revenues than if it had weather normalized its test period sales based on the traditional 30-year average NOAA method.

9 Q. DO YOU BELIEVE THAT THE COMPANY'S PROPOSED ALTERNATIVE WEATHER
10 NORMALIZATION METHOD SHOULD BE USED FOR RATE MAKING PURPOSES IN
11 THIS CASE AS OPPOSED TO THE TRADITIONAL 30-YEAR AVERAGE NOAA
12 WEATHER NORMALIZATION METHOD THAT HAS ALWAYS BEEN USED FOR THIS
13 COMPANY IN ITS PRIOR RATE CASES?

14 A. No, I do not believe so. The fact that the 10-year period from 1990 through 1999 on average
15 has been warmer than the average weather for the prior 30 years does not mean that the rate
16 effective period of this case is going to be warmer than what the 30-year NOAA average would
17 indicate. This is evidenced, for example, by the severe heating season ULHP's service territory
18 experienced this past winter. Therefore, the Company's proposed alternative normalization
19 method would not make it a better predictor of what weather can be expected during the rate
20 effective period of this case. The 30-year average NOAA weather normalization method has
21 consistently been used for rate making purposes up to this point and it would be inappropriate

to change this method mid-stream based on a perceived warming trend in recent years.

3
4
5
Q. WHAT IS YOUR RECOMMENDATION?

A. I recommend that the Company's pro forma test year sales be weather normalized based on the 30-year average NOAA method. As shown on Schedule RJH-10, this increases the Company's proposed pro forma test year revenues by \$1,041,320.

6
7
Q. DOES YOUR RECOMMENDATION ALSO RESULT IN CORRESPONDING EXPENSE AND TAX INCREASES?

8
9
10
11
A. Yes, in response to AG-2-11, the Company confirms that the corresponding expense and tax increases associated with the revenue increase from this weather normalization method change would concern incremental uncollectible expenses, PSC maintenance fees, and income taxes. I have reflected these incremental expenses and taxes on Schedule RJH-10, lines 4 through 7.

12
13
Q. WHAT IS THE IMPACT OF YOUR RECOMMENDATION ON THE COMPANY'S PROPOSED PRO FORMA TEST YEAR NET AFTER-TAX OPERATING INCOME?

14
15
A. As shown on Schedule RJH-10, line 8, my recommendation increases the Company's proposed pro forma test year operating income by \$633,934.

16
- Rate Case Expense Adjustment

17
Q. WHAT IS YOUR RECOMMENDED POSITION WITH REGARD TO THE APPROPRIATE

Q. WHAT WOULD BE THE "MATHEMATICAL AVERAGE OF THE TEST YEAR AND 4 PREVIOUS CALENDAR YEARS" THAT WAS REFERENCED IN PSC-2-47 C?

A. The mathematical average of the overtime expenses in the test year and the 4 previous calendar years that can be derived from the response to PSC-2-47 B amounts to \$425,636. As compared to the actual test year overtime expenses of \$459,631, this approach would suggest a pro forma test year overtime expense reduction of \$33,995, or even larger than my recommended overtime expense adjustment of \$28,421.

- Amortization Expense Adjustment

Q. WHY HAVE YOU MADE THE INCOME ADJUSTMENT TO ELIMINATE THE COMPANY'S PROPOSED AMORTIZATION EXPENSES FOR THE PRIOR DEFERRED MERGER RELATED COSTS AND REDUCE THE COMPANY'S PROPOSED AMORTIZATION EXPENSE FOR A PRIOR EARLY RETIREMENT PROGRAM COSTS?

A. I have made these recommended amortization expense adjustments and the associated overall net operating income adjustment shown on Schedule RJH-8, line 6 for all of the reasons discussed in the prior section C entitled "Prior Early Retirement And Merger Related Cost Deferrals".

- LERP 2000 Expense Adjustment

Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED RATE MAKING POSITION WITH

REGARD TO THE SO-CALLED DEFERRED LERP 2000 COSTS.

3
4
5
6
7
8
9
A. LERP 2000 stands for the Limited Early Retirement Program that was offered by the Company in the year 2000. The test year in this case includes all of the \$362,529 one-time implementation costs associated with this downsizing program. For rate making purposes, the Company has proposed to remove this one-time cost of \$362,529 from the test year and, instead, replace it with an annual expense level of \$120,843 based on a proposed 3-year amortization of the total one-time cost of \$362,529. The Company has also proposed an adjustment to reflect the annualized expense savings that can be expected as a result of this downsizing program. It has quantified such annual cost savings to be \$85,290.

10
11
12
In summary, as shown in the first column of Schedule RJH-13, the net impact of the Company's proposal is a pro forma test year expense reduction of \$326,976. The Company has not proposed to include the unamortized balance of the deferred cost in rate base.

13
14
Q. DO YOU GENERALLY AGREE WITH THIS RATE MAKING PROPOSAL OF THE COMPANY?

15
16
17
18
19
20
A. Yes. Similar to the 1992 downsizing program, the LERP 2000 downsizing program is taking place at the same time the Company has filed a base rate case. Therefore, the annual savings from this downsizing program, if properly quantified and reflected for rate making purposes in this case, will flow to the ratepayers on a going forward basis. It would then also be appropriate to give appropriate rate recognition to the costs incurred to implement the downsizing program.

2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21

Q. DO YOU AGREE WITH THE COMPANY'S CALCULATIONS TO DETERMINE ITS PROPOSED PRO FORMA TEST YEAR EXPENSE REDUCTION FOR THIS PROGRAM?

A. No, not entirely. First, the response to AG-2-16 confirms that while \$180,792 of the total implementation cost of \$362,529 represents immediate one-time cash payments, the remaining cost balance of \$181,737 represents "delayed" cash payments that will be paid out over the lifetime of the retirees. The Company has proposed to use an amortization period of 3 years for both of these cost components. In accordance with the method used by the Commission with regard to the one-time costs for the 1992 downsizing program in Case No. 92-346, I recommend a 3-year amortization period for the immediate one-time cash payments and a 10-year amortization period for the "delayed" cash payments.

Second, in its responses to AG-1-56A and AG-2-17, the Company has confirmed that its initially quantified annual expense savings amount of \$85,290 is incorrect and should be revised to \$233,969. I have reflected this revision.

Q. WHAT IS THE IMPACT OF YOUR RECOMMENDED ADJUSTMENTS ON THE COMPANY'S PROPOSED PRO FORMA TEST YEAR EXPENSES AND NET AFTER-TAX OPERATING INCOME?

A. As shown on Schedule RJH-13, the previously discussed adjustments further decrease the Company's proposed pro forma test year expenses by \$191,084 and increase the Company's proposed pro forma net after-tax income by \$117,808.

- Y2K Expense Adjustment

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

IN THE MATTER OF THE APPLICATION)
OF UNITED WATER DELAWARE FOR) PSC DOCKET NO. 98-98
AN INCREASE IN WATER RATES)

TESTIMONY OF STAFF WITNESS

ROBERT J. HENKES

AUGUST, 1998

79 of 255

1 which actual data are available at the time this testimony is being prepared. Considering that
2 these balances were as high as \$600,000 up until November 1997, I believe that \$162,000
3 represents a reasonable and conservative rate base deduction balance. I have treated this
4 recommended rate base deduction of \$162,000 as a cash working capital offset in this case.
5

6 Q. HAVE THESE CONTRACTOR RETENTIONS ACCOUNTS PAYABLES NOT ALREADY
7 BEEN ACCOUNTED FOR AS A CASH WORKING CAPITAL REDUCTION THROUGH
8 AN EXPENSE PAYMENT LAG IN THE COMPANY'S CASH WORKING CAPITAL
9 LEAD/LAG STUDY?

10 A. No. The lead/lag study only considers the payment lags of operating expenses. It does not
11 consider the payment lags of capital expenditures. Since contractor retentions represent
12 payables directly related to plant in service and do not represent payables associated with any
13 of the Company's operating expenses, they are not already accounted for as expense payment
14 lags in the lead/lag study.
15

16 - OPEB Adjustment

17
18 Q. PLEASE EXPLAIN YOUR UNDERSTANDING OF THE COMPANY'S PROPOSED
19 OPEB-RELATED RATE BASE DEDUCTION.

20 A. In accordance with the proposal made by UWD and adopted by the Commission in the prior
21 case, Docket No. 96-164, the Company in the instant rate case has proposed to reduce its rate
22 base by the difference between (1) the total cumulative amount of FAS 106 OPEB expenses
23 allowed in rates through the end of the pro forma test period, 9/30/98, and (2) the total

1 cumulative amount of cash contributions made to its VEBA trust as of 9/30/98. As shown on
2 schedule RJH-8, the Company has calculated that the total OPEB expense collected in rates
3 through 9/30/98 amounts to \$427,429 and that the total OPEB funding in its VEBA trust as
4 of 9/30/98 amounts to \$271,922, thereby resulting in a rate base deduction of \$155,507 for the
5 difference between these two amounts.
6

7 Q. DO YOU AGREE WITH THE COMPANY'S CALCULATED RATE BASE DEDUCTION
8 AMOUNT OF \$155,507?

9 A. No, I do not. While I agree that the actual cumulative contributions to the VEBA trust account
10 as of 9/30/98 amount to \$271,922, I do not agree with the Company's contention that the total
11 FAS 106 OPEB expenses collected in rates through 9/30/98 amount to \$427,429. The
12 appropriate amount of FAS 106 OPEB expenses collected in rates through 9/30/98 is
13 \$679,311, not the \$427,429 claimed by UWD. As shown on schedule RJH-8, substituting this
14 OPEB rate collection amount of \$679,311 for the incorrect amount of \$427,429 results in the
15 recommended OPEB Adjustment rate base deduction of \$407,389.
16

17 Q. COULD YOU NOW EXPLAIN THE DIFFERENCES BETWEEN YOUR RECOMMENDED
18 AND UWD'S PROPOSED POSITIONS REGARDING THE OPEB EXPENSES
19 COLLECTED IN RATES THROUGH 9/30/98?

20 A. Yes. In Docket No. 96-164, the Company was allowed annual rate recovery of \$305,546 for
21 its ongoing FAS 106 OPEB expenses, as well as \$41,336 for the amortization of its OPEB
22 deferred debit. Thus, the total annual OPEB expense allowed in rates in the prior case was

1 \$346,882. The rates from the prior case went into effect on October 15, 1996 in the form of
2 an interim rate increase of \$2,230,000. From 10/15/96 through 9/30/98 represents a time
3 period of 23.5 months. Therefore, through 9/30/98 the Company has collected in rates a total
4 OPEB expense of $23.5/12 \times \$346,882$, or \$679,311.

5 By contrast, in determining its proposed total OPEB rate recovery amount of \$427,429,
6 UWD made two significant conceptual errors in its calculations. First, the Company did not
7 assume that the annual OPEB amount collected in rates since the prior case was equal to the
8 PSC-approved OPEB expense level of \$346,882; rather, it assumed that the OPEB amount
9 collected in rates was equal to the OPEB expense level it actually recorded on its books
10 through 9/30/98. This is an incorrect assumption that should be rejected by the Commission.

11 Second, and more importantly, the Company assumed that it did not start receiving rate
12 recovery for its OPEB expenses until 7/29/97, the effective date of the PSC's final Order in
13 Docket No. 96-164.

14
15 Q. WHY IS THIS LATTER UWD ASSUMPTION INCORRECT?

16 A. As mentioned earlier, the rates from Docket No. 96-164 became effective on an interim basis
17 on October 15, 1996 when the Company was allowed to increase its rates by an annualized
18 amount of \$2,230,000. On July 29, 1997, the PSC issued its final order in which it decided
19 that the appropriate annualized rate increase was \$1,550,356. Since this final rate increase
20 amount of \$1,550,356 included full recovery of the Company's annual OPEB expense and
21 amortization level of \$346,882, and since the final rate increase amount of \$1,550,356 was less
22 than the annual interim rate increase amount of \$2,230,000 that became effective 10/15/96, it

1 follows logically that the full amount of \$346,882 for OPEB expense has been recovered in
2 UWD's rates since 10/15/96.

3
4 Q. IS THE COMPANY'S POSITION THAT THE RATES FROM DOCKET NO. 96-164
5 BECAME EFFECTIVE ON THE FINAL ORDER DATE OF 7/29/97 RATHER THAN THE
6 INTERIM RATE INCREASE DATE OF 10/15/96 INCONSISTENT WITH THE
7 EFFECTIVE RATE INCREASE DATE IT HAS ASSUMED IN THE INSTANT
8 PROCEEDING?

9 A. Yes. As stated on page 7, lines 16-17 of Mr. Jost's testimony, the Company has assumed that
10 the new rates from the instant rate case became effective around May 1, 1998, the then-
11 expected interim rate increase date for this case. The Company's argument that the rates from
12 Docket No. 96-164 became effective at the PSC's final order date rather than the interim rate
13 increase date is therefore entirely inconsistent with its position that the rates from the current
14 case became effective at the date of the interim rate increase.

15
16 **C. OPERATING INCOME**

17
18 Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED PRO FORMA OPERATING
19 INCOME, THE METHOD EMPLOYED BY THE COMPANY TO DETERMINE ITS PRO
20 FORMA OPERATING INCOME, AND YOUR RECOMMENDED OPERATING INCOME
21 ADJUSTMENTS.

22 A. The Company's proposed pro forma operating income of \$3,206,513 is summarized by specific

1 Q. HOW DOES THE RECOMMENDED GROSS PAYROLL COST LEVEL OF \$2,898,085
2 COMPARE TO THE ACTUAL GROSS PAYROLL COST FOR THE MOST RECENT 12-
3 MONTH PERIOD?

4 A. As confirmed in the response to PSC-A-7 (Set II), the Company's actual gross payroll costs
5 for the 12-month period ended May 31, 1998 amounts to \$2,716,100. Thus, the recommended
6 pro forma gross payroll level of \$2,898,085 is approximately \$182,000 or 7% higher than the
7 actual cost level for the year ending May 31, 1998.

8

9 (2) Retirement Benefits

10

11 Q. PLEASE EXPLAIN THE RETIREMENT BENEFITS EXPENSE ADJUSTMENT SHOWN
12 ON SCHEDULE RJH-11, LINE 3.

13 A. The Company's actual FAS 106 OPEB expenses for the last 3 years have shown a decreasing
14 trend, as shown in the table below:

15

	<u>Actual OPEB Costs</u>
16	
17	
18	1995 \$ 305,546
19	1996 \$ 295,499
20	1997 \$ 266,790
21	

22 By contrast, for pro forma purposes in this case, the Company has reflected estimated
23 OPEB expenses of \$348,351. In other words, it is the Company's estimated position that the
24 downward trend in actual OPEB costs during the last three years will suddenly reverse to a
25 significant extent. The requested expense level of \$348,351 is not based on an official actuary
26 study; rather, it is based on a preliminary estimate dated 1/29/98.

84 of 255

1 I do not believe that the estimated OPEB expense level of \$348,351 which UWD has
2 proposed for ratemaking purposes in this case can be considered known and measurable or
3 reliable. I therefore recommend that the pro forma OPEB expense to be recognized in this case
4 be set at \$266,790, the Company's most recent actual OPEB expense level. As shown on
5 schedule RJH-13, my recommendation decreases UWD's proposed net O&M expenses by
6 \$71,692.

7
8 (3) Health and Welfare Expenses
9

10 Q. PLEASE EXPLAIN THE HEALTH AND WELFARE EXPENSE ADJUSTMENT SHOWN
11 ON SCHEDULE RJH-11, LINE 4.

12 A. In the Company's original filing, it reflected pro forma projected medical costs of \$293,851.
13 In the July 16 update filing, the Company changed its original pro forma medical cost amount
14 from \$293,851 to \$277,485 based on more updated information. However, in the amended
15 update filing of July 30, 1998, UWD reverted back to its original pro forma medical cost
16 amount of \$293,851. Since it is my understanding that the pro forma medical cost estimate of
17 \$277,485 incorporates the most recent updated information, I have corrected for this apparent
18 error by reducing the Company's proposed medical costs by \$16,366. Details for this
19 recommended expense adjustment are shown on schedule RJH-14.
20

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

IN THE MATTER OF THE APPLICATION)
OF ARTESIAN WATER COMPANY, INC.)
FOR AN INCREASE IN WATER RATES) PSC DOCKET NO. 99-197
(FILED APRIL 30, 1999))

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE DELAWARE PUBLIC SERVICE COMMISSION STAFF

SEPTEMBER 22, 1999

Henkes - Direct Testimony

1 This conclusion is consistent with the conclusion reached by Staff in the Company's
2 prior rate case. In that case, the Company, using the same forecasting technique, had projected
3 industrial sales for the pro forma 1998 period of 36.552 MG. As shown in the above table, the
4 actual 1998 industrial sales turned out to be 47.226 MG.

5 Q. WHAT RECOMMENDATION DO YOU HAVE REGARDING THE PROJECTED TEST
6 PERIOD INDUSTRIAL SALES AND REVENUES?

7 A. Based on the foregoing analysis and conclusions, I recommend that the projected test period
8 industrial sales and revenue level be set at levels equal to the actual experience in the test year.

9 As shown on schedule RJH-7, page 3, this would increase Artesian's proposed test period
10 revenues by \$26,045 and consumption by 9.125 MG.

11
12 **(3) South Bethany Revenue Imputation**

13 Q. PLEASE EXPLAIN THE THIRD OF YOUR RECOMMENDED REVENUE
14 ADJUSTMENTS CONCERNING THE SOUTH BETHANY REVENUE IMPUTATION.

15 A. In this case, the Company has proposed to reflect in rate base an investment of approximately
16 \$4 million⁷ for Phase I of its expansion into the South Bethany area. In addition, the
17 Company's filing includes annualized depreciation expenses based on this rate base investment
18 level, as well as associated property taxes and O&M expenses. As shown on DBS Exhibit 5,
19 this \$4 million Phase I plant is designed to serve and support 705 customer equivalents without
20 the need for additional incremental investments. This was also confirmed by the Company in

⁷ The updated South Bethany Phase I plant included in the September 3, 1999 supplemental filing's rate base amounts to \$3,943,050 as per the response to PSC-A-142 and Exhibit BPK-8, updated 9/99.

Henkes - Direct Testimony

1 its responses to IDC-4 and IDC-5.

2 Q. WHAT IS THE ISSUE HERE?

3 A. The issue is that the South Bethany Phase I project revenues included in the supplemental filing
4 are calculated by the Company based on 385 customer equivalents which were actually on line
5 at the end of the test year, 6/30/99. Thus, while the Company is requesting rate recognition
6 in this case for the rate base return requirement, annualized depreciation expenses, property
7 taxes and O&M expenses associated with a \$4 million investment in rate base that is designed
8 to serve and support 705 customers without having to spend any more investment money, it
9 is only "matching" this with revenues from 385 customers. This is inappropriate as it
10 represents mismatched rate making. Given that this \$4 million Phase I project is designed to
11 serve and support 705 customers, it would be appropriate to offset the annualized revenue
12 requirement associated with this investment and its related expenses with the annualized
13 revenues from 705 customers, not with the annualized revenues from only 385 customers.
14 This is particularly true considering that the Company's current updated expectation is that the
15 "build-out" to 705 customers will be accomplished early on during the rate effective period of
16 this case.⁸

17 Q. WHAT IS YOUR RECOMMENDATION BASED ON THE FOREGOING FINDINGS AND
18 CONCLUSIONS?

19 A. I recommend that revenues from an additional 320 South Bethany Phase I customers be
20 imputed for rate making purposes in this case. The 320 additional customers represent the

⁸ See the response to PSC-A-101 as revised (increased) in the response to PSC-A-143.

Henkes - Direct Testimony

1 difference between the total 705 customers and the 385 customers recognized by the Company
2 in this case. As detailed in Schedule RJH-7, page 4, my recommendation increases the
3 Company's pro forma South Bethany revenues at current rates in this case by \$94,890. My
4 recommended revenue recommendation also increases the recommended pro forma test period
5 consumption by 20.512 MG

6
7 **(4) Windsong Revenue Imputation**

8 Q. PLEASE EXPLAIN THE FOURTH OF YOUR RECOMMENDED REVENUE
9 ADJUSTMENTS CONCERNING THE WINDSONG REVENUE IMPUTATION.

10 A. I have made this recommended revenue imputation adjustment for the same reasons as
11 described above for the South Bethany Phase I project. The Company is claiming a rate base
12 investment of \$237,000 for this project, as well as associated annualized depreciation expenses.
13 In its response to PSC-A-111, the Company confirms that this investment is designed to serve
14 and support 223 planned lots. In this same response, the Company also indicated that "the
15 cost/benefit analysis for Windsong was calculated based upon the 223 planned lots and,
16 therefore, the investment of \$1,063 per customer ($\$237,087/223$) compares favorably to
17 Artesian's 5-year average investment per customer...."

Henkes - Direct Testimony

1 The issue is that the Company has only recognized the revenues from 2 customers for
2 rate making purposed in this case.⁹ This represents a similar rate making “mismatch” issue as
3 described above for South Bethany Phase I. To correct for this mismatch, I recommend that
4 revenues from an additional 221 Windsong customers be imputed for rate making purposes in
5 this case. The 221 additional customers represent the difference between the total 223
6 customers and the 2 customers recognized by the Company in this case.

7 Q. HOW DID YOU CALCULATE THE RECOMMENDED IMPUTED REVENUES FROM
8 THESE ADDITIONAL 221 CUSTOMERS?

9 A. In its response to IDC-7, the Company indicates that it does not know the specific revenues
10 from Windsong customers because “it does not project total revenues based on specific
11 contracts. Customer growth is projected for our entire water system based on historical
12 average increases.” Given this lack of data, I have calculated the recommended revenue
13 imputation amount by multiplying the incremental 221 customers by the average pro forma
14 revenues per residential customers for Artesian’s entire residential customer base.

15 As detailed in Schedule RJH-7, page 5, my recommendation increases the Company’s
16 pro forma Windsong revenues at current rates in this case by \$65,589. I have also estimated
17 that my recommended revenue recommendation increases the recommended pro forma test
18 period consumption by 14.173 MG.

⁹ Response to DPA-99.

1 **(5) Church Creek Revenue Imputation**

2 Q. PLEASE EXPLAIN THE FIFTH OF YOUR RECOMMENDED REVENUE
3 ADJUSTMENTS CONCERNING THE CHURCH CREEK REVENUE IMPUTATION.

4 A. The Company's proposed rate base as of 6/30/99 includes a plant investment of \$314,192 for
5 Church Creek and its pro forma test period expenses include the annualized depreciation
6 expenses based on this plant investment. In the response to IDC-8, the Company confirms that
7 the \$314,192 Church Creek investment is designed to serve approximately 150 customers
8 without incremental investment. However, for rate making purposes in this case, the Company
9 has only reflected the revenues from 5 customers.¹⁰ For the same reasons as described for the
10 South Bethany and Windsong projects above, I recommend a revenue imputation adjustment
11 based on an incremental 145 customers. The revenue imputation calculations are based on the
12 same method as described for the Windsong revenue imputation adjustment above.

13 Schedule RJH-7, page 6 shows that my recommended revenue imputation adjustment
14 increases the Company's pro forma test period revenues by \$43,033 and consumption by 9.299
15 MG.

16
17 **(6) Choptank Revenue Imputation**

18 Q. PLEASE EXPLAIN THE SIXTH OF YOUR RECOMMENDED REVENUE
19 ADJUSTMENTS CONCERNING THE CHOPTANK REVENUE IMPUTATION.

¹⁰ Response to DPA-98.

Henkes - Direct Testimony

1 A. The Company's proposed rate base as of 6/30/99 includes a plant investment of \$494,085¹¹ for
2 the Choptank project and its pro forma test period expenses include the annualized depreciation
3 expenses based on this plant investment. In the response to IDC-14, the Company confirms
4 that this Choptank investment is designed to serve approximately 125 customers without
5 incremental investment. However, for rate making purposes in this case, the Company has
6 only reflected the revenues from 62 customers.¹² For the same reasons as described for the
7 other plant projects above, I recommend a revenue imputation adjustment based on an
8 incremental 63 customers. The revenue imputation calculations are based on the same method
9 as described for the Windsong and Church Creek revenue imputation adjustments above.

10 Schedule RJH-7, page 7 shows that my recommended revenue imputation adjustment
11 increases the Company's pro forma test period revenues by \$18,697 and consumption by 4.04
12 MG.

13
14 **(7) Stonefield Iron Revenue Imputation**

15 Q. PLEASE EXPLAIN THE SEVENTH OF YOUR RECOMMENDED REVENUE
16 ADJUSTMENTS CONCERNING THE STONEFIELD IRON REVENUE IMPUTATION.

17 A. The Company's proposed rate base as of 6/30/99 includes a plant investment of \$468,519¹³ for
18 the Stonefield Iron plant project and its pro forma test period expenses include the annualized
19 depreciation expenses based on this plant investment. In its response to Staff's Engineering

¹¹ Response to IDC-14.

¹² Provided by the Company during informal discovery conference of 9/15/99.

¹³ Response to IDC-12.

Henkes - Direct Testimony

1 data request No. 10, the Company confirms that the \$468,519 investment is designed to serve
2 approximately 35 customers without incremental investment. However, for rate making
3 purposes in this case, the Company has reflected no revenues from any customers.¹⁴ For the
4 same reasons as described for the other plant projects above, I recommend a revenue
5 imputation adjustment based on an incremental 35 customers. The revenue imputation
6 calculations are based on the same method as described for the other revenue imputation
7 adjustments above.

8 Schedule RJH-7, page 8 shows that my recommended revenue imputation adjustment
9 increases the Company's pro forma test period revenues by \$10,387 and consumption by 2.245
10 MG.

11 **(8) Revenues from Boothhurst and Willow Grove**

12 Q. PLEASE EXPLAIN THE EIGHTH OF YOUR RECOMMENDED REVENUE
13 ADJUSTMENTS CONCERNING THE REFLECTION OF BOOTHHURST AND WILLOW
14 GROVE REVENUES.

15 A. Staff witness Brian Kalcic has concluded that the annualized revenues for Boothhurst and
16 Willow Grove are not included in the Company's pro forma test period operating revenues at
17 current rates. He has therefore recommended that I increase the Company's proposed test
18 period operating revenues at current rates by \$34,594 to include the revenues from Boothhurst
19 and Willow Grove. This revenue adjustment, with an associated consumption increase
20 adjustment of 22.223 MG, is shown on Schedule RJH-7, page 1, line 9.

¹⁴ Provided by Company during informal discovery conference of 9/15/99.

1 Q. WHAT IS THE IMPACT OF YOUR RECOMMENDATION ON THE COMPANY'S
2 PROPOSED PRO FORMA WAGE AND SALARY EXPENSES CHARGED TO O&M?

3 A. As shown in Schedule RJH-10, my recommendation decreases the Company's proposed wage
4 and salary expenses charged to O&M by \$43,171.

5

6 (4) Pensions

7 Q. HOW DOES THE COMPANY DETERMINE ITS PRO FORMA TEST PERIOD PENSION
8 EXPENSES?

9 A. The Company determines its pro forma test period pension expenses by applying the
10 appropriate pension/payroll ratio actually experienced in its test year to its gross pro forma test
11 period wages and salaries.

12 Q. WHAT IS THE APPROPRIATE 1998 TEST YEAR PENSION/PAYROLL RATIO TO BE
13 APPLIED TO THE GROSS PRO FORMA TEST PERIOD WAGES AND SALARIES?

14 A. This ratio is 8.07%.

15 Q. HOW DID YOU DERIVE THIS RATIO?

16 A. The Company's actual per books pension expenses during the 1998 test year amount to
17 \$449,681. However, this "per books" pension expense number is distorted in that it was
18 reduced by approximately \$73,000 for certain "forfeiture" credits relating to prior periods but
19 recorded as a credit to the Company's pension expenses in 1998. Thus, in order to determine
20 the normalized 1998 test year expenses, one would have to take the actual per books pension
21 expenses of \$449,681 and then add back the \$73,000 prior period "forfeiture" credits. This
22 would result in appropriate normalized 1998 test year pension expenses of \$522,581, as

Henkes - Direct Testimony

1 calculated and confirmed by the Company in its response to IDC-23. Taking this normalized
2 test year pension expense of \$522,581 as a ratio of the actual 1998 test year gross wages and
3 salaries of \$6,474,140¹⁵ results in the appropriate test year pension/payroll ratio of 8.07%.

4 Q. IF ONE WERE TO APPLY THIS APPROPRIATE TEST YEAR PENSION/PAYROLL
5 RATIO OF 8.07% TO THE COMPANY'S PROPOSED PRO FORMA TEST PERIOD
6 GROSS WAGES AND SALARIES, WHAT WOULD BE THE RESULTING PRO FORMA
7 TEST PERIOD GROSS PENSION EXPENSES?

8 A. The Company has proposed pro forma test period gross wages and salaries of \$7,063,558.
9 Applying the appropriate normalized test year pension/payroll ratio of 8.07% to this number
10 would indicate a pro forma test period gross pension expense of approximately \$570,000.
11 Applying the Company's proposed test period pension O&M expense ratio of 80.66% to this
12 gross pension expense amount results in a pro forma test period pension expense charged to
13 O&M of \$459,762. Comparing this pro forma test period pension expense amount of
14 \$459,762 to the actual per books 1998 pension expense amount of \$449,681 indicates the need
15 for a pro forma pension expense increase adjustment of \$10,081.

16 Q. WHAT PRO FORMA PENSION EXPENSE INCREASE ADJUSTMENT HAS BEEN
17 REFLECTED IN THE COMPANY'S SUPPLEMENTAL FILING?

18 A. In its supplemental filing the Company has proposed a pension expense adjustment of
19 \$109,279 rather than \$10,081. The Company's proposed expense adjustment of \$109,279 is
20 fraught with conceptual and mathematical calculation errors and should be rejected by the

¹⁵ See DBS Exhibit 1, Schedule 3-C.

Henkes - Direct Testimony

1 Commission.

2 Q. HAVE YOU CALCULATED THE APPROPRIATE PENSION EXPENSE ADJUSTMENT
3 BASED ON STAFF'S RECOMMENDED PRO FORMA TEST PERIOD GROSS WAGES
4 AND SALARIES?

5 A. Yes. My calculations are detailed on Schedule RJH-11. Based on Staff's recommended pro
6 forma test period gross wages and salaries, the recommended pension expense adjustment is
7 \$6,617. As summarized on Schedule RJH-8, line 9, Staff's recommended position reduces the
8 Company's proposed pension expense adjustment by \$102,662.

9
10 **(5) Normalized Rate Case Expenses**

11 Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED CLAIM FOR RATE CASE
12 EXPENSES IN THIS PROCEEDING.

13 A. As shown on Schedule RJH-12, page 1, the Company claims total annual rate case expenses
14 of \$312,260 in this case. This amount consists of estimated current case expenses of \$592,000
15 normalized by using a 2-year amortization period (resulting in a normalized annual expense
16 amount of \$296,000), and \$16,260 of normalized expenses related to the depreciation and
17 compensation studies conducted in the prior case.

18 Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED CLAIM FOR RATE CASE
19 EXPENSES?

20 A. I agree with the annual expense claim of \$16,260 associated with the prior case's depreciation
21 and compensation studies. However, I do not agree with the Company's proposed normalized
22 annual expense of \$296,000 for the current rate case expenses.

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

In the Matter of:

THE JOINT APPLICATION OF TIDEWATER)
UTILITIES, INC. / PUBLIC WATER SUPPLY)
COMPANY FOR A GENERAL INCREASE IN)
WATER RATES AND A CONSOLIDATED)
TARIFF (FILED SEPTEMBER 20, 1999))

DOCKET NO. 99-466

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE DELAWARE PUBLIC SERVICE COMMISSION STAFF

March 8, 2000

2 SUMMARIZED ON SCHEDULES RJH-7A AND 7B, LINE 5 AND FURTHER DETAILED
3 ON SCHEDULE RJH-8.

4 A. My recommended 401(k) expense adjustment is a direct result of my previously discussed
5 recommendation that 4 of the Company's proposed projected employee additions be eliminated
6 from rate recognition in this case. Schedule RJH-8, line 8 and footnote (5) show how this
7 employee reduction recommendation impacts the Company's proposed 401(k) expenses. As
8 shown on line 8 of this schedule, I recommend that Tidewater's proposed 401(k) expenses be
reduced by \$1,126 and Public's by \$1,016.

9 - Pension Expense

10 Q. PLEASE EXPLAIN THE PENSION EXPENSE ADJUSTMENTS SUMMARIZED ON
11 SCHEDULES RJH-7A AND 7-B, LINE 3 AND FURTHER DETAILED ON SCHEDULE
12 RJH-9.

13 A. In response to DPA-26, the Company provided information confirming that it had made a
14 mistake in the determination of its proposed Tidewater and Public pension expenses and that
15 the correction for this mistake would increase Tidewater's pension expenses by \$7,339 and
16 decrease Public's pension expenses by \$100. I have accepted these corrected numbers.

17 - FAS 106 Expense

18 Q. PLEASE EXPLAIN THE FAS 106 ADJUSTMENT SHOWN ON SCHEDULE RJH-7A AND

7B, LINE 4.

2 A. As confirmed in its response to PSC-A-112, the Company failed to offset its proposed FAS
3 106 expenses with the PAYGO expenses of \$4,194 that are already separately included in the
4 test period medical expenses for Tidewater. I have corrected for this oversight by reducing the
5 Company's proposed FAS 106 expenses for Tidewater by \$4,194.

6 - Rate Case Expenses

7 Q. PLEASE EXPLAIN THE RECOMMENDED RATE CASE EXPENSE ADJUSTMENT
8 SUMMARIZED ON SCHEDULE RJH-7A AND 7B, LINE 10 AND FURTHER DETAILED
9 ON SCHEDULE RJH-10.

10 A. As shown on Schedule RJH-10, I recommend that the Company's proposed normalized annual
11 rate case expense level for the combined Tidewater Utilities of \$70,000 be reduced by \$37,000
12 to \$33,000. The recommended annual rate case expense reduction of \$37,000 results from two
13 adjustments made by me.

14 Q. PLEASE EXPLAIN THE FIRST ADJUSTMENT.

15 A. As detailed on Schedule RJH-10, lines 1 through 5, the Company has proposed total rate case
16 expenses of \$210,000 for this case. I have accepted this total rate case expense amount with
17 one exception. This exception concerns the approximate \$14,000 of rate case expenses
18 charged by Middlesex personnel that is included in the \$210,000 total. The response to PSC-
19 A-107D indicates that this \$14,000 expense amount consists of the services rendered by

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

IN THE MATTER OF THE APPLICATION)
OF ARTESIAN WATER COMPANY, INC.)
FOR A REVISION OF RATES)

PSC DOCKET 00-649

DIRECT TESTIMONY OF
ROBERT J. HENKES
ON BEHALF OF
DELAWARE PUBLIC SERVICE COMMISSION

APRIL, 2001

190 of 255

1 of its proposal to add another pro forma increase of 4% to the actual year 2000 salary base
2 that already includes the very large average year 2000 base salary increase of 16.8%.

3 (2) Pension Expenses

4 Q. WHAT METHODOLOGY HAS BEEN USED BY THE COMPANY TO DETERMINE ITS
5 PRO FORMA TEST PERIOD PENSION EXPENSES AND PROPOSED PENSION
6 EXPENSE ADJUSTMENT IN THIS CASE?

7 A. The Company determined its pro forma test period gross pension costs by applying a “gross
8 pension/gross payroll” ratio of approximately 6.885% to its proposed pro forma test period
9 gross payroll amount of \$8,586,686. This ratio application resulted in the proposed pro forma
10 gross pension cost amount of \$591,175. The Company then applied an O&M expense ratio
11 of approximately 78.05% to this pro forma gross pension cost in order to arrive at its proposed
12 pro forma pension O&M expense amount of \$461,451. The Company then determined its
13 proposed pension expense adjustment of \$47,609 by comparing the pro forma pension
14 expense amount of \$461,451 to the actual pension expense of \$413,842 booked in the test
15 year.

16 Q. WHAT HAS BEEN THE COMPANY’S ACTUAL HISTORIC “GROSS PENSION
17 COST/GROSS PAYROLL” RATIO?

18 A. As shown in more detail under footnote (2) of Schedule RJH-10, the Company’s actual “gross
19 pension/gross payroll” ratios have been as follows during the last 5 years:

1	1996	7.99%
2	1997	8.55%
3	1998	7.64%
4	1999	6.43%
5	2000	6.38%

6
7 Q. WHAT CONCLUSION DO YOU DRAW FROM THE ABOVE TABLE?

8 A. Based on the data shown in the above table, I conclude that it would be appropriate to assume
9 a "gross pension cost/gross payroll" ratio of 6.38% for rate making purposes in this case. This
10 represents the actual ratio for the most recent calendar year 2000 which, given the consistent
11 downward trend in this ratio in the last four years, should be considered most representative
12 of the ratio that can be expected during the rate effective period of this case.

13 Q. WHAT ARE THE RECOMMENDED PRO FORMA TEST PERIOD PENSION EXPENSES
14 AND RECOMMENDED PENSION EXPENSE ADJUSTMENT THAT YOU HAVE
15 DETERMINED BASED ON THE AFOREMENTIONED FINDINGS AND
16 CONCLUSIONS?

17 A. As shown on Schedule RJH-10, the application of the recommended "gross pension cost/gross
18 payroll" ratio of 6.38% and the O&M ratio of 78.05% to the pro forma test period gross
19 payroll of \$8,586,686 results in a recommended pro forma test period pension O&M expense
20 of \$427,582. Comparing this recommended pro forma pension expense amount to the actual
21 test year pension expense of \$413,842 indicates the need for a recommended pension expense
22 adjustment of \$13,740.

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

IN THE MATTER OF THE APPLICATION OF)
TIDEWATER UTILITIES, INC. FOR A)
GENERAL INCREASE IN RATES)
(FILED JANUARY 25, 2002))

PSC DOCKET NO. 02-28

DIRECT TESTIMONY
OF
ROBERT J. HENKES
ON BEHALF OF
COMMISSION STAFF

JUNE 7, 2002

1 - Employee Pension & Benefit Expense

2
3 **Q. PLEASE EXPLAIN THE RECOMMENDED ADJUSTMENT IN EMPLOYEE**
4 **PENSION AND BENEFIT EXPENSES SHOWN ON SCHEDULE RJH-12, LINE 8.**

5 A. The Company reduced its proposed Test Period employee pension & benefit expenses by
6 \$39,045 for expense allocations to Southern Shores. In its response to PSC-A-59, the
7 Company explained that this adjustment was proposed in error and should not have been
8 made. Based on my review of the Company's response to PSC-A-59, I have increased the
9 Company's proposed Test Period employee pension & benefit expenses by \$39,045.

10
11 - Regulatory Commission Expense

12
13 **Q. WHAT IS THE COMPANY'S PROPOSED POSITION WITH REGARD TO**
14 **REGULATORY COMMISSION EXPENSES IN THIS CASE?**

15 A. The Company's proposed position is summarized in the first column of Schedule RJH-16.
16 First, the Company has estimated total rate case expenses for this proceeding of \$200,500
17 and has proposed to normalize these rate case expenses over a 3-year normalization period,
18 thereby resulting in an annualized rate case expense level of approximately \$67,000.

19 Second, the Company is proposing a \$48,112 expense for the continued rate
20 recognition in this case of what it calls the "unamortized" rate case expenses from the prior
21 1999 rate case.

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF DELAWARE

IN THE MATTER OF THE APPLICATION OF)
DELMARVA POWER & LIGHT COMPANY,) PSC DOCKET NO. 03-127
D/B/A CONECTIV POWER DELIVERY, FOR)
A CHANGE IN ITS NATURAL GAS BASE)
RATES (FILED MARCH 31, 2003))

DIRECT TESTIMONY
OF
ROBERT J. HENKES
ON BEHALF OF
COMMISSION STAFF

AUGUST 15, 2003

2 Damage reserve balance. As indicated in its response to PSC-A-66, the Company agrees
3 with this recommended rate base deduction.

4 **C. OPERATING INCOME**

5
6 **Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED PRO FORMA**
7 **OPERATING INCOME AND STAFF'S RECOMMENDED OPERATING INCOME**
8 **ADJUSTMENTS.**

9 A. The Company's proposed pro forma operating income of \$8,954,697 is summarized by
10 specific operating income component on Schedule RJH-8. As shown on this schedule, Staff
11 has recommended a number of operating income adjustments that increase the Company's
12 proposed pro forma operating income by a total of \$3,217,057 and result in Staff's
13 recommended pro forma operating income of \$12,171,754. Each of these recommended
14 operating income adjustments will be discussed in detail below.

15
16 - Unbilled Revenue Adjustment

17
18 **Q. WHAT PRO FORMA ADJUSTMENT HAS THE COMPANY PROPOSED WITH**
19 **REGARD TO UNBILLED REVENUES?**

20 A. The Company has removed from the test year unbilled revenues it booked in September
21 2002 (the last month of the test year) that relate to services rendered during the test year,
22 but were not billed until the first month after the test year. These unbilled revenues amount
23 to \$611,997.

1
2 **Q. DO YOU AGREE WITH THIS ADJUSTMENT?**

3 A. No. The test year should include all revenues associated with actual services rendered
4 during the test year. The unbilled revenues the Company is proposing to remove from the
5 test year relate to services rendered during the test year and, therefore, should be reflected
6 for ratemaking purposes in this case. On the other hand, the first month of the test year
7 (October 2001) includes billed revenues that relate to services rendered in the month prior
8 to the test year. The response to PSC-A-73 C indicates that the revenues included in the
9 test year that relate to services rendered in September 2001, the month prior to the test year,
10 amount to \$84,624. It is *these* revenues that should be removed from the test year because
11 they are not for services rendered during the test year.
12

13 **Q. HOW DOES YOUR RECOMMENDED ADJUSTMENT TO THE COMPANY'S**
14 **UNBILLED REVENUE APPROACH IMPACT THE COMPANY'S PROPOSED**
15 **PRO FORMA TEST YEAR OPERATING INCOME?**

16 A. As shown on Schedule RJH-9, my recommended adjustment increases the Company's
17 proposed pro forma test year operating income by \$312,970.
18

19 - **Major Customer Adjustment**
20

21 **Q. PLEASE EXPLAIN THE COMPANY'S ADJUSTMENT REGARDING MAJOR**
22 **CUSTOMERS.**

23 A. The Company has adjusted its test year results by removing the Mcf sales and associated

Henkes Direct Testimony
PSC Docket No. 03-127

1 sales revenues of two large industrial customers (# 44 and #75) and one commercial
2 customer (#83). The Company made these adjustments because these 3 customers left the
3 DPL gas system either during the test year or after the end of the test year and the Company
4 claims that “these customers will not be replaced by comparable new gas customers at those
5 locations, or any other location known to the Company.”³ Filing Schedule CLD-2 shows
6 that this proposed Major Customer Adjustment reduces the test year revenues by \$537,602.
7

8 **Q. TO BE CONSISTENT WITH THE PROPOSAL TO REFLECT CUSTOMERS**
9 **LOST DURING AND AFTER THE TEST YEAR, DID THE COMPANY MAKE A**
10 **SIMILAR ADJUSTMENT TO REFLECT CUSTOMERS ADDED DURING AND**
11 **AFTER THE TEST YEAR?**

12 A. In response to a similar question, Company witness Charles Driggs states on page 15 of his
13 testimony: “No. The Company has only adjusted the test period for its known and
14 measurable change.”
15

16 **Q. DO YOU AGREE WITH THIS PROPOSED RATEMAKING APPROACH?**

17 A. No, I do not. The response to PSC-A-21 shows that customer #75 (the largest industrial
18 customer proposed to be removed by DPL) was an active customer with consistent Mcf
19 consumption during each month of the test year. The Company claims that, at some point
20 after the test year, this customer left the system and that, therefore, all of the test year sales
21 from this customer must be removed for ratemaking purposes. In this regard, the Company
22 was asked the following question in PSC-A-23:

³ Testimony of Charles Driggs, page 14, lines 8-10.

*Henkes Direct Testimony
PSC Docket No. 03-127*

1 Please provide all changes (additions and/or reductions) in the Company's test
2 year industrial customers and commercial customers, on a customer by
3 customer basis, during the period October 2002 through June 2003. For each
4 customer change, provide the annualized consumption impact (Mcf or therms)
5 and the associated impact on net operating margins (revenues net of associated
6 gas expenses).
7

8 The Company's response to this question was as follows:
9

10 Please see CLD-2 of Charlie Driggs' testimony for all Customer Sales and
11 Revenue Adjustments (three customers) to the test year data. The Company
12 has not made an adjustment in the COS for any changes of any customer's
13 sales and revenues beyond the test year.[emphasis supplied]
14

15 Based on this response, the Company's proposed removal of customer #75 from the test
16 year is both inappropriately asymmetric and contrary to its response to PSC-A-23. First of
17 all, customer #75 was an active customer during each month of the test year and the change
18 from being an active to a "lost" customer did not occur until some point after the test year.
19 Therefore, the proposed removal of customer #75 from the test year is inconsistent with the
20 Company's statement in the response to PSC-A-23 that "The Company has not made an
21 adjustment in the COS for any change of any customer's sales and revenues beyond the test
22 year." It is also contrary to Mr. Driggs' testimony on page 15 of his testimony that the
23 Company has only made revenue adjustments for known and measurable changes within
24 the test period.
25

26 Second, it is inappropriate to make this single "out-of-test year" customer change
27 adjustment without considering all other "out-of-test year" customer changes. This
28 represents inappropriate single-issue ratemaking and should be rejected by the Commission.
29 Unfortunately, Staff's request in PSC-A-23 to obtain perspective and all required sales and
30 revenue annualization details regarding the entire universe of post-test year major customer

1 changes was dismissed by DPL through its response that it has not considered such
2 information.

3
4 With regard to customer nos. 44 and 83, these were active customers during parts of
5 the test year⁴ and, apparently, became “lost” customers at some point within the test year.
6 The Company, therefore, removed the sales and revenues that were booked for these
7 customers during the test year. However, the responses to PSC-A-21 and PSC-A-70
8 indicate that the test year also includes a number of newly added customers for which sales
9 consumption and revenues were only reflected during part of the test year. Even though
10 these represent known and measurable customer changes within the test year, the Company
11 did not propose a revenue annualization adjustment for these new customers. Again, this is
12 “one-way street” approach is inappropriate and inconsistent with Mr. Driggs’ testimony on
13 page 15 of his testimony that the Company has only made revenue adjustments for known
14 and measurable changes within the test period.

15
16 In summary, for the foregoing reasons, Staff recommends that the Company’s
17 proposed Major Customer adjustment be rejected for ratemaking purposes in this case.
18

19 **Q. HOW DOES YOUR RECOMMENDATION IMPACT THE COMPANY’S**
20 **PROPOSED TEST YEAR OPERATING INCOME?**

21 A. As shown on Schedule RJH-10, Staff’s recommendation increases the Company’s proposed
22 test year operating income by \$318,402.

⁴ The response to PSC-A-21 shows monthly consumption of customer # 83 for the first 5 months of the test year

Correction for Margin Sharing **ERROR**
- Flexibly Priced Revenue Adjustment

3
4 Q. PLEASE EXPLAIN THE RECOMMENDED ADJUSTMENT TO THE
5 COMPANY'S PROPOSED MARGIN SHARING REVENUE ADJUSTMENT,
6 SHOWN ON SCHEDULE RJH-11.

7 A. As shown on filing workpaper 2.4, the Company has proposed to remove Interruptible
8 Transportation ("IT") margins of \$772,937 from the test year operating revenues. This is
9 appropriate because 80% of the IT margins are flowed to the ratepayers through the GCR
10 while the remaining 20% of the IT margins can be retained by DPL's stockholders.
11 Therefore, 100% of these margins must be removed from the test year operating revenues
12 for purposes of setting the Company's base rates in this case. However, as indicated in the
13 response to DPA-25 and confirmed in a telephone conference with DPL, the total IT
14 margins included in the test year operating revenues amount to \$972,285, not \$772,937.
15 Therefore, another \$199,348 of IT margins must be removed from test year operating
revenues. Staff has corrected for this error on the Company's part on Schedule RJH-11.

Q. HOW DOES STAFF'S RECOMMENDED IT MARGIN SHARING ADJUSTMENT
IMPACT THE COMPANY'S PROPOSED TEST YEAR OPERATING INCOME?

A. As shown on Schedule RJH-11, Staff's recommended revenue adjustment decreases the
Company's proposed pro forma test year operating income by \$118,303.

- Weather Normalization Adjustment

and monthly consumption of customer #44 for the first 9 months of the test year.

2 **Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED WEATHER**
3 **NORMALIZATION ADJUSTMENT.**

4 A. The Company has proposed an adjustment to restate the actual per books test year sales and
5 associated revenue levels for the weather-sensitive customer classes based on "normal"
6 weather for DPL's service territory. Company witness Charles Driggs explains on pages 16
7 - 17 of his testimony that the Company has used the same weather normalization method as
8 was used in the Company's latest GCR filing of August 30, 2002, in Docket No. 02-284F,
9 except that "the Company has utilized and proposes to formally change to a fifteen-year
10 weather normalization rather than the thirty-year normalization approach used in the
11 Company's latest GCR filing."

12
13 **Q. WHY IS THE COMPANY PROPOSING TO CHANGE FROM A THIRTY-YEAR**
14 **TO A FIFTEEN-YEAR WEATHER NORMALIZATION?**

15 A. The Company wants to make the weather normalization used for ratemaking purposes
16 consistent with the weather normalization used in the Company's daily operations and
17 development of financial and business plans because it believes that the fifteen-year
18 normalization comes up with a better answer than the thirty-year normalization. In this
19 regard, Mr. Driggs states on page 17 of his testimony:

20 Long term weather trend analysis and weather experience over the past decade
21 resulted in a business decision several years ago to adopt a fifteen-year
22 normalization approach for preparation of forecasts and budgets. The Company
23 does not purport to know what is actually causing the change in weather patterns
24 seen in recent years, and national experts are vigorously debating the cause. The
25 Company has, however, observed that a fifteen-year normalization provided more
26 realistic projections of future gas sales and revenue.

2 Mr. Driggs does not explain why the Company continued the thirty-year weather
3 normalization approach in its GCR proceedings all the way through August 30, 2002 even
4 though it was several years ago that the Company changed to a fifteen-year normalization
5 approach for the preparation of its internal forecasting and budgeting. Apparently, the
6 Company saw no harm in using this two-pronged approach during the last several years.

7
8 As shown on Schedule RJH-12, page 1, the Company's proposed alternative 15-year
9 weather normalization approach produces almost \$1 million less in weather normalized test
10 year sales revenues than if its test period sales were weather normalized based on the
11 traditional 30-year average method.

12
13 **Q. IS THE COMPANY'S PROPOSAL TO CHANGE FROM A 30-YEAR TO A 15-**
14 **YEAR WEATHER NORMALIZATION APPROACH IN VIOLATION OF THE**
15 **STIPULATION REACHED AMONG THE PARTIES IN THE COMPANY'S PRIOR**
16 **BASE RATE PROCEEDING, DOCKET NO. 94-22?**

17 **A. Yes.** As acknowledged by Mr. Driggs on page 17 of his testimony, the Settlement
18 Agreement reached in the Company's prior base rate case, Docket No. 94-22, states in
19 Section II.2 paragraph (b):

20 *The Company will file future gas base rate proceedings beginning with its*
21 *next base rate case, using a weather normalization methodology relying upon*
22 *National Oceanic and Atmospheric Administration (NOAA) data for the most*
23 *recent consecutive thirty year period*

24
25 Thus, the Company's 15-year weather normalization approach proposal in the instant rate
26 case - representing the Company's next base rate case after Docket No. 94-22 - clearly

violates this Settlement provision and, for that reason alone, should be rejected by the Commission.

2
3
4 **Q. ARE THERE OTHER REASONS WHY THE COMPANY'S PROPOSAL TO**
5 **CHANGE FROM A 30-YEAR TO A 15-YEAR WEATHER NORMALIZATION**
6 **APPROACH SHOULD BE REJECTED?**

7 A. Yes. The fact that the 15-year period 1988 through 2002 used in the Company's proposed
8 15-year weather normalization approach on average has been warmer than the average
9 weather for the prior 30 years should not mean or even imply that, therefore, the rate
10 effective period of this case is going to be warmer than what the 30-year weather
11 normalization average would indicate. This is evidenced, for example, by the severe
12 heating season DPL's service territory experienced this past winter. In fact, with its 5,171
13 Heating Degree Days, the most recent heating season (2002/2003) goes on record as one of
14 the coldest in the last 30 years.⁵ There is therefore no evidence that the Company's
15 proposed 15-year weather normalization approach is any better predictor of weather
16 conditions than the traditional 30-year weather normalization approach. The 30-year
17 weather normalization method has consistently been used for ratemaking purposes both in
18 rate cases and GCR filings for DPL up to this point and Staff believes it would be
19 inappropriate to now change this method based on the Company's desire to make it
20 consistent with what it does for internal sales forecasting purposes.

21
22 **Q. WHAT WEATHER NORMALIZATION PERIOD HAS STAFF USED AS THE**

⁵ Per the responses to DPA-23 and PSC-A-71: only the heating seasons of 1978 and 1988 had higher HDDs than

1 **BASIS FOR ITS RECOMMENDED WEATHER NORMALIZATION**
2 **ADJUSTMENT?**

3 A. Consistent with the terms of the previously referenced Settlement Agreement in Docket No.
4 94-22, Staff has used the most recent consecutive 30-year period as the basis for its
5 recommended weather normalization adjustment. This represents the 30-year period
6 through the most recent 2002/2003 heating season. In the response to PSC-A-30, the
7 Company provided the test year Mcf sales adjustment based on this most recent 30-year
8 weather normalization approach, however, the Company did not calculate the corresponding
9 sales revenue adjustment. Staff again requested this sales revenue adjustment information
10 in PSC-A-72, however, the Company responded that it will not make these calculations
11 because "the development of such normalized weather revenue adjustments would take
12 extensive effort to develop, is original work, and is not normally or routinely done by the
13 Company." Staff, therefore, has been forced to make its own estimate of the sales revenue
14 adjustment associated with the weather normalization approach using the most recent 30-
15 year average through the 2002/2003 heating season. This estimation methodology is shown
16 on Schedule RJH-12, page 2. Staff believes that the method employed on this schedule has
17 generated a reasonably accurate sales revenue adjustment number.

18
19 **Q. HOW DOES STAFF'S RECOMMENDED 30-YEAR WEATHER**
20 **NORMALIZATION ADJUSTMENT COMPARE TO THE COMPANY'S**
21 **PROPOSED 15-YEAR WEATHER NORMALIZATION ADJUSTMENT AND HOW**
22 **DOES THE DIFFERENCE IMPACT THE COMPANY'S PROPOSED PRO FORMA**

2003.

TEST YEAR OPERATING INCOME?

2 A. As shown on Schedule RJH-12, page 1, Staff's recommended 30-year weather
3 normalization adjustment generates \$962,986 higher pro forma test year sales revenues than
4 the Company's proposed 15-year weather normalization adjustment. This difference
5 increases the Company's proposed pro forma test year operating income by \$570,341.

6
7 - CPD/Peppo O&M Expense Reduction Program
8

9 **Q. HAS THE COMPANY IN THIS RATE FILING REFLECTED ANY OPERATING**
10 **CHANGES AND ASSOCIATED OPERATING EXPENSE CHANGES AS A**
11 **RESULT OF THE MERGER WITH PEPCO THAT BECAME EFFECTIVE**
12 **AUGUST 2002?**

13 A. No. The Company has chosen a test year ending September 30, 2002 for this base rate case.
14 Since the merger with Pepco became effective in August 2002, it is safe to assume that the
15 actual test year results in this case do not reflect any operating expense impacts of the
16 merger. Furthermore, the Company has not proposed any pro forma test year expense
17 adjustments to reflect potential operating expense reductions and other synergy savings
18 associated with the merger. It is simply the Company's position that any merger related
19 expense impacts are not known and measurable at this time.

20
21 **Q. DOES STAFF BELIEVE THAT ANY ESTIMATED SAVINGS RELATED TO THE**
22 **MERGER THAT ARE AVAILABLE AT THIS TIME SHOULD BE REFLECTED**
23 **FOR RATEMAKING PURPOSES AT THIS TIME?**

BEFORE THE BOARD OF PUBLIC UTILITIES
STATE OF NEW JERSEY
BPU DOCKET NO. WR95070303

IN THE MATTER OF THE REVISION OF RATES
FILED BY
UNITED WATER NEW JERSEY INC.
INCREASING ITS RATES FOR WATER SERVICE

TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE NEW JERSEY DIVISION
OF THE RATEPAYER ADVOCATE

JANUARY, 1996

117 g 255

1 lower than UWNJ's original "as filed" BPU/RPA assessment amount
2 of \$295,000.

3 10. Pensions (Schedule RJH-9, Line 20)

4 The Company's original "as filed" pro forma pension expense credit
5 amount as updated by UWNJ based on the most recent actuary study
6 changed from (\$39,000) to (\$795,000), resulting in my recommended
7 expense adjustment of \$756,000.

8 In summary, of my recommended total pro forma operating income adjustment of
9 \$5,112,000 shown on Schedule RJH-8, Line 14, a total amount of \$1,633,000 is
10 caused by the previously described non-contested adjustments to reflect updates and
11 corrections. The remaining recommended expense and tax adjustments will be
12 discussed in the following sections of this testimony.

13 - Depreciation Expense

14 Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED POSITION IN THIS CASE
15 CONCERNING PRO FORMA DEPRECIATION EXPENSES.

16 A. Company witness Earl Robinson has conducted a depreciation study for UWNJ and
17 has concluded that the Company's depreciation rates should be increased. Mr.
18 Robinson's proposal would increase UWNJ's currently allowed composite

1 depreciation rate of approximately 2.25% to 2.57%. The Company is requesting that
2 its pro forma depreciation expenses in this case be based on the application of Mr.
3 Robinson's determined composite depreciation rate of 2.57% to the actual total
4 depreciable plant balance as of 10/31/95.

5 Q. HOW DID YOU DETERMINE THE PRO FORMA DEPRECIATION
6 EXPENSES YOU RECOMMEND BE RECOGNIZED FOR RATE MAKING
7 PURPOSES IN THIS CASE?

8 A. The Ratepayer Advocate's expert depreciation witness in this case, Michael Majoros,
9 has recommended that UWNJ's current depreciation rates be decreased to a
10 composite rate of 2.01%. Therefore, the recommended depreciation expenses should
11 be based on the application of Mr. Majoros' recommended composite depreciation
12 rate of 2.01% to the Company's actual total depreciable plant balance as of 10/31/95,
13 plus Mr. Majoros' recommended net salvage allowance of \$570,000 for a total
14 amount of \$9,135,000 (Schedule RJH-4).

15 Q. DID YOU MAKE ANY ADJUSTMENTS TO THIS ANNUALIZED
16 DEPRECIATION EXPENSE AMOUNT OF \$9,135,000 TO ARRIVE AT YOUR
17 RECOMMENDED DEPRECIATION EXPENSE LEVEL IN THIS CASE?

18 A. Yes. I have reduced the annualized depreciation expense of \$9,135,000 by \$43,000
19 to remove depreciation expenses associated with the 10/31/95 plant that has been

1 financed by customer advances. The Company's actual plant in service balance at
 2 10/31/95 includes plant that has been financed by contributions in aid of construction
 3 (CIAC) and customer advances. The actual 10/31/95 depreciable plant balance of
 4 \$426,124,000 provided by UWNJ in response to DC-5, excludes plant financed by
 5 CIAC but does not exclude plant financed by customer advances. I do not believe
 6 it is appropriate to charge ratepayers with depreciation accruals on plant funded by
 7 ratepayer advances. The Company may argue that customer advances on its books
 8 as of 10/31/95 do not represent a known and measurable permanent funding level
 9 because a portion of customer advances is subject to refund. Such an argument, in
 10 my opinion, is improper. While certain customer advances portions may be refunded
 11 to customers on an on-going basis, at the same time new customer advances will be
 12 added on an on-going basis. The end result is that the Company will always, and at
 13 any point in time, carry a certain level of customer advances on its books. This is
 14 evidenced by the following table:

	<u>UWNJ's</u> <u>Customer Advances</u> (<u>\$000's</u>)
18 1991	
19 1992	\$ 3,767
20 1993	3,709
21 1994	3,768
22 10/31/95	3,881
	3,631

(Source: UWNJ's Annual Reports to the BPU)

24 The above table clearly proves that the Company's 10/31/95 customer advances level
 25 of \$3.6 million represents a reasonably known and measurable permanent funding
 26 level.

1 Q. WHAT IS THE POSITION OF UWR, UWNJ'S PARENT COMPANY, ON THE
2 ISSUE OF DEPRECIATING PLANT FINANCED BY CUSTOMER ADVANCES?

3 A. On page 30 of its 1994 annual report to the stockholders, UWR reports:

4 The balances of advances and contributions are used to reduce
5 utility plant in determining rate base, and plant funded by
6 advances and contributions is generally not depreciated.
7 (emphasis supplied).

8 Thus, it would appear that UWNJ's proposal in this case to depreciate plant financed
9 by customer advances is inconsistent with the position on this issue expressed by its
10 own parent company, UWR.

11 Q. WHERE DO YOU SHOW YOUR RECOMMENDED DEPRECIATION
12 EXPENSES IN THE SCHEDULES ATTACHED TO THIS TESTIMONY?

13 A. My recommended depreciation expense amount of \$9,092,000 is detailed on
14 Schedule RJH-4.

15 - Real Estate Taxes

16 Q. PLEASE EXPLAIN HOW YOU DERIVED YOUR RECOMMENDED REAL
17 ESTATE TAX AMOUNT OF \$4,603,000 SHOWN ON SCHEDULE RJH-8, LINE
18 8.

19 A. As shown in footnote (5) of Schedule RJH-8, the Company's latest updated pro
20 forma annualized real estate taxes amount to \$4,856,000. This amount includes
21 \$253,000 for UWNJ's proposed amortization of the pre-test year Corwick tax appeal

121 of 255

1 UWNJ's 11/21/95 update also assumed pro forma annual life insurance costs
2 of \$209,000. I have taken no exception to this Company-calculated component of the
3 employee welfare expenses.

4 Schedule RJH-14, Lines 5 through 7 show that my recommended pro forma
5 total employee welfare expenses, after applying UWNJ's proposed updated O&M
6 expense factor of 78.25%, amount to \$2,468,000.

7 Schedule RJH-9, Line 5 shows that this recommended expense number is
8 \$402,000 lower than UWNJ's original "as filed" employee welfare expenses of
9 \$2,870,000.

10 - OPEB Expense

11 Q. COULD YOU BRIEFLY DESCRIBE THE HISTORY OF UWNJ'S ALLOWED
12 RATEMAKING TREATMENT FOR ITS OTHER POST EMPLOYMENT
13 BENEFIT (OPEB) EXPENSES?

14 A. Yes. Up to today, UWNJ has been allowed to recover its "pay-as-you-go" OPEB
15 expense in rates. On January 1, 1993, UWNJ was required, for book accounting
16 purposes, to change to the accrual accounting method for its OPEB expenses as a
17 result of FASB 106. At that time, UWNJ elected to amortize the TBO (Transition
18 Benefit Obligation) portion of its FASB 106 OPEB expense over the full twenty year
19 period allowed by FASB 106. In Docket No. W092111054, dated February 25, 1993,
20 the Board allowed the Company to defer as a regulatory asset the difference between

2 the Company's "pay-as-you-go" OPEB expenses and the OPEB accrual expenses
booked by the Company under FASB 106 with an effective date of January 1, 1993.

3 Q. COULD YOU NOW DESCRIBE THE COMPANY'S PROPOSED ORIGINAL "AS
4 FILED" AND UPDATED POSITIONS FOR ITS OPEB EXPENSE?

5 A. Yes. The company's original "as filed" OPEB expense proposal was as follows:

6	- Total projected FASB 106 accrual	\$ 3,149,000
7	- Less: "pay-as-you-go" amount already	
8	included in employee welfare expenses	(720,000)
9	- Net excess over pay-as-you-go	\$ 2,429,000
10	- % Expensed	73.63%
11	- Net excess expensed	\$ 1,788,000
12	- Plus: Proposed 10-year amortization of the	
13	deferred regulatory asset	764,000
14	- Total included in O&M expense	<u>\$ 2,552,000</u>

15 Based on the most recent updated actuary projection which took into account all
16 August and October 1995 employee transfers from UWNJ to UWM&S, the Company
17 updated its OPEB expense claim in this case as follows:

18	- Total projected FASB 106 accrual	\$ 3,165,496
19	- Less: "pay-as-you-go" amount already	
20	included in updated employee welfare expenses	(820,000)
21	- Net excess over pay-as-you-go	\$ 2,345,496
22	- % Expensed	78.25%
23	- Net excess expensed	\$ 1,835,351
24	- Plus: Proposed 10-year amortization of the	
25	deferred regulatory asset	951,939
26	- Total included in O&M expense	<u>\$ 2,787,290</u>

27 Q. DO YOU HAVE ANY COMMENTS ON THE COMPANY'S UPDATED OPEB
28 EXPENSE CALCULATIONS?

29 A. Yes. I believe there are many questions and uncertainties concerning the Company's
30 OPEB expense calculations in this case which would make the Company's projected
31 OPEB expense proposal unreliable at best.

1 For example, it appears strange and illogical that after the transfer of 63
2 employees, representing a ratio of approximately 14% of UWNJ January 1995 total
3 employee level, the Company's projected updated FASB 106 accrual expenses would
4 go up from \$3,149,000 to \$3,165,496. With the transfer of approximately 14% of its
5 workforce to UWM&S one would expect a significant reduction, not an increase, in
6 UWNJ's projected FASB 106 OPEB accruals.

7 Another questionable area of the Company's proposed OPEB expense claim
8 in this case concerns the assumptions regarding the size of the deferred regulatory
9 asset. In its original filing results, the Company claimed that this deferred regulatory
10 asset amounted to \$7,640,000⁸. However, in its update this claimed balance suddenly
11 increases to \$9.5 million⁹. During the course of this proceeding I made several
12 attempts to determine how the Company derived its numbers for the deferred
13 regulatory asset, however, without success. Every time a new document was
14 presented by the Company, the numbers had changed either due to the correction
15 for errors or due to a change in the calculation methodology. Based on my review,
16 I have therefore concluded that the Company, despite its sincere efforts, has not
17 proven the accuracy and appropriateness of its deferred regulatory asset numbers.
18 Moreover, it appears that the Company did not apply an O&M expense factor to its
19 proposed 10-year amortization amount for the deferred regulatory asset.

20 8 See the above "as filed position" table: 10 years x \$764,000 = \$7,640,000.

21 9 See the above "updated position" table: 10 years x \$951,939 = \$9,519,390.

124 of 255

1 In my opinion, the Company's proposal to receive rate recognition not only
2 for its total projected FASB 106 accrual amount but also for a 10-year amortization
3 of its deferred regulatory asset should be rejected for the aforementioned reasons
4 alone.

5 Q. ARE THERE ANY OTHER REASONS WHY THE COMPANY'S OPEB
6 EXPENSE PROPOSAL IN THIS CASE SHOULD BE REJECTED?

7 A. Yes. The Board's policy decision to include the accounting accrual in rates should
8 not be based on the simple grounds that FASB has adopted an accounting standard.
9 It should be based on sound policy and a showing of significant benefits to customers.
10 Without the showing of such benefits, the requested FASB 106 accrual expense,
11 which is approximately four times higher than the Company's current "pay-as-you-go"
12 expense level, is not justified.

13 Second, the Company's FASB 106 accrual proposal should be rejected because
14 the inclusion of the accrual in rates would charge current customers for more than
15 one generation of costs. UWNJ's OPEB expense would increase by a factor of
16 approximately 4.0 times, increasing from the updated "pay-as-you-go" level of
17 \$820,000 to the updated FASB 106 accrual level of \$3,165,496. This increase includes
18 a charge for the post-retirement benefits earned by current employees (the "current
19 portion") and an additional charge for benefits for existing retirees (the TBO
20 amortization and associated interest). The Company's proposal would charge current
21 customers not only for today's cash expenditures but also for a 20-year amortization

of amounts that, under the Company's accrual theory of expense recognition, should
2 have been charged in the past.

3 Third, if the Board allows UWNJ to recover the FASB 106 accrual expense
4 in rates, this would remove incentives for the Company to control such costs and/or
5 to continually evaluate the need for such post-retirement benefits. In this regard, it
6 should be noted that UWNJ has maintained its right to reduce, terminate or amend
7 its other post employment benefits (Response to RAR-A-33).

8 Finally, the excess of FASB 106 accruals over "pay-as-you-go expenses" does
9 not represent a known and certain amount. There are numerous uncertain variables
10 that affect the computation of the accrual. At paragraph 256 of FASB 106, the
11 FASB acknowledged that "the actuarial techniques for measuring post-retirement
12 health benefit obligations are still developing and should become more sophisticated
13 and reliable with time and experience". At paragraph 198, the FASB listed some of
14 the factors affecting the determination of the accrual such as: changes in health care
15 costs and services; changes in health care utilization; changes in health care delivery
16 patterns; changes in medical technology; sociodemographic changes; and changes in
17 public and private policy. Because of all of these uncertainties, it would be
18 inappropriate to move the Company's currently projected OPEB accrual expenses
19 into rates at this time.

20 Q. ARE ANY OF THE OTHER NEW JERSEY UTILITIES CURRENTLY
21 ALLOWED RATE RECOVERY FOR THEIR FULL OPEB EXPENSES UNDER

1 FASB 106 AND FOR THE AMORTIZATION OF THEIR DEFERRED
2 REGULATORY ASSETS?

3 A. Not that I am aware of. I understand that PSE&G and Rockland Electric, by
4 stipulation, currently receive rate recovery for their "pay-as-you-go" expenses and are
5 allowed to defer the difference between their "pay-as-you-go" expenses and full FASB
6 106 accrual expenses in a regulatory asset account. Other utilities¹⁰, again by
7 stipulation, are currently allowed rate recovery for their "pay-as-you-go" expenses as
8 well as the "current portion" of their FASB 106 OPEB accrual.

9 Q. WHAT IS YOUR RECOMMENDATION REGARDING UWNJ'S RATEMAKING
10 PROPOSAL IN THIS CASE FOR OPEB EXPENSE?

11 A. Based on all of the previously discussed findings and conclusions, I recommend that
12 UWNJ continue to receive rate recovery for its "pay-as-you-go" OPEB expense only.

13 - Amortizations

14 Q. WHAT ARE THE AMORTIZATION EXPENSES PROPOSED BY UWNJ FOR
15 RATE INCLUSION IN THIS CASE?

16 A. As detailed on Schedule RJH-15, the Company has proposed a total rate inclusion
17 of \$475,000 for various amortization expenses. Of this total amount, \$314,000
18 represents the Company's proposal to amortize over a 5-year period the pre-test year

19 ¹⁰ Such as, for example, JCP&L and Elizabethtown Water Company.

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES

IN THE MATTER OF THE PETITION)
OF ELIZABETHTOWN WATER)
COMPANY FOR APPROVAL OF AN)
INCREASE IN RATES FOR SERVICE)

BPU DOCKET NO. WR95110557
OAL DOCKET NO. PUC RL12247-95N

Direct Testimony and Exhibits
of
Robert J. Henkes

On behalf of the
Division of the Ratepayer Advocate

March 19, 1996

128 of 255

- 1 (1) this property has been included in rate base since the 1950's;
- 2 (2) the test year includes \$5,000 of real estate taxes associated with this
- 3 property which will no longer be incurred after the sale; and
- 4 (3) the Company realized a pre-tax gain of \$169,000 on the sale of this
- 5 property.

6 The ratepayers should obviously not be charged for the non-recurring property tax expense
7 of \$5,000. It is also my opinion that the ratepayers should be credited with the full
8 amount of the \$169,000 pre-tax gain. They have compensated EWC's shareholders for
9 the return on this property for over 40 years and have always paid for the property taxes
10 and maintenance expenses related to this property. I recommend that this pre-tax gain be
11 credited to the ratepayers over a 2-year period, similar to the 2-year amortization period
12 used by the Company and me to determine the "normalized" rate case expense level in this
13 case. As shown on Schedule RJH-20, line 5 and footnote (6), my recommendation results
14 in an annual ratepayer credit of \$89,000.

15 - Depreciation on CIAC and Customer Advances

16 Q. WHAT IS THE ISSUE WITH REGARD TO DEPRECIATION ASSOCIATED WITH
17 CONTRIBUTIONS IN AID OF CONSTRUCTION AND CUSTOMER ADVANCES?

18 A. Contributions in Aid of Construction (CIAC) represent mostly main investments that have
19 been permanently contributed to the Company by individuals, developers, municipalities
20 or other outside parties. Customer advances represent the exact same type of property

1 contributions, however, portions of these customer advances are still subject to refund to
2 the contributing outside parties. Once EWC has paid the partial refunds for its customer
3 advances, the remaining customer advances balances will be reclassified to CIAC as
4 permanent property contributions. While certain customer advances portions will be
5 refunded to customers on an on-going basis, at the same time new customer advances will
6 be added on an on-going basis. The end result is that the Company will always, and at
7 any point in time, carry a permanent level of customer advances on its books. This is
8 evidenced by the following table:

	EWC's Cust. Adv. Balances (\$000's)	
12	1991	\$ 39,417
13	1992	40,553
14	1993	41,633
15	1994	41,820
16	1995	40,449

17 (Source: EWC's Annual Reports to the BPU)

18 The above table clearly indicates that the Company can be expected to carry on its books
19 a permanent level of customer advances in excess of \$40 million.

20 In summary, EWC's combined CIAC and customer advances balances are to be
21 considered permanent non-investor supplied capital. Since the Company's investors never
22 laid out any funds for these contributed investments, they should not be entitled to (1) earn
23 a return on such investments (through rate base inclusion), or (2) receive a return of the
24 investments (through depreciation). The Company has properly recognized the first of
25 these ratemaking principles by removing the plant investments financed by CIAC and

1 customer advances from its rate base. However, the Company has not consistently
2 followed through on the second of these ratemaking principles, i.e., it is claiming a return
3 of this contributed property by reflecting depreciation expenses on its plant financed by
4 CIAC and customer advances. I have corrected for this inconsistency by removing these
5 depreciation expenses from EWC's proposed pro forma year operating expenses. As
6 shown on Schedule RJH-21, footnote (2), EWC's proposed depreciation expenses on its
7 pro forma year plant financed by CIAC and customer advances amounts to \$674,000.
8 Thus, my recommendation reduces the Company's proposed pro forma year depreciation
9 expenses by this same amount of \$674,000. To be consistent, I have also reflected the
10 impact of this depreciation expense adjustment on the pro forma year depreciation reserve
11 balance, as shown on Schedule RJH-10, line 9.

12 Q. WHAT IS THE POSITION OF OTHER WATER UTILITY COMPANIES ON THE
13 ISSUE OF DEPRECIATING PLANT FINANCED BY CONTRIBUTED PROPERTY?

14 A. The American Water Works Company, the parent company of New Jersey American
15 Water Company, holds the following position on this subject, as stated on page 47 of its
16 1994 Annual Report to the Stockholders:

17 Utility plant funded by advances and contributions is excluded from
18 rate base and is generally not depreciated for ratemaking purposes.

1 Similarly, United Water Resources, the parent company of United Water of New Jersey,
2 reports on page 30 of its 1994 Annual Report to the Stockholders:

3 The balances of advances and contributions are used to reduce
4 utility plant in determining rate base, and plant funded by advances
5 and contributions is generally not depreciated.

6 I also understand that Middlesex Water Company has always taken the position in its base
7 rate proceedings that plant financed by contributed property is not depreciated for rate
8 making purposes.

9 Q. HAS EWC BEEN ALLOWED DEPRECIATION ON ITS CONTRIBUTED PROPERTY
10 FOR RATE MAKING PURPOSES DURING THE LAST 10 YEARS?

11 A. As confirmed in the Company's response to RAR-A-28, EWC has not been allowed
12 depreciation on its contributed property since 1986.

13 - Federal Income Taxes

14 Q. PLEASE EXPLAIN HOW YOU CALCULATED THE RECOMMENDED NON-CRP
15 FEDERAL INCOME TAXES FOR THE PRO FORMA YEAR, AS SHOWN ON
16 SCHEDULE RJH-23.

17 A. In calculating the recommended pro forma year federal income taxes, I used the exact
18 same methodology as proposed by the Company. The starting point of my calculations
19 is the recommended non-CRP pre-tax operating income level for the pro forma year. I

BEFORE THE STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF CONSUMERS NEW JERSEY WATER COMPANY FOR
APPROVAL OF AN INCREASE IN RATES FOR WATER SERVICE

BPU DOCKET NO. WR96100768
OAL DOCKET NO. PUC 10317-96

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE NEW JERSEY DIVISION
OF THE RATEPAYER ADVOCATE

MARCH 14, 1997

133 of 255

1 Federal Income Tax ("FIT") rate of 34% applicable to CNJWC.

2 As shown on Schedule RJH-4, I have recommended a large number of operating
3 adjustments with the effect of increasing the Company's proposed pro forma operating
4 income by a total amount of \$470,922. Each of these recommended operating income
5 adjustments will be discussed in detail below.

6 - Metered Sales Revenues

7 Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED PRO FORMA
8 METERED SALES REVENUES?

9 A. I have adjusted the Company's proposed pro forma metered sales revenues to reflect a
10 higher projected level of total Customer Equivalent Units ("CEU") at September 30, 1997.
11 I have accepted all other forecasting methodology components used by the Company to
12 forecast its pro forma metered sales revenues. In the table below, I have summarized the
13 projected CEU levels (by Division) recommended by the RPA as compared to the levels
14 proposed by CNJWC:

	<u>Northern</u>	<u>Central</u>	<u>Southern</u>	<u>Total</u>
RPA	9,949	11,662	14,355	35,966
CNJWC	<u>9,889</u>	<u>11,679</u>	<u>14,020</u>	<u>35,588</u>
Difference	60	(17)	335	378

19 The RPA-recommended projected CEU levels at September 30, 1997 were derived by taking
20 the actual CEU levels at December 31, 1996 and then adding projected CEU growth from
21 December 31, 1996 to September 30, 1997 based on the 3-year average historic growth

1 numbers shown in footnote (1) on Schedule RJH-11. As stated before, I have made no other
 2 adjustments to the Company's proposed metered sales revenue projection assumptions.
 3 Schedule RJH-11 shows that the application of the recommended projected CEU levels at
 4 September 30, 1997 to all of the remaining projection assumptions used by CNJWC results
 5 in the following pro forma metered sales revenues (by Division) as compared to the pro
 6 forma metered sales revenues proposed by CNJWC:

	<u>Northern</u>	<u>Central</u>	<u>Southern</u>	<u>Total</u>
7 RPA	\$2,922,363	\$3,509,447	\$4,631,844	\$11,063,655
8 CNJWC	<u>\$2,905,669</u>	<u>\$3,512,085</u>	<u>\$4,519,582</u>	<u>\$10,937,336</u>
9 Difference	\$ 16,694	\$ (2,638)	\$ 112,262	\$ 126,319

11 In summary, I recommend that the Company's proposed pro forma metered sales revenues
 12 be increased by \$126,319.

13 Q. COULD YOU NOW DESCRIBE THE RECOMMENDED PRO FORMA MILLION
 14 GALLON ("MG") PRODUCTION NUMBERS WHICH YOU HAVE CALCULATED
 15 BASED ON THE RECOMMENDED PRO FORMA MG SALES LEVELS?

16 A. As shown on Schedule RJH-11, lines 12 through 14, I derived the recommended pro forma
 17 MG production levels by dividing the recommended MG sales levels for each Division by
 18 the so-called "metered ratios" established by the Company. The Company has proposed
 19 metered ratios for the Northern, Central and Southern Divisions of 80%, 90% and 92%,
 20 respectively. While I have accepted the two latter Company-proposed metered ratios, I do
 21 not agree with the Company's proposed 80% metered ratio for the Northern Division. The
 22 Northern Division has historically experienced very high unaccounted-for water levels. In

1 response to SRW/T-10, the Company has confirmed this and agreed that this unaccounted-
2 for level should be reduced. In fact, the Northern Division is scheduled to start a
3 comprehensive leak survey for its water system which survey is expected to be completed
4 sometime in April 1997. In this regard, the Company states in response to SRW/T-10 :
5 "The Northern Division is hopeful that the comprehensive leak survey will raise the metered
6 ratio in 1997". Based on this information, I recommend that a metered ratio of 85% for the
7 Northern Division be used for purposes of determining the pro forma Northern MG
8 production level.

9 - Public Fire Revenues

10 Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED PRO FORMA PUBLIC
11 FIRE REVENUES?

12 A. I have adjusted the Company's proposed pro forma public fire revenues to reflect a higher
13 projected level of inch-feet at September 30, 1997. I have accepted all other forecasting
14 methodology components used by the Company to forecast its pro forma public fire
15 revenues. The recommended projected inch-feet levels at September 30, 1997 were derived
16 by taking the actual inch-feet levels at December 31, 1996 and then adding projected inch-
17 feet growth from December 31, 1996 to September 30, 1997, as derived in footnote (3) of
18 Schedule RJH-12. As shown in this footnote, in order to be conservative I have based my
19 projected growth analysis on the actual growth experienced in 1996 over 1995 rather than
20 based on the indicated 3-year average historic growth numbers. Schedule RJH-12 shows

1 that the application of the recommended projected inch-feet levels at September 30, 1997 to
2 all of the remaining projection assumptions used by CNJWC results in a recommended pro
3 forma public fire revenue level that is \$10,843 higher than the pro forma revenues proposed
4 by the Company.

5 - Labor Expenses

6 Q. PLEASE SUMMARIZE THE RECOMMENDED ADJUSTMENTS YOU HAVE MADE
7 TO THE COMPANY'S PROPOSED PRO FORMA LABOR EXPENSES.

8 A. The Company has proposed total pro forma O&M labor expenses of \$2,078,507 in this case.
9 The first column of Schedule RJH-14 shows more details regarding some of the key
10 components of the Company's proposed pro forma labor expense calculations. The second
11 column of Schedule RJH-14 shows that I have adjusted the Company's proposed labor
12 expense calculations to reflect (1) 1997 labor rate increases of 4.0% rather than the
13 Company's proposed rate increases of 4.25%; (2) a lower level of projected wages for
14 summer employees; (3) the removal of incentive compensation expenses; and (4) an O&M
15 expense ratio of 82.88% rather than the ratio of 85.28% proposed by the Company.

16 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENT FOR THE LOWER 1997
17 WAGE RATE INCREASES.

18 A. The Company's proposed pro forma labor expenses incorporated assumed wage increases
19 of 4.25% for its senior management effective April 1, 1997 and for its remaining employees

1 by Division personnel with the suppliers during the summer of 1996"⁶. Also, the Company
2 could not specify the expected effective date of this price increase.

3
4 - Employee Benefit Expenses

5 Q. PLEASE DESCRIBE YOUR RECOMMENDED ADJUSTMENT TO THE COMPANY'S
6 PROPOSED PRO FORMA EMPLOYEE BENEFIT EXPENSES.

7 A. As shown on Schedule RJH-16, while I have accepted the Company's proposed pro forma
8 health, life insurance and long-term disability expenses, I recommend that the Company's
9 proposed pro forma pension expenses be reduced by \$5,647. In calculating its proposed
10 pension expenses, the Company has applied an assumed ratio of 4% to the pro forma base
11 wage expenses. As shown in footnote (3) of Schedule RJH-16, the Company's actual "%
12 pension of base wages" during the years 1994 through 1996 ranged from 3.41% to 4.19%
13 with a 3-year average of 3.75%. I recommend that the pro forma pension expenses in this
14 case be determined by applying this 3-year historic average ratio of 3.75% to the pro forma
15 base wages.

⁶ Response to RAR-A-81

1 not receive rate recognition. See Re Atlantic City Sewerage, Docket Nos. 615-401,
2 618-692, May 9, 1962, Re New Jersey Water Service Company, Docket Nos. 6611-
3 796, 672-72, April 24, 1967

4 In summary, as shown in the third column of Schedule RJH-18, I recommend that the
5 appropriate rate case expense level to be recognized in this case amount to \$28,163.

6 - Other Post Retirement Employee Benefits ("OPEB") Costs

7 Q. PLEASE DESCRIBE THE COMPANY'S ANNUAL OPEB COST LEVELS, AS
8 DETERMINED BY ITS ACTUARY UNDER THE FINANCIAL ACCOUNTING
9 STANDARDS ("FAS") 106 ACCRUAL METHOD, FROM 1993 THROUGH TO DATE.

10 A. The annual FAS 106 OPEB cost levels booked by the Company since 1993 are as follows:

11	1993	\$46,600
12	1994	\$50,900
13	1995	\$47,200
14	1996	\$39,300
15	1997	\$31,000

16 Q. WHAT ANNUAL LEVEL OF OPEB COSTS HAS THE COMPANY BEEN ALLOWED
17 TO RECOVER IN RATES?

18 A. Since the Company's 1994 rate case, it has been allowed to recover a total annualized
19 amount of \$22,300 in rates for its OPEB costs. Because the rates from the Company's 1994
20 rate case became effective in May 1994, it experienced approximately 7 months worth of

1 OPEB related rate recoveries, or \$13,008, in the year 1994. For the years 1995 and 1996
- it recovered the full annual amounts \$22,300. Assuming that the rates from the instant case
3 will become effective August 1, 1997, the Company will experience \$13,008 of OPEB
4 related rate recoveries through the currently effective rates during the first 7 months of
5 1997.

6 Q. GIVEN THE AFOREMENTIONED INFORMATION, HAVE YOU CALCULATED THE
7 COMPANY'S APPROPRIATE FAS 106 RELATED REGULATORY ASSET BALANCE
8 AS OF AUGUST 1, 1997, THE EXPECTED RATE EFFECTIVE DATE OF THE
9 CURRENT CASE?

10 A. Yes. The FAS 106 regulatory asset balance represents the accumulated difference between
11 the Company's actual OPEB costs as determined under the FAS 106 accrual method and the
12 actual OPEB costs recovered in rates by the Company. Based on the previously discussed
13 information, I have calculated that CNJWC's appropriate FAS 106 regulatory asset balance
14 as of August 1, 1997 amounts to \$131,467. My calculations are shown in detail in footnote
15 (2) on Schedule RJH-19.

16 Q. WHAT ARE YOUR RECOMMENDATIONS REGARDING THE RATE MAKING
17 TREATMENT TO BE ALLOWED FOR THE COMPANY'S OPEB COSTS IN THIS
18 CASE?

19 A. Pursuant to the recent Board-approved stipulation in the generic FAS 106 proceeding, BPU
20 Docket No. AX96070530, dated December 23, 1996, I am making the following

1 recommendations with regard to the rate making treatment to be recognized in this case for
2 the Company's OPEB costs:

- 3 1. The Company's rates should include the full annual OPEB costs as determined by its
4 actuary on a FAS 106 accrual basis. In this regard, I recommend that the most recent
5 actuary-determined 1997 FAS 106 cost level of \$31,000 be included in rates.

- 6 2. The Company's FAS 106 regulatory asset balance at August 1, 1997 of \$131,467
7 should be amortized over a period of approximately 15.42 years and this annual
8 amortization amount should be recovered in rates. The recommended 15.42
9 amortization period is derived by taking a total amortization period of 20 years as the
10 starting point and then subtracting the time period already expired between January 1,
11 1993 and July 31, 1997 (approximately 4.58 years), in accordance with the
12 requirements of FASB's EITF 92-12.

- 13 3. The Company's regulatory expenses incurred as a result of the generic FAS 106
14 proceeding, BPU Docket No. AX96070530 of \$3,815 should be amortized over the
15 same 15.42 year amortization period as recommended for the regulatory asset and this
16 amortization amount should also be recovered in rates.

- 17 4. All previous OPEB costs recovered in rates and all future OPEB cost rate recoveries
18 should be fully funded in an external trust(s), including but not limited to a VEBA

1 trust, 401(k) plan or other acceptable vehicle.

2 In summary, as shown on Schedule RJH-19, I recommend that the Company be
3 allowed to include in rates a total amount of \$39,775 for its pro forma FAS 106 related
4 expenses.

5 - Office Leases

6 Q. WHY HAVE YOU MADE AN ADJUSTMENT FOR THE COMPANY'S PROPOSED
7 PRO FORMA EXPENSES FOR OFFICE LEASES?

8 A. The Company has projected that it will incur expenses of \$8,000 for the moves of its
9 Northern and Corporate offices to new facilities and has included these expenses in its pro
10 forma year operating expenses. It should be noted that these expenses do not represent
11 annual recurring operating expenses, rather, they represent one-time, non-recurring costs.
12 When questioned about this, the Company stated in its response to RAR-A-65: "I agree that
13 the moving expenses are one-time expenses, and the Company would not be opposed to an
14 amortization". Based on this information, I recommend that these moving expenses be
15 amortized over a 10-year period. As shown on Schedule RJH-13, line 10, my
16 recommendation reduces the Company's proposed office leases expense by \$7,200.

1 complex procedure be replaced by simply removing this "income" amount of \$20,000 from
2 the Company's pro forma cost of service. I have done so on Schedule RJH-13, line 18.

3 - Depreciation Expenses

4 Q. IS THE COMPANY CURRENTLY DEPRECIATING ITS UTILITY PLANT FUNDED
5 BY CIAC?

6 A. No. CIAC represent mostly Main Plant Investments that have been permanently contributed
7 to the Company by individuals, developers, municipalities or other outside parties. As such,
8 plant financed with CIAC comes at no cost to the Company and requires no investor-
9 supplied capital. For this reason, the Company does not depreciate its plant funded with
10 CIAC because it would not be appropriate to charge the ratepayers for costs that were never
11 incurred by the Company.

12 Q. IS THE COMPANY CURRENTLY DEPRECIATING ITS UTILITY PLANT FUNDED
13 BY CUSTOMER ADVANCES?

14 A. Yes, it is.

15 Q. DO YOU AGREE WITH THIS POSITION?

16 A. No, I do not. Customer advances represent the exact same type of property contributions
17 as CIAC, however, portions of these customer advances are still subject to refund to the
18 contributing outside parties. Once CNJWC has paid the partial refunds for its customer

1 advances, the remaining customer advances balances will be reclassified to CIAC as
2 permanent property contributions. While certain customer advances portions will be
3 refunded to customers on an on-going basis, at the same time new customer advances will
4 be added on an on-going basis. The end result is that the Company will always, and at any
5 point in time, carry a permanent level of customer advances on its books. This is evidenced
6 by the data shown on Schedule RJH-7 which indicates that the Company's customer
7 advances balances are always growing when viewed over the course of any particular year.
8 Thus, CNJWC's customer advances balance, similar to its CIAC balance, is to be considered
9 permanent non-investor supplied capital used to finance the Company's plant investment.
10 Since the Company's investors never laid out any funds for the plant investments financed
11 with customer advances, they should not be entitled to (1) earn a return on such investments
12 (through rate base inclusion), or (2) receive a return of the investments (through
13 depreciation). The Company has properly recognized the first of these rate making
14 principles by removing the plant investments financed by customer advances from its rate
15 base. This has been accomplished by treating the pro forma customer advances balance as
16 a separate rate base deduction. However, the Company has not consistently followed
17 through on the second of these rate making principles, i.e., it is claiming a return of this
18 contributed property by reflecting depreciation expenses on its plant financed by customer
19 advances. I have corrected for this inconsistency by removing these depreciation expenses
20 from CNJWC's proposed pro forma year operating expenses. As shown on Schedule RJH-
21 7, CNJWC's proposed depreciation expenses on its pro forma year plant financed by
22 customer advances amounts to \$103,700. Thus, I recommend that the Company's proposed

1 pro forma year depreciation expenses be reduced by this same amount of \$103,700. To be
2 consistent, I have also reflected the impact of this depreciation expense adjustment on the
3 pro forma year depreciation reserve balance, as shown on Schedule RJH-6.

4 Q. WHAT IS THE POSITION OF OTHER WATER UTILITY COMPANIES ON THE ISSUE
5 OF DEPRECIATING PLANT FINANCED BY CONTRIBUTED PROPERTY?

6 A. The American Water Works Company, the parent company of New Jersey American Water
7 Company, holds the following position on this subject, as stated on page 47 of its 1994
8 Annual Report to the Stockholders:

9 Utility plant funded by advances and contributions is
10 excluded from rate base and is generally not depreciated for
11 rate making purposes.

12 Similarly, United Water Resources, the parent company of United Water New Jersey,
13 reports on page 30 of its 1994 Annual Report to the Stockholders:

14 The balances of advances and contributions are used to reduce
15 utility plant in determining rate base, and plant funded by
16 advances and contributions is generally not depreciated.

17 Thus, my recommendation is consistent with the depreciation accounting treatment
18 espoused by the two largest water utility systems in New Jersey.

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
CONSUMERS NEW JERSEY WATER) BPU Docket No. WR97080615
COMPANY FOR AN INCREASE IN ITS) OAL Docket No. PUC08464-97
RATES FOR WATER SERVICE)

Direct Testimony
of
ROBERT J. HENKES

On Behalf of the New Jersey
Division of the Ratepayer Advocate

January 16, 1998

146 of 255

1 - Metered Sales Revenues

2 Q. PLEASE SUMMARIZE THE COMPANY'S ORIGINAL "AS-FILED" AND
3 SUBSEQUENTLY REVISED PRO FORMA METERED SALES REVENUE
4 PROJECTIONS.

5 A. As shown on Company Exhibit P-13, Sheet 1, the Company originally projected its pro
6 forma metered sales revenues based on conditions expected as of August 31, 1998 to be
7 \$11,078,773. The Company subsequently submitted a revised study, employing a new
8 revenue forecasting methodology, indicating that its projected pro forma metered sales
9 revenues should be revised downward to \$10,971,446, or \$107,327 lower than the original
10 projections. The results of this latest revised metered sales revenue projection are
11 summarized on schedule RJH-8, page 2 of 2.

12 Q. DO YOU BELIEVE THAT THE COMPANY'S LATEST REVISED METERED SALES
13 PROJECTION METHODOLOGY IS REASONABLE?

14 A. Yes. I have reviewed and analyzed the reasons why the Company has changed its sales
15 forecasting methodology and find these reasons to be valid. Therefore, in determining the
16 recommended metered sales revenues, I have used the same forecasting methodology as used
17 in the Company's revised study.

18 Q. HAVE YOU ADJUSTED THE COMPANY'S REVISED METERED SALES REVENUE
19 PROJECTIONS?

20 A. Yes. I have adjusted the Company's proposed revised pro forma metered sales revenues to

1 reflect a higher projected level of total Customer Equivalent Units ("CEU") at August 31,
2 1998. As shown on schedule RJH-8, page 1, I have accepted all other forecasting
3 methodology components used by the Company to forecast its revised pro forma metered
4 sales revenues.

5 The Ratepayer Advocate recommended projected CEU levels at August 31, 1998 were
6 derived by taking the actual CEU levels at December 31, 1997 and then adding projected
7 CEU growth from December 31, 1997 to August 31, 1998 based on the 4-year average
8 historic growth numbers shown in footnote (1) on Schedule RJH-8, page 1. As stated
9 before, I have made no other adjustments to the Company's proposed revised metered sales
10 revenue projection assumptions. Schedule RJH-8, page 1, line 11 shows that the application
11 of the recommended projected CEU levels at August 31, 1998 to all of the remaining
12 projection assumptions used by CNJWC results in total recommended pro forma metered
13 sales revenues of \$11,101,417. Schedule RJH-4, line 2 shows that this recommended pro
14 forma metered sales revenue amount of \$11,101,417 is \$22,644 higher than the Company's
15 "as filed" pro forma metered sales revenue amount of \$11,078,773.

16 Q. COULD YOU NOW DESCRIBE THE RECOMMENDED PRO FORMA MILLION
17 GALLON PRODUCTION NUMBERS WHICH YOU HAVE CALCULATED BASED ON
18 THE RECOMMENDED PRO FORMA MG SALES LEVELS?

19 A. As shown on Schedule RJH-8, lines 12 through 14, I derived the recommended pro forma
20 Million Gallon ("MG") production levels by dividing the recommended MG sales levels for
21 each Division by the so-called "metered ratios", similar to the approach used by CNJWC.

1 The Company has proposed metered ratios for the Northern, Central and Southern Divisions
2 of 80%, 90% and 92%, respectively, and I have accepted these Company-proposed metered
3 ratios. The resulting recommended total pro forma MG production level amounts to
4 approximately 3,904 MG.

5 - Labor Expenses
6

7 Q. PLEASE SUMMARIZE THE RECOMMENDED ADJUSTMENTS YOU HAVE MADE
8 TO THE COMPANY'S PROPOSED PRO FORMA LABOR EXPENSES.

9 A. The Company has proposed total pro forma O&M labor expenses of \$2,121,380 in this case.
10 The first column of Schedule RJH-10 shows more details regarding some of the key
11 components of the Company's proposed pro forma labor expense calculations. The second
12 column of Schedule RJH-10 shows that I have adjusted the Company's proposed labor
13 expense calculations to reflect: (1) a lower level of projected wages for summer employees;
14 (2) the removal of the entire requested amount for incentive compensation expenses; and (3)
15 an O&M expense ratio of 83.75% rather than the ratio of 85.82% proposed by the
16 Company.

17 Q. PLEASE EXPLAIN YOUR FIRST RECOMMENDED ADJUSTMENT FOR THE
18 LOWER LEVEL OF SUMMER EMPLOYEE WAGE EXPENSES.

19 A. In response to RAR-A-67, the Company confirmed the following information regarding its
20 actual total summer employee hours worked and gross wages paid during 1995, 1996 and
21 1997:

1 Company's "Other Expenses". This recommendation is based upon information that I have
2 obtained through my participation in other utility base rate cases filed before the BPU.

3 Q. BASED ON YOUR PREVIOUSLY DISCUSSED FINDINGS AND CONCLUSIONS,
4 WHAT LEVEL OF "OTHER EXPENSES" DO YOU RECOMMEND BE USED FOR
5 RATE MAKING PURPOSES IN THIS CASE?

6 A. As shown on Schedule RJH-15, I recommend that the appropriate level of "Other Expenses"
7 to be recognized for rate making purposes in this case is \$757,074.

8 - Depreciation Expenses

9 Q. IS THE COMPANY CURRENTLY DEPRECIATING ITS UTILITY PLANT FUNDED
10 BY CONTRIBUTIONS IN AID OF CONSTRUCTION?

11 A. No. CIAC represent mostly Main plant investments that have been permanently contributed
12 to the Company by individuals, developers, municipalities or other outside parties. As such,
13 plant financed with CIAC comes at no cost to the Company and requires no investor-
14 supplied capital. For this reason, the Company does not depreciate its plant funded with
15 CIAC because it would not be appropriate to charge the ratepayers for costs that were never
16 incurred by the Company.

17 Q. IS THE COMPANY CURRENTLY DEPRECIATING ITS UTILITY PLANT FUNDED
18 BY CUSTOMER ADVANCES?

19 A. Yes, it is.

1 Q. DO YOU AGREE WITH THIS POSITION?

2 A. No, I do not. Customer advances represent the exact same type of property contributions
3 as CIAC, however, portions of these customer advances are still subject to refund to the
4 contributing outside parties. Once CNJWC has paid the partial refunds for its customer
5 advances, the remaining customer advances balances will be reclassified to CIAC as
6 permanent property contributions. While certain customer advances portions will be
7 refunded to customers on an on-going basis, at the same time new customer advances will
8 be added on an on-going basis. The end result is that the Company will always, and at any
9 point in time, carry a permanent level of customer advances on its books. Thus, CNJWC's
10 customer advances balance, similar to its CIAC balance, is to be considered permanent non-
11 investor supplied capital used to finance the Company's plant investment.

12 Since the Company's investors never contributed any funds for the plant investments
13 financed with customer advances, they should not be entitled to: (1) earn a return on such
14 investments (through rate base inclusion), or (2) receive a return of the investments (through
15 depreciation). The Company has properly recognized the first of these rate making
16 principles by removing the plant investments financed by customer advances from its rate
17 base. This has been accomplished by treating the pro forma customer advances balance as
18 a separate rate base deduction. However, the Company has not consistently followed
19 through on the second of these rate making principles, i.e., it is claiming a return of this
20 contributed property by reflecting depreciation expenses on its plant financed by customer
21 advances. I have corrected this inconsistency by removing these depreciation expenses from
22 CNJWC's proposed pro forma year operating expenses. As shown on Schedule RJH-16,

1 CNJWC's proposed depreciation expenses for its pro forma year plant financed by customer
2 advances amounts to \$95,970. Thus, I recommend that the Company's proposed pro forma
3 year depreciation expenses be reduced by this same amount of \$95,970. To be consistent,
4 I have also reflected the impact of this depreciation expense adjustment on the pro forma
5 year depreciation reserve balance, as shown on Schedule RJH-5.

6 - Revenue Taxes

7 Q. HOW DID YOU DERIVE THE RECOMMENDED PRO FORMA REVENUE TAXES TO
8 BE USED FOR RATE MAKING PURPOSES IN THIS CASE?

9 A. As shown on Schedule RJH-17, I have used the exact same methodology and calculation
10 components as those used by the Company to derive the recommended pro forma revenue
11 taxes. The difference between the recommended and Company-proposed pro forma revenue
12 tax levels is due to the "flow-through" impact of adjustments made to the Company's
13 proposed positions regarding total operating revenues and bad debt expenses.

14 - Income Taxes

15 Q. HOW DID YOU DERIVE THE RECOMMENDED PRO FORMA INCOME TAXES TO
16 BE USED FOR RATE MAKING PURPOSES IN THIS CASE?

17 A. As shown on Schedule RJH-18, I have used the exact same methodology and calculation
18 components as those used by the Company to derive the recommended pro forma income

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
NEW JERSEY - AMERICAN WATER)
COMPANY, INC FOR AN INCREASE IN)
RATES FOR WATER AND SEWER)
SERVICE AND OTHER MODIFICATIONS)**

**BPU Docket No. WR98010015
OAL Docket No. PUC699-98S**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

June 30 , 1998

1 - Group Insurance, 401(k), Payroll Taxes

2 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENTS TO NJAWC'S PROPOSED
3 PRO FORMA GROUP INSURANCE, 401(K) EXPENSES AND PAYROLL TAXES
4 SUMMARIZED ON SCHEDULE RJH-4, LINE 9 AND DETAILED IN SCHEDULE RJH-
5 18.

6 A. I have adjusted the Company's proposed pro forma group insurance, 401(k) expenses and
7 payroll taxes to reflect a recommended construction ratio of 11.05% rather than the Company's
8 proposed construction ratio of 10.45%, as discussed in more detail in the previous "Salaries
9 and Wages" section of this testimony.

10 This recommended adjustment reduces the Company's proposed pro forma expenses by
11 \$34,000 with a related pro forma income increase impact of \$22,000.

12 - Post -Retirement Benefits Other Than Pensions ("PBOP") Expenses

13 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENTS TO NJAWC'S PROPOSED
14 PRO FORMA PBOB EXPENSES SUMMARIZED ON SCHEDULE RJH-4, LINE 10 AND
15 DETAILED IN SCHEDULE RJH-19.

16 A. I have adjusted the Company's proposed PBOP expenses in two respects. First, I have replaced
17 the Company's proposed 1997 PBOP costs of \$2,264,000 with the 1998 PBOP costs of
18 \$2,200,897. In response to RAR-A-102, the Company has agreed that this most recent PBOP
19 cost number should be used for ratemaking purposes in this case.

1 Second, I adjusted NJAWC's proposed amount chargeable to construction. Whereas
2 NJAWC has proposed a construction ratio of 10.45%, I recommend a construction ratio of
3 11.05% as discussed in more detail in the previous "Salaries and Wages" section of this
4 testimony.

5 These two recommended adjustments reduce the Company's proposed pro forma PBOP
6 expenses by \$70,000, with a related pro forma income increase impact of \$46,000.

7 - Power Expenses

8 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENT TO NJAWC'S PROPOSED
9 PRO FORMA POWER EXPENSES SUMMARIZED ON SCHEDULE RJH-4, LINE 11 AND
10 DETAILED IN SCHEDULE RJH-20.

11 A. The Company's proposed pro forma test year power expenses are based on the current electric
12 rates of Atlantic Electric, Public Service Electric & Gas, and GPU Energy, the electric utilities
13 serving NJAWC. This means that the Company has not adjusted its pro forma power expenses
14 to reflect the impact of electric industry restructuring currently pending for all of the electric
15 utilities in New Jersey. Pursuant to the Board's "Green Book" restructuring recommendations
16 and the subsequent restructuring filings by the aforementioned electric utilities, it can be
17 expected that the electric rates for these utilities will be reduced by *at least* 5% effective January
18 1, 1999. Since these electric rate reductions can be expected to take place during the time that
19 the rates from this case will become effective, I recommend that the Company's proposed pro
20 forma power expenses be reduced by a factor of 5%.

- Depreciation Expenses

1
2 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENTS TO NJAWC'S PROPOSED
3 PRO FORMA DEPRECIATION EXPENSES SUMMARIZED ON SCHEDULE RJH-4,
4 LINE 26 AND DETAILED IN SCHEDULE RJH-33.

5 A. I have adjusted the Company's proposed depreciation expenses in two respects. First, I have
6 removed the Company's proposed depreciation expenses associated with contributed plant.
7 Second, I have reflected the impact on the Company's proposed depreciation expenses of the
8 recommended plant in service adjustments. In total, these two recommended adjustments
9 reduce NJAWC's proposed pro forma depreciation expenses by \$1,460,000 and increase the
10 Company's proposed pro forma income by \$949,000.

11 Q. PLEASE DESCRIBE THE REASONS FOR THE FIRST RECOMMENDED
12 DEPRECIATION ADJUSTMENT.

13 A. Contributions in Aid of Construction (CIAC) represent main, services, hydrants and meters
14 investments that have been permanently contributed to the Company by individuals, developers,
15 municipalities or other outside parties. Customer advances represent the exact same type of
16 property contributions, however, portions of these customer advances are still subject to refund
17 to the contributing outside parties. Once NJAWC has paid the partial refunds for its customer
18 advances, the remaining customer advances balances will be reclassified to CIAC as permanent
19 property contributions. Since the Company's investors never laid out any funds for these
20 contributed investments, they should not be entitled to (1) earn a return on such investments

(through rate base inclusion), or (2) receive a return of the investments (through depreciation). The Company has properly recognized the first of these ratemaking principles by removing the plant investments financed by CIAC and customer advances from its rate base. However, the Company has not consistently followed through on the second of these ratemaking principles, i.e., it is claiming a return of this contributed property by reflecting depreciation expenses on its plant financed by CIAC and customer advances. I have corrected for this inconsistency by removing these depreciation expenses from NJAWC's proposed pro forma year operating expenses. As shown on Schedule RJH-33, footnote (2), NJAWC's proposed depreciation expenses on its pro forma year plant financed by CIAC and customer advances amounts to approximately \$726,000. Thus, my recommendation reduces the Company's proposed pro forma year depreciation expenses by this same amount of \$726,000.

12 Q. IS THE COMPANY CURRENTLY BEING ALLOWED TO BOOK DEPRECIATION ON
13 CONTRIBUTED PLANT FOR RATEMAKING PURPOSES?

14 A. No. NJAWC's most recent Annual Report states on pages 10 and 11:

15 Depreciation expense on contributed property is not recognized in cost of service
16 by the Board.

17 Utility plant funded by advances and contributions is excluded from rate base and
18 is not depreciated.

19 Also, in response to RAR-A-25, the Company has confirmed that it...“does not book
20 depreciation on contributed property and has not booked it for at least the past five years.”

21 In summary, my recommendation to exclude depreciation on contributed property in this
22 case is appropriate for the reasons described earlier.

1 Q. PLEASE DESCRIBE YOUR SECOND DEPRECIATION EXPENSE ADJUSTMENT.

2 A. This adjustment is a direct result of my recommended plant in service adjustment in this case.
3 As shown in footnote (3) on Schedule RJH-33, my recommendation to reduce the Company's
4 proposed projected plant in service level by \$\$29.2 million results in a corresponding
5 depreciation expense adjustment of \$\$733,000.

6
7 - Amortization of Land Sales Gain

8 Q. PLEASE EXPLAIN THE INCOME ADJUSTMENT FOR THE AMORTIZATION OF
9 LAND SALES GAINS SHOWN ON SCHEDULE RJH-4, LINE 27.

10 A. The reasons for this recommended income adjustment were previously discussed in the
11 "Unamortized Gain on Land Sales" rate base section of this testimony and the calculations
12 underlying this income adjustment are shown on Schedule RJH-11.

13 - Interest Synchronization

14 Q. PLEASE EXPLAIN YOUR RECOMMENDED INTEREST SYNCHRONIZATION
15 ADJUSTMENT SUMMARIZED ON SCHEDULE RJH-4, LINE 28 AND DETAILED ON
16 SCHEDULE RJH-34.

17 A. Both the Company and I believe it is appropriate to use "synchronized interest" as a tax
18 deduction in calculating the appropriate pro forma income taxes in this case. The "synchronized
19 interest" amount is determined by multiplying the rate base times the weighted cost of debt

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER MIDDLESEX WATER)
COMPANY FOR APPROVAL OF AN) BPU Docket No. WR98090795
INCREASE IN ITS RATES FOR WATER) OAL Docket No. PUCRL 8776-98S
SERVICE AND OTHER TARIFF CHANGES)
)**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

March 19, 1999

159 of 255

MWC's pro forma test year results amounts to \$12,000, of which \$7,000 is actually booked in the test year and \$5,000 is reflected as a pro forma test year expense adjustment. The \$5,000 pro forma adjustment was removed by me as part of the South Amboy incremental revenue requirement analysis on Schedule RJH-2 (line 10 b.). The remaining \$7,000 actual test year per books expense has been removed as a separate expense adjustment on Schedule RJH-18, line 8.

- Pro Forma Annualized Depreciation Expenses

Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-17.

A. As shown on Schedule RJH-17, page 1, I have calculated separate pro forma annualized depreciation expenses for (1) the CJO plant upgrade, and (2) all non-CJO upgrade related plant in service included in rate base.

The annualized depreciation expenses associated with the CJO upgrade were calculated by applying the CJO-specific composite depreciation rate of 2.69% to the CJO upgrade plant level of \$36.420 million included in rate base in this case. This results in annualized CJO upgrade depreciation expenses of \$979,334 as shown on Schedule RJH-17, page 1, line 8.

With regard to the non-CJO upgrade plant in service, the pro forma annualized depreciation expenses were determined by applying the appropriate composite depreciation rate of 2.22% to the non-CJO upgrade plant in service balance included in rate base,

exclusive of non-depreciable land and land rights, and net of plant funded by CIAC and Customer Advances. This results in annualized non-CJO upgrade depreciation expenses of \$2,829,338 as shown on Schedule RJH-17, page 1, line 5.

Thus, the total recommended pro forma annualized depreciation expenses to be recognized for ratemaking purposes in this case amount to \$3,808,672, as shown on Schedule RJH-17, page 1, line 9.

Q. WHY IS 2.22% THE APPROPRIATE COMPOSITE DEPRECIATION RATE TO DETERMINE THE NON-CJO UPGRADE PLANT DEPRECIATION EXPENSES?

A. The recommended rate base inclusion for the non-CJO upgrade plant in service is based on the actual per books plant in service balance as of January 31, 1999. Schedule RJH-17, page 2 shows that the application of the Company's currently authorized depreciation rates to the corresponding actual plant account balances at January 31, 1999 derives the appropriate composite depreciation rate of 2.22%.

Q. IN CALCULATING ITS PROPOSED ANNUALIZED DEPRECIATION EXPENSES, HAS THE COMPANY PROPOSED TO DEPRECIATE PLANT FUNDED BY CIAC AND CUSTOMER ADVANCES?

A. While the Company does not propose to depreciate plant funded by CIAC, it does propose to depreciate plant funded by Customer Advances.

Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

A. No, I do not. CIAC represent mostly Main plant investments that have been permanently contributed to the Company by individuals, developers, municipalities or other outside parties. As such, plant financed with CIAC comes at no cost to the Company and requires no investor-supplied capital. For this reason, the Company does not depreciate its plant funded with CIAC because it would not be appropriate to charge the ratepayers for costs that were never incurred by the Company.

Customer Advances represent the exact same type of property contributions as CIAC, however, portions of these Customer Advances are still subject to refund to the contributing outside parties. Once MWC has paid the partial refunds for its Customer Advances, the remaining Customer Advances balances will be reclassified to CIAC as permanent property contributions. While certain Customer Advances portions will be refunded to customers on an on-going basis, at the same time new Customer Advances will be added on an on-going basis. The end result is that the Company will always, and at any point in time, carry a permanent level of Customer Advances on its books. Thus, MWC's Customer Advances balance, similar to its CIAC balance, is to be considered permanent non-investor supplied capital used to finance the Company's plant investment.

Since the Company's investors never laid out any funds for the plant investments financed with Customer Advances, they should not be entitled to (1) earn a return on such investments (through rate base inclusion), or (2) receive a return of the investments (through depreciation). The Company has properly recognized the first of these rate making principles by removing the plant investments financed by Customer Advances from

its rate base. However, the Company has not consistently followed through on the second of these rate making principles, i.e., it is claiming a return of this contributed property by reflecting depreciation expenses on its plant financed by Customer Advances. I have corrected for this inconsistency by not calculating depreciation expenses on plant funded by the Company's Customer Advances balance.

- GR&FT Expenses

Q. WHY HAVE YOU MADE AN ADJUSTMENT TO THE COMPANY'S PROPOSED GR&FT EXPENSES, AS SHOWN ON SCHEDULE RJH-18?

A. The recommended GR&FT expense adjustment shown on Schedule RJH-18 is a direct result of my recommended revenue adjustments discussed earlier in this testimony and shown on Schedules RJH-13 and RJH-14.

- Income Taxes

Q. HAVE YOU CALCULATED THE RECOMMENDED PRO FORMA INCOME TAXES TO BE RECOGNIZED FOR RATEMAKING PURPOSES IN THIS CASE IN A MANNER CONSISTENT WITH THE COMPANY'S METHODOLOGY?

A. Yes, my calculations are presented on Schedule RJH-19. There are three reasons why the recommended pro forma income taxes are different from the Company's proposed pro forma income taxes. First, the recommended operating income before income taxes is higher than

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
MOUNT HOLLY WATER COMPANY)
FOR APPROVAL OF AN INCREASE IN)
RATES FOR SERVICE)**

**BPU Docket No. WR99010032
OAL Docket No. PUCRS 00582-99S**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

July 16, 1999

164 of 255

shown on Schedule RJH-16, this results in a recommended total annual normalized WRM expense level of \$28,866.

3
- FASB 106 Expense Adjustment

4 Q. PLEASE EXPLAIN THE RECOMMENDED EXPENSE ADJUSTMENT TO THE
5 COMPANY'S PROPOSED FASB 106 EXPENSES.

6 A. While the Company in response to RAR-A-71 indicated that its most recent actuary-prepared
7 FASB 106 cost for 1999 would be available around June 15, 1999, this actuary valuation was
8 still not available at the time this testimony was being prepared. In the meantime, the
9 Company based its pro forma FASB 106 cost estimate of \$48,917 in its 4/30/99 Update Filing
10 on its actual 1998 FASB 106 costs, increased by an inflator of 5%. I disagree with this cost
11 estimate. Instead, I recommend that as long as the actual 1999 FASB 106 cost valuation is not
12 available, the actual 1998 FASB 106 expenses without the assumed 5% inflator be used for
13 ratemaking purposes in this case. The Board has never allowed a cost increase based on
14 unsubstantiated inflation estimates. As shown on Schedule RJH-17, my recommendation
15 reduces the Company's proposed FASB 106 costs by \$1,871.

16 - Regulatory Expense Adjustment

17 Q. PLEASE EXPLAIN YOUR RECOMMENDED ADJUSTMENTS TO THE COMPANY'S
18 PROPOSED REGULATORY EXPENSES IN THIS CASE.

19 A. The derivation of the recommended regulatory expenses in this case are detailed on Schedule

3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19

O&M expense level to which the Company applied the estimated cost increase factor based on its 1999 operating budget represents a normalized level that can reasonably be expected on an on-going basis.

For these reasons, the Company's proposed general cost adjustment should be rejected by the Board. My recommendation is shown on Schedule RJH-19, lines 4 and 5.

- Miscellaneous Expense Adjustment

Q. PLEASE EXPLAIN THE MISCELLANEOUS EXPENSE ADJUSTMENT SHOWN ON SCHEDULE RJH-12, LINE 16.

A. As detailed in footnote 4 of Schedule RJH-12, the total recommended miscellaneous expense adjustment of \$1,184 consists of the recommended removal of \$684 for lobbying expenses and \$500 for donation expenses. Both lobbying and donation expenses should be treated "below-the-line" for ratemaking purposes as they do not represent expenses that are necessary for the provision of adequate and reliable water service. The Ratepayer Advocate has a well-established and long-standing policy that 100% of a utility's donation expenses should be paid for by the shareholder and I agree with that policy.

- Depreciation Expense Adjustment

Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-20.

A. As detailed on Schedule RJH-20, the starting point of my recommended pro forma annualized

3
4
5
6
7
depreciation expense position is the Company's pro forma annualized depreciation expense amount reflected in its 4/30/99 Update Filing. I then decreased this Company-proposed annualized depreciation expense amount to remove the depreciation expenses associated with plant funded by customer advances and to eliminate the depreciation expenses related to the utility plant disallowances recommended by me in this case. Thus, the total recommended pro forma annualized depreciation expenses to be recognized for ratemaking purposes in this case amount to \$582,898 as shown on Schedule RJH-20, line 4.

8 Q. IN CALCULATING ITS PROPOSED ANNUALIZED DEPRECIATION EXPENSES, HAS
9 THE COMPANY PROPOSED TO DEPRECIATE PLANT FUNDED BY CIAC AND
10 CUSTOMER ADVANCES?

11 A. While the Company does not propose to depreciate plant funded by CIAC, it does propose to
12 depreciate plant funded by Customer Advances.

13 Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

14 A. No, I do not. CIAC represent mostly Main plant investments that have been permanently
15 contributed to the Company by individuals, developers, municipalities or other outside
16 parties. As such, plant financed with CIAC comes at no cost to the Company and requires
17 no investor-supplied capital. For this reason, the Company does not depreciate its plant
18 funded with CIAC because it would not be appropriate to charge the ratepayers for costs that
19 were never incurred by the Company.

20 Customer Advances represent the exact same type of property contributions as CIAC,
21 however, portions of these Customer Advances are still subject to refund to the contributing

outside parties. Once MH has paid the partial refunds for its Customer Advances, the remaining Customer Advances balances will be reclassified to CIAC as permanent property contributions. While certain Customer Advances portions will be refunded to customers on an on-going basis, at the same time new Customer Advances will be added on an on-going basis. The end result is that the Company will always, and at any point in time, carry a permanent level of Customer Advances on its books. Thus, MH's Customer Advances balance, similar to its CIAC balance, is to be considered permanent non-investor supplied capital used to finance the Company's plant investment.

Since the Company's investors never laid out any funds for the plant investments financed with Customer Advances, they should not be entitled to (1) earn a return on such investments (through rate base inclusion), or (2) receive a return of the investments (through depreciation). The Company has properly recognized the first of these rate making principles by removing the plant investments financed by Customer Advances from its rate base. However, the Company has not consistently followed through on the second of these rate making principles, i.e., it is claiming a return of this contributed property by reflecting depreciation expenses on its plant financed by Customer Advances. I have corrected for this inconsistency by not calculating depreciation expenses on plant funded by the Company's Customer Advances balance.

Q. IS THE COMPANY'S POSITION REGARDING DEPRECIATION ON PLANT FUNDED BY CUSTOMER ADVANCES INCONSISTENT WITH THE POSITION REGARDING THIS SAME ITEM TAKEN BY ITS PARENT COMPANY, ELIZABETHTOWN WATER COMPANY ("EWC")?

5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21

Yes. EWC is currently not depreciating plant funded by both CIAC and customer advances. This is confirmed on page 17 of EWC's 1998 Annual Report to the Stockholders where it reports:

A decrease of \$.6 million [in depreciation expenses] resulted from Elizabethtown no longer being required by the BPU to depreciate utility plant acquired through Contributions in Aid of Construction and Customers' Advances for Construction.

8 Q. HAVE YOU CALCULATED THE DEPRECIATION AMOUNT ASSOCIATED WITH
9 PLANT FUNDED WITH CUSTOMERS ADVANCES THAT SHOULD BE REMOVED
10 FROM THIS CASE?

11 A. Yes. This depreciation expense amounts to \$48,324. As shown on Schedule RJH-20,
12 footnote 2, this amount is derived by applying the appropriate depreciation rate of 1.66%
13 to the customer advances balance of \$2,911,000 projected for the end of the pro forma
14 period, 12/31/99.

15 Q. HOW DID YOU CALCULATE THE DISALLOWED DEPRECIATION EXPENSE
16 AMOUNT RELATED TO UTILITY PLANT DISALLOWANCES RECOMMENDED BY
17 YOU IN THIS PROCEEDING?

18 A. As detailed in footnote 3 of Schedule RJH-20, I applied an appropriate composite
19 depreciation rate of 1.84% to the recommended utility plant adjustment amount of \$348,496.
20 The composite depreciation rate of 1.84% was calculated based on information contained
21 in P-4-U and P-8-U, Sch. 2, page 1.

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
THE MOUNT HOLLY WATER COMPANY) BPU Docket No. WR99010032
FOR APPROVAL OF AN INCREASE IN BASE) OAL Docket No. PUCRS 00582-99S
RATES FOR SERVICE AND INCORPORATING)
THEREIN THE PURCHASED WATER)
ADJUSTMENT CLAUSE)

Supplemental Direct Testimony
of
ROBERT J. HENKES

On Behalf of the New Jersey
Division of the Ratepayer Advocate

September 2, 1999

170 of 255

- Chemical Expense Adjustment

2 Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA
3 ANNUAL CHEMICAL EXPENSES SHOWN ON SCHEDULE RJH-13-S.

4 A. Similar to the recommended power expense derivation, the starting point of my calculations
5 is the recommended pro forma MG pumpage of 1,333.51 associated with the pro forma
6 revenue projections in this case. As discussed in the prior section of this testimony, this
7 recommended pumpage level incorporates a UFW ratio of 8.33% as opposed to the UFW
8 ratio of 10.72% proposed by the Company.

9 I then applied to this pro forma MG pumpage level the same unit chemical cost
10 number of \$58.90 MG as proposed by the Company in its supplemental filing. As shown
11 on Schedule RJH-13-S, line 3, this results in a recommended pro forma annual chemical
12 cost level of \$78,544.

13 - FASB 106 Expense Adjustment

14 Q. PLEASE EXPLAIN THE RECOMMENDED EXPENSE ADJUSTMENT TO THE
15 COMPANY'S PROPOSED FASB 106 EXPENSES.

16 A. While the Company in response to RAR-A-71 indicated that its most recent actuary-
17 prepared FASB 106 cost for 1999 would be available around June 15, 1999, this actuary
18 valuation was still not available at the time this supplemental testimony was being
19 prepared. In the meantime, the Company based its pro forma FASB 106 cost estimate of
20 \$48,917 on its actual 1998 FASB 106 costs, increased by an inflator of 5%. I disagree with

1 this cost estimate. Instead, I recommend that as long as the actual 1999 FASB 106 cost
2 valuation is not available, the actual 1998 FASB 106 expenses without the assumed 5%
3 inflator be used for ratemaking purposes in this case. The Board has never allowed a cost
4 increase based on unsubstantiated inflation estimates. As shown on Schedule RJH-14-S,
5 my recommendation reduces the Company's proposed FASB 106 costs by \$1,871.

6 - Transportation Expense Adjustment

7 Q. PLEASE DESCRIBE YOUR RECOMMENDED ADJUSTMENT FOR
8 TRANSPORTATION EXPENSES.

9 A. Based on my review of the data contained on P-8-U, Schedule 1-N, page 2 and the cross-
10 examination of Company witness Stroin, I believe that the Company's proposed projected
11 transportation expense level of \$105,000 is overstated. To be able to analyze this issue in
12 more detail, the Company was requested, through hearing transcript requests, to provide
13 additional information regarding the derivation of its transportation expense proposal.
14 However, the responses to these transcript requests are still outstanding at this time.
15 Therefore, until I have had the opportunity to review the responses to these transcript
16 requests, I recommend that the Company's actual transportation expenses for the most
17 recent 12-month period for which actual data are available be recognized for ratemaking
18 purposes at this time. As shown in the response to RAR-A-31, page 4, Update 7/31/99, the
19 actual transportation expenses for the 12-month period ended 7/31/99 amount to \$80,371.

20 On Schedule RJH-10-S, line 14, I show that the reflection of this cost number reduces
1 the Company's proposed expenses by \$24,629.

Advocate has a well-established and long-standing policy that 100% of a utility's donation expenses should be paid for by the shareholder and I agree with that policy.

- Depreciation Expense Adjustment

Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-16-S.

A. As detailed on Schedule RJH-16-S, the starting point of my recommended pro forma annualized depreciation expense position is the Company's pro forma annualized depreciation expense amount reflected in its supplemental filing. I then decreased this Company-proposed annualized depreciation expense amount to remove the depreciation expenses associated with plant funded by customer advances and to eliminate the depreciation expenses related to the Mansfield II plant and other utility plant disallowances recommended by me in this case. Thus, the total recommended pro forma annualized depreciation expenses to be recognized for ratemaking purposes in this case amount to \$847,992 as shown on Schedule RJH-16, line 5.

Q. WHY DID YOU REMOVE THE DEPRECIATION EXPENSES ASSOCIATED WITH PLANT FUNDED BY CUSTOMER ADVANCES?

A. This depreciation expense adjustment was agreed upon between the Ratepayer Advocate and the Company, as described on page 2 of the MOU dated 8/25/99. I derived the recommended depreciation expense removal by applying the agreed upon depreciation rate of 1.66% to the projected 12/31/99 customer advances balance recommended by me in this

testimony.

2 Q. HOW DID YOU CALCULATE THE DISALLOWED DEPRECIATION EXPENSE
3 AMOUNT RELATED TO THE "ROUTINE" UTILITY PLANT DISALLOWANCES
4 RECOMMENDED BY YOU IN THIS PROCEEDING?

5 A. As detailed in footnote 3 of Schedule RJH-16-S, I applied the appropriate composite
6 "routine plant" depreciation rate of 1.73% to the recommended utility plant adjustment
7 amount. The composite depreciation rate of 1.73% was calculated based on information
8 contained in PI-29-U-S.

9 Q. HOW DID YOU CALCULATE THE DISALLOWED DEPRECIATION EXPENSE
10 AMOUNT RELATED TO THE MANSFIELD II PLANT DISALLOWANCES
11 RECOMMENDED BY YOU IN THIS PROCEEDING?

12 A. As detailed in footnote 4 of Schedule RJH-16-S, I applied the appropriate composite
13 Mansfield II plant depreciation rate of 2.25% to the recommended Mansfield II plant
14 adjustment amount. The composite depreciation rate of 2.25% was calculated based on
15 information contained in PI-29-U-S.

16 - Revenue Tax Adjustment

17 Q. WHY HAVE YOU MADE AN ADJUSTMENT TO THE COMPANY'S PROPOSED
18 REVENUE TAXES, AS SHOWN ON SCHEDULE RJH-17-S?

19 A. The recommended revenue tax adjustment shown on Schedule RJH-17-S is a direct result

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
ENVIRONMENTAL DISPOSAL CORPORATION)BPU Docket No. WR99040249
FOR APPROVAL OF AN INCREASE IN RATES)OAL Docket No. PUC5487-99**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the
New Jersey Division of the
Ratepayer Advocate**

October 19, 1999

175 of 255

the Company's ratepayers and shareholders on a 50/50 basis.

2 Finally, I used a 3-year normalization period to determine the recommended normalized
3 annual rate case expense level of \$38,300. This recommended normalized rate case expense
4 amount is \$41,700 lower than the Company's proposed rate case amortization expense amount
5 of \$80,000

6 - Depreciation Expenses

7 Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA
8 ANNUALIZED DEPRECIATION EXPENSES.

9 A. As detailed on Schedule RJH-11, the starting point of my recommended pro forma annualized
11 depreciation expense position is the Company's pro forma annualized depreciation expense
12 amount for the rate year of \$724,407. I then decreased this Company-proposed annualized
13 depreciation expense amount to eliminate the depreciation expenses related to the
14 recommended utility plant disallowances reflected on Schedule RJH-4. Thus, the total
15 recommended pro forma annualized depreciation expenses to be recognized for ratemaking
purposes in this case amount to \$558,681.

Testimony 1

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
SHORE WATER COMPANY FOR APPROVAL) BPU Docket No. WR99090678
OF AN INCREASE IN RATES FOR SERVICE)**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

May 12, 2000

177 of 255

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18

- Maintenance of Other T&D Plant

Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED EXPENSE ADJUSTMENT FOR MAINTENANCE OF OTHER T&D PLANT?

A. The derivation of my recommended expense adjustment for maintenance of other T&D plant is explained in detail in footnote (7) of Schedule RJH-7. Schedule RJH-7, line 8 shows that my recommended expense adjustment of \$8,546 is \$2,789 higher than the Company's proposed expense adjustment of \$5,757.

- Depreciation Expenses

Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES.

A. As detailed on Schedule RJH-10, I applied the Company's current depreciation rates to the corresponding depreciable plant in service components that make up my recommended plant in service balance as of 6/30/2000. I then decreased this recommended annualized depreciation expense amount to eliminate the depreciation expenses associated with plant funded by Customer Advances for Construction. This is consistent with current Board policy. Thus, the total recommended pro forma annualized depreciation expenses to be recognized for rate making purposes in this case amount to \$30,963.

- Taxes Other Than Income Taxes

178 of 255

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
CONSUMERS NEW JERSEY WATER)
COMPANY FOR APPROVAL OF AN)
INCREASE IN ITS RATES FOR WATER)
SERVICE AND OTHER TARIFF CHANGES)

BPU Docket No. WR00030174
OAL Docket No. PUCRS 04524-00S

Direct Testimony
of
ROBERT J. HENKES

On Behalf of the New Jersey
Division of the Ratepayer Advocate

September 14, 2000

179 of 255

1 amount of \$736,008. Each of these recommended operating income adjustments will be
2 discussed in detail below.

3
4 - Metered Sales Revenues

5
6 Q. HOW DID YOU DERIVE YOUR RECOMMENDED METERED SALES REVENUES
7 SHOWN ON SCHEDULE RJH-11?

8 A. Consistent with my recommendation to reflect the rate base as of the end of the test year,
9 September 30, 2000, I recommend that the Company's metered sales revenues be annualized
10 based on the billing determinants in existence as of September 30, 2000. In making the
11 calculations for these recommended annualized metered sales revenues on Schedule RJH-11,
12 I have essentially used the same approach as used by the Company to determine its proposed
13 annualized metered sales revenues based on projected billing determinants as of March 31,
14 2001.

15 The starting point of my calculations is the actual level of Customer Equivalent Units
16 ("CEUs") as of July 31, 2000. I then added to these actual CEU levels projected growth
17 for the 2-months August and September 2000 in order to arrive at the recommended
18 projected CEUs as of September 30, 2000. Details underlying the 2-month growth
19 projections are shown in footnote (1) of Schedule RJH-11. I then multiplied these projected
20 CEUs times a normalized MG/CEU usage level to arrive at the annualized and normalized
21 annual metered consumption level. The recommended normalized MG/CEU usage level was
22 based a 5-year historic average (1995-1999) for the Central and Southern Division CEUs.

1 For the Northern Division I used a normalized MG/CEU usage level based on the most
2 recent 2-year historic average (1998-1999) similar to what the Company has done. Finally,
3 I multiplied the projected 9/30/2000 CEUs with the annual CEU charge of \$79.80 and the
4 projected annual normalized MG sales level with the annual rate per MG of \$2,570 to arrive
5 at the total recommended metered sales revenues of \$12,835,662 shown on line 11 of
6 Schedule RJH-11.

7
8 Q. COULD YOU NOW DESCRIBE THE RECOMMENDED PRO FORMA MILLION
9 GALLON ("MG") PRODUCTION NUMBERS WHICH YOU HAVE CALCULATED
10 BASED ON THE RECOMMENDED PRO FORMA MG SALES LEVELS?

