

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

IN THE MATTER OF AN ADJUSTMENT)
OF GAS RATES OF COLUMBIA GAS) CASE NO. 2013-00167
OF KENTUCKY, INC.)

VOLUME 9

DIRECT TESTIMONY

Columbia Gas of Kentucky, Inc.
Case 2013-00167
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BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
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May 29, 2013

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COLUMBIA GAS OF KENTUCKY, INC.

PREPARED DIRECT TESTIMONY OF HERBERT A. MILLER, JR.

1 **Q: Please state your name and business address.**

2 A: My name is Herbert A. Miller, Jr., and my business address is 2001 Mercer
3 Road, Lexington, Kentucky 40511.

4

5 **Q: What is your current position and responsibilities?**

6 A: Since September 1, 2006, I have served as President of Columbia Gas of Ken-
7 tucky, Inc. ("Columbia" or "Company") and a member of its Board of Direc-
8 tors. My responsibilities include the general operation of the business of the
9 natural gas distribution utility in 30 Kentucky counties and specifically all
10 regulatory and legislative affairs, business strategy, policy matters, customer
11 relations and external and public matters associated with the utility service
12 of Columbia.

13

14 **Q: What is your educational background?**

15 A. I received a B.A. degree from the University of Kentucky in 1972 and a J.D.
16 degree from the University of Kentucky College of Law in 1976.

17

18 **Q: Please describe your employment history.**

1 A: Prior to joining Columbia, from 1998 to 2006, I served as the Corporate
2 Counsel for all of the regulated subsidiaries of the American Water Works
3 Company in Kentucky, Tennessee and Georgia. From 1993 to 1998, I was a
4 partner in the law firm of Stoll Keenon & Park (now Stoll Keenon Ogden).
5 From 1980 to 1993, I was the Senior Vice President and General Counsel
6 for First Security Corporation, a Kentucky multi-bank holding company.
7 From 1977 to 1980, I was Corporate Counsel for the Lexington-Fayette Ur-
8 ban County Government and from 1976 to 1977 I served in the Office of
9 Chief Counsel of the U.S. Customs Service in Washington, D.C.

10

11 **Q. Have you previously testified before the Kentucky Public Service**
12 **Commission?**

13 A: Yes. I have filed testimony in several previous cases including Case Nos.
14 2007-00008 ("2007 Rate Case") and 2009-0041 ("2009 Rate Case), and in the
15 pending Columbia proceeding before this Commission in Case No. 2013-
16 00066 regarding the application for approval of the corporate realignment
17 and transfer of ownership of stock in Columbia.

1 **Q: What is the purpose of your testimony?**

2 A: The purpose of my testimony is to summarize the issues presented by Co-
3 lumbia in this case. I will also introduce the other witnesses who will pre-
4 sent testimony on Columbia’s behalf.

5

6 **Q: Please summarize the business of Columbia.**

7 A: Columbia is one of seven natural gas local distribution companies in the
8 NiSource family of utility companies. Headquartered in Lexington, Ken-
9 tucky, it employs over 120 active full-time employees and serves more
10 than 135,000 customers in 30 Kentucky counties. Through approximately
11 2,600 miles of mains, it serves residential, commercial and industrial cus-
12 tomers in the counties that include the municipalities of Ashland, Cynthi-
13 ana, Frankfort, Georgetown, Greenup, Hindman, Inez, Irvine, Lexington,
14 Louisa, Maysville, Mt. Sterling, Paris, South Shore, Versailles and Win-
15 chester.

16 NiSource Inc. is headquartered in Merrillville, Indiana and was
17 created by the merger of Northern Indiana Public Service Company
18 (“NIPSCO”) and Bay State Gas Company in 1998 and the Columbia Ener-
19 gy Group in 2000. NiSource is a registered public utility subject to the ju-
20 risdiction of the Federal Energy Regulatory Commission (“FERC”).

1 NiSource has three primary business units: electric generation and distri-
2 bution, natural gas transmission and storage and natural gas distribution.
3 Columbia is part of the natural gas distribution business unit.

4
5 **Q: In summary, what is Columbia requesting in this case?**

6 **A:** Columbia is seeking a revenue increase of approximately \$16,595,000, or
7 17.75% in order to produce rates that are fair, just and reasonable for both
8 the Company and its customers. This requested revenue increase is neces-
9 sary for Columbia to continue to provide safe and reliable service at the
10 lowest reasonable price to its customers.

11 Columbia is proposing that the Commission adopt several im-
12 portant regulatory changes, including : (1) the approval of Columbia's use
13 of a forecasted test period for ratemaking purposes; (2) as contemplated in
14 Case No. 2009-00141, the inclusion (or "rolling in") of the current AMRP
15 charge for its Accelerated Main Replacement Program into the monthly
16 customer charge, and the enhancement of the AMRP program based on
17 recovery of this capital on a forecasted test year basis; (3) a proposed rate
18 design that will adjust the base rates for Columbia's residential customer
19 classes GSR and SVGTS GSR on a quarterly basis to reconcile the differ-
20 ence in non-gas revenue to account for changes in gas usage per customer

1 caused by factors not addressed by the existing Weather Normalization
2 Adjustment; (4) approval to continue its pilot CHOICE program for an
3 additional three years with changes that reflect the need for more trans-
4 parency and clarity as revealed in Columbia's 2012 customer survey; and,
5 (5) a recognition of Columbia's intent to continue, in a separate proceed-
6 ing, the continuation of its demand-side management ("DSM") program,
7 based on input received from the DSM Collaborative Group. All of the ini-
8 tiatives and concepts referenced above will be summarized and supported
9 by other Columbia witnesses in this proceeding and I refer you to their
10 testimony for further details.

11

12 **Q: What test period has Columbia used to develop its revenue require-**
13 **ment?**

14 **A:** Columbia developed the revenue requirement using a forecasted test pe-
15 riod, consisting of the 12 months ended December 31, 2014.

16

17 **Q: When were Columbia's rates last approved by the Commission?**

18 **A:** Columbia's current rates were approved by this Commission on October
19 26, 2009, in its 2009 Rate Case. The rates established in that proceeding

1 were intended to produce an overall return of 8.10%, based on a return on
2 equity of 10.50%.

3

4 **Q: Since its last rate case in 2009, has Columbia been able to achieve the**
5 **level of its authorized rates of return?**

6 A: No. As described in the testimony of Columbia witness Feingold, Colum-
7 bia's rates of return on equity ("ROE") achieved each year have been less
8 than its authorized rates of return. The actual returns on equity for Co-
9 lumbia for years 2006 through 2012 are shown in a chart prepared by wit-
10 ness Feingold and range from a low of 5.28% in 2006 to a high of 9.22% in
11 2011. Columbia's ROE in 2012 was 6.16%.

12

13 **Q: What factors have contributed to Columbia's inability to earn the au-**
14 **thorized rates of return?**

15 A: This inability is primarily related to several factors. The first factor is what
16 is referred to as "regulatory lag." This is the financial impact due to the
17 elapsed time between the investment or deployment of capital, the filing
18 of a petition for recovery of the investment and the actual recovery of the
19 return on the capital invested. For Columbia, the elapsed time includes the
20 time period between rate case proceedings as well as the time between the

1 investment of AMRP capital and the recovery of the AMRP charge, which
2 may be as long as 17 months. A second reason is the impact of the non-gas
3 revenue loss from customers leaving its system due to reasons such as the
4 inability to pay, fuel-switching to other energy sources and relocations
5 outside of its service territory. A third significant reason is the decline in
6 the average use of natural gas by Columbia customers. The decline in us-
7 age is addressed in more detail below and in the testimony of Columbia
8 witnesses Gresham and Feingold. The financial impact to Columbia from
9 usage declines has long-term implications for Columbia because of the ef-
10 ferts of customers to conserve energy, install more efficient gas applianc-
11 es, better insulate their homes and businesses and adopt business process-
12 es that use less natural gas. Columbia's proposal to address this decline in
13 usage is found in the rate design changes sponsored by Columbia witness
14 Feingold.

15
16 **Q: What returns are necessary to provide Columbia the opportunity to earn**
17 **a reasonable return on investment used and useful in providing service**
18 **to customers?**

1 A: Columbia proposes an overall rate of return of 8.59% and an ROE of
2 11.25%. These returns are fully supported in the direct testimony of Co-
3 lumbia witness Moul.

4
5 **Q: Has Columbia made efforts since its last rate case to improve customer
6 service?**

7 A: Yes. Columbia has continued to organize its operations more efficiently
8 and continues to implement procedures to improve service while manag-
9 ing costs. Many of the improvements outlined in Case No. 2009-00141 are
10 now part of our normal operations: computerized customer scheduling
11 and emergency response management, installation of mobile data termi-
12 nals ("MDTs") in all service vehicles to direct and redirect service re-
13 sponses, the adoption of "call ahead" procedures to reduce the Compa-
14 ny's CGI ("can't get in" orders) and improved customer relations. Colum-
15 bia has improved customer payment options by increasing the number of
16 methods for customers to pay bills electronically and has added many
17 more remote payment locations. Now, customers may pay their bills at
18 Kentucky Kroger stores, Wal-Marts and other locations throughout our
19 service territory.

20

1 **Q: Have the efforts you just described proven successful in improving cus-**
2 **tomers satisfaction?**

3 A: Yes. Since the last rate case, Columbia has focused on several key metrics
4 to measure the level of satisfaction of its customers who interact with our
5 Company. Columbia uses the Louisville-based market research firm of
6 Thoroughbred Research Group to measure customer satisfaction through
7 random telephone interviews of customers who have interacted with our
8 customer call center. In 2012, survey results showed that 96% of customers
9 responding expressed overall customer satisfaction with their experience
10 with Columbia, 80% said that they were able to complete their interaction
11 by only using one phone call and 92% approved of the ease of doing busi-
12 ness with Columbia. These results are ahead of our customer service goals
13 and represent a continuing upward annual trend since the last rate case.
14 Additionally, Columbia participates in quarterly surveys by J.D. Power &
15 Associates. Although it is the smallest of the survey participants, Colum-
16 bia continues to rank favorably among Kentucky gas distribution compa-
17 nies in the survey from an overall customer satisfaction perspective. Last-
18 ly, Columbia considers the number of customer complaints brought to the
19 Public Service Commission an important measurement tool in how it is

1 serving its customers. In 2011 and 2012, the number of informal com-
2 plaints to the Public Service Commission fell to near record lows.

3
4 **Q: Has Columbia improved safety and reliability for its employees and**
5 **customers since its last rate proceeding?**

6 **A:** Yes, safety for customers, the public and our own employees is a para-
7 mount priority for Columbia. Columbia has invested, and will continue to
8 invest, its financial resources and its management attention in developing
9 programs, designing work activities and measuring results for improved
10 safety. Due to increased, focused maintenance efforts and replacement of
11 Columbia lines, the number of "leaks per mile" has fallen from 0.22 in
12 2009 to 0.11 in 2012. The OSHA recordable injury rate for its employees
13 has fallen from 3.07 in 2009 to 1.46 in 2012 and the DART rate (Days
14 Away, Restricted or Transferred) has dropped over the same period from
15 2.41 to 0.71. Both statistics are well below 2012 industry averages of 3.25
16 and 2.02, respectively. Further, Columbia is acting to protect the public by
17 continually inspecting, monitoring, repairing and replacing (where neces-
18 sary) its facilities. A priority focus for Columbia is the importance of its
19 Distribution Integrity Management Plan ("DIMP"). Included in the fore-
20 casted revenue requirement (see the testimony of Columbia witness Kat-

1 ko) are enhancements for public safety, including the addition of a GIS
2 Mapping Technician, a pipeline safety Compliance Specialist and an addi-
3 tional Damage Prevention Coordinator who will work with excavators,
4 contractors, public officials and customers to help prevent damages
5 caused by others hitting gas lines during construction projects and other
6 excavations. This is one of Columbia's biggest risks to it system's integrity
7 and increased focus will occur on this going forward.

8
9 **Q: What is Columbia doing to improve efficiencies in its business opera-**
10 **tions?**

11 A: Columbia strives to build business efficiencies both into its capital and op-
12 erations and maintenance ("O&M") planning. As stated in the testimony
13 of Columbia witness Belle, Columbia has targeted its AMRP implementa-
14 tion process with the benefit of computer assistance combined with em-
15 ployee experience to target areas of our pipeline system for main replace-
16 ment and avoid the increased costs of merely reacting to unplanned dis-
17 coveries of priority pipe. Columbia also works closely with state road offi-
18 cials, municipalities and counties to identify upcoming construction pro-
19 jects and road paving plans to coordinate projects and avoid costly dupli-
20 cation of efforts. Columbia has also developed improved cost-saving and

1 time-saving response processes for employee scheduling and calling out
2 its service employees for installations, repairs and emergencies.

3 Columbia recognizes that efficiencies can be gained from improved
4 efforts to read its customer meters every month. Since 2009, Columbia has
5 installed automated meter reading (“AMR”) devices on its “hard to reach”
6 meters that would otherwise slow down the meter reading process, and in
7 homes and businesses where it is difficult to access the meter (sometimes
8 referred to as “can’t get in” or CGI locations). Columbia has also begun to
9 add AMR devices to the meters it is installing as part of its meter replace-
10 ment program. A key improvement in business efficiency will occur in
11 2014 when Columbia plans to install AMR devices throughout its service
12 territory on all gas meters. The capital costs associated with this effort are
13 approximately \$7 million. However, once all the devices are installed by
14 the end of 2014 and meter reading routes adjusted, cost reductions will be
15 realized for Columbia customers which savings have been included in Co-
16 lumbia’s revenue requirement in this case.

17
18 **Q: What is Columbia’s accelerated main replacement program (“AMRP”).**

19 **A:** In 2008, Columbia began the process of identifying and replacing the un-
20 protected gas pipelines in it system. By unprotected, I mean pipelines and

1 related facilities without, or with inadequate, cathodic protection and sus-
2 ceptible to corrosion. As described in the 2009 Rate Case and in testimony
3 in this case by Columbia witness Belle, this program had an initial goal of
4 complete replacement of such pipe over a 30-year period. In the 2009 Rate
5 Case, and as authorized by KRS § 278.509, a recovery mechanism based on
6 a historical spend on a per customer bill basis was approved for the costs
7 associated with replacing this pipe. Since 2008, approximately 400,000 feet
8 of this “priority” pipe and associated services have been replaced.

9
10 **Q: How is the AMRP customer charge affected by the proposed rates in**
11 **this proceeding?**

12 **A:** Each year, Columbia submits a report on the progress of its AMRP pro-
13 gram, the types and amounts of pipe replaced, the amount of capital in-
14 vested and the proposed monthly customer charge proposed for the re-
15 covery of the invested capital in the preceding calendar year. To date, the
16 amount of accumulated monthly charge approved by the Commission is
17 \$1.06 per residential customer. As originally contemplated in this ap-
18 proved program, the amount of this charge is proposed to be “rolled in”
19 to Columbia’s proposed base rates and the AMRP charge will be re-set to
20 zero.

1

2 **Q: Is Columbia proposing to change this recovery mechanism?**

3 A: Yes. In order to reduce the regulatory lag between the time of investment
4 and the time of recovery, Columbia is proposing to change its AMRP re-
5 covery from a historical test period basis to a forecasted test period meth-
6 odology. Currently, an AMRP investment can occur early in one calendar
7 year and not be eligible for recovery until the middle of the following cal-
8 endar year, creating a recovery lag of up to 17 months. The proposed re-
9 covery methodology would allow for such investment to be recovered
10 more quickly and encourage Columbia to continue its aggressive re-
11 placement program. Please refer to the testimony of Columbia witness
12 Belle for additional details on the AMRP program and Columbia witness
13 Cooper on the recovery mechanism.

14

15 **Q: What is Columbia's experience with accuracy and execution in the im-**
16 **plementation of its capital program?**

17 A: As reflected in the testimony of Columbia witness Belle, Columbia's expe-
18 rience in meeting and exceeding its capital budget over the past five years
19 has been excellent and very supportive of a strong capital investment pro-
20 gram. Witness Belle has indicated that, with the implementation of the

1 Company's AMRP over the past five years, Columbia has experienced a
2 positive variance to its plan by approximately 8.2%.

3

4 **Q: What is Columbia proposing with regard to the application of capital**
5 **construction budget "slippage"?**

6 A: Columbia recognizes that the Commission has used the concept of "slip-
7 page" when allowing recovery of projected capital construction costs as a
8 percentage of its proposed capital budgets. The application of "slippage"
9 is designed to create a sense of internal budget discipline to avoid custom-
10 er rates that are based on aggressive forecasted construction budgets that
11 are not regularly met. In this case, Columbia is requesting that the "slip-
12 page" applied to the capital budgets be based on a five-year average of a
13 positive 8.2% rather than a ten-year average. The reason for this request is
14 the recognition that Columbia's capital construction budget contains a ma-
15 terially large component of AMRP construction, a program that only be-
16 gan five years ago and now has a planned life of at least two more dec-
17 ades. In the past five years, Columbia's capital program has become a dis-
18 ciplined, computer assisted, focused process of planning and execution.
19 Columbia intends to use this process throughout 2014 and beyond. Alt-
20 hough Columbia recognizes that the Commission has used a "slippage"

1 factor, both positively and negatively, of 10 years with at least one other
2 utility, Columbia respectfully requests that, under these circumstances,
3 any new application of "slippage" as applied to Columbia, recognize the
4 current and future state of the strength of Columbia's capital program and
5 apply a five year average for a slippage factor.

6
7 **Q: What primary factors are contributing to Columbia's revenue deficien-**
8 **cy?**

9 **A:** Since 2009, Columbia has continued to invest to serve its customers in
10 Kentucky. At the same time, Columbia has absorbed increased costs for
11 labor, employee benefits, materials, supplies, and other general operating
12 and maintenance expenses, and is projected to continue do so over the
13 forecasted period. Columbia will have increased its rate base from
14 \$166,208,000 at December 31, 2008 to a forecasted 13-month average at De-
15 cember 31, 2014 of \$203,298,000, an increase of over 22%.

16 Additionally, as explained in the testimony of Columbia witness
17 Gresham, Columbia has experienced declines in both the number of its
18 residential customers and in the average gas usage per residential cus-
19 tomer. From 2008 to 2012 the number of residential customers has de-
20 clined 2.6% from 123,724 to 120,446. Over the same period, the number of

1 commercial customers declined 2.7% from 14,359 to 13,966. The decline in
2 the usage of gas per customer is addressed in the question and response
3 below.

4
5 **Q: How has the decline in residential gas usage impacted Columbia's revenue deficiency?**

7 A: We understand the decline in annual weather normalized usage for residential heating customers is a phenomenon being experienced by a number of natural gas distribution companies, including Columbia: Columbia's average annual use per residential customer in 1999 was 88.4 thousand cubic feet ("Mcf"). In 2009, it was 70.3 Mcf. By the close of 2012, it had fallen to 66.9 Mcf per year; a decline of 24% from 1999 and 5% from 2009. As indicated by Columbia witness Gresham, this trend is expected to continue in the forecasted test period. All classes of customers are expected to continue to seek ways to reduce gas consumption through the use of more efficient appliances, implementing changes in construction practices, having better weatherized homes and businesses and implementing improved and more efficient commercial and industrial processes. In addition, some of Columbia's commercial and industrial customers are those in automotive manufacturing and supply, steel production, oil

1 refining, glass production and other general manufacturing businesses,
2 all of which are seeking ways to reduce energy usage, including natural
3 gas. These changes and adjustments are generally considered beyond the
4 result of changing climate conditions or swings in natural gas commodity
5 prices and could directly impact Columbia's ability to continue to meet
6 its service obligation to its customers.

7
8 **Q: How does Columbia's proposed revenue normalization adjustment**
9 **mechanism affect the rates proposed in this proceeding?**

10 **A:** Columbia's Revenue Normalization Adjustment ("RNA") mechanism
11 will adjust the base rates for its residential rate classes GSR and SVGTS
12 GSR, as proposed in this proceeding, on a quarterly basis to reconcile the
13 difference in normalized non-gas revenue to account for changes in gas
14 usage per customer caused by factors not addressed by the existing WNA
15 Clause. Please refer to the testimony of Columbia witnesses Feingold
16 and Cooper for details on the purposed, structure and operation of the
17 proposed Revenue Normalization Adjustment ("RNA") mechanism.

18
19 **Q: How was Columbia's revenue requirement identified?**

1 A: Generally speaking, a revenue requirement is the amount of revenue a
2 utility needs, or is projected to need, to cover its operating expenses, pay
3 debt service and provide a fair return to common equity investors. For Co-
4 lumbia, this will be supported in detail by Columbia witness Katko.

5

6 **Q: Why are the proposed rates necessary to eliminate the revenue deficien-**
7 **cy referenced above?**

8 A: Columbia's current rates do not provide the opportunity to recover its
9 costs to serve its customers, including a reasonable rate of return on the
10 capital invested to provide distribution service to its customers. The pro-
11 posed rates have been developed to cure this deficiency and Columbia
12 witness Moul will support Columbia's proposed rate of return in his tes-
13 timony.

14

15 **Q: Will the rates for the gas commodity section on a customer's bill be af-**
16 **ected by the proposed rate changes?**

17 A: No, the proposed rate changes will not affect a customer's gas commodity
18 charges. The variable gas supply commodity cost can be at least 50% of a
19 customer's bill depending on the commodity cost of natural gas. The
20 charge for gas supply costs (billed for usage on a Mcf basis) will continue

1 to be adjusted, subject to Commission approval, on a quarterly basis,
2 without any markup by Columbia, and will not be impacted by the pro-
3 posed rate changes in this proceeding.

4
5 **Q: What portion of the customer's bill will be affected?**

6 A: The proposed rate adjustment will affect the Customer Charge, Delivery
7 Charge, and the riders as indicated in this proceeding. These charges are
8 based on Columbia's costs of making gas available to customers, includ-
9 ing main installations, line inspections, repair and maintenance, customer
10 service, personnel, emergency responses and other operational expenses.

11
12 **Q: How will the current residential Customer Charge and Delivery Charge**
13 **be affected by this case?**

14 A: As previously contemplated in Case No. 2009-00141, the current AMRP
15 rider will be rolled in to the base rates for each class of customers covered
16 by the AMRP rider and the rider will be re-set to zero. This accumulated
17 amount since Columbia's last rate case is \$1.06 per month for residential
18 customers. The rates designed to address the revenue requirement will be
19 added to the monthly Customer Charge resulting in an increase from
20 \$12.35 to \$18.50 per month for residential customers (including the AMRP

1 roll-in) and the Gas Delivery Charge will be increased from its current
2 level of \$1.8715 per Mcf to \$2.4322 per Mcf for residential customers.

3

4 **Q: At the effective date of the proposed rates, how will Columbia's overall**
5 **residential rates be impacted?**

6 A: While the actual impact to a specific residential customer's total bill will
7 depend on the volume of gas used by that particular customer, under the
8 proposed rates, including the re-set of the AMRP charge, a residential cus-
9 tomer using an annual average of 66 Mcf, will experience, in the 2014 fore-
10 casted test period, a monthly increase of \$7.98, or 17.1% in overall rates.

11

12 **Q: The Commission's Order in Administrative Case No. 2008-00408 dated**
13 **October 6, 2011 requires Columbia to provide its most current energy ef-**
14 **iciency policy and respond to appropriate interrogatories related to the**
15 **policy. How will Columbia address its current DSM program?**

16 A: Columbia's current DSM program was established in the 2009 rate case.
17 The program consists of a three-part effort to provide home energy check-
18 ups (audits), rebates for high efficiency appliances and a program with the
19 Community Action Council for low-income customers to replace failing
20 gas furnaces with high efficiency gas furnaces.

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The Program initially experienced a slow start-up but has since experienced increasing demand for the services provided. Columbia will seek the input of the DSM Collaborative Group and file a separate application regarding the program’s future prior to the current expiration date.

Q: What will happen to the component of Columbia’s DSM cost recovery mechanism that makes an adjustment for lost revenue from customers using the program?

A: The DSM cost recovery mechanism that adjusts for lost revenue from customers using the program is the Energy Efficiency/Conservation Program Revenue from Lost Sales component. The calculation of Columbia’s proposed RNA will capture the lost revenue due to reductions in usage from customers participating in Columbia’s DSM program and non-participants. In order to avoid “double-recovery” of this lost revenue, the RNA will replace the Revenue from Lost Sales component of Columbia’s Energy Efficiency and Conservation Program Cost Recovery. Please refer to the testimony of Columbia witness Cooper for specific details.

Q: What is the Columbia CHOICE program?

1 A: The CHOICE program is referred to in Columbia's tariff as the Small Vol-
2 ume Gas Transportation Service ("SVGTS") and has been in existence as a
3 pilot program since 2000. The program expires during the forecasted test
4 period on March 31, 2014. Under the program, Columbia customers may
5 enroll as CHOICE customers and purchase their gas commodity from a
6 registered gas marketer rather than Columbia. There are more than 29,000
7 Columbia customers currently enrolled as CHOICE customers, which is
8 almost 25% of Columbia's total eligible customers. Columbia files annual
9 reports with the Commission showing the results of customers participat-
10 ing in the CHOICE program.

11

12 **Q: Is Columbia proposing an extension in the CHOICE program?**

13 A: Yes. Columbia is proposing an extension of three additional years with
14 changes in the program to address issues of clarity and transparency iden-
15 tified in a customer survey conducted in 2012 which revealed that, while
16 many customers desire the ability to choose their gas supplier, many do
17 not know whether they are CHOICE customers and whether they have
18 saved any money by being a participant. To respond to these survey find-
19 ings, Columbia proposes to: (1) continue the program but with a new pro-
20 vision of an annual disclosure to CHOICE customers of the existence and

1 basic terms of the between the customer and the CHOICE marketer; and,
2 (2) provide an opportunity for all customers to more easily compare
3 CHOICE gas commodity rates and make informed choices whether to stay
4 in the program or return to the Columbia gas commodity rate. Questions
5 regarding the CHOICE program should be addressed to Columbia wit-
6 ness Cooper.

7
8 **Q. Will Columbia continue to support its energy assistance programs for**
9 **its low income customers?**

10 **A:** Yes, Columbia's shareholders, customers and employees will continue to
11 support several different forms of energy assistance programs, including
12 Wintercare and the Energy Assistance Program ("EAP") that are adminis-
13 tered by the Community Action Council. NiSource shareholders also con-
14 tribute annually to help low-income families throughout Columbia's ser-
15 vice territory to help pay their gas heating bills. This amount includes the
16 assistance programs of the EAP, Wintercare and the Lexington Black
17 Church Coalition.

18
19 **Q: Do Columbia shareholders support community charitable agencies?**

1 A: Yes. During 2012, our shareholders contributed more than \$125,000 to
2 charitable causes. The level of this amount is expected to continue into the
3 future and is not a part of the revenue requirement for Columbia and Co-
4 lumbia is not seeking recovery of those expenses in base rates.

5

6 **Q: Please introduce Columbia's other witnesses and generally describe the**
7 **subject of their testimony?**

8 A: Other Columbia witnesses providing direct testimony are:

9 * Judy M. Cooper, Director of Regulatory Affairs, who will address Co-
10 lumbia's proposals that include tariff revisions, the RNA provision,
11 AMRP recovery, and the CHOICE program;

12 * Eric T. Belle, Manager of Field Engineering for Columbia, who will pro-
13 vide an overview of Columbia's infrastructure system, the AMRP process,
14 AMR devices, the capital budgeting process and Columbia's performance
15 in the execution of its capital plan over the past five years;

16 * William Gresham, Manager of Forecasting for NiSource Corporate Ser-
17 vices Company, who will provide support for the forecasted test period
18 basis of customer usage, additions, and trends in natural gas usage.

1 * Paul R. Moul, Managing Consultant of P. Moul & Associates, who will
2 present evidence regarding Columbia's cost of capital and recommend the
3 appropriate rates of return for Columbia;

4 * Russell Feingold, Vice President of Black & Veatch Corporation, who
5 will support the class cost of services studies prepared by Columbia for
6 the forecasted period, its class revenue proposal, evaluate the impact of
7 declining customer usage and present evidence for the proposed revenue
8 normalization adjustment, as well as for Columbia's other rate design
9 proposals;

10 * S. Mark Katko, Manager of Regulatory Strategy and Support for
11 NiSource Corporate Services Company, who will describe and support
12 the forecasted test period for Columbia, including the Columbia budget-
13 ing process, and the revenue requirement proposed by Columbia;

14 * Chad E. Notestone, Lead Regulatory Analyst for NiSource Corporate
15 Services Company, who will provide evidence to support the rate base as
16 forecasted by Columbia, as well as revenue based on customer bills and
17 volumes, in the forecasted test period;

18 * John J. Spanos, a Senior Vice-President with the Valuation and Rate Di-
19 vision of Gannett-Fleming, Inc., who will sponsor the depreciation study
20 performed for Columbia in this proceeding;

1 * Susan M. Taylor, CPA, the Controller of NiSource Corporate Services
2 Company ("NCSC"), who will provide a background of how NCSC sup-
3 ports Columbia and support for the basis for the annualized level of
4 NCSC charges for Columbia;

5 * Panpilas W. Fischer, CPA, Manager of Corporate Income tax for
6 NiSource Corporate Services Company, who will provide testimony to
7 support the level of federal and state income taxes included in the cost of
8 service for Columbia.

9

10 **Q: Does this complete your Prepared Direct testimony?**

11 **A: Yes, however, I reserve the right to file rebuttal testimony if necessary.**

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) of Columbia Gas of Kentucky, Inc.)	Case No. 2013-00167
---	---------------------

CERTIFICATE AND AFFIDAVIT

The Affiant, Herbert A. Miller, Jr. being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.

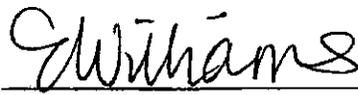


Herbert A. Miller, Jr.

COMMONWEALTH OF KENTUCKY

COUNTY OF FAYETTE

SUBSCRIBED AND SWORN to before me by Herbert A. Miller, Jr. on this the 25 day of May, 2013.



Notary Public

My Commission expires: 04/09/2016



COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
JUDY M. COOPER
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF JUDY M. COOPER

1 **Q: Please state your name and business address.**

2 A: My name is Judy M. Cooper and my business address is Columbia Gas of
3 Kentucky, Inc., 2001 Mercer Road, Lexington, Kentucky, 40511.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I am the Director of Regulatory Policy for Columbia Gas of Kentucky, Inc.
7 ("Columbia"). I am responsible for the management of Columbia's regula-
8 tory affairs, tariffs and filings with the Commission, including quarterly
9 Gas Cost Adjustments. I am also responsible for Columbia's local custom-
10 er service functions.

11

12 **Q: What is your educational background?**

13 A. I am a graduate of the University of Kentucky where I received a Bachelor
14 of Science Degree in Accounting in 1982. I also received a Masters in
15 Business Administration from Xavier University in 1985.

16

17 **Q: What is your employment history?**

18 A: I was employed by the Kentucky Public Service Commission ("Commis-
19 sion") as an auditor in 1982. Subsequently, I served as Rate Analyst, Ener-

1 gy Policy Advisor, Branch Manager of Electric and Gas Rate Design, and
2 Director of Rates, Tariffs and Financial Analysis at the Commission. In Ju-
3 ly of 1998 I joined Columbia as Manager of Regulatory Services. My job ti-
4 tle has since been revised to that of Director, Regulatory Policy.

5
6 **Q: Have you previously testified before the Kentucky Public Service**
7 **Commission?**

8 A: Yes, I have testified before the Kentucky Public Service Commission in
9 four cases for Columbia. Case No. 2002-00117, "The Filing by Columbia
10 Gas of Kentucky, Inc. to Require that Marketers in the Small Volume Gas
11 Transportation Program be Required to Accept a Mandatory Assignment
12 of Capacity," Case No. 2007-00008, "In the matter of adjustment of rates of
13 Columbia Gas of Kentucky, Inc.," Case No. 2009-00141, "In the matter of
14 an adjustment of rates of Columbia Gas of Kentucky, Inc.," and Case No.
15 2010-00146, "An Investigation of Natural Gas Retail Competition Pro-
16 grams."

17
18 **Q: What is the purpose of your testimony in this proceeding?**

19 A: The purpose of my testimony is to support certain exhibits required by the
20 Commission's regulations including the proposed modifications to Co-

1 Columbia's tariff pages set forth in Schedule L according to 807 KAR 5:001
2 Section 16(1)(b)4 and 807 KAR 5:001 Section 16(1)(b)5b. In addition, my
3 testimony will address: (1) the proposed modifications to Columbia's Ac-
4 celerated Main Replacement Program Rider ("AMRP"); (2) the new Reve-
5 nue Normalization Adjustment ("RNA") Rider which is proposed to im-
6 plement the new RNA adjustment mechanism presented by Columbia
7 witness Feingold; (3) the proposed revision to Columbia's Energy Effi-
8 ciency and Conservation Rider to implement the proposed Revenue Nor-
9 malization Adjustment presented by Mr. Feingold; and, (4) the continua-
10 tion of Columbia's pilot Customer CHOICE program and Columbia's as-
11 sociated gas transportation programs. The new and revised proposed tar-
12 iff sheets are filed according to the recent revisions to 807 KAR 5:011.

13

14 **Q: What are the tariff changes that Columbia has included in Schedule L?**

15 **A:** The changes proposed on Tariff Sheet Nos. 1 and 3 are to correct page
16 number references in the Table of Contents. The proposed changes on Tar-
17 iff Sheet Nos. 5, 6, 7, 11, 14, 22, 31, and 38 are base rate changes. These
18 changes are supported by the revenue requirement contained in the testi-
19 mony of Columbia witness Katko and the rate design contained in the tes-
20 timony of Columbia witness Feingold.

1 **Q: What are the proposed charges for Rider AMRP?**

2 A: Consistent with the intentions expressed in Case No. 2009-00141 wherein
3 the Commission first approved Columbia's Rider AMRP, Columbia's cur-
4 rently effective AMRP charges will be "rolled-in" to base rates at the con-
5 clusion of this proceeding and the AMRP charge reset to zero as of the ef-
6 fective date for rates authorized in this case. The proposed Rider AMRP
7 charges that would become effective for January 2014 are \$0.00 per billing
8 period for all rate schedules.

9
10 **Q: How do the proposed revisions address the regulatory lag that you men-**
11 **tioned?**

12 A: The proposed revisions will convert the calculation of the AMRP charge
13 from a 12-month historical basis to a 12-month forecast of projected costs
14 thus reducing the regulatory lag, or the period of time between cost incur-
15 rence and recovery. A subsequent reconciliation would adjust for any dif-
16 ference between forecasted and actual costs. The current AMRP charge is
17 based upon costs incurred through December 31, 2011.¹ Because Columbia
18 has utilized a forecasted test period in its application, forecasted additions

¹ Columbia's Accelerated Main Replacement Program Annual Filing, Case No. 2013-00087, that adjusts for AMRP activity through December 31, 2012 is pending before the Commission.

1 through the end of the rate period are included in the revenue require-
2 ments and proposed base rates in this case.

3

4 **Q: Do the proposed base rates include all forecasted AMRP additions**
5 **through the end of the rate year 2014?**

6 **A:** No, the additions are only partially included in the proposed base rates
7 because the forecasted test period uses a 13-month average of 2014 spend
8 instead of the actual projected AMRP spend in 2014.

9

10 **Q: How does Columbia propose to address subsequent revisions to Rider**
11 **AMRP charges?**

12 **A:** Subsequent revisions to Rider AMRP charges would follow the require-
13 ments set forth in the tariff, except that there would not be a filing on
14 March 31, 2014. The first filing subsequent to the conclusion of this case
15 would be submitted on October 15, 2014 to update the projected AMRP
16 program costs for calendar year 2015 and establish the charge to be effec-
17 tive January 2015. Columbia proposes to also incorporate in the filing,
18 AMRP eligible costs not included in its base rates as approved in this case.
19 The AMRP cost of service not in base rates would be the difference be-
20 tween the projected calendar year 2014 AMRP spend and the 13 month

1 average included in base rates. Filings subsequent to 2014 would also be
2 made by October 15 of each year with the revised charge to be effective
3 the following January.

4
5 **Q: What are the updates to the AMRP revenue calculation that Columbia**
6 **proposes?**

7 A: Columbia proposes to update the revenue requirement calculation on Tar-
8 iff Sheet 58 to include property taxes related to the AMRP.

9
10 **Q: Does Columbia's current Rider AMRP revenue requirement calculation**
11 **include property taxes?**

12 A: No, property taxes related to the AMRP are not enumerated as an eligible
13 cost in Columbia's currently authorized Rider AMRP on Sheet No. 58 of
14 its tariff. The revenue requirement calculation set forth in Rider AMRP
15 was approved by the Commission in Case No. 2009-00141, by Order dated
16 October 26, 2009. A part of the calculation was envisioned to determine
17 the change in operating expenses associated with AMRP related invest-
18 ments. The only change enumerated was depreciation expense.

19

1 **Q: Should Columbia's Rider AMRP revenue requirement calculation in-**
2 **clude property taxes?**

3 A: Yes. Columbia has come to realize that the change in property taxes, or ad
4 valorem taxes, should also have been enumerated so as to be included in
5 the revenue requirement calculation. Like depreciation, property taxes are
6 a change in operating expenses associated with AMRP related invest-
7 ments and should be included in the calculation of Rider AMRP revenue
8 requirement.

9

10 **Q: How does Columbia propose to determine the change in property taxes**
11 **to be included?**

12 A: The change in property taxes will be inserted in Columbia's AMRP filing
13 formats under the Operating Expenses caption.

14

15 **Q: Has the Commission approved similar riders and mechanisms for other**
16 **natural gas utilities?**

17 A: Yes. Similar riders utilizing a forecasted plan of plant replacements and a
18 subsequent true-up for actual costs, that include property taxes have been
19 approved by the Commission for LG&E in Case No. 2012-00222 by Order
20 dated December 20, 2012; for Delta Natural Gas in Case No. 2010-00116 by

1 Order dated October 21, 2012, and for Atmos Energy Corporation in Case
2 No. 2009-00354 by Order dated May 28, 2010. Unlike Columbia's currently
3 authorized mechanism which is purely an historical adjustment, all of the
4 other approved mechanisms utilize forecasted and true-up adjustments,
5 and were approved by the Commission subsequent to Columbia's current
6 mechanism. The mechanisms of Delta and Atmos specifically include
7 property taxes in the list of items included in the calculation of the reve-
8 nue requirement. LG&E does not specifically enumerate property taxes or
9 specifically include a reduction for savings in its revenue requirement cal-
10 culation. Rather, LG&E includes, "Incremental Operation and Mainte-
11 nance" in the calculation of its revenue requirement.

12
13 Revenue Normalization Adjustment Rider

14 **Q: What is the Revenue Normalization Adjustment Rider?**

15 A: The RNA Rider is the tariff mechanism to implement the RNA presented
16 by Columbia witness Feingold. It is set forth on Columbia's proposed new
17 Tariff Sheet No. 51i.

18
19 **Q: How will the RNA Rider operate?**

1 A: The RNA Rider will operate much like Columbia's existing tariff mecha-
2 nisms that provide for periodic rate adjustments such as its Gas Cost Ad-
3 justment Clause, Energy Efficiency and Conservation Rider and Rider
4 AMRP. It provides for a periodic recalculation of the RNA Billing Factor
5 according to the provisions set forth in the proposed tariff on Sheet No.
6 51i.

7
8 **Q: How will the RNA Billing Factor be applied to customer bills?**

9 A: The RNA Billing Factor will be applied to the base rate Delivery Charge
10 for residential customers because both amounts are volumetric charges.
11 The amount shown on the customer bill as the line item "Gas Delivery
12 Charge" is currently a calculation based on customer usage and the volu-
13 metric Delivery Charge applied to the customer's applicable usage for the
14 billing period. Columbia proposes to apply the RNA Billing Factor to the
15 volumetric Delivery Charge and maintain the current calculation and
16 presentation of the "Gas Delivery Charge" on the customer bill.

17

18 **Q: Is there another tariff change resulting from the addition of the pro-**
19 **posed Revenue Normalization Adjustment?**

1 A: Yes, the Energy Efficiency and Conservation Rider should be revised. Up-
2 on implementation of the RNA and absent a change to the calculation of
3 the Energy Efficiency/Conservation Program Recovery Component, spe-
4 cifically the Revenue from Lost Sales component, a possible double-
5 counting of lost sales could occur. In order to avoid possible double-
6 counting, Columbia proposes to set the Energy Efficiency Conservation
7 Program Revenue from Lost Sales component to a zero amount in the
8 months that would be subject to the RNA. This change is shown on Sheet
9 No. 51d of Columbia's tariff.

10

11 Gas Transportation and Customer CHOICE

12 **Q: What types of gas transportation service does Columbia provide?**

13 A: Columbia offers transportation service to residential, commercial and in-
14 dustrial customers. Columbia's tariffs for transportation services originat-
15 ed with the advent of natural gas transportation in the 1980s. The trans-
16 portation market and customers utilizing transportation services have
17 evolved significantly in the last thirty years. Over the years, Columbia has
18 made tariff changes to address some of that evolution, an example being
19 the introduction of the Customer CHOICE^(SM) program in 2000. Columbia's
20 transportation services are set forth on Tariff Sheet Nos. 30 through 41, in

1 its Rates Schedules Small Volume Gas Transportation Service ("SVGTS"),
2 Small Volumes Aggregation Service ("SVAS"), Delivery Service ("DS"),
3 and Main Line Delivery Service ("MLDS"). Rates Schedules SVGTS and
4 SVAS constitute Columbia' Customer CHOICE program ("CHOICE").
5 Transportation pursuant to Rate Schedules DS and MLDS is commonly re-
6 ferred to as "traditional transportation" service.

7

8 **Q: Did Columbia consider the findings of the Commission's Order in Case**
9 **No. 2010-00146 dated December 28, 2010 in determining the changes to**
10 **its gas transportation programs?**

11 **A:** Yes. Administrative Case No. 2010-00146, was established by the Com-
12 mission to address House Joint Resolution 141 ("HJR141"), passed by the
13 Kentucky General Assembly in its 2010 Regular Session. HJR141 directed
14 the Commission to investigate natural gas retail competition programs
15 and submit a written report of its findings to the Legislative Research
16 Commission. The written report of the Commission was contained in its
17 Order of December 28, 2010.

18 The Commission's report described the existing transportation ser-
19 vices of the five largest LDCs in Kentucky, including Columbia's tradi-
20 tional transportation and CHOICE programs. The volume thresholds vary

1 among the five LDCs for the availability of transportation services. As
2 stated in the report, Columbia is the only Kentucky LDC that has pro-
3 posed and been approved to make transportation service available to any
4 customer, regardless of size, who desires to choose a third-party supplier
5 (marketer). Columbia's CHOICE transportation service is available to any
6 customer using less than 25,000 Mcf per year. Traditional transportation
7 service is available for large-volume customers, those using a minimum of
8 25,000 Mcf per year. In its report, the Commission stated, "In any competi-
9 tion program, whether voluntary or mandatory, we find it important that
10 the LDCs remain in the merchant function and that customers retain the
11 ability to receive service from their LDC,"². The Commission concluded its
12 report by stating that it would evaluate each LDC's tariffs and rate design
13 in each LDC's next general rate proceeding.

14
15 **Q: What changes to its gas transportation services does Columbia propose?**

16 **A:** Columbia proposes to extend its CHOICE pilot program through March
17 31, 2017, and to utilize the extension of the program to address the in-
18 sights identified in Case No. 2012-00132.³ Columbia believes its existing

² Case No. 2010-00146, Order dated December 28, 2010, page 23.

³ Columbia Gas of Kentucky, Inc. Filing of Customer Choice Survey Results, Order dated February 8, 2013.

1 transportation thresholds are appropriately established within the context
2 of its distribution system for the maintenance of system integrity and reli-
3 ability to customers. While entirely optional, the combination of transpor-
4 tation services that Columbia offers provides all customers the opportuni-
5 ty to purchase their gas supply from an alternative supplier while Colum-
6 bia remains in the merchant function and the supplier of last resort. No
7 other changes are proposed to Columbia's gas transportation services.

8
9 **Q: Why has Columbia proposed to extend the term of its CHOICE pro-**
10 **gram?**

11 **A:** Columbia's CHOICE pilot program was extended through March 31,
12 2014, in Case No. 2010-00233 by Order dated February 3, 2011. In its Order
13 approving the extension, the Commission directed that a survey be creat-
14 ed regarding the CHOICE program and that the survey be a collaborative
15 effort involving Columbia, Commission Staff, the Attorney General of the
16 Commonwealth of Kentucky, interested stakeholders including CHOICE
17 program marketers, and consumer group representatives. The expiration
18 date of the extension falls within the rate year of the forecasted test year
19 utilized in Columbia's application.

20 **Q: Has the survey regarding the CHOICE program been created?**

1 A: Yes, The survey questions were prepared through the collective efforts of
2 Columbia, Commission Staff, representatives of the Office of the Attorney
3 General, marketers participating in Columbia's CHOICE Program, and
4 customer groups, as directed in Case No. 2010-00233. The survey was
5 completed and results were filed with the Commission in Case No. 2012-
6 00132. By Order dated February 8, 2013, the Commission closed the case
7 and found that any further evaluation of and discovery regarding the
8 CHOICE program should occur in Columbia's next application for ap-
9 proval to extend the program beyond March 31, 2014.

10

11 **Q: What were the insights identified from the CHOICE survey?**

12 A: An analysis of the survey results identified customer awareness of partici-
13 pation and misperceptions about CHOICE and perceived merits as issues
14 that should be further researched.

15

16 **Q: How does Columbia propose to address the issues during the proposed**
17 **extension of the CHOICE program?**

18 A: Columbia will utilize the extension of the pilot program to develop addi-
19 tional means of disclosure to its customers about the CHOICE program,
20 how to make informed decisions about participation and how to identify

1 themselves as a participant in the program. Columbia is currently consid-
2 ering an annual disclosure to participants either by Columbia or the cus-
3 tomer's chosen marketer so that customers are more aware of their partic-
4 ipation status. Columbia is also considering improvements to awareness
5 of resources available to customers that explain the CHOICE program and
6 tools for evaluating participation so it is easier for customers to make price
7 and other comparisons. In addition, as Columbia indicated in Case No.
8 2010-00146, the Commission's role in oversight of marketer participation
9 is another area where improvements may be considered.

10

11 **Q: Has the Commission required any information be provided for consid-**
12 **eration of an extension of the CHOICE program?**

13 **A:** Yes, the Commission's Order dated February 3, 2011 in Case No. 2010-
14 00233 approving the extension of the program through March 31, 2013 re-
15 quired that in its next filing for an extension of the CHOICE program, Co-
16 lumbia should include details sufficient to show its calculation of its cus-
17 tomers' savings/losses as a result of participation in the CHOICE program
18 from April 1, 2011 through March 31, 2013. The information is attached as
19 Attachment JMC-1.

20

1 **Q: Why does Columbia seek to extend its CHOICE program when the**
2 **comparison of customer savings/losses does not seem to be improving?**

3 A: Continuation of the CHOICE program is not based on whether partici-
4 pants in the aggregate have or have not saved money. An individual cus-
5 tomer may or may not have saved money and whether or not that savings
6 is material to the customer, is the individual opinion of the customer.
7 While it might seem surprising, the results of the recently completed
8 CHOICE survey found that customers are highly satisfied yet, perceptions
9 are muddled and that consumers need to be better informed about the op-
10 tions available to them for the CHOICE program to be evaluated on its
11 own merits⁴. This is why Columbia has proposed to extend the program.

12

13 **Q: Does this complete your Prepared Direct testimony?**

14 A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

⁴ Columbia Gas of Kentucky, Inc., Customer CHOICE Survey Final Report, page 8.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of Columbia Gas of Kentucky, Inc.))	Case No. 2013-00167
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CERTIFICATE AND AFFIDAVIT

The Affiant, Judy M. Cooper, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.

Judy M. Cooper
Judy M. Cooper

COMMONWEALTH OF KENTUCKY

COUNTY OF FAYETTE

SUBSCRIBED AND SWORN to before me by Judy M. Cooper on this the 23rd
day of May, 2013.

Emelene Long Allen
Notary Public # 419232

My Commission expires: 5/15/2014

Columbia Gas of Kentucky, Inc.
CHOICE Results

Month	CHOICE Volumes MCF	Marketer Billing \$	SVGTS ACA \$	Columbia GCA per MCF	Comparison (b * e)	Savings (f) - ((c)+(d))
(a)	(b)	(c)	(d)	(e)	(f)	(g)
April 2011	381,415.0	2,653,186.40	(68,435.46)	\$ 5.8813	2,243,216.04	(341,534.90)
May	196,739.4	1,435,963.20	(34,485.48)	\$ 5.8813	1,157,083.43	(244,394.29)
June	106,655.4	786,405.19	(18,363.21)	\$ 5.4551	581,815.87	(186,226.11)
July	90,382.0	693,470.90	(9,320.96)	\$ 5.4551	493,042.85	(191,107.09)
August	61,421.5	451,224.36	(7,649.39)	\$ 5.4551	335,060.42	(108,514.55)
September	85,854.1	635,456.35	(6,417.93)	\$ 5.6418	484,371.66	(144,666.76)
October	122,390.4	925,622.68	(9,917.12)	\$ 5.6418	690,502.16	(225,203.40)
November	271,211.9	2,051,249.02	(23,993.20)	\$ 5.6418	1,530,123.30	(497,132.52)
December	471,428.1	3,536,420.50	(48,152.11)	\$ 5.4498	2,569,188.86	(919,079.53)
January 2012	696,261.6	5,033,190.82	(72,388.53)	\$ 5.4498	3,794,486.47	(1,166,315.82)
February	644,111.9	4,559,343.74	(52,387.17)	\$ 5.4498	3,510,281.03	(996,675.54)
March	473,183.2	3,303,951.22	(11,384.41)	\$ 5.6509	2,673,910.94	(618,655.87)
April	202,587.1	1,381,195.64	(1,445.12)	\$ 5.6509	1,144,799.44	(234,951.08)
May	157,450.0	1,036,439.38	(1,539.56)	\$ 5.6509	889,734.21	(145,165.62)
June	100,075.3	644,686.58	(1,020.01)	\$ 3.7230	372,580.34	(271,086.23)
July	77,278.5	479,045.60	(572.34)	\$ 3.7230	287,707.86	(190,765.40)
August	75,014.7	470,490.04	(708.73)	\$ 3.7230	279,279.73	(190,501.58)
September	91,842.2	568,710.85	(14,788.46)	\$ 3.5459	325,663.26	(228,259.13)
October	118,164.1	741,937.38	(20,196.43)	\$ 3.5459	418,998.08	(302,742.87)
November	307,659.6	2,035,036.57	(40,314.34)	\$ 3.5459	1,090,930.18	(903,792.05)
December	486,548.8	3,217,612.96	(45,244.00)	\$ 4.2366	2,061,312.65	(1,111,056.31)
January 2013	723,800.9	4,807,695.74	(48,179.38)	\$ 4.2366	3,066,454.89	(1,693,061.47)
February	718,213.5	4,747,938.50	(47,368.46)	\$ 4.2366	3,042,783.31	(1,657,786.73)
March	651,065.9	4,283,858.43	(51,538.25)	\$ 4.1237	2,684,800.45	(1,547,519.73)



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

**PREPARED DIRECT TESTIMONY OF
ERIC T. BELLE
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF ERIC T. BELLE

1 **Q: Please state your name and business address.**

2 A: My name is Eric T. Belle and my business address is 200 Civic Center
3 Drive, Columbus, Ohio 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I am the Manager of Field Engineering for Columbia Gas of Kentucky, Inc.
7 ("Columbia") and Columbia Gas of Ohio, Inc. As Manager, Field Engineer-
8 ing, my principal responsibilities include overseeing the identification, de-
9 sign, and estimating of generally all capital work for Columbia's gas dis-
10 tribution system. I am also responsible for the development, monitoring,
11 and execution of Columbia's capital budget. I provide leadership and stra-
12 tegic direction to the Field Engineering staff in line with Columbia's goals.
13 I also provide technical guidance and support to Columbia's engineering
14 staff in support of their professional development and the accomplish-
15 ment of department objectives. I facilitate and encourage the improvement
16 of existing engineering processes, policies and procedures. I monitor and
17 evaluate the performance of Columbia's infrastructure replacement pro-
18 gram and collaborate with peers to ensure effective execution of the pro-
19 gram.

1 **Q: What is your educational background?**

2 A. I have a Bachelor of Science degree in Chemical Engineering from
3 Syracuse University, Syracuse, New York and a Master's degree in
4 Business Administration from Tiffin University, Tiffin, Ohio.

5

6 **Q: What is your employment history?**

7 A: In 1995, I began my career in Toledo, Ohio with Columbia as an Opera-
8 tions Engineering Trainee where I gained a broad understanding of the
9 natural gas distribution industry. In 1997, I accepted a position as an Op-
10 erations Engineer in Findlay, Ohio. As an Operations Engineer, I was re-
11 sponsible for evaluating, planning and designing natural gas distribution
12 facilities. I also provided technical assistance and support to the construc-
13 tion and field operations staff involved in the construction, operation, and
14 maintenance of gas distribution facilities. In 2006, I was promoted to Field
15 Engineering Leader where I was responsible for providing technical and
16 budgetary guidance, support, and direction to Columbia's Field Engineer-
17 ing department in northwest Ohio. Additionally, I ensured all projects in
18 northwest Ohio were designed according to all applicable codes and regu-
19 lations. In 2009, I was promoted to my current position of Manager, Field
20 Engineering for Columbia.

1

2 **Q. Have you previously testified before any regulatory commissions?**

3 A: I have testified before the Public Utilities Commission of Ohio.

4

5 **Q: What is the purpose of your testimony in this proceeding?**

6 A: The purpose of my testimony is to provide a general overview of Colum-
7 bia's operating territory, gas distribution system, the capital budgeting
8 process, the Accelerated Main Replacement Program ("AMRP") and Co-
9 lumbia's plans for its Automated Meter Reading program ("AMR"). I ex-
10 plain the engineering and management practices of Columbia as they re-
11 late to the execution of the AMRP and the overall capital program. I dis-
12 cuss Columbia's performance with respect to its overall goal of accelerat-
13 ing the replacement of its age infrastructure. I also discuss Columbia's
14 performance in execution its capital budget over the last five years with
15 focus on the success in minimizing the variance between budgeted versus
16 actual capital spend. I also sponsor Filing Requirements 12-b, 12-f and 12-
17 g.

18

19 **COLUMBIA'S OPERATING TERRITORY AND GAS DISTRIBUTION**
20 **SYSTEM**

21 **Q: What geographic area does Columbia serve?**

1 A: Columbia's service territory is spread across the east central, north central
2 and eastern parts of Kentucky. Columbia serves customers in and around
3 the cities of Frankfort, Versailles, Midway, Lexington, Georgetown, Cyn-
4 thiana, Paris, Winchester, Mt. Sterling, Irvine, and Richmond. Columbia
5 also serves customers in Maysville, Ashland and several communities
6 along the Ohio River from South Shore to Louisa. In eastern Kentucky,
7 Columbia serves several smaller towns and communities such as Beauty,
8 Lovely, South Williamson, Betsey Layne, Inez, Warfield, Pippa Passes,
9 Lancer, Drift, Hindman and Harold.

10

11 **Q: Please describe Columbia's gas distribution system.**

12 A: Columbia Gas of Kentucky was incorporated in 1958 from consolidations
13 of many companies over a period of time. The companies include Central
14 Kentucky Natural Gas, Lexington Gas Company, Huntington Gas Com-
15 pany, Frankfort Kentucky Natural Gas Company, United Fuel Gas Com-
16 pany, Inland Gas Company, and Limestone Gas. As a result of these con-
17 solidations, Columbia's distribution system consists of many independent
18 systems and various types of pipe. As of March 31, 2013, Columbia oper-
19 ates approximately 2,562 miles of distribution mains which are comprised
20 of 435 miles of bare steel main, 828 miles of cathodically protected coated

1 steel main, 20 miles of cast iron and wrought iron main, 1,274, miles of
2 plastic main, and 5 miles of other types of main. Collectively, these mains
3 are linked together to form systems that deliver natural gas service to ap-
4 proximately 135,000 residential, commercial, and industrial customers in
5 30 counties.

6
7 **Q: What role does Columbia serve in delivering gas to its end use custom-**
8 **ers?**

9 **A:** Columbia's distribution infrastructure is the final step in the delivery of
10 natural gas to customers from the natural gas producing regions of the
11 United States. Columbia distributes natural gas by taking it from points of
12 delivery, also known as "city gates," along interstate and intrastate pipe-
13 lines then distributing it through 2,562 miles of distribution main that
14 network underground between and through cities, towns and neighbor-
15 hoods. The natural gas is then delivered by way of approximately 135,000
16 customer service lines to meet the demands of Columbia's residential,
17 commercial and industrial end-use customers.

18 Columbia receives the natural gas commodity at the "city gate"
19 where the transmission pressure of the gas is generally reduced to a lower
20 pressure. An odorant known as mercaptan is often added to the natural

1 gas at the city gate before it is delivered into the distribution system. The
2 gas then flows through Columbia's distribution system where additional
3 pressure reduction typically occurs in a series of district regulator stations
4 before being delivered to each customer.

5

6 COLUMBIA'S CAPITAL PROGRAM

7 **Q: How does Columbia categorize its capital program?**

8 **A:** Columbia's capital expenditures are categorized and allocated across the
9 following eight business classes:

10 1. *Growth (also referred to as "New Business")*: expenses in this category are
11 used for any facilities that are required to serve new customers.

12 2. *Betterment ("Capacity" or "Compliance")*: expenses in this category in-
13 clude facilities that are required to improve system reliability or provide
14 additional capacity for existing customers.

15 3. *Replacement (also referred to as "Age and Condition")*: expenses in this cat-
16 egory are for any facilities that must be replaced due to damage or physi-
17 cal deterioration in situations where repair is not feasible.

18 4. *Public Improvement (also referred to as "Mandatory Relocation")*: expenses
19 in this category are for any facilities that must be relocated or

1 raised/lowered to meet the requirements of municipal roadway recon-
2 struction projects.

3 *5. Support Services:* This category is used to capture capital expenditures
4 that are not directly related to the installation of distribution facilities. This
5 includes expenditures for capitalized tools/equipment and small facility
6 improvements.

7 *6. Segment IT:* expenses in this category include capital investments in in-
8 formation technology that is specifically identified and sponsored by the
9 NiSource's gas distribution ("NGD") management team.

10 *7. Corporate IT:* expenses in this category include capital investments in in-
11 formation technology, such as the common general ledger and chart of ac-
12 counts system, that is allocated to NGD as NiSource corporate expendi-
13 tures and managed by NiSource Corporate IT with assistance from appli-
14 cable operating company personnel.

15 *8. Automated Meter Reading ("AMR"):* expenses in this category include the
16 cost of targeted AMR deployment programs.

17

18 **Q: Please describe Columbia's capital planning and allocation process.**

19 A: Columbia's capital planning process is integral to the overall success of
20 the Company. In order to ensure the effectiveness of this process, a capital

1 program management team serves as the primary administrator for the
2 capital budget. This team facilitates consistent capital planning and alloca-
3 tion across NGD, optimizes capital spending, monitors and forecasts capi-
4 tal expenditure, and communicates capital information to key internal de-
5 partments and stakeholders.

6 The capital budgeting and planning process for NGD is a continual
7 management process and includes key milestones in preparation for the
8 subsequent year's capital expenditure program. Every year during the
9 months of April and May, NGD's Director of Capital Program Manage-
10 ment will facilitate meetings with the Engineering Managers to discuss in
11 detail progress on the current year's capital program and any expected
12 capital requirements for the following few years. This information is used
13 to develop a multi-year capital investment plan that NGD will utilize to
14 develop its preliminary capital budget for subsequent year. Capital needs
15 for the following year will be reviewed and studied further prior to the
16 annual corporate capital planning meeting held in July or August. These
17 capital reviews, which are completed by the engineering department, gen-
18 erally include evaluation of any projected material changes in customer
19 growth related activity, system improvement requirements resulting from
20 winter operations, changes in public improvement relocation activity, and

1 age and condition related replacement activity that would result in signif-
2 icant increases in capital. During this review period, the engineering de-
3 partment prioritizes the results from Optimain DS™, a decision support
4 and risk analysis software provided by Opvantek, Inc. Optimain DS™ is a
5 client-server application that runs on Windows XP or higher workstations.
6 Columbia utilizes this software along with other factors to ensure con-
7 sistency, continuity, and optimization of its capital program; with empha-
8 sis placed on accelerating the replacement of unprotected bare steel, ca-
9 thodically protected bare steel, cathodically unprotected coated steel, cast
10 iron and wrought iron. Columbia defines these types of mains as "Priority
11 Pipe" or "Priority Mains" and capital expenditure towards this replace-
12 ment activity represents a significant component of the overall capital
13 program. AMRP related projects planned for the subsequent year will be
14 reviewed and selected using these assessment models and other factors
15 during the months of April, May, and June.

16 In July or August, NGD's formal request for capital is presented to
17 NiSource executive management at the annual corporate capital planning
18 meeting. Executive management finalizes the capital budget for the next
19 fiscal year and submits for NiSource Board of Directors approval in No-
20 vember or December. The approval of the annual NGD capital program

1 constitutes approval of the allocation to Columbia's capital budget and re-
2 sponsibility to maintain effective oversight and management of its capital
3 expenditure at the engineering management level.

4
5 **Q: Are Columbia's capital expenditures generally consistent with its capi-
6 tal budgets?**

7 **A:** Yes. Columbia has consistently demonstrated the ability to successfully
8 manage and execute on its capital program. Throughout the NGD busi-
9 ness unit, the aspiration of the engineering and construction department is
10 to be the industry leader in the execution of gas distribution capital pro-
11 grams. Columbia's track record of effective capital management over the
12 last five years supports this vision and clearly positions Columbia for fu-
13 ture success. From 2008 – 2012, Columbia's total capital approved budget
14 was \$64.6 million for the eight business classes. Columbia's capital ex-
15 penditures for this same time period totaled \$69.9 million. This positive
16 variance of \$5.3 million dollars over five years represents a positive vari-
17 ance of 8.2 percent. Columbia's annual goal has been to spend capital
18 wisely and to ensure that all prudent efforts are made to avoid an overrun
19 or underrun of the capital program. In short, Columbia has maintained its
20 ability to perform in the area of capital budget management over this five

1 year period. As a result, Columbia and the overall NGD business unit
2 have developed a high level of credibility within NiSource concerning its
3 ability to successfully execute on its capital program. Columbia witness
4 Miller will further discuss Columbia's capital management credibility
5 along with a proposal related to its variance or slippage factor.

6
7 **Q: Please describe Columbia's capital program for the forecasted test peri-**
8 **od ending December 2014.**

9 A: In 2014, Columbia intends to spend approximately \$27.1 million across
10 eight business classes which include: growth, betterment, public im-
11 provement, age & condition replacement, support services, segment IT,
12 corporate IT, and AMR

13
14 **Q: What are Columbia's plans with respect to an Automated Meter Read-**
15 **ing program?**

16 A: Over the course of 2014, Columbia intends to spend approximately \$7 mil-
17 lion on installing and implementing an AMR system. The AMR devices
18 transmit data to a radio-equipped handheld computer or vehicle-based
19 mobile computer collection system. The AMR device attaches to the gas
20 meter and encodes consumption information from the meter to the radio-

1 equipped data sending device. These gas modules work equally well in-
2 doors and outdoors and are powered by lithium batteries that provide an
3 average battery life of 20 years.

4
5 **Q. Do AMRs benefit customers?**

6 A. Yes. Customers benefit from AMR technology in numerous ways, includ-
7 ing increased meter reading performance, reduction in estimated bills for
8 inaccessible meters and resulting rebills, improved customer satisfaction
9 by eliminating the need for customers to make arrangements to let meter
10 readers inside their homes, identification of energy theft and revenue loss
11 due to meter tampering, and improved employee safety.

12
13 **Q: Describe Columbia's AMRP.**

14 A: A significant percentage of Columbia's gas distribution mains and ser-
15 vices are reaching the end of their useful life. In 2008, Columbia began its
16 AMRP to more aggressively replace these mains and services than in the
17 past. In order to provide safe, reliable delivery of gas service, Columbia
18 began replacing certain types of gas main and services through continued
19 evaluation, planning and prioritization based on the serviceability of these
20 systems. The types of main identified and targeted for replacement in Co-

1 Columbia's AMRP are unprotected bare steel, cathodically protected bare
2 steel, cathodically unprotected coated steel, cast iron and wrought iron.
3 Columbia identifies these types of mains as "Priority Pipe" or "Priority
4 Mains." As part of its AMRP, Columbia is also replacing all metallic ser-
5 vice lines, and service lines that do not meet current material and con-
6 struction standards. Columbia plans to replace these mains, service lines,
7 and associated appurtenances over a span of approximately thirty years,
8 which began in 2008. Columbia estimated that the total program would
9 cost approximately \$210 million to replace 525 miles of Priority Pipe.

10

11 **Q. What progress has Columbia made in its AMRP program from 2008**
12 **through 2012?**

13 A. Columbia's capital expenditures during 2008 through 2012 have enabled
14 Columbia to effectively accelerate the replacement of sections of its aging
15 infrastructure and specifically target some of the worst segments for re-
16 placement. Through the first five years of the AMRP program, Columbia
17 spent approximately \$45 million and has replaced approximately 70 miles
18 of Priority Pipe and associated service lines and/or appurtenances.

19

1 Q. What are Columbia's AMRP related capital plans over the next four
2 years?

3 A: While annual replacement funding can vary from year-to-year, based on
4 system condition, performance, and corporate-wide capital funding, over
5 the next four years, Columbia intends to continue accelerating the re-
6 placement of Priority Pipe by spending over \$50.8 million on the AMRP
7 program. For 2013, Columbia anticipates that it will spend \$14.2 million in
8 replacing Priority Pipe. For 2014 through 2016, the AMRP related capital
9 spend is estimated at \$12.2 million annually. Columbia witness Cooper
10 will discuss proposals related to Columbia's recovery of costs associated
11 with the AMRP.

12
13 Q: How are AMRP replacement projects prioritized?

14 A: To aid in identifying and selecting AMRP projects, Columbia's engineer-
15 ing department utilizes the decision support software called Optimain
16 DS™ to analyze relative risks associated with distribution systems. With
17 Optimain DS™, Columbia is able to evaluate and rank pipe segments sys-
18 tem-wide against a range of environmental conditions (e.g. population
19 density, building class, surface cover type, etc.), risk factors (pipe segment
20 leak history, pipe condition, pitting depth, depth of cover, etc.) and eco-

1 nomic factors. Columbia’s engineering department focuses on identifying
2 areas with higher concentration of risk as the starting point of project se-
3 lection. Areas with higher concentration of risk are evaluated to determine
4 the appropriate plan of action that addresses the replacement strategy for
5 the area and desired long term system design. Columbia’s engineering
6 department consults with the operations department to obtain its input on
7 any other operational or system reliability issues in the area.

8
9 **Q. What factors are taken into consideration during the prioritization pro-**
10 **cess?**

11 A. One example of an operational or system reliability issue that’s taken into
12 consideration involves the history of loss of service to customers due to
13 ground water infiltrating existing pipe and service lines. Also identified as
14 “water-offs” or “freeze-offs”, this system reliability condition generally is
15 a result of past leakage in an area where Columbia operates a low pres-
16 sure system. With the completion of AMRP projects, Columbia has been
17 able to address many of these operational or system reliability issues
18 across its systems by replacing aging low pressure priority pipe primarily
19 with plastic pipe that can be operated at elevated pressures, thereby elim-
20 inating the chance of water entering the system.

1 Other factors that Columbia considers when selecting projects in-
2 clude information received from external stakeholders on any identified
3 municipal projects within an area that would substantially influence our
4 decision to proceed with construction. For example, planned or pending
5 roadway improvement work, sewer line replacement work, or waterline
6 replacement work is taken in consideration when selecting projects. Co-
7 lumbia remains committed on collaborating with local and state public
8 improvement stakeholders to coordinate its AMRP projects with planned
9 or pending municipal construction projects where possible. This effort
10 helps to minimize our need to perform additional construction or mainte-
11 nance in areas after public improvement project has been completed.

12

13 **Q: Has Columbia maintained its ability to successfully execute on the**
14 **AMRP?**

15 **A:** Yes. In fact, Columbia has increased its capital program and, as I previous-
16 ly explained, Columbia anticipates that it will spend approximately \$14.2
17 million in replacing priority pipe in 2013 and approximately \$12.2 million
18 annually through 2016. Specific replacement projects have been identified,
19 planned, and designed. Columbia has developed a 16-month inventory of
20 replacement projects and will increase the inventory to 24 months prior to

1 the end of 2013. Additionally, Columbia continues to assess the complexi-
2 ty of managing AMRP projects and evaluated internal and external re-
3 source needs, construction practices, computer applications and analysis
4 tools, communication strategies, opportunities to leverage economies of
5 scale for materials, and developing program plans and goals.

6

7 **Q: Does this complete your Prepared Direct testimony?**

A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of Columbia Gas of Kentucky, Inc.)	Case No. 2013-00167
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CERTIFICATE AND AFFIDAVIT

The Affiant, Eric T. Belle, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.



Eric T. Belle

STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Eric T. Belle on this the 23RD day of May, 2013.



CHERYLA. MacDONALD
Notary Public, State of Ohio
My Commission Expires
March 26, 2017



Notary Public

My Commission expires: MARCH 26, 2017

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

**PREPARED DIRECT TESTIMONY OF
WILLIAM J. GRESHAM
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF WILLIAM J. GRESHAM

1 **Q. Please state your name and business address.**

2 **A. My name is William J. Gresham. My business address is 200 Civic Center**
3 **Drive, Columbus, OH 43215.**

4 **Q. By whom are you employed and in what capacity?**

5 **A. I am Manager of Forecasting for NiSource Corporate Services Company. I**
6 **am responsible for developing short-range and long-range forecasts of**
7 **customers, energy consumption and peak demand for seven NiSource gas**
8 **distribution companies, including Columbia Gas of Kentucky (“Colum-**
9 **bia” or the “Company”), and one NiSource electric company. I also man-**
10 **age other business related analyses and forecasts.**

11

12 **Q. Please summarize your educational background and professional expe-**
13 **rience.**

14 **A. I attended Oklahoma State University where I earned a Bachelor of**
15 **Science Degree in Business Administration and a Master of Science Degree**
16 **in Economics. From 1978 to 1982, I worked as a forecast analyst**
17 **responsible for residential and commercial customer and energy forecasts**
18 **for Houston Lighting and Power Company, an investor-owned electric**
19 **utility. From 1982 to 1985, I was a senior business analyst for the oilfield**

1 equipment division of ARMCO, Inc. where I developed product-line
2 forecasts and assisted in strategic planning. From 1985 to 1987, I was
3 Director of Research at Rice Center, a consulting company affiliated with
4 Rice University, where I supervised an economics section and managed
5 economic and demographic consulting projects.

6 In 1987, I joined Columbia Energy Group ("CEG") as Demand Re-
7 search Coordinator responsible for developing forecasts of customers and
8 energy consumption for six gas distribution companies. I was promoted to
9 Manager of Forecasting in 1990, a post I held until the CEG merger with
10 NiSource in 2000. Currently, I am Manager of Forecasting for all NiSource
11 distribution companies.

12 **Q. Have you previously testified before this or any regulatory or govern-**
13 **mental bodies?**

14 **A.** Yes. I have provided testimony concerning forecasting and weather nor-
15 malization in regulatory proceedings in Virginia, Indiana, Ohio, Ken-
16 tucky, Maryland, Pennsylvania and Massachusetts.

17 **Q. What is the purpose of your testimony in this proceeding?**

18 **A.** The purpose of my testimony is to explain the projection of future test year
19 customers and volume. My testimony also will discuss the trend in resi-
20 dential consumption per customer.

1 **Q. Do you sponsor filing requirements in this case?**

2 **A.** Yes. I sponsor the forecasted customer counts and sales volume in Filing
3 Requirements 12-h-14 and 12-h-15.

4

5 **FORECAST METHOD**

6 **Q. How did you arrive at the forecasted number of customers and their**
7 **consumption for the forecasted test period?**

8 **A.** The forecast is developed by the Forecasting Group with input from the
9 Large Customers Relations Team and the New Business Team. The
10 Forecasting Group is responsible for most concepts with the New Business
11 Team providing a forecast of residential and commercial new customer
12 additions and the Large Customer Relations Group providing volumetric
13 forecasts for large commercial and industrial customers. All groups report
14 through the corporate services function.

15 **Residential and Commercial Customers**

- 16 • Residential and Commercial customers are forecasted as two concepts,
17 new customer additions and attrition. The forecasted December
18 customer count is the customer count from the previous December plus
19 customer additions for the year less customer attrition. New customer
20 additions are forecasted by the New Business Team based on their

1 knowledge of the business climate, new construction activity and
2 interviews with active builders and developers, and the potential for
3 conversions from alternate fuels. This knowledge is applied to the
4 current year projected annual new customer additions to arrive at the
5 forecast for future years. To arrive at the current year projected annual
6 new customer additions, the New Business Team monitors potential
7 projects being engineered, residential single family and multi family
8 construction permit applications, and outstanding natural gas service
9 requests. Customer attrition is forecasted at a typical historical level by
10 the Forecasting Group.

- 11 • The Small Volume Gas Transportation Service (CHOICE) customer
12 count is calibrated to the most recently observed level of CHOICE
13 customers and a saturation rate (percent of total customers) is calculated.
14 The forecast is obtained by applying the observed saturation rate to the
15 forecasted total number of customers. The forecast is developed for
16 residential and commercial customers separately with a constant
17 saturation percentage.
- 18 • Transportation customers not in the CHOICE program are referred to as
19 traditional transportation customers and are set equal to existing
20 traditional transportation customers plus new traditional transportation

1 customers identified by the New Business Team.

- 2 • Sales customers = total customers less CHOICE customers less
3 traditional transportation customers

4 **Residential and Commercial Mcf per Customer**

- 5 • Residential Mcf per customer is forecasted with an econometric model
6 that incorporates weather, real price, a space heating average efficiency
7 variable, and real personal income per capita. Residential CHOICE Mcf
8 per customer is calibrated to the most recently observed level and then
9 forecasted with the same annual percentage change as that for the
10 residential class as a whole.

- 11 • Commercial Mcf per customer is forecasted with an econometric model
12 that incorporates weather, real price, a space heating average efficiency
13 variable, and real gross county product. Commercial CHOICE Mcf per
14 customer is calibrated to the most recently observed level and then
15 forecasted with the same annual percentage change as that for the
16 commercial class as a whole.

17

18 **Residential and Commercial Volume.**

- 19 • Throughput forecasted for existing and new construction customers

20 Throughput = customers multiplied by Mcf/customer

- 1 • CHOICE volume forecasted as

2 CHOICE volume = customers multiplied by Mcf/customer

- 3 • Sales volume forecasted as residual

4 Sales volume = throughput less CHOICE volume less traditional
5 transportation volume

- 6 • The majority of the traditional transportation volume for the commercial
7 class is forecasted for large commercial customers by the Large
8 Customer Relations group as described in the Industrial Volume section
9 below and is supplemented with an “all other” forecast provided by the
10 Forecasting Group. The “all other” portion is assigned the growth rate
11 from the class total model adjusted for the growth in the large customer
12 segment.

13 **Industrial Volume**

- 14 • The Large Customer Relations group generates a forecast of volume for
15 large industrial customers which represents 95% of the industrial class
16 volume. This forecast includes discussions with industrial customers
17 about their upcoming plans and expected levels of gas consumption,
18 historic consumption of the customer, and industry trends. In addition,
19 volumes are included for identified potential large customers that are
20 actively considering the use of gas. The Forecasting Group uses an

1 econometric model to forecast total volume of all industrial customers.
2 The econometric model incorporates real price, manufacturing
3 employment, and industrial production. The “all other” portion of the
4 industrial volume, that not forecasted by the Large Customer Relations
5 group, is assigned the growth rate from the class total model adjusted for
6 the growth in the large customer segment.

- 7 • The Large Customer Relations forecast provides the level of
8 transportation service for the large customers. Industrial sales are held
9 constant so that the growth assigned to “all other” industrial is attributed
10 to traditional transportation. Industrial CHOICE customers and Mcf are
11 set equal to the most recently observed level and held constant.

12

13 **Q. What are the major assumptions in this forecast?**

14 **A.** The major assumption for the New Business Team forecast of customers is
15 an improving climate for new residential and commercial construction.
16 The large industrial forecast is based on the customer specific and new
17 project forecasts described above, and does not attempt to forecast
18 unknowns such as unpredictable plant closures. The forecasts from the
19 econometric models contain forecasted levels of the independent variables
20 obtained from various sources. Gas costs are obtained from the

1 Columbia's gas supply model that uses the NYMEX strip as its estimate of
2 gas prices. These gas costs are used in a simulation of Columbia's gas cost
3 adjustment with current margin rates to arrive at end user prices. Normal
4 weather is set to the average of the 20 years ended 2012, which represents
5 an update to the definition of weather used in the billing determinants
6 underlying current rates, the 20 years ended 2008. This is different from
7 the definition used in the NiSource corporate level forecast for all its
8 distribution companies, which is the 35 years ended 2010. NiSource has
9 chosen this common definition for its portfolio of companies to facilitate
10 comparisons between and among the companies. End use energy
11 efficiency measures are provided by Itron, an energy industry consulting
12 firm. Economic variables such as personal income, gross county product
13 and industrial production are obtained from IHS Global Insight, an
14 economic consulting firm.

15

16 **Q. What software and models are used in the forecast?**

17 A. The New Business and the Large Customer Relations teams develop
18 custom applications with the Microsoft Office Suite. The gas supply model
19 for gas costs is the SENDOUT Gas Planning System from Ventyx, Inc. End
20 user prices are calculated with a custom program in mainframe

1 FORTRAN and desktop accounting software from Longview. The
 2 forecasting group uses SAS statistical software to estimate and solve its
 3 econometric models.

4
 5 **Q. Has Columbia’s forecast method proven reliable?**

6 A. Yes. These summary tables show that the residential and commercial
 7 forecasts for one and two years ahead have both positive and negative
 8 variances that average less than one percent. The annual volume is
 9 normalized for weather. It is not surprising that the percent differences are
 10 somewhat larger for the industrial class where results can be significantly
 11 affected by a few large customers whose output may be sensitive to
 12 economic and capital goods cycles.

Columbia Gas of Kentucky - Residential MMCF Forecast Performance

	Annual MMCF	Year 1 Forecast	Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast
2009	8,849	8,856		7		0.1%	
2010	8,673	8,913	8,710	240	37	2.8%	0.4%
2011	8,793	8,496	8,647	-297	-146	-3.4%	-1.7%
2012	8,265	8,516	8,307	251	42	3.0%	0.5%
13 Average	8,645	8,695	8,555	50	-22	0.6%	-0.3%

Columbia Gas of Kentucky - Commercial MMCF Forecast Performance

	Annual MMCF	Year 1 Forecast	Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast
2009	7,694	7,525		-169		-2.2%	
2010	7,595	7,981	7,459	386	-136	5.1%	-1.8%
2011	7,534	7,398	7,986	-136	452	-1.8%	6.0%
2012	7,662	7,720	7,301	58	-361	0.8%	-4.7%
14 Average	7,621	7,656	7,582	35	-15	0.5%	-0.2%

Columbia Gas of Kentucky - Industrial MMCF Forecast Performance

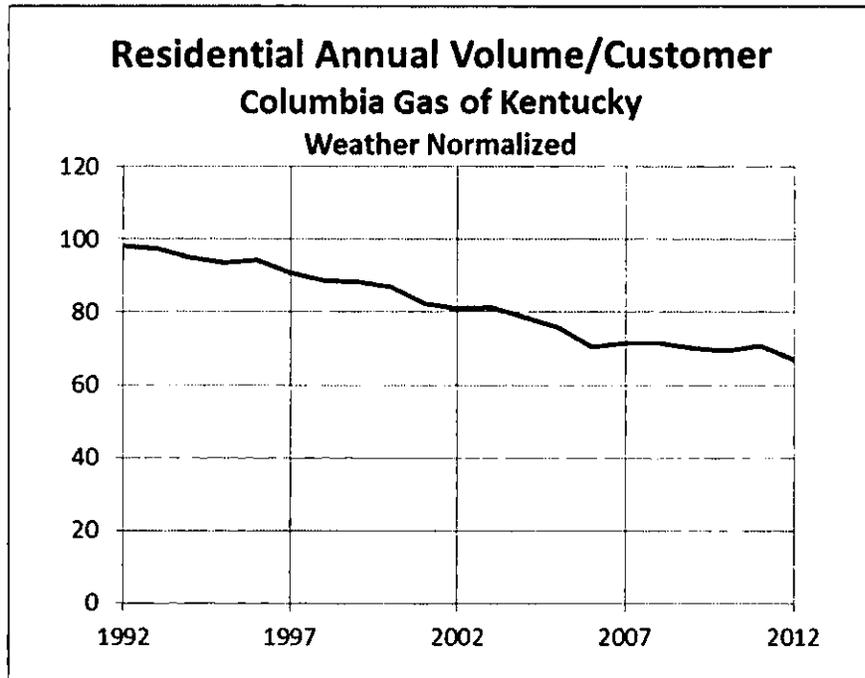
	Annual MMCF	Year 1 Forecast	Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast	Difference Year 1 Forecast	Difference Year 2 Forecast
2009	15,719	16,637		918		5.8%	
2010	17,024	14,373	16,604	-2,651	-420	-15.6%	-2.5%
2011	16,225	15,563	14,442	-662	-1,783	-4.1%	-11.0%
2012	16,265	15,619	15,498	-646	-767	-4.0%	-4.7%
1 Average	16,308	15,548	15,515	-760	-990	-4.7%	-6.1%

2

3 **TREND IN RESIDENTIAL USE PER CUSTOMER**

4 **Q. Describe Columbia’s recent trends related to residential use per customer.**

5 A. The graph below illustrates the recent trends in Columbia’s residential use
6 per customer. Weather normalized use per customer for residential
7 customers has fallen 31% since 1993 and 17% over the last 10 years. The data
8 show that there are only a few years with an increase in use. All of these
9 periods were followed by decreases, indicating that these points were not
10 representative of the overall trend.



1

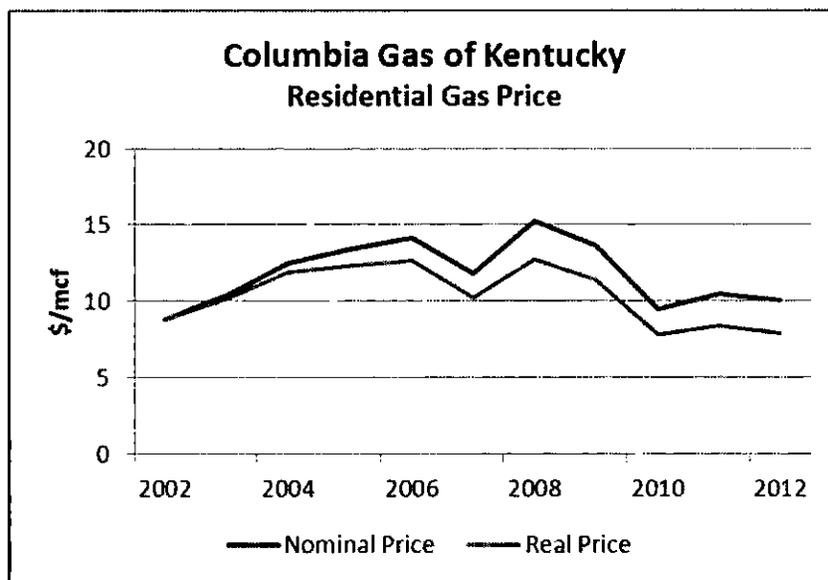
2

3 **Q. What factors have caused the reduction in customer usage?**

4 A. The reduction in customer usage of approximately 1.9% per year for the past
 5 10 years and 1.2% in the last 5 years is caused by structural conservation – a
 6 decline in usage independent of trends in residential natural gas prices. As
 7 the graph below of nominal and real residential gas prices (real stated in
 8 2002 dollars) illustrates that prices rose through 2006 and declined
 9 thereafter. The decline in customer usage experienced in the first half of this
 10 decade, which was marked by rising prices, was not reversed by increasing
 11 usage in response to falling prices during the second half of the decade. This
 12 structural conservation is a result of a lengthy history of increased appliance
 13 efficiency and more efficient construction standards that followed the major

1 price increases that occurred in the 1970s and 1980s. Annual conservation
2 increased significantly with the large price increases that occurred in the
3 winters of 2000-2001, 2004-2005, and 2005-2006. With limited end uses for
4 natural gas, increasing appliance efficiency, and higher building standards,
5 the downward trend in consumption per customer will continue. Appliance
6 choice could also become a significant factor. If customers are encouraged to
7 choose high efficiency furnaces, electric water heaters, cooking ranges, and
8 heat pumps, the potential floor will fall with appliance saturation as well as
9 efficiency. This consideration is particularly relevant in Kentucky where
10 electricity rates are low and are more likely to be competitive with natural
11 gas prices than in states with higher electric rates.

12



13

14

1 Q. **Does use per customer for the commercial class show the same trend?**

2 A. No. The heterogeneity of customer type and end uses within the commercial
3 class yields use per customer related to customer mix and economic factors.
4 For example, levels and patterns of usage for a small retail store are
5 reasonably expected to diverge greatly from those of a large hospital.
6 Furthermore, the changing mix of customer types within the commercial
7 class contributes to the difficulty in discerning trends in use per customer.
8 The assumption of a representative customer is much more reasonable for
9 the residential class than it is for the commercial class. For this reason, usage
10 per customer for the commercial class is expected for the future test year to
11 be relatively close to that observed at the end of the historical period. In fact,
12 commercial use per customer increases slightly in the forecasted period.

13

14 Q. **Does this complete your Prepared Direct testimony?**

15 A. Yes, however, I reserve the right to file rebuttal testimony if necessary.

COMMONWEALTH OF KENTUCKY

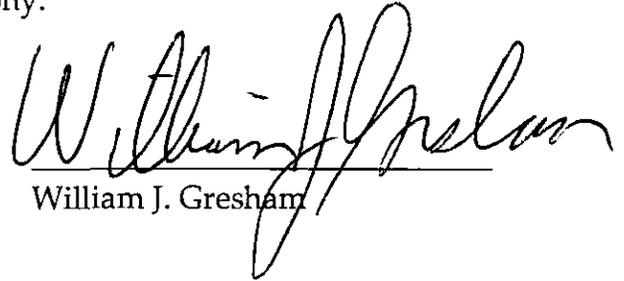
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates)
of Columbia Gas of Kentucky, Inc.)

Case No. 2013-00167

CERTIFICATE AND AFFIDAVIT

The Affiant, William J. Gresham, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.


William J. Gresham

STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by William J. Gresham on this the 24th day of May, 2013.



CHERYLA. MacDONALD
Notary Public, State of Ohio
My Commission Expires
March 26, 2017


Notary Public

My Commission expires: MARCH 26, 2017

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
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ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

Columbia Gas of Kentucky, Inc
Direct Testimony of Paul R. Moul
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GLOSSARY OF ACRONYMS AND DEFINED TERMS

ACRONYM	DEFINED TERM
AFUDC	Allowance for Funds Used During Construction
β	Beta
b	represents the retention rate that consists of the fraction of earnings that are not paid out as dividends
$b \times r$	Represents internal growth
CAPM	Capital Asset Pricing Model
CCR	Corporate Credit Rating
CE	Comparable Earnings
CEG	Columbia Energy Group
DCF	Discounted Cash Flow
FFO	Funds from Operations
FOMC	Federal Open Market Committee
g	Growth rate
GAAP	Generally Accepted Accounting Principles
GCR	Gas Cost Recovery Mechanism
GDP	Gross Domestic Product
IGF	Internally Generated Funds
LDC	Local Distribution Companies
Lev	Leverage modification
LT	Long Term
MLPs	Master Limited Partnerships
P-E	Price-earnings
PUC	Public Utility Commission
PUHCA	Public Utility Holding Company Act
r	represents the expected rate of return on common equity
Rf	Risk-free rate of return
Rm	Market risk premium

GLOSSARY OF ACRONYMS AND DEFINED TERMS

ACRONYM	DEFINED TERM
RP	Risk Premium
s	Represents the new common shares expected to be issued by a firm
s x v	Represents external growth
S&P	Standard & Poor's
v	Represents the value that accrues to existing shareholders from selling stock at a price different from book value

1 PREPARED DIRECT TESTIMONY OF PAUL R. MOUL

2 INTRODUCTION AND SUMMARY OF RECOMMENDATIONS

3 **Q: Please state your name, occupation and business address.**

4 A: My name is Paul Ronald Moul. My business address is 251 Hopkins Road,
5 Haddonfield, New Jersey 08033-3062. I am Managing Consultant at the firm P.
6 Moul & Associates, an independent financial and regulatory consulting firm.
7 My educational background, business experience and qualifications are
8 provided in Appendix A, which follows my direct testimony.

9
10 **Q: What is the purpose of your direct testimony?**

11 A: My testimony presents evidence, analysis, and a recommendation concerning
12 the appropriate rate of return that the Public Service Commission of the
13 Commonwealth of Kentucky (the "Commission") should allow Columbia Gas
14 of Kentucky, Inc., ("Columbia" or the "Company") to realize as a result of this
15 proceeding that apply to its gas distribution operations. My analysis and
16 recommendation are supported by the detailed financial data set forth in
17 Attachments PRM-1 through PRM-15. I also sponsor Schedule J and Filing
18 Requirement 12-h-11.

19
20 **Q: Based upon your analysis, what is your conclusion concerning the**

1 **appropriate rate of return for the Columbia in this case?**

2 A: My conclusion is that the Company's overall rate of return is 8.59%, which
3 contains a cost of common equity of 11.25%. It is my opinion that the
4 Commission should adopt this rate of return and cost of equity as part of its
5 determination of the Company's rates. I have presented the weighted average
6 cost of capital for the Company on page 1 of Attachment PRM-1 and details of
7 my cost equity on page 2 of Attachment PRM-2. The weighted average cost of
8 capital that I determined is based upon Columbia's thirteen-month average
9 capitalization for the fully forecasted test period ending December 31, 2014.
10 The resulting overall cost of capital, which is the product of weighting the
11 individual capital costs by the proportion of each respective type of capital;
12 should, if adopted by the Commission, establish a compensatory level of
13 return for the use of such capital; and should provide the Company with the
14 ability to attract capital on reasonable terms.

15

16 **Q: What background information have you considered in reaching a conclusion**
17 **concerning Columbia's cost of capital?**

18 A: Columbia is an indirect wholly-owned subsidiary of NiSource Inc.
19 ("NiSource"). NiSource is a holding company that owns subsidiaries engaged
20 in natural gas transmission and storage and the distribution of natural gas and

1 owns Northern Indiana Public Service Company, a combination electric and
2 gas utility operating in Indiana. NiSource also has other energy related
3 investments.

4 The Company provides natural gas distribution service to
5 approximately 135,000 customers in central and eastern Kentucky.
6 Throughput to its customers in 2012 was represented by approximately 18% to
7 residential sales customers, 9% to other sales customers, and 73% to
8 transportation customers. The Company's largest customers receive
9 17,038,154 Mcf of deliveries, or approximately 54% of total Company
10 throughput. This means that the Company's throughput is highly
11 concentrated in a few customers, which can have a significant impact on the
12 Company's operations.

13 Columbia's flowing gas is provided by transportation arrangements
14 with interstate pipelines and with local producers. The Company
15 supplements its flowing gas supplies with gas withdrawn from underground
16 storage.

17
18 **Q: How have you determined the cost of common equity in this case?**

19 **A:** The cost of common equity is established using capital market and financial
20 data relied upon by investors to assess the relative risk, and hence the cost of

1 equity, for a gas distribution utility, such as the Company. In this regard, I
2 have considered four (4) well-recognized measures of the cost of equity: the
3 Discounted Cash Flow (“DCF”) model, the Risk Premium (“RP”) analysis, the
4 Capital Asset Pricing Model (“CAPM”), and the Comparable Earnings (“CE”) approach.
5

6

7 **Q: In your opinion, what factors should the Commission consider when**
8 **determining Columbia’s rate of return in this proceeding?**

9 A: The Commission’s rate of return allowance must be set to cover Columbia’s
10 interest and dividend payments, provide a reasonable level of earnings
11 retention, produce an adequate level of internally generated funds to meet
12 capital requirements, be commensurate with the risk to which the Company’s
13 capital is exposed, assure confidence in the financial integrity of the Company,
14 support reasonable credit quality, and allow the Company to raise capital on
15 reasonable terms. The return that I propose fulfills these established standards
16 of a fair rate of return set forth by the landmark Bluefield and Hope cases.¹
17 That is to say, my proposed rate of return is commensurate with returns
18 available on investments having corresponding risks.

¹Bluefield Water Works & Improvement Co. v. P.S.C. of West Virginia, 262 U.S. 679 (1923) and F.P.C. v. Hope Natural Gas Co., 320 U.S. 591 (1944).

1

2 **Q: How have you measured the cost of equity in this case?**

3 A: It is necessary to use a proxy group of companies to measure the Company's
4 cost of equity because its stock is not traded. As noted above, the Company's
5 stock is completely owned by NiSource through intermediate holding
6 companies. The use of a proxy group to measure the Company's current cost
7 of equity is a common practice of analysts performing these types of studies.
8 The models that I used to measure the cost of common equity for the
9 Company were applied with market and financial data developed from a
10 group of nine (9) gas companies. The companies are: AGL Resources, Inc.,
11 Atmos Energy Corp., Laclede Group, Inc., New Jersey Resources Corp.,
12 Northwest Natural Gas, Piedmont Natural Gas Co., South Jersey Industries,
13 Inc., Southwest Gas Corporation, and WGL Holdings, Inc. I will refer to these
14 companies as the "Gas Group" throughout my testimony.

15

16 **Q: Please explain the selection process used to assemble the Gas Group?**

17 A: I began with the universe of gas utilities contained in the basic service of The
18 Value Line Investment Survey, which consists of eleven companies. Value
19 Line is an investment advisory service that is a widely used source in public
20 utility rate cases. Value Line is a database that is familiar to the Commission,

1 and is widely available to investors. Value Line is frequently used by utility
2 witnesses and witnesses for the Attorney General in public utility rate cases. I
3 eliminated two companies from the Value Line group when I assembled my
4 Gas Group. The eliminations were NiSource due to its electric operations and
5 its natural gas pipeline and storage operations and UGI Corporation because
6 of its highly diversified businesses. The remaining nine companies are
7 included in my Gas Group.

8

9 **Q: Why have you performed your cost of equity analysis utilizing the market**
10 **data for the Gas Group?**

11 **A:** I have applied the models/methods for estimating the cost of equity using the
12 average data for the Gas Group. I have not measured separately the cost of
13 equity for the individual companies within the Gas Group, because the
14 determination of the cost of equity for an individual company can be
15 problematic. The use of group average data will reduce the effect of
16 potentially anomalous results for an individual company if a company-by-
17 company approach were utilized. This is to say, by employing group average
18 data, rather than individual company analysis; I have minimized the effect of
19 extraneous influences on the market data for an individual company.

20

1 **Q: Please summarize your cost of equity analysis.**

2 **A:** My cost of equity determination was derived from the results of the
3 methods/models identified above. In general, the use of more than one
4 method provides a superior foundation to arrive at the cost of equity. At any
5 point in time, any single method can provide an incomplete measure of the
6 cost of equity. The following table, derived from the model results presented
7 on page 2 of Attachment PRM-1, provides a summary of the indicated costs of
8 equity using each of these approaches.

	<u>Excluding Flotation</u>	<u>Including Flotation²</u>
DCF	9.49%	9.68%
RP	12.00%	12.19%
CAPM	10.91%	11.10%
Comparable Earnings	12.85%	12.85%
Measures of Central Tendency:		
Average	11.31%	11.46%
Median	11.46%	11.65%
Mid-point	11.17%	11.27%

9 From these results, the return for the Company would be 11.25%. My

²Flotation costs are defined as the out-of-pocket costs associated with the issuance of common stock. Those costs typically consist of the underwriters' discount and company issuance expenses.

1 recommended rate of return on common equity of 11.25% makes no provision
2 for the prospect that the rate of return may not be achieved due to unforeseen
3 events, such as unexpected spikes in the cost of purchased products and other
4 expenses. To obtain new capital and retain existing capital, the rate of return
5 on common equity must be high enough to satisfy investors' requirements.
6 Indeed, in a study prepared for the American Gas Foundation, it was noted
7 that allowed equity returns below the level required by investors may lessen a
8 utility's ability to maintain and develop systems that are necessary to provide
9 natural gas service efficiently. Furthermore, the report specifically found that
10 returns below 10% would trigger broad disenchantment with LDC investment.

11 NATURAL GAS RISK FACTORS

12 **Q: What factors currently affect the business risk of natural gas utilities?**

13 **A:** Gas utilities face risks arising from competition, economic regulation, the
14 business cycle, and customer usage patterns. Today, they operate in a more
15 complex environment with time frames for decision making considerably
16 shortened. Their business profile is influenced by market-oriented pricing for
17 the commodity distributed to customers and open access for the transportation
18 of natural gas for large volume customers. Columbia witness Miller will
19 discuss the particular challenges facing the Company.

20 Natural gas utilities have focused increased attention on safety and

1 reliability issues. Consequently, natural gas companies are now allocating
2 more of their resources to address new and pending pipeline safety
3 regulations and infrastructure issues.,
4

5 **Q: How does Columbia's throughput to large volume customers affect its risk**
6 **profile?**

7 A: Success in this aspect of Columbia's market is subject to the business cycle, the
8 price of alternative energy sources, and pressures from competitors.
9 Moreover, external factors can also influence Columbia's throughput to these
10 customers, which face competitive pressure on their operations from facilities
11 located outside Columbia's service territory. Columbia's risk profile is
12 strongly influenced by natural gas sold/delivered to customers engaged in
13 petroleum refining, automobile assembly, and the manufacturing of steel,
14 glass, and chemicals, as discussed by Columbia witness Miller. Indeed,
15 throughput to its largest customers represents 54% of total throughput as
16 previously noted. Large volume users that have traditionally used
17 transportation service also have the ability to bypass Columbia's facilities.
18 Indeed, three former customers have already bypassed Columbia's facilities.
19 And, Columbia has identified eight additional customers that represent a
20 bypass threat. Columbia has been proactive to the threat of bypass by

1 working with its customers that are in close proximity to interstate pipelines.

2

3 **Q: Please indicate how its construction program affects Columbia's risk profile.**

4 A: Columbia is required to undertake investments to maintain and upgrade
5 existing facilities in its service territories. To maintain safe and reliable service
6 to existing customers, Columbia must invest to upgrade its infrastructure. The
7 rehabilitation of Columbia's infrastructure represents a non-revenue
8 producing use of capital. Columbia has approximately 470 miles of its
9 distribution mains constructed of unprotected bare steel and cast iron that are
10 to be replaced pursuant to its main replacement program. Also, Columbia has
11 12,005 of its services constructed of unprotected bare steel that will also be
12 replaced along with its main replacement program. Columbia projects its
13 construction expenditures through 2018 will be:

2013	\$	24,625,000
2014		27,062,000
2015		19,809,000
2016		19,846,000
2017		<u>19,179,000</u>
Total	\$	<u><u>110,521,000</u></u>

14 Over this period, these capital expenditures will represent approximately 58%
15 (\$110,521,000 ÷ \$190,128,100) of its net utility plant at December 31, 2012. As

1 previously noted, a fair rate of return represents a key to a financial profile
2 that will provide the Company with the ability to raise the capital necessary to
3 meet its needs on reasonable terms.

4

5 **Q: Does your cost of equity analysis and recommendation take into account the**
6 **weather normalization adjustment (“WNA”) that is presently in effect for**
7 **the Company?**

8 A: Yes. The WNA is intended to separate revenues from variations in sales
9 related to usage caused by variations in year-to-year weather conditions from
10 the “normal” weather assumed in establishing rates in a test year context. My
11 cost of equity analysis that provides an 11.25% rate of return on common
12 equity takes into account the Company’s WNA.

13

14 **Q: How have you reflected the effect of the WNA in your analysis?**

15 A: Most of the companies included in my Gas Group already have tariff
16 mechanisms similar to the WNA and other tariff features designed to stabilize
17 revenues. Therefore my analysis already reflects the impacts of the WNA and
18 other revenue stabilization mechanisms on investor expectations through the
19 use of market-determined models. All but one of the companies in my Gas
20 Group already has some form of revenue stabilization mechanism. The sole

1 exception is Laclede, which has a weather mitigated rate design that recovers
2 its fixed costs more evenly during the heating season. Therefore, the market
3 prices of these companies' common equity reflect the expectations of investors
4 related to a regulatory mechanism that adjust revenues for abnormal weather
5 and other occurrences.

6 The gas distribution companies in my Gas Group already have other
7 forms of regulatory mechanisms that are intended to stabilize revenue, which
8 in some cases are directed to temperature variations discussed above and
9 others to margin reconciliation. These regulatory mechanisms are designed to
10 assure recovery of the fixed costs for the gas distribution companies. Many of
11 these mechanisms are intended to address the same issues as Columbia's
12 proposed rate design in this case. As such, the market prices of these
13 companies' common stocks reflect the expectations of investors related to a
14 regulatory mechanism that adjust revenues for, abnormal weather, changes in
15 customer usage patterns, and other items such as infrastructure investment.
16 The trend in the industry is to stabilize the recovery of fixed costs, which are
17 unaffected by usage. Indeed, there has been a proliferation of tracking
18 mechanisms in the LDC business.

19

20 **Q: How should the Commission respond to the issues facing the natural gas**

1 page 3 of Attachment PRM-4.

2

3 **Q: Is knowledge of a utility's bond rating an important factor in assessing its**
4 **risk and cost of capital?**

5 A: Yes. Knowledge of a company's credit quality rating is important because the
6 cost of each type of capital is directly related to the associated risk of the firm.
7 So while a company's credit quality risk is shown directly by the rating and
8 yield on its bonds, these relative risk assessments also bear upon the cost of
9 equity. This is because a firm's cost of equity is represented by its borrowing
10 cost plus compensation to recognize the higher risk of an equity investment
11 compared to debt.

12

13 **Q: How do the bond ratings compare for Columbia, the Gas Group, and the**
14 **S&P Public Utilities?**

15 A: Presently, Columbia has no bond rating because its debt is owned by an
16 affiliate. The corporate credit rating ("CCR") for NiSource is BBB- from
17 Standard and Poor's Corporation ("S&P"), and the Long Term ("LT") issuer
18 rating is Baa3 from Moody's Investors Services ("Moody's"). The ratings for
19 NiSource are at the bottom of the investment grades. For the Gas Group, the
20 average LT issuer rating is A3 by Moody's and the average CCR is A- by S&P,

1 as displayed on page 2 of Attachment PRM-3. The LT issuer rating by
2 Moody's and the CCR designation by S&P focus upon the credit quality of the
3 issuer of the debt, rather than upon the debt obligation itself. For the S&P
4 Public Utilities, the average composite rating is Baa1 by Moody's and BBB+ by
5 S&P, as displayed on page 3 of Attachment PRM-4. Many of the financial
6 indicators that I will subsequently discuss are considered during the rating
7 process.

8

9 **Q: How do the financial data compare for Columbia, the Gas Group, and the**
10 **S&P Public Utilities?**

11 A: The broad categories of financial data that I will discuss are shown on
12 Attachments PRM-2, PRM-3, and PRM-4. The important categories of relative
13 risk may be summarized as follows:

14 Size. In terms of capitalization, Columbia is much smaller than the
15 average size of the Gas Group, and very much smaller than the average size of
16 the S&P Public Utilities. All other things being equal, a smaller company is
17 riskier than a larger company because a given change in revenue and expense
18 has a proportionately greater impact on a small firm. As I will demonstrate
19 later, the size of a firm can impact its cost of equity. This is the case for
20 Columbia of Kentucky and the Gas Group.

1 Market Ratios. Market-based financial ratios, such as earnings/price
2 ratios and dividend yields, provide a partial measure of the investor-required
3 cost of equity. If all other factors are equal, investors will require a higher rate
4 of return for companies that exhibit greater risk, in order to compensate for
5 that risk. That is to say, a firm that investors perceive to have higher risks will
6 experience a lower price per share in relation to expected earnings.³

7 There are no market ratios available for Columbia because NiSource
8 owns its stock. The five-year average price-earnings multiple for the Gas
9 Group was slightly higher than that of the S&P Public Utilities. The five-year
10 average dividend yields were lower for the Gas Group as compared to the
11 S&P Public Utilities. The average market-to-book ratios were somewhat
12 higher for the Gas Group as compared to the S&P Public Utilities.

13 Common Equity Ratio. The level of financial risk is measured by the
14 proportion of long-term debt and other senior capital that is contained in a
15 company's capitalization. Financial risk is also analyzed by comparing
16 common equity ratios (the complement of the ratio of debt and other senior
17 capital). That is to say, a firm with a high common equity ratio has lower
18 financial risk, while a firm with a low common equity ratio has higher

³For example, two otherwise similarly situated firms each reporting \$1.00 in earnings per share would have different market prices at varying levels of risk (i.e., the firm with a higher level of risk will have a lower share value, while the firm with a lower risk profile will have a higher share value).

1 financial risk. The five-year average common equity ratios, based on total
2 capital were 53.9% for Columbia of Kentucky, 55.4% for the Gas Group, and
3 45.0% for the S&P Public Utilities.

4 Return on Book Equity. Greater variability (i.e., uncertainty) of a firm's
5 earned returns signifies relatively greater levels of risk, as shown by the
6 coefficient of variation (standard deviation ÷ mean) of the rate of return on
7 book common equity. The higher the coefficients of variation, the greater
8 degree of variability. For the five-year period, the coefficients of variation
9 were 0.142 (1.5% ÷ 10.6%) for Columbia, 0.073 (0.8% ÷ 10.9%) for the Gas
10 Group, and 0.104 (1.1% ÷ 10.6%) for the S&P Public Utilities. The Company's
11 rates of return were more variable than the Gas Group and the S&P Public
12 Utilities.

13 Operating Ratios. I have also compared operating ratios (the
14 percentage of revenues consumed by operating expense, depreciation, and
15 taxes other than income).⁴ The five-year average operating ratios were 88.3%
16 for Columbia, 88.1% for the Gas Group, and 82.3% for the S&P Public Utilities.
17 Columbia and the Gas Group had higher operating ratios than the S&P Public
18 Utilities.

⁴The complement of the operating ratio is the operating margin which provides a measure of profitability. The higher the operating ratio, the lower the operating margin.

1 Coverage. The level of fixed charge coverage (i.e., the multiple by
2 which available earnings cover fixed charges, such as interest expense)
3 provides an indication of the earnings protection for creditors. Higher levels
4 of coverage, and hence earnings protection for fixed charges, are usually
5 associated with superior grades of creditworthiness. The five-year average
6 interest coverage (excluding Allowance for Funds Used During Construction
7 ("AFUDC")) was 4.61 times for Columbia, 4.49 times for the Gas Group, and
8 3.12 times for the S&P Public Utilities.

9 Quality of Earnings. Measures of earnings quality usually are revealed
10 by the percentage of AFUDC related to income available for common equity,
11 the effective income tax rate, and other cost deferrals. These measures of
12 earnings quality usually influence a firm's internally generated funds because
13 poor quality of earnings would not generate high levels of cash flow. Quality
14 of earnings has not been a significant concern for Columbia, the Gas Group
15 and the S&P Public Utilities.

16 Internally Generated Funds. Internally generated funds ("IGF")
17 provide an important source of new investment capital for a utility and
18 represent a key measure of credit strength. Historically, the five-year average
19 percentage of IGF to capital expenditures was 66.7% for Columbia, 100.1% for
20 the Gas Group, and 91.1% for the S&P Public Utilities.

1 Betas. The financial data that I have been discussing relate primarily to
2 company-specific risks. Market risk for firms with publicly-traded stock is
3 measured by beta coefficients. Beta coefficients attempt to identify systematic
4 risk, i.e., the risk associated with changes in the overall market for common
5 equities.⁵ Value Line publishes such a statistical measure of a stock's relative
6 historical volatility to the rest of the market. A comparison of market risk is
7 shown by the Value Line beta of 0.66 as the average for the Gas Group (see
8 page 2 of Attachment PRM-3) and 0.75 as the average for the S&P Public
9 Utilities (see page 3 of Attachment PRM-4).

10

11 **Q: Please summarize your risk evaluation.**

12 **A:** While the Gas Group in certain respects provides useful evidence of the cost of
13 equity, Columbia's capital costs are higher due to its greater risk. Columbia's
14 higher risk is revealed by the lower credit quality ratings of NiSource, its
15 smaller size, its higher earnings variability, and its lower IGF to construction.

⁵ Beta is a relative measure of the historical sensitivity of the stock's price to overall fluctuations in the New York Stock Exchange Composite Index. The "Beta coefficient" is derived from a regression analysis of the relationship between weekly percentage changes in the price of a stock and weekly percentage changes in the NYSE Index over a period of five years. The betas are adjusted for their long-term tendency to converge toward 1.00. A common stock that has a beta less than 1.0 is considered to have less systematic risk than the market as a whole and would be expected to rise and fall more slowly than the rest of the market. A stock with a beta above 1.0 would have more systematic risk.