11 A. As shown on Schedule RJH-11, lines 12 through 14, I derived the recommended pro forma
12 MG production levels by dividing the recommended MG sales levels for each Division by
13 the so-called "metered ratios" established by the Company. The Company has proposed
14 metered ratios for the Northern, Central and Southern Divisions of 71.5%, 91.5% and
15 93.0%, respectively. I have accepted each of these Company-proposed metered ratios.

16
17 - Fire Protection Revenues

18
19 Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED PRO FORMA PUBLIC
20 FIRE REVENUES, AS YOU SHOW ON SCHEDULE RJH-4, LINES 3 AND 4?

21 A. Consistent with my recommendation to reflect the rate base as of September 30, 2000, I also
22 recommend that the Company's fire protection revenues be annualized based on the number

1 of hydrants and inch-feet as of that same date. On Exhibits P-18, Sheet 1 and P-19, Sheet
2 1, the Company has calculated the annualized fire protection revenues based on projected
3 billing determinants as of September 30, 2000. I have accepted these Company-calculated
4 fire protection revenue projections. Since the Company's proposed fire protection revenues
5 represent annualized revenues based on projected billing determinants at March 31, 2001
6 (thereby incorporating additional revenue growth), my recommended annualized test year
7 fire protection revenues are \$92,802 lower than the Company's proposed annualized pro
8 forma period fire protection revenues.

9
10 - Other Miscellaneous Revenues

11
12 Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED OTHER MISCELLANEOUS
13 REVENUES CLAIMED IN THIS CASE.

14 A. The Company's proposed other miscellaneous revenues are based on projections extending
15 into the year 2001 consistent with its proposed Pro forma period ended March 31, 2001.
16 As shown on Schedule RJH-4, lines 5 and 6, the Company's proposed other miscellaneous
17 revenues consist of projected miscellaneous revenues of \$35,000 and projected golf course
18 revenues of \$12,500.

19
20 Q. WHAT OTHER MISCELLANEOUS REVENUES ARE YOU RECOMMENDING IN
21 THIS CASE?

22 A. Consistent with my recommended approach to base the rate base and all revenues on

1 stockholders. Undoubtedly, many of the ratepayers in CNJWC's service territory are
2 already making their own individual charitable contributions to organizations of their
3 choice. The inclusion of 100% of CNJWC's charitable contributions in rates would force
4 these same ratepayers into making additional charitable contributions to organizations
5 chosen by CNJWC. CNJWC's ratepayers should be made responsible for legitimate and
6 prudent costs incurred by the Company to provide timely, safe and adequate water service.
7 They should not be made responsible for the costs associated with CNJWC management's
8 decisions to make charitable contributions to organizations of their choice. If CNJWC
9 decides to go beyond the call of its utility service duty, then the costs associated with that
10 should be picked up by the stockholder.

11
12 Q. BASED ON YOUR PREVIOUSLY DISCUSSED FINDINGS AND CONCLUSIONS,
13 WHAT LEVEL OF OTHER EXPENSES DO YOU RECOMMEND BE USED FOR RATE
14 MAKING PURPOSES IN THIS CASE?

15 A. As shown on Schedule RJH-19, I recommend that the appropriate level of Other Expenses
16 to be recognized for rate making purposes in this case is \$368,492.

17
18 - Depreciation Expenses

19
20 Q. PLEASE DESCRIBE THE DERIVATION OF THE DEPRECIATION EXPENSES YOU
21 RECOMMEND FOR RATE MAKING PURPOSES IN THIS CASE.

22 A. I show this derivation on Schedule RJH-20. As the starting point, I used the total projected

1 "Company-funded" plant in service level as of the end of the test year, September 30, 2000.
2 This plant level therefore excludes plant that has been funded with CIAC contributions and
3 Customer Advances, consistent with the Company's current accounting policy of not
4 depreciating plant funded with CIAC and Customer Advances. Next, from this total plant
5 in service level I then removed non-depreciable plant in service components such as land,
6 land rights, and intangible organization and franchise plant elements in order to arrive at the
7 recommended net depreciable plant balance as of September 30, 2000. Finally, I applied to
8 this depreciable plant balance the composite depreciation rate of 2.749% recommended by
9 Ratepayer Advocate witness Mr. Majoros.

10
11 - Revenue Taxes

12
13 Q. HOW DID YOU DERIVE THE RECOMMENDED PRO FORMA REVENUE TAXES TO
14 BE USED FOR RATE MAKING PURPOSES IN THIS CASE?

15 A. As shown on Schedule RJH-21, I have used the exact same methodology and calculation
16 components as those used by the Company to derive the recommended pro forma revenue
17 taxes. The difference between the recommended and Company-proposed pro forma revenue
18 tax levels is caused merely due to the "flow-through" impact of recommended adjustments
19 made by me in the areas of operating revenues and bad debt expenses.
20
21
22

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER MIDDLESEX WATER)
COMPANY FOR APPROVAL OF AN)
INCREASE IN ITS RATES FOR WATER)
SERVICE AND OTHER TARIFF CHANGES)**

**BPU Docket No. WR00060362
OAL Docket No. PUCRL-04879-00S**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

November 3, 2000

185 of 255

Amboy and this contract was terminated. Despite this water sales contract termination, the Company in this case is proposing to amortize the \$300,000 contribution over a 25-year period, thereby increasing the test year's annual operating expenses by \$12,000. I do not believe that the ratepayers should be saddled with the burden to reimburse Middlesex for a contribution related to a contract that is now non-existent due to its termination in 1999. I therefore recommend that the proposed \$12,000 amortization expense be removed for rate making purposes in this case.

- Pro Forma Annualized Depreciation Expenses

9 Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA
10 ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-14.

11 A. As shown on Schedule RJH-14, I calculated the recommended pro forma annualized
12 depreciation expenses by applying the appropriate composite depreciation rate of 2.36% to the
13 recommended plant in service balance included in rate base, exclusive of non-depreciable land
14 and land rights, and net of plant funded by CIAC and Customer Advances. This results in
15 annualized depreciation expenses of \$4,133,864.

16 Q. IN CALCULATING ITS PROPOSED ANNUALIZED DEPRECIATION EXPENSES, HAS
17 THE COMPANY PROPOSED TO DEPRECIATE PLANT FUNDED BY CIAC AND
18 CUSTOMER ADVANCES?

19 A. While the Company does not propose to depreciate plant funded by CIAC, it does propose to
20 depreciate plant funded by Customer Advances.

Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

A. No, I do not. CIAC represent mostly Main plant investments that have been permanently contributed to the Company by individuals, developers, municipalities or other outside parties. As such, plant financed with CIAC comes at no cost to the Company and requires no investor-supplied capital. For this reason, the Company does not depreciate its plant funded with CIAC because it would not be appropriate to charge the ratepayers for costs that were never incurred by the Company.

Customer Advances represent the exact same type of property contributions as CIAC, however, portions of these Customer Advances are still subject to refund to the contributing outside parties. Once Middlesex has paid the partial refunds for its Customer Advances, the remaining Customer Advances balances will be reclassified to CIAC as permanent property contributions. While certain Customer Advances portions will be refunded to customers on an on-going basis, at the same time new Customer Advances will be added on an on-going basis. The end result is that the Company will always, and at any point in time, carry a permanent level of Customer Advances on its books. Thus, Middlesex's Customer Advances balance, similar to its CIAC balance, is to be considered permanent non-investor supplied capital used to finance the Company's plant investment.

Since the Company's investors never laid out any funds for the plant investments financed with Customer Advances, they should not be entitled to (1) earn a return on such investments (through rate base inclusion), or (2) receive a return of the investments (through depreciation). The Company has properly recognized the first of these rate making principles by removing the plant investments financed by Customer Advances from its rate

base. However, the Company has not consistently followed through on the second of these rate making principles, i.e., it is claiming a return of this contributed property by reflecting depreciation expenses on its plant financed by Customer Advances. I have corrected for this inconsistency by not calculating depreciation expenses on plant funded by the Company's Customer Advances balance.

- Payroll Taxes

Q. PLEASE EXPLAIN THE PAYROLL TAX ADJUSTMENT YOU SHOW ON SCHEDULE RJH-9, LINE 4a.

A. This recommended tax adjustment is a direct result of my recommendation to reduce the Company's proposed payroll expenses for incentive compensation. The recommended payroll tax adjustment is calculated by applying the payroll tax rate of 7.65% to my recommended payroll expense adjustment.

- GR&FT Expenses

Q. WHY HAVE YOU MADE AN ADJUSTMENT TO THE COMPANY'S PROPOSED GR&FT EXPENSES, AS SHOWN ON SCHEDULE RJH-9, LINE 4b?

A. This recommended GR&FT expense adjustment is a direct result of my recommended revenue adjustment discussed earlier in this testimony and shown on Schedules RJH-9, line 1. The

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
PINELANDS WATER COMPANY)
FOR APPROVAL OF AN INCREASE IN ITS)
RATES FOR WATER SERVICE AND)
OTHER TARIFF CHANGES)**

**BPU Docket No. WR00070454
OAL Docket No. PUCRS 06242-00S**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

December 18, 2000

189 of 255

1 - Pro Forma Annualized Depreciation Expenses

2 Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA
3 ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-8.

4 A. As shown on Schedule RJH-8, I calculated the recommended pro forma annualized
5 depreciation expenses by applying the appropriate composite depreciation rate of 3.13% to the
6 recommended plant in service balance included in rate base, exclusive of non-depreciable land
7 and land rights, and net of plant funded by CIAC and Customer Advances. This results in
8 annualized depreciation expenses of \$41,144.

9 Q. IN CALCULATING ITS PROPOSED ANNUALIZED DEPRECIATION EXPENSES, HAS
10 THE COMPANY PROPOSED TO DEPRECIATE PLANT FUNDED BY CIAC AND
11 CUSTOMER ADVANCES?

12 A. While the Company does not propose to depreciate plant funded by CIAC, it does propose to
13 depreciate plant funded by Customer Advances.

14 Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

15 A. No, I do not. CIAC represent mostly Main plant investments that have been permanently
16 contributed to the Company by individuals, developers, municipalities or other outside
17 parties. As such, plant financed with CIAC comes at no cost to the Company and requires
18 no investor-supplied capital. For this reason, the Company does not depreciate its plant
19 funded with CIAC because it would not be appropriate to charge the ratepayers for costs that

1 were never incurred by the Company.

2 Customer Advances represent the exact same type of property contributions as
3 CIAC, however, portions of these Customer Advances are still subject to refund to the
4 contributing outside parties. Once Pinelands has paid the partial refunds for its Customer
5 Advances, the remaining Customer Advances balances will be reclassified to CIAC as
6 permanent property contributions. While certain Customer Advances portions will be
7 refunded to customers on an on-going basis, at the same time new Customer Advances will
8 be added on an on-going basis. The end result is that the Company will always, and at any
9 point in time, carry a permanent level of Customer Advances on its books. Thus, Pinelands'
10 Customer Advances balance, similar to its CIAC balance, is to be considered permanent non-
11 investor supplied capital used to finance the Company's plant investment.

2 Since the Company's investors never laid out any funds for the plant investments
13 financed with Customer Advances, they should not be entitled to (1) earn a return on such
14 investments (through rate base inclusion), or (2) receive a return of the investments (through
15 depreciation). The Company has properly recognized the first of these rate making
16 principles by removing the plant investments financed by Customer Advances from its rate
17 base. However, the Company has not consistently followed through on the second of these
18 rate making principles, i.e., it is claiming a return of this contributed property by reflecting
19 depreciation expenses on its plant financed by Customer Advances. I have corrected for this
20 inconsistency by not calculating depreciation expenses on plant funded by the Company's
21 Customer Advances balance.

**BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW**

**IN THE MATTER OF THE PETITION OF)
PINELANDS WASTEWATER COMPANY)
FOR APPROVAL OF AN INCREASE IN ITS)
RATES FOR WASTEWATER SERVICE AND)
OTHER TARIFF CHANGES)**

**BPU Docket No. WR00070455
OAL Docket No. PUCRS 06243-00S**

**Direct Testimony
of
ROBERT J. HENKES**

**On Behalf of the New Jersey
Division of the Ratepayer Advocate**

December 18, 2000

192 of 255

2 Q. HAVE YOU MADE AN ADJUSTMENT TO THIS "OTHER RATE CASE EXPENSE"
3 AMOUNT OF \$15,000?

4 A. Yes. Due to the lack of specificity and support for this rate case expense estimate, I have
5 removed this proposed expense amount.

6 Q. WHAT OTHER ADJUSTMENTS DID YOU MAKE IN ORDER TO ARRIVE AT THE
7 RECOMMENDED ANNUAL RATE CASE AMORTIZATION AMOUNT IN THIS CASE?

8 A. As shown on Schedule RJH-7, in accordance with long-standing and well-established BPU rate
9 making policy, I have applied a 50/50 sharing to the recommended rate case expense level. I
10 then used a recommended 5-year amortization period to arrive at the recommended annual rate
11 case amortization amount of \$0.

12 - Pro Forma Annualized Depreciation Expenses

13 Q. PLEASE EXPLAIN THE DERIVATION OF THE RECOMMENDED PRO FORMA
14 ANNUALIZED DEPRECIATION EXPENSES SHOWN ON SCHEDULE RJH-8.

15 A. As shown on Schedule RJH-8, I calculated the recommended pro forma annualized
16 depreciation expenses by applying the appropriate composite depreciation rate of 3.00% to the
17 recommended plant in service balance included in rate base, exclusive of non-depreciable land
18 and land rights, and net of plant funded by CIAC and Customer Advances. This results in
19 annualized depreciation expenses of \$81,175.

1 Q. IN CALCULATING ITS PROPOSED ANNUALIZED DEPRECIATION EXPENSES, HAS
2 THE COMPANY PROPOSED TO DEPRECIATE PLANT FUNDED BY CIAC AND
3 CUSTOMER ADVANCES?

4 A. While the Company does not propose to depreciate plant funded by CIAC, it does propose to
5 depreciate plant funded by Customer Advances.

6 Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

7 A. No, I do not. CIAC represent mostly Main plant investments that have been permanently
8 contributed to the Company by individuals, developers, municipalities or other outside
9 parties. As such, plant financed with CIAC comes at no cost to the Company and requires
10 no investor-supplied capital. For this reason, the Company does not depreciate its plant
11 funded with CIAC because it would not be appropriate to charge the ratepayers for costs that
12 were never incurred by the Company.

13 Customer Advances represent the exact same type of property contributions as
14 CIAC, however, portions of these Customer Advances are still subject to refund to the
15 contributing outside parties. Once Pinelands has paid the partial refunds for its Customer
16 Advances, the remaining Customer Advances balances will be reclassified to CIAC as
17 permanent property contributions. While certain Customer Advances portions will be
18 refunded to customers on an on-going basis, at the same time new Customer Advances will
19 be added on an on-going basis. The end result is that the Company will always, and at any
20 point in time, carry a permanent level of Customer Advances on its books. Thus, Pinelands'
21 Customer Advances balance, similar to its CIAC balance, is to be considered permanent non-

1 investor supplied capital used to finance the Company's plant investment.

2 Since the Company's investors never laid out any funds for the plant investments
3 financed with Customer Advances, they should not be entitled to (1) earn a return on such
4 investments (through rate base inclusion), or (2) receive a return of the investments (through
5 depreciation). The Company has properly recognized the first of these rate making
6 principles by removing the plant investments financed by Customer Advances from its rate
7 base. However, the Company has not consistently followed through on the second of these
8 rate making principles, i.e., it is claiming a return of this contributed property by reflecting
9 depreciation expenses on its plant financed by Customer Advances. I have corrected for this
10 inconsistency by not calculating depreciation expenses on plant funded by the Company's
11 Customer Advances balance.

12 - Income Taxes

13 Q. HAVE YOU CALCULATED THE RECOMMENDED PRO FORMA INCOME TAXES TO
14 BE RECOGNIZED FOR RATE MAKING PURPOSES IN THIS CASE IN A MANNER
15 CONSISTENT WITH THE COMPANY'S METHODOLOGY?

16 A. Yes, my calculations are presented on Schedule RJH-9. There are two reasons why the
17 recommended pro forma income taxes are different from the Company's proposed pro forma
18 income taxes. First, the recommended operating income before income taxes is higher than
19 the Company's proposed operating income before income taxes as a direct result of my
20 recommended adjustments to the Company's proposed pro forma test year expenses. Second,

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
PENNSGROVE WATER COMPANY FOR APPROVAL) BPU Docket No. WR00120939
OF AN INCREASE IN RATES FOR SERVICE)

Direct Testimony
of
ROBERT J. HENKES

On Behalf of the New Jersey
Division of the Ratepayer Advocate

JULY 16, 2001

VI. OPERATING INCOME ISSUES

2 - Operating Revenues

3 Q. HAVE YOU ADJUSTED THE COMPANY'S PROPOSED TEST PERIOD OPERATING
4 REVENUES?

5 A. Yes. Schedule RJH-4, lines 1 through 6 show that the Company has proposed total *pro*
6 *forma* operating revenues of \$1,729,394 for its metered sales, private and public fire sales
7 and miscellaneous service and other water revenues. I have accepted all of the Company's
8 proposed *pro forma* revenues except those for the metered sales. As shown on line 1, I
9 recommend that the Company's proposed metered sales revenues be increased by \$30,171.

10 Q. WHY DO YOU PROPOSE THIS RECOMMENDED METERED SALES REVENUE
11 ADJUSTMENT AND HOW WAS IT DERIVED?

12 A. The consumption charge portion of the Company's proposed metered sales revenues are
13 based on the actual consumption in the year 2000 of 477,176 thousand gallons.³ It is my
14 position that this actual consumption level is abnormally low due to the extremely wet and
15 cold weather conditions in the year 2000, particularly in the summer months of 2000. This
16 fact is illustrated by the data in footnote 2 of Schedule RJH-5, which show substantially
17 reduced consumption per customer levels during the two wet and cold years, 1996 and 2000.

³ See Schedule RJH-5, line 6, first column.

1 A review of annual reports of water utilities in New Jersey and surrounding states for the
2 years 1996 and 2000 will show many references to the depressed water sales levels and
3 associated revenue reductions in these two years. Thus, it would be inappropriate to use the
4 abnormally low sales level of the year 2000 for rate making purposes in this case. Instead,
5 my recommended metered sales revenues are based on a normalized consumption level of
6 488,489 thousand gallons.⁴ As detailed in footnote 2, this recommended normalized
7 consumption level was derived by multiplying the actual 12/31/00 number of metered sales
8 customers of 4,341 times the 5-year weighted average annual consumption per customer for
9 the period 1996 - 2000. Schedule RJH-5, lines 7 - 11 shows that this recommended
10 normalized sales level increases the Company's proposed consumption charge revenues by
11 \$30,171.

12 - Removal of Inflation Adjustments

13 Q. WHY HAVE YOU REMOVED THE COMPANY'S PROPOSED INFLATION
14 ADJUSTMENTS TOTALING \$10,357 SHOWN ON SCHEDULE RJH-7?

15 A. I have removed these inflation adjustments to reflect long-standing and well-established BPU
16 rate making policy. *I/M/O Petition of New Jersey-American Water Company For An Increase*
17 *In Rates For Water And Sewer Service And Other Tariff Modifications*, BPU Docket No.
18 WR98010015.

⁴ See Schedule RJH-5, line 7, third column.

uncollectible expenses of \$14,077. This recommended expense level is \$5,857 lower than the Company's proposed expense level of \$19,934, as shown on Schedule RJH-11, line 5.

- Depreciation Expenses

Q. PLEASE EXPLAIN YOUR RECOMMENDED DEPRECIATION EXPENSE ADJUSTMENT OF \$23,576 SHOWN ON SCHEDULE RJH-4, LINE 8.

A. As confirmed in the response to RAR-A-64, the Company's proposed *pro forma* test year depreciation expenses include \$23,576 for depreciation expenses related to contributed plant. Consistent with well-established Board policy, I have removed these depreciation expenses for rate making purposes in this case. Contributed plant has not been funded by the Company, therefore, the Company should not be allowed to charge the ratepayers a return of this plant in the form of depreciation expenses. My recommendation is consistent with the Board's Decision and Order in the Company's prior rate case, Docket No. WR98030147, that depreciation on contributed property cannot be recovered from the ratepayers in the Company's rates.

- Taxes Other Than Income Taxes

Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED TAXES OTHER THAN INCOME TAXES IN THIS CASE, AS SUMMARIZED ON SCHEDULE RJH-4, LINE 9 AND DETAILED ON SCHEDULE RJH-12?

**BEFORE THE STATE OF NEW JERSEY
OFFICE OF ADMINISTRATIVE LAW**

**I/M/O THE PETITION OF PUBLIC SERVICE)
ELECTRIC & GAS COMPANY FOR APPROVAL) BPU DOCKET NO. GR01050328
OF AN INCREASE IN GAS RATES AND FOR) OAL DOCKET NO. PUC-5052-01
CHARGES IN THE TARIFF FOR GAS SERVICE)**

**I/M/O THE PETITION OF PUBLIC SERVICE)
ELECTRIC & GAS COMPANY FOR AUTHORITY) BPU DOCKET NO. GR01050297
TO REVISE ITS GAS PROPERTY DEPRECIATION) OAL DOCKET NO. PUC-5016-01
RATES)**

**DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF
THE NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE**

**BLOSSOM A. PERETZ, ESQ.
RATEPAYER ADVOCATE**

Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P. O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 - Phone
(973) 624-1047 - Fax
<http://www.rpa.state.nj.us>
njratepayer@rpa.state.nj.us

August 23, 2001

200 of 255

- Test Year-End Customer Revenue Annualization Adjustment

2 Q. WHAT REVENUE ADJUSTMENTS HAVE BEEN PROPOSED BY THE COMPANY IN
3 THIS CASE?

4 A. The Company has proposed one revenue adjustment in this case, that is its proposed weather
5 normalization adjustment which reduced the Company's per books test year revenues by
6 almost \$20 million, as shown on Schedule ANS-3, page 1. Through this adjustment, the
7 Company has normalized the test year customer consumption levels based on 30-year average
8 normalized weather determinants. The reason for the Company's proposed large revenue
9 reduction adjustment is that the actual portion of the "6+6" test year filing data contains
0 abnormally cold weather. Based on my review of the Company's proposed weather
1 normalization methodology, I have accepted the Company's proposed revenue weather
2 normalization adjustment.

3 Q. HAS THE COMPANY RESTATED ITS PROPOSED WEATHER-NORMALIZED TEST
4 YEAR REVENUES TO REFLECT THE CUSTOMER LEVELS AS OF THE END OF THE
5 TEST YEAR, JUNE 30, 2001?

6 A. No. As confirmed in its response to RAR-A-86, the Company's proposed weather-normalized
7 test year revenues are based upon the average customer levels in the test year.

8 Q. DOES THIS REPRESENT AN ISSUE IN THIS CASE?

9 A. Yes. The issue is that the Company has not annualized its proposed test year revenues for

the growth in the number of customers. Because of this, the Company's proposed test year revenues are not properly "matched" with the Company's proposal to use a test year-end rate base in this proceeding.

Q. COULD YOU EXPLAIN THIS IN MORE DETAIL?

A. Yes. As discussed before, the Company's proposed test year revenues are based on the test year's average number of customers. In this regard, it is important to recognize that the plant investment that has supported the Company's average test year number of customers is the Company's average test year plant, not the (higher) June 30, 2001 test year-end plant investment level. Since the Company has proposed the use of the higher test year-end plant in service balance, it would be appropriate and consistent to then annualize the revenues for the growth in customers up to the end of the test year.

Q. WHAT SPECIFIC REVENUE ANNUALIZATION APPROACH AND METHODOLOGY DO YOU RECOMMEND BE USED IN THIS PROCEEDING IN ORDER TO ACCOMPLISH THIS YEAR-END RATE BASE VERSUS YEAR-END CUSTOMER GROWTH MATCHING?

A. It is reasonable to assume that the Company's actual average test year plant in service is approximately equivalent to the actual plant in service level during the mid-point of the test year. Therefore, the difference between the proposed test year-end plant level and the average test year plant level essentially represents one-half year's worth of growth in the Company's plant investment level. Since the Company's proposed test year residential

revenues are based on the average number of customers, the appropriate revenue annualization adjustment should similarly be based on one-half year's worth of growth in the number of customers. Since I do not have the Company's detailed revenue model available, I requested the Company to perform this test year-end customer growth analysis and provide the resulting increase in margins (revenues net of the associated impact on gas costs and taxes) when compared to the Company's proposed test year "6+6" margins. My detailed request to the Company and the results of the Company's calculated revenue annualization for test year-end customer growth are contained in the response to RAR-IDR-2.

Q. WHAT WAS THE RESULT OF THIS REVENUE ANNUALIZATION ANALYSIS FOR TEST YEAR-END CUSTOMER GROWTH AND HOW DOES THE REFLECTION OF SUCH ANNUALIZED REVENUES IMPACT THE COMPANY'S PROPOSED PRO FORMA TEST YEAR OPERATING INCOME IN THIS CASE?

A. The response to RAR-IDR-2 shows that my recommended revenue annualization adjustment for customer growth up to the end of the test year increases the Company's proposed "6+6" test year revenue margins by \$819,000. As shown on Schedule RJH-11, this increases the Company's proposed pro forma test year operating income by \$484,000.

those levels for some time to come.

2 Q. DID THE BOARD REITERATE THIS INCENTIVE COMPENSATION RATE MAKING
3 POLICY IN A MORE RECENT LITIGATED BASE RATE CASE?

4 A. Yes. In the recently completed fully-litigated 2001 Middlesex Water Company base rate case,
5 the BPU Staff stated on page 37 of its Initial Brief with regard to Middlesex's incentive
6 compensation expenses:

7 Staff is persuaded by the arguments of the RPA that, at this time, the incentive
8 compensation expenses should not be recovered from ratepayers. According
9 to the record, incentive compensation expenses have tripled since 1995. In
0 addition, the record also indicated that the bonuses are significantly impacted
1 by the Company achieving financial performance goals. These facts lend
2 strength to the RPA's position that it is inappropriate for the Company to
3 request recovery of bonuses in rates at this time.

4 While the ALJ in that case ruled that 50% of Middlesex's incentive compensation expenses
5 could be recovered in rates, the Board overruled the ALJ and ordered that 100% of these
6 incentive compensation expenses be removed from Middlesex's rates.¹³

7 - Pension and FAS 106 Expenses

8 Q. PLEASE DESCRIBE THE COMPANY'S TEST YEAR PENSION AND FAS 106
9 EXPENSES AS COMPARED TO THE BUDGETED PENSION AND FAS 106 EXPENSES
0 FOR THE YEAR 2001.

1 A. As shown on Schedule RCK-14R these expense levels are as follows:

¹³ See transcript pages 10 through 13 of the April 25, 2001 Board Meeting.

	(\$Millions)	
	<u>Test Year</u>	<u>Year 2001</u>
Pension expenses	\$ 8.4	\$11.8
FAS 106 expenses	\$19.2	\$17.4

Q. WHAT ARE THE COMPANY'S PROPOSED POSITIONS REGARDING THE PRO FORMA PENSION AND FAS 106 EXPENSES TO BE RECOGNIZED FOR RATE MAKING PURPOSES IN THIS CASE?

A. With regard to pension expenses, the Company has reflected the higher expense amount budgeted for the year 2001. As stated on page 11 of Mr. Stellwag's testimony, "This adjustment in the amount of \$3.4 million operating expense increase reflects the increase in pension expenses for 2001 over our test period amount."

By contrast, for the FAS 106 expenses, the Company has not proposed the budgeted lower FAS 106 expenses for the year 2001. Instead, the Company reflected the test year FAS 106 expenses which are \$1.8 million higher than the budgeted 2001 FAS 106 expenses.

Q. DO YOU AGREE WITH THESE PROPOSED POSITIONS?

A. No. I believe it is unreasonable and inappropriate to reflect the budgeted 2001 expense for the pension expenses (resulting in a \$3.4 million expense increase) while not giving similar recognition to the budgeted 2001 FAS 106 expenses (which would have resulted in \$1.8 million expense reduction).

Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THESE TWO EXPENSE ITEMS?

A. While I have accepted the Company's proposed 2001 budgeted pension expense level of \$11.8 million, I recommend for consistency purposes that the Company's 2001 budgeted FAS 106 expense level similarly be reflected for rate making purposes in this case. As shown on Schedule RJH-15, this recommendation decreases the Company's pro forma operating expenses by \$1,762,000, with a resulting operating income increase impact of \$1,042,000.

Q. HAS THE COMPANY PROVIDED ANY REASONS FOR THE PROJECTED DECREASE IN ITS FAS 106 EXPENSES IN THE YEAR 2001 AS COMPARED TO THE TEST YEAR?

A. Yes. In its response to RAR-A-67e, the Company states that, "...Decreases in the estimated 2001 expense is due to the lower than expected increases in medical and prescription drug costs to Enterprise for 2001. Also, effective 2001, PSEG Company employee co-payment premiums have increased for medical and prescription drug plans...."

- Gas Supply and Storage Transfer Income Adjustment

Q. PLEASE EXPLAIN THE PRO FORMA INCOME ADJUSTMENT OF \$17,519,000 SHOWN ON SCHEDULE RJH-4, LINE 8.

A. For the reasons explained earlier in this testimony, I have reversed all of the pro forma adjustments proposed by the Company in this case to reflect its proposed transfer of its gas supply, storage and capacity contracts from the regulated PSE&G gas utility to an unregulated

during the test year should be assigned 100% to PSE&G's electric operations.

Finally, the ninth adjustment concerns the removal of certain expenses that were allocated by PSEG to PSE&G's gas operations. As shown in footnote (2) to Schedule RJH-22, these expenses include charitable contribution expenses and contributions to the Liberty Science Center and New Jersey Aquarium.

- Pro Forma Depreciation Expense Adjustment

Q. IS THE COMPANY PROPOSING BASE RATE RECOGNITION OF NEW DEPRECIATION RATES IN THIS CASE?

A. Yes. In the parallel depreciaton case, Docket No. GR01050297, that was filed by the Company on May 4, 2001, the Company is requesting Board approval for new depreciation rates. In the instant base rate proceeding, the Company is proposing base rates to recover the depreciation expenses resulting from BPU approval of the Company's proposed new depreciation rates.

The Company's proposed pro forma annualized depreciation expenses that are based on these proposed new depreciation rates amount to \$154.5 million.²¹ This proposed annual depreciation expense level is approximately \$56 million higher than the "6+6" test year per books depreciation expense level of \$98.7 million.

²¹ The detailed derivation of this PSE&G-proposed pro forma annualized depreciation expense amount, showing the Company's proposed 6/30/01 depreciable plant balances and the proposed new depreciation rates applicable to these plant balances, is contained in the reponse to RAR-A-16 C, page 8 of 8.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20

Q. DOES THE RATEPAYER ADVOCATE'S DEPRECIATION EXPERT, MICHAEL MAJOROS, AGREE WITH THE COMPANY'S PROPOSED NEW DEPRECIATION RATES?

A. No. Mr. Majoros does not agree with the Company's proposed new depreciation rates and has recommended appropriate alternative depreciation rates that should be approved by the BPU for rate making purposes in this case. Mr. Majoros has supplied me with his recommended depreciation rates and I have used these depreciation rates in the calculation of the recommended pro forma annualized depreciation expenses in this case.

Q. WHERE DO YOU SHOW THESE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE CALCULATIONS?

A. These calculations are shown on Schedule RJH-23. As shown on line 20 of this schedule, Mr. Majoros' recommended depreciation rates produce a recommended level of pro forma annualized depreciation expenses of \$65,526,000 based on the same level of test-year end depreciable plant as was used by the Company in its proposed pro forma depreciation expense adjustment calculations.

Q. WHAT IS THE IMPACT OF THE DIFFERENCE BETWEEN THE RATEPAYER ADVOCATE'S RECOMMENDED AND THE COMPANY'S PROPOSED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE LEVELS?

A. As shown on Schedule RJH-23, lines 20 - 24, the Ratepayer Advocate's recommended pro forma annualized depreciation expense level of \$65,526,000 is \$89,014,000 lower than the

Company's proposed pro forma annualized depreciation expense level of \$154,540,000. This recommended expense reduction has the effect of increasing the Company's proposed pro forma test year after-tax operating income by \$63,404,000.

- Income Tax Error Correction

Q. PLEASE EXPLAIN THE INCOME TAX ERROR CORRECTION SHOWN ON SCHEDULE RJH-4, LINE 18.

A. As explained in its response to RAR-A-69, the Company overstated the income tax benefits associated with its proposed pro forma depreciation expense increase adjustment on Schedule ANS-4. As shown in more detail on Schedule RJH-24, the correction for this error would increase the Company's income tax liability, and decrease the Company's operating income, by \$376,000.

- Interest Synchronization Adjustment

Q. WHAT IS THE ISSUE WITH REGARD TO THE INTEREST SYNCHRONIZATION ADJUSTMENT SHOWN ON SCHEDULE RJH-4, LINE 19?

A. There is no issue per se. As shown in more detail on Schedule RJH-25, the only reason why the recommended interest synchronization income tax impact is different from the Company's proposed interest synchronization income tax impact is because of the differences in the Company's proposed and Ratepayer Advocate's recommended rate base and weighted cost of

BEFORE THE
STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
ELIZABETHTOWN WATER COMPANY) BPU Docket No. WR010-40205
FOR APPROVAL OF AN INCREASE IN) OAL Docket No. PUC 342701
RATES FOR WATER SERVICE)

Direct Testimony
of
ROBERT J. HENKES

On Behalf of the New Jersey
Division of the Ratepayer Advocate

October 1, 2001

210 of 255

\$500,000 gain on the sale of the Watchung property be shared between ratepayers and the Company's stockholders on a 50/50 basis. Since this sale has not yet closed and may not close until the rate effective date of this case, I do not recommend that accrued interest be added to the ratepayer share of this gain. As shown on the bottom part of Schedule RJH-27, 50% of the gain of \$500,000, amortized over the same 3-year amortization period as used for the Bridgewater Township gain amortization, results in an annual gain amortization of \$83,333 that should be used as an expense credit for rate making purposes in this case. However, if the sale closes (and the associated gain is received by EWC) prior to the rate effective date in this case, I recommend that interest²⁶ be calculated on the 50% ratepayer gain share from the time of the sale closing until the rate effective date of this case; and this accrued interest should be added to the gain portion to be returned to the ratepayers.

- Depreciation Expenses

- Q. PLEASE DESCRIBE HOW THE COMPANY CALCULATED ITS PROPOSED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES IN THIS CASE.
- A. The Company's proposed pro forma annualized depreciation expenses of \$15,538,683 are based on the application of its current depreciation rates to the proposed depreciable plant balances as of February 28, 2002 that were not funded by Contributions in Aid of Construction and Customer Advances. The calculations underlying these proposed

²⁶ At the Company's currently authorized rate of return.

211 of 255

depreciation expenses of \$15,538,683 are shown on filing exhibit P-2, Schedule 23 and are summarized in the first column of Schedule RJH-28 attached to this testimony. As shown on Schedule RJH-28, lines 1-3, the Company's proposed depreciation for all depreciable plant other than the Customer Care System amounts to \$15,759,697 based on a composite depreciation rate of 1.8923%. The proposed pro forma depreciation expense for the Customer Care System is \$641,344 based on a depreciation rate of 6.60% (lines 4-6) and for the acquired Manville plant in service is \$48,750 based on a depreciation rate of 1.95% (lines 7-9). Finally, the Company then removed the depreciation associated with plant funded by Contributions in Aid of Construction and Customer Advances amounting to \$911,108 based on a depreciation rate of 0.99% (lines 13-15). The resulting net total pro forma annualized depreciation expense proposed by the Company amounts to \$15,538,683 (line 16).

Q. HOW DID YOU DETERMINE THE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE ADJUSTMENTS IN THIS CASE?

A. I determined the recommended pro forma depreciation expenses using the same approach as used by the Company, i.e., I applied the current depreciation rates to the Ratepayer Advocate's recommended depreciable plant balances as of February 28, 2002 that were not funded by Contributions in Aid of Construction and Customer Advances. My calculations are shown in the third column of Schedule RJH-28.

Schedule RJH-4 shows that the recommended plant in service balance at February 28, 2002 in this case is \$16,410,010 lower than the Company's proposed plant in service balance

projected for that same date. This recommended \$16,410,010 plant adjustment consist of (1) the removal of the Company's proposed CCS investment of \$9,717,333, and (2) a total recommended reduction of \$6,692,677 for non-CCS plant investments. Schedule RJH-28, lines 1-3 show that the recommended reduction of \$6,692,677 for non-CCS plant investments results in a depreciation expense reduction of \$126,669. Schedule RJH-28, lines 4-6 show that the removal of the CCS investment reduces the Company's proposed pro forma depreciation expenses by \$641,344. Finally, my recommended reduction in the Company's proposed Contributions in Aid of Construction and Customer Advances balances as of February 28, 2002 increases the Company's proposed pro forma depreciation expenses by \$26,275 (lines 13-15).

The resulting net total pro forma annualized depreciation expense adjustment recommended by me amounts to an expense reduction of \$741,739 (line 16).

- Amortization Expenses

Q. WHAT IS THE REASON FOR THE RECOMMENDED AMORTIZATION EXPENSE ADJUSTMENT SHOWN ON SCHEDULE RJH-29?

A. As shown on the Company's filing exhibit P-2, Schedule 24, EWC has proposed to amortize the Manville Acquisition Adjustment balance of \$2,410,000 over a 20-year period, resulting in the Company's proposed pro forma amortization expense of \$120,500 for this item. Based on the reasons described in the prior "Manville Acquisition Adjustment" rate base section of this testimony, I recommend the removal of these proposed amortization expenses

BEFORE THE STATE OF NEW JERSEY
OFFICE OF ADMINISTRATIVE LAW

I/M/O THE PETITION OF PUBLIC SERVICE)
ELECTRIC AND GAS COMPANY FOR) DOCKET NO. ER02050303
APPROVAL OF CHANGES IN ELECTRIC) OAL DOCKET NO. PUC 5744-02
RATES, FOR CHANGES IN THE TARIFF FOR)
ELECTRIC SERVICE, CHANGES IN ITS)
ELECTRIC DEPRECIATION RATES AND FOR)
OTHER RELIEF)

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

Seema M. Singh, Esq.
Acting Director and Ratepayer Advocate

Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P. O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 - Phone
(973) 624-1047 - Fax
www.rpa.state.nj.us
njratepayer@rpa.state.nj.us

Filed: October 15, 2002

214 4255

2 ALL OF THE REMAINING OTHER OPERATING REVENUES FOR THE 6+6
TEST YEAR?

3 A. The Company has projected 6+6 test year revenues of \$3,802,532 for all of the
4 remaining Other Operating Revenue components. These remaining Other
5 Operating Revenue components consist of TPS revenues, EDHI Affiliation fees,
6 PJM NF PTP Credits, DSM Liquidated Damages revenues and STC Servicing fees.
7 While the Company is not able to separate the revenues for each individual
8 revenue component, it states that the revenues from each of these revenue
9 components "are embedded in the \$3,802,532."⁵

10
11 Q. HAVE YOU MADE AN ADJUSTMENT TO THE COMPANY'S PROPOSED
12 REMAINING OTHER OPERATING REVENUE TOTAL OF \$3,802,532?

13 A. Yes. As shown on line 8 of Schedule RJH-8, and supported by the calculations in
14 footnotes (6) through (10) of Schedule RJH-8, I have made separate test year
15 revenue projections for each of the Remaining Other Operating Revenue
16 components included in the Company's proposed total of \$3,802,532. The sum of
17 these separate revenue projections adds to \$4,418,798. Thus, I recommend that the
18 Company's proposed 6+6 test year Remaining Other Operating Revenues of
19 \$3,802,532 be increased by \$616,266.

20
21 - Test Year-End Customer Revenue Annualization Adjustment

⁵ Response to RAR-A-137 C&D.

2 **Q. HAS THE COMPANY PROPOSED A REVENUE WEATHER NORMALIZATION**
3 **ADJUSTMENT IN THIS CASE?**

4 A. Yes. The Company's proposed weather normalization adjustment is described on pages 15-
5 16 of Mr. Stellwag's 6+6 testimony. Schedule ANS-14 (6+6) shows that the proposed
6 weather normalization adjustment increases the Company's 6+6 revenue margin by
7 approximately \$2 million and net after-tax income by approximately \$1.2 million. Through
8 this adjustment, the Company has normalized the 6+6 test year customer consumption
9 levels based on 30-year average normalized weather determinants. The apparent reason for
10 the Company's proposed revenue increase adjustment is that the actual portion of the 6+6
11 test year filing data contains weather that is colder than normal, thereby resulting in
12 somewhat reduced levels of electric consumption. Based on my review of the Company's
13 proposed weather normalization methodology, I have accepted the Company's proposed
14 revenue weather normalization adjustment.

15
16 **Q. HAS THE COMPANY RESTATED ITS PROPOSED WEATHER-NORMALIZED**
17 **TEST YEAR REVENUES TO REFLECT THE CUSTOMER LEVELS AS OF THE**
18 **END OF THE TEST YEAR, DECEMBER 31, 2002?**

19 A. No. The Company's proposed weather-normalized test year revenues are based upon the
20 average customer level for the test year. In this regard, the Company states in its response
21 to RAR-A-87 E:

22 The Company does not plan to propose a customer growth component to its
23 weather normalization adjustment in the 6&6 update as we do not believe
24 that such an adjustment is appropriate.
25

1 Q. DOES THIS REPRESENT AN ISSUE IN THIS CASE?

2 A. Yes. The issue is that the Company has not annualized its proposed test year
3 revenues for the growth in the number of customers. Because of this, the
4 Company's proposed test year revenues are not properly "matched" with the
5 Company's proposal to use a test year-end rate base in this proceeding.
6

7 Q. COULD YOU EXPLAIN THIS IN MORE DETAIL?

8 A. Yes. As discussed before, the Company's proposed test year revenues are based
9 on the test year's average number of customers. In this regard, it is important to
10 recognize that the plant investment that has supported the Company's average test
11 year number of customers is the Company's average test year plant, not the
12 (higher) December 31, 2002 test year-end plant investment level. Since the
13 Company has proposed the use of the higher test year-end plant in service balance
14 and has annualized its depreciation expenses based on test year-end plant, it
15 would be appropriate and consistent to then annualize the revenues for the growth
16 in customers up to the end of the test year.
17

18 Q. IS YOUR RECOMMENDATION TO REFLECT A REVENUE
19 ANNUALIZATION ADJUSTMENT FOR CUSTOMER GROWTH UP TO THE
20 END OF THE TEST YEAR IN ACCORDANCE WITH BPU POLICY?

21 A. Yes. The BPU has a long-standing and well-established policy that the ratemaking
22 use of test year-end rate base and annualized depreciation expenses based on test

2 year-end plant be appropriately “matched” with the ratemaking use of annualized
3 test year revenues based on customer growth up to the end of the test year. For
4 example, in an earlier PSE&G base rate case, Docket No. 837-620, the Company
5 proposed a test year-end rate base and depreciation annualization adjustment, but
6 did not propose an offsetting and matching revenue annualization adjustment for
7 customer growth up to the end of the test year. In that proceeding, the Board
8 agreed with the ALJ’s conclusion that

9 ...a normalization adjustment should be made for test year-end
10 customers. It is a proper adjustment because it matches the (test)
11 year-end plant with the (test) year-end level of customers, and thus is
12 consistent with the Board’s clearly enunciated “matching” principle.

13 In PSE&G’s next base rate case, BPU Docket No. ER85121163, the Company again
14 proposed a test year-end rate base and depreciation annualization adjustment, and
15 again did not propose an offsetting and matching revenue annualization
16 adjustment for customer growth. In that proceeding, the Ratepayer Advocate
17 (then Rate Counsel) and the BPU Staff proposed such a revenue annualization
18 adjustment. On page 119 of his Initial Decision in that case, the ALJ stated:

19 I agree with Staff and Rate Counsel that the Board has consistently
20 recognized the appropriateness of this adjustment.
21

22 The BPU adopted the ALJ’s reasoning and conclusions with regard to this revenue
23 annualization adjustment. In that case, PSE&G also argued that a matching
24 revenue annualization adjustment should not be made so as to afford the
25 Company an attrition allowance. That argument was also rejected by the Board
26 when it adopted the ALJ’s findings and conclusions:

...petitioner's attrition argument has been expressly addressed by the Board in Atlantic City Electric's most recent rate case, BPU Docket ER8504434, Decision and Order of the Board dated April 3, 1986 at p.3. After considering petitioner's earnings attrition argument I noted that the Board obviously considered same in the Atlantic City Electric case and that there is no just reason presented in this case to depart from Board policy...

[ALJ Initial Decision, pp.119-120, OAL Docket No. PUC 231-86]

3
4
5
6
7
8
9
10
11 **Q. WHAT SPECIFIC REVENUE ANNUALIZATION APPROACH AND**
12 **METHODOLOGY DO YOU RECOMMEND BE USED IN THIS**
13 **PROCEEDING IN ORDER TO ACCOMPLISH THIS YEAR-END RATE BASE**
14 **VERSUS YEAR-END CUSTOMER GROWTH MATCHING?**

15 **A.** A review of PSE&G's actual monthly electric distribution customers throughout
16 any particular year clearly shows that, while there is a general upward trend in
17 number of customers, there are also significant customer fluctuations from month
18 to month during the year. For example, original filing workpaper page 110 shows
19 the following level of actual number of customers during various months in 2001:

20	1/01	2,023,482
21	4/01	2,004,613
22	5/01	2,038,384
23	6/01	2,010,795
24	7/01	2,048,315
25	8/01	2,016,107
26	11/01	2,037,709
27	12/01	2,029,000

28
29 Filing workpaper page 27 (6+6) shows monthly customer fluctuations of a similar
30 magnitude for the 6+6 2002 test year. In its response to RAR-A-87 B, the Company
explains that

Henkes Direct Testimony
Public Service Electric and Gas Company – BPU Docket No. ER02050303

2 Seasonal influences, monthly billing irregularities as well as additions
3 and deletions of customers can cause fluctuations in the customer
4 bills reported each month.

5 With monthly customer fluctuations as obvious as this, it would not be
6 appropriate to then compare an actual "point in time" monthly customer level
7 (such as the test year-end December 31, 2002) to the average test year customer
8 level and then expect to draw the right customer growth and associated revenue
9 annualization conclusions. For that reason, the revenue annualization for
10 customer growth up to the end of the test year must be determined through a
11 methodology different from merely a comparison of the December 31, 2002
12 number of customers to the average 2002 test year customers. This methodology is
13 explained as follows.

14
15 It is reasonable to assume that the Company's actual average test year
16 plant in service is approximately equivalent to the actual plant in service level
17 during the mid-point of the test year. Therefore, the difference between the
18 proposed test year-end plant level and the average test year plant level essentially
19 represents one-half year's worth of growth in the Company's plant investment
20 level. Since the Company's proposed test year revenues are based on the average
21 number of customers, the appropriate revenue annualization adjustment should
22 similarly be based on one-half year's worth of growth in the number of customers
23 of the Company. From the response to RAR-A-87, original filing workpaper 110
and 6+6 filing workpaper page 27, one can calculate that the 3-year average annual

Henkes Direct Testimony
Public Service Electric and Gas Company – BPU Docket No. ER02050303

compound growth rate for the Company's average number of customers during the most recent period 1999 - 2002 (6+6) has been as follows:

Residential:	0.8%
Commercial	1.3%
Industrial	(0.9)%
Street Lighting	0.8%

I recommend that the revenue annualization adjustment for customer growth up to the end of the test year be calculated by (1) taking one-half of the above-referenced annual growth rates; (2) applying this half-year growth rate to the average number of customers for the 6+6 test year to determine the test year "annualized" number of customers, consisting of the average test year number of customers plus one-half year's worth of customer growth; (3) determine the margin revenues by applying the weather-normalized test year consumption per customer to the "annualized" number of customers determined in step 2 and pricing the resulting kwh consumption out at current tariffs; and finally (4) comparing these annualized margin revenues determined in step 3 to the margin revenues reflected in the 6+6 test year filing, in total and by customer category.

Q. HAVE YOU MADE THE CALCULATIONS DESCRIBED IN THE PREVIOUSLY DISCUSSED CUSTOMER GROWTH REVENUE ANNUALIZATION APPROACH?

A. Since I do not have the Company's detailed revenue model available, I requested the Company to perform this test year-end customer growth revenue annualization analysis and provide the resulting increase in margins (revenues net

of the associated impact on costs) when compared to the Company's proposed test year 6+6 margins. My detailed request to the Company and the results of the Company's calculated revenue annualization for test year-end customer growth are contained in the response to RAR-A-138.

2
3
4
5
6 **Q. WHAT WAS THE RESULT OF THIS REVENUE ANNUALIZATION**
7 **ANALYSIS FOR TEST YEAR-END CUSTOMER GROWTH AND HOW DOES**
8 **THE REFLECTION OF SUCH ANNUALIZED REVENUES IMPACT THE**
9 **COMPANY'S PROPOSED PRO FORMA TEST YEAR OPERATING INCOME**
10 **IN THIS CASE?**

11 A. The response to RAR-A-138 shows that my recommended revenue annualization
12 adjustment for customer growth up to the end of the test year increases the
13 Company's proposed 6+6 test year revenue margins by approximately \$8.5
14 million. As shown on Schedule RJH-9, this increases the Company's proposed pro
15 forma test year operating income by approximately \$5 million.

16
17 - Reversal of Labor O&M Ratio Normalization Adjustment

18
19 **Q. WHAT REPRESENTS A "LABOR O&M RATIO"?**

20 A. A portion of a utility's total payroll cost is charged to operation and maintenance
21 ("O&M") expenses and the remainder of the total payroll cost is either capitalized
22 to plant or charged to accounts other than O&M expenses. The labor dollars
23 charged to O&M expense as compared to the total labor cost is referred to as the

- Pension and Fringe Benefit Expense Adjustments

2
3
4 Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED POSITION WITH
5 REGARD TO PENSION AND FRINGE BENEFIT EXPENSES.

6 A. The Company has taken the position that the pension and fringe benefit expenses
7 it has projected for 2003 should be used as the pro forma adjusted test year
8 pension and benefit expenses in this case. As shown in the first column of
9 Schedule RJH-11, the Company has calculated a total expense adjustment of \$9.673
10 million by comparing the projected 2003 pension and fringe benefit expenses to
11 the corresponding expenses in the 6+6 test year.

12
13 Q. DO YOU RECOMMEND THAT ADJUSTMENTS BE MADE TO THE
14 COMPANY'S PROPOSED PRO FORMA PENSION AND FRINGE BENEFIT
15 EXPENSES?

16 A. Yes. First, while I have no specific objection to the reflection of the projected 2003
17 expense levels for the Company's pension and fringe benefit expenses, I do object
18 to the fact that the Company only used this approach for certain selected employee
19 benefit expense components such as pension, OPEB, medical, dental and thrift
20

Henkes Direct Testimony
Public Service Electric and Gas Company – BPU Docket No. ER02050303

plan expenses.¹⁰ Consistent with its approach, the Company's proposed employee benefit expense adjustment should also have included the effect of comparing projected 2003 expenses to actual 6+6 test year expenses for the remaining employee benefit expense components, including group life insurance, death benefits and other miscellaneous employee benefits. As shown on Schedule RJH-11, the combined projected 2003 expense level for these remaining employee benefit expenses is lower than the corresponding actual 6+6 test year expenses.

Second, I have increased the Company's projected 2003 pension expenses by \$455,000 to reflect a recent update for the 2003 pension costs as determined by the Company's actuary, Hewitt Associates.

Third, I have decreased the Company's projected 2003 OPEB expenses by \$5,833,000 to reflect recent OPEB cost changes, as reported by the Company in its response to RAR-A-148.

¹⁰ For all of these Company-selected employee benefit components, the projected expenses for 2003 were higher than the actual 6+6 test year expenses.

Q. WHAT IS THE IMPACT OF YOUR RECOMMENDED PENSION AND FRINGE BENEFIT EXPENSE ADJUSTMENTS ON THE COMPANY'S PROPOSED PRO FORMA TEST YEAR EXPENSES AND NET OPERATING INCOME?

A. As shown on Schedule RJH-11, lines 19 - 21, my recommended adjustments decrease the Company's proposed pro forma test year pension and fringe benefit expenses by \$5,947,000 which, in turn, increases the Company's proposed pro forma test year net operating income by \$3,518,000.

- Reversal of Deferred Restructuring Cost Amortization

Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSAL WITH REGARD TO DEFERRED RESTRUCTURING COSTS.

A. Mr. Stellwag's 6+6 testimony pages 12 and 13 state the following regarding the Company's deferred restructuring cost proposal:

Restructuring costs incurred by the Company for activities that were necessarily undertaken to date to implement the Electric Deregulation and Energy Competition Act (EDECA) and the various Board Orders issued pursuant to that Act have been deferred... Interest was calculated on these deferred amounts at the rate of seven-year constant maturity treasuries as shown in the Federal Reserve Statistical Release on, or close to, August 1 of each year plus sixty basis points. The current annual rate used is 5.5%, which was set on August 1, 2001. Deferred restructuring costs and interest estimated at the end of the transition period totals approximately \$49.4 million.... We are proposing an annual amortization amount of \$12.3 million (\$7.3 million net of tax) based on a four-year amortization period equivalent to the electric transition period authorized by the Board.

Henkes Direct Testimony
Public Service Electric and Gas Company – BPU Docket No. ER02050303

associated with the provision of certain financial services to PSE&G's top officers. As described in the response to RAR-A-46, these financial services include personal financial counseling and estate planning for PSE&G officers and other selected senior management personnel. I do not believe that the Company's ratepayers should be required to fund these types of top officers' compensation "perks". This should be the responsibility of the Company's shareholders.

- Pro Forma Annualized Depreciation Expense Adjustment

Q. IS THE COMPANY PROPOSING BASE RATE RECOGNITION OF NEW DEPRECIATION RATES FOR ITS ELECTRIC DISTRIBUTION IN THIS CASE?

A. Yes. As described on page 6 of Mr. Stellwag's direct testimony, the Company is seeking approval from the Board to implement new depreciation rates for electric and common plant that are "consistent with the rates recently approved by the Board for gas common and general plant (GR01050297, GR0105328, January 9, 2002)." The Company is proposing that these new depreciation rates become effective for book purposes simultaneously with the August 1, 2003 proposed effective date of electric rates set in this proceeding. The Company's proposed pro forma annualized depreciation expenses that are based on these proposed new depreciation rates amount to approximately \$180.5 million. This proposed annual depreciation expense level is approximately \$19.1 million higher than the 6+6 test year per books depreciation expense level of \$161.4 million.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60
61
62
63
64
65
66
67
68
69
70
71
72
73
74
75
76
77
78
79
80
81
82
83
84
85
86
87
88
89
90
91
92
93
94
95
96
97
98
99
100

Q. DOES THE RATEPAYER ADVOCATE'S DEPRECIATION EXPERT, MICHAEL MAJOROS, AGREE WITH THE COMPANY'S PROPOSED ELECTRIC DEPRECIATION RATES?

A. No. Mr. Majoros does not agree with the Company's proposed depreciation rates and has recommended appropriate alternative depreciation rates that should be approved by the BPU for rate making purposes in this case. Mr. Majoros has supplied me with his recommended depreciation rates and I have used these depreciation rates in the calculation of the recommended pro forma annualized depreciation expenses in this case.

Q. WHERE DO YOU SHOW THESE RECOMMENDED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE CALCULATIONS?

A. These calculations are shown on Schedule RJH-18. As shown on line 10 of this schedule, Mr. Majoros' recommended depreciation rates produce a recommended level of pro forma annualized depreciation expenses of approximately \$80.3 million based on the same level of test-year end depreciable plant as was used by the Company in its proposed pro forma depreciation expense adjustment calculations.

Q. WHAT IS THE IMPACT OF THE DIFFERENCE BETWEEN THE RATEPAYER ADVOCATE'S RECOMMENDED AND THE COMPANY'S PROPOSED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE LEVELS?

A. As shown on Schedule RJH-18, lines 10-12, the Ratepayer Advocate's recommended pro forma annualized depreciation expense level of \$80.3 million is \$100.1 million lower than the Company's proposed pro forma annualized depreciation expense level of \$180.4 million. This recommended expense reduction has the effect of increasing the Company's proposed pro forma test year after-tax operating income by approximately \$59.2 million.

227 of 255

BEFORE THE
STATE OF NEW JERSEY
OFFICE OF ADMINISTRATIVE LAW

I/M/O of the Verified Petition of:
Rockland Electric Company for Approval:
of Changes in Electric Rates, Its Tariff for:
Electric Service, Its Depreciation Rates,:
and for Other Relief :
("Base Rate Filing") :

BPU Docket No. ER02100724
OAL Docket No. PUCRL 09366-02N

I/M/O of the Verified Petition of:
Rockland Electric Company for the:
Recovery of its Deferred Balances and the:
Establishment of Non-Delivery Rates:
Effective August 1, 2003 :
("Deferral Filing") :

BPU Docket No. ER02080614
OAL Docket No. PUCOT 07892-02

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

Seema M. Singh, Esq.
Acting Director and Ratepayer Advocate

Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P. O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 - Phone
(973) 624-1047 - Fax
www.rpa.state.nj.us
njratepayer@rpa.state.nj.us

Filed: January 13, 2003

228 of 255

1 policies are renewed with carriers in January of each year, and the Company will update
2 the budget when the final premium rates for 2003 are known.”

3
4 **Q. DO YOU BELIEVE THE COMPANY'S PROPOSED POSITION TO BE**
5 **REASONABLE?**

6 A. Once the final insurance premiums for 2003 have become known in January 2003 and have
7 been reflected as updates to the Company's original projections, I have no objection to the
8 Company's proposal to reflect its 2003 employee health and benefit expenses for
9 ratemaking purposes in this case. However, a number of questions remain regarding the
10 employee health and benefit insurance numbers on Exhibit P-2, Schedule 7 (7+5). These
11 questions are contained in data request RAR-A-105 for which the response has not been
12 received at this time. I therefore reserve the right to re-address this issue in a supplemental
13 testimony, if needed, once the response to RAR-A-105 has been received.

14
15 - Pension Expense Adjustment

16
17 **Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED POSITION REGARDING**
18 **PENSION EXPENSES IN THIS CASE.**

19 A. As shown in the first column of Schedule RJH-11, the Company's proposed pension
20 expenses in this case are based on projected Statement of Financial Accounting Standards
21 ("SFAS") 87 pension accruals of approximately \$4 million for the 12-month period ended
22 7/31/04. The Company then removed the capitalized portion of this projected pension
23 expense at a capitalization ratio of 17.4%. Comparing the resulting net pro forma pension

1 expense to the pension expenses of approximately \$587,000 included in the unadjusted test
2 year operating expenses results in RECO's proposed pension expense increase of
3 \$2,783,000.

4 The Settlement Agreement in RECO's prior rate case, BPU Docket No.
5 ER91030356J, dated January 10, 1992, allowed the Company to defer the difference
6 between the pension allowance provided for in current rates and the corresponding book
7 expense recorded under SFAS 87. As a result of this Settlement provision, RECO will
8 have a projected pension expense over-recovery balance of \$1,370,000 as of April 30,
9 2003. The Company is proposing to amortize this over-recovery balance as a pension
10 expense credit over a 3-year period. The Company then netted this proposed pension
11 expense credit of \$456,000 ($\$1,370,000 / 3$) against its proposed pension expense increase
12 of \$2,783,000 in order to arrive at its proposed net expense increase amount of \$2,327,000
13

14 **Q. DO YOU RECOMMEND THAT ADJUSTMENTS BE MADE TO THE**
15 **COMPANY'S PROPOSED PRO FORMA NET PENSION EXPENSE OF**
16 **\$2,327,000?**

17 **A.** Yes. I do not agree with the Company's proposal to reflect for ratemaking purposes in this
18 case the projected SFAS 87 pension expenses for the 12-month period ended July 31, 2004.
19 Allowing expense projections that extend 15 months beyond the end of the test year would
20 bring the ratemaking formula "out of whack" and violate the integrity of the test year
21 concept. In addition, the Company confirms in its response to RAR-A-38 E that the final
22 actuary calculations of the Company's SFAS 87 pension expenses for 2004 will not be
23 available until sometime during the 2nd quarter of 2004. Therefore, the accuracy of the

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
Company's proposed SFAS-87 pension expenses in this case cannot be verified with actual calculations from a final actuary report during this proceeding.

For the previously discussed reasons, I recommend that the pro forma pension expenses in this case be based on the projected SFAS 87 pension expenses for calendar year 2003. While this recommendation still involves an expense projection that extends 8 months beyond the end of the test year in this case, the final actuary calculations for this pension expense estimate will become available in the 2nd quarter of 2003,¹⁶ thereby allowing the parties and the Board to update the current expense estimate for actual actuary results prior to the close of record in this case. The projected SFAS 87 pension expense for 2003 amounts to \$3,464,000. In the third column of Schedule RJH-11, I show that, using the same approach as was used by RECO, this indicates the need for a recommended net pension expense increase amount of \$2,274,000.

The next recommended adjustment to RECO's proposed pension expense increase in this case concerns the amortization of the projected April 30, 2003 pension expense over-recovery balance of \$1,370,000. Rather than using the 3-year amortization period proposed by RECO, I recommend the use of a 5-year amortization period. This would be consistent with the 5-year amortization that I have used for other issues in this testimony, e.g. the amortization of rate case expenses, the build-up period for the storm damage reserve, etc..

¹⁶ See response to RAR-A-38 D.

2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23

Q. WHAT IS THE IMPACT OF THE PREVIOUSLY DISCUSSED RECOMMENDED PENSION EXPENSE ADJUSTMENTS ON RECO'S PROPOSED TEST YEAR OPERATING INCOME?

A. As shown on Schedule RJH-11, lines 8 - 10, the recommended pension expense adjustments decrease RECO's proposed pro forma test year pension expenses by \$327,000 which, in turn, increases the Company's test year after-tax operating income by \$193,000.

Q. DO YOU HAVE ANY OTHER COMMENTS REGARDING THE COMPANY'S PENSION EXPENSES?

A. Yes. As I discussed before, the Settlement Agreement in RECO's prior rate case, BPU Docket No. ER91030356J, dated January 10, 1992, allowed the Company to defer the difference between the pension allowance provided for in current rates and the corresponding book expense recorded under SFAS 87. I see no compelling reasons why this mechanism should continue. Pension expenses should be treated the same as any other expenses, such as wages, salaries, medical and dental expenses, outside consultants and so on. In other words, You Honor and the Board should determine an appropriate annual level of rate recovery for any expense (including pension expense) based on the best information available during a rate case. After that, a utility should not be allowed to then compare the actual expenses incurred to the expense allowances built into its rates and defer the difference for reconciliation (amortization) in the next base rate case. That would not be proper rate making practice.

In summary, I recommend that the Board order the Company to cease its current Regulatory Asset treatment for pension expenses under which it is allowed to defer the

4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

difference between the pension allowance provided for in rates, and the corresponding book expense recorded under SFAS 87. This Board order should become effective with the rate effective date of this case.

- SFAS 106 OPEB Expense Adjustment

Q. WHAT IS THE COMPANY'S PROPOSED POSITION IN THIS CASE WITH REGARD TO THE PRO FORMA SFAS 106 OPEB EXPENSES TO BE REFLECTED FOR RATE MAKING PURPOSES?

A. The Company's proposed Other Post-Employment Benefit ("OPEB") expenses in this case are based on projected SFAS 106 OPEB accruals of approximately \$2,064,000 for the 12-month period ended 7/31/04.

Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED POSITION?

A. No. The Company's proposal to reflect for ratemaking purposes in this case the projected SFAS 106 OPEB expenses for the 12-month period ended July 31, 2004 is inappropriate and should be rejected for the same reasons discussed in the prior section of this testimony concerning pension expenses. Allowing expense projections that extend 15 months beyond the end of the test year violates the integrity of the test year concept. Moreover, the Company confirms in its response to RAR-A-44 E that the final actuary calculations of the Company's OPEB expenses for 2004 will not be available until sometime during the 2nd quarter of 2004. Therefore, the accuracy of the Company's proposed SFAS 106 OPEB

expenses in this case cannot be verified with actual calculations from a final actuary report during this proceeding.

2
3 Instead, I recommend that the pro forma OPEB expenses in this case be based on
4 the projected SFAS 106 OPEB expenses for calendar year 2003. While this
5 recommendation still involves an expense projection that extends 8 months beyond the end
6 of the test year in this case, the final actuary calculations for this OPEB expense estimate
7 will become available in the 2nd quarter of 2003,¹⁷ thereby allowing the parties and the
8 Board to update the current expense estimate for actual actuary results prior to the close of
9 the record in this case. The projected OPEB expense for 2003 amounts to approximately
10 \$2,028,000. As shown on Schedule RJH-12, my recommended OPEB expense adjustment
11 decreases RECO's proposed pro forma test year OPEB expenses by \$36,000. Taking into
12 consideration the capitalization ratio of 17.4%, my recommendation increases RECO's
13 proposed test year after-tax operating income by \$18,000.

14
15 **Q. DO YOU HAVE ANY OTHER COMMENTS REGARDING THE COMPANY'S**
16 **SFAS OPEB EXPENSES?**

17 A. Yes. The Company currently defers the difference between the OPEB expense allowance
18 provided for in current rates and the corresponding book expense recorded under SFAS
19 106. For the same reasons discussed in the prior section of this testimony regarding
20 pension expenses, I recommend that the Board order the Company to cease its current
21 Regulatory Asset treatment for OPEB expenses under which RECO defers the difference
22 between the OPEB expense allowance provided for in rates and the corresponding book

¹⁷ See response to RAR-A-44 D.

1 expense recorded under SFAS 106. This Board order should become effective with the rate
2 effective date of this case.

3
4 - Enhanced Service Reliability Expense

5
6 **Q. WHAT IS THE REASON FOR THE ENHANCED SERVICE RELIABILITY**
7 **PROGRAM EXPENSE ADJUSTMENT SHOWN ON LINE 6 OF SCHEDULE**
8 **RJH-4?**

9 A. This adjustment is a direct result of the recommendations regarding the Enhanced Service
10 Reliability Program that were previously discussed in the Rate Base section of this
11 testimony. RECO has proposed to include estimated operation and maintenance expenses
12 of \$1,141,000 associated with the Enhanced Service Reliability Program. As shown in
13 footnote (2) of Schedule RJH-4, the reversal of this pro forma O&M expense entry
14 increases the Company's proposed after-tax test year operating income by approximately
15 \$675,000.

16
17 - Rate Case Expense Adjustment

18
19 **Q. PLEASE EXPLAIN THE RATE CASE EXPENSE ADJUSTMENT YOU SHOW ON**
20 **SCHEDULE RJH-13.**

21 A. The Company is claiming estimated rate case expenses of \$450,000 for this case,
22 consisting of \$400,000 for legal expenses, \$40,000 for consulting fees and \$10,000 for
23 miscellaneous expenses. The Company incurred actual rate case expenses of \$342,000 for

- Pro Forma Annualized Depreciation Expense Adjustment

2
3 **Q. PLEASE SUMMARIZE THE COMPANY'S PROPOSED PRO FORMA**
4 **ANNUALIZED DEPRECIATION EXPENSE POSITION IN THIS CASE.**

5 A. The Company's proposed pro forma annualized depreciation expense positions are shown
6 on Exhibit P-2, Summary, page 1 (7+5), and Exhibit P-2, Schedules 10, 13, 14 and 20
7 (7+5), and have been presented in a somewhat confusing way. What is clear from Exhibit
8 P-2, Summary, page 1 is that the total pro forma annualized depreciation expense amount
9 claimed by RECO in this case is \$5,200,000.²⁰ In the first column of my Schedule RJH-17,
10 I have presented what I believe to be the correct breakdown of the component parts making
11 up RECO's claimed total pro forma annualized depreciation expense amount of
12 \$5,200,000. RECO's reflected annualized depreciation expenses based on the application
13 of its proposed new depreciation rates to the test year-end depreciable plant balances
14 amount to \$4,847,000 (see line 1). The next component of RECO's overall pro forma
15 depreciation expense position of \$5,200,000 is a negative expense of \$588,000 for the
16 proposed 20-year amortization of the Company's identified "Book versus Theoretical
17 Reserve Difference" (line 2). The next three components -- shown on lines 3, 4 and 5 --
18 represent RECO's proposed annual depreciation/amortization expenses associated with the
19 Enhanced Service Reliability Program, Hourly Energy Pricing Billing project, and post-test
20 year plant additions.
21

²⁰ Consisting of the sum of \$4,697,000, \$200,000, (\$398,000) and \$701,000.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

Q. DO YOU RECOMMEND THAT ADJUSTMENTS BE MADE TO THE COMPANY'S PROPOSED PRO FORMA ANNUALIZED DEPRECIATION EXPENSES?

A. Yes. Mr. Majoros, the Ratepayer Advocate depreciation expert, has recommended appropriate depreciation rates for the Company that are different from the new depreciation rates proposed by RECO in this case. As shown on Schedule RJH-17, line 1, Mr. Majoros' depreciation rate recommendations result in a recommended annualized depreciation expense level of \$3.864 million. Mr. Majoros has also recommended that the amortization of the Theoretical Reserve Difference should be \$1.103 million rather than RECO's proposed amortization amount of \$.588 million (see line 2).

Next, consistent with my previously discussed recommendation that the costs associated with the Company's proposed Enhanced Service Reliability Program not be included for ratemaking purposes in this case, I have reversed RECO's proposed Enhanced Service Reliability Program depreciation expense (see line 3). Finally, I have reversed the Company's proposed depreciation expenses associated with the projected post-test year plant in service, consistent with my previously discussed recommendation that such plant should not receive rate consideration in this case.

Q. WHAT IS THE IMPACT OF THE DIFFERENCE BETWEEN THE RATEPAYER ADVOCATE'S RECOMMENDED AND THE COMPANY'S PROPOSED PRO FORMA ANNUALIZED DEPRECIATION EXPENSE LEVELS?

A. As shown on Schedule RJH-17, lines 6 - 8, the Ratepayer Advocate's recommended pro forma annualized depreciation expense level is \$2.239 million lower than the Company's

proposed pro forma annualized depreciation expense level of \$5.200 million. This recommended expense reduction has the effect of increasing the Company's proposed pro forma test year after-tax operating income by \$1.324 million.

- Interest Synchronization Expense Adjustment

Q. WHAT IS THE ISSUE WITH REGARD TO THE INTEREST SYNCHRONIZATION ADJUSTMENT SHOWN ON SCHEDULE RJH-4, LINE 13?

A. There is no issue per se. As shown in more detail on Schedule RJH-18, the only reason the recommended interest synchronization income tax impact is different from the Company's proposed interest synchronization income tax impact is because of the differences in the Company's proposed and Ratepayer Advocate's recommended rate base and weighted cost of debt positions. Because of these differences, the Ratepayer Advocate's pro forma interest deduction for income tax purposes is smaller than the Company's. As can be seen from Schedule RJH-18, line 5, this results in a decrease of \$.335 million in the Company's proposed pro forma test year operating income.

Q. MR. HENKES DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

A. Yes, it does.

BEFORE THE STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION)
OF ELIZABETHTOWN WATER) BPU Docket No. WR03070510
COMPANY FOR AN INCREASE IN) OAL Docket No. PUCRL 07281-2003N
RATES FOR WATER SERVICE AND)
OTHER TARIFF MODIFICATIONS)

DIRECT TESTIMONY AND EXHIBITS OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

SEEMA M. SINGH, ESQ.
RATEPAYER ADVOCATE
Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P.O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 – Phone
(973) 624-1047 – Fax
www.rpa.state.nj.us
niratepayer@rpa.state.nj.us

Filed: December 1, 2003

239 of 255

Q. DO YOU AGREE WITH THIS PROPOSED RATEMAKING TREATMENT?

A. No. The Company's proposal is not only unreasonable and inequitable to the ratepayers, it is also contrary to Board ratemaking policy.

Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THIS ISSUE?

A. In accordance with Board ratemaking policy, I recommend that 50% of the gain associated with these two property sales accrue to the Company's stockholders while the remaining 50% be flowed to the ratepayers through an appropriate amortization of this gain portion. I recommend an amortization period of three years. As shown on Schedule RJH-18, lines 3 through 6, my recommendation results in an annual pre-tax gain amortization amount of approximately \$74,000 which should be used as an operating expense credit in this case.

- Annualized Depreciation Expense

Q. PLEASE EXPLAIN THE COMPANY'S PROPOSED AND YOUR RECOMMENDED ANNUALIZED DEPRECIATION EXPENSE LEVELS.

A. The Company has proposed a total annualized depreciation expense of \$17.467 million. As shown in detail on filing Exhibit P-2, Schedule 24, EWC generally determined this proposed annualized depreciation expenses by applying its currently authorized depreciation rates to its proposed projected depreciable plant balances as of June 30, 2004. This produced annualized deprecation expenses of \$18.503 million. The Company then

¹⁹ Now referred to as Washington Valley land

*Henkes Direct Testimony
Elizabethtown Water Company – BPU Docket No. WR03070510*

reduced this annualized depreciation expense by the depreciation associated with plant funded by Customer Advances and Contributions in Aid of Construction. The net result is the Company's proposed pro forma annualized depreciation expense of \$17.467 million. This is summarized in the first column on Schedule RJH-19.

Schedule RJH-19 shows that when the Company's proposed annualized gross depreciation expense of \$18.503 million is divided into the Company's projected 6/30/04 depreciable plant in service balance, this results in an overall composite depreciation rate of 1.973%. In determining the recommended annualized depreciation expense level, I have applied this same overall composite depreciation rate of 1.973% to the preliminary recommended depreciable plant in service balance of \$875.649 million. As shown on Schedule RJH-19, line 5, this produces a preliminary recommended annualized depreciation expense of \$17.281 million. I then reduced this annualized depreciation expense by the depreciation expense associated with plant funded by Customer Advances and Contributions in Aid of Construction. This produces the currently recommended annualized net depreciation expense level of \$16.273 million. This annualized depreciation expense number must eventually be updated by re-calculating it based on the actual plant in service and actual Customer Advances and Contributions in Aid of Construction levels as of December 31, 2003.

BEFORE THE STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION)
OF NEW JERSEY-AMERICAN WATER) BPU Docket No. WR03070511
COMPANY FOR AN INCREASE IN RATES) OAL Docket No. PUCRL 07279-2003N
FOR WATER AND SEWER SERVICE)
AND OTHER TARIFF MODIFICATIONS)

DIRECT TESTIMONY AND EXHIBITS OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

SEEMA M. SINGH, ESQ.
RATEPAYER ADVOCATE
Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P.O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 – Phone
(973) 624-1047 – Fax
www.rpa.state.nj.us
njratepayer@rpa.state.nj.us

Filed: December 1, 2003

- Pension Expenses

Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED POSITION WITH REGARD TO PENSION EXPENSES.

A. As shown on Schedule RJH-15, line 1, the Company has proposed to include pension costs of \$4.635 million in this case. After removing the capitalized portion, the proposed pro forma pension cost charged to O&M expense amounts to \$4.048 million.

Q. WHAT IS THE BASIS FOR THE COMPANY'S PROPOSED PENSION EXPENSES IN THIS CASE?

A. The Company's proposed pension expense in this case is based on its pro forma 2004 FASB 87 pension liability. In its response to RAR-A-152, the Company acknowledges that the proposed pension cost of \$4.635 million represents an estimate and that the actual FASB 87 pension expense will not be available until March 2004.

Q. WHAT IS THE MOST RECENT ACTUAL FASB 87 PENSION COST AVAILABLE AT THIS TIME?

A. This is the Company's FASB 87 cost for 2003. As shown in the response to RAR-A-105 C, the Company's actual actuary-determined FASB 87 pension cost for 2003 amounts to \$3,641,333.

Q. WHAT PENSION COST DO YOU RECOMMEND BE USED FOR RATEMAKING PURPOSES AT THIS TIME?

1
2
3
4
5
6
A. Since the Company's proposed estimated 2004 pension cost number is not currently known and measurable, I recommend the use of the most recent actual 2003 FASB 87 pension cost for ratemaking purposes at this time. If the actual actuary-determined 2004 pension cost becomes available prior to the close of record in this case, this more updated cost number could be considered for rate recognition, after review for appropriateness.

7
8
Q. **HAS THE COMPANY MADE ANOTHER PROPOSAL WITH REGARD TO ITS PENSION COSTS?**

9
10
11
12
13
14
15
16
17
A. Yes. The Company has been deferring the difference between the annual FASB 87 pension cost liabilities and the corresponding annual ERISA contributions to the pension fund. As shown in the response to SIR-29, the actual cumulative balance in this pension deferral balance was approximately \$6.6 million as of 12/31/2002. The Company then estimated that this actual \$6.6 million deferral balance would approximately double to \$12 million from 12/31/02 to 6/30/04, the assumed rate effective date of this case. In this case, the Company is proposing to amortize this estimated pension cost deferral balance of \$12 million over 10 years for a requested annual amortization expense of \$1.2 million (see Schedule RJH-15, line 4).

18
19
20
21
Q. **DO YOU AGREE WITH THE COMPANY'S CALCULATION OF THE ESTIMATED GROWTH IN THIS PENSION DEFERRAL BALANCE FROM 12/31/02 TO 6/30/04?**

22
23
A. No. The Company made incorrect assumptions in its calculation of the estimated growth in this deferral account from \$6.6 million at 12/31/02 to \$12 million at 6/30/04. For example,

*Henkes Direct Testimony
New Jersey-American Water Company – BPU Docket No. WR03070511*

the response to SIR-29 shows that the Company assumed that its annual FASB 87 pension expenses are \$4,635,359 from 1/1/03 going forward. This is incorrect. As previously discussed, the \$4,635,359 number represents the Company's estimated FASB 87 pension costs for 2004. Even if this estimated number were to be accurate on an actual basis, it obviously would not be effective starting on 1/1/03. Thus, the Company's proposed estimated pension deferral balance of \$12 million as of 6/30/04 is incorrectly calculated, inaccurate and unreliable.

9 **Q. DOES THE PENSION DEFERRAL BALANCE AT ISSUE HERE IMPACT THE**
10 **COMPANY'S BALANCE SHEET FOR FINANCIAL REPORTING PURPOSES?**

11 A. No. As confirmed by the Company in its response to RAR-A-197 B, the pension deferral
12 balance recorded in Other Deferred Debits account 186 is exactly offset by a corresponding
13 pension accrual balance in the Other Deferred Credits account on the liability side of the
14 Company's balance sheet. Therefore, the impact on the Company's balance sheet is \$0
15 because these two asset and liability accounts are exactly offsetting.

17 **Q. CAN THIS DEFERRED PENSION BALANCE BE AUTOMATICALLY**
18 **EXTINGUISHED IN THE FUTURE WHEN FUTURE ERISA PENSION FUND**
19 **CONTRIBUTIONS EXCEED FASB 87 PENSION COST BOOKINGS?**

20 A. Yes. As confirmed in the response to RAR-A-107, the current pension deferral balance
21 which the Company proposes to amortize over an accelerated 10-year period has been built
22 up because in the recent past the Company's cumulative FASB 87 pension bookings have
23 exceeded the cumulative ERISA contributions to the pension trust. This was likely caused

Henkes Direct Testimony
New Jersey-American Water Company – BPU Docket No. WR03070511

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

by the fact that the Company's trust fund was over funded during the recent past. As acknowledged by the Company in this same response, the current pension deferral balance will be *decreased*, and possibly completely extinguished, if and when future ERISA contributions exceed FASB 87 pension bookings. In response to RAR-A-107 D, the Company states that "This situation¹⁶ has not existed since 1995." However, given the current under funding of many pension funds, it would not be unrealistic to expect the Company's future ERISA contributions to exceed the FASB 87 liabilities.

In summary, I believe there should be no compelling reasons for the Company to remove this deferral balance from its books over an accelerated 10-year period given that it is likely that this balance will automatically be reduced – and possibly completely extinguished – through traditional book keeping entries in the future when ERISA contributions exceed FASB 87 pension costs. This is exactly the same situation as exists with accelerated deferred income taxes. These deferred taxes build up when accelerated depreciation exceeds book depreciation in the early life of the associated assets, however, eventually, the deferred tax balance gets reduced when the reverse situation occurs, i.e., when book depreciation starts exceeding accelerated tax depreciation. Nobody in this case is proposing to amortize the Company's accumulated deferred income taxes over an accelerated 10-year period.

Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THIS ISSUE?

A. Based on the foregoing findings and conclusions, I recommend that the Company's

¹⁶ This situation refers to the excess of ERISA contributions over FASB 87 pension cost bookings.

proposal to amortize over 10 years the previously discussed pension deferral be rejected by Your Honor and the Board.

1
2
3
4 **Q. WHAT IMPACT DO YOUR RECOMMENDED PENSION COST ADJUSTMENTS**
5 **HAVE ON THE COMPANY'S PROPOSED PRO FORMA NET OPERATING**
6 **INCOME?**

7 A. As shown on Schedule RJH-15, my two recommended pension cost adjustments decrease
8 the Company's proposed pro forma expenses by \$2.071 million which, in turn, increases
9 the Company's proposed net operating income by \$1.346 million.

10
11 - Electric Power Expenses

13 **Q. PLEASE EXPLAIN THE RECOMMENDED ELECTRIC POWER EXPENSE**
14 **ADJUSTMENT SHOWN ON SCHEDULE RJH-16.**

15 A. In the determination of its proposed pro forma electric power expenses, the Company
16 assumed projected rate increases effective August 1, 2003 of 12.8% for PSE&G, 12.4% for
17 JCP&L and 8.4% for Conectiv. The actual rate increases for these three power suppliers
18 turned out to be 13.6% for PSE&G, 3.3% for JCP&L and 8.1% for Conectiv. As
19 confirmed in its response to RAR-A-93, the Company has calculated that the update for
20 these actual rate increases reduces its originally proposed electric power expenses from
21 \$8.374 million to \$7.982 million. As shown on Schedule RJH-16, this recommended
22 expense adjustment increases the Company's proposed pro forma net operating income by
\$255,000.

to give rate consideration to gains accrued by NJAWC on the sales of various utility properties. This recommendation was discussed in detail earlier in this testimony.

- Annualized Depreciation Expense

3
4
5
6 **Q. PLEASE EXPLAIN THE COMPANY'S PROPOSED AND YOUR**
7 **RECOMMENDED ANNUALIZED DEPRECIATION EXPENSE LEVELS.**

8 A. The Company has proposed a total annualized depreciation expense of \$31.471 million. As
9 shown in detail on filing Exhibit P-2, Schedule 42, NJAWC generally determined this
10 proposed annualized depreciation expenses by applying its currently authorized
11 depreciation rates to its proposed projected depreciable plant balances as of June 30, 2004
12 that were not funded by Customer Advances and Contributions in Aid of Construction.

13
14 Schedule RJH-23 shows that when this proposed annualized depreciation expense of
15 \$31.471 million is divided into the Company's projected 6/30/04 plant in service balance of
16 \$1,306.827 million, this results in an overall composite depreciation rate of 2.408%. In
17 determining the recommended annualized depreciation expense level, I have applied this
18 same overall composite depreciation rate of 2.408% to the preliminary recommended plant
19 in service balance of \$1,254.068 million. As shown on Schedule RJH-23, this results in a
20 preliminary recommended annualized depreciation expense of \$30.198 million. This
21 annualized depreciation expense number must eventually be re-calculated based on the
22 actual depreciable plant in service level as of December 31, 2003.
23

BEFORE THE STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION)
OF THE MOUNT HOLLY WATER) BPU Docket No. WR03070509
COMPANY FOR APPROVAL OF AN) OAL Docket No. PUCRL 07280-2003N
INCREASE IN RATES FOR WATER)
SERVICE AND OTHER TARIFF)
MODIFICATIONS)

DIRECT TESTIMONY AND EXHIBITS OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

SEEMA M. SINGH, ESQ.
RATEPAYER ADVOCATE
Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P.O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 – Phone
(973) 624-1047 – Fax
www.rpa.state.nj.us
njratepayer@rpa.state.nj.us

Filed: December 1, 2003

249 of 255

Henkes Direct Testimony
Mount Holly Water Company – BPU Docket No. WR03070509

1 inappropriate and contrary to established BPU policy.¹² I therefore recommend the
2 removal of the Company's proposed 3% inflation adjustment of \$12,000.

3
4 I have also removed the lobbying expense portion of the Company's test year NAWC
5 dues, amounting to approximately \$2,000, as confirmed by the Company in its response to
6 RAR-A-30.

7
8 Finally, I have removed from the test year operating expenses an amount of \$50,000 the
9 Company has proposed to include for so-called Thames Overhead charges. The inclusion
10 of these Thames Overhead charges in the 2002 base year is shown in the responses to
11 RAR-A-32 (account 930-517968). I understand that MHWC is no longer charged with this
12 Thames Overhead cost allocation of \$50,000. This is also evidenced by the fact that these
13 costs are no longer booked by MHWC in the 2003 Pro Forma Year.

14
15 As shown on line 5 of Schedule RJH-16, the combined impact of these Other O&M
16 expense adjustments is a decrease of \$64,000 in the Company's proposed pro forma Other
17 O&M expenses.

18
19 - Annualized Depreciation Expense

20
21 **Q. PLEASE EXPLAIN THE COMPANY'S PROPOSED AND YOUR**

¹² *VM/O the Petition of New Jersey-American Water Company for an Increase in Rates for Water and Sewer Service and Other Tariff Modifications*, BPU Docket No. WR98010015, Order Adopting in Part and Rejecting in Part Initial Decision at 33 (April 6, 1999).

RECOMMENDED ANNUALIZED DEPRECIATION EXPENSE LEVELS.

1
2 A. The Company has proposed a total annualized depreciation expense of \$1.275 million. As
3 shown in detail on filing Exhibit P-2, Schedule 21, MHWC generally determined this
4 proposed annualized depreciation expenses by applying its currently authorized
5 depreciation rates to its proposed projected depreciable plant balances as of June 30, 2004.
6 This produced annualized deprecation expenses of \$1.430 million. The Company then
7 reduced this annualized depreciation expense by the depreciation associated with plant
8 funded by Customer Advances and Contributions in Aid of Construction. The net result is
9 the Company's proposed pro forma annualized depreciation expense of \$1.275 million.
10 This is summarized in the first column on Schedule RJH-18.

11
12 Schedule RJH-18 shows that when the Company's proposed annualized gross depreciation
13 expense of \$1.430 million is divided into the Company's projected 6/30/04 depreciable
14 plant in service balance, this results in an overall composite depreciation rate of 2.153%.
15 In determining the recommended annualized depreciation expense level, I have applied this
16 same overall composite depreciation rate of 2.153% to the preliminary recommended
17 depreciable plant in service balance of \$53.604 million. As shown on Schedule RJH-18,
18 line 5, this produces a preliminary recommended annualized depreciation expense of
19 \$1.162 million. I then reduced this annualized depreciation expense by the depreciation
20 expense associated with plant funded by Customer Advances and Contributions in Aid of
21 Construction. This produces the currently recommended annualized net depreciation
22 expense level of \$1.009 million. This annualized depreciation expense number must
23 eventually be updated by re-calculating it based on the actual plant in service and actual

Henkes Direct Testimony
Mount Holly Water Company – BPU Docket No. WR03070509

1 Customer Advances and Contributions in Aid of Construction levels as of December 31,
2 2003.

3
4 - Amortization Expenses

5
6 **Q. WHY DID YOU ADJUST THE COMPANY'S AMORTIZATION EXPENSES, AS**
7 **SHOWN ON SCHEDULE RJH-7, LINE 12?**

8 A. As discussed earlier in this testimony, I have reduced the Company's proposed Pro Forma
9 Year amortization expenses by approximately \$52,000 to reflect my recommendation that
10 all aspects of the Homestead Water Acquisition Adjustment, including the Company's
11 proposed 10-year amortization of this acquisition adjustment, be removed for ratemaking
12 purposes from this case.

13
14 - Payroll Taxes

15
16 **Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED PRO FORMA**
17 **PAYROLL TAXES, AS SHOWN ON SCHEDULE RJH-7, LINE 14?**

18 A. The recommended payroll tax adjustment is a direct result of the recommended payroll
19 expense adjustment. The calculations underlying this recommended payroll tax adjustment
20 are shown on Schedule RJH-10.
21
22
23

BEFORE THE STATE OF NEW JERSEY
BOARD OF PUBLIC UTILITIES
OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF)
APPLIED WASTEWATER MANAGEMENT,) BPU Docket No. WR03030222
INC. FOR APPROVAL OF AN INCREASE) OAL Docket No. PUCRS 02351-03S
IN RATES FOR SERVICE)

DIRECT TESTIMONY AND EXHIBITS OF ROBERT J. HENKES
ON BEHALF OF THE
NEW JERSEY DIVISION OF THE RATEPAYER ADVOCATE

SEEMA M. SINGH, ESQ.
Ratepayer Advocate

Division of the Ratepayer Advocate
31 Clinton Street, 11th Floor
P. O. Box 46005
Newark, New Jersey 07101
(973) 648-2690 - Phone
(973) 624-1047 - Fax
www.rpa.state.nj.us
njratepayer@rpa.state.nj.us

Filed: January 9, 2004

253 of 255

- Depreciation Expenses

1
2
3 **Q. PLEASE DESCRIBE THE DERIVATION OF THE ANNUALIZED**
4 **DEPRECIATION EXPENSES YOU RECOMMEND FOR RATE MAKING**
5 **PURPOSES IN THIS CASE.**

6 A. I show this derivation on Schedule RJH-11. The composite depreciation rate proposed by
7 the Company in this case is 2.69%, as shown on filing Exhibit P-2, Schedule 19. I applied
8 this same composite depreciation rate to the recommended actual depreciable plant in
9 service balance as of June 30, 2003, resulting in recommended annualized depreciation
10 expenses of \$431,197. Next, I reduced this depreciation expense by the depreciation
11 associated with plant funded by Customer Advances and CIAC. The resulting
12 recommended net annualized depreciation expense amounts to \$218,130.

13
14 **Q. WHY IS THE RECOMMENDED ANNUALIZED DEPRECIATION EXPENSE**
15 **LOWER THAN THE COMPANY'S PROPOSED ANNUALIZED DEPRECIATION**
16 **EXPENSE?**

17 A. There are two reasons for this. First, the recommended actual depreciable plant in service
18 balance as of June 30, 2003 is approximately \$2.1 million lower than the projected
19 depreciable plant in service balance as of June 30, 2003 that was proposed by the
20 Company. Second, the Company only removed the depreciation related to plant funded by
21 CIAC. In its response to RAR-A-48, the Company conceded that this was an error in that it
22 should have removed the depreciation related to plant funded by both CIAC and Customer
23 Advances. Since I have correctly removed the depreciation related to both CIAC and

1 Customer Advances, this is the second reason for the difference between the Company's
2 proposed and my recommended depreciation expenses.

3
4 - Amortization Expenses

5
6 **Q. WHY HAVE YOU REMOVED THE COMPANY'S PROPOSED AMORTIZATION**
7 **EXPENSES FOR RATEMAKING PURPOSES, AS SHOWN ON SCHEDULE RJH-**
8 **6, LINE 12?**

9 A. The amortization expense of \$31,186 represents the 10-year amortization of the Homestead
10 Acquisition Adjustment that was discussed in the "Acquisition Adjustment" section of this
11 testimony. For the reasons described there, I have removed these amortization expenses
12 for ratemaking purposes in this case.

13
14 - Revenue Taxes

15
16 **Q. WHY HAVE YOU ADJUSTED THE COMPANY'S PROPOSED REVENUE**
17 **TAXES, AS SHOWN ON SCHEDULE RJH-6, LINE 13?**

18 A. The recommended revenue tax adjustment is a direct result of the recommended revenue
19 adjustment on Schedule RJH-6, line 8. I calculated the revenue tax adjustment by applying
20 the Gross Receipts and Franchise Tax rate of 12.61% to the revenue adjustment on line 8.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

**AN ADJUSTMENT OF THE GAS AND ELECTRIC)
RATES, TERMS AND CONDITIONS OF)
LOUISVILLE GAS AND ELECTRIC COMPANY)**

CASE NO. 2003-00433

**DIRECT TESTIMONY
AND EXHIBITS
OF
ROBERT J. HENKES
PERTAINING TO THE GAS RATE
CASE**

**On Behalf of the Office Of Rate Intervention Of The
Attorney General Of The Commonwealth Of Kentucky**

March 23, 2004

Henkes Direct Testimony
Louisville Gas and Electric – Case No. 2003-00433 Gas Rate Case

1 purposes in this case.

2

3 Second, I recommend the removal from test year gas operating expenses portions of the

4 Company's American Gas Association (AGA) dues that are associated with legislative and

5 regulatory advocacy, legislative and regulatory policy research, advertising, marketing and

6 public relations. I do not believe that these expenses should be charged to the ratepayers as

7 they produce no material benefit to the ratepayers. In PSC-3-48, the Company was

8 requested to provide the total test year AGA expense level, as well as a breakdown of this

9 test year AGA expense level by the categories that I just listed, in the same detail as shown

10 for the Company's electric EEI expenses in the response to AG-1-85. While the Company,

11 in its response to PSC-3-48, provided the total test year AGA expense level, it did not

12 provide the requested breakdown on this total expense level. Absent this AGA expense

13 breakdown, I have conservatively assumed that 25% of AGA's test year expenses are

14 associated with the type of activities referenced earlier. The total AGA dues included in

15 LG&E's test year gas operating expenses amount to \$103,752. Applying the 25%

16 disallowance rate to these test year AGA dues results in the recommended AGA expense

17 disallowance of approximately \$26,000. If the Company is able to provide the AGA

18 expense breakdown requested in PSC-3-48, the currently recommended AGA expense

19 disallowance could be updated based on this information.

20

21 **Q. WHAT IS THE IMPACT OF YOUR MISCELLANEOUS EXPENSE**

22 **ADJUSTMENT RECOMMENDATIONS ON THE COMPANY'S PROPOSED**

23 **TEST YEAR GAS AFTER-TAX OPERATING INCOME ?**

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

ADJUSTMENT OF RATES OF)
JACKSON ENERGY) Case No. 2000-373
COOPERATIVE CORPORATION)

DIRECT TESTIMONY OF ROBERT J. HENKES
ON BEHALF OF THE OFFICE OF RATE INTERVENTION OF THE
ATTORNEY GENERAL FOR THE COMMONWEALTH OF KENTUCKY

February 13, 2001

1-56, pages 7-8 and involve awards and prizes, tuition reimbursements, gifts and donations, NRECA meeting fees and Christmas hams and turkeys. The total of these expenses removed by me amounts to \$9,816, as shown in footnote 1 of this Schedule RJH-6, page 1. I have removed these expenses in accordance with PSC rate making principles.

• A&G - Institutional Advertising Expenses

Q. PLEASE EXPLAIN YOUR RECOMMENDED A&G EXPENSE ADJUSTMENT FOR INSTITUTIONAL ADVERTISING EXPENSES, AS SHOWN ON SCHEDULE RJH-6, PAGE 1, LINE 3.

A. Filing exhibit 11 shows that Jackson's proposed pro forma test year expenses includes \$4,643 worth of expenses classified on its books as institutional advertising expenses. Institutional advertising expenses have traditionally been disallowed for rate making purposes by the PSC. In its response to data request AG 2-25, Jackson states that a portion of this total expense amount of \$4,643 is associated with safety displays and that it is estimated that approximately 2/3rds of the \$4,643, or \$3,095, represents institutional advertising. I have accepted this representation and have therefore removed only \$3,095 from test year expenses.

• A&G - Directors Fees and Expenses

Q. PLEASE EXPLAIN YOUR RECOMMENDED A&G EXPENSE ADJUSTMENTS FOR

1 DIRECTORS FEES AND EXPENSES, AS SUMMARIZED ON SCHEDULE RJH-6,
2 PAGE 1, LINE 4 AND DETAILED ON SCHEDULE RJH-6, PAGE 3.

3 A. The first adjustment is that I have removed \$4,800 from test year expenses for extra per
4 diem fees paid to the Chairman and Secretary/Treasurer of the Board in accordance with rate
5 making principles applied by the PSC in previous electric cooperative rate cases.

6 Second, I have removed \$4,469 for test year expenses related to two directors who
7 retired during the test year. These represent non-recurring test year expenses that should
8 be disallowed for rate making purposes. Jackson has agreed with this position in its
9 response to data request AG 2-30.

10 Third, I have removed all the directors' VISA charges that are included in Jackson's
11 proposed pro forma adjusted test year expenses. As shown in the response to data request
12 AG 2-27, these VISA charges relate to NRECA Regional meetings and Congressional
13 Breakfasts. These type of directors' expenses have been specifically disallowed by the PSC
14 in previous electric cooperative rate proceedings.

15 Fourth, Jackson's proposed pro forma adjusted test year directors' expenses still
16 include insurance policy expenses of \$10,425, as shown in filing Exhibit 6, page 13, line
17 15. I do not know at this time what directors' insurance this involves. However, since it
18 has been established PSC rate making policy to exclude from rates such expenses as the
19 directors' health insurance and postretirement benefit insurance, I have also removed these
20 insurance policy expenses.

21 Finally, I have removed a range of additional directors' expenses that were still
22 included in Jackson's proposed pro forma adjusted test year directors expenses. These

1 additional expense removals are listed by director and by expense type in footnote 5 of
2 Schedule RJH-6, page 3. I have removed these expenses based on my understanding that
3 similar type directors' expenses have been consistently disallowed by the PSC in prior
4 electric cooperative rate proceedings.

5 . A&G - Annual Meeting Expenses

6 q PLEASE EXPLAIN YOUR RECOMMENDED A&G EXPENSE ADJUSTMENT FOR
7 ANNUAL MEETING EXPENSES, AS SHOWN ON SCHEDULE RJH-6, PAGE 1, LINE
8 5.

9 A. Pursuant to PSC rate making policy, I have removed from Jackson's proposed pro forma
A & G expenses \$2,307 worth of expenses related to prizes and giveaway items during the
11 annual meeting in the test year. Footnote 3 of Schedule RJH-6, page 1, provides the
12 relevant source reference for this recommended expense disallowance.

13 . A&G - Manager Search Expenses

14 Q. PLEASE EXPLAIN YOUR RECOMMENDED A&G EXPENSE ADJUSTMENT FOR
15 EXPENSES ASSOCIATED WITH THE MANAGER SEARCH, AS SHOWN ON
16 SCHEDULE RJH-6, PAGE 1, LINE 6 AND FOOTNOTE 4.

17 A. As conceded by Jackson in this case, all expenses associated with the manager's search that
18 are included in the test year operating expenses represent non-recurring expenses that should

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

AN ADJUSTMENT OF THE)
RATES OF DELTA NATURAL) Case No. 2004-00067
GAS COMPANY, INC.)

Attorney General's Response to Delta Natural Gas Company Inc.
Data Request #12

Response of the Attorney General
To Delta Natural Gas Company
Case No. 2004-00067

Responding Witness:
Charles King

12. Please provide a copy of all written testimony submitted by Mr. King in the following proceedings:

- g. District of Columbia; Docket No. 989; Washington Gas Light Company;
- h. District of Columbia; Docket No. 1016; Washington Gas Light Company;
- i. Georgia; Docket No. 14311-U; Atlanta Gas Light Company;
- j. Georgia; Docket No. 17066-U; Georgia Power Company;
- k. Illinois; Docket No. 02-0690; Illinois-American Water Company;
- l. Kentucky; Docket No. 2002-00145; Columbia Gas Company of Kentucky;
- m. Kentucky; Docket No. 2003-00252; The Union Light, Heat and Power Company;
- n. Maryland; Docket No. 8855; Baltimore Gas & Electric Company;
- o. Michigan; Docket No. U-13808; Detroit Edison Company.

Response

Mr. King's testimony in Maryland P.S.C. Docket No. 8855 cannot be provided because it was file under seal. Copies of the all other requested testimonies are provided in: the Original of the Responses filed with the Public Service Commission; the Copy of the Response filed with John Hall of Delta Natural Gas: the Copy of the Response filed with Robert M. Watt III, Counsel for Delta Natural Gas. The copies are voluminous and will otherwise be provided only request.

**BEFORE THE
ILLINOIS COMMERCE COMMISSION**

JUL 22 2004

ILLINOIS-AMERICAN WATER COMPANY)
)
Proposed General Increase in Water)
And sewer Rates (Tariffs Filed)
September 20, 2002))

Docket No. 02-0690

**TESTIMONY OF
CHARLES W. KING**

On behalf of

THE CITY OF O'FALLON

O'Fallon Exhibit No. 1.0

February 5, 2003

CONTENTS

Introduction.....	1
Part I - Rate of Return.....	3
A. Capital Structure and Cost of Debt.....	3
B. The Cost of Equity.....	5
1. Discounted Cash Flow Procedure.....	13
2. Interest Rate Risk Premium Approach.....	19
3. Capital Asset Pricing Model.....	21
4. Recommended Return to Equity.....	28
C. Return to Total Capital.....	30
Part II – Retirement Costs.....	31
Part III – Wholesale Rate Proposal.....	41
Exhibit 1.1.....	Resume of Charles W.King
Exhibit 1.2.....	Appearances of Charles W. King
Exhibit 1.3.....	Summary of Statement 143
Exhibit 1.4.....	Retirement Cost Allowances
Exhibit 1.5.....	Test Year Depreciation
Exhibit 1.6.....	Cost of Service Study, Southern Division
Exhibit 1.7.....	Calculation of Wholesale Rates
Exhibit 1.8.....	Proposed Tariff Page

**DIRECT TESTIMONY OF
CHARLES W. KING**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

INTRODUCTION

Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELY KING.

A. Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 15 economists, accountants, engineers and cost analysts. Much of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over 600 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND EXPERIENCE?

A. Yes. O'Fallon Exhibit No. 1.1 is a summary of my qualifications and experience.

Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY PROCEEDINGS?

1 A. Yes. O'Fallon Exhibit 1.2 is a tabulation of my appearances as an expert witness before
2 state and federal regulatory agencies.

3
4 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

5
6 A. I am appearing on behalf of the City of O'Fallon, Illinois.

7
8 **Q. WHAT ISSUES WILL YOU ADDRESS IN YOUR TESTIMONY?**

9
10 A. My testimony addresses three issues. In Part I, I address the appropriate rate of return to
11 be applied to the rate base of the Illinois-American Water Company ("IAWC" or "the
12 Company"). In Part II, I address the treatment of retirement costs for purposes of
13 calculating depreciation rates. In Part III, I address the propriety of establishing wholesale
14 rates for water that is sold to customers, such as the City of O'Fallon, that in turn resell
15 water to their own retail customers. In an exhibit (O'Fallon Exhibit 1.6) to that section, I
16 present a cost of service study that quantifies the revenue/cost relationships for the
17 respective customer classes when the functions assumed by such wholesale customers are
18 appropriately recognized.

19
20 **Q. WHAT INFORMATION DID YOU REVIEW IN PREPARING YOUR**
21 **TESTIMONY?**

22
23 A. I have obtained the Company's testimony and exhibits. I propounded data requests and
24 interrogatories, to which the Company replied. I also obtained the responses that the
25 Company provided to other parties in this proceeding. I requested and obtained from the
26 Commission Staff the cost of service study that they prepared from Company data in the
27 last IAWC case, Docket No. 00-0340. I have also reviewed the Commission decisions in
28 previous IAWC rate cases.

PART I – RATE OF RETURN

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. WHAT HAVE YOU FOUND TO BE THE APPROPRIATE RATE OF RETURN FOR THE COMPANY'S RATE BASE?

A. I find that the appropriate rate of return on the Company's rate base is **7.14 percent**, inclusive of a return to equity of **9.1 percent**.

Q. HOW WILL YOU STRUCTURE THIS PART OF YOUR TESTIMONY?

A. I will first discuss the capital structure of the Company, that is, the mix of debt and common equity, and the cost of the Company's debt. I will then discuss the return to equity, and principally the testimony and exhibits of the Company's rate-of-return witness, Paul Moul. I will demonstrate that Mr. Moul's own Discounted Cash Flow ("DCF") analysis finds the market-determined rate of return for his proxy water companies to be 9.22 percent. However, his further rate-of-return analyses are conceptually so flawed as to be virtually worthless. I will conclude that the lower risk of IAWC and Mr. Moul's inappropriate adjustments to the dividend yield calculation justifies a reduction in Mr. Moul's proxy group return to 9.1 percent when applied to IAWC. I will conclude by applying the respective cost rates to the components of the capital structure to develop the appropriate return to total capital.

A. CAPITAL STRUCTURE AND COST OF DEBT

Q. WHAT IS THE COMPANY'S CLAIMED CAPITAL STRUCTURE?

A. The Company's claimed capital structure is 54.85 percent debt and 45.15 percent equity, reflective of the average mix of debt and equity during the year 2003.

Q. DO YOU AGREE WITH THIS CAPITAL STRUCTURE?

1 A. No, I do not. The Company's capital structure includes retained earnings reflecting an
2 assumption that the full amount of its requested rate increase is granted. As I shall
3 discuss in more detail later, the Company's claimed cost of capital and depreciation
4 allowances are excessive. I also suspect that the Commission Staff and other parties will
5 find that there are other downward adjustments to be made in the Company's claimed
6 revenue requirement. For this reason, I do not believe that the Company will have the
7 retained earnings that it assumes.

8
9 Furthermore, the assumption that increased earnings from the proposed rate increase will
10 alter the capital structure makes the revenue requirement calculation circular to some
11 extent. The greater the revenue requirement, the greater the rate increase. The greater
12 the rate increase, the greater the increment to the equity proportion of the capital
13 structure. The higher equity proportion in the capital structure, the greater the revenue
14 requirement.

15
16 For these reasons, I recommend that the equity increment that reflects the increase in
17 revenues and income from this rate case be excluded from the capital structure.

18
19 **Q. WHAT CAPITAL STRUCTURE DO YOU RECOMMEND?**

20
21 A. I recommend the following capital structure:

22
23 Table 1
24 Capital Structure, Year Average 2003
25 (Dollars in Millions)

	Amount	Proportion
Long Term Debt	\$296,005,645	55.04%
Common Equity	241,836,431	44.96%
Total Capital	\$537,842,076	100.00%

26
27 Source: IAWC Exhibit No. 13.0, Schedule D.1, page 1.
28

29 **Q. WHAT IS THE COMPANY'S COST OF DEBT?**
30

1 A. The Company computes that the composite cost of its long-term debt is 5.537 percent.¹
2 The Company asserts that it will have no short-term debt during the year 2003. This
3 statement is not altogether accurate. Schedule D-2 shows that the Company expects to
4 maintain an average of \$1,642,000 during the year 2003. This number is so small relative
5 to total capital that it does not warrant inclusion in the capital structure.
6

7 **B. THE COST OF EQUITY**

8
9 **Q. WHAT IS THE BASIS FOR FINDING A RATE OF RETURN TO THE EQUITY**
10 **COMPONENT OF THE IAWC'S CAPITAL?**

11
12 A. In its landmark Hope Natural Gas decision, the United States Supreme Court established
13 the following standards for the return to equity that must be allowed a regulated public
14 utility:

15 ..the return to the equity owner should be commensurate with the
16 returns on investments in other enterprises having corresponding
17 risks. That return, moreover, should be sufficient to assure
18 confidence in the financial integrity of the enterprise, so as to
19 maintain its credit and to attract capital.²

20
21 It can be seen from this excerpt that there are essentially three standards for determining
22 an appropriate return to equity. The first is the "comparable earnings" standard, that the
23 earnings must be "commensurate with the returns on investments in other enterprises
24 having corresponding risks." The second is that they must be sufficient to assure
25 "confidence in the financial integrity of the enterprise," and the third is that they must
26 allow the utility to be able to attract capital.
27

28 **Q. HOW CAN THE COMPARABLE EARNINGS STANDARD BE APPLIED IN**
29 **ESTIMATING THE RATE OF RETURN TO EQUITY CAPITAL?**
30

¹ IAWC Exhibit No. 13.0, Schedule D-1, page 1.

² Federal Power Commission et. al. vs. Hope Natural Gas Company, 320 U.S. 592, at 603.

1 A. There is a certain circularity to the comparable earnings standard because the competitive
2 nature of the capital markets virtually ensures that the returns to all enterprises having
3 corresponding risks are comparable with each other. Investors establish the price of each
4 traded stock based on that stock's present and prospective earnings in comparison with the
5 present and prospective earnings of all other stocks and other investments available to
6 them. If the earnings of a firm are depressed, then investors will pay only a low price for
7 that firm's stock. As a result, their return on the market value of that stock will be
8 comparable to the return on the market value of the stock of other highly profitable
9 companies which, as a consequence of their profitability, have been bid up to a very high
10 price. Thus, if "return" is defined as the earnings of an equity investment relative to its
11 current market price, then the comparable earnings test becomes a cipher. All returns are
12 comparable with all other returns.

13
14 In public utility regulation the conventional procedure for resolving this circularity is to
15 identify the required equity return based on the market value of a utility's stock. That
16 return is combined with the cost of debt and preferred stock, using either the actual or a
17 hypothetical minimum-cost capital structure. The blended return to total capital is then
18 applied to a rate base calculated from the original "book" cost of the utility's assets, less
19 accrued depreciation, and adjusted for ratepayer contributions such as deposits and
20 deferred taxes. Under this procedure, the market price of a stock is used only to determine
21 the return that investors expect from that stock. That expectation is then applied to the
22 book value of the utility's investment to identify the level of earnings which regulation
23 will allow the utility's common shareholders to recover.

24
25 **Q. HOW CAN THE FINANCIAL INTEGRITY AND CAPITAL ATTRACTION**
26 **STANDARDS BE APPLIED IN ESTIMATING THE RATE OF RETURN TO**
27 **EQUITY CAPITAL?**

28
29 A. If the utility can earn a return on its investment comparable to that required by enterprises
30 of comparable risk, then it should have no difficulty in attracting capital and maintaining
31 credit. Investors would have no reason to shun such a utility in favor of other investment

1 opportunities. Thus, if the comparable earnings test is met, then the financial integrity and
2 capital attraction standards are met as well.

3
4 **Q. FOR PURPOSES OF THIS INQUIRY, WHAT TYPES OF ENTERPRISES HAVE**
5 **COMPARABLE RISK TO IAWC?**

6
7 A. The enterprises likely to have business risks most comparable to IAWC are those engaged
8 in the same business, that is, the collection, treatment and distribution of water to retail
9 and wholesale customers under rate base/rate-of-return regulation.

10
11 **Q. HAS THE COMPANY'S RATE-OF-RETURN WITNESS, PAUL MOUL**
12 **IDENTIFIED SPECIFIC COMPANIES THAT ARE IN THE SAME BUSINESS AS**
13 **IAWC?**

14
15 A. Yes. Mr Moul has identified six water companies that he has used as proxies for IAWC:

16
17 American States Water
18 California Water Service Group
19 Connecticut Water Service Co.
20 Middlesex Water Co.
21 Philadelphia Suburban Corp.
22 SJW Corp.

23
24 **Q. WHY HAS MR. MOUL NOT INCLUDED IAWC'S PARENT COMPANY,**
25 **AMERICAN WATER WORKS, IN HIS LIST?**

26
27 A. Mr. Moul reports that on September 16, 2001, American Water Works ("AWW"),
28 IAWC's parent company, entered into an agreement to merge with Thames Water, the UK
29 subsidiary of RWE Aktiengesellschaft at a premium of 36.5 percent over the AWW's price
30 for the 30 trading days prior to the announcement. This merger is about to be
31 consummated, so that the current price of the stock is driven entirely by its prospective

1 buyout value. It does not reflect investors' expectations as to future dividends and
2 earnings of AWW.

3
4 **Q. WHAT RISK FACTORS DO THE COMPANY'S WITNESSES CITE WITH**
5 **RESPECT TO WATER COMPANIES?**

6
7 A. Two of IAWC's witnesses, Fredrick Ruckman and Paul Moul, discuss the risks
8 confronting the water and wastewater industry. They argue that this industry faces
9 considerable risk owing to the following factors:

- 10
- 11 • The Safe Drinking Water Act, the Federal Clean Water Act, and the Resource
12 Conservation and Recovery Act impose millions of dollars of new construction
13 obligations, monitoring obligations, operating expenses, and violations liability on the
14 water and wastewater utilities.
 - 15
 - 16 • The aging of the water system infrastructure is imposing additional replacement and
17 reconstruction requirements on the industry.
 - 18
 - 19 • Undetected contaminants may present exposure to claims for injury.
 - 20
 - 21 • Competition from customer bypass, condemnation by municipalities and municipal
22 systems threaten the investor owned water utilities.
 - 23
 - 24 • Population and economic growth threaten the availability of supply for some utilities.
 - 25
 - 26 • Water utilities face security risks.
 - 27
 - 28 • Water utilities are capital intensive, and expansion of plant usually requires external
29 financing.
 - 30
 - 31 • Most of water utilities' costs are fixed and do not contract if usage contracts.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

- Residential water usage per household is declining.

Q. DO YOU AGREE THAT THESE FACTORS IMPOSE RISK ON THE WATER UTILITIES?

A. Many of them do not. First of all, it is important to define "risk" in the context in which investors view it. Investment risk is a function of uncertainty, that is, the inability to foresee the likely pattern of earnings into the future. Risk does not increase in proportion to the cost increases in an industry if there is a high likelihood that those costs will be recovered. Nor is it related to the amount of capital investment or the rate at which that investment must be generated – provided that the investment can be recovered and that it earns a adequate and reasonably reliable return.

Consider the Federal laws governing drinking water and wastewater treatment. The requirements have been written into law. The regulations by which they are implemented are established through rulemaking procedures that take years to complete. These regulations may involve capital expenditures, but the need to raise capital does not, by itself, increase risk, particularly in a regulated industry. To the contrary, it has been argued that regulation encourages capital expenditures because capital is the only source of profit for a company subject to rate base/rate-of-return regulation.

This same observation applies to the contention that much of the infrastructure may have to be replaced and that the industry is capital intensive. These facts alone do not increase risk.

Nonetheless, it must be conceded that the water utility industry does involve some risk. That risk, however, is reflected in the prices investors are willing to pay for the common stock of water companies relative to current and future earnings. If water utilities are as risky as Messrs. Ruckman and Moul contend, their stocks will trade at high prices, and their rate of return indicators, discussed later in this testimony, will increase accordingly.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35

Q. HOW DOES RISK OF IAWC COMPARE WITH THAT OF MR. MOUL'S PROXY WATER GROUP?

A. None of the risk factors cited by Messrs. Ruckman and Moul applies with greater force to IAWC than to the companies in Mr. Moul's proxy water group. Indeed, some of them probably apply much less. For example, I am not aware that IAWC is facing supply shortages, as are some of the water companies operating in the western states, e.g. California Water Services. Nor am I aware that IAWC's water systems are so old and in such poor repair that they require unusually large amounts of replacement capital. As regards the remaining factors, I know of no evidence that IAWC faces any greater risks than the other six companies in Mr. Moul's group.

In one important respect, IAWC faces considerably less risk. Unlike the six companies in Mr. Moul's group, IAWC is part of a much larger enterprise, AWW. It is AWW, not IAWC, that raises the equity capital for the Company. AWW operates in 28 states and three Canadian provinces. This geographic diversification protects AWW and IAWC from the risk that localized economic and weather conditions can threaten the profitability of the overall enterprise. It allows AWW to raise equity capital in large volumes and in very liquid markets, enjoying minimal flotation costs and market acceptance risks. The difference in size between AWW and Mr. Moul's six proxy companies can be demonstrated by their market capitalization:

Table 2
Market Capitalization, Water Companies

Company	Shares (Mil.) Outstanding	50-Day Price	Market Capital (Mil)
American States	16.80	\$24.05	\$404.04
California Water Svs	15.20	24.93	378.94
Connecticut Water	7.66	26.12	200.08
Middlesex Water	7.86	21.82	171.51
Philadelphia Suburban	69.00	20.58	1,420.02
SJW Corp.	3.05	80.79	246.41
Average			\$470.17
American Water Works	100.06	\$44.92	\$4,494.70

AWW is over three times the size of the largest of the companies in Mr. Moul's proxy group. It is almost ten times the average size of his comparison companies.

Q. WHAT OTHER PROXIES DOES MR. MOUL USE TO DEVELOP HIS RETURN TO EQUITY?

A. In addition to his proxy water companies, Mr. Moul uses a proxy group of four gas distribution companies which he regards as of comparable risk to his water companies.

Q. DO YOU AGREE THAT MR. MOUL'S GAS DISTRIBUTION UTILITIES HAVE COMPARABLE RISKS TO THE WATER COMPANIES?

A. No. Gas distribution companies face substantially greater business risk than do water companies, for the following reasons:

- Gas distribution companies face the direct competition of other heating fuels such as electricity and fuel oil. There is no substitute for water.

- 1 • Gas is used primarily for heating and its demand is therefore extraordinarily
2 susceptible to the vagaries of winter weather. Water consumption is not nearly as
3 weather sensitive.
4
5 • Gas distribution companies do not produce the product that they sell. It is purchased
6 in highly volatile commodity markets. Most water companies draw their supply
7 directly from rivers, streams, lakes or wells.
8
9 • Many gas distribution companies do not even own the gas they distribute. Much of it
10 is purchased by customers and gas marketers over whom the distribution companies
11 can exert only a limited degree of control. Most water companies do not have to deal
12 with intermediaries.
13
14 • Gas distribution companies are entirely dependent on gas pipelines for their gas
15 supply. The capacity of these pipelines is limited and can be severely constrained on
16 peak days of the year. Except in the western states, most water companies take their
17 supply directly from natural sources.

18
19 Mr. Moul's own data demonstrate that investors, for whatever reasons, find that gas
20 distribution companies are considerably more risky than water utilities. Mr. Moul's
21 adjusted Discounted Cash Flow ("DCF") return of his water group is 9.68 percent and his
22 gas distribution group is 11.97 percent, for a difference of 229 basis points.³ This
23 difference is too great to be considered as a chance "blip" in the data. Clearly, investors
24 require a higher return from gas distribution companies than from water companies. They
25 are not "enterprises having corresponding risks." For this reason, I shall ignore Mr.
26 Moul's gas distribution proxy group and concentrate on his analysis of the water utilities.

27
28 **Q. HOW DOES MR. MOUL IDENTIFY THE RATE OF RETURN TO THE EQUITY**
29 **INVESTMENT IN HIS PROXY WATER COMPANIES?**
30

³ IAWC Exhibit 7.0, page 44.

1 A. Mr. Moul first applies the Discounted Cash Flow ("DCF") procedure, which he claims
2 produces an equity return indication of 9.68 percent. Next, he then employs an interest rate
3 risk premium approach that he claims indicates an equity return of 12.00 percent. Finally,
4 he applies the Capital Asset Pricing Model ("CAPM") to generate a claimed return of
5 13.13 percent. His ultimate recommendation is 11.015 percent.

6
7 I can find to objective basis for Mr. Moul's 11.015 percent recommendation. It does not
8 reconcile with any of Mr. Moul's various analyses. It appears that Mr. Moul is not so
9 confident in his own results as to adopt any of them either directly or through some sort of
10 weighting or reconciliation process.

11
12 **1. DISCOUNTED CASH FLOW PROCEDURE**

13
14
15 **Q. PLEASE DESCRIBE THE DISCOUNTED CASH FLOW PROCEDURE.**

16
17
18 A. The basic premise of the Discounted Cash Flow ("DCF") procedure is that the market
19 values each stock at the discounted present value of all future flows of cash that investors
20 expect from purchasing that stock. The discount rate that equates those future cash flows
21 with the market value of the stock is the investors' required rate of return.

22
23 The DCF approach is usually represented by the following formula:

24
25
$$k = \frac{d}{P} + g$$

26
27 where k = required rate of return
28 d = dividend in the immediate period
29 P = market price
30 g = expected growth rate in dividends

31
32 While the DCF method is usually presented in mathematical notation format (as above), it
33 can also be described in narrative fashion. The formula says that the return that any
34 investor expects from the purchase of a stock consists of two components. The first is the
35 immediate cash flow in the form of a dividend. The second is the prospect for future
36 growth in dividends. The sum of the rates of these two flows, present and future, equals

1 the return that investors require. Investors adjust the price they are willing to pay for the
2 stock until the sum of the dividend yield and the annual rate of expected future growth in
3 dividends equals the rate of return they expect from other investments of comparable risk.
4 The DCF test thus determines what the investing community requires from the company
5 in terms of present and future dividends relative to the current market price.
6

7 **Q. DON'T MOST INVESTORS REGARD CAPITAL APPRECIATION AS A**
8 **PORTION OF THEIR EXPECTED RETURN?**
9

10 A. Yes. The expectation of capital appreciation is captured in the "g" or growth portion of
11 the DCF formula. If dividends grow, then it follows that the market price of the stock will
12 grow as well. It is this growth that most equity investors seek, at least in part, in
13 purchasing shares in a traded company.

14 **Q. IS THERE A CONVENTIONAL PROCEDURE FOR CALCULATING DCF**
15 **RETURNS?**
16

17
18 A. Yes. There is a conventional procedure for calculating equity return under the DCF
19 formula that is often referred to as the "classic" DCF calculation. The Federal
20 Communications Commission ("FCC") has concluded that this method should be given
21 the greatest weight in determining the rate of return to equity.⁴ I agree with this
22 conclusion.
23

24 **Q. HAS MR. MOUL EMPLOYED THE "CLASSIC" DCF CALCULATION IN HIS**
25 **ANALYSIS OF WATER COMPANIES?**
26

27 A. Yes, he has, although he has added inappropriate embellishments to it, as I will discuss.
28

⁴ Notice Initiating a Prescription Proceeding and Notice of Proposed Rulemaking, CC Docket No. 98-166, October 5, 1998.

1 **Q. HOW DOES THE CLASSIC DCF CALCULATION DERIVE THE DIVIDEND**
2 **YIELD PORTION OF THE DCF FORMULA?**

3
4 A. Under the classic calculation, the dividend yield is calculated as the next year's dividend
5 divided by an average of recent prices of the stock. The resultant yield should reasonably
6 match the dividend yields shown by the financial reporting services.

7
8 There are several ways to predict next year's dividend. Several investors' services
9 provide forecasts of dividends. Another, somewhat more mechanical approach is to
10 compute the next year's dividend as the most recent dividend annualized and then
11 increased by one half of the analysts' prediction of long-term annual growth rate in
12 earnings per share.

13
14 **Q. HOW HAS MR. MOUL DERIVED THE DIVIDEND YIELDS OF THE WATER**
15 **COMPANIES?**

16
17 A. Mr. Moul first followed the mechanical procedure described above for increasing the
18 current dividend yield to next year's level. He then applied two inappropriate adjustments
19 that have the effect of increasing the dividend yield. His derived dividend yield is 3.47
20 percent.⁵

21
22 **Q. WHAT ARE THE TWO INAPPROPRIATE ADJUSTMENTS THAT MR. MOUL**
23 **APPLIED IN THE DIVIDEND YIELD CALCULATION?**

24
25 A Mr. Moul's first adjustment is to reduce the month-end prices by the fraction of the
26 quarterly dividend since the time of the last ex-dividend date. If the ex-dividend dates for
27 a \$1.00 dividend are, say, December 31 and March 31, Mr. Moul subtracts \$0.33 from
28 the January 31 price of the stock and \$.66 from the February 28 price. He believes these
29 amounts reflect the dividend value that the market has imputed into the price of the stock
30 and therefore should be removed to yield the "true" value of the stock.

⁵ IAWC Exhibit 7.0, page 30.

1
2 Mr. Moul's other adjustment is to compound the quarterly dividends throughout the year
3 on the theory that the investor reinvests the dividend and earns further return. A \$1.00
4 dividend on April 1 has a value of \$1.025 on July 1 if the average return is 10 percent.
5 That dividend is worth \$1.075 by year-end. The June 30 dividend is worth \$1.050 by
6 year-end, and so on.

7
8 **Q. IS MR. MOUL'S EX-DIVIDEND PRICE ADJUSTMENT APPROPRIATE?**

9
10 A. No. First of all, Mr. Moul presents no empirical evidence that demonstrates a decline in
11 the market price of the typical stock on the ex-dividend date by the amount of the
12 dividend. While there may be investors who calculate their expected returns with this
13 degree of precision, it would take practically simultaneous action by almost all investors
14 to achieve a predictable drop in every stock's value on its ex-dividend date. Moreover, if
15 there were such a predictable drop in every stock's price, speculators would soon put an
16 end to it by selling stocks short on their ex-dividend dates in anticipation of the drop in
17 price.

18
19 But even if Mr. Moul's highly questionable assumptions as to stock price were true, his
20 procedure of reducing the stock's price by the anticipated amount of the dividend
21 effectively double-counts the same dividend in the dividend yield calculation. The
22 dividend itself makes up the numerator, but it is again subtracted from the denominator to
23 inflate further the level of the yield.

24
25 **Q. IS MR. MOUL'S COMPOUNDING OF QUARTERLY DIVIDENDS**
26 **APPROPRIATE?**

27
28 A. No. It is true that investors can reinvest their dividends and earn a return on them
29 throughout the rest of the year, but that investment is made outside of the enterprise being
30 studied. That is, the Company issuing the dividend does not have to generate the

1 compounded returns; investors do it on their own. Therefore it is no part of the required
2 return from the dividend-issuing company.
3

4 **Q. HOW IS THE “g” OR GROWTH FACTOR IN THE DCF FORMULA**
5 **IDENTIFIED UNDER THE CLASSIC DCF CALCULATION?**

6
7 A According to the DCF theory, the relevant measure of “g” should be the growth in
8 dividends. Dividends, however, are largely a function of management discretion, and they
9 do not necessarily reflect the underlying driver of earnings. Simply by changing the
10 dividend payout ratio, a company’s management can create a rate of dividend growth that
11 is unsustainable. For this reason, I believe that earnings per share (“EPS”) is the most
12 reliable indicator of the “g” factor.
13

14 The classic DCF calculation employs predictions of EPS growth, usually in the three to
15 five year time horizon. Investment analysts routinely attempt to forecast future earnings of
16 traded companies. No one forecast can be considered reliable, but presumably a
17 consensus of forecasts might be a good indication of investors’ collective expectations as
18 regards the company’s future prospects.
19

20 **Q. HAS MR. MOUL FOLLOWED THIS PROCEDURE?**

21
22 A Yes. Mr. Moul has used the earnings forecasts of the following analysts:

- 23
24 • Institutional Brokers’ Estimation Service, or I/B/E/S
25 • Zacks Investment Services
26 • Thompson FN – First Call
27 • MarketGuide – Multex Investor
28 • Value Line
29

30 These sources provide Mr. Moul with a growth indication of 5.75 percent.⁶

⁶ IAWC Exhibit 7.0, page 37.

1
2 **Q. WHAT ARE THE RESULTS OF MR. MOUL'S CLASSIC DCF**
3 **FORMULATION?**

4
5 Adding his dividend yield of 3.47 percent to his forecast growth rate of 5.75 percent
6 generates a rate of return of 9.22 percent. Mr. Moul describes this return as the "market
7 determined cost of equity."⁷

8
9 **Q. DOES MR. MOUL ADOPT THIS RETURN AS HIS DCF INDICATION?**

10
11 **A.** No. Mr. Moul makes an upward adjustment to the straightforward results of the DCF
12 model to reflect what he perceives to be the greater risk of a capital structure based on
13 book equity relative to the capital structure derived from the market's capitalization of
14 equity.

15
16 **Q. IS THE CAPITAL STRUCTURE ADJUSTMENT APPROPRIATE?**

17
18 **A.** No. The purported logic underlying Mr. Moul's adjustment is that investors set their
19 return requirements based on the market value of each company's equity, which in almost
20 every case is considerably higher than the book equity amount. This higher market
21 equity value implies a much lower level of financial risk than the book equity value.
22 Therefore, when the DCF return is applied to book equity, its must be adjusted upward to
23 reflect that greater risk.

24
25 I have confirmed that with the exception of the Middlesex Water Company, each of Mr.
26 Moul's proxy water companies has a per-share market value greater than its book value.
27 I would agree with Mr. Moul that a company having a capital structure that reflects the
28 average market valuation of the equity of his proxy companies would have lower
29 financial risk than a company having a capital structure based on those companies' book
30 equity.

⁷ See page 42 of IAWC Exhibit 7.0, definition of *ke*.

1
2 But this is not the comparison we are making in this study. There are not two companies
3 having different capital structures, but a single company in every case. While investors
4 are aware that the market valuation might provide a cushion of equity value over book
5 value that reduces the risk of the company, their assessment of the company's equity risk
6 does not change when applied to the book equity value. They know that the company's
7 regulated earnings are applied to a book value rate base, and that knowledge is factored
8 into the price they are willing to pay for the stock. Mr. Moul double counts whatever
9 effect there is to the regulatory practice of using a book value rate base when he adds an
10 further adjustment to market determined return to reflect that practice.

11
12 **2. INTEREST RATE RISK PREMIUM APPROACH**

13
14 **Q. WHAT IS THE INTEREST RATE RISK PREMIUM APPROACH?**

15
16 A. While equity return requirements are difficult to estimate, bond yields and interest rates
17 can be measured with precision and currency. Indeed, they are reported daily in business
18 publications and weekly by the Federal Reserve Board. The interest rate risk premium
19 approach attempts to analyze the relationship between measurable interest rates and bond
20 yields and immeasurable equity returns.

21
22 **Q. HOW HAS MR. MOUL APPLIED THE INTEREST RATE RISK PREMIUM**
23 **APPROACH?**

24
25 A Mr. Moul has sought to use this approach to develop point estimates of the cost of his
26 water and gas utility proxy groups' equity. Those point estimates are 12.00 percent for
27 the water utilities and 12.25 percent for his gas distribution utilities.⁸

28
29 In developing these estimates, Mr. Moul started with the Blue-Chip Financial Forecast
30 for Aaa and Baa rated 2002 and 2003 adjusted to reflect the premium appropriate for A-

⁸ IAWC Exhibit 7.0, page 49.

1 rated public utility bonds. His selected bond yield was 7.25 percent. Mr. Moul then
2 examined the differentials between the earned returns to public utility stocks and utility
3 bonds over a series of time periods ranging from 1928-2001 to 1979-2001. He selected a
4 risk premium of 5.32 percent, based principally on the experienced bond vs. stock return
5 differentials during the periods 1974-2001 and 1979-2001. Taking into account the
6 differences in relative risk, Mr. Moul adopted a 4.75 risk premium for water utilities and
7 5.0 percent risk premium for gas distribution companies. The sum of the A-rated bond
8 yields and Mr. Moul's selected risk premiums gave him his risk premium returns to
9 equity.

10
11 **Q. WHAT IS YOUR RESPONSE TO THIS CALCULATION?**

12
13 A. I have encountered this same historical risk premium approach in a number of rate-of-
14 return proceedings and have always found it so flawed, both conceptually and
15 statistically, as to be virtually worthless.

16
17 At the conceptual level, the historical risk premium approach is based on two utterly
18 unsupportable assumptions. The first is that the experienced differences in return
19 between stocks and bonds represent the expected differences in return. The theory is that
20 over a long enough period, actual return differentials between stocks and bonds will
21 equate to required or expected return differentials.

22
23 This is a statement of faith, not experience, and it defies logic. If investors' short-term
24 expectations are continually being frustrated (as they certainly have been during the last
25 three years) or exceeded (as they were in the late '90s), what possible logic supports the
26 proposition that the sum of those mistaken short-term expectations represents a valid
27 long-term representation of their expectations?

28
29 The second unsupportable assumption is that the spread between the required returns of
30 bonds and stocks is fixed and unchanging over extended periods of time. This
31 presumption is flatly untrue. The perceived safety/risk relationship of bonds differs from

1 stocks, and their relative desirability as investment vehicles changes continually
2 depending on such factors as inflation, economic growth, and the capital structures of the
3 enterprises issuing the securities.

4
5 Bonds, particularly long-term bonds, suffer severe inflation risk because their returns are
6 fixed in nominal dollar terms. On the other hand, they are much better protected from the
7 business cycle than are stocks. Stocks are regarded as a hedge against inflation, but their
8 prices are highly susceptible to investors' expectations regarding business, economic,
9 monetary and geo-political conditions. The risk premium in returns to stocks over bonds
10 is continually changing, contrary to the underlying assumption of Mr. Moul's historical
11 risk premium approach.

12
13 Quite apart from this conceptual failing, the theory fails statistically, as demonstrated on
14 page 22 of IAWC Exhibit 8.0. For all four series, the standard deviations exceed the
15 means, in one case (public utility stock index) by a factor of two. When the variance of
16 the observations around the mean exceeds the value of the mean, the mean is said to lack
17 "statistical significance," particularly as a predictive value. If the means lack statistical
18 significance, the differentials between those means are statistically useless as a predictive
19 tool.

20 21 **3. CAPITAL ASSET PRICING MODEL**

22 23 **Q. WHAT IS THE CAPITAL ASSET PRICING MODEL?**

24
25 A. The Capital Asset Pricing Model ("CAPM") is described on pages 49 through 55 of Mr.
26 Moul's testimony (IAWC Exhibit 7.0) and in more detail in IAWC Exhibit 7.8. As
27 described by Mr. Moul, CAPM employs a measure called "beta," which tests the
28 covariance of the stock at issue with that of the overall market, to assess the relative risk
29 of the stock against the market. As conventionally used by rate-of-return analysts, the
30 beta is assumed to measure the cost of the company's equity on a continuum between the
31 average required return of the equity market overall and a risk-free return.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

Q. WHAT IS YOUR ASSESSMENT OF THE CAPM?

A. I believe that CAPM's beta has value in assessing the relative risk of different stocks and portfolios of stocks. It can therefore be useful in checking the results of other, more reliable, methods of measuring equity return, such as the DCF procedure. However, I question whether it has much value in directly estimating the required return to the equity of a specific company owing to the following problems:

- The measurement of beta. As noted, beta measures the degree of covariance of the stock with that of the market overall. But neither the fluctuations of the stock nor those of the market are constant, or even consistent with each other over any extended period of time. As a result, there are as many estimates of beta for a given company as there are analysts making the measurement.
- The risk-free rate. Usually, the yields of U.S. Treasury securities are assumed to be risk-free, but there are quite a number of Treasury securities that have different yields. Which one to pick depends on the context.
- The return to the overall market. The complexities and uncertainties associated with measuring the return to equity of an individual company are not reduced when the object of the analysis is expanded to the entire market for equities. Generally, CAPM analysts use one of two procedures. Either they perform simplistic DCFs for a wide variety of stocks, in which case why not use the same DCF for the stock under study? Or they use the historical return to market equities, which assumes, totally unrealistically, that the investors in the equity markets during the period under study actually realized the return that they were expecting. This historical approach tells us nothing about investors' present expectations as to future earnings. It is these expectations that drive the current price of the stock.

- 1 • The assumption of linearity. CAPM assumes that there is a linear relationship between
2 beta and the difference between the market's return and a risk-free return. A stock with a
3 .5 beta, for example, is assumed to have an equity return requirement mid-way between
4 these two measures. Carried to its logical extremes, this assumption is absurd. A stock
5 that does not vary at all with the market, and therefore has a beta of 0, is assumed to have
6 the same risk as a U.S. Treasury bond. More absurd yet, stocks that vary inversely with
7 the market – and they certainly exist – would have equity return requirements lower than
8 the yield on a Treasury bond.

9
10 **Q. HOW HAS MR. MOUL APPLIED THE CAPM ?**

11
12 A. Mr. Moul has applied the CAPM in the conventional fashion, but with some
13 embellishments of his own. He has adopted Value Line's betas for his proxy groups of
14 companies, .55 for his water utilities and .59 for his gas distribution companies, but he
15 then decided that these betas must be adjusted for the difference in the market vs. the
16 book capital structures. In this manner, he inflates the betas to .71 and .69 for the water
17 and gas utilities, respectively. As his risk-free rate, Mr. Moul adopts the yields on long-
18 term government bonds, which he finds to be 5.5 percent.

19
20 To derive his market risk premium, Mr. Moul uses two approaches. His forecast
21 approach adds the dividend yield predicted by Value Line for 1700 stocks to an
22 annualized expression of the median appreciation potential forecast to the period 2004-
23 2006 by Value Line for these same 1700 stocks. This yields an estimate of the total
24 expected market return of 10.49 percent.

25
26 Separately, Mr. Moul develops an historical risk premium based on the difference
27 between the earned returns to stocks and yields to government bonds over the 76 year
28 period 1926-2001. This differential is 7.0 percent. Mr. Moul then averages his forecast
29 10.49 percent and historical 7.0 percent to create a risk premium of 8.75 percent.⁹

30

⁹ IAWC Exhibit 7.0, page 53.

1 When he adds his risk free rate of 5.50 percent to the product of his betas and his market
2 risk premium of 8.75 percent, he generates a CAPM return of 11.71 percent for his water
3 proxy group and 11.54 percent for his gas distribution group.¹⁰
4

5 Mr. Moul further inflates these returns by allowances for the purported risk effect of the
6 size differential between the water and gas companies in his groups in the spectrum of
7 companies traded on the three major stock exchanges, NYSE, AMEX and NASDAQ.
8 These adders are 1.42 percent for the water group and .72 percent for the gas distribution
9 group. Mr. Moul's final CAPM results are 13.13 percent for the water group and 12.26
10 percent for the gas distribution group.¹¹
11

12 **Q. DOES MR. MOUL'S CAPM SUFFER FROM THE FOUR PROBLEM AREAS**
13 **YOU HAVE IDENTIFIED?**
14

15 A. Yes. It does.
16

17 **Q. WHAT ARE THE BETA MEASUREMENT PROBLEMS IN MR. MOUL'S**
18 **CAPM ANALYSIS?**
19

20 A. Mr. Moul has used Value Line's betas, which differ quite dramatically from those of
21 other analysts. For example Zacks Investor Services has a very different view of what the
22 betas for these companies should be:
23
24
25
26
27
28
29

¹⁰ Id.

¹¹ Id., page 55.

Table 3
Water Company betas

Company	Value Line	Zacks
American States	.65	.00
California Water Svs	.60	.04
Connecticut Water	.45	-.07
Middlesex Water	.45	.24
Philadelphia Suburban	.60	-.31
SJW Corp	.55	.56
Average	.55	.08

Clearly, these two analyst organizations have very different ways of measuring betas. My experience is that there are as many betas as there are analysts attempting to measure them, and that most of them are lower than Value Line's beta.

Mr. Moul's capital structure adjustment to his Value Line beta has no conceptual justification whatever. Whatever the appropriate beta, it measures the movement of the specific stock relative to the movement of the market. To the extent that financial risk (caused by capital structure effects) is reflected in this covariance, it does not change because of the difference in the market relative to the book valuation. Indeed, beta has nothing to do with market-to-book ratios. It is purely a measure of market price fluctuations.

Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH RESPECT TO THE MEASUREMENT OF THE RISK FREE RATE?

A. Mr. Moul uses as his risk-free return the yield on long-term Treasury bonds. This at first seems like a risk-free return, but the yields on shorter term Treasury instruments are lower, as is clearly demonstrated by the chart that Mr. Moul provides on page 25 of IAWC Exhibit 8.0. In June 2002, long-term Treasury bonds were yielding 5.66 percent, but one-year bonds were yielding only 2.20 percent. This pattern is consistent: the shorter the term of the bond, the lower the yield.

1 It is logically impossible for long-term Treasury bonds that have a yield of 5.45 percent
2 to be totally risk free when there are other Treasury securities with dramatically lower
3 yields. In reality, long-term Treasury bonds are not risk free. They face the very
4 substantial risk that an acceleration in inflation sometime in the future could erode their
5 value and diminish their real return. That is why one-year bonds are much less risky than
6 long-term bonds.

7
8 **Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH**
9 **RESPECT TO THE MEASUREMENT OF THE RETURN TO THE OVERALL**
10 **MARKET?**

11
12 A. As noted, Mr. Moul uses two sources for his estimate of the return to the overall market.
13 His forecast return is based on a quasi-DCF application of Value Line data for the period
14 2004-2006. The predicted dividend yields are arguably acceptable. For his growth
15 factor, however, Mr. Moul uses Value Line's estimates of capital appreciation, not its
16 forecasts of earnings per share, which is the indicator he uses in his DCF analysis. Mr.
17 Moul provides no explanation for this inconsistency in his methodology.

18
19 Mr. Moul's historical market return suffers from all of the problems that I have discussed
20 with respect to his interest rate risk premium application.

21
22 **Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH**
23 **RESPECT TO THE ASSUMPTION OF LINEARITY BETWEEN THE MARKET**
24 **RETURN AND THE RISK-FREE RETURN?**

25
26 A. Arguably, Mr. Moul does not encounter these problems because he uses Value Line's
27 betas and not those of other analysts. Had he used Zacks' betas, he would have had to
28 deal with a zero beta for American States Water and a negative beta for Philadelphia
29 Suburban. These betas reflect Zacks' apparent finding that there is no correlation
30 whatever between the variation in American States' stock prices and those of the market,
31 and that Philadelphia Suburban's stock varies inversely with the market. Neither of these

1 stocks is risk free, as postulated by the CAPM theory. If the CAPM results for these
2 companies are non-sensical, then there is no reason to suppose that the CAPM results for
3 companies with higher betas make any more sense.

4
5 **Q. IS THERE ANY JUSTIFICATION FOR THE SMALL COMPANY**
6 **ADJUSTMENT THAT MR. MOUL MAKES TO HIS CAPM RESULTS?**

7
8 A. No. While it is true that the proxy water companies, with an average of \$470 million in
9 market capitalization, are much smaller than the average company traded on the stock
10 exchange, the company at issue here, American Water Works, has a market capitalization
11 of \$4,495 million. Mr. Moul does not disclose the average market capitalization, but he
12 claims that his gas distribution companies, with an average capitalization of \$1,148
13 million, are in the fifth decile. It would appear that AWW approaches, and maybe
14 exceeds the size of the larger companies in the fourth decile, which would be above the
15 median for the series.

16
17 **Q. OVERLOOKING ALL OF THE CONCEPTUAL PROBLEMS WITH THE**
18 **CAPM, CAN YOU PROVIDE AN ESTIMATE OF YOUR COMPARISON**
19 **GROUP'S EQUITY COST USING THIS APPROACH?**

20
21 A. Yes, although I cannot attach much significance to the result.

22
23 If we average Value Line's betas of .55 and Zacks' average beta of .08 for the proxy
24 water companies, we arrive at a beta of .32. If we then substitute the one-year Treasury
25 bond yield for Mr. Moul's long-term Treasury bond yield, we have a risk free rate of 2.20
26 percent.¹² Then, for purposes of this exercise, I will accept Mr. Moul's Value Line based
27 market return of 10.49 percent, which yields an equity risk premium of 8.29 percent.
28 (10.49%-2.20%). Applying the .32 beta to this risk premium generates a premium for his
29 water companies of 2.65 percent (8.29 x .32). When this premium is added to the risk-
30 free rate of 2.20 percent, the resultant CAPM return is only 4.85 percent. This is an

¹² IAWC Exhibit 8.0, page 25.

1 unacceptable result because it is no higher than the current yield on long-term Treasury
2 bonds, clearly a lower-risk investment instrument than utility stocks.

3
4 If anything, this exercise proves the uselessness of the CAPM approach.

5
6 **4. RECOMMENDED RETURN TO EQUITY**

7
8 **Q. HAS MR. MOUL PROVIDED ANY REASONABLY RELIABLE ESTIMATES OF**
9 **THE EQUITY RETURN OF HIS WATER COMPANY PROXY GROUP?**

10
11 **A.** The only reasonably reliable estimate of the equity return of his water company proxy
12 group that Mr. Moul has provided is his "market-determined rate of return" of 9.22
13 percent. All of the other estimates are so flawed conceptually as to be virtually
14 worthless.

15
16 **Q. IS MR. MOUL'S 9.22 PERCENT REASONABLE AS A COST OF EQUITY**
17 **CAPITAL FOR IAWC?**

18
19 **A.** No. As I have discussed, this return contains two inappropriate adjustments to the
20 dividend yield. Mr. Moul quantifies the value of his dividend compounding adjustment
21 as 10 basis points (.1 percent).¹³ He does not quantify the effect of his presumed ex-
22 dividend stock price decline, so I will conservatively assume it is no more than 2 basis
23 points (.02 percent).

24
25 **Q. WHAT RETURN TO EQUITY CAPITAL DO YOU RECOMMEND?**

26
27 **A.** By reducing Mr. Moul's market determined rate of return for the proxy water companies
28 by 12 basis points, I arrive at a recommended rate of return to equity of **9.1 percent**.

29

¹³ The difference between 3.37% and 3.47% on lines 665 and 676 on page 30 of IAWC Exhibit 7.0. page 30.

1 **Q. IS THERE ANY REASON TO BELIEVE THAT THIS RETURN MIGHT BE TOO**
2 **LOW OR TOO HIGH WHEN APPLIED TO IAWC?**

3
4 A. There is reason to believe that this rate of return might be too high. As I discussed earlier
5 in this testimony, AWW, IAWC's parent company and the entity that raises its equity
6 capital, has almost 10 times the average market capitalization of the six companies in Mr.
7 Moul's proxy water company group. As Mr. Moul himself argues, large companies have
8 less business risk than smaller companies, all other things being equal.¹⁴ For this reason,
9 I believe that a good case could be made for a lower rate of return than 9.1 percent when
10 applied to IAWC.

11
12 **Q. IS THERE ANY WAY TO CHECK THE REASONABLENESS OF YOUR**
13 **RECOMMENDATION?**

14
15 A. Yes. In order to test whether my 9.1 percent equity return recommendation is reasonable,
16 it is appropriate to compare the then prevailing bond yields and interest rates with the
17 Commission's allowed returns to IAWC's equity in earlier cases. If it appears that bond
18 yields have increased, but I am recommending a reduced return to equity, then there may
19 be reason to question my recommendation. On the other hand, if my proposed equity
20 return tracks with the changes in bond yields, then there is at least a "sanity check" on the
21 propriety of my finding.

22
23 **Q. WHAT IS THE RELATIONSHIP BETWEEN EQUITY RETURN**
24 **ALLOWANCES AND BOND YIELDS IN PAST CASES?**

25
26 A.. The specific relationship between the equity return findings in the last four ICC rate cases
27 involving IAWC or its predecessors and the then-current yields on 10-year Treasury
28 bonds and Aaa corporate bonds is as follows:

29
30

¹⁴ See IAWC Exhibit 7.0, page 54.

Table 4
IAWC Equity Return Allowances and Contemporaneous Bond Yields

Docket	Utility	Date	ROE Allowed	10-Yr Treas.	Aaa Corporate
94-0183	Lincoln Water	Jan 5, '95	11.9%	7.78%	8.49%
94-0481	Citizens Utilities	Sep13, '95	11.6%	6.20%	7.33%
97-0081	IAWC	Dec 22, '97	10.6%	5.81%	6.74%
00-0340	IAWC	Feb 15, '01	10.2%	5.10%	6.98%
02-0690	IAWC	(Feb, 03)	9.1%	4.10%	6.24%

Source: ICC Records and Federal Reserve Statistical Releases.

Q. WHAT DO YOU CONCLUDE FROM THIS COMPARISON?

A. I conclude that while my recommended equity return allowance is lower than any that have been approved for IAWC or its predecessor companies since 1995, this result is justified by the evidence of lower overall capital costs as evidenced by Treasury and corporate bond yields. For this reason, I conclude that my recommended equity return of 9.1 percent is reasonable.

C. RETURN TO TOTAL CAPITAL

Q. WHAT IS YOUR RECOMMENDED RETURN TO TOTAL CAPITAL?

A. My recommended return to total capital is **7.14 percent**, calculated as follows:

Table 11
Return to Total Capital

Item	Proportion	Cost	Weighted Cost
Long-term Debt	55.04%	5.537%	3.05%
Equity	44.96%	9.10%	4.09%
Total	100.00%		7.14%

PART II
RETIREMENT COSTS

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. WHAT IS THE OBJECTIVE OF THIS PART OF YOUR TESTIMONY?

A. The objective of this part of my testimony is to describe and discuss Statement of Financial Accounting Standards No. 143, *Accounting for Asset Retirement Obligations*, (“SFAS 143”), which the Company has stated it will adopt. I calculate the effect of applying the SFAS 143 procedures to all of the Company’s retirement costs in the Southern/Peoria/Streator/Pontiac Districts. I will also suggest the appropriate treatment of the retirement costs that do not qualify for this standard, once they have been identified.

Q. WHAT ARE THE CONCLUSIONS AND RECOMMENDATIONS OF THIS PART OF YOUR TESTIMONY?

A. I conclude that SFAS 143 will require the Company to change the manner in which it recovers the retirement costs for assets that it is legally obliged to retire. This change will reduce dramatically the annual recovery of the retirement costs of most of these assets. To date, the Company has not determined which assets are covered by this accounting standard. I therefore recommend that in this proceeding the SFAS 143 procedure be applied to the retirement costs of all assets. The effect is to reduce test year depreciation for the Southern/Peoria/Streator/Pontiac Districts by 29 percent.

Once IAWC has determined which assets are subject to SFAS 143, I recommend that the retirement costs of all assets not covered by this standard either be added to the capital cost of the replacement asset or, if the asset is not being replaced, that those costs be expensed on a normalized basis. These changes will eliminate a timing difference in retirement cost recognition that I believe is highly unfair to ratepayers.

Q. WHAT ARE “RETIREMENT COSTS?”

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

A. Retirement costs refer principally to the costs of removal, dismantlement or conversion to an alternative use. In the case of reservoirs and storage tanks, they cover the cost of removing the facilities and returning the sites to their original condition. In the case of mains and services, they usually involve capping the retired pipe and leaving it in place. In some instances these costs are offset partially, but rarely completely, by the scrap value of the material removed.

Q PLEASE DESCRIBE SFAS 143.

A. O'Fallon Exhibit 1.3 is the Financial Accounting Standards Board's summary of Statement No. 143. The Statement addresses long-lived assets for which there are legal obligations to incur retirement costs. A legal obligation is defined as "an obligation that a party is required to settle as a result of an existing or enacted law, statute, ordinance, or written or oral contract or by legal construction of a contract under the doctrine of promissory estoppel."

When a company finds that it has a legal obligation that fits this description, it must declare the retirement cost as a liability on its balance sheet. That liability is not the ultimate cost of the retirement, but the present value of that cost, using as the discount factor the risk-free interest rate when the liability was recognized.

The annual expense associated with this liability consists of two parts. One is the amortization of the liability, which is the present value of the liability divided by the life of the asset – comparable to depreciation. The second expense is the annual accretion in the present value of the liability.

Q. CAN YOU ILLUSTRATE HOW THIS PROCEDURE WORKS?

A. Assume that IAWC builds a storage tower that it expects to last for 40 years. It is obligated to dismantle that tower when it retires at an estimated cost of \$1 million.

1 IAWC would book a liability for this retirement cost, not at \$1 million, but at \$1 million
2 discounted at the risk-free interest rate. The risk free interest rate over 40 years is that of
3 a long-term Government bond, currently 5.01 percent.¹⁵ The liability would therefore be
4 booked as \$148,595 ($\$1 \text{ mil} / 1.0501^{40}$)

5
6 Each year, IAWC would show two items of expense. The first would be the amortization
7 of the liability. In the first year after installation that would be $\$148,595 / 40 \text{ years} =$
8 $\$3,714$. This item would increase each year as the present value of the liability increases.
9 The second expense would be the annual accretion in the liability itself. In this instance,
10 it would be \$1 million times $1.0505^{39} - 1.0505^{40}$. This is $\$1 \text{ million} \times (0.15604 -$
11 $0.148595 = .007445)$ or \$7,445. As the present value factors increase, that is, as they
12 approach 1.0, this annual amount would also increase. Total expense in the first year of
13 operation would be $\$3,714 + \$7,445 = \$11,159$.

14
15 **Q. WILL IAWC ADOPT SFAS 143?**

16
17 **A.** Yes. The Company has stated that it will adopt this standard.¹⁶

18
19 **Q. HAS THE COMPANY IDENTIFIED THE RETIREMENT COSTS THAT**
20 **WOULD BE SUBJECT TO THIS STANDARD?**

21
22 **A.** No. In response to O'Fallon Data Request no. 2.1, the Company states as follows:

23
24 The Company is currently in the process of evaluating the effect that the adoption
25 of the provisions of SFAS 143 will have on its results of operations and financial
26 position.
27

28 **Q. HOW DOES THE COMPANY CURRENTLY ACCOUNT FOR RETIREMENT**
29 **COSTS?**

30

¹⁵ Federalreserve.gov/releases/H15 20 year Treasury bonds, Dec 2002.

¹⁶ IAWC Response to O'Fallon Data Request no. 2.1.

1 A. Currently, the Company recovers retirement costs through its depreciation charges. It
2 periodically studies recent retirement costs and salvage recovery to derive the average
3 amount of "net salvage" -- salvage value less retirement costs -- for each plant account.
4 For most of the Company's accounts the net salvage is negative, that is, the removal costs
5 exceed the value of the salvaged materials. For each plant account, this net salvage
6 amount is compared with the value of the plant that has recently been retired to develop a
7 "net salvage ratio." The numerator of the ratio is the recent net salvage costs and the
8 denominator is the original cost of the plant retired. The net salvage ratio is then applied
9 to the original cost of all of the plant in the account to derive an estimate of the retirement
10 cost that has to be recovered. The sum of the original cost and the retirement cost is the
11 amount that is depreciated over the life of the plant account.

12
13 **Q. HOW LARGE ARE THESE RETIREMENT COSTS FOR IAWC?**

14
15 A. They are enormous. For IAWC's largest single plant account, Transmission and
16 Distribution Mains (#331.11), retirement costs amount to 150 percent of the original cost.
17 The test year amount in this account for the Southern/Peoria/Streator/Pontiac Districts is
18 \$145.6 million. The retirement cost that is being depreciated is therefore \$218.4 million.

19
20 The third largest account is Customer Services (#333.0) which is currently assigned a 300
21 percent negative salvage ratio. This assumes that retirement costs are three times the
22 initial cost of the services. For the Southern/Peoria/Streator/Pontiac Districts, the test
23 year original cost of this account was \$43.4 million. Retirement costs depreciated in this
24 account are \$130.2 million.

25
26 Two other accounts have very high negative salvage ratios: Meter Installations (#334.41)
27 at \$11.7 million in original cost has a 150 percent negative salvage ratio, and Hydrants
28 (#355.0) has a 100 percent negative salvage ratio.

29
30 **Q. HOW DOES THE CURRENT METHOD OF RECOVERING RETIREMENT**
31 **COSTS DIFFER FROM THE PROCEDURE PRESCRIBED IN SFAS 143?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

A. Unlike the SFAS 143 procedure, the current method of recovering retirement costs fails to recognize the discounted present value of costs that will not be incurred until many years into the future. To the contrary, the present method charges ratepayers in present, more valuable dollars for the effect of future inflation in retirement costs that has not yet occurred.

Q. HOW DOES THE PRESENT METHOD CHARGE CURRENT RATEPAYERS FOR FUTURE INFLATION?

A. As discussed earlier, the current method develops a ratio of recent retirement costs to the original cost of the plant retired. For Account No. 333, for example, the Company purports to have found a 300 percent negative salvage ratio. This extraordinary number resulted from comparing the cost of retirements each year with the original cost of the plant retired in that year. In 1998, for example, service retirement costs came to \$380,278, and positive salvage was \$1,035, for a net negative salvage of \$379,243. The original cost of the services retired was \$93,954, so the negative salvage ratio for that year was -403.65 percent ($\$93,954/\$379,243$).¹⁷ Other years showed similar results, so the Company proposed a -300 percent net salvage ratio for this account.

The Company estimates the average life of the Services account to be 75 years, which means that the installation year of the average service removed in 1998 would have been 1923. The Bureau of Labor Statistics' Consumer Price Index for mid-year (June) 1923 is 17.0 (1983 = 100). The mid-year CPI for 1998 was 163.0. The \$93,954 in original cost for services retired in 1998 would have been worth \$900,853 expressed in 1998 dollars ($\$93,954 \times (163/17)$). Were the net salvage ratio expressed in dollars of comparable value, it would have been -42.10 percent ($\$379,244/\$900,853$) rather than -403.65 percent.

¹⁷ AUS Consultants: *Illinois-American Water Company, Depreciation Study as of December 31, 1998*, submitted in Docket 00-0390, page 7-15.

1 The Company does not apply its -300 percent negative salvage ratio just to retired plant.
2 Instead, it applies it to all plant in the Services account, including that placed just last
3 year. A dollar of plant placed in 2000 generates a removal cost allowance that reflects
4 the difference in the value of the dollar from 1923 to 1998, a multiple of about nine
5 times. Ratepayers now pay for the projection of past inflation 75 years into the future.
6

7 **Q. IS THIS FAIR TO RATEPAYERS?**

8
9 A. No. It is unfair to require ratepayers to pay now – in 2003 dollars – for a cost that will
10 not be incurred until 2078 when the dollar will no doubt be worth much less than it is
11 now.
12

13 **Q. BUT DON'T RATEPAYERS RECEIVE THE BENEFIT OF THE RATE BASE**
14 **DEDUCTION REPRESENTED BY THE ACCRUAL OF THESE RETIREMENT**
15 **COST ALLOWANCES?**

16
17 A. No. An argument might be made that inflated depreciation charges build up the
18 depreciation reserve, which in turn reduces the net investment rate base. The reduced rate
19 base lowers the requirement for return and income taxes. Over time, one might think this
20 reduction should cancel out the increase in revenue requirement represented by the
21 excessive depreciation expenses.
22

23 Only it doesn't. That is because the dollar value of the Company's plant is always
24 expanding. The Company is growing, but even if it were not, inflation causes the dollars
25 added each year to exceed the dollars retired. There is always more new plant generating
26 higher depreciation charges than old plant that has accumulated depreciation reserve.
27 Ratepayers never catch up.
28

29 **Q. DOES THE SFAS 143 TREATMENT RESOLVE THIS UNFAIRNESS?**

30
31 A. Yes. It does by recognizing the present value of future retirement costs.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

Q. WHAT DO YOU RECOMMEND WITH RESPECT TO SFAS 143?

A. The Company has stated that it will adopt SFAS 143, but it apparently has not yet determined which retirement costs qualify as legal obligations and therefore are subject to the terms of SFAS 143. When the Company does identify its legal retirement cost obligations, it should not be permitted to maintain the current procedure for recovering retirement costs for which it has no such obligations. If it did, then ratepayers would receive the benefit of present value recognition of retirement costs for which the Company has a legal obligation to incur, but not for retirement costs for which the Company has no such obligation. This would be a truly anomalous result.

Since the Company cannot now identify which retirement costs qualify for SFAS 143 treatment, I recommend that in this proceeding all retirement costs be treated as though they were legal obligations. Later, when the Company has implemented SFAS 143, alternative treatment might be adopted for those retirement costs which do not fall under the purview of SFAS 143. I will suggest the treatment that the Commission might consider for these costs later in my testimony.

Q. HAVE YOU DEVELOPED REMOVAL COST FACTORS THAT CONFORM TO SFAS 143?

A. Yes. O'Fallon Exhibit 1.4 converts the currently effective negative net salvage percentages into factors that reflect the methodology of SFAS 143. Columns A and C present the remaining lives and net salvage ratios that were prescribed in Docket No. 00-0340. Column B presents the factors that reduce the negative salvage ratios to present value from the end of their remaining live using the current 5.01 percent interest rate on a long-term (20-year) Treasury bond. Column D shows the negative salvage percentages corrected for present value.

1 Column F presents the increment portion of the retirement cost expense, which is the
2 unadjusted negative salvage ratio times the difference between the discount factor in
3 column B and the following year's discount factor.¹⁸ To illustrate, the -.18 percent in
4 column F for Supply Structures and Improvements is the -25 percent in Column B times
5 $1/1.0501^{39} - 1/1.0501^{40}$. The calculation is $25\% \times (0.15232 - 0.14505) = 0.00727 = 0.18\%$.
6

7 **Q. HAVE YOU APPLIED THESE FACTORS TO THE TEST YEAR PLANT DATA**
8 **TO DETERMINE THE ACCRUAL RATES THAT CONFORM WITH SFAS 143?**
9

10 A. Yes. That calculation for the Southern/Peoria/Streator/Pontiac Districts is presented in
11 O'Fallon Exhibit 1.5. Columns A and B show the test year plant balances and
12 depreciation reserves as presented in the Company's filing. Column C shows the net
13 plant. Column D copies the negative salvage ratios from O'Fallon Exhibit 1.4, and
14 Column E presents the retirement cost that must be recovered. The sum of these costs
15 and the net plant is the amount that must be recovered over the remaining life of each
16 plant account. Column G shows the remaining life of each account as approved by the
17 Commission in Docket No. 00-0340. Column H shows the annual depreciation accrual
18 amounts, and Column I the annual depreciation rates, inclusive of salvage allowances.
19

20 Column J replicates the retirement cost accretion factors developed on page 1 and
21 Column K adds those values to the depreciation rates. The final column shows the total
22 accrual for both depreciation and retirement cost accretion. I have combined these
23 factors for purposes of presentation, but the Company may wish to show them separately
24 in its income statement. Combined or separate, the results would be the same.
25

26 The total accrual for the Southern/Peoria/Streator/Pontiac Districts is \$10,287,795. This
27 amount is 29.2 percent, or \$4,251,640 less than the depreciation the Company is
28 proposing in this proceeding for these districts.
29

¹⁸ The discount factors employ a half-year convention, that is, it is assumed that the plant was installed in mid-year.

1 Q. ON A LONG-TERM BASIS, DO YOU RECOMMEND RETENTION OF SFAS
2 PROCEDURE FOR RETIREMENT COSTS THAT DO NOT QUALIFY AS
3 LEGAL OBLIGATIONS?
4

5 A. Certainly, retaining the SFAS 143 procedure for all accounts would be preferable to
6 retaining the present procedure. However, even the SFAS procedure that I have
7 described is rooted in the practice of comparing recent retirement costs with the original
8 cost of the plant being retired, a practice that I believe is fundamentally flawed.
9

10 For this reason, I recommend that once the Company has identified the assets that are not
11 subject to SFAS 143, it use two procedures for recovering retirement costs. For any
12 assets that are being replaced, the cost of retirement should be added to the cost of the
13 replacement plant. This procedure would probably apply to most of the Company's
14 transmission and distribution plant. For plant that is not being replaced, the retirement
15 costs should be expensed on a normalized basis. By "normalized," I mean that an
16 average of actual retirement costs over a period of years should be used to identify the
17 retirement cost allowance. These allowances should be separately reported in the income
18 statement and not hidden in the depreciation rates as they are now.
19

20 Q ARE THERE ANY REGULATORY PRECEDENTS FOR THE PROCEDURES
21 YOU ARE PROPOSING?
22

23 A. Yes. The Federal Energy Regulatory Commission ("FERC") has issued a Notice of
24 Proposed Rulemaking in which it proposes to establish the accounts that would
25 implement SFAS 143. Even for assets not subject to SFAS 143, the FERC proposes that
26 retirement cost allowances be accounted for separately from depreciation.¹⁹
27

28 The practice of incorporating retirement costs into the capital cost of the replacement
29 plant is explicitly recognized in FERC's Uniform System of Accounts ("USOA").

¹⁹ Docket No. RM02-7-000, *Accounting, Financial Reporting And Rate Filing Requirements For Asset Retirement Obligations*, Notice of Proposed Rulemaking, October 30, 2002.

1 Paragraph 31 of the Electric USOA (Subchapter C) and paragraph 32 of the gas USOA
2 (Subchapter F) contain the following definition:

3 *Replacing or replacement*, when not otherwise indicated in the context, means the
4 construction or installation of electric (gas) plant in place of property retired, together
5 with the removal of the property retired. [Emphasis supplied]

6
7 Paragraph 10 of both the electric and gas plant instructions covers additions and
8 retirements of plant. It refers to "...additions to and retirements and replacements of
9 electric (gas) plant..." It goes on to provide instructions for the recording of retirement
10 unit additions and retirements. If the definition of replacements provided above applies,
11 then the addition of a replacement unit should include the cost of removing the property
12 retired.
13

PART III

WHOLESALE RATE PROPOSAL

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. WHAT IS THE OBJECTIVE OF THIS PORTION OF YOUR TESTIMONY?

A. The objective of this portion of my testimony is to recommend a rate schedule to apply to customers who resell water through their own storage and distribution systems to retail customers for whom they assume all metering, billing and collection functions. I refer to these customers as "wholesale customers."

Q. WHAT IS YOUR CONCLUSION IN THIS SECTION OF YOUR TESTIMONY?

A. In this section of my testimony, I will demonstrate that the particular low-cost characteristics of large wholesale customers justify a special tariff schedule. The schedule I recommend would contain applicability provisions to ensure that the proposed wholesale rate applies only to customers that display these low-cost characteristics. The schedule incorporates all of the customer charges in the Metered General Water Service rate schedule. I do not recommend declining block rates. Instead, I recommend a single volumetric rate which is set at a discount of 22.7 percent from the rate shown in the fourth block of the General Service rate schedule.

Q. WOULD YOUR PROPOSED WHOLESALE RATE SCHEDULE APPLY TO ALL CUSTOMERS WITHIN THE "SALES FOR REALES" CLASS, ALSO REFERRED TO AS "OTHER WATER UTILITIES?"

A. I cannot say because I do not know the characteristics of all of the other customers in this class. I can say that this proposed rate schedule would apply to the City of O'Fallon.

Q. WHAT SPECIFIC CHARACTERISTICS OF O'FALLON WOULD QUALIFY IT FOR THE RATE SCHEDULE THAT YOU ARE PROPOSING?

1 A. As discussed in the accompanying testimony of Dean Rich, O'Fallon's Director of
2 Finance (O'Fallon Exhibit 2.0), the City of O'Fallon receives its water from IAWC
3 through a 30 inch main, backed up by a 24 inch main that directly connects to IAWC's
4 treatment facility. O'Fallon then distributes the water through its own system of mains
5 and customer services to the residents of O'Fallon, its retail customers. O'Fallon also has
6 about three million gallons of storage on its own system, sufficient to meet any sudden
7 "surge" in water demand. O'Fallon meters, bills, and collects from its own customers,
8 which means that it takes full responsibility for uncollectible accounts.

9
10 **Q. WHAT ARE THE COST CHARACTERISTICS OF THE WHOLESALE**
11 **CUSTOMER CLASS?**

12
13 A. Wholesale customers use only the very largest mains on the IAWC system, in O'Fallon's
14 case, mains over 24 inches in diameter. Wholesale customers use none of IAWC's
15 smaller mains, none of its services, and in O'Fallon's case, only four meters. Wholesale
16 customers require only one bill per month, but they perform all metering, meter-reading,
17 billing and collection functions for their own customers. They assume all risk of
18 uncollectible accounts. From IAWC's standpoint, wholesale customers incur negligible
19 metering and billing costs, no uncollectible expenses, no billing inquiries, and no
20 customer service. Moreover, since some wholesale customers, such as O'Fallon,
21 maintain storage equivalent to at least a half a day's average consumption, IAWC incurs
22 no added costs associated with intra-day peak hour water demands.

23
24 **Q. HAVE YOU ATTEMPTED TO MEASURE THE EFFECT OF THESE COST**
25 **CHARACTERISTICS ON IAWC?**

26
27 A. Yes. O'Fallon Exhibit 1.6 presents a cost of service study that measures the cost effect of
28 wholesale service relative to other, retail customer classes. I have used the cost of service
29 model from IAWC's last rate case, Docket 00-0340, that was provided to me by the
30 Commission Staff. I then input the test year data for the Southern Division that IAWC
31 provided to the Staff in this docket. This permitted me to replicate a Staff cost of service

1 study applicable to the Southern Division in which O'Fallon is located. The first 16
2 pages of Exhibit 1.6 match, in format, those of the Staff's cost of service studies in
3 Docket No. 00-0340 and presumably in this case, unless the Staff changes that format.
4

5 The final three pages of Exhibit 1.6 present the reallocation of costs between the
6 wholesale class, referred to in the study as "sales for resale" or "other water utilities," and
7 the remaining, retail classes. The following costs were reallocated:

- 8 • Transmission and distribution costs exclusive of mains and valves 18" or greater,
- 9 • All customer accounts expenses,
- 10 • All peak hour costs,
- 11 • Overheads for General and Administrative expense on the reallocated direct
12 expenses, and
- 13 • Overheads for General Plant on the reallocated direct net plant.

14
15 **Q. WHAT WAS THE RESULT OF YOUR ANALYSIS?**

16
17 **A.** I set the overall revenue requirement equal to the revenue that the Company seeks to
18 recover in this case. I did this for display purposes, not because I endorse this revenue
19 requirement. Using this format, the composite revenue from all classes at the Company's
20 proposed rates exactly matches the revenue requirement. Classes whose revenue under
21 proposed rates recovers more than 100 percent of allocated costs can be described as
22 being overcharged; classes with revenue recovery less than 100 percent are being
23 undercharged. The results are found in the bottom line on page 2 of the exhibit, as
24 follows:

- 25 • Residential 113%
- 26 • Commercial 100%
- 27 • Industrial 67%
- 28 • Large Industrial 57%
- 29 • Public Authority 84%
- 30 • Fire Protection 65%
- 31 • **Sales for Resale 131%**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. HAVE YOU CALCULATED THE RATES THAT WOULD CAUSE THE REVENUE FROM THE WHOLESALE CLASS TO MATCH ITS REVENUE REQUIREMENT?

A. Yes. This calculation is presented on O'Fallon Exhibit 1.7. My proposed wholesale rate schedule retains the Company's customer charges for the Southern Division. For wholesale customers, these charges represent a small portion of the total bill relative to the volumetric charges.

I have eliminated the declining block structure of the conventional rate schedule on the grounds that the wholesale customers qualifying for this rate incur none of the higher costs of small volume delivery. I have used the revenue requirement developed in O'Fallon Exhibit 1.6, less the customer charge revenue, to calculate a single volumetric rate per 100 cubic feet. That rate is 22.7 percent lower than the proposed fourth block rate of the conventional general service rate schedule applicable to the Southern Division.

The volumetric rate I calculate is \$1.0826 per 100 cubic feet. I do not recommend this rate, because it reflects the Company's proposed revenue requirement which is substantially overstated by reason of an inflated rate of return and excessive depreciation charges, as discussed earlier in this testimony. Whatever the appropriate rate for the fourth block in the general service rate schedule, it should be reduced by 22.7 percent for large wholesale customers.

Q. HAVE YOU DEVELOPED A LARGE WHOLESALE TARIFF SCHEDULE?

A. Yes. O'Fallon Exhibit 1.8 is my recommended "Large Wholesale Water Service" rate schedule. The schedule applies to water utilities that sell IAWC's water to their own retail customers. I have not established a minimum volume for qualification, but rather a minimum size of connecting main, 18 inches. This will ensure that customers on this schedule do not use the Company's smaller transmission and distribution mains. I have

1 also established a requirement that qualifying customers must have storage equivalent to
2 one half day's average consumption. This protects IAWC from having to respond to
3 severe peak hour demands from these customers.

4
5 I retain the customer charges from the Metered General Water Service rate schedule, and
6 I apply only one volumetric charge, expressed as both per-100 cubic feet and per- 1000
7 gallons, using the Company's 1.333 equivalency factor.

8
9 Again, I emphasize that I am not recommending the numerical value of these rates, but
10 rather their form and their relationship to the general service rates. Whatever the final
11 determination of rate levels, the Wholesale Service volumetric rate should be discounted
12 by 22.7 percent from the fourth block rate in the Metered General Water Service rate
13 schedule

14

15 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

16

17 **A.** Yes. It does.

Charles W. King
City of O'Fallon

Docket No. 02-0690
Exhibit 1.3

**Summary of Statement No. 143
Financial Accounting Standards Board**



FINANCIAL ACCOUNTING STANDARDS BOARD

[Front Page](#)
[Search](#)
[FASB Store](#)
[Board Meetings](#)
[Calendar](#)
[Contact FASB](#)
[News Center](#)
[GASB](#)

- [Recent Additions](#)
- [Action Alert](#)
- [Project Activities](#)
- [Exposure Drafts](#)
- [Technical Inquiry](#)
- [EITF](#)
- [DIG \(Derivatives\)](#)
- [International](#)
- [BRRP](#)
- [Articles & Reports](#)
- [Publications](#)
- [FAS Summaries](#)
- [FASB Facts](#)
- [FASAC](#)
- [FAF Membership](#)
- [Careers](#)

Summary of Statement No. 143

Accounting for Asset Retirement Obligations (Issued 6/01)

Summary

This Statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. This Statement applies to all entities. It applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) the normal operation of a long-lived asset, except for certain obligations of lessees. As used in this Statement, a legal obligation is an obligation that a party is required to settle as a result of an existing or enacted law, statute, ordinance, or written or oral contract or by legal construction of a contract under the doctrine of promissory estoppel. This Statement amends FASB Statement No. 19, *Financial Accounting and Reporting by Oil and Gas Producing Companies*.

Reasons for Issuing This Statement

The Board decided to address the accounting and reporting for asset retirement obligations because:

- Users of financial statements indicated that the diverse accounting practices that have developed for obligations associated with the retirement of tangible long-lived assets make it difficult to compare the financial position and results of operations of companies that have similar obligations but account for them differently.
- Obligations that meet the definition of a liability were not being recognized when those liabilities were incurred or the recognized liability was not consistently measured or presented.

Differences between This Statement, Statement 19, and Existing Practice

This Statement requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. The associated asset retirement costs are capitalized as part of the carrying amount of the long-lived asset. This Statement differs from Statement 19 and current practice in several significant respects.

- Under Statement 19 and most current practice, an amount for an asset retirement obligation was recognized using a cost-accumulation measurement approach. Under this Statement, the amount initially recognized is measured at fair value.
- Under Statement 19 and most current practice, amounts for retirement obligations were not discounted and therefore no accretion expense was recorded in subsequent periods. Under this Statement, the liability is discounted and accretion expense is recognized using the credit-adjusted risk-free

SEARCH

Pages in this Se

Summaries & Statu

[Statements 1-25](#)
[Statements 26-50](#)
[Statements 51-75](#)
[Statements 76-100](#)
[Statements 101-12](#)
[Statements 126-14](#)

interest rate in effect when the liability was initially recognized.

- Under Statement 19, dismantlement and restoration costs were taken into account in determining amortization and depreciation rates. Consequently, many entities recognized asset retirement obligations as a contra-asset. Under this Statement, those obligations are recognized as a liability. Also, under Statement 19 the obligation was recognized over the useful life of the related asset. Under this Statement, the obligation is recognized when the liability is incurred.

Some current practice views a retirement obligation as a contingent liability and applies FASB Statement No. 5, *Accounting for Contingencies*, in determining when to recognize a liability. The measurement objective in this Statement is fair value, which is not compatible with a Statement 5 approach. A fair value measurement accommodates uncertainty in the amount and timing of settlement of the liability, whereas under Statement 5 the recognition decision is based on the level of uncertainty.

This Statement contains disclosure requirements that provide descriptions of asset retirement obligations and reconciliations of changes in the components of those obligations.

How the Changes in This Statement Improve Financial Reporting

Because all asset retirement obligations that fall within the scope of this Statement and their related asset retirement cost will be accounted for consistently, financial statements of different entities will be more comparable. Also,

- Retirement obligations will be recognized when they are incurred and displayed as liabilities. Thus, more information about future cash outflows, leverage, and liquidity will be provided. Also, an initial measurement at fair value will provide relevant information about the liability.
- Because the asset retirement cost is capitalized as part of the asset's carrying amount and subsequently allocated to expense over the asset's useful life, information about the gross investment in long-lived assets will be provided.
- Disclosure requirements contained in this Statement will provide more information about asset retirement obligations.

How the Statement Generally Changes Financial Statements

Because of diverse practice in current accounting for asset retirement obligations, various industries and entities will be affected differently. This Statement will likely have the following effects on current accounting practice:

- Total liabilities generally will increase because more retirement obligations will be recognized. For some entities, obligations will be recognized earlier, and they will be displayed as liabilities rather than as contra-assets. In certain cases, the amount of a recognized liability may be lower than that recognized in current practice because a fair value measurement entails discounting.
- The recognized cost of assets will increase because asset retirement costs will be added to the carrying amount of the long-lived asset. Assets also will increase because assets acquired with an existing retirement obligation will be displayed on a gross rather than on a net basis.
- The amount of expense (accretion expense plus depreciation expense) will be higher in the later years of an asset's life

than in earlier years.

How the Conclusions in the Statement Relate to the Conceptual Framework

The Board concluded that all retirement obligations within the scope of this Statement that meet the definition of a liability in FASB Concepts Statement No. 6, *Elements of Financial Statements*, should be recognized as a liability when the recognition criteria in FASB Concepts Statement No. 5, *Recognition and Measurement in Financial Statements of Business Enterprises*, are met.

The Board also decided that the liability for an asset retirement obligation should be initially recognized at its estimated fair value as discussed in FASB Concepts Statement No. 7, *Using Cash Flow Information and Present Value in Accounting Measurements*.

Effective Date

This Statement is effective for financial statements issued for fiscal years beginning after June 15, 2002. Earlier application is encouraged.

[About This Site](#)

[Copyright Permission](#)

[Terms and Conditions](#)

Charles W. King
City of O'Fallon

Docket No. 02-0690
Exhibit 1.4

**Illinois-American Water Company
Retirement Cost Allowances**

Account No.	Account Title	A Remaining Life	B Discount @2.2%	C Negative Salvage	D Discounted Negative Salvage	E Increment in Present Value
Source of Supply						
304.00	Structures & Improvements	40	0.14505	-25%	-3.63%	-0.18%
305.00	Collecting & Impounding Reservoirs	36	0.176377	-10%	-1.76%	-0.09%
307.00	Lake, River and Other Intakes	44	0.119288	-15%	-1.79%	-0.09%
307.00	Wells & Springs	45	0.113597	-30%	-3.41%	-0.17%
309.00	Supply Mains	54	0.073163	-15%	-1.10%	-0.05%
Pumping Plant						
304.00	Structures & Improvements	23	0.332997	-25%	-8.32%	-0.42%
310.00	Power Generation Equipment	30	0.236497	-25%	-5.91%	-0.30%
311.20	Electric Pumping Equipment	30	0.236497	-20%	-4.73%	-0.24%
311.30	Diesel Pumping Equipment	26	0.287573	-10%	-2.88%	-0.14%
311.50	Other Pumping Equipment	10	0.628693	-10%	-6.29%	-0.31%
Water Treatment Plant						
304.00	Structures & Improvements	37	0.167962	-10%	-1.68%	-0.08%
320.10	Water Treatment Equipment	16	0.468872	-30%	-14.07%	-0.70%
320.00	Chemical Equipment	11	0.598698	-10%	-5.99%	-0.30%
Transmission & Distribution Plant						
330.00	Reservoirs & Standpipes	34	0.194492	-15%	-2.92%	-0.15%
331.00	Mains	80	0.020525	-70%	-1.44%	-0.07%
333.00	Services	58	0.060168	-300%	-18.05%	-0.90%
334.21	Installation	59	0.057298	-150%	-8.59%	-0.43%
334.23	Vaults	84	0.01688	-150%	-2.53%	-0.13%
335.00	Hydrants	41	0.13813	-100%	-13.81%	-0.69%
General Plant						
304.70	Stores, Shops & Garage Structures	23	0.332997	-15%	-4.99%	-0.25%
304.80	Miscellaneous Structures	33	0.204236	-10%	-2.04%	-0.10%

Illinois American Water Company
Southern/Peoria/Streator/Pontiac
Test Year Depreciation

Account No.	Account Title	A Plant in Service	B Depreciation Reserve	C Net Plant	D Salvage Ratio	E Retirement Cost (Salvage)	F Total To Be Recovered	G Remaining Life	H Annual Accrual	I Depreciation Rate	J Retirement Cost Accretion	K Total Accrual Rate	L Total Accrual
	Source	Schedule B-4	Schedule B-6	Col A - Col B	p.1, col. D	Col A*Col D	Col C + Col E	O'Fallon D.R.# 1.52	Col F/Col G	Col H/Col A	p.1, col.F Col I + Col J	Col I + Col J Col K + Col L	Col K * Col A
Intangible Plant													
301.00	Organization	78,840		78,840			78,840						
302.00	Franchises	769		769			769						
339.60	Other P/E Comp Planning	148,400	811,478	(663,078)			(663,078)						
Source of Supply													
303.20	Land and Land Rights	818,294		818,294			818,294		164,213	2.29%	0.18%	2.48%	177,214
304.10	Structures & Improvements	7,155,969	912,611	6,243,358	-3.63%	259,494	6,502,852	39.6	37,424	2.18%	0.09%	2.27%	38,939
305.00	Collecting & Impounding Reservoirs	1,714,723	393,950	1,320,773	-1.76%	30,244	1,351,017	36.1	45,191	1.68%	0.09%	1.77%	47,607
306.00	Lake, River and Other Intakes	2,894,587	758,906	1,935,681	-1.79%	48,215	1,983,896	43.9	7,157	1.73%	0.17%	1.91%	7,862
307.00	Wells & Springs	412,664	107,516	305,148	-3.41%	14,063	319,211	44.6	56,487	1.21%	0.05%	1.27%	59,046
309.00	Supply Mains	4,654,108	1,637,931	3,016,177	-1.10%	51,076	3,067,253	54.3					
Pumping Plant													
303.30	Land and Land Rights	647,472	(5,520)	652,992			652,992		388,632	3.69%	0.42%	4.11%	432,535
304.20	Structures & Improvements	10,526,306	2,619,534	7,906,772	-8.32%	876,306	8,783,078	22.6	56,642	2.54%	0.30%	2.84%	63,245
310.10	Power Generation Equipment	2,229,176	639,060	1,590,116	-5.91%	131,798	1,721,914	30.4	653,390	2.62%	0.24%	2.86%	712,386
311.20	Electric Pumping Equipment	24,896,053	6,733,268	18,162,785	-4.73%	1,177,567	19,340,352	29.6	20,132	2.12%	0.14%	2.26%	21,502
311.30	Diesel Pumping Equipment	950,807	460,763	490,044	-2.86%	27,343	517,387	25.7	3,881	7.28%	0.31%	7.59%	4,049
311.50	Other Pumping Equipment	53,342	16,329	37,013	-6.29%	3,354	40,367	10.4					
Water Treatment Plant													
303.40	Land and Land Rights	1,371,706	(21,885)	1,393,591			1,393,591		904,612	2.23%	0.08%	2.31%	938,786
304.30	Structures & Improvements	40,610,892	7,460,513	33,150,379	-1.68%	682,108	33,832,487	37.4	2,499,096	5.03%	0.70%	5.74%	2,849,160
320.10	Water Treatment Equipment	49,674,618	16,926,309	32,748,309	-14.07%	6,987,315	39,735,624	15.9					
Transmission & Distribution Plant													
303.50	Land and Land Rights	1,598,982		1,598,982			1,598,982		3,898	3.78%		3.78%	3,898
304.40	Structures and Improvements	102,997	5,548	97,449	0.00%		97,449	25.0	137,346	1.99%	0.15%	2.13%	147,446
330.00	Reservoirs & Standpipes	6,910,576	2,497,372	4,413,204	-2.92%	201,608	4,614,812	33.6	1,386,732	0.95%	0.07%	1.02%	1,491,743
331.00	Mains	145,883,650	37,637,394	108,246,256	-1.44%	2,096,028	110,342,284	79.57	564,885	1.30%	0.90%	2.21%	956,883
333.00	Services	43,346,924	18,407,934	24,938,990	-18.05%	7,824,316	32,763,306	58.0	1,031,724	10.44%		10.44%	1,031,724
334.11	Meters - Bronze Case	9,881,300	2,268,338	7,612,962	5.00%	(494,065)	7,118,997	6.9		0.00%		0.00%	
334.12	Meters - Plastic Case	286,114	331,106	(44,992)	1.00%	(2,861)	(47,853)	6.9	142,317	0.95%	0.43%	1.38%	206,627
334.20	Meter Installation	14,935,354	7,879,219	7,056,135	-8.59%	1,283,639	8,339,774	58.6	234,942	1.66%	0.69%	2.35%	333,034
335.00	Hydrants	14,174,511	6,476,314	7,698,197	-13.81%	1,957,925	9,656,122	41.1					

Account No.	Account Title	A Plant in Service	B Depreciation Reserve	C Net Plant	D Salvage Ratio	E Retirement Cost (Salvage)	F Total To Be Recovered	G Remaining Life	H Annual Accrual	I Depreciation Rate	J Retirement Cost Accretion	K Total Accrual Rate	L Total Accrual
General Plant													
303.60	Land and Land Rights	469,365		469,365		-	469,365		10,660	0.00%		0.00%	-
304.50	Structures and Improvements	370,862	104,367	266,495		-	266,495	25.0	10,660	2.87%		2.87%	10,660
304.60	Office Structures	3,377,201	1,467,488	1,909,713	5.00%	(168,860)	1,740,853	23.8	73,145	2.17%		2.17%	73,145
304.70	Stores, Shops & Garage Structures	2,925,710	1,663,544	1,262,166	-4.99%	146,138	1,408,304	22.5	62,591	2.14%	0.25%	2.39%	69,913
304.80	Miscellaneous Structures	302,794	154,215	148,579	-2.04%	6,184	154,763	32.6	4,747	1.57%	0.10%	1.67%	5,057
340.10	Office Furniture	763,334	419,685	343,649		-	343,649	16.1	21,345	2.80%		2.80%	21,345
340.20	Computers and Peripherals	719,637	2,320,066	(1,600,429)	5.00%	(35,982)	(1,636,411)	4.8		0.00%		0.00%	-
340.30	Computer Software	11,258	1,223,088	(1,211,830)		-	(1,211,830)	4.8		0.00%		0.00%	-
340.30	Personal Computer Software	116,035	227,182	(111,147)		-	(111,147)	2.6		0.00%		0.00%	-
340.50	Other Office Equipment	94,543	68,645	25,898		-	25,898	5.8	4,465	4.72%		4.72%	4,465
341.10	Light Duty Trucks	3,624,693	1,639,380	1,985,313	30.00%	(1,087,408)	897,905	2.7	332,557	9.17%		9.17%	332,557
341.20	Heavy Duty Trucks	509,703	362,090	147,613	25.00%	(127,426)	20,187	4.2	4,806	0.94%		0.94%	4,806
341.30	Automobiles	190,856	815,422	(624,566)	25.00%	(47,714)	(672,280)	2.2		0.00%		0.00%	-
341.40	Transportation Eqpt. Other	35,542	(91,617)	127,159		-	127,159	21.2	5,998	16.88%		16.88%	5,998
342.00	Stores Equipment	126,820	66,438	60,382		-	60,382	13.7	4,407	3.48%		3.48%	4,407
343.00	Tools/Shop/Garage Equipment	2,725,613	1,595,761	1,129,852	2.00%	(54,512)	1,075,340	17.8	60,412	2.22%		2.22%	60,412
344.00	Laboratory Equipment	1,091,681	271,419	820,262		-	820,262	16.1	50,948	4.67%		4.67%	50,948
345.00	Power Operating Equipment	1,872,432	581,036	1,291,396	35.00%	(655,351)	636,045	6.1	104,270	5.57%		5.57%	104,270
346.00	Communications Eqpt Conversion	946,035	1,017,162	(71,127)		-	(71,127)	7.2		0.00%		0.00%	-
346.10	Communications Eqpt Non-telephone	29,139	2,477	26,662		-	26,662	7.2	3,703	12.71%		12.71%	3,703
346.20	Communications Eqpt Telephone	13,663	1,509	12,154		-	12,154	7.2	1,688	12.35%		12.35%	1,688
347.00	Miscellaneous Equipment	582,889	307,058	275,831		-	275,831	25.7	10,733	1.84%		1.84%	10,733
	Total	406,658,939	129,170,403	277,488,536					9,095,179	2.24%			10,287,795
	IAWC's Proposed Depreciation												14,539,435
	Difference												4,251,640

Southern Division
Docket No 02-0690

Cost of Service Study
"Revenues at Present and Proposed Rates"

ITEM	RESIDENTIAL		COMMERCIAL		INDUSTRIAL		CLASS 4		LARGE IND.		CLASS 6		PUB. AUTH.		SALES FOR RES.		TOTAL
	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	BILL ANA	ADJUST.	
USAGE CHARGE REVENUES																	
Present	12,557,283	0	4,816,219	0	2,578,055	0	0	0	1,679,256	0	0	0	1,396,715	0	6,151,760	0	29,219,908
Proposed	15,422,447	0	6,038,065	0	3,167,152	0	0	0	2,058,545	0	0	0	1,715,455	0	7,555,746	0	35,957,410
Staff																	
OTHER ADJUSTMENTS																	
Reconciliation																	
Present	23,162,650	0	8,802,245	0	2,837,909	0	0	0	1,714,883	0	0	0	1,719,009	0	6,296,103	0	42,540,200
Proposed	28,448,961	0	8,363,174	0	3,485,598	0	0	0	2,102,056	0	0	0	2,112,040	0	7,733,004	0	52,244,904
Staff																	
TOTAL METERED REVENUES																	
Present	23,162,650	0	8,802,245	0	2,837,909	0	0	0	1,714,883	0	0	0	1,719,009	0	6,296,103	0	42,540,200
Proposed	28,448,961	0	8,363,174	0	3,485,598	0	0	0	2,102,056	0	0	0	2,112,040	0	7,733,004	0	52,244,904
Staff																	
PVT. FEE PRORATES, MONTHLY																	
Size Connection	Less than	3"	4"	6"	8"	10"	12"	16"	18"	24"							
Present	5.00	6.00	8.00	14.00	25.00	41.00	84.00	130.00	144.00	14.00							
Proposed	6.14	7.37	9.83	17.19	30.71	50.38	78.60	159.87	17.16	0.00							
Per Cost of Service Study	5.00	6.00	16.00	42.00	86.00	153.00	246.00	521.00	N/A	0.00							
Units (ANNUAL)	204	12	852	3,395	1,564	132	144	12	24	0							
NON-METERED REVENUES																	
Present	111,226																
Proposed	136,603																
Staff	0																
TOTAL REVENUES																	
Present	23,162,650	6,802,245	2,837,909	1,714,883	1,719,009	2,310,813	2,715,907	402,998	2,310,813	2,715,907	402,998	2,310,813	2,715,907	402,998	6,296,103	54,960,711	44,851,013
Proposed	28,448,961	8,363,174	3,485,598	2,102,056	2,112,040	2,715,907	402,998	402,998	2,112,040	2,715,907	402,998	2,112,040	2,715,907	402,998	7,733,004	54,960,711	54,960,711
Staff																	
Cost of Service - Proposed Rates	25,168,355	8,322,417	5,166,760	3,686,027	3,686,027	4,882,027	5,166,760	5,166,760	4,882,027	5,166,760	5,166,760	4,882,027	4,882,027	5,166,760	5,166,760	5,166,760	5,166,760
Percent Cost of Service - Proposed	113%	100%	87%	57%	57%	84%	84%	84%	84%	84%	84%	84%	84%	84%	131%	65%	100%

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

Cost of Service Study
 "Demand Factors"

Customer Class	DEMAND FACTORS	
	Max Day	Max Hour
Residential	2.10	3.00
Commercial	1.75	2.10
Industrial	1.65	2.00
Class 4	0.00	0.00
Large Ind.	1.33	1.48
Class 6	0.00	0.00
Public Authority	1.75	2.10
Resale	1.65	1.65
Fire Protection	1.98	15.84
Gallons Per Minute	11,000	
Hours of Protection	3	

	MCD PUMPAGE
Average Daily Rate	54.104
Max. Daily Rate	69.581
Max. Hourly Pumpage Rate	82.259
Max. Hourly Consumption Rate	82.258

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

Cost of Service Study
 "Allocation to Cost Functions"

Alloc. Code	Description	Base Cost		Extra Capacity		Customer Costs			Fire Service Percent
		Cost Percent	Max Day Percent	Max Hour Percent	Billing Percent	Meter Percent	Services Percent		
1	Base Cost	100.00%							
2	Base-Max Day	77.76%	22.24%						
3	Base-Max Hr.	65.77%		34.23%					
4	Max Hour			100.00%					
5	Commercial				100.00%				
6	Meters					100.00%			
7	Services							100.00%	
8	Hydrants	59.12%	16.90%	9.06%				7.43%	2.21%
9	Plant	43.37%	12.41%	26.73%				1.90%	1.25%
10	Adm. and Gen	0.00%	0.00%	0.00%				0.00%	0.00%
11	Labor B'fits								
12	Base/Max Day/ Max Hour	65.77%	18.82%	15.41%					

Refer to last page for brief allocation code explanations

ILLINOIS COMMERCE COMMISSION
 Cost of Service Study
 "Plant in Service Allocation"

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

0

Act. No.	Account	Utility Cost	Depreciation Reserve	Net Cost	Base Cost	Extra Capacity		Max Hour	Billing	Customer Costs		Services	Fire Service	Alloc. Code
						Max Day	Melar							
	GENERAL PLANT	16,831,688												
303	Land and land rights	361,645	0	361,645	213,803	61,124	32,750	0	0	19,100	26,858	8,010	9	
304	Structures and improvements	5,267,972	2,177,296	3,090,676	1,827,192	522,375	279,888	0	0	163,232	229,533	68,456	9	
340	Office furniture	4,021,604	2,528,029	1,493,575	882,994	252,439	135,257	0	0	78,882	110,922	33,082	9	
341	Transportation	2,518,188	1,523,151	995,037	588,261	168,178	90,110	0	0	52,552	73,898	22,039	9	
342	Stores	112,683	60,520	52,163	30,838	8,816	4,724	0	0	2,755	3,874	1,155	9	
343	Tools etc	1,782,458	985,298	797,160	471,277	134,733	72,190	0	0	42,101	59,202	17,656	9	
344	Laboratory	670,925	202,694	468,231	276,816	79,139	42,403	0	0	24,729	34,774	10,371	9	
345	Power operated	1,074,187	400,563	673,624	398,243	113,854	61,003	0	0	35,577	50,028	14,920	9	
346	Communications	620,098	586,174	33,924	20,056	5,734	3,072	0	0	1,792	2,519	751	9	
347	Miscellaneous	501,928	245,916	256,012	151,353	43,270	23,184	0	0	13,521	19,013	5,670	9	
348	FAS 109-AFUDC Debt	474,753	0	474,753	280,672	80,241	42,993	0	0	25,074	35,258	10,515	9	
389	RECONCILIATION	0	0	0	0	0	0	0	0	0	0	0	9	
	TOTAL PLANT IN SERVICE	263,571,212	80,576,080	182,995,132	108,634,964	30,743,482	16,472,351	0	0.00%	9,606,717	13,508,759	4,028,860		
	Allocation Code 9			182,995,132	59,12%	16.90%	9.06%			5.28%	7.43%	2.21%		
	Calculation													
	General Plant	17,406,441	8,709,641	8,696,800	5,141,504	1,469,902	787,573		0.00%	459,315	645,879	192,627		
	Ratio General/Direct Plant	7.07%	12.12%	4.99%	4.97%	5.02%	5.02%			5.02%	5.02%	5.02%		

Cross check =

Cost of Service Study
"Revenue Requirement Allocation"

Act. No.	Account	Utility Cost	Staff Adjust.	Net Cost	Base Cost	Extra Capacity			Customer Costs		Fire Service	Alloc. Code	
						Max Day	Max Hour	Billing	Meter	Services			
	SOURCE OF SUPPLY	3,667,950											
601	Salaries and Wages	2,223,111	0	2,223,111	1,728,621	494,490						2	
610	Purchased water	0	0	0	0							1	
615	Purchased Power	1,444,839	0	1,444,839	1,444,839							1	
616	Fuel for Power Prod.	0	0	0	0							1	
618	Chemicals	0	0	0	0							1	
	SOURCE OF SUPPLY	994,119											
620	Materials and Supplies	212,264	0	212,264	165,050	47,214						2	
631	Contractual Serv.	0	0	0	0	0						2	
635	Contractual Serv. - Testing	0	0	0	0	0						2	
636	Contractual Serv. - Other	0	0	0	0	0						2	
641	Rental of Property	260	0	260	202	58						2	
642	Rental of Equipment	8,758	0	8,758	6,810	1,948						2	
650	Transportation Exp.	0	0	0	0	0						2	
658	Insurance	0	0	0	0	0						2	
668	Water Res. Conserv. Exp.	0	0	0	0	0						2	
675	Misc. Expenses	772,837	0	772,837	600,934	171,903						2	
	PUMPING EXPENSES	182,645											
601	Salaries and Wages	182,645	0	182,645	120,132	34,365	28,148					12	
615	Purchased Power	0	0	0	0	0						1	
616	Fuel for power production	0	0	0	0	0						1	
620	Materials and Supplies	0	0	0	0	0						12	
631	Contractual Serv.	0	0	0	0	0						12	
635	Contractual Serv. - Testing	0	0	0	0	0						12	
636	Contractual Serv. - Other	0	0	0	0	0						12	
641	Rental of Property	0	0	0	0	0						12	
	PUMPING EXPENSES	25,720											
642	Rental of Equipment	0	0	0	0	0						12	
650	Transportation Expenses	0	0	0	0	0						12	
658	Insurance	0	0	0	0	0						12	
675	Misc. Expenses	25,720	0	25,720	16,917	4,839	3,964					12	
	WATER TREATMENT EXPENSE	2,439,803											
601	Salaries and Wages	181,935	0	181,935	141,467	40,468						2	
615	Purchased Power	0	0	0	0	0						2	
616	Fuel for power production	0	0	0	0	0						2	
618	Chemicals	2,172,083	0	2,172,083	2,172,083							1	
620	Materials and Supplies	85,785	0	85,785	66,704	19,081						2	

Cost of Service Study
"Revenue Requirement Allocation"

Act. No.	Account	Utility Cost	Staff Adjust	Net Cost	Base Cost	Extra Capacity		Customer Costs		Fire Service	Alloc. Code
						Max Day	Max Hour	Billing	Meter		
0											
1,067,557											
WATER TREATMENT EXPENSE											
631	Contractual Serv.	679,579	0	679,579	528,419	151,160					2
635	Contractual Serv. - Testing	163,611	0	163,611	127,219	36,392					2
636	Contractual Serv. - Other	0	0	0	0	0					2
641	Rental of Property	0	0	0	0	0					2
642	Rental of Equipment	9,512	0	9,512	7,396	2,116					2
650	Transportation Exp.	0	0	0	0	0					2
658	Insurance	0	0	0	0	0					2
675	Misc. Expenses	214,855	0	214,855	167,064	47,791					2
4,074,186											
TRANSMISSION/DISTRIBUTION											
601	Salaries and Wages	3,474,324	0	3,474,324	844,022	2,41,441	2,019,039	0	129,332	145,141	13
661	Storage Facilities	0	0	0	0	0	0				4
662	Mains	494,164	0	494,164	325,029	92,978	76,157				12
663	Meters	49,805	0	49,805					49,805		6
664	Services	55,893	0	55,893						55,893	7
615	Purchased Power	0	0	0	0	0					1
616	Fuel for Power Prod.	0	0	0	0	0					1
1,105,505											
TRANSMISSION/DISTRIBUTION											
618	Chemicals	0	0	0	0	0					1
620	Materials and Supplies	59,312	0	59,312	14,409	4,122	34,468	0	2,208	2,478	13
672	Dist. reservoirs and standpipes	701,366	0	701,366			701,366				4
631	Contractual Serv.	0	0	0	0	0	0	0	0	0	13
635	Contractual Serv. - Testing	0	0	0	0	0	0	0	0	0	1
636	Contractual Serv. - Other	0	0	0	0	0	0	0	0	0	13
641	Rental of Property	20,137	0	20,137	4,892	1,399	11,702	0	750	841	13
677	Hydrants	36,719	0	36,719							8
642	Rental of Equipment	17,520	0	17,520	4,256	1,218	10,181	0	652	732	13
650	Transportation Exp.	0	0	0	0	0	0	0			12
658	Insurance	0	0	0	0	0	0	0			12
675	Misc. Expenses	270,451	0	270,451	65,701	18,794	157,168	0	10,068	11,298	13
947,993											
CUSTOMER ACCOUNTS EXPENSE											
601	Salaries and Wages	169,924	0	169,924				169,924			5
615	Purchased Power	0	0	0	0	0		0			5
616	Fuel for Power Prod.	0	0	0	0	0		0			5
670	Bad Debt Expense	325,029	0	325,029	140,956	40,322	86,888	41,116	5,507	6,180	10
620	Materials and Supplies	453,040	0	453,040				453,040			5
816,609											
CUSTOMER ACCOUNTS EXPENSE											
631	Contractual Serv.	816,609	0	816,609				816,609			5
635	Contractual Serv. - Testing	0	0	0	0	0		0			5
636	Contractual Serv. - Other	0	0	0	0	0		0			5
641	Meter Reading	0	0	0	0	0		0			5
642	Rental of Equipment	0	0	0	0	0		0			5
650	Transportation Exp.	0	0	0	0	0		0			5
658	Insurance	0	0	0	0	0		0			5
675	Misc. Expenses	0	0	0	0	0		0			5

ILLINOIS COMMERCE COMMISSION
 Cost of Service Study
 "Customer Group Allocation Factors"

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

Customer Class	Annual Consumption			Max Day			Max Hour			Commercial			Equivalent Meters			Equivalent Services		
	Usage	MGD	%	Amt MGD	Excess MGD	% Ave.	Amt MGD	Excess MGD	%	Monthly Bills	%	Monthly No.	%	Monthly No.	%	Monthly No.	%	
Residential	5,795,990	11.878	30.66%	24,943	13,066	41.48%	35,633	23,756	44.18%	914,470	77.53%	924,861	77.57%	916,861	86.66%			
Commercial	2,856,669	5.854	15.11%	19,245	4,391	13.94%	12,294	6,440	11.98%	102,978	8.73%	186,084	15.61%	120,421	11.38%			
Industrial	2,082,274	4.267	11.02%	7,041	2,774	8.81%	8,534	4,267	7.94%	3,383	0.29%	27,774	2.33%	7,251	0.69%			
Class 4	0	0.000	0.00%	0.000	0.000	0.00%	0.000	0.000	0.00%	0	0.00%	0	0.00%	0	0.00%			
Large Ind.	1,754,342	3.595	9.28%	4,782	1,186	3.77%	5,321	1,726	3.21%	132	0.01%	3,792	0.32%	528	0.05%			
Class 6	0	0.000	0.00%	0.000	0.000	0.00%	0.000	0.000	0.00%	0	0.00%	0	0.00%	0	0.00%			
Pub. Authority	942,803	1.932	4.99%	3,381	1,449	4.60%	4,057	2,125	3.95%	7,817	0.66%	34,304	2.88%	12,972	1.23%			
Sales for Resale	5,284,479	10.830	27.95%	17,869	7,039	22.35%	0.000	0.000	0.00%	144,323	12.24%	15,480	1.30%	2,028	0.19%			
SUBTOTAL	18,716,557	38.356	99.01%	68,261	29,905	94.93%	65,840	38,313	71.25%	1,173,103	99.46%	1,192,295	100.00%	1,058,033	100.19%			
Fire Prot	187,166	0.384	0.99%	1,980	1,596	5.07%	15,840	15,466	28.75%	6,335	0.54%							
TOTAL	18,903,723	38.740	100.00%	70,241	31,501	100.00%	81,680	53,770	100.00%	1,179,438	100.00%	1,192,295	100.00%	1,058,033	100.19%			

Number of public fire protection bills ignored as immaterial
 No services assigned to public fire protection; services considered to be part of hydrants.
 No services assigned to private fire protection since customer generally pays for service line.
 Fire Protection Consumption set at 1% of other consumption.

Western Division
 Bucket No 02-0690
 O'Fallon Exhibit 1.6

Cost of Service Study
"Percent Allocation to Customer Groups"

DESCRIPTION	RESIDENTIAL	COMMERCIAL	INDUSTRIAL	CLASS 4	LARGE IND	CLASS 6	PUBLIC AUTHORITY	SALES FOR RESALE	FIRE PROTECTION	TOTAL
Base	30.66%	15.11%	11.02%	0.00%	9.28%	0.00%	4.99%	27.95%	0.99%	100.00%
Maximum Day	41.48%	13.94%	8.81%	0.00%	3.77%	0.00%	4.60%	22.35%	5.07%	100.00%
Maximum Hour	44.18%	11.98%	7.94%	0.00%	3.21%	0.00%	3.95%	0.00%	28.75%	100.00%
Commercial	77.53%	8.73%	0.29%	0.00%	0.01%	0.00%	0.66%	12.24%	0.54%	100.00%
Meters	77.57%	15.61%	2.33%	0.00%	0.32%	0.00%	2.88%	1.30%	0.00%	100.00%
Services	86.66%	11.38%	0.69%	0.00%	0.05%	0.00%	1.23%	0.00%	0.00%	100.00%
Fire Service-Hyd	---	---	---	---	---	---	---	---	100.00%	100.00%

	At Proposed Rates									
	RESIDENTIAL	COMMERCIAL	INDUSTRIAL	CLASS 4	LARGE IND	CLASS 6	PUBLIC AUTHORITY	SALES FOR RESALE	FIRE PROTECTION	TOTAL
Base	8,939,406	4,405,964	3,211,581	0	2,705,797	0	1,454,126	8,150,480	288,674	29,156,028
Maximum Day	3,029,092	1,017,919	643,048	0	275,055	0	335,950	1,631,953	370,114	7,303,131
Maximum Hour	3,675,231	996,276	660,184	0	266,982	0	328,807	0	2,391,285	8,318,744
Commercial	2,234,063	251,577	8,265	0	322	0	19,097	352,583	15,476	2,881,384
Meters	2,013,649	405,149	60,471	0	8,256	0	74,688	33,704	0	2,595,917
Services	3,181,926	417,916	25,164	0	1,832	0	45,020	0	0	3,671,858
Fire Service-Hyd	---	---	---	---	---	---	---	---	1,033,647	1,033,647
Reallocation of Retail Costs	2,094,989	827,616	558,047	0	427,781	0	262,767	(4,270,583)	99,383	(0)
Total Costs @ Proposed Rates	25,168,355	8,322,417	5,166,760	0	3,686,027	0	2,520,454	5,898,137	4,198,559	54,960,710

Percent of COSS	45.79%	15.14%	9.40%	0.00%	6.71%	0.00%	4.59%	10.73%	7.54%	100.00%
-----------------	--------	--------	-------	-------	-------	-------	-------	--------	-------	---------

Special Tariff Revenues	0
Other Operating Revenues	402,998
Unbilled Revenues	0
Total Revenues	55,363,708

* for Other and for Unbilled

Southern Division
 Docket No 02-0630
 O'Fallon Exhibit 1.6

Cost of Service Study
 "Public Fire Protection Surcharge"
 "Single - Tier Method"

Per Hydrant Cost	Hydrants	Total Cost	Municipal Paid	Customer Surcharge	MONTHLY BILLS				Fire Prot Bills	Equiv. Fire Prot Bills	Monthly Rates				Actual Surcharge	Connections Per Hydrant
					5/8"	3/4"	1"	1 1/2"			5/8"	3/4"	1"	1 1/2"		
	5,954	3,943,557	102,187	3,741,370	892,015	11,680	13,541	11,393	1,029,820	1,101,653	0.00	0.00	0.00	0.00	3,740,179	
Outside		0	0	0											0	
City of Alton	861	555,843	0	555,843	138,876	888	1,840	1,526	141,130	150,438	3.69	5.54	9.23	18.45	555,130	13.66
Godfrey	338	218,205	0	218,205	65,913	747	1,181	676	66,517	73,366	2.87	4.46	7.43	14.85	217,907	16.89
Quarry Elsie	37	23,886	0	23,886	3,940	60	108	120	4,228	4,800	4.87	7.31	12.18	24.35	23,864	9.52
Frederburg	5	3,228	0	3,228	873	12	48	0	933	1,011	3.19	4.79	7.98	15.95	3,225	15.55
City of Cairo	305	166,901	0	166,901	15,451	0	259	131	15,841	16,754	11.75	17.63	29.38	58.75	166,855	4.33
East St. Louis	808	578,438	0	578,438	118,558	228	1,482	1,874	122,063	131,777	4.39	8.59	10.88	21.85	578,507	11.35
Brooklyn	35	22,595	0	22,595	3,585	12	72	144	3,813	4,503	5.02	7.53	12.55	25.10	22,605	9.08
French Village	59	36,009	5,013	33,076	3,789	12	80	38	3,907	4,147	7.88	11.97	19.95	38.90	33,093	5.52
Sawget	45	28,051	0	28,051	992	24	72	84	1,150	1,800	18.18	27.24	45.40	96.80	29,056	2.13
Crestline-Marywood	72	46,482	510	45,972	3,777	24	72	48	4,233	4,233	10.88	16.29	27.15	54.30	45,970	4.54
Alton	31	20,013	2,834	17,379	0	12	109	128	8,281	8,963	1.04	2.91	4.85	9.70	17,387	22.26
Milwauy	48	30,988	0	30,988	8,512	0	24	36	9,572	9,752	3.18	4.77	7.85	15.80	31,011	18.62
Washington Park	85	54,874	0	54,874	21,878	12	189	110	22,169	22,889	2.40	3.60	6.00	12.00	54,884	21.73
Church Road	25	18,139	0	18,139	3,894	0	144	24	4,182	4,474	3.61	5.42	9.03	18.05	18,152	13.87
Fairmont City	90	58,102	0	58,102	9,113	12	120	132	9,377	10,091	5.76	8.64	14.40	28.80	58,124	8.68
Carleton Township	3	1,937	255	1,682	1,320	0	12	0	1,332	1,350	1.25	1.88	3.13	6.25	1,888	37.00
Granite City	644	415,752	0	415,752	133,420	922	1,481	1,468	137,280	145,836	2.85	4.28	7.13	14.25	415,643	17.77
City of Venice	73	47,127	0	47,127	8,590	24	96	168	8,876	9,696	4.86	7.29	12.15	24.30	47,123	10.13
Madison	123	79,408	10,450	68,958	19,376	89	265	348	20,078	21,912	3.15	4.73	7.88	15.75	89,025	13.60
Long Lake	7	4,519	0	4,519	2,323	0	36	0	2,359	2,413	1.87	2.81	4.68	8.35	4,512	28.08
Venice Township	82	52,837	0	52,837	22,769	267	149	108	23,293	24,082	2.20	3.30	5.50	11.80	52,980	23.67
Tri-City Regional	5	3,228	0	3,228	1,272	0	24	24	1,296	1,392	7.47	11.21	18.68	37.35	3,229	21.60
Cloverleaf	4	2,582	340	2,242	2,701	0	24	60	2,785	3,081	0.55	0.83	1.38	2.75	1,884	77.36
Barkville	915	590,704	77,738	512,966	189,425	3,448	2,859	1,884	207,826	221,985	2.31	3.47	5.78	11.55	512,770	18.93
Swansea	289	173,860	0	173,860	40,983	700	614	671	42,948	46,903	3.70	5.55	9.25	18.50	173,541	13.30
Signal Hill	150	96,837	0	96,837	26,244	664	571	192	27,671	29,828	3.27	4.91	8.18	16.35	96,888	15.37
East Side	312	201,420	0	201,420	64,285	1,818	1,089	714	67,704	73,002	2.78	4.14	6.80	13.80	201,484	18.08
Villa Hills	48	31,833	0	31,833	8,818	338	77	38	10,089	10,498	3.01	4.52	7.53	15.05	31,600	17.12
Milford Rural	38	24,532	3,228	21,304	4,737	157	65	57	5,016	5,420	3.83	5.90	9.83	19.65	21,302	11.00
Northwest	188	121,389	1,614	121,369	36,410	486	221	288	37,405	39,132	3.10	4.65	7.75	15.50	121,308	16.58
Fairview-Casey	19	12,266	1,614	10,652	3,988	115	36	100	4,159	4,871	2.28	3.42	5.70	11.40	10,640	18.24
Mitchell	3	1,937	150	1,787	348	0	0	0	367	377	4.75	7.13	11.88	23.75	1,788	10.19
Columbia	4	2,582	0	2,582	348	0	0	0	348	348	7.42	11.13	18.55	37.10	2,582	7.25
Ottawa, Shick, Casey	26	16,785	0	16,785	2,110	36	81	0	2,227	2,367	7.09	10.64	17.73	35.45	16,779	7.14
City of Peoria	105	67,571	0	67,571	6,505	867	81	64	7,597	8,428	8.02	12.03	20.05	40.10	67,583	6.05
Bartonville		0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00	0	0
Livestone		0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00	0	0

Tuscarora	0	0	0	0	0	0	0	0	0	0	0	0
West Piedra	0	0	0	0	0	0	0	0	0	0	0	0
Dunlap	0	0	0	0	0	0	0	0	0	0	0	0
Chillicothe	0	0	0	0	0	0	0	0	0	0	0	0
Logan-Trivoli	0	0	0	0	0	0	0	0	0	0	0	0

Total cost per fire protection customer based on number of hydrants

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

ILLINOIS COMMERCE COMMISSION
 Cost of Service Study
 "Fire Protection Allocation"

	Equiv. Conn.
FIRE PROTECTION	71,444
Public, monthly	8,633
Private, monthly	80,077
Total Equiv. Connections	
Total Fire Protection per Cost of Service Study	4,198,559
Less Billing Costs	15,476
Less Hydrant Costs	1,033,647
Total Non-hydrant Fire Protection Costs	3,149,435
Total Non-hydrant Fire Protection Costs Per Equiv. Connection, monthly	39.33
Public Fire Protection Connection Costs	2,809,909
Plus Hydrant Costs	1,033,647
Total Public Fire Protection Costs	3,843,557
Total Private Fire Protection Connection Costs	339,526
Plus Billing Costs	15,476
Plus Hydrant Costs	0
Total Private Fire Protection Costs	355,003

ILLINOIS COMMERCE COMMISSION
 Cost of Service Study
 "Private Fire Protection Rates"

Private Fire Prot.	Ratio #	Monthly COSS Rates	Monthly Staff Rates
			5.00
less than 3"	0.056	4.63	9.00
3	0.162	8.80	16.00
4	0.344	15.98	42.00
6	1.000	41.77	86.00
8	2.131	86.26	153.00
10	3.832	153.17	246.00
12	6.190	245.91	521.00
16	13.192	521.27	

- ratio based on capacity

Southern Division
 Docket No 02-0690
 O'Fallon Exhibit 1.6

Cost of Service Study
 "Equiv. Meters and Services"

ITEM	METER RATIO	SERVICE RATIO	RESIDENTIAL	COMMERCIAL	INDUSTRIAL	CLASS 4	LARGE IND	CLASS 6	PUB AUTH.	SALES FOR RESALE	TOTAL
METER SIZE											
5/8" disk	1.0	1.0	907,540	81,459	823	0	0	0	3,408	0	988230
3/4" disk	1.5	1.1	8,713	2,986	92	0	0	0	165	0	11956
1" disk	2.5	1.4	2,947	9,083	544	0	0	0	1,155	0	13729
1 1/2" disk	5.0	1.8	92	1,814	84	0	0	0	341	0	2331
2" disk	8.0	2.5	178	7,206	1,316	0	24	0	2,572	120	11416
3" disk	15.0	3.0	0	63	47	0	0	0	42	0	152
4" disk	25.0	4.0	0	343	402	0	72	0	74	216	1107
6" disk	50.0	5.0	0	24	75	0	36	0	60	144	339
8" disk	80.0	6.0	0	0	0	0	0	0	0	24	24
10" disk	115.0	6.5	0	0	0	0	0	0	0	0	0
12" disk	168.0	7.0	0	0	0	0	0	0	0	0	0
3" turbine	17.5	3.0	0	0	0	0	0	0	0	0	0
4" turbine	30.0	4.0	0	0	0	0	0	0	0	0	0
6" turbine	62.5	5.0	0	0	0	0	0	0	0	0	0
8" turbine	90.0	6.0	0	0	0	0	0	0	0	0	0
10" turbine	145.0	6.5	0	0	0	0	0	0	0	0	0
Parallel	?	?	0	0	0	0	0	0	0	0	0
Equiv Meters			924861	186084	27774	0	3792	0	34304	15480	1192295
Equiv Services			916861	120421	7251	0	528	0	12972	2028	1060061

**BEFORE THE
GEORGIA PUBLIC SERVICE COMMISSION**

JUL 22 2004
L...

In the Matter of :

**EARNINGS REVIEW TO ESTABLISH)
JUST AND REASONABLE RATES FOR)
ATLANTA GAS LIGHT COMPANY)**

DOCKET No. 14311-U

**DIRECT TESTIMONY AND EXHIBITS
OF
CHARLES W. KING
ON BEHALF OF
THE COMMISSION ADVERSARY STAFF
CONCERNING DEPRECIATION**

MARCH 28, 2002

Contents

Introduction.....	1
Summary of Recommendations.....	3
Depreciation – General.....	5
Differences between AGLC and Adversary Staff Recommended Depreciation	9
Account 380 – Services.....	10
Account 376 – Distribution Mains.....	13
Account 367 – Transmission Mains.....	14
Account 390 – General Plant Structures and Improvements.....	15
Account 386 – Other Property on Customers’ Premises.....	16
Account 311 – LPG Equipment.....	17
Development of Depreciation Rates.....	17
 <u>Exhibit:</u>	
Schedule 1.....	Comparison of Depreciation Rates
Schedule 2.....	Comparison of Mortality Characteristics
Schedule 3.....	Account 380 – Services Retirements, Salvage and Removal Cost Data
Schedule 4.....	Account 380 – Services Net Removal Cost Ratio
Schedule 5.....	Account 376 – Distribution Mains Retirements, Salvage and Removal Cost Data
Schedule 6.....	Account 376 – Distribution Mains – Net Removal Cost Ratio

Schedule 7.....Account 376 – Transmission Mains Retirements,
Salvage and Removal Cost Data

Schedule 8.....Account 390 – General Plant Structures &
Improvements Salvage and Removal Cost Data

Schedule 9.....Account 386 Retirements, Salvage and Removal Cost Data

Schedule 10.....Account 311- LPG Equipment Retirements, Salvage and Removal
Cost Data

Schedule 11.....Average Life Group Remaining Life Rates

**DIRECT TESTIMONY OF
CHARLES W. KING**

Introduction

Q. Please state your name, position and business address.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. Please describe Snavelly King.

A. Snavelly King, formerly Snavelly, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 12 economists, accountants, engineers and cost analysts. Most of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 32-year history, members of the firm have participated in over 500 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. For whom are you appearing in this proceeding?

A. I am appearing on behalf of the Georgia Public Service Commission Adversary Staff ("Adversary Staff").

Q. Have you prepared a summary of your qualifications and experience?

A. Yes. Attachment 1 is a summary of my qualifications and experience.

1 **Q. Have you previously submitted testimony in regulatory proceedings?**

2

3 A. Yes. Attachment 2 is a tabulation of my appearances as an expert witness before
4 state and federal regulatory agencies.

5

6 **Q. What is the objective of your testimony?**

7

8 A. The objective of my testimony is to recommend depreciation rates for other
9 Commission Adversary Staff consultants to employ in calculating the revenue
10 requirement of the Atlanta Gas Light Company (“AGLC” or “the Company”). In
11 the process of developing these rates, I will comment on the depreciation study
12 that was prepared by Deloitte and Touche and submitted into the record of this
13 docket by AGLC witness Donald Roff.

14

15 **Q. Have you previously submitted testimony to this Commission on the subject
16 of electric plant depreciation?**

17

18 A. Yes. I have testified on behalf of the Adversary Staff in the three most recent
19 Georgia Power rate cases: Docket No. 4007-U, testimony submitted August 21,
20 1991; Docket No. 9355-U, testimony submitted October 2, 1998; and Docket No.
21 14000-U, testimony submitted October 23, 2001. On March 15, 2002, I
22 submitted testimony in the current Savannah Electric and Power Company rate
23 case, Docket No. 14618-U.

24

25 **Q. Did the Commission accept your recommendations in the dockets in which
26 you testified?**

27

28 A. Yes. In Docket No. 4007-U, the Commission accepted all of my
29 recommendations and adopted my proposed depreciation rates. Docket No. 9355-
30 U was settled by stipulation, which included an agreement to continue the
31 depreciation rates adopted in Docket No. 4007-U. In Docket No. 14000-U, the

1 Commission adopted all of my depreciation rates except those for Plant Votgle.
2 The Commission set Plant Votgle's life span at 50 years, rather than the 60 years I
3 had proposed or the 40 years proposed by Georgia Power. The Savannah Electric
4 case has not yet been decided.

5
6 **Q. Are the positions you are adopting in this testimony consistent with your
7 previous recommendations to this Commission?**

8
9 A. Yes, they are.

10
11 **Q. Have you prepared an exhibit to accompany your testimony?**

12
13 A. Yes. Throughout my testimony I will refer to the material in the exhibit by
14 schedule number.

15
16 **Q. Please describe the process you used in preparing this testimony?**

17
18 A. I began by examining the depreciation study and supporting workpapers
19 submitted by Mr. Roff on behalf of the Company. I prepared a number of data
20 requests and carefully read the Company's responses. I then prepared the
21 schedules found in my exhibit. The calculations underlying these schedules are
22 found in my workpapers. The workpapers were prepared and the calculations
23 were conducted either by myself or under my supervision.

24
25 **Summary of Recommendations**

26
27 **Q. What depreciation rates do you recommend for AGLC?**

28
29 A. My recommended depreciation rates and their effect on depreciation expense,
30 based on year-end 2000 plant investments, are set forth in the final columns of
31 Schedule 1 of my exhibit. That schedule also presents both the existing

1 depreciation rates and accruals. The following table compares the existing
 2 composite functional category depreciation rates with those recommended by the
 3 Company and by myself on behalf of the Adversary Staff:

4
 5 Table 1
 6 Functional Category Depreciation Rates
 7

Functional Category	Existing	Company Proposed	Staff Recommended
Production	2.98%	1.02%	0.69%
Storage	2.91%	2.57%	2.57%
Transmission	1.64%	1.30%	1.21%
Distribution	2.97%	3.18%	2.23%
General Plant	11.08%	10.66%	10.63%
All Depreciable Plant	3.44%	3.55%	2.76%

8
 9
 10 The changes from present accruals that the Company proposes and that I
 11 recommend can be summarized as follows:

12
 13 Table 2
 14 Changes in Functional Category Depreciation Accruals
 15 Based on Plant Balances on September 30, 2000
 16

Functional Category	Company Proposed	Staff Recommended
Production	(\$7,608)	(8,875)
Storage	(393,673)	(393,503)
Transmission	(408,469)	(505,391)
Distribution	3,742,227	(12,861,303)
General Plant	(595,622)	(636,689)
All Depreciable Plant	\$2,336,855	(\$14,405,761)

17
 18
 19 The difference between the Company's proposed depreciation accruals and my
 20 recommended accruals is \$16,742,616, based on September 30, 2000 plant.

21
 22 Schedule 2 matches in format Schedule 2 in Exhibit____(DSR-3) to Company
 23 witness Roff's testimony. It shows the present depreciation parameters being

1 used by AGLC and those that I recommend on behalf of Adversary Staff. As I
2 shall discuss, the differences between my parameters and those proposed by
3 Mr.Roff relate to the net removal cost ratios that are used to compute depreciation
4 rates for six specific accounts. For ease of reference, I have displayed the six
5 removal cost ratios that I have changed from those recommended by the Company
6 in **boldface**.

7
8 **Depreciation – General**

9
10 **Q. What is depreciation?**

11
12 A. In 1958, the National Association of Railroad and Utility Commissioners
13 sanctioned the following definition of depreciation:

14
15 “Depreciation,” as applied to depreciable utility plant, means the loss in service
16 value not restored by current maintenance, incurred in connection with the
17 consumption or prospective retirement of utility plant in the course of service
18 from causes which are known to be in current operation and against which the
19 utility is not protected by insurance. Among the causes to be given consideration
20 are wear and tear, decay, action of elements, inadequacy, obsolescence, changes
21 in the art, changes in demand, and requirements of public authorities.¹

22
23 The second commonly cited definition of depreciation is that of the American
24 Institute of Certified Public Accountants:

25
26
27 Depreciation accounting is a system of accounting which aims to distribute the
28 cost or other basic value of tangible capital assets, less salvage (if any) over the
29 estimated useful life of the unit (which may be a group of assets) in a systematic
30 and rational manner. It is a process of allocation, not of valuation. Depreciation
31 for the year is the portion of the total charge under such a system that is allocated
32 to the year. Although the allocation may properly take into account occurrences
33 during the year, it is not intended to be a measurement of the effect of all such
34 occurrences.²

35

¹ *Uniform System of Accounts for Class A and Class B Electric Utilities*, 1958, rev. 1962.

² American Institute of Certified Public Accountants, *Accounting Research and Terminology Bulletin #1*.

1 If depreciation can be defined in a single sentence, I would say that it is the
2 process of recovering the initial investment in tangible capital assets, adjusted for
3 salvage and cost of removal, in a systematic fashion over the useful service life of
4 the plant, recognizing that utility plant is typically a group of investments.

5
6 **Q. Can depreciation be calculated with precision?**

7
8 A. No. Depreciation can no more be calculated with precision than can the required
9 rate of return to equity investors. Both are developed from analyses that, while
10 based on quantitative values, require considerable application of judgment. In the
11 case of rate of return, that judgment pertains to the earnings expectation of
12 investors as indicated by the stock market and corporate financial data. In the
13 case of depreciation, the judgment pertains to the estimation of the future
14 surviving life of plant as indicated by past patterns of retirements, industry trends,
15 and corporate investment plans.

16
17 **Q. How does this judgmental characteristic of depreciation influence the**
18 **Commission's approach to the subject?**

19
20 A. The Commission must recognize that the development of depreciation rates is not
21 a refined science subject to mathematical precision. Because depreciation
22 analysts use judgement in their estimation of depreciation, the Commission must
23 necessarily exercise its own judgment in assessing the rationale and data that
24 underlie alternative depreciation rates. This is why, in this proceeding, the
25 Commission must choose among depreciation rates that yield widely differing
26 annual depreciation accruals.

27
28 **Q. What are the basic parameters required to develop a depreciation rate?**

1 A. At its simplest level, the only parameter that is absolutely required is an estimate
2 of the service life of the asset being retired. The reciprocal of that number can be
3 used as the depreciation rate.

4
5 However, because most utility depreciation is applied to accounts that are groups
6 of assets, it is usually necessary to estimate the dispersion of retirements around
7 an average service life. In the electric utility industry, this dispersion is usually
8 described in terms of 18 "Iowa Curves," so named because they were developed
9 at Iowa State University. These curves describe how closely the retirements are
10 grouped around the average service life and whether they tend to occur more
11 rapidly before, after or coincident with the average service life.³

12
13 Another parameter that is typically included in the calculation of a depreciation
14 rate is net salvage. Net salvage is the difference between the positive scrap value
15 of the asset's material and the cost of dismantling and removing the asset when it
16 is retired. It is expressed as a ratio to the cost of the asset and included as a
17 subtraction (when salvage value exceeds removal cost) or an addition (when
18 removal cost exceeds salvage) to the amount to be recovered in depreciation
19 charges. With a few exceptions (e.g. vehicles) most electric utility plant has a
20 higher removal cost than its salvage value, so that the inclusion of net salvage in
21 depreciation adds to the amount to be recovered.

22
23 Finally, virtually all major utilities, including those in Georgia, employ what is
24 known as "remaining life depreciation." This procedure computes the
25 depreciation rate by dividing the unrecovered net investment, adjusted for net
26 salvage, by the estimated remaining years of the asset (or group of assets). It
27 effectively ensures that any past under- or over-accruals of depreciation are
28 recovered during the remaining life of the asset.

29

³ For a complete discussion of Iowa Curves, see Appendix A, part 3 of *Public Utility Depreciation Practices*, National Association of Regulatory Utility Commissioners, August 1996.

1 Q. Can you illustrate how the parameters you have just described are used to
2 develop depreciation rates?

3

4 A. Yes. Beginning with the simplest example, assume a single asset with a 20 year
5 life. Its depreciation rate is the reciprocal of 20:

6

$$7 \quad 1/20 = 5\%$$

8

9 Now, let us assume that the asset is expected to have salvage value equivalent to 5
10 percent of its investment value. The depreciation rate declines:

$$11 \quad \frac{1-.05}{20} = \frac{.95}{20} = 4.75\%$$

12

13

14 Assume next that the cost of removing this asset amounts to 15 percent of its
15 value. The depreciation rate increases:

16

$$17 \quad \frac{1-.05+.15}{20} = \frac{1.10}{20} = 5.55\%$$

18

19

20 This is called a "whole life" rate because it is based on the whole life of 20 years.
21 To develop the remaining life rate, we must identify some additional items of
22 data: the original investment, the depreciation reserve (the amount of depreciation
23 that has already been recovered), and the remaining life of the asset.

24

25 In this illustration, let us assume that the asset originally cost \$1 million and that
26 past depreciation charges have recovered \$400,000. This means that we have yet
27 to recover \$600,000 in original cost, plus a negative net salvage (i.e. net cost of
28 removal) amounting to 10% of the original cost, or \$100,000. The total amount
29 yet to be recovered is thus \$700,000. Let us further assume that the asset is 10
30 years old, leaving 10 years of remaining life. In remaining life depreciation, the
31 unrecovered amount is divided by the remaining life years:

32

$$33 \quad \frac{\$700,000}{10 \text{ years}} = \$70,000 \text{ required annual accrual}$$

34

1
2 The depreciation rate is then calculated by dividing the annual amount to be
3 recovered by the gross investment, in this case:

4
5
$$\frac{\$70,000}{\$1,000,000} = 7.0\%$$

6
7

8 **Differences between AGLC and Adversary Staff Recommended Depreciation**

9
10 **Q. What accounts for the differences between your recommended depreciation**
11 **rates and accruals and those proposed by the Company?**

12
13 A. My depreciation rates differ from those of the Company because I have reduced
14 the net removal cost ratios for six accounts. In order of their impact on total
15 depreciation, the ratios at issue are as follows:

16
17 Net Removal Cost Ratios

Acct	Description	AGLC Ratio	Staff Ratio
380	Services	(60)	(11)
376	Distribution Mains	(40)	(8)
367	Transmission Mains	(5)	(1)
390	General Plant Structures and Improvements	(5)	0
386	Other Property on Customers' Premises	(10)	0
311	LPG Equipment	(5)	0

18
19 **Q. What is a "net removal cost ratio"?**

20
21 A. A net removal cost ratio reflects the difference between the cost of removing or
22 dismantling property and the proceeds from salvaging the removed materials as
23 scrap. When the cost of removal exceeds the revenues from salvage, as it does for
24 most gas utility plant, the term applied is either "negative net salvage" or "net
25 removal." Net removal ratios are conventionally shown as negatives; net salvage

1 ratios as positive. Net removal costs are recovered by applying the ratio to the
2 amount of total plant that must be recovered over the service life of the plant
3 removed. For example, if removal cost is five percent of the value of the plant to
4 be removed, then the amount to be recovered is increased by five percent. That
5 five percent factor is referred to as the “net removal cost ratio.”
6

7 **Account 380 – Services**
8

9 **Q. How did Company Witness Donald Roff develop his 60 percent net removal**
10 **cost ratio for Account 380 - Services?**
11

12 A. Schedule 3 is a copy of the source data from which Mr. Roff presumably
13 developed his 60 percent removal cost ratio for Account 380. The top of this two-
14 page schedule shows the annual retirements, salvage and cost of removal. The
15 right-hand columns show the ratios of experienced net removal cost each year to
16 the value of the Services retired during that year. The next table shows three year
17 “bands” starting with 1986-1988 and running through 1990-2000. The final table
18 that runs over to the second page shows the “shrinking bands” starting in 1986
19 and subsequent years, and all ending in 2000.
20

21 Presumably, Mr. Roff observed that during recent years, the ratios of Services
22 retired to removal cost has clustered around –60%, and this was the basis for his
23 selection.
24

25 **Q. Is this procedure for selecting a removal cost ratio consistent with the**
26 **procedure approved by the Commission for other utilities in Georgia?**
27

28 A. No. The Commission-approved procedure for the Georgia Power Company is to
29 develop, wherever possible, an estimate of the total current cost of removing all
30 existing plant in each account. This estimate is then ratioed to the current
31 investment in the existing plant to derive the net removal ratio.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

For its “mass property” transmission and distribution accounts, Georgia Power develops an estimate of the annualized amount of net removal cost based on recent experience. This annualized amount is then multiplied by the average service life to produce an estimate of the lifetime cost of removing all of the plant in the category. That lifetime removal cost is then ratioed to the plant balance and is used to adjust the amount to be recovered in each account.

Q. Is the Georgia Power procedure appropriate for AGLC’s Services account?

A. Yes. The life and retirement characteristics of electric Services and gas Services are quite similar. In both cases, the plant consists of a large number of small plant units that are fairly homogenous. In both cases, much of the new investment involves replacing old plant that incurs a cost to remove. As a result, removal costs loom fairly important in the calculation of depreciation rates for both types of plant.

Q. Have you developed a removal cost ratio for AGLC’s Services account that conforms to the Commission-approved procedure for Georgia Power’s Services account?

A. Yes. Schedule 4 develops the removal ratio for AGLC’s Services account based on the procedure that the Commission has approved for Georgia Power’s Services account. The salvage and removal cost data in Columns A and B are taken directly from Schedule 3. The annual net removal costs (Col. C) are adjusted to current values using the Handy-Whitman price indices for Plastic Services (Col. D). These price-adjusted annual net removal costs (Col E) are then averaged for the most recent 10 years, 5 years and 3 years (Col G), and then the three averages are themselves averaged. This procedure captures a number of years’ activity but gives the greatest weight to the most recent experience. The annual removal cost average is then multiplied by the Company’s estimate of the average service life

1 of this account, 38 years, to develop an estimate of the lifetime cost of removal of
2 the plant in the account. When this amount is ratioed to the total balance as of
3 September 30, 2000, the resultant removal cost ratio is 11 percent.
4

5 **Q. Why is this ratio so much lower than the ratio developed by Mr. Roff?**
6

7 A. The reason for Mr. Roff's much higher removal cost ratio lies in his apples-to-
8 oranges comparison of dollars of very different value. Mr. Roff compares recent
9 removal costs, expressed in dollars of recent value, with the original cost of the
10 Services recently removed. Assuming that recently retired Services had
11 experienced the account average service life, they were on average 38 years old
12 when they were retired. The original cost of those retired Services was expressed
13 in 1962 dollars. In 1962, the dollar was worth almost six times its present value.⁴
14 With the denominator expressed in very old dollars of much higher value, the
15 resultant fraction is very large, 60 percent, according to Mr. Roff.
16

17 The effect of applying this very large fraction to current plant balances, as Mr.
18 Roff does, is to inflate enormously the accrual for removal cost. Mr. Roff's
19 assumption that removal costs amount to 60 percent of original plant investment
20 in Services suggests that it would cost \$361 million (60% of \$601.9 million) to
21 remove all of AGLC's Services. This is an absurd number. The total cost to
22 remove all Services since 1986 has been only \$19.2 million. My calculations
23 indicate that the lifetime cost to remove every Service on the system, expressed in
24 current dollars, would be \$65.9 million, a considerable sum, but less than a fifth
25 of that implicitly assumed by Mr. Roff.
26
27
28
29

⁴ Based on the Consumer Price Index. Source: Bureau of Labor Statistics, Department of Labor.
data.bls.gov

1 **Account 376- Distribution Mains**

2
3 **Q. How did Mr. Roff develop his 40 percent removal cost ratio for Account 376**
4 **- Distribution Mains?**

5
6 A. Mr. Roff apparently followed the same procedure he used for the Services
7 account. Schedule 5 presents the relevant data in identical format as Schedule 3.
8 Mr. Roff apparently observed that the recent ratios of net removal cost to the
9 original cost of the retired investment cluster in the general range of 40 percent,
10 and on that basis, he selected that ratio.

11
12 **Q. Do the same objections you have noted regarding Mr. Roff's procedure for**
13 **selecting the removal cost ratio for Service apply as well to his Distribution**
14 **Mains removal cost ratio?**

15
16 A. Yes, they do.

17
18 **Q. Can the Commission-approved method for developing removal cost ratios be**
19 **applied to the Distribution Mains account?**

20
21 A. The same concept can be applied, but not mechanistically. Observing the "Cost
22 of Removal" column, note the discontinuity in the data beginning in 1997.
23 Annual costs had ranged in the \$400,000 to \$800,000 range before that year.
24 Suddenly, they jumped to over \$2.8 million and remained well above \$2 million
25 each year thereafter.

26
27 The reason for this sudden jump in removal costs, as well as the six-fold increase
28 in retirements in 2000, was the discovery of leaks in the Company's cast iron and
29 steel mains. This discovery led to an agreement in June 1998 between the
30 Company and the Commission's Pipeline Safety Staff that AGLC would pursue
31 an aggressive program to identify leaks in its pipeline system, replace all pipeline

1 sections with a history of leaks during the next four years, and replace all
2 remaining steel and cast iron pipe within 10 years.

3
4 The Pipeline Safety Replacement Program increases the complexity of estimating
5 the lifetime cost of replacing AGLC's distribution mains. The expanded
6 replacement activity since 1997 reflects a one-time program, for which the
7 Company has been granted a special surcharge. Once that program has been
8 completed, and all steel and cast iron mains replaced, it is reasonable to expect
9 that replacement activity will fall back to its pre-1997 levels.

10
11 **Q. Have you implemented the Commission-approved removal cost ratio**
12 **procedure taking into account the Pipeline Safety Replacement Program?**

13
14 A. Yes. This program is reflected in the calculations presented on Schedule 6. The
15 lifetime removal costs estimate assumes two blocks of years: the 11-year duration
16 of the Pipeline Safety Replacement Program, and the remaining 44 years of the
17 Company's assumed 55 year service life. The 11-year block of intensive
18 replacements is assigned the average annual cost of removal during the years
19 1997-2000. The remaining 44 years are assigned the average annual cost during
20 the pre-replacement period, 1991-1996. All costs are adjusted to reflect 2000
21 price levels using the Handy-Whitman index for plastic gas mains construction.

22
23 When these two blocks of costs are composited and then divided by the
24 September 30, 2000 balance in the account, the resultant net removal cost ratio is
25 8 percent.

26
27 **Account 367 – Transmission Mains**

28
29 **Q. How did Mr. Roff develop his 5 percent removal cost ratio for Account 367-**
30 **Transmission Mains?**

1 A. Exhibit 7 presents the data available to Mr. Roff concerning removal costs for
2 transmission mains. I can only surmise that Mr. Roff based his 5 percent ratio on
3 a single year, 2000, when there was a 6 percent ratio between plant retired and
4 removal costs incurred.

5
6 **Q. Is this an adequate justification for a 5 percent removal ratio?**

7
8 A. No. The Company retired almost \$1 million in transmission mains between 1987
9 and 1999 without incurring a penny of removal cost. Apparently the cost of
10 removing transmission mains for AGLC is negligible.

11
12 **Q. What is the basis for your 1 percent removal cost ratio for this account?**

13
14 A. While AGLC has experienced negligible removal costs for its transmission mains,
15 I know that other gas utilities do incur some cost when they remove these
16 facilities. Accordingly, some recognition of removal costs should be allowed.
17 One percent seems like a very small number, but it amounts to \$10.8 million over
18 the life of this account. In the 15 years between 1985 and 2000, the Company
19 spent only \$12,895 for this purpose.

20
21 **Account 390 – General Plant Structures and Improvements**

22
23 **Q. Is there any justification for Mr. Roff's proposed 5 percent removal cost**
24 **ratio for Account 390- General Plant Structures and Improvements?**

25
26 A. Absolutely none. Schedule 8 presents the Company's retirements, salvage and
27 removal cost data since 1986. There have been considerable retirements, some of
28 which have incurred removal cost, others have resulted in salvage proceeds. Over
29 the 15 year period, salvage has amounted to \$5.6 million, while removal cost has
30 come to only \$496,748. On this basis, a sizable positive salvage ratio could be
31 justified.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. What is your recommendation for this account?

A. This account consists principally of structures, many of which may be marketable, others must be torn down. There is no way of knowing in advance which of these two dispositions applies in what degree to the remaining plant in this account. For this reason, I recommend that there be no salvage or cost of removal ratio assigned to this account.

Account 386 – Other Property on Customers’ Premises

Q. What does the property in Account 386 consist of?

A. According to Mr. Roff’s report (Appendix B, page 13), this property is Natural Gas Refueling Stations.

Q. Is there any basis for the 10 percent removal cost ratio assumed by Mr. Roff?

A. No. The Company’s data are presented on Schedule 9. The information presented is totally counter-intuitive. There were no recorded retirements between 1985 and 1997, yet the Company shows both positive salvage or removal costs during six of those years. In 2000, when some retirements were finally recorded, there were no removal costs, but there were salvage proceeds of \$15,000.

Q. What is your recommendation with respect to this account?

A. An arguable case could be made for a positive salvage ratio. However, in view of the ambiguity of the data, I recommend that no salvage or removal cost ratio be assigned to this account.

1 **Account 311 – LPG Equipment**

2

3 **Q. Is there any justification of the 5 percent removal cost ratio for this account?**

4

5 A. No. Schedule 10 presents the Company’s data on this account. This exhibit does
6 not show possibly the most important number, which is the surviving balance of
7 \$279,310. Since 1987, \$14.4 million in investment has been retired from this
8 account, which means that it is virtually depleted. During this time, there has
9 been no recorded cost of removal.

10

11 **Q. What is your recommendation with respect to this account?**

12

13 A. It is fairly obvious that there is no removal cost associated with this equipment.
14 While a small positive allowance might be rationalized, I recommend that a zero
15 net salvage/removal cost ratio be assigned to this account.

16

17 **Development of Depreciation Rates**

18

19 **Q. How have you converted these revised salvage parameters into depreciation**
20 **rates?**

21

22 A. The procedure for converting my proposed net removal cost parameters into
23 depreciation rates is set forth in Schedule 11. For ease of reference, I have
24 **boldfaced** the six accounts where I have altered the net salvage ratios

25

26 Schedule 11 displays the development of all production, storage, transmission and
27 distribution rates because a parameter change in one account affects the rates for
28 all other accounts within the functional group. Column A presents the balance in
29 each account as of September 30, 2000. Column B is the “theoretical
30 depreciation reserve,” which is the reserve that should now exist if the current
31 estimates of life and survivor curve persist through the remainder of each

1 account's service life. This reserve is adjusted by the net salvage (net removal, if
2 negative) ratios in Column C to derive a theoretical reserve after net salvage in
3 Column D.

4
5 The Company does not maintain depreciation reserves by account, but only by
6 functional category. The distribution of these salvage-adjusted theoretical
7 reserves among the respective accounts is used to allocate the category book
8 reserves to the individual accounts. This allocation is performed in Columns E
9 and F. Column G presents the amount of investment in each account that must be
10 recovered over the remaining life of that account. For accounts with no net
11 salvage, this amount is simply the account balance less the allocated book reserve.
12 For accounts with salvage ratios, it is the account balance adjusted upward (if
13 salvage is negative) or downward (if salvage is positive) by the amount of the
14 ratio, less the book reserve.

15
16 Column H shows the average remaining life of each account. These values are
17 derived by identifying the expected remaining life of each "vintage" of plant
18 according to the average service life and survivor curve assumed for the account.
19 The vintage remaining lives are applied to the investment surviving in each
20 vintage and then dollar-averaged to arrive at the remaining life years shown in
21 Column H.

22
23 The average remaining lives in Column H are divided into the amounts to be
24 recovered in Column G to arrive at the annual accruals in column I. Those
25 accruals are then divided by the plant balances in Column A to derive the
26 depreciation rates in the final column, Column J.

27
28 I have shown the development of depreciation rates for each plant account in the
29 production, storage, transmission and distribution functional categories. I am
30 unable to reconstruct the Company's procedure for allocating book reserve in the
31 General plant category. However, since I am changing the parameters of only one

1 plant account, (Account 390), I have used the Company's book reserve allocation
2 for this account and have accepted the accrual rates calculated by the Company
3 for all of the other General Plant accounts.
4

5 **Q. Why does the change of just six removal cost ratios result in a 20 percent**
6 **reduction in depreciation expense?**

7
8 A. There are two reasons. The first is that the two largest removal cost changes
9 affect the two largest accounts. Combined, Account 376 – Distribution Mains and
10 Account 380 – Services represent 66 percent of the Company's depreciable
11 investment. I have recommended reductions in the removal cost ratios for
12 Account 376 from 20 percent to 8 percent, and for the Account 380 from 50
13 percent to 11 percent. These are very significant parameter changes.
14

15 Additionally, the remaining life method of depreciation exaggerates the effect of
16 such parameter changes. When the Services net removal cost ratio is reduced
17 from 50 to 11 percent, the amount to be recovered over the total life of that
18 account contracts about 25 percent.⁵ However, since the Company has been
19 accruing depreciation on the assumption of a 50 percent removal obligation, it has
20 now greatly overaccrued its depreciation reserve. This is evident from the
21 Services line on Schedule 11. The theoretical reserve for this account is \$173.9
22 million (Column D), but the book reserve allocated to that account is \$224.7
23 million (Column F). When that very large accrued reserve is subtracted from the
24 salvage-adjusted book value of the plant, the amount remaining to recover is
25 greatly reduced and the depreciation rate is correspondingly quite low.
26

27 **Q. Does this conclude your testimony?**

28
29 A. Yes. It does.

⁵ 1.11/1.50 = .74

Attachment 1

Resume of Charles W. King

Attachment 2

Expert Witness Appearances of

Charles W. King

ATLANTA GAS LIGHT COMPANY
Comparison of Existing with Staff Depreciation Rates
Depreciation Study as of September 30, 2000

[1] Account Number	[2] Description	[3] 9/30/00 Balance \$	[4] Existing Rate %	[5] Annual Accrual \$	[6] Staff Rate %	[7] Annual Accrual \$	[8] Increase/ Decrease \$
PRODUCTION PLANT							
304.1	Land Rights	9,428	1.38	130	0.45%	43	(87)
305.0	Structures and Improvements	32,901	1.90	625	-0.24%	(79)	(704)
311.0	LPG Equipment	287,544	2.82	8,109	0.36%	1,029	(7,079)
320.0	Other Equipment	57,108	4.70	2,684	2.94%	1,680	(1,004)
	Total Production Plant	386,981	2.98	11,548	0.69%	2,673	(8,875)
STORAGE PLANT							
361.0	Structures and Improvements	23,582	2.51	592	2.91%	687	95
361.1	Structures and Improvements - LNG	18,656,263	2.27	423,497	2.11%	393,381	(30,116)
362.1	Storage Tanks - LNG	26,011,485	2.44	634,680	2.24%	581,659	(53,021)
363.0	Purification Equipment	6,587,513	2.43	160,077	2.28%	150,513	(9,564)
363.1	Liquefaction Equipment	13,573,958	3.79	514,453	3.30%	448,522	(65,931)
363.2	Vaporizing Equipment	17,400,571	3.79	659,482	2.94%	511,886	(147,595)
363.3	Compressor Equipment	5,388,369	2.14	115,311	2.00%	107,911	(7,400)
363.4	M & R Equipment	2,297,886	2.17	49,864	2.21%	50,727	863
363.5	Other Equipment	23,815,908	3.17	754,964	2.83%	674,131	(80,834)
	Total Storage Plant	113,755,535	2.91	3,312,920	2.57%	2,919,417	(393,503)
TRANSMISSION PLANT							
365.1	Land Rights	1,521,634	1.31	19,933	1.18%	17,920	(2,014)
365.2	Rights-of-Way	6,540,804	1.30	85,030	1.10%	71,777	(13,253)
366.0	M & R Structures	40,208	2.03	816	1.21%	488	(328)
367.0	Mains	107,584,559	1.65	1,775,145	1.21%	1,305,326	(469,819)
369.0	M & R Equipment	2,542,238	2.39	60,759	1.60%	40,782	(19,977)
	Total Transmission Plant	118,229,443	1.64	1,941,685	1.21%	1,436,294	(505,391)
DISTRIBUTION PLANT							
374.1	Land Rights	5,436,655	1.40	76,113	1.42%	77,204	1,091
375.0	Structures and Improvements	763,222	1.99	15,188	1.66%	12,653	(2,535)
376.0	Mains	799,188,639	1.96	15,664,097	1.82%	14,571,105	(1,092,992)
378.0	M & R Equipment	20,130,534	2.45	493,198	2.15%	432,132	(61,066)
379.0	City Gate Equipment	6,346,571	2.45	155,491	2.15%	136,608	(18,883)
380.0	Services	601,870,814	4.40	26,482,316	2.62%	15,773,504	(10,708,812)
381.2	Automated Meters (ERTS)	97,412,500	2.76	2,688,585	2.46%	2,397,682	(290,903)
381.3	Metreteks	41,036,334	4.68	1,920,500	5.62%	2,306,970	386,470
382.0	Meter Installations	2,991,282	2.84	84,952	4.23%	126,508	41,555
382.0	Meter Installations	90,670,247	2.06	1,867,807	1.59%	1,442,718	(425,089)
383.0	House Regulators	32,996,240	2.16	712,719	1.81%	595,967	(116,752)
384.0	House Regulator Installations	34,852,630	1.54	536,731	1.34%	466,181	(70,549)
385.0	Industrial M & R Equipment	1,221,740	2.47	30,177	2.19%	26,803	(3,373)
386.0	Other Property on Customers' Premises	3,977,304	20.00	795,461	8.31%	330,500	(464,961)
387.0	Other Equipment	4,314,055	3.98	171,699	3.18%	137,195	(34,505)
	Total Distribution Plant	1,743,208,767	2.97	51,695,035	2.23%	38,833,732	(12,861,303)
GENERAL PLANT							
390.0	Structures and Improvements	28,529,154	1.97	562,024	0.90%	255,637	(306,387)
391.1	<u>Office Furniture and Equipment</u>						
	Amortized Equipment	1,713,936	8.33	142,771	9.57%	164,024	21,253
	Amortized Furniture	2,002,551	8.33	166,812	9.57%	191,644	24,832
	Total Account 391.1	3,716,487	8.33	309,583	9.57%	355,668	46,084
391.2	<u>Data Processing Equipment</u>						
	Amortized Hardware	3,579,268	18.18	650,711	20.52%	734,466	83,755
	Amortized Software	1,030,963	18.18	187,429	20.52%	211,554	24,125
	Depreciable Data Processing Eqpt.	83,027,352	15.29	12,694,882	14.93%	12,395,984	(298,898)
	Total Account 391.2	87,637,583	15.44	13,533,022	15.22%	13,342,003	(191,019)
393.0	Stores Equipment	454,581	2.86	13,001	1.94%	8,819	(4,182)
394.0	<u>Tools, Shop and Garage Equipment</u>						
	Amortized Tools	7,791,034	6.25	486,940	6.29%	490,056	3,116
	Depreciable Tools	2,633,611	5.47	144,059	4.35%	114,562	(29,496)
	Total Account 394	10,424,645	6.05	630,998	5.80%	604,618	(26,380)
395.0	Laboratory Equipment	80,842	4.00	3,234	3.41%	2,757	(477)
396.0	Power Operated Equipment	2,867,577	8.54	244,891	9.88%	283,317	38,426
397.0	Communication Equipment	7,718,606	5.89	454,626	3.18%	245,452	(209,174)
398.0	<u>Miscellaneous Equipment</u>						
	Amortized Miscellaneous	1,755,851	7.14	125,368	8.13%	142,751	17,383
	Depreciable Miscellaneous	384,703	6.86	26,391	6.61%	25,429	(962)
	Total Account 398	2,140,554	7.09	151,758	7.86%	168,180	16,421
	Total General Plant	143,570,029	11.08	15,903,138	10.63%	15,266,449	(636,689)
	Sub-Total Depreciable Plant	2,119,150,755					
	Acct. 362 - Fully Depreciated	238,090	3.44	72,864,326	2.76%	58,458,565	(14,405,761)
	Total Depreciable Plant	2,119,388,845					

ATLANTA GAS LIGHT COMPANY
Comparison of Existing with Staff Mortality Characteristics
Depreciation Study as of September 30, 2000

[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]
Account Number	Description	Existing			Staff Recommended		
		Average Service Life yrs.	lowa Curve	Net Salvage %	Average Service Life yrs.	lowa Curve	Net Salvage %
PRODUCTION PLANT							
304.1	Land Rights	58	SQ	0	69	SQ	0
305.0	Structures and Improvements	50	R3	0	50	R3	0
311.0	LPG Equipment	35	R3	(5)	35	R3	(1)
320.0	Other Equipment	20	L1.5	0	20	L1.5	0
STORAGE PLANT							
361.0	Structures and Improvements	40	S4	(5)	30	S4	0
361.1	Structures and Improvements - LNG	45	R3	(5)	45	R3	0
362.1	Storage Tanks - LNG	45	R4	(15)	45	R4	(15)
363.0	Purification Equipment	40	R4	0	40	R4	0
363.1	Liquefaction Equipment	25	R4	0	25	R4	0
363.2	Vaporizing Equipment	25	R4	0	30	R4	0
363.3	Compressor Equipment	45	R4	0	45	R4	0
363.4	M & R Equipment	45	R4	0	43	R1	0
363.5	Other Equipment	30	R3	0	30	R3	0
TRANSMISSION PLANT							
365.1	Land Rights	75	R5	0	75	R5	0
365.2	Rights-of-Way	75	R5	0	75	R5	0
366.0	M & R Structures	50	R5	(5)	40	R5	0
367.0	Mains	65	R5	(10)	65	R5	0
369.0	M & R Equipment	40	R1	0	43	R1	0
DISTRIBUTION PLANT							
374.1	Land Rights	70	R5	0	65	R5	0
375.0	Structures and Improvements	50	R2	(5)	40	R3	(15)
376.0	Mains	60	R2	(20)	55	R2.5	(8)
378.0	M & R Equipment	40	R1	0	43	R1	0
379.0	City Gate Equipment	40	R1	0	43	R1	0
380.0	Services	33	R2.5	(50)	38	R2.5	(11)
381.1	Meters	33	R3	5	35	R2.5	0
381.2	Automated Meters (ERTS)	20	R1.5	5	15	R1.5	1
381.3	Metreteks	33	R3	0	20	R1.5	0
382.0	Meter Installations	50	S0.5	(5)	60	S-.5	0
383.0	House Regulators	45	R2.5	0	50	R3	0
384.0	House Regulator Installations	67	S0.5	(5)	70	R2	0
385.0	Industrial M & R Equipment	40	R1.5	0	43	R1	0
386.0	Other Property on Customers' Premises	5	SQ	0	10	R4	0
387.0	Other Equipment	25	S2	0	30	L1	0
GENERAL PLANT							
390.0	Structures and Improvements	50	R2	(5)	45	R2	0
391.2	Data Processing Equipment	5.5	L1	10	8	R2	5
394.0	Tools, Shop and Garage Equipment	16	L0.5	10	16	R2	5
396.0	Power Operated Equipment	10	S3	20	8	S1.5	20
397.0	Communication Equipment	16	R4	0	20	R2	0
398.0	Miscellaneous Equipment	14	S1	0	14	S1	0

Schedule 3
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 380 Services

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	ADDITIONS	RETIREMENTS	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1986	0.	1709443.	0.	0.%	1569.	0.%	-32.%	-32.%
1987	0.	2076392.	0.	0.%	2721.	0.%	-27.%	-27.%
1988	0.	2072034.	0.	0.%	6985.	0.%	-28.%	-28.%
1989	0.	2113231.	0.	0.%	1587.	0.%	-35.%	-35.%
1990	0.	2570444.	0.	0.%	35.	0.%	-35.%	-35.%
1991	0.	3188433.	0.	0.%	81.	0.%	-36.%	-36.%
1992	0.	3559094.	0.	0.%	117.	0.%	-39.%	-39.%
1993	0.	3801163.	0.	0.%	-447.	0.%	-41.%	-41.%
1994	0.	3232602.	0.	0.%	0.	0.%	-50.%	-50.%
1995	0.	2335222.	0.	0.%	3207.	0.%	-64.%	-64.%
1996	0.	3139072.	0.	0.%	0.	0.%	-83.%	-83.%
1997	0.	3037935.	0.	0.%	0.	0.%	-51.%	-51.%
1998	0.	3444485.	0.	0.%	0.	0.%	-42.%	-42.%
1999	0.	2440561.	0.	0.%	0.	0.%	-51.%	-51.%
2000	0.	1853076.	0.	0.%	0.	0.%	-101.%	-101.%
3YR-BANDS	0.	40573187.	0.	0.%	15855.	0.%	-47.%	-47.%
1986-1988	0.	5857869.	0.	0.%	11275.	0.%	-29.%	-29.%
1987-1989	0.	6261657.	0.	0.%	11293.	0.%	-30.%	-30.%
1988-1990	0.	6755709.	0.	0.%	8607.	0.%	-33.%	-33.%
1989-1991	0.	7872108.	0.	0.%	1703.	0.%	-36.%	-36.%
1990-1992	0.	9317971.	0.	0.%	233.	0.%	-37.%	-37.%
1991-1993	0.	10548690.	0.	0.%	-249.	0.%	-39.%	-39.%
1992-1994	0.	10592859.	0.	0.%	-330.	0.%	-43.%	-43.%
1993-1995	0.	9368987.	0.	0.%	2761.	0.%	-50.%	-50.%
1994-1996	0.	8706896.	0.	0.%	3207.	0.%	-66.%	-66.%
1995-1997	0.	8512229.	0.	0.%	0.	0.%	-66.%	-66.%
1996-1998	0.	9621492.	0.	0.%	0.	0.%	-58.%	-58.%
1997-1999	0.	8922981.	0.	0.%	0.	0.%	-47.%	-47.%
1998-2000	0.	7738122.	0.	0.%	0.	0.%	-59.%	-59.%
SHRINKING BAND	0.	40573187.	0.	0.%	15855.	0.%	-47.%	-47.%
1986-2000	0.	38863744.	0.	0.%	14286.	0.%	-48.%	-48.%
1987-2000	0.	36787352.	0.	0.%	11565.	0.%	-49.%	-49.%

Schedule 3
Exhibit of Charles W. King

DELOITTE & TOUCHE LLP

STUDY AS OF SEPTEMBER 30, 2000

DEPRECIATION SYSTEM - DSALVG01 RELEASE 7.0

PAGE 2

11-21-2001

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 38000000
Services

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1989-2000	0.	0.0%	4580.	0.0%	17580057.	51.0%	-51.0%	-51.0%
1990-2000	0.	0.0%	2993.	0.0%	16840768.	52.0%	-52.0%	-52.0%
1991-2000	0.	0.0%	2958.	0.0%	15944078.	53.0%	-53.0%	-53.0%
1992-2000	0.	0.0%	2878.	0.0%	14780965.	55.0%	-55.0%	-55.0%
1993-2000	0.	0.0%	2761.	0.0%	13393699.	58.0%	-58.0%	-58.0%
1994-2000	0.	0.0%	3207.	0.0%	11816960.	61.0%	-61.0%	-61.0%
1995-2000	0.	0.0%	3207.	0.0%	10190134.	63.0%	-63.0%	-63.0%
1996-2000	0.	0.0%	0.	0.0%	8699256.	63.0%	-63.0%	-63.0%
1997-2000	0.	0.0%	0.	0.0%	6090026.	57.0%	-57.0%	-57.0%
1998-2000	0.	0.0%	0.	0.0%	4542235.	59.0%	-59.0%	-59.0%
1999-2000	0.	0.0%	0.	0.0%	3106290.	72.0%	-72.0%	-72.0%
2000	0.	0.0%	0.	0.0%	1862610.	101.0%	-101.0%	-101.0%

Schedule 5
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 376 Distribution Mains

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1986	0.	0.0%	17002.	1.0%	186720.	12.0%	-11.0%	-11.0%
1987	0.	0.0%	30930.	3.0%	222059.	23.0%	-20.0%	-20.0%
1988	0.	0.0%	300.	0.0%	242692.	14.0%	-14.0%	-14.0%
1989	0.	0.0%	-417.	0.0%	354707.	20.0%	-20.0%	-20.0%
1990	0.	0.0%	200.	0.0%	273884.	13.0%	-13.0%	-13.0%
1991	0.	0.0%	22020.	1.0%	580636.	21.0%	-21.0%	-21.0%
1992	0.	0.0%	24220.	1.0%	788560.	29.0%	-28.0%	-28.0%
1993	0.	0.0%	21424.	1.0%	843753.	35.0%	-35.0%	-35.0%
1994	0.	0.0%	20834.	1.0%	642624.	22.0%	-21.0%	-21.0%
1995	0.	0.0%	0.	0.0%	432964.	17.0%	-17.0%	-17.0%
1996	0.	0.0%	0.	0.0%	378298.	19.0%	-19.0%	-19.0%
1997	0.	0.0%	0.	0.0%	2889746.	104.0%	-104.0%	-104.0%
1998	0.	0.0%	0.	0.0%	2680929.	95.0%	-95.0%	-95.0%
1999	0.	0.0%	0.	0.0%	2321969.	78.0%	-78.0%	-78.0%
2000	0.	0.0%	0.	0.0%	3477519.	27.0%	-27.0%	-27.0%
	0.	0.0%	136513.	0.0%	16317060.	36.0%	-36.0%	-36.0%

3YR-BANDS

1986-1988	0.	0.0%	48232.	1.0%	651471.	15.0%	-14.0%	-14.0%
1987-1989	0.	0.0%	30813.	1.0%	819458.	18.0%	-18.0%	-18.0%
1988-1990	0.	0.0%	83.	0.0%	871283.	15.0%	-15.0%	-15.0%
1989-1991	0.	0.0%	21803.	0.0%	1209227.	18.0%	-18.0%	-18.0%
1990-1992	0.	0.0%	46440.	1.0%	1643080.	22.0%	-21.0%	-21.0%
1991-1993	0.	0.0%	67664.	1.0%	2212949.	28.0%	-27.0%	-27.0%
1992-1994	0.	0.0%	66478.	1.0%	2274937.	28.0%	-27.0%	-27.0%
1993-1995	0.	0.0%	42258.	1.0%	1919341.	24.0%	-24.0%	-24.0%
1994-1996	0.	0.0%	20834.	0.0%	1453887.	19.0%	-19.0%	-19.0%
1995-1997	0.	0.0%	0.	0.0%	3701009.	51.0%	-51.0%	-51.0%
1996-1998	0.	0.0%	0.	0.0%	5948974.	79.0%	-79.0%	-79.0%
1997-1999	0.	0.0%	0.	0.0%	7892644.	92.0%	-92.0%	-92.0%
1998-2000	0.	0.0%	0.	0.0%	8480416.	46.0%	-46.0%	-46.0%

SHRINKING BAND

1986-2000	0.	0.0%	136513.	0.0%	16317060.	36.0%	-36.0%	-36.0%
1987-2000	0.	0.0%	119511.	0.0%	16130340.	37.0%	-37.0%	-37.0%
1988-2000	0.	0.0%	88581.	0.0%	15908281.	38.0%	-38.0%	-38.0%

Schedule 5
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 376 Distribution Mains

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1989-2000	0.	0.0%	88281.	0.0%	15665589.	39.0%	-39.0%	-39.0%
1990-2000	0.	0.0%	88698.	0.0%	15310882.	40.0%	-39.0%	-39.0%
1991-2000	0.	0.0%	88498.	0.0%	15036998.	41.0%	-41.0%	-41.0%
1992-2000	0.	0.0%	66478.	0.0%	14456362.	43.0%	-43.0%	-43.0%
1993-2000	0.	0.0%	42258.	0.0%	13667803.	44.0%	-44.0%	-44.0%
1994-2000	0.	0.0%	20834.	0.0%	12824049.	45.0%	-45.0%	-45.0%
1995-2000	0.	0.0%	0.	0.0%	12181425.	47.0%	-47.0%	-47.0%
1996-2000	0.	0.0%	0.	0.0%	11748461.	51.0%	-51.0%	-51.0%
1997-2000	0.	0.0%	0.	0.0%	11370163.	54.0%	-54.0%	-54.0%
1998-2000	0.	0.0%	0.	0.0%	8480416.	46.0%	-46.0%	-46.0%
1999-2000	0.	0.0%	0.	0.0%	5799487.	37.0%	-37.0%	-37.0%
2000	0.	0.0%	0.	0.0%	3477519.	27.0%	-27.0%	-27.0%

Atlanta Gas Light Company
Net Removal Cost Ratio
Account No. 376 Distribution Mains

A	B	C	D	E	F	G	H	I
Cost of Removal	Salvage	Net Removal Cost	Handy-Whitman Indices	Removal Cost @ 2000 Prices	Year Blocks	Year Block Averages	Applicable Years	Lifetime Removal Cost
1991	580,636	22,020	277	659,449	1991-1996	678,385	44	29,848,925
1992	788,560	24,220	280	892,640				
1993	843,753	21,424	287	936,939				
1994	642,624	20,834	292	696,320				
1995	432,964	432,964	297	476,698				
1996	378,298	378,298	303	408,262				
1997	2,889,746	2,889,746	308	3,068,010	1997-2000	2,919,451	11	32,113,965
1998	2,680,929	2,680,929	316	2,774,252				
1999	2,321,969	2,321,969	322	2,358,024				
2000	3,477,519	3,477,519	327	3,477,519				

Total

61,962,890

Plant Balance, September 30, 2000

799,188,639

Net Removal Cost Ratio

8%

Schedule 7
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 367 Transmission Mains

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1987	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1988	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1989	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1990	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1992	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1993	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1994	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
2000	0.	0.0%	0.	0.0%	12895.	6.0%	-6.0%	-6.0%
3YR-BANDS		0.	0.0%	0.	0.0%	12895.	1.0%	-1.0%
1986-1988	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1987-1989	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1988-1990	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1989-1991	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1990-1992	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1991-1993	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1992-1994	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1993-1995	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1994-1996	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1995-1997	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1996-1998	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1997-1999	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1998-2000	0.	0.0%	0.	0.0%	12895.	6.0%	-6.0%	-6.0%
SHRINKING BAND		0.	0.0%	0.	0.0%	12895.	1.0%	-1.0%
1986-2000	0.	0.0%	0.	0.0%	12895.	1.0%	-1.0%	-1.0%
1987-2000	0.	0.0%	0.	0.0%	12895.	1.0%	-1.0%	-1.0%
1988-2000	0.	0.0%	0.	0.0%	12895.	1.0%	-1.0%	-1.0%
1989-2000	0.	0.0%	0.	0.0%	12895.	2.0%	-2.0%	-2.0%
1990-2000	0.	0.0%	0.	0.0%	12895.	2.0%	-2.0%	-2.0%
1991-2000	0.	0.0%	0.	0.0%	12895.	2.0%	-2.0%	-2.0%
1992-2000	0.	0.0%	0.	0.0%	12895.	2.0%	-2.0%	-2.0%
1993-2000	0.	0.0%	0.	0.0%	12895.	3.0%	-3.0%	-3.0%
1994-2000	0.	0.0%	0.	0.0%	12895.	4.0%	-4.0%	-4.0%
1995-2000	0.	0.0%	0.	0.0%	12895.	6.0%	-6.0%	-6.0%

Schedule 7
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
 ACCOUNT NO.: 367 Transmission Mains

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1996-2000	0.	0.%	0.	0.%	12895.	6.%	-6.%	-6.%
1997-2000	0.	0.%	0.	0.%	12895.	6.%	-6.%	-6.%
1998-2000	0.	0.%	0.	0.%	12895.	6.%	-6.%	-6.%
1999-2000	0.	0.%	0.	0.%	12895.	6.%	-6.%	-6.%
2000	0.	0.%	0.	0.%	12895.	6.%	-6.%	-6.%

Schedule 8
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 390 General Plant Structures and Improvements

YEAR	ADDITIONS	RETIREMENTS	REIMBURSEMENTS		SAVINGS		COST OF REMOVAL		NET SALVAGE	
			AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1989-2000	0.	17021437.	0.	0.%	5566338.	33.%	495508.	3.%	30.%	30.%
1990-2000	0.	17001016.	0.	0.%	5566338.	33.%	495508.	3.%	30.%	30.%
1991-2000	0.	16942082.	0.	0.%	5566338.	33.%	495508.	3.%	30.%	30.%
1992-2000	0.	16929221.	0.	0.%	5566338.	33.%	493508.	3.%	30.%	30.%
1993-2000	0.	16866633.	0.	0.%	5566338.	33.%	403456.	2.%	31.%	31.%
1994-2000	0.	16848553.	0.	0.%	5533838.	33.%	403456.	2.%	31.%	31.%
1995-2000	0.	16670810.	0.	0.%	5533538.	33.%	390363.	2.%	31.%	31.%
1996-2000	0.	14276451.	0.	0.%	4296520.	30.%	319061.	2.%	28.%	28.%
1997-2000	0.	13289186.	0.	0.%	4222656.	32.%	12550.	0.%	32.%	32.%
1998-2000	0.	8161620.	0.	0.%	2951373.	36.%	12550.	0.%	36.%	36.%
1999-2000	0.	7825152.	0.	0.%	2951373.	38.%	12550.	0.%	38.%	38.%
2000	0.	7551786.	0.	0.%	2951373.	39.%	12550.	0.%	39.%	39.%

Schedule 9
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 386 Other Property on Customers' Premises

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1991	0.	0.%	17095.	0.%	12497.	0.%	0.%	0.%
1992	0.	0.%	14935.	0.%	57518.	0.%	0.%	0.%
1993	0.	0.%	3534.	0.%	0.	0.%	0.%	0.%
1994	0.	0.%	1781.	0.%	0.	0.%	0.%	0.%
1995	0.	0.%	10909.	0.%	9490.	0.%	0.%	0.%
1996	0.	0.%	656.	0.%	7700.	0.%	0.%	0.%
1997	2302.	0.%	0.	0.%	0.	0.%	0.%	0.%
2000	19427.	0.%	15000.	77.%	0.	0.%	77.%	77.%
3YR-BANDS		0.	63909.	294.%	87205.	401.%	-107.%	-107.%
1986-1988	0.	0.%	0.	0.%	0.	0.%	0.%	0.%
1987-1989	0.	0.%	0.	0.%	0.	0.%	0.%	0.%
1988-1990	0.	0.%	0.	0.%	0.	0.%	0.%	0.%
1989-1991	0.	0.%	17095.	0.%	12497.	0.%	0.%	0.%
1990-1992	0.	0.%	32030.	0.%	70015.	0.%	0.%	0.%
1991-1993	0.	0.%	35564.	0.%	70015.	0.%	0.%	0.%
1992-1994	0.	0.%	20250.	0.%	57518.	0.%	0.%	0.%
1993-1995	0.	0.%	16224.	0.%	9490.	0.%	0.%	0.%
1994-1996	0.	0.%	13346.	0.%	17190.	0.%	0.%	0.%
1995-1997	2302.	0.%	11565.	502.%	17190.	747.%	-244.%	-244.%
1996-1998	2302.	0.%	656.	28.%	7700.	334.%	-306.%	-306.%
1997-1999	2302.	0.%	0.	0.%	0.	0.%	0.%	0.%
1998-2000	19427.	0.%	15000.	77.%	0.	0.%	77.%	77.%
SHRINKING BAND		0.	63909.	294.%	87205.	401.%	-107.%	-107.%
1986-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1987-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1988-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1989-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1990-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1991-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1992-2000	21729.	0.%	63909.	294.%	87205.	401.%	-107.%	-107.%
1993-2000	21729.	0.%	46815.	215.%	74708.	344.%	-128.%	-128.%
1994-2000	21729.	0.%	31880.	147.%	17190.	79.%	68.%	68.%
1995-2000	21729.	0.%	28346.	130.%	17190.	79.%	51.%	51.%
	21729.	0.%	26565.	122.%	17190.	79.%	43.%	43.%

Schedule 9
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 386 Other Property on Customers' Premises

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1996-2000	0.	0.%	15656.	72.%	7700.	35.%	37.%	37.%
1997-2000	0.	0.%	15000.	69.%	0.	0.%	69.%	69.%
1998-2000	0.	0.%	15000.	77.%	0.	0.%	77.%	77.%
1999-2000	0.	0.%	15000.	77.%	0.	0.%	77.%	77.%
2000	0.	0.%	15000.	77.%	0.	0.%	77.%	77.%

Schedule 10
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
ACCOUNT NO.: 311 LPG Equipment

YEAR	REIMBURSEMENTS		SAVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB. W/O REIMB.	
1987	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1989	7212.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1990	4185.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1991	804210.	0.0%	75000.	9.0%	0.	0.0%	9.0%	0.0%
1994	469816.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1995	535748.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1996	12028278.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1997	52871.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
2000	101756.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
	410138.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
3YR-BANDS	0.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1986-1988	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1987-1989	7212.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1988-1990	11397.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1989-1991	808395.	0.0%	75000.	9.0%	0.	0.0%	9.0%	0.0%
1990-1992	1278211.	0.0%	75000.	6.0%	0.	0.0%	6.0%	0.0%
1991-1993	1274026.	0.0%	75000.	6.0%	0.	0.0%	6.0%	0.0%
1992-1994	469816.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1993-1995	535748.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1994-1996	12564026.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1995-1997	12616897.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1996-1998	12182905.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1997-1999	154627.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1998-2000	101756.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
	410138.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
SHRINKING BAND	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1986-2000	0.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1987-2000	14414214.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1988-2000	14414214.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1989-2000	14407002.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1990-2000	14407002.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1991-2000	14402817.	0.0%	75000.	1.0%	0.	0.0%	1.0%	1.0%
1992-2000	13598607.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1993-2000	13128791.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1994-2000	13128791.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%

Schedule 10
Exhibit of Charles W. King

ATLANTA GAS LIGHT COMPANY
 ACCOUNT NO.311: 311 LFG Equipment

YEAR	REIMBURSEMENTS		SALVAGE		COST OF REMOVAL		NET SALVAGE	
	AMOUNT	RATIO	AMOUNT	RATIO	AMOUNT	RATIO	W/REIMB.	W/O REIMB.
1995-2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1996-2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1997-2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1998-2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
1999-2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%
2000	0.	0.0%	0.	0.0%	0.	0.0%	0.0%	0.0%

YEAR	RETIREMENTS
1995-2000	12593043.
1996-2000	564765.
1997-2000	511894.
1998-2000	410138.
1999-2000	410138.
2000	410138.