1 As such, the cost of equity for the Gas Group would only partially compensate
2 for Columbia's higher risk. Therefore, the Gas Group's indicated cost of
3 equity provides a conservative representative of the risk for Columbia in this
4 case.

5 CAPITAL STRUCTURE RATIOS

6 **Q: Does Attachment PRM-5 provide Columbia's capitalization and capital**
7 **structure ratios?**

8 **A:** Yes. Attachment PRM-5 presents Columbia's capitalization and related capital
9 structure ratios. The February 28, 2013 capitalization corresponds with the
10 latest actual data for the Company. The August 31, 2013 capital structure is
11 estimated at the end of the base period that consists of six-months of actual
12 data and six-months of projected data. The December 31, 2014 capital
13 structure is estimated at the end of the fully forecasted test period. Prior to the
14 end of the fully forecasted test period, the Company plans to refinance \$14
15 million of maturing long-term debt and to provide new debt capital to finance
16 its rate base additions. The new issues of debt will consist of \$21 million,
17 which will take place in 2013, and an additional \$2 million in 2014. The
18 resulting capital structure ratios are 47.34% long-term debt, 0.27% short-term
19 debt, and 52.39% common equity.

1 **Q: Are these capital structure ratios reasonable?**

2 A: Yes. I have verified the reasonableness of the Company's common equity ratio
3 by considering the historical capital structure ratios for the Gas Group and
4 with analysts' forecasts, which influence investor expectations. For the
5 historical comparison, the Gas Group had a 56.0% common equity ratio at
6 year-end 2012 calculated without short-term debt. My comparison of these
7 ratios rests on a calculation without short-term debt because the Company
8 uses a thirteen-month average for ratesetting purposes, while the GAAP
9 financial reports for the Gas Group use fiscal year-end balances of short-term
10 debt. This comparison shows that the Company's common equity ratio is
11 reasonable. I have also compared the Company's proposed common equity
12 ratio to that of the Gas Group based upon forecast data widely available to
13 investors from Value Line. In the case of the Value Line forecasts, the common
14 equity ratios are computed without regard to short-term debt. Those ratios
15 are:

Company	2012	2013	2015-17
AGL Resources, Inc.	48.0%	47.5%	44.0%
Atmos Energy Corporation	54.5%	55.0%	51.0%
Laclede Group, Inc.	64.0%	61.5%	62.5%
New Jersey Resources Corp.	60.8%	60.5%	66.0%
Northwest Natural Gas Co.	53.0%	53.0%	52.5%
Piedmont Natural Gas Company	50.0%	50.0%	50.0%
South Jersey Industries, Inc.	56.0%	57.0%	57.0%
Southwest Gas Corporation	51.0%	52.0%	51.5%
WGL Holdings, Inc.	67.5%	68.0%	70.5%
Average	56.1%	56.1%	56.1%

Source: The Value Line Investment Survey, December 7, 2012

1 These forecasts show that the 52.23% common equity ratio for Columbia,
2 which includes short-term debt, is reasonable by reference to the forecast ratios
3 of the Gas Group.

4

5 **Q: What capital structure ratios do you recommend be adopted for rate of**
6 **return purposes in this proceeding?**

7 A: Since rate setting is prospective, the rate of return should, at a minimum,
8 reflect known or reasonably foreseeable changes which will occur during the
9 course of the fully forecasted test period. As a result, I will adopt the
10 Company's fully forecast test period capital structure ratios of 47.49% long-
11 term debt, 0.28% short-term debt and 52.23% common equity. These capital
12 structure ratios are the best approximation of the mix of capital the Company

1 will employ to finance its rate base during the period new rates are in effect.

2 **COST OF SENIOR CAPITAL**

3 **Q: What cost rate have you assigned to the debt portion of Columbia of**
4 **Kentucky's capital structure?**

5 **A:** The determination of the long-term debt cost rate is essentially an arithmetic
6 exercise. This is due to the fact that the Company has contracted for the use of
7 this capital for a specific period of time at a specified cost rate. As shown on
8 page 1 of Attachment PRM-6, I have computed the actual embedded cost rate
9 of debt at February 28, 2013, and estimated at August 31, 2013 and December
10 31, 2014. And on page 2 of Attachment PRM-6, the embedded cost of debt is
11 shown for December 31, 2014 using the thirteen-month average balances. For
12 the new issue of long-term debt, I have used an estimated cost of 5.24% for the
13 issue in December 2013. This interest rate reflects the formula used by the
14 Company for issuing debt to NiSource Finance. In this case, the yield on 30-
15 year Treasury obligations forecast for December 2013 is 3.105% plus a spread
16 of 2.14% for Baa3/BBB- rated debt taken from the Reuters Corporate Spreads
17 for Utilities. The resulting interest rate is 5.24% (3.105% + 2.14%). For the issue
18 placed in November 2014, the cost is 5.28% (3.182% + 2.10%) using the same
19 estimation procedure.

20 I will adopt the 5.68% embedded cost of long-term debt, as shown on

1 page 2 of Attachment PRM-6. This rate is related to the amount of long-term
2 debt shown on Attachment PRM-5 which provides the basis for the 47.49%
3 long-term debt ratio.

4
5 **Q: What cost rate have you assigned to the short-term debt?**

6 A: I have used a cost of short-term debt of 1.94%, which represents the
7 Company's estimate for the fully forecasted test period. The Company obtains
8 its short-term debt from the NiSource money pool, which has a credit facility
9 with a syndicate of banks. The interest rate is established as the one-month
10 LIBOR plus 147.5 basis points, which represents the credit facility spread.
11 Here, the Company's estimate is comprised of the 0.470% LIBOR plus the
12 spread, i.e., $0.470\% + 1.475\% = 1.945\%$.

13 **DISCOUNTED CASH FLOW**

14 **Q: Please describe your use of the Discounted Cash Flow approach to**
15 **determine the cost of equity.**

16 A: The DCF model seeks to explain the value of an asset as the present value of
17 future expected cash flows discounted at the appropriate risk-adjusted rate of
18 return. In its simplest form, the DCF return on common stock consists of a
19 current cash (dividend) yield and future price appreciation (growth) of the
20 investment. The dividend discount equation is the familiar DCF valuation

1 model and assumes future dividends are systematically related to one another
2 by a constant growth rate. The DCF formula is derived from the standard
3 valuation model: $P = D/(k-g)$, where P = price, D = dividend, k = the cost of
4 equity, and g = growth in cash flows. By rearranging the terms, we obtain the
5 familiar DCF equation: $k = D/P + g$. All of the terms in the DCF equation
6 represent investors' assessment of expected future cash flows that they will
7 receive in relation to the value that they set for a share of stock (P). The DCF
8 equation is sometimes referred to as the "Gordon" model.⁶ My DCF results are
9 provided on page 2 of Attachment PRM-1 for the Gas Group. The DCF return
10 is 9.49% to which flotation costs are added to provide a 9.68% final result.

11 Among other limitations of the model, there is a certain element of
12 circularity in the DCF method when applied in rate cases. This is because
13 investors' expectations for the future depend upon regulatory decisions. In
14 turn, when regulators depend upon the DCF model to set the cost of equity,
15 they rely upon investor expectations that include an assessment of how
16 regulators will decide rate cases. Due to this circularity, the DCF model may
17 not fully reflect the true risk of a utility.

18

⁶Although the popular application of the DCF model is often attributed to the work of Myron J. Gordon in the mid-1950's, J. B. Williams exposted the DCF model in its present form nearly two decades earlier.

1 **Q: Please explain the dividend yield component of a DCF analysis.**

2 A: The DCF methodology requires the use of an expected dividend yield to
3 establish the investor-required cost of equity. The monthly dividend yields for
4 the twelve months ended February 2013 are shown on Attachment PRM-7 and
5 capture an adjustment to the month-end prices to reflect the buildup of the
6 dividend in the price that has occurred since the last ex-dividend date (i.e., the
7 date by which a shareholder must own the shares to be entitled to the
8 dividend payment – usually about two to three weeks prior to the actual
9 payment).

10 For the twelve months ended February 2013, the average dividend
11 yield was 3.81% for the Gas Group based upon a calculation using annualized
12 dividend payments and adjusted month-end stock prices. The dividend yields
13 for the more recent six- and three-month periods were 3.82% and 3.83%,
14 respectively. I have used, for the purpose of the DCF model, the six-month
15 average dividend yield of 3.82% for the Gas Group. The use of this dividend
16 yield will reflect current capital costs, while avoiding spot yields. For the
17 purpose of a DCF calculation, the average dividend yield must be adjusted to
18 reflect the prospective nature of the dividend payments, i.e., the higher
19 expected dividends for the future. Recall that the DCF is an expectational
20 model that must reflect investor anticipated cash flows for the Gas Group. I

1 have adjusted the six-month average dividend yield in three different, but
2 generally accepted, manners and used the average of the three adjusted values
3 as calculated in the lower panel of data presented on Attachment PRM-7. That
4 adjusted dividend yield is 3.92% for the Gas Group.

5
6 **Q: Please explain the underlying factors that influence investor's growth**
7 **expectations.**

8 A: As noted previously, investors are interested principally in the future growth
9 of their investment (i.e., the price per share of the stock). Future earnings per
10 share growth represent the DCF model's primary focus because under the
11 constant price-earnings multiple assumption of the model, the price per share
12 of stock will grow at the same rate as earnings per share. In conducting a
13 growth rate analysis, a wide variety of variables can be considered when
14 reaching a consensus of prospective growth, including: earnings, dividends,
15 book value, and cash flow stated on a per share basis. Historical values for
16 these variables can be considered, as well as analysts' forecasts that are widely
17 available to investors. A fundamental growth rate analysis is sometimes
18 represented by the internal growth (" $b \times r$ "), where " r " represents the expected
19 rate of return on common equity and " b " is the retention rate that consists of
20 the fraction of earnings that are not paid out as dividends. To be complete, the

1 internal growth rate should be modified to account for sales of new common
2 stock -- this is called external growth (" $s \times v$ "), where " s " represents the new
3 common shares expected to be issued by a firm and " v " represents the value
4 that accrues to existing shareholders from selling stock at a price different
5 from book value. Fundamental growth, which combines internal and external
6 growth, provides an explanation of the factors that cause book value per share
7 to grow over time.

8 Growth also can be expressed in multiple stages. This expression of
9 growth consists of an initial "growth" stage where a firm enjoys rapidly
10 expanding markets, high profit margins, and abnormally high growth in
11 earnings per share. Thereafter, a firm enters a "transition" stage where fewer
12 technological advances and increased product saturation begin to reduce the
13 growth rate and profit margins come under pressure. During the "transition"
14 phase, investment opportunities begin to mature, capital requirements decline,
15 and a firm begins to pay out a larger percentage of earnings to shareholders.
16 Finally, the mature or "steady-state" stage is reached when a firm's earnings
17 growth, payout ratio, and return on equity stabilizes at levels where they
18 remain for the life of a firm. The three stages of growth assume a step-down of
19 high initial growth to lower sustainable growth. Even if these three stages of
20 growth can be envisioned for a firm, the third "steady-state" growth stage,

1 which is assumed to remain fixed in perpetuity, represents an unrealistic
2 expectation because the three stages of growth can be repeated. That is to say,
3 the stages can be repeated where growth for a firm ramps-up and ramps-down
4 in cycles over time.

5
6 **Q: What investor-expected growth rate is appropriate in a DCF calculation?**

7 A: Investors consider both company-specific variables and overall market
8 sentiment (i.e., level of inflation rates, interest rates, economic conditions, etc.)
9 when balancing their capital gains expectations with their dividend yield
10 requirements. I follow an approach that is not rigidly formatted because
11 investors are not influenced by a single set of company-specific variables
12 weighted in a formulaic manner. Therefore, in my opinion, all relevant
13 growth rate indicators using a variety of techniques must be evaluated when
14 formulating a judgment of investor-expected growth.

15
16 **Q: What data for the proxy group have you considered in your growth rate
17 analysis?**

18 A: I have considered the growth in the financial variables shown on Attachments
19 PRM-8 and PRM-9. The historical growth rates were taken from the Value
20 Line publication that provides these data. As shown on Attachment PRM-8,

1 the historical growth of earnings per share was in the range of 5.22% to 6.39%
2 for the Gas Group.

3 Attachment PRM-9 provides projected earnings per share growth
4 rates taken from analysts' forecasts compiled by IBES/First Call, SNL Financial,
5 Zacks, Morningstar, and Value Line. IBES/First Call, SNL Financial, Zacks,
6 and Morningstar represent reliable authorities of projected growth upon
7 which investors rely. The IBES/First Call, SNL Financial, and Zacks growth
8 rates are consensus forecasts taken from a survey of analysts that make
9 projections of growth for these companies. The IBES/First Call, SNL Financial,
10 Zacks, and Morningstar estimates are obtained from the Internet and are
11 widely available to investors. First Call probably is quoted most frequently in
12 the financial press when reporting on earnings forecasts. The Value Line
13 forecasts also are widely available to investors and can be obtained by
14 subscription or free-of-charge at most public and collegiate libraries. The
15 IBES/First Call, SNL Financial, Zacks, and Morningstar forecasts are limited to
16 earnings per share growth, while Value Line makes projections of other
17 financial variables. The Value Line forecasts of dividends per share, book
18 value per share, and cash flow per share have also been included on
19 Attachment PRM-9 for the Gas Group.

20

1 **Q: What specific evidence have you considered in the DCF growth analysis?**

2 A: As to the five-year forecast growth rates, Attachment PRM-9 indicates that the
3 projected earnings per share growth rates for the Gas Group are 5.08% by
4 IBES/First Call, 4.64% by SNL Financial, 4.51% by Zacks, 4.27% by
5 Morningstar, and 4.94% by Value Line. The Value Line projections indicate
6 that earnings per share for the Gas Group will grow prospectively at a more
7 rapid rate (i.e., 4.94%) than the dividends per share (i.e., 3.89%), which
8 translates into a declining dividend payout ratio for the future. As noted
9 earlier, with the constant price-earnings multiple assumption of the DCF
10 model, growth for these companies will occur at the higher earnings per share
11 growth rate, thus producing the capital gains yield expected by investors.

12

13 **Q: What conclusion have you drawn from these data regarding the applicable**
14 **growth rate to be used in the DCF model?**

15 A: A variety of factors should be examined to reach a conclusion on the DCF
16 growth rate. However, certain growth rate variables should be emphasized
17 when reaching a conclusion on an appropriate growth rate. First, historical
18 and projected earnings per share, dividends per share, book value per share,
19 cash flow per share, and retention growth represent indicators that could be
20 used to provide an assessment of investor growth expectations for a firm.

1 However, although history cannot be ignored, it cannot receive primary
2 emphasis. This is because an analyst, when developing a forecast of future
3 earnings growth, would first apprise himself/herself of the historical
4 performance of a company. Hence, there is no need to count historical growth
5 rates separately, because historical performance already is reflected in
6 analysts' forecasts. Second, from the various alternative measures of growth
7 identified above, earnings per share should receive greatest emphasis.
8 Earnings per share growth is the primary determinant of investors'
9 expectations regarding their total returns in the stock market. This is because
10 the capital gains yield (i.e., price appreciation) will track earnings growth with
11 a constant price earnings multiple (a key assumption of the DCF model).
12 Moreover, earnings per share (derived from net income) are the source of
13 dividend payments, and are the primary driver of retention growth and its
14 surrogate, i.e., book value per share growth. As such, under these
15 circumstances, greater emphasis must be placed upon projected earnings per
16 share growth. In this regard, it is worthwhile to note that Professor Myron
17 Gordon, the foremost proponent of the DCF model in rate cases, concluded
18 that the best measure of growth in the DCF model is a forecast of earnings per
19 share growth.⁷ Hence, to follow Professor Gordon's findings, projections of

⁷Gordon, Gordon & Gould, "Choice Among Methods of Estimating Share Yield," *The Journal of*

1 earnings per share growth, such as those published by IBES/First Call, SNL
2 Financial, Zacks, Morningstar, and Value Line, represent a reasonable
3 assessment of investor expectations.

4 The forecasts of earnings per share growth, as shown on Attachment
5 PRM-9, provide a range of growth rates of 4.27% to 5.08%. Although the DCF
6 growth rates cannot be established solely with a mathematical formulation, it
7 is my opinion that an investor-expected growth rate of 5.00% is within the
8 array of earnings per share growth rates shown by the analysts' forecasts.
9 While the growth rate that I determined for the DCF analysis is higher than
10 the midpoint of the range noted above, it is reflective of growth that is
11 associated with improving business conditions. The stellar performance of the
12 stock market in 2013 points to an improving economy, as it is one of the
13 leading economic indicators compiled by The Conference Board.⁸ In fact, the
14 Leading Economic Index, whose financial components include the stock
15 market, has increased in five of the last six months. In addition, "the strengths
16 among the leading indicators have become more widespread in recent
17 months," said The Conference Board.

18

Portfolio Management (Spring 1989).

⁸ The Conference Board U.S. Business Cycle Indicators -The Conference Board Leading Economic Index (LEI) for the U.S. and Related Composite Economic Indexes for February 2013 [Press Release]. Retrieved from <http://www.conference-board.org/data/bci.cfm> dated March 21, 2013

1 **Q: Are the dividend yield and growth components of the DCF adequate to**
2 **explain the rate of return on common equity when it is used in the**
3 **calculation of the weighted average cost of capital?**

4 **A: Only if the capital structure ratios are measured with the market value of debt**
5 **and equity. In the case of the Gas Group, those capital structure ratios are**
6 **35.56% long-term debt, 0.11% preferred stock, and 64.33% common equity, as**
7 **shown on Attachment PRM-10. If book values are used to compute the capital**
8 **structure ratios, then an adjustment is required.**

9

10 **Q: Please explain.**

11 **A: If regulators use the results of the DCF (which are based on the market price of**
12 **the stock of the companies analyzed) to compute the weighted average cost of**
13 **capital based on a book value capital structure used for ratesetting purposes,**
14 **the utility will not, by definition, recover its risk-adjusted capital cost. This is**
15 **because market valuations of equity are based on market value capital**
16 **structures, which in general have more equity and less debt and therefore**
17 **reflect less risk than book value capital structures (see Attachment PRM-10 for**
18 **the comparison). The utility's risk-adjusted cost of equity will necessarily be**
19 **lower with the less risky market value capital structure than with the book**
20 **value capital structure. The difference represents that portion of the utility's**

1 cost of equity that it will not recover unless either the market value cost of
2 equity is applied to the utility's market value capital structure or it is adjusted
3 to reflect the higher risk associated with the book value capital structure. By
4 the same token, if the utility's market value capital structure is less than its
5 book value structure, then the utility's market cost of equity should be
6 adjusted downward to reflect the lower risk associated with the book value
7 capital structure, or else the utility will over-recover its total cost of equity.

8 This shortcoming of the DCF has persuaded the Pennsylvania Public
9 Utility Commission to adjust the DCF determined cost of equity upward to
10 make the return consistent with the book value capital structure. Specific
11 adjustments to recognize this risk difference were made in the following cases:

- 12 • January 10, 2002 for Pennsylvania-American Water Company in Docket
13 No. R-00016339 -- 60 basis points adjustment.
- 14 • August 1, 2002 for Philadelphia Suburban Water Company in Docket No.
15 R-00016750 -- 80 basis points adjustment.
- 16 • January 29, 2004 for Pennsylvania-American Water Company in Docket
17 No. R-00038304 (affirmed by the Commonwealth Court on November
18 8, 2004) -- 60 basis points adjustment.
- 19 • August 5, 2004 for Aqua Pennsylvania, Inc. in Docket No. R-00038805 --
20 60 basis points adjustment.
- 21 • December 22, 2004 for PPL Electric Utilities Corporation in Docket No. R-
22 00049255 -- 45 basis points adjustment.
- 23 • February 8, 2007 for PPL Gas Utilities Corporation in Docket No. R-
24 00061398 -- 70 basis points adjustment.

25
26 In order to make the DCF results relevant to the capitalization measured at
27 book value (as is done for rate setting purposes), the market-derived cost rate

1 cannot be used without modification.

2

3 **Q: Is your leverage adjustment dependent upon the market valuation or book**
4 **valuation from an investor's perspective?**

5 A: The only perspective that is important to investors is the return that they can
6 realize on the market value of their investment. As I have measured the DCF,
7 the simple yield (D/P) plus growth (g) provides a return applicable strictly to
8 the price (P) that an investor is willing to pay for a share of stock. The need for
9 the leverage adjustment arises when the results of the DCF model (k) are to be
10 applied to a capital structure that is different than indicated by the market
11 price (P). From the market perspective, the financial risk of the Gas Group is
12 accurately measured by the capital structure ratios calculated from the market
13 capitalization of a firm. If the ratesetting process utilized the market
14 capitalization ratios, then no additional analysis or adjustment would be
15 required, and the simple yield (D/P) plus growth (g) components of the DCF
16 would satisfy the financial risk associated with the market value of the equity
17 capitalization. Because the ratesetting process uses a different set of ratios
18 calculated from the book value capitalization, then further analysis is required
19 to synchronize the financial risk of the book capitalization with the required
20 return on the book value of the equity. This adjustment is developed through

1 precise mathematical calculations, using well recognized analytical procedures
2 that are widely accepted in the financial literature. To arrive at that return, the
3 rate of return on common equity is the unleveraged cost of capital (or equity
4 return at 100% equity) plus one or more terms reflecting the increase in
5 financial risk resulting from the use of leverage in the capital structure. The
6 calculations presented in the lower panel of data shown on Attachment PRM-
7 10, under the heading "M&M," provides a return of 7.62% when applicable to
8 a capital structure with 100% common equity.

9

10 **Q: How is the DCF-determined cost of equity adjusted for the financial risk**
11 **associated with the book value of the capitalization?**

12 A: In pioneering work, Nobel laureates Modigliani and Miller developed several
13 theories about the role of leverage in a firm's capital structure. As part of that
14 work, Modigliani and Miller established that, as the borrowing of a firm
15 increases, the expected return on stockholders' equity also increases. This
16 principle is incorporated into my leverage adjustment, which recognizes that
17 the expected return on equity increases to reflect the increased risk associated
18 with the higher financial leverage shown by the book value capital structure,
19 as compared to the market value capital structure that contains lower financial
20 risk. Modigliani and Miller proposed several approaches to quantify the equity

1 return associated with various degrees of debt leverage in a firm's capital
2 structure. These formulas point toward an increase in the equity return
3 associated with the higher financial risk of the book value capital structure.
4 Simply stated, the leverage adjustment contains no factor for a particular
5 market-to-book ratio. It merely expresses the cost of equity as the unleveraged
6 return plus compensation for the additional risk of introducing debt and/or
7 preferred stock into the capital structure. There can be no dispute that a firm's
8 financial risk varies with the relative amount of leverage contained in its
9 capital structure.

10

11 **Q: Is the leverage adjustment that you propose designed to transform the**
12 **market return into one that is designed to produce a particular market-to-**
13 **book ratio?**

14 **A:** No, it is not. The adjustment that I label as a "leverage adjustment" is merely a
15 convenient way of showing the amount that must be added to (or subtracted
16 from) the result of the simple DCF model (i.e., $D/P + g$), in the context of a
17 return that applies to the capital structure used in ratemaking, which is
18 computed with book value weights rather than market value weights, in order
19 to arrive at the utility's total cost of equity. I specify a separate factor, which I
20 call the leverage adjustment, but there is no need to do so other than providing

1 identification for this factor. If I expressed my return solely in the context of
2 the book value weights that we use to calculate the weighted average cost of
3 capital, and ignore the familiar $D/P + g$ expression entirely, then there would
4 be no separate element to reflect the financial leverage change from market
5 value to book value capitalization. As shown in the bottom panel of data on
6 Attachment PRM-10, the equity return applicable to the book value common
7 equity ratio is equal to 7.62%, which is the return for the Gas Group applicable
8 to its equity with no debt in its capital structure (i.e., the cost of capital is equal
9 to the cost of equity with a 100% equity ratio) plus 1.86% compensation for
10 having a 44.25% debt ratio, plus 0.01% for having a 0.17% preferred stock ratio.
11 The sum of the parts is 9.49% ($7.62\% + 1.86\% + 0.01\%$) and there is no need to
12 even address the cost of equity in terms of $D/P + g$. To express this same
13 return in the context of the familiar DCF model, I summed the 3.92% dividend
14 yield, the 5.00% growth rate, and the 0.57% for the leverage adjustment in
15 order to arrive at the same 9.49% ($3.92\% + 5.00\% + 0.57\%$) return. I know of no
16 means to mathematically solve for the 0.57% leverage adjustment by
17 expressing it in the terms of any particular relationship of market price to book
18 value. The 0.57% adjustment is merely a convenient way to compare the 9.49%
19 return computed directly with the Modigliani and Miller formulas to the
20 8.92% return generated by the DCF model based on a market value capital

1 structure. My point is that when we use a market-determined cost of equity
2 developed from the DCF model, it reflects a level of financial risk that is
3 different (in this case, lower) from the capital structure stated at book value.
4 This process has nothing to do with targeting any particular market-to-book
5 ratio. Each of the calculations that I describe above apply to the market
6 returns associated with the holding companies from which the DCF is derived.
7 It is well understood that the leverage employed by the utility subsidiaries of
8 those holding companies is reflective of the risks associated with the utility
9 business.

10

11 **Q: How have you measured the flotation cost allowance for the DCF return?**

12 A: The flotation cost adjustment adds 0.19% (9.68% - 9.49%) to the rate of return
13 on common equity for the Gas Group as shown by the calculations provided
14 on page 2 of Attachment PRM-1. In my opinion, this adjustment is reasonable
15 and supported by the analysis of natural gas utility stock issue shown on
16 Attachment PRM-11. On that Attachment, I show that the average
17 underwriters' discount and commission and company issuance expenses are
18 3.9% for the twelve issues of common stock shown there for the Gas Group.
19 Since I apply the flotation cost to the entire DCF result, I have utilized an
20 adjustment factor that is approximately one half of the 3.9% as measured on

1 Attachment PRM-11. Hence, my flotation cost adjustment factor is 1.02, which
2 is used on page 2 of Attachment PRM-1.

3 **RISK PREMIUM ANALYSIS**

4 **Q: Please describe your use of the risk premium approach to determine the cost**
5 **of equity.**

6 A: With the Risk Premium approach, the cost of equity capital is determined by
7 corporate bond yields plus a premium to account for the fact that common
8 equity is exposed to greater investment risk than debt capital. The result of
9 my Risk Premium study is shown on page 2 of Attachment PRM-1. That result
10 is 12.00% prior to flotation cost and 12.19% after flotation costs. As with other
11 models used to determine the cost of equity, the Risk Premium approach has
12 its limitations, including potential imprecision in the assessment of the future
13 cost of corporate debt and the measurement of the risk-adjusted common
14 equity premium.

15

16 **Q: What long-term public utility debt cost rate did you use in your risk**
17 **premium analysis?**

18 A: In my opinion, a 5.00% yield represents a reasonable estimate of the
19 prospective yield on long-term A-rated public utility bonds.

20

1 **Q: What forecasts of interest rates have you considered in your analysis?**

2 A: I have determined the prospective yield on A-rated public utility debt by using
3 the Blue Chip Financial Forecasts ("Blue Chip") along with the spread in the
4 yields that I describe below. The Blue Chip is a reliable authority and contains
5 consensus forecasts of a variety of interest rates compiled from a panel of
6 banking, brokerage, and investment advisory services. In early 1999, Blue
7 Chip stopped publishing forecasts of yields on A-rated public utility bonds
8 because the Federal Reserve deleted these yields from its Statistical Release
9 H.15. To independently project a forecast of the yields on A-rated public
10 utility bonds, I have combined the forecast yields on long-term Treasury bonds
11 published on February 1, 2013, and a yield spread of 1.50%, derived from
12 historical data.

13

14 **Q. What historical data have you analyzed?**

15 A. I have analyzed the historical yields on the Moody's index of long-term public
16 utility debt and are shown on page 1 of Attachment PRM-12. For the twelve
17 months ended February 2013, the average monthly yield on Moody's index of
18 A-rated public utility bonds was 4.10%. For the six and three-month periods
19 ended February 2013, the yields were 4.02% and 4.11%, respectively. During
20 the twelve-months ended February 2013, the range of the yields on A-rated

1 public utility bonds was 3.84% to 4.48%. Page 2 of Attachment PRM-12 shows
2 the long-run spread in yields between A-rated public utility bonds and long-
3 term Treasury bonds. As shown on page 3 of Attachment PRM-12, the yields
4 on A-rated public utility bonds have exceeded those on Treasury bonds by
5 1.55% on a twelve-month average basis, 1.46% on a six-month average basis,
6 and 1.47% on a the three-month average basis. From these averages, 1.50%
7 represents a reasonable spread for the yield on A-rated public utility bonds
8 over Treasury bonds.

9
10 **Q. How have you used these data to project the yield on A-rated public utility**
11 **bonds for the purpose of your Risk Premium analyses?**

12 A. Shown below is my calculation of the prospective yield on A-rated public
13 utility bonds using the building blocks discussed above, i.e., the Blue Chip
14 forecast of Treasury bond yields and the public utility bond yield spread. For
15 comparative purposes, I also have shown the Blue Chip forecasts of Aaa-rated
16 and Baa-rated corporate bonds. These forecasts are:

		Blue Chip Financial Forecasts			A-rated Public Utility	
Year	Quarter	Corporate		30-Year	Spread	Yield
		Aaa-rated	Baa-rated	Treasury		
2013	First	3.7%	4.7%	3.0%	1.50%	4.50%
2013	Second	3.8%	4.8%	3.1%	1.50%	4.60%
2013	Third	3.8%	4.9%	3.2%	1.50%	4.70%
2013	Fourth	3.9%	4.9%	3.3%	1.50%	4.80%
2014	First	4.1%	5.1%	3.4%	1.50%	4.90%
2014	Second	4.2%	5.2%	3.5%	1.50%	5.00%

1 **Q: Are there additional forecasts of interest rates that extend beyond those**
2 **shown above?**

3 **A:** Yes. Twice yearly, Blue Chip provides long-term forecasts of interest rates. In
4 its December 1, 2012 publication, Blue Chip published longer-term forecasts of
5 interest rates, which were reported to be:

Blue Chip Financial Forecasts			
Averages	30-Year	Corporate	
	Treasury	Aaa-rated	Baa-rated
2014-18	4.7%	5.4%	6.4%
2019-23	5.5%	6.1%	7.1%

6 Given these forecasted interest rates, a 5.00% yield on A-rated public utility
7 bonds represents a reasonable expectation.

8
9 **Q: What equity risk premium have you determined for this case?**

10 **A:** To develop an appropriate equity risk premium, I analyzed the results from

1 the 2013 Classic Yearbook for Stocks, Bonds, Bills and Inflation ("SBBI")
2 published by Ibbotson Associates that is part of Morningstar. My
3 investigation reveals that the equity risk premium varies according to the level
4 of interest rates. That is to say, the equity risk premium increases as interest
5 rates decline and it declines as interest rates increase. This inverse relationship
6 is revealed by the summary data presented below and shown on page 1 of
7 Attachment PRM-13.

Common Equity Risk Premiums

Low Interest Rates	7.00%
Average Across All Interest Rates	5.40%
High Interest Rates	3.77%

8
9 Based on my analysis of the historical data, the equity risk premium
10 was 7.00% when the marginal cost of long-term government bonds was low
11 (i.e., 3.03%, which was the average yield during periods of low rates).
12 Conversely, when the yield on long-term government bonds was high (i.e.,
13 7.35% on average during periods of high interest rates) the spread narrowed to
14 3.77%. Over the entire spectrum of interest rates, the equity risk premium was
15 5.40% when the average government bond yield was 5.16%. With the current
16 low interest rates, an equity risk premium of 7.00% is indicated today.

1 CAPITAL ASSET PRICING MODEL

2 **Q: What are the features of the CAPM as you have used it?**

3 A: The CAPM uses the yield on a risk-free interest bearing obligation plus a rate
4 of return premium that is proportional to the systematic risk of an investment.
5 The result of the CAPM is 10.91% prior to flotation costs and 11.10% after
6 flotation costs as shown on page 2 of Attachment PRM-1. To compute the cost
7 of equity with the CAPM, three components are necessary: a risk-free rate of
8 return ("Rf"), the beta measure of systematic risk (" β "), and the market risk
9 premium ("Rm-Rf") derived from the total return on the market of equities
10 reduced by the risk-free rate of return. The CAPM specifically accounts for
11 differences in systematic risk (i.e., market risk as measured by the beta)
12 between an individual firm or group of firms and the entire market of equities.

13
14 **Q: What betas have you considered in the CAPM?**

15 A: For my CAPM analysis, I initially considered the Value Line betas. As shown
16 on Attachment PRM-10, the average beta is 0.66 for the Gas Group.

17
18 **Q: What betas have you used in the CAPM determined cost of equity?**

19 A: The betas must be reflective of the financial risk associated with the rate
20 setting capital structure that is measured at book value. Therefore, Value Line

1 betas cannot be used directly in the CAPM, unless the cost rate developed
2 using those betas is applied to a capital structure measured with market
3 values. To develop a CAPM cost rate applicable to a book-value capital
4 structure, the Value Line (market value) betas have been unleveraged and
5 releveraged for the book value common equity ratios using the Hamada
6 formula,⁹ as follows:

$$7 \qquad \beta_l = \beta_u [1 + (1 - t) D/E + P/E]$$

8 where β_l = the leveraged beta, β_u = the unleveraged beta, t = income tax rate, D
9 = debt ratio, P = preferred stock ratio, and E = common equity ratio. The betas
10 published by Value Line have been calculated with the market price of stock
11 and, therefore, are related to the market value capitalization. By using the
12 formula shown above and the capital structure ratios measured at market
13 value, the beta would become 0.48 for the Gas Group if it employed no
14 leverage and was 100% equity financed. Those calculations are shown on
15 Attachment PRM-10 under the category "Hamada" who is credited with
16 developing those formulas. With the unleveraged beta as a base, I calculated
17 the leveraged beta of 0.73 for the book value capital structure of the Gas
18 Group. The book value leveraged beta that I will employ in the CAPM cost of

⁹Robert S. Hamada, "The Effects of the Firm's Capital Structure on the Systematic Risk of Common Stocks" *The Journal of Finance* Vol. 27, No. 2, Papers and Proceedings of the Thirtieth Annual Meeting of the American Finance Association, New Orleans, Louisiana, December 27-29, 1971. (May 1972), pp.435-452

1 equity is 0.73 for the Gas Group.

2

3 **Q: What risk-free rate have you used in the CAPM?**

4 A: As shown on page 1 of Attachment PRM-14, I provided the historical yields on
5 Treasury notes and bonds. For the twelve months ended February 2013, the
6 average yield on 30-year Treasury bonds was 2.93%. For the six- and three-
7 months ended February 2013, the yields on 30-year Treasury bonds were
8 2.95% and 3.04%, respectively. During the twelve-months ended February
9 2013, the range of the yields on 30-year Treasury bonds was 2.59% to 3.28%.
10 The recent low yields on Treasury bonds can be traced to events that have
11 occurred during the past several years that included the financial crisis and its
12 aftermath. The resulting decline in the yields on Treasury obligations can be
13 attributed to a number of factors, including: the sovereign debt crisis in the
14 euro zone, concern over a possible double dip recession, the potential for
15 deflation, and the Federal Reserve's large balance sheet that has been
16 expanded through the purchase of Treasury obligations and mortgage-backed
17 securities (also known as QEI, QEII, and QEIII), and the reinvestment of the
18 proceeds from maturing obligations and the lengthening of the maturity of the
19 Fed's bond portfolio through the sale of short-term Treasuries and the
20 purchase of long-term Treasury obligations (also known as "operation twist").

1 Essentially, low interest rates are the product of the policy of the FOMC in its
2 attempt to deal with stagnant job growth, which is part of its dual mandate.
3 As shown on page 2 of Attachment PRM-14, forecasts published by Blue Chip
4 on February 1, 2013 indicate that the yields on long-term Treasury bonds are
5 expected to be in the range of 3.0% to 3.5% during the next six quarters. The
6 longer term forecasts described previously show that the yields on 30-year
7 Treasury bonds will average 4.7% from 2014 through 2018 and 5.5% from 2019
8 to 2023. For the reasons explained previously, forecasts of interest rates should
9 be emphasized at this time in selecting the risk-free rate of return in CAPM.
10 Hence, I have used a 3.50% risk-free rate of return for CAPM purposes, which
11 considers not only the Blue Chip forecasts, but also the recent trend in the
12 yields on long-term Treasury bonds.

13
14 **Q: What market premium have you used in the CAPM?**

15 **A:** As shown in the lower panel of data presented on page 2 of Attachment PRM-
16 14, the market premium is derived from historical data and the Value Line and
17 S&P 500 returns. For the historically based market premium, I have used the
18 arithmetic mean obtained from the data presented on page 1 of Attachment
19 PRM-13. On that schedule, the market return on large stocks during periods
20 of low interest rates was 11.72%. During that time, the yield on long-term

1 government bonds was 3.03%. The resulting market premium is 8.69%
2 (11.72% - 3.03%) based on historical data. For the forecast returns, I calculated
3 a 12.87% total market return from the Value Line data and a DCF return of
4 11.22% for the S&P 500. With the average forecast return of 12.05% (12.87% +
5 11.22% = 24.09% ÷ 2), I calculated a market premium of 8.55% (12.05% - 3.50%)
6 using forecast data. The market premium applicable to the CAPM derived
7 from these sources equals 8.62% (8.55% + 8.69% = 17.24% ÷ 2).

8

9 **Q. Are there adjustments to the CAPM that are necessary to fully reflect the**
10 **rate of return on common equity?**

11 A. Yes. The technical literature supports an adjustment relating to the size of the
12 company or portfolio for which the calculation is performed. As the size of a
13 firm decreases, its risk and, hence, its required return increases. Moreover, in
14 his discussion of the cost of capital, Professor Brigham has indicated that
15 smaller firms have higher capital costs than otherwise similar larger firms (see
16 Fundamentals of Financial Management, fifth edition, page 623). Also, the
17 Fama/French study (see "The Cross-Section of Expected Stock Returns"; The
18 Journal of Finance, June 1992) established that the size of a firm helps explain
19 stock returns. In an October 15, 1995 article in Public Utility Fortnightly,
20 entitled "Equity and the Small-Stock Effect," it was demonstrated that the

1 CAPM could understate the cost of equity significantly according to a
2 company's size. Indeed, it was demonstrated in the SBBI Yearbook that the
3 returns for stocks in lower deciles (i.e., smaller stocks) had returns in excess of
4 those shown by the simple CAPM. In this regard, the Gas Group has a
5 market-based average equity capitalization of \$2,201 million, as shown on
6 Attachment PRM-10. For my CAPM analysis, I have adopted the mid-cap
7 adjustment of 1.12%, as revealed on page 3 of Attachment PRM-14.

8 9 COMPARABLE EARNINGS

10 **Q: How have you applied the Comparable Earnings approach in this case?**

11 **A:** The Comparable Earnings approach determines the equity return based upon
12 results from non-regulated companies. It is the oldest of all rate of return
13 methods, having been around for about one century. Because regulation is a
14 substitute for competitively determined prices, the returns realized by non-
15 regulated firms with comparable risks to a public utility provide useful insight
16 into a fair rate of return. In order to identify the appropriate return, it is
17 necessary to analyze returns earned (or realized) by other firms within the
18 context of the Comparable Earnings standard. The firms selected for the
19 Comparable Earnings approach should be companies whose prices are not
20 subject to cost-based price ceilings (i.e., non-regulated firms) so that circularity

1 is avoided.

2 There are two avenues available to implement the Comparable
3 Earnings approach. One method involves the selection of another industry (or
4 industries) with comparable risks to the public utility in question, and the
5 results for all companies within that industry serve as a benchmark. The
6 second approach requires the selection of parameters that represent similar
7 risk traits for the public utility and the comparable risk companies. Using this
8 approach, the business lines of the comparable companies become
9 unimportant. The latter approach is preferable with the further qualification
10 that the comparable risk companies exclude regulated firms in order to avoid
11 the circular reasoning implicit in the use of the achieved earnings/book ratios
12 of other regulated firms. The United States Supreme Court has held that:

13 A public utility is entitled to such rates as will permit it to
14 earn a return on the value of the property which it
15 employs for the convenience of the public equal to that
16 generally being made at the same time and in the same
17 general part of the country on investments in other
18 business undertakings which are attended by
19 corresponding risks and uncertainties.... The return
20 should be reasonably sufficient to assure confidence in
21 the financial soundness of the utility and should be
22 adequate, under efficient and economical management,
23 to maintain and support its credit and enable it to raise
24 the money necessary for the proper discharge of its
25 public duties.

26
27 Bluefield Water Works vs. Public Service Commission, 262 U.S.

1 668 (1923).

2

3 Therefore, it is important to identify the returns earned by firms that compete
4 for capital with a public utility. This can be accomplished by analyzing the
5 returns of non-regulated firms that are subject to the competitive forces of the
6 marketplace.

7

8 **Q: How have you implemented the Comparable Earnings approach?**

9 A: In order to implement the Comparable Earnings approach, non-regulated
10 companies were selected from The Value Line Investment Survey for
11 Windows that have six categories of comparability designed to reflect the risk
12 of the Gas Group. These screening criteria were based upon the range as
13 defined by the rankings of the companies in the Gas Group. The items
14 considered were: Timeliness Rank, Safety Rank, Financial Strength, Price
15 Stability, Value Line betas, and Technical Rank. The identities of the
16 companies comprising the Comparable Earnings group and their associated
17 rankings within the ranges are identified on page 1 of Attachment PRM-15.

18 Value Line data was relied upon because it provides a comprehensive
19 basis for evaluating the risks of the comparable firms. As to the returns
20 calculated by Value Line for these companies, there is some downward bias in

1 the figures shown on page 2 of Attachment PRM-15, because Value Line
2 computes the returns on year-end rather than average book value. If average
3 book values had been employed, the rates of return would have been slightly
4 higher. Nevertheless, these are the returns considered by investors when
5 taking positions in these stocks. Because many of the comparability factors, as
6 well as the published returns, are used by investors in selecting stocks, and the
7 fact that investors rely on the Value Line service to gauge returns, it is,
8 therefore, an appropriate database for measuring comparable return
9 opportunities.

10

11 **Q: What data have you used in your Comparable Earnings analysis?**

12 **A:** I have used both historical realized returns and forecasted returns for non-
13 utility companies. As noted previously, I have not used returns for utility
14 companies in order to avoid the circularity that arises from using regulatory-
15 influenced returns to determine a regulated return. It is appropriate to
16 consider a relatively long measurement period in the Comparable Earnings
17 approach in order to cover conditions over an entire business cycle. A ten-
18 year period (five historical years and five projected years) is sufficient to cover
19 an average business cycle. Unlike the DCF and CAPM, the results of the
20 Comparable Earnings method can be applied directly to the book value

1 capitalization. In other words, the Comparable Earnings approach does not
2 contain the potential misspecification contained in market models when the
3 market capitalization and book value capitalization diverge significantly. The
4 historical rate of return on book common equity was 12.4% using only the
5 returns that were less than 20% as shown on page 2 of Attachment PRM-15.
6 The forecast rates of return as published by Value Line are shown by the 13.3%
7 also using values less than 20%, as provided on page 2 of Attachment PRM-15.
8 Using these data my Comparable Earnings result is 12.85%, as shown on page
9 2 of Attachment PRM-1.

10 CONCLUSION ON COST OF EQUITY

11 **Q: What is your conclusion regarding the Company's cost of common equity?**

12 **A:** Based upon the application of a variety of methods and models described
13 previously, it is my opinion that a reasonable cost of common equity for the
14 Company is 11.25%. My cost of equity recommendation is obtained from a
15 range of results and should be considered in the context of the Company's risk
16 characteristics, as well as the general condition of the capital markets. It is
17 essential that the Commission employ a variety of techniques to measure the
18 Company's cost of equity because of the limitations/infirmities that are
19 inherent in each method.

20

1 **Q: Does this complete your direct testimony?**

2 A: Yes. However, I reserve the right to supplement my testimony, if necessary,

3 and to respond to witnesses presented by other parties.

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 EDUCATIONAL BACKGROUND, BUSINESS EXPERIENCE 2 AND QUALIFICATIONS

3 I was awarded a degree of Bachelor of Science in Business Administration by
4 Drexel University in 1971. While at Drexel, I participated in the Cooperative
5 Education Program which included employment, for one year, with American
6 Water Works Service Company, Inc., as an internal auditor, where I was involved in
7 the audits of several operating water companies of the American Water Works
8 System and participated in the preparation of annual reports to regulatory agencies
9 and assisted in other general accounting matters.

10 Upon graduation from Drexel University, I was employed by American
11 Water Works Service Company, Inc., in the Eastern Regional Treasury Department
12 where my duties included preparation of rate case exhibits for submission to
13 regulatory agencies, as well as responsibility for various treasury functions of the
14 thirteen New England operating subsidiaries.

15 In 1973, I joined the Municipal Financial Services Department of Betz
16 Environmental Engineers, a consulting engineering firm, where I specialized in
17 financial studies for municipal water and wastewater systems.

18 In 1974, I joined Associated Utility Services, Inc., now known as AUS
19 Consultants. I held various positions with the Utility Services Group of AUS
20 Consultants, concluding my employment there as a Senior Vice President.

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 In 1994, I formed P. Moul & Associates, an independent financial and
2 regulatory consulting firm. In my capacity as Managing Consultant and for the
3 past twenty-nine years, I have continuously studied the rate of return requirements
4 for cost of service-regulated firms. In this regard, I have supervised the preparation
5 of rate of return studies, which were employed, in connection with my testimony
6 and in the past for other individuals. I have presented direct testimony on the
7 subject of fair rate of return, evaluated rate of return testimony of other witnesses,
8 and presented rebuttal testimony.

9 My studies and prepared direct testimony have been presented before thirty-
10 seven (37) federal, state and municipal regulatory commissions, consisting of: the
11 Federal Energy Regulatory Commission; state public utility commissions in
12 Alabama, Alaska, California, Colorado, Connecticut, Delaware, Florida, Georgia,
13 Hawaii, Illinois, Indiana, Iowa, Kentucky, Louisiana, Maine, Maryland,
14 Massachusetts, Michigan, Minnesota, Missouri, New Hampshire, New Jersey, New
15 York, North Carolina, Ohio, Oklahoma, Pennsylvania, Rhode Island, South
16 Carolina, Tennessee, Texas, Virginia, West Virginia, Wisconsin, and the
17 Philadelphia Gas Commission, and the Texas Commission on Environmental
18 Quality. My testimony has been offered in over 200 rate cases involving electric
19 power, natural gas distribution and transmission, resource recovery, solid waste
20 collection and disposal, telephone, wastewater, and water service utility companies.

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 While my testimony has involved principally fair rate of return and financial
2 matters, I have also testified on capital allocations, capital recovery, cash working
3 capital, income taxes, factoring of accounts receivable, and take-or-pay expense
4 recovery. My testimony has been offered on behalf of municipal and investor-
5 owned public utilities and for the staff of a regulatory commission. I have also
6 testified at an Executive Session of the State of New Jersey Commission of
7 Investigation concerning the BPU regulation of solid waste collection and disposal.

8 I was a co-author of a verified statement submitted to the Interstate
9 Commerce Commission concerning the 1983 Railroad Cost of Capital (Ex Parte No.
10 452). I was also co-author of comments submitted to the Federal Energy Regulatory
11 Commission regarding the Generic Determination of Rate of Return on Common
12 Equity for Public Utilities in 1985, 1986 and 1987 (Docket Nos. RM85-19-000, RM86-
13 12-000, RM87-35-000 and RM88-25-000). Further, I have been the consultant to the
14 New York Chapter of the National Association of Water Companies, which
15 represented the water utility group in the Proceeding on Motion of the Commission
16 to Consider Financial Regulatory Policies for New York Utilities (Case 91-M-0509).
17 I have also submitted comments to the Federal Energy Regulatory Commission in
18 its Notice of Proposed Rulemaking (Docket No. RM99-2-000) concerning Regional
19 Transmission Organizations and on behalf of the Edison Electric Institute in its
20 intervention in the case of Southern California Edison Company (Docket No. ER97-

APPENDIX A TO DIRECT TESTIMONY OF PAUL R. MOUL

1 2355-000). Also, I was a member of the panel of participants at the Technical
2 Conference in Docket No. PL07-2 on the Composition of Proxy Groups for
3 Determining Gas and Oil Pipeline Return on Equity.

4 In late 1978, I arranged for the private placement of bonds on behalf of an
5 investor-owned public utility. I have assisted in the preparation of a report to the
6 Delaware Public Service Commission relative to the operations of the Lincoln and
7 Ellendale Electric Company. I was also engaged by the Delaware P.S.C. to review
8 and report on the proposed financing and disposition of certain assets of Sussex
9 Shores Water Company (P.S.C. Docket Nos. 24-79 and 47-79). I was a co-author of a
10 Report on Proposed Mandatory Solid Waste Collection Ordinance prepared for the
11 Board of County Commissioners of Collier County, Florida.

12 I have been a consultant to the Bucks County Water and Sewer Authority
13 concerning rates and charges for wholesale contract service with the City of
14 Philadelphia. My municipal consulting experience also included an assignment for
15 Baltimore County, Maryland, regarding the City/County Water Agreement for
16 Metropolitan District customers (Circuit Court for Baltimore County in Case
17 34/153/87-CSP-2636).

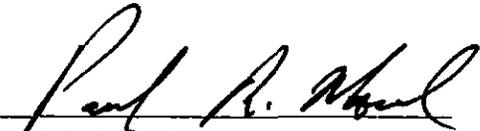
COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates)
of Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

CERTIFICATE AND AFFIDAVIT

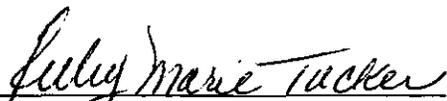
The Affiant, Paul R. Moul, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.


Paul R. Moul

STATE OF New Jersey

COUNTY OF Camden

SUBSCRIBED AND SWORN to before me by Paul R. Moul on this the 21ST day of May, 2013.


Notary Public

My Commission expires: 5-12-2014

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

ATTACHMENTS TO ACCOMPANY THE
TESTIMONY OF PAUL R. MOUL
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

Columbia Gas of Kentucky, Inc.
Index of Attachments

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Columbia Gas of Kentucky, Inc.
Summary Cost of Capital

<u>Type of Capital</u>	<u>Ratios</u>	<u>Cost Rate</u>	<u>Weighted Cost Rate</u>
Long-Term Debt	47.49%	5.68%	2.70%
Short-Term Debt	<u>0.28%</u>	1.94%	<u>0.01%</u>
Total Debt	47.77%		2.71%
Common Equity	<u>52.23%</u>	11.25%	<u>5.88%</u>
Total	<u>100.00%</u>		<u>8.59%</u>

Indicated levels of fixed charge coverage assuming that the Company could actually achieve its overall cost of capital:

Pre-tax coverage of interest expense based upon a 35.0000% income tax rate (11.76% ÷ 2.71%)	4.34 x
Post-tax coverage of interest expense (8.59% ÷ 2.71%)	3.17 x

Columbia Gas of Kentucky, Inc.

Cost of Equity
as of February 28, 2013

Discounted Cash Flow (DCF)	$D_1/P_0^{(1)}$	+	$g^{(2)}$	+	$lev.^{(3)}$	=	k	x	$flot.^{(4)}$	=	k		
Gas Group	3.92%	+	5.00%	+	0.57%	=	9.49%	x	1.02	=	9.68%		
Risk Premium (RP)	$I^{(5)}$	+	$RP^{(6)}$	=	k	+	$flot.$	=	k				
Gas Group	5.00%	+	7.00%	=	12.00%	+	0.19%	=	12.19%				
Capital Asset Pricing Model (CAPM)	$Rf^{(7)}$	+	$\beta^{(8)}$	x	$(Rm-Rf)^{(9)}$	+	$size^{(10)}$	=	k	+	$flot.$	=	k
Gas Group	3.50%	+	0.73	x	(8.62%)	+	1.12%	=	10.91%	+	0.19%	=	11.10%
Comparable Earnings (CE)	Historical ⁽¹¹⁾		Forecast ⁽¹¹⁾		Average								
Comparable Earnings Group	12.4%		13.3%		12.85%								

- References
- (1) Attachment PRM-7 page 1
 - (2) Attachment PRM-9 page 1
 - (3) Attachment PRM-10 page 1
 - (4) Attachment PRM-11 page 1
 - (5) A-rated public utility bond yield comprised of a 3.50% risk-free rate of return (Attachment PRM-14 page 2) and a yield spread of 1.50% (Attachment PRM-12 page 3)
 - (6) Attachment PRM-13 page 1
 - (7) Attachment PRM-14 pages 1 & 2
 - (8) Attachment PRM-10 page 1
 - (9) Attachment PRM-14 page 2
 - (10) Attachment PRM-14 page 3
 - (11) Attachment PRM-15 page 2

Columbia Gas of Kentucky, Inc.
Capitalization and Financial Statistics
2008-2012, Inclusive

	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	
	(Millions of Dollars)					
Amount of Capital Employed						
Permanent Capital	\$ 173.9	\$ 172.4	\$ 171.5	\$ 160.7	\$ 167.5	
Short-Term Debt	\$ -	\$ -	\$ -	\$ -	\$ 15.6	
Total Capital	<u>\$ 173.9</u>	<u>\$ 172.4</u>	<u>\$ 171.5</u>	<u>\$ 160.7</u>	<u>\$ 183.1</u>	
						Average
Capital Structure Ratios						
Based on Permanent Capital:						
Long-Term Debt	47.2%	47.6%	47.9%	44.8%	43.0%	46.1%
Common Equity ⁽¹⁾	52.8%	52.4%	52.1%	55.2%	57.0%	53.9%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	47.2%	47.6%	47.9%	44.8%	47.9%	47.1%
Common Equity ⁽¹⁾	52.8%	52.4%	52.1%	55.2%	52.1%	52.9%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity ⁽¹⁾	9.3%	12.1%	12.0%	8.9%	10.6%	10.6%
Operating Ratio ⁽²⁾	84.5%	86.8%	87.4%	91.1%	91.7%	88.3%
Coverage incl. AFUDC ⁽³⁾						
Pre-tax: All Interest Charges	3.83 x	4.61 x	5.01 x	4.10 x	5.52 x	4.61 x
Post-tax: All Interest Charges	2.79 x	3.25 x	3.52 x	2.93 x	3.78 x	3.25 x
Coverage excl. AFUDC ⁽³⁾						
Pre-tax: All Interest Charges	3.82 x	4.60 x	5.01 x	4.10 x	5.51 x	4.61 x
Post-tax: All Interest Charges	2.78 x	3.24 x	3.51 x	2.92 x	3.77 x	3.24 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	0.5%	0.2%	0.3%	0.3%	0.3%	0.3%
Effective Income Tax Rate	36.8%	37.6%	37.2%	37.9%	38.5%	37.6%
Internal Cash Generation/Construction ⁽⁴⁾	80.9%	93.3%	87.8%	34.3%	37.1%	66.7%
Gross Cash Flow/ Avg. Total Debt ⁽⁵⁾	27.9%	29.3%	25.0%	24.6%	30.6%	27.5%
Gross Cash Flow Interest Coverage ⁽⁶⁾	5.81 x	5.98 x	5.53 x	5.60 x	6.91 x	5.97 x

See Page 2 for Notes.

Columbia Gas of Kentucky, Inc.
Capitalization and Financial Statistics
2008-2012, Inclusive

Notes:

- (1) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account.
- (2) Total operating expenses, maintenance, depreciation and taxes other than income as a percentage of operating revenues.
- (3) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (4) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (5) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less AFUDC) as a percentage of average total debt.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.
- (7) Common dividend coverage is the relationship of internally generated funds from operations after payment of preferred stock dividends to common dividends paid.

Source of Information: FERC Form 2

Gas Group
Capitalization and Financial Statistics ⁽¹⁾
2008-2012, Inclusive

	2012	2011	2010	2009	2008	
	(Millions of Dollars)					
Amount of Capital Employed						
Permanent Capital	\$ 2,591.7	\$ 2,490.8	\$ 2,079.2	\$ 2,050.6	\$ 1,964.5	
Short-Term Debt	\$ 378.9	\$ 285.4	\$ 220.7	\$ 192.9	\$ 311.5	
Total Capital	<u>\$ 2,970.6</u>	<u>\$ 2,776.2</u>	<u>\$ 2,299.9</u>	<u>\$ 2,243.5</u>	<u>\$ 2,276.0</u>	
Market-Based Financial Ratios						<u>Average</u>
Price-Earnings Multiple	17 x	17 x	15 x	14 x	15 x	16 x
Market/Book Ratio	179.1%	182.7%	174.8%	163.2%	171.9%	174.3%
Dividend Yield	3.7%	3.8%	3.9%	4.2%	4.0%	3.9%
Dividend Payout Ratio	64.0%	63.6%	58.1%	58.3%	57.1%	60.2%
Capital Structure Ratios						
Based on Permanent Capital:						
Long-Term Debt	43.8%	43.1%	44.1%	45.0%	45.7%	44.3%
Preferred Stock	0.2%	0.2%	0.2%	0.3%	0.3%	0.2%
Common Equity ⁽²⁾	56.0%	56.7%	55.7%	54.7%	54.0%	55.4%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	50.4%	48.6%	50.0%	50.6%	53.7%	50.7%
Preferred Stock	0.2%	0.2%	0.2%	0.3%	0.2%	0.2%
Common Equity ⁽²⁾	49.4%	51.3%	49.8%	49.2%	46.0%	49.1%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity ⁽²⁾	10.2%	10.4%	11.5%	10.3%	11.9%	10.9%
Operating Ratio ⁽³⁾	86.5%	87.4%	87.8%	88.9%	89.8%	88.1%
Coverage incl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	4.66 x	4.63 x	4.89 x	4.15 x	4.40 x	4.55 x
Post-tax: All Interest Charges	3.57 x	3.41 x	3.47 x	3.00 x	3.12 x	3.31 x
Overall Coverage: All Int. & Pfd. Div.	3.55 x	3.40 x	3.46 x	2.99 x	3.11 x	3.30 x
Coverage excl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	4.56 x	4.58 x	4.84 x	4.11 x	4.37 x	4.49 x
Post-tax: All Interest Charges	3.46 x	3.36 x	3.43 x	2.97 x	3.09 x	3.26 x
Overall Coverage: All Int. & Pfd. Div.	3.44 x	3.35 x	3.41 x	2.95 x	3.08 x	3.25 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	4.1%	2.1%	1.5%	2.1%	1.6%	2.3%
Effective Income Tax Rate	30.9%	35.0%	36.6%	35.3%	37.7%	35.1%
Internal Cash Generation/Construction ⁽⁵⁾	70.4%	94.7%	116.1%	111.3%	108.0%	100.1%
Gross Cash Flow/ Avg. Total Debt ⁽⁶⁾	25.8%	26.8%	28.2%	22.4%	21.0%	24.8%
Gross Cash Flow Interest Coverage ⁽⁷⁾	6.80 x	6.47 x	6.79 x	5.73 x	5.06 x	6.17 x
Common Dividend Coverage ⁽⁸⁾	4.13 x	4.16 x	4.50 x	4.00 x	3.94 x	4.15 x

See Page 2 for Notes.

Gas Group
Capitalization and Financial Statistics
2008-2012, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group.
- (2) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account.
- (3) Total operating expenses, maintenance, depreciation and taxes other than income taxes as a percent of operating revenues.
- (4) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (5) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.
- (7) Gross Cash Flow plus interest charges divided by interest charges.
- (8) Common dividend coverage is the relationship of internally-generated funds from operations after payment of preferred stock dividends to common dividends paid.

Basis of Selection:

The Delivery Group includes companies that are contained in The Value Line Investment Survey within the industry group "Natural Gas Utility," they are not currently the target of a publicly-announced merger or acquisition, and after eliminating NiSource due to its electric and natural gas pipeline/storage operations and UGI Corp. due to its highly diversified businesses.

Ticker	Company	Corporate Credit Ratings		Stock Traded	S&P Stock Ranking	Value Line Beta
		Moody's	S&P			
AGL	AGL Resources, Inc.	A3	BBB+	NYSE	A	0.75
ATO	Atmos Energy Corp.	Baa1	BBB+	NYSE	A-	0.70
LG	Laclede Group	Baa1	A	NYSE	B+	0.55
NJR	New Jersey Resources Corp.	Aa3	A	NYSE	B+	0.65
NWN	Northwest Natural Gas	A3	A+	NYSE	A-	0.55
PNY	Piedmont Natural Gas Co.	A3	A	NYSE	A	0.65
SJI	South Jersey Industries, Inc.	Baa1	BBB+	NYSE	A-	0.65
SWX	Southwest Gas Corporation	Baa2	BBB	NYSE	B+	0.75
WGL	WGL Holdings, Inc.	A2	A+	NYSE	B+	0.65
	Average	<u>A3</u>	<u>A-</u>		<u>A-</u>	<u>0.66</u>

Source of Information: Utility COMPUSTAT
Moody's Investors Service
Standard & Poor's Corporation

Standard & Poor's Public Utilities
Capitalization and Financial Statistics ⁽¹⁾
2008-2012, Inclusive

	2012	2011	2010	2009	2008	
	(Millions of Dollars)					
Amount of Capital Employed						
Permanent Capital	\$ 21,620.0	\$ 18,840.8	\$ 17,587.3	\$ 16,618.6	\$ 15,620.1	
Short-Term Debt	\$ 648.9	\$ 531.4	\$ 435.4	\$ 415.0	\$ 803.5	
Total Capital	\$ 22,268.9	\$ 19,372.2	\$ 18,022.7	\$ 17,033.6	\$ 16,423.6	
Market-Based Financial Ratios						Average
Price-Earnings Multiple	18 x	15 x	15 x	14 x	14 x	15 x
Market/Book Ratio	164.0%	155.2%	142.8%	137.1%	174.9%	154.8%
Dividend Yield	4.1%	4.4%	4.8%	5.2%	4.3%	4.6%
Dividend Payout Ratio	70.3%	64.7%	72.0%	72.2%	61.9%	68.2%
Capital Structure Ratios						
Based on Permanent Capital:						
Long-Term Debt	52.9%	52.9%	53.4%	54.2%	54.3%	53.5%
Preferred Stock	1.6%	1.3%	1.3%	1.5%	1.7%	1.5%
Common Equity ⁽²⁾	45.5%	45.8%	45.3%	44.3%	44.0%	45.0%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Based on Total Capital:						
Total Debt incl. Short Term	54.5%	54.5%	54.7%	55.6%	57.1%	55.3%
Preferred Stock	1.6%	1.3%	1.3%	1.4%	1.6%	1.4%
Common Equity ⁽²⁾	44.0%	44.3%	44.0%	43.0%	41.3%	43.3%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>
Rate of Return on Book Common Equity ⁽²⁾	9.2%	10.5%	10.8%	10.1%	12.2%	10.6%
Operating Ratio ⁽³⁾	81.3%	81.4%	81.6%	83.0%	84.1%	82.3%
Coverage incl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	2.94 x	3.35 x	3.34 x	3.06 x	3.39 x	3.22 x
Post-tax: All Interest Charges	2.35 x	2.59 x	2.52 x	2.36 x	2.57 x	2.48 x
Overall Coverage: All Int. & Pfd. Div.	2.32 x	2.57 x	2.50 x	2.33 x	2.53 x	2.45 x
Coverage excl. AFUDC ⁽⁴⁾						
Pre-tax: All Interest Charges	2.85 x	3.25 x	3.25 x	2.96 x	3.28 x	3.12 x
Post-tax: All Interest Charges	2.25 x	2.49 x	2.43 x	2.26 x	2.46 x	2.38 x
Overall Coverage: All Int. & Pfd. Div.	2.22 x	2.47 x	2.41 x	2.22 x	2.42 x	2.35 x
Quality of Earnings & Cash Flow						
AFC/Income Avail. for Common Equity	7.1%	5.7%	6.6%	7.8%	7.7%	7.0%
Effective Income Tax Rate	26.2%	36.8%	34.3%	31.8%	33.8%	32.6%
Internal Cash Generation/Construction ⁽⁵⁾	75.0%	89.4%	108.0%	100.0%	83.1%	91.1%
Gross Cash Flow/ Avg. Total Debt ⁽⁶⁾	21.9%	23.2%	23.9%	22.5%	22.6%	22.8%
Gross Cash Flow Interest Coverage ⁽⁷⁾	5.37 x	5.12 x	5.09 x	4.85 x	4.75 x	5.04 x
Common Dividend Coverage ⁽⁸⁾	4.31 x	4.58 x	4.88 x	4.73 x	4.95 x	4.69 x

See Page 2 for Notes.

Standard & Poor's Public Utilities
Capitalization and Financial Statistics
2008-2012, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group.
- (2) Excluding Accumulated Other Comprehensive Income ("OCI") from the equity account
- (3) Total operating expenses, maintenance, depreciation and taxes other than income taxes as a percent of operating revenues.
- (4) Coverage calculations represent the number of times available earnings, both including and excluding AFUDC (allowance for funds used during construction) as reported in its entirety, cover fixed charges.
- (5) Internal cash generation/gross construction is the percentage of gross construction expenditures provided by internally-generated funds from operations after payment of all cash dividends divided by gross construction expenditures.
- (6) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) as a percentage of average total debt.
- (7) Gross Cash Flow (sum of net income, depreciation, amortization, net deferred income taxes and investment tax credits, less total AFUDC) plus interest charges, divided by interest charges.
- (8) Common dividend coverage is the relationship of internally-generated funds from operations after payment of preferred stock dividends to common dividends paid.

Source of Information: Annual Reports to Shareholders
Utility COMPUSTAT

Standard & Poor's Public Utilities
Company Identities

	Ticker	Credit Rating ⁽¹⁾		Common Stock Traded	S&P Stock Ranking	Value Line Beta
		Moody's	S&P			
AGL Resources Inc.	GAS	A3	BBB+	NYSE	A	0.75
Ameren Corporation	AEE	Baa2	BBB	NYSE	B	0.80
American Electric Power	AEP	Baa2	BBB	NYSE	B	0.70
CMS Energy	CMS	Baa1	BBB	NYSE	B	0.75
CenterPoint Energy	CNP	Baa2	BBB+	NYSE	B	0.80
Consolidated Edison	ED	A3	A-	NYSE	B+	0.60
DTE Energy Co.	DTE	A3	BBB+	NYSE	B+	0.75
Dominion Resources	D	A3	A-	NYSE	B+	0.65
Duke Energy	DUK	A3	BBB+	NYSE	B	0.60
Edison Int'l	EIX	A3	BBB+	NYSE	B	0.75
Entergy Corp.	ETR	Baa2	BBB	NYSE	A+	0.70
EQT Corp.	EQT	Baa3	BBB	NYSE	B+	1.15
Exelon Corp.	EXC	A3	BBB	NYSE	B+	0.80
FirstEnergy Corp.	FE	Baa2	BBB-	NYSE	A-	0.80
Integrus Energy Group	TEG	A2	A-	NYSE	B	0.90
NextEra Energy Inc.	NEE	A2	A-	NYSE	A	0.75
NiSource Inc.	NI	Baa2	BBB-	NYSE	B	0.85
Northeast Utilities	NU	Baa2	A-	NYSE	B	0.70
NRG Energy Inc.	NRG	Ba3	BB-	NYSE	NR	1.10
ONEOK, Inc.	OKE	Baa2	BBB	NYSE	NR	0.95
PEPCO Holdings, Inc.	POM	Baa2	BBB+	NYSE	B	0.75
PG&E Corp.	PCG	A3	BBB	NYSE	B	0.55
PPL Corp.	PPL	Baa2	BBB	NYSE	B+	0.65
Pinnacle West Capital	PNW	Baa1	BBB+	NYSE	B	0.70
Public Serv. Enterprise Inc.	PEG	A3	BBB	NYSE	B+	0.75
SCANA Corp.	SCG	Baa2	BBB+	NYSE	A-	0.65
Sempra Energy	SRE	A2	A	NYSE	A-	0.80
Southern Co.	SO	A3	A	NYSE	A-	0.55
TECO Energy	TE	A3	BBB+	NYSE	B	0.85
Wisconsin Energy Corp.	WEC	A2	A-	NYSE	A	0.65
Xcel Energy Inc	XEL	A3	A-	NYSE	B+	0.65
Average for S&P Utilities		<u>Baa1</u>	<u>BBB+</u>		<u>A</u>	<u>0.75</u>

Note: ⁽¹⁾ Ratings are those of utility subsidiaries

Source of Information: Moody's Investors Service
Standard & Poor's Corporation
Standard & Poor's Stock Guide
Value Line Investment Survey for Windows

Columbia Gas of Kentucky, Inc.
Investor-provided Capitalization
Actual at February 28, 2013 and Projected at August 30, 2013 and December 31, 2014

	Actual at February 28, 2013		Projected at August 30, 2013		Projected at Dec. 31, 2014		Thirteen-month Average December 31, 2014	
	Amount Outstanding	Ratios	Amount Outstanding (\$000's)	Ratios	Amount Outstanding (\$000's)	Ratios	Amount Outstanding (\$000's)	Ratios
Long Term Debt	\$ 87,335,000	47.40%	\$ 87,335,000	47.67%	\$ 96,335,000	47.34%	\$ 94,642,692	47.49%
Common Stock Equity								
Common Stock	23,806,202		23,806,202		23,806,202		23,806,202	
Additional Paid in Capital	5,582,722		5,582,722		5,582,722		5,582,722	
Retained Earnings	67,542,194		66,465,000		77,218,000		74,692,615	
Total Common Equity	96,931,118	52.60%	95,853,924	52.33%	106,606,924	52.39%	104,081,539	52.23%
Total Permanent Capital	184,266,118	100.00%	183,188,924	100.00%	202,941,924	99.73%	198,724,231	99.72%
Short Term Debt ⁽¹⁾	-	0.00%	-	0.00%	552,462	0.27%	552,462	0.28%
Total Capital Employed	\$ 184,266,118	100.00%	\$ 183,188,924	100.00%	\$ 203,494,386	100.00%	\$ 199,276,693	100.00%

Note: (1) Thirteen month average.

Source of information: Company provided data

Columbia Gas of Kentucky, Inc.

Long-term Debt Outstanding

Actual at February 28, 2013 and Projected at August 30, 2013 and December 31, 2014

<u>Date of Issuance</u>	<u>Date of Maturity</u>	<u>Coupon Rate</u>	<u>Amount Outstanding</u>	<u>Annualized Debt Service</u>	<u>Embedded Cost of Debt</u>
January 5, 2006	January 5, 2016	5.41%	\$ 10,750,000	\$ 581,575	
January 5, 2006	January 5, 2017	5.45%	4,210,000	229,445	
January 5, 2006	January 5, 2026	5.92%	12,375,000	732,600	
November 1, 2006	November 1, 2021	6.015%	16,000,000	962,400	
December 23, 2008	December 23, 2013	5.53%	14,000,000	774,200	
December 16, 2010	December 16, 2030	6.02%	10,000,000	602,000	
January 7, 2013	January 7, 2043	5.77%	20,000,000	1,154,000	
Long-Term Debt at Feb. 28, 2013 and August 30, 2013			87,335,000	5,036,220	5.77%
December 23, 2008	December 23, 2013	5.53%	(14,000,000)	(774,200)	
December 18, 2013	December 18, 2043	5.24%	21,000,000	1,100,400	
November 30, 2014	November 30, 2014	5.28%	2,000,000	105,600	
Long-Term Debt at December 31, 2014			<u>\$ 96,335,000</u>	<u>\$ 5,468,020</u>	5.68%

Source of information: Company provided data

Columbia Gas of Kentucky, Inc.
 Long-term Debt Outstanding
Thirteen-month Average December 31, 2014

<u>Date of Issuance</u>	<u>Date of Maturity</u>	<u>Coupon Rate</u>	<u>Amount Outstanding</u>	<u>Annualized Debt Service</u>	<u>Embedded Cost of Debt</u>
January 5, 2006	January 5, 2016	5.41%	\$ 10,750,000	\$ 581,575	
January 5, 2006	January 5, 2017	5.45%	4,210,000	229,445	
January 5, 2006	January 5, 2026	5.92%	12,375,000	732,600	
November 1, 2006	November 1, 2021	6.015%	16,000,000	962,400	
December 16, 2010	December 16, 2030	6.02%	10,000,000	602,000	
January 7, 2013	January 7, 2043	5.77%	20,000,000	1,154,000	
December 18, 2013	December 18, 2043	5.24%	21,000,000	1,100,400	
November 30, 2014	November 30, 2014	5.28%	307,692	16,246	
Thirteen-month Average Long-Term Debt			<u>\$ 94,642,692</u>	<u>\$ 5,378,666</u>	5.68%

Source of information: Company provided data

**Monthly Dividend Yields for
Delivery Group
for the Twelve Months Ending February 2013**

<u>Company</u>	<u>Mar-12</u>	<u>Apr-12</u>	<u>May-12</u>	<u>Jun-12</u>	<u>Jul-12</u>	<u>Aug-12</u>	<u>Sep-12</u>	<u>Oct-12</u>	<u>Nov-12</u>	<u>Dec-12</u>	<u>Jan-13</u>	<u>Feb-13</u>	<u>12-Month Average</u>	<u>6-Month Average</u>	<u>3-Month Average</u>
AGL RES INC (NYSE:GAS)	4.72%	4.71%	4.92%	4.78%	4.59%	4.85%	4.52%	4.55%	4.73%	4.63%	4.54%	4.71%			
ATMOS ENERGY CORP (NYSE:ATO)	4.41%	4.27%	4.17%	3.95%	3.88%	3.95%	3.87%	3.92%	4.00%	4.00%	3.77%	3.67%			
LACLEDE GROUP INC (NYSE:LG)	4.27%	4.24%	4.40%	4.18%	4.00%	3.97%	3.87%	4.11%	4.22%	4.42%	4.29%	4.21%			
NEW JERSEY RES (NYSE:NJR)	3.42%	3.53%	3.65%	3.49%	3.50%	3.60%	3.50%	3.61%	3.97%	4.05%	3.83%	3.62%			
NORTHWEST NAT GAS CO (NYSE:NWN)	3.95%	3.90%	3.85%	3.76%	3.66%	3.63%	3.64%	3.91%	4.16%	4.15%	4.01%	4.01%			
PIEDMONT NAT GAS INC (NYSE:PNY)	3.87%	3.95%	3.99%	3.73%	3.79%	3.87%	3.70%	3.78%	3.92%	3.84%	3.92%	3.87%			
SOUTH JERSEY INDS INC (NYSE:SJI)	3.22%	3.28%	3.35%	3.17%	3.08%	3.20%	3.05%	3.52%	3.57%	3.53%	3.28%	3.23%			
SOUTHWEST GAS CORPORATION (SWX)	2.49%	2.82%	2.82%	2.71%	2.66%	2.76%	2.68%	2.73%	2.82%	2.79%	2.66%	2.61%			
WGL HLDGS INC (NYSE:WGL)	3.84%	4.00%	4.13%	4.06%	3.97%	4.12%	4.01%	4.03%	4.12%	4.12%	3.83%	3.81%			
Average	3.80%	3.86%	3.92%	3.76%	3.68%	3.75%	3.65%	3.80%	3.95%	3.95%	3.79%	3.75%	3.81%	3.82%	3.83%

Note: Monthly dividend yields are calculated by dividing the annualized quarterly dividend by the month-end closing stock price adjusted by the fraction of the ex-dividend.

Source of Information: <http://finance.yahoo.com/>
<http://www.nasdaq.com/symbol/gas/dividend-history>

Forward-looking Dividend Yield	½ Growth	D_0/P_0	(.5g)	D_1/P_0	$\frac{D_0(1+g)^0 + D_0(1+g)^1 + D_0(1+g)^2 + D_0(1+g)^3}{P_0}$
		3.82%	1.025000	3.91%	
Discrete		D_0/P_0	Adj.	D_1/P_0	$\frac{D_0(1+g)^{25} + D_0(1+g)^{50} + D_0(1+g)^{75} + D_0(1+g)^{100}}{P_0}$
		3.82%	1.031059	3.93%	
Quarterly		D_0/P_0	Adj.	D_1/P_0	$\left[\left(1 + \frac{D_0(1+g)^{25}}{P_0} \right)^4 - 1 \right]$
		0.9538%	1.012272	3.92%	
Average				3.92%	
Growth rate				5.00%	
K				8.92%	

Historical Growth Rates
Earnings Per Share, Dividends Per Share,
Book Value Per Share, and Cash Flow Per Share

Gas Group	Earnings per Share		Dividends per Share		Book Value per Share		Cash Flow per Share	
	Value Line		Value Line		Value Line		Value Line	
	5 Year	10 Year	5 Year	10 Year	5 Year	10 Year	5 Year	10 Year
AGL Resources, Inc.	4.50%	9.00%	7.50%	5.00%	5.50%	7.00%	6.00%	6.50%
Atmos Energy Corp.	4.00%	7.00%	1.50%	1.50%	4.50%	6.50%	4.50%	4.50%
Laclede Group	6.00%	6.50%	2.50%	1.50%	6.50%	5.00%	7.00%	5.00%
New Jersey Resources Corp.	7.00%	7.50%	8.00%	6.00%	7.50%	8.00%	4.50%	5.00%
Northwest Natural Gas	4.50%	4.00%	4.50%	3.00%	4.00%	4.00%	3.50%	3.00%
Piedmont Natural Gas Co.	4.50%	5.00%	4.00%	4.50%	3.00%	5.00%	4.00%	5.50%
South Jersey Industries, Inc.	7.00%	9.50%	9.50%	6.50%	7.00%	10.50%	8.00%	8.00%
Southwest Gas Corp.	6.50%	6.00%	4.00%	2.00%	5.00%	4.50%	3.00%	3.50%
WGL Holdings, Inc.	3.00%	3.00%	2.50%	2.00%	5.00%	4.00%	1.50%	3.00%
Average	<u>5.22%</u>	<u>6.39%</u>	<u>4.89%</u>	<u>3.56%</u>	<u>5.33%</u>	<u>6.06%</u>	<u>4.67%</u>	<u>4.89%</u>

Source of Information: Value Line Investment Survey, December 7, 2012

Analysts' Five-Year Projected Growth Rates
Earnings Per Share, Dividends Per Share,
Book Value Per Share, and Cash Flow Per Share

Gas Group	I/B/E/S First Call	SNL	Zacks	Morningstar	Value Line				
					Earnings Per Share	Dividends Per Share	Book Value Per Share	Cash Flow Per Share	Percent Retained to Common Equity
AGL Resources, Inc.	NMF	3.80%	3.50%	4.60%	6.00%	1.50%	5.00%	9.00%	6.50%
Atmos Energy Corp.	5.93%	6.60%	6.00%	5.80%	4.00%	1.50%	6.00%	3.50%	3.50%
Laclede Group	5.30%	4.00%	3.00%	-	3.00%	2.50%	4.50%	2.50%	4.50%
New Jersey Resources Corp.	4.00%	1.10%	4.00%	2.60%	5.50%	4.00%	5.50%	5.00%	7.50%
Northwest Natural Gas	4.50%	3.80%	4.20%	3.00%	3.00%	2.50%	1.00%	-0.50%	4.00%
Piedmont Natural Gas Co.	5.57%	4.00%	3.70%	4.60%	2.50%	3.50%	1.50%	2.50%	3.50%
South Jersey Industries, Inc.	6.00%	8.00%	6.00%	-	9.00%	9.00%	6.00%	7.00%	7.50%
Southwest Gas Corp.	4.05%	5.50%	4.90%	-	9.00%	8.00%	6.00%	6.50%	6.00%
WGL Holdings, Inc.	5.25%	5.00%	5.30%	5.00%	2.50%	2.50%	4.00%	1.50%	3.50%
Average	5.08%	4.64%	4.51%	4.27%	4.94%	3.89%	4.39%	4.11%	5.17%

Source of Information :
 Yahoo Finance, February 20, 2013
 Reuters.com, February 20, 2013
 Zacks, February 20, 2013
 Morningstar, February 20, 2013
 Value Line Investment Survey, December 7, 2012

Gas Group
Financial Risk Adjustment

Fiscal Year	AGL Resources	ATMOS Energy	Laclede Group	New Jersey	Northwest	Piedmont	South Jersey	Southwest Gas	WGL Holdings	Average
	(NYSE:GAS)	(NYSE:ATO)	(NYSE:LG)	Resources	Natural Gas	Natural Gas	Industries	(SWX)	(NYSE:WGL)	
	12/31/12	09/30/12	09/30/12	09/30/12	12/31/12	10/31/12	12/31/12	12/31/12	09/30/12	
Capitalization at Fair Values										
Debt(D)	4,057,000	2,426,434	452,768	583,140	834,664	1,163,227	682,300	1,482,095	758,900	1,382,281
Preferred(P)	0	0	0	0	0	0	0	0	28,173	3,130
Equity(E)	<u>4,710,867</u>	<u>3,229,888</u>	<u>969,196</u>	<u>1,776,495</u>	<u>1,189,731</u>	<u>2,302,608</u>	<u>1,593,109</u>	<u>1,957,128</u>	<u>2,077,369</u>	<u>2,200,665</u>
Total	<u>8,797,867</u>	<u>5,656,120</u>	<u>1,421,964</u>	<u>2,359,635</u>	<u>2,024,395</u>	<u>3,465,835</u>	<u>2,275,409</u>	<u>3,439,223</u>	<u>2,864,442</u>	<u>3,586,077</u>
Capital Structure Ratios										
Debt(D)	48.27%	42.90%	31.84%	24.71%	41.23%	33.56%	29.99%	43.09%	28.49%	35.56%
Preferred(P)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.11%
Equity(E)	<u>53.73%</u>	<u>57.10%</u>	<u>68.16%</u>	<u>75.29%</u>	<u>58.77%</u>	<u>66.44%</u>	<u>70.01%</u>	<u>56.91%</u>	<u>72.52%</u>	<u>64.33%</u>
Total	<u>100.00%</u>	<u>99.99%</u>	<u>100.00%</u>							
Common Stock										
Issued	117,855,075	90,239,900	22,539,431	41,619,633	28,917,000	72,250,000		46,147,788	51,811,647	
Treasury	0,000	0,000	0,000	2,763,659	0,000	0,000		0,000	0,000	
Outstanding	117,855,075	90,239,900	22,539,431	38,855,974	28,917,000	72,250,000	31,653,262	46,147,788	51,811,647	
Market Price	\$ 39.97	\$ 35.79	\$ 43.00	\$ 45.72	\$ 44.20	\$ 31.87	\$ 50.33	\$ 42.41	\$ 40.25	
Capitalization at Carrying Amounts										
Debt(D)	3,553,000	1,960,131	364,416	532,929	691,700	975,000	626,400	1,318,510	589,200	1,179,032
Preferred(P)	0	0	0	0	0	0	0	0	28,173	3,130
Equity(E)	<u>3,413,000</u>	<u>2,359,243</u>	<u>601,811</u>	<u>813,865</u>	<u>733,033</u>	<u>1,027,004</u>	<u>736,214</u>	<u>1,310,179</u>	<u>1,269,556</u>	<u>1,382,634</u>
Total	<u>6,966,000</u>	<u>4,319,374</u>	<u>966,027</u>	<u>1,346,794</u>	<u>1,424,733</u>	<u>2,002,004</u>	<u>1,362,614</u>	<u>2,628,689</u>	<u>1,886,929</u>	<u>2,544,796</u>
Capital Structure Ratios										
Debt(D)	51.00%	45.38%	37.72%	39.57%	48.55%	48.70%	45.97%	50.16%	31.23%	44.25%
Preferred(P)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.49%	0.17%
Equity(E)	<u>49.00%</u>	<u>54.62%</u>	<u>62.28%</u>	<u>60.43%</u>	<u>51.45%</u>	<u>51.30%</u>	<u>54.03%</u>	<u>49.84%</u>	<u>67.28%</u>	<u>55.58%</u>
Total	<u>100.00%</u>									
Betas										
Value Line	0.75	0.70	0.55	0.65	0.55	0.65	0.65	0.75	0.65	0.66
Hamada										
BI	=	Bu	[1+	(1-t)	D/E	+	P/E]		
0.66	=	Bu	[1+	(1-0.35)	0.5528	+	0.0017]		
0.66	=	Bu	[1+	0.65	0.5528	+	0.0017]		
0.66	=	Bu	1.3610							
0.48	=	Bu								
Hamada										
BI	=	0.48	[1+	(1-t)	D/E	+	P/E]		
BI	=	0.48	[1+	0.65	0.7962	+	0.0030]		
BI	=	0.48	1.5205							
BI	=	0.73								
M&M										
ku	=	ke	-	(((ku	-	i)	1-t)
7.62%	=	8.92%	-	(((7.62%	-	4.02%)	0.65)
7.62%	=	8.92%	-	(((3.60%	-)	0.65)
7.62%	=	8.92%	-	((2.34%	-)	0.5528)
7.62%	=	8.92%	-	((1.29%	-)	0.5528)
M&M										
ke	=	ku	+	(((ku	-	i)	1-t)
9.49%	=	7.62%	+	(((7.62%	-	4.02%)	0.65)
9.49%	=	7.62%	+	(((3.60%	-)	0.65)
9.49%	=	7.62%	+	((2.34%	-)	0.7962)
9.49%	=	7.62%	+	((1.86%	-)	0.7962)
$\frac{D}{E} = \frac{P}{E} \left[\frac{1-t}{1 - \frac{D}{E} \left(\frac{ku}{ke} - \frac{d}{e} \right)} \right]$										

Gas Group
Analysis of Public Offerings of Common Stock

Company	Date of Offering	No. of shares offered	Dollar amount of offering	Price to public	Underwriters' discount and commission	Gross Proceeds per share	Estimated company issuance expenses	Net proceeds per share	Percent of offering price		
									Underwriters' discount and commission	Estimated company issuance expenses	Total issuance and selling expense
Piedmont Natural Gas Company, Inc.	01/29/13	4,000,000	\$ 128,000,000	\$ 32.00	\$ 1.120	\$ 30.880	\$ 0.088	\$ 30.792	3.5%	0.3%	3.8%
Atmos Energy Corporation	12/07/06	5,500,000	\$ 173,250,000	\$ 31.50	\$ 1.103	\$ 30.398	\$ 0.073	\$ 30.325	3.5%	0.2%	3.7%
AGL Resources Inc	11/19/04	9,800,000	\$ 297,696,000	\$ 31.01	\$ 0.930	\$ 30.080	\$ 0.042	\$ 30.038	3.0%	0.1%	3.1%
Atmos Energy Corporation	10/21/04	14,000,000	\$ 348,500,000	\$ 24.75	\$ 0.990	\$ 23.760	\$ 0.029	\$ 23.731	4.0%	0.1%	4.1%
Atmos Energy Corporation	07/19/04	8,650,000	\$ 214,087,500	\$ 24.75	\$ 0.990	\$ 23.760	\$ 0.046	\$ 23.714	4.0%	0.2%	4.2%
The Laclede Group, Inc.	05/25/04	1,500,000	\$ 40,200,000	\$ 26.80	\$ 0.871	\$ 25.929	\$ 0.067	\$ 25.862	3.3%	0.3%	3.6%
Northwest Natural Gas Company	03/30/04	1,200,000	\$ 37,200,000	\$ 31.00	\$ 1.010	\$ 29.99	\$ 0.146	\$ 29.844	3.3%	0.5%	3.8%
Piedmont Natural Gas Company, Inc.	01/23/04	4,250,000	\$ 180,625,000	\$ 42.50	\$ 1.490	\$ 41.010	\$ 0.082	\$ 40.928	3.5%	0.2%	3.7%
Atmos Energy Corporation	06/18/03	4,000,000	\$ 101,240,000	\$ 25.31	\$ 1.0124	\$ 24.298	\$ 0.095	\$ 24.203	4.0%	0.4%	4.4%
AGL Resources Inc.	02/11/03	5,600,000	\$ 123,200,000	\$ 22.00	\$ 0.770	\$ 21.230	\$ 0.045	\$ 21.185	3.5%	0.2%	3.7%
WGL Holdings, Inc.	08/28/01	1,790,000	\$ 47,848,700	\$ 26.73	\$ 0.895	\$ 25.835	\$ 0.031	\$ 25.804	3.3%	0.1%	3.4%
Atmos Energy Corporation	11/07/00	6,000,000	\$ 133,500,000	\$ 22.25	\$ 1.110	\$ 21.140	\$ 0.058	\$ 21.082	5.0%	0.3%	5.3%
Average									3.7%	0.2%	3.9%

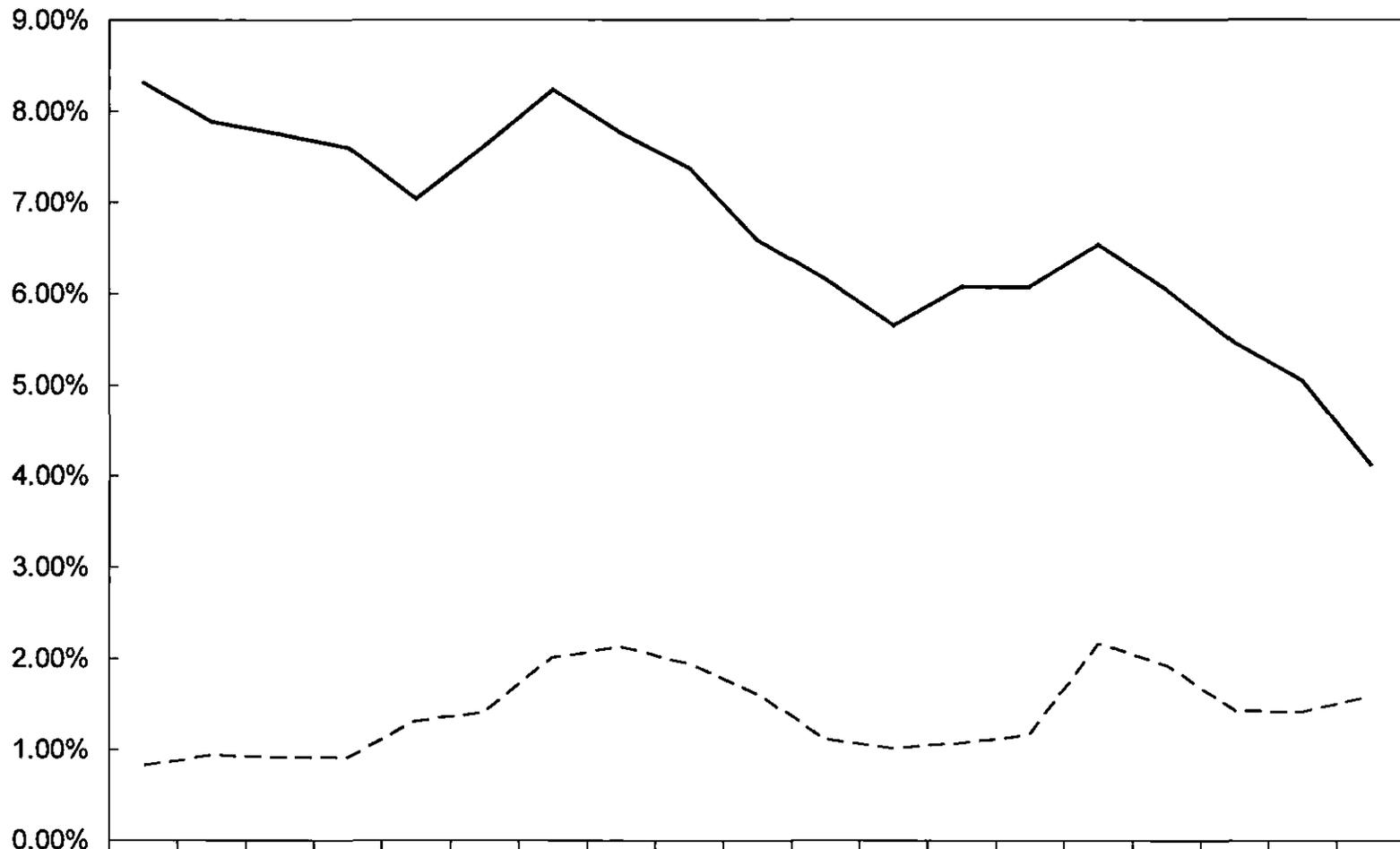
Source of information: SNL Financial and SEC filings

**Interest Rates for Investment Grade Public Utility Bonds
Yearly for 2008-2012
and the Twelve Months Ended February 2013**

<u>Years</u>	<u>Aa Rated</u>	<u>A Rated</u>	<u>Baa Rated</u>	<u>Average</u>
2008	6.18%	6.53%	7.24%	6.65%
2009	5.75%	6.04%	7.06%	6.28%
2010	5.24%	5.46%	5.96%	5.55%
2011	4.78%	5.04%	5.57%	5.13%
2012	3.83%	4.13%	4.86%	4.27%
Five-Year Average	<u>5.16%</u>	<u>5.44%</u>	<u>6.14%</u>	<u>5.58%</u>
<u>Months</u>				
Mar-12	4.16%	4.48%	5.13%	4.59%
Apr-12	4.10%	4.40%	5.11%	4.53%
May-12	3.92%	4.20%	4.97%	4.36%
Jun-12	3.79%	4.08%	4.91%	4.26%
Jul-12	3.58%	3.93%	4.85%	4.12%
Aug-12	3.65%	4.00%	4.88%	4.18%
Sep-12	3.69%	4.02%	4.81%	4.17%
Oct-12	3.68%	3.91%	4.54%	4.04%
Nov-12	3.60%	3.84%	4.42%	3.95%
Dec-12	3.75%	4.00%	4.56%	4.10%
Jan-13	3.90%	4.15%	4.66%	4.24%
Feb-13	3.95%	4.18%	4.74%	4.29%
Twelve-Month Average	<u>3.81%</u>	<u>4.10%</u>	<u>4.80%</u>	<u>4.24%</u>
Six-Month Average	<u>3.76%</u>	<u>4.02%</u>	<u>4.62%</u>	<u>4.13%</u>
Three-Month Average	<u>3.87%</u>	<u>4.11%</u>	<u>4.65%</u>	<u>4.21%</u>

Source: Mergent Bond Record

Yields on A-rated Public Utility Bonds and Spreads over 20-Year Treasuries



— A-rated Public Utility	8.31%	7.89%	7.75%	7.60%	7.04%	7.62%	8.24%	7.76%	7.37%	6.58%	6.16%	5.65%	6.07%	6.07%	6.53%	6.04%	5.46%	5.04%	4.13%
- - - Spread vs. 20-year	0.82%	0.94%	0.92%	0.91%	1.32%	1.42%	2.01%	2.13%	1.94%	1.62%	1.12%	1.01%	1.08%	1.16%	2.17%	1.93%	1.43%	1.42%	1.59%

A-rated Public Utility Bonds over 20-Year Treasuries

A-rated Public Utility			20-Year Treasuries			A-rated Public Utility			20-Year Treasuries		
Year	Public Utility	Yield	Spread	Year	Public Utility	Yield	Spread	Year	Public Utility	Yield	Spread
Dec-98	6.91%	5.36%	1.55%								
Jan-99	6.97%	5.45%	1.52%	Jan-04	6.15%	5.01%	1.14%	Jan-09	6.39%	3.46%	2.93%
Feb-99	7.09%	5.66%	1.43%	Feb-04	6.15%	4.94%	1.21%	Feb-09	6.30%	3.83%	2.47%
Mar-99	7.26%	5.87%	1.39%	Mar-04	5.97%	4.72%	1.25%	Mar-09	6.42%	3.78%	2.64%
Apr-99	7.22%	5.82%	1.40%	Apr-04	6.35%	5.16%	1.19%	Apr-09	6.48%	3.84%	2.64%
May-99	7.47%	6.08%	1.39%	May-04	6.62%	5.48%	1.16%	May-09	6.49%	4.22%	2.27%
Jun-99	7.74%	6.36%	1.38%	Jun-04	6.48%	5.45%	1.01%	Jun-09	6.20%	4.51%	1.69%
Jul-99	7.71%	6.28%	1.43%	Jul-04	6.27%	5.24%	1.03%	Jul-09	5.97%	4.38%	1.59%
Aug-99	7.91%	6.43%	1.48%	Aug-04	6.14%	5.07%	1.07%	Aug-09	5.71%	4.33%	1.38%
Sep-99	7.93%	6.50%	1.43%	Sep-04	5.98%	4.89%	1.09%	Sep-09	5.53%	4.14%	1.39%
Oct-99	8.06%	6.66%	1.40%	Oct-04	5.94%	4.85%	1.09%	Oct-09	5.55%	4.16%	1.39%
Nov-99	7.94%	6.48%	1.46%	Nov-04	5.97%	4.89%	1.08%	Nov-09	5.64%	4.24%	1.40%
Dec-99	8.14%	6.69%	1.45%	Dec-04	5.92%	4.88%	1.04%	Dec-09	5.79%	4.40%	1.39%
Jan-00	8.35%	6.86%	1.49%	Jan-05	5.78%	4.77%	1.01%	Jan-10	5.77%	4.50%	1.27%
Feb-00	8.25%	6.54%	1.71%	Feb-05	5.61%	4.61%	1.00%	Feb-10	5.87%	4.48%	1.39%
Mar-00	8.28%	6.38%	1.90%	Mar-05	5.83%	4.89%	0.94%	Mar-10	5.84%	4.49%	1.35%
Apr-00	8.29%	6.18%	2.11%	Apr-05	5.64%	4.75%	0.89%	Apr-10	5.81%	4.53%	1.28%
May-00	8.70%	6.55%	2.15%	May-05	5.53%	4.56%	0.97%	May-10	5.50%	4.11%	1.39%
Jun-00	8.36%	6.28%	2.08%	Jun-05	5.40%	4.35%	1.05%	Jun-10	5.46%	3.95%	1.51%
Jul-00	8.25%	6.20%	2.05%	Jul-05	5.51%	4.48%	1.03%	Jul-10	5.26%	3.80%	1.46%
Aug-00	8.13%	6.02%	2.11%	Aug-05	5.50%	4.53%	0.97%	Aug-10	5.01%	3.52%	1.49%
Sep-00	8.23%	6.09%	2.14%	Sep-05	5.52%	4.51%	1.01%	Sep-10	5.01%	3.47%	1.54%
Oct-00	8.14%	6.04%	2.10%	Oct-05	5.79%	4.74%	1.05%	Oct-10	5.10%	3.52%	1.58%
Nov-00	8.11%	5.98%	2.13%	Nov-05	5.88%	4.83%	1.05%	Nov-10	5.37%	3.82%	1.55%
Dec-00	7.84%	5.64%	2.20%	Dec-05	5.80%	4.73%	1.07%	Dec-10	5.56%	4.17%	1.39%
Jan-01	7.80%	5.65%	2.15%	Jan-06	5.75%	4.65%	1.10%	Jan-11	5.57%	4.28%	1.29%
Feb-01	7.74%	5.62%	2.12%	Feb-06	5.82%	4.73%	1.09%	Feb-11	5.88%	4.42%	1.26%
Mar-01	7.68%	5.49%	2.19%	Mar-06	5.98%	4.91%	1.07%	Mar-11	5.56%	4.27%	1.29%
Apr-01	7.94%	5.78%	2.16%	Apr-06	6.29%	5.22%	1.07%	Apr-11	5.55%	4.28%	1.27%
May-01	7.99%	5.92%	2.07%	May-06	6.42%	5.35%	1.07%	May-11	5.32%	4.02%	1.30%
Jun-01	7.85%	5.82%	2.03%	Jun-06	6.40%	5.29%	1.11%	Jun-11	5.26%	3.91%	1.35%
Jul-01	7.78%	5.75%	2.03%	Jul-06	6.37%	5.25%	1.12%	Jul-11	5.27%	3.95%	1.32%
Aug-01	7.59%	5.58%	2.01%	Aug-06	6.20%	5.08%	1.12%	Aug-11	4.69%	3.24%	1.45%
Sep-01	7.75%	5.53%	2.22%	Sep-06	6.00%	4.93%	1.07%	Sep-11	4.48%	2.83%	1.65%
Oct-01	7.63%	5.34%	2.29%	Oct-06	5.98%	4.94%	1.04%	Oct-11	4.52%	2.87%	1.65%
Nov-01	7.57%	5.33%	2.24%	Nov-06	5.80%	4.78%	1.02%	Nov-11	4.25%	2.72%	1.53%
Dec-01	7.83%	5.76%	2.07%	Dec-06	5.81%	4.78%	1.03%	Dec-11	4.33%	2.67%	1.66%
Jan-02	7.66%	5.69%	1.97%	Jan-07	5.96%	4.95%	1.01%	Jan-12	4.34%	2.70%	1.64%
Feb-02	7.54%	5.61%	1.93%	Feb-07	5.90%	4.93%	0.97%	Feb-12	4.36%	2.75%	1.61%
Mar-02	7.76%	5.93%	1.83%	Mar-07	5.85%	4.81%	1.04%	Mar-12	4.48%	2.94%	1.54%
Apr-02	7.57%	5.85%	1.72%	Apr-07	5.97%	4.95%	1.02%	Apr-12	4.40%	2.82%	1.58%
May-02	7.52%	5.81%	1.71%	May-07	5.99%	4.98%	1.01%	May-12	4.20%	2.53%	1.67%
Jun-02	7.42%	5.65%	1.77%	Jun-07	6.30%	5.29%	1.01%	Jun-12	4.08%	2.31%	1.77%
Jul-02	7.31%	5.51%	1.80%	Jul-07	6.25%	5.19%	1.06%	Jul-12	3.93%	2.22%	1.71%
Aug-02	7.17%	5.19%	1.98%	Aug-07	6.24%	5.00%	1.24%	Aug-12	4.00%	2.40%	1.60%
Sep-02	7.08%	4.87%	2.21%	Sep-07	6.18%	4.84%	1.34%	Sep-12	4.02%	2.49%	1.53%
Oct-02	7.23%	5.00%	2.23%	Oct-07	6.11%	4.83%	1.28%	Oct-12	3.91%	2.51%	1.40%
Nov-02	7.14%	5.04%	2.10%	Nov-07	5.97%	4.56%	1.41%	Nov-12	3.84%	2.39%	1.45%
Dec-02	7.07%	5.01%	2.06%	Dec-07	6.16%	4.57%	1.59%	Dec-12	4.00%	2.47%	1.53%
Jan-03	7.07%	5.02%	2.05%	Jan-08	6.02%	4.35%	1.67%	Jan-13	4.15%	2.68%	1.47%
Feb-03	6.93%	4.87%	2.06%	Feb-08	6.21%	4.49%	1.72%	Feb-13	4.18%	2.78%	1.40%
Mar-03	6.79%	4.82%	1.97%	Mar-08	6.21%	4.36%	1.85%				
Apr-03	6.64%	4.91%	1.73%	Apr-08	6.29%	4.44%	1.85%				
May-03	6.36%	4.52%	1.84%	May-08	6.28%	4.60%	1.68%	Average:			
Jun-03	6.21%	4.34%	1.87%	Jun-08	6.38%	4.74%	1.64%	12-months			1.55%
Jul-03	6.57%	4.92%	1.65%	Jul-08	6.40%	4.62%	1.78%	6-months			1.46%
Aug-03	6.78%	5.39%	1.39%	Aug-08	6.37%	4.53%	1.84%	3-months			1.47%
Sep-03	6.56%	5.21%	1.35%	Sep-08	6.49%	4.32%	2.17%				
Oct-03	6.43%	5.21%	1.22%	Oct-08	7.56%	4.45%	3.11%				
Nov-03	6.37%	5.17%	1.20%	Nov-08	7.60%	4.27%	3.33%				
Dec-03	6.27%	5.11%	1.16%	Dec-08	6.52%	3.18%	3.34%				

Common Equity Risk Premiums
Years 1926-2012

	<u>Large Common Stocks</u>	<u>Long- Term Corp. Bonds</u>	<u>Equity Risk Premium</u>	<u>Long-Term Govt. Bonds Yields</u>
Low Interest Rates	11.72%	4.72%	7.00%	3.03%
Average Across All Interest Rates	11.82%	6.41%	5.40%	5.16%
High Interest Rates	11.92%	8.15%	3.77%	7.35%

Source of Information: 2013 Stocks, Bonds, Bills, and Inflation (SBBI) Classis Yearbook

Basic Series				
Annual Total Returns (except yields)				
Year	Large Common Stocks	Long- Term Corp. Bonds	Stocks vs. Corp. Bonds	Long- Term Govt. Bonds Yields
1940	-9.78%	3.39%	-13.17%	1.94%
1945	36.44%	4.08%	32.36%	1.99%
1941	-11.59%	2.73%	-14.32%	2.04%
1949	18.79%	3.31%	15.48%	2.09%
1946	-8.07%	1.72%	-9.79%	2.12%
1950	31.71%	2.12%	29.59%	2.24%
1939	-0.41%	3.97%	-4.38%	2.26%
1948	5.50%	4.14%	1.36%	2.37%
2012	16.00%	10.68%	5.32%	2.41%
1947	5.71%	-2.34%	8.05%	2.43%
1942	20.34%	2.60%	17.74%	2.46%
1944	19.75%	4.73%	15.02%	2.46%
1943	25.90%	2.83%	23.07%	2.48%
2011	2.11%	17.95%	-15.84%	2.48%
1938	31.12%	6.13%	24.99%	2.52%
1936	33.92%	6.74%	27.18%	2.55%
1951	24.02%	-2.69%	26.71%	2.69%
1954	52.62%	5.39%	47.23%	2.72%
1937	-35.03%	2.75%	-37.78%	2.73%
1953	-0.99%	3.41%	-4.40%	2.74%
1935	47.67%	9.61%	38.06%	2.78%
1952	18.37%	3.52%	14.85%	2.79%
1934	-1.44%	13.84%	-15.28%	2.93%
1955	31.58%	0.48%	31.08%	2.95%
2008	-37.00%	8.78%	-45.78%	3.03%
1932	-8.19%	10.62%	-19.01%	3.15%
1927	37.49%	7.44%	30.05%	3.16%
1957	-10.78%	8.71%	-19.49%	3.23%
1930	-24.90%	7.98%	-32.88%	3.30%
1933	53.99%	10.38%	43.61%	3.36%
1928	43.61%	2.84%	40.77%	3.40%
1929	-8.42%	3.27%	-11.69%	3.40%
1958	6.58%	-6.61%	13.37%	3.45%
1926	11.62%	7.37%	4.25%	3.54%
1960	0.47%	9.07%	-8.60%	3.80%
1958	43.36%	-2.22%	45.58%	3.82%
1962	-8.73%	7.95%	-16.68%	3.95%
1931	-43.34%	-1.85%	-41.49%	4.07%
2010	15.06%	12.44%	2.62%	4.14%
1961	26.89%	4.82%	22.07%	4.15%
1963	22.80%	2.19%	20.61%	4.17%
1964	16.48%	4.77%	11.71%	4.23%
1959	11.96%	-0.87%	12.93%	4.47%
1965	12.45%	-0.46%	12.91%	4.50%
2007	5.49%	2.60%	2.89%	4.50%
1966	-10.06%	0.20%	-10.26%	4.55%
2009	26.46%	3.02%	23.44%	4.58%
2005	4.91%	5.87%	-0.96%	4.61%
2002	-22.10%	16.33%	-38.43%	4.84%
2004	10.88%	8.72%	2.16%	4.84%
2006	15.79%	3.24%	12.55%	4.91%
2003	28.68%	5.27%	23.41%	5.11%
1998	28.58%	10.78%	17.82%	5.42%
1967	23.98%	-4.95%	28.93%	5.56%
2000	-9.10%	12.87%	-21.97%	5.58%
2001	-11.89%	10.65%	-22.54%	5.75%
1971	14.30%	11.01%	3.29%	5.97%
1968	11.06%	2.57%	8.49%	5.98%
1972	18.99%	7.26%	11.73%	5.99%
1997	33.36%	12.95%	20.41%	6.02%
1995	37.58%	27.20%	10.38%	6.03%
1970	3.86%	18.37%	-14.51%	6.48%
1993	10.08%	13.19%	-3.11%	6.54%
1996	22.96%	1.40%	21.56%	6.73%
1999	21.04%	-7.45%	28.49%	6.82%
1969	-8.50%	-8.09%	-0.41%	6.87%
1976	23.93%	18.65%	5.28%	7.21%
1973	-14.69%	1.14%	-15.83%	7.26%
1992	7.62%	9.39%	-1.77%	7.26%
1991	30.47%	19.89%	10.58%	7.30%
1974	-26.47%	-3.06%	-23.41%	7.60%
1986	18.67%	19.85%	-1.18%	7.89%
1994	1.32%	-5.76%	7.08%	7.99%
1977	-7.16%	1.71%	-8.87%	8.03%
1975	37.23%	14.64%	22.59%	8.05%
1989	31.69%	16.23%	15.46%	8.16%
1990	-3.10%	6.78%	-9.88%	8.44%
1978	6.57%	-0.07%	6.64%	8.98%
1988	16.61%	10.70%	5.91%	9.18%
1987	5.25%	-0.27%	5.52%	9.20%
1985	31.73%	30.09%	1.64%	9.56%
1979	18.61%	-4.18%	22.79%	10.12%
1982	21.55%	42.56%	-21.01%	10.95%
1984	6.27%	16.86%	-10.59%	11.70%
1983	22.58%	6.26%	16.30%	11.97%
1980	32.50%	-2.76%	35.26%	11.99%
1981	-4.92%	-1.24%	-3.68%	13.34%

**Yields for Treasury Constant Maturities
Yearly for 2008-2012
and the Twelve Months Ended February 2013**

<u>Years</u>	<u>1-Year</u>	<u>2-Year</u>	<u>3-Year</u>	<u>5-Year</u>	<u>7-Year</u>	<u>10-Year</u>	<u>20-Year</u>	<u>30-Year</u>
2008	1.82%	2.00%	2.24%	2.80%	3.17%	3.67%	4.36%	4.28%
2009	0.47%	0.96%	1.43%	2.19%	2.81%	3.26%	4.11%	4.08%
2010	0.32%	0.70%	1.11%	1.93%	2.62%	3.21%	4.03%	4.25%
2011	0.18%	0.45%	0.75%	1.52%	2.16%	2.79%	3.62%	3.91%
2012	0.18%	0.28%	0.38%	0.76%	1.22%	1.80%	2.54%	2.92%
Five-Year Average	<u>0.59%</u>	<u>0.88%</u>	<u>1.18%</u>	<u>1.84%</u>	<u>2.40%</u>	<u>2.95%</u>	<u>3.73%</u>	<u>3.89%</u>
<u>Months</u>								
Mar-12	0.19%	0.34%	0.51%	1.02%	1.56%	2.17%	2.94%	3.28%
Apr-12	0.18%	0.29%	0.43%	0.89%	1.43%	2.05%	2.82%	3.18%
May-12	0.19%	0.29%	0.39%	0.76%	1.21%	1.80%	2.53%	2.93%
Jun-12	0.19%	0.29%	0.39%	0.71%	1.08%	1.62%	2.31%	2.70%
Jul-12	0.19%	0.25%	0.33%	0.62%	0.98%	1.53%	2.22%	2.59%
Aug-12	0.18%	0.27%	0.37%	0.71%	1.14%	1.68%	2.40%	2.77%
Sep-12	0.18%	0.26%	0.34%	0.67%	1.12%	1.72%	2.49%	2.88%
Oct-12	0.18%	0.28%	0.37%	0.71%	1.15%	1.75%	2.51%	2.90%
Nov-12	0.18%	0.27%	0.36%	0.67%	1.08%	1.65%	2.39%	2.80%
Dec-12	0.16%	0.26%	0.35%	0.70%	1.13%	1.72%	2.47%	2.88%
Jan-13	0.15%	0.27%	0.39%	0.81%	1.30%	1.91%	2.68%	3.08%
Feb-13	0.16%	0.27%	0.40%	0.85%	1.35%	1.98%	2.78%	3.17%
Twelve-Month Average	<u>0.18%</u>	<u>0.28%</u>	<u>0.39%</u>	<u>0.76%</u>	<u>1.21%</u>	<u>1.80%</u>	<u>2.55%</u>	<u>2.93%</u>
Six-Month Average	<u>0.17%</u>	<u>0.27%</u>	<u>0.37%</u>	<u>0.74%</u>	<u>1.19%</u>	<u>1.79%</u>	<u>2.55%</u>	<u>2.95%</u>
Three-Month Average	<u>0.16%</u>	<u>0.27%</u>	<u>0.38%</u>	<u>0.79%</u>	<u>1.26%</u>	<u>1.87%</u>	<u>2.64%</u>	<u>3.04%</u>

Source: Federal Reserve statistical release H.15

Measures of the Risk-Free Rate & Corporate Bond Yields

The forecast of Treasury and Corporate yields
per the consensus of nearly 50 economists
reported in the Blue Chip Financial Forecasts dated February 1, 2013

Year	Quarter	Treasury					Corporate	
		1-Year Bill	2-Year Note	5-Year Note	10-Year Note	30-Year Bond	Aaa Bond	Baa Bond
2013	First	0.2%	0.3%	0.8%	1.8%	3.0%	3.7%	4.7%
2013	Second	0.2%	0.3%	0.9%	1.9%	3.1%	3.8%	4.8%
2013	Third	0.2%	0.4%	1.0%	2.0%	3.2%	3.8%	4.9%
2013	Fourth	0.3%	0.4%	1.1%	2.2%	3.3%	3.9%	4.9%
2014	First	0.3%	0.5%	1.2%	2.3%	3.4%	4.1%	5.1%
2014	Second	0.4%	0.6%	1.3%	2.4%	3.5%	4.2%	5.2%

Measures of the Market Premium

Value Line Return

As of:	Dividend Yield	Median Appreciation Potential	Median Total Return
February 22, 2013	2.2%	+ 10.67%	= 12.87%

DCF Result for the S&P 500 Composite

D/P	(1+.5g)	+	g	=	k
2.36%	(1.0438)	+	8.76%	=	11.22%

where: Price (P) at 28-Feb-13 = 1514.68
Dividend (D) for 4th Qtr. '12 = 8.94
Dividend (D) annualized = 35.76
Growth (g) by First Call = 8.76%

Summary

Value Line		12.87%
S&P 500		11.22%
Average		12.05%
Risk-free Rate of Return (Rf)		3.50%
Forecast Market Premium		8.55%
Historical Market Premium (Rm)	(Rf)	
1926-2012 Arith. mean	11.72%	3.03%
Average - Forecast/Historical		8.62%

Table 7-6: Size-Decile Portfolios of the NYSE/AMEX/NASDAQ
Long-Term Returns in Excess of CAPM

Decile	Beta*	Arithmetic Mean Return (%)	Actual Return in Excess of Riskless Rate** (%)	CAPM Return in Excess of Riskless Rate† (%)	Size Premium (Return in Excess of CAPM) (%)
Mid-Cap, 3-5	1.12	13.73	8.61	7.50	1.12
Low-Cap, 6-8	1.23	15.19	10.07	8.23	1.85
Micro-Cap, 9-10	1.36	18.03	12.91	9.10	3.81

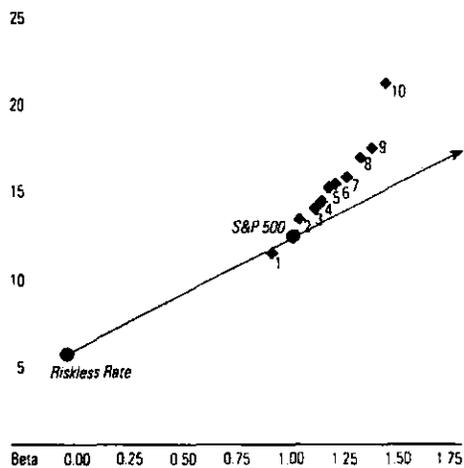
Data from 1926-2012.