STATE OF MICHIGAN

BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

In the matter of the application of THE DETROIT EDISON COMPANY to increase rates, amend its rate schedules governing the distribution and supply of electric energy, implement Power Supply Cost Recovery plans, factors and reconciliations in its rate schedules for jurisdictional sales of electricity and for miscellaneous accounting authority and regulatory asset recovery.

MPSC Case No. U-13808

JUL 22 2004

STATE OF MICHIGAN
PUBLIC SERVICE COMMISSION

Rebuttal and Supplemental Testimony and Exhibit of Charles W. King

March 26, 2004

1 INTRODUCTION

2
3 **Q. Please state your name, position and business address.**

4
5 A. My name is Charles W. King. I am President of the economic consulting firm of
6 Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business
7 address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

8
9 **Q. For whom are you testifying in this proceeding?**

10
11 A. I am testifying on behalf of the Attorney General of Michigan.

12
13 **Q. Are you the same Charles W. King who submitted prefiled testimony**
14 **concerning interim rate relief on December 12, 2003 and final rates on**
15 **March 5, 2004?**

16
17 A. Yes. I am.

18
19 **Q. Did your initial testimony on interim rates have attachments that described**
20 **your qualifications and prior appearances before regulatory bodies?**

21
22 A. Yes. Attachment A to that testimony is a resume of my experience and education.
23 Attachment B is a list of my appearances before regulatory agencies as an expert
24 witness.

25
26 REBUTTAL TESTIMONY

27
28 **Q. What is the purpose of your rebuttal testimony?**

29
30 A. The purpose of my rebuttal testimony is to respond to the testimony submitted by
31 the Michigan Public Service Commission Staff ("Staff") and by Energy

1 Michigan. First, I will point out several instances where Staff has adopted
2 positions consistent with those taken by The Detroit Edison Company (“Edison”
3 or “the Company”) to which the Attorney General has already objected. Second,
4 I will address Staff’s approach to the definition, measurement and recovery of
5 stranded costs. Third, I will discuss Staff’s proposed treatment of customers
6 leaving to and returning from customer choice service. Finally, I will comment
7 on Staff’s proposed acceptance of the 11.0 percent return to equity capital that
8 was prescribed by the Commission in Edison’s last rate case, Case No. U-10102.
9

10 **Staff’s Adoption of Objectionable Edison Positions**

11
12 **Q. Which of Edison’s positions has Staff adopted to which you have already**
13 **objected?**

14
15 **A.** Staff has adopted four of Edison’s positions to which I have already objected in
16 previous testimony.

17
18 First, Staff has adopted Edison’s proposal to establish rate increases in this
19 proceeding that will apply to small commercial customers when their rates are
20 uncapped on January 1, 2005 and to residential customers when their rates re
21 uncapped on January 1, 2006.¹ In my testimony in both the interim phase and the
22 final rates phase, I have emphasized the impropriety of increasing rates for the
23 years 2005 and 2006 based on projected.2004 costs. This point is particularly
24 relevant because some cost elements, notably pensions and OPEBs, will likely
25 decline during the years 2005 and 2006 relative to 2004.²
26

27 Second, Staff has adopted Edison’s proposal to apply any increase in revenue
28 authorized in this case across the board to all uncapped customers and to the

¹ March 5, 2004 Testimony of Staff witness Collins, pages 3-4.

² 10 T 1780, 1781 and March 5, 2004 Testimony of AG witness King, pages 5-7.

1 capped customers when their price caps expire.³ As I have previously pointed
2 out, this proposal ignores the prohibition in Section 10d(2) against cost shifting.
3 Section 10d(2) explicitly prohibits shifting costs from capped to uncapped
4 customers. Both Edison's class cost of service study and my modifications to that
5 study reveal that rates to uncapped secondary service customers cannot be
6 increased without shifting costs to those customers from other classes, particularly
7 capped customer classes. My modification of Edison's study indicates that only a
8 modest increase could be applied to primary service customers without cost
9 shifting.

10
11 Third, although Staff has considerably reduced the amount of that charge, Staff
12 has still accepted Edison's proposal to charge ratepayers for the "Control
13 Premium" that Edison paid to acquire MCN Energy.⁴ As I pointed out in my
14 March 5, 2004 testimony, any charge to recover the merger premium has nothing
15 to do with the provision of electric service to Edison's customers; it represents a
16 double-recovery of the premium by previous MCN shareholders and, to some
17 extent, Edison shareholders as well; and it sets a very undesirable precedent for
18 future utility mergers. Furthermore, the premium cost was paid by DTE, not
19 Edison, and the Commission must base rates on Edison's costs of service, not on
20 Edison's hypothetical avoided costs.⁵

21
22 Finally, Staff has adopted Edison's proposal to recover transmission costs in the
23 Power Supply Cost Recovery ("PSCR") factor. Transmission costs do not fit into
24 the statutory definition of PSCR costs. They are not variable and unpredictable,
25 and they are based on maximum demand, not on energy consumption, which is
26 the measure by which PSCR costs are recovered.

27
28
29

³ March 5, 2004 Testimony of Staff witness Collins, pages 3.

⁴ March 5, 2004 Testimony of Staff witness Collins, pages 3.

1 **Staff's Treatment of Stranded Costs**

2
3 **Q. What does Staff propose with respect to stranded costs?**

4
5 A. Staff witness George Stojic proposes: (1) to terminate the rate equalization and
6 securitization offset credits, (2) to include net stranded costs for 2002, 2003, and
7 two months of 2004 as a transition charge in Edison's RAST tariff, (3) to
8 terminate and replace the current stranded cost methodology, (4) to modify the
9 choice program's return to service provisions, and (5) to allocate production plant
10 fixed cost recovery associated with customer choice migration.⁶

11
12 **Q. How does Staff define stranded costs?**

13
14 A. Staff has two somewhat contradictory definitions of stranded costs, both of which
15 are articulated by Staff witness George Stojic. The first harkens back to Case No.
16 U-11290 when the Commission first defined stranded costs and identified the
17 various categories of those costs. The Commission defined stranded costs as
18 "costs incurred during the regulated era that will be above market prices and those
19 costs necessary to facilitate the transition to competitive markets."⁷ It listed five
20 categories of stranded costs: (1) regulatory assets, (2) capital costs of nuclear
21 plant, (3) capacity costs in power purchase agreements, (4) employee retraining
22 costs, and (5) specific costs of implementing the direct access system.⁸

23
24 Mr. Stojic cites a second definition of stranded costs found in the three previous
25 cases in which the Commission has addressed net stranded costs (U-12469 [sic U-
26 12639], U-13350, and U-13380). He states that the method adopted in those cases
27 was appropriate during the rate freeze, but was very contentious. Furthermore, he
28 observes that it has a number of drawbacks:

⁵ March 5, 2004 Testimony of AG witness King, pages 21-23.

⁶ March 5, 2004 Testimony of Staff witness Stojic, page 5.

⁷ Page 7 in the Commission's June 5, 1997, Opinion and Order in U-11290.

⁸ Page 12 in June 5, 1997, Opinion and Order.

- 1 • Results are highly sensitive to sales volumes.
- 2 • Changes in weather, economic activity and other factors can influence the
- 3 method's results even though these factors have nothing to do with migration
- 4 to customer choice.
- 5 • The method creates much uncertainty as to the course of future stranded cost
- 6 calculations, which can undermine the customer choice program.
- 7 • After rate freezes expire the current method implies that customers going to
- 8 choice have an indefinite obligation to pay fixed generating costs for
- 9 generating plant they do not use or intend to use because the Commission's
- 10 current method does not have an obvious termination point for stranded cost
- 11 calculations.⁹

12

13 **Q. Has Staff used the Case No. U-12639 methodology to calculate stranded costs**

14 **in this case?**

15

16 A. Yes. Notwithstanding the infirmities of the Case No. U-12639 stranded cost

17 methodology, Staff has adopted it to calculate Edison's net stranded costs for

18 2002, 2003, and for that portion of 2004 for which rates have been frozen. Mr.

19 Stojic recommends a transition charge to recover these "historical production

20 fixed costs." based on this methodology. In doing so, he goes beyond the

21 definition of stranded costs in Case No. U-11290 by examining whether the

22 revenue requirements of non-securitized production assets have been covered by

23 production-related revenue during the years since the "regulated era."

24

25 **Q. What has Staff calculated with respect to historical production fixed costs?**

26

27 A. Staff purports to have found the following stranded costs:¹⁰

28

29

⁹ March 5, 2004 Testimony of Staff witness Stojic, page 6.

¹⁰ Id., page 15.

1	• 2002	\$3,518,000
2	• 2003	52,150,000
3	• January, February 2004	<u>8,690,000</u>
4	Total	\$64,358,000

5

6 **Q. How does Staff propose to recover these stranded costs?**

7

8 A. Mr. Stojic proposes either of two methods. One would be to maintain the 4-mill
 9 transition charge adopted by the Commission in the interim phase of this
 10 proceeding. This charge would recover Staff's \$64.36 million in 24 to 28 months,
 11 depending on the assumed level of choice customer migration. The second
 12 proposal is to amortize the stranded costs over five years through a transition
 13 charge beginning at 2 mills, but trued up as the volume of choice consumption
 14 changes over time.¹¹

15

16 **Q. Is Staff's position on stranded cost definition, measurement and recovery**
 17 **consistent?**

18

19 A. No. Staff begins by proposing to return to the concept of stranded costs as they
 20 were defined in Case No. U-11290. As Mr. Stojic has noted, all stranded costs
 21 incurred during the regulated era under this definition have been securitized, and
 22 the remaining transition costs, those relating to employee retraining and choice
 23 implementation, are (or will be) recovered through charges to choice customers.
 24 Going forward, there should be no further stranded costs because current and
 25 future costs are not incurred "during the regulated era."

26

27 Having adopted the original Case No. U-11290 definition of stranded costs, Staff
 28 then superimposes further stranded costs based on the methodology of Case No.
 29 U-12639. But Staff is unwilling to have stranded costs go on forever, which
 30 would be the result of the indefinite application of the U-12639 methodology.
 31 Instead, Staff proposes to cut off all further U-12639-based stranded costs at the

¹¹ *Id.*, page 15.

1 end of February 2004. Staff apparently adopts this proposal simply to provide
2 closure to the issue of stranded costs.¹²
3

4 **Q. What do you recommend with respect to the treatment of stranded costs?**

5
6 A. I agree with Staff that some closure must be brought to this issue. This closure
7 requires resolving the question posed by the Commission in Case No. U-12639
8 and the other stranded cost cases. In each of those cases, the Commission
9 inquired whether there were any further stranded production costs beyond those
10 identified in Case No. U-11290. It did so by comparing the fixed costs of
11 production plant and purchased power with the revenue that can be related to
12 those costs. In every case to date, the Commission found that there were no
13 stranded costs.
14

15 As I have demonstrated in earlier testimony – and will further demonstrate in this
16 testimony -- a proper application of the Commission's test reveals that there
17 continue to be no further stranded production plant costs beyond those identified
18 in Case No. U-11290 and subsequently securitized. I therefore recommend
19 closing the issue of stranded costs with a finding that all such costs have been
20 captured in securitization bond and tax charges.
21

22 **Q. Why has the Staff found \$64.36 million in stranded costs when you have**
23 **recommended none?**

24
25 A. Pursuant to the Case No. U-12639 methodology, Staff witness William Kusiak
26 has calculated the revenue requirement applicable to the fixed components of

¹² Implementation costs have been separated from the first three categories of stranded costs identified in U-11290. See pages 2-3 in the MPSC's Opinion and Order for Case Nos. U-11955 and U-11956 dated October 24, 2000. Staff proposes a separate component of its stranded cost charge for customer choice implementation costs and a third component for a low income and energy efficiency charge. I am not addressing those components in this testimony.

1 Edison's non-nuclear generating facilities and purchased power contracts for the
2 years 2002, 2003, and he has projected the 2003 costs into the first two months of
3 2004.

4
5 The weakness in Staff's analysis lies in the development of fixed production-
6 related revenue, sponsored by Staff witness Daniel Blair. According to Mr.
7 Stojic's testimony, Staff followed a three-step procedure:

- 8
- 9 • Use the Company's last cost of service study considered by the Commission
10 in setting rates prior to the rate freeze to estimate the percentage of revenue in
11 the cost of service attributable to production fixed costs;
 - 12 • Multiply that percentage times current revenue to estimate the amount of
13 revenue in current rates allocable to production fixed costs;
 - 14 • Add net revenue from third party sales.¹³
- 15

16 Mr. Blair has based production-related revenue on production-related costs. This
17 procedure virtually guarantees that whenever there is an overall revenue shortfall,
18 some of that shortfall will be allocated to the production function. The shortfall
19 may have nothing whatever to do with the implementation of customer choice.
20 Indeed, the shortfall would appear even if there were no choice customers at all.

21
22 **Q. Is there an alternative method for determining production-related revenue?**

23
24 **A.** Yes. It is fairly simple matter to determine the revenue allocable to the
25 distribution function and thereby, through subtraction, the revenue relevant to the
26 production and transmission functions. Edison purports to have identified the unit
27 revenue requirements of each of the functions that it continues to provide to
28 choice customers through its Retail Access Service Tariff ("RAST"). On page 2
29 of my Exhibit I-56, I have applied the RAST rates to the corresponding billing
30 determinants for the entirety of Edison's 2002 customer base. From this

1 procedure I derive the revenue that can be ascribed to the distribution and sub-
2 transmission functions. All remaining revenue must relate to transmission and
3 production functions.
4

5 **Q. Have you applied your estimate of production and transmission-related**
6 **revenue to the costs developed by Staff witness Kusiak?**
7

8 A. Yes. Exhibit I-____(CWK-7) compares my estimate of production and
9 transmission-related revenue with production and transmission-related revenue
10 requirement using Mr. Kusiak's fixed production costs, all for the year 2002. I
11 begin with total revenue for the year (line 1) and subtract distribution revenue,
12 developed in Exhibit I-56 (line 2) to derive total generation and transmission
13 revenue (line 3). I then subtract fuel and purchased power (lines 4 and 5) on the
14 grounds that, absent the rate freeze, these will be recovered dollar-for-dollar
15 through the PSCR mechanism. After applying a jurisdictional factor (line 8), I
16 further subtract revenue generated by the Securitization Bond, Securitization Tax,
17 and Nuclear Decommissioning Surcharges (lines 9-11) to derive the jurisdictional
18 base rate generating and transmission revenues (line 12).
19

20 I then compare these revenues with the fixed production-related revenue
21 requirement developed by Mr. Kusiak, the MISO and ITC charges identified in
22 Exhibit A-16, Schedule F7-4, and the revenue requirement pertaining to Edison's
23 remaining transmission facilities, developed on page 2 of my exhibit.. I find that
24 the revenues exceed the revenue requirements by \$384 million.
25

26 **Q. What is your conclusion with respect to stranded costs?**
27

28 A. I conclude that there are no stranded production costs outside of those already
29 securitized, nor have there been any since customer choice was implemented. I

¹³ Id., page 14.

1 therefore recommend the Commission close the issue of stranded costs by making
2 my conclusion permanent.

3
4 **Staff's Treatment of Transfers Into and Out of Choice Service**

5
6 **Q. What are Staff's proposals with respect to the transfer of customers into and**
7 **out of customer choice service?**

8
9 A. Staff witness Stojic proposes that once a customer leaves for customer choice,
10 that customer cannot return to Edison's bundled rates for three years, and that the
11 customer must provide at least twelve months' notice prior to returning to bundled
12 rate service. Mr. Stojic recommends that if a customer must return to Edison's
13 service prior to these limitations, the customer's rate should be set at the higher of
14 incremental costs to serve the customer or 110 percent of the appropriate tariff
15 rate.¹⁴

16
17 **Q. What is your assessment of these proposals?**

18
19 A. I believe they are unduly burdensome on customers seeking to return to bundled
20 service. Few customers can project their electrical needs three years into the
21 future, and no customer can predict the shape and health of the alternative energy
22 supply market three years out. Moreover, the penalty of 10 percent over the tariff
23 rate is too formulaic. It applies to any returning customer regardless of load
24 curve, time of use, or volume of load.

25
26 **Q. Is there a better alternative?**

27
28 A. Yes. I recommend the limitations proposed by Energy Michigan witness Richard
29 Polich. Mr. Polich would establish a one-year notice requirement for any
30 customer choosing to leave Edison's retail service and a corresponding one-year

¹⁴ Id., page 12.

1 notice for a choice customer returning to Edison. He proposes charging
2 customers taking Edison generated power before the one-year notice elapses the
3 higher of either the PSCR rate or the market rate for the power consumed.¹⁵
4

5 **Q. Do you also accept the condition proposed by Mr. Polich that choice**
6 **customers be excused from paying “subsidies” to full service customers?**
7

8 A. No. “Subsidies” as Mr. Polich uses that term include securitization and tax
9 charges that are mandated by law or regulation and must be paid by all customers,
10 not just choice customers. Those charges are the price that choice customer must
11 pay to have alternative power resources available to them.
12

13 **Staff’s Return on Equity**
14

15 **Q. What rate of return on common equity does the Staff recommend for**
16 **Edison?**
17

18 A. Staff recommends an 11.0 percent return on Edison’s equity capital.
19

20 **Q. What is the basis for Staff’s recommendation?**
21

22 A. This 11.0 percent return is the high end of a range of 10.0 to 11.0 percent that
23 Staff witness Brian Ballinger has identified as Edison’s equity capital cost. It is
24 also the rate of return that the Commission approved in the last Edison rate case,
25 Case No. U-10102.¹⁶
26

27 **Q. Does Mr. Ballinger’s testimony actually support adoption of 11.0 percent as**
28 **Edison’s cost of equity capital?**
29

¹⁵ March 5, 2004 testimony of Energy Michigan witness Polich, page 17, 18.

¹⁶ March 5, 2004 testimony of Staff witness Ballinger, page 4.

1 A. No. It does not, for two reasons. First, Mr. Ballinger's various analyses do not
2 support 10.0 to 11.0 percent as the range of Edison's equity return. Second, Mr.
3 Ballinger provides no rationale for selecting the high end of his range as the
4 appropriate rate of return.

5
6 **Q. Why do you say that Mr. Ballinger's analyses do not support 10.0 to 11.0**
7 **percent as the range of Edison's equity return?**

8
9 A. Mr. Ballinger uses three techniques for estimating Edison's rate of return to
10 equity, Discounted Cash Flow ("DCF"), Capital Asset Pricing Model ("CAPM"),
11 and the Interest Rate Risk Premium. Mr. Ballinger found the following ranges of
12 return under these three approaches:¹⁷

<u>Approach</u>	<u>Low</u>	<u>High</u>
DCF	8.99%	10.80%
CAPM	9.43%	11.02%
Risk Premium	10.80%	10.95%

13
14
15
16
17 If we take a simple average of the low and the high ends of these three
18 approaches, we find that the range is not 10.0 to 11.0 percent, but 9.74 to 10.92
19 percent. An 11.0 percent return is outside of this range.

20
21 **Q. Does Mr. Ballinger explain why he has adopted the high end of his range of**
22 **equity returns?**

23
24 A. No. Mr. Ballinger provides no explanation for his recommendation to set
25 Edison's equity return at the high end of his range. Conventionally, rate of return
26 experts select the middle of the range of equity returns that they estimate. That
27 was the approach used by the Company's rate of return witness, Dr. Morin, who
28 developed 14 different equity return estimates and selected the median and the
29 mean value of the entire range.¹⁸

¹⁷ Id., page 25.

¹⁸ Testimony of Edison witness Morin, page 50.

1
2 **Q. What would be the return if Mr. Ballinger selected the middle of his range of**
3 **equity returns?**

4
5 A. The midpoint of the range of returns Mr. Ballinger has selected would be 10.5
6 percent. The mid-point of the range of returns that he actually found is 10.33
7 percent.

8
9 **Q. At page 4 of his testimony, Mr. Ballinger appears to justify his selection of**
10 **11.0 percent on the grounds that it is the equity return adopted by the**
11 **Commission in Case No. U-10102. Is that a valid reason for accepting an**
12 **11.0 percent equity return allowance?**

13
14 A. No. To the contrary, this is a valid reason for rejecting 11.0 percent as the current
15 equity return allowance. There are two reasons to believe Edison's current equity
16 return is lower than that approved by the Commission in Case No. U-10102, one
17 external to Edison, the other internal.

18
19 **Q. What is the external reason for believing that Edison's current equity return**
20 **is lower than the 11.0 percent approved in Case No. U-10102?**

21
22 A. The external reason is that capital costs are lower now than they were when Case
23 No. U-10102 was decided. The Commission order in that case is dated January
24 21, 1994, and so its capital cost findings would have reflected conditions during
25 the year 1993. In 1993, the average yield on Moody's Baa corporate bonds was
26 7.93 percent. During the week of March 12, 2004, the corresponding yield was
27 6.06 percent. In 1993, the average yield on 10-year Treasury Bonds was 5.87
28 percent. As of March 12, 2004, 10-year Treasury bonds were yielding 3.75
29 percent.¹⁹

30

¹⁹ www.federalreserve.gov/releases/h15

1 While there is no direct correspondence between the yields on bonds and the
2 required returns on equity, there is little doubt that bond yields and equity return
3 requirements change over time in the same direction. That is because bonds and
4 equity are competitors for investors' money. Investors would not purchase low-
5 yielding bonds if they believed that much better returns are obtainable from
6 stocks. Low bond yields are therefore evidence of lower expected returns from
7 stocks. For this reason, it is inconceivable that a cost of equity found appropriate
8 based on 1993 data would still be appropriate in 2004.

9
10 **Q. What is the internal reason for believing that Edison's current equity return**
11 **is lower than the 11.0 percent approved in Case No. U-10102?**

12
13 **A.** The internal reason for rejecting the Case No. U-10102 equity return is found in
14 the testimony of Edison's own policy witness, Michael Champley. At page 35 of
15 his prefiled testimony,²⁰ he notes that the securitization of the Company's
16 investment in the Fermi 2 nuclear plant has made Edison a financially smaller
17 utility, with somewhat less financial risk, than it had prior to securitization. Mr.
18 Ballinger himself acknowledges this change in Edison's risk at page 16 of his
19 testimony.

20
21 A further reduction in financial risk relates to the change in Edison's capital
22 structure. In its decision in Case No. U-10102, the Commission found that the
23 equity proportion of Edison's capital structure was 40 percent.²¹ In the current
24 case, Staff witness Kirk Megginson recommends a 46 percent equity structure.²²
25 It appears that Edison's capital structure is now less levered, that is, less risky
26 than it was in 1993.

27

²⁰ 6 T 742

²¹ Opinion and Order, Case No. 10102, January 21, 1994, page 18.

²² March 5, 2004 testimony of Staff witness Megginson, page 3.

1 Thus, even if everything else were the same, Edison's substantially reduced
2 financial risk should translate into a lower equity return requirement than was
3 found Case No. U-10102.

4
5 **Q. What is your recommendation as regards Edison's equity return?**

6
7 A. I have performed no independent analyses of Edison's equity return. However,
8 based solely on Mr. Ballinger's and Mr. Megginson's testimony and exhibits, an
9 equity return of 10.33 percent would be appropriate.

10
11
12 **SUPPLEMENTAL TESTIMONY**

13
14 **Q. What is the purpose of your supplemental testimony?**

15
16 A. The purpose of this supplemental testimony is to revise my recommended
17 allowances for pensions and Other Post-Employment Benefits ("OPEBs")

18
19 **Q. What have you recommended with respect to these expense allowances?**

20
21 A. In my testimony of March 5, 2004 concerning final rates, I recommended that the
22 Commission adopte normalized allowances for pensions and OPEBs based on the
23 average of the last three years' recorded expenses. Accordingly, I recommended
24 pension expense of \$74.5 million instead of the Company's proposed \$113.3
25 million and OPEB expenses of \$81.7 million instead of the Company's proposed
26 \$97.5 million.²³

27
28 **Q. Why are you revising these recommended allowances?**

29

²³ March 5, 2004 testimony of Attorney General witness King, pages 16, 18.

1 A. Staff witness William Aldrich points out that 22 percent of these costs have been
2 capitalized and recognized in the cost of added plant.²⁴ Accordingly, I am
3 revising my recommended allowances to reflect the fact that only 78 percent of
4 the costs as calculated in my earlier testimony should be recognized as expenses.
5

6 **Q. What are your revised allowances?**
7

8 A. My recommended normalized expense allowances are as follows:

9	<u>Item</u>	<u>Previous</u>	<u>Revised</u>
10	Pensions	\$74,447,667	\$58,069,180
11	OPEBs	\$81,737,000	\$63,754,860

12
13 **Q. Does this complete your testimony at this time?**
14

15 A. Yes. It does.

²⁴ March 5, 2004 testimony of Staff witness Aldrich, page 7.

Detroit Edison Company
Stranded Cost Calculation, 2002
(Dollars in Thousands)

1	Total Revenue	Ex A-5, Sch E-1, p.2, Col 1, Ln 2	\$ 3,741,598
2	Less Distribution Revenue	Ex. I-56, p.2, Ln.13D	1,161,613
3	Equals G & T Revenue	Ln 1 - Ln 2	2,579,985
4	Less Fuel & Handling Expense (PSCR)	Ex A-5, Sch E-I, p 2, Col 1, Ln 4	637,312
5	Less Purchased Power (PSCR)	Ex A-5, Sch E-I, p 2, Col 1, Ln 5	385,275
6	Equals Fixed G&T Revenue	Ln 3 - Ln 4 - Ln 5	1,557,398
7	Times Jurisdictional Revenue Factor	Ex A-5, Sch E-I, Ln 2, Col 2/Col 1	0.98357226
8	Equals Jurisdiction G&T Revenue	Ln 6 x Ln 7	1,531,813
9	Less Securitization Surcharge	\$.00374 x 53,586,000 (1)	200,412
10	Less Securitization Tax	\$.00099 x 53,586,000 (1)	53,050
11	Less Nuclear Decommissioning	\$.000818 x 53,586,000 (1)	43,833
12	Equals Jurisdictional Base Rate G&T Revenue	Ln 8 - Ln 9 - Ln 10 - Ln 11	1,234,518
13	Less Staff Fixed Generation Revenue Requirement.	Ex. S-_____(WJK-1), p 2	561,186
14	Less MISO and ITC Expense	Ex A-16, Sch F7-4	125,031
15	Less Edison Transmission Revenue Requirement	Page 2	164,371
15	Equals Excess Revenue over Rev. Requirement	Ln 12 - Ln 13 - Ln 14	\$ 383,930

(1) Annual MWH Sales from Ex. A-16, Sch F1-2, Col f, Ln 5.

Detroit Edison Company
Transmission Revenue Requirement, 2002
(Dollars in Thousands)

	Source	
1 Jurisdictional Transmission Rate Base	WP A5E12, p 7, Col 2, Ln3	290,131
2 Pre-Tax Rate of Return	Ex S-_____(WJK-1), Ln 2	9.88%
3 Return Required	Ln 1 * Ln 2	28,665
4 Depreciation	WP A5E12, p 148, Col 2, Lns 15, 19, 23	4,049
5 Property Tax Factor	Kusiak Sheet 2, Ln 13	2.7959%
6 Transmission Property Tax	Ln 1 * Ln 5	8,112
7 Total Jurisdictional Rate Base	WP A5E12, p 7, Col 2, Ln 1	8,528,159
8 % Transmission	Ln 1/Ln 7	3.402%
9 Total Insurance	Kusiak Sheet 2, Ln 19	7,426
10 Jurisdictional Factor	Kusiak Sheet 2, Ln 22	98.001%
11 Jurisdictional Insurance	Ln 9 * Ln 10	7,278
12 Transmission Insurance	Ln 8 * Ln 11	248
13 Operating expense	WP A5E12, p 17, Col 2, Ln 19	120,847
14 Maintenance expense	WP A5E12, p 17, Col 2, Ln 20	2,451
19 Transmission Revenue Requirement	Sum Lns 3, 4, 6, 12, 13, 14	\$ 164,371

STATE OF MICHIGAN

BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

In the matter of the application of THE DETROIT EDISON COMPANY to increase rates, amend its rate schedules governing the distribution and supply of electric energy, implement Power Supply Cost Recovery plans, factors and reconciliations in its rate schedules for jurisdictional sales of electricity and for miscellaneous accounting authority and regulatory asset recovery.

MPSC Case No. U-13808

JUL 22 2004

STATE OF MICHIGAN
PUBLIC SERVICE COMMISSION

Rebuttal and Supplemental Testimony and Exhibit of Charles W. King

March 26, 2004

1 **INTRODUCTION**

2
3 **Q. Please state your name, position and business address.**

4
5 A. My name is Charles W. King. I am President of the economic consulting firm of
6 Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business
7 address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

8
9 **Q. For whom are you testifying in this proceeding?**

10
11 A. I am testifying on behalf of the Attorney General of Michigan.

12
13 **Q. Are you the same Charles W. King who submitted prefiled testimony**
14 **concerning interim rate relief on December 12, 2003 and final rates on**
15 **March 5, 2004?**

16
17 A. Yes. I am.

18
19 **Q. Did your initial testimony on interim rates have attachments that described**
20 **your qualifications and prior appearances before regulatory bodies?**

21
22 A. Yes. Attachment A to that testimony is a resume of my experience and education.
23 Attachment B is a list of my appearances before regulatory agencies as an expert
24 witness.

25
26 **REBUTTAL TESTIMONY**

27
28 **Q. What is the purpose of your rebuttal testimony?**

29
30 A. The purpose of my rebuttal testimony is to respond to the testimony submitted by
31 the Michigan Public Service Commission Staff ("Staff") and by Energy

1 Michigan. First, I will point out several instances where Staff has adopted
2 positions consistent with those taken by The Detroit Edison Company ("Edison"
3 or "the Company") to which the Attorney General has already objected. Second,
4 I will address Staff's approach to the definition, measurement and recovery of
5 stranded costs. Third, I will discuss Staff's proposed treatment of customers
6 leaving to and returning from customer choice service. Finally, I will comment
7 on Staff's proposed acceptance of the 11.0 percent return to equity capital that
8 was prescribed by the Commission in Edison's last rate case, Case No. U-10102.
9

10 **Staff's Adoption of Objectionable Edison Positions**

11
12 **Q. Which of Edison's positions has Staff adopted to which you have already**
13 **objected?**

14
15 **A.** Staff has adopted four of Edison's positions to which I have already objected in
16 previous testimony.

17
18 First, Staff has adopted Edison's proposal to establish rate increases in this
19 proceeding that will apply to small commercial customers when their rates are
20 uncapped on January 1, 2005 and to residential customers when their rates re
21 uncapped on January 1, 2006.¹ In my testimony in both the interim phase and the
22 final rates phase, I have emphasized the impropriety of increasing rates for the
23 years 2005 and 2006 based on projected 2004 costs. This point is particularly
24 relevant because some cost elements, notably pensions and OPEBs, will likely
25 decline during the years 2005 and 2006 relative to 2004.²

26
27 Second, Staff has adopted Edison's proposal to apply any increase in revenue
28 authorized in this case across the board to all uncapped customers and to the

¹ March 5, 2004 Testimony of Staff witness Collins, pages 3-4.

² 10 T 1780, 1781 and March 5, 2004 Testimony of AG witness King, pages 5-7.

1 capped customers when their price caps expire.³ As I have previously pointed
2 out, this proposal ignores the prohibition in Section 10d(2) against cost shifting.
3 Section 10d(2) explicitly prohibits shifting costs from capped to uncapped
4 customers. Both Edison's class cost of service study and my modifications to that
5 study reveal that rates to uncapped secondary service customers cannot be
6 increased without shifting costs to those customers from other classes, particularly
7 capped customer classes. My modification of Edison's study indicates that only a
8 modest increase could be applied to primary service customers without cost
9 shifting.

10
11 Third, although Staff has considerably reduced the amount of that charge, Staff
12 has still accepted Edison's proposal to charge ratepayers for the "Control
13 Premium" that Edison paid to acquire MCN Energy.⁴ As I pointed out in my
14 March 5, 2004 testimony, any charge to recover the merger premium has nothing
15 to do with the provision of electric service to Edison's customers; it represents a
16 double-recovery of the premium by previous MCN shareholders and, to some
17 extent, Edison shareholders as well; and it sets a very undesirable precedent for
18 future utility mergers. Furthermore, the premium cost was paid by DTE, not
19 Edison, and the Commission must base rates on Edison's costs of service, not on
20 Edison's hypothetical avoided costs.⁵

21
22 Finally, Staff has adopted Edison's proposal to recover transmission costs in the
23 Power Supply Cost Recovery ("PSCR") factor. Transmission costs do not fit into
24 the statutory definition of PSCR costs. They are not variable and unpredictable,
25 and they are based on maximum demand, not on energy consumption, which is
26 the measure by which PSCR costs are recovered.

27
28
29

³ March 5, 2004 Testimony of Staff witness Collins, pages 3.

⁴ March 5, 2004 Testimony of Staff witness Collins, pages 3.

1 **Staff's Treatment of Stranded Costs**

2
3 **Q. What does Staff propose with respect to stranded costs?**

4
5 A. Staff witness George Stojic proposes: (1) to terminate the rate equalization and
6 securitization offset credits, (2) to include net stranded costs for 2002, 2003, and
7 two months of 2004 as a transition charge in Edison's RAST tariff, (3) to
8 terminate and replace the current stranded cost methodology, (4) to modify the
9 choice program's return to service provisions, and (5) to allocate production plant
10 fixed cost recovery associated with customer choice migration.⁶

11
12 **Q. How does Staff define stranded costs?**

13
14 A. Staff has two somewhat contradictory definitions of stranded costs, both of which
15 are articulated by Staff witness George Stojic. The first harkens back to Case No.
16 U-11290 when the Commission first defined stranded costs and identified the
17 various categories of those costs. The Commission defined stranded costs as
18 "costs incurred during the regulated era that will be above market prices and those
19 costs necessary to facilitate the transition to competitive markets."⁷ It listed five
20 categories of stranded costs: (1) regulatory assets, (2) capital costs of nuclear
21 plant, (3) capacity costs in power purchase agreements, (4) employee retraining
22 costs, and (5) specific costs of implementing the direct access system.⁸

23
24 Mr. Stojic cites a second definition of stranded costs found in the three previous
25 cases in which the Commission has addressed net stranded costs (U-12469 [sic U-
26 12639], U-13350, and U-13380). He states that the method adopted in those cases
27 was appropriate during the rate freeze, but was very contentious. Furthermore, he
28 observes that it has a number of drawbacks:

⁵ March 5, 2004 Testimony of AG witness King, pages 21-23.

⁶ March 5, 2004 Testimony of Staff witness Stojic, page 5.

⁷ Page 7 in the Commission's June 5, 1997, Opinion and Order in U-11290.

⁸ Page 12 in June 5, 1997, Opinion and Order.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

- Results are highly sensitive to sales volumes.
- Changes in weather, economic activity and other factors can influence the method's results even though these factors have nothing to do with migration to customer choice.
- The method creates much uncertainty as to the course of future stranded cost calculations, which can undermine the customer choice program.
- After rate freezes expire the current method implies that customers going to choice have an indefinite obligation to pay fixed generating costs for generating plant they do not use or intend to use because the Commission's current method does not have an obvious termination point for stranded cost calculations.⁹

Q. Has Staff used the Case No. U-12639 methodology to calculate stranded costs in this case?

A. Yes. Notwithstanding the infirmities of the Case No. U-12639 stranded cost methodology, Staff has adopted it to calculate Edison's net stranded costs for 2002, 2003, and for that portion of 2004 for which rates have been frozen. Mr. Stojic recommends a transition charge to recover these "historical production fixed costs." based on this methodology. In doing so, he goes beyond the definition of stranded costs in Case No. U-11290 by examining whether the revenue requirements of non-securitized production assets have been covered by production-related revenue during the years since the "regulated era."

Q. What has Staff calculated with respect to historical production fixed costs?

A. Staff purports to have found the following stranded costs:¹⁰

⁹ March 5, 2004 Testimony of Staff witness Stojic, page 6.
¹⁰ Id., page 15.

1	• 2002	\$3,518,000
2	• 2003	52,150,000
3	• January, February 2004	<u>8,690,000</u>
4	Total	\$64,358,000

5

6 **Q. How does Staff propose to recover these stranded costs?**

7

8 A. Mr. Stojic proposes either of two methods. One would be to maintain the 4-mill
 9 transition charge adopted by the Commission in the interim phase of this
 10 proceeding. This charge would recover Staff's \$64.36 million in 24 to 28 months,
 11 depending on the assumed level of choice customer migration. The second
 12 proposal is to amortize the stranded costs over five years through a transition
 13 charge beginning at 2 mills, but trued up as the volume of choice consumption
 14 changes over time.¹¹

15

16 **Q. Is Staff's position on stranded cost definition, measurement and recovery**
 17 **consistent?**

18

19 A. No. Staff begins by proposing to return to the concept of stranded costs as they
 20 were defined in Case No. U-11290. As Mr. Stojic has noted, all stranded costs
 21 incurred during the regulated era under this definition have been securitized, and
 22 the remaining transition costs, those relating to employee retraining and choice
 23 implementation, are (or will be) recovered through charges to choice customers.
 24 Going forward, there should be no further stranded costs because current and
 25 future costs are not incurred "during the regulated era."

26

27 Having adopted the original Case No. U-11290 definition of stranded costs, Staff
 28 then superimposes further stranded costs based on the methodology of Case No.
 29 U-12639. But Staff is unwilling to have stranded costs go on forever, which
 30 would be the result of the indefinite application of the U-12639 methodology.
 31 Instead, Staff proposes to cut off all further U-12639-based stranded costs at the

¹¹ Id., page 15.

1 end of February 2004. Staff apparently adopts this proposal simply to provide
2 closure to the issue of stranded costs.¹²
3

4 **Q. What do you recommend with respect to the treatment of stranded costs?**

5
6 A. I agree with Staff that some closure must be brought to this issue. This closure
7 requires resolving the question posed by the Commission in Case No. U-12639
8 and the other stranded cost cases. In each of those cases, the Commission
9 inquired whether there were any further stranded production costs beyond those
10 identified in Case No. U-11290. It did so by comparing the fixed costs of
11 production plant and purchased power with the revenue that can be related to
12 those costs. In every case to date, the Commission found that there were no
13 stranded costs.

14
15 As I have demonstrated in earlier testimony – and will further demonstrate in this
16 testimony -- a proper application of the Commission's test reveals that there
17 continue to be no further stranded production plant costs beyond those identified
18 in Case No. U-11290 and subsequently securitized. I therefore recommend
19 closing the issue of stranded costs with a finding that all such costs have been
20 captured in securitization bond and tax charges.

21
22 **Q. Why has the Staff found \$64.36 million in stranded costs when you have**
23 **recommended none?**

24
25 A. Pursuant to the Case No. U-12639 methodology, Staff witness William Kusiak
26 has calculated the revenue requirement applicable to the fixed components of

¹² Implementation costs have been separated from the first three categories of stranded costs identified in U-11290. See pages 2-3 in the MPSC's Opinion and Order for Case Nos. U-11955 and U-11956 dated October 24, 2000. Staff proposes a separate component of its stranded cost charge for customer choice implementation costs and a third component for a low income and energy efficiency charge. I am not addressing those components in this testimony.

1 Edison's non-nuclear generating facilities and purchased power contracts for the
2 years 2002, 2003, and he has projected the 2003 costs into the first two months of
3 2004.

4
5 The weakness in Staff's analysis lies in the development of fixed production-
6 related revenue, sponsored by Staff witness Daniel Blair. According to Mr.
7 Stojic's testimony, Staff followed a three-step procedure:

- 8
9
- 10 • Use the Company's last cost of service study considered by the Commission
11 in setting rates prior to the rate freeze to estimate the percentage of revenue in
12 the cost of service attributable to production fixed costs;
 - 13 • Multiply that percentage times current revenue to estimate the amount of
14 revenue in current rates allocable to production fixed costs;
 - 15 • Add net revenue from third party sales.¹³

16 Mr. Blair has based production-related revenue on production-related costs. This
17 procedure virtually guarantees that whenever there is an overall revenue shortfall,
18 some of that shortfall will be allocated to the production function. The shortfall
19 may have nothing whatever to do with the implementation of customer choice.
20 Indeed, the shortfall would appear even if there were no choice customers at all.

21
22 **Q. Is there an alternative method for determining production-related revenue?**

23
24 **A.** Yes. It is fairly simple matter to determine the revenue allocable to the
25 distribution function and thereby, through subtraction, the revenue relevant to the
26 production and transmission functions. Edison purports to have identified the unit
27 revenue requirements of each of the functions that it continues to provide to
28 choice customers through its Retail Access Service Tariff ("RAST"). On page 2
29 of my Exhibit I-56, I have applied the RAST rates to the corresponding billing
30 determinants for the entirety of Edison's 2002 customer base. From this

1 procedure I derive the revenue that can be ascribed to the distribution and sub-
2 transmission functions. All remaining revenue must relate to transmission and
3 production functions.
4

5 **Q. Have you applied your estimate of production and transmission-related**
6 **revenue to the costs developed by Staff witness Kusiak?**

7
8 A. Yes. Exhibit I-____(CWK-7) compares my estimate of production and
9 transmission-related revenue with production and transmission-related revenue
10 requirement using Mr. Kusiak's fixed production costs, all for the year 2002. I
11 begin with total revenue for the year (line 1) and subtract distribution revenue,
12 developed in Exhibit I-56 (line 2) to derive total generation and transmission
13 revenue (line 3). I then subtract fuel and purchased power (lines 4 and 5) on the
14 grounds that, absent the rate freeze, these will be recovered dollar-for-dollar
15 through the PSCR mechanism. After applying a jurisdictional factor (line 8), I
16 further subtract revenue generated by the Securitization Bond, Securitization Tax,
17 and Nuclear Decommissioning Surcharges (lines 9-11) to derive the jurisdictional
18 base rate generating and transmission revenues (line 12).
19

20 I then compare these revenues with the fixed production-related revenue
21 requirement developed by Mr. Kusiak, the MISO and ITC charges identified in
22 Exhibit A-16, Schedule F7-4, and the revenue requirement pertaining to Edison's
23 remaining transmission facilities, developed on page 2 of my exhibit.. I find that
24 the revenues exceed the revenue requirements by \$384 million.
25

26 **Q. What is your conclusion with respect to stranded costs?**

27
28 A. I conclude that there are no stranded production costs outside of those already
29 securitized, nor have there been any since customer choice was implemented. I

¹³ *Id.*, page 14.

1 therefore recommend the Commission close the issue of stranded costs by making
2 my conclusion permanent.

3
4 **Staff's Treatment of Transfers Into and Out of Choice Service**

5
6 **Q. What are Staff's proposals with respect to the transfer of customers into and**
7 **out of customer choice service?**

8
9 A. Staff witness Stojic proposes that once a customer leaves for customer choice,
10 that customer cannot return to Edison's bundled rates for three years, and that the
11 customer must provide at least twelve months' notice prior to returning to bundled
12 rate service. Mr. Stojic recommends that if a customer must return to Edison's
13 service prior to these limitations, the customer's rate should be set at the higher of
14 incremental costs to serve the customer or 110 percent of the appropriate tariff
15 rate.¹⁴

16
17 **Q. What is your assessment of these proposals?**

18
19 A. I believe they are unduly burdensome on customers seeking to return to bundled
20 service. Few customers can project their electrical needs three years into the
21 future, and no customer can predict the shape and health of the alternative energy
22 supply market three years out. Moreover, the penalty of 10 percent over the tariff
23 rate is too formulaic. It applies to any returning customer regardless of load
24 curve, time of use, or volume of load.

25
26 **Q. Is there a better alternative?**

27
28 A. Yes. I recommend the limitations proposed by Energy Michigan witness Richard
29 Polich. Mr. Polich would establish a one-year notice requirement for any
30 customer choosing to leave Edison's retail service and a corresponding one-year

¹⁴ Id., page 12.

1 notice for a choice customer returning to Edison. He proposes charging
2 customers taking Edison generated power before the one-year notice elapses the
3 higher of either the PSCR rate or the market rate for the power consumed.¹⁵
4

5 **Q. Do you also accept the condition proposed by Mr. Polich that choice**
6 **customers be excused from paying “subsidiaries” to full service customers?**

7
8 A. No. “Subsidies” as Mr. Polich uses that term include securitization and tax
9 charges that are mandated by law or regulation and must be paid by all customers,
10 not just choice customers. Those charges are the price that choice customer must
11 pay to have alternative power resources available to them.
12

13 **Staff’s Return on Equity**

14
15 **Q. What rate of return on common equity does the Staff recommend for**
16 **Edison?**

17
18 A. Staff recommends an 11.0 percent return on Edison’s equity capital.
19

20 **Q. What is the basis for Staff’s recommendation?**

21
22 A. This 11.0 percent return is the high end of a range of 10.0 to 11.0 percent that
23 Staff witness Brian Ballinger has identified as Edison’s equity capital cost. It is
24 also the rate of return that the Commission approved in the last Edison rate case,
25 Case No. U-10102.¹⁶
26

27 **Q. Does Mr. Ballinger’s testimony actually support adoption of 11.0 percent as**
28 **Edison’s cost of equity capital?**
29

¹⁵ March 5, 2004 testimony of Energy Michigan witness Polich, page 17, 18.

¹⁶ March 5, 2004 testimony of Staff witness Ballinger, page 4.

1 A. No. It does not, for two reasons. First, Mr. Ballinger's various analyses do not
2 support 10.0 to 11.0 percent as the range of Edison's equity return. Second, Mr.
3 Ballinger provides no rationale for selecting the high end of his range as the
4 appropriate rate of return.

5
6 **Q. Why do you say that Mr. Ballinger's analyses do not support 10.0 to 11.0**
7 **percent as the range of Edison's equity return?**

8
9 A. Mr. Ballinger uses three techniques for estimating Edison's rate of return to
10 equity, Discounted Cash Flow ("DCF"), Capital Asset Pricing Model ("CAPM"),
11 and the Interest Rate Risk Premium. Mr. Ballinger found the following ranges of
12 return under these three approaches:¹⁷

<u>Approach</u>	<u>Low</u>	<u>High</u>
DCF	8.99%	10.80%
CAPM	9.43%	11.02%
Risk Premium	10.80%	10.95%

13
14
15
16
17 If we take a simple average of the low and the high ends of these three
18 approaches, we find that the range is not 10.0 to 11.0 percent, but 9.74 to 10.92
19 percent. An 11.0 percent return is outside of this range.

20
21 **Q. Does Mr. Ballinger explain why he has adopted the high end of his range of**
22 **equity returns?**

23
24 A. No. Mr. Ballinger provides no explanation for his recommendation to set
25 Edison's equity return at the high end of his range. Conventionally, rate of return
26 experts select the middle of the range of equity returns that they estimate. That
27 was the approach used by the Company's rate of return witness, Dr. Morin, who
28 developed 14 different equity return estimates and selected the median and the
29 mean value of the entire range.¹⁸

¹⁷ Id., page 25.

¹⁸ Testimony of Edison witness Morin, page 50.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

Q. What would be the return if Mr. Ballinger selected the middle of his range of equity returns?

A. The midpoint of the range of returns Mr. Ballinger has selected would be 10.5 percent. The mid-point of the range of returns that he actually found is 10.33 percent.

Q. At page 4 of his testimony, Mr. Ballinger appears to justify his selection of 11.0 percent on the grounds that it is the equity return adopted by the Commission in Case No. U-10102. Is that a valid reason for accepting an 11.0 percent equity return allowance?

A. No. To the contrary, this is a valid reason for rejecting 11.0 percent as the current equity return allowance. There are two reasons to believe Edison's current equity return is lower than that approved by the Commission in Case No. U-10102, one external to Edison, the other internal.

Q. What is the external reason for believing that Edison's current equity return is lower than the 11.0 percent approved in Case No. U-10102?

A. The external reason is that capital costs are lower now than they were when Case No. U-10102 was decided. The Commission order in that case is dated January 21, 1994, and so its capital cost findings would have reflected conditions during the year 1993. In 1993, the average yield on Moody's Baa corporate bonds was 7.93 percent. During the week of March 12, 2004, the corresponding yield was 6.06 percent. In 1993, the average yield on 10-year Treasury Bonds was 5.87 percent. As of March 12, 2004, 10-year Treasury bonds were yielding 3.75 percent.¹⁹

¹⁹ www.federalreserve.gov/releases/h15

1 While there is no direct correspondence between the yields on bonds and the
2 required returns on equity, there is little doubt that bond yields and equity return
3 requirements change over time in the same direction. That is because bonds and
4 equity are competitors for investors' money. Investors would not purchase low-
5 yielding bonds if they believed that much better returns are obtainable from
6 stocks. Low bond yields are therefore evidence of lower expected returns from
7 stocks. For this reason, it is inconceivable that a cost of equity found appropriate
8 based on 1993 data would still be appropriate in 2004.

9
10 **Q. What is the internal reason for believing that Edison's current equity return**
11 **is lower than the 11.0 percent approved in Case No. U-10102?**

12
13 **A.** The internal reason for rejecting the Case No. U-10102 equity return is found in
14 the testimony of Edison's own policy witness, Michael Champley. At page 35 of
15 his prefiled testimony,²⁰ he notes that the securitization of the Company's
16 investment in the Fermi 2 nuclear plant has made Edison a financially smaller
17 utility, with somewhat less financial risk, than it had prior to securitization. Mr.
18 Ballinger himself acknowledges this change in Edison's risk at page 16 of his
19 testimony.

20
21 A further reduction in financial risk relates to the change in Edison's capital
22 structure. In its decision in Case No. U-10102, the Commission found that the
23 equity proportion of Edison's capital structure was 40 percent.²¹ In the current
24 case, Staff witness Kirk Megginson recommends a 46 percent equity structure.²²
25 It appears that Edison's capital structure is now less levered, that is, less risky
26 than it was in 1993.

27

²⁰ 6 T 742

²¹ Opinion and Order, Case No. 10102, January 21, 1994, page 18.

²² March 5, 2004 testimony of Staff witness Megginson, page 3.

1 Thus, even if everything else were the same, Edison's substantially reduced
2 financial risk should translate into a lower equity return requirement than was
3 found Case No. U-10102.

4
5 **Q. What is your recommendation as regards Edison's equity return?**

6
7 A. I have performed no independent analyses of Edison's equity return. However,
8 based solely on Mr. Ballinger's and Mr. Megginson's testimony and exhibits, an
9 equity return of 10.33 percent would be appropriate.

10
11
12 **SUPPLEMENTAL TESTIMONY**

13
14 **Q. What is the purpose of your supplemental testimony?**

15
16 A. The purpose of this supplemental testimony is to revise my recommended
17 allowances for pensions and Other Post-Employment Benefits ("OPEBs")

18
19 **Q. What have you recommended with respect to these expense allowances?**

20
21 A. In my testimony of March 5, 2004 concerning final rates, I recommended that the
22 Commission adopte normalized allowances for pensions and OPEBs based on the
23 average of the last three years' recorded expenses. Accordingly, I recommended
24 pension expense of \$74.5 million instead of the Company's proposed \$113.3
25 million and OPEB expenses of \$81.7 million instead of the Company's proposed
26 \$97.5 million.²³

27
28 **Q. Why are you revising these recommended allowances?**

29

²³ March 5, 2004 testimony of Attorney General witness King, pages 16, 18.

1 A. Staff witness William Aldrich points out that 22 percent of these costs have been
2 capitalized and recognized in the cost of added plant.²⁴ Accordingly, I am
3 revising my recommended allowances to reflect the fact that only 78 percent of
4 the costs as calculated in my earlier testimony should be recognized as expenses.

5
6 **Q. What are your revised allowances?**

7
8 A. My recommended normalized expense allowances are as follows:

9	<u>Item</u>	<u>Previous</u>	<u>Revised</u>
10	Pensions	\$74,447,667	\$58,069,180
11	OPEBs	\$81,737,000	\$63,754,860

12
13 **Q. Does this complete your testimony at this time?**

14
15 A. Yes. It does.

²⁴ March 5, 2004 testimony of Staff witness Aldrich, page 7.

Detroit Edison Company
Stranded Cost Calculation, 2002
(Dollars in Thousands)

1	Total Revenue	Ex A-5, Sch E-1, p.2, Col 1, Ln 2	\$ 3,741,598
2	Less Distribution Revenue	Ex. I-56, p.2, Ln.13D	1,161,613
3	Equals G & T Revenue	Ln 1 - Ln 2	2,579,985
4	Less Fuel & Handling Expense (PSCR)	Ex A-5, Sch E-I, p 2, Col 1, Ln 4	637,312
5	Less Purchased Power (PSCR)	Ex A-5, Sch E-I, p 2, Col 1, Ln 5	385,275
6	Equals Fixed G&T Revenue	Ln 3 - Ln 4 - Ln 5	1,557,398
7	Times Jurisdictional Revenue Factor	Ex A-5, Sch E-I, Ln 2, Col 2/Col 1	0.98357226
8	Equals Jurisdiction G&T Revenue	Ln 6 x Ln 7	1,531,813
9	Less Securitization Surcharge	\$.00374 x 53,586,000 (1)	200,412
10	Less Securitization Tax	\$.00099 x 53,586,000 (1)	53,050
11	Less Nuclear Decommissioning	\$.000818 x 53,586,000 (1)	43,833
12	Equals Jurisdictional Base Rate G&T Revenue	Ln 8 - Ln 9 - Ln 10 - Ln 11	1,234,518
13	Less Staff Fixed Generation Revenue Requirement.	Ex. S-_____(WJK-1), p 2	561,186
14	Less MISO and ITC Expense	Ex A-16, Sch F7-4	125,031
15	Less Edison Transmission Revenue Requirement	Page 2	164,371
15	Equals Excess Revenue over Rev. Requirement	Ln 12 - Ln 13 - Ln 14	\$ 383,930

(1) Annual MWH Sales from Ex. A-16, Sch F1-2, Col f, Ln 5.

Detroit Edison Company
Transmission Revenue Requirement, 2002
(Dollars in Thousands)

	Source	
1 Jurisdictional Transmission Rate Base	WP A5E12, p 7, Col 2, Ln3	290,131
2 Pre-Tax Rate of Return	Ex S-_____(WJK-1), Ln 2	9.88%
3 Return Required	Ln 1 * Ln 2	28,665
4 Depreciation	WP A5E12, p 148, Col 2, Lns 15, 19, 23	4,049
5 Property Tax Factor	Kusiak Sheet 2, Ln 13	2.7959%
6 Transmission Property Tax	Ln 1 * Ln 5	8,112
7 Total Jurisdictional Rate Base	WP A5E12, p 7, Col 2, Ln 1	8,528,159
8 % Transmission	Ln 1/Ln 7	3.402%
9 Total Insurance	Kusiak Sheet 2, Ln 19	7,426
10 Jurisdictional Factor	Kusiak Sheet 2, Ln 22	98.001%
11 Jurisdictional Insurance	Ln 9 * Ln 10	7,278
12 Transmission Insurance	Ln 8 * Ln 11	248
13 Operating expense	WP A5E12, p 17, Col 2, Ln 19	120,847
14 Maintenance expense	WP A5E12, p 17, Col 2, Ln 20	2,451
19 Transmission Revenue Requirement	Sum Lns 3, 4, 6, 12, 13, 14	\$ 164,371

**REBUTTAL TESTIMONY OF
CHARLES W. KING**

JUL 22 2004

INTRODUCTION

1
2
3
4
5
6
7 **Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.**

8
9 A. My name is Charles W. King. I am president of the economic consulting firm of
10 Snavelly King Majoros O'Connor & Lee, Inc. My business address is Suite 410,
11 1220 L Street, N.W., Washington, DC 20005.

12
13 **Q. FOR WHOM ARE YOU APPEARING IN THIS CASE?**

14
15 A. I am appearing on behalf of the City of O'Fallon, Illinois.

16
17 **Q. ARE YOU THE SAME CHARLES W. KING WHO SUBMITTED DIRECT**
18 **TESTIMONY ON BEHALF OF THE CITY OF O'FALLON IN THIS**
19 **CASE ON FEBRUARY 5, 2003?**

20
21 A. Yes, I am.

22
23 **Q. DOES THAT TESTIMONY CONTAIN DESCRIPTIONS OF YOUR**
24 **EXPERIENCE AND QUALIFICATIONS?**

25
26 A. Yes, it does. Exhibit 1.1 to that testimony is a resume of my experience. Exhibit
27 1.2 is a listing of my expert witness appearances before regulatory agencies.

28
29 **Q. DO YOU HAVE ANY CORRECTIONS TO MAKE TO YOUR DIRECT**
30 **TESTIMONY?**

31

1 A. Yes. On page 9 of my prefiled direct testimony, at line 30, the word "prices"
2 should be changed to "yields," so that the line reads, "...their stocks will trade at
3 high yields, and the rate of return indicators..."

4
5 On page 34, at line 16, the number "150" should be changed to 70; on line 18, the
6 number "\$145.6" should be changed to "\$145.9;" and the number "\$218.4"
7 should be changed to "\$102.1." The entire paragraph should read as follows:

8
9 "They are enormous. For IAWC's largest single plant account,
10 Transmission and Distribution Mains (#331.11), retirement costs amount
11 to 70 percent of the original cost. The test year amount in this account for
12 the Southern/Peoria/Streator/Pontiac Districts is \$145.9 million. The
13 retirement cost that is being depreciated is therefore \$102.1 million."

14
15 I should also correct a column heading on O'Fallon Exhibit 1.4. Column B of
16 that exhibit should read, "Discount @ 5.01%." A revised version of that exhibit is
17 attached.

18
19 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

20
21 A. My Direct Testimony addressed three topics, rate of return, depreciation, and the
22 need for a wholesale rate classification. This rebuttal testimony will address the
23 representations of the other parties that have been made with respect to these
24 issues. First, I will respond to the agreement among the Commission Staff
25 ("Staff"), the Illinois-American Water Company ("IAWC" or "the Company"),
26 and the Illinois Large Water Consumers ("ILWC") regarding the cost of IAWC's
27 equity capital. I will also address the capital structure proposed by Staff witness
28 Sheena Kight.

29
30 I will next respond to the rebuttal testimony of IAWC witnesses Ronald Stafford
31 and Earl Robinson concerning my proposed treatment of retirement costs.

1
2 Finally, I will present a revised cost of service study for wholesale customers in
3 the Southern Division. That study will show the adjustments that should be made
4 to the rate structures recommended by the Company, Staff and the Attorney
5 General to recognize the characteristics of wholesale customers. I will conclude
6 by responding to the comments of IAWC witness Stafford concerning my
7 wholesale rate proposal.
8

9 **RATE OF RETURN**

10
11 **Q. WHAT RATE OF RETURN HAVE THE STAFF, THE COMPANY AND**
12 **ILWC AGREED TO RECOMMEND TO THE COMMISSION?**

13
14 A. Mr. Moul reports that these parties have agreed to the Staff's recommended rate
15 of return to equity. In her original testimony, Staff witness Sheena Kight
16 recommended a return to equity of 10.24 percent, but I have received a revised
17 version of Ms. Kight's Schedule 6.01 that shows a return to equity of 10.27
18 percent. I presume that this is the agreed value that these parties will recommend
19 to the Commission.
20

21 **Q. IS THIS RECOMMENDATION REASONABLE?**

22
23 A. No. The Commission's last equity return finding for IAWC was 10.20 percent in
24 Docket No. 00-0340, decided on February 15, 2000. This value is seven basis
25 points lower than the 10.27 percent that Staff witness Kight has recommended.
26 As I point out in my direct testimony, interest rates have declined since February
27 2000. In February of 2003, the yield on 10-year Treasury bonds was 3.90 percent,
28 which is 262 basis points lower than the 6.52 percent yield on the same bonds
29 when the Commission last set IAWC's equity return. Yields on high-grade
30 corporate bonds were 6.98 percent when the Commission last examined IAWC's
31 equity return. In February of this year, they were 5.95 percent. Baa corporate

1 bonds were yielding 8.29 percent in February 2000; three years later they were
2 yielding 7.06 percent.¹

3
4 While I do not contend that required equity returns have declined in lock step with
5 interest rates, it is inconceivable that they have increased. Accordingly, there is
6 no justification whatever for assuming that IAWC's equity cost is higher now
7 than it was two years ago. Yet, that is Ms. Kight's assumption.

8
9 **Q. WHY HAS MS. KIGHT ARRIVED AT A HIGHER RATE OF RETURN**
10 **THAN YOU BELIEVE JUSTIFIED BY THE TREND IN INTEREST**
11 **RATES?**

12
13 A. Ms. Kight has committed the same two fundamental errors that IAWC witness
14 Paul Moul committed. First, she has included gas distribution in her comparison
15 samples for purposes of her Discounted Cash Flow ("DCF") analysis. Second,
16 she has relied on the Capital Asset Pricing Model ("CAPM"), which is an
17 unreliable and somewhat subjective measure of equity return.

18
19 **Q. WHY IS IT AN ERROR FOR MS. KIGHT TO INCLUDE GAS**
20 **DISTRIBUTION COMPANIES IN HER SAMPLE OF COMPARISON**
21 **COMPANIES?**

22
23 A. At pages 11 and 12 of my prefiled direct testimony, I present a number of reasons
24 why the business risk of gas distribution companies is greater than that of water
25 companies. I point out that IAWC witness Paul Moul's own data demonstrate
26 that investors find gas distribution companies to be more risky than water
27 companies. He finds that the DCF rate of return for gas distribution companies is
28 11.97 percent, while that for water companies is only 9.68 percent. This
29 difference of 229 basis points is too great to be discounted as a mere chance

¹ www.federalreserve.gov/releases/h15

1 happening created by data variability. It has to reflect perceived differences in
2 risk.

3
4 Ms. Kight finds much the same thing. Her DCF analysis develops a required
5 return to gas distribution companies of 10.64 percent, but her return to water
6 companies is only 9.39 percent. She provides no explanation for the 125 basis
7 point difference between these two values. Instead, she regards that an average of
8 the returns to gas and water companies is appropriate for IAWC, which is
9 exclusively a water company. However, since gas company returns are not
10 relevant or appropriate, factoring them into an "average" leaves the average
11 irrelevant and inappropriate.

12
13 **Q. WHY DO YOU OBJECT TO MS. KIGHT'S RELIANCE ON THE**
14 **CAPITAL ASSET PRICING MODEL?**

15
16 A. What Ms. Kight refers to as her "Risk Premium Analysis" is in fact the Capital
17 Asset Pricing Model, at least as described by Mr. Moul. It encounters all of the
18 problems that I discuss on pages 22 and 23 of my direct testimony.

19
20 Ms. Kight does a rather better job of describing the risk-free rate of return than
21 does Mr. Moul, but her discussion still conveys the very great amount of
22 discretion that goes into selecting this basic measure. I question her conclusion
23 that because common equity theoretically has an infinite life, its market-required
24 rate of return reflects the inflation and real risk-free rates anticipated to prevail
25 over the long run.² While common equity may have an infinite life, the average
26 holding time of most common shares is not indefinite. It varies from company to
27 company, and it does conform to any given period.

28
29 Ms. Kight uses "adjusted" betas and those of Value Line, which are also adjusted.
30 The adjustment assumes that there is an irreducible minimum value to beta of .35

² ICC Staff Exhibit 6.0 (Kight Testimony), page 23.

1 to which the specific beta of the firm or portfolio should be added. The source of
2 this .35 minimum beta is an article by Marshall E. Blume that was published in
3 the March 1971 issue of The Journal of Finance. The cause of the .35 minimum
4 beta is the period-to-period relationship of portfolios of stock. The .35 is the
5 intercept of regressions of beta coefficients of these portfolios from one period to
6 the next as measured by portfolios dating from 1933 to 1968.

7
8 Ms. Kight asserts two reasons for using these adjusted betas. First, betas tend to
9 regress towards the market mean value of 1.0 over time, and second, empirical
10 tests suggest that the relationship between risk and required return is flatter than
11 the raw betas predict. The first of these reasons is true for portfolios of stocks,
12 because as time goes on, the benefits of diversification tend to apply to any
13 portfolio, even one with a very low or very high beta. This is true of portfolios,
14 but it does not follow that the beta of an individual stock tends towards 1.0. I
15 accept that the second reason is correct, simply because, as I discussed in my
16 direct testimony, the assumption of linearity between beta and relative risk leads
17 to absurd conclusions.

18
19 In any case, Mr. Kight's CAPM analysis displays the extreme sensitivity of this
20 approach to the analyst's selection of parameters. For example, had Ms. Kight
21 picked as her risk-free rate the 10-year Treasury yield of 3.9 percent (February
22 2003)³ instead of the long-term Treasury yield, her CAPM return for water
23 companies would have been 8.77 percent instead of 10.11 percent. If she had just
24 used her .44 regression beta, rather than the .52 average of that beta and Value
25 Line's beta, her water company return would have been 9.40 percent, matching
26 almost exactly her DCF return.

27
28 **Q. WHAT RATE OF EQUITY RETURN IS APPROPRIATE FOR IAWC**
29 **BASED ON MS. KIGHT'S TESTIMONY?**
30

³ www.federalreserve.gov/releases/h15

1 A. If we simply disregard her gas distribution companies, and apply her method of
2 selecting an equity return allowance just to the water companies, the rate of equity
3 return would be the average of her 9.39 percent DCF return and her 10.11 percent
4 risk premium return, or 9.75 percent. Adding the two basis points for flotation
5 costs yields an allowed return of 9.77 percent.

6

7 If we accept only Ms. Kight's beta regression and not that of Value Line, we have
8 a consensus finding of 9.4 percent using both the DCF and the risk premium
9 approaches. Adding the two basis points for flotation costs produces a rate of
10 equity return of 9.42 percent.

11

12 These rates of return pertain to Ms. Kight's sample of eight water companies, all
13 of which are much smaller than the IAWC's parent company, American Water
14 Works, or its new parent, RWE Aktiegesellschaft. Mr. Moul claims that small
15 companies incur greater risk than large companies. If so, then the rate of return
16 should be lower than the 9.4 percent developed by Ms. Kight.

17

18 **Q. DO YOU AGREE WITH MS. KIGHT'S CAPITAL STRUCTURE?**

19

20 A. I do, but with one relatively small exception. I question the propriety of including
21 any added equity to reflect the increased revenue resulting from this rate case. As
22 I point out in my direct testimony, this practice has the effect of making the rate
23 case circular. The greater the rate increase, the more the retained earnings, the
24 higher the cost of capital, and the greater the rate increase. Admittedly, the effect
25 is not dollar-for-dollar, but I believe it is a poor regulatory practice to have any
26 component of the revenue requirement influenced by the level of revenue to be
27 allowed in the rate case at hand.

28

29 **Q. ACCEPTING THE RATE OF EQUITY RETURN WHICH MS. KIGHT'S**
30 **TESTIMONY INDICATES, WHAT IS THE COMPOSITE COST OF**
31 **CAPITAL TO IAWC?**

1
2 A. The data presented on Ms. Kight's Revised Schedule 6.01 indicate the following
3 composite cost of capital:

4 Table 1
5 Cost of Capital – Illinois-American Water Company
6

Class of Capital	Amount	Percent	Cost	Weighted Cost
Short-Term Debt	9,707,764	1.81%	1.60%	0.03%
Long-Term Debt	284,559,791	53.08%	5.06%	2.69%
Common Equity	241,836,431	45.11%	9.42%	4.25%
Total	536,103,986	100.00%		6.96%

7
8 This revised rate of return of 6.96 percent based on Staff's presentation is actually
9 slightly lower than the 7.14 percent that I recommended in my direct testimony.

10
11 **RETIREMENT COSTS**

12
13 **Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR REBUTTAL**
14 **TESTIMONY?**

15
16 A. In this section of my rebuttal testimony, I will respond to the objections to my
17 proposed treatment of retirement costs that are stated in the testimonies of IAWC
18 witnesses Ronald Stafford and Earl Robinson.

19
20 **Q. PLEASE RESTATE BRIEFLY YOUR PROPOSED TREATMENT OF**
21 **RETIREMENT COST.**

22
23 A. In my direct testimony, I propose as an interim measure that retirement costs be
24 treated in manner set forth in Statement of Financial Accounting Standards No.
25 143, *Accounting for Asset Retirement Obligations*. Unlike the present treatment
26 of retirement costs, SFAS 143 recognizes the lower present value of retirement
27 costs that will not be incurred until many years into the future. It requires that
28 those costs be stated at their present value using a risk-free interest rate as the

1 discount factor. That restated value is amortized each year over the life of the
2 asset. Because the present value increases each year as the asset ages and the
3 retirement costs approach, a second cost must be recognized, and that is the
4 increment in the present value of the retirement costs. These two components,
5 amortization of the present value of the retirement costs and the increment in that
6 present value, constitute the appropriate recovery of retirement costs that should
7 be built into the depreciation rates.

8
9 In O'Fallon Exhibit 1.4, I calculate the negative salvage ratios based on the
10 present value of the retirement costs. I discount the existing negative salvage
11 ratios based on the remaining life of each account for which retirement costs are
12 incurred. I also present the increment in the present value of those retirement
13 cost. In O'Fallon Exhibit 1.5, I demonstrate that application of these rates to the
14 Company's test year plant investment would reduce depreciation expense for the
15 Southern/Peoria/Streator/Pontiac Districts by \$4.25 million.

16
17 I recommend the SFAS 143 treatment only as an interim measure, except possibly
18 for large, individual assets such as treatment plants. The long run solution to the
19 problem of retirement costs for "mass property" accounts is to incorporate the
20 retirement costs of pipes, meters, hydrants or other plant into the capital cost of
21 the replacement facilities. The remaining retirement costs of abandoned facilities
22 that are not replaced should be incorporated into depreciation rates based on the
23 relationship of a five-year average of such costs to total plant in service.

24
25 **Q. WHAT ARE THE OBJECTIONS OF MESSRS. STAFFORD AND**
26 **ROBINSON TO YOUR PROPOSED SFAS 143 TREATMENT?**

27
28 A. Their objections can be summarized as follows:
29

- 1 • SFAS 143 does not apply to ratemaking in this proceeding because there are
- 2 no legal obligations associated with the retirement of IAWC’s transmission
- 3 and distribution mains, services, meters, and hydrants (Stafford, page 42).
- 4 • SFAS 143 is an accounting rule that applies to financial accounting, not
- 5 ratemaking (Stafford, page 43; Robinson, pages 5, 8).
- 6 • The existing methodology has been approved by the Commission (Stafford,
- 7 page 43)
- 8 • The retirement costs recovered under the current system are not enormous
- 9 (Stafford, page 43-44)
- 10 • The retirement costs recovered under the current system are justified by data
- 11 presented in the last case (Stafford, page 43-44).
- 12 • Under my approach, current plant costs would have to be inflated up to future
- 13 costs in order to match net salvage values (Stafford, page 45).
- 14 • The SFAS 143 approach unfairly “back loads” the recovery of retirement
- 15 costs to the end of its life when the property has the highest level of
- 16 maintenance expense and the lowest level of utility (Robinson, page 8).
- 17 • The SFAS 143 procedure will create “intergenerational inequity” (Robinson,
- 18 page 9)
- 19 • All components of depreciation must be based upon a straight line recovery
- 20 mechanism (Robinson, pages 9,13)
- 21 • Additional inflation will cause future retirements to cost more than current
- 22 retirements so that the retirement costs of present plant will increase even
- 23 more than current indications show (Robinson, page 11-12)
- 24 • Ratepayers benefit from the current depreciation proposal in the form of a
- 25 lower rate base (Robinson, page 12)
- 26

27 I have chosen to ignore unsupported conclusionary statements such as Mr.
28 Robinson’s assertions on page 12 of his testimony that my future net salvage ratio
29 for Services is “so far from reality that [it] is not even on the radar screen” and
30 that “my proposal to ignore the impact of inflation on net salvage factors as well
31 as to incorporate net salvage on a present value basis is just plain wrong.”

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Q. WHAT IS YOUR RESPONSE TO MR STAFFORD'S STATEMENT THAT SFAS 143 DOES NOT APPLY TO THIS PROCEEDING BECAUSE THERE ARE NO LEGAL OBLIGATIONS ASSOCIATED WITH THE RETIREMENT OF IAWC'S TRANSMISSION AND DISTRIBUTION MAINS, SERVICES, METERS AND HYDRANTS?

A. It never was my contention that SFAS 143 would necessarily apply to these facilities. My statement is that SFAS 143 provides the template for the proper accounting for future retirement costs, one that recognizes that future costs have lower value than present costs and that it is unfair to charge present ratepayers in current dollars for costs expressed in future dollars.

Q. WHAT IS YOUR RESPONSE TO THE STATEMENTS OF MESSRS. STAFFORD AND ROBINSON THAT SFAS 143 IS AN ACCOUNTING RULE THAT APPLIES TO FINANCIAL ACCOUNTING, NOT RATEMAKING?

A. It is true that the Commission is not bound by accounting rules, but it is not true that accounting and regulation are totally disconnected, as implied by Messrs Stafford and Robinson. Indeed, regulation is based on accounting and accounting concepts. Usually, when regulators depart from Generally Accepted Accounting Principals, they feel obliged to explain the reasons for that departure. Thus, if IAWC were to find that it had legal asset retirement obligations, the Commission would probably have to determine whether to adopt SFAS 143 and, if not, why not. That is what the Federal Communications Commission has done⁴ and the Federal Energy Regulatory Commission ("FERC") is in the process of doing.⁵

⁴ WCB/Pricing 02-35, Order by the Chief, Wireline Competition Bureau, December 20, 2002.
⁵ FERC Docket No. RM02-7-000.

1 However, as I noted in response to the previous question, the reason for my
2 citation of SFAS 143 is not that it necessarily is applicable to IAWC's
3 distribution plant, but that it provides a template for the appropriate treatment of
4 future retirement costs.

5
6 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S STATEMENT THAT**
7 **THE EXISTING METHODOLOGY HAS BEEN APPROVED BY THE**
8 **COMMISSION IN PREVIOUS CASES?**

9
10 A. I do not question his assertion. The reason, I suspect, is that the Commission has
11 been required to respond to the IAWC's depreciation proposals and has never had
12 the opportunity to examine any alternatives. The existing methodology provides
13 IAWC with a permanent and growing advance against costs it has not incurred, so
14 it is unlikely to be challenged by IAWC. I have not seen any evidence of other
15 parties' challenging this methodology in previous IAWC rate cases. The
16 publishing of SFAS 143 provides a good basis for making such a challenge now.

17
18 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S DENIAL THAT THE**
19 **RETIREMENT COSTS RECOVERED UNDER CURRENT RATES ARE**
20 **ENORMOUS?**

21
22 A. They are enormous, as demonstrated by the following table, which covers just the
23 four largest transmission and distribution accounts.

24
25 Table 2
26 Plant Balances and Removal Cost Recovery
27

Acct.	Description	12/31/98 Balance	Salvage	Removal Cost
331	Transmission & Distr. Mains	112,420,988	-40%	44,968,395
333	Services	35,282,323	-300%	105,846,970
334.2	Meter Installations	12,690,820	-250%	31,727,051
335	Hydrants	11,280,788	-100%	11,280,788
	Total Four Accounts	171,674,920		193,823,204

28

1 Source: AUS Consultants, IAWC Depreciation Study as of December 31, 1998.

2
3 The retirement cost that the Company is recovering for just these four accounts
4 amounts to 62 percent of the Company's \$308.7 million plant in service as of the
5 end of 1998.

6
7 These very large retirement cost allowances might be justified if the Company
8 actually spent that much money retiring plant. The reality is otherwise. The
9 retirement costs collected annually through depreciation rates are multiples of the
10 amount actual spent annually in retiring plant, as demonstrated by the following
11 table.

12
13 Table 3
14 Annual Cost of Retirement ("COR") Allowances and Costs
15

	Mains	Services	Meter Install	Hydrants
Balance 12/31/98	112,420,988	35,282,323	12,690,820	11,280,788
Depreciation Rate	1.60%	6.48%	5.05%	3.97%
Net Salvage Ratio	40%	300%	250%	100%
Salvage Portion of Rate	0.46%	4.86%	3.60%	1.98%
Annual COR Allowance	517,137	1,714,721	456,870	223,360
Annual COR 1996-98	154,096	360,918	54,200	70,151
Multiple Allowance/Actual	3.4	4.8	8.4	3.2

16 Source: AUS Consultants, IAWC Depreciation Study as of December 31, 1998.

17
18
19 These enormous disparities between the retirement costs collected from
20 ratepayers and the retirement costs actually incurred will continue indefinitely.
21 The characteristic of these "mass property" accounts is that they do not consist of
22 individual assets so much as flows of dollars – additions and retirements – into
23 and out of the plant accounts. Those flows are not static. Each year, more new
24 plant is added than old plant retired, and the accounts grow indefinitely. This is
25 due not only to system growth, but also to inflation. The claim that eventually all
26 of the removal cost allowances will be spent is a fallacy. By the time the present
27 collections for removal costs are spent, the Company will have collected vastly
28 more removal costs for yet another distant future generation of retirements.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

The existing system for calculating retirement cost allowances results in a permanent and growing loan from ratepayers to the Company. This is the reason the Company defends this procedure so vehemently.

Q. WHAT IS YOUR RESPONSE TO MR. STAFFORDS STATEMENT THAT THE RETIREMENT COSTS RECOVERED WERE JUSTIFIED IN THE LAST CASE?

A. The data that I have presented in Tables 2 and 3 were taken from the last case. They demonstrate the enormous impact on the revenue requirement from the application of grossly overstated negative salvage ratios. They also demonstrate that the Company recovering each year at least three times the retirement costs it is spending.

The assertion that the last case “justifies” these overstated negative salvage ratios is flatly false. In my direct testimony, I demonstrate how these ratios result from a comparison of very old dollars in the salvage ratio denominator to very new dollars in the numerator.

Mr. Robinson makes much of the fact that, as a simplifying assumption, I overstated the age of recently retired Services. The average Service retired was placed in 1964, not 1923 which I used in my illustration. The Handy-Whitman construction index for Plastic Services in 1964 was 57; in 1998 it was 329.⁶ The 300 percent ratio that the Company uses results from the numerator having 17 percent (57/329) of the purchasing power of the denominator. If the two were rendered to the same dollar value, the 300/100 ratio would instead be 300/577, and the negative salvage ratio would be 52 percent, not 300 percent.

⁶ *The Handy-Whitman Index of Public Utility Costs*, Bulletin No. 156, Whitman, Requart & Associates

1 **Q. WHAT IS YOUR RESPONSE TO MR. STAFFORD'S ASSERTION THAT,**
2 **UNDER YOUR METHODOLOGY, CURRENT PLANT COST WOULD**
3 **HAVE TO BE INFLATED TO FUTURE COSTS IN ORDER TO MATCH**
4 **FUTURE NET SALVAGE RATIOS?**

5

6 A. I do not understand this assertion. The SFAS approach to setting salvage ratios
7 does not require any restatement of future net salvage. As a consequence, it does
8 not require any restatement of current plant costs. Indeed, I have started with the
9 Commission approved net salvage ratios. The only difference between the SFAS
10 143 approach and the Company's calculation of net salvage is that the former
11 recognizes the present value of costs that will not be incurred until many years
12 into the future. It is designed to recover fully the retirement costs by the time they
13 are incurred. The Company's witnesses do not acknowledge this basic point.

14

15 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S ASSERTION THAT**
16 **MY PROPOSAL UNFAIRLY "BACK LOADS" THE RECOVERY OF**
17 **RETIREMENT COSTS TO THE END OF THE ASSET'S LIFE WHEN**
18 **THE PROPERTY HAS THE HIGHEST LEVEL OF MAINTENANCE**
19 **EXPENSE AND THE LOWEST UTILITY?**

20

21 A. The "back loading" to which Mr. Robinson refers is merely the recognition that
22 future dollars are worth less than present dollars, particularly in light of inflation.
23 In "real" dollars of constant buying power, the Company's present system "front
24 loads" the recovery of retirement costs by charging ratepayers with more
25 expensive current dollars to pay for future inflated costs. Moreover, the rate base
26 effect of any given asset's addition further front loads the burden on ratepayers.
27 That is because the asset earns return and incurs income tax costs on the entire
28 amount of the initial investment when the asset is first installed. As it ages,
29 depreciation reserves build and the return and income tax requirements decline.
30 By the end of the asset's life, it is fully depreciated, and there is no return and

1 income tax burden on ratepayers. The present system thus front-loads the revenue
2 requirement for any given asset.

3
4 However, as I have stated, we are not dealing with individual assets but mass
5 property accounts consisting of multiple units of plant that flow into and out of
6 the corporate property records. Because there is always more new plant flowing
7 into the plant accounts than retiring plant flowing out, the present system converts
8 "front loading" into a continuous and permanent advance from ratepayers to the
9 Company against future retirement costs. That is why retirement costs allowances
10 are, and will be forever (if the present system is maintained), multiples of the
11 actual costs of retirement.

12
13 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CONTENTION**
14 **THAT THE SFAS 143 CREATES "INTERGENERATIONAL**
15 **INEQUITY"?**

16
17 A. Nothing could be more inequitable to generations of ratepayers than the present
18 system of charging current ratepayers for the undiscounted, inflated future cost of
19 retirements that will not be incurred for years to come. The weighted average
20 remaining life of the Mains account is 72 years; that of the Services account is 60
21 years. By the time this plant is retired, most present ratepayers, now paying for
22 retirement costs, will be dead.

23
24 The SFAS procedure does collect from present ratepayers the eventual cost of
25 retiring the plant that they use. Unlike the present system, however, it recognizes
26 that a dollar paid today is worth much more than a dollar spent 20 or 30 years
27 from now. Year-by-year, it recognizes the growth in the present value of that
28 future dollar of cost. By the time the cost is incurred, the Company is fully
29 compensated.

30

1 **Q. WHAT IS YOUR RESPONSE TO THE ASSERTION BY MR. ROBINSON**
2 **THAT ALL COMPONENTS OF DEPRECIATION MUST BE BASED ON**
3 **A STRAIGHT LINE RECOVERY MECHANISM.**

4
5 A. Straight-line recovery is appropriate for costs already incurred. This is not true of
6 distant future costs when they are inflated for future price increases. Rather, it is
7 more appropriate to remove the effect of future inflation and to recognize the
8 present value of dollars collected now relative to dollars spent in the future.

9
10 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CLAIM THAT**
11 **ADDITIONAL INFLATION WILL CAUSE THE RETIREMENT COST**
12 **OF PRESENT PLANT TO INCREASE TO LEVELS EVEN GREATER**
13 **THAN SHOWN IN HIS DEPRECIATION STUDY?**

14
15 A. If we were speaking purely of present plant, Mr. Robinson might have a point. As
16 the present plant ages, retirement costs will increase to levels considerably greater
17 than recent experience shows. But we are not speaking only of the existing plant.
18 The Company does not propose to freeze its plant acquisition and depreciate only
19 the installed vintages of plant. It proposes to use the current depreciation rates (or
20 replacement rates calculated in the same manner) to depreciate all future vintages
21 of plant as well. As a consequence, the average age of plant in service will not
22 necessarily increase. To the contrary, if the Company expands its construction
23 program, the average age could decrease, and the remaining life would then
24 increase. When that happens, the average date of retirement cost incurrence will
25 recede yet further into the future.

26
27 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CLAIM THAT**
28 **RATEPAYERS BENEFIT FROM THE CURRENT DEPRECIATION**
29 **PRACTICE THROUGH THE LOWER RATE BASE?**

30

1 A. Basically, what Mr. Robinson is arguing is that over-depreciation is good for
2 ratepayers. Inaccuracy is never good for anyone. Even if Mr. Robinson were
3 correct, his argument would hardly be a justification for over-depreciation.
4 Depreciation rates should be based on accurate parameters and recovery
5 mechanisms that are fair to ratepayers.

6
7 But it is not true that over-depreciation is good for ratepayers. I address this point
8 in my direct testimony. Like so much else in depreciation, it is important to
9 recognize that depreciation involves flows of plant into and out of mass property
10 accounts. For all the major accounts, the inflow of new plant is always larger
11 than the outflow of retiring plant. That is why, when depreciation rates are
12 excessive, the expense of depreciating the new plant outweighs the benefit of the
13 depreciation reserve built up by old plant. When plant is be over-depreciated, the
14 Company is always ahead; ratepayers never catch up.

15
16 **Q. WHAT ARE THE COMPANY'S WITNESSES' OBJECTIONS TO YOUR**
17 **ULTIMATE RECOMMENDATION TO ASSIGN RETIREMENT COSTS**
18 **OF PLANT BEING REPLACED TO THE REPLACEMENT PLANT AND**
19 **TO EXPENSE THE REST ON A NORMALIZED BASIS?**

20
21 A. The Company's witnesses have expressed the following objections to these
22 proposals:

- 23
24 • The proposal is based on a FERC rulemaking that has not been adopted
25 (Stafford, page 45)
- 26 • FERC has no jurisdiction over water utilities (Stafford, page 46).
- 27 • The proposal is inconsistent with the Commission's Uniform System of
28 Accounts. The required accounting treatment is to charge retirement costs to
29 the depreciation reserve (Robinson, page 6)
- 30 • Retirement costs have nothing to do with new plant being added.

- 1 • Incorporating retirement costs for the prior assets results in a total mismatch
2 between the facilities being utilized and the users who benefit from those
3 facilities.
4 • The proposal adds to the cost of new facilities and hence results in higher rates
5 (Robinson, page 6-7).
6 • The proposal to expense retirement costs results in a shortfall in asset recovery
7 due to retirement between rate cases (Robinson, page 7)
8 • The proposal to expense retirement costs results in deferral of recovery to the
9 end of the plant life (Robinson, page 7)

10

11 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S CLAIM THAT YOUR**
12 **PROPOSAL IS BASED ON A FERC RULEMAKING THAT HAS NOT**
13 **BEEN ADOPTED?**

14

15 A. Mr. Stafford must be speaking of my proposed use of the SFAS 143
16 methodology, not my proposal to add retirement costs to the capital costs of
17 replacement plant. That rule already exists in the FERC Uniform System of
18 Accounts, as I point out in my direct testimony.

19

20 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S STATEMENT THAT**
21 **FERC HAS NO JURISDICTION OVER WATER UTILITIES?**

22

23 A. Mr. Stafford is absolutely correct. I cite FERC's rules solely to demonstrate that
24 my proposal is not without precedent. One of the reasons I have proposed the
25 SFAS 143 procedure as an interim measure is that the capitalization of retirement
26 costs into replacement plant may require a modification of the I.C.C.'s accounting
27 rules.

28

29 **Q. HOW DO YOU RESPOND TO THE STATEMENTS OF BOTH**
30 **COMPANY WITNESSES THAT YOUR PROPOSAL IS INCONSISTENT**
31 **WITH THE COMMISSION'S RULES?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

A. My proposal for the ultimate resolution of the retirement cost issue may be inconsistent with Commission rules, and that is why I recommend the SFAS 143 procedure as an interim measure. The SFAS 143 procedure could be implemented without any change in Commission rules. All that are changed are the negative salvage ratios.

Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S ASSERTION THAT RETIREMENT COSTS HAVE NOTHING TO DO WITH NEW PLANT BEING ADDED?

A. I quite disagree, at least with respect to mains, services, meters, and hydrants – the principal accounts at issue here. There are only four possible reasons that these facilities would be retired:

- the plant is physically deteriorated and must be replaced;
- the plant has inadequate capacity for the current and future load and must be replaced;
- the plant is technologically obsolete; or
- the customers served by the plant are no longer there.

I suspect that the overwhelming majority of the retirement from these four accounts result from the first three of these reasons. With respect to each of those reasons, there is a direct causal relationship between the retirement of the old plant and the installation of the new plant. It is therefore not at all unreasonable to incorporate the cost of removing the old plant into that of the new. Only when plant is totally abandoned and not replaced can the retirement costs be ascribed exclusively to the old plant.

As a practical matter, much of the physical operation of retiring and replacing is commingled. When a trench is dug to replace a section of main, that trenching serves both purposes: retiring the old main and placing the new one. The

1 distinction between retirement costs and construction costs is to a large extent
2 arbitrary. Treating the entire cost of the operation as new construction would
3 simplify accounting in these circumstances.
4

5 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S STATEMENT THAT**
6 **INCORPORATION OF RETIREMENT COSTS INTO THE CAPITAL**
7 **COST OF REPLACEMENT PLANT CREATES A MISMATCH**
8 **BETWEEN THE COST OF THE NEW FACILITIES AND THE**
9 **BENEFICIARIES OF THAT PLANT?**

10
11 A. The beneficiaries of new plant that has replaced old plant are the users of the new
12 plant. The old plant had to be removed because it was worn out, too small or
13 obsolete. Had the old plant not been retired, those users would be served by
14 inadequate facilities. They, much more than the users of the old plant, benefit
15 because the old plant was retired.
16

17 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S ASSERTION THAT**
18 **YOUR PROPOSAL ADDS TO THE COST OF NEW FACILITIES AND**
19 **RESULTS IN HIGHER RATES?**

20
21 A. I acknowledge that in the short run my proposal adds marginally to the cost of
22 new plant, but it does not result in higher rates in the long run. It is much cheaper
23 for ratepayers to pay depreciation on removal costs that have already incurred
24 than to pay the future projected, inflated costs of future removal that has not yet
25 occurred.
26

27 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S ASSERTION THAT**
28 **THE COMPANY WILL REALIZE A SHORTFALL IN ASSET**
29 **RECOVERY DUE TO RETIREMENTS THAT OCCUR BETWEEN RATE**
30 **CASES?**

31

1 A. My proposal to "expense" the normalized amount of removal costs is possibly
2 misunderstood. This cost would continue to be recovered through negative
3 salvage ratios. Effectively, the current procedure for computing these ratios
4 would be followed except that the denominator of the salvage ratio would not be
5 the original cost of the plant retired, but the original cost of all plant in service.
6 As plant in service increases between rate cases, so the recovery of retirement
7 costs would increase. There is no reason to believe that the Company would incur
8 any shortfall in its cost recovery.

9
10 **Q. HOW DO YOU RESPOND TO THE MR. ROBINSON'S ASSERTION**
11 **THAT YOUR PROPOSAL TO EXPENSE RETIREMENT COSTS**
12 **WOULD DEFER RECOVERY TO THE END OF THE PLANT LIFE?**

13
14 A. There is no basis for this assertion. Retirement costs would be recovered as they
15 are incurred. What would cease to exist is the permanent and growing advance
16 that the present system extracts from ratepayers against future inflated costs
17 without recognition of present value.

18
19 The exception might be large, single assets such as water treatment plants. For
20 these assets, the appropriate mechanism for recovering retirement costs is the
21 SFAS 143 procedure, regardless of whether the Company has a legal obligation to
22 retire the plant. As discussed earlier, this mechanism properly reflects the time
23 value of money to both ratepayers and the Company.

24
25 **WHOLESALE RATE PROPOSAL**

26
27 **Q. WHAT IS THE OBJECTIVE OF THIS PORTION OF YOUR**
28 **TESTIMONY?**

29
30 A. In this portion of my testimony, I present a revised version of my cost of service
31 study using the Staff's proposed rates for the Southern Division. I also respond to

1 some of the comments by IAWC witness Stafford concerning the proposal in my
2 initial testimony for a wholesale rate classification.

3
4 **Q. PLEASE DESCRIBE YOUR REVISED COST OF SERVICE STUDY.**

5
6 A. O'Fallon Exhibit R1.1 is my revised cost of service study. In this study, I have
7 input the data used by Staff witness Mike Luth for the Southern and Peoria
8 Districts, including his proposed rates.

9
10 I have also modified the reallocation procedure to apply the General and
11 Administrative overheads to expenses only, rather than to the revenue
12 requirement; to separate A&G allocators for each of the categories of cost, base,
13 peak day, peak hour; and to use the same pre-tax rate of return for the reallocated
14 plant as for all plant.

15
16 **Q. WHAT DOES YOUR REVISED COST OF SERVICE STUDY SHOW?**

17
18 A. It continues to show that the "Sales for Resale" classification earns well above the
19 system average, as follows:

20	Residential	109%
21	Commercial	105%
22	Industrial	68%
23	Large Industrial	71%
24	Public Authority	95%
25	Sales for Resale	117%
26	Non-metered	60%
27	Total	100%

28
29 **Q. HAVE YOU COMPUTED THE ADJUSTMENT TO THE STAFF RATE**
30 **THAT WOULD BE REQUIRED TO MATCH THE SALES FOR RESALE**
31 **RATE TO ITS COST INCURRENCE?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

A. Yes. Exhibit R1.2 presents the same calculation as I presented in O'Fallon Exhibit 1.7. It shows that the single wholesale rate should be set at \$1.13 per 100 cubic feet if Staff rates are adopted. If Staff's rate structure is adopted but the revenue requirement is different, then the Wholesale rate should be set 21.9 percent lower than the tail block of the Southern Division usage charges.

Q. AT PAGE 48 OF HIS TESTIMONY, MR. STAFFORD STATES THAT HIS COUNSEL HAS ADVISED HIM THAT AS A MATTER OF LAW, MY PROPOSAL IS BEYOND THE SCOPE OF THIS PROCEEDING. DOES YOUR COUNSEL AGREE?

A. No, he does not.

Q. ALSO ON PAGE 48 OF HIS TESTIMONY, MR. STAFFORD STATES THAT O'FALLON HAS NOT PROVIDED ADEQUATE INFORMATION ON ITS PEAK USAGE AND STORAGE BY WHICH TO JUDGE THE PROPRIETY OF YOUR WHOLESALE RATE PROPOSAL. WHAT IS YOUR RESPONSE TO THESE COMMENTS?

A. First of all, O'Fallon has provided detailed information regarding the location, type and capacity of its storage facilities. What O'Fallon cannot provide is the level and timing of its peak hour and peak day consumption. That information is in the hands of IAWC, which owns and reads the meters that record O'Fallon's consumption. O'Fallon's practice is to draw water from the IAWC system primarily during the hours of 11 pm to 4 am in order to fill its storage facilities. These, of course, are the lowest hours for IAWC's own system. However, O'Fallon has no way of measuring hourly consumption either of its system or of the customers that are on its system.

1 For IAWC to assert that my proposal is without merit by reason of inadequate
2 data is therefore a self-fulfilling claim. IAWC has the data by which to determine
3 the propriety of my recommendation. It has simply declined to access it.
4 O'Fallon respectfully requests that the Commission require IAWC to provide the
5 required data on O'Fallon's average, peak day and peak hour consumption.
6

7 **Q. MR. STAFFORD STATES THAT O'FALLON MIGHT QUALIFY FOR**
8 **THE LARGE WATER USER TARIFF RATE. IS THIS CORRECT?**
9

10 A. Again, only the Company can advise O'Fallon on this matter, as the Company has
11 the necessary data by which to determine O'Fallon's suitability for this rate. It is
12 unlikely, however, that O'Fallon would benefit. The Large Water User rate
13 rewards large consumers whose daily consumption is not significantly greater
14 than its average consumption. Since O'Fallon serves primarily residential
15 customers, it is unlikely that its peak day demand is close to its average day
16 demand. The basis of O'Fallon's savings to the Company is in its ability to shave
17 the peak hour demand through the use of its storage facilities.
18

19 **Q. MR. STAFFORD ALSO STATES THAT O'FALLON MIGHT QUALIFY**
20 **FOR THE COMPETITIVE ALTERNATIVE TARIFF. WHAT IS YOUR**
21 **RESPONSE?**
22

23 A. I understand that O'Fallon and the Company are in active negotiation with respect
24 to this possibility. The success, or lack thereof, of these negotiations will
25 probably determine O'Fallon's continued participation in this case, and its
26 ultimate decision to become independent of IAWC.
27

28 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**
29

30 A. Yes, it does.

**REBUTTAL TESTIMONY OF
CHARLES W. KING**

JUL 22 2004

INTRODUCTION

1
2
3
4
5
6
7 **Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.**

8
9 A. My name is Charles W. King. I am president of the economic consulting firm of
10 Snavelly King Majoros O'Connor & Lee, Inc. My business address is Suite 410,
11 1220 L Street, N.W., Washington, DC 20005.

12
13 **Q. FOR WHOM ARE YOU APPEARING IN THIS CASE?**

14
15 A. I am appearing on behalf of the City of O'Fallon, Illinois.

16
17 **Q. ARE YOU THE SAME CHARLES W. KING WHO SUBMITTED DIRECT**
18 **TESTIMONY ON BEHALF OF THE CITY OF O'FALLON IN THIS**
19 **CASE ON FEBRUARY 5, 2003?**

20
21 A. Yes, I am.

22
23 **Q. DOES THAT TESTIMONY CONTAIN DESCRIPTIONS OF YOUR**
24 **EXPERIENCE AND QUALIFICATIONS?**

25
26 A. Yes, it does. Exhibit 1.1 to that testimony is a resume of my experience. Exhibit
27 1.2 is a listing of my expert witness appearances before regulatory agencies.

28
29 **Q. DO YOU HAVE ANY CORRECTIONS TO MAKE TO YOUR DIRECT**
30 **TESTIMONY?**

31

1 A. Yes. On page 9 of my prefiled direct testimony, at line 30, the word "prices"
2 should be changed to "yields," so that the line reads, "...their stocks will trade at
3 high yields, and the rate of return indicators..."

4
5 On page 34, at line 16, the number "150" should be changed to 70; on line 18, the
6 number "\$145.6" should be changed to "\$145.9;" and the number "\$218.4"
7 should be changed to "\$102.1." The entire paragraph should read as follows:

8
9 "They are enormous. For IAWC's largest single plant account,
10 Transmission and Distribution Mains (#331.11), retirement costs amount
11 to 70 percent of the original cost. The test year amount in this account for
12 the Southern/Peoria/Streator/Pontiac Districts is \$145.9 million. The
13 retirement cost that is being depreciated is therefore \$102.1 million."

14
15 I should also correct a column heading on O'Fallon Exhibit 1.4. Column B of
16 that exhibit should read, "Discount @ 5.01%." A revised version of that exhibit is
17 attached.

18
19 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

20
21 A. My Direct Testimony addressed three topics, rate of return, depreciation, and the
22 need for a wholesale rate classification. This rebuttal testimony will address the
23 representations of the other parties that have been made with respect to these
24 issues. First, I will respond to the agreement among the Commission Staff
25 ("Staff"), the Illinois-American Water Company ("IAWC" or "the Company"),
26 and the Illinois Large Water Consumers ("ILWC") regarding the cost of IAWC's
27 equity capital. I will also address the capital structure proposed by Staff witness
28 Sheena Kight.

29
30 I will next respond to the rebuttal testimony of IAWC witnesses Ronald Stafford
31 and Earl Robinson concerning my proposed treatment of retirement costs.

1
2 Finally, I will present a revised cost of service study for wholesale customers in
3 the Southern Division. That study will show the adjustments that should be made
4 to the rate structures recommended by the Company, Staff and the Attorney
5 General to recognize the characteristics of wholesale customers. I will conclude
6 by responding to the comments of IAWC witness Stafford concerning my
7 wholesale rate proposal.
8

9 **RATE OF RETURN**

10
11 **Q. WHAT RATE OF RETURN HAVE THE STAFF, THE COMPANY AND**
12 **ILWC AGREED TO RECOMMEND TO THE COMMISSION?**

13
14 A. Mr. Moul reports that these parties have agreed to the Staff's recommended rate
15 of return to equity. In her original testimony, Staff witness Sheena Kight
16 recommended a return to equity of 10.24 percent, but I have received a revised
17 version of Ms. Kight's Schedule 6.01 that shows a return to equity of 10.27
18 percent. I presume that this is the agreed value that these parties will recommend
19 to the Commission.
20

21 **Q. IS THIS RECOMMENDATION REASONABLE?**

22
23 A. No. The Commission's last equity return finding for IAWC was 10.20 percent in
24 Docket No. 00-0340, decided on February 15, 2000. This value is seven basis
25 points lower than the 10.27 percent that Staff witness Kight has recommended.
26 As I point out in my direct testimony, interest rates have declined since February
27 2000. In February of 2003, the yield on 10-year Treasury bonds was 3.90 percent,
28 which is 262 basis points lower than the 6.52 percent yield on the same bonds
29 when the Commission last set IAWC's equity return. Yields on high-grade
30 corporate bonds were 6.98 percent when the Commission last examined IAWC's
31 equity return. In February of this year, they were 5.95 percent. Baa corporate

1 bonds were yielding 8.29 percent in February 2000; three years later they were
2 yielding 7.06 percent.¹

3
4 While I do not contend that required equity returns have declined in lock step with
5 interest rates, it is inconceivable that they have increased. Accordingly, there is
6 no justification whatever for assuming that IAWC's equity cost is higher now
7 than it was two years ago. Yet, that is Ms. Kight's assumption.

8
9 **Q. WHY HAS MS. KIGHT ARRIVED AT A HIGHER RATE OF RETURN**
10 **THAN YOU BELIEVE JUSTIFIED BY THE TREND IN INTEREST**
11 **RATES?**

12
13 A. Ms. Kight has committed the same two fundamental errors that IAWC witness
14 Paul Moul committed. First, she has included gas distribution in her comparison
15 samples for purposes of her Discounted Cash Flow ("DCF") analysis. Second,
16 she has relied on the Capital Asset Pricing Model ("CAPM"), which is an
17 unreliable and somewhat subjective measure of equity return.

18
19 **Q. WHY IS IT AN ERROR FOR MS. KIGHT TO INCLUDE GAS**
20 **DISTRIBUTION COMPANIES IN HER SAMPLE OF COMPARISON**
21 **COMPANIES?**

22
23 A. At pages 11 and 12 of my prefiled direct testimony, I present a number of reasons
24 why the business risk of gas distribution companies is greater than that of water
25 companies. I point out that IAWC witness Paul Moul's own data demonstrate
26 that investors find gas distribution companies to be more risky than water
27 companies. He finds that the DCF rate of return for gas distribution companies is
28 11.97 percent, while that for water companies is only 9.68 percent. This
29 difference of 229 basis points is too great to be discounted as a mere chance

¹ www.federalreserve.gov/releases/h15

1 happening created by data variability. It has to reflect perceived differences in
2 risk.

3
4 Ms. Kight finds much the same thing. Her DCF analysis develops a required
5 return to gas distribution companies of 10.64 percent, but her return to water
6 companies is only 9.39 percent. She provides no explanation for the 125 basis
7 point difference between these two values. Instead, she regards that an average of
8 the returns to gas and water companies is appropriate for IAWC, which is
9 exclusively a water company. However, since gas company returns are not
10 relevant or appropriate, factoring them into an "average" leaves the average
11 irrelevant and inappropriate.

12
13 **Q. WHY DO YOU OBJECT TO MS. KIGHT'S RELIANCE ON THE**
14 **CAPITAL ASSET PRICING MODEL?**

15
16 A. What Ms. Kight refers to as her "Risk Premium Analysis" is in fact the Capital
17 Asset Pricing Model, at least as described by Mr. Moul. It encounters all of the
18 problems that I discuss on pages 22 and 23 of my direct testimony.

19
20 Ms. Kight does a rather better job of describing the risk-free rate of return than
21 does Mr. Moul, but her discussion still conveys the very great amount of
22 discretion that goes into selecting this basic measure. I question her conclusion
23 that because common equity theoretically has an infinite life, its market-required
24 rate of return reflects the inflation and real risk-free rates anticipated to prevail
25 over the long run.² While common equity may have an infinite life, the average
26 holding time of most common shares is not indefinite. It varies from company to
27 company, and it does conform to any given period.

28
29 Ms. Kight uses "adjusted" betas and those of Value Line, which are also adjusted.
30 The adjustment assumes that there is an irreducible minimum value to beta of .35

² ICC Staff Exhibit 6.0 (Kight Testimony), page 23.

1 to which the specific beta of the firm or portfolio should be added. The source of
2 this .35 minimum beta is an article by Marshall E. Blume that was published in
3 the March 1971 issue of The Journal of Finance. The cause of the .35 minimum
4 beta is the period-to-period relationship of portfolios of stock. The .35 is the
5 intercept of regressions of beta coefficients of these portfolios from one period to
6 the next as measured by portfolios dating from 1933 to 1968.

7
8 Ms. Kight asserts two reasons for using these adjusted betas. First, betas tend to
9 regress towards the market mean value of 1.0 over time, and second, empirical
10 tests suggest that the relationship between risk and required return is flatter than
11 the raw betas predict. The first of these reasons is true for portfolios of stocks,
12 because as time goes on, the benefits of diversification tend to apply to any
13 portfolio, even one with a very low or very high beta. This is true of portfolios,
14 but it does not follow that the beta of an individual stock tends towards 1.0. I
15 accept that the second reason is correct, simply because, as I discussed in my
16 direct testimony, the assumption of linearity between beta and relative risk leads
17 to absurd conclusions.

18
19 In any case, Mr. Kight's CAPM analysis displays the extreme sensitivity of this
20 approach to the analyst's selection of parameters. For example, had Ms. Kight
21 picked as her risk-free rate the 10-year Treasury yield of 3.9 percent (February
22 2003)³ instead of the long-term Treasury yield, her CAPM return for water
23 companies would have been 8.77 percent instead of 10.11 percent. If she had just
24 used her .44 regression beta, rather than the .52 average of that beta and Value
25 Line's beta, her water company return would have been 9.40 percent, matching
26 almost exactly her DCF return.

27
28 **Q. WHAT RATE OF EQUITY RETURN IS APPROPRIATE FOR IAWC**
29 **BASED ON MS. KIGHT'S TESTIMONY?**
30

³ www.federalreserve.gov/releases/h15

1 A. If we simply disregard her gas distribution companies, and apply her method of
2 selecting an equity return allowance just to the water companies, the rate of equity
3 return would be the average of her 9.39 percent DCF return and her 10.11 percent
4 risk premium return, or 9.75 percent. Adding the two basis points for flotation
5 costs yields an allowed return of 9.77 percent.

6

7 If we accept only Ms. Kight's beta regression and not that of Value Line, we have
8 a consensus finding of 9.4 percent using both the DCF and the risk premium
9 approaches. Adding the two basis points for flotation costs produces a rate of
10 equity return of 9.42 percent.

11

12 These rates of return pertain to Ms. Kight's sample of eight water companies, all
13 of which are much smaller than the IAWC's parent company, American Water
14 Works, or its new parent, RWE Aktiegesellschaft. Mr. Moul claims that small
15 companies incur greater risk than large companies. If so, then the rate of return
16 should be lower than the 9.4 percent developed by Ms. Kight.

17

18 **Q. DO YOU AGREE WITH MS. KIGHT'S CAPITAL STRUCTURE?**

19

20 A. I do, but with one relatively small exception. I question the propriety of including
21 any added equity to reflect the increased revenue resulting from this rate case. As
22 I point out in my direct testimony, this practice has the effect of making the rate
23 case circular. The greater the rate increase, the more the retained earnings, the
24 higher the cost of capital, and the greater the rate increase. Admittedly, the effect
25 is not dollar-for-dollar, but I believe it is a poor regulatory practice to have any
26 component of the revenue requirement influenced by the level of revenue to be
27 allowed in the rate case at hand.

28

29 **Q. ACCEPTING THE RATE OF EQUITY RETURN WHICH MS. KIGHT'S**
30 **TESTIMONY INDICATES, WHAT IS THE COMPOSITE COST OF**
31 **CAPITAL TO IAWC?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

A. The data presented on Ms. Kight's Revised Schedule 6.01 indicate the following composite cost of capital:

Table 1
Cost of Capital – Illinois-American Water Company

Class of Capital	Amount	Percent	Cost	Weighted Cost
Short-Term Debt	9,707,764	1.81%	1.60%	0.03%
Long-Term Debt	284,559,791	53.08%	5.06%	2.69%
Common Equity	241,836,431	45.11%	9.42%	4.25%
Total	536,103,986	100.00%		6.96%

This revised rate of return of 6.96 percent based on Staff's presentation is actually slightly lower than the 7.14 percent that I recommended in my direct testimony.

RETIREMENT COSTS

Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR REBUTTAL TESTIMONY?

A. In this section of my rebuttal testimony, I will respond to the objections to my proposed treatment of retirement costs that are stated in the testimonies of IAWC witnesses Ronald Stafford and Earl Robinson.

Q. PLEASE RESTATE BRIEFLY YOUR PROPOSED TREATMENT OF RETIREMENT COST.

A. In my direct testimony, I propose as an interim measure that retirement costs be treated in manner set forth in Statement of Financial Accounting Standards No. 143, *Accounting for Asset Retirement Obligations*. Unlike the present treatment of retirement costs, SFAS 143 recognizes the lower present value of retirement costs that will not be incurred until many years into the future. It requires that those costs be stated at their present value using a risk-free interest rate as the

1 discount factor. That restated value is amortized each year over the life of the
2 asset. Because the present value increases each year as the asset ages and the
3 retirement costs approach, a second cost must be recognized, and that is the
4 increment in the present value of the retirement costs. These two components,
5 amortization of the present value of the retirement costs and the increment in that
6 present value, constitute the appropriate recovery of retirement costs that should
7 be built into the depreciation rates.

8
9 In O'Fallon Exhibit 1.4, I calculate the negative salvage ratios based on the
10 present value of the retirement costs. I discount the existing negative salvage
11 ratios based on the remaining life of each account for which retirement costs are
12 incurred. I also present the increment in the present value of those retirement
13 cost. In O'Fallon Exhibit 1.5, I demonstrate that application of these rates to the
14 Company's test year plant investment would reduce depreciation expense for the
15 Southern/Peoria/Streator/Pontiac Districts by \$4.25 million.

16
17 I recommend the SFAS 143 treatment only as an interim measure, except possibly
18 for large, individual assets such as treatment plants. The long run solution to the
19 problem of retirement costs for "mass property" accounts is to incorporate the
20 retirement costs of pipes, meters, hydrants or other plant into the capital cost of
21 the replacement facilities. The remaining retirement costs of abandoned facilities
22 that are not replaced should be incorporated into depreciation rates based on the
23 relationship of a five-year average of such costs to total plant in service.

24
25 **Q. WHAT ARE THE OBJECTIONS OF MESSRS. STAFFORD AND**
26 **ROBINSON TO YOUR PROPOSED SFAS 143 TREATMENT?**

27
28 A. Their objections can be summarized as follows:
29

- 1 • SFAS 143 does not apply to ratemaking in this proceeding because there are
- 2 no legal obligations associated with the retirement of IAWC's transmission
- 3 and distribution mains, services, meters, and hydrants (Stafford, page 42).
- 4 • SFAS 143 is an accounting rule that applies to financial accounting, not
- 5 ratemaking (Stafford, page 43; Robinson, pages 5, 8).
- 6 • The existing methodology has been approved by the Commission (Stafford,
- 7 page 43)
- 8 • The retirement costs recovered under the current system are not enormous
- 9 (Stafford, page 43-44)
- 10 • The retirement costs recovered under the current system are justified by data
- 11 presented in the last case (Stafford, page 43-44).
- 12 • Under my approach, current plant costs would have to be inflated up to future
- 13 costs in order to match net salvage values (Stafford, page 45).
- 14 • The SFAS 143 approach unfairly "back loads" the recovery of retirement
- 15 costs to the end of its life when the property has the highest level of
- 16 maintenance expense and the lowest level of utility (Robinson, page 8).
- 17 • The SFAS 143 procedure will create "intergenerational inequity" (Robinson,
- 18 page 9)
- 19 • All components of depreciation must be based upon a straight line recovery
- 20 mechanism (Robinson, pages 9,13)
- 21 • Additional inflation will cause future retirements to cost more than current
- 22 retirements so that the retirement costs of present plant will increase even
- 23 more than current indications show (Robinson, page 11-12)
- 24 • Ratepayers benefit from the current depreciation proposal in the form of a
- 25 lower rate base (Robinson, page 12)

26

27 I have chosen to ignore unsupported conclusionary statements such as Mr.

28 Robinson's assertions on page 12 of his testimony that my future net salvage ratio

29 for Services is "so far from reality that [it] is not even on the radar screen" and

30 that "my proposal to ignore the impact of inflation on net salvage factors as well

31 as to incorporate net salvage on a present value basis is just plain wrong."

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Q. WHAT IS YOUR RESPONSE TO MR STAFFORD'S STATEMENT THAT SFAS 143 DOES NOT APPLY TO THIS PROCEEDING BECAUSE THERE ARE NO LEGAL OBLIGATIONS ASSOCIATED WITH THE RETIREMENT OF IAWC'S TRANSMISSION AND DISTRIBUTION MAINS, SERVICES, METERS AND HYDRANTS?

A. It never was my contention that SFAS 143 would necessarily apply to these facilities. My statement is that SFAS 143 provides the template for the proper accounting for future retirement costs, one that recognizes that future costs have lower value than present costs and that it is unfair to charge present ratepayers in current dollars for costs expressed in future dollars.

Q. WHAT IS YOUR RESPONSE TO THE STATEMENTS OF MESSRS. STAFFORD AND ROBINSON THAT SFAS 143 IS AN ACCOUNTING RULE THAT APPLIES TO FINANCIAL ACCOUNTING, NOT RATEMAKING?

A. It is true that the Commission is not bound by accounting rules, but it is not true that accounting and regulation are totally disconnected, as implied by Messrs Stafford and Robinson. Indeed, regulation is based on accounting and accounting concepts. Usually, when regulators depart from Generally Accepted Accounting Principals, they feel obliged to explain the reasons for that departure. Thus, if IAWC were to find that it had legal asset retirement obligations, the Commission would probably have to determine whether to adopt SFAS 143 and, if not, why not. That is what the Federal Communications Commission has done⁴ and the Federal Energy Regulatory Commission ("FERC") is in the process of doing.⁵

⁴ WCB/Pricing 02-35, Order by the Chief, Wireline Competition Bureau, December 20, 2002.

⁵ FERC Docket No. RM02-7-000.

1 However, as I noted in response to the previous question, the reason for my
2 citation of SFAS 143 is not that it necessarily is applicable to IAWC's
3 distribution plant, but that it provides a template for the appropriate treatment of
4 future retirement costs.

5

6 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S STATEMENT THAT**
7 **THE EXISTING METHODOLOGY HAS BEEN APPROVED BY THE**
8 **COMMISSION IN PREVIOUS CASES?**

9

10 A. I do not question his assertion. The reason, I suspect, is that the Commission has
11 been required to respond to the IAWC's depreciation proposals and has never had
12 the opportunity to examine any alternatives. The existing methodology provides
13 IAWC with a permanent and growing advance against costs it has not incurred, so
14 it is unlikely to be challenged by IAWC. I have not seen any evidence of other
15 parties' challenging this methodology in previous IAWC rate cases. The
16 publishing of SFAS 143 provides a good basis for making such a challenge now.

17

18 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S DENIAL THAT THE**
19 **RETIREMENT COSTS RECOVERED UNDER CURRENT RATES ARE**
20 **ENORMOUS?**

21

22 A. They are enormous, as demonstrated by the following table, which covers just the
23 four largest transmission and distribution accounts.

24

25

26

27

Table 2
Plant Balances and Removal Cost Recovery

Acct.	Description	12/31/98 Balance	Salvage	Removal Cost
331	Transmission & Distr. Mains	112,420,988	-40%	44,968,395
333	Services	35,282,323	-300%	105,846,970
334.2	Meter Installations	12,690,820	-250%	31,727,051
335	Hydrants	11,280,788	-100%	11,280,788
	Total Four Accounts	171,674,920		193,823,204

28

1 Source: AUS Consultants, IAWC Depreciation Study as of December 31, 1998.

2
3 The retirement cost that the Company is recovering for just these four accounts
4 amounts to 62 percent of the Company's \$308.7 million plant in service as of the
5 end of 1998.

6
7 These very large retirement cost allowances might be justified if the Company
8 actually spent that much money retiring plant. The reality is otherwise. The
9 retirement costs collected annually through depreciation rates are multiples of the
10 amount actual spent annually in retiring plant, as demonstrated by the following
11 table.

12
13 Table 3
14 Annual Cost of Retirement ("COR") Allowances and Costs
15

	Mains	Services	Meter Install	Hydrants
Balance 12/31/98	112,420,988	35,282,323	12,690,820	11,280,788
Depreciation Rate	1.60%	6.48%	5.05%	3.97%
Net Salvage Ratio	40%	300%	250%	100%
Salvage Portion of Rate	0.46%	4.86%	3.60%	1.98%
Annual COR Allowance	517,137	1,714,721	456,870	223,360
Annual COR 1996-98	154,096	360,918	54,200	70,151
Multiple Allowance/Actual	3.4	4.8	8.4	3.2

16 Source: AUS Consultants, IAWC Depreciation Study as of December 31, 1998.

17
18
19 These enormous disparities between the retirement costs collected from
20 ratepayers and the retirement costs actually incurred will continue indefinitely.
21 The characteristic of these "mass property" accounts is that they do not consist of
22 individual assets so much as flows of dollars – additions and retirements – into
23 and out of the plant accounts. Those flows are not static. Each year, more new
24 plant is added than old plant retired, and the accounts grow indefinitely. This is
25 due not only to system growth, but also to inflation. The claim that eventually all
26 of the removal cost allowances will be spent is a fallacy. By the time the present
27 collections for removal costs are spent, the Company will have collected vastly
28 more removal costs for yet another distant future generation of retirements.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

The existing system for calculating retirement cost allowances results in a permanent and growing loan from ratepayers to the Company. This is the reason the Company defends this procedure so vehemently.

Q. WHAT IS YOUR RESPONSE TO MR. STAFFORDS STATEMENT THAT THE RETIREMENT COSTS RECOVERED WERE JUSTIFIED IN THE LAST CASE?

A. The data that I have presented in Tables 2 and 3 were taken from the last case. They demonstrate the enormous impact on the revenue requirement from the application of grossly overstated negative salvage ratios. They also demonstrate that the Company recovering each year at least three times the retirement costs it is spending.

The assertion that the last case “justifies” these overstated negative salvage ratios is flatly false. In my direct testimony, I demonstrate how these ratios result from a comparison of very old dollars in the salvage ratio denominator to very new dollars in the numerator.

Mr. Robinson makes much of the fact that, as a simplifying assumption, I overstated the age of recently retired Services. The average Service retired was placed in 1964, not 1923 which I used in my illustration. The Handy-Whitman construction index for Plastic Services in 1964 was 57; in 1998 it was 329.⁶ The 300 percent ratio that the Company uses results from the numerator having 17 percent (57/329) of the purchasing power of the denominator. If the two were rendered to the same dollar value, the 300/100 ratio would instead be 300/577, and the negative salvage ratio would be 52 percent, not 300 percent.

⁶ *The Handy-Whitman Index of Public Utility Costs*, Bulletin No. 156, Whitman, Requart & Associates

1 **Q. WHAT IS YOUR RESPONSE TO MR. STAFFORD'S ASSERTION THAT,**
2 **UNDER YOUR METHODOLOGY, CURRENT PLANT COST WOULD**
3 **HAVE TO BE INFLATED TO FUTURE COSTS IN ORDER TO MATCH**
4 **FUTURE NET SALVAGE RATIOS?**

5
6 A. I do not understand this assertion. The SFAS approach to setting salvage ratios
7 does not require any restatement of future net salvage. As a consequence, it does
8 not require any restatement of current plant costs. Indeed, I have started with the
9 Commission approved net salvage ratios. The only difference between the SFAS
10 143 approach and the Company's calculation of net salvage is that the former
11 recognizes the present value of costs that will not be incurred until many years
12 into the future. It is designed to recover fully the retirement costs by the time they
13 are incurred. The Company's witnesses do not acknowledge this basic point.
14

15 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S ASSERTION THAT**
16 **MY PROPOSAL UNFAIRLY "BACK LOADS" THE RECOVERY OF**
17 **RETIREMENT COSTS TO THE END OF THE ASSET'S LIFE WHEN**
18 **THE PROPERTY HAS THE HIGHEST LEVEL OF MAINTENANCE**
19 **EXPENSE AND THE LOWEST UTILITY?**

20
21 A. The "back loading" to which Mr. Robinson refers is merely the recognition that
22 future dollars are worth less than present dollars, particularly in light of inflation.
23 In "real" dollars of constant buying power, the Company's present system "front
24 loads" the recovery of retirement costs by charging ratepayers with more
25 expensive current dollars to pay for future inflated costs. Moreover, the rate base
26 effect of any given asset's addition further front loads the burden on ratepayers.
27 That is because the asset earns return and incurs income tax costs on the entire
28 amount of the initial investment when the asset is first installed. As it ages,
29 depreciation reserves build and the return and income tax requirements decline.
30 By the end of the asset's life, it is fully depreciated, and there is no return and

1 income tax burden on ratepayers. The present system thus front-loads the revenue
2 requirement for any given asset.

3
4 However, as I have stated, we are not dealing with individual assets but mass
5 property accounts consisting of multiple units of plant that flow into and out of
6 the corporate property records. Because there is always more new plant flowing
7 into the plant accounts than retiring plant flowing out, the present system converts
8 "front loading" into a continuous and permanent advance from ratepayers to the
9 Company against future retirement costs. That is why retirement costs allowances
10 are, and will be forever (if the present system is maintained), multiples of the
11 actual costs of retirement.

12
13 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CONTENTION**
14 **THAT THE SFAS 143 CREATES "INTERGENERATIONAL**
15 **INEQUITY"?**

16
17 **A.** Nothing could be more inequitable to generations of ratepayers than the present
18 system of charging current ratepayers for the undiscounted, inflated future cost of
19 retirements that will not be incurred for years to come. The weighted average
20 remaining life of the Mains account is 72 years; that of the Services account is 60
21 years. By the time this plant is retired, most present ratepayers, now paying for
22 retirement costs, will be dead.

23
24 The SFAS procedure does collect from present ratepayers the eventual cost of
25 retiring the plant that they use. Unlike the present system, however, it recognizes
26 that a dollar paid today is worth much more than a dollar spent 20 or 30 years
27 from now. Year-by-year, it recognizes the growth in the present value of that
28 future dollar of cost. By the time the cost is incurred, the Company is fully
29 compensated.

30

1 **Q. WHAT IS YOUR RESPONSE TO THE ASSERTION BY MR. ROBINSON**
2 **THAT ALL COMPONENTS OF DEPRECIATION MUST BE BASED ON**
3 **A STRAIGHT LINE RECOVERY MECHANISM.**

4

5 A. Straight-line recovery is appropriate for costs already incurred. This is not true of
6 distant future costs when they are inflated for future price increases. Rather, it is
7 more appropriate to remove the effect of future inflation and to recognize the
8 present value of dollars collected now relative to dollars spent in the future.