*Betas are estimated from monthly returns in excess of the 30-day U.S. Treasury bill total return, January 1926-December 2012.

**Historical riskless rate measured by the 87-year arithmetic mean income return component of 20-year government bonds (5.12 percent).

†Calculated in the context of the CAPM by multiplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the S&P 500 (11.82 percent) minus the arithmetic mean income return component of 20-year government bonds (5.12 percent) from 1926-2012.

Graph 7-2: Security Market Line Versus Size-Decile Portfolios of the NYSE/AMEX/NASDAQ



Data from 1926-2012.

Serial Correlation in Small Company Stock Returns

The serial correlation, or first-order autocorrelation, of returns on large capitalization stocks is near zero. [See Table 7-1.] If stock returns are serially correlated, then one can gain some information about future performance based on past returns. For the smallest stocks, the serial correlation is near or above 0.1. This observation bears further examination.

Table 7-7: Size-Decile Portfolios of the NYSE/AMEX/NASDAQ
Serial Correlations of Annual Returns in Excess of Decile 1 Returns

Decile	Serial Correlations of Annual Returns in Excess of Decile 1 Return
2	0.22
3	0.27
4	0.25
5	0.25
6	0.33
7	0.27
8	0.34
9	0.29
10	0.38

Data from 1926-2012. Source: Morningstar and CRSP. Calculated for Derwent based on data from CRSP US Stock Database and CRSP US Indices Database. ©2013 Center for Research in Security Prices (CRSP®), The University of Chicago Booth School of Business. Used with permission.

To remove the randomizing effect of the market as a whole, the returns for decile 1 are geometrically subtracted from the returns for deciles 2 through 10. The result illustrates that these series differences exhibit greater serial correlation than the decile series themselves. Table 7-7 above presents the serial correlations of the excess returns for deciles 2 through 10. These serial correlations suggest some predictability of smaller company excess returns. However, caution is necessary. The serial correlation of small company excess returns for non-calendar years (February through January, etc.) do not always confirm the results shown here for calendar (January through December) years. The results for the non-calendar years (not shown in this book) suggest that predicting small company excess returns may not be easy.

Comparable Earnings Approach
Using Non-Utility Companies with
Timeliness of 2 & 3; Safety Rank of 1, 2 & 3; Financial Strength of B, B+, B++ & A;
Price Stability of 100; Betas of .55 to .75; and Technical Rank of 2 & 3

<u>Company</u>	<u>Industry</u>	<u>Timeliness Rank</u>	<u>Safety Rank</u>	<u>Financial Strength</u>	<u>Price Stability</u>	<u>Beta</u>	<u>Technical Rank</u>
Altria Group	TOBACCO	2	2	B+	100	0.55	3
AmerisourceBergen	MEDICNON	3	2	B++	100	0.70	2
Berkley (W.R.)	INSPRPTY	2	2	B++	95	0.70	2
Campbell Soup	FOODPROC	2	2	B++	100	0.55	2
Capitol Fed. Fin'l	THRIFT	3	3	B+	95	0.65	3
Church & Dwight	HOUSEPRD	2	1	A	100	0.60	3
Clorox Co.	HOUSEPRD	2	2	B++	100	0.60	3
DaVita Inc.	MEDSERV	2	3	B+	95	0.70	3
Dollar General	RETAIL	2	3	B++	95	0.60	3
Erie Indemnity Co.	INSPRPTY	3	2	B++	100	0.75	2
Haemonetics Corp.	MEDICNON	3	2	B++	95	0.65	3
Hershey Co.	FOODPROC	2	2	B++	100	0.65	2
Hormel Foods	FOODPROC	3	1	A	100	0.65	3
Kellogg	FOODPROC	3	1	A	100	0.55	3
Kroger Co.	GROCERY	3	2	B++	95	0.60	3
Laboratory Corp.	MEDSERV	3	1	A	100	0.65	3
Marsh & McLennan	FINSERV	3	3	B	95	0.75	3
People's United Fin'l	THRIFT	3	3	B+	95	0.70	3
Philip Morris Int'l	TOBACCO	3	2	B++	95	0.75	3
Quest Diagnostics	MEDSERV	3	2	B++	95	0.75	3
Silgan Holdings	PACKAGE	3	3	B+	95	0.75	3
Stericycle Inc.	ENVIRONM	2	2	B++	95	0.70	3
Verisk Analytics	INFOSER	2	2	B+	100	0.60	3
Waste Connections	ENVIRONM	3	3	B+	95	0.70	2
Weis Markets	GROCERY	3	1	A	95	0.65	3
Average		3	2	B++	97	0.66	3
Gas Group	Average	3	2	B++	100	0.66	3

Source of Information: Value Line Investment Survey for Windows, January 2013

Comparable Earnings Approach
Five -Year Average Historical Earned Returns
for Years 2007-2011 and
Projected 3-5 Year Returns

<u>Company</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>Average</u>	<u>Projected 2015-17</u>
Altria Group	49.4%	122.0%	89.5%	NMF	NMF	87.0%	NMF
AmerisourceBergen	15.9%	17.3%	18.8%	21.6%	24.6%	19.6%	27.5%
Berkley (W.R.)	20.6%	16.5%	10.2%	11.4%	7.7%	13.3%	12.5%
Campbell Soup	59.5%	60.5%	105.9%	91.1%	77.8%	79.0%	58.0%
Capitol Fed. Fin'l	3.7%	5.8%	7.0%	7.1%	3.3%	5.4%	4.5%
Church & Dwight	15.6%	15.1%	15.5%	15.3%	15.9%	15.5%	17.0%
Clorox Co.	NMF	-	-	NMF	NMF	-	NMF
DaVita Inc.	19.7%	19.2%	19.8%	22.8%	22.5%	20.8%	19.0%
Dollar General	-	3.8%	10.0%	15.5%	16.4%	11.4%	19.0%
Erie Indemnity Co.	20.6%	18.0%	12.0%	17.8%	21.4%	18.0%	24.5%
Haemonetics Corp.	11.4%	11.9%	12.5%	12.2%	10.7%	11.7%	12.0%
Hershey Co.	81.3%	135.3%	69.3%	65.1%	76.4%	85.5%	52.5%
Hormel Foods	15.8%	14.2%	16.1%	17.0%	17.8%	16.2%	16.0%
Kellogg	43.7%	79.3%	53.3%	57.8%	69.9%	60.8%	33.5%
Kroger Co.	24.0%	24.1%	23.2%	21.1%	30.0%	24.5%	23.5%
Laboratory Corp.	29.4%	30.4%	25.3%	23.7%	25.8%	26.9%	20.0%
Marsh & McLennan	6.9%	NMF	9.2%	8.6%	16.2%	10.2%	20.0%
People's United Fin'l	3.4%	2.7%	2.0%	1.6%	3.8%	2.7%	6.0%
Philip Morris Int'l	39.1%	NMF	NMF	NMF	NMF	39.1%	NMF
Quest Diagnostics	16.7%	17.8%	18.3%	17.9%	19.7%	18.1%	16.0%
Silgan Holdings	24.6%	25.1%	23.2%	26.1%	29.4%	25.7%	20.0%
Stericycle Inc.	18.0%	22.8%	21.1%	20.4%	20.2%	20.5%	15.0%
Verisk Analytics	-	-	-	-	-	-	37.0%
Waste Connections	12.8%	8.2%	8.7%	10.5%	12.1%	10.5%	13.5%
Weis Markets	7.1%	7.1%	9.1%	9.4%	10.1%	8.6%	9.0%
Average						<u>27.4%</u>	<u>21.6%</u>
Average (excluding values >20%)						<u>12.4%</u>	<u>13.3%</u>

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
RUSSELL A. FEINGOLD
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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May 29, 2013

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Introduction

Q: Please state your name and business address.

A: My name is Russell A. Feingold and my business address is 2525 Lindenwood Drive, Wexford, Pennsylvania 15090.

Q: What is your current position and what are your responsibilities?

A: I am employed by Black & Veatch Corporation as a Vice President and I lead the Rates & Regulatory Practice of Black & Veatch Management Consulting.

Q: Please describe the firm of Black & Veatch Corporation.

A: Black & Veatch Corporation has provided comprehensive engineering and management services to utility, industrial, and governmental entities since 1915. Black & Veatch Management Consulting delivers management consulting solutions in the energy and water sectors. Our services include broad-based strategic, regulatory, financial, and information systems consulting. In the energy sector, Black & Veatch Management Consulting delivers a variety of services for companies involved in the generation, transmission, and distribution of electricity and natural gas. From an industry-wide perspective, Black & Veatch has extensive experience in all aspects of the North American natural gas industry, including utility

1 costing and pricing, gas supply and transportation planning, competitive market
2 analysis and regulatory practices and policies gained through management and op-
3 erating responsibilities at gas distribution, gas pipeline, and other energy-related
4 companies, and through a wide variety of client assignments. Black & Veatch
5 has assisted numerous gas distribution companies located in the U.S. and Canada.

6
7 **Q: What is your educational background?**

8 **A:** I received a Bachelor of Science Degree in Electrical Engineering from Washing-
9 ton University - St. Louis and a Master of Science Degree in Financial Manage-
10 ment from Polytechnic Institute of New York University.

11
12 **Q: What has been the nature of your work in the utility consulting field?**

13 **A:** I have over thirty-eight (38) years of experience in the utility industry, the last
14 thirty-five (35) years of which have been in the field of utility management and
15 economic consulting. Specializing in the natural gas industry, I have advised
16 and assisted utility management, industry trade and research organizations and
17 large energy users in matters pertaining to costing and pricing, competitive mar-
18 ket analysis, regulatory planning and policy development, gas supply planning
19 issues, strategic business planning, merger and acquisition analysis, corporate re-
20 structuring, new product and service development, load research studies and

1 market planning. I have prepared and presented expert testimony before utility
2 regulatory bodies and have spoken widely on issues and activities dealing with
3 the pricing and marketing of gas utility services. Further background infor-
4 mation summarizing my work experience, presentation of expert testimony, and
5 other industry-related activities is included as Attachment RAF-1.

6
7 **Q: Have you ever testified before any regulatory commission?**

8 **A:** Yes. I have presented expert testimony before the Federal Energy Regulatory
9 Commission ("FERC"), the National Energy Board of Canada, and numerous
10 state and provincial regulatory commissions, including the Kentucky Public
11 Service Commission (the "Commission") in Case No. 2009-00141. My expert
12 testimony has dealt with the costing and pricing of energy-related products and
13 services for gas and electric distribution and gas pipeline companies. In addition
14 to traditional utility costing and rate design concepts and issues for gas and
15 electric distribution utilities, and gas pipeline companies, my testimony has
16 addressed revenue decoupling mechanisms and other innovative ratemaking
17 approaches, gas transportation rates, gas supply planning issues and activities,
18 market-based rates, Performance-Based Regulation ("PBR") concepts and plans,
19 competitive market analysis, gas merchant service issues, strategic business
20 alliances, market power assessment, merger and acquisition analyses, multi-

1 jurisdictional utility cost allocation issues, inter-affiliate cost separation and
2 transfer pricing issues, seasonal rates, cogeneration rates, and pipeline
3 ratemaking issues related to the importation of gas into the United States.

4
5 **Q: On whose behalf are you appearing in this proceeding?**

6 A: I am appearing on behalf of Columbia Gas of Kentucky, Inc. ("Columbia").

7
8 **Q: What is the purpose of your testimony in this proceeding?**

9 A: The purpose of my testimony is to present and explain Columbia's cost of service
10 studies, its class revenue allocation proposal, and its rate design proposals filed in
11 this case. As part of the rate design section of my testimony, I will present and
12 explain Columbia's proposal to implement a Revenue Normalization Adjust-
13 ment ("RNA") mechanism to adjust its non-gas base rates on a quarterly basis for
14 unexpected fluctuations in its actual gas volumes and non-gas base revenues.
15 Specifically, I will discuss the reasons why Columbia has decided to propose its
16 RNA mechanism at this time, the industry-wide conditions that support the im-
17 plementation of such a ratemaking concept, the conceptual underpinnings and
18 computational details of Columbia's RNA mechanism proposal, and the benefits
19 to gas customers and to Columbia created by its RNA mechanism.

20

Columbia's Cost of Service Studies

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Q: Have cost of service studies been submitted in this proceeding?

A: Yes. Filing Requirement # 12-v of Columbia's filing contains its cost of service studies based upon pro forma revenues and costs for the forecasted test period ending December 31, 2014, at present and proposed rates. The studies were performed using Black & Veatch's proprietary, computer-based Gas Cost of Service Model.

Q: Were these cost of service studies prepared by you or under your supervision and direction?

A: Yes, they were.

Q: What was the source of the cost data analyzed in Columbia's cost of service studies?

A: All cost of service data have been extracted from Columbia's total cost of service (i.e., total revenue requirement) contained in this filing. Where more detailed information was required to perform various subsidiary analyses related to certain plant and expense elements, the data were derived from Columbia's historical books and records.

Q: What classes of service were included in Columbia's cost of service studies?

A: The customer classes reflected in Columbia's cost of service studies are:

- 1 • GS RES. – General Service Residential (GSR) and Small Volume Gas Transporta-
2 tion Service (SVGTS) Residential.
- 3 • GS OTHER - General Service Other (GSO) for Commercial and Industrial cus-
4 tomers and Small Volume Gas Transportation Service (SVGTS) for Commercial
5 and Industrial customers.
- 6 • IUS – Intrastate Utility Service and Delivery Service.
- 7 • DS-ML/SC – Delivery Service for Mainline customers (MLDS) and Delivery Ser-
8 vice for Special Contract (SC) customers.
- 9 • DS/IS – Interruptible Sales Service (IS) and Delivery Service.

10

11 **Q: How are these rate classes configured with regard to sales and transportation ser-**
12 **vice customers?**

13 **A:** These customer classes are configured as combined classes that include both sales
14 service and transportation service customers. A gas utility's cost of service study
15 should recognize that sales service and transportation service customers both re-
16 quire delivery service to physically move gas on its gas system. For example, it
17 costs a gas utility the same amount to have a service line and meter in place at a cus-
18 tomer's premises, irrespective of whether the gas moving through the service line
19 and meter is customer-owned gas transported by the utility, or gas it owns that is
20 sold to the customer. Similarly, the volume of gas used by a customer during a peak

1 period establishes the customer's contribution to the system peak. A gas utility's
2 pipeline system does not need to be larger or smaller if the customer, instead of the
3 utility, owns the gas as it moves through its gas system. Therefore, the allocation of
4 distribution costs for sales service and transportation service for the same customer
5 should be based on allocation factors that include both sales and transportation
6 load characteristics.

7
8 **Q: Please describe in more detail Columbia's cost of service studies presented in**
9 **this proceeding.**

10 **A:** The presentation of Columbia's cost of service studies is structured as follows:

- 11 • Schedule 1 – presents a summary of results for Columbia's two separate cost of
12 service studies described below.
- 13 • Schedule 2 – presents Columbia's cost of service study at present and proposed
14 rates based on a Design Day demand allocation method with a customer compo-
15 nent of distribution mains.
- 16 • Schedule 3 – presents Columbia's cost of service study at present and proposed
17 rates based on a Peak and Average demand allocation method without a customer
18 component of distribution mains.

- 1 • Schedule 4 - presents a complete description and back-up calculations for all
2 the allocation factors used in the functionalization, classification, and alloca-
3 tion phases of the cost of service studies.

4 The structure for each filed cost of service study is described below. *Pages 1-12* pre-
5 sent the detailed results of the cost of service study by FERC or primary account. In
6 particular, *Page 12* presents the total revenue requirement computed for each cus-
7 tomer class at the system average rate of return. *Page 13* presents a unit cost analysis
8 for each customer class. *Pages 14-25* present the details of the Functionalization
9 phase. *Pages 26-61* present the details of the Classification phase. *Pages 62-133* pre-
10 sent the details of Columbia's functionalized and classified revenue requirement by
11 customer class. *Pages 134-143* list the functionalization, classification, and class al-
12 location factors utilized for each account in Columbia's total revenue require-
13 ment. Finally, *Page 144* presents the results of the cost of service study by customer
14 class at proposed rates.

15 Each of these two sets of sheets is structured in the same format. The rate base is
16 presented on lines 1 through 128. Expenses including O&M, customer account-
17 ing, A&G, depreciation, taxes other than income, gross receipts tax and income
18 tax are presented on lines 130 through 352. Revenue is presented on lines 357
19 through 366. Net income at present rates is presented on line 370. A summary of
20 revenue, expenses, net income, and rate of return is presented on lines 376

1 through 416. Finally, the total revenue requirement computed for each customer
2 class at the system average rate of return is presented on lines 418-436.

3
4 **Q: Please discuss the factors which you believe can influence the overall cost al-**
5 **location framework utilized by a gas distribution utility.**

6 **A:** In undertaking a cost of service study, the overall framework within which a gas
7 distribution utility performs its cost of service study can be influenced by various
8 factors. By overall framework, I mean the three standard steps or phases fol-
9 lowed by a utility when performing a cost study - cost functionalization, cost
10 classification, and cost allocation. In my opinion, these factors can include: (1)
11 the physical configuration of the utility's gas system; (2) the availability of data
12 within the utility; and (3) the state regulatory policies and requirements applica-
13 ble to the gas utility. The physical configuration of the utility's gas system refers
14 to considerations such as: (1) transmission and/or distribution system configura-
15 tion; (2) mainline pipeline functionality; and (3) system operating pressure con-
16 figuration. These considerations include determining whether: (1) the distribu-
17 tion system is a centralized grid/single city-gate or a dispersed/multiple city-gate
18 configuration; (2) the gas utility has an integrated transmission and distribution
19 system or a distribution-only operation; and (3) the system operates under a mul-
20 tiple-pressure based or a single-pressure based configuration.

1 With regard to data availability, the structure of the gas utility's books and
2 records can influence the cost study framework. This structure relates to attrib-
3 utes such as the level of detail, segregation of data by rate/customer class, operat-
4 ing unit or geographic region, and the types of load data available.

5 State regulatory policies and requirements refer to the particular ap-
6 proaches used to establish utility rates in the state. For example, any specific
7 methodological preferences or guidelines for performing cost of service studies
8 or designing rates established by the state regulatory body can affect the particu-
9 lar cost allocation method(s) presented by the gas utility.

10
11 **Q: How do these factors relate to the specific circumstances applicable to Colum-**
12 **bia?**

13 **A:** Regarding the physical configuration of Columbia's gas system, it is a dis-
14 persed/multiple city-gate distribution system and a multi-pressure based system.
15 Columbia has detailed plant accounting records for many of its distribution-
16 related facilities, and details for some of the larger operating expense categories.
17 Finally, over the years, this Commission appears to have accepted Columbia's fil-
18 ing of two cost of service studies in previous proceedings and has encouraged
19 Columbia to continue using multiple cost studies.

20

1 **Q: What is the purpose of a cost of service study?**

2 A: A cost of service study is an analysis of costs which attempts to assign to each cus-
3 tomer or rate class its proportionate share of Columbia's total cost of service (i.e., Co-
4 lumbia's total revenue requirement). The results of these studies can be utilized to
5 determine the relative cost of service for each class and to help determine the indi-
6 vidual class revenue requirements.

7

8 **Q: Are there certain guiding principles which should be followed when performing a**
9 **cost of service study?**

10 A: Yes. First, the fundamental and underlying philosophy applicable to all cost studies
11 pertains to the concept of cost causation for purposes of allocating costs to customer
12 groups. Cost causation addresses the question - which customer or group of cus-
13 tomers causes the utility to incur particular types of costs? To answer this ques-
14 tion, it is necessary to establish a linkage between a utility's customers and the par-
15 ticular costs incurred by the utility in serving those customers.

16 The essential element in the selection and development of a reasonable
17 cost of service study allocation methodology is the establishment of relationships
18 between customer requirements, load profiles and usage characteristics on the
19 one hand and the costs incurred by Columbia in serving those requirements on
20 the other hand. For example, providing a customer with gas service during

1 peak periods can have much different cost implications for the utility than ser-
2 vice to a customer who requires off-peak gas service.

3 Columbia's gas distribution system is designed to meet three primary ob-
4 jectives: (1) to extend distribution services to all customers entitled to be attached
5 to the system; (2) to meet the aggregate peak design day capacity requirements of
6 all customers entitled to service on the peak day; and (3) to deliver volumes of
7 natural gas to those customers either on a sales or transportation basis. There is
8 generally a direct link between the manner in which costs are defined and their
9 subsequent allocation.

10 Customer related costs are incurred to attach a customer to the distribu-
11 tion system, meter any gas usage and maintain the customer's account. Cus-
12 tomer costs are a function of the number of customers served and continue to be
13 incurred whether or not the customer uses any gas. They may include capital
14 costs associated with some measure of the minimum size distribution mains, ser-
15 vices, meters, regulators and customer service and accounting expenses.

16 Demand or capacity related costs are associated with plant which is de-
17 signed, installed and operated to meet maximum hourly or daily gas flow re-
18 quirements, such as distribution mains, or more localized distribution facilities
19 which are designed to satisfy individual customer maximum demands.

1 Commodity related costs are those costs which vary with the throughput
2 sold to, or transported for, customers. Costs related to gas supply are classified
3 as commodity related to the extent they vary with the amount of gas volumes pur-
4 chased by Columbia for its sales service customers.

5
6 **Q: What steps did you follow to perform Columbia's cost of service studies?**

7 **A:** I followed three broad steps to perform the cost of service studies: (1) functionaliza-
8 tion; (2) classification; and (3) allocation. The first step or phase, functionalization,
9 identifies and separates plant and expenses into specific categories based on the vari-
10 ous characteristics of utility operation. For Columbia, the functional cost categories
11 associated with gas service include: gas supply, production, and distribution. Clas-
12 sification of costs, the second phase, further separates the functionalized plant and
13 expenses into the three cost-defining characteristics of services rendered, as previous-
14 ly discussed: (1) customer; (2) demand or capacity; and (3) commodity or energy.
15 The final phase is the allocation of each functionalized and classified cost element to
16 the individual customer or rate class. Costs typically are allocated on external factors
17 such as customer, demand, commodity or revenue-related allocation factors, and in-
18 ternal factors that are combinations of the external factors.

19

1 **Q: How does the cost analyst establish the cost and utility service relationships you**
2 **previously described?**

3 A: To establish these relationships, the cost analyst must analyze the gas utility's gas
4 system design and operations, its accounting records, and its system and customer
5 load data (e.g., annual and peak period gas consumption levels). From the results of
6 those analyses, methods of direct assignment and "common" cost allocation meth-
7 odologies can be chosen for all of the utility's plant and expense elements.

8
9 **Q: What do you mean by the term "direct assignment?"**

10 A: The term "direct assignment" relates to a specific identification and isolation of plant
11 and/or expense incurred exclusively to serve a specific customer or group of custom-
12 ers. Direct assignments best reflect the cost causative characteristics of serving indi-
13 vidual customers or groups of customers. Therefore, in performing a cost of service
14 study, the cost analyst seeks to maximize the amount of plant and expense directly
15 assigned to particular customer groups.

16 Direct assignment of plant and expenses to particular customers or classes of
17 customers are made on the basis of special studies wherever the necessary data are
18 available. These assignments are developed by detailed analyses of the utility's
19 maps and records, work order descriptions, property records and customer ac-
20 counting records. Within time and budgetary constraints, the greater the magni-

1 tude of cost responsibility based upon direct assignments, the less reliance need
2 be placed on common plant allocation methodologies associated with joint use
3 plant.

4
5 **Q: Is it realistic to assume that a large portion of the plant and expenses of a utili-**
6 **ty can be directly assigned?**

7 **A:** No. The nature of utility operations is characterized by the existence of common or
8 joint use facilities. Out of necessity, then, to the extent a utility's plant and expenses
9 cannot be directly assigned to customer groups, "common" allocation methods must
10 be derived to assign or allocate the remaining costs to the customer classes. The
11 analyses discussed above facilitate the derivation of reasonable allocation factors for
12 cost allocation purposes.

13
14 **Q: As part of your work, did you review and analyze Columbia's gas system design**
15 **and operations?**

16 **A:** Yes. Since it is widely recognized that a utility's plant in service components pro-
17 vide the most direct link to a utility's gas service requirements, I initially focused my
18 efforts on better understanding the nature and operation of Columbia's gas system.
19 This effort included review of Columbia's gas distribution system and the types and

1 levels of costs incurred in connecting various sized customers to its distribution
2 system.

3
4 **Q: Please explain the most important considerations you relied upon in determining the**
5 **cost allocation methodologies which were used to perform Columbia's cost of service**
6 **study.**

7 A: As stated above, it is important to recognize the cost causative characteristics of the
8 cost elements which are allocated within any class cost of service study. Additional-
9 ly, the cost analyst needs to develop data in a form which is compatible with and
10 supportive of rate design proposals. Of further concern is the availability of data for
11 use in developing alternative cost allocation factors. In evaluating any cost allocation
12 methodology, consideration should be given to:

- 13 1. Recognition of cost causality as opposed to value of service;
- 14 2. Results which are representative of the true costs of serving different
15 types of customers;
- 16 3. A sound rationale or theoretical basis;
- 17 4. Stability of results over time;
- 18 5. Logical consistency and completeness; and
- 19 6. Ease of implementation.

20

1 **Q: What are the key issues related to the allocation of demand-related costs with-**
2 **in a gas utility's cost of service study?**

3 A: A complex part of the allocation process is the allocation of demand-related costs.
4 Any number of methodologies has been used to develop allocation factors for the
5 demand components of costs. In fact, it is not unusual for more than one demand
6 cost allocation methodology to be used in a cost of service study. Despite numerous
7 methods to allocate demand costs, it is fair to say that three basic methodologies form
8 the foundation for the allocation process. These three methodologies are Peak De-
9 mand Allocations, Average and Excess Demand Allocations and Non-Coincident
10 Demand Allocations. Each of these demand allocation methodologies is dis-
11 cussed below.

12 The concept of Peak Demand Allocation is premised on the notion that in-
13 vestment in capacity is determined by the peak load or peak loads of the gas util-
14 ity. Under this methodology, demand related costs are allocated to each custom-
15 er class or group in proportion to the demand coincident with the system peak or
16 peaks of that class or group. The Peak Demand Allocation process might focus
17 on a single peak, such as the highest daily demand occurring during the test pe-
18 riod. Other variations might include the average of several cold days, or the ex-
19 pected contribution to the system peak on a design day. In some instances, it
20 may be appropriate to determine the peak demand responsibility on an hourly

1 basis rather than a daily basis where hourly requirements dictate a company's
2 investment in distribution facilities.

3 The Average and Excess Demand Allocation methodology, also referred
4 to as the “used and unused capacity” method, allocates demand related costs to
5 the classes of service on the basis of system and class load factor characteristics.
6 Specifically, the portion of utility facilities and related expenses required to ser-
7 vice the average load is allocated on the basis of each class’ average demand.
8 The portion of these facilities is derived by multiplying the total demand related
9 costs by the utility’s system load factor. The remaining demand related costs are
10 allocated to the classes based on each class’ excess or unused demand (i.e., total
11 class non-coincident demand minus average demand).

12 A more simplistic version of this methodology is the Peak and Average
13 methodology. This cost methodology gives equivalent weight to peak demands
14 and average demands. As is the case with the Average and Excess method, it has
15 the effect of allocating a portion of the utility’s demand-related costs on a com-
16 modity-related basis. The Non-Coincident Demand Allocation methodology
17 recognizes that certain facilities, in particular distribution facilities, may be de-
18 signed to serve local peaks which may or may not be coincident with the system
19 peak loads. Using this methodology, demand costs are allocated on the basis of

1 each group's (rate class), maximum demand, irrespective of the time of the sys-
2 tem peak.

3
4 **Q: How have demand-related costs been allocated in Columbia's cost of service**
5 **studies?**

6 A: Columbia's cost of service studies use either a coincident peak demand or peak and
7 average allocation factor, both derived on a design day basis, for allocating its capaci-
8 ty related costs to the various customer classes. Capacity costs for Columbia consist
9 of the capacity costs associated with city-gate facilities and the capacity portion of its
10 gas distribution system.

11
12 **Q: Why doesn't average demand (i.e., annual throughput volumes divided by 365**
13 **days) influence the incurrence of demand-related costs?**

14 A: If a gas utility's system was sized and installed to accommodate average gas de-
15 mands, it would be unable to accommodate system peak demands. That is, by sizing
16 plant investment for peak period demands, the gas utility is assured of being able to
17 satisfy its service obligation throughout the year. From a gas engineering perspec-
18 tive, it is clear that a peak demand design criteria is always utilized when designing a
19 gas distribution system to accommodate the gas demand requirements of the cus-

1 tomers served from that system. As such, cost causation with respect to demand re-
2 lated costs is unrelated to average demand characteristics.

3 Additionally, use of average demand characteristics for the allocation of
4 demand related costs penalizes customers that exhibit efficient gas consumption
5 characteristics (i.e., customers with high load factors) and encourages the ineffi-
6 cient use of the gas utility's system by customers with low load factors. Clearly,
7 under-utilization of a gas utility's system is a result that is not in the interest of the
8 gas utility to encourage, recognizing that higher system utilization will result in
9 lower unit costs to all customers served by the gas utility.

10 For the above-stated reasons, it is inappropriate to rely upon only a com-
11 modity-based allocation factor, as derived from annual gas throughput volume, for
12 purposes of allocating demand related costs for a gas utility.

13
14 **Q: Why did you choose to utilize Columbia's design day demand rather than its
15 actual peak day demand as a demand allocation factor?**

16 **A:** For the allocation of non-gas costs, use of a gas utility's design day demand is supe-
17 rior to using its actual peak day demand, or an historical average of multiple peak
18 day demands over time, for purposes of deriving demand allocation factors for a
19 number of reasons. These include:

- 1 1. A gas utility's system is designed, and consequently costs are incurred,
2 to meet design day demand. In contrast, costs are not incurred on the
3 basis of an average of peak demands.
- 4 2. Design day demand is more consistent with the level of change in cus-
5 tomer demands for gas during peak periods and is more closely related
6 to the change in fixed plant investment over time.
- 7 3. Design day demand provides more stable cost allocation results over time.

8

9 **Q: Why does Columbia's design day demand best reflect the factors that actually**
10 **cause costs to be incurred?**

11 **A:** Columbia must consistently rely upon design day demand in the acquisition of its
12 upstream gas supply-related resources and in the design of its own distribution facil-
13 ities required to serve its firm service customers. And perhaps more importantly,
14 design day demand directly measures the gas demand requirements of Columbia's
15 firm service customers which create the need for Columbia to acquire resources,
16 build facilities and incur millions of dollars in fixed costs on an ongoing basis. In my
17 opinion, there is no better way to capture the true cost causative factors of Co-
18 lumbia's operations than to utilize its design peak day requirements within its
19 cost of service study.

20

1 **Q: What is the nature of the firm demand requirements that Columbia must con-**
2 **sider in designing its gas distribution system to deliver under all conditions?**

3 A: Columbia designs its gas distribution system, and has sufficient capacity, to serve the
4 delivery or transportation requirements of all its firm sales and transportation service
5 customers. Therefore, the firm demands of all customers will be treated on an
6 equivalent basis for purposes of cost allocation based on peak demands.

7

8 **Q: Why is use of design day demand closely related to the change in Columbia's**
9 **fixed plant investment over time?**

10 A: The change in its design day demand serves as the primary input into Columbia's
11 ongoing decisions to install distribution system facilities to meet firm customer de-
12 mands for gas delivery service. Gas utilities continually monitor operating pressure
13 to determine when additional capacity must be added to meet design day require-
14 ments on individual pipe segments.

15 Regarding plant investment for meeting growth, the construction cost esti-
16 mates associated with connecting a new customer to Columbia's gas distribution sys-
17 tem are always based upon the capacity level necessary to meet each customer's
18 peak hour demands. An excellent proxy for the peak hour demands used in distri-
19 bution cost estimating is the customer's design day demand.

20

1 **Q: Please explain why the use of design day demand provides more stable cost allo-**
2 **cation results over time.**

3 A: By definition, a gas utility's design day peak is as stable a determinant of planned
4 capacity utilization as you can derive. If it was not a stable demand determinant, the
5 design of a gas utility's system and supply portfolio would tend to vary and make
6 the installation of facilities a much more difficult task. Therefore, use of design day
7 demands provides a more stable basis than any of the other demand allocators avail-
8 able based on either actual peak day demand or the averaging of multiple peak days.

9
10 **Q: How was investment in distribution mains classified and allocated in Columbia's**
11 **cost of service studies?**

12 A: It is widely accepted that distribution mains (Account No. 376) are installed to meet
13 both system peak period load requirements and to connect customers to the gas utili-
14 ty's system. Therefore, to ensure that the rate classes that cause the incurrence of this
15 plant investment or expense are charged with its cost, distribution mains should be
16 allocated to the rate classes in proportion to their peak period load requirements and
17 numbers of customers.

18 There are two cost factors that influence the level of distribution mains fa-
19 cilities installed by a gas utility in expanding its gas distribution system. First,
20 the size of the distribution main (i.e., the diameter of the main) is directly influ-

1 enced by the sum of the peak period gas demands placed on the gas utility's sys-
2 tem by its customers. Secondly, the total installed footage of distribution mains
3 is influenced by the need to expand the distribution system grid to connect new
4 customers to the system. Therefore, to recognize that these two cost factors influ-
5 ence the level of investment in distribution mains, it is appropriate to allocate
6 such investment based on both peak period demands and the number of cus-
7 tomers served by the gas utility.

8
9 **Q: Is the method used to determine a customer component of distribution mains**
10 **a generally accepted technique for identifying customer-related costs?**

11 A: Yes. The two most commonly used methods for determining the customer cost
12 component of distribution mains facilities consist of the following: (1) the zero-
13 intercept approach; and 2) the most commonly installed, minimum-sized unit of
14 plant investment. Under the zero-intercept approach, which is the method utilized
15 in Columbia's cost of service studies, a customer cost component is developed
16 through regression analyses to determine the unit cost associated with a zero inch di-
17 ameter distribution main, where zero inch represents zero capacity. The method re-
18 gresses unit costs associated with the various sized distribution mains installed on
19 the gas utility system against the size (diameter) of the various distribution mains in-
20 stalled. The zero-intercept method seeks to identify that portion of plant represent-

1 ing the smallest size pipe required merely to connect any customer to the gas
2 utility's distribution system, regardless of his peak or annual gas consumption.

3 The most commonly installed minimum-sized unit approach is intended
4 to reflect the engineering considerations associated with installing distribution
5 mains to serve gas customers. That is, the method utilizes actual installed in-
6 vestment units to determine the minimum distribution system rather than a sta-
7 tistical analysis based upon investment characteristics of the entire distribution
8 system. Two of the more commonly accepted literary references relied upon
9 when preparing embedded cost of service studies, (1) Electric Utility Cost Alloca-
10 tion Manual, by John J. Doran et al, National Association of Regulatory Utility
11 Commissioners (NARUC), and (2) Gas Rate Fundamentals, American Gas Asso-
12 ciation, both describe minimum system concepts and methods as an appropriate
13 technique for determining the customer component of utility distribution facili-
14 ties.

15 From an overall regulatory perspective, in its publication entitled, Gas
16 Rate Design Manual, NARUC presents a section which describes the zero-
17 intercept approach as a minimum system method to be used when identifying
18 and quantifying a customer cost component of distribution mains investment.

1 Clearly, the existence and utilization of a customer component of distribution fa-
2 cilities, specifically for distribution mains, is a fully supportable and commonly
3 used approach in the gas industry.

4
5 **Q: If a peak demand methodology and a customer component of distribution**
6 **mains are your preferred methods for the allocation of demand-related costs**
7 **and the classification and allocation of distribution mains, why have you also**
8 **presented a peak and average cost of service study in this proceeding?**

9 **A:** By performing cost of service studies under various cost allocation methodolo-
10 gies, the boundaries of cost responsibility may be identified. The results can
11 then be used as a tool to guide Columbia's revenue allocation and rate design.

12 Given adequate time and resources, each individual investment and ex-
13 pense could be analyzed to determine how it is used and what created the need
14 for the investments and operating expenses, and classified accordingly. Such a
15 detailed cost classification study would, perhaps, be more accurate, but very
16 costly to perform. However, the results of such a detailed and extensive cost
17 study (assuming that data is available to accomplish it) may not be any more
18 useful for revenue allocation and rate design than the cost of service studies filed
19 in this proceeding, particularly when the cost analyst considers: (1) the need to
20 ameliorate customer impacts; (2) the limitations of cost tracking of rates de-

1 signed for a broad class of customers; and (3) the time and financial constraints
2 in preparing a rate filing. The use of more than one cost allocation methodology
3 attempts to recognize the level of judgment inherent in performing cost of ser-
4 vice studies and provides this Commission with a reasonable and useable range
5 of results.

6 Additionally, this Commission appears to prefer having multiple cost
7 studies available for its review and consideration, and Columbia has recognized
8 this preference by its filing of multiple cost of service studies in Case Nos. 2009-
9 00141, 2007-00008, 2002-00145, and 94-179.

10 In view of these considerations, and to minimize the potential controversy
11 associated with selecting particular cost allocation methods, I have decided to
12 use two common demand cost allocation methods (the design day method and
13 the peak and average method) to determine a range of rate of return values for
14 purposes of evaluating class cost responsibility.

15
16 **Q: Please describe the special studies you conducted for purposes of allocating**
17 **other distribution plant investment.**

18 **A:** Regarding Columbia's major plant accounts, a combination of direct assignments
19 and weighting factors were developed to allocate the following plant accounts: Ser-
20 vices - Account No. 380, Meters - Account No. 381, House Regulators – Account No.

1 383, and Industrial Measuring & Regulating Station Equipment - Account No. 385.
2 In particular, the weighting factors reflect any differences in the unit costs that par-
3 ticular customer groups cause Columbia to incur. For example, the average installed
4 cost of a meter to serve a residential service customer was approximately \$156 com-
5 pared to the average installed cost of a meter to serve an DS/IS customer of approxi-
6 mately \$1,992. In addition, the cost of a service line which could serve a residential
7 customer costs less, on a per service basis, than the cost of a service line to serve an
8 industrial service customer.

9
10 **Q: Please describe the method used to allocate reserve for depreciation and depreci-**
11 **ation expenses?**

12 **A:** These items were allocated on the same basis as their associated plant accounts.

13
14 **Q: How were distribution-related operation and maintenance expenses allocated in**
15 **Columbia's cost of service studies?**

16 **A:** In general, these expenses were allocated on the basis of the cost allocation methods
17 used for Columbia's corresponding plant accounts. A utility's operation and
18 maintenance expenses generally are considered to support the utility's correspond-
19 ing plant-in-service accounts. That is, the existence of the particular plant facilities
20 necessitates the incurrence of cost (i.e., expenses) by the utility to operate and main-

1 tain those facilities. As a result, the allocation basis used to allocate a particular plant
2 account will be the same basis as used to allocate the corresponding expense account.
3 For example, Maintenance of Services - Account No. 892, is allocated on the same ba-
4 sis as its investment in Services - Account No. 380. With Columbia's detailed anal-
5 yses supporting its assignment of plant in service components, where feasible, it
6 was deemed appropriate to rely upon those results in allocating related expenses in
7 view of the overall conceptual acceptability of such an approach.

8
9 **Q: How were Columbia's storage-related costs allocated in its cost of service stud-**
10 **ies?**

11 A: Columbia's cost of gas stored underground was allocated to its sales service and
12 small volume transportation ("CHOICE") customers based on a winter season allo-
13 cation factor for each class derived using the gas requirements during the months of
14 November through March in excess of the average monthly gas requirements for the
15 months of April through October.

16
17 **Q: How were administrative and general expenses allocated in Columbia's cost of**
18 **service studies?**

19 A: Columbia's cost of service studies allocated these expenses on a specific account-by-
20 account basis rather than on an aggregate basis. Specifically, administrative and

1 general expenses of a utility typically pertain to the following expense categories: (1)
2 labor; (2) plant or rate base; and (3) O&M expenses. In Columbia's cost of service
3 study, each of its administrative and general accounts was related to one or more of
4 these categories. These categories were then used as a basis to establish an appropri-
5 ate allocation factor for each account. The allocation factors chosen were broad-
6 based to specifically recognize the Columbia-wide nature of administrative and gen-
7 eral expenses.

8 In particular, labor and supplies expenses (Account Nos. 920 and 921) and
9 employee pensions and benefits (Account No. 926) were allocated using a labor-
10 related allocation factor derived based on all labor costs incurred by Columbia.
11 Similarly, the plant and O&M allocation factors discussed above were derived
12 based on Columbia's total plant investment and total O&M expenses, respectively.

13 Outside services (Account No. 923) include support activities provided to Co-
14 lumbia directly by outside service providers and its corporate affiliates. These activi-
15 ties relate to various general business functions that support Columbia's gas utility
16 operations. Due to the general nature of these costs and their corporate-wide ap-
17 plicability, these costs were allocated to Columbia's rate classes using a labor-based
18 allocation factor reflecting labor-related costs across all of Columbia's cost accounts.

19

1 **Q: How were taxes other than income taxes allocated in Columbia's cost of service**
2 **studies?**

3 A: Columbia's cost of service studies allocated these expenses in a manner to reflect the
4 specific cost causative factors associated with its particular tax expense categories.
5 Specifically, these taxes can be cost classified on the basis of the tax assessment meth-
6 od established for each tax category (i.e., property and payroll). As a result, taxes
7 other than income taxes of a utility typically can be grouped into the following cate-
8 gories: (1) plant; (2) labor; and (3) gas supply-related. In the cost of service study,
9 each of Columbia's taxes other than income taxes accounts was related to one of
10 the above stated categories. These categories were then used as a basis to establish
11 an appropriate allocation factor for each tax account.

12

13 **Q: How were income taxes allocated in Columbia's cost of service studies?**

14 A: Income Taxes were directly calculated for each rate class based on its income before
15 federal and state income taxes, at Columbia's historical effective rate based on net
16 income at present rates. This approach made certain that the income tax assigned
17 to each rate class reflected the proper weighting of class revenues, previously allo-
18 cated expenses and the various adjustments made Columbia for tax computation
19 purposes. The component of income tax expenses based on the tax deferral created by

1 investments in plant was allocated to each customer class based on the class' allocation
2 of Gross Plant.

3
4 **Q: Please discuss the results of Columbia's cost of service studies.**

5 **A:** Referring to Schedule 1, the following cost of service study results at present rates
6 for Columbia's forecasted test period are indicated:

- 7 1. The GS Res. class exhibits a below average and negative rate of return
8 under the Design Day Method cost study and a below average rate of
9 return under the Peak & Average Method cost study.
- 10 2. The GS Other class exhibits an above average rate of return under both
11 cost studies.
- 12 3. The IUS class exhibits a below average and negative rate of return un-
13 der both cost studies.
- 14 4. The DS-ML/SC class exhibits a greatly above average rate of return
15 under both cost studies.
- 16 5. The DS/IS class exhibits a greatly above average rate of return under
17 the Design Day Method cost study and a slightly above average rate of
18 return under the Peak & Average Method cost study.

1 **Q: How can cost of service study results such as these provide guidelines for rate**
2 **design?**

3 A: Results of a cost of service study provide cost guidelines for use in evaluating class
4 revenue levels and class rate structures. With regard to rate class revenue levels, the
5 rate of return results show that certain rate classes are being charged rates that re-
6 cover less than their indicated costs of service. Obviously, because this condition ex-
7 ists, rates for other rate classes provide for recovery of more than the indicated costs
8 of serving these other rate classes. By adjusting rates in accordance with the cost
9 study, rate class revenue levels can be brought closer in line with the indicated costs
10 of service, resulting in movement of rate class rates of return toward the system av-
11 erage rate of return and resulting in rates that are more in line with the cost of
12 providing service.

13 Concerning cost justification of rates within each rate class, the classified
14 costs, as allocated to each class of service in the cost study, provide cost infor-
15 mation that can be of assistance in determining the need for changes in the relative
16 levels of demand (if they exist), customer and commodity rate block charges.

17

18 **Q: How were the unit cost analyses presented in Schedules 2 and 3 prepared?**

19 A: Black & Veatch's Cost of Service Model compiles the functionalized, classified and
20 allocated expenses and plant-related data for each class of service. The system av-

1 erage rate of return is applied to the allocated rate base to determine the required
2 net income. This is then grossed up to account for the income tax related revenue
3 responsibilities. The sum of the expense related revenue requirement and the rate
4 base related revenue requirement yields the total revenue requirement for each
5 component of cost at the system average rate of return. The computer model makes
6 this calculation for each of the various cost components (i.e., the customer, demand
7 and commodity portions of the supply, storage, and distribution functional catego-
8 ries). The functionally classified costs are unitized by dividing the total costs by the
9 appropriate number of billing units. Customer-related costs are divided by the
10 number of bills, demand-related costs are divided by the contribution to peak de-
11 mand and commodity-related costs are divided by the number of Mcf delivered to
12 sales service and CHOICE customers.

13
14 **Q: Can these unit cost analyses results be used for rate design?**

15 **A:** Yes, if three part rates (i.e., customer, demand and commodity) were set at the
16 unit cost levels, Columbia's total revenue requirement based on its pro-forma
17 test year would be recovered (assuming customer counts, gas deliveries and oth-
18 er billing determinants were as projected). The unit cost analyses also provide
19 valuable cost information for the design of portions of the tariff. One of the most

1 obvious applications is the use of cost information for establishing cost-based
2 monthly customer charges.

3 It should be noted, however, that the results produced by a cost of service
4 study are not always relevant to all classes of service. In particular, this applies to Co-
5 lumbia's competitively-situated customers, where rates are based on value of service
6 concepts and competitive considerations. For these customers, the value of gas de-
7 livery service to the customer relative to available alternatives, as captured in class
8 revenues, has much more influence on the relative profitability (i.e., rate of return) of
9 that class than cost causation does, as measured by a gas utility's cost of service
10 study. This view is shared by NARUC in its Gas Rate Design Manual where it states
11 that, "Setting rates based on value of service bears little relationship to setting
12 them based on cost of service. When using value of service principles, we normally
13 look not to the cost of the utility providing the service, but rather to the cost of alterna-
14 tives available to the customer." Therefore, the guidelines I discussed above are
15 most useful when evaluating the costs to serve customers in the Company's GS Res.,
16 GS Other, and IUS rate classes and less useful when evaluating its DS-ML/SC and
17 DS/IS rate classes which include a relatively large portion of Columbia's competitively-
18 situated customers.

19

1 **Q: Have you prepared a cost analysis which supports the monthly Customer**
2 **Charges for all of Columbia's rate schedules?**

3 **A:** Yes. Schedules 2 and 3, page 13 and pages 110-121 present the components of
4 the customer-classified costs for each of Columbia's customer classes contained
5 in its cost of service studies.

6

7 **Proposed Class Revenues**

8 **Q: Please describe the approach generally followed to allocate the Company's**
9 **proposed revenue increase of \$16,595,510 to its various rate classes.**

10 **A:** As described earlier, the apportionment of revenues among rate classes consists of
11 deriving a reasonable balance between various criteria or guidelines that relate to
12 the design of utility rates. The various criteria that were considered in the process
13 included: (1) cost of service; (2) class contribution to present revenue levels; and (3)
14 customer impact considerations. These criteria were evaluated for each of the Com-
15 pany's rate classes. Based on this evaluation, adjustments to the present revenue lev-
16 els in certain rate classes were made so that the rates proposed by Columbia moved
17 class revenues closer to the costs of serving those classes.

18

19 **Q: Did you consider various class revenue options in conjunction with your evaluation**
20 **and determination of Columbia's interclass revenue proposal?**

1 A: Yes. Using Columbia's proposed revenue increase, and the results of its cost of ser-
2 vice studies, I evaluated various options for the assignment of that increase among
3 its rate classes and, in conjunction with Company personnel and management, ul-
4 timately decided upon one of those options as the preferred resolution of the inter-
5 class revenue issue. It should be noted that present base revenues from General
6 Service Residential customers (67%) and General Service Commercial and Industri-
7 al customers (26%) represents approximately 93% of Columbia's total base reve-
8 nues. Out of necessity, then, the majority of Columbia's proposed revenue increase
9 must be recovered from these two rate classes.

10 The first and benchmark option that I evaluated under Columbia's pro-
11 posed total revenue level was to adjust the revenue level for each rate class so
12 that the relative rate of return on net rate base for each class was equal to 1.00 as
13 measured by a combination of the results of Columbia's two cost of service stud-
14 ies. Attachment RAF-2 provides the underlying computations for this option. It
15 indicated that revenue increases were warranted for Columbia's GS-Res., GS-
16 Other, and IUS rate classes, and that decreases were warranted for its DS-ML/SC
17 and DS/IS rate classes. As a matter of judgment, I decided that this fully cost-
18 based option was not the preferred solution to the interclass revenue issue. It
19 should be pointed out, however, that those results represented an important

1 guide for purposes of evaluating subsequent rate design options from a cost of
2 service perspective.

3 The second option I considered was assigning the increase in revenues to
4 Columbia's rate classes based on an equal percentage basis of its current non-gas
5 base revenues. By definition, this option resulted in each rate class receiving an in-
6 crease in revenues. However, when this option was evaluated against the cost of
7 service study results (as measured by changes in the rate of return on net rate base
8 for each rate class); there was only modest movement towards cost for the majority
9 of Columbia's rate classes (i.e., the resulting rates of return only slightly converged
10 to unity or 1.00). In addition, it is important to recognize that because Columbia's
11 flexibly-priced customers are included in the DS-ML/SC and DS/IS rate classes, any
12 increase in class revenues assigned to these rate classes could not be recovered from
13 such customers. While this option also was not the preferred solution to the inter-
14 class revenue issue, together with the fully cost-based option, it defined a range of
15 results that provided me with further guidance to develop Columbia's class reve-
16 nue proposal.

17
18 **Q: What was the next step in the process?**

19 **A:** After further discussions with Columbia, I concluded that the appropriate inter-
20 class revenue proposal would be one that assigned a revenue increase to each of

1 its rate classes except for the DS-ML/SC rate class in which I maintained the pre-
2 sent level of revenues (i.e., no revenue increase). This rate class exhibited a rate
3 of return on net rate base materially above 1.00 at present rates as measured in
4 Columbia's two combined cost of service studies. In addition, most of the cus-
5 tomers in these rate classes are currently flexibly-priced or have competitive op-
6 tions that make it impossible to recover additional distribution revenues. Co-
7 lumbia's remaining rate classes received increases in revenues that were general-
8 ly in proportion to their cost-based revenue requirements at proposed revenue
9 levels (as computed in Columbia's cost of service studies), adjusted for a maxi-
10 mum increase in non-gas base revenues to any one rate class of approximately
11 1.14 times the overall increase in Columbia's non-gas base revenues. This ap-
12 proach resulted in reasonable movement of the class rates of return on net rate
13 base towards unity or 1.00. That result is reflected on Schedule 1, wherein the
14 rates of return on net rate base are shown to converge towards unity or 1.00
15 compared to the same measure calculated under present rates. In addition, the
16 amounts of the existing rate subsidies among Columbia's classes were reduced
17 for those classes that received increases in revenues. From a class cost of service
18 standpoint, this type of class movement, and reduction in class rate subsidies, is
19 desirable.

20

1 **Q: Has Columbia prepared a comparison of its present and proposed revenues by**
2 **rate class?**

3 A: Yes. Schedule M 2.1 presents a comparison of present and proposed revenues for
4 each of Columbia's rate classes and is sponsored by Columbia witness Notestone.

5

6 **Proposed Rate Design**

7 **Q: Please summarize the rate design changes Columbia has proposed in this pro-**
8 **ceeding.**

9 A: Columbia has proposed the following rate design changes to its current rate sched-
10 ules:

- 11 • The establishment and implementation of a RNA mechanism to address
12 certain of the key business challenges faced by Columbia that negatively
13 impact its ability to achieve the level of non-gas base revenues approved
14 by the Commission in its past rate cases.
- 15 • Adjustments to Columbia's monthly Customer Charges (for most rate
16 schedules with proposed revenue increases) toward the indicated cus-
17 tomer costs of service by recovering a larger portion of the proposed in-
18 creases in non-gas base revenues by rate class through these fixed charg-
19 es.

- 1 • Adjustments to Columbia’s Delivery Charges (for rate schedules with
2 proposed revenue increases) to recover the remaining non-gas revenue
3 requirement proposed for these rate schedules.

4 Attachment RAF-3 presents the derivation of Columbia’s proposed rates for each of
5 its rate classes. I will discuss the specific rate design changes and supporting ra-
6 tionale for each of Columbia’s rate classes later in my testimony. The proposed
7 changes to Columbia’s Rates, Rules and Regulations for Furnishing Natural Gas,
8 and the associated Rate Schedules, are presented by Columbia witness Cooper.

9
10 **Q: Can you please generally describe Columbia’s current gas rates?**

11 **A:** Yes. Columbia’s current GSR base rate for its residential customers consists of a
12 monthly Customer Charge and a volumetric Delivery Charge for distribution
13 service. The Delivery Charge is assessed to customers on a per Mcf basis. The
14 GSO base rate for commercial and industrial customers consists of a monthly
15 Customer Charge and declining block, volumetric Delivery Charges. Columbia’s
16 Delivery Charges are assessed on a per Mcf basis. The monthly Customer
17 Charges and volumetric Delivery Charges recover Columbia’s delivery service
18 costs, including the costs that are incurred as a function of the number of cus-
19 tomers and the design day demands that are served from its gas distribution sys-
20 tem.

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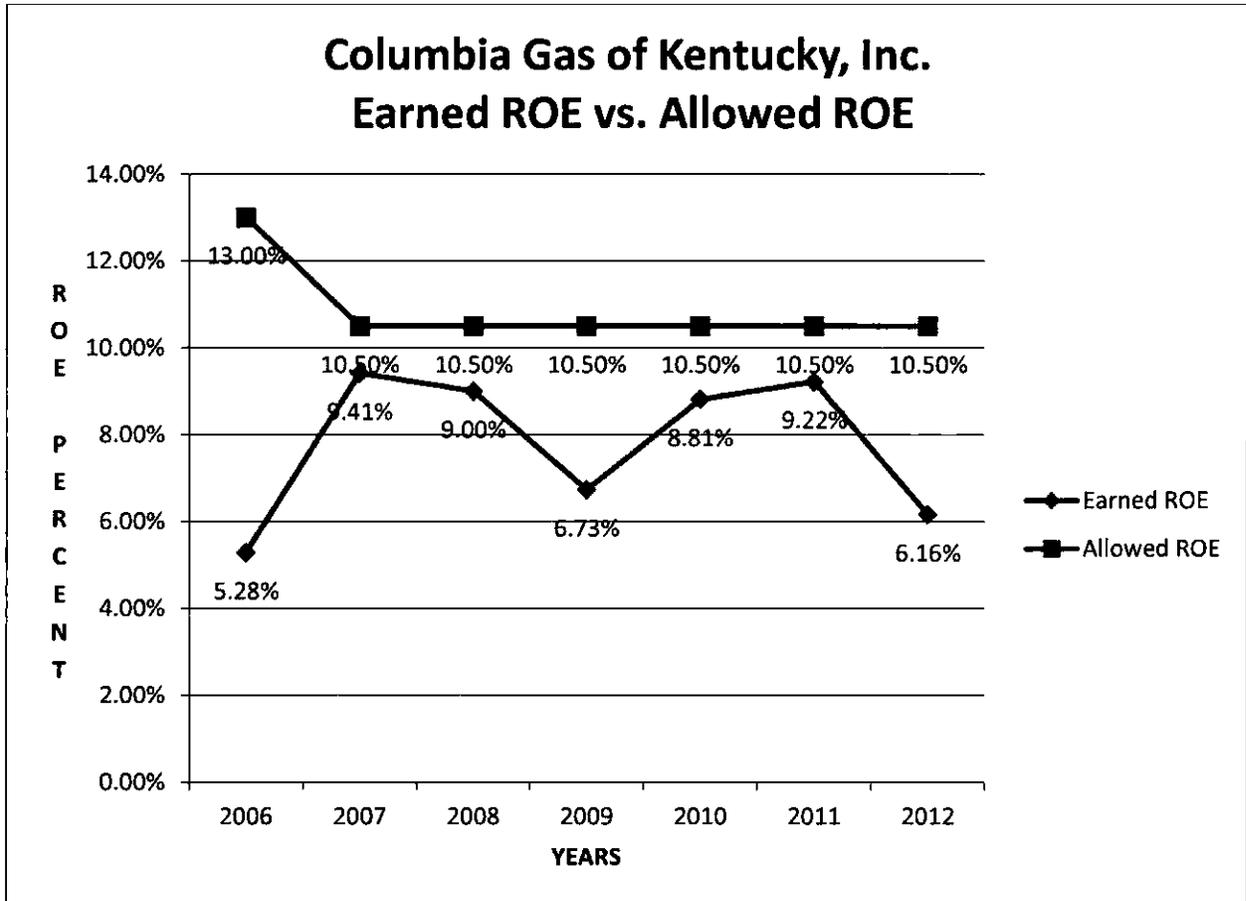
Q: Does Columbia warrant changes to its current ratemaking approach to promote economic efficiency?

A: Yes. Columbia’s current volumetric rate design is not preferred, in my opinion, because it does an inadequate job of aligning the base revenue recovered by Columbia with the costs incurred to provide gas distribution service. As a result of this misalignment, the current rate design works against the goal of ensuring that Columbia is provided a reasonable opportunity to recover its costs including a return of, and on, the capital that has been invested by Columbia in the property, plant, and equipment that is used and useful in providing gas distribution service. Therefore, it has been extremely difficult in the past for Columbia to earn its allowed rate of return on equity.

Chart 1 below illustrates the inability of Columbia to earn its allowed rate of return on equity even in years when rate increases were approved by the Commission. Once revenues are authorized as part of the ratemaking process and recovery is attempted through a volumetric rate design, the volumetric rate design will almost certainly produce too much or too little revenue to match the utility’s fixed costs of providing gas distribution service. In addition, the costs of adding new customers typically exceed by a significant amount the historical level of costs included in base rates to serve customers. As a result, these circum-

stances faced by Columbia make it very unlikely that it can earn the allowed rate of return on equity in a future period because of revenue erosion and rising costs, which are both beyond Columbia's control.

Chart 1



To understand the difficulty faced by Columbia, it should be noted that over the period of 2003-2011, its total non-gas portion of O&M expenses has increased at a Compound Annual Growth Rate ("CAGR") of 2.3 percent, which is less than the impact of annual inflation, as measured by the Producer Price Index for gas distribution companies, over the same time period. Although there are

1 other factors that can cause this kind of desirable result, the ability of Columbia's
2 management to effectively control costs over that same time period has certainly
3 contributed to the favorable level of these expenses.

4 Despite this outcome, Columbia has been unable to earn its allowed rate
5 of return. This strongly suggests that there is a need to incorporate different
6 ratemaking and regulatory approaches to provide Columbia with a reasonable
7 opportunity to actually earn its allowed rate of return on equity in future years.
8 Failure to provide Columbia with a rate design under which a reasonable oppor-
9 tunity for cost recovery is realized also causes inefficiencies relative to the re-
10 moval of disincentives for energy conservation, long-term capital investment,
11 and efficient access to the capital markets.

12 As explained in more detail below, the combination of changing Colum-
13 bia's rate design and implementing its proposed RNA mechanism is critical to
14 the long-term provision of efficient, reliable and cost-effective gas distribution
15 service. The various riders approved by the Commission, such as Columbia's
16 Weather Normalization Adjustment (WNA) Clause¹ and its Accelerated Main
17 Replacement Program Rider (AMRP) also are important parts of the ratemaking
18 solution to addressing the issue of providing Columbia with a reasonable oppor-
19 tunity to earn its allowed rate of return. By themselves, however, these other

¹ Columbia's WNA Clause has been in operation since 1996.

1 rate adjustments do not accomplish the goal of providing Columbia with a rea-
2 sonable opportunity to earn its allowed rate of return, even in the period imme-
3 diately following the completion of a rate case. The proposed implementation of
4 its RNA mechanism and further increases in the recovery of fixed costs through
5 its monthly customer charges is a necessary condition for addressing this critical
6 business challenge faced by Columbia.

7
8 **Q: In recent times, what portion of Columbia's fixed costs has been recovered**
9 **through its current volumetric delivery charges?**

10 **A:** Since Columbia's last rate case in 2009, approximately 55 to 60 percent of its cur-
11 rent non-gas base revenue has been recovered annually through its volumetric
12 delivery charges. In my general industry experience, this amount is above aver-
13 age compared to the level of fixed costs recovered through volumetric charges by
14 other gas distribution utilities.

15
16 **Q: What is the nature of gas distribution costs recovered in a utility's base rates?**

17 **A:** The gas distribution costs of a gas utility are fixed in nature and do not vary with
18 throughput volume. A gas utility designs and installs its gas distribution system
19 in a manner that is capable of meeting its customers' design day requirements at
20 the time each customer is connected to the utility's gas distribution system. Plac-

1 ing these facilities in service permits the gas utility to serve the changes in load
2 that occur over time due to extreme weather (i.e., design day peak load condi-
3 tions) or economic conditions. Once the facilities are installed to serve custom-
4 ers, the costs associated with these facilities are by their nature fixed and do not
5 vary as a function of the volume of gas consumed by customers.

6
7 **Q: What are the business challenges of being able to provide a gas utility with a**
8 **reasonable opportunity to recover these types of fixed gas delivery service**
9 **costs through a current rate design that relies heavily upon a volumetric rate**
10 **component?**

11 **A:** Essentially, the challenges fall into two broad categories and a third related cate-
12 gory. First, there are challenges that relate to economically efficient price signals.
13 Second, there are challenges that relate to the failure to provide a gas utility with
14 a reasonable opportunity to collect its authorized level of revenue. Third, the
15 challenges that fall into the first two categories are made worse in the context of
16 other policy objectives that promote cost-effective energy conservation to ad-
17 dress resource constraints, obtain more efficient use of capital, and to help man-
18 age price level and volatility risks.

1 **Q: Please describe the failure to provide economically efficient price signals to a**
2 **gas utility's customers.**

3 A: When fixed costs are recovered volumetrically, customers who conserve "save
4 costs" (through reduced rate revenues) that the utility does not save. This causes
5 more frequent rate cases and from an economic perspective wastes resources.
6 An economically efficient price signal matches the reduction in cost for the utility
7 with the reduction in cost for the consumer. In the case of Columbia, the cost re-
8 duction from energy conservation is seen in lower gas commodity-related costs.
9 Any customer savings in excess of the cost of gas overstates the value of conser-
10 vation and results in both excess investments by the customer and cross subsi-
11 dies among customers.

12
13 **Q: Please describe the failure to provide the gas utility with a reasonable oppor-**
14 **tunity to collect its approved level of revenue.**

15 A: A fundamental tenet of rate regulation provides that rates create a reasonable
16 opportunity for the utility to earn its allowed rate of return. This regulatory prin-
17 ciple has its foundations in a Missouri case before the U. S. Supreme Court where
18 Justice Brandeis concluded that a utility is permitted an *opportunity to earn the cost*
19 *of service* including a return of and on the assets devoted to public service.² (Em-

² Missouri *ex rel.* Southwestern Bell Tel. Co. v. Public Service Commission, 262 U. S. 276, 290-291 (1923).

1 phasis added). This regulatory principle is well accepted and has a long history
2 of application.

3 The allowed return together with operating and maintenance expenses
4 (excluding gas costs), depreciation expenses, and taxes for a test year constitutes
5 the utility's revenue requirements for delivery service. For gas delivery service,
6 none of these costs varies with the volume of gas consumed by customers. This
7 fact is recognized by regulatory bodies because they do not weather normalize
8 any of these costs as would be appropriate if the costs varied with the volume of
9 gas consumed.

10 The recovery of revenues occurs in a prospective period, the first year re-
11 ferred to as the Rate Effective Period. The dollars that are actually available for
12 the earned return in the Rate Effective Period equal revenue minus all of the
13 costs incurred in that same year, not the level of costs included in the test year
14 and used for ratemaking purposes to establish the revenue requirement. Thus, if
15 rates do not provide a reasonable opportunity of producing the allowed revenue
16 because of changing use patterns, even though costs equal test year costs, the
17 opportunity to earn the allowed return disappears.

18 Even if the annual revenue obtained in the Rate Effective Period coinci-
19 dently matches the authorized revenue, a volumetric rate design still poorly

1 aligns the flow of revenue a natural gas distribution company receives with the
2 way that costs are incurred to provide its public utility service. Looking at this
3 from a customer's perspective, the volumetric rate design tends to also swing
4 monthly base rate bills up or down without regard to the fixed nature of the costs
5 that are being incurred to provide base rate service. Thus, a volumetric base rate
6 falsely suggests that a customer that reduces consumption will somehow pro-
7 duce a corresponding effect on the utility's costs of providing gas delivery ser-
8 vice.

9 The fundamental point is that sales volume variation and changing num-
10 bers of customers from the level assumed for the test year results in revenue and
11 an actual earned return variation, either higher or lower than the amount speci-
12 fied for ratemaking purposes. Actual earned return over time does not equal the
13 allowed return even though earnings vary from year to year under a variety of
14 circumstances including declining use per customer, conservation, price elastic-
15 ity responses, asymmetric costs, and other relevant factors. Nevertheless, volu-
16 metric recovery of fixed costs fails to provide a reasonable basis for cost recovery
17 as well as a reasonable opportunity to earn the allowed rate of return without an
18 appropriate adjustment to reflect the changing level of billing determinants on a
19 near real time basis.

1 The solution to this fundamental inability to even have an opportunity to
2 earn the allowed return is to permit the gas utility to “break the link” between
3 revenues and volumes using a ratemaking mechanism, such as the RNA mecha-
4 nism proposed by Columbia. Its proposed rate mechanism provides that type of
5 periodic adjustment that can satisfy the objective of providing a reasonable op-
6 portunity to earn the allowed return when properly structured. I will describe
7 the proposed RNA mechanism below in detail and demonstrate how it works in
8 conjunction with both Columbia’s base rates and its WNA Clause to provide a
9 more reasonable opportunity to recover costs with changes in gas usage, while at
10 the same time protecting the customers from paying excess revenue in the event
11 that gas usage patterns would otherwise increase revenues.

12
13 **Q: What business challenges have most influenced the decisions by gas distribu-**
14 **tion utilities to propose revenue decoupling mechanisms?**

15 **A:** The business challenges that have most influenced the decisions by gas distribu-
16 tion utilities to propose revenue decoupling mechanisms have included weather
17 variability and warming temperatures, the ongoing energy efficiency and con-
18 servation efforts of their customers, and the resulting decline in average use per
19 customer. Based on my discussions with Columbia staff, I understand that each

1 of these factors, other than most weather variability³, has impacted Columbia's
2 financial performance and its customers' bills. The general impacts of these phe-
3 nomena on Columbia are further described by Columbia witness Miller.

4
5 **Q: How would you describe Columbia's historical gas usage experience for its**
6 **residential customers?**

7 **A:** As discussed by Columbia witness Gresham, Columbia has experienced substantial
8 declines in use per customer within its residential class. Weather normalized use
9 per customer for Columbia's residential customers has fallen 31% since 1993 and
10 17% over the last 10 years. This equates to a reduction in customer usage of ap-
11 proximately 1.9% per year for the past 10 years, and 1.2% in the last 5 years, which
12 is not unlike other gas customers throughout the U.S., caused primarily by in-
13 creased efficiency of gas appliances (especially space heating equipment), reduced
14 appliance saturation in homes with natural gas, and tighter, more energy efficient
15 homes. Attachment RAF-4 demonstrates that over the last ten (10) years, the aver-
16 age annual use per customer has declined significantly in Columbia's residential
17 service class.

18

³ Weather variability during the months of December through April is addressed through Columbia's currently-effective WNA Clause. However, this does not represent the Company's total weather variability because it excludes other months with Heating Degree-Days (HDDs).

1 **Q: Against what reference point should Columbia’s decline in use per customer**
2 **be reviewed?**

3 A: The reference point should be the use per customer level established in each of
4 Columbia’s previous base rate cases. Referring to Attachment RAF-4, the annual
5 “baseline” use per customer for the Residential class established in Columbia’s
6 last base rate cases to design Columbia’s base rates were as follows:

7 **Table 1 – Residential Use Per Customer – Past Rate Cases**

Case No.	From	To	Usage per Customer
94-179	January 1, 2003	March 1, 2003	98.2 Mcf
2002-00145	March 1, 2003	September 1, 2007	84.4 Mcf
2007-00008	September 1, 2007	October 27, 2009	69.2 Mcf
2009-00141	October 27, 2009	December 31, 2012	70.8 Mcf

8

9 You can readily see that over the succeeding years after a rate case was complet-
10 ed, Columbia never experienced a gas sales level equal to the “baseline” use per
11 customer amount.

12

13 **Q: What conclusion do you reach from this gas usage data?**

14 A: Columbia’s “baseline” use per customer level established in its previous rate cas-
15 es for its Residential class has not been representative of the actual use per cus-

1 tomers it experienced in subsequent years. To the extent the “baseline” use per
2 customer level is not representative of Columbia’s expected future trends, its
3 base rates will not properly recover the fixed costs incurred to provide its cus-
4 tomers with gas distribution service.

5
6 **Q: Have you examined how the non-gas base revenues collected by Columbia**
7 **have varied historically?**

8 A: Yes. Attachment RAF-5 presents the non-gas base revenue impact experienced
9 by Columbia in its Residential rate class due to fluctuations in gas volumes
10 caused by declining use per customer. Over the last ten (10) years, Columbia in-
11 curred non-gas base revenue losses in each of those years with the exception of
12 2008 and 2009. The total non-gas base revenue losses from Columbia’s volumet-
13 ric delivery charges during that period amounted to almost \$10.6 million, or ap-
14 proximately \$1.1 million per year. As a point of reference, Columbia’s total ap-
15 proved non-gas base revenue from its Delivery Charge for the Residential rate
16 class in its last rate case was approximately \$16.5 million.

17
18 **Q: Is Columbia’s above-described experience unusual in the gas distribution in-**
19 **dustry?**

1 A: No. This type of under-recovery of fixed costs is not unique to Columbia. Under-
2 recovery has been quite commonplace in the gas distribution segment of the en-
3 ergy industry, which has prompted the types of ratemaking changes I will dis-
4 cuss later in my testimony.

5
6 **Q: Is this the first time that Columbia has attempted to address these types of**
7 **business challenges through changes in its ratemaking approach?**

8 A: No. In its past rate cases, Columbia proposed to increase its monthly Customer
9 Charges so that they would more closely reflect the fixed customer-related costs
10 it incurs to provide gas delivery service. However, the continued reliance on the
11 ratemaking principle of gradualism by the Commission and other stakeholders
12 has moderated the degree of increase in these fixed charges from the levels that
13 were sought by Columbia.

14 In its 2009 rate case, Columbia proposed a Straight Fixed-Variable ("SFV")
15 rate design for its Residential rate classes to address the above-described busi-
16 ness challenges. Columbia also proposed a two-year phase-in for its SFV rate de-
17 sign proposal so the then current monthly Customer Charges within the Residen-
18 tial rate classes would gradually be increased to the full cost-based level. It is my
19 belief that this ratemaking method was not acceptable to the parties in that pro-
20 ceeding.

1 With these continuing efforts as a backdrop, Columbia made the decision
2 in this filing to propose its RNA mechanism as a viable alternative to the rate-
3 making approaches it has considered and proposed in the past, and as an im-
4 portant step towards addressing the business challenges faced by Columbia.

5
6 **Q: Can you please compare and contrast Columbia’s RNA mechanism proposal**
7 **with other ratemaking alternatives such as SFV rate design and rate stabiliza-**
8 **tion mechanisms?**

9 **A:** Yes. While SFV rate design is a form of revenue decoupling, its structure is very
10 different from Columbia’s proposed RNA mechanism. In simple terms, a SFV
11 rate design adjusts the gas utility’s underlying rate structure by increasing its
12 monthly customer charges to a full cost-based level and eliminating its volumet-
13 ric delivery charges. Under this ratemaking approach, the gas utility’s total cost
14 of delivery service is recovered through the revenues collected under its monthly
15 customer charges. In contrast, a revenue decoupling mechanism does not
16 change the gas utility’s underlying rate structure, but instead, provides for peri-
17 odic rate adjustments to enable the gas utility to recover the level of base reve-
18 nues that was approved in its last rate case by the regulator.

19 Under a rate stabilization mechanism, which also is different structurally
20 from revenue decoupling, the gas utility has the ability to adjust its rates each

1 year to reflect changes to a wide range of cost of service elements, including rev-
2 enues, expenses, rate of return, and level of gas volumes. In other words, a rate
3 stabilization mechanism affects both the revenue and cost side of a gas utility's
4 revenue requirement equation. In contrast, a revenue decoupling mechanism is
5 only able to address the revenue side of the equation, so that a gas utility's op-
6 portunity to earn its allowed rate of return continues to be directly affected by its
7 ability to effectively manage the total costs of operating its gas distribution sys-
8 tem on a going forward basis.

9
10 **Q: How will the RNA mechanism proposed by Columbia address the decline in**
11 **customer usage?**

12 **A:** Columbia's proposed RNA mechanism represents the required fundamental
13 change to the utility ratemaking process to recognize that a utility such as Co-
14 lumbia has difficulty in establishing a reasonable level of volumes in a rate case
15 that can accurately represent its actual volumes in future periods. As a conse-
16 quence of this existing process, the volumetric delivery charges that Columbia
17 would derive in its rate case, and that the Commission would approve, are un-
18 likely to reflect the level of base rates required in future periods to fully recover
19 its approved level of fixed operating costs.

20

1 **Q: In what other manner will the proposed RNA mechanism impact Columbia?**

2 A: The proposed RNA mechanism will align the interests of Columbia with the in-
3 terests of its customers, policymakers, conservation advocates, and others with
4 respect to energy conservation and efficiency programs for Columbia's custom-
5 ers. Columbia's proposed RNA mechanism will address the financial challenges
6 caused by its traditional rate design, its customers will have greater opportuni-
7 ties to lower their gas bills through the energy efficiency and conservation pro-
8 grams offered by Columbia, and policy considerations related to climate change
9 and related environmental issues will be recognized as customers use less ener-
10 gy. It will place Columbia in a stronger position to consider various energy con-
11 servation and efficiency programs in the future to help offset the volatility and
12 unpredictability of natural gas prices because it will no longer be placed in a fi-
13 nancially disadvantageous position caused by declines in use per customer.

14 The appropriateness of this type of ratemaking solution was recognized
15 by the Oregon Public Utility Commission ("OPUC") in its approval in 2002 of a
16 revenue decoupling mechanism for Northwest Natural Gas Company ("NW
17 Natural"). There, the OPUC affirmed the severance of the connection between
18 profits and sales and acknowledged the conflict between the motivation to sell
19 energy and the motivation to promote reduction in energy consumption. From

1 that time, many other utility regulators have followed the lead of Oregon in ap-
2 proving similar ratemaking mechanisms for other gas utilities.

3
4 **Q: Why is it important to “break the link” between Columbia’s revenues and**
5 **sales to achieve enhanced energy efficiency and conservation goals?**

6 **A:** Breaking this link is important because it eliminates Columbia’s “Throughput
7 Incentive” that is inherent in the way its gas rates have been historically de-
8 signed. The “Throughput Incentive” financially motivates a utility such as Co-
9 lumbia to increase deliveries of natural gas and to maximize the “throughput” of
10 natural gas across its utility system. Under the traditional utility ratemaking
11 structure, a utility is financially motivated to increase its deliveries in a future pe-
12 riod because its rates are designed to recover most fixed costs on a volumetric
13 basis – causing the utility’s revenues to increase as its sales increase. Under this
14 ratemaking approach, an increase in the recovery of fixed costs will occur when
15 sales are higher. Conversely, a decrease in the recovery of fixed costs will occur
16 when sales are lower. This situation creates a natural disincentive for utilities to
17 promote conservation or energy efficiency initiatives because such actions will
18 reduce the utility’s revenues and resulting earnings.

19 Columbia’s proposed RNA mechanism will adjust its rates on a periodic
20 basis to offset the revenue impact of increases or decreases in sales. By doing so,

1 its proposed revenue decoupling mechanism will effectively eliminate the link
2 between sales and revenues. Hence, it would encourage Columbia to be more
3 supportive of measures that promote decreased energy usage, conservation, or
4 other energy efficiency initiatives.

5
6 **Q: How does revenue decoupling work?**

7 **A:** While such a ratemaking mechanism can take several forms, the basic approach
8 consists of defining a target for the utility's non-gas base revenues and placing
9 over- and under-collections of revenue with reference to that target in a deferred
10 account for refund or recovery in a subsequent period. Under these mechanisms,
11 the gas utility cannot increase its earnings by increasing its sales volumes be-
12 cause any over-collected non-gas revenues are deferred for future refunding to
13 customers. Similarly, any non-gas revenue losses resulting from reductions in
14 sales volumes would not decrease the utility's earnings since the revenue lost
15 would be accrued in the current period for subsequent collection from custom-
16 ers. Obviously, though, changes in Columbia's costs would continue to impact
17 its achieved level of earnings.

18
19 **Q: Is it necessary to continue to use some measure of sales volumes to compute a**
20 **gas utility's unit rates?**

1 A: Yes. Under a revenue decoupling mechanism, however, the sales level assumed
2 in the utility's last rate case upon which its base rates were designed is not blind-
3 ly adhered to for purposes of representing the level of sales the utility actually
4 achieves in a future 12-month period. By utilizing customers' actual sales levels
5 and relating that amount to the utility's approved level of distribution non-gas
6 revenues, rates can be adjusted to recover the appropriate level of revenues to
7 produce the margin authorized by the regulator. In other words, the utility's re-
8 alized distribution non-gas revenues are no longer inextricably linked to its rate
9 case sales level.

10

11 **Q: How is revenue decoupling an improvement over traditional ratemaking?**

12 A: The de-emphasis of sales volumes in the operation of a revenue decoupling
13 mechanism better recognizes the way consumers actually perceive, value, and
14 purchase services offered by gas and electric utilities. A consumer does not look
15 at utility services and consciously make a decision to purchase a certain number
16 of cubic feet of gas or kilowatt-hours of electricity. Instead, the consumer pur-
17 chases utility services to acquire light, heat, air conditioning and a wide range of
18 other consumer needs and conveniences. Therefore, we should not continue to
19 hold the financial health of utilities hostage to the fluctuating sales levels result-
20 ing from such consumer choices. If over time consumers are able to utilize ener-

1 gy commodities more efficiently, through adoption of energy conservation and
2 energy efficiency techniques promoted by utilities and others, the utilities should
3 not be penalized for these beneficial societal actions.

4
5 **Q: Would implementation of a revenue decoupling mechanism lessen the compu-**
6 **tational precision by which a gas utility's base rates are set?**

7 A: No. Under a revenue decoupling mechanism, the utility's base rates will contin-
8 ue to be computed by rate class and they will continue to be designed to recover
9 Columbia's approved level of non-gas revenue requirement. Even more precise-
10 ly, however, they will reflect the customers' actual gas consumption.

11
12 **Q: Does the implementation of a revenue decoupling mechanism provide the**
13 **utility with a guarantee that it will achieve the financial performance previ-**
14 **ously approved by the regulator?**

15 A: No. In order to achieve its financial expectations, the utility must still actively
16 manage its costs and growth in customers relative to the levels approved in its
17 last rate case to achieve its financial expectations. The re-establishment of the
18 utility's sales levels that I just described only takes gas volumes out of the rate-
19 making equation. It does not eliminate any of the utility's responsibilities to pru-
20 dently manage the business factors that are under its control. And since the cost

1 side of the ratemaking equation is not affected by the operation of the utility's
2 revenue decoupling mechanism, it does not lessen the utility's incentive to be-
3 come a more efficient operation through the ongoing pursuit of cost reduction
4 opportunities.

5
6 **Q: What nationwide trends have you seen related to revenue decoupling mecha-**
7 **nisms for gas distribution utilities?**

8 **A:** Overall, there has been a strong recognition and endorsement throughout the utili-
9 ty industry of ratemaking approaches that "decouple" a utility's sales from its rev-
10 enues. In my opinion, such a ratemaking approach is now widespread as its con-
11 ceptual underpinnings have gained acceptance by a growing number of utility reg-
12 ulators as the challenges in the utility industry have become more evident and pro-
13 nounced.

14 As of 2002, there were only three (3) states that had approved revenue decou-
15 pling mechanisms for gas utilities – and as of May 2013 there were twenty-one
16 (21) states that have approved revenue decoupling, and five (5) additional states
17 that have approved SFV rate design. Attachment RAF-6 presents a map of the
18 U.S. which depicts the extent to which revenue decoupling has been approved,
19 or is currently being addressed, in the various states. This data reflects states

1 where revenue decoupling mechanisms or SFV rate structures has been ap-
2 proved since both “decouple” a utility’s sales from its revenues.

3
4 **Q: How many gas customers are served today under approved revenue decou-
5 pling mechanism tariffs?**

6 A: Approximately 30 million residential gas customers are currently served under
7 approved revenue decoupling mechanism tariffs as reported at the American
8 Gas Association (“AGA”) Rate Committee Meeting and Regulatory Issues Semi-
9 nar, October 30, 2012. There are currently about 65 million residential gas cus-
10 tomers served by gas utilities in the U.S.

11
12 **Q: What is the overall structure of revenue decoupling mechanisms approved by
13 utility regulators in the U.S.?**

14 A: The vast majority of revenue decoupling mechanisms approved in the U.S. are
15 designed on a “full” decoupled basis. This means that the ratemaking mecha-
16 nism addresses all factors (including variations in weather) that impact use per
17 customer. It should be noted that in the states where a single ratemaking mecha-
18 nism is not used to achieve “full” revenue decoupling, the vast majority of utility
19 regulators also have approved companion WNA mechanisms for those utilities
20 to specifically address the impact of weather upon their gas volumes and non-

1 gas revenues. This would also be the case for Columbia with the Commission's
2 approval of its proposed RNA mechanism.

3
4 **Q: What are the factors that have driven the recent level of interest in revenue de-**
5 **coupling?**

6 **A:** I believe there are two key factors that have driven the recent interest in revenue
7 decoupling. First, it is widely acknowledged by utilities, regulators, legislators,
8 and other stakeholders that utilities have an inherent disincentive to promote en-
9 ergy efficiency. This is caused by the prevalence of volumetric-based rate struc-
10 tures for gas utilities that create a decline in non-gas revenues with a decline in
11 customers' gas usage. Revenue decoupling removes this inherent disincentive as
12 a necessary prerequisite to utilities offering energy efficiency and conservation
13 programs to their customers.

14 Second, as a result of the ongoing decline in use per customer, most gas
15 utilities have experienced an under-recovery of non-gas revenues as I discussed
16 previously. This serious financial impact can be mitigated with revenue decou-
17 pling.

18

1 Q: Have other participants in the gas industry endorsed the concept of revenue
2 decoupling to address the inherent disincentive that a utility has to promote
3 energy efficiency?

4 A: Yes. With the increased volatility in energy prices and the resultant unprece-
5 dented upward pressure being placed on customers' utility bills, many energy
6 industry groups are now publicly advocating a renewed focus on promoting
7 cost-effective energy efficiency measures to help relieve these consumer burdens.
8 These groups include the AGA, the Edison Electric Institute ("EEI"), the Natural
9 Resources Defense Council ("NRDC"), the Alliance to Save Energy, and the
10 American Council for an Energy Efficient Economy ("ACEEE"). These groups
11 realize that a fundamental change must be made to the utility ratemaking pro-
12 cess in order to achieve these consumer benefits. They have endorsed the concept
13 of revenue decoupling as their solution to the problem as demonstrated in the
14 Joint Statement of the American Gas Association and the Natural Resources De-
15 fense Council submitted to the National Association of Regulatory Utility Com-
16 missioners (NARUC), in July 2004.

17 In the Joint Recommendation submitted in November 2003 to the NARUC
18 by the NRDC and the Edison Electric Institute, the NRDC and EEI issued a par-
19 ticularly pointed statement when they said that to eliminate a powerful disincen-
20 tive for energy efficiency and distributed-resource investment, they both support

1 the use of modest, regular true-ups in rates to ensure that any fixed costs recov-
2 ered in kilowatt-hour charges are not held hostage to sales volumes.

3
4 **Q: Has any other industry organization recognized revenue decoupling as a via-
5 ble ratemaking concept to address this issue?**

6 **A:** Yes. NARUC has recognized that revenue decoupling as a ratemaking concept
7 provides earnings stability for utilities and removes the disincentives for promot-
8 ing energy conservation. In particular, in its Resolution on Gas and Electric Effi-
9 ciency, Sponsored by NARUC Natural Gas Task Force, Committee on Gas,
10 Committee on Consumer Affairs, Committee on Electricity, Committee on Ener-
11 gy Resources and the Environment, adopted by the NARUC Board of Directors
12 on July 14, 2004, NARUC made reference to the above-mentioned groups and
13 stated that among the mechanisms supported by these groups are the use of au-
14 tomatic rate true-ups to ensure the utility's opportunity to recover authorized
15 fixed costs is not held hostage to fluctuations in retail sales.

16 In its 2005 Fall Meeting, NARUC's Board of Directors adopted the "Resolu-
17 tion on Energy Efficiency and Innovative Rate Design," dated November 16, 2005.

18 As set forth in this second resolution, NARUC encouraged state utility regulators
19 and other policy makers to review the rate design approaches they have previously
20 approved to determine whether they should be reconsidered in order to implement

1 innovative rate designs that will encourage energy conservation and energy effi-
2 ciency that will assist in moderating natural gas demand and reducing upward
3 pressure on natural gas prices.

4 The NARUC resolution also recognized that the traditional volume driven
5 state approach to regulating the rates that utilities charge to deliver natural gas
6 might tend to misalign the interests of natural gas utilities and the goals of ener-
7 gy efficiency and energy conservation. As part of this review, NARUC further
8 encouraged state utility regulators and other policy makers to consider in their
9 review innovative rate designs including “energy efficiency tariffs” and “decou-
10 pling tariffs.” In addition, the resolution recognized several utilities that have re-
11 ceived approval of revenue decoupling mechanisms, fixed-variable rates and
12 other innovative rate design approaches.

13 In response to the May 2008 Second Joint Statement of the American Gas
14 Association and the Natural Resources, NARUC issued a Resolution on the Se-
15 cond Joint Statement of the American Gas Association and the Natural Resources
16 Defense Council in Support of Measures to Promote Increased Energy Efficiency
17 and reduction in Greenhouse Gas Emissions, Sponsored by the Committee on
18 Gas and Energy Resources and the Environment. This resolution was adopted
19 by the NARUC Board of Directors on July 23, 2008. This resolution again encour-
20 aged state commissions and other policymakers to review and give strong con-

1 sideration to approving gas distribution proposals consistent with the principles
2 and recommendations made in the AGA/NRDC Statement.

3
4 **Q: Have any national policy initiatives been undertaken to address the deficiencies in traditional utility ratemaking?**

5
6 **A:** Yes. In July 2005 the U.S. Department of Energy and U.S. Environmental Protection Agency, with the participation of over 50 utilities, public utility commissions, energy consumers, and non-governmental groups set a broad course for
7 encouraging greater energy efficiency investment in the United States.
8
9

10 The National Action Plan for Energy Efficiency (“Action Plan”) emphasizes
11 the need to eliminate ratemaking and regulatory disincentives or barriers
12 through its recommendation that utility regulators modify policies to align utility
13 incentives with the delivery of cost-effective energy efficiency and modify ratemaking
14 practices to promote energy efficiency investments. Specifically, the Action
15 Plan states that removing the throughput incentive is one way to remove a
16 disincentive to invest in efficiency. It is widely recognized that a revenue decoupling
17 mechanism is a ratemaking approach that can address the “Throughput Incentive”
18 utilities have when their rates are designed so that fixed costs are recovered
19 through volumetrically-based energy charges.

1 I also would note that in NARUC's Resolution Supporting the National
2 Action Plan for Energy Efficiency, Sponsored by the Executive Committee and
3 the Committees on Consumer Affairs, Electricity, Energy Resources and the En-
4 vironment, and Gas, adopted by the NARUC Board of Directors on August 2,
5 2006, it endorsed the principal objectives and recommendations of the Action
6 Plan, and commends to its member commissions a state-specific, or where ap-
7 propriate, regional review of the elements and potential applicability of energy
8 efficiency policy recommendations outlined in the Action Plan, in an effort to
9 identify potential improvements in energy efficiency policy nationwide. The
10 NARUC Resolution cites five key elements of the Action Plan, including the
11 modification of ratemaking practices to align utility incentives with the delivery
12 of cost effective energy efficiency and to promote energy efficiency investments.

13
14 **Q: Does the Energy Independence and Security Act of 2007 address revenue de-**
15 **coupling in conjunction with the Act's directives on utility energy efficiency**
16 **programs?**

17 **A:** Yes. Section 532(b) (6) (A) of the Act states that the rates allowed to be charged
18 by a natural gas utility shall align utility incentives with the deployment of cost-
19 effective energy efficiency. Further, from a policy perspective, the Act directs
20 each state regulatory authority to consider separating fixed-cost revenue recov-

1 ery from the volume of transportation or sales service provided to the customer.

2 Clearly, revenue decoupling mechanisms and SFV rate design are two different

3 ratemaking approaches that do achieve this policy objective.

4
5 **Q: Does the American Recovery and Reinvestment Act of 2009 address the con-**
6 **cept of revenue decoupling within the context of the energy efficiency initia-**
7 **tives delineated in the Act?**

8 **A:** Yes. Section 410 (a) (1) of the Act specifically states that the applicable State
9 regulatory authority will seek to implement a general policy that ensures that
10 utility financial incentives are aligned with helping their customers use energy
11 more efficiently. As I discussed earlier, this alignment can be achieved by a utili-
12 ty and its stakeholders through the implementation of a revenue decoupling
13 mechanism.

14
15 **Q: Has the financial community recognized the value of ratemaking solutions to**
16 **address the conditions faced by gas utilities?**

17 **A:** Yes. The financial community has discussed the impact of energy conservation
18 and usage on gas utilities. It has acknowledged that rate design solutions such as
19 revenue decoupling favorably address the financial consequences of reduced us-
20 age on gas utility systems. For example, in its report, "Impact of Conservation on

1 Gas Margins and Financial Stability in the Gas LDC Sector," Special Comment
2 Report, Moody's Investor Service, dated June 2005, Moody's Investor Service is-
3 sued a *Special Comment* report that specifically addressed this topic. The Moody's
4 report stated that having utility rate designs that compensate the gas distribution
5 utilities for margin losses caused by variations in gas consumption due to con-
6 servation as with variations due to weather, would serve to stabilize the utility's
7 credit metrics and credit ratings.

8
9 **Q: What are the key design elements of a revenue decoupling mechanism for a**
10 **gas distribution utility?**

11 **A:** A revenue decoupling mechanism for a gas distribution utility should be de-
12 signed to periodically adjust its base rates to reflect changes in distribution non-
13 gas revenue due to variances in gas volumes. The key design elements for such a
14 ratemaking mechanism are as follows:

- 15 • It should be structured so that the mechanism adjusts the utility's rates for
16 changes in its customers' gas use, and the resulting change in non-gas revenues,
17 caused by all relevant factors.⁴
- 18 • It should be applicable to the utility's rate classes that are most affected by the
19 factors that cause changes in gas use per customer.

⁴ Unless variability in weather has already been either fully or partially addressed through the gas utility's implementation of a WNA mechanism.

- 1 • It should adjust rates in a manner to reflect the change in actual non-gas reve-
2 nues generated from customers and the non-gas revenues approved by the
3 utility regulator for each rate class in the gas utility’s most recently completed
4 rate case.
- 5 • The frequency of rate adjustments under the utility’s revenue decoupling
6 mechanism should be set so that adjustments can be made as soon as feasible af-
7 ter the actions that gave rise to the need for the rate adjustment (e.g., energy ef-
8 ficiency measures initiated by the customer, change in weather from normal
9 levels).

10

11 **Q: Does Columbia’s proposed RNA mechanism represent an effective solution to**
12 **the aforementioned ratemaking challenges it has experienced?**

13 **A:** Yes. Columbia’s proposed RNA mechanism is fair, symmetrical, and beneficial
14 to Columbia and its customers for the following reasons:

- 15 1. Under its proposed RNA mechanism, Columbia will be able to contin-
16 ue to embrace energy conservation and efficiency measures for its cus-
17 tomers without the continual real threat of margin losses due to declin-
18 ing gas sales per customer.

1 2. Columbia’s proposed RNA mechanism relies upon realistic gas vol-
2 ume levels for computing its unit rates charged to its Residential cus-
3 tomers.

4 3. Columbia’s proposed RNA mechanism is a more effective ratemaking
5 method to address the issue of margin volatility on a quarterly basis,
6 and year-to-year, compared to budget billing and gradual periodic in-
7 creases in its monthly customer charges.

8
9 **Q: Please explain the structure and key design elements of Columbia’s proposed**
10 **RNA mechanism.**

11 **A:** Columbia’s proposed RNA mechanism will adjust the base rates of Rate Sched-
12 ules GSR and SVGTS GSR on a quarterly basis to reconcile the difference in actu-
13 al non-gas revenue as reported for the aggregate of these rate schedules com-
14 pared to the approved comparable revenue amount established in its most re-
15 cently approved rate case. This mechanism will adjust Columbia’s base rates for
16 Rate Schedules GSR and SVGTS GSR to account for changes in gas usage per
17 customer after the application of its WNA Clause and will provide Columbia
18 with a better opportunity to achieve the level of non-gas revenues previously
19 approved by the Commission.

1 Columbia's proposed RNA mechanism is a form of revenue decoupling,
2 and it is characterized as a "partial" revenue decoupling mechanism since varia-
3 tions in gas usage due to weather are separately tracked and base rates are ad-
4 justed through Columbia's currently-effective WNA Clause in the months in
5 which the WNA is in effect.⁵ Columbia proposes to continue the operation of its
6 WNA Clause and views its RNA mechanism proposal as a natural next-step in
7 its ratemaking evolution, and a companion ratemaking mechanism to its WNA
8 Clause, to achieve "full" revenue decoupling. Columbia's WNA Clause has
9 been in operation since 1996.

10 In conjunction with its WNA Clause, Columbia's proposed RNA mecha-
11 nism will break the link between its residential revenues and sales volumes in
12 order to align the interests of Columbia and its residential customers with respect
13 to energy conservation and efficiency efforts that serve to lower customers' gas
14 usage.

15 Columbia's proposed RNA mechanism will be computed and applied to
16 residential customers' bills on a quarterly basis, with a two-month lag to accom-
17 modate the compilation and reporting of data to derive the adjustment amount.

18 In other words, the rate adjustment under the RNA mechanism computed based

⁵ Since Columbia's currently-effective WNA Clause adjusts its non-gas base rates only during the months of December through April, its proposed RNA mechanism which is designed to operate year-round will also adjust its non-gas base rates for any weather variations that occur during the months of May through November.

1 on first quarter results (i.e., three months ended March) will be applied to cus-
2 tomer bills rendered in June through August.

3 The “baseline” use per customer and non-gas base revenue per customer
4 will be established in Columbia’s current rate case, and they will be adjusted as
5 necessary in its future rate cases.

6
7 **Q: Please explain why Columbia’s proposed RNA mechanism will apply only to**
8 **its residential service class and the corresponding transportation service class**
9 **for its residential choice customers.**

10 **A:** These two rate classes comprise the majority of Columbia’s customer base and
11 represent over sixty (60) percent of its non-gas base revenues. Moreover, the gas
12 usage of these groups is most sensitive to the impacts of energy efficiency and
13 conservation.

14
15 **Q: Is it unusual for a revenue decoupling mechanism, such as Columbia’s pro-**
16 **posed RNA mechanism, to have a billing lag?**

17 **A:** No. A billing lag is inherent in these types of ratemaking mechanisms to ac-
18 commodate the need for the utility to compile the necessary actual data to com-
19 pute the appropriate rate adjustments for inclusion in customers’ bills. Every
20 one of the revenue decoupling mechanisms that have been approved to date by

1 utility regulators has a billing lag as an integral part of the computational pro-
2 cess. Under Columbia's proposed RNA mechanism, there is a two-month lag af-
3 ter the end of each quarter in the adjustment to customers' bills. This period is
4 the shortest amount of time under such a ratemaking mechanism to complete the
5 computational, reporting, and regulatory requirements.

6
7 **Q: Has the Columbia's RNA mechanism proposal been reflected in its gas tariff?**

8 **A:** Yes. The tariff sheets for Columbia's RNA proposed mechanism are presented
9 in its proposed tariff sponsored by Columbia witness Cooper.

10
11 **Q: Please explain how Columbia's proposed RNA mechanism will operate.**

12 **A:** The quarterly rate adjustment under Columbia's RNA mechanism will be com-
13 puted as follows:

- 14 1. Determine the Authorized Quarterly Non-Gas Revenue ("AQNR") based on
15 the final revenue approved by the Commission for Rate Schedules GSR and
16 SVGTS GSR in Columbia's most recently completed rate case. The quarterly
17 non-gas revenue amounts will be fixed based on the compliance rates filed by
18 Columbia at the completion of its rate case, and will be computed as the sum
19 of the monthly billing determinants times the final rates for Rate Schedules
20 GSR and SVGTS GSR in each quarter.

- 1 2. Determine the Weather Adjusted Quarterly Booked Revenue (“WAQBR”) for
2 the Residential class (Rate Schedules GSR and SVGTS GSR) based on the ap-
3 plicable billing months’ non-gas base rate revenue recorded on Columbia’s
4 books, which includes the sum of the revenues calculated for each residential
5 customer under Columbia’s currently-effective WNA Clause.
- 6 3. The quarterly Revenue Normalization Adjustment (“RNA”) under Colum-
7 bia’s RNA mechanism will be equal to the AQNR amount minus the WAQBR
8 amount for the applicable billing quarter for Rate Schedules GSR and SVGTS
9 GSR.
- 10 4. The RNA Billing Factor (“RNABF”) for Rate Schedules GSR and SVGTS GSR
11 will be equal to the RNA amount, plus or minus any prior quarter’s under or
12 over collection under the RNA mechanism, divided by the estimated normal-
13 ized gas volumes for Rate Schedules GSR and SVGTS GSR for the next quar-
14 ter following the current quarter’s RNA.⁶
- 15 5. The RNABF determined above for Rate Schedules GSR and SVGTS GSR will
16 be applied to that class’ gas bills beginning with the first billing cycle for the
17 third succeeding billing month following the billing quarter’s RNA.⁷

⁶ For example, the RNA for Rate Schedules GSR and SVGTS GSR for the first billing quarter (January through March) will be divided by that class’ estimated volumes for the next RNA billing period (June through August) to determine the applicable RNABF.

⁷ For example, the RNA for Rate Schedules GSR and SVGTS GSR for the first billing quarter would be billed beginning with the first billing cycle for the June billing month.

1 6. A reconciliation of the RNA billing will be computed on a quarterly basis by
2 comparing actual collections under the RNA mechanism with the RNA
3 amount. The calculated under or over collection will be included in the
4 RNABF in the second succeeding RNA billing period.

5
6 **Q: Have you developed an example of the supporting computations for Colum-**
7 **bia's proposed RNA mechanism that it proposes to file each quarter with the**
8 **Commission?**

9 A: Yes. Attachment RAF-7 presents an example of the supporting computations for
10 Columbia's proposed RNA mechanism. The computations mirror the details
11 provided in Columbia's proposed tariff on how its RNA mechanism will operate.

12
13 **Q: Have you evaluated the expected performance of Columbia's proposed RNA**
14 **mechanism based on its recent experience with changes in use per customer**
15 **and non-gas base revenues?**

16 A: Yes. Attachment RAF-8 illustrates the results of a simulation of the operation of
17 the RNA mechanism and the determination of the associated rate adjustment fac-
18 tors for the residential service classes under proposed rates during a three-year
19 period. Customer billing adjustments under the RNA mechanism were com-
20 puted for the average residential customer as if the RNA mechanism was in ef-

1 fect during this three-year period. The simulation used as a base the following
2 data for customers served under Columbia's Rate Schedules GSR and SVGTS
3 GSR: (1) authorized monthly non-gas base revenues from Columbia's last rate
4 case; (2) monthly non-gas revenues that were booked during 2010-2012; and (3)
5 monthly normalized gas volumes during 2010-2012.⁸

6
7 **Q: Would you please describe the results of your analysis for Columbia's Resi-**
8 **dential Service rate classes?**

9 **A:** Yes. The results of the analysis shown in Attachment RAF-8 present the quarter-
10 ly RNABF and annual average bill impacts under the proposed RNA mechanism
11 for Columbia's Residential Service customers. As a point of reference, the aver-
12 age annual gas bill of the average-sized residential sales customer under Colum-
13 bia's current rates is approximately \$551.00, including all applicable non-base
14 rate charges. Specifically, the maximum positive adjustment (bill increase) un-
15 der Columbia's proposed RNA mechanism during any year was \$4.65 in 2012.
16 The maximum negative adjustment (bill decrease) during any year was (\$2.87) in
17 2011.

18

⁸ For 2012, the RNABFs that were derived based on the RNA amounts for the 3rd and 4th quarters utilized Columbia's estimated normalized monthly volumes from its 2013 Financial Plan.

1 **Q: Will Columbia have to propose any changes to its current ratemaking methods**
2 **to accommodate its proposed RNA mechanism?**

3 A: With the implementation of its proposed RNA mechanism, to avoid an issue of
4 double-counting, Columbia proposes to suspend the annual rate adjustment as-
5 sociated with its Energy Efficiency/Conservation Program Lost Sales
6 (“EECPLS”).

7

8 **Q: What are the benefits to Columbia and to its residential customers of imple-**
9 **menting its proposed RNA mechanism?**

10 A: There are several significant benefits from implementing the Columbia’s pro-
11 posed RNA mechanism, including:

- 12 • Columbia’s RNA mechanism will break the link between the gas consump-
13 tion of its residential customers and its revenues and result in a better align-
14 ment of the interests of Columbia and its customers. Under the RNA mech-
15 anism, Columbia will be able to continue to embrace energy conservation and
16 efficiency measures without the continual real threat of margin losses due to
17 declining gas sales per customer.
- 18 • With the implementation of Columbia’s RNA mechanism, customers will pay
19 each year approximately the same amount for gas delivery service as if Co-
20 lumbia had experienced normal weather and no incremental energy conser-

1 vation by its customers, which is the same basis upon which the Commission
2 establishes Columbia's base rates. Obviously, though, the customer who
3 does conserve natural gas will continue to experience a significant benefit
4 through the bill reductions created by the reduction in gas commodity charg-
5 es. Ultimately, Columbia's RNA mechanism together with its WNA Clause
6 will result in a heating customer's bill more accurately reflecting the margin
7 recovery amounts approved by the Commission in this rate case, while cus-
8 tomers will recognize the results of their energy conservation efforts and
9 warmer-than-normal weather in the amount they pay for gas supply service,
10 which currently amounts to approximately half of its total bill.

- 11 • It will benefit Columbia and its customers seeking price stability by reducing
12 price volatility due to variations from gas commodity costs and the prevailing
13 economic conditions.
- 14 • It may lessen the frequency and magnitude of Columbia's future base rate
15 cases because of the enhanced opportunity to recover its Commission-
16 approved revenue requirement, which can lead to reduced rate case expenses
17 that benefit all customers.