9

10 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CLAIM THAT**
11 **ADDITIONAL INFLATION WILL CAUSE THE RETIREMENT COST**
12 **OF PRESENT PLANT TO INCREASE TO LEVELS EVEN GREATER**
13 **THAN SHOWN IN HIS DEPRECIATION STUDY?**

14

15 A. If we were speaking purely of present plant, Mr. Robinson might have a point. As
16 the present plant ages, retirement costs will increase to levels considerably greater
17 than recent experience shows. But we are not speaking only of the existing plant.
18 The Company does not propose to freeze its plant acquisition and depreciate only
19 the installed vintages of plant. It proposes to use the current depreciation rates (or
20 replacement rates calculated in the same manner) to depreciate all future vintages
21 of plant as well. As a consequence, the average age of plant in service will not
22 necessarily increase. To the contrary, if the Company expands its construction
23 program, the average age could decrease, and the remaining life would then
24 increase. When that happens, the average date of retirement cost incurrence will
25 recede yet further into the future.

26

27 **Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S CLAIM THAT**
28 **RATEPAYERS BENEFIT FROM THE CURRENT DEPRECIATION**
29 **PRACTICE THROUGH THE LOWER RATE BASE?**

30

1 A. Basically, what Mr. Robinson is arguing is that over-depreciation is good for
2 ratepayers. Inaccuracy is never good for anyone. Even if Mr. Robinson were
3 correct, his argument would hardly be a justification for over-depreciation.
4 Depreciation rates should be based on accurate parameters and recovery
5 mechanisms that are fair to ratepayers.

6
7 But it is not true that over-depreciation is good for ratepayers. I address this point
8 in my direct testimony. Like so much else in depreciation, it is important to
9 recognize that depreciation involves flows of plant into and out of mass property
10 accounts. For all the major accounts, the inflow of new plant is always larger
11 than the outflow of retiring plant. That is why, when depreciation rates are
12 excessive, the expense of depreciating the new plant outweighs the benefit of the
13 depreciation reserve built up by old plant. When plant is be over-depreciated, the
14 Company is always ahead; ratepayers never catch up.

15
16 **Q. WHAT ARE THE COMPANY'S WITNESSES' OBJECTIONS TO YOUR**
17 **ULTIMATE RECOMMENDATION TO ASSIGN RETIREMENT COSTS**
18 **OF PLANT BEING REPLACED TO THE REPLACEMENT PLANT AND**
19 **TO EXPENSE THE REST ON A NORMALIZED BASIS?**

20
21 A. The Company's witnesses have expressed the following objections to these
22 proposals:

- 23
- 24 • The proposal is based on a FERC rulemaking that has not been adopted
25 (Stafford, page 45)
 - 26 • FERC has no jurisdiction over water utilities (Stafford, page 46).
 - 27 • The proposal is inconsistent with the Commission's Uniform System of
28 Accounts. The required accounting treatment is to charge retirement costs to
29 the depreciation reserve (Robinson, page 6)
 - 30 • Retirement costs have nothing to do with new plant being added.

- 1 • Incorporating retirement costs for the prior assets results in a total mismatch
2 between the facilities being utilized and the users who benefit from those
3 facilities.
4 • The proposal adds to the cost of new facilities and hence results in higher rates
5 (Robinson, page 6-7).
6 • The proposal to expense retirement costs results in a shortfall in asset recovery
7 due to retirement between rate cases (Robinson, page 7)
8 • The proposal to expense retirement costs results in deferral of recovery to the
9 end of the plant life (Robinson, page 7)

10

11 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S CLAIM THAT YOUR**
12 **PROPOSAL IS BASED ON A FERC RULEMAKING THAT HAS NOT**
13 **BEEN ADOPTED?**

14

15 A. Mr. Stafford must be speaking of my proposed use of the SFAS 143
16 methodology, not my proposal to add retirement costs to the capital costs of
17 replacement plant. That rule already exists in the FERC Uniform System of
18 Accounts, as I point out in my direct testimony.

19

20 **Q. HOW DO YOU RESPOND TO MR. STAFFORD'S STATEMENT THAT**
21 **FERC HAS NO JURISDICTION OVER WATER UTILITIES?**

22

23 A. Mr. Stafford is absolutely correct. I cite FERC's rules solely to demonstrate that
24 my proposal is not without precedent. One of the reasons I have proposed the
25 SFAS 143 procedure as an interim measure is that the capitalization of retirement
26 costs into replacement plant may require a modification of the I.C.C.'s accounting
27 rules.

28

29 **Q. HOW DO YOU RESPOND TO THE STATEMENTS OF BOTH**
30 **COMPANY WITNESSES THAT YOUR PROPOSAL IS INCONSISTENT**
31 **WITH THE COMMISSION'S RULES?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

A. My proposal for the ultimate resolution of the retirement cost issue may be inconsistent with Commission rules, and that is why I recommend the SFAS 143 procedure as an interim measure. The SFAS 143 procedure could be implemented without any change in Commission rules. All that are changed are the negative salvage ratios.

Q. WHAT IS YOUR RESPONSE TO MR. ROBINSON'S ASSERTION THAT RETIREMENT COSTS HAVE NOTHING TO DO WITH NEW PLANT BEING ADDED?

A. I quite disagree, at least with respect to mains, services, meters, and hydrants – the principal accounts at issue here. There are only four possible reasons that these facilities would be retired:

- the plant is physically deteriorated and must be replaced;
- the plant has inadequate capacity for the current and future load and must be replaced;
- the plant is technologically obsolete; or
- the customers served by the plant are no longer there.

I suspect that the overwhelming majority of the retirement from these four accounts result from the first three of these reasons. With respect to each of those reasons, there is a direct causal relationship between the retirement of the old plant and the installation of the new plant. It is therefore not at all unreasonable to incorporate the cost of removing the old plant into that of the new. Only when plant is totally abandoned and not replaced can the retirement costs be ascribed exclusively to the old plant.

As a practical matter, much of the physical operation of retiring and replacing is commingled. When a trench is dug to replace a section of main, that trenching serves both purposes: retiring the old main and placing the new one. The

1 distinction between retirement costs and construction costs is to a large extent
2 arbitrary. Treating the entire cost of the operation as new construction would
3 simplify accounting in these circumstances.
4

5 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S STATEMENT THAT**
6 **INCORPORATION OF RETIREMENT COSTS INTO THE CAPITAL**
7 **COST OF REPLACEMENT PLANT CREATES A MISMATCH**
8 **BETWEEN THE COST OF THE NEW FACILITIES AND THE**
9 **BENEFICIARIES OF THAT PLANT?**

10
11 A. The beneficiaries of new plant that has replaced old plant are the users of the new
12 plant. The old plant had to be removed because it was worn out, too small or
13 obsolete. Had the old plant not been retired, those users would be served by
14 inadequate facilities. They, much more than the users of the old plant, benefit
15 because the old plant was retired.
16

17 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S ASSERTION THAT**
18 **YOUR PROPOSAL ADDS TO THE COST OF NEW FACILITIES AND**
19 **RESULTS IN HIGHER RATES?**

20
21 A. I acknowledge that in the short run my proposal adds marginally to the cost of
22 new plant, but it does not result in higher rates in the long run. It is much cheaper
23 for ratepayers to pay depreciation on removal costs that have already incurred
24 than to pay the future projected, inflated costs of future removal that has not yet
25 occurred.
26

27 **Q. HOW DO YOU RESPOND TO MR. ROBINSON'S ASSERTION THAT**
28 **THE COMPANY WILL REALIZE A SHORTFALL IN ASSET**
29 **RECOVERY DUE TO RETIREMENTS THAT OCCUR BETWEEN RATE**
30 **CASES?**

31

1 A. My proposal to "expense" the normalized amount of removal costs is possibly
2 misunderstood. This cost would continue to be recovered through negative
3 salvage ratios. Effectively, the current procedure for computing these ratios
4 would be followed except that the denominator of the salvage ratio would not be
5 the original cost of the plant retired, but the original cost of all plant in service.
6 As plant in service increases between rate cases, so the recovery of retirement
7 costs would increase. There is no reason to believe that the Company would incur
8 any shortfall in its cost recovery.
9

10 **Q. HOW DO YOU RESPOND TO THE MR. ROBINSON'S ASSERTION**
11 **THAT YOUR PROPOSAL TO EXPENSE RETIREMENT COSTS**
12 **WOULD DEFER RECOVERY TO THE END OF THE PLANT LIFE?**
13

14 A. There is no basis for this assertion. Retirement costs would be recovered as they
15 are incurred. What would cease to exist is the permanent and growing advance
16 that the present system extracts from ratepayers against future inflated costs
17 without recognition of present value.
18

19 The exception might be large, single assets such as water treatment plants. For
20 these assets, the appropriate mechanism for recovering retirement costs is the
21 SFAS 143 procedure, regardless of whether the Company has a legal obligation to
22 retire the plant. As discussed earlier, this mechanism properly reflects the time
23 value of money to both ratepayers and the Company.
24

25 **WHOLESALE RATE PROPOSAL**
26

27 **Q. WHAT IS THE OBJECTIVE OF THIS PORTION OF YOUR**
28 **TESTIMONY?**
29

30 A. In this portion of my testimony, I present a revised version of my cost of service
31 study using the Staff's proposed rates for the Southern Division. I also respond to

1 some of the comments by IAWC witness Stafford concerning the proposal in my
2 initial testimony for a wholesale rate classification.

3
4 **Q. PLEASE DESCRIBE YOUR REVISED COST OF SERVICE STUDY.**

5
6 A. O'Fallon Exhibit R1.1 is my revised cost of service study. In this study, I have
7 input the data used by Staff witness Mike Luth for the Southern and Peoria
8 Districts, including his proposed rates.

9
10 I have also modified the reallocation procedure to apply the General and
11 Administrative overheads to expenses only, rather than to the revenue
12 requirement; to separate A&G allocators for each of the categories of cost, base,
13 peak day, peak hour; and to use the same pre-tax rate of return for the reallocated
14 plant as for all plant.

15
16 **Q. WHAT DOES YOUR REVISED COST OF SERVICE STUDY SHOW?**

17
18 A. It continues to show that the "Sales for Resale" classification earns well above the
19 system average, as follows:

20 Residential	109%
21 Commercial	105%
22 Industrial	68%
23 Large Industrial	71%
24 Public Authority	95%
25 Sales for Resale	117%
26 Non-metered	60%
27 Total	100%

28
29 **Q. HAVE YOU COMPUTED THE ADJUSTMENT TO THE STAFF RATE**
30 **THAT WOULD BE REQUIRED TO MATCH THE SALES FOR RESALE**
31 **RATE TO ITS COST INCURRENCE?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

A. Yes. Exhibit R1.2 presents the same calculation as I presented in O'Fallon Exhibit 1.7. It shows that the single wholesale rate should be set at \$1.13 per 100 cubic feet if Staff rates are adopted. If Staff's rate structure is adopted but the revenue requirement is different, then the Wholesale rate should be set 21.9 percent lower than the tail block of the Southern Division usage charges.

Q. AT PAGE 48 OF HIS TESTIMONY, MR. STAFFORD STATES THAT HIS COUNSEL HAS ADVISED HIM THAT AS A MATTER OF LAW, MY PROPOSAL IS BEYOND THE SCOPE OF THIS PROCEEDING. DOES YOUR COUNSEL AGREE?

A. No, he does not.

Q. ALSO ON PAGE 48 OF HIS TESTIMONY, MR. STAFFORD STATES THAT O'FALLON HAS NOT PROVIDED ADEQUATE INFORMATION ON ITS PEAK USAGE AND STORAGE BY WHICH TO JUDGE THE PROPRIETY OF YOUR WHOLESALE RATE PROPOSAL. WHAT IS YOUR RESPONSE TO THESE COMMENTS?

A. First of all, O'Fallon has provided detailed information regarding the location, type and capacity of its storage facilities. What O'Fallon cannot provide is the level and timing of its peak hour and peak day consumption. That information is in the hands of IAWC, which owns and reads the meters that record O'Fallon's consumption. O'Fallon's practice is to draw water from the IAWC system primarily during the hours of 11 pm to 4 am in order to fill its storage facilities. These, of course, are the lowest hours for IAWC's own system. However, O'Fallon has no way of measuring hourly consumption either of its system or of the customers that are on its system.

1 For IAWC to assert that my proposal is without merit by reason of inadequate
2 data is therefore a self-fulfilling claim. IAWC has the data by which to determine
3 the propriety of my recommendation. It has simply declined to access it.
4 O'Fallon respectfully requests that the Commission require IAWC to provide the
5 required data on O'Fallon's average, peak day and peak hour consumption.
6

7 **Q. MR. STAFFORD STATES THAT O'FALLON MIGHT QUALIFY FOR**
8 **THE LARGE WATER USER TARIFF RATE. IS THIS CORRECT?**
9

10 A. Again, only the Company can advise O'Fallon on this matter, as the Company has
11 the necessary data by which to determine O'Fallon's suitability for this rate. It is
12 unlikely, however, that O'Fallon would benefit. The Large Water User rate
13 rewards large consumers whose daily consumption is not significantly greater
14 than its average consumption. Since O'Fallon serves primarily residential
15 customers, it is unlikely that its peak day demand is close to its average day
16 demand. The basis of O'Fallon's savings to the Company is in its ability to shave
17 the peak hour demand through the use of its storage facilities.
18

19 **Q. MR. STAFFORD ALSO STATES THAT O'FALLON MIGHT QUALIFY**
20 **FOR THE COMPETITIVE ALTERNATIVE TARIFF. WHAT IS YOUR**
21 **RESPONSE?**
22

23 A. I understand that O'Fallon and the Company are in active negotiation with respect
24 to this possibility. The success, or lack thereof, of these negotiations will
25 probably determine O'Fallon's continued participation in this case, and its
26 ultimate decision to become independent of IAWC.
27

28 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**
29

30 A. Yes, it does.



Office of the People's Counsel District of Columbia

1133 15th Street, NW • Suite 500 • Washington, DC 20005-2710
202.727.3071 • FAX 202.727.1014 • TTY/TDD 202.727.2876



Elizabeth A. Noël
People's Counsel

August 21, 2003

Mr. Sanford Speight, Esq.
Acting Commission Secretary
Public Service Commission of the
District of Columbia
1333 H Street, N.W., 2nd Floor, West Tower
Washington, D.C. 20005

JUL 22 2004

**Re: Formal Case No. 1016, In the Matter of the Application of the
Washington Gas Light Company for Authority to Increase Existing
Rates and Charges for Gas Service**

Dear Mr. Speight,

Please find enclosed the Office of the People's Counsel ("OPC") Revised
Testimony and Exhibits of Witness Charles King. The revisions supplements the original
documents, OPC (E), filed on June 26, 2003.

Please contact me if you have any questions regarding this matter at
(202) 727-3071.

Sincerely yours,

Jennifer L. Emma, Esq.
Assistant People's Counsel

BEFORE THE
PUBLIC SERVICE COMMISSION
OF THE DISTRICT OF COLUMBIA

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35

In the Matter Of The Application)
Of Washington Gas Light Company)
District of Columbia Division)
For Authority to Increase Existing)
Rates and Charges for Gas Service)

Formal Case No. 1016

PRE-FILED DIRECT TESTIMONY OF CHARLES W. KING

I. INTRODUCTION

Q PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELY KING.

A. Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 12 economists, accountants, engineers and cost analysts. Most of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over 500 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

1 **Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS**
 2 **AND EXPERIENCE?**

3
 4 A. Yes. Attachment 1 is a summary of my qualifications and experience. I should add
 5 to the educational portion of that resume that I received my primary and secondary
 6 education in the public schools of the District of Columbia.

7
 8 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY**
 9 **PROCEEDINGS?**

10
 11 A. Yes. Attachment 2 is a tabulation of my appearances as an expert witness before
 12 state and federal regulatory agencies. Based on that tabulation, this is my 29th
 13 appearance before this Commission since 1978.

14
 15 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

16
 17 A. I am appearing on behalf of the District of Columbia Office of the People's Counsel
 18 ("OPC").

19
 20 **Q. WHICH OF THE DESIGNATED ISSUES IN FORMAL CASE NO. 1016**
 21 **DOES YOUR TESTIMONY ADDRESS?**

22
 23 A. The Public Service Commission of the District of Columbia's ("Commission")
 24 Order and Report on Prehearing Conference, Order No. 12715, dated April 25,
 25 2003, included Attachment A, specifically identifying the Designated Issues in
 26 this case. My testimony addresses Issues 8:

27 Issue 8: What are the appropriate depreciation rates for WGL's
 28 plant?

29
 30 **Q. PLEASE BRIEFLY DESCRIBE THE EXHIBITS ATTACHED TO YOUR**
 31 **TESTIMONY.**

1 A. There are eight exhibits attached to my testimony, as follows:

- 2 Appendix I Qualifications and Experience
- 3 Appendix II Previous Testimony
- 4 Exhibit OPC (E)-1 Proposed Depreciation and Removal Cost Rates and
- 5 Accruals
- 6 Exhibit OPC (E)-2 Reporting of Depreciation and Cost of Removal
- 7 Exhibit OPC (E)-3 Summary of Statement 143
- 8 Exhibit OPC (E)-4 Cost of Removal Allowance Based on SFAS 143
- 9 Methodology
- 10 Exhibit OPC (E)-5 Cost of Removal Factors
- 11 Exhibit OPC (E)-6 Account Depreciation Accrual Rates

12
 13 **Q. WAS YOUR TESTIMONY AND EXHIBITS PREPARED BY YOU OR**
 14 **UNDER YOUR SUPERVISION?**

15
 16 A. Yes, they were.

17
 18 **II. SUMMARY**

19
 20 **Q. WHAT ARE YOUR CONCLUSIONS AND RECOMMENDATIONS WITH**
 21 **REGARD TO ISSUE NO. 8?**

22
 23 A. Exhibit OPC (E)-1 presents my recommended depreciation and removal cost rates
 24 and test year accruals, and it compares them with the present depreciation rates
 25 and accruals and with those proposed by the Washington Gas Light Company
 26 (“Washington Gas” or “the Company”). The last line on the exhibit shows that my
 27 recommended depreciation rates, when applied to the December 31, 2001
 28 depreciable D.C. plant, generate depreciation accruals of ~~0.258,562~~ \$9,318,006.
 29 Additionally, I have adopted explicit cost of removal allowances in accordance
 30 with newly issued changes in the Uniform System of Accounts (“USOA”) by the
 31 Federal Energy Regulatory Commission (“FERC”). These accruals come to an

1 additional \$~~717.454705.103~~, for a total depreciation and removal cost recovery of
 2 \$~~10.063.66610.023.109~~.

3
 4 Exhibit (E)-1 reveals that my recommended accruals are \$~~6.550.6616.591.218~~ or
 5 39.47 percent lower than the depreciation accruals generated by the Company's
 6 present depreciation rates. They are \$~~7.785.5247.503.067~~ and 43.74 percent less
 7 than the accruals recommended by the Company in this case.

8
 9 **Q. WHAT ACCOUNTS FOR THE VERY DIFFERENT ACCRUALS THAT**
 10 **YOU RECOMMEND AND THOSE THAT THE COMPANY PROPOSES?**

11
 12 A. The difference in our respective depreciation accruals relates to two factors. The
 13 first is a change in the treatment of allowances for future costs to remove plant. In
 14 accordance with recently issued FERC rules, I have established separate
 15 accounting for removal costs. In computing these allowances, I have eliminated
 16 the Company's procedure of inflating the amount to be recovered by projections
 17 of future removal costs. Instead, I establish removal cost allowances based upon
 18 the actual experience of removal costs during the most recent five years for which
 19 data are available.

20
 21 The second reason for the difference in our accruals is my rejection of the 10-year
 22 amortization of the ENSCAN automatic meter reading equipment. I have retained
 23 the existing depreciation parameters for this equipment.

24
 25
 26 **III. DEPRECIATION- GENERAL**

27
 28 **Q. WHAT IS DEPRECIATION?**

29
 30 A. In 1958, the National Association of Railroad and Utility Commissioners sanctioned
 31 the following definition of depreciation:

1
2 “Depreciation,” as applied to depreciable utility plant, means the loss in service
3 value not restored by current maintenance, incurred in connection with the
4 consumption or prospective retirement of utility plant in the course of service from
5 causes which are known to be in current operation and against which the utility is
6 not protected by insurance. Among the causes to be given consideration are wear
7 and tear, decay, action of elements, inadequacy, obsolescence, changes in the art,
8 changes in demand, and requirements of public authorities.¹
9

10
11 The second commonly cited definition of depreciation is that of the American
12 Institute of Certified Public Accountants:
13

14 Depreciation accounting is a system of accounting which aims to distribute the cost
15 or other basic value of tangible capital assets, less salvage (if any) over the estimated
16 useful life of the unit (which may be a group of assets) in a systematic and rational
17 manner. It is a process of allocation, not of valuation. Depreciation for the year is
18 the portion of the total charge under such a system that is allocated to the year.
19 Although the allocation may properly take into account occurrences during the year,
20 it is not intended to be a measurement of the effect of all such occurrences.²
21

22 Significantly, it should be noted that neither of the foregoing definitions of
23 depreciation mention retirement or removal costs.
24

25 **Q. CAN DEPRECIATION BE CALCULATED WITH PRECISION?**
26

27 A. No. Depreciation can no more be calculated with precision than can the required
28 rate of return to equity investors. Both are developed from analyses that, while
29 based on quantitative values, require considerable application of judgment. In the
30 case of rate of return, that judgment pertains to the earnings expectations of investors
31 as indicated by the stock market and corporate financial data. In the case of
32 depreciation, the judgment pertains to the estimation of the future surviving life of
33 plant as indicated by past patterns of retirements.
34

¹ Uniform System of Accounts for Class A and Class B Electric Utilities, 1958, rev. 1962.

² American Institute of Certified Public Accountants, *Accounting Research and Terminology Bulletin #1*.

1 Additionally, as will be demonstrated in this testimony, there are strongly divergent
2 approaches to the treatment of what is known as “net salvage.” These approaches
3 yield widely divergent rates and annual accruals. In this proceeding, the
4 Commission will be asked to choose among these approaches based on its
5 understanding of sound economic theory and the appropriate balance of ratepayer
6 and utility interests.

7
8 **Q. WHAT ARE THE BASIC PARAMETERS REQUIRED TO DEVELOP A**
9 **DEPRECIATION RATE?**

10
11 **A.** At its simplest level, the only parameter that is absolutely required is an estimate of
12 the service life of the plant. The reciprocal of that number can be used as the
13 depreciation rate.

14
15 However, because most utility depreciation is applied to “mass property” accounts
16 that are multiple units of plant, it is usually necessary to estimate the dispersion of
17 retirements around an average service life. In the gas and electric utility industries,
18 this dispersion is usually described in terms of “Iowa Curves,” so named because
19 they were developed at Iowa State University. These curves describe how closely
20 the retirements are grouped around the average service life and whether they tend to
21 occur more rapidly before, after or coincident with the average service life.

22
23 Another parameter that is typically included in the calculation of a depreciation rate
24 is salvage. Salvage is the scrap or resale value of the asset’s material. It is expressed
25 as a ratio to the cost of the asset and included as a subtraction from the amount to be
26 recovered in depreciation charges.

27
28 Until this year, it has been the practice of most utilities to include the cost of
29 removing or retiring plant as a component of depreciation. These retirement costs
30 were treated as “negative salvage,” that is, the reverse of salvage and incorporated
31 as an addition to the amount to be recovered through the depreciation rate. As I shall

1 discuss, recent changes in FERC's accounting regulations now require that
 2 retirement costs be accounted for separately from depreciation.

3
 4 Finally, virtually all major utilities, including Washington Gas, employ what is
 5 known as "remaining life depreciation." This procedure computes the depreciation
 6 rate by dividing the unrecovered net investment, adjusted for salvage, by the
 7 estimated remaining years of the asset (or group of assets). It effectively ensures
 8 that any past under- or over-accruals of depreciation are recovered during the
 9 remaining life of the asset.

10
 11 **Q. PLEASE ILLUSTRATE HOW THE PARAMETERS YOU HAVE JUST**
 12 **DESCRIBED ARE USED TO DEVELOP DEPRECIATION RATES?**

13
 14 A. Beginning with the simplest example, assume a single asset with a 20 year life. Its
 15 depreciation rate is the reciprocal of 20:

16
 17
$$1/20 = 5\%$$

18
 19 Now, let us assume that the asset is expected to have salvage value equivalent to 5
 20 percent of its investment value. The depreciation rate declines:

21
$$\frac{1-.05}{20} = \frac{.95}{20} = 4.75\%$$

22
 23 This is called a "whole life" rate because it is based on the whole life of 20 years.
 24 To develop the remaining life rate, we must identify some additional items of data:
 25 the original investment, the depreciation reserve (the amount of depreciation that has
 26 already been recovered), and the remaining life of the asset.
 27

28
 29 In this illustration, let us assume that the asset originally cost \$1 million and that past
 30 depreciation charges have recovered \$400,000. This means that we have yet to
 31 recover \$600,000 in original cost, less five percent, or \$50,000. The total amount yet
 32 to be recovered is thus \$550,000. Let us further assume that the asset is 10 years old,

1 leaving 10 years of remaining life. In remaining life depreciation, the unrecovered
 2 amount is divided by the remaining life years:

3
 4
$$\frac{\$550,000}{10 \text{ years}} = \$55,000 \text{ required annual accrual}$$

6
 7 The depreciation rate is then calculated by dividing the annual amount to be
 8 recovered by the gross investment, in this case:

9
 10
$$\frac{\$55,000}{\$1,000,000} = 5.5\%$$

11
 12
 13 In the past, it has been the practice to offset the positive salvage with “negative
 14 salvage.” To illustrate, if the cost of removing this asset amounts to 15 percent of its
 15 value, the depreciation rate increases:

16
 17
 18 Amount to be recovered: $\$550,000 + \$150,000 = \underline{\$700,000}$
 19 Remaining life years: $\frac{\quad}{10}$
 20 Annual Accrual = $\$70,000$
 21 Depreciation Rate $\frac{\$70,000}{\$1,000,000} = 7.0\%$
 22

23
 24 With the recent change in accounting rules, removal or retirement costs are to be
 25 accounted for separately. In this illustration, the 15 percent removal cost would
 26 be reflected in a separate allowance:

27
 28 Removal cost allowance: $15\% \times \$1,000,000 \text{ (original cost)}$
 29 $= \$150,000$

30
 31 This removal cost expense would be accrued in a separate removal cost reserve.

32
 33 **Q. WHAT IS MEANT BY “AMORTIZATION”?**

1
2 A. Amortization is a general term used to describe the annual allocation of the
3 expiration of intangible assets such as computer software, land rights and
4 leaseholds, or the original cost of tangible assets over some fixed period of time.

5
6 The principal difference between depreciation and amortization as these terms are
7 used by Washington Gas has to do with record-keeping. For its depreciated asset
8 accounts, Washington Gas maintains records of the date of placement of each
9 plant unit, so that property can be identified by “vintage.” When a unit of plant is
10 retired, that retirement is reflected not only in the overall plant account and
11 reserve, but in the record of the surviving plant in the particular vintage.

12
13 For accounts subject to amortization, there is no effort to identify retirements by
14 vintage. Instead, a fixed proportion of the plant installed each year is expensed
15 each subsequent year over a pre-determined amortization period. Amortization is
16 useful for accounts, such as furniture, equipment and computers that consist of
17 many small, movable items for which it is difficult, arguably impossible, to
18 identify the placement date of each unit when it is retired.

19
20 **IV. REMOVAL COSTS**

21
22 **Q. WHAT IS THE NEW ACCOUNTING RULE THAT REQUIRES**
23 **REMOVAL COSTS TO BE ACCOUNTED FOR SEPARATELY FROM**
24 **DEPRECIATION?**

25
26 A. On April 9, 2003, FERC issued Order No. 631 in Docket No. 02-7-000 relating to
27 accounting, financial reporting, and rate filing requirements for asset retirement
28 obligations. Most of this order dealt with the effects of the Financial Accounting
29 Standards Board’s recently issued Statement of Financial Accounting Standards
30 No. 143 (“SFAS 143”), which deals with the treatment of future costs associated
31 with legal obligations to retire assets. That standard requires that entities must

1 declare those future obligations as liabilities on their balance sheets. It also
 2 establishes the procedures for recognizing those obligations on annual income
 3 statements.

4
 5 FERC declined to apply the SFAS 143 standards to removal costs that were not
 6 legal obligations. It did, however, require that all jurisdictional entities maintain
 7 separate records for cost of removal for non-legal retirement obligations when
 8 allowances for these costs could be identified. Accordingly, the FERC added a
 9 new paragraph 2C to its instructions with regard to Account 108 – “Accumulated
 10 Provision for Depreciation of Gas Utility Plant” for Natural Gas Companies:

11 Separate subsidiary records shall be maintained for the amount of accrued
 12 cost of removal other than legal obligations for the retirement of plant
 13 recorded in account 108, Accumulated provision for depreciation of gas
 14 utility plant.
 15

16 This new provision necessarily requires that utilities separately identify annual
 17 additions and deletions from this account. Each utility must show the annual
 18 accrual for removal costs and the annual amount of removal costs incurred.

19
 20 This requirement is a major change from the previous treatment of removal costs.
 21 In the past, removal costs have always been incorporated into depreciation.
 22 Depreciation rates were inflated to recover removal costs. These removal cost
 23 allowances were recorded as part of depreciation expense, and plant removal
 24 expenditures were charged to depreciation reserves. Except through careful
 25 analysis, it has been impossible to identify how many dollars of annual
 26 depreciation went to recover past capital expenditures – true depreciation – and
 27 how many dollars were accrued to offset future removal costs.

28
 29 **Q. HAS WASHINGTON GAS IMPLEMENTED THESE NEW FERC**
 30 **ACCOUNTING RULES?**

31
 32 **A.** No. As noted, the new FERC rules were issued on April 9, 2003, and they went
 33 into effect 30 days after their publication in the Federal Register, presumably a

1 few days later. Washington Gas has not yet had time to implement these new
2 requirements.

3
4 **Q. IF WASHINGTON GAS WERE TO IMPLEMENT THESE RULES,
5 WHAT WOULD BE THE RESULT?**

6
7 A. Exhibit OPC (E) -2 provides a separation of the Company's proposed
8 depreciation into two categories, removal cost allowances and depreciation
9 charges. Based on the Company's proposed depreciation and net salvage
10 parameters, removal cost accruals would come to \$5,049,621, or 28 percent of the
11 total \$17,808,635 in accruals based on year-end 2001 plant. The remaining
12 \$12,759,014 is pure depreciation.

13
14 **Q. HOW DOES THIS REMOVAL COST ACCRUAL COMPARE WITH THE
15 ACTUAL COSTS OF REMOVAL THAT THE COMPANY HAS
16 EXPERIENCED DURING THE PAST FEW YEARS?**

17
18 A. During the five-year period 1996 through 2000, Washington Gas spent a total of
19 \$3,360,551 on removing plant and equipment in, or allocable to the District of
20 Columbia. This means that in one year, the Company proposes to recover half
21 again the removal cost it actually incurred over five years. The average annual cost
22 of removal was \$672,110. The proposed annual removal cost allowance is 7.6 times
23 this actual expenditure.

24
25 **Q. WHAT ACCOUNTS FOR THE VERY GREAT DIFFERENCE BETWEEN
26 THE REMOVAL COST ACCRUALS AND THE ACTUAL EXPERIENCE
27 OF REMOVAL COSTS?**

28
29 A. The extraordinary difference between the size of the annual removal cost accruals
30 and the actual removal cost experience is the product of the method by which
31 removal cost, also known as "negative salvage," is calculated for purposes of its

1 incorporation into depreciation rates. Washington Gas – or rather its consultants –
2 calculate “negative salvage ratios” by comparing the original cost of the plant
3 recently retired with the cost of removing that plant. Because the booking of the
4 retirements does not always match the booking of removal cost, the consultants,
5 Foster Associates, employ “bands” of five years, in this case 1996 through 2000.

6
7 The difficulty with this procedure is that it compares dollars of very different value.
8 The denominator, the original cost of the plant, is expressed in dollars having the
9 value of the year of placement. For some types of gas plant, this can be decades ago.
10 The numerator, which is the cost of removal, is expressed in recently spent dollars,
11 worth much less than the dollars that make up the denominator. With a relatively
12 few old, high-valued dollars in the denominator and many recent, low-valued dollars
13 in the numerator, the fraction is quite large.

14
15 These very large fractions then become the basis for “negative salvage” ratios that
16 are used to inflate the depreciation rates. If recent removal costs were, say,
17 \$500,000, and the original cost of the removed plant was \$1 million, the negative
18 salvage ratio is -50 percent. This -50 percent increases the depreciation rate
19 corresponding, so that for every dollar of depreciation, there is an added 50 cents in
20 removal cost allowance.

21
22 None of this might matter if the removal cost allowance were applied just to plant
23 retired, or soon to be retired. But it is applied to the entire plant account, including
24 plant just installed. Since the average age of plant in service is much less than that
25 of plant recently retired, the effect of this procedure is to extrapolate into the future
26 all of the inflation in removal costs that occurred between the average age of retiring
27 plant and the present.

28
29 **Q. COULD YOU PROVIDE A REAL-LIFE EXAMPLE OF THIS**
30 **EXTRAPOLATION?**

1 A. Yes. The dollar-weighted average age of the distribution mains retired during the
 2 year 2000 was 25.5 years. Their collective original cost was \$986,236. The
 3 aggregate cost to remove these mains was \$174,685. Washington Gas would
 4 calculate a removal cost ratio for the year of -17.7 percent ($\$174,685/\$986,236$).
 5 But these dollars have very different buying power. In 1974, 25.5 years prior to
 6 2000, the Handy-Whitman index for steel gas mains construction was 114.³ In mid-
 7 year 2000, that same index was 396, for an inflation of 3.47 times. Were the original
 8 cost of the mains removed in 2000 expressed in same dollars as the removal costs,
 9 their value would be \$3,422,239, and the removal cost ratio would be only -5.1
 10 percent ($\$174,685/\$3,422,239$).

11
 12 The Company projects that the average steel main has 37 more years of service life.
 13 When it applies its apples-and-oranges negative salvage ratio (which is not -17
 14 percent, but -65 percent), it effectively projects the past 25.5 years of inflation 37
 15 years into the future. When it incorporates that ratio into its depreciation rate, it
 16 effectively requires ratepayers to pay now for to the cost to remove gas mains in the
 17 year 2037.

18
 19 **Q. WHAT IS WRONG WITH PROJECTING PAST INFLATION INTO THE**
 20 **FUTURE FOR PURPOSES OF RECOVERING REMOVAL COSTS?**

21
 22 A. Even if there were a conceptual justification for collecting now for distant future
 23 costs, the assumption that past inflation will continue at the same rate into the future
 24 is almost certainly false. In January of 1974, the Consumer Price Index was 46.8
 25 (1984-1986 = 100). In mid-2000, it was 172.5, for an average annual rate of
 26 inflation between those two years of 5.25 percent.⁴ At least in the near future, no
 27 one expects inflation anywhere close to this level. The *Economist* pole of
 28 forecasters, for example, predicts inflation in the U.S. to be 2.3 percent in 2003 and

³ The Handy-Whitman Index of Public Utility Construction Costs, North Atlantic Region, Whitman, Requart and Associates, LLP

⁴ www.bls.gov/data/

1 1.7 percent in 2004.⁵ Nowhere in the developed world is inflation expected to
2 exceed 2.5 percent. The extrapolation of 5.25 percent into the future clearly
3 overstates currently expected price increase and correspondingly overstates future
4 costs.

5
6 But even if it were possible to forecast accurately the cost of removing gas plant in
7 the future, there would still be no justification whatever for collecting now, in
8 current dollars, a future cost expressed in future dollars. Quite regardless of
9 inflation, a dollar received now is worth more than a dollar spent 37 years from now.
10 The only way these two dollars can be compared meaningfully is to express them in
11 the same present value. That expression captures the fact that a dollar provides
12 value to its holder throughout the time that it is held. This is true for two reasons.
13 First, the holder of the dollar has the ability to invest it. Second, the holder has the
14 opportunity to spend the dollar, enjoy the goods or services purchased, and then to
15 borrow it later for repayment.

16
17 The practice of collecting allowances now for removal costs decades from now
18 totally ignores the present value of money. Ignoring inflation, ignoring the time
19 value of money, Washington Gas is extracting dollars from present ratepayers to
20 cover costs it will not incur for years to come.

21
22 **Q. BUT DON'T RATEPAYERS RECEIVE THE BENEFIT OF THE RATE**
23 **BASE DEDUCTION REPRESENTED BY THE ACCRUAL OF THESE**
24 **REMOVAL COST ALLOWANCES?**

25
26 **A.** No. An argument might be made that removal cost charges build up the
27 depreciation reserve, which in turn reduces the net investment rate base. The
28 reduced rate base lowers the requirement for return and income taxes. Over time,
29 one might think this reduction should cancel out the increase in revenue
30 requirement represented by the excessive depreciation expenses.

⁵ *The Economist*, June 14, 2003 issue, page 96.

1
2 Only it doesn't. That is because the dollar value of the Company's plant is always
3 expanding. The Company is growing, but even if it were not, inflation causes the
4 dollars added each year to exceed the dollars retired. There is always more new
5 plant generating higher removal cost charges than old plant that has accumulated
6 removal cost reserve. Ratepayers never catch up.
7

8 **Q. IS THERE AN ACCOUNTING PROCEDURE THAT RESOLVES THESE**
9 **PROBLEMS YOU HAVE IDENTIFIED WITH RESPECT TO REMOVAL**
10 **COST RATIOS?**

11
12 **A.** Yes. The Financial Accounting Standards Board has recently published an
13 accounting procedure for dealing with the retirement costs of long-lived assets that
14 must be removed by reason of legal obligations. These procedures were published
15 in 2001 in Statement of Financial Account Standards No. 143 ("SFAS 143"). A
16 summary of that statement is attached to this testimony as Exhibit OPC (E) – 3.
17

18 **Q PLEASE DESCRIBE SFAS 143.**

19
20 **A.** As I have just noted, SFAS 143 addresses long-lived assets for which there are
21 legal obligations to incur retirement costs. A legal obligation is defined as "an
22 obligation that a party is required to settle as a result of an existing or enacted law,
23 statute, ordinance, or written or oral contract or by legal construction of a contract
24 under the doctrine of promissory estoppel." A good example of such an
25 obligation is the requirement to dismantle, entomb or decontaminate a nuclear
26 generating plant.
27

28 When a company finds that it has a legal obligation that fits this description, it
29 must declare the retirement cost as a liability on its balance sheet. That liability is
30 not the ultimate cost of the retirement, but the present value of that cost, using as
31 the discount factor the risk-free interest rate when the liability was recognized.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

The annual expense associated with this liability consists of two parts. One is the amortization of the liability, which is the present value of the liability divided by the life of the asset – comparable to depreciation. The second expense is the annual accretion in the present value of the liability.

Q. CAN YOU ILLUSTRATE HOW THIS PROCEDURE WORKS?

A. Assume that Washington Gas installs a gas storage facility that it expects to last for 40 years. It is obligated to dismantle that plant when it retires at an estimated cost of \$1 million. Washington Gas would book a liability for this retirement cost, not at \$1 million, but at \$1 million discounted at the risk-free interest rate. The risk free interest rate over 40 years is 5 percent, which is the current yield on long-term Treasury bonds.⁶ The liability would therefore be booked as \$ 142,046 (\$1 mil/1.05⁴⁰)

Each year, Washington Gas would show two items of expense. The first would be the amortization of the liability, \$142,046/ 40 years = \$3,551. The second expense would be the annual accretion in present value of the liability. In this instance, it would be \$1 million times 1.05³⁹ - 1.05⁴⁰. This is $\$1 \text{ million} \times (1.05^{39} - 1.05^{40})$ or $\$1 \text{ million} \times (0.149148 - 0.142046 = .00710)$ or $\$7,102.400$. As the present value factors increase, that is, as they approach 1.0, this annual amount would also increase. Total expense in the first year of operation would be $\$3,551 + \$7,102 = \$10,653$.

Q. HOW DOES THE SFAS 143 PROCEDURE RESOLVE THE PROBLEMS YOU HAVE IDENTIFIED WITH THE WASHINGTON GAS' PROCEDURE FOR CALCULATING AND REMOVAL COST RATIOS?

⁶ www.federalreserve.gov/releases/ Series H-15.

1 A. Unlike Washington Gas' procedure for recovering removal cost allowances, the
2 SFAS 143 procedure recognizes the present value of future costs. It therefore
3 resolves the unfairness of charging present ratepayers with an inflated cost that the
4 Company will not incur until many years from now.

5
6 **Q. HAVE YOU CALCULATED THE COST OF REMOVAL ALLOWANCES**
7 **IN CONFORMANCE WITH SFAS 143?**

8
9 A. Yes. Exhibit OPC (E) – 4 develops cost of removal allowances that would result
10 from applying the SFAS 143 methodology to the year-end 2001 plant investment,
11 and accepting Washington Gas' removal cost estimates. The investment totals are
12 shown in column A of the exhibit for each account for which the Company
13 expects to incur removal costs. Column B replicates the removal cost percentages
14 the Company proposes to use in computing its depreciation rates. By applying
15 these percentages to the investment totals, the forecast removal costs are reported
16 in column C. In Column D, I have shown the remaining lives predicted by the
17 Company for each account.

18
19 For purposes of this exposition, I make the simplifying assumption that all plant
20 in each account retires at the end of the average remaining life of each account. A
21 more refined analysis might break each account into retirement vintages, that is,
22 plant that retires each year into the future. This refinement would have little
23 effect on the final results, and it would, in my opinion, amount to "specious
24 precision," since no one can predict with any degree of accuracy how much plant
25 will actually retire each year in the future.

26
27 Using this simplifying assumption, I develop the present value of the future
28 removal costs in columns E and F. Column E presents the present value factors at
29 5 percent, which, in conformance with SFAS 143's requirement for a "risk-free"
30 rate, is the current yield on long-term Treasury bonds. Column F shows the
31 present value of the future retirements. These figures are the future removal costs

1 discounted by 5 percent annually from the predicted end of the remaining life of
2 the existing plant.

3
4 In columns G and H, I develop the first element of the annual SFAS 143 charge,
5 which is the depreciation of the present value of the future costs. I do this by
6 dividing the discounted future cost by the average service life assumed by the
7 Company. The annual charges are set forth in column H.

8
9 In columns I and J, I develop the second element of the SFAS annual charge,
10 which is the increment in the present value represented by the passage of this year
11 into the next. Column I shows the difference between the PV factors in column E
12 and the next year's PV factors. These values are then applied to the present value
13 of the removal costs (column F) to derive the increments in present value in
14 column J.

15
16 Column K presents the annual cost of removal allowances that would be
17 appropriate for December 31, 2001 plant were the Commission to adopt the SFAS
18 143 methodology as the means to recognize future removal costs. The figure of
19 ~~\$3,583,216+776,027~~ is approximately 30~~5~~ percent less than ~~of~~ the amount
20 (\$5,049,621) that Washington Gas would charge ratepayers for future removal
21 costs under its proposed methodology.

22
23 The final column L shows the recovery factors that the Commission could adopt
24 were it to decide to use the SFAS 143 methodology. These factors are not
25 comparable to the Company's negative salvage percentages in column B because
26 they are annual accrual rates, not inflators of the total amount to be recovered.
27 While arguably they should be revised each year as the remaining lives change, I
28 suspect that the revisions would have relatively little impact on the total rate of
29 accrual. That is because the largest plant accounts have "mass property"
30 characteristics in which the inflows of new additions and outflows of retirements
31 do not vary significantly from year to year. As a result, the basic parameters –

1 service life, remaining life, removal costs – do not change very much from year to
2 year.

3
4 **Q. DO YOU RECOMMEND THAT THE COMMISSION ADOPT THE SFAS**
5 **143 METHODOLOGY FOR RECOGNIZING REMOVAL COSTS?**

6
7 A. No, I do not. While the SFAS 143 methodology is certainly fairer and more
8 economically justified than that recommended by the Company, it still suffers
9 from the requirement to predict future removal costs. As I have noted, the
10 Company's procedure is essentially an extrapolation of past inflation into the
11 future. Given that future inflation is predicted to be considerably less than past
12 inflation, this practice results in excessive removal cost allowances, even under
13 the SFAS methodology.

14
15 **Q. WHAT ALTERNATIVE PROCEDURE DO YOU RECOMMEND FOR**
16 **RECOGNIZING REMOVAL COSTS?**

17
18 A. I recommend that removal cost allowances be based on the actual experience of
19 the most recent few years. Specifically, I recommend that removal cost ratios be
20 based on the relationship of total investment to the average annual cost of
21 removing plant during the most recent five years. Any over- or under-recoveries
22 of removal costs can be amortized following the next prescription of removal
23 cost allowances.

24
25 My further recommendation relates to replacements in the mains and service
26 accounts. Whenever a main or service is removed and replaced, either *in situ* or
27 on a parallel route, the cost of removing the old plant should be added to the
28 capital cost of the replacement plant. This is, of course, a going-forward proposal
29 because past removal costs have already been written off against the depreciation
30 reserve.

31

1 **Q. HAVE YOU QUANTIFIED THE REMOVAL COSTS ALLOWANCES**
2 **THAT REFLECT YOUR RECOMMENDATIONS?**

3
4 A. Yes. Exhibit OPC (E) – 5 develops the removal cost allowance factors that I
5 recommend be adopted for Washington Gas’ D.C. plant. Columns A through E
6 show the actual removal costs each year from 1996 through 2000. Column F
7 sums these costs by account, and column G sums them by major plant category.
8 Column H presents the annual averages in each category. Column I shows the
9 December 31, 2000 investment in each category. The final column presents the
10 ratios of average annual removal costs to investment that I recommend be used to
11 establish removal cost allowances going forward.

12
13 It should be noted that these ratios, like the ratios on OPC (E) – 4, are not
14 comparable to the “negative salvage” percentages presented in the Company’s
15 depreciation report. These ratios are applied directly to the plant account totals to
16 generate annual allowances. By contrast, the Company’s negative salvage ratios
17 are used to inflate the numerator of the fraction used to calculate the accrual
18 amounts needed to be recovered over the remaining life of each plant account.

19
20 **Q. WHAT IS THE JUSTIFICATION FOR REFLECTING ACTUAL**
21 **REMOVAL COSTS IN CURRENT REMOVAL COST ALLOWANCES?**

22
23 A. There are two justifications for my proposal to set removal cost allowances based
24 on recent actual cost experience. The first and most important justification is that
25 it eliminates the permanent and continuously growing loan from ratepayers to the
26 Company for undiscounted future costs that the Company will not incur until
27 years, in some case decades, into the future. As demonstrated in Exhibit OPC
28 (E)-2, the Company’s proposed treatment of removal costs adds \$5.1 million in
29 annual charges to ratepayers. Yet, the costs that this allowance is intended to
30 cover have averaged only about \$675,000 during recent years, yielding a new loan
31 from ratepayers to the Company of \$4,425,000 each year.

1
2 This annual loan amount will grow indefinitely. That is because there is always
3 more new plant being added than old plant retired. The new plant generates the
4 inflated removal cost reserves, in the amount of \$5.1 million and growing, while
5 the old plant experiences removal costs, on the order of less than \$1 million. For
6 the indefinite future, the Company will continue to collect more in removal costs
7 allowances than it spends in actual removal costs.

8
9 The second justification for the procedure I recommend is that it avoids the need
10 to forecast future removal costs. There is no extrapolation of past inflation rates
11 into the future. My procedure recovers actual removal costs, no more and no less,
12 with no guesswork as to how much those costs will be.

13
14 **Q. WHAT DO YOU RECOMMEND BE DONE ABOUT THE REMOVAL**
15 **COST RESERVES THAT THE COMPANY HAS ALREADY**
16 **COLLECTED?**

17
18 A. These reserves should be retained in the depreciation reserve accounts and
19 amortized through the remaining life procedure. They should not be added to the
20 removal cost reserve account because, using my allowance procedure, they will
21 never be eliminated. Under my recommended procedure, removal cost
22 allowances will grow as actual removal costs increase. If the accumulated reserve
23 now on the books were to be treated as a reserve against future removal costs, it
24 would remain at approximately its present level indefinitely. By incorporating the
25 present removal cost reserve into the depreciation reserve, these past over-
26 collections are flowed back to ratepayers in the form of lower depreciation rates
27 over the remaining life of the plant now in service.

28
29 **Q. WHAT OBJECTIONS WILL THE COMPANY RAISE AGAINST YOUR**
30 **PROPOSALS?**

31

1 A. The Company will argue that my proposal violates the “matching” principle of
2 cost recovery of long-lived assets. It will contend that removal costs are part of
3 the capital cost of each asset whenever such costs are anticipated. It is therefore
4 appropriate that such costs, predicted as accurately as possible, should be
5 recovered from the ratepayers that use the assets that will incur them.

6
7 The Company will strongly object to my proposal to add the removal cost of plant
8 being replaced to the capital cost of the replacement. It will argue that this defers
9 the recognition of a cost of retiring plant by shifting it to new plant.

10
11 The Company may also argue that my proposal violates FERC’s Uniform System
12 of Accounts, which requires that removal costs be charged to the depreciation
13 reserve.

14
15 Finally, the Company will contend that its approach is the conventional procedure
16 used across the country and approved by almost all state and federal commissions.
17 It is cited as the conventional methodology in *Public Utility Depreciation*
18 *Practices*, the more or less official manual on depreciation published by the
19 National Association of Regulatory Utility Commissioners (“NARUC”). My
20 approach, the Company will contend, is highly unusual and departs radically from
21 the “standard” procedures.

22
23 **Q. WHAT IS YOUR RESPONSE TO THE CONTENTION THAT YOUR**
24 **APPROACH VIOLATES THE “MATCHING” PRINCIPLE?**

25
26 A. If we were considering the depreciation of single assets, such as power plants, that
27 have fixed lifetimes and single, predictable retirement dates and removal costs,
28 this argument might have validity. In that circumstance, it would be appropriate
29 to declare the removal cost of each asset as a future liability and charge it to
30 ratepayers over the life of the plant.

31

1 But if we followed this approach, the procedure would emphatically not be the
 2 one advocated by the Company. Rather, we would employ the accounting
 3 procedures prescribed by SFAS 143 that recognize the present value of the future
 4 retirement obligation and recover the costs through a mechanism that captures the
 5 increase in that present value throughout the life of the plant. As I have
 6 demonstrated in Exhibit OPC (E)-4, the SFAS 143 procedure applied to
 7 Washington Gas' D.C. plant would yield removal cost allowances approximately
 8 35 percent the amount proposed by the Company.

9
 10 As it is, we are not considering single-unit assets, but mass property accounts
 11 where the costs of many units of asset flow into and out of plant accounts.
 12 Because of inflation and the general growth of the gas distribution system, the
 13 inflow into these accounts in the form of new additions is always greater than the
 14 outflow in the form of retirements. As a result, the so-called "matching"
 15 principle results in a continuous and growing front-loading of removal cost
 16 recognition. There is always more new plant generating very large removal cost
 17 allowances than old plant incurring removal costs. This explains the permanent
 18 nature of the removal cost loan from ratepayers to the Company. There is no
 19 matching. Current ratepayers are always paying for much larger future costs than
 20 are now being incurred. As long as the Company can retain its method of
 21 calculating removal cost allowances, this inter-generational inequity will
 22 continue.

23
 24 **Q. WHAT IS YOUR RESPONSE TO THE LIKELY CONTENTION THAT**
 25 **CAPITALIZING THE REMOVAL COSTS OF REPLACED PLANT INTO**
 26 **THE INVESTMENT COST OF THE REPLACEMENT PLANT**
 27 **CONSTITUTES UNREASONABLE DEFERRAL OF COST**
 28 **RECOGNITION AND RECOVERY?**

29
 30 **A.** First of all, it should be noted that when buried mains and services are replaced *in*
 31 *situ*, the distinction between the removal costs of the old plant and the capital

1 costs of the new plant is in large measure arbitrary. The excavation of the line is
 2 likely to be for both purposes. Unless the old pipe is physically removed from the
 3 ground, the only functions that are explicitly related to the retirement of the old
 4 line are the evacuation of gas from the old line and the capping of it at either end.

5
 6 More to the point, however, is the placement of benefit, which goes to the
 7 “matching” principle. There are likely to be only two reasons to remove an old
 8 main or service and replace it with another. Either the old pipe is physically
 9 deteriorated or its capacity is insufficient for the forecast load. In either case, the
 10 beneficiaries of the retirement of the old pipe are not the users of the old pipe, but
 11 the users of the new main or service. They enjoy the benefit of a physically
 12 functional and adequately sized pipe. It is therefore not unreasonable that they
 13 should bear the cost of removing the previous main or service.

14
 15 **Q. WHAT IS YOUR RESPONSE TO THE CONTENTION THAT YOUR**
 16 **PROPOSALS ARE INCONSISTENT WITH THE UNIFORM SYSTEM OF**
 17 **ACCOUNTS?**

18
 19 A. I have already noted that the Company’s current filing is itself inconsistent with
 20 the USOA in that it does not separately account for removal costs. When
 21 removal costs are accounted for separately, there will be accruals into a reserve
 22 account and, when removal costs are incurred, those costs will be charged to that
 23 account. That treatment is thoroughly consistent with FERC’s USOA. The only
 24 difference is that the reserve will not be called the “depreciation reserve” but the
 25 “removal (or retirement) cost reserve.”

26
 27 As regards the capitalization of removal costs of retired plant that is replaced, the
 28 USOA is itself somewhat inconsistent. Paragraph 10 on page 529 of the USOA
 29 requires that cost of removal shall be charged to the depreciation reserve account.
 30 But Paragraph 31 contains the following definition:

1 *Replacing or replacement*, when not otherwise indicated in the context, means the
 2 construction or installation of electric (gas) plant in place of property retired,
 3 together with the removal of the property retired. [Emphasis supplied]
 4

5 It thus appears that the USOA does contemplate that the removal cost of retired
 6 property can be considered as part of capital cost of replacement plant.
 7

8 **Q. WHAT IS YOUR RESPONSE TO THE CONTENTION THAT THE**
 9 **COMPANY'S METHODOLOGY IS THE CONVENTIONAL**
 10 **PROCEDURE FOR TREATING REMOVAL COSTS?**
 11

12 **A.** First of all, the Company's methodology is not always the conventional
 13 procedure. All of the utilities in the State of Pennsylvania account for removal
 14 costs using the procedure that I have recommended. The largest electric and gas
 15 utilities in Georgia -- Georgia Power and the Atlanta Gas Light Company -- also
 16 account for their removal costs through a method very similar to that which I have
 17 recommended.
 18

19 The NARUC manual *Public Utility Depreciation Practices* does indeed observe
 20 that historically most commissions have included both positive and negative
 21 salvage (cost of removal) in depreciation rates. However, it also notes:
 22

23 Some commissions have abandoned the above procedure [of including net salvage
 24 in depreciation] and moved to current-period accounting for gross salvage and/or
 25 cost of removal. In some jurisdictions gross salvage and cost of removal are
 26 accounted for as income and expense, respectively, when they are realized.
 27 Other jurisdictions consider only gross salvage in depreciation rates, with the cost
 28 of removal being expensed in the year incurred.⁷
 29

30 I strongly suspect that the combination of FERC's recent requirement to separate
 31 removal cost accounting from depreciation and the implementation of SFAS 143
 32 will accelerate this trend away from the use of negative salvage ratios in
 33 computing depreciation rates. The separate accounting of removal costs will

⁷ *Public Utility Depreciation Practices*, National Association of Regulatory Utility Commissioners, August 1996, page 157.

1 demonstrate just how large these previously hidden charges are, particularly for
 2 gas distribution companies. SFAS 143 will demonstrate the utter irrationality of
 3 an accounting system that charges more for removal costs that do not have legal
 4 obligations than it charges for removal cost that are legal obligations.

5
 6
 7
 8 **V. ENSCAN EQUIPMENT**

9
 10 **Q. WHAT IS ENSCAN EQUIPMENT?**

11
 12 A. This equipment includes encoder, recorder and transmitter devices installed on
 13 meters that allow for remotely accessing the volume of gas used by the meter. In
 14 addition to the cost of these devices, the related costs of installing the units are
 15 included in the account.⁸

16
 17 **Q. WHAT CHANGES IS WASHINGTON GAS PROPOSING FOR THE**
 18 **DEPRECIATION OF THIS EQUIPMENT?**

19
 20 A. Washington Gas has been depreciating this equipment on the basis of a 40 year
 21 service life. It now proposes to amortize its ENSCAN equipment over 10 years.
 22 As of the end of 2001, the Company had \$17,605,039 of this equipment in the
 23 District of Columbia. The effect of its proposed changes in depreciation method
 24 and recovery period is to increase the annual charges for this equipment by 2.75
 25 times from \$514,243 to \$1,420,727.

26
 27 **Q. WHAT JUSTIFICATION HAS WASHINGTON GAS OFFERED FOR**
 28 **THESE CHANGES?**

29

⁸ Washington Gas response to OPC Data Request No. 8-201.

1 A. None. Neither the Foster Associates study nor Dr. White's testimony contain any
 2 mention of the ENSCAN equipment, let alone a justification for the changes
 3 proposed.

4

5 **Q. DID YOU ATTEMPT TO DETERMINE THE JUSTIFICATION FOR**
 6 **THIS CHANGES?**

7

8 A. Yes. First, I asked for all workpapers supporting the amortization periods
 9 selected by Washington Gas for the accounts proposed for amortization within the
 10 General Plant functional category. The Company objected to this question on the
 11 grounds that the workpapers requested are unavailable. I then submitted a follow-
 12 up question asking for all facts, data, rationale or other bases upon which the
 13 Company relied in selecting its proposed amortization periods. The Company
 14 replied:

15

16 Washington Gas objects to this follow-up question on the grounds that a
 17 follow-up data request is not an appropriate response to an objection.⁹

18

19 Separately, I asked for all cost/benefit, feasibility, or any other studies upon which
 20 the Company relied in its decision to purchase ENSCAN equipment. The
 21 Company responded with a one-page document that showed the purported costs
 22 and savings but conveyed nothing about the life expectancy of this equipment or
 23 the range of time over which these costs and savings were expected to occur.¹⁰

24

25 In still another data request, I inquired why the proposed amortization periods for
 26 six General Plant accounts, including ENSCAN equipment, were shorter than the
 27 previously determined remaining lives of those accounts. Washington Gas'
 28 response was as follows:

29

30 Amortization accounting is not intended to achieve cost allocation over an
 31 estimate of service life. Amortization accounting is adopted when it is

⁹ OPC Data Request No. 8-88.

¹⁰ OPC Data Request No. 8-202

1 difficult or impossible to maintain plant records with sufficient accuracy to
2 estimate service lives. The measured service life of equipment categories
3 in which retirements are difficult to identify and record often provides a
4 measurement of the mean interval between physical inventories. The
5 current estimate of remaining lives for the proposed amortization
6 categories is not indicative of the service life of the category.¹¹

7
8 **Q. WHAT DO YOU CONCLUDE FROM THESE RESPONSES OF**
9 **WASHINGTON GAS?**

10
11 A. I conclude that Washington Gas apparently made no effort to identify
12 amortization periods that conform, or even resemble, the service lives of the plant
13 being amortized. That explains the absence of workpapers and the apparent
14 unwillingness to explain how these amortization periods were derived.

15
16 **Q. DO YOU AGREE WITH THE COMPANY'S CONTENTION THAT**
17 **AMORTIZATION ACCOUNTING IS NOT INTENDED TO ACHIEVE**
18 **COST ALLOCATION OVER AN ESTIMATED SERVICE LIFE?**

19
20 A. No. The objective of both depreciation and amortization accounting is to allocate
21 capital costs fairly and reasonably over the years during which the assets
22 depreciated or amortized are being used. The use of amortization in lieu of
23 depreciation does not abrogate this objective. Specifically, it does not offer the
24 utility the opportunity to pick amortization periods significantly shorter than the
25 service lives of the plant being amortized.

26
27 The only valid reason for amortizing General Plant accounts is the one cited in the
28 middle of the final response quoted above, that it is difficult or impossible to trace
29 the retirement of specific units of plant to the installation dates. In these
30 circumstances, amortization becomes a convenient and less complicated method
31 for recognizing costs over plant life than depreciation. However, contrary to the
32 Company's claim, there are techniques for estimating the service lives of undated

¹¹ OPC Data Request No. 8-200

1 plant, and the Dr. White could have employed them to estimate the service lives
2 of several of the accounts proposed for amortization, including the ENSCAN
3 equipment account.

4
5 **Q. IS THERE ANY REASON TO BELIEVE THAT THE 10 YEAR**
6 **AMORTIZATION PERIOD PROPOSED FOR THE ENSCAN**
7 **EQUIPMENT IS SHORTER THAN THAT EQUIPMENT'S SERVICE**
8 **LIFE?**

9
10 **A.** Yes. According to the attachment to the Company's response to OPC Data
11 Request No. 202, all of the ENSCAN equipment in the District of Columbia had
12 been installed by December 1994, which means that it is now at least nine years
13 old. Since 1994, this plant has been depreciated based on a 40 year service life
14 using an L 1.5 survivor curve and a 20 percent positive salvage factor.¹²

15
16 A 10 year service life would imply that approximately half of the plant should
17 retire by next year. Yet, even with the very long service life assumption used to
18 depreciate this plant during the past years, the reserve has built to approximately
19 65 percent of the original cost.¹³ This indicates that there have been no
20 retirements of ENSCAN equipment to date. Moreover, the capital budget for the
21 District of Columbia does not show the sort of heavy replacement costs that one
22 would expect were this plant to wear out during the next few years.¹⁴

23
24 I conclude from these indications that 10 years is a gross under-estimation of the
25 service life of the ENSCAN equipment. Lacking any other basis for estimating
26 service life, I recommend that the existing 40 year life assumption be retained. In
27 light of the apparent over-depreciation of this account that has already taken
28 place, I also recommend that remaining life depreciation be applied to flow back
29 to ratepayers the excess accruals that already have been recovered by the

¹² See Statement E, Foster Associates Depreciation Studies.

¹³ See Statement C, Foster Associates Depreciation Studies.

1 Company. In computing the depreciation rate for this account, I have used Dr.
 2 White's estimate of 23.4 years of remaining life.

3
 4 **VI. SERVICE LIVES**

5
 6 **Q. HAVE YOU ANALYZED THE SERVICE LIVES AND SURVIVOR**
 7 **CURVES RECOMMENDED BY THE COMPANY?**

8
 9 A. No. I have not been able to analyze the reasonableness of the Company's life and
 10 survivor curve recommendations because I have not received the underlying
 11 workpapers and calculations by which they were developed. The diskettes
 12 provided by the Company display only the statements contained in the reports that
 13 are attached to the testimony of Ronald White. The critical values – remaining
 14 lives, average service lives and survivor curves – are presented as “givens.”

15
 16 Lacking any way to examine Dr. White's analyses, the only way I could test the
 17 reasonableness of his recommended service lives would be to replicate his study
 18 from the Company plant records that he was supplied.

19
 20 The Company has provided those plant records on eight diskettes, but they were
 21 not delivered to OPC until late on June 9. OPC transmitted them to me the next
 22 day. I did not realize that I would have to conduct a “ground up” depreciation
 23 study until I received what were purported to be Dr. White's workpapers on June
 24 11. It is physically impossible to perform a full depreciation by the time this
 25 testimony must be filed.

26
 27 **Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO SERVICE**
 28 **LIVES AND SURVIVOR CURVES?**

29

 14 Response to OPC Data Request No. 8-112.

1 A. I have reviewed the Company's recommendations as regards service lives and
 2 survivor curves and, based on my experience with gas distribution company
 3 depreciation, I can attest that they appear reasonable. I therefore recommend that
 4 they be adopted.

5

6 **Q. HAVE YOU CALCULATED DEPRECIATION RATES REFLECTING**
 7 **THE COMPANY'S LIFE AND SURVIVOR CURVE PARAMETERS?**

8

9 A. Yes. Exhibit OPC (E) – 6 develops depreciation rates based on the Company's
 10 data on life, survivor curve, depreciation reserve and remaining lives. The only
 11 difference between these depreciation rates and those developed by the
 12 Company's consultants is that my rates contain no allowance for cost of removal.
 13 I have used these rates to develop the total depreciation and removal cost accruals
 14 presented in my Exhibit OPC (E) – 1.

15

16 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

17

18 A. Yes, it does.

Washington Gas Light Company
Present, Company Proposed, and OPC Proposed Depreciation and Removal Cost Rates and Accruals

Account	Description	A 31-Dec-01 Plant Investmen	B 2002 Update Rate	C Present Accrual	D 2002 Update Rate	E Company Proposed Accrual	F OPC (E)-6 Col F	G Depreciation	H OPC Recommended Cost of Removal	I A x H	J Total H + I	K OPC vs. Present J - C	L Difference OPC vs. WG Proposed J - E
Storage and Processing Plant													
Alloccable Property													
361.0	Structures and Improvements												
	Maryland	373,837	1.88%	7,013	4.23%	15,813	2.58%	9,223			9,223	2,210	(6,591)
	Virginia	353,981	1.88%	6,641	3.74%	13,239	2.79%	10,339			10,339	3,698	(2,900)
362.0	Gas Holders												
	Maryland	3,697,021	1.78%	65,807	2.62%	96,862	0.85%	21,277			21,277	(44,530)	(75,585)
	Virginia	2,653,580	1.78%	47,234	2.24%	59,440	1.06%	38,219			38,219	(9,015)	(21,221)
363.5	Other Equipment												
	Maryland	78,393	4.21%	3,299	6.94%	5,440	6.94%	5,442			5,442	2,143	2
	Virginia	37,159	4.21%	1,564	6.73%	2,501	6.73%	2,626			2,626	1,062	125
	Total Storage and Processing Plant	7,193,971		131,558		193,295	1.21%	87,126	0.53%	38,128	125,254	(6,304)	(68,041)
Transmission Plant													
Situs Property													
367.1	Mains- Steel	1,642,462	1.75%	28,825	2.82%	46,317	2.32%	37,949			37,949	9,124	(8,368)
369.0	Measuring and Regulating Equipment	2,106,826	3.13%	65,902	4.03%	84,905	3.35%	70,845			70,845	4,943	(14,060)
	Total Situs Property	3,749,288		94,727		131,222		108,794	0.20%	7,499	116,292	21,565	(14,930)
Alloccable Property													
365.2	Rights of Way												
	District	622	1.48%	9	0.00%		0.00%					(9)	
	Maryland	677,664	1.48%	10,043	2.59%	17,551	2.59%	17,521			17,521	7,478	(30)
	Virginia	370,984	1.48%	5,498	2.81%	10,425	2.81%	10,429			10,429	4,931	4
	Total Account 365.2	1,049,280		15,550		27,976		27,950			27,950	12,400	(26)
366.0	Meas and Reg Station Structures												
	Maryland	502,304	3.10%	15,586	2.40%	12,055	2.10%	10,540			10,540	(5,046)	(1,515)
	Virginia	211,178	3.10%	6,553	2.64%	5,575	2.30%	4,848			4,848	(1,705)	(727)
	Total Account 366	713,482		22,139		17,630		15,388			15,388	(6,751)	(2,242)
367.1	Mains- Steel												
	District	1,396,682	1.57%	21,900	1.75%	24,442	1.18%	17,268			17,268	(4,632)	(7,174)
	Maryland	5,695,177	1.57%	89,300	1.89%	107,639	1.60%	94,111			94,111	4,811	(13,528)
	Virginia	4,485,006	1.57%	70,325	2.05%	91,943	1.45%	61,363			61,363	(8,962)	(30,580)
	Total Account 367.1	11,576,865		181,525		224,024		172,742			172,742	(6,783)	(51,282)
369.0	Measuring and Regulating Equipment												
	District	96,892	2.51%	2,432	2.47%	2,393	1.42%	1,741			1,741	(691)	(652)
	Maryland	2,374,313	2.51%	59,595	2.62%	62,207	1.81%	42,925			42,925	(16,670)	(19,282)
	Virginia	1,584,531	2.51%	39,772	3.24%	51,339	2.17%	34,153			34,153	(5,619)	(17,186)
	Total Account 369	4,055,736		101,799		115,939		78,820			78,820	(22,979)	(37,119)
	Total Alloccable Plant	17,395,363		321,013		385,569		294,900	0.071%	12,351	294,900	(25,113)	(90,669)
	Total Transmission Plant	21,144,651		415,740		516,791	1.91%	403,694	0.094%	19,849	411,193	(4,547)	(105,598)

Account	Description	31-Dec-01 Plant Investment	Proposed Depreciation Rate	Proposed Removal Cost Ratio	Removal Proportion of Rate	Depreciation Rate	Removal Cost Allowance	Depreciation	Total Accruals
Distribution Plant									
Situs Property									
376.1	Mains - Steel	60,581,194	2.78%	-60.00%	1.04%	1.74%	631,559	1,052,598	1,684,157
376.2	Mains - Plastic	94,934,440	2.70%	-60.00%	1.01%	1.69%	961,211	1,602,019	2,563,230
376.3	Mains - Cast Iron	6,482,244	3.41%	-60.00%	1.28%	2.13%	82,892	138,153	221,045
378.0	Measuring and Regulating Equipment	4,957,328	4.18%	-20.00%	0.70%	3.48%	34,536	172,680	207,216
380.1	Services - Steel	18,490,625	4.11%	-75.00%	1.76%	2.35%	325,699	434,266	759,965
380.2	Services- Plastic	135,308,753	4.52%	-75.00%	1.94%	2.58%	2,621,124	3,494,832	6,115,956
380.3	Services - Copper	3,706,470	4.53%	-75.00%	1.94%	2.59%	71,958	95,945	167,903
381.1	Meters - Tin Case	131,439	3.57%			3.57%	4,692	4,692	4,692
381.2	Meters - Hard Case	12,654,298	4.43%			4.43%	560,585	560,585	560,585
381.3	Meters- Electronic Devices	1,276,027	6.79%			6.79%	86,642	86,642	86,642
381.5	Meters - Electronic Demand Recorders	678,429	6.45%			6.45%	43,759	43,759	43,759
382.0	Meter Installations	20,240,063	2.96%	-30.00%	0.68%	2.28%	138,255	460,851	599,106
383.0	House Regulators	1,588,968	3.40%	-30.00%	0.78%	2.62%	12,467	41,558	54,025
384.0	House Regulator Installations	2,327,483	3.12%			3.12%	72,617	72,617	72,617
386.1	Other Property on Customers' Premises	486,225	10.85%			10.85%	52,755	52,755	52,755
387.0	Other Equipment	107,578	11.66%	-300.00%	8.75%	2.92%	9,408	3,136	12,544
	Total Situs Property	363,951,565					4,889,110	8,317,088	13,206,197
Allocable Property									
378.0	Measuring and Regulating Equipment	219,037	15.43%	-20.00%	2.57%	12.86%	5,633	28,165	33,797
	Maryland	53,216					1,010	6,733	7,743
	Virginia	272,253	14.55%	-15.00%	1.90%	12.85%	6,643	34,897	41,540
	Total Allocable Plant						12,286	68,795	80,087
	Total Distribution Plant	364,223,818					4,895,752	8,351,985	13,247,738
General Plant									
Situs Property									
397.2	ENSCAN Equipment	17,605,039	8.07%			8.07%		1,420,727	1,420,727
Allocable Property									
390.0	Structures and Improvements								
	District	1,856,732	3.70%	-10.00%	0.34%	3.36%	6,245	62,454	68,699
	Maryland	778,715	3.97%	-10.00%	0.36%	3.61%	2,810	28,105	30,915
	Virginia	4,951,326	4.12%	-10.00%	0.37%	3.75%	18,545	185,450	203,995
Allocable Property (Amortizable)									
303.05	Software - 5 years	1,925,891	17.85%			17.85%		343,772	343,772
303.10	Software - 10 years	8,018,095	10.00%			10.00%		801,810	801,810
391.11	Office Furniture & Equipment	1,892,436	4.13%			4.13%		78,158	78,158
391.21	Computer Equipment	5,767,748	9.86%			9.86%		568,700	568,700
393.00	Stores Equipment	140,597	3.72%			3.72%		5,230	5,230
391.00	Tools, Shop & Garage Equipment	2,657,926	4.89%			4.89%		129,973	129,973
395.00	Laboratory Equipment	150,979	3.72%			3.72%		5,616	5,616
397.00	Communications Equipment	2,116,164	5.84%			5.84%		123,584	123,584
397.10	Communications Equipment - Telephones	745,443	6.67%			6.67%		49,721	49,721
398.00	Miscellaneous Equipment	411,361	4.84%			4.84%		19,910	19,910
	Total General Plant	49,018,452					27,601	3,823,209	3,850,810
	Total Jurisdiction	\$ 441,580,892					\$ 5,049,621	\$ 12,759,014	\$ 17,808,635

Summary of Statement 143
By the
Financial Accounting Standards Board

-  [Recent Additions](#)
-  [Action Alert](#)
-  [Project Activities](#)
-  [Exposure Drafts](#)
-  [Technical Inquiry](#)
-  [EITF](#)
-  [DIG \(Derivatives\)](#)
-  [International](#)
-  [BRRP](#)
-  [Articles & Reports](#)
-  [Publications](#)
-  [FAS Summaries](#)
-  [FASB Facts](#)
-  [FASAC](#)
-  [FAF Membership](#)
-  [Careers](#)

Summary of Statement No. 143

Accounting for Asset Retirement Obligations (Issued 6/01)

Summary

This Statement addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. This Statement applies to all entities. It applies to legal obligations associated with the retirement of long-lived assets that result from the acquisition, construction, development and (or) the normal operation of a long-lived asset, except for certain obligations of lessees. As used in this Statement, a legal obligation is an obligation that a party is required to settle as a result of an existing or enacted law, statute, ordinance, or written or oral contract or by legal construction of a contract under the doctrine of promissory estoppel. This Statement amends FASB Statement No. 19, *Financial Accounting and Reporting by Oil and Gas Producing Companies*.


Reasons for Issuing This Statement

The Board decided to address the accounting and reporting for asset retirement obligations because:

- Users of financial statements indicated that the diverse accounting practices that have developed for obligations associated with the retirement of tangible long-lived assets make it difficult to compare the financial position and results of operations of companies that have similar obligations but account for them differently.
- Obligations that meet the definition of a liability were not being recognized when those liabilities were incurred or the recognized liability was not consistently measured or presented.

Differences between This Statement, Statement 19, and Existing Practice

This Statement requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. The associated asset retirement costs are capitalized as part of the carrying amount of the long-lived asset. This Statement differs from Statement 19 and current practice in several significant respects.

	
<hr/>	
Pages in this S	
Summaries	
Statements	
Statements	
Statements	
Statements	
Statements	
Statements	

- Under Statement 19 and most current practice, an amount for an asset retirement obligation was recognized using a cost-accumulation measurement approach. Under this Statement, the amount initially recognized is measured at fair value.
- Under Statement 19 and most current practice, amounts for retirement obligations were not discounted and therefore no accretion expense was recorded in subsequent periods. Under this Statement, the liability is discounted and accretion expense is recognized using the credit-adjusted risk-free interest rate in effect when the liability was initially recognized.
- Under Statement 19, dismantlement and restoration costs were taken into account in determining amortization and depreciation rates. Consequently, many entities recognized asset retirement obligations as a contra-asset. Under this Statement, those obligations are recognized as a liability. Also, under Statement 19 the obligation was recognized over the useful life of the related asset. Under this Statement, the obligation is recognized when the liability is incurred.

Some current practice views a retirement obligation as a contingent liability and applies FASB Statement No. 5, *Accounting for Contingencies*, in determining when to recognize a liability. The measurement objective in this Statement is fair value, which is not compatible with a Statement 5 approach. A fair value measurement accommodates uncertainty in the amount and timing of settlement of the liability, whereas under Statement 5 the recognition decision is based on the level of uncertainty.

This Statement contains disclosure requirements that provide descriptions of asset retirement obligations and reconciliations of changes in the components of those obligations.

How the Changes in This Statement Improve Financial Reporting

Because all asset retirement obligations that fall within the scope of this Statement and their related asset retirement cost will be accounted for consistently, financial statements of different entities will be more comparable. Also,

- Retirement obligations will be recognized when they are incurred and displayed as liabilities. Thus, more information about future cash outflows, leverage, and liquidity will be provided. Also, an initial measurement at fair value will provide relevant information about the liability.

- Because the asset retirement cost is capitalized as part of the asset's carrying amount and subsequently allocated to expense over the asset's useful life, information about the gross investment in long-lived assets will be provided.
- Disclosure requirements contained in this Statement will provide more information about asset retirement obligations.

How the Statement Generally Changes Financial Statements

Because of diverse practice in current accounting for asset retirement obligations, various industries and entities will be affected differently. This Statement will likely have the following effects on current accounting practice:

- Total liabilities generally will increase because more retirement obligations will be recognized. For some entities, obligations will be recognized earlier, and they will be displayed as liabilities rather than as contra-assets. In certain cases, the amount of a recognized liability may be lower than that recognized in current practice because a fair value measurement entails discounting.
- The recognized cost of assets will increase because asset retirement costs will be added to the carrying amount of the long-lived asset. Assets also will increase because assets acquired with an existing retirement obligation will be displayed on a gross rather than on a net basis.
- The amount of expense (accretion expense plus depreciation expense) will be higher in the later years of an asset's life than in earlier years.

How the Conclusions in the Statement Relate to the Conceptual Framework

The Board concluded that all retirement obligations within the scope of this Statement that meet the definition of a liability in FASB Concepts Statement No. 6, *Elements of Financial Statements*, should be recognized as a liability when the recognition criteria in FASB Concepts Statement No. 5, *Recognition and Measurement in Financial Statements of Business Enterprises*, are met.

The Board also decided that the liability for an asset retirement obligation should be initially recognized at its estimated fair value as discussed in FASB Concepts Statement No. 7, *Using Cash Flow Information and Present Value in Accounting Measurements*.

Effective Date

This Statement is effective for financial statements issued for fiscal years beginning after June 15, 2002. Earlier application is encouraged.



[About This Site](#)
[Conditions](#)

[Copyright Permission](#)

[Terms and](#)

**Washington Gas Light Company
Cost of Removal Allowance Based on SFAS 143 Methodology
Using December 31, 2001 Investment and Washington Gas Removal Cost Parameters**

Account	Description	A 31-Dec-01 Plant Investment	B 2002 Update Smtt A, Col F	C Forecast Removal Cost	D Remaining Life	E PV Factor @ 5%	F PV Removal Cost	G Average Projection Life	H Depreciation of COR Liability	I Increment In PV Factor	J Increment In Present Value	K Total COR Allowance	L Percent of Plant Investment
		2002 Update Smtt B, Col B	2002 Update Smtt A, Col F	A x B x -1	2002 Update Smtt A, Col E	PV Table	C x E	2002 Update Smtt E, Col H	F/G	PV Table	I x F	H + J	K/A
Storage and Processing Plant													
Allocable Property													
361.0	Structures and Improvements												
	Maryland	373,837		186,919	28	0.26147	48,874	45	1,086	0.01307	2,444	3,530	0.94%
	Virginia	353,981		70,796	25	0.30269	21,429	45	476	0.01513	1,071	1,548	0.44%
362.0	Gas Holders												
	Maryland	3,697,021		1,848,511	24	0.31782	587,483	45	13,055	0.01589	29,375	42,430	1.15%
	Virginia	2,653,580		530,716	25	0.30269	160,640	45	3,570	0.01513	8,032	11,602	0.44%
Transmission Plant													
Situs Property													
367.1	Mains - Steel												
	Maryland	1,642,462		246,369	29	0.24902	61,351	55	1,115	0.01245	3,068	4,183	0.25%
	Virginia	2,106,826		316,024	22	0.35040	110,734	35	3,164	0.01752	5,537	8,700	0.41%
Allocable Property													
368.0	Mess and Reg Station Structures												
	Maryland	502,304		50,230	34	0.19511	9,801	40	245	0.00976	490	735	0.15%
	Virginia	211,178		21,118	29	0.24602	5,259	35	150	0.01245	263	413	0.20%
367.1	Mains - Steel												
	District	1,386,882		209,502	29	0.24902	52,170	55	949	0.01245	2,609	3,557	0.25%
	Maryland	5,895,177		569,518	42	0.13206	75,211	55	1,367	0.00660	3,761	5,128	0.09%
	Virginia	4,485,006		1,121,252	37	0.16855	188,983	55	3,436	0.00843	9,449	12,885	0.29%
368.0 Measuring and Regulating Equipment													
	District	96,892		14,534	22	0.35040	5,093	35	146	0.01752	255	400	0.41%
	Maryland	2,374,313		712,294	37	0.16855	120,055	45	2,668	0.00843	6,003	8,671	0.37%
	Virginia	1,584,531		475,359	28	0.26147	124,293	35	3,551	0.01307	6,215	9,766	0.62%
Distribution Plant													
Situs Property													
376.1	Mains - Steel												
	District	60,581,194		36,348,716	37	0.16855	6,126,450	60	102,107	0.00843	306,322	408,430	0.67%
	Maryland	94,934,440		56,960,664	52	0.08107	4,618,015	60	76,967	0.00405	230,901	307,868	0.32%
	Virginia	6,482,244		3,889,346	9	0.66072	2,569,785	60	42,830	0.03304	128,489	171,319	2.64%
378.0	Measuring and Regulating Equipment												
	District	18,490,625		991,466	15	0.49304	488,835	27	18,105	0.02465	24,442	42,547	0.86%
	Maryland	135,308,753		13,867,969	26	0.28827	3,997,744	40	98,944	0.01441	199,887	299,831	1.62%
	Virginia	3,706,470		101,481,565	28	0.26147	26,534,484	40	663,362	0.01307	1,326,724	1,990,086	1.47%
380.3	Services - Plastic												
	District	20,240,063		6,072,019	12	0.57076	1,566,824	45	35,258	0.02854	79,331	114,590	3.09%
	Maryland	1,588,969		476,891	30	0.23716	1,440,051	45	32,001	0.01186	72,003	104,004	0.51%
	Virginia	107,578		322,734	21	0.36792	118,739	35	3,393	0.01840	5,937	9,329	8.67%
378.0 Measuring and Regulating Equipment													
	District	219,037		43,807	15	0.49304	21,599	25	864	0.02465	1,080	1,944	0.89%
	Maryland	53,216		7,982	15	0.49304	3,936	25	157	0.02465	197	354	0.67%
	Virginia												
General Plant													
Allocable Property													
390.0	Structures and Improvements												
	District	1,856,732		165,673	36	0.17697	32,859	50	657	0.00885	1,643	2,300	0.12%
	Maryland	778,715		77,872	34	0.19511	15,194	50	304	0.00976	760	1,064	0.14%
	Virginia	4,951,326		495,133	33	0.20487	101,437	50	2,029	0.01024	5,072	7,101	0.14%
											Total		
											\$ 1,115,924	\$ 2,467,292	\$ 3,583,216

Washington Gas Light Company
 Cost of Removal Factors - District of Columbia
 Based on 1996-2000 Experience and December 31, 2000 Investment

	A	B	C	D	E	F	G	H	I	J	
	1996	1997	1998	1999	2000	5 Year Total	5 Year Category Total	Annual Average	Dec 31 00 Investment	COR/ Investment	
	Washington Gas Plant Records						Sum A-E	Category Sums	G/5	2001 Study Smt B, Col B	H/I
STORAGE											
STRUCTURES & IMPROVEMENTS											
GAS HOLDERS	611	208	402	52,506	81,843	41,655	176,823	35,365	6,713,220	0.527%	
OTHER EQUIPMENT						135,168					
TOTAL STORAGE											
TRANSMISSION - SITUS											
RIGHTS OF WAY											
STRUCTURES & IMPROVEMENTS											
MAINS						617					
MEASURING & REGULATING STATION EQUIPMENT											
TOTAL TRANSMISSION SITUS		2,053	1,892	27,218		31,162	31,780	6,356	3,123,171	0.204%	
TRANSMISSION - ALLOCABLE											
RIGHTS OF WAY											
STRUCTURES & IMPROVEMENTS											
MAINS	570	316	158			158					
MEASURING & REGULATING STATION EQUIPMENT	3,140	9,566	28,891	3,390		5,911					
TOTAL TRANSMISSION ALLOCABLE				54	15,693	57,343	63,412	12,682	17,974,734	0.071%	
DISTRIBUTION - SITUS											
MAINS - CAST IRON	21,756	98,717	199,975	77,446	121,149	519,042					
MAINS - STEEL	14,084	29,706	95,378	130,034	50,848	320,058					
MAINS - COPPER											
MAINS - PLASTIC											
MAINS - SPECIAL STRUCTURES	1,226	2,209	8,227	22,391	2,687	36,740					
MAINS - UNIDENTIFIED											
TOTAL DISTRIBUTION MAINS - SITUS	1,737										
MEASURING & REGULATING STATION EQUIPMENT	274,602	195,026	344,273	320,289	687	2,425	875,841	175,168	152,184,629	0.115%	
SERVICES - STEEL	47,543	26,273	62,148	89,030	332,150	1,466,339	2,425	485	4,842,365	0.010%	
SERVICES - PLASTIC	9,403	16,611	102,985	43,078	115,167	340,159					
SERVICES - COPPER					49,221	221,299					
SERVICES - UNIDENTIFIED											
GAS LIGHT SERVICES	10,381	2,619	3,884	7,319	4,813	29,016					
TOTAL SERVICES	2,936						2,056,813	411,363	148,408,103	0.277%	
METERS - TIN CASE	3,978				706	3,642					
METERS - HARD CASE	40			85	7,907	16,796					
METERS - INDEX CORRECTORS					52	92					
METERS - DEMAND RECORDERS											
METERS - UNIDENTIFIED	(1,883)					(1,883)					
METERS - INSTALLATIONS	21,591	24,033	18,891	21,184	2,277	87,976					
TOTAL METERS AND METER INSTALLATIONS	7,128	19,658	5,079	2,037		33,903	106,624	21,325	33,801,202	0.063%	
HOUSE REGULATORS AND INSTALLATIONS							33,903	6,781	1,570,057	0.432%	
DISTRIBUTION - ALLOCABLE											
STRUCTURES & IMPROVEMENTS											
COMPRESSOR STATION EQUIPMENT	3,310				251	3,561					
MEASURING & REGULATING EQUIPMENT	945	880				1,825					
TOTAL DISTRIBUTION - ALLOCABLE							5,386	1,077	276,961	0.389%	
TOTAL DISTRIBUTION							3,080,991	616,198	344,480,172	0.179%	
GENERAL-ALLOCABLE											
STRUCTURES & IMPROVEMENTS											
OFFICE FURNITURE & EQUIPMENT											
TOTAL GENERAL - ALLOCABLE (DEPRECIABLE)							7,546	1,509	7,357,815	0.021%	
GENERAL (AMORTIZABLE)							7,546	1,509	23,158,300	0.005%	
TOTAL GENERAL											
TOTAL	\$ 423,108	\$ 427,874	\$ 876,642	\$ 796,061	\$ 834,867	\$ 3,360,551	\$ 3,360,551	\$ 672,110	\$ 33,960,551	\$ 672,110	

Washington Gas Light Company
Account Depreciation Accrual Rates

Account	Description	A 31-Dec-01 Plant Investment	B Redistributed Reserve	C Amount to Be Recovered	D Remaining Life	E Accrual	F Depreciation Rate
		2002 Update Sumt B, Col B	2002 Update Simt C, Col G	A - B	2002 Update Simt A, Col E	C/D	E/A
Storage and Processing Plant							
Allocable Property							
361.0	Structures and Improvements						
	Maryland	373,837	100,212	273,625	28.40	9,635	2.577%
	Virginia	353,981	111,859	242,122	24.55	9,862	2.786%
362.0	Gas Holders						
	Maryland	3,697,021	2,928,023	768,998	24.45	31,452	0.851%
	Virginia	2,653,560	1,949,939	703,641	24.92	28,236	1.064%
363.5	Other Equipment						
	Maryland	78,393	(645)	79,238	14.56	5,442	6.942%
	Virginia (Note 1)	37,159	(1,453)	36,754	14.70	2,500	6.728%
	Total Storage and Processing Plant	7,193,871	5,087,735	2,106,236		87,127	1.211%
Transmission Plant							
Situs Property							
367.1	Mains- Steel	1,842,462	\$ 518,434	1,124,028	29.48	38,128	2.321%
368.0	Measuring and Regulating Equipment	2,108,826	\$ 531,568	1,575,258	22.31	70,608	3.351%
	Total Situs Property	3,749,288	1,050,002	2,699,286		108,736	2.900%
Allocable Property							
365.2	Rights of Way						
	District	622	622	-			0.000%
	Maryland	677,664	124,341	553,323	31.56	17,532	2.587%
	Virginia	370,984	157,517	213,477	20.47	10,429	2.811%
	Total Account 365.2	1,049,280	282,480	766,800		27,961	
366.0	Meas and Reg Station Structures						
	Maryland	502,304	148,366	353,938	33.63	10,524	2.095%
	Virginia	211,178	69,335	141,843	28.15	4,866	2.304%
	Total Account 366	713,482	217,701	495,781		15,390	
367.1	Mains- Steel						
	District	1,396,682	908,900	487,782	29.48	16,546	1.185%
	Maryland	5,695,177	1,824,387	3,870,790	42.38	91,335	1.604%
	Virginia	4,485,006	2,096,521	2,388,485	36.66	65,152	1.453%
	Total Account 367.1	11,576,865	4,829,809	6,747,056		173,034	
368.0	Measuring and Regulating Equipment						
	District	66,882	66,091	30,801	22.31	1,381	1.425%
	Maryland	2,374,313	775,436	1,598,877	37.16	43,027	1.812%
	Virginia	1,584,531	637,624	946,907	27.60	34,308	2.165%
	Total Account 368	4,055,736	1,479,152	2,576,584		78,716	
	Total Allocable Plant	17,395,363	6,809,142	10,586,221		295,101	1.696%
	Total Transmission Plant	21,144,651	7,859,144	13,285,507		403,837	1.910%

Account	Description	31-Dec-01 Plant Investment	Redistributed Reserve	Amount to Be Recovered	Remaining (Amortization) Life	Accrual	Depreciation Rate
Distribution Plant							
Situs Property							
376.1	Mains - Steel	60,581,194	35,591,274	24,989,920	36.50	684,655	1.130%
376.2	Mains - Plastic	94,934,440	18,744,885	76,189,555	52.01	1,464,902	1.543%
378.0	Measuring and Regulating Equipment	6,482,244	8,433,512	(1,951,268)	9.00	(216,808)	0.000%
380.1	Services - Steel	4,957,328	3,761,006	1,196,322	15.17	78,861	1.591%
380.2	Services - Plastic	18,490,625	11,587,159	6,903,466	26.06	264,907	1.433%
380.3	Services - Copper	135,308,753	58,586,507	76,712,246	28.33	2,707,810	2.001%
381.1	Meters - Tin Case	3,706,470	4,068,227	(361,757)	12.35	(29,292)	0.000%
381.2	Meters - Hard Case	131,439	157,126	(25,687)	7.19	(3,573)	0.000%
381.3	Meters - Electronic Devices	12,654,298	5,882,367	6,771,911	16.01	422,980	3.343%
381.5	Meters - Electronic Demand Recorders	1,276,027	620,588	655,429	10.26	63,882	5.006%
382.0	Meter Installations	678,429	426,663	251,766	9.44	26,670	3.931%
383.0	House Regulators	20,240,063	9,901,520	10,338,543	30.33	340,869	1.684%
384.0	House Regulator Installations	1,588,969	676,902	912,067	28.62	31,868	2.006%
386.1	Other Property on Customers' Premises	2,327,483	1,291,951	1,035,532	21.06	49,171	2.113%
387.0	Other Equipment	486,225	257,331	228,884	6.19	36,978	7.605%
	Total Situs Property	<u>107,578</u>	<u>71,378</u>	<u>36,199</u>	<u>21.34</u>	<u>1,696</u>	<u>1.577%</u>
	Allocable Property	363,951,565	160,068,428	203,883,137		5,925,576	1.628%
378.0 Measuring and Regulating Equipment							
	Maryland	219,037	(238,553)	457,590	14.89	30,731	14.030%
	Virginia	<u>53,216</u>	<u>(54,981)</u>	<u>108,187</u>	<u>14.78</u>	<u>7,320</u>	<u>13.756%</u>
	Total Allocable Plant	272,253	(283,534)	565,787		38,052	
	Total Distribution Plant	364,223,818	159,774,894	204,448,924		5,963,628	1.637%
General Plant							
Situs Property							
397.2	ENSCAN Equipment (Notes 1 and 4)	17,605,039	8,183,754	5,900,278	23.4	252,149	1.432%
Allocable Property							
390.0	Structures and Improvements						
	District (Note 3)						
	Maryland	1,856,732	(438,867)	2,088,908	36.16	57,713	3.108%
	Virginia (Note 3)	778,715	(204,058)	982,774	34.33	28,627	3.676%
	Total Allocable Property	<u>4,951,328</u>	<u>(1,352,391)</u>	<u>5,730,652</u>	<u>33.31</u>	<u>172,040</u>	<u>3.475%</u>
	Allocable Property (Amortizable)	7,586,773	(1,995,317)			258,380	
303.05	Software - 5 years	1,925,891			5	343,772	17.850%
303.10	Software - 10 years	8,018,095			10	801,810	10.000%
391.11	Office Furniture & Equipment	1,892,436			15	78,158	4.130%
391.21	Computer Equipment	5,767,748			7	568,700	9.860%
391.00	Stores Equipment	140,597			15	5,230	3.720%
391.00	Tools, Shop & Garage Equipment	2,657,926			15	129,973	4.890%
395.00	Laboratory Equipment	150,979			15	5,616	3.720%
397.00	Communications Equipment	2,116,164	1,113,353		15	123,584	5.840%
397.10	Communications Equipment - Telephones	745,443			15	49,721	6.670%
398.00	Miscellaneous Equipment	411,361			15	19,910	4.840%
	Total Allocable Property (Amortizable)	<u>23,828,640</u>	<u>14,571,755</u>			<u>2,126,474</u>	
	Total Distribution Plant	49,018,452	20,760,192			2,637,003	5.380%
	Total Jurisdiction	\$ 441,618,145	\$ 193,481,965			\$ 24,593,609	

Note 1: Amount to be recovered reduced by 5% for positive salvage.

Note 2: Amount to be recovered reduced by 20% for positive salvage.

Note 3: Amount to be recovered reduced by 10% to eliminate negative salvage.

Note 4: Reserve calculated based on reserve ratio in Account 381.2

Washington Gas Light Company
Reporting of Depreciation and Cost of Removal
Based on December 31, 2001 Plant

Account	Description	A 31-Dec-01 Plant Investment	B 2002 Update Proposed Depreciation Rate	C 2002 Update Proposed Cost Ratio	D 2002 Update Removal Proportion of Rate	E 2002 Update Depreciation Rate	F 2002 Update Removal Cost Allowance	G A x E	H Total Accruals
		Stmt B, Col B	Stmt A, Col H	Stmt A, Col F	B x (C/(-1.0-C))	B - D	A x D	A x E	F + G
Storage and Processing Plant									
Allocable Property									
361.0	Structures and Improvements								
	Maryland	373,837	4.23%	-50.00%	1.41%	2.82%	5,271	10,542	15,813
	Virginia	353,981	3.74%	-20.00%	0.62%	3.12%	2,206	11,032	13,239
362.0	Gas Holders								
	Maryland	3,697,021	2.62%	-50.00%	0.87%	1.75%	32,287	64,575	96,862
	Virginia	2,653,580	2.24%	-20.00%	0.37%	1.87%	9,907	49,533	59,440
363.5	Other Equipment								
	Maryland	78,393	6.94%			6.94%	5,440	5,440	5,440
	Virginia	<u>37,159</u>	6.73%			6.73%	<u>2,501</u>	<u>2,501</u>	<u>2,501</u>
	Total Storage and Processing Plant	7,193,971					49,672	143,624	193,296
Transmission Plant									
Situs Property									
367.1	Mains- Steel	1,642,462	2.82%	-15.00%	0.37%	2.45%	6,041	40,276	46,317
369.0	Measuring and Regulating Equipment	2,106,826	4.03%	-15.00%	0.53%	3.50%	11,075	73,831	84,905
Allocable Property									
365.2	Rights of Way								
	District	622	0.00%						
	Maryland	677,664	2.59%			2.59%		17,551	17,551
	Virginia	370,994	2.81%			2.81%		10,425	10,425
366.0	Meas and Reg Station Structures								
	Maryland	502,304	2.40%	-10.00%	0.22%	2.18%	1,096	10,959	12,055
	Virginia	211,178	2.64%	-10.00%	0.24%	2.40%	507	5,068	5,575
367.1	Mains- Steel								
	District	1,396,682	1.75%	-15.00%	0.23%	1.52%	3,188	21,254	24,442
	Maryland	5,695,177	1.89%	-10.00%	0.17%	1.72%	9,785	97,853	107,639
	Virginia	4,485,006	2.05%	-25.00%	0.41%	1.64%	18,389	73,554	91,943
369.0	Measuring and Regulating Equipment								
	District	96,892	2.47%	-15.00%	0.32%	2.15%	312	2,081	2,393
	Maryland	2,374,313	2.62%	-30.00%	0.60%	2.02%	14,355	47,852	62,207
	Virginia	<u>1,584,531</u>	3.24%	-30.00%	0.75%	2.49%	<u>11,847</u>	<u>39,491</u>	<u>51,339</u>
	Total Transmission Plant	21,144,651					76,596	440,196	516,792

Account	Description	A 31-Dec-01 Plant Investment	B Present Rate	C Accrual	D Company Proposed Rate	E Accrual	F Depreciation Rate	G Accrual	H OPC Proposed Cost of Removal Rate	I Accrual	J Total	K OPC vs. Present	L OPC vs. Co. Proposed
Distribution Plant													
Situs Property													
376.1	Mains - Steel	60,561,194	3.09%	1,871,353	2.78%	1,684,157	1.13%	684,655	0.12%	72,697	757,353	(1,114,000)	(926,804)
376.2	Mains - Plastic	94,934,440	2.96%	2,811,958	2.70%	2,563,230	1.54%	1,464,902	0.12%	113,921	1,578,823	(1,233,135)	(984,407)
376.3	Mains - Cast Iron	6,482,244	2.83%	189,930	3.41%	221,045	0.00%	-	0.12%	7,779	7,779	(182,151)	(213,266)
378.0	Measuring and Regulating Equipment	4,957,328	4.62%	229,276	4.18%	207,216	1.59%	78,861	0.01%	496	79,357	(149,919)	(127,859)
380.1	Services - Steel	18,490,625	4.79%	885,516	4.11%	759,965	1.43%	264,907	0.28%	51,774	316,680	(568,836)	(443,285)
380.2	Services - Plastic	135,308,753	4.49%	6,076,716	4.52%	6,115,956	2.00%	2,707,810	0.28%	378,865	3,086,674	(2,990,042)	(3,029,282)
380.3	Services - Copper	3,706,470	4.94%	183,248	4.53%	167,903	0.00%	-	0.28%	10,378	10,378	(172,870)	(157,525)
381.1	Meters - Tin Case	131,439	3.84%	5,049	3.57%	4,692	0.00%	-	0.06%	79	79	(4,970)	(4,613)
381.2	Meters - Hard Case	12,654,298	2.92%	389,632	4.43%	560,585	3.34%	422,980	0.06%	7,593	430,573	60,941	(130,012)
381.3	Meters - Electronic Devices	1,276,027	2.87%	36,660	6.79%	86,642	5.01%	63,862	0.06%	766	64,648	(21,994)	(16,994)
381.5	Meters - Electronic Demand Recorders	678,429	2.80%	19,010	6.45%	43,759	3.93%	26,670	0.06%	407	27,077	8,067	(16,682)
382.0	Meter Installations	20,240,063	4.29%	867,692	2.96%	599,106	1.68%	340,869	0.06%	12,144	353,013	(514,679)	(246,093)
383.0	House Regulators	1,588,969	2.12%	33,607	3.40%	54,025	2.01%	31,868	0.06%	1,739	31,868	(1,739)	(22,157)
384.0	House Regulator Installations	2,327,483	2.44%	56,814	3.12%	72,617	2.11%	49,171	0.06%	7,643	49,171	(7,643)	(23,446)
386.1	Other Property on Customers' Premises	486,225	5.00%	24,311	10.85%	52,755	7.61%	36,978	0.06%	36,978	36,978	12,667	(15,777)
387.0	Other Equipment	107,578	5.83%	6,273	11.66%	12,544	1.58%	1,696	0.06%	1,696	1,696	(4,571)	(10,848)
	Total Situs Property	363,951,565		13,667,045		13,206,197		6,175,248		656,898	6,832,146	(6,834,899)	(6,374,051)
Allocable Property													
378.0	Measuring and Regulating Equipment												
	Maryland	219,037	3.82%	8,378	15.43%	33,797	14.03%	30,731	0.18%	1,062	30,731	22,353	(3,066)
	Virginia	53,216	3.83%	2,036	14.55%	7,743	13.76%	7,320	0.39%	1,062	7,320	5,284	(423)
	Total Allocable Plant	272,253		10,414		41,540		38,052		1,062	39,114	28,700	(2,426)
	Total Distribution Plant	364,223,818		13,677,459		13,247,737		6,213,300		657,960	6,871,260	(6,806,199)	(6,376,477)
General Plant													
Situs Property													
397.2	ENSCAN Equipment	17,605,039	2.92%	514,243	8.07%	1,420,727	1.43%	252,149	0.02%	1,517	252,149	(262,094)	(1,168,578)
Allocable Property													
390.0	Structures and Improvements												
	District												
	Maryland	1,856,732	2.00%	37,116	3.70%	68,699	3.11%	63,484	0.18%	1,517	63,484	26,368	(5,215)
	Virginia	778,715	2.00%	15,567	3.97%	30,915	3.68%	28,627	0.18%	1,062	28,627	13,060	(2,286)
	Total Allocable Property	4,951,326	2.00%	98,977	4.12%	203,995	3.47%	189,244	0.02%	1,517	189,244	90,267	(14,751)
	Total Allocable Property (Amortizable)	7,586,773		151,660		303,609		281,356		1,517	282,873	131,213	(20,736)
303.05	Software - 5 years	1,925,891	20.00%	385,178	17.85%	343,772	17.65%	343,772	0.02%	1,517	343,772	(41,406)	0
303.10	Software - 10 years	8,018,095	10.00%	801,810	10.00%	801,810	10.00%	801,810	0.02%	1,517	801,810	0	0
391.11	Office Furniture & Equipment	1,892,436	3.35%	63,378	4.13%	78,158	4.13%	78,158	0.18%	1,062	78,158	14,780	0
391.21	Computer Equipment	5,767,748	3.95%	193,162	9.86%	568,700	9.86%	568,700	0.02%	1,517	568,700	375,538	0
393.00	Stores Equipment	140,597	3.61%	5,077	3.72%	5,230	3.72%	5,230	0.02%	1,517	5,230	153	0
391.00	Tools, Shop & Garage Equipment	2,657,926	3.35%	89,067	4.89%	129,973	4.89%	129,973	0.18%	1,062	129,973	40,906	0
395.00	Laboratory Equipment	150,979	3.90%	5,894	3.72%	5,616	3.72%	5,616	0.02%	1,517	5,616	(278)	0
397.00	Communications Equipment	2,116,164	5.47%	115,648	5.84%	123,584	5.84%	123,584	0.18%	1,062	123,584	7,936	0
397.10	Communications Equipment - Telephones	745,443	5.47%	40,738	6.67%	49,721	6.67%	49,721	0.18%	1,062	49,721	8,983	0
398.00	Miscellaneous Equipment	411,381	5.77%	23,715	4.84%	19,910	4.84%	19,910	0.02%	1,517	19,910	(3,805)	0
	Total Allocable Property (Amortizable)	23,826,640		1,723,667		2,126,474		2,126,474		1,517	2,126,474	402,807	0
	Total General Plant	49,018,452		2,389,570		3,850,810		2,659,978		1,517	2,661,496	271,926	(1,189,314)
	Total Jurisdiction	\$ 441,580,692		\$ 16,614,327		\$ 17,808,633		\$ 9,364,099		\$ 717,454	\$ 10,069,202	\$ (6,545,125)	\$ (7,739,431)

**DIRECT TESTIMONY OF
CHARLES W. KING**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

INTRODUCTION

JUL 22 2004

U.S. DEPARTMENT OF RAILROADS
PUBLIC SERVICE LITHOGRAPH

Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELLY KING.

A. Snavelly King, formerly Snavelly, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 15 economists, accountants, engineers and cost analysts. Much of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 32-year history, members of the firm have participated in over 500 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND EXPERIENCE?

A. Yes. Attachment A is a summary of my qualifications and experience.

Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY PROCEEDINGS?

1 A. Yes. Attachment B is a tabulation of my appearances as an expert witness before state
2 and federal regulatory agencies.

3
4 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

5
6 A. I am appearing on behalf of the Attorney General of the Commonwealth of Kentucky.

7
8 **Q. WHAT ISSUES WILL YOU ADDRESS IN YOUR TESTIMONY?**

9
10 A. My testimony addresses three issues. In Part I, I address the appropriate rate of return to
11 be applied to the jurisdictional rate base of Columbia of Kentucky (“CKY” or “the
12 Company”). In Part II, I address the Company’s proposed Margin Loss Recovery Rider.
13 In Part III, I address the subject of cost allocation and rate design.

14
15 **Q. WHAT INFORMATION DID YOU OBTAIN FROM THE COMPANY IN
16 PREPARING YOUR TESTIMONY?**

17
18 A. I have obtained the Company’s minimum filing requirements and the testimony and
19 exhibits of its witnesses, including Paul Moul, its rate-of-return witness; Kimra Cole,
20 who sponsors the Margin Loss Recovery Rider; and John Skirtich, who sponsors the
21 Company’s class cost of services studies. I also obtained the Company’s responses to the
22 Commission Staff’s data requests. I propounded my own data requests and follow-up
23 data requests.

PART I – RATE OF RETURN

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. WHAT HAVE YOU FOUND TO BE THE APPROPRIATE RATE OF RETURN FOR THE COMPANY’S GAS DISTRIBUTION OPERATIONS?

A. Based on the analyses presented in this part of my testimony, I find that the appropriate rate of return on the Company’s rate base is **8.14 percent**, inclusive of a return to equity of **10.3 percent**.

Q. HOW WILL YOU STRUCTURE THIS PART OF YOUR TESTIMONY?

A. I will first discuss the capital structure of the Company, that is, the mix of debt and common equity. I will next quantify the cost of the Company’s debt. I will then discuss the theory of return to equity, the methodology for estimating it, and my development of the Company’s equity return requirement. In the course of this discussion, I will explain the differences between my approach and data selection and those of Paul R. Moul, the Company’s rate of return witness. I will conclude by applying the respective cost rates to the components of the capital structure to develop the appropriate return to total capital.

A. CAPITAL STRUCTURE

Q. WHAT IS THE COMPANY’S CAPITAL STRUCTURE?

A. The answer to this question differs according to the level within the NiSource family of companies. There is a different capital structure for CKY, its immediate parent, the Columbia Energy Group (“CEG”), and the ultimate parent company, NiSource, Inc. The respective capital structures are as follows:

Table 1
 Capital Structure, December 31, 2001
 (Dollars in Millions)

	Columbia of KY		Columbia Energy Grp.		NiSource, Inc.	
Long-term Debt	\$42.1	32.9%	\$1,356.9	35.6%	\$5,780.8	48.2%
Preferred Equity	0	0.0%	0	0.0%	433.6 (1)	3.6%
Short-term Debt	5.8	4.5%	281.7 (2)	7.4%	2,295.5 (2)	19.2%
Common Equity	80.0	62.6%	2,177.1	57.0%	3,469.4	29.0%
Total	\$127.9	100.0%	\$3,815.70	100.0%	\$11,979.3	100.0%

(1) Includes Company-obligated mandatory redeemable preferred securities of subsidiary trust holding solely Company debentures.

(2) Includes current mandatory redeemable portion of debt and preferred stock.

Sources: CKY: FERC Form 2, pages 112, 113.

CEG: Form 10K, Securities & Exchange Commission, page 16.

NiSource: Form 10-K, Securities & Exchange Commission, page 51.

Q. WHICH OF THESE CAPITAL STRUCTURES DOES THE COMPANY USE IN MEASURING ITS RETURN?

The Company purports to use the capital structure of the Columbia Energy Group. The principal difference between the figures shown in Table 1 and those in Mr. Moul's Attachment PRM-5 is Mr. Moul's inclusion \$281.5 million in debt due November 28, 2002 as long-term debt. Conventionally, debt that matures within one year is treated as short-term debt, as shown in Table 1. Other than that difference, figures shown by Mr. Moul are close, although not exactly matching (e.g. equity of \$2,169.9m vs. \$2,177.1m) those reported in the CEG's Form 10-K.

Q. IS THE YEAR-END 2001 CAPITAL STRUCTURE OF THE COLUMBIA ENERGY GROUP APPROPRIATE FOR FINDING THE COMPOSITE COST OF CAPITAL FOR COLUMBIA OF KENTUCKY?

A. No. CEG's capital structure has clearly been influenced by its acquisition by NiSource. As Table 1 demonstrates, NiSource is currently heavily leveraged, that is, its overall debt

1 and mandatory preferred obligations are very large relative to its common equity. For
2 this reason, it is probably constraining its subsidiaries from incurring any more debt and
3 is requiring them to pay off as much debt as possible. That is why both CKY and CEG
4 have very high year-end 2001 equity ratios. These ratios are not reflective of any
5 management assessment of the financial risk appropriate to the respective subsidiaries.
6 Rather, they reflect the financial risk facing the parent, principally because of its
7 acquisition activities.

8
9 Additionally, there is an issue of "double leverage." NiSource, the parent, has issued a
10 small amount of debt (\$116.9 million) in its own name, bearing a cost of only 5.95
11 percent.¹ When CEG passes its equity earnings up to its parent, a portion of those
12 earnings do not flow to the ultimate stockholders, that is the shareholders of NiSource.
13 Instead, some of the earnings pay for NiSource's own low-cost debt. As a result, not all
14 of CEG's equity return is, in fact, return to equity investors.

15
16 **Q. WHAT CAPITAL STRUCTURE DO YOU RECOMMEND BE USED IN**
17 **CALCULATING THE RETURN TO CAPITAL FOR COLUMBIA OF**
18 **KENTUCKY?**

19
20 **A** I recommend using the capital structure of the Columbia Energy Group as of the end of
21 2000. This structure reflects the makeup of CEG's capital only one month after its
22 acquisition by NiSource, too soon to have been influenced by NiSource's own capital
23 structure problems. Accordingly, it reflects the most recent assessment by management
24 of the level of financial risk it believes should be incurred relative to the business risks of
25 its operations. That capital structure is as follows:

¹ Response to AG-1-99

Table 2
Columbia Energy Group Capital Structure
December 31, 2000
(Dollars in Million)

Long-term Debt	\$1,639.1	40.0%
Short-term Debt	521.2	12.7%
Common Equity	1,935.1	47.3%
Total	\$4,095.4	100.0%

Source: Year 2001 CEG Form 10-K to the SEC, page 16.

Q. WHY HAVE YOU INCLUDED SHORT-TERM DEBT IN THE CAPITAL STRUCTURE WHEN CKY PURPORTS TO HAVE NO SHORT-TERM DEBT?

A. Page 1 of Mr. Moul's Attachment PRM-2 shows that CKY never has short-term debt. This is not true. As of the end of 2001, CKY had \$5.8 million in "Notes Payable to Associated Companies."² Moreover, the Company has indicated in response to a data request that during the winter season between October 2000 and March 2001, it incurred short-term debt which, in December 2000, amounted to \$12 million, or about 10 percent of its capitalization.³ Between March and December of 2001, the Company avoided external short-term debt by using "internally generated funds."⁴ Such funds were not free. Rather, they represented cash flow withheld from CKY's parent, CEG, causing CEG to incur short-term debt. That is why I have included CEG's short-term debt in CKY's capital structure.

Since December 2001, CKY has been able to obtain short-term borrowings from the NiSource system money pool. The amounts available for short-term borrowings consist of surplus funds in the money pool and proceeds received from the sale of commercial paper, borrowings from banks and other lenders, and other financing arrangements.⁵

² CKY, Year 2001 FERC Form 2, page 113, line 36.

³ Response to AG-1-95.

⁴ Response to AG-1-96.

⁵ Response to AG-1-98.

1 **B. THE COST OF DEBT**

2

3 **Q. HAS THE COMPANY PROVIDED A CALCULATION OF THE COST OF ITS**
 4 **LONG-TERM DEBT?**

5

6 A. Yes. In Attachment PRM-6 to his testimony, Mr. Moul calculates the cost of the CEG's
 7 long-term debt as 7.25 percent.

8

9 **Q. WHAT IS THE COST OF THE SHORT-TERM DEBT COMPONENT OF THE**
 10 **COMPANY'S CAPITAL STRUCTURE?**

11

12 A. Since NiSource is now the source of CKY's short-term borrowing, I propose to use the
 13 cost of NiSource's short-term debt. That cost is presented in NiSource's 2001 Form 10-
 14 K, as follows:

15

16

17

18

19

Table 3
 NiSource, Inc Short Term Debt Cost
 December 31, 2001

	Amount	Interest Rate	Annualized Interest
Commercial Paper	\$1,004.3	3.14%	\$31.5
Credit Facility	850.0	2.58%	21.9
Total	\$1,854.3	2.88%	\$53.5

20

21 Source: NiSource Form 10-K to the Securities & Exchange Commission, 2001, page 76.

22

23

24

C. THE COST OF EQUITY

25

26 **Q. WHAT IS THE BASIS FOR FINDING A RATE OR RETURN TO THE EQUITY**
 27 **COMPONENT OF THE CKY'S CAPITAL?**

28

29 A. In its landmark Hope Natural Gas decision, the United States Supreme Court established
 30 the following standards for the return to equity that must be allowed a regulated public
 31 utility:

1 ..the return to the equity owner should be commensurate with the
2 returns on investments in other enterprises having corresponding
3 risks. That return, moreover, should be sufficient to assure
4 confidence in the financial integrity of the enterprise, so as to
5 maintain its credit and to attract capital.⁶

6
7 It can be seen from this excerpt that there are essentially three standards for determining
8 an appropriate return to equity. The first is the "comparable earnings" standard, that the
9 earnings must be "commensurate with the returns on investments in other enterprises
10 having corresponding risks." The second is that they must be sufficient to assure
11 "confidence in the financial integrity of the enterprise," and the third is that they must
12 allow the utility to be able to attract capital.

13
14 **Q. HOW CAN THE COMPARABLE EARNINGS STANDARD BE APPLIED IN**
15 **ESTIMATING THE RATE OF RETURN TO EQUITY CAPITAL?**

16
17 A. There is a certain circularity to the comparable earnings standard because the competitive
18 nature of the capital markets virtually ensures that the returns to all enterprises having
19 corresponding risks are comparable with each other. Investors establish the price of each
20 traded stock based on that stock's present and prospective earnings in comparison with the
21 present and prospective earnings of all other stocks and other investments available to
22 them. If the earnings of a firm are depressed, then investors will pay only a low price for
23 that firm's stock. As a result, their return on the market value of that stock will be
24 comparable to the return on the market value of the stock of other highly profitable
25 companies which, as a consequence of their profitability, have been bid up to a very high
26 price. Thus, if "return" is defined as the earnings of an equity investment relative to its
27 current market price, then the comparable earnings test becomes a cipher. All returns are
28 comparable with all other returns.

29
30 In public utility regulation the conventional procedure for resolving this circularity is to
31 identify the required equity return based on the market value of a utility's stock. That

⁶Federal Power Commission et. al. vs. Hope Natural Gas Company, 320 U.S. 592, at 603.

1 return is combined with the cost of debt and preferred stock, using either the actual or a
2 hypothetical minimum-cost capital structure. The blended return to total capital is then
3 applied to a rate base reflective of the book value of the utility's investment. The book
4 value is the accountant's quantification of the original cost of the utility's assets adjusted
5 for ratepayer contributions such as deposits and deferred taxes. Under this procedure, the
6 market price of a stock is used only to determine the return that investors expect from that
7 stock. That expectation is then applied to the book value of the utility's investment to
8 identify the level of earnings which regulation will allow the utility's common
9 shareholders to recover.

10
11 **Q. HOW CAN THE FINANCIAL INTEGRITY AND CAPITAL ATTRACTION**
12 **STANDARDS BE APPLIED IN ESTIMATING THE RATE OF RETURN TO**
13 **EQUITY CAPITAL?**

14
15 A. If the utility can earn a return on its investment comparable to that required by enterprises
16 of comparable risk, then it should have no difficulty in attracting capital and maintaining
17 credit. Investors would have no reason to shun such a utility in favor of other investment
18 opportunities. Thus, if the comparable earnings test is met, then the financial integrity and
19 capital attraction standards are met as well.

20
21 **Q. IN SEEKING "ENTERPRISES OF COMPARABLE RISK," WHAT IS THE**
22 **RELEVANT "RISK" FOR PURPOSES OF THIS INQUIRY?**

23
24 A. The purpose of this inquiry is to find the cost of the equity capital of CKY that is devoted
25 to providing regulated gas distribution service in the Company's monopoly service area.
26 The relevant risk is therefore that associated with providing regulated gas distribution
27 service.

28
29 This level of risk is not the same risk as that of NiSource, CKY's ultimate parent
30 corporation. That is because NiSource has substantial activities beyond retail gas
31 distribution, as demonstrated in the following table:

32

Table 4
2001 CEG and NiSource Revenue Sources
(Dollars in Millions)

Business Segment	Columbia Energy Group		NiSource	
	Dollars	Percentage	Dollars	Percentage
Electric Operations			\$1,014.8	10.7%
Natural Gas Distribution	2,794.4	76.2%	4,281.9	45.4%
Gas Transmission & Storage	869.7	23.7%	963.7	10.2%
Exploration and Production	235.7	6.4%	235.7	2.5%
Merchant Operations			3,390.7	35.8%
Other Products and Services	27.4	0.7%	159.7	1.6%
Intersegment Eliminations	(257.3)	(7.0%)	(587.8)	(6.2%)
Total Company	\$3,669.9	100.0%	\$9,458.7	100.0%

Source: Forms 10-K to the Securities & Exchange Commission, page 38 for CEG; page 87 for NiSource.

Q. FOR PURPOSES OF THIS INQUIRY, WHAT TYPES OF ENTERPRISES HAVE COMPARABLE RISK TO CKY'S GAS DISTRIBUTION SERVICE?

A. The enterprises likely to have business risks most comparable to CKY's gas distribution service are those engaged in the same business, that is, the distribution of gas to retail customers under rate base/rate-of-return regulation.

Q. HAVE YOU IDENTIFIED SPECIFIC COMPANIES THAT YOU BELIEVE COMPARABLE TO CKY'S GAS DISTRIBUTION SERVICE?

A. To minimize controversy, I have used the same basic list of gas distribution companies as used by Mr. Moul in selecting his "barometer group." The original group consisted of 19 companies, of which he eliminated nine to leave his final barometer group at 10 companies.

I have adopted all of Mr. Moul's criteria for company selection except one, and I have added one more criterion. I have rejected Mr. Moul's claimed requirement that the Companies operate within the Northeast, Great Lakes and Southeastern regions of the

1 U.S., and I have added a requirement that at least 75 percent of the company's revenue be
2 generated from natural gas distribution.

3
4 While geography may play an important part in the value of a gas transmission company, I
5 do not believe it significantly influences the relative risk of providing natural gas service.
6 Mr. Moul has eliminated six companies based on "geography."⁷ Two of these
7 eliminations are inexplicable. Atmos Energy has gas distribution operations in Kentucky,
8 as well as 11 other states. The LaClede Group is the principal gas distribution company
9 for the St. Louis area, only a few miles from Kentucky's western border. The other four
10 companies serve areas in the western United States, but I do not see how that significantly
11 affects their relative risk vis-à-vis CKY.

12
13 What does affect relative risk is the extent to which the company in question derives its
14 revenue and earnings from natural gas distribution. Mr. Moul has included in his
15 barometer group several companies that evidently have substantial operations in addition
16 to gas distribution. The proportions of revenue derived from gas distribution for Mr.
17 Moul's barometer group, plus the six geographically eliminated utilities, are as follows.

⁷ Response to AG-1-105.

Table 5

Percent Gas Distribution Revenue
Selected Companies

Company	Gas Distr.
Atmos Energy	95.6%
AGL Resources	94.2%
Cascade Natural Gas	100.0%
Energen Corp	65.9%
Keyspan Corp	49.9%
LaClede Group, Inc.	92.8%
New Jersey Resources Grp	64.3%
Nicor, Inc	82.5%
Northwest Natural Gas	98.2%
ONEOK, Inc.	22.3%
People's Energy Corp	78.7%
Piedmont Natural Gas	100.0%
SEMCO Energy, Inc.	72.8%
Southwest Gas	85.4%
South Jersey Industries	86.6%
WGL Holdings	82.5%

Source: Response to AG-1-106 and the companies' Forms 10-K to the SEC.

It is obvious that investors' perceptions of the business risk of many of these companies would be colored by their involvement in activities unrelated to gas distribution. Since most of these unrelated activities are likely to be unregulated and competitive, their effect is to increase the perceived risk of the overall enterprise. For this reason, it is necessary to exclude companies that have significant revenue sources other than regulated gas distribution.

Where to draw the line is a rather arbitrary decision. It involves a balance between eliminating companies influenced by unrelated activities and having enough companies within my comparison group to provide an adequate cross-section of the gas distribution industry.

Since Mr. Moul evidently believes that ten companies represent an adequate cross-section of the gas distribution industry, I have adopted a criterion that yields almost the same

1 number. The criterion is that 75 percent of revenue must be from gas distribution revenue.

2 The 11 companies that fit this criterion are, as follows:

3 Atmos Energy

4 AGL Resources, Inc.

5 Cascade Natural Gas

6 LaClede Group, Inc

7 Nicor, Inc.

8 Northwest Natural Gas

9 People's Energy Corp.

10 Piedmont Natural Gas Co.

11 South Jersey Industries

12 Southwest Gas

13 WGL Holdings

14
15 **Q. HOW WILL YOU IDENTIFY THE MARKET-DETERMINED RATE OF**
16 **RETURN TO THE EQUITY CAPITAL INVESTMENT IN YOUR BAROMETER**
17 **GROUP OF GAS DISTRIBUTION COMPANIES?**

18
19 **A.** I shall first apply the Discounted Cash Flow ("DCF") procedure, which I consider to be
20 the most accurate test of a market return. I shall then consider the interest rate risk
21 premium approach as a "sanity check" on my DCF results.

22
23 **1. DISCOUNTED CASH FLOW PROCEDURE**

24
25
26 **Q. PLEASE DESCRIBE THE DISCOUNTED CASH FLOW PROCEDURE.**

27
28 **A.** The basic premise of the Discounted Cash Flow (" DCF") procedure is that the market
29 values each stock at the discounted present value of all future flows of cash that investors
30 expect from purchasing that stock. The discount rate that equates those future cash flows
31 with the market value of the stock is the investors' required rate of return.

32
33 The DCF approach is usually represented by the following formula:
34

$$k = \frac{d}{p} + g$$

where k = required rate of return
 d = dividend in the immediate period
 P = market price
 g = expected growth rate in dividends

While the DCF method is usually presented in mathematical notation format (as above), it can also be described in narrative fashion. The formula says that the return that any investor expects from the purchase of a stock consists of two components. The first is the immediate cash flow in the form of a dividend. The second is the prospect for future growth in dividends. The sum of the rates of these two flows, present and future, equals the return that investors require. Investors adjust the price they are willing to pay for the stock until the sum of the dividend yield and the annual rate of expected future growth in dividends equals the rate of return they expect from other investments of comparable risk. The DCF test thus determines what the investing community requires from the company in terms of present and future dividends relative to the current market price.

Q. DON'T MOST INVESTORS REGARD CAPITAL APPRECIATION AS A PORTION OF THEIR EXPECTED RETURN?

A. Yes. The expectation of capital appreciation is captured in the "g" or growth portion of the DCF formula. If dividends grow, then it follows that the market price of the stock will grow as well. It is this growth that most equity investors seek, at least in part, in purchasing shares in a traded company.

Q. IS THERE A CONVENTIONAL PROCEDURE FOR CALCULATING DCF RETURNS?

A. Yes. There is a conventional procedure for calculating equity return under the DCF formula that is often referred to as the "classic" DCF calculation. The Federal Communications Commission ("FCC") has concluded that this method should be given

1 the greatest weight in determining the rate of return to equity.⁸ I agree with this
2 conclusion.

3
4 **Q. HOW IS THE “g” OR GROWTH FACTOR IN THE DCF FORMULA**
5 **IDENTIFIED UNDER THE CLASSIC DCF CALCULATION?**

6
7 A According to the DCF theory, the relevant measure of “g” should be the growth in
8 dividends. Dividends, however, are largely a function of management discretion, and they
9 do not necessarily reflect the underlying driver of earnings. Simply by changing the
10 dividend payout ratio, a company’s management can create a rate of dividend growth that
11 is unsustainable. For this reason, I believe that earnings per share (“EPS”) is the most
12 reliable indicator of the “g” factor.

13
14 The classic DCF calculation employs predictions of EPS growth, usually in the three to
15 five year time horizon. Investment analysts routinely attempt to forecast future earnings of
16 traded companies. No one forecast can be considered reliable, but presumably a
17 consensus of forecasts might be a good indication of investors’ collective expectations as
18 regards the company’s future prospects.

19
20 The two most commonly used sources of investment analysts’ predictions are the
21 Institutional Brokers Estimate System (“I/B/E/S”) and a somewhat broader survey of
22 investment analysts by Zacks Investment Research, Inc., which includes retail as well as
23 institutional brokers.

24
25 **Q. WHAT ARE THE CONSENSUS ESTIMATES OF EPS GROWTH FOR THE**
26 **COMPARABLE COMPANIES THAT YOU HAVE IDENTIFIED?**

27
28 A. The Zacks’ five year consensus growth estimates are as follows:
29
30

⁸ *Notice Initiating a Prescription Proceeding and Notice of Proposed Rulemaking*, CC Docket No. 98-166, October 5, 1998.

Table 6
Zacks Five Year Consensus EPS Forecasts

Atmos Energy Corp.	6.43%
AGL Resources	11.73%
Cascade Natural Gas Corp.	5.50%
LaClede Group, Inc.	4.50%
NICOR, Inc.	6.60%
Northwest Natural Gas Co.	6.42%
People's Energy Corp.	6.80%
Piedmont Natural Gas Co.	4.50%
South Jersey Industries, Inc.	3.50%
Southwest Gas	6.80%
WGL Holdings, Inc.	3.73%

Source: Zacks Investments Research, Inc., Company Reports.

Q. MR. MOUL USES FIVE DIFFERENT SOURCES OF EPS GROWTH FORECASTS. WHY HAVE YOU USED ONLY ONE?

A. Mr. Moul uses growth forecasts from Zacks, the Institutional Brokers Estimation System ("I/B/E/S"), First Call, Market Guide and Value Line. The first four of these are largely redundant, in that they all involve surveys of market analysts. Zacks covers retail as well as institutional analysts, so that it is somewhat broader than I/B/E/S. As Mr. Moul's Attachment PRM-9 shows, the results of the four surveys are fairly close together, as would be expected.

In spite of Mr. Moul's characterization, Value Line does not perform a five-year projection of earnings growth rates. Rather, it predicts a series of financial indicators, including earnings per share, for a span of three years in the future. While the middle year is five years out, the breadth of this span suggests the general lack of precision. Moreover, Value Line reflects the judgement of a single analyst (whose name is at the bottom of each Value Line company report), while the other forecasts are the result of surveys of up to 20 or 30 analysts. I therefore regard those surveys, including Zacks, as more indicative of the market's expectations than Value Line.

1 **Q. HOW DOES THE CLASSIC DCF CALCULATION DERIVE THE DIVIDEND**
 2 **YIELD PORTION OF THE DCF FORMULA?**

3
 4 A. Under the classic calculation, the dividend yield is calculated as the next year's dividend
 5 divided by an average of recent prices of the stock. The resultant yield should reasonably
 6 match the dividend yields shown by the financial reporting services.

7
 8 There are several ways to predict next year's dividend. Several investors' services
 9 provide forecasts of dividends. Another, somewhat more mechanical approach is to
 10 compute the next year's dividend as the most recent dividend annualized and then
 11 increased by one half of the analysts' prediction of long-term annual growth rate in
 12 earnings per share.

13
 14 **Q. WHAT ARE THE NEXT YEAR'S DIVIDENDS FOR THE COMPARISON**
 15 **COMPANIES YOU HAVE IDENTIFIED?**

16
 17 A. Using the mechanical approach, I calculate the following dividends for the comparison
 18 companies.

19 Table 7
 20 Next Period Dividends
 21

Company	Dividend (1)	½ Growth	Next Year Dividend
Atmos Energy Corp.	1.18	3.22%	1.22
AGL Resources	1.08	5.87%	1.14
Cascade Natural Gas Corp.	0.96	2.75%	0.99
LaClede Group, Inc.	1.34	2.25%	1.37
NICOR, Inc.	1.84	3.30%	1.90
Northwest Natural Gas Co.	1.26	3.21%	1.30
People's Energy Corp.	2.08	3.40%	2.15
Piedmont Natural Gas Co.	1.60	2.25%	1.64
South Jersey Industries, Inc.	1.50	1.75%	1.53
Southwest Gas	0.82	3.40%	0.85
WGL Holdings, Inc.	1.27	1.87%	1.29

22
 23 (1) Zacks Company Reports
 24

Charles W. King

1
2 **Q. HOW IS THE DENOMINATOR IN THE DIVIDEND YIELD CALCULATION,**
3 **THE RECENT PRICE OF THE STOCKS, IDENTIFIED?**

4
5 A. Some judgement is required to establish a set of price observations that capture the
6 investing public's current perception of value, while at the same time reflecting some
7 stability in the market. Given the fluctuations of the markets, a price observation for a
8 single day, week, or even month runs the risk of becoming obsolete in a very short time.
9 Market fluctuations also mean that the use of monthly highs and lows may exaggerate the
10 effect of some of the sharp drops and rises that the markets have experienced recently.
11 For this reason, I believe it is best to use the average of prices over a period somewhat
12 longer than a month. Since CBS MarketWatch routinely publishes the average of the 50
13 most recent trading day closing prices, I have chosen this series as the price basis for the
14 calculation of dividend yield.

15
16 **Q. WHAT IS THE DIVIDEND YIELD OF YOUR COMPARISON COMPANIES?**

17
18 A. Using the foregoing dividends and the MarketWatch price averages, I calculate the
19 dividend yields as follows:

20 Table 8
21 Next Period Dividend Yields
22

Company	Dividend	50-Day Avg.Price	Dividend Yield
Atmos Energy Corp.	\$ 1.22	\$ 21.97	5.54%
AGL Resources	\$ 1.14	\$ 22.15	5.16%
Cascade Natural Gas Corp.	\$ 0.99	\$ 20.57	4.80%
LaClede Group, Inc.	\$ 1.37	\$ 22.78	6.01%
NICOR, Inc.	\$ 1.90	\$ 43.79	4.34%
Northwest Natural Gas Co.	\$ 1.30	\$ 28.33	4.59%
People's Energy Corp.	\$ 2.15	\$ 36.97	5.82%
Piedmont Natural Gas Co.	\$ 1.64	\$ 34.69	4.72%
South Jersey Industries, Inc.	\$ 1.53	\$ 33.53	4.55%
Southwest Gas	\$ 0.85	\$ 23.27	3.64%
WGL Holdings, Inc.	\$ 1.29	\$ 24.97	5.18%

23 Note: 50 day prices prior to July 12, 2002. Source: CBS MarketWatch.
24

Charles W. King

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. DOES MR. MOUL USE THE SAME PROCEDURE TO CALCULATE THE DIVIDEND YIELDS OF HIS BAROMETER GROUP?

A. No. Mr. Moul uses average month-end prices during the last three months. While I question whether these three spot prices are as representative of the respective stocks' market values as 50-day average closing prices, I doubt that their use introduces any significant bias into the calculation. What does introduce bias -- upward in each case -- are two other adjustments that Mr. Moul has made that I have not included in my calculations.

Mr. Moul's first adjustment is to reduce the month-end prices by the fraction of the quarterly dividend since the time of the last ex-dividend date. If the ex-dividend dates for a \$1.00 dividend are, say, December 31 and March 31, Mr. Mould subtracts \$0.33 from the January 31 price of the stock and \$.66 from the February 28 price. He believes these amounts reflect the dividend value that the market has imputed into the price of the stock and therefore should be removed to yield the "true" value of the stock.