18
19 **Q: Mr. Feingold, please summarize your position regarding Columbia's proposed**
20 **RNA mechanism.**

1 A: In my professional opinion, the Company's proposed RNA mechanism is absolute-
2 ly necessary and appropriate for the purpose of eliminating disincentives to the
3 promotion of energy efficiency and to solve the chronic business challenges faced
4 by Columbia that I discussed earlier. This ratemaking proposal is just, reasonable
5 and conceptually sound, provides significant benefits to Columbia and its residen-
6 tial customers, will better accommodate energy efficiency, addresses a fundamental
7 deficiency in utility ratemaking, and is a ratemaking approach endorsed by energy
8 trade associations, several state public utility commissions and NARUC to further
9 promote and expand the energy efficiency programs offered by gas utilities that are
10 so critical to their customers' ability to moderate the impact of rising energy prices.

11

12 **Q: What general guidelines did you use in the development of Columbia's pro-**
13 **posed rate design by class of service as presented in Attachment RAF-3?**

14 A: I maintained the monthly customer and delivery charge structure that currently
15 exists for Columbia's sales and transportation service customers. Also, within
16 each rate class, the base rate delivery charges for sales customers and transporta-
17 tion customers were designed to be the same. Finally, I was cognizant of the fact
18 that customers within certain of Columbia's rate schedules are already paying
19 monthly fixed charges that are higher than those reflected in Columbia's current
20 base rates because of the additional monthly fixed charge that is added under

1 Columbia's AMRP. As an example, Columbia's residential customers are cur-
2 rently charged an AMRP amount of \$1.06 per month in addition to the current
3 monthly Customer Charge of \$12.35, for a total of \$13.41 per month. When Co-
4 lumbia's rates filed in this case are approved by the Commission, the AMRP
5 amount will be reset to zero because the underlying fixed costs reflected in this
6 charge will be recovered through Columbia's new base rates.

7
8 **Q: Please explain how you developed the proposed rates applicable to Columbia's**
9 **customers served under its GSR and SVGTS Residential rate schedules.**

10 **A:** My first step was to derive the monthly Customer Charge. I did this based on the
11 results of Columbia's customer cost analysis contained in both of its cost of service
12 studies and the consideration of other non-cost factors which I will describe below.
13 Schedules 2 and 3, page 13 indicate that the monthly customer costs for the GS-Res.
14 rate class range between \$22.28 and \$31.93 based on the results of the two cost of
15 service studies presented by Columbia. The level of this proposed charge also was
16 influenced by certain non-cost considerations, including: (1) the magnitude of Co-
17 lumbia's revenue increase request and the proposed revenue increase assigned to
18 its residential rate class; (2) the magnitude of the increase in this charge necessary to
19 maintain the current Delivery Charge for this rate class at its current level; and (3)

1 the level of monthly customer charges approved by the Commission in the recent
2 past.

3 The midpoint of the range of the Company's customer-related costs is \$27.11
4 per month. Increasing Columbia's current monthly Customer Charge of \$12.35 per
5 month for these rate schedules halfway toward this cost-based midpoint equates to
6 a customer charge of \$19.73 per month. Further, adjusting Columbia's current res-
7 idential Customer Charges to recover the entirety of the proposed increase in non-
8 gas base revenues under the residential rate schedules results in a customer charge
9 of \$21.62 per month. Increasing the current Customer Charges by 1.25 times the
10 percentage by which the non-gas base revenues of the residential class are pro-
11 posed to be increased results in a customer charge of \$17.65 per month. Finally,
12 the Commission has approved monthly customer charges for residential gas cus-
13 tomers as high as \$20.70 per month.⁹

14 Based on these considerations, I set the monthly Customer Charges for Co-
15 lumbia's residential rate schedules at \$18.50 per month. In my judgment, this pro-
16 posal is reflective of the underlying fixed customer-related costs incurred by Co-
17 lumbia while recognizing the various other considerations discussed above which
18 serve to moderate the higher level for this charge that is justified based on the cost-
19 to-serve these customers.

⁹ Delta Natural Gas Company, Case No. 2010-00116, Order dated October 21, 2010.

1 Next, I derived the Delivery Charge so that it would recover the remaining
2 non-gas base revenue requirement proposed for these rate schedules.

3
4 **Q: Please explain how you developed the proposed rates applicable to Columbia's**
5 **customers served under its GSO and SVGTS Commercial and Industrial rate**
6 **schedules.**

7 **A:** Similar to the process described above, I first derived the monthly Customer
8 Charges for these rate schedules and then I derived the Delivery Charges to re-
9 cover the remaining non-gas base revenue requirement for these rate schedules.
10 Schedules 2 and 3, page 13 indicate that the monthly customer costs for the GS-
11 Other rate class range between \$36.56 and \$46.09 (with a cost-based midpoint of
12 \$41.33) based on the results of the two cost of service studies presented by the
13 Company. These amounts are much higher than Columbia's current monthly
14 Customer Charge for these rate schedules of \$25.13 per month. As with the resi-
15 dential rate schedules, the level of this proposed charge also was influenced by cer-
16 tain non-cost considerations similar to the ones I described above. Based on these
17 considerations, I set the monthly customer charges for Columbia's general service
18 rate schedules at \$37.50 per month.

19 Next, I derived the Delivery Charges so that they would recover the remain-
20 ing non-gas base revenue requirement proposed for these rate schedules.

1

2 **Q: Please explain how you developed the proposed rates applicable to Columbia's**
3 **customers served under its IUS and DS/IUS rate schedules.**

4 A: Once again, I first derived the monthly Customer Charge for this rate schedule
5 and then I derived the Delivery Charges to recover the remaining non-gas base
6 revenue requirement for this rate schedule. Schedules 2 and 3, page 13 indicate
7 that the monthly customer costs for the IUS rate class range between \$621.63 and
8 \$632.59 (with a cost-based midpoint of \$627.11) based on the results of the two cost
9 of service studies presented by Columbia. These amounts are higher than Co-
10 lumbia's current monthly Customer Charge for these rate schedules of \$331.50
11 per month. Based on these considerations, I set the monthly Customer Charges
12 for Columbia's IUS and DS/IUS rate schedules at \$477.00 per month, which equates
13 to moving the current charge approximately halfway toward the cost-based mid-
14 point for these rate schedules.

15 Next, I derived the Delivery Charge so that it would recover the remaining
16 non-gas base revenue requirement proposed for these rate schedules.

17

18 **Q: Please explain how you developed the proposed rates applicable to Columbia's**
19 **customers served under its MLDS rate schedule.**

1 A: There were no changes made to the rates of the MLDS rate schedule because Co-
2 lumbia has proposed no change to its non-gas base revenues.

3

4 **Q: Please explain how you developed the proposed rates applicable to Columbia's**
5 **customers served under its IS and DS/IS rate schedules.**

6 A: Once again, I first derived the monthly Customer Charges for these rate sched-
7 ules and then I derived the Delivery Charges to recover the remaining non-gas
8 base revenue requirement for this rate schedule. Schedules 2 and 3, page 13 indi-
9 cate that the monthly customer costs for the IS and DS/IS rate classes range between
10 \$600.23 and \$604.99 (with a cost-based midpoint of \$602.61) based on the results of
11 the two cost of service studies presented by Columbia. These amounts are rough-
12 ly the same compared to Columbia's current monthly Customer Charge for these
13 rate schedules of \$583.39 per month. Based on these considerations, I did not
14 change the current level of the monthly Customer Charges for Columbia's IS and
15 DS/IS rate schedules.

16 Next, I derived the Delivery Charges so that they would recover the total
17 non-gas base revenue requirement proposed for these rate schedules.

18

19 **Q: Were typical bill comparisons prepared to illustrate the impact of Columbia's**
20 **proposed rates on customers' gas bills?**

1 A: Yes. Typical bill comparisons for varying levels of monthly gas usage at current
2 and proposed rates for each of Columbia's rate classes are shown in Schedule N
3 and sponsored by Columbia witness Notestone.

4

5 **Q: Does this complete your Prepared Direct testimony?**

6 A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates)
of Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

CERTIFICATE AND AFFIDAVIT

The Affiant, Russell A. Feingold, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.

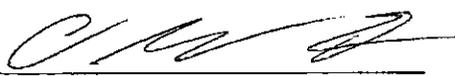


Russell A. Feingold

STATE OF PENNSYLVANIA

COUNTY OF ALLEGHENY

SUBSCRIBED AND SWORN to before me by Russell A. Feingold on this the 23
day of May, 2013.



Notary Public

My Commission expires: 9/25/16

COMMONWEALTH OF PENNSYLVANIA
Notarial Seal
Orlando Sciarretti III, Notary Public
Pine Twp., Allegheny County
My Commission Expires Sept. 25, 2016
MEMBER, PENNSYLVANIA ASSOCIATION OF NOTARIES

**EDUCATIONAL BACKGROUND, WORK EXPERIENCE
AND REGULATORY EXPERIENCE
RUSSELL A. FEINGOLD**

EDUCATIONAL BACKGROUND

- Bachelor of Science degree in Electrical Engineering from Washington University in St. Louis
- Master of Science degree in Financial Management from Polytechnic Institute of New York University

WORK EXPERIENCE

2007 – Present	Black & Veatch Corporation Vice President, Management Consulting Division and Rates & Regulatory Practice Lead
1996 – 2007	Navigant Consulting, Inc. Managing Director, Energy Practice - Litigation, Regulatory & Markets Group
1990 – 1996	R.J. Rudden Associates, Inc. Vice President and Director
1985 – 1990	Price Waterhouse Director, Gas Regulatory Services Public Utilities Industry Services Group
1978 – 1985	Stone & Webster Management Consultants, Inc. Executive Consultant Regulatory Services Division

1973 – 1978 **Port Authority of New York and New Jersey**
Staff Engineer and Utility Rate Specialist
Design Engineering Division

PRESENTATION OF EXPERT TESTIMONY

- Federal Energy Regulatory Commission
- National Energy Board of Canada
- Arkansas Public Service Commission
- British Columbia Utilities Commission (Canada)
- California Public Utilities Commission
- Connecticut Department of Public Utility Control
- Delaware Public Service Commission
- Georgia Public Service Commission
- Illinois Commerce Commission
- Indiana Utility Regulatory Commission
- Iowa Utilities Board
- Kentucky Public Service Commission
- Manitoba Public Utilities Board (Canada)
- Massachusetts Department of Public Utilities
- Michigan Public Service Commission
- Minnesota Public Utilities Commission
- Missouri Public Service Commission
- Montana Public Service Commission
- Nebraska Public Service Commission
- New Hampshire Public Utilities Commission
- New Jersey Board of Public Utilities

- New Mexico Public Regulation Commission
- New York Public Service Commission
- North Carolina Utilities Commission
- North Dakota Public Service Commission
- Ohio Public Utilities Commission
- Oklahoma Corporation Commission
- Ontario Energy Board (Canada)
- Oregon Public Utility Commission
- Pennsylvania Public Utility Commission
- Philadelphia Gas Commission
- Quebec Natural Gas Board (Canada)
- South Dakota Public Service Commission
- Tennessee Regulatory Authority
- Utah Public Service Commission
- Vermont Public Service Board
- Virginia State Corporation Commission
- Washington Utilities and Transportation Commission
- Public Service Commission of Wyoming

EDUCATIONAL AND TRAINING ACTIVITIES

- Past Chairman, Rate Training Subcommittee, Rate and Strategic Issues Committee of the American Gas Association.
- Seminar organizer and co-moderator at the American Gas Association, “Workshop on Unbundling and LDC Restructuring,” July 1995.
- Course organizer and speaker at the annual industry course, American Gas Association – Gas Rate Fundamentals Course, University of Wisconsin – Madison and University of Chicago School of Business, 1985 – 2013.

- Course organizer and speaker at the annual industry course, American Gas Association – Advanced Regulatory Seminar, University of Maryland - College Park, 1987 –1992, and 2012-2013.
- Co-founder, course director and instructor in the annual course, “Principles of Gas Utility Rate Regulation” sponsored by The Center for Professional Advancement 1982-1987.
- Contributing Author of the Fourth Edition of “Gas Rate Fundamentals,” American Gas Association, 1987 edition.
- Organizer, Editor, and Contributing Author of the upcoming Fifth Edition of “Gas Rate Fundamentals,” American Gas Association (in progress).

PUBLICATIONS AND PRESENTATIONS

- “State Regulatory and Legislative Issues,” American Gas Association Financial Forum, May 5-7, 2013
- “Providing Natural Gas to Unserved and Underserved Areas,” American Gas Association Rate Committee Meeting and Regulatory Issues Seminar, October 28-31, 2012
- “State Regulatory Issues Affecting Gas Utilities,” American Gas Association Accounting Principles Committee Meeting, August 13-15, 2012
- “State Regulatory Landscape and Future Trends Affecting Utilities,” American Gas Association Financial Forum, May 6-8, 2012.
- “The Continuing Saga of Fixed Cost Recovery: Arguments in Utility Rate Proceedings,” American Gas Association Rate Committee Meeting and Regulatory Issues Seminar, October 30 - November 2, 2011.
- “State Regulatory Issues Affecting Utilities,” American Gas Association Accounting Principles Committee Meeting, August 15-17, 2011.
- “State Regulatory Issues Affecting Utilities,” Edison Electric Institute/American Gas Association Accounting Leadership Conference, June 26-29, 2011.
- “State Regulatory and Legislative Issues Affecting Utilities,” American Gas Association Financial Forum, May 15-17, 2011.

- “2011 Forecast – Regulatory Issues and Risks for Utilities,” American Gas Association Finance Committee Meeting, March 16-18, 2011.
- “State Regulatory Issues Affecting Utilities,” Edison Electric Institute and American Gas Association Accounting Leadership Conference, June 27-30, 2010.
- “State Regulatory and Legislative Issues Affecting Utilities,” American Gas Association Financial Forum, May 17-19, 2010.
- “A Utility’s Regulatory Compact: Where’s the Right Balance? – RMEL Electric Energy Magazine, Issue 1 – Spring 2010.
- “Communicating Ratemaking and Regulatory Concepts to a Utility’s Stakeholders,” American Gas Association, Communications and Marketing Committee Meeting, March 16-17, 2010.
- “Managing Regulatory Risk Workshop”, Rocky Mountain Electric League, October 8, 2009.
- “State Regulatory and Legislative Issues Affecting Utilities,” American Gas Association, 2009 Financial Forum, May 3, 2009.
- “Financial Incentives for Energy Efficiency: Lessons Learned to Date,” American Gas Association, Rate Committee Meeting and Regulatory Issues Seminar, April 7, 2009.
- “Breaking the Link Between Sales and Profits: Current Status and Trends,” Energy Bar Association, Electricity Regulation and Compliance Committee, February 17, 2009.
- “State Ratemaking Issues for Gas Distribution Utilities,” Energy Law Journal, Volume 29, No. 2, 2008 (Report of the Natural Gas Regulation Committee).
- “Current Issues in Cost Allocation and Rate Design for Utilities,” SNL Energy, Utility Rate Cases Today: The Issues and Innovations, November 6, 2008.
- “Current Issues in Revenue Decoupling for Gas Utilities,” American Gas Association, Financial and Investor Relations Webcast, October 16, 2008.
- “Addressing Utility Business Challenges Through the State Regulatory Process,” American Gas Association, 2008 Legal Forum, July 20-22, 2008.
- “Earning on Natural Gas Energy Efficiency Programs,” American Gas Association Rate and Regulatory Issues Conference Webcast, May 23, 2008.

- “State Regulatory Directions: Utility Challenges and Solutions,” American Gas Association Financial Forum, May 4, 2008.
- “Ratemaking and Financial Incentives to Facilitate Energy Efficiency and Conservation,” The Institute for Regulatory Policy Studies, Illinois State University, May 1, 2008.
- “Update on Revenue Decoupling and Innovative Rates,” American Gas Association, Rate Committee Meeting and Regulatory Issues Seminar, March 10, 2008.
- “Update on Revenue Decoupling and Utility Based Energy Conservation Efforts,” American Gas Association, Rate and Regulatory Issues Conference Webcast, May 30, 2007.
- “A Renewed Focus on Energy Efficiency by Utility Regulators,” American Gas Association, Rate and Regulatory Issues Seminar and Committee Meetings, March 26, 2007.
- “The Continuing Ratemaking Challenge of Declining Use Per Customer,” American Public Gas Association, Gas Utility Management Conference, October 31, 2006.
- “Understanding and Managing the New Reality of Utility Costs in the Natural Gas Industry,” Financial Research Institute, Public Utility Symposium, University of Missouri – Columbia, September 27, 2006.
- “Ratemaking and Energy Efficiency Initiatives: Key Issues and Perspectives,” American Gas Association, Ratemaking Webcast, September 14, 2006.
- “Ratemaking Solutions in an Era of Declining Gas Usage and Price Volatility,” Northeast Gas Association, 2006 Executive Conference, September 10-12, 2006.
- “Rethinking Natural Gas Utility Rate Design,” American Gas Foundation and The NARUC Foundation, Executive Forum, Ohio State University, May 2006.
- “Rate Design, Trackers, and Energy Efficiency – Has the Paradigm Shifted?” Energy Bar Association, Midwest Energy Conference, March 2006.
- “Key Regulatory Issues Affecting Energy Utilities,” American Gas Association, Lunch ‘n Learn Session, November 2005.
- “Decoupling, Conservation, and Margin Tracking Mechanisms,” American Gas Association, Rate & Regulatory Issues – Audio Conference Series, October 2005.

- “In Search of Harmony, [Utilities and Regulators] Respondents Weigh in with Needed Actions”, Public Utilities Fortnightly, November 2005
- “The Use of Trackers as a Regulatory Tool,” Midwest Energy Association – Legal, Regulatory, and Government Relations Roundtable, October 9-11, 2005.
- “Rate Design and the Regulatory Environment,” American Gas Association Finance Committee Meeting, October 2005.
- “Creative Utility Regulatory Strategies in a High Price Environment,” American Gas Association Executive Conference, September 2005.
- “Revenue Decoupling Programs: Aligning Diverse Interests,” The Institute for Regulatory Policy Studies, Illinois State University, May 2005.
- “Key Regulatory Issues Affecting Energy Utilities” American Gas Association Financial Forum, May 2005.
- “Energy Efficiency and Revenue Decoupling: A True Alignment of Customer and Shareholder Interests,” American Gas Association Rate and Regulatory Issues Seminar and Committee Meetings, April 2005.
- “Rate Case Techniques: Strategies and Pitfalls” American Gas Association, Rate & Regulatory Issues – Audio Conference Series, March 2005.
- “Regulatory Uncertainty: The Ratemaking Challenge Continues” Public Utilities Fortnightly, Volume 142, No. 11, November 2004.
- “Current Trends in Utility Rate Cases and Pricing: Surveying the Landscape,” Platts Rate Case & Pricing Symposium, October 25-26, 2004.
- “State Regulatory Oversight of the Gas Procurement Function” Energy Bar Association, Natural Gas Regulation Committee, Energy Law Journal, Volume 25, No. 1, 2004.
- “Cost Allocation Across Corporate Divisions”, American Gas Association, Rate and Strategic Issues Committee Meeting, April 2003.
- “Unbundling Initiatives – How Far Can We Go?” American Gas Association Restructuring Seminar: Service and Revenue Enhancements for the Energy Distribution Business, December 2002.
- “Utility Regulation and Performance-Based Ratemaking (PBR),” PBR Briefing Session sponsored by BC Gas Utility Ltd., April 2002.

- “LDC Perspectives on Managing Price Volatility” American Gas Association, Rate and Strategic Issues Committee Meeting, March 2002.
- “Can a California Energy Crisis Occur Elsewhere?” American Gas Association, Rate and Strategic Issues Committee Meeting, March 2001.
- “Downstream Unbundling: Opportunities and Risks,” American Gas Association, Rate and Strategic Issues Committee Meeting, April 2000.
- “Form Follows Function: Which Corporate Strategy Will Predominate in the New Millennium?” American Gas Association 1999 Workshop on Regulation and Business Strategy for Utilities in the New Millennium, August 1999
- “Total Energy Providers: Key Structural and Regulatory Issues,” American Gas Association, Rate and Strategic Issues Committee Meeting, April 1999.
- “The Gas Industry: A View of the Next Decade,” National Association of Regulatory Utility Commissioners (NARUC) Staff Subcommittee on Accounts, 1998 Fall Meeting, September 1998.
- “Regulatory Responses to the Changing Gas Industry,” Canadian Gas Association, 1998 Corporate Challenges Conference, September 1998
- “Trends in Performance-Based Pricing,” American Gas Association Financial Analysts Conference, May 1998.
- “Unbundling – An Opportunity or Threat for Customer Care?” presented at the American Gas Association/Edison Electric Institute Customer Services Conference and Exposition, May 1998.
- “Experiences in Electric and Gas Unbundling,” presented at the 1997 Indiana Energy Conference, December 1997.
- “Asset and Resource Migration Strategies,” presented at the Strategic Marketing For The New Marketplace Conference sponsored by Electric Utility Consultants, Inc. and Metzler & Associates, November 1997.
- “The Status of Unbundling in the Gas Industry,” presented at the American Gas Association Finance Committee, March 1997.
- Seminar organizer and co-moderator at the American Gas Association, “Workshop on Unbundling and LDC Restructuring,” July 1995.
- “State Regulatory Update,” presented at the American Gas Association - Financial Forum, May 1995.

- “Gas Pricing Strategies and Related Rate Considerations,” presented before the Rate Committee of the American Gas Association, April 1995.
- “Avoided Cost Concepts and Management Considerations,” presented before the Workshop on Avoided Costs in a Post-636 Industry, sponsored by the Gas Research Institute and Wisconsin Center for Demand-Side Research, June 1994.
- “DSM Program Selection Under Order No. 636: Effect of Changing Gas Avoided Costs,” presented before the NARUC-DOE Fifth National Integrated Resource Planning Conference, Kalispell, MT, May 1994.
- “A Review of Recent Gas IRP Activities,” presented before the Rate Committee of the American Gas Association, March 1994.
- Seminar organizer and co-moderator at the American Gas Association seminar, “The Statue of Integrated Resource Planning,” December 1993.
- “Industry Restructuring Issues for LDCs, presented before the American Gas Association–Advanced Regulatory Seminar, University of Maryland, 1993-1996.
- “Acquiring and Using Gas Storage Services,” presented before the 8th Cogeneration and Independent Power Congress and Natural Gas Purchasing ’93, June 1993.
- “Capitalizing on the New Relationships Arising Between the Various Industry Segments: Understanding How You Can Play in Today’s Market,” presented before the Institute of Gas Technology’s Natural Gas Markets and Marketing Conference, February 1993.
- “The Level Playing Field for Fuel Substitution (or, the Quest for the Holy Grail),” presented before the 4th Natural Gas Industry Forum - Integrated Resource Planning: The Contribution of Natural Gas, October 1992.
- “Key Methodological Considerations in Developing Gas Long-Run Avoided Costs,” presented before the NARUC-DOE Fourth National Integrated Resource Planning Conference, September 1992.
- “Mega-NOPR Impacts on Transportation Arrangements for IPPs,” co-presented before the 7th Cogeneration and Independent Power Congress and Natural Gas Purchasing ’92, June 1992.
- “Cost Allocation in Utility Rate Proceedings,” presented before the Ohio State Bar Association - Annual Convention, May 1992.

- “The Long and the Short of LRACs,” presented before the Natural Gas Least-Cost Planning Conference April 1992, sponsored by Washington Gas Company and the District of Columbia Energy office.
- Seminar organizer and moderator at the American Gas Association seminar, “Integrated Resource Planning: A Primer,” December 1991.
- Session organizer and moderator on integrated resource planning issues at the American Gas Association Annual Conference, October 1991.
- “Strategic Perspectives on the Rate Design Process,” presented before the Executive Enterprises, Inc. conference, “Natural Gas Pricing and Rate Design in the 1990s,” September 1990.
- “Distribution Company Transportation Rates,” presented before the American Gas Association–Advanced Regulatory Seminar, University of Maryland 1987-1992.
- “Design of Distribution Company Gas Rates,” presented before the American Gas Association - Gas Rate Fundamentals Course, University of Wisconsin, 1985-1998.
- Seminar organizer, speaker and panel moderator at the American Gas Association seminar, “Natural Gas Strategies: Integrating Supply Planning, Marketing and Pricing,” 1988-1990.
- “Local Distribution Company Bypass - Issues and Industry Responses,” (Co-author) June 1989.
- “So You Think You Know Your Customers!,” presented before the American Gas Association–Annual Marketing Conference, April 1990.
- “Gas Transportation Rate Considerations - A Review of Gas Transportation Practices Based on the Results of the A.G.A. Annual Pricing Strategies Survey,” presented before the Rate Committee of the American Gas Association, April 1985-1991.
- “Market-Based Pricing Strategies - Targeted Rates to Meet Competition,” presented before the American Gas Association Annual Marketing Conference, March 1989.
- “Gas Rate Restructuring Issues - Targeted Prices to Meet Competition,” presented before the Fifteenth Annual Rate Symposium, University of Missouri, February 1989.

- “Gas Transportation Rates - An Integral Part of a Competitive Marketplace,” *American Gas Association, Financial Quarterly Review*, Summer 1987.
- “Gas Distributor Rate Design Responses to the Competitive Fuel Situation,” *American Gas Association, Financial Quarterly Review*, October 1983.
- “Demand-Commodity Rates: A Second Best Response to the Competitive Fuel Situation,” presented before the American Gas Association, Ratemaking Options Forum, September 1983.
- Cofounder, course director and instructor in the annual course, “Principles of Gas Utility Rate Regulation” sponsored by The Center for Professional Advancement 1982-1987.
- “Current Rate and Regulatory Issues,” presented before the National Fuel Gas Regulatory Seminar, July 1986.

AFFILIATIONS AND HONORS

- Financial Associate Member, American Gas Association
- Member, Rate Committee of the American Gas Association
- Member, Energy Bar Association
- Member, Institute of Electrical and Electronic Engineers
- Listed in Who’s Who of Emerging Leaders in America, 1989-1992

(Current as of May 2013)

Columbia Gas of Kentucky, Inc.
Case No. 2013-00167
Summary of Levelized Revenue Increase
(Average of Design Day and Peak & Average Cost Studies)

Attachment RAF-2
Witness: R.A. Feingold
Page 1 of 3

Line No.		Total CKY	GS-RES.	GS-OTHER	IUS	DS-ML/SC	DS/IS
1	Rate of Return	8.59%	8.59%	8.59%	8.59%	8.59%	8.59%
2	Net Rate Base	\$ 203,298,499	\$ 138,523,472	\$ 49,702,881	\$ 94,890	\$ 54,282	\$ 14,922,975
3	Operating Expenses	\$ 48,648,316	\$ 33,002,177	\$ 14,742,241	\$ 66,074	\$ 10,486	\$ 827,338
4	Customer Accts, Services & Sales Exp.	\$ 5,952,664	\$ 5,021,527	\$ 692,564	\$ 459	\$ 28,322	\$ 209,792
5	Administrative & General Expenses	\$ 15,167,736	\$ 11,237,455	\$ 3,136,506	\$ 13,120	\$ 17,904	\$ 762,751
6	Depreciation Expense	\$ 11,548,354	\$ 8,666,051	\$ 2,176,365	\$ 5,857	\$ 154,250	\$ 545,832
7	General Taxes	\$ 3,525,110	\$ 2,534,397	\$ 735,215	\$ 1,477	\$ 1,577	\$ 252,444
8	Total Expenses	<u>\$ 84,842,181</u>	<u>\$ 60,461,607</u>	<u>\$ 21,482,891</u>	<u>\$ 86,986</u>	<u>\$ 212,539</u>	<u>\$ 2,598,158</u>
9	Return on Net Rate Base	\$ 17,463,341	\$ 11,899,166	\$ 4,269,477	\$ 8,151	\$ 4,663	\$ 1,281,884
10	Income Tax on Return	\$ 6,325,796	\$ 4,310,269	\$ 1,546,545	\$ 2,953	\$ 1,689	\$ 464,340
11	Increase in Uncollectibles	\$ 94,422	\$ 83,588	\$ 8,812	\$ 25	\$ 191	\$ 1,805
12	Increase in General Taxes	\$ 1,017,427	\$ 731,485	\$ 212,200	\$ 426	\$ 455	\$ 72,861
13	Total Levelized Revenue Requirement	<u>\$ 109,743,168</u>	<u>\$ 77,486,115</u>	<u>\$ 27,519,926</u>	<u>\$ 98,541</u>	<u>\$ 219,537</u>	<u>\$ 4,419,049</u>
14	Revenue Under Current Rates	\$ 93,147,657	\$ 59,998,782	\$ 27,032,161	\$ 76,729	\$ 590,628	\$ 5,449,357
15	Levelized Revenue Increase (Decrease)	<u>\$ 16,595,511</u>	<u>\$ 17,487,333</u>	<u>\$ 487,765</u>	<u>\$ 21,812</u>	<u>\$ (371,091)</u>	<u>\$ (1,030,308)</u>

Levelized Revenue Increase - Design Day Cost Study

Line No.		Total CKY	GS-RES.	GS-OTHER	IUS	DS-ML/SC	DS/IS
16	Rate of Return	8.59%	8.59%	8.59%	8.59%	8.59%	8.59%
17	Net Rate Base	\$ 203,298,499	\$ 155,193,340	\$ 45,874,276	\$ 94,534	\$ 52,547	\$ 2,083,803
18	Operating Expenses	\$ 48,648,316	\$ 33,639,147	\$ 14,595,340	\$ 66,072	\$ 10,276	\$ 337,481
19	Customer Accts, Services & Sales Exp.	\$ 5,952,664	\$ 5,021,527	\$ 692,564	\$ 459	\$ 28,322	\$ 209,792
20	Administrative & General Expenses	\$ 15,167,736	\$ 11,841,464	\$ 2,997,559	\$ 13,117	\$ 17,745	\$ 297,851
21	Depreciation Expense	\$ 11,548,354	\$ 9,340,209	\$ 2,059,741	\$ 5,331	\$ 5,026	\$ 138,047
22	General Taxes	\$ 3,525,110	\$ 2,804,060	\$ 673,041	\$ 1,471	\$ 1,566	\$ 44,972
23	TOTAL EXPENSES	\$ 84,842,181	\$ 62,646,406	\$ 21,018,246	\$ 86,450	\$ 62,935	\$ 1,028,144
24	Return on Net Rate Base	\$ 17,463,341	\$ 13,331,108	\$ 3,940,600	\$ 8,120	\$ 4,514	\$ 178,999
25	Income Tax on Return	\$ 6,325,796	\$ 4,828,965	\$ 1,427,415	\$ 2,942	\$ 1,635	\$ 64,839
26	Increase in Uncollectibles	\$ 94,422	\$ 83,588	\$ 8,812	\$ 25	\$ 191	\$ 1,805
27	Increase in General Taxes	\$ 1,017,427	\$ 809,316	\$ 194,255	\$ 425	\$ 452	\$ 12,980
28	Total Levelized Revenue Requirement	\$ 109,743,168	\$ 81,699,384	\$ 26,589,329	\$ 97,962	\$ 69,726	\$ 1,286,767
29	Revenue Under Current Rates	\$ 93,147,657	\$ 59,998,782	\$ 27,032,161	\$ 76,729	\$ 590,628	\$ 5,449,357
30	Levelized Revenue Increase (Decrease)	\$ 16,595,511	\$ 21,700,602	\$ (442,832)	\$ 21,233	\$ (520,901)	\$ (4,162,590)

See Requirement # 12-v, Schedule 2, Page 12 for details.

Levelized Revenue Increase - Peak & Average Cost Study

Line No.		Total CKY	GS-RES.	GS-OTHER	IUS	DS-ML/SC	DS/IS
31	Rate of Return	8.59%	8.59%	8.59%	8.59%	8.59%	8.59%
32	Net Rate Base	\$ 203,298,499	\$ 121,853,604	\$ 53,531,485	\$ 95,245	\$ 56,017	\$ 27,762,147
33	Operating Expenses	\$ 48,648,316	\$ 32,365,208	\$ 14,889,142	\$ 66,075	\$ 10,696	\$ 1,317,196
34	Customer Accts, Services & Sales Exp.	\$ 5,952,664	\$ 5,021,527	\$ 692,564	\$ 459	\$ 28,322	\$ 209,792
35	Administrative & General Expenses	\$ 15,167,736	\$ 10,633,447	\$ 3,275,452	\$ 13,123	\$ 18,063	\$ 1,227,652
36	Depreciation Expense	\$ 11,548,354	\$ 7,991,892	\$ 2,292,988	\$ 6,382	\$ 303,474	\$ 953,617
37	General Taxes	\$ 3,525,110	\$ 2,264,734	\$ 797,389	\$ 1,483	\$ 1,588	\$ 459,916
38	TOTAL EXPENSES	\$ 84,842,181	\$ 58,276,808	\$ 21,947,536	\$ 87,522	\$ 362,142	\$ 4,168,173
39	Return on Net Rate Base	\$ 17,463,341	\$ 10,467,225	\$ 4,598,355	\$ 8,182	\$ 4,812	\$ 2,384,768
40	Income Tax on Return	\$ 6,325,796	\$ 3,791,573	\$ 1,665,675	\$ 2,964	\$ 1,743	\$ 863,842
41	Increase in Uncollectibles	\$ 94,422	\$ 83,588	\$ 8,812	\$ 25	\$ 191	\$ 1,805
42	Increase in General Taxes	\$ 1,017,427	\$ 653,654	\$ 230,145	\$ 428	\$ 458	\$ 132,742
43	Total Levelized Revenue Requirement	\$ 109,743,168	\$ 73,272,847	\$ 28,450,523	\$ 99,120	\$ 369,347	\$ 7,551,331
44	Revenue Under Current Rates	\$ 93,147,657	\$ 59,998,782	\$ 27,032,161	\$ 76,729	\$ 590,628	\$ 5,449,357
45	Levelized Revenue Increase (Decrease)	\$ 16,595,511	\$ 13,274,065	\$ 1,418,362	\$ 22,392	\$ (221,281)	\$ 2,101,974

See Requirement # 12-v, Schedule 3, Page 12 for details.

Columbia Gas of Kentucky, Inc.
Schedule of Additional Revenues by Rate Schedule Based on Revenue Requirement
For the 12 Months Ended December 31, 2014

Line No.		Bills	Mcf	Proposed Rate	Proposed Revenue (\$)	Current Revenue (\$)	Pct. Of Current Rev	Current Rate	Proposed Inc. (Dec.)	
1	GSR/GTR Rate Design									
2	Total Revenue @ Proposed Rates				71,148,068					
3	Less: Gas Cost Revenue				24,780,205	24,780,205				
4	Less: Gas Cost Uncollectible Charge [1]		6,098,392	0.0243	148,191	148,191		0.0603		
5	Less: EAP Revenue			0.0615	491,717	491,717		0.0615		
6	Less: Administrative Charge Revenue									
7	Less: Customer Delivery Charge Revenue	1,439,306		18.50	26,627,161	17,775,429		12.35	8,851,732	
8	Less: EECF			(0.24)	(345,433)	(345,433)		(0.24)	0	
9	Less: AMRP			0.00	0	1,525,664		1.06	(1,525,664)	
10	Net Volumetric Base Revenue				19,446,227					
11	All Gas Consumed		7,995,391.7	2.4322	19,446,392	14,963,376		1.8715	4,483,016	
12	Total				<u>71,148,233</u>	<u>59,339,148</u>			<u>11,809,084</u>	
13	GSO/GTO/GDS Rate Design									
14	Total Revenue @ Proposed Rates				31,226,834					
15	Less: Gas Cost Revenue				12,128,821	12,128,821				
16	Less: Gas Cost Uncollectible Charge [1]		2,984,895	0.0243	72,533	72,533		0.0603	0	
17	Less: Administrative Charge Revenue	403		55.90	22,528	22,528		55.90	0	
18	Less: Customer Charge Revenue	164,808		37.50	6,180,300	4,141,625		25.13	2,038,675	
	Less: AMRP			0.00	0	655,936		3.98	(655,936)	
19	Net Volumetric Base Revenue				12,822,652					
20	Less: First 50 Mcf		2,198,287.6	2.4322	5,348,675	4,114,095	0.421367055	1.8715	1,232,580	
21	Less: Next 350 Mcf		2,101,354.1	2.3851	5,011,860	3,814,588	0.390691427	1.8153	1,197,272	
22	Less: Next 600 Mcf		603,680.5	2.2990	1,387,839	1,044,126	0.106939723	1.7296	343,713	
23	Less: Over 1,000 Mcf		500,491.1	2.1495	1,075,787	790,876	0.081001795	1.5802	284,911	
24	Subtotal		5,403,813.3		<u>12,822,161</u>	<u>9,763,685</u>	1.000000000		<u>3,058,476</u>	
25	Total				<u>31,226,343</u>	<u>26,785,128</u>			<u>4,441,215</u>	

Columbia Gas of Kentucky, Inc.
Schedule of Additional Revenues by Rate Schedule Based on Revenue Requirement
For the 12 Months Ended December 31, 2014

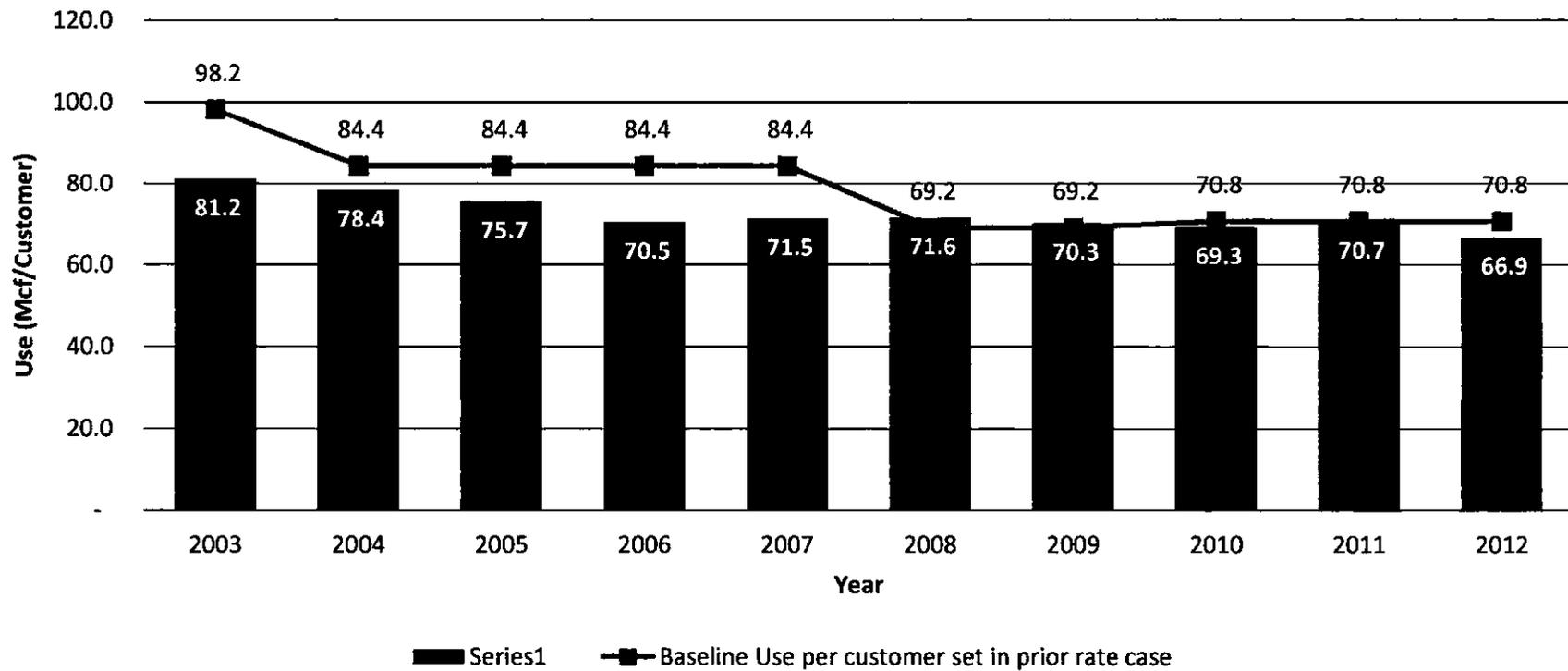
Line No.	Bills	Mcf	Proposed Rate	Proposed Revenue (\$)	Current Rev Revenue (\$)	Pct. Of Current Rev	Current Rate	Proposed Inc. (Dec.)
1	DS/SAS Rate Design							
2	Total Revenue @ Proposed Rates				4,554,266			
3	Less: Gas Cost Revenue				0			
4	Less: Gas Cost Uncollectible Charge [1]			0	0.0243			0
5	Less: EAP Revenue				0			0
6	Less: Customer Charge Revenue			792	583.39		583.39	0
7	Less: Administrative Charge Revenue			792	55.90		55.90	0
8	Less: AMRP				0.00		237.59	(188,171)
9	Net Volumetric Base Revenue							(188,171)
10	First 30,000 Mcf			5,639,178.6	0.6177	3,483,321	3,082,939	0.857804809
11	Over 30,000 Mcf			1,759,200.0	0.3272	575,599	511,048	0.142195191
12	Subtotal			7,398,378.6		4,058,919	3,593,987	1.000000000
13	Total					4,565,237	4,288,475	276,762
14	DS3 (Mainline) Customer Charge Rate Design Change							
15	Total Revenue @ Proposed Rates					75,045		
16	Less: Gas Cost Revenue					0		
17	Less: Gas Cost Uncollectible Charge [1]			0	0.0243	0		0.0000
18	Less: EAP Revenue					0		
19	Less: Customer Charge Revenue			36	200.00	7,200	7,200	200.00
20	Less: Administrative Charge Revenue			36	55.90	2,012	2,012	55.90
21	Net Volumetric Base Revenue					65,833		0.0000
22	All Gas Consumed			767,283.0	0.0858	65,833	65,833	0.0858
23	Total					75,045	75,045	0
24	IS Rate Design							
25	Total Revenue @ Proposed Rates					173,437		
26	Less: Gas Cost Revenue					134,494	134,494	
27	Less: Gas Cost Uncollectible Charge [1]			33,099	0.0243	804	804	0.0603
28	Less: Customer Charge Revenue			12	583.39	7,001	7,001	583.39
29	Less: AMRP				0.00	0	2,851	237.59
30	Net Volumetric Base Revenue					31,138		(2,851)
31	First 30,000 Mcf			33,099.0	0.6177	20,445	18,095	1.000000000
32	Over 30,000 Mcf			0.0	0.3272	0	0	0.2905
33	Subtotal			33,099.0		20,445	18,095	1.000000000
34	Total					162,745	163,246	(501)
35	IUS Rate Design							
36	Total Revenue @ Proposed Rates					82,718		
37	Less: Gas Cost Revenue					56,254	56,254	
38	Less: Gas Cost Uncollectible Charge [1]			13,844	0.0243	336	336	0.0603
39	Less: EAP Revenue					0		
40	Less: Administrative Charge Revenue					0		
41	Less: Customer Charge Revenue			24	477.00	11,448	7,956	331.50
42	Less: AMRP				0.00	0	993	41.38
42	Net Volumetric Base Revenue					14,680		2,499
43	All Gas Consumed			13,844.0	1.0604	14,680	10,729	0.7750
44	Total			13,844.0		82,718	76,268	6,450

[1] Gas Cost Uncollectible Charge to GCA Customers
Expected Gas Cost Commodity Rate as of February 28, 2013 (\$/Mcf) 4.2771
Uncollectible Expense Accrual Rate (See Schedule D-2.1 Sheet 5) 0.568963%
Proposed Rate / Mcf 0.0243

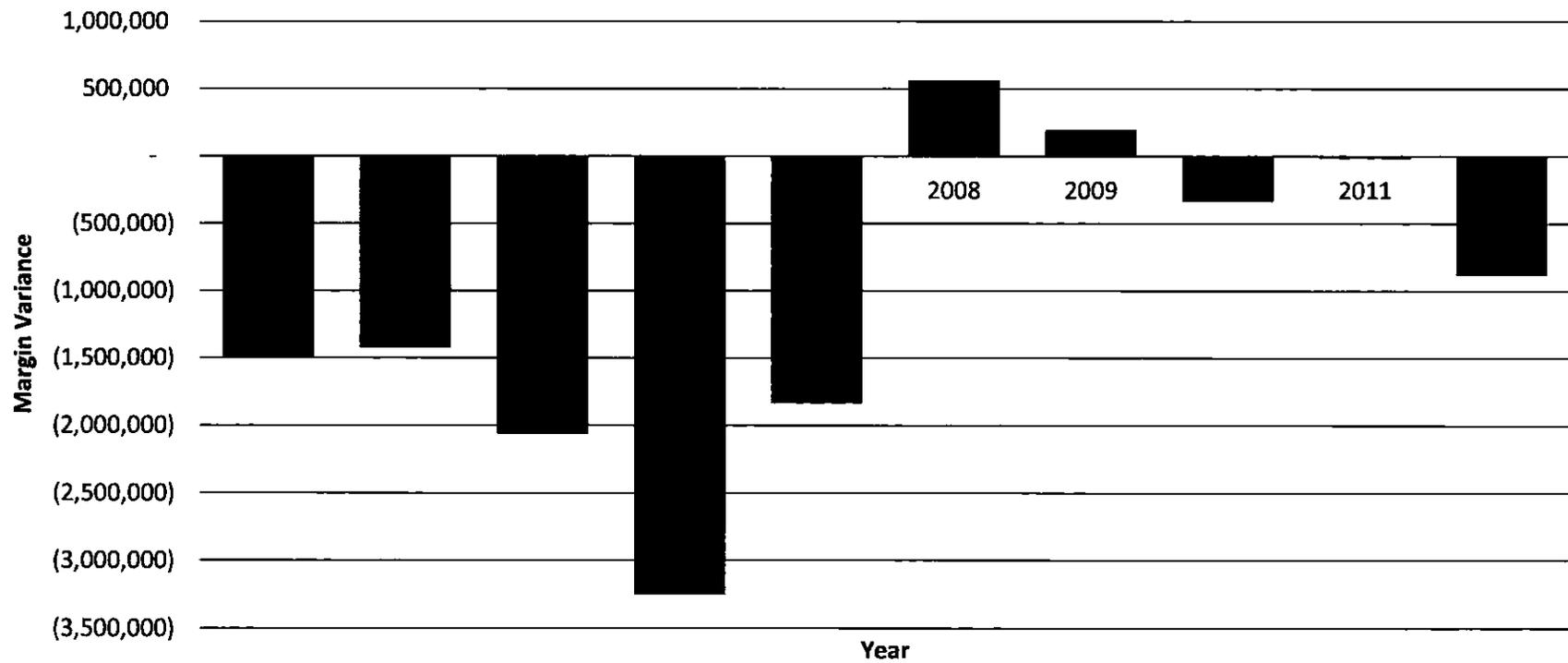
Columbia Gas of Kentucky, Inc.
Schedule of Additional Revenues by Rate Schedule Based on Revenue Requirement
For the 12 Months Ended December 31, 2014

<u>Line No.</u>		<u>Reference</u>	<u>Detail</u> (\$)	<u>Amount</u> (\$)
1	Change in Forfeited Discounts Revenue			
2	Test Year Forfeited Discounts (Account 487)			356,864.00
3	Test Year Revenue Subject to Late Payment Penalties:			
4	GSR General Service - Residential	Schedule M-2.1	51,706,021	
5	G1C LG&E Commercial	Schedule M-2.1	18,403	
6	G1R LG&E Residential	Schedule M-2.1	15,108	
7	GSO General Service - Commercial	Schedule M-2.1	20,162,510	
8	GSO General Service - Industrial	Schedule M-2.1	923,594	
9	IS Interruptible Service - Industrial	Schedule M-2.1	164,437	
10	IUS Intrastate Utility Service - Wholesale	Schedule M-2.1	76,767	
11	GTR GTS Choice - Residential	Schedule M-2.1	7,852,669	
12	GTO GTS Choice - Commercial	Schedule M-2.1	4,798,113	
13	GTO GTS Choice - Industrial	Schedule M-2.1	87,513	
14	DS GTS Delivery Service - Commercial	Schedule M-2.1	1,275,851	
15	DS GTS Delivery Service - Industrial	Schedule M-2.1	3,012,624	
16	GDS GTS Grandfathered Delivery Service - Commercial	Schedule M-2.1	543,591	
17	GDS GTS Grandfathered Delivery Service - Industrial	Schedule M-2.1	377,264	
18	DS3 GTS Main Line Service - Industrial	Schedule M-2.1	75,045	
19	FX1 GTS Flex Rate - Commercial	Schedule M-2.1	55,037	
20	FX2 GTS Flex Rate - Commercial	Schedule M-2.1	53,421	
21	FX5 GTS Flex Rate - Industrial	Schedule M-2.1	308,765	
22	FX7 GTS Flex Rate - Industrial	Schedule M-2.1	203,271	
23	SAS GTS Special Agency Service	Schedule M-2.1	0	
24	SC3 GTS Special Rate - Industrial	Schedule M-2.1	883,188	
25	Total			92,593,192.98
26	Ratio of Late Payment Penalties to Total Revenue	Line 2 / Line 25		0.003854106
27	Proposed Revenue Subject to Late Payment Penalties:			
28	GSR/GTR Residential	Schedule M-2.1	71,148,068	
29	GSO/GTO/GDS	Schedule M-2.1	31,226,834	
30	DS/SAS	Schedule M-2.1	4,554,266	
31	IS	Schedule M-2.1	173,437	
32	IUS	Schedule M-2.1	82,718	
33	G1C	Schedule M-2.1	18,403	
34	G1R	Schedule M-2.1	15,108	
35	DS3	Schedule M-2.1	75,045	
36	FX1	Schedule M-2.1	55,037	
37	FX2	Schedule M-2.1	53,421	
38	FX5	Schedule M-2.1	308,765	
39	FX7	Schedule M-2.1	203,271	
40	SC3	Schedule M-2.1	883,188	
41	Total			108,797,563
42	Proposed Forfeited Discounts (Account 487)	Line 26 x Line 45		419,317
43	Proposed Adjustment to Account 487 Revenue	Line 46 - Line 2		62,453

Average Annual Use per Customer GSR/SVGTS Rate Schedules



**Non-Gas Base Revenue Impact from Current Volumetric Delivery Charges
GSR/SVGTS Rate Schedules**



Columbia Gas of Kentucky, Inc.
 Non-Gas Base Revenue Impact from Current Volumetric Delivery Charges - GSR/SVGTS Rate Schedules
 For Years 2003 - 2012

Attachment RAF-5
 Page 2 of 2
 Witness: R.A. Feingold

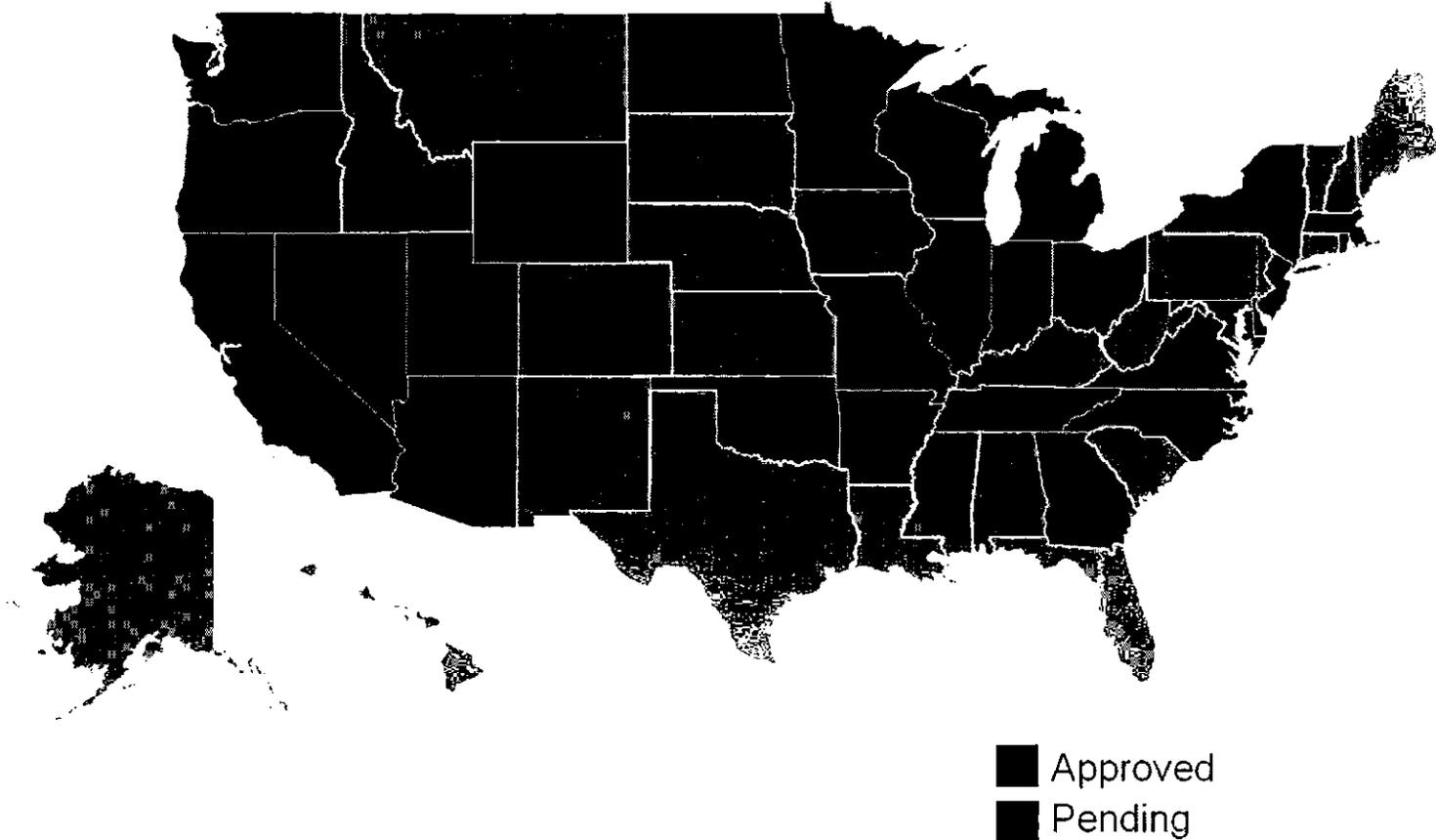
	Jan-Feb <u>2003</u>	Mar-Dec <u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	Jan-Aug <u>2007</u>	Sep-Dec <u>2007</u>	<u>2008</u>	Jan-Oct <u>2009</u>	Nov-Dec <u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Year End Customers	127,932	127,932	127,072	126,412	125,429	124,953	124,953	123,724	122,053	122,053	121,780	120,681	120,446
UPC Baseline	98.2	85.4	84.4	84.4	84.4	84.4	69.2	69.2	69.2	70.8	70.8	70.8	70.8
UPC Normalized	<u>81.2</u>	<u>81.2</u>	<u>78.4</u>	<u>75.7</u>	<u>70.5</u>	<u>71.5</u>	<u>71.5</u>	<u>71.6</u>	<u>70.3</u>	<u>70.3</u>	<u>69.3</u>	<u>70.7</u>	<u>66.9</u>
Increase / (Decrease) UPC	(16.95)	(4.15)	(5.98)	(8.72)	(13.86)	(12.92)	2.28	2.44	1.13	(0.47)	(1.49)	(0.08)	(3.91)
Rate / Mcf	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>	<u>1.8715</u>
Increase / (Decrease)	(676,560)	(828,937)	(1,422,535)	(2,063,136)	(3,253,781)	(2,014,876)	177,400	565,005	215,397	(17,833)	(340,071)	(17,984)	(881,163)