Mr. Moul's other adjustment is to compound the quarterly dividends throughout the year on the theory that the investor reinvests the dividend and earns further return. A \$1.00 dividend on April 1 has a value of \$1.025 on July 1 if the average return is 10 percent. That dividend is worth \$1.075 by year-end. The June 30 dividend is worth \$1.050 by year-end, and so on.

Q. IS MR. MOUL'S EX-DIVIDEND PRICE ADJUSTMENT APPROPRIATE?

A. No. First of all, I am unaware of any empirical studies that demonstrate a decline in the value of the typical stock on the ex-dividend date by the amount of the dividend. While there may be investors who calculate their expected returns with this degree of precision, it would take an almost unanimous agreement among all investors to achieve a predictable drop in every stock's value on its ex-dividend date. Moreover, if there were

Charles W. King

1 such a predictable drop in every stock's price, speculators would soon put an end to it by
2 selling stocks short on their ex-dividend dates in anticipation of the drop in price.

3
4 But even if Mr. Moul's highly questionable assumptions as to stock price were true, his
5 procedure of reducing the stock's price by the anticipated amount of the dividend
6 effectively double-counts the same dividend in the dividend yield calculation. The
7 dividend itself makes up the numerator, but it is again subtracted from the denominator to
8 inflate further the level of the yield.

9
10 **Q. IS MR. MOUL'S COMPOUNDING OF QUARTERLY DIVIDENDS**
11 **APPROPRIATE?**

12
13 A. No. It is true that investors can reinvest their dividends and earn a return on them
14 throughout the rest of the year, but that investment is made outside of the enterprise being
15 studied. That is, the Company issuing the dividend does not have to generate the
16 compounded returns; investors do it on their own. To provide them with supplemental
17 return to recognize this compounding effectively double-counts that compounding
18 benefit.

19
20 **Q. WHAT ARE THE RESULTS FOR THE "CLASSIC" DCF FORMULATION?**

21
22 A. The "classic" formulation of the DCF procedure is the sum the growth rates identified in
23 Table 6 with the dividend yields in Table 8, as follows:

24
25
26
27
28
29
30
31

Table 9
 "Classic" DCF Results

Company	Growth	Dividend Yield	DCF Return
Atmos Energy Corp.	6.43%	5.54%	11.97%
AGL Resources	11.73%	5.16%	16.89%
Cascade Natural Gas Corp.	5.50%	4.80%	10.30%
LaClede Group, Inc.	4.50%	6.01%	10.51%
NICOR, Inc.	6.60%	4.34%	10.94%
Northwest Natural Gas Co.	6.42%	4.59%	11.01%
People's Energy Corp.	6.80%	5.82%	12.62%
Piedmont Natural Gas Co.	4.50%	4.72%	9.22%
South Jersey Industries, Inc.	3.50%	4.55%	8.05%
Southwest Gas	6.80%	3.64%	10.44%
WGL Holdings, Inc.	3.73%	5.18%	8.91%
Average	5.97%	5.07%	10.99%

Q. ARE THERE ALTERNATIVE FORMULATIONS OF THE DCF PROCEDURE?

A. Yes. There are broadly two alternative formulations to the DCF procedure that have been used in utility rate of return studies, both reflecting different ways of estimating the "g" or growth factor. The first is based on the proposition that growth in earnings and dividends for a regulated public utility is constrained by the growth in book value per share. This is because public utility regulation has traditionally authorized earnings in relation to a "rate base" reflective of the book value of the investment devoted to utility service. The rate of growth in per-share book value is a function of (1) the earnings retention ratio, (2) the authorized rate of return and (3) dilution or accretion from sales of new stock.

The other alternative uses historical trends in growth in earnings and dividends to calculate the "g" factor in the DCF formula.

1 **Q. WHAT IS YOUR ASSESSMENT OF THE EARNINGS GROWTH MODEL FOR**
2 **THE COMPARABLE COMPANIES YOU HAVE IDENTIFIED?**

3
4 A. The book value growth model is less useful for gas utilities than it used to be for two
5 reasons. Although I have limited my selection of comparable utilities to those deriving
6 over 75 percent of their revenues from gas distribution, only two of these companies
7 generate all of their revenue from this source. The remaining eight still have some
8 unregulated – or FERC regulated – activities for which the book value growth model
9 does not apply as well.

10
11 Possibly more relevant is the fact that very few utilities are so closely regulated that the
12 only source of growth in earnings is the increase in book value. Since the late 1980s,
13 when the gas distribution utility industry generally began experiencing declining costs,
14 there have been relatively few rate cases. CKY is a good example. It has not filed for a
15 rate case since 1994, which means that it apparently has earned more than its authorized
16 rate of return during the intervening years. If CKY has been able to enjoy returns above
17 what regulation might have established as the authorized rate of return, then its “g” factor
18 would be greater than would be indicated by the earnings growth model.

19
20 **Q. RECOGNIZING THESE LIMITATIONS TO THE BOOK VALUE GROWTH**
21 **MODEL, HAVE YOU DEVELOPED “g” FACTORS FOR YOUR COMPARISON**
22 **COMPANIES REFLECTING THAT APPROACH?**

23
24 A. Yes. Exhibit ____ (CWK-1) develops this approach using data forecast by Value Line
25 for the period 2004-2006. I divide the predicted dividend by the forecast earnings and
26 use the complement as the earnings retention ratio, that is, the proportion of earnings not
27 distributed as dividends. I multiply this ratio by Value Line’s forecast return on book
28 common equity to derive the growth in book value from retained earnings.

29
30 The second factor in the book value growth model is the opportunity to augment book
31 value by selling stock at prices that exceed book value. For each company, I chart the

1 annual percentage increase in shares of stock between 2002 and 2005 as predicted by
 2 Value Line. I then multiply the average percentage increase in shares by the percentage
 3 that recent market prices (last 50 days) have exceeded book value.

4
 5 The results for this version of the DCF model are as follows:

6 Table 10
 7 Book Value Growth DCF Results
 8

Company	Earnings Retention Growth	Stock Sales Increment	Dividend Yield	DCF Return
Atmos Energy Corp.	4.61%	2.96%	5.54%	13.11%
AGL Resources	5.86%	1.01%	5.16%	12.04%
Cascade Natural Gas Corp.	7.75%	1.93%	4.80%	14.47%
LaClede Group, Inc.	4.23%	0.94%	6.01%	11.19%
NICOR, Inc.	10.05%	0.00%	4.34%	14.39%
Northwest Natural Gas Co.	5.04%	0.00%	4.59%	9.63%
People's Energy Corp.	5.60%	0.00%	5.82%	11.42%
Piedmont Natural Gas Co.	4.47%	0.43%	4.72%	9.61%
South Jersey Industries, Inc.	6.14%	3.00%	4.55%	13.70%
Southwest Gas	4.45%	0.19%	3.64%	8.29%
WGL Holdings, Inc.	5.65%	0.16%	5.18%	10.99%
Average	5.80%	0.97%	4.94%	11.71%

9
 10
 11 **Q. HOW DO YOU INTERPRET THE RESULTS OF THIS APPROACH?**

12
 13 A. This application of the book value growth model is entirely dependent on Value Line's
 14 forecasts of growth between now and the period 2004-2006. Value Line, like most Wall
 15 Street analysts, tends to be quite optimistic regarding business prospects. For example,
 16 there are no examples of level or declining earnings, even though the historical record of
 17 these companies show a number of years in which earnings have declined. There are no
 18 examples where the return to book equity is assumed to be any lower than recent years,
 19 even where the earnings (e.g. NICOR at 20%) are clearly above those that regulators
 20 would likely allow in formal rate cases. For these reasons, I believe that the results of
 21 the earnings growth model must be considered the upper bound of the likely return
 22 requirements of my comparison companies.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Another factor suggesting a possible up-side bias is the probability that the companies will not realize the increments in share value resulting from the sale of share above book value. In many cases, the new shares are not sold, or if they are sold, not at market value. For example, when officers exercise stock options for which they pay prices much lower than market, the effect can be to dilute the book value of the shares, not increase them. In this analysis, however, I have assumed that every new share results in an increment in equity equivalent to the market price.

Q. WHAT IS THE RELEVANCE OF HISTORICAL GROWTH MODEL TO THE ESTIMATION OF EARNINGS REQUIREMENTS?

A. Historical trends in dividends and earnings are relevant to an estimation of the “g” factor only to the extent that investors regard them as indicators of their future expectations. Most financial reports display considerable historical data, including past earnings per share and dividends, which suggests that this information is of interest to investors and analysts. The weight that they give to the trends in these indicators is, of course, unknown and unknowable.

Q. WHAT IS THE RESULT OF THE DCF MODEL IF HISTORICAL TRENDS IN EARNINGS PER SHARE ARE USED TO ESTIMATE THE “g” FACTOR?

A. Using the record of average growth in diluted earnings per share before non-recurring items from Zacks Research Reports beginning in 1997 and running through Value Line’s forecast for 2002, the DCF model yields the following estimates of earnings requirements.

Table 11

Historical 1997-2002 EPS Growth DCF Results

	EPS Growth	Dividend Yield	DCF Return
Atmos Energy Corp.	14.08%	5.54%	19.62%
AGL Resources	6.94%	5.16%	12.10%
Cascade Natural Gas Corp.	12.25%	4.80%	17.04%
LaCleve Group, Inc.	-1.56%	6.01%	4.45%
NICOR, Inc.	4.55%	4.34%	8.89%
Northwest Natural Gas Co.	3.21%	4.59%	7.80%
People's Energy Corp.	4.18%	5.82%	10.00%
Piedmont Natural Gas Co.	3.69%	4.72%	8.40%
South Jersey Industries, Inc.	10.03%	4.55%	14.59%
Southwest Gas	32.86%	3.64%	36.50%
WGL Holdings, Inc.	0.91%	5.18%	6.10%
Mean	8.29%	4.94%	13.23%
Median			10.00%

6
7
8
9 **Q. WHAT IS YOUR ASSESSMENT OF THE USE OF HISTORICAL EARNINGS**
10 **GROWTH AS AN INDICATOR OF THE "g" FACTOR IN THE DCF**
11 **FORMULA?**

12
13 **A.** I doubt that investors take seriously earnings trends that are at either the high or the low
14 end of the earnings growth spectrum. For example, it is unlikely that anyone expects
15 Southwest Gas to continue to experience earnings growth of 36.5 percent annually,
16 particularly as that number is an average of annual changes that range from an increase
17 170 percent to a decrease of 23 percent. At the other extreme, investors clearly do not
18 expect LaCleve's earnings to continue to decline. If they did, the stock would not be
19 experiencing a dividend yield of only 6.01 percent. Possibly there is credence to the
20 evidence of earnings trends that reflect a consistent pattern of growth from year to year.
21 For this reason, I would give more weight to the median growth weight than to the mean,
22 particularly as the mean rate of growth is heavily affected by the extremely high numbers

1 for Atmos Energy and Southwest Gas. Without those companies, the mean growth rate
2 falls to 9.9 percent.

3
4 **Q. PLEASE SUMMARIZE THE RESULTS OF YOUR DCF ANALYSES.**

5
6 A I have applied the "classic" DCF procedure and two modifications based on alternative
7 ways of calculating the "g" or growth factor. The results can be summarized as follows:

8
9 Table 12
10 Discounted Cash Flow Analysis Results
11

	Classic	Book Value Growth	Historical Growth
Atmos Energy Corp.	11.97%	13.11%	19.62%
AGL Resources	16.89%	12.04%	12.10%
Cascade Natural Gas Corp.	10.30%	14.47%	17.04%
LaClede Group, Inc.	10.51%	11.19%	4.45%
NICOR, Inc.	10.94%	14.39%	8.89%
Northwest Natural Gas Co.	11.01%	9.63%	7.80%
People's Energy Corp.	12.62%	11.42%	10.00%
Piedmont Natural Gas Co.	9.22%	9.61%	8.40%
South Jersey Industries, Inc.	8.05%	13.70%	14.59%
Southwest Gas	10.44%	8.29%	36.50%
WGL Holdings, Inc.	8.91%	10.99%	6.10%
Average	10.99%	11.71%	13.23%

12
13
14 **Q. HOW DO YOU INTERPRET THESE RESULTS?**

15
16 A. As noted earlier, the "classic" form of the DCF model should be given the most weight.
17 However, when those results are widely different from the book value growth model,
18 there is reason to question the sustainability of the earnings forecasts derived from Zacks
19 survey of investment analysts. For example, Zacks' survey shows that analysts are
20 predicting earnings growth of 11.7 percent annually for AGL. However, the pattern of
21 earnings retention by this company indicates that it would support book value growth of
22 only 5.9 percent. In this case, it is reasonable to assume that the classic DCF model is

1 overestimating the earnings expectation of serious investors in this company. The
 2 reverse is true of South Jersey holdings, where Zacks reports that analysts are forecasting
 3 earnings growth of only 3.5 percent, yet the rate of earnings retention will generate a
 4 growth in book value, hence earnings capability, of over 6 percent. In other cases, e.g.
 5 LaClede, Piedmont, the classic and book value growth models appear to coincide.

6
 7 **Q. CAN YOU PROVIDE AN ESTIMATE OF THE DCF RETURNS FOR EACH OF**
 8 **YOUR COMPARISON COMPANIES?**

9
 10 A. While precision is impossible, I can estimate the DCF returns of each company by using
 11 the classic result as the baseline and adjusting upward or downward where there are
 12 marked differences between that result and the book value growth, and to a lesser extent,
 13 the historical growth models. Here is my best set of estimates:

14 Table 13
 15 Discounted Cash Flow Results
 16

Company	Return
Atmos Energy Corp.	12.0%
AGL Resources	14.5%
Cascade Natural Gas Corp.	11.0%
LaClede Group, Inc.	10.5%
NICOR, Inc.	11.0%
Northwest Natural Gas Co.	11.0%
People's Energy Corp.	12.5%
Piedmont Natural Gas Co.	9.5%
South Jersey Industries, Inc.	9.5%
Southwest Gas	10.3%
WGL Holdings, Inc.	9.5%
Average	11.1%

17
 18
 19 **Q. CAN YOU EXPLAIN THE VARIATIONS AMONG THESE RETURNS?**

20
 21 A. Considerable light can be shed on the differences among these companies' returns by
 22 looking at two sets of data, the proportion of revenue derived from regulated gas

1 distribution service and the proportion of common equity in the company's capital
2 structure:

3
4 Table 14
5 Proportions of Gas Distribution Revenue and Equity in Capital Structure
6

Company	% Gas Distribution	% Equity
Atmos Energy Corp.	95.6%	39.0%
AGL Resources	94.2%	35.1%
Cascade Natural Gas Corp.	100.0%	42.4%
LaClede Group, Inc.	92.8%	41.7%
NICOR, Inc.	82.5%	49.9%
Northwest Natural Gas Co.	98.3%	45.5%
People's Energy Corp.	78.7%	39.2%
Piedmont Natural Gas Co.	100.0%	50.8%
South Jersey Industries, Inc.	86.6%	32.5%
Southwest Gas	85.4%	31.9%
WGL Holdings, Inc.	82.5%	49.8%
Columbia of Kentucky	100.0%	47.3%

7
8
9 The very high return requirements of Atmos, AGL and People's Energy can be explained
10 by their relatively low equity proportions. The less equity in the capital structure, the
11 greater the financial risk from variations in operating income. In the case of People's
12 Energy, there is the added risk that the proportion of gas distribution revenue is relatively
13 low in comparison to the other members of the comparison group. The relatively low
14 proportion of gas distribution revenue may also explain the high return for NICOR, in
15 spite of its high equity ratio and consequent low financial risk.

16
17 The companies showing very low return requirements can also be explained. Piedmont is
18 a clear example of a low-risk company, with 100 percent of its revenue derived from gas
19 distribution service and an equity proportion of over 50 percent. WGL also has a low-
20 risk capital structure. Its 82.5 percent gas distribution revenue percentage might suggest
21 higher risk except that most of the non-regulated revenue is derived from Washington
22 Gas Energy Services, a supplier of gas to the very same customers who receive gas
23 distributed by its regulated subsidiary.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29

South Jersey Industries appears to be an anomaly, with a very low return requirement in spite of having 86.6 percent of its revenue from gas distribution and a common equity proportion of only 32.5 percent. These figures are somewhat deceiving, however. The low common equity proportion is exaggerated because it excludes preferred stock, which makes up an additional 5.4 percent of its capital structure. The company's business risk is significantly lowered by a Temperature Adjustment Clause that protects its revenues from fluctuations resulting from milder or colder than normal winters.

Q. HOW DOES CKY FIT INTO THIS PICTURE?

A. Table 14 shows that CKY, with 100 percent gas distribution revenue and an equity proportion of 47.3 percent, is at the low end of the risk spectrum. It's profile most closely corresponds to that of Piedmont Natural Gas, with a return requirement of only 9.5 percent. Moreover, like South Jersey Industries, CKY enjoys the risk-reducing benefits of a Weather Normalization Adjustment.

Q. WHAT RATE OF RETURN DO YOU RECOMMEND FOR CKY?

A. In light of low level of CKY's business and financial risk, I believe a good case could be made for setting its rate of return to equity at the very bottom of the scale shown on Table 13, 9.5 percent. However, the rate of return set in this proceeding is likely to remain in effect for a number of years. I therefore believe it inadvisable to lock the company into a relatively low return for an extended period during which business conditions, capital costs and the company's outlook might change. For this reason, I recommend a return at the mid-point between the average for the 10 comparison companies, 11.1 percent, and the return requirement for three lowest-risk companies, 9.5 percent. That mid-point is **10.3 percent.**

1 **Q. YOU HAVE TAKEN THE STRAIGHTFORWARD RESULTS OF THE DCF**
2 **MODEL AS INDICATORS OF EQUITY RETURN REQUIREMENTS. HAS MR.**
3 **MOUL DONE THE SAME THING?**

4
5 A. No. Mr. Moul has made two upward adjustments to the straightforward results of the
6 DCF model. The first is to increase the DCF returns for the differences in the capital
7 structure indicated by market capitalization and the book capital structure used in this rate
8 case. The second adjustment is to add an allowance for the costs of issuing new shares of
9 stock, that is, "flotation costs."

10
11 **Q. IS THE CAPITAL STRUCTURE ADJUSTMENT APPROPRIATE?**

12
13 A. No. The purported logic underlying Mr. Moul's adjustment is that investors set their
14 return requirements based on the market value of each company's equity, which in every
15 case is considerably higher than the book equity amount. This higher market equity
16 value implies a much lower level of financial risk than the book equity value. Therefore,
17 when the DCF return is applied to book equity, its must be adjusted upward to reflect that
18 risk.

19
20 As demonstrated in Exhibit _____(CWK-1), each of my comparison companies has a per-
21 share market value greater than its book value. I would agree with Mr. Moul that a
22 company having a capital structure that reflects the average market valuation of the
23 equity of my comparison companies would have lower financial risk than a company
24 having a capital structure based on those companies' book equity.

25
26 But this is not the comparison we are making in this study. There are not two companies
27 having different capital structures, but a single company in every case. While investors
28 are aware that the market valuation might provide a cushion of equity value over book
29 value that reduces the risk of the company, their assessment of the company's equity risk
30 does not change when applied to the book equity value. The Company does not suddenly

Charles W. King

1 become more risky as a result of that exercise. Indeed, it is the same company, and its
2 equity return requirements are the same.

3
4 Mr. Moul's adjustment makes the implicit assumption that investors buy stock based on a
5 balance sheet that does not exist. I know of no company financial report that presents a
6 balance sheet in which the equity value of the company is stated in terms of its market
7 value. Investors evaluate the book balance sheet, in which equity is compared with the
8 hard, monetary value of the corresponding assets. Certainly that is the case with bond
9 rating agencies, where all ratios are based on the book income statements and balance
10 sheets.

11
12 **Q. IS MR. MOUL'S FLOTATION COST ADJUSTMENT APPROPRIATE?**

13
14 A. No. Flotation costs are incurred only when a company issues new stock, and then only
15 when there is a public stock offering. Existing stock incurs no flotation cost, and even
16 new stock incurs no such costs if it is distributed as an employee or shareholder benefit
17 either through options or as bonuses.

18
19 Exhibit____(CWK-1) shows that according to Value Line's predictions, only one of my
20 ten comparison companies will issue more than one percent additional stock per year
21 during the coming five years. Assuming that one percent of new stock is issued each
22 year and each share incurs the 2 percent cost Mr. Moul assumes, the incremental cost to
23 the company's equity would amount to .02 percent per year. This *de minimis* adjustment
24 is effectively lost in the rounding.

25
26 **2. INTEREST RATE RISK PREMIUM APPROACH**

27
28 **Q. WHAT IS THE INTEREST RATE RISK PREMIUM APPROACH?**

29
30 A. While equity return requirements are difficult to estimate, bond yields and interest rates
31 can be measured with precision and currency. Indeed, they are reported daily in business

Charles W. King

1 publications and weekly by the Federal Reserve Board. The interest rate risk premium
2 approach attempts to analyze the relationship between measurable interest rates and bond
3 yields and immeasurable equity returns.

4
5 The reason for this relationship is that fixed income investments – bonds and preferred
6 stock – compete with common stock for investors' dollars. If interest rates fall, then (all
7 other things being equal) investors have an increased incentive to commit their funds to
8 the stock market. As more funds flow into stocks, their prices increase, reducing the
9 return available from current and forecast profits. Conversely, if interest rates increase,
10 then stock prices fall, and the return to the newly repriced equity market increases.

11
12 To be sure, the return requirements of the two forms of investment do not move in lock
13 step. Bonds suffer inflation risk, while stocks are considered a hedge against inflation.
14 Conversely, stocks are far more susceptible to the effects of the business cycle than
15 bonds, so when recession threatens, the spread between bond yields and required stock
16 returns is likely to increase. Nonetheless, over time, a decline in bond yields should
17 signal a corresponding (although not directly correlated) decline in equity return
18 requirements.

19
20 **Q. WHAT IS THE VALUE OF THE INTEREST RATE RISK PREMIUM**
21 **APPROACH?**

22
23 A. It is worthwhile to examine the trend in bond yields and interest rates over the time since
24 earlier equity return prescriptions were made for gas utilities in Kentucky to determine
25 whether a finding of 10.3 percent is reasonable. If it appears that bond yields have
26 increased, but I am recommending a reduced return to equity, then there may be reason to
27 question my finding. On the other hand, if my proposed equity return tracks with the
28 changes in bond yields, then there is at least a "sanity check" on the propriety of my
29 finding.

30

Charles W. King

1 Q. WHAT IS THE RELATIONSHIP BETWEEN EQUITY RETURN
2 ALLOWANCES AND BOND YIELDS OVER THE YEARS?

3
4 Exhibit _____(CWK-2) provides this comparison. It shows the average monthly yields
5 to 10-year Treasury and Moody's Aaa Corporate bonds from 1990 through to the latest
6 month 2000 and to June 2002. It also shows the eight gas equity return findings by
7 Kentucky Commission since 1990. The chart shows that bond yields have been declining
8 generally and are now at almost their lowest level in 12 years, significantly below their
9 position when the previous return findings were made.

10
11 The specific relationship between the equity return findings and the then-current bond
12 yields is as follows:

13
14 Table 15
15 Gas Equity Return Allowances and Contemporaneous Bond Yields
16

Case	Utility	Date	ROE Allowed	10-Yr Treas.	Aaa Utilities
1990-041	Union LH&P	Oct 2, 1990	13.0%*	8.72%	9.53%
1990-158	Louisville G&E	Dec 21, 1990	12.5%*	8.08%	9.05%
1990-013	Western Ky Gas	May 29, 1991	12.5%	8.07%	8.86%
1992-346	Union LH&P	Sept 23, 1993	11.5%	5.36%	6.66%
1997-066	Delta Nat Gas	Dec 8, 1997	11.6%	5.81%	6.76%
1999-176	Delta Nat Gas	Dec 27, 1999	11.6%	6.28%	7.55%
2000-080	Louisville G&E	Sept 27, 2000	11.25%	5.80%	7.62%
2001-092	Union LH&P	Jan 31, 2002	11.0%	5.04%	6.55%
2002-145	Columbia	(Jul 19,2002)	10.3%**	4.68%	6.54%

17 *Gas and Electric

18 **AG Proposed

19 Source: PSC Records and Federal Reserve Statistical Releases.
20
21
22

23 Q. WHAT DO YOU CONCLUDE FROM THESE COMPARISONS?

24
25 A. I conclude that while my recommended equity return allowance is lower than any that
26 have been approved for gas utilities in the past 15 years, this result is justified by the
27 evidence of lower overall capital costs. Those lower capital costs are demonstrated by a

Charles W. King

1 dramatic reduction in bond yields relative to the experience of the past 12 years. For this
2 reason, I conclude that my recommended equity return of 10.3 percent is reasonable.

3
4 **Q. HOW HAS MR. MOUL APPLIED THE INTEREST RATE RISK PREMIUM**
5 **APPROACH?**

6
7 A Mr. Moul has sought to use this approach to develop a point estimate of the cost of
8 CKY's equity. That point estimate is 12.75 percent before his flotation cost adder. Mr.
9 Moul started with the Blue-Chip Financial Forecast of 5.5 percent as the second quarter
10 2002 forecast of 30-year Treasury bond yields, to which he applied a premium of 2.25
11 percent to represent the return to A-rated utility bonds. He has then examined the
12 differentials between the earned returns to public utility stocks and utility bonds over a
13 series of time periods ranging from 1928-2001 to 1979-2001. He selected a risk premium
14 of 5.00 percent, based principally on the experienced bond vs. stock return differentials
15 during the periods 1974-2001 and 1979-2001. Adding 5.00 percent to the 7.75 percent
16 return on utility bonds generated his 12.75 percent equity return. He then added .26
17 percent for flotation cost to derive a purported cost of equity of 13.01 percent.

18
19 **Q. WHAT IS YOUR RESPONSE TO THIS CALCULATION?**

20
21 A. I have encountered this same historical risk premium approach in a number of rate-of-
22 return proceedings and have always found it so flawed, both conceptually and
23 statistically, as to be virtually worthless.

24
25 At the conceptual level, the historical risk premium approach is based on two utterly
26 unsupportable assumptions. The first is that the experienced differences in return
27 between stocks and bonds represent the expected differences in return. The theory is that
28 over a long enough period, actual return differentials between stocks and bonds will
29 equate to required or expected return differentials.

30

Charles W. King

1 This is a statement of faith, not experience, and it defies logic. If investors' short-term
2 expectations are continually being frustrated (as they certainly have been during the last
3 two years), what possible logic supports the proposition that the sum of those failed
4 short-term expectations represents a valid long-term representation of their expectations?

5
6 The second unsupportable assumption is that the spread between the required returns of
7 bonds and stocks is fixed and unchanging over extended periods of time. This
8 presumption is flatly untrue. The perceived safety/risk relationship of bonds differs from
9 stocks, and their relative desirability as investment vehicles changes continually
10 depending on such factors as inflation, economic growth, and the capital structures of the
11 enterprises issuing the securities.

12
13 Quite apart from this conceptual failing, the theory fails statistically, as demonstrated on
14 page 1 of Mr. Moul's Attachment PRM-12. For all four series, the standard deviations
15 exceed the means, in one case (public utility stock index) by a factor of two. Since the
16 means lack statistical significance, the differentials between these means are statistically
17 useless as a predictive tool.

18 19 **3. CAPITAL ASSET PRICING MODEL**

20
21 **Q. WHAT IS THE CAPITAL ASSET PRICING MODEL?**

22
23 A. The Capital Asset Pricing Model ("CAPM") is described on pages 39 of Mr. Moul's
24 testimony and in more detail in his Attachment I. As noted by Mr. Moul, it employs a
25 measure called "beta," which tests the covariance of the stock at issue with that of the
26 overall market, to assess the relative risk of the stock against the market. As
27 conventionally used by rate-of-return analysts, the beta is assumed to measure the cost of
28 the company's equity on a continuum between the average required return of the equity
29 market overall and a risk-free return.

30
31 **Q. WHAT IS YOUR ASSESSMENT OF THE CAPM?**

Charles W. King

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

A. I believe that CAPM's beta has value in assessing the relative risk of different stocks and portfolios of stocks. It can therefore be useful in checking the results of other, more reliable, methods of measuring equity return, such as the DCF procedure. However, I question whether it has much value in directly estimating the required return to the equity of a specific company owing to the following problems:

- The measurement of beta. As noted, beta measures the degree of covariance of the stock with that of the market overall. But neither the fluctuations of the stock nor those of the market are constant, or even consistent with each other over any extended period of time. As a result, there are as many estimates of beta for a given company as there are analysts making the measurement.
- The risk-free rate. Usually, the yields to U.S. government securities are assumed to be risk-free, but there are quite a number of U.S. government securities that have different yields. Which one to pick is to some extent a matter of judgement.
- The return to the overall market. The complexities and uncertainties associated with measuring the return to equity of an individual company are not reduced when the object of the analysis is expanded to the entire market for equities. Generally, CAPM analysts use one of two procedures. Either they perform simplistic DCFs for a wide variety of stocks, in which case why not use the same DCF for the stock under study? Or they use the historical return to market equities, which assumes, totally unrealistically, that the investors in the equity markets during the period under study actually realized the return that they were expecting. This approach tells us nothing about future expectations from the market.
- The assumption of linearity. CAPM assumes that there is a linear relationship between beta and the difference between the market's return and a risk-free return. A stock with a .5 beta, for example, is assumed to have an equity return requirement mid-way between these two measures. Carried to its logical extremes, this assumption is absurd. A stock

1 that does not vary with the market, and therefore has a beta of 0, is assumed to have the
2 same risk as a U.S. Treasury bond. More absurd yet, stocks that vary inversely with the
3 market – and they certainly exist – would have equity return requirements lower than the
4 yield on a Treasury bond.

5
6 **Q. HOW HAS MR. MOUL APPLIED THE CAPM ?**

7
8 A. Mr. Moul has applied the CAPM in the conventional fashion, but with some
9 embellishments of his own. He has adopted Value Line's betas for his Barometer group
10 of companies, a value of .61, but he has decided that these betas must be adjusted for the
11 difference in the market vs. the book capital structures. In this manner, he inflates the
12 beta to .76. As his risk-free rate, Mr. Moul adopts the 30-year government bond, with an
13 assumed average yield of 5.50 percent.

14
15 To derive his risk premium, Mr. Moul uses two approaches. His forecast approach adds
16 the dividend yield predicted by Value Line for 1700 stocks to an annualized expression of
17 the median appreciation potential forecast to the period 2004-2006 by Value Line for
18 these same 1700 stocks. This yields an estimate of the total expected market return of
19 15.14 percent. When he subtracts the long term Treasury bond yield of 5.50 from the
20 market return of 15.14 percent, he derives a market risk premium of 9.64 percent.

21
22 Separately, Mr. Moul develops an historical risk premium based on the difference
23 between the earned returns to stocks and yields to government bonds over the 76 year
24 period 1926-2000. This differential is 7.3 percent. Mr. Moul then averages his forecast
25 9.64 percent and historical 7.3 percent to create a risk premium of 8.47 percent.

26
27 When he adds his risk free rate of 5.50 percent to the product of his .76 beta and his
28 market risk premium of 8.47 percent, he generates a CAPM return of 11.94 percent. He
29 then applies his .26 percent flotation cost adder to derive a CAPM return of 12.20
30 percent.

31

1 Mr. Moul further inflates this return by .58 percent for the purported risk effect of the size
2 differential between CKY and the ten companies in his barometer group. His final
3 CAPM based return is 12.78 percent.

4
5 **Q. DOES MR. MOUL'S CAPM SUFFER FROM THE FOUR PROBLEM AREAS**
6 **YOU HAVE IDENTIFIED?**

7
8 A. Yes. It does.

9
10 **Q. WHAT ARE THE BETA MEASUREMENT PROBLEMS IN MR. MOUL'S**
11 **CAPM ANALYSIS?**

12
13 A. Mr. Moul has used Value Line's betas, which differ quite dramatically from those of
14 other analysts. To illustrate, the average Value Line beta for my eleven comparison
15 companies is .59, not too much different from the .61 Mr. Moul identifies for his
16 barometer group. Zacks Investor Services, however, has a very different view: its
17 average beta for my companies is .11, an altogether different number. My experience is
18 that there are as many betas as there are analysts attempting to measure them, and that
19 most of them are lower than Value Line's beta.

20
21 Mr. Moul's capital structure adjustment to his Value Line beta has no conceptual
22 justification whatever. Whatever the appropriate beta, it measures the movement of the
23 specific stock relative to the movement of the market. To the extent that financial risk
24 (caused by capital structure effects) is reflected in this covariance, it does not change
25 because of the difference in the market relative to the book valuation. Indeed, beta has
26 nothing to do with market-to-book ratios, or necessarily with the level of financial risk. It
27 is purely a measure of market price fluctuations.

28
29 **Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH**
30 **RESPECT TO THE MEASUREMENT OF THE RISK FREE RATE?**

31

1 A. Mr. Moul uses as his risk-free return the yield on 30-year Treasury bonds. This seems
2 like a risk-free return, but the yields on all other Treasury instruments are lower, as is
3 clearly demonstrated by the chart that Mr. Moul provides on page 2 of his Attachment
4 PRM-13. In January 2002, 30-year Treasury bonds were yielding 5.45 percent, but one-
5 year bonds were yielding only 2.16 percent.

6
7 It is logically impossible for 30 year Treasury bonds that have a yield of 5.45 percent to
8 be totally risk free when there are other Treasury securities with dramatically lower
9 yields. In reality, long-term Treasury bonds are not risk free. They face the very
10 substantial risk that an acceleration in inflation sometime in the future could erode their
11 value and diminish their real return. That is why one-year bonds are much less risky than
12 30-year bonds.

13
14
15 **Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH**
16 **RESPECT TO THE MEASUREMENT OF THE RETURN TO THE OVERALL**
17 **MARKET?**

18
19 A. As noted, Mr. Moul uses two sources for his estimate of the return to the overall market.
20 His forecast return is based on a quasi-DCF application of Value Line data for the period
21 2004-2006. The predicted dividend yields are arguably acceptable, but for his growth
22 factor he uses Value Line's estimates of capital appreciation, not its forecasts of earnings
23 per share, which is the indicator he uses in his DCF analysis. Mr. Moul's historical
24 return has all of the same problems that I have discussed with respect to his interest rate
25 risk premium application.

26
27 **Q. WHAT PROBLEMS DOES MR. MOUL'S ANALYSIS ENCOUNTER WITH**
28 **RESPECT TO THE ASSUMPTION OF LINEARITY BETWEEN THE MARKET**
29 **RETURN AND THE RISK-FREE RETURN?**

30

1 A. Arguably, Mr. Moul does not encounter these problems because he uses Value Line's
2 betas and not those of other analysts. Had he used Zacks betas, he would have had to
3 deal with a zero beta for People's Energy. This beta reflects Zacks' apparent finding that
4 there no correlation whatever between the variation in People's stock prices and those of
5 the market. Yet People's stock is certainly not risk free, as postulated by the CAPM
6 theory. If People's CAPM results are non-sensical, then there is no reason to suppose
7 that the CAPM results for companies with higher betas make any more sense.

8
9 **Q. IS THERE ANY JUSTIFICATION FOR THE SMALL COMPANY**
10 **ADJUSTMENT THAT MR. MOUL MAKES TO HIS CAPM RESULTS?**

11
12 A. No. While CKY is a small company, it does not sell stock. It's parent, CEG, used to sell
13 stock, and it was an enterprise with \$2 billion in annual revenues. CEG's parent
14 company, NiSource, which is the entity that now sells stock on behalf of CKY, has
15 annual gross revenues of \$9.5 billion, considerably more than some of the companies in
16 both Mr. Moul's barometer group and my comparison group. There is no small company
17 effect whatever associated with CKY's equity capital cost.

18
19 **Q. OVERLOOKING ALL OF THE CONCEPTUAL PROBLEMS WITH THE**
20 **CAPM, CAN YOU PROVIDE AN ESTIMATE OF YOUR COMPARISON**
21 **GROUP'S EQUITY COST USING THIS APPROACH?**

22
23 A. Yes, although I cannot attach much significance to the result. If we average Value Line's
24 beta of .58 and Zacks' beta .07 for my comparison companies, we arrive at a beta of .33.
25 If we then substitute the one-year Treasury bond yield for Mr. Moul's 30-year Treasury
26 bond yield, we have a risk free rate of 2.16 percent.⁹ Then, for purposes of this exercise,
27 I will accept Mr. Moul's Value Line based market return of 15.14 percent, which yields
28 an equity risk premium of 12.98 percent. (15.14%-2.16%). Applying the .33 beta to this
29 risk premium generates a premium for my comparison companies of 3.93 percent (12.98
30 * .33). When this premium is added to the risk-free rate of 2.16 percent, the resultant

⁹ Moul's Attachment PRM-13, page 2.

1 CAPM return is only 6.06 percent. This is an unacceptable result because it is no higher
2 than the current return on Aaa rated utility bonds, clearly a lower-risk investment
3 instrument than utility stocks.

4
5 If anything, this exercise proves the uselessness of the CAPM approach.

6
7 **4. COMPARABLE EARNINGS APPROACH**

8
9 **Q. PLEASE DESCRIBE MR. MOUL'S COMPARABLE EARNINGS APPROACH.**

10
11 A. Mr. Moul adopts six criteria that he believes establish comparability of risk and financial
12 performance to his barometer group of gas distribution companies. Applying these
13 criteria to the 1600 companies in Value Line's Investment Survey for Windows, he
14 identifies 55 non-regulated companies of comparable risk to his barometer group. He
15 then calculates the average return to book value of these companies over the past five
16 years and identifies Value Line's forecast book value return into the 2004-2006 horizon.
17 The historical median return to book equity value is 16.8 percent and the prospective
18 median return is 15.0 percent.

19
20 **Q. WHAT IS YOUR ASSESSMENT OF MR. MOUL'S COMPARABLE EARNINGS**
21 **APPROACH?**

22
23 A. Mr. Moul's rationale for his comparable earnings approach is that the companies in his
24 barometer group must compete for capital with the other non-regulated companies.
25 Implicit in this rationale is that if comparable non-regulated companies earn more than
26 CKY, then CKY will be unable to attract capital. Therefore, CKY should earn on the
27 order of 15.0 to 16.8 percent.

28
29 The weakness of this approach is that investors cannot access the rates of return that Mr.
30 Moul calculates. I doubt that there is a single company in his list of 55 that would
31 generate a 15 percent return in the current year to an investor now committing his funds.

1 That is because the market values of all of these companies substantially exceed their
2 book values, and the investor must pay the market value to acquire the stock. If the
3 market value of a company is twice its book value, then the realizable return to a new
4 investor is not the 15 percent return on book value, but the 7.5 percent return on the
5 market value.

6
7 Book value is important to a regulated firm only because regulation makes it so. The
8 authorized return that the regulatory commission allows is set in relation to a rate base
9 that is calculated from the book asset value of the company. This tie between book value
10 and earnings does not exist for non-regulated companies. For them, book value is an
11 historical number, representing the value of the dollars that have been invested in the
12 company, not the value of the company to a prospective purchaser. Mr. Moul's
13 calculations of return to book value for these companies are irrelevant to the return
14 requirements of CKY.

15
16 **Q. BUT AREN'T THE MARKET VALUES OF YOUR COMPARABLE**
17 **COMPANIES ALSO ABOVE BOOK VALUE?**

18
19 **A.** Yes, they are, as demonstrated in my Exhibit____(CWK-1). There are two reasons why
20 even regulated companies have market values higher than book value. First, even if
21 every regulated company earned exactly the rate of return authorized by its regulatory
22 commission, their market values would exceed their book values. That is because a
23 portion of the return allowed by the regulator represents future growth in earnings that the
24 investor expects in the future but does not require in the current year. This is a built-in
25 upward bias in the regulatory system, where regulation effectively awards investors with
26 somewhat more return than they actual require on a current basis.

27
28 More important is the fact that most regulated companies are in fact earning more than a
29 regulatory commission would allow them in a rate case. That is because most utility
30 services have become declining cost operations, where the marginal cost of expanding
31 service is less than the embedded costs. "Regulatory lag," which used to penalize utilities

1 during inflationary periods, now rewards them. Most commissions do not attempt to hold
 2 the utilities' earnings down to the minimum required level. As a consequence, most
 3 utilities earn more than they actually need, and the market values of their stock increase
 4 substantially above book value

5
 6 **D. RETURN TO TOTAL CAPITAL**

7
 8 **Q. WHAT IS YOUR RECOMMENDED RETURN TO TOTAL CAPITAL?**

9
 10 A. My recommended return to total capital is **8.14 percent**, calculated as follows:

11
 12
 13 Table 16
 14 Return to Total Capital

Item	Proportion	Cost	Weighted Cost
Long-term Debt	40.0%	7.25%	2.90%
Short Term Debt	12.7%	2.88%	0.37%
Equity	47.3%	10.3%	4.87%
Total	100.00%		8.14%

15
 16
 17
 18
 19 **PART II – MARGIN LOSS RECOVERY RIDER**

20
 21 **Q. WHAT IS THE MARGIN LOSS RECOVERY RIDER?**

22
 23 A. The Margin Loss Recovery (“MLR”) Rider is a proposal contained in the testimony of
 24 CKY witness Kimra Cole. The proposal calls for the surcharge to be computed semi-
 25 annually to recover one half of all discounts granted to industrial customers in order to
 26 avoid their by-pass of CKY’s system or to prevent their switching to alternative fuels.
 27 This surcharge would apply to all remaining customers.

28
 29 **Q. SHOULD THE COMMISSION APPROVE THE MLR RIDER?**

1 A. No. The MLR Rider is an example of prospective, single-issue ratemaking that imposes
2 rate increases on customers without Commission review and prior approval. It
3 constitutes a revenue award that is unsupported by evidence of any corresponding cost
4 incurrence. Moreover, it is blatantly anti-competitive.

5
6 **Q. WHY DO YOU DESCRIBE THE MLR RIDER AS PROSPECTIVE, SINGLE-
7 ISSUE RATEMAKING?**

8
9 A. When the Commission determines CKY's revenue requirement in this proceeding (or in
10 any proceeding), that finding is based on the costs and revenues experienced in the test
11 year, in this case the year ending December 31, 2001. There is no presumption that those
12 costs and revenues will continue into 2002, except where there have been specific
13 adjustments for known and measurable post-test-year changes. As a practical matter,
14 none of the revenue and cost conditions will likely continue unchanged. The number and
15 consumption of customers will change; the number of employees will change; the amount
16 of investment will change. Yet, none of these changes will be used to adjust CKY's rates
17 until the next rate case, when a new set of test year conditions will determine whether the
18 Company is realizing too much, too little, or about the right amount of revenue.

19
20 The MLR Rider takes one source of prospective revenue change – discounts to industrial
21 customers – and flows it into the Company's revenue recovery stream as an automatic
22 semi-annual rate increase. Why are these discounts special? Should we not offer a
23 surcredit for the margin on new customers who are added to the system each year?
24 Should we not surcredit or surcharge customers for annual increases or decreases in
25 consumption by existing customers? On the cost side, should we not surcharge or
26 surcredit customers for annual changes in the number of CKY employees or the amount
27 of its investment?

28
29 The reason we do not make these special adjustments is that CKY's revenue requirement
30 is a composite of revenue and cost effects that together demonstrate the Company's need
31 for a rate change. They do this only when they are considered collectively and at the

Charles W. King

1 same time, that is, during a consistent test year. There is no justification whatever for
2 singling out one revenue or cost effect for a special surcharge.

3
4 **Q. WHY ARE YOU CONCERNED THAT THE COMMISSION DOES NOT**
5 **REVIEW AND APPROVE THE MLR RIDER?**

6
7 A. The discounts that CKY proposes as the basis for the MLR Rider are negotiated bi-
8 laterally, in private and without any public input. The amounts of these discounts are to
9 some extent subjective, based on the customers' and CKY's perception of the alternative
10 of using by-pass or an alternate fuel. The Company's proposal offers no regulatory
11 protection from arbitrary and excessive discounts that would then be passed on to the
12 general body of ratepayers.

13
14 **Q. ARE YOU SUGGESTING THAT THE COMMISSION SHOULD REVIEW AND**
15 **APPROVE EVERY DISCOUNT?**

16
17 A. No. CKY needs the flexibility to respond to competition in whatever form it takes. But it
18 should do so at its own risk, at least until the next rate case. In the course of that next rate
19 case, the Company should be required to defend the reasonableness of its discounts. It
20 should be obliged to demonstrate that these discounts are competitively necessary and
21 that they do not represent unreasonable discrimination among customers.

22
23 **Q. WHY DO YOU SAY THAT THE MLR RIDER IS BLATANTLY ANTI-**
24 **COMPETITIVE?**

25
26 A. The asserted justification for the MLR Rider is that CKY must respond to the competition
27 of pipelines and of alternative fuel providers. Neither of those competitors enjoy the
28 luxury of assessing a large group of monopolized customers for the revenue losses they
29 might incur to meet CKY's competition. Yet that is what CKY proposes for itself.
30 Clearly, this arrangement is unfair to alternative fuel suppliers, and it may be unfair to the
31 pipelines that seek direct connections to industrial customers.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Q. WITNESS COLE STATES THAT THE COMMISSION HAS APPROVED A SIMILAR MECHANISM FOR WESTERN KENTUCKY GAS. DOESN'T THAT REPRESENT A PRECEDENT THAT THE COMMISSION BELIEVES A MLR RIDER TO BE REASONABLE?

A. I do not believe so. The MRL Rider was presented to the Commission as part of a settlement package in Case No. 99-070. Typically, such packages are "take it or leave it" propositions. The Commission could have disallowed this rider, but then the settlement might have fallen apart as a result.

The fact is that the Commission never had a chance to review this rider, hear witnesses for and against, and direct questions to its advocates. It described the rider as a "proposal of first impression before this Commission" and approved it only as a pilot for a period of three years.¹⁰

Q. WITNESS COLE STATES THAT IF THE MLR RIDER IS NOT APPROVED, THERE SHOULD BE NO INCREASE TO THE RATE SCHEDULES THAT HAVE ALTERNATIVE FUEL CAPABILITY OR THAT ARE SUBJECT TO THE THREAT OF BY-PASS. WHAT IS YOUR RESPONSE?

A. The issue is arguably moot, since Mr. Majoros has found that the Company's rates should be reduced rather than increased. However, if rates are increased, I would support the Company's proposal only with respect to individual customers for which the Company can provide a demonstration of possible loss of load. The Company's has not demonstrated that all customers on Main Line Delivery Service and the flex arrangements would reduce their gas consumption or abandon CKY's service if they received any increase whatever in their rates.

¹⁰ Case No. 99-070, Order, December 21, 1999, page 5.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

III. COST ALLOCATION AND RATE DESIGN

Q. HAS THE COMPANY SUBMITTED COST ALLOCATION STUDIES IN THIS PROCEEDING?

A. Yes. Mr. Skirtich has submitted two class cost allocation studies.

Q. WHAT IS THE DIFFERENCE BETWEEN THESE TWO STUDIES?

A The difference pertains entirely to the allocation of the costs of mains. Mains constitute almost exactly half of the Company’s plant in service, and their allocation affects the allocation of other costs, such as those in the “General Plant” category. For this reason, the allocation of mains has a major impact on the results of any class cost of service study.

Mr. Skirtich’s first study uses the “Demand-Commodity” approach in which 50 percent of mains costs are allocated according to the peak day usage of the respective classes, and 50 percent is allocated according to their total annual consumption of gas.

Mr. Skirtich’s second study uses the “Demand-Customer” approach, which involves designing a hypothetical “minimum system,” that is, a system of mains that would be capable of carrying the very minimum amount of gas. According to Mr. Skirtich, this minimum system accounts for 70.78 percent of the total cost of mains. This 70.78 percent is allocated according to the number of customers. The remaining 29.22 percent, which reflects the added cost of sizing the pipes to the volume of gas delivered, is allocated on the basis of peak day demand.

Q. DO YOU HAVE A PREFERENCE BETWEEN THESE TWO STUDIES?

A. Yes, I do. I favor a demand-commodity allocation of mains costs.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

The issue is whether the mains system has been built to serve customers or to deliver gas. Arguably, the purpose is both, but the value derived and the benefits received from the mains system is more related to the amount of gas delivered than it is to the number of customers. One customer receiving twice as much gas as another customer enjoys exactly twice the BTU heating content. The two cannot be equated in terms of benefit received, yet that is what the customer allocation of the minimum system of mains does.

Proponents of the customer allocation argue that the purpose of the minimum system is to reach customers, and that when more customers are added, the mains system has to be extended. That is true only at the very edges of the system, where gas mains are being extended to serve new developments in previously unserved areas. Even then, the added cost of mains for new customers can vary dramatically depending on the location of those customers.

The vast majority of customers are served through the existing, embedded system of gas mains. For them, the customer allocation is irrational. Consider a 1,000-foot section of main line. Suppose that in 1995, that line served a single factory. In that year, its cost would be allocated to the commercial class on the basis of a single customer – a very small allocation. Then, in 1996, the factory moves, and the property is turned into a residential development of 10 homes. The same main is then given a weighting ten times as great as its previous allocation and assigned to the residential class. Then, in 2001, a strip mall containing 10 stores replaces five of the homes. The customer weighting of the main then increases to 15, split one third to the residential and two thirds to the commercial class. Yet it has been the same main all along, and its costs have remained the same.

Assume that the main delivered the same amount of gas throughout these changes in configuration. The benefit in terms of heating content was the same for the single factory as it was for the 10 homes. The 10 homes derived the same heating value as did the five

1 homes and 10 stores. The heating content was the value delivered, and it should be the
2 allocator of the main's cost.

3
4 **Q. DO YOU THEREFORE ENDORSE MR. STITCH'S DEMAND-COMMODITY**
5 **STUDY?**

6
7 A. No, I do not. I believe that the minimum system approach is a rational way to determine
8 the portion of the mains costs that relates to peak day demand. That allocation of 29.22
9 percent should be retained. The remaining costs should be allocated on the basis of the
10 respective classes' total throughput. As noted, this throughput is the most appropriate
11 measure of value received.

12
13 **Q. HAVE YOU BEEN ABLE TO PERFORM THIS STUDY?**

14
15 A. No, I have not. There is no question, however, that the effect would be to increase the
16 rate of return for the GS-RES class and reduce the GS-OTHER class. That is because the
17 residential demand allocator is 62.9 percent, while the throughput allocator is only 35.7
18 percent. If the throughput component of mains costs is increased from 50 to 70.78
19 percent, the allocation of cost to the residential class will fall.

20
21 **Q. WHAT IMPACT WOULD SUCH A RECALCULATION HAVE ON THE RATE**
22 **DESIGN IN THIS PROCEEDING?**

23
24 A. Hopefully none, because the Company has proposed no change in the structure of its
25 rates. The benefit of the recalculation would be to reduce the pressure that might
26 otherwise exist to grant a greater decrease to the non-residential classes than to the
27 residential class.

28
29 **Q. DO YOU THEREFORE ENDORSE THE COMPANY'S PROPOSAL TO**
30 **MAINTAIN THE EXISTING RATE STRUCTURE?**

31

1 A. Yes, I do. Whatever rate change is determined appropriate in this case should be applied
2 on an equal percentage basis among the classes and the rate elements.
3

4 **Q. DO YOU SUPPORT THE COMPANY'S PROPOSED REVISION IN ITS LINE**
5 **EXTENSION POLICY?**
6

7 A. I support the concept that the Company has proposed, although I recommend that its
8 implementation be somewhat more explicit. It is appropriate that new customers who
9 employ gas for peripheral uses but not as the main heating source should pay for a
10 portion of the service line. Otherwise, such customers are drawing a subsidy from the
11 remaining body of customers.
12

13 My objection is to the vagueness of the provision. The proposed tariff states that
14 customers not using gas as their main energy source will be "required to contribute a
15 portion of the cost of the service line as a non-refundable deposit. This amount will vary
16 depending upon the appliances but will not exceed the Company's average cost of a
17 service line."
18

19 First of all, this is not a "deposit" in any sense of the word. It should be called what it is,
20 a contribution toward the cost of the line. More important, the language leaves the
21 amount of the contribution to the total discretion of the Company and arguably of the
22 person who happens to be making the estimate.
23

24 In the interests of transparency, the Company should publish the average service line cost and a
25 schedule of credits against this cost for various types of appliances. Since it will likely
26 change each year, this schedule should not be made part of the tariff, but it should be
27 published on the Company's web page and referred to in the tariff.
28

29 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**
30

31 A Yes, it does.

**Book Value Growth Model
Comparison Gas Distribution Companies**

<u>Value Line Forecasts</u>	1/	2/	3/	4/	5/	6/	7/	8/	9/	10/							
<u>Earnings per Share</u>	<u>per Share</u>	<u>Dividends</u>	<u>Earnings</u>	<u>Return on</u>	<u>Book Value</u>	<u>Shares</u>	<u>2002</u>	<u>Shares</u>	<u>2005</u>	<u>Annual</u>	<u>Book</u>	<u>50 Day Avg.</u>	<u>% Mkt</u>	<u>Share</u>	<u>Total "g"</u>	<u>Dividend</u>	<u>DCF Return</u>
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
Almos Energy Corp.	2.05	1.35	34.1%	13.5%	4.61%	42.5	50.0	5.57%	14.35	21.97	53.1%	2.96%	7.57%	5.54%	13.11%		
AGL Resources	2.05	1.16	43.4%	13.5%	5.86%	55	57.0	1.20%	12.00	22.15	84.6%	1.01%	6.87%	5.16%	12.04%		
Cascade Natural Gas Corp.	1.90	0.98	48.4%	16.0%	7.75%	11.05	12.0	2.79%	12.15	20.57	69.3%	1.93%	9.68%	4.80%	14.47%		
LaCiede Group, Inc.	2.15	1.45	32.6%	13.0%	4.23%	18.9	20.0	1.90%	15.25	22.78	49.4%	0.94%	5.17%	6.01%	11.19%		
NICOR, Inc.	4.10	2.04	50.2%	20.0%	10.05%	44	43.0	0.00%	16.45	43.79	166.2%	0.00%	10.05%	4.34%	14.39%		
Northwest Natural Gas Co.	2.40	1.30	45.8%	11.0%	5.04%	25.2	25.0	0.00%	18.40	28.33	54.0%	0.00%	5.04%	4.59%	9.63%		
People's Energy Corp.	4.05	2.16	46.7%	12.0%	5.60%	34	32	0.00%	23.95	36.97	54.4%	0.00%	5.60%	5.82%	11.42%		
Piedmont Natural Gas Co.	2.90	1.82	37.2%	12.0%	4.47%	32.5	33	0.51%	18.90	34.69	83.5%	0.43%	4.90%	4.72%	9.61%		
South Jersey Industries, Inc.	2.95	1.50	49.2%	12.5%	6.14%	12.4	13.5	2.87%	16.40	33.53	104.5%	3.00%	9.15%	4.55%	13.70%		
Southwest Gas	1.90	0.96	49.5%	9.0%	4.45%	32.5	33	0.51%	16.85	23.27	38.1%	0.19%	4.65%	3.64%	8.29%		
WGL Holdings, Inc.	2.55	1.35	47.1%	12.0%	5.65%	48.55	49	0.31%	16.40	24.97	52.3%	0.16%	5.81%	5.18%	10.99%		
					5.80%							0.97%	6.77%	4.94%	11.71%		

1/ Value Line Company Reports 2004 - 2006

2/ (3) = 1 - ((2)/(1))

3/ (5) = (3) * (4)

4/ (8) = (((7)/(6))^(1/3))-1

5/ Value Line Company Reports

6/ CBS MarketWatch

7/ (11) = ((10)/(9))-1

8/ (12) = (8) * (11)

9/ (13) = (5) + (12)

10/ (15) = (13) + (14)

STATE OF MICHIGAN
BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

2 2 2004

In the matter of the application of THE DETROIT
EDISON COMPANY to increase rates, amend its rate
schedules governing the distribution and supply of electric
energy, implement Power Supply Cost Recovery plans,
factors and reconciliations in its rate schedules for
jurisdictional sales of electricity and for miscellaneous
accounting authority and regulatory asset recovery.

MPSC Case No. U-13808

Direct Testimony and Exhibits of Charles W. King Concerning Interim Rate Relief

December 12, 2003

Qualifications

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Q. Please state your name, position and business address.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. Please describe Snavelly King.

A. Snavelly King, formerly Snavelly, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 13 economists, accountants, engineers and cost analysts. Most of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over a thousand different proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. Have you prepared a summary of your qualifications and experience?

A. Yes. Attachment A is a summary of my qualifications and experience.

Q. Have you previously submitted testimony in regulatory proceedings?

A. Yes. Attachment B is a tabulation of my appearances as an expert witness before state and federal regulatory agencies.

Testimony

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26

Q. For whom are you appearing in this proceeding?

A. I am appearing on behalf of the Attorney General of the State of Michigan.

Q. What is the purpose of your testimony?

A. For purposes of partial and immediate (interim) rate relief, my testimony will describe the Attorney General's position with respect to major policy issues in this case. Those issues are:

- How must the provisions in 2000 PA 141 ("Act 141") and 2000 PA 142 ("Act 142") be taken into account for this rate case?
- Should the MPSC adopt the request of the Detroit Edison Company ("Edison" or "the Company") for \$378,622,000 as a partial and immediate (interim) rate increase and \$31,358,000 as a regulatory asset interim surcharge?¹
- Would Edison's proposed interim increases shift costs among classes contrary to Sections 10d(2) and 10d(5) of Act 141?
- How should costs be allocated among classes for purposes an interim increase?
- What costs should be included in the Power Supply Cost Recovery ("PSCR") mechanism?
- Should the MPSC adopt interim transition charges for stranded costs as proposed by Edison?
- Should the MPSC take interim action regarding the Company's proposed Earnings Sharing Mechanism (ESM)?
- Should Financial Accounting Standards Board Statement No. 143 (SFAS 143) be reflected in the interim phase of this case?

Q. Would you please summarize your testimony with respect to these issues?

¹ Revised Exhibit A-24. Schedule A1. page 1.

1
2 A. First, Act 141 and 142 have significant impact upon this rate case. Those two acts justify and
3 require some actions that differ from typical decisions in a general rate case.²
4

5 Second, most and arguably all of the rate increase proposed by Edison in this phase of the case
6 may not qualify for partial and immediate interim relief as such relief is defined by the
7 Commission. Virtually all of the proposed increase is controversial and represents departures
8 from past Commission ratemaking practices.
9

10 Third, the interim increases proposed by Edison reflect the total Company jurisdictional revenue
11 requirements and revenue deficiency identified by Edison. Since rates for residential and small
12 commercial customers are statutorily capped, the MPSC should at least limit the level of any
13 approved interim increases to the portion of any revenue deficiency that is attributable only to
14 customers whose rates are not statutorily capped. Rate increases for customers with capped rates
15 should not be established in this case because test year information applicable to capped customers
16 during 2004 will probably change by the future years when their rates are no longer capped.
17

18 Fourth, by proposing to increase rates based on overall Company costs, Edison is shifting costs
19 among customer classes contrary to Sections 10d(2) and 10d(5) of Act 141. When the costs
20 specifically attributable to the classes are compared with those classes' revenue, there may be no
21 justification for any interim increase to the General Service or Large Customer

² Section 10d(2) in Act 141 imposes a rate cap upon the rates Edison can charge to residential customers and to commercial and manufacturing customers having an annual peak load of less than 15 kW during 2004. During 2005, Section 10d(2) imposes a rate cap upon the rates Edison can charge to residential customers. Section 10d(2) and 10d(5) in Act 141 bar reallocation of costs by the MPSC. Beginning January 1, 2004, Section 10d(3) requires accrual and deferral of amounts for capital expenditures and expenses so long as the amounts satisfy the conditions specified in that statute. Finally, as a result of the Commission's order in Case No. U-12478, Act 142 requires removal of certain assets from Edison's ratebase and base rates because those assets have been securitized.

1 Contract classes, and only a small interim increase may be justified for the Primary Service
2 customers.

3
4 Fifth, the allocation of costs to customers whose rates are not statutorily capped in 2004 should
5 reflect the fact that the Company's base load plants provide the power to serve the base loads of
6 the respective customer classes, while cycling and peaker plants serve their peak loads.

7
8 Sixth, the Attorney General has stated basic positions regarding PSCR costs in the briefs filed
9 pursuant to the Commission's August 18, 2003 order. In addition, including transmission costs in
10 Edison's PSCR cost recovery is a new ratemaking proposal that should be deferred until the final
11 relief phase of this case.

12
13 Seventh, in Case No. U-12639, the Commission explicitly rejected a "lost revenues" methodology
14 for calculating stranded costs. That rejected method was similar to the procedure Edison is
15 proposing in this case to identify stranded costs. In Case No. U-12639, the Commission adopted
16 Staff's proposal that stranded costs should be based on a finding that generation-related bundled
17 service revenues plus wholesale revenues do not recover the generation-related revenue
18 requirement. Using this methodology, Edison did not have stranded costs in 2002 and may not
19 have them in 2004.

20
21 Eighth, the Company's proposed Earnings Sharing Mechanism is a new and controversial
22 mechanism that should not be included in any interim rate decision.

23
24 Ninth, Mr. VanHaerants' assertion that FAS 143 is irrelevant to ratemaking is incorrect. It is
25 certainly relevant to the propriety of Edison's nuclear decommissioning charge, and it should affect
26 depreciation expenses. Again, this is a new issue that should be decided in the final rate phase of
27 this case, not in the interim rate phase.

1
2 **The Interim Rate Increase**
3

4 **Q. What is the background of this rate case?**
5

6 A. Section 10d(1) of Act 141 froze the rates of the State's two largest electric utilities, Edison and
7 Consumers Energy Company, until December 31, 2003. Section 10d(2) caps the rates of
8 commercial and manufacturing customers with annual peak demands of less than 15 kW until
9 January 1, 2005, and it caps the rates to residential customers until December 31, 2006. That same
10 section also prohibits shifting of costs from capped to uncapped customers as a result of these rate
11 caps. Edison is seeking interim rate relief for the customers whose rates will be uncapped on
12 January 1, 2004.
13

14 **Q. What interim rate relief is Edison seeking in this case?**
15

16 A. Edison is requesting the Commission to grant interim rate relief totaling \$227,369,000 for full
17 service tariff customers and \$284,253,000 for choice customers.³ Edison proposes to offset the
18 increases to choice customers by \$133,000,000 in "mitigation" sales of energy freed up by their
19 departure from Edison's generation and transmission services. The net increase in revenue from
20 choice customers would \$151,253,000. In addition, Edison proposes 2004 surcharges for
21 regulatory asset recovery that would total \$31,358,000.⁴ Therefore, Edison is requesting approval
22 of interim increases totaling \$409,980,000.
23

24 **Q. What standards govern the granting of partial and immediate interim rate relief?**
25

26 A. Edison Witness VanHaerents identifies four standards that the Commission has used for interim rate

3 Revised Exhibit A-24, Schedule A1, page 1.

1 relief:

- 2
- 3 1. There is evidence of a significant revenue deficiency and that the utility's rates are
 - 4 unreasonable.
 - 5 2. Interim rate relief will not be based on highly controversial issues.
 - 6 3. Interim rate relief will not be based upon issues that are clear departures from past
 - 7 Commission ratemaking practices.
 - 8 4. The Company must file a bond guaranteeing a refund of interim amounts if the final order
 - 9 reflects a rate increase in an amount less than the interim order.
- 10

11 **Q. How does Edison interpret these standards as applying to this case?**

12

13 A. Edison's interpretation is that the only highly controversial issue is the rate of return on rate base.

14 Edison claims that all other issues are non-controversial and do not represent departures from past

15 Commission ratemaking practices. As a consequence, Edison's proposed interim rate increase of

16 \$409,980,000 is almost 90 percent of its proposed \$458,736,000 final rate increase.⁵

17

18 **Q. Do you agree that rate of return is the only highly controversial issue in this case?**

19

20 A. No. The rate increase applicable to bundled service customers is highly controversial because it

21 involves very different interpretations of the proscription in Section 10d(2) against shifting costs

22 from capped to uncapped customers, as I shall discuss. Even if this issue is overlooked, there is

23 considerable controversy with regard to pension costs, which constitute the largest component of

24 the interim request. In Case No. U-13715, the Commission excluded Consumers Energy's

25 pension costs from securitization on the grounds that the liability was the result of the general

26 economic downturn and the likelihood that a rebounding economy could reverse recent losses and

⁴ Revised Exhibit A-24, Schedule A1, page 1.

1 restore the Company's pension fund.⁶

2
3 I have not investigated the matter in detail, but I note that the Midwest Independent System
4 Operator ("MISO") is not yet in operation, so there is a possibility that the charges assumed to this
5 operation are uncertain and therefore controversial. The same might be said of the infrastructure
6 costs if they are found to be speculative.

7
8 The net of \$151 million that Edison proposes to collect from choice customers is certainly
9 controversial, both as to method and amount. As I shall discuss, the method for developing these
10 costs has been rejected by the Commission. The amount to be collected is based on highly
11 speculative assumptions as to the penetration of choice into Edison's market and the price of
12 wholesale power.

13
14 **Q. Do you agree that Edison's interim application involves no departures from past**
15 **Commission ratemaking practices?**

16
17 **A.** No. The increase to bundled service customers is a departure from past Commission ratemaking
18 practices because the requirements of Section 10d(2) create issues never before confronted by the
19 Commission. Specifically, the Commission must consider how to change the rates for customers
20 with uncapped rates and not those with capped rates without shifting costs among the customer
21 classes.

22
23 Edison's proposal for a transition charge to choice customers is a departure from past Commission
24 ratemaking practices. As I shall discuss, the Company has used a methodology that was explicitly
25 rejected by the Commission and has not used the methodology that the Commission has adopted.

26

⁶ Revised Exhibit A-24, Schedule A I, page 1.

1 **Q. What about the statutory prohibition on cost shifting?**

2

3 A. The only rates, and consequently the only costs that are at issue in this case are those applicable
4 to commercial and manufacturing customers with annual peak demands 15 kW or above.
5 These are the only rates that can be increased on January 1, 2000.

6

7 **Q. What about capped rates?**

8

9 A. If the Commission finds that there is a revenue sufficiency justifying a rate reduction, then the
10 capped rates could be at issue in this case. Given Edison's contention that it has a net revenue
11 deficiency, this outcome seems quite improbable.

12

13 **Q. Why shouldn't the Commission determine rate increases that would apply to the capped
14 customer classes, as Edison proposes?**

15

16 A. Any rate increase to the capped customer classes should be based on the revenue requirements
17 appropriate to the year in which rates are uncapped. This means that the rates for the small (under
18 15 kW) commercial and manufacturing customers should be based on 2005 costs. Those for
19 residential customers should be based on predicted 2006 costs.

20

21 **Q. Doesn't Edison show that its revenue requirements will continue to increase after 2004,
22 and if so, why shouldn't the Commission approve a rate increase now to apply to capped
23 customers when their rates become uncapped?**

24

25 A. Edison Exhibit A-21 does indeed purport to show that the Company's revenue deficiency will
26 continue to worsen through 2008. However, the value of these predictions is somewhat doubtful

⁶ Opinion and Order, Case No. U-13715, June 2, 2003, page 27.

1 owing to the unpredictable nature of some of the underlying cost and revenue factors. For this
2 reason they should not be the basis for determining now whether a rate increase will be appropriate
3 a year or two years from now.

4 **Q. Can you identify unpredictable cost and revenue factors that might render Edison's**
5 **revenue deficiency predictions incorrect?**

6
7 A. Yes. Among the major drivers of Edison's proposed rate increase is the increasing cost of its
8 employee pensions. Edison Witness Brudzynski testifies that key drivers of increased pension costs
9 are lower interest rates and investment returns on pension assets.⁷ If interest rates rise and the
10 returns on pension assets increase, Edison's pension costs could decline, reversing a trend that has
11 contributed to a potential shortfall in the Company's pension and health care costs.

12
13 Similarly, an important offset to Edison's generation costs is revenue from wholesale sales. The
14 wholesale market in the upper Midwest is currently affected by an oversupply of generating
15 resources, leading to relatively low wholesale energy prices. Given the poor financial performance,
16 including bankruptcies, in the merchant generation industry, it is unlikely that future additions to
17 merchant capacity will match those in the past few years. If so, and if economic growth accelerates
18 in the region, then wholesale prices will probably increase, and Edison's margin losses from
19 customer choice could turn into margin gains.

20
21 **Q. Edison proposes that the overall deficiency be allocated across-the-board as a common**
22 **percentage increase to all customers, capped and uncapped. What is wrong with that?**

23
24 A. Edison's proposal is contrary to the requirements in Sections 10d(2) and 10d(5) of Act 141, which
25 forbid the shifting of costs among customer classes. Section 10d(2) specifically prohibits cost
26 shifting from capped to uncapped customers.

7 Brudzynski Testimony, page 9.

1
2 Edison's cost of service study shows that in 2002 its Primary Service customers had a revenue
3 sufficiency of \$10.5 million and that its commercial secondary customers had a
4 revenue sufficiency of \$121.4 million. Yet Edison proposes an interim increase to both classes of
5 6.55 percent.⁸
6
7

8 If we assume that Edison's cost of service studies are accurate, then there may be no justification
9 for any increase in the rates for the commercial and manufacturing customers whose rates are being
10 uncapped at the end of 2003. Exhibit I-____(CWK-1) shows the 2002 revenue and Edison's
11 claimed revenue deficiency or sufficiency for each of the rate schedules in the commercial, industrial
12 and government classes.
13

14 **Q. Should Edison's cost of service studies be the basis for rate relief in this case?**
15

16 **A.** No. The allocation of production costs should be revised. The Company has allocated 75 percent
17 of production plant costs based on the respective classes' 12 monthly coincident peaks and 25
18 percent on their respective energy consumption. The 12 coincident peak allocator does not reflect
19 the Company's need to provide peaking resources because it includes the peak loads in months
20 that are well below the annual peaking requirements of Edison's generation resources. The 75
21 percent allocation to demand grossly overstates the proportion of cycling and peaking production
22 plant cost relative to base load plant cost.
23

24 **Q. But hasn't the Commission adopted the 75 percent 12 CP/25 percent energy allocation**
25 **of production plant in past cases?**
26

⁸ Exhibit A-24.

1 A. Yes, it has. The Commission first adopted this allocation in 1975. It most recently adopted that
2 allocation for Edison in Case No. U-10102.⁹

3
4 **Q. Why should the Commission reconsider this allocation methodology in this case?**

5
6 A. There are two reasons. In this case, class cost of service allocations take on far greater significance
7 than they have in any previous case. In past cases, class cost allocations were used as a guide to
8 the distribution of overall rate changes. The rate changes were determined independently of the
9 class cost of service studies. Even then, class cost of service studies rarely, if ever, determined the
10 specific distribution of revenue increases or decreases among classes.

11
12 In this case, the class cost of service allocation explicitly determines the rate increase. That is
13 because PA 141 prohibits cost shifting among classes, and particularly between capped and
14 uncapped customers. For this reason, the Commission must take a much closer look at class cost
15 responsibility than it has in the past. There must be a clear, direct link between the load and voltage
16 characteristics of the each class and the costs that are assigned to it.

17
18 The second reason has to do with competition and “rate skewing.” The retail rates that Edison
19 charges to its bundled service customers for the generation function should match, as nearly as
20 possible, the profile of costs that independent power suppliers incur in providing electricity in
21 competition with Edison. Otherwise, competition is skewed either in favor of or against Edison’s
22 bundled services.

23
24 **Q. Why do you say that the 75/25 demand/energy allocation grossly overstates peak load**
25 **costs?**

26

⁹ Opinion and Order, Case No. U-10102, January 21, 1994, page 87.

1 A. The relative cost of the plants that provide peak load and cycling power is far less than 75 percent
2 of the overall cost of Edison's production facilities. This fact is demonstrated on Exhibit F-
3 ____ (CWK-2), which lists all of Edison's production plants in declining order of capacity factor
4 (column D). Capacity factor is the ratio of each plant's MWh of generation to its rated capacity
5 times 8760, the number hours in the year.

6
7 The exhibit demonstrates that Edison's plants fall into three groups. There are four plants with
8 capacity factors greater than the system-wide average of 46 percent. These are the Company's
9 base load plants. Five more plants have capacity factors between 10 and 46 percent. They can be
10 characterized as "cycling" plants. The remaining plants all have

11
12 capacity factors under 10 percent, five of them less than one percent. These are Edison's peaking
13 plants.

14
15 Column E in Exhibit F-____ (CWK-2) shows the original investment costs in each plant on
16 Edison's books as of December 31, 2002. Column F shows the percent of total plant investment
17 represented by the three categories of plants. Far from representing 75 percent of the total, the
18 peaking plants constitute only 5.4 percent of Edison's production plant investment, and the cycling
19 plants another 29.2 percent. The largest share of plant investment -- 65.4 percent -- is in base load
20 facilities.

21
22 **Q. How do you recommend that production plant costs be allocated?**

- 23
24 A. I recommend the following allocation of production costs to the respective customers classes:
25
- 26 • 65.4 percent on the basis of energy consumption at the point of generation;
 - 27 • 29.2 percent on the basis of the 12 monthly peak demands at the time of the system's
coincident peak; and

- 1 • 5.4 percent on the basis of the average of the four summer coincident peaks.

2
3 Not only does this allocation match the cost makeup of Edison's production plants, but it
4 corresponds with the cost profile of generation resources that competitors must employ in luring
5 away choice customers from the respective customer classes.

6
7 **Q. How do your recommended production plant allocators compare with those used by Edison**
8 **in its cost of service study?**

9
10 A. Exhibit I-_____(CWK-3) displays the development of the production plant allocators I
11 recommend and compares them with those employed by Edison. Page 1 shows the development of
12 the 4 CP allocators that I recommend be used for assigning peaker plant

13
14 costs. Page 2 shows the energy, 12 CP and 4 CP allocators and the mix of these factors as
15 used by Edison and recommended by me.

16
17 The exhibit reveals that the assignment of base load plant costs on an energy basis more than offsets
18 the effect of allocating peaker plant costs by the four summer coincident peaks. As a result, the
19 revised allocators for the low load factor classes, residential and general service (small commercial
20 and industrial), are lower than those used by Edison. The revised allocators for remaining classes
21 are all higher than Edison's allocators.

22
23 **Q. Have you estimated the class revenue deficiencies and sufficiencies using your proposed**
24 **production plant allocators?**

25
26 A. Yes. Exhibit I-_____(CWK-4) presents my calculation of the revenue deficiencies and
27 sufficiencies of the five largest customer classes that will be affected by the unfreezing of rates on

1 January 1, 2004. They are:

- 2 • General Service (only customers having a peak load of 15 kW or above),
- 3 • Large General Service,
- 4 • Primary,
- 5 • Special Manufacturing Contracts (“SMC”), and
- 6 • Large Customer Contracts (“LCC”).

7
8 Page 1 of Exhibit I-_____(CWK-4) presents the results for 2002. The columns titled “Per
9 Company” are taken directly from the workpapers underlying Edison’s cost of service study. The
10 only modification is that municipal and state income taxes are subtracted from “Other Taxes,”
11 leaving real estate, social security and unemployment taxes as the principal component of that
12 category. Aggregate income taxes are shown separately and are the remainder after subtracting
13 expenses and return from the Company’s total revenue requirement.

14
15 The column titled “Adjusted” reflects the application of the revised production plant allocators
16 developed in Exhibit I-_____(CWK-3). The production component of rate base is adjusted by the
17 ratios of the revised allocators to Edison’s allocators. These same ratios are used to adjust the
18 production-related Operating and Maintenance (“O&M”) expenses, depreciation, and other taxes.
19 Income taxes change in proportion to the change in return, and “Additional Revenue Requirement”
20 changes as the base revenue requirements change.

21
22 The exhibit shows that the adjustment in the production plant allocators has only a modest effect on
23 the results. The revenue sufficiency for the General Service class increases by \$16.5 million to
24 \$81.2 million. The sufficiency for the Large General Service class increases by \$946,000 to \$35.4
25 million. The revenue sufficiencies for the primary and the LCC classes decline, but they remain at
26 substantial levels relative to total class revenues. Only the SMC class shows a revenue deficiency:
27 \$51.5 million after adjustment for revised production plant allocators.

1
2 Q. **Have you estimated the revenue deficiencies and sufficiencies that would occur in 2004**
3 **based on Edison's predicted costs and revenues?**

4
5 A Edison has performed no class cost of service study for 2004, so the only way to estimate class
6 revenue deficiencies and sufficiencies in that year is to trend forward the results for 2002. This
7 trending is performed on page 2 of Exhibit I-____(CWK-4). On this page, I employ the
8 assumption that the increase in Company jurisdictional revenue requirement between 2002 and
9 2004 will be distributed uniformly among the customer classes based on their 2002 revenue
10 requirements. Line 1 presents the 2002 adjusted revenue requirements carried over from page 1 of
11 that exhibit, but with the addition of Edison's quantification of its total jurisdictional (excluding
12 wholesale) revenue requirement. Line 2 presents the percentage of that revenue requirement
13 represented by each class. Line 3 is the respective classes' 2002 revenue sufficiency or deficiency,
14 again carried over from page 1. Line 4 is the Company's estimate of its total 2004 revenue
15 deficiency, and line 5 is the portion of that deficiency that Edison proposes to recover from choice
16 customers.

17
18 In line 6, I calculate the increase in retail bundled service revenue requirement between 2002 and
19 2004, and I distribute it among the customer classes according to the percentages in line 2. These
20 increases are then added to the year 2002 revenue deficiencies or sufficiencies in line 3 to derive
21 indications of the deficiencies or sufficiencies in 2004.

22
23 Page 2 of Exhibit I-____(CWK-4) indicates that the General Service classes will continue to
24 experience revenue sufficiencies into 2004. Edison cannot increase the rates to these customers
25 without shifting costs among classes, in violation of Sections 10d(2) and 10d(5) of PA 141. It
26 appears that Edison could increase its Primary Service rates by \$10.9 million, about 1.5 percent
27 relative to 2002 revenues. The only major class to show a significant revenue deficiency is the

1 Special Manufacturing Contract class. It appears, however, that Edison is either unable or unwilling
2 to increase the rates to its SMC customers.

3
4 **Q. Do you regard these results as definitive?**

5
6 A. No. To make a definitive finding as to class revenue requirements, Edison must conduct a class
7 cost of service analysis of forecast 2004 costs using projected class costs, revenues and, if
8 possible, projected class allocation factors. If the allocation factors – energy and peak demands –
9 cannot be projected, then Edison should use the most recent data available, presumably that for the
10 most recent 12 months, normalized for weather.

11 However, in the absence of such a cost of service study, I recommend that the Commission rely on
12 the results of my analysis in allowing rate increases to the major classes of customers subject to
13 uncapped rates on January 1, 2004.

14
15 **Q. Do your results justify rate reductions?**

16
17 A. The point of this testimony is that if rate increases to uncapped customers are the result of cost
18 shifting from capped to uncapped customers, then they are in violation of Section 10d(2) in Act
19 141.

20
21 **Q. Would it be just and reasonable to deny rate increases if the Commission determines that
22 Edison has an overall revenue deficiency?**

23
24 A. When the requirements of Act 141 limit rate increases, it may be just and reasonable to restrict
25 increases. The Act contains both benefits to and burdens on Edison. The benefits have been
26 substantial. In Cases Nos. U-11800-R, U-11495, and U-12121, the Commission interpreted Act
27 141 as ending customers' rights to refunds or rate reductions. In addition, Act 142 enabled Edison

1 to receive over \$1.75 billion in cash from securitization bonds and over \$500 million in securitization
2 tax charges. Given these benefits to Edison, it may be just and reasonable in this case to implement
3 the rate caps and to prohibit cost shifting pursuant to Section 10d(2). These provisions are part of
4 an overall legislative plan.

5
6 **Power Supply Cost Recovery (“PSCR”)**

7
8 **Q. What does Edison propose with respect to the PSCR?**

9
10 A. Most of the PSCR-related issues have already been litigated pursuant to the Commission's August
11 18th order, but I will briefly discuss this subject.

12
13 Revised Exhibit A-13, Schedule E6.1, page 1, line 22 identified a negative 1.05 mill PSCR factor,
14 and as I understand that calculation, it reflects Edison's PSCR revenues (\$771,271,000) minus
15 expense (\$645,221,000) for an over recovery (\$126,050,000).¹⁰ This does not include so-called
16 mitigation sales, revenues and costs, which are identified in

17
18 Exhibit A-16, Schedule F11-2, lines 11-28. Revised Exhibit A-13, Schedule E6.1, page 2 also
19 proposes to add \$126,870,000 for transmission expense to Edison's PSCR costs.

20
21 **Q. Should transmission charges from MISO be included in the PSCR?**

22
23 A. No, and for three reasons. First, those charges do not fall within the definitions in Section 6j(1) of
24 1982 PA 304.

25
26 Second, the MISO transmission charges do not fit the character of costs to be recovered in a true-

10 WP A-13, E6.1, Page 1.

1 up cost recovery mechanism. The justification for such mechanisms is that some costs are totally
2 unpredictable, so that fixing them at any predetermined level without true-up runs the risk of severe
3 over- or under-recovery. The MISO charges are not unpredictable. Rather, they are set in
4 FERC-approved tariffs and are fully predictable for the duration of their effectiveness.

5
6 Third, the MISO transmission charges are not based on energy consumption, but on aggregate
7 demand. This is true even of the MWh rates because they are set on the assumption of a 100
8 percent load factor. The PSCR is a per-kWh rate and therefore unrelated to the incurrence of
9 transmission charges.

10
11 For these reasons, transmission charges should be incorporated into base rates, just as transmission
12 costs were incorporated prior to the sale of Edison's transmission system.

13 14 **Stranded Costs and Transition Charges**

15
16 **Q. What does Edison propose with regard to stranded costs and the transition charges**
17 **required to recover them?**

18
19 A. Edison calculates the revenues lost and the costs saved from the departure of choice customers
20 from the Company's generation services. Edison proposes that choice customers should be
21 responsible for 90 percent of these lost generation margins, amounting to \$273 million in 2004.
22 These generation margin losses will be offset by sales of electricity into the wholesale market from
23 the generation capacity freed by departure of the choice customers' load. These "mitigation"
24 savings are predicted to be \$133 million in 2004. The net lost margins, which Edison defines as its
25 stranded costs, will come to \$140 million.¹¹ Edison proposes to recover this amount in transition
26 charges imposed on choice customers.

¹¹ Revised Exhibit A-24, page 1.

1
2 **Q. Is Edison's calculation consistent with Commission's policy on stranded costs?**

3
4 A. No. In Case No. U-12639, Edison proposed this same "lost margins" approach to calculating
5 stranded costs. The Commission explicitly rejected Edison's methodology and adopted instead the
6 procedure proposed by its Staff. That procedure calculates the revenue requirement for the
7 generation component of the Company's services and compares it with the revenue that can be
8 ascribed to power supply, as opposed to transmission, distribution and customer service. If
9 generation-related revenues cover generation-related costs (including return), there are no stranded
10 costs. Staff used historical data to perform a separation of generation costs and revenues. It found
11 that revenues covered costs and therefore, as of that time, Edison had no stranded costs.¹²

12
13 **Q. Have you conducted a comparison of generation-related costs and revenues,**
14 **consistent with the Commission approved methodology?**

15
16 A. Yes. That calculation is contained in Exhibit I-_____(CWK-5). Page 1 presents a calculation of
17 the functional revenue requirements for generation, transmission, distribution and all others in the
18 year 2002. The data are taken from the "total electric" columns in the workpapers underlying
19 Edison's cost of service study, Exhibit A-5. That study identifies rate base, depreciation and O&M
20 costs according to these four functional classifications. I have allocated property taxes and the
21 regulatory debit/credit according to rate base. I have allocated social security and unemployment
22 taxes based on the distribution of O&M expenses.

23
24 Edison has no explicit charges that are designed to recover generation and transmission costs. It
25 has, however, developed such charges for the functions that are not related to generation and
26 transmission. These are the Retail Access Service Tariff ("RAST") rates that the Company

¹² Opinion and Order, Case No. U-12639, December 20, 2001

1 proposes to charge to its choice customers for the functions that it continues to perform on their
2 behalf. If these RAST charges are applied to all customers on the system, then they can be
3 considered to represent the portion of revenue that is associated with distribution and customers
4 accounting. The residual revenue can be assumed to relate to the functions that are not performed
5 for choice customers, that is, generation and transmission.

6
7 This process of subtraction is presented on page 2 of Exhibit I-____(CWK-5) for the year 2002.
8 The distribution revenue data – which correspond with the total Company distribution costs – are
9 taken from Exhibit A-13, Schedule E-6.3. The customer counts for the Customer Service Charges
10 are derived from Edison’s response to AG 2.47/260. The only estimation that was required to
11 prepare this page relates to the split of secondary customers between those receiving single phase
12 vs. three-phase service. I have assumed that no residential customers and 75 percent of all
13 commercial secondary customers receive three-phase service. Line 13 of page 2 of Exhibit I-
14 ____ (CWK-5) presents the total revenue that would be recovered from all customers if Edison
15 charged the RAST rates to its entire body of ratepayers, both choice and bundled service. This
16 revenue is then subtracted from the total Company reported revenue on line 14 to yield the residual
17 generation and transmission related revenue on line 15. Lines 16 and 17 present the generation and
18 transmission revenue requirements developed on page 1 of the exhibit. Line 18 reveals that in 2002
19 the generation and transmission functions recovered \$279,260,000 more revenue than their
20 functional revenue requirements. There were no stranded costs in that year.

21
22 **Q. Should Edison's proposed transition charges be included in any interim rate increase?**

23
24 A. Edison's proposed transition charge represents a departure from prior Commission ratemaking
25 decisions. Therefore, the Commission not should adopt Edison’s transition charge testimony and
26 exhibits in granting interim rate increases. This is true even if Edison ultimately is able to justify a
27 transition charge in the final rate phase of this case.

1
2 **Earnings Sharing Mechanism**
3

4 **Q. What does Edison propose as an earnings sharing mechanism?**

5
6 A. Edison proposes that a “deadband” of 100 basis points (one percent) be established around its
7 authorized rate of return on common equity. Using the currently approved rate of return of 11.5
8 percent, the deadband would be from 10.5 percent to 12.5 percent. If the Company’s earned
9 return on equity falls within that deadband, there would be no adjustments to the rates. As the
10 earned returns depart from that deadband, ratepayers would share in the shortfall or the surplus in
11 increasing proportions as the departure from the deadband increases. Again using 11.5 percent as
12 the approved return to equity, the division between ratepayers and shareholders would be as
13 follows:
14

Under-earnings			Over-earnings		
ROE Range	To Shareholders	To Ratepayers	ROE Range	To Shareholders	To Ratepayers
10.5%-11.5%	100%	0%	11.5%-12.5%	100%	0%
10.0%-10.5%	80%	20%	12.5%-13.0%	80%	20%
9.5%-10.0%	60%	40%	13.0%-13.5%	60%	40%
9.0%-9.5%	40%	60%	13.5%-14.0%	40%	60%
Below 9.0%	20%	80%	Over 14.0%	20%	80%

15
16 **Q. What is your recommendation with regard to the earnings sharing mechanism?**

17
18 A It is not clear whether the ESM is part of Edison's motion for partial and immediate rate relief.
19 Since it is a clear departure from past Commission ratemaking practices, it should not be. I
20 therefore recommend excluding the ESM from any interim rate order, and the merits of the plan can
21 be addressed in the final rate phase of this case.
22

1 **Statement of Financial Accounting Standards No. 143**

2
3 **Q. What is Statement of Financial Accounting Standards No. 143?**

4
5 A. Statement of Financial Accounting Standards No. 143 ("FAS 143") was adopted last year by the
6 Financial Accounting Standards Board to require the recognition by public corporations of legal
7 obligations to retire assets. Under FAS 143, when a company installs a capital asset that it is
8 legally obligated to remove when it is retired, the company must declare the present value of its
9 forecasted removal cost as a liability on its books. Each year, the company depreciates that liability
10 and declares, as an additional expense, the accretion in the present value of that liability.

11
12 **Q. Can you illustrate how FAS 143 works?**

13
14 A. Yes. Exhibit I-_____(CWK-6) provides an illustration. Assume that an asset is being placed that
15 has to be removed 20 years from now at an estimated cost of \$1 million. FAS 143 requires that
16 this \$1 million be discounted at the risk-free cost of capital, which for purposes of illustration I
17 assume to be seven percent. The discounted cost of retirement is \$276,508, and that is the liability
18 that is put on the company's books. Each year, there are two items of expense, the fixed
19 depreciation of the liability (column A) and the annual increase, or "accretion," in the liability's
20 present value (column C). The second item increases each year as the present value increases.
21 The total expense (column D) grows over the life of the asset that will have to be removed.

22
23
24 **Q. Is FAS 143 an issue in this case?**

25
26 A. Pages 48-52 in Mr. VanHaerents' testimony discuss that subject, and he has said that FAS 143 is
27 not an issue in this case because Edison is satisfied with its nuclear decommissioning surcharge and

1 because Edison is not scheduled to file a new depreciation case until January 1, 2006.

2
3 I believe FAS 143 should not be addressed in the interim rate phase of this case. However, the
4 propriety of Edison's nuclear decommissioning surcharge, which does relate to FAS 143, could be
5 an issue in the final rate phase of this case. In addition, I note that FAS 143 is likely to have a very
6 significant impact upon Edison's depreciation expense, as indicated by the comparison with
7 Edison's current removal cost procedure in the final columns of Exhibit I-_____(CWK-6). This
8 issue is an additional reason for not attempting to address prematurely rate increases applicable to
9 customers whose rates are presently capped.

10
11 **Q. Does this conclude your testimony?**

12
13 **A. Yes. It does.**

Detroit Edison Company
Indicated 2002 Rate Increases (Decreases) to Customers over 15 kW
(Dollars in Thousands)

	2002 Revenue	Revenue Deficiency (Sufficiency)	Indicated Rate Increase (Decrease)
Commercial Secondary			
D-3 General Service (Note 1)	546,757	(55,343)	-10.1%
Comrr Large General Service	146,863	(36,298)	-24.7%
LCC Secondary	8,216	(1,478)	-18.0%
Total Commercial Secondary	988,782	(121,414)	-12.3%
Primary Service			
D-6 Primary	698,757	(46,014)	-6.6%
D-8 Interruptible Supply	19,776	(3,366)	-17.0%
R-1.1 Alt Metal Melting	4,191	(553)	-13.2%
R-1.2 Process Heating	29,953	(3,606)	-12.0%
R-10 Interruptible Supply	44,161	(3,885)	-8.8%
SMC Firm	277,239	44,265	16.0%
SMC Non-Firm	7,373	2,302	31.2%
LCC Firm	99,282	(7,878)	-7.9%
LCC Non-Firm	8,050	8,269	102.7%
Total Primary	1,188,784	(10,466)	-0.9%
Government			
D-10 Electric Schools	4,018	(1,250)	-31.1%
E-5 Secondary Pumping	8,064	(1,851)	-23.0%
E-2 Traffic Signals	3,884	525	13.5%
Street Lighting	37,153	4,353	11.7%
Total Government	53,119	1,777	3.3%
Total Company	4,174,422	(231,911)	-5.6%

Source: Exhibit A-5, Schedule E1

Note 1 - From Exhibit A-13, Schedule E4.

**Detroit Edison Company
Production Plants**

Plant	A Type	B Installed Capacity MW	C Net Generation MHW	D Capacity Factor	E Original Cost	F Percent of Total
Fermi 2	Nuclear	1,094	9,300,969	97.10%	51,841,341	
Trenton Channel	Steam	776	4,339,842	63.88%	259,219,425	
Belle River (DECo)	Steam	1,135	6,292,915	63.29%	1,598,742,210	
Monroe	Steam	3,280	16,721,027	58.20%	1,636,929,198	
Total Base Load		6,284	36,654,753	66.59%	3,546,732,174	65.4%
St. Clair	Steam	1,905	6,963,987	41.73%	697,282,215	
River Rouge	Steam	933	3,398,287	41.57%	268,756,579	
Harbor Beach	Steam	121	240,329	22.67%	35,999,616	
Greenwood	Steam	815	1,123,770	15.73%	388,531,326	
Ludington	Pumped Storage	969	1,216,232	14.33%	195,661,913	
Total Cycling		4,744	12,942,605	31.15%	1,586,231,649	29.2%
Greenwood	Internal Combustion	278	141,989	5.83%	75,086,833	
Delray	Gas Turbine	159	63,807	4.58%	45,216,995	
Belle River IC	Internal Combustion	292	114,127	4.47%	83,019,863	
Connors Creek	Steam	330	50,486	1.75%	58,646,723	
Oliver	Internal Combustion	14	916	0.76%	1,481,356	
Hancock	Gas Turbine	160	6,734	0.48%	14,098,839	
River Rouge	Internal Combustion	11	434	0.45%	1,233,313	
Wilmont	Internal Combustion	14	484	0.39%	1,451,702	
Putnam	Internal Combustion	14	221	0.18%	1,516,432	
St. Clair	Gas Turbine	19	188	0.12%	1,999,256	
Enrico Fermi	Gas Turbine	64	241	0.04%	8,763,112	
Total Peaking		1,354	379,627	3.20%	292,514,424	5.4%
Total Production Plant		12,381	49,976,985	46.08%	5,425,478,247	100.0%

Sources: Production Plant Data from Detroit Edison MPSC Form P-521, Pages 402, 403.
Note: Plants showing negative net generation (except Ludington) not included.

**Detroit Edison Company
4 Coincident Peak Allocators, 2002**

Description	June 26 5:00 PM	July 1 5:00 PM	August 1 3:00 PM	September 9 5:00 PM	Average 4 CP	Losses & Adjustments	Adjusted 4 CP	4 CP Allocator
Residential	4,044,924	4,790,847	4,289,592	4,175,428	4,325,198	1.12187	4,852,310	43.66%
General Service	1,771,686	2,091,967	2,481,865	2,092,549	2,109,517	1.12187	2,366,604	21.29%
Large General Service	268,207	260,638	226,485	259,117	253,612	1.12187	284,519	2.56%
Other Small Light & Power	31,501	39,002	50,880	35,502	39,221	1.12187	44,001	0.40%
Primary	1,735,924	1,659,105	1,654,366	2,074,068	1,780,866	1.08601	1,934,038	17.40%
Special Manufacturing Contracts								
Base	1,142,987	974,340	1,058,790	820,499	999,154	0.93134	930,556	8.37%
Interruptible	102,276	54,797	115,323	60,291	83,172	0.36887	30,680	0.28%
Large Customer Contracts								
Base	324,740	303,482	322,497	236,881	296,900	1.08057	320,821	2.89%
Interruptible	74,823	75,311	72,271	40,014	65,605	0.37143	24,367	0.22%
Interruptible Supply - Primary	79,468	65,393	73,827	50,979	67,417	0.15412	10,390	0.09%
Alternative Metal Melting	13,202	7,231	8,085	7,506	9,006	0.37113	3,342	0.03%
Process Heat	81,707	58,816	76,546	77,577	73,662	0.38483	28,347	0.26%
Electric Schools	5,240	5,227	5,356	11,213	6,759	1.09741	7,417	0.07%
Interruptible Rider	115,989	152,600	141,197	131,269	135,264	0.36444	49,296	0.44%
Street Lights								0.00%
Wholesale for Resale								
Firm	220,500	220,299	220,500	220,500	220,450	1.02901	226,845	2.04%
Interruptible	47,627	57,245	53,222	54,608	53,176	-	-	0.00%
Total Company Load	10,060,801	10,816,300	10,850,802	10,348,001	10,518,976		11,113,534	100.00%

Source: Edison Response to EMDE4.41/76

**The Detroit Edison Company
Production Plant Allocators**

Description	A Energy at Generation	B 12 Coincident Peaks	C 4 Coincident Peaks	D Edison 25% Energy 75% 12 CP	E 65.4% Energy 29.2% 12 CP 5.4% 4 CP	F Difference
Residential	32.41%	38.37%	43.66%	36.88%	34.76%	-2.12%
General Service	16.25%	20.90%	21.29%	19.74%	17.88%	-1.86%
Large General Service	3.25%	2.96%	2.56%	3.03%	3.13%	0.10%
Other Small Light & Power	0.63%	0.45%	0.40%	0.50%	0.56%	0.07%
Primary	22.48%	19.61%	17.40%	20.33%	21.37%	1.04%
Special Manufacturing Contracts						
Base	12.10%	10.07%	8.37%	10.58%	11.30%	0.73%
Interruptible	0.40%	0.20%	0.28%	0.25%	0.34%	0.09%
Large Customer Contracts						
Base	3.38%	3.14%	2.89%	3.20%	3.28%	0.08%
Interruptible	0.74%	0.23%	0.22%	0.35%	0.56%	0.21%
Interruptible Supply - Primary	0.80%	0.10%	0.09%	0.27%	0.56%	0.28%
Alternative Metal Melting	0.14%	0.04%	0.03%	0.07%	0.11%	0.04%
Process Heat	0.99%	0.32%	0.26%	0.49%	0.75%	0.26%
Electric Schools	0.08%	0.09%	0.07%	0.09%	0.08%	0.00%
Interruptible Rider	2.09%	0.52%	0.44%	0.92%	1.54%	0.63%
Street Lights	0.46%	0.30%	0.00%	0.34%	0.39%	0.05%
Wholesale for Resale						
Firm	3.80%	2.70%	2.04%	2.98%	3.38%	0.41%
Interruptible	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Company Load	100.00%	100.00%	100.00%	100.00%	100.00%	0.00%

Sources: Column A - Workpaper A5WPE1, pages 269, 270
Column B - Workpaper A5WPE1, pages 271, 271
Column C - Exhibit I-_____(CWK-3), page 1

**Detroit Edison Company
Estimated Class Revenue Deficiencies (Sufficiencies) - 2002**
(Dollars in Thousands)

	General Service		Large General Service		Primary		S.M.C. Firm		L.C.C. Firm	
	Per Company Note 1	Adjusted	Per Company	Adjusted	Per Company	Adjusted	Per Company	Adjusted	Per Company	Adjusted
Rate Base										
Production	472,849	428,294	93,207	2,153	625,213	29,216	325,314	19,986	92,977	95,011
Other	677,095	677,095	93,231		375,224		108,901		47,721	47,721
Total	1,149,944	1,105,390	186,438	2,153	1,000,437	29,216	434,215	19,986	140,698	142,732
Revenue	638,789	638,789	146,883		698,757		277,239		99,282	99,282
Expenses										
Fuel & Handling	82,970	82,970	20,509		141,443		75,809		20,105	20,105
Purchased Power	49,677	49,677	12,437		85,888		46,098		12,181	12,181
O&M Expense	178,256	172,003	32,297	391	182,859	4,140	94,142	2,929	25,851	26,143
Depreciation	75,385	71,979	12,119	183	63,316	1,904	27,228	1,318	8,971	9,109
Reg Debit	4,316	4,316	851		5,706		2,969		849	849
Taxes Other than Income	37,716	36,063	6,293	97	34,038	632	14,592	677	4,800	4,873
Amortizations	(1,037)	(1,037)	(205)		(1,372)		(714)		(204)	(204)
Total Expenses	427,283	415,970	84,301	671	511,878	6,675	260,124	4,924	72,553	73,056
Return @ 7.51%	86,361	83,015	14,001	162	75,133	2,194	32,610	1,501	10,566	10,719
Income Taxes	17,478	16,801	2,647	31	12,860	376	5,292	244	1,737	1,762
Base Revenue Requirement	531,122	515,786	100,949	863	599,871	9,245	298,026	6,668	84,856	85,537
Additional Revenue Requirement	43,009	41,767	9,636	82	52,872	815	23,478	525	6,548	6,601
Total Revenue Requirement	574,130	557,553	110,585	946	652,743	10,060	321,504	7,193	91,404	92,138
Revenue Deficiency (Sufficiency)	(64,658)	(81,236)	(36,298)	946	(46,014)	10,060	44,265	7,193	(7,878)	(7,144)
% Deficiency	-10.12%	-2.60%	-24.71%	0.64%	-6.59%	1.44%	15.97%	2.59%	-7.93%	-7.20%

Sources: Workpapers A5E1, pages 27-46; Exhibit (CWK-4), page 1
Note 1: Proportion over 15 kw: 5,771,878 MWH/7,410,694 MWH = 77.89%
From Exhibit A-13, Schedule E4.

Detroit Edison Company
Estimated Class Revenue Deficiencies (Sufficiencies) 2004
 (Dollars in Thousands)

	A	B	C	D	E	F
	Total	General	Large	Primary	S.M.C.	L.C.C.
	Jurisdictional	Service	General	Service	Firm	Firm
1 Adjusted Revenue Requirement 2002	3,813,013	557,553	111,531	662,803	328,697	92,138
2 Percentage of Total Company Jurisdictional	100.00%	14.62%	2.93%	17.38%	8.62%	2.42%
3 Revenue Deficiency (Sufficiency) 2002	132,881	(81,236)	(35,352)	(35,954)	51,458	(7,144)
4 Total Revenue Deficiency 2004	553,427					
5 Less Allocation to Choice	151,000					
6 Net Increase in Revenue Deficiency 2002-2004	269,546	39,414	7,884	46,854	23,236	6,513
7 Revenue Deficiency (Sufficiency) 2004	402,427	(41,822)	(27,468)	10,900	74,694	(631)

Sources: Line 1, col.A - Exhibit A-5, Schedule E1, Col 2, Line 25
 Sources: Lines 1 & 2, Cols B-F - Exhibit I - _____ (CWK-4), page 1
 Line 3, Col A - Exhibit A-5, Schedule E-1, Col 2, Line 24
 Line 4 - Exhibit A-9, Schedule A 1-2 (Revised)
 Line 5 - Exhibit A-27, Schedule MEC-13
 Line 6, Col A - Line 4 - Line 3 - Line 5; Cols B-F - Col A distributed by Line 2.
 Line 7 - Line 3 - Line 6.

Detroit Edison Company
Functional Category Revenue Requirements, 2002
(Dollars in Thousands)

	A	B	C	D	E	F
	Source :A5E1	Total Electric	Generation	Transmission	Distribution	Other
1 Rate Base	p.7 Col 1, L1-5	6,905,454	3,075,896	290,689	2,692,078	846,791
Expenses						
4 Fuel & Handling	p.2, col 1, L4	637,312	637,312			
5 Purchased Power	p.2, col 1, L5	385,275	385,275			
6 O&M Expense	pp. 203 - 223	1,260,017	375,240	124,607	180,213	579,957
7 Depreciation	pp 148 - 163	448,277	181,841	14,260	171,487	80,689
8 Property Tax	p 37, On RB	187,080	83,331	7,875	72,933	22,941
9 Soc Sec. & Unemp	p 37, On O&M	35,714	10,636	3,532	5,108	16,438
10 Regulatory Debit-Credit	p 2, On RB	27,236	12,132	1,147	10,618	3,340
11 Total Expenses	Sum L 4-L10	2,980,911	1,685,767	151,421	440,359	703,365
12 Return @ 7.51%	7.75% of L 3	518,600	231,000	21,831	202,175	63,594
13 Income Taxes	L.14-L12-L11	106,368	47,380	4,478	41,468	13,044
14 Base Revenue Requirement	p.2, L 25	3,605,879	1,964,146	177,729	684,001	780,003
15 Added Revenue Requirement	p. 2, L 23	288,847	145,668	13,181	120,126	62,482
16 Total 2002 Revenue Requirement	L14 + L 15	3,894,726	2,109,814	190,910	804,127	842,484

Detroit Edison Company
Generation and Transmission Revenue Deficiency, 2002
(Dollars in Thousands)

	A Source	B Customers Note 1	C Rate Note 2	D Revenue
Customer Service Charge Revenue				
High Voltage Distribution Service				
1 Primary		4,041	\$ 333.95	16,194
2 Total Commercial Customers		184,149		
5 Less D6 Primary		2,102		
6 Remainder	L2 - L3-L4-L5	182,047		
7 Assumed 75% 3-Phase		136,535	\$ 65.36	107,087
8 Low Voltage Distribution Service	E6.3, D14	1,989,192	\$ 8.85	211,252
8 System Use Charge Revenue	Ex A-13, Sch 6.3, p 6, D1			799,539
9 120 kV Radials	Ex A-13, Sch 6.3, p.7, E8			11,462
10 Transformation Charge Revenue				
11 24/41.6 kV	Ex A-13, Sch 6.3, p 8, D17			4,546
12 120+ kV	Ex A-13, Sch 6.3, p 8, C17			11,533
13 Total Distribution Revenue	Sum Col. D			1,161,613
14 Total Electric Revenue	Ex. A-5, Sch E-1, p. 2			3,741,598
15 T&D Related Revenue	L 14 - L13			2,579,985
16 Generation Revenue Requirement	Ex CWK-5, p.1, C16			2,109,814
17 Transmission Revenue Requirement	Ex CWK-5, p.1, D16			190,910
18 G&T Revenue Deficiency (Sufficiency)	L16+L17-L15			(279,260)

Note 1: Sources - Response to AGDE2.47/260; MPSC Form P-521, p.304.1.

Note 2: Ex A-13, Sch E6.3, p 3

Statement of Financial Accounting Standards No. 143

Forecast Removal Cost		\$1,000,000				
Discount Rate		7.00%				
Year	A Depreciation of \$276,508	B Present Value	C Accretion in Present Value	D Total Expense	E Negative Salvage Allowance	F Difference
1	13,825	276,508	19,356	33,181	50,000	(16,819)
2	13,825	295,864	20,710	34,536	50,000	(15,464)
3	13,825	316,574	22,160	35,986	50,000	(14,014)
4	13,825	338,735	23,711	37,537	50,000	(12,463)
5	13,825	362,446	25,371	39,197	50,000	(10,803)
6	13,825	387,817	27,147	40,973	50,000	(9,027)
7	13,825	414,964	29,048	42,873	50,000	(7,127)
8	13,825	444,012	31,081	44,906	50,000	(5,094)
9	13,825	475,093	33,256	47,082	50,000	(2,918)
10	13,825	508,349	35,584	49,410	50,000	(590)
11	13,825	543,934	38,075	51,901	50,000	1,901
12	13,825	582,009	40,741	54,566	50,000	4,566
13	13,825	622,750	43,592	57,418	50,000	7,418
14	13,825	666,342	46,644	60,469	50,000	10,469
15	13,825	712,986	49,909	63,734	50,000	13,734
16	13,825	762,895	53,403	67,228	50,000	17,228
17	13,825	816,298	57,141	70,966	50,000	20,966
18	13,825	873,439	61,141	74,966	50,000	24,966
19	13,825	934,579	65,421	79,246	50,000	29,246
20	13,825	1,000,000		13,825	50,000	(36,175)
Total Accrual				1,000,000	1,000,000	(0)

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

APPLICATION OF THE UNION LIGHT,)
HEAT AND POWER COMPANY FOR A)
CERTIFICATE OF PUBLIC CONVENIENCE)
AND NECESSITY TO ACQUIRE CERTAIN)
GENERATION RESOURCES AND RELATED)
PROPERTY; FOR APPROVAL OF CERTAIN)
PURCHASE POWER AGREEMENTS; FOR)
APPROVAL OF CERTAIN ACCOUNTING)
TREATMENT; AND FOR APPROVAL OF)
DEVIATION FROM REQUIREMENTS OF)
KRS 278.2207 AND 278.2213(6))

JUL 22 2004
OFFICE OF THE ATTORNEY GENERAL
PUBLIC SERVICE UTILITIES DIVISION

CASE NO. 2003-00252

**DIRECT TESTIMONY OF
CHARLES W. KING**

ON BEHALF OF

THE OFFICE OF THE ATTORNEY GENERAL
COMMONWEALTH OF KENTUCKY

SEPTEMBER 26, 2003

**DIRECT TESTIMONY OF
CHARLES W. KING**

INTRODUCTION

Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELY KING.

A. Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 15 economists, accountants, engineers and cost analysts. Much of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over 1000 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND EXPERIENCE?

A. Yes. Attachment A is a summary of my qualifications and experience.

Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY PROCEEDINGS?

1 A. Yes. Attachment B is a tabulation of my appearances as an expert witness before
2 state and federal regulatory agencies.

3
4 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

5
6 A. I am appearing on behalf of the Attorney General of the Commonwealth of
7 Kentucky.

8
9 **Q. WHAT ISSUES WILL YOU ADDRESS IN YOUR TESTIMONY?**

10
11 A. I will present the Attorney General's position with respect to the eight items for
12 which Union Light, Heat & Power Company ("ULH&P" or "the Company")
13 seeks approval from the Commission. I will also address the seven conditions
14 that ULH&P witness Turner claims the Company must have before it will
15 consummate the transfer of three plants from the Cincinnati Gas and Electric
16 Company (CG&E) to ULH&P.

17
18 **SUMMARY OF TESTIMONY**

19
20 **Q. WHAT ARE THE EIGHT ITEMS FOR WHICH THE COMPANY SEEKS**
21 **APPROVAL FROM THE COMMISSION?**

22
23 A. Mr. Gregory C Ficke, ULH&P's President, lists the eight items as follows:

24 1. A Certificate of Public Convenience and Necessity ("CPCN") for ULH&P
25 to acquire CG&E's interest in the East Bend Generating Station, CG&E's
26 Miami Fort Generating Station Unit 6, and CG&E's Woodsdale
27 Generating Station and approval of a form of Asset Purchase Agreement
28 to effectuate such an acquisition;

29 2. Approval to defer for future recovery the transaction costs Cinergy will
30 incur as a result of such an acquisition;

- 1 3. Approval to enter into certain wholesale power agreements with CG&E to
2 provide firm back-up service to the East Bend and Miami Fort 6 plants
3 during periods of maintenance or forced outages and to provide for joint
4 economic dispatch of the plants;
- 5 4. Approval to retain the profits from off-system sales of energy from the
6 plants;
- 7 5. A deviation from the affiliate transaction pricing requirements embodied
8 in Chapter 278 of the Kentucky Revised Statutes for certain fuel-related
9 affiliate agreements;
- 10 6. Order that ULH&P's next IRP shall be due within three years of the
11 Commission's final order in this proceeding;
- 12 7. Approval for ULH&P to transfer the plants back to CG&E if the proposed
13 rate treatment described by Mr. Turner (embodied in the seven conditions)
14 is not afforded ULH&P in future rate proceedings before the Commission,
15 and
- 16 8. Authority for ULH&P to terminate its current Power Sale Agreement with
17 CG&E.

18
19 **Q. WHAT ARE YOUR RECOMMENDATIONS WITH RESPECT TO THESE**
20 **EIGHT ITEMS?**

21
22 A. In his testimony, David Brown Kinloch has recommended deferring the
23 determination of whether to approve this Application in full or in part until such
24 time as a full investigation has been made into the alternatives available to
25 ULH&P. I join in that recommendation. But, should the Commission chose to
26 approve item nos. 1, 3 and 8 of this application without further investigation into
27 all available alternatives, then I recommend that item nos. 2 and 6 be accepted
28 with modifications that I will describe and that item nos. 4 and 7 be rejected. I
29 cannot make a recommendation on item no. 5 because it is not adequately
30 explained in ULH&P's filing.

31

1 Q WHAT ARE THE SEVEN CONDITIONS THAT MR. TURNER CLAIMS
2 THAT ULH&P REQUIRES IN ORDER TO IMPLEMENT THE PLANT
3 TRANSFER?
4

5 A. At page 15-16 of his prefiled testimony, UHL&P witness Turner lists the
6 following conditions for the transfer of asset ownership from CG&E to UHL&P:
7

- 8 1a. That the then current net book value of the plants be included in rate base
9 in any future rate proceedings;
- 10 1b. That the transaction costs incurred by Cinergy and its subsidiaries for this
11 transfer be deferred for recovery in ULH&P's future general rate
12 proceedings;
- 13 2. That the monthly capacity charges in the Back-up Power Sale Agreement
14 and other agreements between CG&E and ULH&P be included in base
15 rates in any future general rate proceedings;
- 16 3. That energy charges under the Back-up Agreement be included in the Fuel
17 Adjustment Clause ("FAC") beginning January 1, 2007;
- 18 4. That all energy transfer charges from CG&E assessed under the Purchase,
19 Sale and Operation Agreement ("PSOA") be included in the FAC
20 beginning January 1, 2007;
- 21 5. That the transferred accumulated deferred investment tax credit
22 ("ADTIC") be amortized over the life of the plants below the line and
23 excluded from retail ratemaking;
- 24 6. That the accumulated deferred federal and state income taxes transferred
25 from GC&E to ULH&P not be considered for ratemaking in any future
26 general rate proceedings; and
- 27 7. That ULH&P be allowed to retain all profits from off-system sales from
28 the assets being transferred.
29

30 Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS CONCERNING
31 THESE SEVEN CONDITIONS.

1
2 A. Again, I recommend further investigation of options available to ULH&P prior to
3 acceptance of the proposal made in this Application. But, should the Commission
4 choose to approve the Application in part or in full without further investigation,
5 then I recommend that condition nos. 1a, 2, 3, 4 be accepted. I recommend that
6 condition no. 1a be accepted with modifications that I will describe. In
7 accompanying testimony, Michael J. Majoros, Jr. recommends that condition nos.
8 5 and 6 be rejected, and I recommend that condition no. 7 be rejected.
9

10 **Q. ARE THE APPLICATION ITEMS AND MR. TURNER'S CONDITIONS**
11 **MUTUALLY EXCLUSIVE?**
12

13 A. No. Several of them are duplicative, that is, they are both Application items and
14 conditions that Mr. Turner regards as necessary for the implementation of the
15 asset transfer plan. In those cases, I will address them as Application items and
16 note that they have already been considered when they come up as conditions of
17 the transfer plan.
18

19 **APPLICATION ITEM 1 – CNCP TO TRANSFER PLANTS**
20

21 **Q. WHAT EVIDENCE DOES THE COMPANY PROVIDE IN SUPPORT OF**
22 **ITS REQUEST FOR A CPCN TO TRANSFER THREE PLANTS AND TO**
23 **IMPLEMENT AN ASSET PURCHASE AGREEMENT WITH CG&E?**
24

25 A. UHL&P witness Diane Jenner presents the results of a series of sensitivity
26 analyses that she purports to demonstrate that the plant transfer program
27 embodied in the Company's application is the most cost-effective relative to the
28 best alternative plans. Her model compared up to 2800 resource expansion plans
29 involving supply-side management combined with new coal, combustion turbine
30 and gas-fired combined cycle plants, accompanied by limited power purchases.

1 The model ultimately selected three mixes of new plants and power purchases that
2 would best serve UHL&P's load over the coming decades.

3
4 Ms. Jenner then compared the Present Value of Revenue Requirements ("PVRR")
5 of these three expansion plans with the PVRR of the Company's proposed asset
6 transfer plan and the PVRR of a full requirements purchased power agreement
7 ("PPA"). Under this last PPA plan, every hour's load would be acquired at the
8 then-applicable market price of power.

9
10 The results of Ms. Jenner's analysis are presented on page 26 of her prefiled
11 testimony. They demonstrate that under the base assumptions of her analysis, the
12 Company's proposed asset transfer plan has a PVRR that is \$643.5 million, or
13 over 16 percent lower than the next most favorable plan. Ms. Jenner then tested
14 these plans against alternative assumptions as to the price of fuel, the market price
15 of energy, and load growth. While the differences varied depending on the
16 assumptions, the Company's asset transfer plan continued to be more favorable
17 than either the all new construction plans or the full requirements PPA plan.

18
19 **Q. DO MS. JENNER'S SENSITIVITY STUDIES DEMONSTRATE THAT**
20 **THE COMPANY'S APPLICATION TO TRANSFER GENERATING**
21 **ASSETS SHOULD BE APPROVED?**

22
23 **A.** No. Ms. Jenner's studies are notable for what they did not study. Ms. Jenner
24 compared the Company's proposal to only two very limited alternatives. The first
25 alternative considers only newly constructed generating facilities. This alternative
26 is almost certain to be less cost-effective than the Company's asset transfer plan
27 because it surrenders the advantage of "sunk costs" in existing plants, even when
28 the PVRR incorporates recovery of the undepreciated value of those plants. The
29 other alternative is a PPA that prices power at the hour market price. This
30 alternative surrenders the benefit of any long-term commitment of a generating
31 resource and so exposes ULH&P to the risk of spot market prices.

1
2 Among the alternatives that Ms. Jenner did not analyze is a continuation of the
3 present arrangement whereby CG&E supplies ULH&P's full power requirements
4 at a fixed capacity and a fixed energy rate. While the current contract between
5 ULH&P and CG&E is due to expire on December 31, 2006, no Company witness
6 has suggested that it could not be renewed.
7

8 **Q. DO YOU BELIEVE THAT CONTINUATION OF THE PRESENT PPA**
9 **WOULD BE THE LEAST COST ALTERNATIVE FOR ULH&P'S**
10 **POWER SUPPLY?**
11

12 A. Not necessarily. It is possible that extension of the current contract arrangement
13 would not yield the lowest PVRR were it compared with the Company's proposed
14 asset transfer plan. That is because the fixed price full requirements plan passes
15 back to CG&E the risks of market price fluctuations and of weather-driven load
16 variations. CG&E would have to build allowances for these risks into its capacity
17 and energy charges that might drive up the PVRR of this plan.
18

19 **Q. ARE THERE ALTERNATIVES THAT MIGHT YIELD LOWER COSTS**
20 **THAN EITHER THE PRESENT PPA OR THE COMPANY'S ASSET**
21 **TRANSFER PLAN?**
22

23 A. Possibly. ULH&P and CG&E might agree to a PPA that contains a fixed capacity
24 charge that would reflect the optimal mix of CG&E's much larger fleet of
25 generating assets serving UHL&P's load. This fixed capacity charge would be
26 accompanied by a variable energy charge that would reflect the fuel and variable
27 operating expenses of the hourly mix of plants and power purchases in CG&E/PSI
28 power pool.
29

30 This alternative arrangement would avoid most of the weaker aspects of the
31 energy transfer and the market price PPA plans, and yet still provide ULH&P

1 with reliable power at a price reflecting the underlying costs of the optimal mix of
2 assets required to provide that power.

3
4 Compared to the asset transfer plan, this arrangement would avoid the
5 “lumpiness” problem created by the fact that only three units, with capacities of
6 500, 414 and 163 MW respectively, would be committed to serving a peak load of
7 only 800 MW. These units collectively provide 5 percent more capacity than
8 ULH&P initially requires, and the two baseload units must be backed up by
9 commitments from CG&E equivalent to their entire capacities. If CG&E were to
10 commit capacity appropriate for ULH&P’s load out of its much larger fleet of
11 generating assets, there would be no need for ULH&P to overbuy capacity, nor
12 would it be necessary for ULH&P to acquire fully redundant backup capacity .

13
14 Compared to a market price PPA, this arrangement would be less expensive and
15 much less subject to price fluctuations. Rather than paying the market price of
16 energy, which presumably equates to the hourly marginal cost of the CG&E/PSI
17 power pool, ULH&P would pay energy charges reflecting the composite energy
18 cost of all units in service in each hour: effectively the “embedded” energy cost.
19 This is a much lower and more stable number than the market price of power.

20
21 **Q. DO YOU THEREFORE RECOMMEND THAT THE COMMISSION**
22 **REJECT THE ASSET TRANSFER PLAN IN FAVOR OF THE PPA**
23 **ARRANGEMENT YOU HAVE JUST DESCRIBED?**

24
25 A. Not necessarily. The Commission has previously expressed its preference for the
26 “iron in the ground” alternative. There are certain advantages to this plan that are
27 unrelated to cost. Specifically, the acquisition by ULH&P of specific generating
28 assets brings back under the Commission jurisdiction the full provision of electric
29 power to the Company’s Kentucky ratepayers. The Commission would not have
30 to rely on the Federal Energy Regulatory Commission (“FERC”) to protect the
31 interests of Kentucky ratepayers with respect to power supply.

1
2 This advantage applies not only to the regulation of electric rates but to the
3 Commission's oversight of the Company's Integrated Resource Plan ("IRP").
4 Without the generation function under the Commission's authority, the
5 Commission can oversee only the demand-side aspects of that plan. The supply-
6 side aspects fall principally under FERC jurisdiction.
7

8 **Q. WHAT, THEN, IS THE RELEVANCE OF YOUR DISCUSSION OF AN**
9 **ALTERNATIVE PPA BETWEEN ULH&P AND CG&E?**

10
11 A. The relevance goes to the Commission's response to the terms and conditions
12 posed by the Company in its application. ULH&P's application purports to
13 present an all-or-nothing choice between its asset transfer plan, complete with
14 conditions, and the alternative of throwing its power supply open to the mercy of
15 the competitive market for energy. This stark choice completely overlooks the
16 fact that the source of market-based energy is ULH&P's own parent, CG&E.
17 ULH&P purports to absolve its parent, CG&E, of any public utility
18 responsibilities. If ULH&P does not generate electricity for its ratepayers, CG&E
19 has no responsibility to do so, at least according to ULH&P.
20

21 Whether and how the Commission can force CG&E to provide power to ULH&P
22 at cost-based rates is a legal issue which I am not qualified to address. The
23 resolution of that issue determines the extent to which the Commission should or
24 should not be intimidated by the terms and conditions in ULH&P's application.
25 Assuming that the Commission need not believe that unless it accepts all of the
26 conditions spelled out by ULH&P, the Company's Kentucky ratepayers will lose
27 the protection of regulated power supply costs. The following review of these
28 terms and conditions will identify several that should be rejected outright. Such
29 rejection should not be considered as tantamount to rejection the entire asset
30 transfer plan.
31

1 **APPLICATION ITEM 2 – DEFERRAL OF TRANSACTION COSTS**

2
3 **Q. WHAT ARE THE TRANSACTION COSTS TO WHICH THIS ITEM**
4 **REFERS?**

5
6 A. ULH&P President Gregory Ficke states that transaction costs will be incurred by
7 CG&E and ULH&P in order to effectuate the transfer of assets. CG&E will incur
8 income and property taxes and financing-related costs related to the redemption of
9 debt and release of certain assets from its mortgage. ULH&P has already incurred
10 costs associated with the preparation of this filing, and it anticipates additional
11 costs relating to tax matters and financing. Mr. Steffan's Attachment JPS-7
12 presents the Company's estimates of these costs. They come to \$4,865,000.
13

14 **Q. WHAT TREATMENT DOES THE COMPANY PROPOSE FOR THESE**
15 **COSTS?**

16
17 A. ULH&P proposes that these transaction costs, whatever they are, be deferred for
18 recovery in the next rate case, which presumably would set rates for the period
19 after January 1, 2007. Although the Company does not say so, I presume that it
20 would expect to receive compensation for the deferral in the form of a
21 compounding carrying charge.
22

23 **Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THESE**
24 **TRANSACTION COSTS?**

25
26 A. I recommend that these costs be deferred and recovered, but not necessarily until
27 the next rate case. During the interim between ULH&P's acquisition of the three
28 plants and the January 1, 2007 resetting of retail rates, the Company will be free
29 to earn as much from these three plants as it can under the frozen rates. If the
30 plants generate profits in excess of a reasonable rate of return, then I recommend
31 that the excess profits be applied against the recovery of transaction costs.

1 Hopefully, this approach will reduce, possibility eliminate the burden of these
2 costs on ratepayers after January 1, 2007.

3
4 **Q. HOW WOULD THIS PROPOSAL TO APPLY PLANT PROFITS TO**
5 **TRANSACTIONS COSTS WORK?**

6
7 A. The Company would book transaction costs in a deferred asset account exactly as
8 it proposes. Between the transfer date and the January 1, 2007 rate proceeding
9 (presumably conducted in 2006), there would be no reduction in this regulatory
10 asset account. As part of the rate case, the Commission would conduct a
11 retrospective analysis of the plants' sales and costs, inclusive of a reasonable rate
12 of return and associated income taxes, to determine whether there were any
13 excess profits earned during the three-year rate freeze period. The applicable
14 revenue in this analysis would include both retail revenues and net revenues from
15 off-system sales.

16
17 To the extent that the Commission finds that the plants generated excess revenue
18 over their revenue requirement, that excess would be applied to offset the
19 accumulated transaction costs. If excess profits do not offset the transaction costs,
20 then the residual unrecovered balance would be amortized into rates over a
21 reasonable period after January 1, 2007. If the excess profits exceed the
22 transaction costs, then the deferred asset would be considered fully recovered, and
23 the Company would be allowed to retain any further excess profits.

24
25 Hopefully, this procedure will minimize, and possibly eliminate the need to
26 include transaction costs in the January 1, 2007 rates.

27
28 **APPLICATION ITEM 3 – WHOLESALE POWER AGREEMENTS**

29
30 **Q. PLEASE DESCRIBE THE WHOLESALE POWER AGREEMENTS**
31 **INCLUDED IN THIS ITEM.**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

A. There are two wholesale power agreements between ULH&P and CG&E. The first is the Back-up Power Sales Agreement (“Back-up PSA”) that commits CG&E to provide back-up power to UHL&P whenever there are planned or unplanned outages at the East Bend or Miami Fort 6 plants. The second is the Purchase, Sales and Operation Agreement (“PSOA”) that accommodates joint economic dispatch of UHL&P’s plants in conjunction with the fleet of plants operated by CG&E and PSI Energy.

Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THIS ITEM?

A. These wholesale power agreements are necessary to ensure the reliability of power supply to UHL&P’s Kentucky customers at the lowest cost possible within the construct of the transferred asset plan. Accordingly, they probably should be approved, although not necessarily by this Commission. The ultimate authority to approve these contracts lies with FERC, not this Commission. Unless the Commission and its staff can conduct an informed and expert examination of these contracts, their approval should probably be left to FERC, which has the necessary experience and expertise to evaluate wholesale contracts.

APPLICATION ITEM 4 – RETENTION OF PROFITS FROM OFF-SYSTEM SALES

Q. WHAT JUSTIFICATION DOES UHL&P OFFER FOR THIS ITEM?

A. Mr. Turner testifies that this item is appropriate “because of the significant value that ULH&P’s customers are realizing in acquiring ‘iron in the ground’ at a net book value that is less than potential market value.”

1 **Q. IS THIS A VALID BASIS FOR ALLOWING ULH&P TO RETAIN OFF-**
2 **SYSTEM PROFITS?**

3
4 A. No, it is not. In return for surrendering these plants to regulation at net book
5 value, CG&E gets something in return. That is the assurance provided by
6 regulation that all expenses associated with these plants will be covered, that
7 every cent of investment in them will be recaptured, and that in the meantime they
8 will yield fair and reasonable after-tax return on all outstanding investment.

9
10 These are assurances that unregulated plants do not have, and they should not be
11 taken lightly. In recent months, Mirant and NRG Energy have declared Chapter
12 11 bankruptcy, even though they both own "hard" generating assets. The much
13 reduced risk of regulated generation relative to unregulated merchant generation
14 justifies some apparent sacrifice on the part of CG&E. In this case, the sacrifice
15 should take the form of foregone sale value from its UHL&P plants.

16
17 **Q. SHOULD THIS ITEM OF THE APPLICATION BE APPROVED?**

18
19 A. Absolutely not. UHL&P will be asking its retail customers to compensate it for
20 all expenses associated with these plants, for the recovery of capital, and for a fair
21 and reasonable post-tax rate of return. In short, ratepayers will fully support these
22 plants. For this reason, ratepayers should be entitled to the earnings these plants
23 generate. If ULH&P were to retain the profits from off-system sales from these
24 plants, then ULH&P should be obliged to cover a portion of the fixed operating
25 and capital costs of the plants. Otherwise, the arrangement is tantamount to
26 granting the Company a supra-competitive rate of return.

27
28 Additionally, the arrangement would be asymmetrical. UHL&P expects
29 ratepayers to absorb the cost of off-system purchases when CG&E's generating
30 resources are short, but it proposes to pocket the profits from off-system sales

1 when CG&E is long. This is clearly a one-sided, heads-I-win-tails-you-lose
2 arrangement that the Commission should reject outright.
3

4 **Q. SHOULD UHL&P RECEIVE NO PROFIT WHATEVER FROM OFF-**
5 **SYSTEM SALES?**

6
7 A. No. UHL&P should have some incentive to maximize the utilization of these
8 plants, and to provide this incentive, it should be allowed to retain a percentage of
9 the profits from off-system sales. However, given that retail ratepayers are
10 covering all the costs of these plants, that percentage should be quite small, on the
11 order of 10 percent.
12

13 **APPLICATION ITEM 5 – DEVIATION FROM AFFILIATE TRANSACTION**
14 **PRICING REQUIREMENTS**

15
16 **Q. WHAT IS THIS ITEM?**

17
18 A. Mr. Ficke describes this item as a request for “a deviation from the affiliate
19 transaction pricing requirements embodied in Chapter 278 of the Kentucky
20 Revised Statutes for certain fuel- related affiliate agreements.”
21

22 **Q. DOES ANY UHL&P WITNESS DISCUSS THIS ITEM?**

23
24 A. No. Mr. Mason describes CC&G’s coal purchasing procedures and Mr. Roebel
25 discusses the purchase of gas and propane. Neither these witnesses nor any other
26 discuss the need to deviate from Kentucky’s affiliate transaction requirements.
27

28 **Q. WHAT IS YOUR RECOMMENDATION REGARDING THIS ITEM?**

29
30 A. I have none at this point. However, absent further explanation from the
31 Company, the Commission should dismiss this item.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

APPLICATION ITEM 6 – FILING OF IRP

Q. PLEASE DESCRIBE THIS ITEM.

A. UHL&P requests that the-Commission prescribe that the next Integrated Resource Plan (“IRP”) be filed within three years of the Commission’s final order in this proceeding.

Q. WHY IS THIS ITEM NECESSARY?

A. As a condition of its approval of ULH&P’s current power sales agreement with CG&E, the Commission prescribed that the Company file a stand-alone IRP by June 2004. ULH&P now requests that this filing be deferred until three years after the Commission’s decision in this case, which would be a deferral of about 2½ years.

Q. WHAT IS YOUR RECOMMEND WITH RESPECT TO THIS ITEM?

A. I agree that if ULH&P will commit to freezing its generation and transmission rates until 2007, the need for a revised IRP diminishes. However, the deferral requested by the Company is too long. A new IRP should be produced and reviewed by the Commission prior to the rate case that will commence in 2006 to set rates on January 1, 2007. That is because the IRP affects some elements in the rate case, such as the recovery of demand-side management and conservation costs. The Company’s proposed deferral would have the IRP filed in late 2006, after the rate case is well under way. Not only would this filing be too late to be considered in the rate case, but it is unlikely that the Commission would be able to give the IRP the attention it deserves if it is simultaneously conducting a major ULH&P rate case.

1 Accordingly, I recommend that the new IRP be filed by June 30, 2005. That
2 would allow it to be reviewed prior to the initiation of the rate case.
3

4 **APPLICATION ITEM 7 – TRANSFER OF PLANTS BACK TO CG&E**
5

6 **Q. PLEASE DESCRIBE THIS ITEM.**
7

8 A. UHL&P proposes that if it does not receive the rate treatment proposed by Mr.
9 Turner in the 2006 rate case, the Company be permitted to transfer the plants back
10 to CG&E.
11

12 **Q. WHAT IS YOUR RESPONSE TO THIS PROPOSAL?**
13

14 This proposal should be rejected. It appears that UHL&P does not trust the
15 Commission to keep its word. Even if the Commission provides the requested
16 assurances in this proceeding that the net book value of the plants, the costs of the
17 power purchase agreements, and the transaction costs will all be incorporated into
18 the revenue requirement in the next rate case, the Company apparently anticipates
19 that the Commission will forsake those commitments when it comes to setting
20 rates for January 1, 2007. Against that possibility, the Company would like the
21 opportunity to transfer the plants back to CG&E.
22

23 This provision is altogether unnecessary. While it is true the current Commission
24 cannot bind future Commissions, it is inconceivable that the 2006 Commission
25 would disregard commitments made in this proceeding. The regulatory system is
26 filled with commitments from one period to another. Many “regulatory assets”
27 consist of expenses incurred by utilities in one period and recovered from
28 ratepayers in another. All utility investment is essentially made in the expectation
29 that regulators will permit recovery of and on the capital invested over the future
30 life of the plant.
31

1 Moreover, the Company has not identified who should determine whether the
2 Commission's commitments are fulfilled or broken. If this provision is adopted,
3 then ULH&P could have effective veto power over the Commission's January 1,
4 2007 rate award. If the Company does not like the Commission's decision, it will
5 switch its plants back to CG&E, and the Commission will have to live with
6 whatever power purchase arrangement the two affiliated companies come up
7 with.

8
9 The Company must make its judgment whether to proceed with the asset transfer
10 based on the results of this proceeding. If it finds the Commission's commitments
11 acceptable, then it should proceed with the transaction trusting that the
12 Commission will keep its word. If the Commission's response in this case is not
13 to the Company's liking, then it should withdraw its application. It should not be
14 allowed to await the 2006 rate case to decide whether it wishes to change its
15 mind.

16
17 I recommend that this provision be rejected.

18
19 **APPLICATION ITEM 8 – TERMINATION OF THE EXISTING PPA**

20
21 **Q. PLEASE DESCRIBE THIS ITEM.**

22
23 A. The existing power purchase agreement is based on the proposition that CG&E
24 provides all power supply to ULH&P. This condition will not exist when the
25 plants are transferred. For this reason the Company requests that the current PPA
26 be terminated.

27
28 **Q. DO YOU RECOMMEND THAT THIS ITEM BE ACCEPTED?**

29
30 A. If the transfer of the pants is approved, I do.

31

1 **CONDITION NO 1a – NET BOOK COST IN THE RATE BASE**

2
3 **Q. PLEASE DESCRIBE THIS CONDITION.**

4
5 A. Mr. Turner states that as a condition for the transfer of the plants from CG&E to
6 ULH&P, the net book value of those plants must be recognized and incorporated
7 into the rate base in any future rate proceedings.
8

9 **Q. WHAT IS YOUR RESPONSE TO THIS CONDITION?**

10
11 A. As a general proposition, the Company's request is reasonable. The conventional
12 regulatory treatment of generating plants -- indeed, all utility plant -- is to
13 incorporate them into the rate base at net book value. For this reason, I
14 recommend that this condition be accepted.
15

16 In making this recommendation, I do not necessarily endorse the Company's
17 perception of what constitutes net book value. In particular, there is a
18 considerable difference of opinion as to whether unamortized investment tax
19 credits and accumulated deferred income taxes should be netted against original
20 investment in developing net book value. Acceptance of this condition should not
21 be presumed to be a prejudgment of these issues.
22

23 **CONDITION 1b – RECOVERY OF TRANSACTION COSTS**

24
25 **Q. PLEASE DESCRIBE THIS CONDITION.**

26
27 A. Mr. Turner states that, as a condition of the transfer of the plants, the Company
28 would like a commitment from the Commission that transaction costs associated
29 with the transfer will be deferred for recovery in the next general rate case.
30

31 **Q. HAVE YOU ALREADY ADDRESSED THIS ISSUE?**

1
2 A. Yes, I have. I have recommended that this condition be accepted with the proviso
3 that any excess profits generated by the plants during the rate freeze period be
4 applied against the deferred transaction costs.
5

6 **CONDITION NO. 2 – INCLUSION OF PPA CAPACITY CHARGES IN BASE**
7 **RATES**

8
9 **Q. PLEASE DESCRIBE THIS CONDITION.**

10
11 A. Mr. Turner states that, as a condition of the asset transfer, the Company would
12 like a commitment from the Commission that the capacity charges contained in
13 the FERC-approved back-up power agreement and the PSOA should be
14 incorporated into base retail rates in the next rate proceeding.
15

16 **Q. IS THIS CONDITION REASONABLE?**

17
18 A. Yes, it is. Capacity charges represent resource commitments by the utility to
19 ratepayers. They are fixed over a period of time and do not vary with market
20 conditions. They are therefore appropriate for inclusion in base rates. It is my
21 understanding that if they are approved by FERC, then this Commission has no
22 authority to modify or reject them.
23

24 **CONDITION NO. 3 – INCLUSION OF BACK-UP ENERGY IN THE FAC**

25
26 **Q. PLEASE DESCRIBE THIS CONDITION.**

27
28 A. Mr. Turner would like a commitment from the Commission that the energy
29 charges in the back-up purchase power agreement with CG&E will be
30 incorporated into ULH&P's Fuel Adjustment Charge when the Commission sets
31 rates for January 1, 2007.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

Q. IS THIS A REASONABLE CONDITION?

A. Yes, it is. Back-up energy will be used when the ULH&P generating plants are unavailable. This energy is thus a substitute for that provided by ULH&P's own plants. Since the variable cost of ULH&P's energy will be collected through the Fuel Adjustment Charge, this substitute energy cost should be recovered in that charge as well.

CONDITION NO. 4 – INCLUSION OF PSOA ENERGY IN THE FAC

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that all costs of energy transfers from CG&E under the PSOA on a going forward basis from January 1, 2007 will be recovered in ULH&P's Fuel Adjustment Charge.

Q. IS THIS A REASONABLE CONDITION?

A. It is, provided that credits are passed through the Fuel Adjustment Charge as well. As described by Mr. McCarthy, the PSOA contains provisions that "settle" the cost of power among the various members of the CG&E/PSI power pool. When ULH&P is receiving power from the pool member at a cost less than that of its generating units, it is obliged to pay the supplier of that power the difference between its cost and that of the ULH&P unit that would have been dispatched were the alternative power not available. Conversely, if ULH&P's units are providing power to another pool member at a cost less than that member's next most efficient resource, then ULH&P receives compensation for the cost difference. If it is appropriate to recover ULH&P payments under this arrangement in the Fuel Adjustment Charge, then it is also appropriate to credit ULH&P's ratepayers for all receipts as well.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

With this proviso, I find this condition to be reasonable.

CONDITION NO. 5 – EXCLUSION OF ADTIC FROM RATEMAKING

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that the transferred Accumulated Deferred Income Tax Credit (“ADTIC”) balance relating to the plants will be amortized on ULH&P’s books “below the line” and excluded from ratemaking in all future rate cases.

Q. WILL YOU ADDRESS THIS CONDITION?

A. No. This condition is addressed in the accompanying testimony of Michael J. Majoros, Jr.

Q. WHAT DOES MR. MAJOROS RECOMMEND?

A. Mr. Majoros recommends that this condition be rejected.

CONDITION NO. 6 – EXCLUSION OF DEFERRED TAXES FROM RATEMAKING

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that the transferred Accumulated Deferred Income Taxes relating to the plants will be excluded from ratemaking in all future rate cases.

1 **Q. WILL YOU ADDRESS THIS CONDITION?**

2

3 A. No. This condition is addressed in the accompanying testimony of Michael J.
4 Majoros, Jr.

5

6 **Q. WHAT DOES MR. MAJOROS RECOMMEND?**

7

8 A. Mr. Majoros recommends that this condition be rejected.

9

10 **CONDITION NO. 7 – RETENTION OF OFF-SYSTEM SALES PROFITS**

11

12 **Q. PLEASE DESCRIBE THIS CONDITION.**

13

14 A. Mr. Turner would like a commitment from the Commission that ULH&P will be
15 allowed to retain all profits from off-system sales of power generated by the
16 ULH&P plants.

17

18 **Q. HAVE YOU ALREADY ADDRESSED THIS CONDITION?**

19

20 A. Yes, I have in connection with Application Item No. 4, which is the same request.

21

22 **Q. WHAT WAS YOUR RECOMMENDATION?**

23

24 A. I recommended that this condition be rejected.

25

26 **Q. DOES THIS COMPLETE YOUR TESTIMONY?**

27

28 A. Yes, it does.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

APPLICATION OF THE UNION LIGHT,)
HEAT AND POWER COMPANY FOR A)
CERTIFICATE OF PUBLIC CONVENIENCE)
AND NECESSITY TO ACQUIRE CERTAIN)
GENERATION RESOURCES AND RELATED)
PROPERTY; FOR APPROVAL OF CERTAIN)
PURCHASE POWER AGREEMENTS; FOR)
APPROVAL OF CERTAIN ACCOUNTING)
TREATMENT; AND FOR APPROVAL OF)
DEVIATION FROM REQUIREMENTS OF)
KRS 278.2207 AND 278.2213(6))

JUL 22 2004
OFFICE OF THE ATTORNEY GENERAL
PUBLIC SERVICE COMMISSION

CASE NO. 2003-00252

**DIRECT TESTIMONY OF
CHARLES W. KING**

ON BEHALF OF

THE OFFICE OF THE ATTORNEY GENERAL
COMMONWEALTH OF KENTUCKY

SEPTEMBER 26, 2003

**DIRECT TESTIMONY OF
CHARLES W. KING**

INTRODUCTION

Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELLY KING.

A. Snavelly King, formerly Snavelly, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 15 economists, accountants, engineers and cost analysts. Much of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over 1000 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND EXPERIENCE?

A. Yes. Attachment A is a summary of my qualifications and experience.

Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY PROCEEDINGS?

1 A. Yes. Attachment B is a tabulation of my appearances as an expert witness before
2 state and federal regulatory agencies.

3

4 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

5

6 A. I am appearing on behalf of the Attorney General of the Commonwealth of
7 Kentucky.

8

9 **Q. WHAT ISSUES WILL YOU ADDRESS IN YOUR TESTIMONY?**

10

11 A. I will present the Attorney General's position with respect to the eight items for
12 which Union Light, Heat & Power Company ("ULH&P" or "the Company")
13 seeks approval from the Commission. I will also address the seven conditions
14 that ULH&P witness Turner claims the Company must have before it will
15 consummate the transfer of three plants from the Cincinnati Gas and Electric
16 Company (CG&E) to ULH&P.

17

18 **SUMMARY OF TESTIMONY**

19

20 **Q. WHAT ARE THE EIGHT ITEMS FOR WHICH THE COMPANY SEEKS**
21 **APPROVAL FROM THE COMMISSION?**

22

23 A. Mr. Gregory C Ficke, ULH&P's President, lists the eight items as follows:

24 1. A Certificate of Public Convenience and Necessity ("CPCN") for ULH&P
25 to acquire CG&E's interest in the East Bend Generating Station, CG&E's
26 Miami Fort Generating Station Unit 6, and CG&E's Woodsdale
27 Generating Station and approval of a form of Asset Purchase Agreement
28 to effectuate such an acquisition;

29 2. Approval to defer for future recovery the transaction costs Cinergy will
30 incur as a result of such an acquisition;

- 1 3. Approval to enter into certain wholesale power agreements with CG&E to
2 provide firm back-up service to the East Bend and Miami Fort 6 plants
3 during periods of maintenance or forced outages and to provide for joint
4 economic dispatch of the plants;
- 5 4. Approval to retain the profits from off-system sales of energy from the
6 plants;
- 7 5. A deviation from the affiliate transaction pricing requirements embodied
8 in Chapter 278 of the Kentucky Revised Statutes for certain fuel-related
9 affiliate agreements;
- 10 6. Order that ULH&P's next IRP shall be due within three years of the
11 Commission's final order in this proceeding;
- 12 7. Approval for ULH&P to transfer the plants back to CG&E if the proposed
13 rate treatment described by Mr. Turner (embodied in the seven conditions)
14 is not afforded ULH&P in future rate proceedings before the Commission,
15 and
- 16 8. Authority for ULH&P to terminate its current Power Sale Agreement with
17 CG&E.

18

19 **Q. WHAT ARE YOUR RECOMMENDATIONS WITH RESPECT TO THESE**
20 **EIGHT ITEMS?**

21

22 A. In his testimony, David Brown Kinloch has recommended deferring the
23 determination of whether to approve this Application in full or in part until such
24 time as a full investigation has been made into the alternatives available to
25 ULH&P. I join in that recommendation. But, should the Commission chose to
26 approve item nos. 1, 3 and 8 of this application without further investigation into
27 all available alternatives, then I recommend that item nos. 2 and 6 be accepted
28 with modifications that I will describe and that item nos. 4 and 7 be rejected. I
29 cannot make a recommendation on item no. 5 because it is not adequately
30 explained in ULH&P's filing.

31

1 **Q WHAT ARE THE SEVEN CONDITIONS THAT MR. TURNER CLAIMS**
2 **THAT ULH&P REQUIRES IN ORDER TO IMPLEMENT THE PLANT**
3 **TRANSFER?**

4
5 A. At page 15-16 of his prefiled testimony, UHL&P witness Turner lists the
6 following conditions for the transfer of asset ownership from CG&E to UHL&P:

7
8 1a. That the then current net book value of the plants be included in rate base
9 in any future rate proceedings;

10 1b. That the transaction costs incurred by Cinergy and its subsidiaries for this
11 transfer be deferred for recovery in ULH&P's future general rate
12 proceedings;

13 2. That the monthly capacity charges in the Back-up Power Sale Agreement
14 and other agreements between CG&E and ULH&P be included in base
15 rates in any future general rate proceedings;

16 3. That energy charges under the Back-up Agreement be included in the Fuel
17 Adjustment Clause ("FAC") beginning January 1, 2007;

18 4. That all energy transfer charges from CG&E assessed under the Purchase,
19 Sale and Operation Agreement ("PSOA") be included in the FAC
20 beginning January 1, 2007;

21 5. That the transferred accumulated deferred investment tax credit
22 ("ADTIC") be amortized over the life of the plants below the line and
23 excluded from retail ratemaking;

24 6. That the accumulated deferred federal and state income taxes transferred
25 from GC&E to ULH&P not be considered for ratemaking in any future
26 general rate proceedings; and

27 7. That ULH&P be allowed to retain all profits from off-system sales from
28 the assets being transferred.

29
30 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS CONCERNING**
31 **THESE SEVEN CONDITIONS.**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

A. Again, I recommend further investigation of options available to ULH&P prior to acceptance of the proposal made in this Application. But, should the Commission choose to approve the Application in part or in full without further investigation, then I recommend that condition nos. 1a, 2, 3, 4 be accepted. I recommend that condition no. 1a be accepted with modifications that I will describe. In accompanying testimony, Michael J. Majoros, Jr. recommends that condition nos. 5 and 6 be rejected, and I recommend that condition no. 7 be rejected.

Q. ARE THE APPLICATION ITEMS AND MR. TURNER'S CONDITIONS MUTUALLY EXCLUSIVE?

A. No. Several of them are duplicative, that is, they are both Application items and conditions that Mr. Turner regards as necessary for the implementation of the asset transfer plan. In those cases, I will address them as Application items and note that they have already been considered when they come up as conditions of the transfer plan.

APPLICATION ITEM 1 – CNCP TO TRANSFER PLANTS

Q. WHAT EVIDENCE DOES THE COMPANY PROVIDE IN SUPPORT OF ITS REQUEST FOR A CPCN TO TRANSFER THREE PLANTS AND TO IMPLEMENT AN ASSET PURCHASE AGREEMENT WITH CG&E?

A. UHL&P witness Diane Jenner presents the results of a series of sensitivity analyses that she purports to demonstrate that the plant transfer program embodied in the Company's application is the most cost-effective relative to the best alternative plans. Her model compared up to 2800 resource expansion plans involving supply-side management combined with new coal, combustion turbine and gas-fired combined cycle plants, accompanied by limited power purchases.

1 The model ultimately selected three mixes of new plants and power purchases that
2 would best serve UHL&P's load over the coming decades.

3
4 Ms. Jenner then compared the Present Value of Revenue Requirements ("PVRR")
5 of these three expansion plans with the PVRR of the Company's proposed asset
6 transfer plan and the PVRR of a full requirements purchased power agreement
7 ("PPA"). Under this last PPA plan, every hour's load would be acquired at the
8 then-applicable market price of power.

9
10 The results of Ms. Jenner's analysis are presented on page 26 of her prefiled
11 testimony. They demonstrate that under the base assumptions of her analysis, the
12 Company's proposed asset transfer plan has a PVRR that is \$643.5 million, or
13 over 16 percent lower than the next most favorable plan. Ms. Jenner then tested
14 these plans against alternative assumptions as to the price of fuel, the market price
15 of energy, and load growth. While the differences varied depending on the
16 assumptions, the Company's asset transfer plan continued to be more favorable
17 than either the all new construction plans or the full requirements PPA plan.

18
19 **Q. DO MS. JENNER'S SENSITIVITY STUDIES DEMONSTRATE THAT**
20 **THE COMPANY'S APPLICATION TO TRANSFER GENERATING**
21 **ASSETS SHOULD BE APPROVED?**

22
23 **A.** No. Ms. Jenner's studies are notable for what they did not study. Ms. Jenner
24 compared the Company's proposal to only two very limited alternatives. The first
25 alternative considers only newly constructed generating facilities. This alternative
26 is almost certain to be less cost-effective than the Company's asset transfer plan
27 because it surrenders the advantage of "sunk costs" in existing plants, even when
28 the PVRR incorporates recovery of the undepreciated value of those plants. The
29 other alternative is a PPA that prices power at the hour market price. This
30 alternative surrenders the benefit of any long-term commitment of a generating
31 resource and so exposes ULH&P to the risk of spot market prices.

1
2 Among the alternatives that Ms. Jenner did not analyze is a continuation of the
3 present arrangement whereby CG&E supplies ULH&P's full power requirements
4 at a fixed capacity and a fixed energy rate. While the current contract between
5 ULH&P and CG&E is due to expire on December 31, 2006, no Company witness
6 has suggested that it could not be renewed.

7
8 **Q. DO YOU BELIEVE THAT CONTINUATION OF THE PRESENT PPA**
9 **WOULD BE THE LEAST COST ALTERNATIVE FOR ULH&P'S**
10 **POWER SUPPLY?**

11
12 A. Not necessarily. It is possible that extension of the current contract arrangement
13 would not yield the lowest PVRR were it compared with the Company's proposed
14 asset transfer plan. That is because the fixed price full requirements plan passes
15 back to CG&E the risks of market price fluctuations and of weather-driven load
16 variations. CG&E would have to build allowances for these risks into its capacity
17 and energy charges that might drive up the PVRR of this plan.

18
19 **Q. ARE THERE ALTERNATIVES THAT MIGHT YIELD LOWER COSTS**
20 **THAN EITHER THE PRESENT PPA OR THE COMPANY'S ASSET**
21 **TRANSFER PLAN?**

22
23 A. Possibly. ULH&P and CG&E might agree to a PPA that contains a fixed capacity
24 charge that would reflect the optimal mix of CG&E's much larger fleet of
25 generating assets serving UHL&P's load. This fixed capacity charge would be
26 accompanied by a variable energy charge that would reflect the fuel and variable
27 operating expenses of the hourly mix of plants and power purchases in CG&E/PSI
28 power pool.

29
30 This alternative arrangement would avoid most of the weaker aspects of the
31 energy transfer and the market price PPA plans, and yet still provide ULH&P

1 with reliable power at a price reflecting the underlying costs of the optimal mix of
2 assets required to provide that power.

3
4 Compared to the asset transfer plan, this arrangement would avoid the
5 “lumpiness” problem created by the fact that only three units, with capacities of
6 500, 414 and 163 MW respectively, would be committed to serving a peak load of
7 only 800 MW. These units collectively provide 5 percent more capacity than
8 ULH&P initially requires, and the two baseload units must be backed up by
9 commitments from CG&E equivalent to their entire capacities. If CG&E were to
10 commit capacity appropriate for ULH&P’s load out of its much larger fleet of
11 generating assets, there would be no need for ULH&P to overbuy capacity, nor
12 would it be necessary for ULH&P to acquire fully redundant backup capacity .

13
14 Compared to a market price PPA, this arrangement would be less expensive and
15 much less subject to price fluctuations. Rather than paying the market price of
16 energy, which presumably equates to the hourly marginal cost of the CG&E/PSI
17 power pool, ULH&P would pay energy charges reflecting the composite energy
18 cost of all units in service in each hour: effectively the “embedded” energy cost.
19 This is a much lower and more stable number than the market price of power.

20
21 **Q. DO YOU THEREFORE RECOMMEND THAT THE COMMISSION**
22 **REJECT THE ASSET TRANSFER PLAN IN FAVOR OF THE PPA**
23 **ARRANGEMENT YOU HAVE JUST DESCRIBED?**

24
25 A. Not necessarily. The Commission has previously expressed its preference for the
26 “iron in the ground” alternative. There are certain advantages to this plan that are
27 unrelated to cost. Specifically, the acquisition by ULH&P of specific generating
28 assets brings back under the Commission jurisdiction the full provision of electric
29 power to the Company’s Kentucky ratepayers. The Commission would not have
30 to rely on the Federal Energy Regulatory Commission (“FERC”) to protect the
31 interests of Kentucky ratepayers with respect to power supply.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

This advantage applies not only to the regulation of electric rates but to the Commission's oversight of the Company's Integrated Resource Plan ("IRP"). Without the generation function under the Commission's authority, the Commission can oversee only the demand-side aspects of that plan. The supply-side aspects fall principally under FERC jurisdiction.

Q. WHAT, THEN, IS THE RELEVANCE OF YOUR DISCUSSION OF AN ALTERNATIVE PPA BETWEEN ULH&P AND CG&E?

A. The relevance goes to the Commission's response to the terms and conditions posed by the Company in its application. ULH&P's application purports to present an all-or-nothing choice between its asset transfer plan, complete with conditions, and the alternative of throwing its power supply open to the mercy of the competitive market for energy. This stark choice completely overlooks the fact that the source of market-based energy is ULH&P's own parent, CG&E. ULH&P purports to absolve its parent, CG&E, of any public utility responsibilities. If ULH&P does not generate electricity for its ratepayers, CG&E has no responsibility to do so, at least according to ULH&P.

Whether and how the Commission can force CG&E to provide power to ULH&P at cost-based rates is a legal issue which I am not qualified to address. The resolution of that issue determines the extent to which the Commission should or should not be intimidated by the terms and conditions in ULH&P's application. Assuming that the Commission need not believe that unless it accepts all of the conditions spelled out by ULH&P, the Company's Kentucky ratepayers will lose the protection of regulated power supply costs. The following review of these terms and conditions will identify several that should be rejected outright. Such rejection should not be considered as tantamount to rejection the entire asset transfer plan.

1 **APPLICATION ITEM 2 – DEFERRAL OF TRANSACTION COSTS**

2
3 **Q. WHAT ARE THE TRANSACTION COSTS TO WHICH THIS ITEM**
4 **REFERS?**

5
6 A. ULH&P President Gregory Ficke states that transaction costs will be incurred by
7 CG&E and ULH&P in order to effectuate the transfer of assets. CG&E will incur
8 income and property taxes and financing-related costs related to the redemption of
9 debt and release of certain assets from its mortgage. ULH&P has already incurred
10 costs associated with the preparation of this filing, and it anticipates additional
11 costs relating to tax matters and financing. Mr. Steffan's Attachment JPS-7
12 presents the Company's estimates of these costs. They come to \$4,865,000.

13
14 **Q. WHAT TREATMENT DOES THE COMPANY PROPOSE FOR THESE**
15 **COSTS?**

16
17 A. ULH&P proposes that these transaction costs, whatever they are, be deferred for
18 recovery in the next rate case, which presumably would set rates for the period
19 after January 1, 2007. Although the Company does not say so, I presume that it
20 would expect to receive compensation for the deferral in the form of a
21 compounding carrying charge.

22
23 **Q. WHAT IS YOUR RECOMMENDATION WITH REGARD TO THESE**
24 **TRANSACTION COSTS?**

25
26 A. I recommend that these costs be deferred and recovered, but not necessarily until
27 the next rate case. During the interim between ULH&P's acquisition of the three
28 plants and the January 1, 2007 resetting of retail rates, the Company will be free
29 to earn as much from these three plants as it can under the frozen rates. If the
30 plants generate profits in excess of a reasonable rate of return, then I recommend
31 that the excess profits be applied against the recovery of transaction costs.

1 Hopefully, this approach will reduce, possibility eliminate the burden of these
2 costs on ratepayers after January 1, 2007.

3

4 **Q. HOW WOULD THIS PROPOSAL TO APPLY PLANT PROFITS TO**
5 **TRANSACTIONS COSTS WORK?**

6

7 A. The Company would book transaction costs in a deferred asset account exactly as
8 it proposes. Between the transfer date and the January 1, 2007 rate proceeding
9 (presumably conducted in 2006), there would be no reduction in this regulatory
10 asset account. As part of the rate case, the Commission would conduct a
11 retrospective analysis of the plants' sales and costs, inclusive of a reasonable rate
12 of return and associated income taxes, to determine whether there were any
13 excess profits earned during the three-year rate freeze period. The applicable
14 revenue in this analysis would include both retail revenues and net revenues from
15 off-system sales.

16

17 To the extent that the Commission finds that the plants generated excess revenue
18 over their revenue requirement, that excess would be applied to offset the
19 accumulated transaction costs. If excess profits do not offset the transaction costs,
20 then the residual unrecovered balance would be amortized into rates over a
21 reasonable period after January 1, 2007. If the excess profits exceed the
22 transaction costs, then the deferred asset would be considered fully recovered, and
23 the Company would be allowed to retain any further excess profits.

24

25 Hopefully, this procedure will minimize, and possibly eliminate the need to
26 include transaction costs in the January 1, 2007 rates.

27

28 **APPLICATION ITEM 3 – WHOLESALE POWER AGREEMENTS**

29

30 **Q. PLEASE DESCRIBE THE WHOLESALE POWER AGREEMENTS**
31 **INCLUDED IN THIS ITEM.**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

A. There are two wholesale power agreements between ULH&P and CG&E. The first is the Back-up Power Sales Agreement (“Back-up PSA”) that commits CG&E to provide back-up power to UHL&P whenever there are planned or unplanned outages at the East Bend or Miami Fort 6 plants. The second is the Purchase, Sales and Operation Agreement (“PSOA”) that accommodates joint economic dispatch of UHL&P’s plants in conjunction with the fleet of plants operated by CG&E and PSI Energy.

Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THIS ITEM?

A. These wholesale power agreements are necessary to ensure the reliability of power supply to UHL&P’s Kentucky customers at the lowest cost possible within the construct of the transferred asset plan. Accordingly, they probably should be approved, although not necessarily by this Commission. The ultimate authority to approve these contracts lies with FERC, not this Commission. Unless the Commission and its staff can conduct an informed and expert examination of these contracts, their approval should probably be left to FERC, which has the necessary experience and expertise to evaluate wholesale contracts.

APPLICATION ITEM 4 – RETENTION OF PROFITS FROM OFF-SYSTEM SALES

Q. WHAT JUSTIFICATION DOES UHL&P OFFER FOR THIS ITEM?

A. Mr. Turner testifies that this item is appropriate “because of the significant value that ULH&P’s customers are realizing in acquiring ‘iron in the ground’ at a net book value that is less than potential market value.”

1 **Q. IS THIS A VALID BASIS FOR ALLOWING ULH&P TO RETAIN OFF-**
2 **SYSTEM PROFITS?**

3

4 A. No, it is not. In return for surrendering these plants to regulation at net book
5 value, CG&E gets something in return. That is the assurance provided by
6 regulation that all expenses associated with these plants will be covered, that
7 every cent of investment in them will be recaptured, and that in the meantime they
8 will yield fair and reasonable after-tax return on all outstanding investment.

9

10 These are assurances that unregulated plants do not have, and they should not be
11 taken lightly. In recent months, Mirant and NRG Energy have declared Chapter
12 11 bankruptcy, even though they both own "hard" generating assets. The much
13 reduced risk of regulated generation relative to unregulated merchant generation
14 justifies some apparent sacrifice on the part of CG&E. In this case, the sacrifice
15 should take the form of foregone sale value from its UHL&P plants.

16

17 **Q. SHOULD THIS ITEM OF THE APPLICATION BE APPROVED?**

18

19 A. Absolutely not. UHL&P will be asking its retail customers to compensate it for
20 all expenses associated with these plants, for the recovery of capital, and for a fair
21 and reasonable post-tax rate of return. In short, ratepayers will fully support these
22 plants. For this reason, ratepayers should be entitled to the earnings these plants
23 generate. If ULH&P were to retain the profits from off-system sales from these
24 plants, then ULH&P should be obliged to cover a portion of the fixed operating
25 and capital costs of the plants. Otherwise, the arrangement is tantamount to
26 granting the Company a supra-competitive rate of return.

27

28 Additionally, the arrangement would be asymmetrical. UHL&P expects
29 ratepayers to absorb the cost of off-system purchases when CG&E's generating
30 resources are short, but it proposes to pocket the profits from off-system sales

1 when CG&E is long. This is clearly a one-sided, heads-I-win-tails-you-lose
2 arrangement that the Commission should reject outright.

3
4 **Q. SHOULD UHL&P RECEIVE NO PROFIT WHATEVER FROM OFF-
5 SYSTEM SALES?**

6
7 A. No. UHL&P should have some incentive to maximize the utilization of these
8 plants, and to provide this incentive, it should be allowed to retain a percentage of
9 the profits from off-system sales. However, given that retail ratepayers are
10 covering all the costs of these plants, that percentage should be quite small, on the
11 order of 10 percent.

12
13 **APPLICATION ITEM 5 – DEVIATION FROM AFFILIATE TRANSACTION**
14 **PRICING REQUIREMENTS**

15
16 **Q. WHAT IS THIS ITEM?**

17
18 A. Mr. Ficke describes this item as a request for “a deviation from the affiliate
19 transaction pricing requirements embodied in Chapter 278 of the Kentucky
20 Revised Statutes for certain fuel- related affiliate agreements.”

21
22 **Q. DOES ANY UHL&P WITNESS DISCUSS THIS ITEM?**

23
24 A. No. Mr. Mason describes CC&G’s coal purchasing procedures and Mr. Roebel
25 discusses the purchase of gas and propane. Neither these witnesses nor any other
26 discuss the need to deviate from Kentucky’s affiliate transaction requirements.

27
28 **Q. WHAT IS YOUR RECOMMENDATION REGARDING THIS ITEM?**

29
30 A. I have none at this point. However, absent further explanation from the
31 Company, the Commission should dismiss this item.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

APPLICATION ITEM 6 – FILING OF IRP

Q. PLEASE DESCRIBE THIS ITEM.

A. UHL&P requests that the Commission prescribe that the next Integrated Resource Plan (“IRP”) be filed within three years of the Commission’s final order in this proceeding.

Q. WHY IS THIS ITEM NECESSARY?

A. As a condition of its approval of ULH&P’s current power sales agreement with CG&E, the Commission prescribed that the Company file a stand-alone IRP by June 2004. ULH&P now requests that this filing be deferred until three years after the Commission’s decision in this case, which would be a deferral of about 2½ years.

Q. WHAT IS YOUR RECOMMEND WITH RESPECT TO THIS ITEM?

A. I agree that if ULH&P will commit to freezing its generation and transmission rates until 2007, the need for a revised IRP diminishes. However, the deferral requested by the Company is too long. A new IRP should be produced and reviewed by the Commission prior to the rate case that will commence in 2006 to set rates on January 1, 2007. That is because the IRP affects some elements in the rate case, such as the recovery of demand-side management and conservation costs. The Company’s proposed deferral would have the IRP filed in late 2006, after the rate case is well under way. Not only would this filing be too late to be considered in the rate case, but it is unlikely that the Commission would be able to give the IRP the attention it deserves if it is simultaneously conducting a major ULH&P rate case.

1 Accordingly, I recommend that the new IRP be filed by June 30, 2005. That
2 would allow it to be reviewed prior to the initiation of the rate case.

3
4 **APPLICATION ITEM 7 – TRANSFER OF PLANTS BACK TO CG&E**

5
6 **Q. PLEASE DESCRIBE THIS ITEM.**

7
8 A. UHL&P proposes that if it does not receive the rate treatment proposed by Mr.
9 Turner in the 2006 rate case, the Company be permitted to transfer the plants back
10 to CG&E.

11
12 **Q. WHAT IS YOUR RESPONSE TO THIS PROPOSAL?**

13
14 This proposal should be rejected. It appears that UHL&P does not trust the
15 Commission to keep its word. Even if the Commission provides the requested
16 assurances in this proceeding that the net book value of the plants, the costs of the
17 power purchase agreements, and the transaction costs will all be incorporated into
18 the revenue requirement in the next rate case, the Company apparently anticipates
19 that the Commission will forsake those commitments when it comes to setting
20 rates for January 1, 2007. Against that possibility, the Company would like the
21 opportunity to transfer the plants back to CG&E.

22
23 This provision is altogether unnecessary. While it is true the current Commission
24 cannot bind future Commissions, it is inconceivable that the 2006 Commission
25 would disregard commitments made in this proceeding. The regulatory system is
26 filled with commitments from one period to another. Many “regulatory assets”
27 consist of expenses incurred by utilities in one period and recovered from
28 ratepayers in another. All utility investment is essentially made in the expectation
29 that regulators will permit recovery of and on the capital invested over the future
30 life of the plant.

1 Moreover, the Company has not identified who should determine whether the
2 Commission's commitments are fulfilled or broken. If this provision is adopted,
3 then ULH&P could have effective veto power over the Commission's January 1,
4 2007 rate award. If the Company does not like the Commission's decision, it will
5 switch its plants back to CG&E, and the Commission will have to live with
6 whatever power purchase arrangement the two affiliated companies come up
7 with.

8
9 The Company must make its judgment whether to proceed with the asset transfer
10 based on the results of this proceeding. If it finds the Commission's commitments
11 acceptable, then it should proceed with the transaction trusting that the
12 Commission will keep its word. If the Commission's response in this case is not
13 to the Company's liking, then it should withdraw its application. It should not be
14 allowed to await the 2006 rate case to decide whether it wishes to change its
15 mind.

16
17 I recommend that this provision be rejected.

18
19 **APPLICATION ITEM 8 – TERMINATION OF THE EXISTING PPA**

20
21 **Q. PLEASE DESCRIBE THIS ITEM.**

22
23 A. The existing power purchase agreement is based on the proposition that CG&E
24 provides all power supply to ULH&P. This condition will not exist when the
25 plants are transferred. For this reason the Company requests that the current PPA
26 be terminated.

27
28 **Q. DO YOU RECOMMEND THAT THIS ITEM BE ACCEPTED?**

29
30 A. If the transfer of the plants is approved, I do.

31

CONDITION NO 1a – NET BOOK COST IN THE RATE BASE

1
2
3 **Q. PLEASE DESCRIBE THIS CONDITION.**

4
5 A. Mr. Turner states that as a condition for the transfer of the plants from CG&E to
6 ULH&P, the net book value of those plants must be recognized and incorporated
7 into the rate base in any future rate proceedings.

8
9 **Q. WHAT IS YOUR RESPONSE TO THIS CONDITION?**

10
11 A. As a general proposition, the Company's request is reasonable. The conventional
12 regulatory treatment of generating plants -- indeed, all utility plant -- is to
13 incorporate them into the rate base at net book value. For this reason, I
14 recommend that this condition be accepted.

15
16 In making this recommendation, I do not necessarily endorse the Company's
17 perception of what constitutes net book value. In particular, there is a
18 considerable difference of opinion as to whether unamortized investment tax
19 credits and accumulated deferred income taxes should be netted against original
20 investment in developing net book value. Acceptance of this condition should not
21 be presumed to be a prejudgment of these issues.

22
23 **CONDITION 1b – RECOVERY OF TRANSACTION COSTS**

24
25 **Q. PLEASE DESCRIBE THIS CONDITION.**

26
27 A. Mr. Turner states that, as a condition of the transfer of the plants, the Company
28 would like a commitment from the Commission that transaction costs associated
29 with the transfer will be deferred for recovery in the next general rate case.

30
31 **Q. HAVE YOU ALREADY ADDRESSED THIS ISSUE?**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

A. Yes, I have. I have recommended that this condition be accepted with the proviso that any excess profits generated by the plants during the rate freeze period be applied against the deferred transaction costs.

CONDITION NO. 2 – INCLUSION OF PPA CAPACITY CHARGES IN BASE RATES

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner states that, as a condition of the asset transfer, the Company would like a commitment from the Commission that the capacity charges contained in the FERC-approved back-up power agreement and the PSOA should be incorporated into base retail rates in the next rate proceeding.

Q. IS THIS CONDITION REASONABLE?

A. Yes, it is. Capacity charges represent resource commitments by the utility to ratepayers. They are fixed over a period of time and do not vary with market conditions. They are therefore appropriate for inclusion in base rates. It is my understanding that if they are approved by FERC, then this Commission has no authority to modify or reject them.

CONDITION NO. 3 – INCLUSION OF BACK-UP ENERGY IN THE FAC

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that the energy charges in the back-up purchase power agreement with CG&E will be incorporated into ULH&P's Fuel Adjustment Charge when the Commission sets rates for January 1, 2007.

Charles W. King

1
2 **Q. IS THIS A REASONABLE CONDITION?**

3
4 A. Yes, it is. Back-up energy will be used when the ULH&P generating plants are
5 unavailable. This energy is thus a substitute for that provided by ULH&P's own
6 plants. Since the variable cost of ULH&P's energy will be collected through the
7 Fuel Adjustment Charge, this substitute energy cost should be recovered in that
8 charge as well.

9
10 **CONDITION NO. 4 – INCLUSION OF PSOA ENERGY IN THE FAC**

11
12 **Q. PLEASE DESCRIBE THIS CONDITION.**

13
14 A. Mr. Turner would like a commitment from the Commission that all costs of
15 energy transfers from CG&E under the PSOA on a going forward basis from
16 January 1, 2007 will be recovered in ULH&P's Fuel Adjustment Charge.

17
18 **Q. IS THIS A REASONABLE CONDITION?**

19
20 A. It is, provided that credits are passed through the Fuel Adjustment Charge as well.
21 As described by Mr. McCarthy, the PSOA contains provisions that "settle" the
22 cost of power among the various members of the CG&E/PSI power pool. When
23 ULH&P is receiving power from the pool member at a cost less than that of its
24 generating units, it is obliged to pay the supplier of that power the difference
25 between its cost and that of the ULH&P unit that would have been dispatched
26 were the alternative power not available. Conversely, if ULH&P's units are
27 providing power to another pool member at a cost less than that member's next
28 most efficient resource, then ULH&P receives compensation for the cost
29 difference. If it is appropriate to recover ULH&P payments under this
30 arrangement in the Fuel Adjustment Charge, then it is also appropriate to credit
31 ULH&P's ratepayers for all receipts as well.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

With this proviso, I find this condition to be reasonable.

CONDITION NO. 5 – EXLUSION OF ADTIC FROM RATEMAKING

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that the transferred Accumulated Deferred Income Tax Credit (“ADTIC”) balance relating to the plants will be amortized on ULH&P’s books “below the line” and excluded from ratemaking in all future rate cases.

Q. WILL YOU ADDRESS THIS CONDITION?

A. No. This condition is addressed in the accompanying testimony of Michael J. Majoros, Jr.

Q. WHAT DOES MR. MAJOROS RECOMMEND?

A. Mr. Majoros recommends that this condition be rejected.

CONDITION NO. 6 – EXLUSION OF DEFERRED TAXES FROM RATEMAKING

Q. PLEASE DESCRIBE THIS CONDITION.

A. Mr. Turner would like a commitment from the Commission that the transferred Accumulated Deferred Income Taxes relating to the plants will be excluded from ratemaking in all future rate cases.

1 **Q. WILL YOU ADDRESS THIS CONDITION?**

2
3 A. No. This condition is addressed in the accompanying testimony of Michael J.
4 Majoros, Jr.

5
6 **Q. WHAT DOES MR. MAJOROS RECOMMEND?**

7
8 A. Mr. Majoros recommends that this condition be rejected.

9
10 **CONDITION NO. 7 – RETENTION OF OFF-SYSTEM SALES PROFITS**

11
12 **Q. PLEASE DESCRIBE THIS CONDITION.**

13
14 A. Mr. Turner would like a commitment from the Commission that ULH&P will be
15 allowed to retain all profits from off-system sales of power generated by the
16 ULH&P plants.

17
18 **Q. HAVE YOU ALREADY ADDRESSED THIS CONDITION?**

19
20 A. Yes, I have in connection with Application Item No. 4, which is the same request.

21
22 **Q. WHAT WAS YOUR RECOMMENDATION?**

23
24 A. I recommended that this condition be rejected.

25
26 **Q. DOES THIS COMPLETE YOUR TESTIMONY?**

27
28 A. Yes, it does.


**BEFORE THE
GEORGIA PUBLIC SERVICE COMMISSION**

In the Matter of :

**APPLICATION OF THE GEORGIA)
POWER COMPANY TO INCREASE)
THE FUEL COST RECOVERY ALLOWANCE)
PURSUANT TO O.C.G.A. § 46-2-26)**

DOCKET NO. 17066-U

JUL 22 2004

**DIRECT TESTIMONY AND EXHIBITS
OF
CHARLES W. KING
ON BEHALF OF
THE COMMISSION ADVERSARY STAFF**

JULY 21, 2003

CONTENTS

I. Introduction.....1

II. Summary.....2

III. Plant Vogtle Outages.....3

IV. Carrying Charge – January 2002 through August 2003.....6

V. Carrying Charge – September 2003 through August 2004.....7

VI. Conclusion.....12

Attachment 1.....Resume of Charles W. King

Attachment 2.....Appearances of Charles W. King before Regulatory Agencies

Exhibits

Exhibit ____ (CWK-1)..Nuclear Plant Outages November 24, 2002 – December 17, 2002

Exhibit ____ (CWK-2).....Event Report Submitted to the Institute of Nuclear Power Operators

Exhibit ____ (CWK-3).....Nuclear Regulatory Commission “Vogtle Electric Generation Plant – NRC Problem Identification and Resolution Inspection Report”

Exhibit ____ (CWK-4).....Predicted Statements of Cash Flows, Georgia Power Company

Exhibit ____ (CWK-5)....Deferred Fuel and Purchased Power Costs, June 2001 – August 2003

**DIRECT TESTIMONY OF
CHARLES W. KING**

1
2
3
4 **I. Introduction**

5
6 **Q. Please state your name, position and business address.**

7
8 A. My name is Charles W. King. I am President of the economic consulting firm of
9 Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business
10 address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

11
12 **Q. Please describe Snavely King.**

13
14 A. Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to
15 conduct research on a consulting basis into the rates, revenues, costs and
16 economic performance of regulated firms and industries. The firm has a
17 professional staff of 12 economists, accountants, engineers and cost analysts.
18 Most of its work involves the development, preparation and presentation of expert
19 witness testimony before federal and state regulatory agencies. Over the course
20 of its 33-year history, members of the firm have participated in over 1,000
21 proceedings before almost all of the state commissions and all Federal
22 commissions that regulate utilities or transportation industries.

23
24 **Q. For whom are you appearing in this proceeding?**

25
26 A. I am appearing on behalf of the Adversary Staff of the Georgia Public Service
27 Commission ("Adversary Staff").

28
29 **Q. Have you prepared a summary of your qualifications and experience?**

30
31 A. Yes. Attachment 1 is a summary of my qualifications and experience.

32

1 **Q. Have you previously submitted testimony in regulatory proceedings?**

2
3 A. Yes. Attachment 2 is a tabulation of my appearances as an expert witness before
4 state and federal regulatory agencies.

5
6 **Q. What is the objective of your testimony?**

7
8 A. The objective of my testimony is to present the Adversary Staff's evaluation of
9 the application of the Georgia Power Company ("Georgia Power" or "the
10 Company") for a revision in its Fuel Cost Recovery ("FCR") rate and to
11 recommend an alternative rate if it appears appropriate.

12
13 **II. Summary**

14
15 **Q. What FCR rate does the Company propose?**

16
17 A. Georgia Power proposes to increase the average FCR rate from its current (FCR-
18 15) level of 1.6766 cents per kWh to a new (FCR-16) rate of 1.8348 cents per
19 kWh.

20
21 **Q. What are the components of this new rate?**

22
23 A. There are two components. The first is 1.6376 cents per kWh to recover the costs
24 of fuel and net purchased power that the Company projects it will incur during the
25 12-month period ending August 31, 2004. The second is the recovery, over a 12-
26 month period, of \$157,111,000 in fuel costs that the Company has claimed it will
27 have under-recovered as of August 31, 2003. This recovery of deferred costs
28 accounts for 0.1972 cents per kWh.

29
30 **Q. What FCR rate does the Adversary Staff recommend?**

31

1 A. The Adversary Staff recommends an average FCR rate of 1.8112 cents per kWh
2 for the 12-month period ending August 31, 2004. This rate consists of 1.6338
3 cents for forecast fuel and purchase power costs and .1774 cents to recover prior
4 period under-recoveries.

5
6 **Q. What accounts for the .0236 cent per kWh difference between the average**
7 **FCR rate sought by the Company and that recommended by the Adversary**
8 **Staff?**

9
10 A. The following elements account for the difference between the Company's and
11 the Adversary Staff's recommended FCR rate:

- 12 • Disallowance of \$13,436,679 plus carrying charges for the added costs
13 imposed by a series of unplanned outages at Plant Vogtle in late November
14 and early December 2002;
- 15 • Reduction of the equity portion of the composite cost of capital used as the
16 carrying charge prior to August 2003 from 12.5 percent to 11.475 percent; and
- 17 • Reduction of the carrying charge rate going forward beginning September
18 2003 from the Company's composite cost of capital to its cost of short-term
19 credit.

20
21 **III. Plant Vogtle Outages**

22
23 **Q. What are the Vogtle plant outages to which you have referred?**

24
25 A. On November 24, 2002, the two Vogtle nuclear units were shut down, and for the
26 next three weeks they scarcely operated. Between November 24 and December
27 17, 2002, Unit 1 was totally out of service 179 hours and partially out of service
28 another 78 hours. Unit 2 was totally out of service 435 hours and partially out of
29 service another 123 hours. This means that Unit 1 was either totally or partially
30 down 11 out of the 26 days during this period, and Unit 2 was out of service,

1 either totally or partially, 24 out of the 26 days. Exhibit____(CWK-1) is a
2 summary of these outages.

3
4 **Q. What was the cause of these outages?**

5
6 A. I have attached two reports submitted by the Company in response to STF-5-7,
7 Docket Number 13711-U, pertaining to these outages. The first, which I have
8 labeled Exhibit____(CWK-2), is an Event Report titled "Wrong Chemicals
9 Added to Feedwater System Causes Dual Unit Shutdown." This report was
10 submitted electronically on December 11, 2002 to the Institute of Nuclear Power
11 Operations. The second page describes the cause:

12
13 The root cause of this event was the failure of the supervisor to obtain the
14 correct procedure for the evolution. The pre-job briefing focused on
15 forklift safety and other safety aspects of the activity and not on the
16 critical aspects of the task. The process of ensuring that the correct
17 chemical was obtained was not discussed. Although a procedure
18 specifying the correct chemical number and brand did exist, involved
19 personnel stated that they were not aware of the procedure, nor did they
20 question the need for a procedure to perform the activity.

21
22 The second report, labeled Exhibit____(CWK-3), is the Nuclear Regulatory
23 Commission's "Problem Identification and Resolution Report," dated January 3,
24 2003. Page 4 contains the following conclusion:

25
26 The root causes for two unit trips and the dual unit shutdown were similar.
27 This included procedural non compliances (not following the procedure or
28 unaware of procedure existence) and weak supervisory oversight. The
29 oversight weaknesses included missed or weak pre-job briefings,
30 conducting risk significant activities in parallel, weak command and
31 control, and poor communications. While some initiatives had been
32 implemented, the licensee had not yet achieved positive results from their
33 corrective actions.

34
35 **Q. What is the relevance of these conclusions to the FCR?**

1 A. The NRC concluded that poor management was the root cause of these outages.
2 Georgia Power should not be permitted to pass through to ratepayers the added
3 costs that result from the inadequacies of management. Due to management's
4 clearly imprudent conduct in failing to properly manage Plant Vogtle to avoid the
5 series of unplanned outages that occurred in late November and early December
6 2002, I recommend that Georgia Power bear the added fuel and purchased power
7 costs to replace the energy that this plant could have produced.

8

9 **Q. Have you calculated the added fuel and purchased power costs associated**
10 **with the outages of the two Vogtle plants?**

11

12 A. Yes. Nuclear units are very expensive to build but quite cheap to run. Indeed, the
13 added cost to operate the Vogtle units is only about 0.4 cents per kWh, consisting
14 entirely of nuclear fuel. For this reason, the Vogtle units should operate all of the
15 time except when taken out of service for refueling or scheduled maintenance.
16 When they are not operating, other more expensive generating plants must
17 provide the power that the Vogtle plants would otherwise provide. Not just the
18 substitute base load plants, but all plants in the system must move up on the
19 economic dispatch schedule. When nuclear base load units are not operating,
20 other low-cost base load units cannot handle the base load, so more expensive
21 cycling plants fill in. When the cycling plants are not available, very expensive
22 peaker plants must provide the cycling power. The entire chain of generating
23 resources moves from less expensive to more expensive generation. Since Plant
24 Vogtle has the lowest variable cost of any generating resource available to
25 Georgia Power, when it goes out, every kWh on the system becomes more
26 expensive to produce.

27

28 The measure of the cost of losing generating resources at any given time is the
29 "system lambda." The system lambda reflects the most expensive generating
30 resource required to serve the load on the system at any given hour. The measure

1 of the cost of losing any generating resource is the difference between that
2 resource's marginal operating cost and the system lambda.

3
4 To compute the cost of the lost Vogtle generating capability, I have multiplied the
5 lost capacity of each Vogtle unit during its outage by the difference between the
6 unit's hourly fuel cost and the system lambda during that hour. During off-peak
7 hours, this differential is relatively low; during peak hours it is quite high.
8 Fortunately, the Vogtle outages occurred in late November and early December
9 when the system load was relatively moderate and the lambdas not particularly
10 high.

11
12 I have set forth the cost of each outage in the final column of Exhibit
13 _____(CWK-1). Total costs for the Vogtle Unit 1 outages came to \$4,457,055;
14 for Unit 2 outages they were \$8,979,624. Total Vogtle outage costs for the period
15 November 24 through December 17 were \$13,436,679.

16
17 **Q. Hasn't the Commission already instituted a Nuclear Performance Standard**
18 **to reward or penalize Georgia Power for its outage performance?**

19
20 **Q.** Yes. However, when the Commission adopted this plan in 1989, it explicitly
21 retained the authority "to exclude any unit from consideration under the
22 performance incentive program for the purpose of performing a separate prudence
23 evaluation."¹ When an independent inspector, in this case the NRC, finds that
24 outages were incurred due to poor management practices, the Commission can
25 properly consider sanctions outside of the Nuclear Performance Standard. If it
26 finds that imprudent management caused unusually high costs, it can override the
27 Nuclear Performance Standard that otherwise would apply.

28
29 **IV. Carrying Charge – January 2002 through August 2003**

30

¹ Docket No. 3840-U, Second Supplemental Order, September 28, 1989, page 52.

1 Q. What carrying charge rate has the Company used for its deferred fuel and
2 purchased power costs up to the present?

3
4 A. The Company has used a weighted average rate of return. This carrying cost was
5 prescribed in the Commission's December 20, 2001 order in Docket No. 14000-
6 U.

7
8 Q. Does the Company use the correct weighted average rate of return in its
9 calculations?

10
11 A. No, it does not. The Company uses 12.5 percent as its authorized equity return.
12 In Docket No. 14000-U, the Commission did not adopt a specific rate of return,
13 but rather a range of 10.0 to 12.95 percent. The mid-point of this range is 11.475
14 percent, more than 100 basis points below that used by Georgia Power. If a point
15 estimate of the equity return must be identified, it should be this mid-point, not
16 12.5 percent, close to the top of the authorized range.

17
18 Q. Have you computed the correct carrying charges?

19
20 A. Yes. Column E of Exhibit _____ (CWK-5) presents the corrected carrying charges
21 since the Commission's decision in Docket No. 14000-U, insofar as the data are
22 available. I have used the Company's capital structure, debt cost, and
23 preferred securities and stock costs through February 2003. Since I do not have
24 these data for the period March through August 2003, I have used the February
25 return for these months.

26
27 **V. Carrying Charge – September 2003 through August 2004**

28
29 Q. Is the prospective carrying charge after August 2003 an issue in this case?

30

1 A. Yes. The Commission made it an issue in its Procedural and Scheduling Order of
2 June 17, 2003 establishing this case.

3

4 **Q. What principles should govern the determination of a carrying charge?**

5

6 A. The carrying charge should reflect, as nearly as possible, the financial
7 consequences of two opposite conditions. If there is an under-accrual from the
8 FCR, the carrying charge should match the cost of the capital funds that the
9 Company uses to acquire fuel and purchased power for which it is not
10 immediately paid. If there is an over-accrual, the carrying charge should reflect
11 the financial impact of providing the Company with supplemental funds for a
12 relatively short period of time.

13

14 **Q. What funds can the Company use to finance deferred fuel costs?**

15

16 A. The primary source of funds is internally generated cash, which consists broadly,
17 but not exclusively, of three elements: (1) depreciation and amortization expenses
18 that are not accompanied by any corresponding outflows of cash; (2) deferred
19 taxes, that is, the difference between the taxes the Company collects from
20 ratepayers and the taxes it actually pays; and (3) retained earnings, that is,
21 earnings that are not distributed as dividends to the Company's owners.

22

23 In Docket No. 15128-U, Georgia Power Company's Application to Issue New
24 Securities, Georgia Power's then Assistant Comptroller Ron Hinson testified on
25 May 28, 2002 that internally generated funds support about 70 percent of the
26 Company's construction program.

27

28 After internally generated funds, the Company has access to short term debt. As
29 described by Mr. Hinson in Docket No. 15128-U, Georgia Power borrows from
30 three markets. The first is commercial paper, which is borrowed from dealers
31 such as Merrill Lynch and Lehman Brothers, who in turn resell the paper to

1 investors. The second is extendable commercial paper, a subset of the
 2 commercial paper market. Unlike conventional commercial paper, which has
 3 fixed maturities, the terms of these securities can be extended for up to a year.
 4 The final source of short term debt is variable rate pollution control bonds. These
 5 bonds are issued through public agencies, and the earnings are therefore tax-
 6 exempt, resulting in very low interest rates.

7
 8 Finally, the Company has access to long-term capital. It can obtain equity capital
 9 infusions from its parent, Southern Company, which in turn can sell more stock in
 10 the public stock market, or it can sell additional long-term bonds in its own name.

11
 12 **Q. What is the mix of cash resources available to support the deferred fuel**
 13 **balances?**

14
 15 **A.** In Docket No 15128-U, the Company provided projected statements of cash flows
 16 for the years 2002, 2003 and 2004 as an exhibit to the testimony of Ron Hinson
 17 and David Brooks. I attach a copy of this exhibit as Exhibit____(CWK-4).
 18 From this exhibit I calculate the following breakdown of the sources of funds to
 19 support the Company's capital additions:

20
 21 **Table 1**
 22 **Georgia Power Company**
 23 **Sources of Cash Flows**
 24

	2002	2003	2004
Internally Generated Capital			
Retained Earnings	4.2%	-0.9%	-0.6%
Other	66.5%	79.8%	64.2%
New Long-term Debt	30.9%	19.8%	36.8%
Other Financing	-1.6%	1.4%	-0.4%
Total	100.0%	100.0%	100.0%

25
 26 Source: Exhibit____(CWK-4)
 27

1 The table supports Mr. Hinson's statement that about 70 percent of the
2 Company's requirements for new capital are provided by internally generated
3 funds. Those funds, however, are not provided by Georgia Power's parent, the
4 Southern Company, in the form of retained earnings. Indeed, for two out of the
5 three years retained earnings are negative. The detail of the "other financing" in
6 Exhibit____(CWK-4) shows that the parent company was intending to make a
7 negative contribution of new capital in 2002, about a 2.1 percent contribution in
8 2003, and it promises a 15 percent contribution in 2003.

9
10 Neither Exhibit____(CWK-4) nor Table 1 displays the level of short-term debt,
11 only the net change in that debt from the beginning to the end of the year.
12 Schedule 5 to Georgia Power's June 11, 2003 application for refinancing
13 (approved July 1) shows that on March 31, 2003, short term notes payable were
14 \$529,419,000. This amounts to 70 percent of the total new financing needs for
15 the year.

16
17 Even this very large balance of short-term debt is only a fraction of the total credit
18 available to the Company. Georgia Power has a "credit facility" with a
19 consortium of about 20 banks from which it can draw up to \$1.7 billion in short-
20 term borrowing to back up the three other sources of short-term credit that I
21 described earlier. This credit facility is the right to borrow at any time from a
22 bank and to extend the loan for a two-year period.²

23
24 **Q. What is the source of the funds that Georgia Power uses to cover the under-**
25 **accruals from the FCR?**

26
27 **A.** Except when there are specific uses designated for the funds raised, it is
28 impossible to trace cash across the balance sheet from sources to uses. However,
29 it seems highly improbable that Georgia Power would sell long-term debt or seek
30 equity contributions from its parent to support the under-accrual of fuel costs that

² Docket No. 15128-U, Testimony of David Brooks, May 28, 2002, transcript page 29.

1 it plans to amortize within the next year. Moreover, as noted, the Southern
2 Company is contributing very little in the way of equity capital in Georgia Power.
3 Since this under-accrual is a short-term liability to the Company, it is likely
4 covered either by internally generated funds or by short-term debt.

5
6 **Q. What would be the financial impact of an over-accrual of FCR revenue**
7 **relative to cost?**

8
9 A. If there were an over-accrual from the FCR, the funds received by Georgia Power
10 would offset the Company's need for short-term credit, effectively saving the
11 Company the cost of that type of debt.

12
13 **Q. What is the cost of short-term debt?**

14
15 A. On May 28, 2002, David Brooks of Southern Company Services testified that
16 current rates for the Georgia Power's commercial paper were about 1.85 percent
17 and for its pollution control bonds about 1.45 percent.³

18
19 **Q. What do you recommend as the carrying cost of the deferred fuel balances?**

20
21 A. I recommend the cost of Georgia Power's short-term debt.

22
23 **Q. Have you quantified this cost?**

24
25 A. No. I do not have the current cost of Georgia Power's short-term debt, let alone
26 forecasts of that cost over the coming year. For purposes of quantifying the FCR
27 in this testimony, I have used the Federal Reserve's report of interest rates on
28 three-month commercial paper. The average for this series of the most recent
29 twelve months for which data are available (July 2002-June 2003) is 1.40 percent.

30

³ Docket No. 15128-U, Transcript of May 28, 2002, page 29.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32

V. Conclusion

Q. Have you recomputed the deferred fuel and purchased power costs as of August 2003?

A. Yes. Exhibit ____ (CWK-5) shows the build-up of the deferred fuel and purchase power balance from June 1, 2001 through August 2004. All of the data except the July and August 2003 figures are taken from the historical FCR reports of Georgia Power. The July and August data are Georgia Power's estimates. The August 31, 2003 deferred fuel balance is an under-recovery of \$141,316,771. This figure is \$15,793,780 lower than the Company's estimate of \$157,110,551 in under-recovery. The difference is entirely due to my recommended disallowance of \$13,436,679 for nuclear outage costs and my use of 11.475 percent as the cost of equity in the carrying charge.

Q. How did you compute the going-forward cost of fuel and purchased power from September 2003 through August 2004?

A. I substituted my alternative calculation of the prior period accumulated deferred fuel balance and my alternative carrying cost into the Company's costing model for the FCR. That model produced the 1.6338 cents that I recommend for recovery of prospective fuel and purchased power costs.

Q. How do the components of your recommended FCR compare with those proposed by the Company?

A. The components of the two FCRs can be compared as follows:

1
2
3
4
5
6

Table 2
Components of FCR-16

Component	Georgia Power	Staff
Future Fuel Cost Recovery	1.6376¢	1.6338¢
Prior Period Recovery	0.1972¢	0.1774¢
Total	1.8348¢	1.8112¢

7
8
9

Q. How long should this FCR rate remain in effect?

10

11 A. This rate, which is numbered FCR-16, should remain in effect only through
12 August 2004. By the end of May 2004, the Company should be required to file
13 for a new FCR-17 to take effect September 1, 2004.

14

15 **Q. Why is it important that the Company file for a new FCR to replace FCR-**
16 **16?**

17

18 A. The Company has provided a projection of its costs through calendar year 2005.
19 This projection indicates that if FCR-16 remains in effect beyond September
20 2004, the deferred fuel and purchased power account will grow to an over-
21 recovery of over \$100 million in early 2005 and remain above that level for most
22 of the year. For this reason, I recommend that the Commission require, as a
23 condition for approval of FCR-16, that the Company file for an FCR-17 to be
24 effective September 1, 2004.

25

26 **Q Does this complete your testimony?**

27

28 A. Yes, it does.

Georgia Power Company
 Nuclear Plant Outages November 24, 2002 - December 17, 2002

Unit	Type	Beginning Time	Ending Time	Calculated Duration	Percent Reduction	Distribution Cost of		MWH LOST	Cost
						Closest Month	Closest Month		
VOGTLE 1	D1	11/24/02 5:15 PM	11/24/02 10:18 PM	5.1	53%	\$0.0044	3,091	\$56,210	
VOGTLE 1	U1	11/24/02 10:18 PM	11/30/02 11:59 PM	145.7	100%	\$0.0044	167,532	\$2,588,946	
VOGTLE 1	U1	12/1/02 12:00 AM	12/2/02 1:43 AM	25.7	100%	\$0.0043	29,578	\$457,217	
VOGTLE 1	D1	12/2/02 1:43 AM	12/2/02 2:29 AM	0.8	97%	\$0.0043	858	\$18,100	
VOGTLE 1	U1	12/2/02 2:29 AM	12/2/02 10:27 AM	8.0	100%	\$0.0043	9,166	\$189,239	
VOGTLE 1	D1	12/2/02 10:27 AM	12/5/02 11:00 AM	72.6	68%	\$0.0043	56,684	\$1,147,343	
				257.7			266,909	\$4,457,055	
VOGTLE 2	D1	11/24/02 3:56 PM	11/24/02 7:43 PM	3.8	54%	\$0.0077	2,365	\$27,856	
VOGTLE 2	U1	11/24/02 7:43 PM	11/30/02 11:59 PM	148.3	100%	\$0.0077	170,511	\$2,078,491	
VOGTLE 2	U1	12/1/02 12:00 AM	12/12/02 10:53 PM	286.9	100%	\$0.0046	329,912	\$5,701,372	
VOGTLE 2	D1	12/12/02 10:53 PM	12/17/02 10:00 PM	119.1	55%	\$0.0046	75,343	\$1,171,906	
				558.1			578,131	\$8,979,624	

Exhibit _____ (COK-2)

December 11, 2002

Vogtle Electric Generating Plant

Event Report Submitted to the Institute of Nuclear Power Operations (INPO)
electronically via the Nuclear Network.

“Wrong Chemicals Added to Feedwater System Causes Dual Unit Shutdown”

Wrong Chemicals Added to Feedwater Systems Causes Dual Unit Shutdown

Abstract

On November 24, 2002, both Vogtle units were shutdown from 100% power due to high sodium levels detected in both units' feedwater systems. Investigation revealed that Chemistry personnel had mistakenly added sodium phosphate instead of Methoxypropylamine (MPA) to the condensate chemical injection systems for both units.

Reason for Message

To inform the industry of an event involving the introduction of incorrect chemicals to the steam generators.

Event Date:.....11/24/2002

Unit Name:.....Vogtle Units 1 & 2

NSSS/AE:.....Westinghouse/Bechtel-Southern Company Services

Turbine Manufacturer:.....General Electric

Maintenance Rule Applicability: N/A

Component Information (as applicable):

Description

On November 24, 2002, plant Chemistry Technicians were tasked with adding Methoxypropylamine (MPA) to the Condensate Chemical Injection Systems for both units. Approximately one hour after adding what was thought to be MPA to Unit 2, secondary plant chemistry experienced significantly elevated sodium levels resulting in mandatory shutdown of the unit in accordance with abnormal operating procedures for secondary plant chemistry. While Unit 2 was in the process of shutting down, Unit 1's secondary chemistry started to experience significantly elevated sodium levels resulting in a mandatory shutdown. Further investigation discovered that the chemical added was sodium phosphate.

The Chemistry personnel that added the incorrect chemical were performing the activity for the first time. Although the Chemistry supervisor that was involved in the event had participated in briefings associated with the activity, this individual had never performed the activity. The event started when a recently qualified secondary chemistry technician proceeded to the plant warehouse to obtain MPA. Upon seeing more than one similar looking container of chemicals from the same manufacturer, the technician questioned warehouse personnel concerning procurement documentation. The labeling on this container did not specify the actual chemical composition but did specify a manufacturer's chemical brand number. After reviewing the procurement documentation, the technician incorrectly assumed he had the correct chemical. Upon leaving the

warehouse with the sodium phosphate, the technician was sure that he had obtained the correct chemical. The technician proceeded to the turbine building where he met a senior technician and the crew supervisor to add the chemical to the condensate chemical injection system for Unit 2. The chemical composition of the container was not questioned by the other technician or the crew supervisor and the chemical (sodium phosphate) was added. The senior technician and supervisor then added the chemical (sodium phosphate) to the second unit. Within an hour after adding the chemical, the secondary plant chemistry for both units began to experience significantly elevated sodium levels. The operating crew determined that the chemical injection system was the most likely cause and the injection was terminated immediately. Shutdown of both units commenced in accordance with plant procedures. Inspection of the empty chemical container revealed that sodium phosphate instead of MPA was added.

Both units were shutdown to mode 3 (hot standby) within six hours. Each unit was further cooled down to 110°F and placed in cold shutdown to flush the steam generators and minimize any potential damage.

Cause

The root cause of this event was the failure of the supervisor to obtain the correct procedure for the evolution. The pre-job briefing focused on forklift safety and other safety aspects of the activity and not on the critical aspects of the task. The process of ensuring that the correct chemical was obtained was not discussed. Although a procedure specifying the correct chemical number and brand did exist, involved personnel stated that they were not aware of the procedure, nor did they question the need for a procedure to perform the activity.

Corrective Actions

Shutdown of both units commenced in accordance with plant procedures. The following are the immediate corrective actions that were required to be implemented before the completion of the start-up of both units.

- 1) The secondary side of the steam generators for Unit 1 was drained and flushed two times to reduce sodium concentrations to 20 ppb level. Unit 2 required three drains and flushes to achieve the same sodium concentration level.
- 2) Limitations were established on the allowable concentrations for phosphates in the steam generators based on Reactor Coolant System temperature and reactor power during power ascension.
- 3) The chemical containers in the warehouse were more conspicuously labeled with chemical nomenclature, plant system, and procedure number.

- 4) A warehouse stock number will be assigned to the chemical containers such that pick-lists would be required to obtain them from the warehouse, thus requiring warehouse and chemistry personnel signatures.
- 5) Applicable chemistry procedures were revised to include the complete chemical nomenclature, signoffs for each step specifying the chemical, and an independent verification for the chemical.
- 6) Chemistry and warehouse personnel were briefed on the requirements specified in corrective actions 3-5.

Long term corrective actions for this event are under development. Additional information will be provided when it becomes available.

Safety Significance

Both units were shutdown in accordance with abnormal operating procedures for secondary plant chemistry. No problems were encountered with the shutdown. The actions taken of bringing both units off line and cooling down were to mitigate the potential damage to the steam generators and are consistent with recommendations found in the EPRI Secondary Water Chemistry Guidelines. An evaluation is being performed to consider potential long term impact to the steam generators.



UNITED STATES
NUCLEAR REGULATORY COMMISSION
REGION II
SAM NUNN ATLANTA FEDERAL CENTER
61 FORSYTH STREET SW SUITE 23T85
ATLANTA, GEORGIA 30303-8931

January 3, 2003

Southern Nuclear Operating Company, Inc.
ATTN: Mr. J. Gasser, Vice President
P. O. Box 1295
Birmingham, AL 35201-1295

SUBJECT: VOGTLE ELECTRIC GENERATING PLANT - NRC PROBLEM
IDENTIFICATION AND RESOLUTION INSPECTION REPORT
NOS. 50-424/02-05 AND 50-425/02-05

Dear Mr. Gasser:

On December 6, 2002, the NRC completed a team inspection at the Vogtle Electric Generating Plant, the enclosed report documents the inspection findings, which were discussed with Mr. George Frederick and other members of your staff during an exit meeting December 5, 2002.

The inspection was an examination of activities conducted under your license as they relate to the identification and resolution of problems, and compliance with the Commission's rules and regulations and with the conditions of your operating license. Within these areas, the inspection involved examination of selected procedures and representative records, observations of activities, and interviews with personnel.

On the basis of the sample selected for review, there were no findings of significance identified. The team concluded that problems were properly identified, evaluated, and resolved within the problem identification and resolution programs. A very low threshold for entering problems into your corrective action program was observed. However, during the inspection, examples of minor problems were identified, including conditions adverse to quality that were not being entered into the corrective action program and narrowly focused corrective actions. Also, human performance errors contributed to two recent manual reactor trips and a dual unit shutdown.

In accordance with 10 CFR 2.790 of the NRC's "Rules of Practice," a copy of this letter and its enclosure will be available electronically for public inspection in the NRC Public Document Room or from the Publicly Available Records (PARS) component of NRC's document system (ADAMS).

SNC

2

ADAMS is accessible from the NRC Web site at <http://www.nrc.gov/reading-rm/adams.html> (the Public Electronic Reading Room).

Sincerely,

/RAI

Brian R. Bonser, Chief
Reactor Projects Branch 2
Division of Reactor Projects

Docket Nos. 50-424 and 50-425
License Nos. NPF-68 and NPF-81

Enclosure: NRC Inspection Report 50-424/02-05 and 50-425/02-05

cc w/encl: (Seepage 3)

SNC

3

cc w/encl:

J. D. Woodard
Executive Vice President
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

Resident Manager
Oglethorpe Power Corporation
Alvin W. Vogtle Nuclear Plant
Electronic Mail Distribution

G. R. Frederick
General Manager, Plant Vogtle
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

Charles A. Patrizia, Esq.
Paul, Hastings, Janofsky & Walker
10th Floor
1299 Pennsylvania Avenue
Washington, D. C. 20004-9500

N. J. Stringfellow
Manager-Licensing
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

Arthur H. Dombay, Esq.
Troutman Sanders
NationsBank Plaza
600 Peachtree Street, NE, Suite 5200
Atlanta, GA 30308-2216

Director, Consumers' Utility Counsel
Division
Governor's Office of Consumer Affairs
2 M. L. King, Jr. Drive
Plaza Level East; Suite 356
Atlanta, GA 30334-4600

Senior Engineer - Power Supply
Municipal Electric Authority
of Georgia
Electronic Mail Distribution

Office of Planning and Budget
Room 615B
270 Washington Street, SW
Atlanta, GA 30334

Distribution w/encl: (See page 4)

Office of the County Commissioner
Burke County Commission
Waynesboro, GA 30830

cc w/encl: Continued see next page
cc w/encl: Continued
Director, Department of Natural Resources
205 Butler Street, SE, Suite 1252
Atlanta, GA 30334

Manager, Radioactive Materials Program
Department of Natural Resources
Electronic Mail Distribution

Attorney General
Law Department
132 Judicial Building
Atlanta, GA 30334

SNC

4

Distribution w/encl:
F. Rinaldi, NRR
RIDSNRRDIPMLIPB
PUBLIC

PUBLIC DOCUMENT (circle one): YES

OFFICE	RII:DRP	RII:DRP	RII:DRS						
SIGNATURE	by e-mail	by e-mail	by e-mail						
NAME	TJohnson	TMorrissey	RMoore						
DATE	12/30/2002	12/26/2002	12/30/2002						
E-MAIL COPY?	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO

OFFICIAL RECORD COPY

DOCUMENT NAME: C:\ORPCheckout\FileNET\ML030060145.wpd

U.S. NUCLEAR REGULATORY COMMISSION

REGION II

Docket Nos. 50-424 and 50-425

License Nos. NPF-68 and NPF-81

Report Nos: 50-424/02-05 and 50-425/02-05

Licensee: Southern Nuclear Operating Company, Inc. (SNC)

Facility: Vogtle Electric Generating Plant Units 1 and 2

Location: 7821 River Road
Waynesboro, GA 30830

Dates: November 12-15, December 2-6, 2002

Inspectors: T. Johnson (Lead Inspector), Farley Senior Resident
Inspector
R. Moore, Reactor Inspector, Region II
T. Morrissey, Vogtle Resident Inspector

Approved by: Brian R. Bonser, Chief
Reactor Projects Branch 2
Division of Reactor Projects

Enclosure

SUMMARY OF FINDINGS

IR 05000424-02-05, IR 05000425-02-05, on November 12-15, and December 2-6, 2002, Southern Nuclear Operating Company; Vogtle Electric Generating Plant, Units 1 and 2, biennial baseline inspection of the identification and resolution of problems.

The inspection was conducted by a senior resident inspector, a resident inspector, and a regional reactor inspector. The inspection focused on corrective action program performance in the period since the previous inspection in January 2001. No findings of significance were identified.

Identification and Resolution of Problems

Overall, the licensee's Corrective Action Program (CAP) was effective at identifying, evaluating, and correcting problems. The threshold for entering problems into the CAP was low, resulting in a large number of Condition Reports (CRs). Problems entered into the CAP were adequately evaluated and appropriate actions were taken to resolve the problem. Recent events, including two reactor trips during low power feed water operations, and a dual unit shutdown due to secondary chemistry problems, were caused in part by human performance errors combined with weak supervisory oversight. The licensee is currently addressing these common root causes and developing corrective actions.

Some instances of missed problem identification were noted. System engineers were found to use the CAP effectively to address equipment issues. Quality Assurance organization audits were effective in identifying issues. Self-assessments were appropriate and findings were entered into the CAP. A safety conscious work environment was found where employees felt free to raise safety issues in CRs or the employee concerns program.

REPORT DETAILS

4. OTHER ACTIVITIES (OA)

4OA2 Problem Identification and Resolution (PI&R)

a. Effectiveness of Problem Identification

(1) Inspection Scope:

The inspectors reviewed issues and items selected across the seven cornerstones of safety that were either documented in NRC inspection reports or entered into the licensee's corrective action program (CAP) since the last performance of an NRC PI&R inspection in January 2001 (Inspection Report (IR) No. 50-424 and 425/2001-02). The inspectors assessed whether these items were being properly identified, characterized, and entered into the CAP for evaluation and resolution. The inspectors discussed PI&R observations from the baseline NRC inspection program with the resident inspectors.

The inspectors reviewed condition reports (CRs) for risk significant systems and discussed them with the responsible system engineer to determine whether problems were effectively identified and evaluated. The risk significant systems the inspectors reviewed included the following: Emergency Diesel Generator (EDG), electrical power, Residual Heat Removal (RHR), Safety Injection (SI), Component Cooling Water (CCW), Nuclear Service Cooling Water (NSCW), and Auxiliary Feedwater (AFW). A walkdown of each system was conducted to assess the material condition and determine if any unidentified degraded equipment conditions existed. The walkdowns were conducted with the system engineer or discussed with the system engineer after the walkdown. The condition of the system, past performance issues, and any planned modifications were discussed. System health reports were also reviewed.

The inspectors verified that problems in CRs were properly evaluated using the Maintenance Rule when appropriate. Selected maintenance work orders were reviewed to verify proper classification of deficiencies as either work orders or CRs.

The inspectors reviewed 15 licensee operating experience (OE) items to determine if they were appropriately evaluated for applicability and if identified problems were entered into the CAP.

During the inspection ongoing plant activities were reviewed including a review of the following: shift turnover meetings, plant status and plan of the day meetings, surveillance testing and maintenance, operational activities including unit trip recovery, startup, and power operation, a Safety Review Board (SRB) meeting, a Human Performance Review Board (HPRB) meeting, and a Plant Review Board (PRB) meeting; operating logs and the Major Problem Status Report (June 2002); and, discussion of issues with plant employees. The inspectors spot-checked completed technical specification surveillances for accuracy and timeliness. In addition, maintenance scheduling was reviewed to verify appropriate risk management was utilized. A sampling of maintenance work orders (MWOs) from calendar years 2001 and 2002 were reviewed to verify proper classification of deficiencies as either work orders or

CRs. The inspectors attended the daily work control meeting to evaluate the interfaces between the work control process and the CAP. Several equipment problems discussed during the plan of the day meetings were selected by the inspectors to verify the issues had been entered into the CAP, if necessary.

The inspectors reviewed self-assessment reports, audit reports, internal assessment reports, HPRB data, and minutes of the PRB and SRB meetings to determine if oversight activities were effective and if self-identified issues were appropriately entered into the CAP. Documents reviewed are listed in the attachment.

(2) Issues:

The licensee's program for identification of problems was effective and provided a suitable mechanism for the identification and documentation of plant problems. The threshold for entering issues was low and employees were encouraged to enter items. Initiators of CRs were from all plant groups which demonstrated the plant staff was familiar and involved with the corrective action program. However, the inspectors found several instances where minor housekeeping problems, fire protection deficiencies, and equipment material issues were not documented in the CAP. Examples included AFW system oil/water leaks, low oil bubbler level, valve position labeling, RHR Limitorque plastic cover, area housekeeping, and fire protection issues. When these issues were identified to the licensee, appropriate actions were taken.

Quality Assurance (QA) group audits were effective in identifying issues. The scope of PRB and SRB meetings was consistent with the documented charter for those activities and addressed CRs, procedure changes, license document changes and modifications in a thorough and questioning manner. The HPRB process provided valuable feedback for the selected human performance related CRs.

As documented in IR 50-424 and 425/2001-02, some issues from the assessments were not entered into the CAP. During this inspection, the inspectors found that self-assessments of the CAP were appropriately scoped and issues identified during the self-assessments were properly entered into the CAP. Self-assessments were performed by most departments.

The licensee was effective in identifying and placing OE issues into the CAP. The inspectors found several examples of actions necessary to address OE issues not entered and tracked in the CAP. In these cases, necessary actions were the responsibility of a cognizant individual, such as a system engineer.

b. Prioritization and Evaluation of Issues

(1) Inspection Scope

The inspectors reviewed the licensee's quarterly trend reports to determine whether identified trends were placed in the CAP. The inspectors also reviewed the Major Problem Status Report (June 2002) and selected completed CRs to determine whether the conditions identified had been resolved. The licensee classified CRs on safety significance ranging from Severity Level (SL) 1 (high significance) through SL 5 (little or no significance). All SL 3 and above CRs required a formal root cause determination.

During the period reviewed, several SL 2 CRs for plant trips were issued. The inspectors reviewed these SL 2 CRs and selected SL 3, SL 4, and SL 5 CRs. A sample of voided CRs was also reviewed to verify they were voided for appropriate reasons.

(2) Issues:

The licensee was generally effective in the use of trending, problem status reports, and SL classification of CRs to prioritize and evaluate issues. Quarterly trend report issues were entered into the CR program as SL 3 CRs and were appropriately evaluated. Classification levels were appropriate for the sample of CRs reviewed.

A concern with the licensee's resolution of configuration control problems was identified in IR 50-424 and 425/01-02. The effectiveness of corrective actions was limited and the condition of excessive mis-positions was not captured in an overall trend CR. Therefore, a scope analysis and comprehensive corrective action plan had not been developed. In response to this concern, the licensee initiated CR 2001000135 which resulted in the licensee performing a scope analysis and developing a comprehensive corrective action plan. The inspectors found that the corrective actions in this plan were extensive and included increased management oversight, training, individual evaluations of mis-position occurrences, benchmarking mis-positions at another nuclear station, a place-keeping policy for procedures which manipulate components, and post job briefings to specifically address configuration restoration. Additionally, "valve, breaker, switch mis-positions" were tracked as an area of interest in the Station Quarterly Trend Report.

The inspectors identified that CRs 2002002570 and 2002002796 did not address all the root causes. CR 2002002570, a SL 3 CR regarding a maintenance preventable functional failure, did not properly address the human performance root cause. The licensee documented this issue in the CAP as CR 2002003540. CR 2002002796 concerned a personnel error (wrong train event) during surveillance testing. During the HPRB, the licensee also identified that the root cause and corrective actions were narrowly focused. The licensee took actions for additional review of the CR.

c. Effectiveness of Corrective Actions

(1) Inspection Scope:

The inspectors reviewed root cause evaluations, corrective actions, the backlog of open items and actions items, and selected CRs to determine if appropriate corrective actions were documented, assigned, and implemented. This included verification of Action and Open Item Tracking activities and maintenance work orders or modification packages which implemented corrective actions. Where possible field verification of corrective actions was performed. The inspectors attended an HPRB meeting.

The inspectors reviewed licensee actions relative to two reactor trips, Unit 1 on April 20, 2002, and Unit 2 on November 13, 2002, caused partly by human error. The inspectors were also briefed by the licensee of an on-going event investigation of a forced dual unit shutdown on November 24, 2002, due to secondary chemistry problems. The inspectors reviewed the related CRs, event investigations, trends, and selected

corrective actions to evaluate effectiveness. The inspectors also attended several event investigation meetings associated with the Unit 2 reactor trip.

(2) Issues:

In general, corrective actions were effective. System engineers were knowledgeable of equipment issues and effectively used the CAP to deal with equipment issues. The inspectors monitored the effectiveness of corrective actions and concluded the backlog of open items and action items were manageable.

The Open and Action Item Tracking processes were effective in verifying the completion of specified corrective actions in CRs and LERs. The inspectors were able to verify that the specified corrective actions were performed. With respect to configuration control issues discussed in the previous P&IR report, although mis-positioning continued to occur, the trending information showed improvement which indicated the corrective actions were having a positive effect on station activities.

The root causes for two unit trips and the dual unit shutdown were similar. This included procedural non compliances (not following the procedure or unaware of procedure existence) and weak supervisory oversight. The oversight weaknesses included missed or weak pre-job briefings, conducting risk significant activities in parallel, weak command and control, and poor communications. While some initiatives had been implemented, the licensee had not yet achieved positive results from their corrective actions.

The inspectors found the multi-discipline event team assembled for the most recent Unit 2 reactor trip was effective in developing corrective actions. The event team appropriately reviewed the effectiveness of the corrective actions associated with a similarly caused trip of Unit 1. The inspectors found the corrective actions associated with the Unit 1 trip were adequate. However, the corrective actions focused primarily on the specifics of the trip. Operator performance, including procedure use during startup and lower power feed water operations was not addressed. Also, there were no corrective actions relative to supervisory performance or command and control expectations. The inspectors characterized this as a missed opportunity.

d. Assessment of Safety-Conscious Work Environment

(1) Inspection Scope:

The inspectors assessed if any conditions existed causing employees' reluctance to raise safety issues. This included identifying deficient conditions through the CAP and the understanding and use of the employee concerns program (ECP). The inspectors also reviewed the ECP procedure and a summary of employee concerns and interviewed the ECP supervisor to assess visibility of the program.

(2) Issues:

The inspectors determined the licensee had established and maintained a safety-conscious work environment as evidenced by the number of CRs written, a visible ECP, and the results of the NRC discussions during the course of the inspection.

All employees were aware of the process and the location and accessibility of the ECP coordinator. The inspectors concluded that employees felt free to raise issues.

40A6 Management Meetings

Exit Meeting Summary

Inspectors presented the inspection results to members of licensee management at the conclusion of the inspection on December 5, 2002. The licensee acknowledged the findings presented. No proprietary information was identified.

SUPPLEMENTAL INFORMATION
PARTIAL LIST OF PERSONS CONTACTED

Licensee

W. Bargeron, Plant Support Assistant General Manager
W. Burmeister, Manager Engineering Support
G. Frederick, Plant General Manager
T. Petrak, Maintenance Supervisor
P. Rushton, Plant Operations Assistant General Manager
M. Sheibani, NSAC Supervisor
T. Tynan, Operations Manager

LIST OF DOCUMENTS REVIEWED

Licensee Procedures:

00150-C, Condition Reporting and Tracking System
80014-C, Handling of Condition Reports for Deficient Conditions
80016-C, Trend Identification and Reporting
00040-C, Self Assessment Program
00414-C, Operating Experience Program
VSAER-WP-03, Safety Audit and Engineering Review Field Audits
VSAER-WP-05, Annual SAER Department Assessment
00058-C, Root Cause Determination
00409-C, Action Item, Open Item, and Commitment Tracking
VNS-AP-16, Condition Reporting and Tracking System
SNOC Concerns Program Procedure
00057-C, Event Investigation
50028-C, Engineering Maintenance Rule Implementation
50023-C, System Health and Monitoring Program
00354-C, Maintenance Scheduling
29540-C, Risk Assessment Monitoring
29542-C, Shutdown Risk Assessment
10000-C, Conduct of Operations
00002-C, Plant Review Board - Duties and Responsibilities
VSRB-05, Southern Nuclear Vogtle Project Support, Safety Review Board
00056-C, 10 CFR 50.59 Screening and Evaluations
28707-C, 480 Volt Air Circuit Breaker Maintenance and 60 Month Check
00404-C, Surveillance Test Program
00409-C, Action Item, Open Item, and Commitment Tracking
10024-C, Equipment Troubleshooting
81060-C, Open Item/Commitment Tracking Program Coordination
VSAER-WP-03, Safety Audit and Engineering Review Field Audits

Operating Experience:

IN 2001-09, Main Feedwater System Degradation in Safety-Related ASME Code Class 2
Piping inside the Containment of a Pressurized Water Reactor

IN 2002-09, Potential for Top Nozzle Separation and Dropping of a Certain Type of Westinghouse Fuel Assembly
 IN 2002-24, Potential Problems with Heat Collectors on Fire Protection Sprinklers
 IN 2002-25, Challenges to Licensees' Ability to Provide Prompt Public Notification and Information During an Emergency Preparedness Event
 IN 2002-02, Supplement 1, Recent Experience with Plugged Steam Generator Tubes
 IN 2002-18, Effect of Adding Gas into Water Storage Tanks on the Net Positive Suction Head for Pumps
 SER 2-01, EDG Failure Resulting from Inadequate Performance Monitoring and Inadequate Response to Symptoms of Impending Failure
 SER 3-02, Workers Exit Plant Site with Detectable External Radioactive Contamination
 SER 5-01, 4-kV Breaker Failure, Switchgear Fire and Turbine Generator Damage
 SEN 220, Pressure Boundary Leakage at Palisades
 SEN 226, Stress Corrosion Cracking on a Portion of Safety Injection System Piping
 SEN 230, Pressurizer Spray Valve Failure Resulting in Reactor Scram and Safety Injection
 RIS 01-015, Performance of DC- Powered Motor-Operated Valve Actuators
 RIS 01-009, Control of Hazard Barriers
 OE 14513, Concern with Boron Concentration in Mode 3 below P-11 with SI Blocked

Condition Reports:

2001000203	2001002960	2001000162	2001001064	2001000434	2001001069
2001000468	2001001106	2001000598	2001001837	2001001460	2001001853
2001000727	2001002194	2001000529	2001002198	2001000533	2001002246
2001000970	2002000103	2001000971	2002001700	2001001443	2002002212
2001001444	2002002645	2001001514	2001003040	2001001516	2002000744
2001001582	2002000745	2001002097	2002000856	2001002951	2001000006
2001001580	2001001704	2001000165	2001000464	2001000581	2001002138
2001001907	2001002139	2001000960	2001002142	2002000319	2001002141
2001000681	2002000090	2001000178	2002000264	2002000301	2001000043
2001000132	2001000299	2001000307	2002002295	2001000310	2001000423
2001000519	2001003034	2001000723	2001002083	2002000723	2002001319
2000001563	2001000031	2001000113	2001000501	2001001022	2001002604
2002000107	2002000518	2002002281	2002001328	2001000361	2002002581
2002003295	2002002023	2002001647	2002001371	2002000589	2002002430
2002002685	2002001992	2002002302	2002002429	2002001841	2002002122
2002002224	2001000988	2001001061	2001001686	2001002177	2001002250
2001002570	2001002711	2001002771	2002000088	2002000431	2002000756
2002000859	2002001062	2002001088	2002001129	2002001299	2002001540
2002001655	2002001837	2002002385			

Maintenance Work Orders:

Maintenance Work Orders for SI, RHR, AFW, EDG, CCW, NSCW, AC power

10101119	20200276	20100832	20101733	20101413	20102735
10101119	20200276	20102735	20101413	20101733	10100044
10100539	10101390	10101430	10101639	10102299	10102307
10103500	10200764	10101084	20102150		

Licensee Audits and Self-Assessments:

SAER Audit of Corrective Actions, OP21-02/15, VSAER-2002-079
 SAER Audit of Corrective Actions, OP21-01/01, VSAER-2001-013

SAER Audit of Corrective Actions, OP21-00/14, VSAER-2000-077
 SAER Audit of Corrective Actions, OP21-02/01, VSAER-2002-019
 SAER Audit of Corrective Actions, OP21-01/16, VSAER-2001-071
 SAER Audit of Outage Activities, OP06/16/17/25/26-01/08, VSAER-2001-039
 SAER Audit of Fire Protection Program, OP20-02/11, VSAER-2002-062
 Count Room and Chemistry Self-Assessment, NOH-02449, July 2002
 Maintenance Fire Protection Self-Assessment, NOM-02252, May 2002
 Training Department Self-Assessment, February 2002
 Health Physics Self-Assessment, NOH-02452, July 2002
 Engineering Support Department Self-Assessment, NOE-03480, November 2001
 Equipment Reliability Self-Assessment, NOE-03493, July 2002
 2002 Operations Self Assessment, NOP 01357, June 2002

Safety Review Board (corporate) Meeting Minutes

Major Meetings: 02-02, 02-03, 02-05, 01-02, 01-04, 01-05, 01-08

Plant Safety Review Board (station) Minutes

9/11/02, 9/10/02, 8/30/02, 8/27/02, 8/20/02, 8/13/02

NRC Violations

NCV 50-424,425/00-05-02 (CR 2000001563)
 NCV 50-424,425/00-06-01 (CR 2001000521)
 NCV 50-424,425/01-03-01 (CR 2001000477)
 NCV 50-424,425/01-03-02 (CR 2001000694)
 NCV 50-424,425/01-08-01 (CR 2001002851)
 NCV 50-424,425/02-02-01 (CR 2002001165, 2002001172, 2002001322)
 NCV 50-424,425/02-02-02 (CR 2002001346, 2002001392, 2002001697)
 NCV 50-424,425/02-02-03 (CR 2002001251)
 NCV 50-424,425/02-02-04 (CR 20020000723, 2002001223)

Vogtle Quarterly Trend Reports

May - July, 2002
 February - April, 2002
 November, 2001 - January 2002
 August - October, 2001
 May - July, 2001

LERs, Event Investigation Reports (EIR)

LER 1-2001-001, Unit 1 Reactor Trip Due to Loss of Generator Excitation
 EIR 1-2003-03, Reactor Trip due to Generator Excitation Loss
 LER 1-2002-001, Improperly Wired Interlock Affects ECCS Re-circulation Valve
 LER 2-2001-001, Reactor Trip While Testing Main Feedwater Pump Trip Signals
 EIR 2-2001-01, Reactor Trip Due to Loss of Feedwater Flow
 LER 1-2002-003, Loss of Main Feedwater ESF Actuation and Manual Reactor Trip
 EIR 1-2002-001, Loss of Main Feedwater and Manual Reactor Trip
 LER 1-2002-002, Containment Isolation Valve Rendered Inoperable
 EIR 2-2002-002, Both Units Shutdown Due to Wrong Chemicals Added to Feed Systems
 EIR 2-2002-001, Manual Reactor Trip Due to SG#3 HI-HI Level

GEORGIA POWER COMPANY
PROJECTED STATEMENTS OF CASH FLOWS
For the Years Ended December 31, 2002, 2003 and 2004
(\$ in thousands)

	<u>2002</u>	<u>2003</u>	<u>2004</u>
Investing Activities:			
Gross property additions	(970,694)	(751,428)	(808,723)
Other	<u>(34,287)</u>	<u>(6,393)</u>	<u>(5,513)</u>
Net cash needed for investing activities	(1,004,981)	(757,821)	(814,236)
 Operating Activities:			
Net income before preferred stock dividends	585,672	603,457	624,599
Adjustments to reconcile net income to net cash provided from operating activities --			
Depreciation and amortization	555,183	557,792	573,518
Amortization of Regulatory Liability	(112,132)	(112,132)	(112,132)
Deferred income taxes and investment tax credits, net	8,901	29,810	63,780
Other, net	(855)	(19,585)	(96,040)
Changes in certain current assets and liabilities --			
Receivables and payables, net	(1,478)	(29,528)	(14,669)
Fossil fuel stock	52,759	20,000	0
Materials and supplies	238	20,000	(3,670)
Collections of under recovered fuel cost	125,666	35,796	0
Other	40,242	57,680	60,523
Payment of preferred stock dividends	(672)	(672)	(672)
Payment of common stock dividends	<u>(542,900)</u>	<u>(565,100)</u>	<u>(577,800)</u>
Net cash provided from operating activities after dividends	710,624	597,518	517,437
Net cash shortfall before financing activities	(294,357)	(160,303)	(296,799)
 Financing Activities:			
Proceeds from Security Sales			
Senior notes	450,000	500,000	400,000
Preferred securities	<u>750,000</u>	<u>0</u>	<u>0</u>
Total Proceeds	1,200,000	500,000	400,000
Security Retirements at Maturity or by Refunding			
Senior notes	(300,000)	(350,000)	(100,000)
Preferred securities	<u>(589,250)</u>	<u>0</u>	<u>0</u>
Total Redemptions	(889,250)	(350,000)	(100,000)
Net New Money Provided from Long Term Security Transactions	310,750	150,000	300,000
 Other Financing Activities:			
Capital contributions from parent company	127,000	21,000	118,000
Capital distributions to parent company from Wansley CC sale	(200,000)	0	0
(Decrease) increase in notes payable, net	(349,592)	1,429	(110,898)
Sale of Plant Wansley Combined Cycles	415,498	0	0
Net Change in Cash and Cash Equivalents	16,661	0	0
Other	<u>(25,960)</u>	<u>(12,126)</u>	<u>(10,303)</u>
Net cash provided from financing activities	294,357	160,303	296,799

**Georgia Power Company
Deferred Fuel and Purchased Power Costs, June 2001 - August 2003**

	A	B	C	D	E	F	G
	Revenues	Expenses	Economy Credits	Adjustments	Carrying Cost Rate	Carrying Charge	Cumulative Under-Recovery
May-01							(91,680,904)
Jun-01	144,185,816	171,583,570					(119,078,658)
Jul-01	119,116,636	162,276,288					(162,238,309)
Aug-01	168,025,010	216,715,493		151,650 A			(211,080,443)
Sep-01	130,665,495	113,777,375					(194,192,323)
Oct-01	111,665,592	111,531,531					(194,058,262)
Nov-01	112,363,239	89,347,354		1,293,681 B			(171,042,377)
Dec-01	107,859,868	96,985,990	70		12.94%	1,067,825	(161,462,111)
Jan-02	116,483,276	103,122,559	350.54		12.52%	954,326	(149,168,868)
Feb-02	107,209,682	86,657,187	37.52		11.92%	789,231	(129,570,661)
Mar-02	109,470,093	104,810,498	170.65		11.85%	761,430	(125,700,127)
Apr-02	117,593,943	115,827,176	102	852,804 C	11.85%	790,334	(125,547,492)
May-02	117,768,365	120,389,654	352		12.32%	809,060	(128,958,763)
Jun-02	135,284,868	129,173,596	164	597,250 D	12.28%	761,061	(124,253,637)
Jul-02	151,735,853	161,573,530	116		11.99%	833,852	(134,852,258)
Aug-02	147,861,696	152,117,554	204		12.10%	901,693	(139,941,763)
Sep-02	143,523,356	134,833,013	(16)		12.61%	849,375	(132,153,128)
Oct-02	125,071,270	126,541,548	433		12.58%	872,521	(134,472,347)
Nov-02	119,901,258	111,650,518	2,341		12.70%	800,670	(127,091,787)
Dec-02	130,323,587	119,307,007	884	(13,436,679) E	12.33%	655,722	(103,438,315)
Jan-03	134,797,343	145,899,908	118		12.41%	740,362	(115,196,483)
Feb-03	128,947,249	112,281,330	61		12.58%	638,009	(99,270,865)
Mar-03	116,921,898	110,190,374	7		12.58%	598,846	(93,177,342)
Apr-03	116,518,422	127,824,389	41		12.58%	675,357	(105,082,114)
May-03	98,925,486	98,401,231			12.58%	676,328	(105,233,216)
Jun-03 e	110,423,438	114,016,747			12.58%	703,769	(109,502,853)
Jul-03 e	142,794,800	161,422,007	330,000		12.58%	825,887	(128,503,829)
Aug-03 e	148,418,143	160,625,198	220,000		12.58%		(141,316,771)

Source: Georgia Power Monthly Fuel Cost Recovery Reports

A Consists of the following adjustments reflected in August 2001 on the Report of Retail Fuel Cost Recovery:

Prior Period adjustment to CSS booked economy sales (booked 6/01)	158,078
Prior period adjustment to economy credit calculation (booked 8/01)	(6,323)
Correction to economy sales credit calculation (booked 7/01)	602
CSS booked economy credit (booked 11/01)	<u>(709)</u>
	151,648

- B** Consists of December 2001 reconciling items and prior period economy credits.
C Consists of April 2002 reconciling items and economy credits.
D Consists of June 2002 reconciling items and economy credits.
E Consists of disallowance for nuclear plant outages.



**BEFORE THE
GEORGIA PUBLIC SERVICE COMMISSION**

In the Matter of :

**APPLICATION OF THE GEORGIA)
POWER COMPANY TO INCREASE)
THE FUEL COST RECOVERY ALLOWANCE)
PURSUANT TO O.C.G.A. § 46-2-26)**

DOCKET NO. 17066-U

2 2 2004

**DIRECT TESTIMONY AND EXHIBITS
OF
CHARLES W. KING
ON BEHALF OF
THE COMMISSION ADVERSARY STAFF**

JULY 21, 2003

CONTENTS

I. Introduction.....1

II. Summary.....2

III. Plant Vogtle Outages.....3

IV. Carrying Charge – January 2002 through August 2003.....6

V. Carrying Charge – September 2003 through August 2004.....7

VI. Conclusion.....12

Attachment 1.....Resume of Charles W. King

Attachment 2.....Appearances of Charles W. King before Regulatory Agencies

Exhibits

Exhibit ____ (CWK-1).....Nuclear Plant Outages November 24, 2002 – December 17, 2002

Exhibit ____ (CWK-2).....Event Report Submitted to the Institute of Nuclear Power Operators

Exhibit ____ (CWK-3).....Nuclear Regulatory Commission “Vogtle Electric Generation Plant – NRC Problem Identification and Resolution Inspection Report”

Exhibit ____ (CWK-4).....Predicted Statements of Cash Flows, Georgia Power Company

Exhibit ____ (CWK-5).....Deferred Fuel and Purchased Power Costs, June 2001 – August 2003

**DIRECT TESTIMONY OF
CHARLES W. KING**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32

I. Introduction

Q. Please state your name, position and business address.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. Please describe Snavely King.

A. Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 12 economists, accountants, engineers and cost analysts. Most of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 33-year history, members of the firm have participated in over 1,000 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. For whom are you appearing in this proceeding?

A. I am appearing on behalf of the Adversary Staff of the Georgia Public Service Commission ("Adversary Staff").

Q. Have you prepared a summary of your qualifications and experience?

A. Yes. Attachment 1 is a summary of my qualifications and experience.

1 Q. **Have you previously submitted testimony in regulatory proceedings?**

2

3 A. Yes. Attachment 2 is a tabulation of my appearances as an expert witness before
4 state and federal regulatory agencies.

5

6 Q. **What is the objective of your testimony?**

7

8 A. The objective of my testimony is to present the Adversary Staff's evaluation of
9 the application of the Georgia Power Company ("Georgia Power" or "the
10 Company") for a revision in its Fuel Cost Recovery ("FCR") rate and to
11 recommend an alternative rate if it appears appropriate.

12

13 **II. Summary**

14

15 Q. **What FCR rate does the Company propose?**

16

17 A. Georgia Power proposes to increase the average FCR rate from its current (FCR-
18 15) level of 1.6766 cents per kWh to a new (FCR-16) rate of 1.8348 cents per
19 kWh.

20

21 Q. **What are the components of this new rate?**

22

23 A. There are two components. The first is 1.6376 cents per kWh to recover the costs
24 of fuel and net purchased power that the Company projects it will incur during the
25 12-month period ending August 31, 2004. The second is the recovery, over a 12-
26 month period, of \$157,111,000 in fuel costs that the Company has claimed it will
27 have under-recovered as of August 31, 2003. This recovery of deferred costs
28 accounts for 0.1972 cents per kWh.

29

30 Q. **What FCR rate does the Adversary Staff recommend?**

31

1 A. The Adversary Staff recommends an average FCR rate of 1.8112 cents per kWh
2 for the 12-month period ending August 31, 2004. This rate consists of 1.6338
3 cents for forecast fuel and purchase power costs and .1774 cents to recover prior
4 period under-recoveries.

5

6 **Q. What accounts for the .0236 cent per kWh difference between the average**
7 **FCR rate sought by the Company and that recommended by the Adversary**
8 **Staff?**

9

10 A. The following elements account for the difference between the Company's and
11 the Adversary Staff's recommended FCR rate:

- 12 • Disallowance of \$13,436,679 plus carrying charges for the added costs
13 imposed by a series of unplanned outages at Plant Vogtle in late November
14 and early December 2002;
- 15 • Reduction of the equity portion of the composite cost of capital used as the
16 carrying charge prior to August 2003 from 12.5 percent to 11.475 percent; and
- 17 • Reduction of the carrying charge rate going forward beginning September
18 2003 from the Company's composite cost of capital to its cost of short-term
19 credit.

20

21 **III. Plant Vogtle Outages**

22

23 **Q. What are the Vogtle plant outages to which you have referred?**

24

25 A. On November 24, 2002, the two Vogtle nuclear units were shut down, and for the
26 next three weeks they scarcely operated. Between November 24 and December
27 17, 2002, Unit 1 was totally out of service 179 hours and partially out of service
28 another 78 hours. Unit 2 was totally out of service 435 hours and partially out of
29 service another 123 hours. This means that Unit 1 was either totally or partially
30 down 11 out of the 26 days during this period, and Unit 2 was out of service,

1 either totally or partially, 24 out of the 26 days. Exhibit____(CWK-1) is a
2 summary of these outages.

3
4 **Q. What was the cause of these outages?**

5
6 A. I have attached two reports submitted by the Company in response to STF-5-7,
7 Docket Number 13711-U, pertaining to these outages. The first, which I have
8 labeled Exhibit____(CWK-2), is an Event Report titled "Wrong Chemicals
9 Added to Feedwater System Causes Dual Unit Shutdown." This report was
10 submitted electronically on December 11, 2002 to the Institute of Nuclear Power
11 Operations. The second page describes the cause:

12
13 The root cause of this event was the failure of the supervisor to obtain the
14 correct procedure for the evolution. The pre-job briefing focused on
15 forklift safety and other safety aspects of the activity and not on the
16 critical aspects of the task. The process of ensuring that the correct
17 chemical was obtained was not discussed. Although a procedure
18 specifying the correct chemical number and brand did exist, involved
19 personnel stated that they were not aware of the procedure, nor did they
20 question the need for a procedure to perform the activity.
21

22 The second report, labeled Exhibit____(CWK-3), is the Nuclear Regulatory
23 Commission's "Problem Identification and Resolution Report," dated January 3,
24 2003. Page 4 contains the following conclusion:

25
26 The root causes for two unit trips and the dual unit shutdown were similar.
27 This included procedural non compliances (not following the procedure or
28 unaware of procedure existence) and weak supervisory oversight. The
29 oversight weaknesses included missed or weak pre-job briefings,
30 conducting risk significant activities in parallel, weak command and
31 control, and poor communications. While some initiatives had been
32 implemented, the licensee had not yet achieved positive results from their
33 corrective actions.
34

35 **Q. What is the relevance of these conclusions to the FCR?**
36

1 A. The NRC concluded that poor management was the root cause of these outages.
2 Georgia Power should not be permitted to pass through to ratepayers the added
3 costs that result from the inadequacies of management. Due to management's
4 clearly imprudent conduct in failing to properly manage Plant Vogtle to avoid the
5 series of unplanned outages that occurred in late November and early December
6 2002, I recommend that Georgia Power bear the added fuel and purchased power
7 costs to replace the energy that this plant could have produced.

8

9 **Q. Have you calculated the added fuel and purchased power costs associated**
10 **with the outages of the two Vogtle plants?**

11

12 A. Yes. Nuclear units are very expensive to build but quite cheap to run. Indeed, the
13 added cost to operate the Vogtle units is only about 0.4 cents per kWh, consisting
14 entirely of nuclear fuel. For this reason, the Vogtle units should operate all of the
15 time except when taken out of service for refueling or scheduled maintenance.
16 When they are not operating, other more expensive generating plants must
17 provide the power that the Vogtle plants would otherwise provide. Not just the
18 substitute base load plants, but all plants in the system must move up on the
19 economic dispatch schedule. When nuclear base load units are not operating,
20 other low-cost base load units cannot handle the base load, so more expensive
21 cycling plants fill in. When the cycling plants are not available, very expensive
22 peaker plants must provide the cycling power. The entire chain of generating
23 resources moves from less expensive to more expensive generation. Since Plant
24 Vogtle has the lowest variable cost of any generating resource available to
25 Georgia Power, when it goes out, every kWh on the system becomes more
26 expensive to produce.

27

28 The measure of the cost of losing generating resources at any given time is the
29 "system lambda." The system lambda reflects the most expensive generating
30 resource required to serve the load on the system at any given hour. The measure

1 of the cost of losing any generating resource is the difference between that
2 resource's marginal operating cost and the system lambda.

3
4 To compute the cost of the lost Vogtle generating capability, I have multiplied the
5 lost capacity of each Vogtle unit during its outage by the difference between the
6 unit's hourly fuel cost and the system lambda during that hour. During off-peak
7 hours, this differential is relatively low; during peak hours it is quite high.
8 Fortunately, the Vogtle outages occurred in late November and early December
9 when the system load was relatively moderate and the lambdas not particularly
10 high.

11
12 I have set forth the cost of each outage in the final column of Exhibit
13 ____ (CWK-1). Total costs for the Vogtle Unit 1 outages came to \$4,457,055;
14 for Unit 2 outages they were \$8,979,624. Total Vogtle outage costs for the period
15 November 24 through December 17 were \$13,436,679.

16
17 **Q. Hasn't the Commission already instituted a Nuclear Performance Standard**
18 **to reward or penalize Georgia Power for its outage performance?**

19
20 **Q.** Yes. However, when the Commission adopted this plan in 1989, it explicitly
21 retained the authority "to exclude any unit from consideration under the
22 performance incentive program for the purpose of performing a separate prudence
23 evaluation."¹ When an independent inspector, in this case the NRC, finds that
24 outages were incurred due to poor management practices, the Commission can
25 properly consider sanctions outside of the Nuclear Performance Standard. If it
26 finds that imprudent management caused unusually high costs, it can override the
27 Nuclear Performance Standard that otherwise would apply.

28
29 **IV. Carrying Charge – January 2002 through August 2003**
30

¹ Docket No. 3840-U, Second Supplemental Order, September 28, 1989, page 52.

1 **Q. What carrying charge rate has the Company used for its deferred fuel and**
2 **purchased power costs up to the present?**

3

4 A. The Company has used a weighted average rate of return. This carrying cost was
5 prescribed in the Commission's December 20, 2001 order in Docket No. 14000-
6 U.

7

8 **Q. Does the Company use the correct weighted average rate of return in its**
9 **calculations?**

10

11 A. No, it does not. The Company uses 12.5 percent as its authorized equity return.
12 In Docket No. 14000-U, the Commission did not adopt a specific rate of return,
13 but rather a range of 10.0 to 12.95 percent. The mid-point of this range is 11.475
14 percent, more than 100 basis points below that used by Georgia Power. If a point
15 estimate of the equity return must be identified, it should be this mid-point, not
16 12.5 percent, close to the top of the authorized range.

17

18 **Q. Have you computed the correct carrying charges?**

19

20 A. Yes. Column E of Exhibit _____ (CWK-5) presents the corrected carrying charges
21 since the Commission's decision in Docket No. 14000-U, insofar as the data are
22 available. I have the used the Company's capital structure, debt cost, and
23 preferred securities and stock costs through February 2003. Since I do not have
24 these data for the period March through August 2003, I have used the February
25 return for these months.

26

27 **V. Carrying Charge – September 2003 through August 2004**

28

29 **Q. Is the prospective carrying charge after August 2003 an issue in this case?**

30

1 A. Yes. The Commission made it an issue in its Procedural and Scheduling Order of
2 June 17, 2003 establishing this case.

3

4 **Q. What principles should govern the determination of a carrying charge?**

5

6 A. The carrying charge should reflect, as nearly as possible, the financial
7 consequences of two opposite conditions. If there is an under-accrual from the
8 FCR, the carrying charge should match the cost of the capital funds that the
9 Company uses to acquire fuel and purchased power for which it is not
10 immediately paid. If there is an over-accrual, the carrying charge should reflect
11 the financial impact of providing the Company with supplemental funds for a
12 relatively short period of time.

13

14 **Q. What funds can the Company use to finance deferred fuel costs?**

15

16 A. The primary source of funds is internally generated cash, which consists broadly,
17 but not exclusively, of three elements: (1) depreciation and amortization expenses
18 that are not accompanied by any corresponding outflows of cash; (2) deferred
19 taxes, that is, the difference between the taxes the Company collects from
20 ratepayers and the taxes it actually pays; and (3) retained earnings, that is,
21 earnings that are not distributed as dividends to the Company's owners.

22

23 In Docket No. 15128-U, Georgia Power Company's Application to Issue New
24 Securities, Georgia Power's then Assistant Comptroller Ron Hinson testified on
25 May 28, 2002 that internally generated funds support about 70 percent of the
26 Company's construction program.

27

28 After internally generated funds, the Company has access to short term debt. As
29 described by Mr. Hinson in Docket No. 15128-U, Georgia Power borrows from
30 three markets. The first is commercial paper, which is borrowed from dealers
31 such as Merrill Lynch and Lehman Brothers, who in turn resell the paper to

1 investors. The second is extendable commercial paper, a subset of the
 2 commercial paper market. Unlike conventional commercial paper, which has
 3 fixed maturities, the terms of these securities can be extended for up to a year.
 4 The final source of short term debt is variable rate pollution control bonds. These
 5 bonds are issued through public agencies, and the earnings are therefore tax-
 6 exempt, resulting in very low interest rates.

7
 8 Finally, the Company has access to long-term capital. It can obtain equity capital
 9 infusions from its parent, Southern Company, which in turn can sell more stock in
 10 the public stock market, or it can sell additional long-term bonds in its own name.

11
 12 **Q. What is the mix of cash resources available to support the deferred fuel**
 13 **balances?**

14
 15 A. In Docket No 15128-U, the Company provided projected statements of cash flows
 16 for the years 2002, 2003 and 2004 as an exhibit to the testimony of Ron Hinson
 17 and David Brooks. I attach a copy of this exhibit as Exhibit____(CWK-4).
 18 From this exhibit I calculate the following breakdown of the sources of funds to
 19 support the Company's capital additions:

20
 21 Table 1
 22 Georgia Power Company
 23 Sources of Cash Flows
 24

	2002	2003	2004
Internally Generated Capital			
Retained Earnings	4.2%	-0.9%	-0.6%
Other	66.5%	79.8%	64.2%
New Long-term Debt	30.9%	19.8%	36.8%
Other Financing	-1.6%	1.4%	-0.4%
Total	100.0%	100.0%	100.0%

25
 26 Source: Exhibit____(CWK-4)
 27

1 The table supports Mr. Hinson's statement that about 70 percent of the
2 Company's requirements for new capital are provided by internally generated
3 funds. Those funds, however, are not provided by Georgia Power's parent, the
4 Southern Company, in the form of retained earnings. Indeed, for two out of the
5 three years retained earnings are negative. The detail of the "other financing" in
6 Exhibit____(CWK-4) shows that the parent company was intending to make a
7 negative contribution of new capital in 2002, about a 2.1 percent contribution in
8 2003, and it promises a 15 percent contribution in 2003.

9
10 Neither Exhibit____(CWK-4) nor Table 1 displays the level of short-term debt,
11 only the net change in that debt from the beginning to the end of the year.
12 Schedule 5 to Georgia Power's June 11, 2003 application for refinancing
13 (approved July 1) shows that on March 31, 2003, short term notes payable were
14 \$529,419,000. This amounts to 70 percent of the total new financing needs for
15 the year.

16
17 Even this very large balance of short-term debt is only a fraction of the total credit
18 available to the Company. Georgia Power has a "credit facility" with a
19 consortium of about 20 banks from which it can draw up to \$1.7 billion in short-
20 term borrowing to back up the three other sources of short-term credit that I
21 described earlier. This credit facility is the right to borrow at any time from a
22 bank and to extend the loan for a two-year period.²

23
24 **Q. What is the source of the funds that Georgia Power uses to cover the under-**
25 **accruals from the FCR?**

26
27 **A.** Except when there are specific uses designated for the funds raised, it is
28 impossible to trace cash across the balance sheet from sources to uses. However,
29 it seems highly improbable that Georgia Power would sell long-term debt or seek
30 equity contributions from its parent to support the under-accrual of fuel costs that

² Docket No. 15128-U, Testimony of David Brooks, May 28, 2002, transcript page 29.

1 it plans to amortize within the next year. Moreover, as noted, the Southern
2 Company is contributing very little in the way of equity capital in Georgia Power.
3 Since this under-accrual is a short-term liability to the Company, it is likely
4 covered either by internally generated funds or by short-term debt.
5

6 **Q. What would be the financial impact of an over-accrual of FCR revenue**
7 **relative to cost?**

8
9 A. If there were an over-accrual from the FCR, the funds received by Georgia Power
10 would offset the Company's need for short-term credit, effectively saving the
11 Company the cost of that type of debt.
12

13 **Q. What is the cost of short-term debt?**

14
15 A. On May 28, 2002, David Brooks of Southern Company Services testified that
16 current rates for the Georgia Power's commercial paper were about 1.85 percent
17 and for its pollution control bonds about 1.45 percent.³
18

19 **Q. What do you recommend as the carrying cost of the deferred fuel balances?**

20
21 A. I recommend the cost of Georgia Power's short-term debt.
22

23 **Q. Have you quantified this cost?**

24
25 A. No. I do not have the current cost of Georgia Power's short-term debt, let alone
26 forecasts of that cost over the coming year. For purposes of quantifying the FCR
27 in this testimony, I have used the Federal Reserve's report of interest rates on
28 three-month commercial paper. The average for this series of the most recent
29 twelve months for which data are available (July 2002-June 2003) is 1.40 percent.
30

³ Docket No. 15128-U, Transcript of May 28, 2002, page 29.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32

V. Conclusion

Q. Have you recomputed the deferred fuel and purchased power costs as of August 2003?

A. Yes. Exhibit ____ (CWK-5) shows the build-up of the deferred fuel and purchase power balance from June 1, 2001 through August 2004. All of the data except the July and August 2003 figures are taken from the historical FCR reports of Georgia Power. The July and August data are Georgia Power's estimates. The August 31, 2003 deferred fuel balance is an under-recovery of \$141,316,771. This figure is \$15,793,780 lower than the Company's estimate of \$157,110,551 in under-recovery. The difference is entirely due to my recommended disallowance of \$13,436,679 for nuclear outage costs and my use of 11.475 percent as the cost of equity in the carrying charge.

Q. How did you compute the going-forward cost of fuel and purchased power from September 2003 through August 2004?

A. I substituted my alternative calculation of the prior period accumulated deferred fuel balance and my alternative carrying cost into the Company's costing model for the FCR. That model produced the 1.6338 cents that I recommend for recovery of prospective fuel and purchased power costs.

Q. How do the components of your recommended FCR compare with those proposed by the Company?

A. The components of the two FCRs can be compared as follows:

1
2
3
4
5
6

Table 2
Components of FCR-16

Component	Georgia Power	Staff
Future Fuel Cost Recovery	1.6376¢	1.6338¢
Prior Period Recovery	0.1972¢	0.1774¢
Total	1.8348¢	1.8112¢

7
8
9

Q. How long should this FCR rate remain in effect?

10

11 A. This rate, which is numbered FCR-16, should remain in effect only through
12 August 2004. By the end of May 2004, the Company should be required to file
13 for a new FCR-17 to take effect September 1, 2004.

14

15 **Q. Why is it important that the Company file for a new FCR to replace FCR-
16 16?**

17

18 A. The Company has provided a projection of its costs through calendar year 2005.
19 This projection indicates that if FCR-16 remains in effect beyond September
20 2004, the deferred fuel and purchased power account will grow to an over-
21 recovery of over \$100 million in early 2005 and remain above that level for most
22 of the year. For this reason, I recommend that the Commission require, as a
23 condition for approval of FCR-16, that the Company file for an FCR-17 to be
24 effective September 1, 2004.

25

26 **Q Does this complete your testimony?**

27

28 A. Yes, it does.

Georgia Power Company
 Nuclear Plant Outages November 24, 2002 - December 17, 2002

Unit	Type	Beginning Time	Ending Time	Calculated Duration	Percent Reduction	Distribution Cost of Closest Month	MWH LOST	Cost
VOGTLE 1	D1	11/24/02 5:15 PM	11/24/02 10:18 PM	5.1	53%	\$0.0044	3,091	\$56,210
VOGTLE 1	U1	11/24/02 10:18 PM	11/30/02 11:59 PM	145.7	100%	\$0.0044	167,532	\$2,588,946
VOGTLE 1	U1	12/1/02 12:00 AM	12/2/02 1:43 AM	25.7	100%	\$0.0043	29,578	\$457,217
VOGTLE 1	D1	12/2/02 1:43 AM	12/2/02 2:29 AM	0.8	97%	\$0.0043	858	\$18,100
VOGTLE 1	U1	12/2/02 2:29 AM	12/2/02 10:27 AM	8.0	100%	\$0.0043	9,166	\$189,239
VOGTLE 1	D1	12/2/02 10:27 AM	12/5/02 11:00 AM	72.6	68%	\$0.0043	56,684	\$1,147,343
				257.7			266,909	\$4,457,055
VOGTLE 2	D1	11/24/02 3:56 PM	11/24/02 7:43 PM	3.8	54%	\$0.0077	2,365	\$27,856
VOGTLE 2	U1	11/24/02 7:43 PM	11/30/02 11:59 PM	148.3	100%	\$0.0077	170,511	\$2,078,491
VOGTLE 2	U1	12/1/02 12:00 AM	12/12/02 10:53 PM	286.9	100%	\$0.0046	329,912	\$5,701,372
VOGTLE 2	D1	12/12/02 10:53 PM	12/17/02 10:00 PM	119.1	55%	\$0.0046	75,343	\$1,171,906
				558.1			578,131	\$8,979,624

Exhibit _____ (Cook-2)

December 11, 2002

Vogtle Electric Generating Plant

Event Report Submitted to the Institute of Nuclear Power Operations (INPO)
electronically via the Nuclear Network.

“Wrong Chemicals Added to Feedwater System Causes Dual Unit Shutdown”

Wrong Chemicals Added to Feedwater Systems Causes Dual Unit Shutdown

Abstract

On November 24, 2002, both Vogtle units were shutdown from 100% power due to high sodium levels detected in both units' feedwater systems. Investigation revealed that Chemistry personnel had mistakenly added sodium phosphate instead of Methoxypropylamine (MPA) to the condensate chemical injection systems for both units.

Reason for Message

To inform the industry of an event involving the introduction of incorrect chemicals to the steam generators.

Event Date:.....11/24/2002

Unit Name:.....Vogtle Units 1 & 2

NSSS/AE:.....Westinghouse/Bechtel-Southern Company Services

Turbine Manufacturer:.....General Electric

Maintenance Rule Applicability: N/A

Component Information (as applicable):

Description

On November 24, 2002, plant Chemistry Technicians were tasked with adding Methoxypropylamine (MPA) to the Condensate Chemical Injection Systems for both units. Approximately one hour after adding what was thought to be MPA to Unit 2, secondary plant chemistry experienced significantly elevated sodium levels resulting in mandatory shutdown of the unit in accordance with abnormal operating procedures for secondary plant chemistry. While Unit 2 was in the process of shutting down, Unit 1's secondary chemistry started to experience significantly elevated sodium levels resulting in a mandatory shutdown. Further investigation discovered that the chemical added was sodium phosphate.

The Chemistry personnel that added the incorrect chemical were performing the activity for the first time. Although the Chemistry supervisor that was involved in the event had participated in briefings associated with the activity, this individual had never performed the activity. The event started when a recently qualified secondary chemistry technician proceeded to the plant warehouse to obtain MPA. Upon seeing more than one similar looking container of chemicals from the same manufacturer, the technician questioned warehouse personnel concerning procurement documentation. The labeling on this container did not specify the actual chemical composition but did specify a manufacturer's chemical brand number. After reviewing the procurement documentation, the technician incorrectly assumed he had the correct chemical. Upon leaving the

warehouse with the sodium phosphate, the technician was sure that he had obtained the correct chemical. The technician proceeded to the turbine building where he met a senior technician and the crew supervisor to add the chemical to the condensate chemical injection system for Unit 2. The chemical composition of the container was not questioned by the other technician or the crew supervisor and the chemical (sodium phosphate) was added. The senior technician and supervisor then added the chemical (sodium phosphate) to the second unit. Within an hour after adding the chemical, the secondary plant chemistry for both units began to experience significantly elevated sodium levels. The operating crew determined that the chemical injection system was the most likely cause and the injection was terminated immediately. Shutdown of both units commenced in accordance with plant procedures. Inspection of the empty chemical container revealed that sodium phosphate instead of MPA was added.

Both units were shutdown to mode 3 (hot standby) within six hours. Each unit was further cooled down to 110°F and placed in cold shutdown to flush the steam generators and minimize any potential damage.

Cause

The root cause of this event was the failure of the supervisor to obtain the correct procedure for the evolution. The pre-job briefing focused on forklift safety and other safety aspects of the activity and not on the critical aspects of the task. The process of ensuring that the correct chemical was obtained was not discussed. Although a procedure specifying the correct chemical number and brand did exist, involved personnel stated that they were not aware of the procedure, nor did they question the need for a procedure to perform the activity.

Corrective Actions

Shutdown of both units commenced in accordance with plant procedures. The following are the immediate corrective actions that were required to be implemented before the completion of the start-up of both units.

- 1) The secondary side of the steam generators for Unit 1 was drained and flushed two times to reduce sodium concentrations to 20 ppb level. Unit 2 required three drains and flushes to achieve the same sodium concentration level.
- 2) Limitations were established on the allowable concentrations for phosphates in the steam generators based on Reactor Coolant System temperature and reactor power during power ascension.
- 3) The chemical containers in the warehouse were more conspicuously labeled with chemical nomenclature, plant system, and procedure number.

- 4) A warehouse stock number will be assigned to the chemical containers such that pick-lists would be required to obtain them from the warehouse, thus requiring warehouse and chemistry personnel signatures.
- 5) Applicable chemistry procedures were revised to include the complete chemical nomenclature, signoffs for each step specifying the chemical, and an independent verification for the chemical.
- 6) Chemistry and warehouse personnel were briefed on the requirements specified in corrective actions 3-5.

Long term corrective actions for this event are under development. Additional information will be provided when it becomes available.

Safety Significance

Both units were shutdown in accordance with abnormal operating procedures for secondary plant chemistry. No problems were encountered with the shutdown. The actions taken of bringing both units off line and cooling down were to mitigate the potential damage to the steam generators and are consistent with recommendations found in the EPRI Secondary Water Chemistry Guidelines. An evaluation is being performed to consider potential long term impact to the steam generators.



UNITED STATES
NUCLEAR REGULATORY COMMISSION
REGION II
SAM NUNN ATLANTA FEDERAL CENTER
61 FORSYTH STREET SW SUITE 23T85
ATLANTA, GEORGIA 30303-8931

January 3, 2003

Southern Nuclear Operating Company, Inc.
ATTN: Mr. J. Gasser, Vice President
P. O. Box 1295
Birmingham, AL 35201-1295

SUBJECT: VOGTLE ELECTRIC GENERATING PLANT - NRC PROBLEM
IDENTIFICATION AND RESOLUTION INSPECTION REPORT
NOS. 50-424/02-05 AND 50-425/02-05

Dear Mr. Gasser:

On December 6, 2002, the NRC completed a team inspection at the Vogtle Electric Generating Plant, the enclosed report documents the inspection findings, which were discussed with Mr. George Frederick and other members of your staff during an exit meeting December 5, 2002.

The inspection was an examination of activities conducted under your license as they relate to the identification and resolution of problems, and compliance with the Commission's rules and regulations and with the conditions of your operating license. Within these areas, the inspection involved examination of selected procedures and representative records, observations of activities, and interviews with personnel.

On the basis of the sample selected for review, there were no findings of significance identified. The team concluded that problems were properly identified, evaluated, and resolved within the problem identification and resolution programs. A very low threshold for entering problems into your corrective action program was observed. However, during the inspection, examples of minor problems were identified, including conditions adverse to quality that were not being entered into the corrective action program and narrowly focused corrective actions. Also, human performance errors contributed to two recent manual reactor trips and a dual unit shutdown.

In accordance with 10 CFR 2.790 of the NRC's "Rules of Practice," a copy of this letter and its enclosure will be available electronically for public inspection in the NRC Public Document Room or from the Publicly Available Records (PARS) component of NRC's document system (ADAMS).

SNC

2

ADAMS is accessible from the NRC Web site at <http://www.nrc.gov/reading-rm/adams.html> (the Public Electronic Reading Room).

Sincerely,

/RAI

Brian R. Bonser, Chief
Reactor Projects Branch 2
Division of Reactor Projects

Docket Nos. 50-424 and 50-425
License Nos. NPF-68 and NPF-81

Enclosure: NRC Inspection Report 50-424/02-05 and 50-425/02-05

cc w/encl: (Seepage 3)

SNC

3

cc w/encl:

J. D. Woodard
Executive Vice President
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

G. R. Frederick
General Manager, Plant Vogtle
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

N. J. Stringfellow
Manager-Licensing
Southern Nuclear Operating Company, Inc.
Electronic Mail Distribution

Director, Consumers' Utility Counsel
Division
Governor's Office of Consumer Affairs
2 M. L. King, Jr. Drive
Plaza Level East; Suite 356
Atlanta, GA 30334-4600

Office of Planning and Budget
Room 615B
270 Washington Street, SW
Atlanta, GA 30334

Office of the County Commissioner
Burke County Commission
Waynesboro, GA 30830

cc w/encl: Continued see next page
cc w/encl: Continued
Director, Department of Natural Resources
205 Butler Street, SE, Suite 1252
Atlanta, GA 30334

Manager, Radioactive Materials Program
Department of Natural Resources
Electronic Mail Distribution

Attorney General
Law Department
132 Judicial Building
Atlanta, GA 30334

Resident Manager
Oglethorpe Power Corporation
Alvin W. Vogtle Nuclear Plant
Electronic Mail Distribution

Charles A. Patrizia, Esq.
Paul, Hastings, Janofsky & Walker
10th Floor
1299 Pennsylvania Avenue
Washington, D. C. 20004-9500

Arthur H. Domby, Esq.
Troutman Sanders
NationsBank Plaza
600 Peachtree Street, NE, Suite 5200
Atlanta, GA 30308-2216

Senior Engineer - Power Supply
Municipal Electric Authority
of Georgia
Electronic Mail Distribution

Distribution w/encl: (See page 4)

SNC

4

Distribution w/encl:
F. Rinaldi, NRR
RIDSNRRDIPMLIPB
PUBLIC

PUBLIC DOCUMENT (circle one): YES

OFFICE	RII:DRP	RII:DRP	RII:DRS						
SIGNATURE	by e-mail	by e-mail	by e-mail						
NAME	TJohnson	TMorrissey	RMoore						
DATE	12/30/2002	12/26/2002	12/30/2002						
E-MAIL COPY?	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO

OFFICIAL RECORD COPY

DOCUMENT NAME: C:\ORPCheckout\FileNET\ML030060145.wpd

U.S. NUCLEAR REGULATORY COMMISSION

REGION II

Docket Nos. 50-424 and 50-425

License Nos. NPF-68 and NPF-81

Report Nos: 50-424/02-05 and 50-425/02-05

Licensee: Southern Nuclear Operating Company, Inc. (SNC)

Facility: Vogtle Electric Generating Plant Units 1 and 2

Location: 7821 River Road
Waynesboro, GA 30830

Dates: November 12-15, December 2-6, 2002

Inspectors: T. Johnson (Lead Inspector), Farley Senior Resident
Inspector
R. Moore, Reactor Inspector, Region II
T. Morrissey, Vogtle Resident Inspector

Approved by: Brian R. Bonser, Chief
Reactor Projects Branch 2
Division of Reactor Projects

Enclosure

SUMMARY OF FINDINGS

IR 05000424-02-05, IR 05000425-02-05, on November 12-15, and December 2-6, 2002, Southern Nuclear Operating Company; Vogtle Electric Generating Plant, Units 1 and 2, biennial baseline inspection of the identification and resolution of problems.

The inspection was conducted by a senior resident inspector, a resident inspector, and a regional reactor inspector. The inspection focused on corrective action program performance in the period since the previous inspection in January 2001. No findings of significance were identified.

Identification and Resolution of Problems

Overall, the licensee's Corrective Action Program (CAP) was effective at identifying, evaluating, and correcting problems. The threshold for entering problems into the CAP was low, resulting in a large number of Condition Reports (CRs). Problems entered into the CAP were adequately evaluated and appropriate actions were taken to resolve the problem. Recent events, including two reactor trips during low power feed water operations, and a dual unit shutdown due to secondary chemistry problems, were caused in part by human performance errors combined with weak supervisory oversight. The licensee is currently addressing these common root causes and developing corrective actions.

Some instances of missed problem identification were noted. System engineers were found to use the CAP effectively to address equipment issues. Quality Assurance organization audits were effective in identifying issues. Self-assessments were appropriate and findings were entered into the CAP. A safety conscious work environment was found where employees felt free to raise safety issues in CRs or the employee concerns program.

REPORT DETAILS

4. OTHER ACTIVITIES (OA)

4OA2 Problem Identification and Resolution (PI&R)

a. Effectiveness of Problem Identification

(1) Inspection Scope:

The inspectors reviewed issues and items selected across the seven cornerstones of safety that were either documented in NRC inspection reports or entered into the licensee's corrective action program (CAP) since the last performance of an NRC PI&R inspection in January 2001 (Inspection Report (IR) No. 50-424 and 425/2001-02). The inspectors assessed whether these items were being properly identified, characterized, and entered into the CAP for evaluation and resolution. The inspectors discussed PI&R observations from the baseline NRC inspection program with the resident inspectors.

The inspectors reviewed condition reports (CRs) for risk significant systems and discussed them with the responsible system engineer to determine whether problems were effectively identified and evaluated. The risk significant systems the inspectors reviewed included the following: Emergency Diesel Generator (EDG), electrical power, Residual Heat Removal (RHR), Safety Injection (SI), Component Cooling Water (CCW), Nuclear Service Cooling Water (NSCW), and Auxiliary Feedwater (AFW). A walkdown of each system was conducted to assess the material condition and determine if any unidentified degraded equipment conditions existed. The walkdowns were conducted with the system engineer or discussed with the system engineer after the walkdown. The condition of the system, past performance issues, and any planned modifications were discussed. System health reports were also reviewed.

The inspectors verified that problems in CRs were properly evaluated using the Maintenance Rule when appropriate. Selected maintenance work orders were reviewed to verify proper classification of deficiencies as either work orders or CRs.

The inspectors reviewed 15 licensee operating experience (OE) items to determine if they were appropriately evaluated for applicability and if identified problems were entered into the CAP.

During the inspection ongoing plant activities were reviewed including a review of the following: shift turnover meetings, plant status and plan of the day meetings, surveillance testing and maintenance, operational activities including unit trip recovery, startup, and power operation, a Safety Review Board (SRB) meeting, a Human Performance Review Board (HPRB) meeting, and a Plant Review Board (PRB) meeting; operating logs and the Major Problem Status Report (June 2002); and, discussion of issues with plant employees. The inspectors spot-checked completed technical specification surveillances for accuracy and timeliness. In addition, maintenance scheduling was reviewed to verify appropriate risk management was utilized. A sampling of maintenance work orders (MWOs) from calendar years 2001 and 2002 were reviewed to verify proper classification of deficiencies as either work orders or

CRs. The inspectors attended the daily work control meeting to evaluate the interfaces between the work control process and the CAP. Several equipment problems discussed during the plan of the day meetings were selected by the inspectors to verify the issues had been entered into the CAP, if necessary.

The inspectors reviewed self-assessment reports, audit reports, internal assessment reports, HPRB data, and minutes of the PRB and SRB meetings to determine if oversight activities were effective and if self-identified issues were appropriately entered into the CAP. Documents reviewed are listed in the attachment.

(2) Issues:

The licensee's program for identification of problems was effective and provided a suitable mechanism for the identification and documentation of plant problems. The threshold for entering issues was low and employees were encouraged to enter items. Initiators of CRs were from all plant groups which demonstrated the plant staff was familiar and involved with the corrective action program. However, the inspectors found several instances where minor housekeeping problems, fire protection deficiencies, and equipment material issues were not documented in the CAP. Examples included AFW system oil/water leaks, low oil bubbler level, valve position labeling, RHR Limitorque plastic cover, area housekeeping, and fire protection issues. When these issues were identified to the licensee, appropriate actions were taken.

Quality Assurance (QA) group audits were effective in identifying issues. The scope of PRB and SRB meetings was consistent with the documented charter for those activities and addressed CRs, procedure changes, license document changes and modifications in a thorough and questioning manner. The HPRB process provided valuable feedback for the selected human performance related CRs.

As documented in IR 50-424 and 425/2001-02, some issues from the assessments were not entered into the CAP. During this inspection, the inspectors found that self-assessments of the CAP were appropriately scoped and issues identified during the self-assessments were properly entered into the CAP. Self-assessments were performed by most departments.

The licensee was effective in identifying and placing OE issues into the CAP. The inspectors found several examples of actions necessary to address OE issues not entered and tracked in the CAP. In these cases, necessary actions were the responsibility of a cognizant individual, such as a system engineer.

b. Prioritization and Evaluation of Issues

(1) Inspection Scope

The inspectors reviewed the licensee's quarterly trend reports to determine whether identified trends were placed in the CAP. The inspectors also reviewed the Major Problem Status Report (June 2002) and selected completed CRs to determine whether the conditions identified had been resolved. The licensee classified CRs on safety significance ranging from Severity Level (SL) 1 (high significance) through SL 5 (little or no significance). All SL 3 and above CRs required a formal root cause determination.

During the period reviewed, several SL 2 CRs for plant trips were issued. The inspectors reviewed these SL 2 CRs and selected SL 3, SL 4, and SL 5 CRs. A sample of voided CRs was also reviewed to verify they were voided for appropriate reasons.

(2) Issues:

The licensee was generally effective in the use of trending, problem status reports, and SL classification of CRs to prioritize and evaluate issues. Quarterly trend report issues were entered into the CR program as SL 3 CRs and were appropriately evaluated. Classification levels were appropriate for the sample of CRs reviewed.

A concern with the licensee's resolution of configuration control problems was identified in IR 50-424 and 425/01-02. The effectiveness of corrective actions was limited and the condition of excessive mis-positions was not captured in an overall trend CR. Therefore, a scope analysis and comprehensive corrective action plan had not been developed. In response to this concern, the licensee initiated CR 2001000135 which resulted in the licensee performing a scope analysis and developing a comprehensive corrective action plan. The inspectors found that the corrective actions in this plan were extensive and included increased management oversight, training, individual evaluations of mis-position occurrences, benchmarking mis-positions at another nuclear station, a place-keeping policy for procedures which manipulate components, and post job briefings to specifically address configuration restoration. Additionally, "valve, breaker, switch mis-positions" were tracked as an area of interest in the Station Quarterly Trend Report.

The inspectors identified that CRs 2002002570 and 2002002796 did not address all the root causes. CR 2002002570, a SL 3 CR regarding a maintenance preventable functional failure, did not properly address the human performance root cause. The licensee documented this issue in the CAP as CR 2002003540. CR 2002002796 concerned a personnel error (wrong train event) during surveillance testing. During the HPRB, the licensee also identified that the root cause and corrective actions were narrowly focused. The licensee took actions for additional review of the CR.

c. Effectiveness of Corrective Actions

(1) Inspection Scope:

The inspectors reviewed root cause evaluations, corrective actions, the backlog of open items and actions items, and selected CRs to determine if appropriate corrective actions were documented, assigned, and implemented. This included verification of Action and Open Item Tracking activities and maintenance work orders or modification packages which implemented corrective actions. Where possible field verification of corrective actions was performed. The inspectors attended an HPRB meeting.

The inspectors reviewed licensee actions relative to two reactor trips, Unit 1 on April 20, 2002, and Unit 2 on November 13, 2002, caused partly by human error. The inspectors were also briefed by the licensee of an on-going event investigation of a forced dual unit shutdown on November 24, 2002, due to secondary chemistry problems. The inspectors reviewed the related CRs, event investigations, trends, and selected

corrective actions to evaluate effectiveness. The inspectors also attended several event investigation meetings associated with the Unit 2 reactor trip.

(2) Issues:

In general, corrective actions were effective. System engineers were knowledgeable of equipment issues and effectively used the CAP to deal with equipment issues. The inspectors monitored the effectiveness of corrective actions and concluded the backlog of open items and action items were manageable.

The Open and Action Item Tracking processes were effective in verifying the completion of specified corrective actions in CRs and LERs. The inspectors were able to verify that the specified corrective actions were performed. With respect to configuration control issues discussed in the previous P&IR report, although mis-positioning continued to occur, the trending information showed improvement which indicated the corrective actions were having a positive effect on station activities.

The root causes for two unit trips and the dual unit shutdown were similar. This included procedural non compliances (not following the procedure or unaware of procedure existence) and weak supervisory oversight. The oversight weaknesses included missed or weak pre-job briefings, conducting risk significant activities in parallel, weak command and control, and poor communications. While some initiatives had been implemented, the licensee had not yet achieved positive results from their corrective actions.

The inspectors found the multi-discipline event team assembled for the most recent Unit 2 reactor trip was effective in developing corrective actions. The event team appropriately reviewed the effectiveness of the corrective actions associated with a similarly caused trip of Unit 1. The inspectors found the corrective actions associated with the Unit 1 trip were adequate. However, the corrective actions focused primarily on the specifics of the trip. Operator performance, including procedure use during startup and lower power feed water operations was not addressed. Also, there were no corrective actions relative to supervisory performance or command and control expectations. The inspectors characterized this as a missed opportunity.

d. Assessment of Safety-Conscious Work Environment

(1) Inspection Scope:

The inspectors assessed if any conditions existed causing employees' reluctance to raise safety issues. This included identifying deficient conditions through the CAP and the understanding and use of the employee concerns program (ECP). The inspectors also reviewed the ECP procedure and a summary of employee concerns and interviewed the ECP supervisor to assess visibility of the program.

(2) Issues:

The inspectors determined the licensee had established and maintained a safety-conscious work environment as evidenced by the number of CRs written, a visible ECP, and the results of the NRC discussions during the course of the inspection.

All employees were aware of the process and the location and accessibility of the ECP coordinator. The inspectors concluded that employees felt free to raise issues.

40A6 Management Meetings

Exit Meeting Summary

Inspectors presented the inspection results to members of licensee management at the conclusion of the inspection on December 5, 2002. The licensee acknowledged the findings presented. No proprietary information was identified.

SUPPLEMENTAL INFORMATION
PARTIAL LIST OF PERSONS CONTACTED

Licensee

W. Bargeron, Plant Support Assistant General Manager
W. Burmeister, Manager Engineering Support
G. Frederick, Plant General Manager
T. Petrak, Maintenance Supervisor
P. Rushton, Plant Operations Assistant General Manager
M. Sheibani, NSAC Supervisor
T. Tynan, Operations Manager

LIST OF DOCUMENTS REVIEWED

Licensee Procedures:

00150-C, Condition Reporting and Tracking System
80014-C, Handling of Condition Reports for Deficient Conditions
80016-C, Trend Identification and Reporting
00040-C, Self Assessment Program
00414-C, Operating Experience Program
VSAER-WP-03, Safety Audit and Engineering Review Field Audits
VSAER-WP-05, Annual SAER Department Assessment
00058-C, Root Cause Determination
00409-C, Action Item, Open Item, and Commitment Tracking
VNS-AP-16, Condition Reporting and Tracking System
SNOC Concerns Program Procedure
00057-C, Event Investigation
50028-C, Engineering Maintenance Rule Implementation
50023-C, System Health and Monitoring Program
00354-C, Maintenance Scheduling
29540-C, Risk Assessment Monitoring
29542-C, Shutdown Risk Assessment
10000-C, Conduct of Operations
00002-C, Plant Review Board - Duties and Responsibilities
VSRB-05, Southern Nuclear Vogtle Project Support, Safety Review Board
00056-C, 10 CFR 50.59 Screening and Evaluations
28707-C, 480 Volt Air Circuit Breaker Maintenance and 60 Month Check
00404-C, Surveillance Test Program
00409-C, Action Item, Open Item, and Commitment Tracking
10024-C, Equipment Troubleshooting
81060-C, Open Item/Commitment Tracking Program Coordination
VSAER-WP-03, Safety Audit and Engineering Review Field Audits

Operating Experience:

IN 2001-09, Main Feedwater System Degradation in Safety-Related ASME Code Class 2
Piping inside the Containment of a Pressurized Water Reactor

Attachment

IN 2002-09, Potential for Top Nozzle Separation and Dropping of a Certain Type of Westinghouse Fuel Assembly
 IN 2002-24, Potential Problems with Heat Collectors on Fire Protection Sprinklers
 IN 2002-25, Challenges to Licensees' Ability to Provide Prompt Public Notification and Information During an Emergency Preparedness Event
 IN 2002-02, Supplement 1, Recent Experience with Plugged Steam Generator Tubes
 IN 2002-18, Effect of Adding Gas into Water Storage Tanks on the Net Positive Suction Head for Pumps
 SER 2-01, EDG Failure Resulting from Inadequate Performance Monitoring and Inadequate Response to Symptoms of Impending Failure
 SER 3-02, Workers Exit Plant Site with Detectable External Radioactive Contamination
 SER 5-01, 4-kV Breaker Failure, Switchgear Fire and Turbine Generator Damage
 SEN 220, Pressure Boundary Leakage at Palisades
 SEN 226, Stress Corrosion Cracking on a Portion of Safety Injection System Piping
 SEN 230, Pressurizer Spray Valve Failure Resulting in Reactor Scram and Safety Injection
 RIS 01-015, Performance of DC- Powered Motor-Operated Valve Actuators
 RIS 01-009, Control of Hazard Barriers
 OE 14513, Concern with Boron Concentration in Mode 3 below P-11 with SI Blocked

Condition Reports:

2001000203	2001002960	2001000162	2001001064	2001000434	2001001069
2001000468	2001001106	2001000598	2001001837	2001001460	2001001853
2001000727	2001002194	2001000529	2001002198	2001000533	2001002246
2001000970	2002000103	2001000971	2002001700	2001001443	2002002212
2001001444	2002002645	2001001514	2001003040	2001001516	2002000744
2001001582	2002000745	2001002097	2002000856	2001002951	2001000006
2001001580	2001001704	2001000165	2001000464	2001000581	2001002138
2001001907	2001002139	2001000960	2001002142	2002000319	2001002141
2001000681	2002000090	2001000178	2002000264	2002000301	2001000043
2001000132	2001000299	2001000307	2002002295	2001000310	2001000423
2001000519	2001003034	2001000723	2001002083	2002000723	2002001319
2000001563	2001000031	2001000113	2001000501	2001001022	2001002604
2002000107	2002000518	2002002281	2002001328	2001000361	2002002581
2002003295	2002002023	2002001647	2002001371	2002000589	2002002430
2002002685	2002001992	2002002302	2002002429	2002001841	2002002122
2002002224	2001000988	2001001061	2001001686	2001002177	2001002250
2001002570	2001002711	2001002771	2002000088	2002000431	2002000756
2002000859	2002001062	2002001088	2002001129	2002001299	2002001540
2002001655	2002001837	2002002385			

Maintenance Work Orders:

Maintenance Work Orders for SI, RHR, AFW, EDG, CCW, NSCW, AC power

10101119	20200276	20100832	20101733	20101413	20102735
10101119	20200276	20102735	20101413	20101733	10100044
10100539	10101390	10101430	10101639	10102299	10102307
10103500	10200764	10101084	20102150		

Licensee Audits and Self-Assessments:

SAER Audit of Corrective Actions, OP21-02/15, VSAER-2002-079
 SAER Audit of Corrective Actions, OP21-01/01, VSAER-2001-013

SAER Audit of Corrective Actions, OP21-00/14, VSAER-2000-077
 SAER Audit of Corrective Actions, OP21-02/01, VSAER-2002-019
 SAER Audit of Corrective Actions, OP21-01/16, VSAER-2001-071
 SAER Audit of Outage Activities, OP06/16/17/25/26-01/08, VSAER-2001-039
 SAER Audit of Fire Protection Program, OP20-02/11, VSAER-2002-062
 Count Room and Chemistry Self-Assessment, NOH-02449, July 2002
 Maintenance Fire Protection Self-Assessment, NOM-02252, May 2002
 Training Department Self-Assessment, February 2002
 Health Physics Self-Assessment, NOH-02452, July 2002
 Engineering Support Department Self-Assessment, NOE-03480, November 2001
 Equipment Reliability Self-Assessment, NOE-03493, July 2002
 2002 Operations Self Assessment, NOP 01357, June 2002

Safety Review Board (corporate) Meeting Minutes

Major Meetings: 02-02, 02-03, 02-05, 01-02, 01-04, 01-05, 01-08

Plant Safety Review Board (station) Minutes

9/11/02, 9/10/02, 8/30/02, 8/27/02, 8/20/02, 8/13/02

NRC Violations

NCV 50-424,425/00-05-02 (CR 2000001563)
 NCV 50-424,425/00-06-01 (CR 2001000521)
 NCV 50-424,425/01-03-01 (CR 2001000477)
 NCV 50-424,425/01-03-02 (CR 2001000694)
 NCV 50-424,425/01-08-01 (CR 2001002851)
 NCV 50-424,425/02-02-01 (CR 2002001165, 2002001172, 2002001322)
 NCV 50-424,425/02-02-02 (CR 2002001346, 2002001392, 2002001697)
 NCV 50-424,425/02-02-03 (CR 2002001251)
 NCV 50-424,425/02-02-04 (CR 20020000723, 2002001223)

Vogtle Quarterly Trend Reports

May - July, 2002
 February - April, 2002
 November, 2001 - January 2002
 August - October, 2001
 May - July, 2001

LERs, Event Investigation Reports (EIR)

LER 1-2001-001, Unit 1 Reactor Trip Due to Loss of Generator Excitation
 EIR 1-2003-03, Reactor Trip due to Generator Excitation Loss
 LER 1-2002-001, Improperly Wired Interlock Affects ECCS Re-circulation Valve
 LER 2-2001-001, Reactor Trip While Testing Main Feedwater Pump Trip Signals
 EIR 2-2001-01, Reactor Trip Due to Loss of Feedwater Flow
 LER 1-2002-003, Loss of Main Feedwater ESF Actuation and Manual Reactor Trip
 EIR 1-2002-001, Loss of Main Feedwater and Manual Reactor Trip
 LER 1-2002-002, Containment Isolation Valve Rendered Inoperable
 EIR 2-2002-002, Both Units Shutdown Due to Wrong Chemicals Added to Feed Systems
 EIR 2-2002-001, Manual Reactor Trip Due to SG#3 HI-HI Level

GEORGIA POWER COMPANY
PROJECTED STATEMENTS OF CASH FLOWS
For the Years Ended December 31, 2002, 2003 and 2004
(\$ in thousands)

	<u>2002</u>	<u>2003</u>	<u>2004</u>
Investing Activities:			
Gross property additions	(970,694)	(751,428)	(808,723)
Other	<u>(34,287)</u>	<u>(6,393)</u>	<u>(5,513)</u>
Net cash needed for investing activities	(1,004,981)	(757,821)	(814,236)
Operating Activities:			
Net income before preferred stock dividends	585,672	603,457	624,599
Adjustments to reconcile net income to net cash provided from operating activities --			
Depreciation and amortization	555,183	557,792	573,518
Amortization of Regulatory Liability	(112,132)	(112,132)	(112,132)
Deferred income taxes and investment tax credits, net	8,901	29,810	63,780
Other, net	(855)	(19,585)	(96,040)
Changes in certain current assets and liabilities --			
Receivables and payables, net	(1,478)	(29,528)	(14,669)
Fossil fuel stock	52,759	20,000	0
Materials and supplies	238	20,000	(3,670)
Collections of under recovered fuel cost	125,666	35,796	0
Other	40,242	57,680	60,523
Payment of preferred stock dividends	(672)	(672)	(672)
Payment of common stock dividends	<u>(542,900)</u>	<u>(565,100)</u>	<u>(577,800)</u>
Net cash provided from operating activities after dividends	710,624	597,518	517,437
Net cash shortfall before financing activities	(294,357)	(160,303)	(296,799)
Financing Activities:			
Proceeds from Security Sales			
Senior notes	450,000	500,000	400,000
Preferred securities	<u>750,000</u>	<u>0</u>	<u>0</u>
Total Proceeds	1,200,000	500,000	400,000
Security Retirements at Maturity or by Refunding			
Senior notes	(300,000)	(350,000)	(100,000)
Preferred securities	<u>(589,250)</u>	<u>0</u>	<u>0</u>
Total Redemptions	(889,250)	(350,000)	(100,000)
Net New Money Provided from Long Term Security Transactions	310,750	150,000	300,000
Other Financing Activities:			
Capital contributions from parent company	127,000	21,000	118,000
Capital distributions to parent company from Wansley CC sale	(200,000)	0	0
(Decrease) increase in notes payable, net	(349,592)	1,429	(110,898)
Sale of Plant Wansley Combined Cycles	415,498	0	0
Net Change in Cash and Cash Equivalents	16,661	0	0
Other	<u>(25,960)</u>	<u>(12,126)</u>	<u>(10,303)</u>
Net cash provided from financing activities	294,357	160,303	296,799

Georgia Power Company
Deferred Fuel and Purchased Power Costs, June 2001 - August 2003

	A	B	C	D	E	F	G
	Revenues	Expenses	Economy Credits	Adjustments	Carrying Cost Rate	Carrying Charge	Cumulative Under-Recovery
May-01	144,185,816						(91,680,904)
Jun-01	119,116,636	171,583,570					(119,078,658)
Jul-01	168,025,010	216,715,493		151,650 A			(162,238,309)
Aug-01	130,665,495	113,777,375					(211,080,443)
Sep-01	111,665,592	111,531,531					(194,192,323)
Oct-01	112,363,239	89,347,354					(194,058,262)
Nov-01	107,859,868	96,985,990					(171,042,377)
Dec-01	116,483,276	103,122,559	70	1,293,681 B			(161,462,111)
Jan-02	107,209,682	86,657,187	350.54		12.94%	1,067,825	(149,168,868)
Feb-02	109,470,093	104,810,498	37.52		12.52%	954,326	(129,570,661)
Mar-02	117,593,943	115,827,176	170.65		11.92%	789,231	(125,700,127)
Apr-02	117,768,365	120,389,654	102	852,804 C	11.85%	761,430	(125,547,492)
May-02	135,284,868	129,173,596	352		12.32%	790,334	(128,958,763)
Jun-02	151,735,853	161,573,530	164	597,250 D	12.28%	809,060	(124,253,637)
Jul-02	147,861,696	152,117,554	116		11.99%	761,061	(134,852,258)
Aug-02	143,523,356	134,833,013	204		12.10%	833,852	(139,941,763)
Sep-02	125,071,270	126,541,548	(16)		12.61%	901,693	(132,153,128)
Oct-02	119,901,258	111,650,518	433		12.58%	849,375	(134,472,347)
Nov-02	130,323,587	119,307,007	2,341		12.70%	872,521	(127,091,787)
Dec-02	134,797,343	145,899,908	884	(13,436,679) E	12.33%	800,670	(103,438,315)
Jan-03	128,947,249	112,281,330	118		12.41%	655,722	(115,196,483)
Feb-03	116,921,898	110,190,374	61		12.58%	740,362	(99,270,865)
Mar-03	116,518,422	127,824,389	7		12.58%	638,009	(93,177,342)
Apr-03	98,925,486	98,401,231	41		12.58%	598,846	(105,082,114)
May-03	110,423,438	114,016,747			12.58%	675,357	(105,233,216)
Jun-03 e	142,794,800	161,422,007	330,000		12.58%	676,328	(109,502,853)
Jul-03 e	148,418,143	160,625,198	220,000		12.58%	703,769	(128,503,829)
Aug-03 e						825,887	(141,316,771)

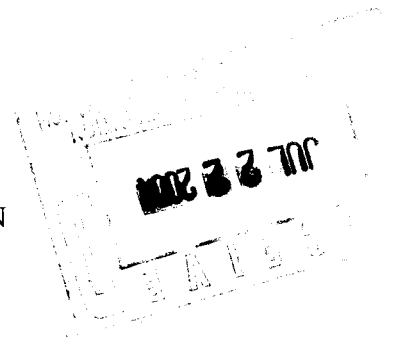
Source: Georgia Power Monthly Fuel Cost Recovery Reports

- A Consists of the following adjustments reflected in August 2001 on the Report of Retail Fuel Cost Recovery:
 - Prior period adjustment to CSS booked economy sales (booked 6/01). 158,078
 - Prior period adjustment to economy credit calculation (booked 8/01) (6,323)
 - Correction to economy sales credit calculation (booked 7/01) 602
 - CSS booked economy credit (booked 11/01) (709)

151,648

- B Consists of December 2001 reconciling items and prior period economy credits.
- C Consists of April 2002 reconciling items and economy credits.
- D Consists of June 2002 reconciling items and economy credits.
- E Consists of disallowance for nuclear plant outages.

STATE OF MICHIGAN
BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION



In the matter of the application of THE DETROIT EDISON COMPANY to increase rates, amend its rate schedules governing the distribution and supply of electric energy, implement Power Supply Cost Recovery plans, factors and reconciliations in its rate schedules for jurisdictional sales of electricity and for miscellaneous accounting authority and regulatory asset recovery.

MPSC Case No. U-13808

Direct Testimony of Charles W. King Concerning Final Rates

March 5, 2004

1 **Q. Please state your name, position and business address.**

2

3 A. My name is Charles W. King. I am President of the economic consulting firm of
4 Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business
5 address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

6

7 **Q. For whom are you testifying in this proceeding?**

8

9 A. I am testifying on behalf of the Attorney General of Michigan.

10

11 **Q. Are you the same Charles W. King who submitted prefiled testimony**
12 **concerning interim rate relief on December 12, 2003?**

13

14 A. Yes. I am.

15

16 **Q. Did that testimony have attachments that described your qualifications and**
17 **prior appearances before regulatory bodies?**

18

19 A. Yes. Attachment A to that testimony is a resume of my experience and education.
20 Attachment B is a list of my appearances before regulatory agencies as an expert
21 witness. These attachments may be found at 10 T 1796 – 1810.

22

23 **Q. What is the purpose of this testimony?**

24

25 A. The purpose this testimony is to present the position of the Attorney General on a
26 number of the issues that remain undecided following the issuance of the
27 Commission's February 20, 2004 Order Granting Interim Rate Relief ("Interim
28 Order"). In that Order, the Commission decided a number of issues for interim
29 relief purposes, deferred others to the final rates phase, and did not address
30 several other issues that were not raised in the interim relief phase.

31

1 Q. **What issues not mentioned in the Interim Order must be considered in the**
2 **final phase?**

3
4 A. There are at least four:

- 5 • Class cost allocation and rate design
- 6 • Edison's capital structure and the authorized rate of return;
- 7 • Edison's proposed 2005 and 2006 rate increases; and
- 8 • Edison's proposed earnings sharing mechanism.

9
10 Q. **What issues concerning final rates will you address in this testimony?**

11
12 A. I will address the following issues:

- 13 • Statutory prohibition of rate increases and cost shifting;
- 14 • Stranded costs and the mitigation adjustment;
- 15 • Edison's proposed 2005 and 2006 rate increases;
- 16 • Pension cost recovery;
- 17 • Other Post-Employment Benefits ("OPEB") cost recovery;
- 18 • Management Retirement Benefit Plans;
- 19 • DTE's proposed merger control premium;
- 20 • The vehicle for recovering ITC and MISO transmission costs; and
- 21 • Edison's proposed earnings sharing mechanism

22
23 Q. **Would you please summarize your conclusions regarding these issues.**

24
25 A. First, as discussed in my earlier testimony, Act 141 prohibits rate increases for
26 residential customers and small business customers until 2006 and 2005,
27 respectively. While these rate caps are in effect, the Act prohibits cost shifting
28 from customers with capped rates to customers without capped rates. This
29 precludes implementation of most of Edison's rate increase. An analysis of class-
30 by-class cost responsibility indicates that among the uncapped customer classes,
31 only a small increase in the Primary Service class rates and a larger percentage

1 increase in the Special Manufacturing Contract (“SMC”) class could occur
2 without shifting costs between capped and uncapped customers.

3
4 Second, my analysis of the costs and revenues related to the generation function
5 indicates that there is a revenue sufficiency to this function. Based on the
6 Commission’s test of stranded costs, this sufficiency means that there are no
7 stranded costs to be recovered in transition charges to Retail Open Access
8 (“ROA”) customers. However, if there are stranded costs, those costs should be
9 mitigated by the application of net proceeds from off-system sales.

10
11 Third, the Commission should not in this case approve rate increases in 2005 and
12 2006 for customers whose rates are statutorily capped during 2004 and 2005.

13
14 Fourth, Edison’s pension costs are spiking in 2004 and will decline in the
15 subsequent years. For this reason, pension costs should be normalized based on
16 the average of Edison’s 2002-2004 pension costs (\$74.4 million). The identical
17 situation applies to Other Post-Employment Benefits (“OPEB”) costs. The three-
18 year average of these costs is \$81.7 million.

19
20 Fifth, the Commission should disallow \$4.1 million in Management Retirement
21 Benefit Plans because these plans do not qualify under ERISA, because the same
22 individuals who decide what benefits will be paid under these plans also receive
23 those benefits, and because the recipients of these plans are the direct
24 representatives of the Company’s shareholders.

25
26 Sixth, the Commission should disallow Edison’s proposed \$85.3 million recovery
27 for DTE’s merger control premium because the premium costs were incurred by
28 DTE, not Edison; because the premium does not represent costs of production,
29 transmission and distribution; because the proposal would represent a double-
30 recovery of the premium to previous MCN shareholders and, to some extent, to
31 Edison shareholders; and because authorizing recovery would set an undesirable

1 precedent for future mergers and acquisitions not subject to Commission
2 approval.

3
4 Seventh, the appropriate vehicle for recovering transmission costs is base rates,
5 not Edison's PSCR factor, because transmission costs do not fit into the statutory
6 definition of PSCR costs; because they are not variable and unpredictable; and
7 because they are based on maximum demand, not on energy consumption, which
8 is the measure by which PSCR costs are recovered.

9
10 Eighth, The Company's earnings sharing mechanism should be rejected because it
11 is a device for retroactively recovering earnings lost due to statutory rate caps.

12
13 **Statutory Prohibition of Rate Increases and Cost Shifting**

14
15 **Q. What are the statutory prohibitions that you are addressing in this part of**
16 **your testimony?**

17
18 A. I am addressing the prohibitions in Sections 10d(2) and 10d(5) of 2000 Public Act
19 141 ("Act 141"). These sections prohibit rate increases for residential customers
20 during 2004 and 2005, and they prohibit rate increases for small business
21 customers during 2004. They also forbid the shifting of costs among customer
22 classes during the period when rate caps apply to any customer class. Section
23 10d(2) specifically prohibits cost shifting from capped to uncapped customers.

24
25 **Q. Did you discuss class revenue requirements in your earlier testimony in the**
26 **interim rate phase of this case?**

27
28 A. Yes. That discussion is found in my earlier testimony at 10 T 1780 to 1789. The
29 relevant Exhibits are I-52 through I-55.

1 **Q. What did you conclude in that testimony?**

2
3 A. I examined Edison's 2002 cost of service study that allocated all of the
4 Company's costs among the respective customer classes. I objected to the current
5 practice of allocating the costs of the generation function 75 percent on the basis
6 of the classes' 12 monthly coincident peak demands and 25 percent on their
7 relative consumption of energy. Instead, I proposed that generation costs be
8 allocated on the basis of the distribution of investment among the three types of
9 generating plant: base load, peaking and cycling. I found that 65.4 percent of
10 Edison's generating plant investment is in base load plants, 29.2 percent is in
11 cycling plants, and that the remaining 5.4 percent is in peaking plants. I therefore
12 recommended that 65.4 percent of generating costs be allocated among customer
13 classes on the basis of energy, 29.2 percent be allocated according to the classes'
14 12 monthly coincident peaks, and 5.4 percent be allocated on the basis of the
15 average of four summer coincident peaks.

16
17 I reallocated Edison's 2002 costs based on these factors. I then trended the class
18 revenue requirements from 2002 to 2004 according to Edison's predictions of the
19 change in overall revenue requirement between the two years. A comparison of
20 the projected 2004 revenue and class revenue requirements for customers whose
21 rates are uncapped in 2004 reveals that, absent cost shifting, there is no
22 justification for increasing rates for the General Service, Large General Service
23 and Large Customer Contract ("LCC") classes. A small increase is justified for
24 the Primary class, and a rather larger increase would appear appropriate for the
25 Special Manufacturing Contract ("SMC") class.

26
27 **Q. Did the Commission review this evidence in its Interim Order?**

28
29 A. No. The Commission did not finally decide how the statutory prohibitions upon
30 rate increases and cost shifting among customer classes should be implemented.

1 **Q. How should the Commission implement the statutory prohibition on rate**
2 **increases and cost shifting?**

3
4 A. As my discussion of class revenue requirements indicates, the Act 141 prohibition
5 against cost shifting precludes almost all of Edison's proposed rate increases to
6 uncapped customers. The Commission may implement a small increase for
7 Primary Service customers and a larger percentage increase for SMC customers
8 after their contracts end.

9
10 **Q. May the Company recover any additional revenue from its rate-capped**
11 **customers?**

12
13 A. That appears to be a legal question which I am not qualified to answer.

14

15 **Stranded Costs and Edison's Mitigation Adjustment**

16

17 **Q. How does the Commission measure stranded costs?**

18

19 A. In Case No. U-12639, the Commission adopted a procedure that compares the
20 revenue requirement for the generation component of the Company's operations
21 with the revenue that can be ascribed to power supply, as opposed to
22 transmission, distribution and customer service. If generation-related revenues
23 cover generation-related costs (including return), there are no stranded costs. If
24 the generation-related revenue is less than the generation-related revenue
25 requirement, then stranded costs are presumed to exist. Those stranded costs
26 would then be recovered from ROA customers through non-bypassable transition
27 charges. This procedure uses historical data to perform the separation of
28 generation costs and revenues.¹

29

¹ Opinion and Order, Case No. U-12639, December 20, 2001

1 **Q. Have you compared generation-related costs and revenues consistent with**
2 **the Commission's approved methodology?**

3

4 A. Yes. On page 1 of Exhibit F56, I have calculated the 2002 revenue requirement
5 for the generation, transmission, distribution and other functional categories. On
6 page 2, I calculated the distribution-related revenue by applying the Retail Access
7 Service Tariff proposed by Edison to the total usage of all customers. I then
8 subtracted that revenue from the Company's total revenue to arrive at the revenue
9 that can be ascribed to the generation and transmission functions. When I
10 compared the generation and transmission revenue requirement with the
11 generation and transmission revenue, I found a revenue sufficiency of \$279
12 million.

13

14 **Q. What did you conclude from this analysis?**

15

16 A. I concluded that there are no stranded costs and therefore that there should be no
17 transition charge.

18

19 **Q. Does the Commission Staff agree with you?**

20

21 No. The Staff Report submitted by Staff witness William Aldrich simultaneously
22 with my interim testimony asserts that there is a generation related revenue
23 deficiency of \$122 million. The report did not elaborate on how that number was
24 derived.

25

26 **Q. If there are stranded costs, how should they be recovered?**

27

28 A. If the Commission concludes that there are stranded costs, then the Commission
29 should allocate those costs to the ROA customers who caused them. This
30 treatment is consistent with the Commission's original ruling in the first electric
31 restructuring case (U-11290).

1 **Q. Assuming there are stranded costs, should they by “mitigated” by means of**
2 **Edison’s proposed mitigation adjustment?**

3
4 A. Yes. If the Commission finds that there are stranded costs, it would then be
5 appropriate to apply the proceeds from off-system power sales as an offset to
6 those costs. That is because the sales probably would not have been possible but
7 for the generating capacity freed up by the transfer of ROA customers from
8 Edison’s generating system to that of other power providers. On the other hand, if
9 there are no stranded costs, then the net proceeds from power sales should be
10 applied to the PSCR and flowed through to Edison’s retail customers.

11
12 **Edison’s Proposed 2005 and 2006 Rate Increases**

13
14 **Q. Why are rate increases in 2005 and 2006 being considered in this**
15 **proceeding?**

16
17 A. Edison has proposed 2005 and 2006 rate increases because the rates for residential
18 customers are capped until January 1, 2006 and those for commercial or
19 manufacturing customers with demands under 15 kW are capped until January 1,
20 2005. Edison requests approval now for increases in these customers’ rates when
21 their rate caps expire.

22
23 **Q. Did the Commission address Edison’s proposed 2005 and 2006 rate increases**
24 **in its Interim Order?**

25
26 A. No. The Interim Order dealt only with 2004 costs and the rates that should be set
27 pending the finding of final rates in this case.

1 **Q. Should the Commission address Edison's 2005 and 2006 rate increases in its**
2 **final order?**

3
4 A. No. As I pointed out in my earlier testimony, the Commission has received
5 detailed evidence in this case only for Edison's costs and revenues in 2004. In
6 addition, 2004 is the undisputed test year. There is insufficient reason to conclude
7 that 2004 costs and revenues are appropriate for the years 2005 and 2006. Indeed,
8 as I shall discuss shortly, there is reason to believe that pension and OPEB costs,
9 in particular, will decline in 2005 and 2006.

10
11 **Q. How should the 2005 and 2006 rates be set?**

12
13 A. The Commission should inform Edison that if it wishes to increase the rates for
14 small commercial customers in 2005, it should submit a rate case with 2005 cost
15 and revenue data to support it. If Edison seeks an increase for 2006, it should
16 submit a rate case based on 2006 revenue requirements. In no case should the
17 Commission assume that 2004 costs are an appropriate basis for 2005 and 2006
18 rate increases.

19
20 **Pension Cost Recovery**

21
22 **Q. What is Edison seeking to recover for employee pensions?**

23
24 A. Edison originally sought to recover \$111.7 million in pension costs for the year
25 2004. The Company has since updated this claim to \$113.3 million

26
27 **Q. What are the components of this \$113.3 million?**

28
29 A. The \$113.3 million consists of the following components:²

30

² See Testimony of D.G. Brudzynski 7 T 901-903 and Exhibit A-16, Schedule F5-20.

- 1 • \$49.7 million in “service costs,” which are the projected benefits earned by
2 active employees during the current period on a present value basis,
3 • \$130.3 million in “interest costs,” representing the year’s accretion in the
4 present value of the Projected Benefit Obligation (“PBO”),
5 • \$8.8 million in amortization of “prior service costs,” that result from changes
6 in the benefit plans that increase the PBO for existing employees and that are
7 amortized over the remaining service years of the affected employees,
8 • \$50.0 million, described in Mr. Brudzynski’s testimony as the amortization of
9 the net loss in the value of the assets in the pension fund. More specifically,
10 Mr. Brudzynski testified at the hearing that this is the amortization over 12
11 years of the difference between the current value of the fund assets and the
12 present value of the Accumulated Benefit Obligation (“ABO”),³
13 • An offset of \$125.5 million for the expected return on the assets in the pension
14 fund.

15
16 **Q. What were the pension costs during the two previous years, 2002 and 2003?**

17
18 A. In 2002, pension costs were \$31.4 million. In 2003 they were \$78.7 million.⁴
19 This means that the 2004 pension cost is 44 percent greater than that for 2003 and
20 3.6 times the cost for 2002.

21
22 **Q. What accounts for the apparent volatility of Edison’s pension costs?**

23
24 A. Two factors account for this volatility in pension costs. The first is the interest
25 rate, and the second is the value of the assets in the pension fund.

26
27 **Q. Why does the interest rate create volatility in pension costs?**

28

³ 8 T 1087

⁴ Exhibit A-16, Schedule F-20.

1 A. Edison uses the December 31 yield on Moody's AA corporate bonds as the
2 interest rate for discounting the PBO and the ABO to their present value for the
3 next year. When the interest rate is lower, the present value is higher. When the
4 present value of the PBO is higher, then the service costs are higher. When the
5 present value of the ABO is higher, the more likely it is to exceed the asset value
6 of the pension fund and require an amortization of any shortfall in pension
7 funding. Also, a lower interest rate has the counter-intuitive effect of increasing
8 the interest costs on the ABO. That is because as present value of the ABO
9 increases, the annual accretion in that value is correspondingly larger.

10

11 **Q. What has been the recent history of the interest rates used to calculate the**
12 **present value of the PBO and the ABO?**

13

14 A. During the January hearings, Edison witness Brudzynski testified that the 2002
15 interest rate was 7.25 percent, the interest rate used in his June 2003 filing was
16 6.75 percent, but that the expected 2004 interest rate is likely to be approximately
17 6.25 percent.⁵ These declining values reflect the reduction in yields on Moody's
18 AA corporate bonds.

19

20 **Q. Why does the asset value of the pension fund create volatility in pension**
21 **costs?**

22

23 A. As the asset value of the pension fund changes, the differential between that value
24 and the present value of the ABO changes correspondingly. If the asset value
25 falls, that differential increases, and if it results in a shortfall, the pension fund is
26 determined to be under-funded. The greater the under-funding is; the larger the
27 annual amortization of that under-funding is.

28

29 **Q. What has been the recent history of the asset value of the pension fund?**

30

⁵ 7 T 893, 905.

1 A. According to Mr. Brudzynski, the pension fund lost \$261 million in value in 2001
2 and another \$222 million in 2002. Through November of 2003, it had gained
3 \$161 million in value.⁶
4

5 **Q. How does the pension fund compare with the present value of the ABO as of**
6 **the end of 2003?**
7

8 A. Exhibit A-16, Schedule F5-22 indicates that, based on year-end 2002 factors, the
9 value of the pension fund was \$540 below the ABO as then calculated. During
10 the January hearings, Mr. Brudzynski testified that updating the interest rate and
11 the gain in the value of the pension fund results in an increase in pension expense
12 of \$20 million. While the market value of the pension fund increased by \$191
13 million, this increase had the effect of reducing expense by only \$9 million.
14 Meanwhile, the drop in interest rates to 6.25 percent resulted in an increase in the
15 ABO of \$221 million, which translates into an increase in pension expense of \$29
16 million.⁷
17

18 **Q. What is the likely future trend in interest rates?**
19

20 A. Interest rates on high-grade corporate bonds are currently at a 37-year low.⁸
21 Given the size of both the Federal budget deficit and the national trade deficit, it is
22 unlikely that these very low interest rates can continue indefinitely into the future.
23 On December 9, 2003, the economic research firm Macroeconomic Advisers
24 released its 10-year forecasts of national product, income, inflation and interest
25 rates. It forecasts a slow but steady increase in interest rates throughout the
26 coming decade, as follows:⁹
27
28

⁶ 7 T 1116, 1117.

⁷ 7 T 892, 893.

⁸ See <http://www.federalreserve.gov/releases/h15/data/m/aaa.txt>

⁹ Macroeconomic Advisers, LLC, "Long-Term Economic Outlook", December 9, 2003.

	Bond Yields		
	10-year Treasury Bonds	Aaa Corporate Bonds	
1			
2			
3			
4	2003	4.01%	5.66%
5	2004	4.56%	5.74%
6	2005	5.27%	6.36%
7	2006	5.75%	6.84%
8	2007	5.86%	6.95%
9	2008	5.97%	7.06%
10	2009	6.01%	7.10%
11	2010	6.09%	7.18%
12	2011	6.11%	7.20%
13	2012	6.14%	7.23%

14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35

Q. What is the likely trend in the value of Edison’s pension fund assets?

A. During the coming two years, that value will almost certainly increase. That is because Edison does not fully revalue its pension assets each year. Rather, it uses a “smoothing” technique in which only one-third of each year’s gain or loss is recognized in the annual valuation of the pension fund. The remaining two-thirds are amortized into the revaluation over the next two years.

This smoothing process explains why, even though the fund increased in value by \$161 million during 2003, the effect of that gain on pension costs is only \$9 million. The revaluation at the end of 2003 will recognize only one-third of this increase, or \$54 million. Meanwhile, it is still recognizing one third of the \$222 million decline in value in 2002 and one-third of the \$261 decline in 2003.

Even if there is no further increase in the value of the pension assets during 2004 and 2005, the valuation of the pension fund for purposes of computing pension expense will increase. At the end of 2004, the 2001 loss will have been fully amortized, and at the end of 2005, the 2002 loss will have been fully recognized. Meanwhile, the \$54 million one-third of the 2003 gain will continue to be incorporated into the restated pension fund value.

1 Only if the securities markets decline to the same extent as they did during 2001
2 and 2002 will Edison's pension fund fail to display a gain for purposes of
3 calculating pension expense at the end of 2004 and 2005.

4

5 **Q. What do you conclude regarding the future of Edison's pension expense?**

6

7 A. I conclude that if interest rates rise as predicted, the present value of Edison PBO
8 and ABO will decline, reducing both service costs and interest costs and closing
9 the gap between the ABO and the pension fund asset value. That gap will also
10 reduce owing to the increase in the computed value of the asset value of the
11 pension fund resulting from the full amortization of losses inherited from 2001
12 and 2002. It appears that the pension costs computed for 2004 are likely to be the
13 peak pension costs that Edison has experienced and that it will experience in the
14 immediate future.

15

16 **Q. What is the relevance of these observations for this rate case?**

17

18 A. In its Interim Order, the Commission approved the recovery of \$113.5 million in
19 pension expense on the condition that Edison contribute an equivalent amount
20 into the pension fund each year for as long as these rates are in effect. By "these
21 rates," it is not clear whether the Commission is referring to the interim rates or to
22 the final rates that result from this case. However, in view of the reference to
23 multiple year contributions, it would appear that the Commission means any rates
24 that result from this case that include the \$113.5 million pension expense. If so,
25 then the Commission intends to lock \$113.5 million in pension costs into Edison's
26 revenue recovery.

27

28 **Q. Is this a satisfactory solution, in your opinion?**

29

30 A. No. As I have noted, the pension expense is almost certain to decline in the years
31 subsequent to the test year in this case. The additional annual contributions that

1 the Commission proposes will accelerate the decline in pension expense in the
2 years following 2004. In only two or three years, the \$113.5 million included in
3 base rates will become a very large over-recovery of pension costs.
4

5 **Q. What is the appropriate resolution of this problem?**

6
7 A. The Commission should modify its \$113.5 million quantification of pension costs
8 to reflect a more “normalized” annual level.
9

10 **Q. Can you recommend a normalized level of pension costs?**

11
12 A. Yes. I recommend using an average of the three most recent years’ pension costs
13 as calculated by Edison:¹⁰

14		
15	2002	\$31,352,000
16	2003	78,691,000
17	2004	<u>113,300,000</u>
18	Total	\$223,343,000
19	Average	\$74,447,667
20		
21		

22 **Other Post-Employment Benefits**

23
24 **Q. What are Other Post-Employment Benefits?**

25
26 A. Other Post-Employment Benefits (“OPEBs”) are principally the health insurance
27 that the Company provides to its employees after they retire. In this regard they
28 are very much like pensions.
29

30 **Q. What is Edison seeking for OPEBs in its revenue requirement calculation?**

31
32 A. Edison is seeking \$105.7 million in OPEB costs.

¹⁰ Exhibit A-16, Schedule F5-20.

1 **Q. What are the elements of Edison claimed OPEB cost?**

2

3 A. The elements are the same as those described for pensions, with one addition, as
4 follows:¹¹

5	Element	2004 Cost in Millions
6	Service Cost	\$34.3
7	Interest Cost	75.1
8	Less Expected Return on Assets	(42.1)
9	Amortization	
10	Transition Costs	8.2
11	Prior Service Costs	.1
12	(Gain) Loss in Asset Value	<u>30.1</u>
13	Total	\$105.7
14		

15 The one addition is the amortization of “transition cost.” This element arises
16 because the treatment of OPEBs in similar manner as pensions began only in the
17 early 1990s with the promulgation of Statement of Financial Accounting
18 Standards No. 106 (“SFAS 106”). Prior to that time, these benefits were
19 expensed as they were incurred. SFAS 106 required all companies to establish
20 funded reserves against their future obligations to incur these costs. Since no
21 company had such reserves, SFAS 106 allowed companies to amortize the present
22 value of the required reserves over the estimated remaining service time of the
23 affected employees. As employees retire, these transition costs should decline.

24

25 **Q. Do the OPEBs present the same problems as pensions?**

26

27 A. Yes. Since OPEB expense is calculated in virtually the same manner as pension
28 expense, it faces the same volatility. Since the same drivers – interest rate and
29 asset value – affect OPEB cost, this cost has shown a similar dramatic increase.
30 The year 2002 OPEB cost of \$58.2 million has almost doubled to \$105.7 million
31 in 2004.

32

¹¹ Exhibit A-16, Schedule F5-23 Revised.

1 **Q. Do you recommend the same resolution of the OPEB expense issue as you**
2 **recommended for pension expense?**

3
4 Yes. If the rates set in this case are expected to remain in effect beyond 2004,
5 then I recommend the same three-year historical average method I proposed for
6 pension expense, but with two modification.. As noted earlier, the amortization of
7 transition cost should decline over the years as the affected employees retire. For
8 this reason, I recommend using the 2004 transition cost for this component of
9 expense. Also, in 2002 there was a prior period adjustment of \$3,037,000 that is
10 not representative of any on-going quantification of OPEB expense. This element
11 should be excluded from the expense calculation.

12
13 **Q. Please quantify the three-year average OPEB expense that you recommend if**
14 **there are to be no 2005 and 2006 rate cases?**

15
16 A. I recommend \$81.7 million, as follows:

17	2002	\$42,208,000
18	2003	93,903,000
19	2004	<u>97,500,000</u>
20	Total	\$223,611,000
21	Average	\$74,537,000
22	Transition Amortization	<u>8,200,000</u>
23	Total Expense	\$81,737,000
24		

25 **Management Retirement Benefit Plans**

26
27 **Q. What do you mean by “management retirement benefit plans?”**

28
29 A. These are compensation plans that apply only to the Company’s officers,
30 managers and directors. They are “non-qualified” plans because they do not
31 qualify under the Employee Retirement Income Security Act (“ERISA”). They

1 are therefore not deductible as Company expenses for purposes of computing
2 income taxes.¹²

3
4 **Q. What are these plans?**

5
6 A. Edison has five of these plans:¹³

7
8 Executive Supplemental Retirement Plan All Vice Presidents and a select group
9 of Directors who are designated as participants by the Organization and
10 Compensation Committee of the DTE Energy Company Board of Directors are
11 eligible to participate in this plan.

12
13 Supplemental Retirement Plan Employees at the Director level and above or
14 other highly compensated employees whose benefits under the DTE Energy
15 Company Retirement Plan are limited by provisions of the Internal Revenue Code
16 are eligible to participate in this Plan.

17
18 Supplemental Savings Plan All employees at the Director level or above are
19 eligible to participate in this plan.

20
21 Executive Post-Employment Benefit Plan A select group of management or
22 highly compensated employees are eligible to participate in this plan. This plan
23 became effective January 1, 2003.

24
25 Deferred Stock Compensation Plan for Non-Employee Directors. Any Director
26 of DTE Energy Company who is not a Company employee or an employee of any
27 affiliate is eligible for this plan.

28

¹² It is my understanding that payments into these plans are not deductible for income tax purposes, but payments out of them to retired employees are deductible. The earnings of the retirement funds are also taxable to the Company.

¹³ Response to Data Request AGDE 1.36/126.

1 **Q. Has the Company included the cost of any of these plans in its revenue**
2 **requirement in this case?**

3

4 A. Yes. The Company has included costs for three of these plans in its claimed
5 revenue requirement in this case, as follows:¹⁴

6	Executive Supplemental Retirement Plan	\$3,000,000
7	Supplemental Retirement Plan	600,000
8	Non-Employee Directors Plan	<u>500,000</u>
9	Total	\$4,100,000

10

11 **Q. Should these costs be allowed in the Company's revenue requirement?**

12

13 A. No. The Internal Revenue Service treats payments into the plans for these highly-
14 paid senior executive managers and directors, most of whom are probably also
15 stockholders, as taxable income of the Company. If these costs were deductible,
16 the managers and directors would have an incentive to hide corporate income by
17 paying benefits to themselves through these plans.

18

19 The same principle applies to the establishment of the regulated revenue
20 requirement. The personnel who receive the benefits are the same personnel who
21 receive them. If those benefits (along with associated income taxes) are
22 incorporated into Edison's revenue requirement, then the incentive will be make
23 them very, very generous. That generosity will be entirely at the expense of the
24 ratepayers.

25

26 Even if the managers and directors exert self-control and avoid overly generous
27 benefits, shareholders should still pay the benefits. That is because these senior
28 personnel are direct representatives of the shareholders and are directly beholden
29 to them. These are the employees who are entrusted with the obligation to
30 maximize shareholder value. Shareholders should pay for at least some of their
31 compensation.

¹⁴ Response to Data Request No. 1.36/126.

1 **Q. What is your recommendation?**

2

3 A. I recommend excluding the \$4.1 million represented by senior management and
4 director retirement benefits from Edison's revenue requirements. This exclusion
5 would also reduce the Company's income tax expense by about \$2.35 million.¹⁵

6

7 **DTE's Merger Control Premium**

8

9 **Q. What is the control premium?**

10

11 A. The control premium refers to the acquisition by DTE Energy, Edison's parent
12 company, of MCN Energy, the parent of Michigan Consolidated Gas Company.
13 The control premium is the premium that DTE paid over the market value of
14 MCN's stock. The market value of MCN's stock just prior to the announcement
15 of the acquisition was \$1,595.4 million, and DTE paid \$2,488.1 million to acquire
16 MCN. DTE's premium to obtain control of MCN was therefore \$892.7 million.¹⁶

17

18 **Q. What is Edison's proposal with respect to this control premium?**

19

20 A. Edison argues that synergies resulting from combining the two companies more
21 than outweigh the cost of the control premium. Specifically, Edison has estimated
22 the operating and maintenance savings attributable to the merger at \$80.5 million
23 in 2002 and at \$112.6 million in 2004.¹⁷ Edison then computes a revenue
24 requirement associated with the control premium totaling \$85.2 million for 2004.
25 Edison proposes to add this amount to its overall 2004 revenue requirement.¹⁸

26

27 **Q. How does Edison calculate this \$85.2 million in control premium revenue**
28 **requirement?**

¹⁵ Based on the income tax gross up factor of 1.573 from Exhibit A-3, Schedule C5.

¹⁶ Exhibit F-16, Schedule F5-8 Revised.

¹⁷ Exhibit A-16, Schedule F5-6 Revised.

¹⁸ Exhibit A=16, Schedule F5-9 Revised.

1 A. Edison treats this control premium as a fully taxable regulatory asset to be
2 amortized over 40 years. The 40-year recovery period is based on the
3 assumption that the merger savings will continue for that period. The
4 amortization is \$14.7 million annually, but that is grossed up for income taxes to
5 \$23.2 million. The pre-tax return on the unamortized balance of the control
6 premium begins at \$62 million in 2004. By 2008, it will have declined to \$55.7
7 million. These two elements, return-of and return-on the control premium, come
8 to \$85.2 million in 2004.¹⁹

9

10 **Q. Is this control premium an appropriate adder to Edison's revenue**
11 **requirement?**

12

13 A. No. It is not. The revenue requirement is supposed to compensate the Company
14 for costs incurred in providing the generation, transmission and distribution of
15 electricity. The control premium has nothing to do with any of these functions.
16 To the contrary, it was a cost DTE incurred to acquire MCN.

17

18 **Q. Are there any other objections to including the recovery of the control**
19 **premium in the revenue requirement?**

20

21 A. Yes. First, there is an element of double recovery in this proposal, particularly for
22 the previous stockholders of MCN. MCN stockholders enjoyed a substantial
23 capital gain when they exchanged their MCN stock for that of DTE Energy. Now,
24 Edison requests compensation again by means of a supra-competitive rate of
25 return on the Edison component of DTE stock.

26

27 This double recovery arguably applies to Edison's original stockholders as well.
28 The reason DTE was able to buy MCN is that it received \$1.774 billion in cash
29 when it securitized Edison's stranded costs in 2000. This \$1.774 billion allowed
30 Edison to retire debt that presumably was related to Edison's securitized assets.

¹⁹ Exhibit A-16, Schedule F5-9.

1 The retirement of this debt provided financial headroom for DTE to issue new
2 debt to acquire MCN. In effect, Edison's ratepayers are currently paying for
3 MCN through their securitization charges. The Company now proposes that its
4 ratepayers should again pay for the use of cash to acquire MCN.

5
6 Additionally, I question whether the merger of the gas distribution and electric
7 utilities represents an unalloyed benefit to consumers in the Detroit area. Gas and
8 electricity are competing energy sources for space heating, water heating and
9 cooking. To the extent that this competition encourages the respective gas and
10 electric utilities to minimize costs, enhance service, and encourage the efficient
11 use of their energy, those circumstances represent a public benefit. The loss of
12 this benefit offsets savings that Edison claims it has achieved from the merger of
13 competing utilities.

14
15 Finally, Edison's proposal, if approved, would set a very undesirable precedent.
16 The Commission played no part whatever in the initiation, negotiation and
17 consummation of the merger. It was never asked to weigh the public benefits and
18 costs of the merger or to approve its price and terms. If the Commission accepts
19 Edison's proposal in this case, then it will create precedent to approve similar
20 merger premium compensation arrangements in the future. These arrangements
21 shift the entire cost of acquisition from shareholders to ratepayers. All that would
22 be required is for the utility to project future savings from a merger that exceed
23 the cost of any merger premium. The Commission will then be cast in the role of
24 passing on to ratepayers a cost incurred entirely outside of the regulatory purview.
25 This also constructively allows a utility to recover avoided costs as though it
26 actually incurred those costs.

1 **The Vehicle for Recovering ITC and MISO Costs**

2
3 **Q. What are ITC and MISO costs?**

4
5 A. The ITC (Independent Transmission Company) and the MISO (Midwest
6 Independent System Operator) are the two entities that provide transmission
7 services to Edison. The ITC had been part of Edison, but it has been spun off as
8 an independent entity. The MISO is the regional organization that operates the
9 upper Midwest power grid and sells transmission services to Edison and other
10 "Load Service Entities" in the region.

11
12 Edison estimates that it will incur \$126.9 million of costs related to these entities,
13 as shown in Exhibit A-13, Schedule E-6.1.

14
15 **Q. What is the issue with respect to ITC and MISO costs?**

16
17 A. The issue is whether these costs should be recovered in base rates or whether they
18 should be incorporated into the PSCR factor.

19
20 **Q. Have you already addressed this issue in your testimony in the interim
21 phase?**

22
23 Yes. At 10 T 1790 and 1790, I pointed out that including transmission costs in
24 Edison's PSCR factor is not appropriate because (1) transmission charges do not
25 fall within the definitions of Section 6j(1) of 1982 PA 304, (2) the MISO
26 transmission charges do not fit the unpredictable characteristics of costs that are
27 conventionally recovered through periodic cost adjustment clauses, and (3) the
28 MISO charges are based on aggregate demand, that is, maximum consumption in
29 any one hour. They are not based on energy consumption, which is the basis for
30 the PSCR factors.

31

1 **Earnings Sharing Mechanism**

2
3 **Q. What does Edison propose as an earnings sharing mechanism?**

4
5 A. Edison proposes an earnings sharing mechanism (“ESM”) that would establish a
6 “deadband” of 100 basis points (one percent) around its authorized rate of return
7 on common equity. Using Edison’s currently approved rate of return of 11.5
8 percent, the deadband would be from 10.5 percent to 12.5 percent. If the
9 Company’s earned return on equity falls within that deadband, there would be no
10 adjustments to the rates. As the earned returns depart from that deadband,
11 ratepayers would make up part of the shortfall or receive part of the surplus in
12 increasing proportions as the departure from the deadband increases. Again using
13 11.5 percent as the approved return to equity, Edison proposes that the division
14 between ratepayers and shareholders would be as follows:
15
16

Under-earnings			Over-earnings		
ROE Range	To Shareholders	To Ratepayers	ROE Range	To Shareholders	To Ratepayers
10.5%-11.5%	100%	0%	11.5%-12.5%	100%	0%
10.0%-10.5%	80%	20%	12.5%-13.0%	80%	20%
9.5%-10.0%	60%	40%	13.0%-13.5%	60%	40%
9.0%-9.5%	40%	60%	13.5%-14.0%	40%	60%
Below 9.0%	20%	80%	Over 14.0%	20%	80%

17
18
19 Edison proposes that this mechanism operate for the remaining years of the rate
20 caps established by Act 141, that is, until the end of 2005 when residential rates
21 will be uncapped.
22

23 **Q. What is your recommendation with regard to Edison’s earnings sharing**
24 **mechanism?**
25

1 A. The mechanism should be rejected. First, it is probably unnecessary. Second, it
2 is a device to recapture the earnings otherwise lost due to the rate freeze.

3

4 **Q. Why is the ESM probably unnecessary?**

5

6 As I have already testified, rates should be reset after the rate caps expire.
7 Specifically, there should be a rate case based on 2005 revenue requirements to be
8 effective when the cap on rates to small commercial and manufacturing customers
9 expires at the end of 2004. Then, there should be another rate case based on 2006
10 costs when the residential rate cap expires at the end of 2005. Thus, there is no
11 need for an ESM to capture departures from the authorized rate of return during
12 those years.

13

14 **Q. Why is the ESM a device for recapturing earnings otherwise lost during the**
15 **rate freeze?**

16

17 A. The ESM proposed by Edison compares actual return on equity with authorized
18 return on equity. Obviously, Edison will not know its actual return on equity until
19 after the end of the year, so the mechanism will operate retroactively. This means
20 that if the rate caps on residential and small commercial and manufacturing
21 customers during 2004 result in a rate of return below the authorized rate of return
22 – which will happen if Edison’s revenue requirement claim has any merit – then
23 Edison will be able to recover a portion of the lost earnings the next year, 2005.
24 By then, of course, the small commercial and manufacturing customers’ rates will
25 have been uncapped, so a portion of this recapture will be from the very
26 customers whose frozen rates gave rise to the earnings shortfall. The same thing
27 will happen in 2006. Edison will be able to recover a portion of the lost earnings
28 in 2005 due to the continued freeze on residential customers, and those residential
29 customers will contribute to that recovery.

30

1 Q. **Does this conclude your testimony?**

2

3 A. Yes. It does.

BEFORE THE
PUBLIC SERVICE COMMISSION
OF THE DISTRICT OF COLUMBIA

JUL 22 2004

OFFICE OF THE PUBLIC SERVICE COMMISSION
PUBLIC SERVICE THE DISTRICT OF COLUMBIA

IN THE MATTER OF THE OFFICE OF
THE PEOPLE'S COUNSEL'S COMPLAINT
FOR A COMMISSION-ORDERED
INVESTIGATION INTO THE REASONABLENESS
OF WASHINGTON GAS LIGHT COMPANY'S
EXISTING RATES

FORMAL CASE NO. 989

IN THE MATTER OF THE
APPLICATION OF WASHINGTON
GAS LIGHT COMPANY,
DISTRICT OF COLUMBIA
DIVISION, FOR AUTHORITY
TO INCREASE EXISTING
RATES AND CHARGES
FOR GAS SERVICE

DIRECT TESTIMONY AND EXHIBITS OF
THE OFFICE OF THE PEOPLE'S COUNSEL

OF
CHARLES W. KING
EXHIBIT OPC (H)

ON BEHALF OF
THE OFFICE OF THE PEOPLE'S COUNSEL

March 8, 2002

**DIRECT TESTIMONY OF
CHARLES W. KING**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32

Q PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Charles W. King. I am President of the economic consulting firm of Snavelly King Majoros O'Connor & Lee, Inc. ("Snavelly King"). My business address is 1220 L Street, N.W., Suite 410, Washington, D.C. 20005.

Q. PLEASE DESCRIBE SNAVELY KING.

A. Snavelly King, formerly Snavelly, King & Associates, Inc., was founded in 1970 to conduct research on a consulting basis into the rates, revenues, costs and economic performance of regulated firms and industries. The firm has a professional staff of 12 economists, accountants, engineers and cost analysts. Most of its work involves the development, preparation and presentation of expert witness testimony before federal and state regulatory agencies. Over the course of its 32-year history, members of the firm have participated in over 500 proceedings before almost all of the state commissions and all Federal commissions that regulate utilities or transportation industries.

Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND EXPERIENCE?

A. Yes. Attachment 1 is a summary of my qualifications and experience. I should add to the educational portion of that resume that I received my primary and secondary education in the public schools of the District of Columbia.

1 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY**
2 **PROCEEDINGS?**

3
4 A. Yes. Attachment 2 is a tabulation of my appearances as an expert witness
5 before state and federal regulatory agencies. Based on that tabulation, this
6 is my 28th appearance before this Commission since 1978.

7
8 **Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?**

9
10 A. I am appearing on behalf of the District of Columbia Office of the People's
11 Counsel ("OPC").

12
13 **Q. WHAT IS THE OBJECTIVE OF YOUR TESTIMONY?**

14
15 A. The objective of my testimony is to present OPC's position on the
16 following Issues:

17
18 Issue 6: Are the Company's cost of service, rate design proposals and
19 tariff changes reasonable?

- 20
21 g. Is the Company's proposal to increase the maximum amount for
22 customer deposits to guarantee payment of bills reasonable?
23
24 i. Is the Company's proposal to apply carrying costs to over or under
25 collected ACA balances appropriate?
26
27 l. Is the Company's application of its jurisdictional cost allocation
28 methodology reasonable?
29
30 m. Should the method of pricing service to interruptible service
31 customers change? If so, how are the resultant impacts handled?

32
33 Issue 7: Is the Company's proposed distribution among customer
34 classes reasonable and appropriate? If the Commission decides on a
35 revenue requirement decrease, what is an appropriate and reasonable
36 distribution?
37

1 Issue 12: Are WGL's D.C. rates reasonable and appropriate in
2 comparison to other WGL service territory base rates?
3

- 4 a. Are the Company's costs of operations higher in the District of
5 Columbia than in Maryland or Virginia and, if so, describe all the
6 assumptions and other factors that would explain the differences?
7
- 8 b. Are the distribution rates to District ratepayers higher than rates
9 charged to Maryland or Virginia ratepayers, and, if so, describe all
10 the assumptions and other factors that would explain the
11 differences?
12

13
14
15 **Q. HOW HAVE YOU STRUCTURED YOUR TESTIMONY?**

16
17 A. I first consider Issues No. 7, pertaining to the appropriate and reasonable
18 distribution of OPC's proposed rate decrease or the Company's proposed
19 rate increase among customer classes and sub-classes. In the course of
20 this discussion, I will discuss WGL's proposal to increase customer
21 charges much more than commodity charges.
22

23 I then move on to Issue No. 6, rate design, and the various sub-issues
24 under that major heading.
25

26 I conclude by discussing Issue 12, which concerns the relative costs of
27 and rates for gas distribution service in the District of Columbia vis-a-vis
28 the suburban jurisdictions.
29

30 **Q, WHAT ARE YOUR FINDINGS AND RECOMMENDATIONS**
31 **REGARDING THE ISSUES YOUR ARE ADDRESSING IN YOUR**
32 **TESTIMONY?**
33

34 A. Issue No. 7: With regard to the allocation of the revenue change, whether
35 upward or downward, among customer classes, I recommend that

1 residential and commercial class rates should receive the same
2 percentage rate change

3
4 Washington Gas' proposal to impose a 100 percent increase in the annual
5 revenues derived from customer charges to heating customers and its
6 proposal to increase all monthly customer charges by 50% violates the
7 Commission's rate design criteria. Changes in both customer and
8 commodity charges should mirror the overall changes in classes' revenue
9 recovery. This approach will preserve the historical relationship between
10 customer and commodity charges.

11
12 The peak usage charge in the commercial rate schedules should change
13 by the same percentage as the other rate elements.

14
15 Issue No. 6 (g): The Commission should not approve either the
16 Company's proposed increase in the ceiling on customer deposits or the
17 requested increase in reconnection charges because both of these
18 proposals would aggravate the difficulty that low income households
19 experience in maintaining access to gas service.

20
21 Issue No. 6 (i): The Commission should not approve the Company's
22 request to apply carrying costs to the Actual Cost Adjustment ("ACA")
23 balances.

24
25 Issue No. 6 (l): While Washington Gas' application of the jurisdictional
26 cost allocation methodology is reasonable, the Commission should be
27 aware that after an allocation of common corporate costs is established in
28 this rate case, the actual amount of such costs appropriately allocated to
29 the D.C. jurisdiction will continuously decline in subsequent years. This
30 decline will lead to accretion of earnings in the D.C. jurisdiction.

31

1 Issue No. 6 (m): Washington Gas should maintain the current method of
2 pricing service to interruptible customers.

3
4 Issue No. 12 and 12(a): The District imposes higher taxes on its utilities
5 than do the suburban jurisdictions. This difference reflects the problem
6 that a very high proportion real estate of the District is exempt from
7 property taxes. The District is therefore forced to use indirect taxes, such
8 as the Gross Receipts Taxes on utilities, to derive at least some revenue
9 from the governmental and non-profit organizations that occupy so much
10 property in the City.

11
12 A relevant distinction between the District and the suburbs is the greater
13 proportion of meters located inside customers' premises in the District.
14 This difference causes higher meter reading costs, more services on
15 customer premises, and more customer service calls. Additionally, the
16 data do not support the Company's assertion that there are fewer therm
17 sales in the District than in the suburbs. Finally, depreciation rates are
18 higher in D.C. than in the suburban jurisdictions.

19
20 Issue No. 12(b) Distribution charges in Maryland and Virginia differ from
21 those in the District in both level and structure. Customer charges are
22 higher in the suburbs, but the commodity charges are lower. Of great
23 importance is the fact that both Maryland and Virginia maintain declining
24 block rates, so that the more gas a customer uses, the less he/she pays
25 per therm. These rate structures increase the guaranteed portion of the
26 Company's revenue recovery by enlarging the unavoidable component of
27 the customer's bill. They also send the wrong price signal by encouraging
28 gas consumption and discouraging conservation and energy efficiency.

29
30
31
32

1 **ISSUE NO. 7:** IS THE COMPANY'S PROPOSED DISTRIBUTION
2 AMONG CUSTOMER CLASSES REASONABLE AND
3 APPROPRIATE? IF THE COMMISSION DECIDES ON A
4 REVENUE REQUIREMENT DECREASE, WHAT IS AN
5 APPROPRIATE AND REASONABLE DISTRIBUTION?
6

7
8 **Q. WHAT IS YOUR SUMMARY ANSWER TO THESE QUESTIONS?**

9
10 **A.** The Company's proposed distribution among customer classes is not
11 reasonable or appropriate. The proposed disproportionate increases to the
12 residential customer class are not justified under the Commission's stated
13 rate design criteria, which include historical continuity, like charges for like
14 services, ability to pay, as well as cost considerations.

15
16 Additionally, the proposed increases in customer charges, which
17 disproportionately affect residential customers, increase the unavoidable
18 component of customers, thereby sending the wrong price signal to
19 customers who conserve gas and employ energy efficiency appliances.

20
21 Rates for the respective customer classes and sub-classes should be
22 adjusted by a common percentage consistent with the Commission's
23 finding as the Company's revenue requirement.

24
25 This recommendation applies regardless of whether the Commission finds
26 that Washington Gas' rates should be increased or decreased. Therefore,
27 if the Commission finds that rates should be reduced, all classes should
28 receive the same percentage rate reduction.

29
30 **Q. WHAT CHANGES IN THE DISTRIBUTION OF REVENUES AMONG**
31 **CUSTOMER CLASSES HAS THE COMPANY PROPOSED?**
32

1 A. The Company proposes to increase the monthly customer charges for all
 2 customers in all classes by 50 percent. Additionally, it proposes to apply
 3 the customer charge to heating customers during all 12 months, rather
 4 than the nine months during which it currently applies. The combined
 5 effect of these changes is to double the annual customer charge revenue
 6 collected from heating service customers. Exhibit OPC (F)-1 shows that
 7 because heating customers make up the overwhelming majority of the
 8 Company's D.C. customer base, the Company's proposals result in an
 9 average effective increase in customer charges of 90 percent.

10
 11 Assuming that all commodity charges remain the same, an increase in the
 12 customer charge has a much greater impact on the residential class than
 13 on the commercial classes. That is because there are far more residential
 14 customers than commercial customers and because individual residential
 15 customers consume less gas than most commercial customers. This is
 16 true notwithstanding that commercial customer charges are somewhat
 17 higher than residential customer charges.

18
 19 Additionally, the Company proposes to recover 80 percent of the
 20 remaining revenue requirement increase from the residential class, even
 21 though residential customers currently generate 55 percent of the
 22 Company's retail distribution service revenue in the District of Columbia.¹
 23 The resultant class distribution of the Company's 16.3 percent revenue
 24 increase request is as follows:²

26	Residential Heating and Cooling	22.0%
27	Non-heating and Non-cooling	
28	Individually Metered Apartments	36.1%
29	Other	23.0%

30
 31

¹ Computed from data on Exhibit WG (2F)-1, Schedule C.

² Exhibit WG (2F)-1, Schedule C

1	Commercial and Industrial	
2	Heating and Cooling under 3,075 therms	11.0%
3	Heating and Cooling over 3,075 therms	6.6%
4	Non-heating and non-cooling	6.6%
5		
6	Group Metered Apartments	
7	Heating and/or Cooling under 3,075 therms	9.9%
8	Heating and/or Cooling over 3,075 therms	6.5%
9	Non-heating and Non-cooling	6.3%
10		
11	Other (non-recurring) charges	40.2%

12

13 **Q. HOW DO THESE CHANGES AFFECT THE DISTRIBUTION OF THE**
 14 **COMPANY'S REVENUE BY SOURCE?**

15

16 A. Exhibit OPC (F)-1 shows that the proposed rate structure will increase the
 17 proportion of revenue generated from customer charges from 10.9 percent
 18 to 17.7 percent. This shift would increase revenue generated from the
 19 fixed and inelastic customer charges relative to the revenue derived from
 20 the variable and price-elastic commodity charges. By this device,
 21 Washington Gas would guarantee the recovery of a substantially greater
 22 portion of its revenue, reducing its risk exposure to variations in weather,
 23 increases in appliance efficiency, and the efforts of its customers to
 24 conserve energy.

25

26 **Q. HOW DOES THE COMPANY JUSTIFY THESE HIGHLY UNEQUAL**
 27 **RATE INCREASES AMONG CLASSES?**

28

29 A. Company witnesses Chapman³ and Raab⁴ both claim that in Formal Case
 30 No. 715, the Commission established five basic requirements that must be
 31 satisfied to justify a rate design change:

32

33 1. The modifications must provide sufficient revenues,

³ WG (2F), page 6.

- 1 2. The rate design “attempt[s] to approximate the effects of free market in
- 2 establishing prices which promote economically justifiable uses and
- 3 discourage wasteful uses....”
- 4 3. A multiplicity of rate designs is avoided,
- 5 4. A fair distribution of the revenue burden by customer class is
- 6 promoted, and
- 7 5. The customer groups' ability to pay is considered.

8

9 Mr. Chapman invokes criterion No. 1 to justify the overall rate increase of

10 16.3 percent. The unequal distribution among customer classes is

11 supported by witness Raab. Mr. Raab relies on a marginal cost study that

12 purports to show that the current customer charges are not compensatory

13 relative to the cost of adding a new customer and that overall the

14 residential class does not recover its collective marginal costs. Invoking

15 the principal of inverse elasticity, Mr. Raab claims that these findings

16 justify a significant increase in the customer charge, indeed, one larger

17 than that proposed by the Company.

18

19 Mr. Raab then cites to Mr. Touriniemi's embedded cost of service study,

20 which purports to demonstrate that residential customers generate below-

21 average rates of return and non-residential customers provide above-

22 average rates of return. According to Mr. Raab, these results imply that

23 non-residential customers are subsidizing residential customers.

24

25 Citing the ratemaking attributes listed by Dr. James Bonbright, Mr. Raab

26 concludes that efficiency, fairness, and avoidance of undue discrimination

27 argue against unequal class rates of return and for the Company's

28 proposal to impose very unequal rate increases among the respective

29 classes.

30

⁴ WG (G), page 5.

1 **Q. HAVE MESSRS. CHAPMAN AND RAAB ACCURATELY DESCRIBED**
2 **THE COMMISSION'S CRITERIA FOR EVALUATING RATE DESIGNS?**

3
4 A. Their description is decidedly incomplete. In particular, the fourth criterion,
5 fairness, should be more fully described. The implication of Mr. Raab's
6 testimony is that "fairness" means correspondence with cost, whether
7 embedded cost or reconciled marginal costs. This implication is not at all
8 accurate, as demonstrated by the following complete quotation from
9 Commission Order No. 7135 in Formal Case No. 715:⁵

10
11 Another major objective of rate design is to strive for a fair
12 distribution of revenue burden among various customer classes. In
13 determining what is fair, the Commission is faced with the
14 extremely difficult task of applying numerous criteria and measures
15 of fairness. The criteria advocated by a particular party will be
16 dictated by the rate benefits received by that party from application
17 of the criteria. As Staff witness Reiser notes, three not wholly
18 compatible standards of fairness are generally urged by various
19 parties. Fairness may depend on the reasonable expectations of
20 the customer and is therefore tied to historical patterns and trends.
21 Thus radical shifts in the allocation of revenue burdens disappoints
22 [sic] historically held expectations and produces unfairness.
23 However, it is also argued that uniform rates for the same kind of
24 service are fair even through there are real differences in cost of
25 delivery of the service. Third, fairness also must be considered in
26 terms of compensation to the supplier in that rates should offset or
27 match PEPCO's costs for a particular service.
28

29 The fifth criterion, ability to pay, likewise needs some greater elaboration.
30 Here is what the Commission had to say about that criterion:

31
32 Finally, general notions of social equity call for a complex
33 evaluation of groups of customers' ability to pay. The goal of the
34 application of this criterion is to distribute cost burdens among
35 various customer groups in keeping with generally held social
36 goals. This criterion is often in conflict with the goal of matching
37 price to cost of production and delivery of electric service, and is
38 particularly vexing in application because customer classifications

⁵ Order No. 7135, 2 D.C.P.S.C. 15, 61 (1980)

1 in terms of a utility perspective do not necessarily coincide with, or
2 help identify, the economic groups which must be identified for
3 rational cost burden distribution goals.^[6]
4

5 The Commission concluded as follows:
6

7 It is clear that any one of a number of reasonable rate structures
8 could result from the application of these criteria. The Commission
9 is faced with the need to balance competing considerations to
10 minimize conflicts among various objectives in order to ensure a
11 reasonable and sound rate structure.^[7]
12

13 **Q. HOW WELL DOES THE COMPANY'S PROPOSED RATE STRUCTURE**
14 **CONFORM TO THE FIRST OF THE COMMISSION'S CRITERIA, THE**
15 **RECOVERY OF REQUIRED REVENUE?**
16

17 A. The Company's rate structure conforms to the Company's perception of its
18 required revenue. However, the Company's perception is clouded by its
19 exaggerated view of its revenue needs, as described by OPC witnesses
20 Smiley-Smith and Bright. Those witnesses demonstrate that the
21 Company needs considerably less revenue than it has claimed.
22

23 In any event, the current rate design can continue to provide Washington
24 Gas with a reasonable opportunity to recover whatever revenue
25 requirement the Commission ultimately approves in this proceeding.
26

27 **Q. HOW WELL DOES THE COMPANY'S PROPOSED RATE DESIGN**
28 **CONFORM TO THE COMMISSION'S SECOND CRITERION, THAT IT**
29 **SHOULD "APPROXIMATE THE EFFECTS OF THE FREE MARKET IN**
30 **ESTABLISHING PRICES WHICH PROMOTE ECONOMICALLY**
31 **JUSTIFIABLE USES AND DISCOURAGE WASTEFUL USES...?"**
32

⁶ Id.

⁷ Id. at 62.

1 A. The Company has failed to demonstrate that its proposed rate structure
2 “approximates the effects of the free market.” Specifically, the proposal to
3 inflate the customer charges is one that could only be made by a
4 monopoly. In almost every free market, prices are set based on the
5 number of units sold, even when there are very substantial fixed costs
6 associated with that production. No one has to pay admission to enter a
7 shopping mall, nor is there a charge to visit any of the stores within it.
8 Only when the shopper actually buys goods does he/she incur a cost.
9 This is true even though there are very considerable fixed costs in
10 operating retail malls and their constituent stores.

11
12 As regards discouraging wasteful uses, the effect of the Company’s
13 customer charge proposal is to increase the cost of gas service but reduce
14 the cost of the gas itself. Obviously, this shift in price signals reduces
15 customers’ incentive to conserve gas and eliminate wasteful uses.

16

17 **Q. DOES THE COMPANY’S PROPOSED RATE STRUCTURE AVOID A**
18 **MULTIPLICITY OF RATES?**

19

20 A. Yes. The Company does not propose to change the current structure of
21 retail rates in the District, which is relatively simple.

22

23 **Q. DO THE COMPANY’S RATE PROPOSALS CONFORM TO THE**
24 **COMMISSION’S CONCEPTION OF FAIRNESS?**

25

26 A. No. In the language quoted earlier from Formal Case No. 715, the
27 Commission has found that there are three “not wholly compatible”
28 standards of fairness. The first is customers’ reasonable expectations that
29 historical patterns will continue. Neither the dramatic increases in
30 customer charges nor the highly disproportionate residential rate
31 increases conform to this standard. They are exactly the sort of radical

1 shifts in the allocation of revenue burdens that disappoint historically held
2 expectations and produce unfairness.

3
4 Second, the Commission noted the argument that uniform rates for the
5 same kind of service are fair even though there are real differences in
6 cost. Since the delivery service provided to residential customers is
7 virtually identical to that provided commercial and industrial customers,
8 this argument suggests that similar delivery charges per therm may be fair
9 notwithstanding the cost differences asserted by Messrs. Touriniemi and
10 Raab.

11
12 The final standard of fairness, i.e. that rates should offset or match the
13 utility's cost for a particular service, is "not wholly consistent" with the other
14 two. There is no indication that the Commission intended that this
15 standard of fairness should override the other two. Yet witness Raab
16 apparently interprets fairness as "equity," and equity as requiring the
17 matching of rates with cost. This interpretation is flatly contrary to the
18 explicit conclusion of the Commission in its landmark order in Formal
19 Case 715:

20
21 We conclude that to the extent that PEPCO's rate design may
22 result in some inter-class rate of return differentials, it has ample
23 justification in historical and equitable considerations.^{8]}
24

25 The analogous situation exists today with respect to Washington Gas
26 inter-class rate of return differentials. Until the most recent rate case,
27 Formal Case No. 934, the commodity charge for all customers, residential
28 and commercial, was identical. This identity reflected the argument cited
29 in the Commission's Formal Case 715 order that uniform rates for the
30 same kind of service are fair even though there are real differences in the
31 cost of delivering that service. The present difference in commodity rates

⁸ Id. at 67.

1 for the two classes flows from the creation of the peak usage charge in
2 Settlement and Stipulation in Formal Case No. 934. This charge applies
3 only to commercial customers.⁹ Until this change in rate structure, the only
4 differences among the classes' rates were in the customer charges. Thus,
5 historical considerations would argue for the minimum distinction in
6 commodity rates between the residential and commercial rate schedules,
7 even when there are demonstrable differences in costs.

8
9 **Q. ASSUMING, ARGUENDO, THAT COSTS ARE AN IMPORTANT**
10 **DETERMINANT OF THE COMMISSION'S STANDARD OF FAIRNESS,**
11 **DO COSTS JUSTIFY THE COMPANY'S PROPOSED INCREASES IN**
12 **CUSTOMER CHARGES?**

13
14 **A.** No. The evidence presented by the Company does not support the
15 dramatic increases in customer charges proposed by Washington Gas.
16 Company witness Raab claims to provide this support by calculating an
17 annual marginal distribution cost per customer of \$450.50.¹⁰ Finding that
18 aggregate residential marginal costs exceed residential revenue
19 generation, he applies the inverse elasticity principle to justify inflating the
20 "reconciled" residential heating and/or cooling customer cost to \$33.64 per
21 month,¹¹ a multiple of both the present and the Company's proposed
22 customer charge.

23
24 Mr. Raab's marginal cost calculation is incorrect and inappropriate
25 because it uses the single independent variable of customers as the driver
26 of distribution costs. In accompanying testimony, OPC (E), Mr. George
27 Donkin points out that the cost of distribution mains is not driven by the
28 number of customers, but rather by a combination of peak day usage and
29 annual gas throughput. He also observes that the other major component

⁹ See Settlement and Stipulation, Formal Case No. 934, page 9.

¹⁰ Exhibit WG (G)-2, Schedule 5

1 of distribution costs, customer services, is driven not only by the number
2 of customers but by peak day demand and by annual gas consumption.

3
4 **Q. BUT DOESN'T MR. RAAB ESTABLISH THAT THERE IS A**
5 **MATHEMATICAL RELATIONSHIP BETWEEN DISTRIBUTION COSTS**
6 **AND THE NUMBER OF CUSTOMERS?**

7
8 A. Not exactly. Mr. Raab has established that as the number of customers
9 increases, the aggregate cost of the distribution system increases as well.
10 The reason for this relationship is obvious. As Washington Gas extends
11 its distribution system to reach more previously unserved customers, its
12 distribution costs increase. The marginal distribution cost of adding new
13 customers, as measured by Mr. Raab, is \$450.50 per customer per year.

14
15 But this observation emphatically does not apply to the District of
16 Columbia. It is a suburban phenomenon, where gas service is being
17 extended to new customers in new developments that previously were
18 beyond the reach of the gas distribution system. In the District of
19 Columbia, the distribution system is fully built out, and has been for
20 decades. A new customer in the District of Columbia attaches to an
21 existing main, likely one that has been in place for years. Any new
22 expenditures for distribution mains in the District are likely to be for
23 replacement due to wear and tear or as in the case of Georgetown, as
24 part of a multi-utility renovation program. Variations in the number of
25 customers served in the District have nothing to do with these
26 expenditures.

27
28 Moreover, the D.C. customer base is shrinking. In the year 2000, there
29 were 1,430 new meters added in the District, but there were 6,689 meters

¹¹ Exhibit WG (G)-2, Schedule 4, page 1

1 removed. This compares with the suburbs, where 28,289 meters were
 2 added and only 16,648 removed.¹²

3
 4 **Q. ASSUMING, ARGUENDO, THAT COSTS ARE AN IMPORTANT**
 5 **DETERMINANT OF THE COMMISSION'S STANDARD OF FAIRNESS,**
 6 **DO COST DIFFERENCES JUSTIFY THE COMPANY'S PROPOSED**
 7 **UNEQUAL DISTRIBUTION OF THE RATE INCREASE AMONG**
 8 **CLASSES?**

9
 10 A. The Company relies principally on the class cost of service study
 11 presented by witness Touriniemi as Exhibit WG (2E)-4. That study shows
 12 much lower rates of return for the residential classes than for the
 13 commercial classes. However, as discussed in the testimony of OPC
 14 witness George Donkin, the allocation procedures used by the Company
 15 are seriously flawed and tend to overstate the costs assigned to the
 16 residential classes. When those costs are restated, the differences in the
 17 rates of return among the classes are as follows:

19	System average	6.65%
20	Residential Heating	8.40%
21	Residential Non-heating	
22	Individually metered apartments	-16.43%
23	Other	0.01
24	Non-residential	
25	Small	10.77%
26	Large	12.21%
27	Non-heating, non-cooling	17.65%
28	Group Metered Apartments	
29	Small	11.21%
30	Large	12.44%
31	Non-heating	15.26%
32	Interruptible	-13.27%

33
 34

¹² WG Response to OPC Date Request No. 11-178(b).

1 As I will discuss shortly, the differences in rates of return among the
2 classes are not so great as to justify a different percentage class rate
3 adjustments, particularly between to the two largest classes, the
4 residential and the commercial heating classes. They certainly do not
5 justify the Company's proposal to increase rates to the residential heating
6 class by two to three times the increase applicable to the commercial
7 heating class. While the non-heating residential class shows very poor
8 embedded cost results, I question the advisability of increasing the rates
9 to these customers. I will discuss this issue in more detail later in my
10 testimony. It is also addressed by Mr. Donkin in his testimony, Exhibit
11 OPC (E).

12
13 **Q. DO THE COMPANY'S RATE DESIGN PROPOSALS REFLECT THE**
14 **COMMISSION'S FINAL CRITERION, THAT OF GROUPS' ABILITY TO**
15 **PAY?**

16
17 **A.** No. First of all, the proposed doubling of annual customer charges to
18 residential heating/cooling customers would impose a substantial fixed
19 and unavoidable increase in the burden borne by every customer in this
20 class without regard to his/her ability to pay. Percentage-wise, this
21 increase falls hardest on the residential customers using the least amount
22 of gas. It also sends the wrong price signal by reducing the reward to
23 those customers who reduce their gas bills through conservation.

24
25 Additionally, the disproportionate increase in residential rates relative to
26 commercial rates solely for the purpose of equalizing rates of return
27 ignores the irrefutable evidence that there are many residential customers
28 who already have experienced difficulty in paying their gas bills. That
29 evidence was presented to the Commission in Formal Case No. 1007,
30 where it was found that as of September 2001, 6000 District customers

1 had their gas service terminated because they had been unable to pay the
2 extraordinarily high gas bills incurred the previous winter.

3
4 Washington Gas apparently regards that it has discharged its obligation to
5 assist low-income District residents through the Residential Essential
6 Service ("RES") discounts. These are a fairly complex set of discounts
7 from the winter gas bills of heating service customers who pass low-
8 income qualifications established by the Federal Government and certified
9 by the District of Columbia Energy Office. As discussed in the testimony
10 of Dr. Thurston, Exhibit OPC (G), this program appears has been less
11 than a total success. It has apparently failed to reach a large portion of
12 those qualifying for it, and it does nothing for low-income customers who
13 are just above the threshold income qualifications.

14
15 Specific actions to deal with this problem have been developed and
16 articulated by the Office of People's Counsel in Formal Case No. 1007,
17 and I will not repeat them here. The relevant issue in this proceeding is
18 whether the overall rate design proposed by Washington Gas contains
19 any recognition of the difficulties that many D.C. residential customers
20 have experienced in paying their gas bills. The clear answer is no.

21
22 **Q. WILL THE COMPANY'S PROPOSALS HELP FINANCIALLY**
23 **STRAPPED D.C. CONSUMERS?**

24
25 **A.** No. Quite to the contrary, most of the Company's rate design proposals
26 will aggravate the problems of households having difficulty in paying their
27 bills. The Company proposes to double the unavoidable customer
28 charges paid by heating customers; it recommends a disproportionate
29 increase in residential rates, it asks for an increase in the customer
30 deposit ceiling, and it proposes a trebling of the reconnection fee that
31 disconnected customers must pay to restore their gas service.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30

Q. WHAT ARE YOUR RECOMMENDATIONS WITH REGARD TO THE COMPANY'S PROPOSED TREATMENT OF THE CUSTOMER CHARGES?

A. The Company's proposal to increase all customer charges by 50 percent and to impose a 100 percent annual customer charge revenue increase on heating customers (by extending payment of the charge from the current nine to twelve months per year) is clearly in violation of the Commission's rate design criteria. It represents a radical shift in the allocation of revenue burdens that disappoints historically held expectations and produces unfairness. It is not supported by the Company's own cost studies once the particular characteristics of the District of Columbia are recognized. Finally, it contravenes the social equity objective of recognizing customers' ability to pay by doubling the burden of fixed monthly payments which a heating customer cannot avoid no matter how intensively he/she conserves gas.

On the basis of the foregoing, I recommend that, with the exception discussed below, changes in the customer charges should mirror the overall changes in classes' revenue recovery. This approach will preserve the historical relationship between customer and commodity charges.

Q. WHAT ARE YOUR RECOMMENDATIONS WITH REGARD TO THE ALLOCATION OF THE REVENUE CHANGE AMONG CUSTOMER CLASSES?

A As noted, the Commission has identified non-cost factors, such as historical continuity, ability to pay, and like charges for like services, as justifying differences in rates of return among customer classes. All of

1 these considerations support the acceptance of a somewhat lower rate of
2 return for the residential class relative to the commercial classes.

3
4 The Commission has not articulated the differential in class returns that
5 might justify disproportionate rate changes. We may reasonably conclude
6 that there is a band of reasonableness around a common rate of return
7 where variations among returns are permitted. In this case the band at
8 issue is that identified by OPC witness Donkin. The principal differential is
9 between the 8.40 percent of the residential heating class and the 10.77
10 and 12.21 percent returns shown for the non-residential small and large
11 heating classes, respectively.

12
13 As the Commission noted in the language from Formal Case 715 quoted
14 earlier, it needs "to balance competing considerations to minimize conflicts
15 among various objectives..." in determining whether to apply different
16 percentage rate adjustments to different classes. The only consideration
17 in favor of such differentials is the embedded cost study, which indicates
18 higher returns for the commercial class than the residential class. On the
19 other hand, there are a number of other factors that militate in favor of
20 applying an equal percentage change to these customer classes.

21
22 **Q. WHAT OTHER FACTORS SUPPORT AN EQUAL PERCENTAGE**
23 **CHANGE FOR THE RESIDENTIAL AND COMMERCIAL CLASSES?**

24
25 A. Such factors include the following:

- 26
27 • The residential class already pays more than the system average rate
28 of return,
29 • A sizable number of residential customers had difficulty paying for
30 their gas last winter (winter 2000-2001). A disproportionate gas rate
31 increase combined with another cold winter could further aggravate the

1 problems of those residential customers at the lower end of the income
2 scale who do not qualify for RES discounts.

- 3 • The historical pattern has been for residential and commercial
4 customers to pay the same commodity rate.
- 5 • The gas distribution service provided to commercial customers is
6 identical to that provided to residential customers.
- 7 • Only 8 percent of the residential class uses Delivery Service vs. 29
8 percent of the commercial class,¹³ which means that the residential
9 class poses a lower risk of stranded costs for pipeline and storage
10 capacity commitments.
- 11 • Only two suppliers serve the residential delivery service customers vs.
12 11 serving commercial customers,¹⁴ which means that the residential
13 class poses a lower risk of default due to failure of suppliers to perform
14 on their commitments.
- 15 • Many of the commercial customers are exempt from D.C. property and
16 income taxes. All residential customers pay D.C. property and income
17 taxes
- 18 • All commercial customers can deduct gas bills from their income
19 taxes. No residential customer can deduct gas costs from income
20 taxes.

21
22 For the foregoing reasons, I recommend that the residential and the
23 commercial classes rates receive the same percentage rate change,
24 whether upward or downward.

25
26 **Q. HAVE YOU IDENTIFIED ANY CLASS OF CUSTOMERS WHOSE**
27 **REVENUES ARE NOT COVERING EXPENSES?**

28

¹³ Formal Case No. 874, June 27, 2001 Hearing, Washington Gas PowerPoint Presentation, Slide no. 12.

¹⁴ Id.

1 A. The only sub-classes that are decidedly out of a range of reasonableness
2 are the non-heating and non-cooling residential customer classes. The
3 Individually Metered Apartment ("IMA") subclass has a negative rate of
4 return and the "Other" subclass (presumably single-family homes) exactly
5 recovers its allocated expenses, with no contribution to capital costs.
6 Arguably, these classes should be required to contribute more revenue.
7 However, I recommend that the Commission not apply a disproportionate
8 rate change to these sub-classes.

9
10 **Q. WHY DO YOU OPPOSE A DISPROPORTIONATE RATE CHANGE FOR**
11 **THE NON-HEATING RESIDENTIAL CLASSES?**

12
13 A. As noted, there are two sub-classes, IMA and "other." The "other" class
14 uses gas for cooking and hot water heating. IMA customers probably use
15 gas only for cooking, since most apartment houses have central hot water
16 heating.

17
18 Customers who use gas only for cooking have very little commitment to
19 the gas company. For a fairly limited expenditure, they can buy electric
20 ranges and dismiss the gas utility altogether. For this reason, the 13,685
21 IMA customers must be considered very price-elastic. Only a small
22 increase in the cost of gas could cause them to switch to electricity.

23
24 Mr. Donkin's study indicates that it would take a doubling of revenue to
25 raise the IMA class above a negative rate of return. The question is
26 whether it is worth it to the Company and to other gas customers to retain
27 these customers. The answer to that question is the same as it is with
28 respect to interruptible customers: These customers contribute if they
29 generate revenue that exceeds the incremental cost of serving them.
30 They most likely would not be willing to pay rates that generate a full
31 return before they would leave the system, but they can reduce the costs

1 to other ratepayers if they contribute some revenue to offset the fixed
2 costs of the system.

3
4 IMA customers pay the same commodity rate as residential heating
5 customers. To create a separate commodity rate for this relatively small
6 class would violate the Commission criterion of avoiding a multiplicity of
7 rates. It would be of questionable value anyway, since these customers
8 consume, on average only 63 therms of gas annually, or about five therms
9 monthly.

10
11 The only way to achieve a disproportionate adjustment in the IMA rates is
12 to change the customer charge. That charge is currently \$3.79 monthly,
13 or \$45.48 annually. Mr. Donkin indicates that the monthly billing and
14 collecting expense for non-heating customers is approximately \$3.00,
15 which means that the current charge is compensatory. It is not necessary
16 to increase this rate to extract a contribution from these customers. On
17 the other hand, it makes no sense to reduce this rate if the Commission
18 finds that an overall rate reduction is in order. Accordingly, I recommend
19 that the customer charge for this sub-class be increased by the system-
20 wide percentage revenue increase if an increase is warranted, but that it
21 be held at \$3.79 if there is a rate reduction.

22
23 **Q. WHAT IS YOUR RECOMMENDATION FOR THE "OTHER" NON-**
24 **HEATING RESIDENTIAL CUSTOMERS?**

25
26 **A.** Since the relatively few (5,065) "other" non-heating residential customers
27 already pay a customer charge of \$4.47, and Mr. Donkin quantifies the
28 out-of-pocket cost of serving these customers as \$3.00, With a \$1.47
29 margin over monthly incremental cost, it is not is necessary to make a
30 special adjustment to this rate. These customers, like the residential

1 heating customers, should receive the system-average change in
 2 recurring rates, whether upward or downward.

3
 4 **Q. WHAT CHANGES SHOULD BE MADE TO THE STRUCTURE OF THE**
 5 **COMMERCIAL RATES?**

6
 7 A. In marked contrast with its proposal to double the customer charges for
 8 commercial customers, the Company proposes to hold the peak usage
 9 charge at its present level. I recommend that the peak usage charge
 10 receive the same percentage rate change as the other commercial rate
 11 elements.

12
 13 **Q. WHAT IS THE REASON YOU BELIEVE THE PEAK USAGE CHARGE**
 14 **SHOULD CHANGE WITH THE OTHER RATE ELEMENTS?**

15
 16 A. The peak usage charge is described in the Company's tariff as follows:

17 "Peak usage" is a measure of the amount of gas delivered to a
 18 customer on the coldest days of the year for which the Company
 19 must incurred substantial costs for investment, operation and
 20 maintenance of gas production facilities and additional distribution
 21 facilities to accommodate customers' increased gas usage on those
 22 days. Increased usage or decreased usage by a customer on the
 23 coldest days has a corresponding increase or decrease on the
 24 Company's costs and, therefore, on the level of the "peak usage
 25 charge" the Company must bill the customer.¹⁵

26
 27 According to Mr. Raab, peak day sendout is a major cost driver. He uses
 28 it as the independent variable that drives all transmission and customer
 29 accounts costs. While the relationship of peak day sendout to customer
 30 accounting costs seems questionable, its impact on transmission costs is
 31 undeniable. Furthermore, as Mr. Donkin notes, peak day usage is a driver
 32 of distribution mains and services costs as well. Yet, the peak usage rate,

¹⁵ Washington Gas Light Company P.S.C. of D.C. No. 3, First Revised Page No. 10 (Rate Schedule No. 2)

1 which more closely reflects peak day sendout than any other rate element,
 2 is only 2.39¢ per therm, and it accounts for only six percent of the non-gas
 3 revenue of the commercial customer class. This important price signal
 4 generates less revenue than do the current, let alone the proposed
 5 commercial customer charges¹⁶

6
 7 WG witness Chapman asserts that the reason for holding the peak usage
 8 charge at its present level is “to mitigate further high winter bills for this
 9 [commercial] class.”¹⁷ This explanation is contrary to the purpose of the
 10 charge. It is also flatly wrong. It is contrary to the purpose of the charge
 11 because the objective of the peak usage charge is to signal to these
 12 customers the cost consequences of their usage patterns. If commercial
 13 customers use more gas during the peak winter days, they are driving up
 14 the Company’s costs, and that effect needs to be conveyed to those
 15 customers. If the impact is high winter bills, then that impact is
 16 appropriate.

17
 18 But the impact is not high winter bills, and that is why Mr. Chapman is
 19 wrong. While the peak usage charge is set by the customer’s peak winter
 20 usage, and so conveys an important price signal, it is paid all year long. It
 21 is a “ratchet” that is established by peak winter demand but does not even
 22 come into play until the next November.

23
 24 For the foregoing reasons, I recommend that the peak winter usage
 25 charge be adjusted up or down to the same extent as the other elements
 26 in the commercial rate schedules.

27
 28 **ISSUE NO. 6: ARE THE COMPANY’S...RATE DESIGN PROPOSALS**
 29 **AND TARIFF CHANGES REASONABLE?**
 30

¹⁶ Source: Attachment A, Witness Chapman Exhibit WG (F)-1, Source sheet 7.

¹⁷ WG (F), page 14.

1 **G. IS THE COMPANY'S PROPOSAL TO INCREASE THE MAXIMUM**
2 **AMOUNT FOR CUSTOMER DEPOSITS TO GUARANTEE PAYMENT**
3 **OF BILLS REASONABLE?**

4
5 **Q. WHAT IS YOUR SUMMARY ANSWER TO THIS ISSUE?**

6
7 **A.** OPC is opposed to any tariff changes that increase the obstacles to
8 access to gas service by financially strapped residential customers. Two
9 of the Company's rate design proposals have this effect. The Company's
10 proposed increase in the maximum customer deposit from \$100 to \$325
11 not only increases the obstacles to access to gas service, but it violates
12 the D.C. Consumer Bill of Rights. The increase in the reconnection
13 charge to \$90 also raises the barrier to resumption of gas service. Both of
14 these proposals should be denied.

15
16 **Q. WHAT OTHER RATE DESIGN AND TARIFF CHANGES HAS**
17 **WASHINGTON GAS PROPOSED?**

18
19 **A.** In addition to its proposed increases in the recurring rates discussed
20 earlier, the Company proposes the following additional changes:¹⁸

- 21
- 22 • Establish a maximum customer deposit amount of \$325,
 - 23
 - 24 • Increase the charge for customer-initiated meter relocations from
 - 25 \$27.09 to \$75,
 - 26
 - 27 • Eliminate the \$40.64 minimum charge for appliance adjustments and
 - 28 permit competitive rates to apply,
 - 29
 - 30 • Increase the current four-tiered charges for reconnecting a
 - 31 disconnected customer to a common \$90,
 - 32
 - 33 • Increase the charge by direct payment to a Company representative at
 - 34 the customer's premise from \$6.32 to \$25,
 - 35
 - 36 • Increase the charge for dishonored checks from \$7.22 to \$15, and

¹⁸ Exhibits WG (F), pages 43-54 and WG (2F)-1, Schedule C, page 4.

- 1
- 2
- 3
- 4
- 5
- Bifurcate and increase the current \$35.22 service initiation charge to become \$55 if gas is still flowing and \$115 if physical initiation of new service is required.

6 **Q. WHAT IS THE REVENUE EFFECT OF THESE OTHER TARIFF**
7 **CHANGES?**

8

9 A. The Company estimates that collectively, these tariff changes will increase
10 revenue by \$1,646,762. The average percentage increase in these tariff
11 items is 124 percent.

12

13 **Q. WHAT IS YOUR REACTION TO THESE PROPOSALS?**

14

15 A. The extraordinarily large increases proposed for these charges require
16 extraordinarily explicit and quantified justification. Even where there is an
17 arguable cost justification, there has to be a recognition that some of the
18 proposed increases aggravate the difficulty that low income households
19 experience in maintaining access to gas service. OPC has opposed and
20 will continue to oppose all such increases.

21

22 **Q. WHAT SPECIFIC INCREASES PROPOSED BY THE COMPANY**
23 **AGGRAVATE THE DIFFICULTY THAT LOW INCOME HOUSEHOLDS**
24 **EXPERIENCE IN MAINTAINING ACCESS TO GAS SERVICE?**

25

26 A. The Company's proposed increase in the ceiling on customer deposits
27 and its proposed 121 percent increase in reconnection charges¹⁹ both add
28 to the obstacles that low-income households experience in maintaining
29 access to gas service. The increase in the customer deposit ceiling has
30 the added objection that it violates the Consumer Bill of Rights, which

¹⁹ Computed from Exhibit WG (2F)-1, Schedule B, page 5, line 9.

1 limits customer deposits to the lesser of \$100 or twice the estimated
2 maximum monthly bill of the customer over 12 months.²⁰

3
4 **Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THE**
5 **PROPOSED INCREASE FOR CUSTOMER DEPOSITS?**

6
7 A. At page 47 of his original prefiled testimony (Exhibit WG (F)), Mr.
8 Chapman acknowledges that the existing tariff provision is inconsistent
9 with the Consumer Bill of Rights, and he requests to the Commission to
10 make an exemption to this rule to allow a \$325 ceiling to be imposed. The
11 immediate solution is not to ask the Commission to override the Consumer
12 Bill of Rights, but rather to change the present tariff language to conform
13 to the regulation. Then, if Washington Gas believes that the ceiling is too
14 low, it should go through the proper legislative channels to raise that
15 ceiling.

16
17 **Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THE**
18 **PROPOSED INCREASE IN RECONNECTION FEES?**

19
20 A. The proposed increase to \$90 in reconnection fees raises a further
21 financial obstacle on top of increased gas costs to any customer whose
22 service has been disconnected by reason of non-payment. This charge is
23 likely to deprive yet more low-income D.C. households of access to gas
24 service. I question whether it is even in the best interests of the Company,
25 as its effect is likely to increase the already large volume of uncollectible
26 bills that the Company has accumulated in the District of Columbia.

27
28 The current reconnection charges distinguish between multi-family (4 or
29 more) apartments and other dwellings, and among weekday working
30 hours, non-working hours, and Sunday and holidays. Since these rates

²⁰ 15 DCMR §307.7 (1991)

1 are clearly more cost-based than the flat \$90 that the Company now
 2 proposes for all forms of reconnection, their structure should be retained.

3
 4 As for the level of the reconnection charges, the Company has not
 5 provided adequate cost information by which the Commission can
 6 determine which, if any, of the current reconnection charges should be
 7 raised.²¹ Both the magnitude of the proposed increase and the economic
 8 and social damage of any possible overcharge require persuasive and
 9 well-documented justification. The Company has not provided such
 10 justification. It has failed its burden of proof. Accordingly, I recommend
 11 that the existing charges be adjusted by the overall percentage rate
 12 adjustment of the recurring residential service rates.

13
 14 **Q. IS THE COMPANY'S PROPOSED INCREASE IN THE**
 15 **DISCONNECTION FEE REASONABLE?**

16
 17 A. No. The only increase related to disconnection for which the Company
 18 has provided any cost detail is the proposed jump from \$6.32 to \$25 for
 19 on-premise payments to avoid disconnection. This increase discourages
 20 customers from making payments at the time of disconnection, an action
 21 that saves the added costs of a subsequent reconnection visit. As an
 22 incentive, this charge should be kept low to encourage reconnection to the
 23 system. I recommend a rate no greater than \$10 for this charge.

24
 25 **ISSUE NO. 6.I. IS THE COMPANY'S PROPOSAL TO APPLY CARRYING**
 26 **COSTS TO OVER OR UNDER COLLECTED ACA**
 27 **BALANCES APPROPRIATE?**

28
 29 **Q. WHAT IS YOUR SUMMARY ANSWER TO THIS QUESTION?**

30

²¹ See Attachment A, Volume 3 to Washington Gas' June 29, 2001 filing, Chapman workpapers, note 34.

1 A. No. As explained below, the Company's proposal to apply carry charges
2 to the ACA balances is not appropriate.

3
4 **Q. PLEASE DESCRIBE THE ACA MECHANISM.**

5
6 A. The Actual Cost Adjustment ("ACA") is the true-up mechanism for the
7 Purchased Gas Charge ("PGC"). Each August, the Company submits to
8 the Commission a reconciliation between what it has collected in the PGC
9 during the previous year and its actual gas acquisition, storage and
10 transportation costs. Since the PGC is based on a quarterly forecast of
11 gas prices and consumption, the forecasted PGC costs may differ from
12 the actual costs by reason of unpredictable changes in gas prices or
13 consumption. The principal unpredictable consumption variable is
14 weather. This reconciliation may go either way, with the Company owing
15 customers or customers owing the Company. The balance is then divided
16 by the estimated firm sales for the coming year, and the resultant ACA
17 surcharge or surcredit is applied on a per-therm basis to all firm sales
18 customers for the ensuing September through August period.²²

19
20 **Q. WHAT HAS THE COMPANY PROPOSED WITH RESPECT TO**
21 **CARRYING CHARGES FOR THE ACA BALANCES?**

22
23 Hitherto, there has been no carrying charge for the ACA balances. The
24 Company now proposes that its pre-tax rate of return be applied each
25 month to the ACA balance, whether positive or negative to the Company,
26 from the month the balance is created to the month it is fully repaid
27 (August of the following year).²³ This procedure would remove any ACA
28 balance from the calculation of working capital for purposes of finding the
29 overall revenue requirement.

30

²² See P.S.C. of D.C. No. 3, General Service Provision No. 16.

1 The Company's claimed justification for this proposal is that gas prices
2 have become so volatile that the ACA balances, previously relatively
3 small, have recently become quite large. What used to be a relatively
4 minor carrying cost has become quite major. If approved, the carrying
5 charges would begin to apply the month following Commission approval.
6

7 **Q. DO YOU SUPPORT THE COMPANY'S REQUEST FOR AN ACA**
8 **CARRYING CHARGE?**
9

10 A. No. First of all, the proposal adds a further level of complexity to what is
11 already a fairly complex process. Specifically, it adds a requirement to
12 reconstruct the ACA balance each month through the past year and to
13 predict the ACA recovery each month in the coming year. This added
14 complexity increases the likelihood of confusion, misunderstanding, and
15 error.
16

17 Second, the effect of this proposal will be to increase the absolute size of
18 the ACA surcharge or surcredit, further compounding the already volatile
19 nature of the gas acquisition charges imposed on ratepayers. Anything
20 that adds to the instability of gas rates is damaging to both ratepayers and
21 the Company.
22

23 Third, the long-term effect of this change should be zero. While the ACA
24 may swing from positive to negative from year to year, over time it should
25 wash out. The ACA surcredits should offset ACA surcharges over the
26 years. If they do not, then there is something generically wrong with the
27 Company's PGC forecasting mechanism.
28

29 Finally, this proposal is symptomatic of a Company viewpoint that OPC
30 strongly opposes. It is the mentality that gas acquisition, storage and

²³ Exhibit WG (F), pages 29-31.

1 transportation costs are beyond the Company's control, and that
2 Washington Gas has a right to full recovery of every cent of these costs,
3 no matter what their level. OPC has consistently advocated shifting some
4 of the risk of gas procurement to the Company. To the extent that today
5 the Company bears the carrying cost burden when prices turn out to be
6 higher than predicted, that will focus the Company's attention on
7 minimizing its exposure to high prices. Conversely, if the Company can
8 realize some carrying cost benefit by reducing actual gas costs below
9 those predicted, then that, too, will be a beneficial incentive.

10
11 **Q. ARE THERE ANY FURTHER PROBLEMS WITH THIS PROPOSAL?**

12
13 A. Yes. There is the further question of the carrying charge rate. The
14 Company proposes to apply its full pre-tax rate of return. I question
15 whether purchased gas is financed by equity and long-term capital. To
16 the contrary, the 2001 Annual Report to Stockholders of Washington Gas'
17 parent, WGL Holdings, Inc., indicates that it is financed by short-term bank
18 credit:

19 Long-term debt was principally used to fund the utility segment's
20 [Washington Gas] ongoing construction program to support
21 customer growth and replace facilities of existing customers.
22 Additional short-term debt issued during fiscal year 2001 was used
23 to fund a higher volume and cost of storage gas balances,
24 increased customers accounts receivable, and higher levels of
25 unrecovered gas cost as compared with fiscal year 2000.²⁴

26
27 It appears from this quotation that a gas cost carrying charge that includes
28 all the components of capital would result in an over-recovery. Assuming,
29 *arguendo*, that a carrying charge is appropriate, it should be one that
30 reflects the cost of the Company's short-term debt.

31

²⁴ WGL Holdings, Inc. Annual Report to Stockholders, 2001, page 20.

1 **ISSUE NO. 6M:** SHOULD THE METHOD OF PRICING SERVICE TO
 2 **INTERRUPTIBLE CUSTOMERS CHANGE? IF SO, HOW**
 3 **ARE THE RESULTANT IMPACTS HANDLED?**
 4

5 **Q. WHAT IS THE METHOD OF PRICING SERVICE TO INTERRUPTIBLE**
 6 **CUSTOMERS?**
 7

8 A. Interruptible service is available only to large customers who have an
 9 alternative source of energy, usually fuel oil, which can substitute for gas
 10 during interruptions. Aside from a customer charge, interruptible customer
 11 rates are essentially negotiated between the Company and the customer
 12 on an individual basis. The basis of these negotiated rates is the cost of
 13 the alternative fuel that the customer would use in lieu of gas.

14
 15 There are two types of interruptible service, sales and delivery service.
 16 Under sales service (Schedule 3), where the Company buys the gas, the
 17 per-therm commodity rate must be greater than the weighted average cost
 18 of gas, so that it contributes to the provision of delivery service. Under
 19 delivery service (Schedule 3A), where the customer buys its own gas, the
 20 commodity rate just needs to be a positive number.

21
 22 As the name implies, interruptible customers are subject to interruptions at
 23 the sole discretion of the Company on notice as short as an hour. Failure
 24 to interrupt results in a penalty of \$2.25 per therm for any gas consumed
 25 during the interruption period.²⁵

26
 27 The contributions of the interruptible service over the cost of gas, along
 28 with any penalty receipts, are tallied up each November and are split
 29 between the Company and firm service customers. Ninety percent of the
 30 net (after gas acquisition costs) interruptible revenue is converted into a
 31 Distribution Charge Adjustment ("DCA"), which is an offset to the per-

²⁵ P.S.C. of D.C. No. 3, 3rd revised page 17.

1 therm charges of all firm service customers. The remaining 10 percent of
2 net interruptible service revenue is retained by the Company as “below-
3 the-line” revenue as an incentive to market of this service and to maintain
4 the largest possible margins.

5
6 **Q. HOW IMPORTANT IS INTERRUPTIBLE SERVICE IN THE DISTRICT OF**
7 **COLUMBIA?**

8
9 A. Interruptible service is quite important in the District of Columbia. It
10 accounts for 33 percent of all D.C. gas sendout, but only 18 percent in
11 Virginia and 13 percent in Maryland.²⁶ The overwhelming majority of
12 interruptible gas uses Delivery Service.²⁷ As a result, District customers
13 benefit from a fairly sizable DCA, currently amounting to 5.6¢ per therm,
14 for an offset of more than 10 percent against the PGC.²⁸ Of course,
15 Washington Gas benefits as well. Currently, it enjoys a below-the-line
16 profit of .32¢ on every therm it bills under the DCA rider in the District of
17 Columbia.

18
19 **Q. ARE THERE ANY PROBLEMS WITH THIS METHOD OF PRICING**
20 **INTERRUPTIBLE SERVICE?**

21
22 A. In the past, there have been some problems with the implementation of
23 the terms of the interruptible service tariff schedules, but I not aware of
24 any problems recently. The current pricing arrangement benefits both the
25 Company and its customers, whether interruptible or firm.

26
27 **Q. DOESN'T MR. DONKIN'S ANALYSIS SHOW THAT INTERRUPTIBLE**
28 **SERVICE GENERATES A NEGATIVE RATE OF RETURN?**

29

²⁶ Calendar year Jurisdictional Cost Allocation Study, Schedule AL, page 1.

²⁷ Based on data in the Washington Gas' 2000 Gas Procurement Report.

²⁸ Washington Gas: Firm Purchased Gas charge Statement, Billing Month of February 2002.

1 A. Yes. But Mr. Donkin's analysis is on a purely embedded cost basis. For
2 purposes of allocating revenue requirement by customer class, Mr.
3 Donkin's study appropriately does not consider the effect of losing the
4 revenue from the very price-elastic interruptible customers. The
5 justification for the present arrangement is that interruptible service
6 provides a contribution toward the fixed cost of the distribution system that
7 could not be obtained if interruptible rates were set at fully allocated costs.
8 It would be infeasible and counter-productive to attempt to generate a full
9 return from this service.

10
11 **Q. DO YOU THEREFORE RECOMMEND THAT THE PRESENT PRICING**
12 **PROCEDURES BE MAINTAINED?**

13
14 A. Yes. I do.

15
16 **ISSUE 6.L: IS THE COMPANY'S APPLICATION OF ITS JURISDICTIONAL**
17 **COST ALLOCATION METHODOLOGY REASONABLE?**

18
19 **Q. HAVE YOU EXAMINED THE COMPANY'S JURISDICTIONAL COST**
20 **ALLOCATIONS?**

21
22 A.. Yes. I have examined the Company's 2000, 1999 and 1998 jurisdictional
23 cost allocations. I have also compared those allocations with the
24 corresponding allocations submitted to the Maryland Public Service
25 Commission and to the Virginia State Corporation Commission.

26
27 **Q. WHAT WAS THE RESULT OF YOUR EXAMINATION?**

28
29 A. The Company's D.C. jurisdictional allocation studies are identical to those
30 submitted in Maryland. They differ from those submitted in Virginia due to
31 the fact that Virginia apparently uses end of year, rather than average year
32 plant balances.

1

2 **Q. WERE THESE ALLOCATIONS APPROPRIATE?**

3

4 A. One could always quibble with the details of any cost allocation program.
 5 However, OPC has no objections to the Company's application of its
 6 jurisdictional cost allocation methodologies in this proceeding. I therefore
 7 have no recommendations with respect to the jurisdictional allocation of
 8 costs other than that they be accepted by the Commission.

9

10 **Q. DO YOU HAVE ANY OTHER COMMENTS WITH REGARD TO**
 11 **JURISDICTIONAL ALLOCATIONS?**

12

13 A. Yes. The Commission should be alert to the fact that the D.C. allocators
 14 are declining each year, as demonstrated in the following table:

15

16

17

18

Washington Gas Light Co.
 D.C. Jurisdictional Allocators

	1998	1999	2000
Annual Therm Sales	.237222	.236105	.231356
Peak Day Therms	.195148	.197323	.196940
Gas Plant In Service exl. General	.205176	.204142	.202797
General Gas Plant	.196248	.195594	.194783
Direct Labor	.246198	.242196	.207955
Administrative and General	.232101	.223804	.213722

19

20

21

22

23

24

25

26

27

The significance of these declining allocators relates to the trend in D.C. jurisdictional costs over time. When the Commission establishes a revenue requirement based on adjusted year 2000 D.C. jurisdictional results, the revenue recovery that it sets will have a tendency to become excessive relative to the jurisdictional costs for subsequent years. That is because many company-wide costs, such as administrative overheads, transmission mains, and general plant become less and less the responsibility of D.C. ratepayers. Those costs may grow, but the

1 proportion of them allocated to the District declines. Once the D.C. rates
2 are fixed, the revenue they generate cover a declining proportion of the
3 system costs, and the result is earnings accretion. This trend, which has
4 been the pattern of many years, may partially account for the evidence of
5 excessive D.C. earnings that stimulated OPC to file the complaint that
6 persuaded the Commission to initiate this proceeding. It may also explain
7 why Washington Gas has not itself initiated a rate case in the District of
8 Columbia since 1994.

9
10 **ISSUE 12: ARE WGL'S D.C. RATES REASONABLE AND APPROPRIATE**
11 **IN COMPARISON TO OTHER WGL SERVICE TERRITORY**
12 **BASE RATES?**
13

14 **A. ARE THE COMPANY'S COSTS OF OPERATIONS HIGHER IN**
15 **THE DISTRICT OF COLUMBIA THAN IN MARYLAND OR**
16 **VIRGINIA AND, IF SO, DESCRIBE ALL THE ASSUMPTIONS**
17 **AND OTHER FACTORS THAT WOULD EXPLAIN THE**
18 **DIFFERENCES?**
19

20 **Q. WHAT EVIDENCE HAS THE COMPANY PRESENTED IN RESPONSE**
21 **TO THIS ISSUE?**
22

23 **A.** Mr. Touriniemi's Exhibit WG(2E)-5 compares the cost per therm allocated
24 to D.C., Maryland and Virginia for most of the principal expense items
25 Overall, the exhibit shows total D.C. distribution cost per therm to be
26 50.587¢, compared with 35.655¢ per therm in Maryland and 36.750¢ in
27 Virginia. The exhibit displays only some of the detail for these disparities.
28 It shows that operations expense in the District is 19.468¢, versus 11.663¢
29 and 12.144¢ for Maryland and Virginia, respectively. The largest
30 component of this differential is 11.313¢ for "Administrative and General"
31 in the District, relative to only 6.341¢ in Maryland and 6.792¢ in Virginia.
32 The only other item on Exhibit WG (2E)-5 of major importance is gross
33 receipts taxes, which are 4.599¢ in the District but only .757¢ and .865¢ in
34 Maryland and Virginia, respectively.
35

1 Unaccountably, the Exhibit WG (2E)-5 does not show the per-therm
 2 values for the largest single element of cost within the overall per-therm
 3 distribution cost total, and that is return on rate base. Those costs are as
 4 follows:.

	DC	MD	VA
Firm Term Sales	214,901,529	493,104,017	416,035,730
Return on Rate Base	\$29,948,914	\$55,718,835	\$ 52,717,315
6 Cents per Firm Therm	13.9	11.3	12.7

7
 8 **Q. DOES THE INCLUSION OF INTERRUPTIBLE SERVICE IMPROVE THIS**
 9 **COMPARISON?**

10
 11 Yes, it does, because actual interruptible deliveries (either sales or
 12 delivery service) account for 33 percent of D.C. sendout in 2000, but only
 13 18 percent in Maryland and 13 percent in Virginia. A comparison of total
 14 distribution costs with and without interruptible sales is as follows²⁹

	Cents per Therm		
	DC	MD	VA
Distribution Cost per Total Therms	33.5	.29.4	32.1
Distribution cost per Firm Therms	50.4	35.6	.36.8

15
 16
 17
 18 Of course, interruptible customers do not pay the full embedded cost of
 19 their delivery service, so the inclusion of their therms in the foregoing
 20 comparison does not translate proportionately into lower per therm
 21 revenue requirements. Nevertheless, as noted earlier, D.C. firm service
 22 customers do benefit from a Distribution Cost Adjustment ("DCA") that is
 23 netted out of the PGC they pay each month. The current value of the
 24 DCA is 5.6¢. The offsets corresponding to the DCA in Maryland and
 25 Virginia are probably much lower.

²⁹ Term data: 2000 jurisdictional allocation study. Schedule AL, page 1.. Distribution Costs from Exhibit WG (2E)-5.

1 **Q. WHAT EXPLANATION DOES THE COMPANY OFFER FOR THESE**
2 **DISPARITIES IN THE COST OF SERVICE AMONG THE THREE**
3 **JURISDICTIONS?**

4
5 A. At page 30 of his Supplemental Testimony (Exhibit WG (2E)), Mr.
6 Touriniemi cites three principal factors that account for the somewhat
7 higher costs in the District of Columbia. The first is governmental policies,
8 which include higher costs for the amortization of regulatory assets, least
9 cost planning expense and post-retirement benefits. This category would
10 also include the higher D.C. gross receipts taxes, income taxes and right-
11 of-way fees.

12
13 The second factor cited by Mr. Touriniemi for higher D.C. costs is the
14 greater volume of uncollectible accounts expense: 1.57¢ per therm in the
15 District as compared to 0.37¢ and 0.12¢ per therm in Maryland and
16 Virginia, respectively.

17
18 The third cause, according to Mr. Touriniemi, is the lower number of
19 therms sold in the District of Columbia which requires fixed costs to be
20 spread over a fewer number of therms.

21
22 Mr. Touriniemi also cites dramatic differences in depreciation expense per
23 therm: 6.67¢ in D.C., versus 2.4¢ and 1.3¢ in Maryland and Virginia,
24 respectively.

25
26 **Q. HAVE YOU ANY COMMENTS ON THESE RESPECTIVE CAUSES?**

27
28 A. Mr. Touriniemi is correct that D.C. imposes higher taxes on its utilities than
29 do the suburban jurisdictions. This difference reflects the problem that
30 has confounded the District government ever since I can remember (and I
31 have lived in the Washington area all my life), which is that a very high

1 proportion of the real estate in the District is exempt from property taxes.
2 The District is therefore forced to use indirect taxes, such as the Gross
3 Receipts Taxes on utilities, to derive at least some revenue from the
4 governmental and non-profit organizations that occupy so much property
5 in the City. The amortization of regulatory assets are addressed in the
6 testimony of OPC Witness Nancy Bright, Exhibit OPC (D).

7
8 A distinction of the District not mentioned in Mr. Touriniemi's testimony is
9 the much greater number of meters located inside customers' premises in
10 the District relative to the suburbs.³⁰ This difference would like cause
11 higher meter reading costs, more services on customer premises, and
12 more customer service calls.

13
14 The data do not support Mr. Touriniemi's assertion that there are fewer
15 therm deliveries in the District than in the suburbs. To the contrary, the
16 average therm consumption per meter in the District during 2000 was
17 2,228, versus 1,638 in Maryland and 1,350 in Virginia. Even if the
18 measurement is limited to firm service therms, the per-meter consumption
19 was 1,479 therms in the District, but only 1,349 in Maryland and 1,179 in
20 Virginia.³¹

21
22 Finally, the very significant differences in depreciation rates account for
23 OPC's insistence that the Company produce an updated depreciation
24 study. Although differences in the mix of plant might account for some of
25 the higher depreciation cost in the District, the D.C. depreciation rates are
26 significantly higher for corresponding types of plant, as demonstrated for
27 the five largest depreciable categories of plant:

³⁰ Washington Gas response to OPC Data Request No; 11-178(a)

³¹ Based on data in the 2000 Jurisdictional Cost Allocation Study, Schedule AL, pages 1 and 4.

1
2Depreciation Rates, 2000³²

Description	System Plant Balance (\$000)	D.C Rate	Maryland Rate	Virginia Rate
Distribution Mains- Plastic	529,676	2.962	2.363	2.503
Services – Plastic	524,806	4.491	3.222	3.123
Distribution Mains – Steel	254,289	3.089	2.363	2.503
Meters – Hard Case	102,334	2.921	2.142	2.148
Meter Installations	95,831	4.287	2.500	4.464

3

4

This issue of these very unequal depreciation rates will be examined in Phase II of this proceeding.

5

6

7

8

9

10

11

12

ISSUE NO. 12.B: ARE THE DISTRIBUTION RATES TO DISTRICT RATEPAYERS HIGHER THAN RATES CHARGED TO MARYLAND OR VIRGINIA RATEPAYERS, AND, IF SO, DESCRIBE ALL THE ASSUMPTIONS AND OTHER FACTORS THAT WOULD EXPLAIN THE DIFFERENCES?

13

14

Q. DID THE COMPANY ADDRESS THIS SUBISSUE IN ITS PREPARED TESTIMONY?

15

16

17

18

19

A. No. There are no comparisons of distribution rates in the District with corresponding rates in Maryland or Virginia in any other Company's prefiled testimony or exhibits.

20

21

22

Q. HOW DO DISTRIBUTION CHARGES IN THE DISTRICT OF COLUMBIA COMPARE WITH THOSE IN MARYLAND AND VIRGINIA?

23

24

25

A. Distribution charges in Maryland and Virginia differ from those in the District in both structure and level. Possibly the structural differences are the most significant.

1
2 In both Maryland and Virginia, heating customers receive bills 12 month of
3 the year, versus nine months in the District. This means that although the
4 customer charges appear quite similar, \$7.49 in the District versus \$7.10
5 in Maryland and \$7.81 (\$8.78 for customers with over 1000 therms) in
6 Virginia for residential service, they are in fact one third higher in the
7 suburban jurisdictions by reason of the added three months of billing.

8
9 More important, both suburban jurisdictions have declining block rates.
10 For residential customers these blocks are as follows:

11
12 District of Columbia 38.89¢ per therm

13
14 Maryland

15
16
17 First 45 therms 35.57¢ per therm
18 Next 135 therms 25.57¢ per therm
19 Over 180 therms 19.25¢ per therm

20
21 Virginia

22
23 First 25 therms 43.63¢ per therm
24 Next 100 therms 27.92¢ per therm
25 Over 125 therms 23.36¢ per therm
26

27 The D.C. residential commodity rate is higher than those in the suburbs.
28 However, against this rate must be applied a 5.6¢ DCA credit, which
29 shows up in the PGC (all jurisdictions have what appears to be a similar
30 PGC), and is probably higher in the D.C. than the corresponding credits in
31 the suburban jurisdictions. This factor would reduce the disparity.

32
33 The same declining block rate structure is found in the commercial rates of
34 both suburban jurisdictions, but with very different blocks and much
35 different rates:

³² Washington Gas Light Company 2000 FERC Form 2, page 338b

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36

District of Columbia

All therms 37.68¢ per therm

Maryland

First 300 therms 30.85¢ per therm

Next 6,700 therms 21.26¢ per therm

Over 7000 therms 15.81¢ per therm

Virginia

First 125 therms 28.37¢ per therm

Next 875 therms 22.81¢ per therm

Over 1000 therms 17.69¢ per therm

Again, these rates are not altogether comparable. First, the District has as different, and higher, DCA credit. Second, the D.C. has a peak usage rate of 2.39¢ per therm based on the customer's highest monthly consumption during the previous winter.

Finally, both suburban jurisdictions have a separate rate for Group Metered Apartments. The commodity rates in these rate schedules are identical to those in the commercial schedules. The only distinction is in the customer charges, where the GMA schedules distinguish between heating/cooling and non-heating/non-cooling, with a customer charge for heating/cooling customers (\$42.25 in Maryland and \$44.60 in Virginia) much higher than for any other schedule.

Q. CAN YOU DESCRIBE THE ASSUMPTIONS THAT EXPLAIN THE DIFFERENCES AMONG THESE RATES BY JURISDICTION?

A. The higher D.C. rates presumably reflect higher D.C. costs, which I discussed earlier. I can only speculate as to the assumptions that underlie

**Washington Gas Light Company
Customer Charge Revenue**

	Present Customer Charges	Proposed Customer Charges	Current Customer Rate	Proposed Customer Rate	Present Customer Revenue	Proposed Customer Revenue	Percent Increase
Residential							
1 Heating and/or cooling	\$ 1,032,064	\$ 1,352,880	\$ 7.49	\$ 11.25	\$ 7,730,159	\$ 15,219,900	97%
2 Non-heating and non-cooling	164,217	164,217	3.79	5.70	622,382	936,037	50%
3 Other	60,782	60,782	4.47	6.70	271,696	407,239	50%
Non-residential							
Heating and/or Cooling							
4 Less than 3075 therms	46,772	57,463	10.02	15.05	468,655	864,818	85%
5 More than 3075 therms	45,147	58,823	25.19	37.80	1,137,253	2,223,509	96%
6 Non-heating and non-cooling	42,253	42,253	10.70	16.05	452,107	678,161	50%
7 Total					\$10,682,253	\$ 20,329,665	90%
8 Customer Charge Correction Factor					0.985322759	0.985322759	
9 Corrected Customer Charge Revenues					10,525,467	20,031,281	
10 Net Firm Non-Gas Revenues					\$96,676,664	\$ 112,960,806	
11 Percent Revenues from Customer Charges					10.9%	17.7%	

Sources:

Lines 1-9 - Exhibit WG (2F)-1, Schedule B, page 4

Line 10 - Exhibit WG (2F)-1, Schedule B, page 1, line 10 and line 22

**Washington Gas Light Company
Present and OPC Recommended Rates**

	Present Rate	OPC Recommended Rate
Rate Schedule Nos 1 and 1A		
Heating and/or Cooling		
Customer Charge	\$ 7.49	\$ 6.49
Initial RES Discount	\$(0.1895)	\$(0.1895)
Non-heating and Non-cooling		
Customer Charge IMA	\$ 3.79	\$ 3.79
Customer Charge Other	\$ 4.47	\$ 3.87
Commodity per therm	\$ 0.3989	\$ 0.3456
Rate Schedule Nos 2 and 2A		
Heating/Cooling		
Customer Charge under 3,075 therms	\$ 10.02	\$ 8.68
Customer Charge over 3,075 therms	\$ 25.16	\$ 21.80
Non-heating/non-cooling		
Customer Charge	\$ 10.70	\$ 9.27
Commodity Charge	\$ 0.3768	\$ 0.3265
Peak Usage Charge	\$ 0.0239	\$ 0.0207
Non-Recurring Charges		
Meter Relocations		
Meter actually relocated	\$ 27.09	\$ 75.00
Meter not relocated	\$ 27.09	\$ 75.00
Dishonored Checks	\$ 7.22	\$ 15.00
Reconnect Fees		
Individual		
7 am to 5 pm	\$ 40.64	\$ 35.21
All other times	\$ 63.21	\$ 54.77
Multi-family		
7 am to 5 pm	\$ 16.25	\$ 14.08
All other times	\$ 22.57	\$ 19.56
Service Initiation Charge		
Gas Flowing	\$ 35.22	\$55.00
Gas not flowing	\$ 35.22	\$115.00

Washington Gas Light Company
OPC Rate Adjustment Factor

Rate Elements not subject to average reduction:	Source	A Present Revenue	B Proposed Revenue	C Difference
1 IMA Customer Charge	WG (2F)-1, Sch B, p 4, 4C*4D	622,382	622,382	
2 RES Credits	Note: Line 20 below	-	(305,344)	
Non-Recurring Charges				
Late payment Charge				
Meter Relocations				
3 Meter actually relocated	WG (2F)-1, Sch B, p 5, 4D, 4F	1,598	4,425	
4 Meter not relocated	WG (2F)-1, Sch B, p 5, 5D, 5F	542	1,500	
5 Dishonored Checks	WG (2F)-1, Sch B, p 5, 6D, 6F	37,479	77,805	
Service Initiation Charge				
6 Gas Flowing	WG (2F)-1, Sch B, p 5, 15D, 15F	554,257	865,535	
7 Gas not flowing	WG (2F)-1, Sch B, p 5, 16D, 16F	385,589	1,259,020	
8 Watergate	WG (2F)-1, Sch C, 22F	1,802,000	1,802,000	
9 Natural Gas Vehicles	WG (2F)-1, Sch C, 23F	130,000	130,000	
10 Total Not Subject to Average Reduction	Sum, Lines 1-9	3,533,847	4,457,323	923,476
Revenue Subject To Average Reduction:				
11 Present Revenue	WG (2F)-1, Sch C, 28F	99,637,000		
12 Add: Conservation Adjustment	OPC (D)-1, 15(2)	800,962		
13 Total Revenue	L11+L12; OPC (D)-1, 15(4)	100,437,962	88,421,070	(12,016,892)
14 Revenue Subject to Uniform Reduction	Line 13-Line110	96,904,115	83,963,747	(12,940,368)
15 Uniform Rate Adjustment Factor	B14/A14		0.866462	
Note:				
16 RES Customers, November 2001	F.C. No. 1007, Resp to OPC 1-13	5,283		
17 Average Discounted Therms	WG (2F)-1, Sch B, p3, 3B	305		
18 Total Discounted Therms	Line 16*Line17	1,611,315		
19 Current Tariff Discount Rate	WG (2F)-1, Sch B, p3, 9B	\$ (0.1895)		
20 Current Value of RES Discounts	Line 18*Line 19	\$ (305,344)		