Increase / (Decrease) Summary By Year

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Increase / (Decrease)	(1,505,497)	(1,422,535)	(2,063,136)	(3,253,781)	(1,837,476)	565,005	197,563	(340,071)	(17,984)	(881,163)

Columbia Gas of Kentucky, Inc.
Case No. 2013-00167

Natural Gas Revenue Decoupling in the United States (1)



(1) Includes revenue decoupling mechanisms and Straight Fixed-Variable (SFV) rate design
(2) Approved in 26 states, pending in 1 state (as of May 2013)

Columbia Gas of Kentucky, Inc.
Revenue Normalization Adjustment Billing Factor (RNABF) - Computational Example
Residential Service

Line No.	Description (1)	2012			
		January (2)	February (3)	March (4)	1st Quarter (5)
1	Authorized Quarterly Non-Gas Revenue (AQNR) - Rate Schedules GSR and SVGTS GSR	\$4,739,819	\$4,657,541	\$4,032,197	\$13,429,557
2	Less: Weather Adjusted Quarterly Booked Revenue (WAQBR) - Rate Schedule GSR	\$ 3,624,389	\$ 3,448,168	\$ 2,934,402	\$ 10,006,959
3	Less: Weather Adjusted Quarterly Booked Revenue (WAQBR) - Rate Schedule SVGTS GSR	\$ 1,132,609	\$ 1,068,142	\$ 909,585	\$ 3,110,335
4	Subtotal				<u>\$ 13,117,295</u>
5	Revenue Normalization Adjustment (RNA)				\$ 312,262
6	Under/(Over) Collection from Prior Period (1)				\$ -
7	Subtotal				<u>\$ 312,262</u>
8	Estimated Normalized Gas Volumes (Mcf) - Rate Schedule GSR (2)	<u>June</u> 119,592	<u>July</u> 92,438	<u>August</u> 83,690	<u>3-Month Total</u> 295,720
9	Estimated Normalized Gas Volumes (Mcf) - Rate Schedule SVGTS GSR (2)	37,233	28,256	25,802	91,291
10	Subtotal				<u>387,011</u>
11	RNA Billing Factor (RNABF)				<u>\$ 0.8069</u>

(1) For the second preceding RNA Billing Period

Columbia Gas of Kentucky, Inc.
RNA Billing Factor (RNABF) Current Rate Calculation
For the 12 Months Ending December 31, 2012

Residential Service

Line No.	2012 Quarter	Total RNA 1/	Estimated Normalized Volumes (Mcf)	RNABF Effective Months	Total RNABF (\$/Mcf)
(1)	(2)	(3)	(4)	(5)	(6 = 3 / 4)
1	1st Quarter	\$312,262	387,011	Jun - Aug 2012	\$0.8069
2	2nd Quarter	\$578,109	863,662	Sep - Nov 2012	\$0.6694
3	3rd Quarter	(\$67,993)	4,673,320	Dec 2012 - Feb 2013	(\$0.0145)
4	4th Quarter	(\$266,563)	2,410,608	Mar - May 2013	(\$0.1106)
5	Total	<u>\$555,816</u>	<u>8,334,601</u>		<u>\$0.0667</u>
6	Annual Average Use Per Customer (Mcf)			69.7	
7	Annual RNA Bill Impact			\$4.65	

Columbia Gas of Kentucky, Inc.
Revenue Normalization Adjustment (RNA)
For the 12 Months Ending December 31, 2012

<u>Residential Service</u>				Current
Line				Quarter
<u>No.</u>	<u>Month</u>	<u>AQNR</u>	<u>WAQBR</u>	<u>RNA</u>
(1)	(2)	(3)	(4)	(5 = 3 - 4)
1	January	4,739,819	4,756,998	
2	February	4,657,541	4,516,310	
3	March	4,032,197	3,843,987	
4	1st Quarter	<u>13,429,557</u>	<u>13,117,295</u>	312,262
5	April	3,087,244	2,639,931	
6	May	2,117,824	2,051,082	
7	June	1,798,639	1,734,584	
8	2nd Quarter	<u>7,003,707</u>	<u>6,425,598</u>	578,109
9	July	1,694,888	1,716,318	
10	August	1,674,649	1,692,086	
11	September	1,674,519	1,703,644	
12	3rd Quarter	<u>5,044,056</u>	<u>5,112,049</u>	(67,993)
13	October	1,796,249	1,887,322	
14	November	2,467,840	2,720,170	
15	December	3,783,408	3,706,568	
16	4th Quarter	<u>8,047,497</u>	<u>8,314,060</u>	(266,563)
17	Total	<u>\$33,524,817</u>	<u>\$32,969,001</u>	\$555,816

AQNR - Authorized Quarterly Non-Gas Revenue
WAQBR - Weather Adjusted Quarterly Booked Revenue

Columbia Gas of Kentucky, Inc.
RNA Billing Factor (RNABF) Current Rate Calculation
For the 12 Months Ending December 31, 2011

Residential Service

<u>Line No.</u> (1)	<u>2011 Quarter</u> (2)	<u>Total RNA 2/</u> (3)	<u>Estimated Normalized Volumes (Mcf)</u> (4)	<u>RNABF Effective Months</u> (5)	<u>Total RNABF (\$/Mcf)</u> (6 = 3 / 4)
1	1st Quarter	(\$16,671)	426,291.3	Jun - Aug 2011	(\$0.0390)
2	2nd Quarter	(\$63,200)	879,780.7	Sep - Nov 2011	(\$0.0720)
3	3rd Quarter	(\$91,907)	4,740,235.8	Dec 2011 - Feb 2012	(\$0.0190)
4	4th Quarter	(\$172,980)	2,271,760.9	Mar - May 2012	(\$0.0760)
5	Total	<u>(\$344,758)</u>	<u>8,318,068.6</u>		<u>(\$0.0414)</u>

6	Annual Average Use Per Customer (Mcf)	69.3
7	Annual RNA Bill Impact	(\$2.87)

Columbia Gas of Kentucky, Inc.
Revenue Normalization Adjustment (RNA)
For the 12 Months Ending December 31, 2011

<u>Residential Service</u>				
<u>Line</u> <u>No.</u> (1)	<u>Month</u> (2)	<u>AQNR</u> (3)	<u>WAQBR</u> (4)	<u>Current</u> <u>Quarter</u> <u>RNA</u> (5 = 3 - 4)
1	January	4,782,008	4,945,981	
2	February	4,698,267	4,683,894	
3	March	4,058,204	3,925,275	
4	1st Quarter	<u>13,538,479</u>	<u>13,555,150</u>	(16,671)
5	April	3,115,041	3,032,245	
6	May	2,133,187	2,204,503	
7	June	1,806,174	1,880,854	
8	2nd Quarter	<u>7,054,402</u>	<u>7,117,602</u>	(63,200)
9	July	1,696,379	1,731,362	
10	August	1,677,604	1,691,579	
11	September	1,677,875	1,720,824	
12	3rd Quarter	<u>5,051,858</u>	<u>5,143,765</u>	(91,907)
13	October	1,799,437	1,892,646	
14	November	2,472,528	2,588,815	
15	December	3,790,697	3,754,181	
16	4th Quarter	<u>8,062,662</u>	<u>8,235,642</u>	(172,980)
17	Total	<u>\$33,707,401</u>	<u>\$34,052,159</u>	<u>(\$344,758)</u>

AQNR - Authorized Quarterly Non-Gas Revenue
WAQBR - Weather Adjusted Quarterly Booked Revenue

Columbia Gas of Kentucky, Inc.
RNA Billing Factor (RNABF) Current Rate Calculation
For the 12 Months Ending December 31, 2010

Residential Service

Line No.	2010 Quarter	Total RNA 3/	Estimated Normalized Volumes (Mcf)	RNABF Effective Months	Total RNABF (\$/Mcf) (6 = 3 / 4)
(1)	(2)	(3)	(4)	(5)	
1	1st Quarter	(\$170,503)	403,102.7	Jun - Aug 2010	(\$0.4230)
2	2nd Quarter	\$289,334	797,070.9	Sep - Nov 2010	\$0.3630
3	3rd Quarter	(\$48,349)	5,025,598.8	Dec 2010 - Feb 2011	(\$0.0100)
4	4th Quarter	(\$26,843)	2,514,969.3	Mar - May 2011	(\$0.0110)
5	Total	<u>\$43,639</u>	<u>8,740,741.7</u>		<u>\$0.0050</u>
6	Annual Average Use Per Customer (Mcf)			72.5	
7	Annual RNA Bill Impact			\$0.36	

Columbia Gas of Kentucky, Inc.
Revenue Normalization Adjustment (RNA)
For the 12 Months Ending December 31, 2010

<u>Residential Service</u>				
Line No.	Month	AQNR	WAQBR	Current Quarter RNA (5 = 3 - 4)
(1)	(2)	(3)	(4)	
1	January	4,804,764	4,984,135	
2	February	4,727,581	4,722,675	
3	March	4,092,603	4,088,641	
4	1st Quarter	<u>13,624,948</u>	<u>13,795,451</u>	<u>(170,503)</u>
5	April	3,135,978	2,953,980	
6	May	2,141,568	2,037,951	
7	June	1,816,341	1,812,622	
8	2nd Quarter	<u>7,093,887</u>	<u>6,804,553</u>	<u>289,334</u>
9	July	1,709,830	1,729,794	
10	August	1,686,471	1,702,056	
11	September	1,647,870	1,660,670	
12	3rd Quarter	<u>5,044,171</u>	<u>5,092,520</u>	<u>(48,349)</u>
13	October	1,811,217	1,825,208	
14	November	2,486,776	2,389,446	
15	December	3,825,228	3,935,411	
16	4th Quarter	<u>8,123,221</u>	<u>8,150,064</u>	<u>(26,843)</u>
17	Total	<u>\$33,886,227</u>	<u>\$33,842,588</u>	<u>\$43,639</u>

AQNR - Authorized Quarterly Non-Gas Revenue
WAQBR - Weather Adjusted Quarterly Booked Revenue

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
S. MARK KATKO
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF S. MARK KATKO

1 **Q: Please state your name and business address.**

2 A: My name is S. Mark Katko and my business address is 200 Civic Center Drive, Co-
3 lumbus, Ohio 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I am employed by NiSource Corporate Services Company ("NCSC"). My title is
7 Manager of Regulatory Strategy and Support. As Manager, my principal responsi-
8 bilities include providing support in regulatory compliance filings and base rate
9 cases as requested by the NiSource Inc. ("NiSource") gas distribution business unit,
10 including Columbia Gas of Kentucky, Inc. ("Columbia" or "the Company").

11

12 **Q: What is your educational background?**

13 A: I received a Bachelor of Science in Business Administration degree, majoring in
14 Accounting, in 1978 from The Ohio State University. I am a Certified Public
15 Accountant (inactive) in the state of Ohio.

16

17 **Q: What is your employment history?**

1 A: I began my career with the Columbia Gas distribution companies in 1978 as a
2 General Accountant in the Finance Department. I held various positions of in-
3 creasing responsibility in the Accounting and Financial Planning sections of the
4 Finance Department from 1978 to 2012, most recently as Manager of Budgets. I
5 assumed my current position in the Regulatory Strategy and Support depart-
6 ment in April 2012.

7

8 **Q: Have you previously testified before any regulatory commission?**

9 A: Yes. I have previously filed testimony with the Kentucky Public Service Com-
10 mission.

11

12 **Q: What is the purpose of your testimony in this proceeding?**

13 A: I am responsible for the development of the cost of service and proposed revenue
14 increase. As part of the cost of service analysis, my testimony supports Colum-
15 bia's Operations and Maintenance ("O&M") expenses. I am also responsible for
16 Schedules A, C, D, F, G, H, I and K. These schedules were prepared under my di-
17 rection and supervision. I also sponsor and support Filing Requirements 11-a, 11-
18 b, 12-c, 12-d, 12-h, , 12-j, 12-k, 12-l, 12-m, 12-n, 12-o, 12-p, 12-q, 12-r, 12-u, 13-a, 13-
19 c, 13-d, 13-f, 13-g, 13-h, 13-i and 13-k.

20

1 **Q: What is the test period in this proceeding?**

2 A: Columbia is requesting an adjustment in rates based on a forecasted test period.
3 The test period is the twelve months ended December 31, 2014. The financial data
4 for the forecasted period is presented in the form of pro forma adjustments to a
5 base period which is the twelve months ended August 31, 2013. The base period
6 includes actual data for the period September 1, 2012 through February 28, 2013
7 and forecasted data for the period March 1, 2013 through August 31, 2013.

8

9 **Q: What information is presented on Schedule A?**

10 A: Schedule A reflects Columbia's Overall Financial Summary for the base period
11 and forecasted test period. Schedule A, Line 8 shows the calculation of the reve-
12 nue deficiency in this case of \$16,595,510 for the forecasted test period. This
13 amount represents the increase in revenue that is required by Columbia to earn
14 an overall rate of return on rate base of 8.59%, the return recommended by Co-
15 lumbia witness Moul. On line 9, the requested revenue increase of \$16,595,510 is
16 the revenue that is supported by Columbia's proposed rates, and is the adjust-
17 ment to revenue that Columbia is requesting in its Application.

18

19 **Q: Please describe the schedules presented in Schedule C of Columbia's Applica-**
20 **tion.**

1 A: Schedule C presents Columbia’s jurisdictional Operating Income for the base pe-
2 riod and forecasted test period and details how the Company derived the
3 amount of the requested revenue increase. Schedule C-1 is the Operating Income
4 Summary, Schedule C-2 is the Adjusted Operating Income Statement, Schedule
5 C-2.1 is the annual Operating Revenues and Expenses by Accounts – Jurisdic-
6 tional, and Schedule C-2.2 is the monthly Operating Revenues and Expenses by
7 Accounts – Jurisdictional.

8

9 **Q: Please explain Schedule C-1.**

10 A: Schedule C-1 reflects Columbia’s base period and forecasted test period Operat-
11 ing Income Summary. This schedule includes the forecasted test period operat-
12 ing income summarized at both current rates and proposed rates. The forecasted
13 test period operating income at current rates is presented as pro forma adjust-
14 ments to the base period. The revenue at proposed rates was developed by add-
15 ing the revenue increase shown on Schedule A to the current forecasted period
16 operating revenues. The related increase to expenses and taxes on the proposed
17 revenue increase was subtracted from the current forecasted test period adjusted
18 operating results to determine the forecasted operating income and the corre-
19 sponding rate of return. The rate base as shown on this schedule is calculated on
20 Schedule B-1 and is supported by Columbia witness Notestone.

1 **Q: What is Schedule C-2?**

2 A: Schedule C-2 shows the adjusted operating income statement for the base period
3 and forecasted test period at current rates.

4

5 **Q: Please explain Schedules C-2.1A and C-2.1B.**

6 A: Schedule C-2.1A shows the detail of Columbia's unadjusted base period operat-
7 ing results and Schedule C-2.1B shows the unadjusted forecasted test period op-
8 erating results. The operating results as shown on this schedule are listed by ac-
9 count and are summarized on Schedule C-2.

10

11 **Q: Please explain Schedules C-2.2A and C-2.2B.**

12 A: Schedules C-2.2A and C-2.2B show the information presented on Schedules C-
13 2.1A and C-2.1B, respectively, by month.

14

15 **Q: Please describe the schedules presented in Schedule D of Columbia's Applica-**
16 **tion.**

17 A: Schedule D presents the summary of adjustments made to base period Operating
18 Income to arrive at forecasted test period Operating Income. Schedule D-1 is the
19 Summary of Utility Jurisdictional Adjustments to Operating Income by Major
20 Accounts. Schedule D-2.1 shows the detailed adjustments made to revenue and

1 gas purchase accounts. Schedule D-2.2 shows the detailed adjustments made to
2 O&M accounts. Schedule D-2.3 shows the detailed adjustments made to Depre-
3 ciation and Amortization and Taxes Other Than Income Taxes accounts. Sched-
4 ule D-2.4 shows ratemaking adjustments that are being made to the forecasted
5 test period and which are in addition to those adjustments on Schedules D-2.1
6 through D-2.3.

7
8 **Q: What is the basis for the forecasted O&M expense included in the base period
9 and forecasted test period net operating income?**

10 **A:** The forecasted O&M expense included in the base and test periods is derived
11 from the Company's most recent financial plan.

12
13 **Q: How is O&M expense developed for Columbia's financial plan?**

14 **A:** The O&M expense budgeting methodology used by Columbia is a combination
15 of a "top down" and "grass roots" approach. The O&M budget serves as a key
16 component of Columbia's overall financial plan at a high level and as a cost
17 management tool for NiSource Gas Distribution ("NGD") business unit and Co-
18 lumbia management at a more detailed level.

19 NiSource establishes financial goals and objectives for the entire corpora-
20 tion based on its overall strategic planning objectives including business unit and

1 operating company input. These goals and objectives are communicated to each
2 of its business units and the NiSource Corporate Services Financial Planning and
3 Analysis groups responsible for each unit's financial plans. It is the responsibility
4 of these groups, working together, to ensure that: (1) its financial plans, including
5 O&M expenses, are developed in accordance with corporate financial goals and
6 objectives as well as certain specific corporate guidelines and assumptions; and
7 (2) individual company operational and administrative requirements are ad-
8 dressed.

9 The O&M budget for Columbia is based on a grass roots concept in which
10 individuals responsible for approving expenditures are also responsible for
11 budgeting the expenditures. The process generally follows organizational re-
12 sponsibility. Department heads are responsible for overseeing the development
13 of O&M budgets for all cost centers under their control. Budgets originate in op-
14 erating center locations in the field and other departments representing the major
15 business functions of the company; these budgets are combined with a corporate
16 level budget to arrive at a total company budget.

17
18 **Q: What is meant by the term corporate level budget?**

19 **A:** The corporate level budget represents categories that are budgeted at a company,
20 and not individual department level. This allows for each department to focus

1 exclusively on the expenditures for which they are directly responsible. Exam-
2 ples of O&M expenses included at this level are employee benefits, benefits ad-
3 ministration fees, audit fees, uncollectible accounts, management fee, corporate
4 insurance, corporate incentive plan, long term incentive plan, regulatory amorti-
5 zations, and revenue trackers.

6
7 **Q: O&M expenses in Schedules C and D are shown by FERC, or general ledger,**
8 **account as is required by the regulations regarding rate filings. Is this how**
9 **these expenses are budgeted?**

10 **A:** No. O&M budgets are developed at a cost element and activity level. Cost ele-
11 ment defines the type of resources used or consumed in accomplishing the or-
12 ganization's goals and objectives, such as labor, materials, outside services, and
13 many other categories. Cost elements are designed to permit uniform budgeting
14 and cost reporting among all NGD companies. Activities describe the accom-
15 plishment or benefit derived from the expenditure, such as leak inspection and
16 repair, cathodic protection, delinquent collections, and many other categories.

17
18 **Q: How did Columbia convert O&M expenses budgeted by cost element and ac-**
19 **tivity to FERC accounts filed in this proceeding?**

1 A: Columbia allocated the budgeted O&M expenses by cost element to FERC ac-
2 counts based on an historic trend. Specifically, Columbia looked at actual O&M
3 expenses by cost element by FERC account for the twelve months ending De-
4 cember 31, 2012. A percentage of each FERC account charged to a particular cost
5 element was calculated. This percentage was then applied to budgeted O&M ex-
6 pense for each cost element to arrive at an allocation of the cost element budget
7 to FERC accounts for inclusion in the filing.

8

9 **Q: What are the principal assumptions used in the development of the cost ele-**
10 **ment budgets included in the forecasted test period O&M expenses?**

11 A: Labor expense is based on projected headcount and wage increase assumptions.
12 Specifically, Columbia is projecting 131 active full-time employees and an overall
13 wage increase guideline of 3% for 2013 and 2014. Non-labor expenses start with
14 the assumption that amounts are to be held relatively flat year to year reflecting a
15 normal, ongoing level of expenses and further adjusted for activities or events
16 that are reasonably expected to occur.

17

18 **Q: Can you provide examples of such activities or events that have been taken in-**
19 **to account in the development of the O&M expense budget?**

1 A: Yes. The planned installation of automated meter reading devices scheduled
2 over the course of 2014 is expected to result in outside services savings starting in
3 the fourth quarter of 2014. Columbia is also anticipating additional expenses
4 starting in mid-2013 related to compliance with new pipeline safety regulations
5 under the federally mandated Distribution Integrity Management Program
6 (“DIMP”). The estimated impact of this program has been taken into account in
7 the development of outside services and public awareness advertising expenses,
8 as well as in the budgeted headcount level used to develop labor expense men-
9 tioned previously.

10

11 **Q: What other types of activities or events are specifically addressed in the O&M**
12 **budget?**

13 A: Postage expense, which is included in the Materials and Supplies cost element,
14 reflects anticipated increases in postage rates. Uncollectible accounts expense is
15 based on the latest estimate of net charge-offs as a percentage of residential reve-
16 nue. Regulatory amortizations are budgeted at a level based on current approved
17 amortizations of expenses previously deferred. Revenue trackers are budgeted at
18 the same level as the corresponding revenue. In addition, corporate assumptions
19 are provided to Columbia and other NiSource companies to be included in their
20 respective financial plans.

1 **Q: What are the corporate assumptions provided to Columbia?**

2 A: Corporate assumptions provided to Columbia include several major categories.
3 Employee benefits expenses are based on information provided by NiSource's
4 independent actuary, AON Hewitt. Corporate insurance expenses are based on
5 estimated property and casualty premium costs developed by NiSource's Corpo-
6 rate Insurance Department. Audit fees are based on estimates developed by
7 NiSource Accounting. Telecommunications expenses are based on estimates de-
8 veloped by NiSource Information Technology. Management fee expenses are
9 based on estimates of services to be performed by NCSC for Columbia. Benefits
10 administration fees, long term incentive plan, and corporate incentive plan ex-
11 penses are based on estimates developed by NiSource Human Resources; the
12 corporate incentive plan is currently based on a target payout assumption. Ex-
13 penses related to the implementation of a single general ledger and chart of ac-
14 counts for all NiSource companies are based on estimates developed by the
15 NiSource Financial Transformation group.

16

17 **Q: What services are performed by NCSC for Columbia as included in the man-**
18 **agement fee?**

19 A: Please refer to the testimony of Columbia witness Taylor for a list of the services
20 performed by NCSC for Columbia and other NiSource companies.

1 **Q: How is the management fee budget developed?**

2 A: The management fee budget is based on the budgets developed by each NCSC
3 department. Similar to Columbia's budgeting methodology, NCSC budgets its
4 expenses by cost categories such as labor, materials, outside services and other
5 expenses. In addition, each department is allocated a portion of NCSC's indirect
6 costs, such as benefits, taxes, depreciation and other expenses to arrive at a fully
7 loaded cost. The fully loaded budget is allocated to Columbia and other
8 NiSource companies using an allocation basis or bases as determined by each
9 department.

10

11 **Q: What allocation bases are available to each department for allocating their
12 budgets to NiSource companies?**

13 A: Each allocation basis that is currently in effect is available to each department in
14 allocating their budgets to NiSource companies. Please refer to the testimony of
15 Columbia witness Taylor for an explanation of the Bases of Allocation. Also
16 please refer to Filing Requirement 12-u for a description of each basis.

17

18 **Q: Does the O&M expense budgeting methodology described in your testimony
19 result in an accurate estimate of expenses to be incurred during the forecasted
20 test period?**

1 A: Yes. Please refer to Attachment SMK-1 included in this testimony for a compari-
2 son of actual versus the annual original O&M budget excluding trackers for the
3 years 2008 through 2012. As with any budget, conditions may change over the
4 course of a year, thus requiring adjustments to budgets subsequent to the origi-
5 nal budget. Overall, this attachment indicates a high level of O&M budgeting ac-
6 curacy by Columbia and, accordingly, provides a high level of confidence as to
7 the accuracy of the O&M expenses included in the forecasted test period.

8

9 **Q: Why have you excluded trackers from this comparison?**

10 A: O&M expenses categorized as trackers are designed to match, or track, revenues
11 related to specific programs that have been previously approved in order to en-
12 sure that there is no impact on net operating income for such programs. The ac-
13 counting treatment generally allows expenses to be deferred as incurred and re-
14 classified to expense when the recovery of program costs is recorded in revenue.
15 While O&M tracker expense variances may be material, there is a corresponding
16 offsetting revenue variance. For that reason, I have excluded trackers from the
17 comparison so as not to distort the accuracy of the budget.

18

19 **Q: What is the O&M expense level for the base period and forecasted test period?**

1 A: O&M expense before ratemaking adjustments is \$34,071,013 for the base period
2 and \$33,332,723 for the forecasted test period, a decrease of \$738,290. Please refer
3 to Attachment SMK-2 included in this testimony for a comparison of the two pe-
4 riods by cost element and explanations of the major drivers of the change. Also
5 please refer to Schedule D-2.2 which provides additional detail regarding the ad-
6 justments between the two periods.

7

8 **Q: Are you making any additional adjustments to O&M expense from what is**
9 **shown on Attachment SMK-2?**

10 A: Yes. O&M expense included on Attachment SMK-2 reflects Columbia's most re-
11 cent forecast and represents the best estimate of costs to be incurred during a
12 stated period. This is necessary for financial plan accuracy and cost management
13 purposes. However, certain O&M expenses are treated differently for regulatory
14 purposes. As the result of filing based on a fully forecasted test period, it is nec-
15 essary to review financial plan O&M expenses further and make additional ad-
16 justments as needed. Schedule D-2.4 contains a listing of the ratemaking adjust-
17 ments being made to forecasted test period O&M expenses, as well as to operat-
18 ing revenues and other operating expenses. These adjustments are summarized
19 on Schedule C-2.

20

1 **Q: How are the income tax effects of these adjustments reflected?**

2 A: State and federal income taxes have been adjusted on Schedule E-1, which is
3 supported by Columbia witness Fischer, to reflect changes resulting from the ad-
4 justments described in my testimony

5

6 **Q: Please explain Columbia's adjustment to regulatory commission expense re-**
7 **questing to recover costs incurred in preparing this case as shown on Schedule**
8 **D-2.4.**

9 A: The adjustment to O&M expense for the estimated costs of developing this case
10 is \$675,000 and includes the costs of the legal notice, consultants retained, legal
11 fees, and miscellaneous costs such as travel and supplies. This amount has been
12 divided by 3 years, which reflects the proposed amortization period based on the
13 average period between rate cases. The resulting adjustment is an increase to op-
14 erating expense of \$225,000 in the forecasted test period.

15

16 **Q: Please explain the adjustment to regulatory commission expense related to the**
17 **annual Public Service Commission Fees assessment.**

18 A: The adjustment related to the annual PSC fees assessment is based on total fore-
19 casted test period Operating Revenues at current rates and the latest known as-

1 assessment factor of 0.17540%. The resulting adjustment is a decrease to operating
2 expense of \$53,218 in the forecasted test period.

3
4 **Q: Please explain the adjustment to uncollectible accounts expense.**

5 A: Uncollectible accounts expense has been adjusted to reflect an appropriate level
6 based on Columbia's current net charge-off percentage of 0.568963% which is
7 applied to operating revenues in Schedule C as supported by Columbia witness
8 Notestone. The resulting adjustment is a decrease to expense of \$301,133 in the
9 forecasted test period.

10
11 **Q: What does the separate adjustment for large volume uncollectible accounts
12 represent?**

13 A: Uncollectible expense related to large volume accounts is accounted for separate-
14 ly due to its unique pattern. The forecasted test period has been decreased by
15 \$14,107 to reflect a five year average of actual expense.

16
17 **Q: What is the adjustment related to ASC 712 Post-Employment Benefits?**

18 A: Accounting Standards Codification (ASC) 712, formerly referred to as Statement
19 of Financial Accounting Standards (SFAS) 112, defines the calculation of expense
20 representing the estimated cost of providing medical, dental and life insurance to

1 individuals on disability up until they are age 65. Each year, Columbia makes an
2 annual adjustment to the liability. This amount can vary greatly year to year and
3 has not historically been included in Columbia's forecasts. The forecasted test pe-
4 riod has been increased by \$9,770 to reflect a five year average of actual expense.

5
6 **Q: Why has Columbia requested recovery of costs related to other post-retirement**
7 **benefits billed from NCSC?**

8 A: In June 2011, Columbia was billed \$324,621 from NCSC representing the differ-
9 ence between the level of NCSC's accruals under ASC 715, formerly referred to
10 as SFAS 106, and the amounts it had expensed based on the level of claims it had
11 paid over a period of many years. Columbia capitalized \$29,887 and recorded the
12 remaining \$294,734 to a regulatory asset based on the final order in Case No.
13 2011-00422. This amount has been divided by 5 years, which is the proposed
14 amortization period. The resulting adjustment is an increase to operating ex-
15 pense of \$58,947 in the forecasted test period.

16
17 **Q: Please explain the adjustment for tracker expense accounts.**

18 A: The adjustment to tracker expense is required to match expense with revenue re-
19 coveries for the Energy Assistance Program and Energy Efficiency and Conserva-

1 tion riders that are included in Operating Revenues in Schedule C. The resulting
2 adjustment is a decrease to operating expense of \$307,699.

3
4 **Q: Why did Columbia remove certain O&M expenses as non-recoverable?**

5 A: As explained earlier, the O&M budget included in Columbia's financial plan
6 needs to be all inclusive to ensure overall accuracy and support cost manage-
7 ment activities. Included in budgeted O&M expenses are items that have histori-
8 cally been treated as non-recoverable for ratemaking purposes. These include
9 certain expenses related to reimbursements to employees, lobbying, promotional
10 advertising, other business promotion, and dues and memberships. Adjustments
11 9, 10, and 11 on Schedule D-2.4 recognize this treatment. The resulting adjust-
12 ment is a decrease to operating expense of \$299,658.

13
14 **Q: What is the basis for the depreciation and amortization expense included in
15 the base period and forecasted test period net operating income?**

16 A: Depreciation expense included in the base period is based on actual expense for
17 September 2012 through February 2013 and estimated depreciation expense for
18 March through August 2013 based on current depreciation rates and forecasted
19 plant in service by month. For the forecasted test period, depreciation expense is
20 based on proposed depreciation rates filed in this case by Columbia witness

1 Spanos and forecasted plant in service by month. The forecasted plant in service
2 in both the base period and forecasted test period is supported by Columbia wit-
3 ness Notestone. Amortization expense included in the base period and forecast-
4 ed test period relates to specific intangible assets with identifiable in-service
5 dates and lives. Amortization of these assets is normally recorded on a straight-
6 line basis over the individual asset's life.

7
8 **Q: Is an additional adjustment to depreciation and amortization expense being**
9 **made on Schedule D-2.4?**

10 **A:** No.

11
12 **Q: What is the basis for the taxes other than income included in the base period**
13 **and forecasted test period net operating income on Schedule C?**

14 **A:** Property taxes are based on the latest estimated effective tax rate and applying it
15 to the latest actual assessed value further adjusted to reflect estimated additions
16 and retirements to property, plant, and equipment over the planning period.
17 Property taxes on gas storage are based on the latest estimated effective tax rate
18 and applying it to the latest actual West Virginia assessed value. Payroll taxes are
19 based on an historic trend of actual payroll expense to actual labor expense and
20 applying the resulting percentage to projected labor expense.

1 **Q: Is an additional adjustment to taxes other than income being made on Sched-**
2 **ule D-2.4?**

3 A: Yes. Property tax expense has been adjusted to reflect projected calendar year
4 2013 net plant additions and the projected gas storage balance at December 31,
5 2013 as included in this rate case. The resulting adjustment is an increase to
6 property tax expense of \$2,084. Payroll tax expense has been adjusted to reflect
7 forecasted test period labor expense as included in this rate case. The resulting
8 adjustment is an increase to payroll tax expense of \$47,026.

9

10 **Q: Please describe the remaining schedules for which you are responsible.**

11 A: Schedule F is a listing of organization membership dues; initiation fees; expendi-
12 tures at country clubs; charitable contributions; marketing, sales, and advertising
13 expenditures; professional service expenses; civic and political activity expenses;
14 expenditures for employee parties and outings; employee gift expenses; and rate
15 case expenses for the base period and forecasted test period. Schedule G is an
16 analysis of payroll costs including wages and salaries, employee benefits, payroll
17 taxes, straight time and overtime hours, and executive compensation by title.
18 Schedule H shows the calculation of the gross revenue conversion factor for the
19 forecasted test period. Schedule I provides comparative income statements, rev-
20 enue statistics, and sales statistics for the 5 most recent calendar years from the

1 application filing date, the base period, the forecasted test period, and 2 calendar
2 years beyond the forecast period. Schedule K provides comparative financial da-
3 ta and earnings measures for the 10 most recent calendar years, the base period,
4 and the forecasted test period.

5

6 **Q: Does this complete your Prepared Direct testimony?**

7 **A: Yes, however, I reserve the right to file rebuttal testimony if necessary.**

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) Case No. 2013-00167
of Columbia Gas of Kentucky, Inc.)

CERTIFICATE AND AFFIDAVIT

The Affiant, Steven Mark Katko, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.


Steven Mark Katko

STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Steven Mark Katko on this the 23rd day of May, 2013.



CHERYLA A. MacDONALD
Notary Public, State of Ohio
My Commission Expires
March 26, 2017


Notary Public

My Commission expires: MARCH 26, 2017

Columbia Gas of Kentucky, Inc.
 Operation and Maintenance Expenses
 Actual v. Original Budget Excluding Trackers
 2008 - 2012
 (\$000)

Year	Original Budget	Actual	Increase (Decrease)	% Variance	<u>Major Variance by Category:</u>
2008	28,302	27,733	(569)	-2.0%	management fee \$(959); employee benefits \$(673); uncollectibles \$1,147.
2009	30,205	30,799	594	2.0%	management fee \$434; employee benefits \$384; labor \$356; outside services \$(654).
2010	32,304	30,282	(2,022)	-6.3%	uncollectibles - \$(2,068).
2011	31,578	29,820	(1,758)	-5.6%	uncollectibles - \$(1,345); employee benefits \$(882)
2012	30,890	31,254	364	1.2%	labor \$694; employee benefits \$457; uncollectible accounts \$(650).
Cumulative	153,279	149,888	(3,391)	-2.2%	

Columbia Gas of Kentucky, Inc.
Operation and Maintenance Expenses Comparison
For the Base Period 12 Months Ending August 31, 2013 and the Forecasted Period 12 Months Ending December 31, 2014

	Base Period	Schedule D-2.2 Adjustments	Forecasted Period Before Ratemaking Adjustments	% Change Forecasted v. Base Period	Major Drivers of Change:
Labor	7,422,952	131,442	7,554,394	1.77%	Wage and headcount increases partially offset by decreased incentive plans.
Employee Benefits	3,128,530	(1,005,132)	2,123,398	-32.13%	Primarily decreased pension and ASC 712 annual accrual.
Materials and Supplies	1,530,224	(86,293)	1,443,931	-5.64%	Primarily decreased purchase of hand tools (based period includes increased level for new hires) partially offset by increased postage.
Outside Services	5,580,777	(442,273)	5,138,504	-7.92%	Primarily AMR savings reflected in forecasted period, decreased demand side management (EECP), and decreased contractor work; partially offset by increased DIMP related expenses.
Rents and Leases	304,918	(2,557)	302,361	-0.84%	
Corporate Insurance	792,748	49,042	841,790	6.19%	Primarily increased excess liability premiums due to market conditions and property premiums due to rising property values and higher global insurance market rates.
Employee Expenses	349,340	3,823	353,163	1.09%	
Company Memberships	86,013	1,262	87,275	1.47%	
Utilities Used in Company Operations	424,449	11,733	436,182	2.76%	
NCS Management Fee	12,352,361	381,275	12,733,636	3.09%	Primarily increased labor, legal, depreciation and taxes partially offset by decreased incentive plans and employee benefits.
Uncollectible Accounts - Non-Gas Costs	116,499	338,501	455,000	290.56%	Primarily projected increase in net charge-offs (2012 calendar year was abnormally low).
Uncollectible Accounts - Gas Costs	159,009	48,991	208,000	30.81%	
Miscellaneous Revenue Adjustments	(201,813)	103,160	(98,653)	-51.12%	Decreased facilities damages recoveries due to proactive damage prevention efforts.
Injuries and Damages	124,803	(21,891)	102,912	-17.54%	Forecasted Period is based on historic average due to varying and unpredictable activity year to year.
Miscellaneous and Other Expenses	258,183	7,486	265,669	2.90%	
Regulatory Amortizations	404,935	(14,827)	390,108	-3.66%	Rate case amortization ended in October 2012.
Advertising	243,034	24,662	267,696	10.15%	Increased public awareness (DIMP) partially offset by decreased demand side management (EECP).
Clearing Accounts (Fleet)	1,163,119	95,493	1,258,612	8.21%	Primarily increased fuel and lease costs.
Deferred Credit	(1,523,164)	537,926	(985,238)	-35.32%	Decreased deferred demand side management (EECP) expenditures (primarily outside services and advertising).
Total Non-Tracked	32,716,917	161,823	32,878,740	0.49%	
Uncollectible - EAP Tracker	455,556	(1,573)	453,983	-0.35%	Offset in revenue.
Other Revenue - EECP Tracker	898,540	(898,540)	-	-100.00%	
Total O&M Expense	34,071,013	(738,290)	33,332,723	-2.17%	

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

**PREPARED DIRECT TESTIMONY OF
CHAD E. NOTESTONE
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF CHAD E. NOTESTONE

1 **Q: Please state your name and business address.**

2 A: My name is Chad E. Notestone and my business address is 200 Civic Cen-
3 ter Drive, Columbus, Ohio 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I work for NiSource Corporate Services Company and my current title is
7 Lead Regulatory Analyst. In this role, I primarily provide regulatory ser-
8 vices and support for NiSource's gas distribution subsidiary companies.
9 Specifically, I provide support for various rate filings and compliance fil-
10 ings made with the state regulatory commissions. My other duties include
11 creating reports and performing studies that support accounting, audit-
12 ing, and financial planning matters.

13

14 **Q: What is your educational background?**

15 A. I received a Bachelor of Business Administration degree, majoring in
16 Finance, from Ohio University in 2006. Also, I am currently pursuing a
17 Master of Business Administration degree from Ohio University. My
18 expected completion date of the M.B.A. degree program is in August of
19 2013.

1 **Q: Please describe your employment history.**

2 A: Prior to my employment with NiSource, I worked for the private account-
3 ing firm Jones, Cochenour & Co. as a Staff Auditor. I began my career
4 with NiSource Corporate Services Company in 2007 as a Regulatory Ana-
5 lyst. I was promoted to Senior Regulatory Analyst in 2009 and I remained
6 in this role until being promoted to my current position in 2013. In addi-
7 tion to my work experience, I have attended a variety of public utility ac-
8 counting and ratemaking seminars sponsored by trade associations.

9

10 **Q: Have you previously testified before any regulatory commission?**

11 A: No.

12

13 **Q: What is the purpose of your testimony in this proceeding?**

14 A: In the first section of my testimony, I am supporting the development of
15 the revenues for both the base period and forecasted test period as pre-
16 sented in Schedules D-2.1 and M. Additionally, I am sponsoring the typi-
17 cal bill comparisons at current and proposed rates shown in Schedule N.
18 The second part of my testimony discusses the development of Rate Base
19 as presented in Schedule B. Specifically, I support Schedules B-1, B-2, B-
20 2.1, B-2.2, B-2.3, B-2.4, B-2.5, B-2.6, B-2.7, B-3, B-3.1, B-4, B-5, B-5.1, and B-7,

1 excluding B-6 for both the base period and the forecasted test period. I al-
2 so sponsor Filing Requirement 12-h-12.

3

4 **Q: What are the test years that you will be addressing in this testimony?**

5 A: I will be addressing the twelve month period ending August 31, 2013 as
6 the base period, as well as the twelve months ending December 31, 2014 as
7 the forecasted test period.

8

9 **BILLING DETERMINANTS / REVENUE SCHEDULES**

10 **Q: What process is undertaken to produce the number of bills used to cal-**
11 **culate revenue in this case?**

12 A: The detail supporting number of bills used for the forecasted test period is
13 found in workpaper WPM-B. Forecasted active customer counts are first
14 determined on a total company basis by customer class by type of service
15 (sales/CHOICE/transportation) by month in Columbia's forecast support-
16 ed by Columbia witness Gresham. Large customers individually forecast-
17 ed by the Large Customer Relations ("LCR") group are identified sepa-
18 rately from the total forecast. The remaining non-LCR customer counts in
19 the forecast are then spread for each month of the test period by type of
20 service by customer class by rate schedule based on the latest twelve

1 months of historical experience ending February 28, 2013. Bill counts for
2 the LCR customers are adjusted to reflect customers who are expected to
3 either discontinue or add service during the forecasted period as shown in
4 workpaper WPB-D. The bills are accumulated based upon which rate
5 schedule the customer was on at February 28, 2013. The spread and accu-
6 mulation of bills is computed using Columbia's FORTRAN based revenue
7 pricing software.

8 Additionally, an adjustment is made to the number of forecasted
9 bills to reflect final billed customers because the forecast is based on pro-
10 jected active customers. In the months that a final bill is issued, the cus-
11 tomers are coded inactive and are not counted for the month even though
12 they are billed a customer charge for their final month of service. Colum-
13 bia considers the historical final bill counts to be representative of what
14 can be expected during the forecasted test period. As a result, final bills
15 are added to the active bills used in the forecast to price revenue in this
16 case. Forecasted test year bills are then taken from WPM-B and used to
17 price customer charge revenue at current rates in Schedule M-2.2 and
18 proposed rates in Schedule M-2.3.

1 The total customer counts for the base period are determined using
2 six months of actual customer bills from September 2012 through Febru-
3 ary 2013 and six months of forecasted bills through August 2013.

4
5 **Q: What process is used to develop the throughput in Mcf used to calculate**
6 **revenue in this case?**

7 A: Work paper WPM-C details the throughput in Mcf used to calculate reve-
8 nue in this case. Similar to the methodology use to produce the number of
9 bills, forecasted Mcf are first determined on a total company basis by cus-
10 tomer class by type of service by month in Columbia's forecast supported
11 by witness Gresham. Forecasted throughput associated with LCR custom-
12 ers is identified separately from the total forecast based upon the individ-
13 ual large customer forecast performed by the LCR group. The remaining
14 non LCR throughput is then spread for each month of the forecasted test
15 period by type of service by customer class by rate schedule based on the
16 latest twelve months of historical experience ending February 28, 2013.
17 Throughput is accumulated based upon which rate schedule the custom-
18 ers were on at February 28, 2013. Computations pertaining to the spread
19 and accumulation of the volumes also are performed using the Colum-
20 bia's FORTRAN based revenue pricing software. Adjustments resulting

1 from LCR customers either discontinuing or adding service during the
2 forecasted test year are show in workpaper WPM-D. Additionally, work-
3 paper WPM-D reflects any anticipated significant usage changes for LCR
4 customers during the forecasted test period. Adjustment volumes in
5 workpaper WPM-D are then recorded in workpaper WPM-C to arrive at
6 the total adjusted volume forecast used to price revenue for the period.

7 The throughput for the base period is determined using six months
8 of actual volumes from September 2012 through February 2013 and six
9 months of forecasted volumes through August 2013.

10

11 **Q: How were the non-LCR commercial and industrial forecasted volumes**
12 **in WPM-C split by rate block?**

13 **A:** The spread of non LCR commercial and industrial throughput is per-
14 formed at the individual customer level by month based on historical ex-
15 perience for the twelve months ended February 28, 2013. Each customer's
16 forecasted monthly throughput is then split among the rate blocks per-
17 taining to that customer's rate schedule. For example, volumes for a sales
18 rate schedule General Service Other ("GSO") customer who is projected to
19 use 500 Mcf in January are split according to the rate schedule GSO rate
20 blocks of First 50 Mcf, Next 350 Mcf, Next 600 Mcf and Over 1,000 Mcf. In

1 this example, 50 Mcf is put in the first block, 350 Mcf in the second block,
2 and 100 Mcf in the third rate block totaling the 500 Mcf projected for Janu-
3 ary. Individual customers' projected monthly usage by rate block is then
4 aggregated and shown in workpaper WPM-C.

5
6 **Q: How was the gas cost revenue calculated for the forecasted test period?**

7 A: Columbia's most recent Commission-approved gas cost recovery rate, ef-
8 fective February 28, 2013, was applied to volumes (Mcf) for each month of
9 the forecasted test period based on rate class. Calculations are shown on
10 workpaper WPM-A.

11
12 **Q: How was the forecasted test period revenue at current rates developed**
13 **in Schedule M-2.2?**

14 A: Forecasted test period bills from workpaper WPM-B and forecasted test
15 period volumes from workpaper WPM-C are recorded in Schedule M-2.2
16 by month by rate class. Forecasted test period bills and volumes for each
17 month for each rate class are then multiplied by the applicable current
18 rates in column C.

19

1 **Q: How was the forecasted test period revenue at proposed rates developed**
2 **in Schedule M-2.3?**

3 A: Forecasted test period bills and volumes in Schedule M-2.3 are identical to
4 Schedule M-2.2. Forecasted test period bills and volumes for each month
5 for each rate class are then multiplied by the applicable proposed rates in
6 column C. An adjustment is applied to Account 487 to reflect an expected
7 increase in forfeited discounts attributable to the proposed rates.

8

9 **Q: Please describe Schedule M-2.1.**

10 A: Schedule M-2.1 shows the comparison of revenue at current rates and rev-
11 enue at proposed rates by rate classification. Columns B (Forecasted Bills),
12 C (Forecasted Mcf), and D (Revenue at Current Rates) are recorded from
13 Schedule M-2.2. Column G (Revenue at Proposed Rates) is recorded from
14 Schedule M-2.3. Column E (D-2.4 Rate Making Adjustment) shows an ad-
15 justment to the gas cost uncollectible revenue at current rates to reflect the
16 revised charge-off percentage used in this case. The difference between
17 revenue at proposed rates and revenue at current rates is shown in col-
18 umn H with the corresponding percentage change shown in column I.

19

20

1 **Q: Please describe Schedule M.**

2 **A:** Schedule M summarizes total forecasted revenue by customer class by
3 month at both current and proposed rates. Revenue at current rates is
4 summarized from Schedule M-2.2 and revenue at proposed rates is sum-
5 marized from Schedule M-2.3.

6

7 **Q: How was Schedule N (Typical Bill Comparison) developed?**

8 **A:** Monthly usage levels were selected in order to give a representative effect
9 of the change in a typical monthly bill based on proposed rates as com-
10 pared to current rates. Tariff sales rate schedules were compared with and
11 without gas cost. Customer and commodity charges were compared for
12 transportation rate schedules. Attachment CEN-1 provides a monthly bill
13 comparison for residential customers at current and proposed rates.

14

15 **RATE BASE**

16 **Q: Please describe the rate base information presented in Schedule B.**

17 **A:** The information shown on schedule B-1 is the jurisdictional rate base
18 summary proposed in this proceeding. The forecasted test period rate
19 base of \$203,298,499 was developed using thirteen month average balanc-
20 es of forecasted plant-in-service, reserve for accumulated depreciation and

1 amortization, accumulated deferred income taxes and deferred credits, as
2 well as other working capital items from December 31, 2013 through De-
3 cember 31, 2014, unless noted otherwise. The plant-in-service and reserve
4 for accumulated depreciation and amortization for the test periods are
5 summarized on Schedules B-2, B-3, and B-4. Forecasted monthly capital
6 additions are based on Columbia's capital program as supported in the
7 testimony of Columbia witness Belle. The forecasted monthly reserve for
8 accumulated depreciation balances are developed based on the deprecia-
9 tion rates provided by Columbia witness Spanos. Schedule B-5 shows the
10 allowance for working capital. Columbia witness Fischer provides sup-
11 port for the development of accumulated deferred income taxes and other
12 deferred credits shown on Schedule B-6. Schedule B-7 reflects the jurisdic-
13 tional allocation factors.

14

15 **Q: Why is a thirteen month average balance utilized for rate base?**

16 **A:** Columbia's rate filing is supported by a fully forecasted test year, and is
17 therefore required by Section 16 (11)(c) of 807 KAR 5:001, also referred to
18 as Filing Requirement 11-c, of the Commission's regulations to use a thir-
19 teen month average net investment rate base.

20

1 **Q. Please describe in detail the individual supporting schedules for**
2 **Schedule B.**

3 **A.** Schedule B-2 shows Columbia’s plant-in-service investment by major
4 property grouping for both the base period and the forecasted test period.
5 Schedules B-2.1 through B-2.7 provide detail of the major property group-
6 ings by gas plant account and show the plant additions and retirements
7 for each account during the test periods.

8 Schedule B-3 shows the accumulated depreciation and amortiza-
9 tion balances by gas plant account for both the base period and the fore-
10 casted test period.

11 Workpaper WPB-2.2 provides the supporting calculations for both
12 the plant-in-service and reserve for accumulated depreciation and amorti-
13 zation balances throughout the forecasted period.

14 Schedule B-4 shows the amount of construction work-in-progress
15 (“CWIP”) as of February 28, 2013. Columbia has identified \$50,373 of the
16 total CWIP balance as in-service but not yet classified to the proper FERC
17 account 106. Therefore, this amount is included for recovery in rate base.

18
19
20

1 **Q: How was the forecasted test period plant-in-service developed?**

2 A: Calculations showing the development of the forecasted monthly plant-in-
3 service balances are found in WPB-2.2. Actual per books plant-in-service
4 as of February 28, 2013 in Accounts 101, 106 and the in-service portion of
5 Account 107 is the starting point for the forecast. Budgeted plant additions
6 were then added by month and budgeted retirements were deducted by
7 month throughout the forecasted test period. Monthly budgeted capital
8 additions were based on Columbia's capital program discussed in the tes-
9 timony of Columbia witness Belle. Projected plant retirements were based
10 on a three year average level of actual retirements recorded 2010 through
11 2012. Projected plant additions and retirements were then increased by 8.2
12 percent to reflect Columbia's five-year history of exceeding its original
13 capital expenditure forecasts.

14
15 **Q: How was the forecasted test year reserve for accumulated depreciation
16 and amortization developed?**

17 A: Calculations showing the development of the forecasted monthly reserve
18 for accumulated depreciation and amortization balances are found in
19 WPB-2.2. Details supporting the monthly amortization expense are found
20 in WPB-2.2a for intangible plant that is subject to amortization. Actual per

1 books accumulated depreciation and amortization as of February 28, 2013
2 is the starting point for the forecast. For each month of the forecast, the ac-
3 cumulated reserve is increased by the projected depreciation and amorti-
4 zation expense and reduced by the projected retirements and cost of re-
5 moval. The budgeted depreciation accruals are based on the depreciation
6 rates supported by witness Spanos.

7
8 **Q: How would you describe the calculation of cash working capital and**
9 **other working capital allowances as shown on Schedule B-5?**

10 **A:** The total working capital requirement of \$43,526,144 is summarized on
11 Schedule B-5, Line 6. This is made up of Cash Working Capital shown on
12 Line 1, Fuel Stock shown on Line 2, Materials and Supplies shown on Line
13 3, Gas Stored Underground shown on Line 4, and Prepayments shown on
14 Line 5. Working capital associated with Materials and Supplies and Pre-
15 payments were both determined based on the actual thirteen month aver-
16 age of per book balances ending February 28, 2013. Columbia does not an-
17 ticipate a significant change in the amount of materials and supplies and
18 prepayments during the forecasted test period. The working capital com-
19 ponent of Gas Stored Underground was calculated by taking the average

1 of the projected thirteen month Gas Stored Underground balances ending
2 December 31, 2014.

3

4 **Q: How does Columbia value its gas stored inventory?**

5 A: Columbia currently utilizes Last-in, First-out ("LIFO") inventory account-
6 ing to value its gas stored inventory on its books in accordance with Gen-
7 erally Accepted Accounting Principles ("GAAP"). Workpaper WPB-5.3
8 shows the calculations of the projected monthly storage asset balances us-
9 ing this same pricing methodology. The LIFO procedure prices gas with-
10 drawals and injections using an anticipated average annual commodity
11 gas price. This rate is trued up periodically throughout the year until cal-
12 endar year-end when it is trued up to an actual average annual commodi-
13 ty rate for the calendar year January through December. To the extent in-
14 jections are greater than withdrawals for a calendar year, then a LIFO lay-
15 er is created and tracked. This vintage LIFO layer is identified with a net
16 volume injected, a rate per volume, and a resulting dollar balance. On the
17 other hand, if withdrawals are greater than injections for the calendar
18 year, then prior LIFO layers are depleted starting with the most recent
19 year layer. As shown in WPB-5.3 Columbia is projecting volumetric net

1 withdrawals for both calendar years 2013 and 2014 along with average
2 commodity rates per Mcf of \$4.0490 and \$4.5840, respectively.

3
4 **Q: Did Columbia include Kentucky Public Service Commission (“Com-**
5 **mission”) fees in the prepaid portion of the working capital require-**
6 **ments?**

7 **A:** No. Columbia excluded from working capital the portion of prepayments
8 recorded on the books related to Commission fees.

9
10 **Q: How was the Cash Working Capital allowance developed?**

11 **A:** Cash Working Capital is calculated by taking total operation and mainte-
12 nance expenses for the twelve months ended December 31, 2014 (exclud-
13 ing gas costs) as supported by Columbia witness Katko and multiplying
14 by 1/8 or 12.5%. Traditionally, this formula method has been used by Co-
15 lumbia and accepted by the Commission in Columbia’s previous rate fil-
16 ings.

1 **Q: Did Columbia include customer advances for construction as a reduc-**
2 **tion to rate base?**

3 A: Yes. Since January 2000, a credit is made to gas plant-in-service in recogni-
4 tion of customer advances. As such, a reduction to rate base has been in-
5 cluded for post-1999 customer advances by including net plant-in-service
6 per books. Prior to January 2000, a credit for customer advances was in-
7 cluded in Account 252-15560. As of February 28, 2013, the customer ad-
8 vances balance in the Account 252-15560 is zero. The budgeted capital ex-
9 penditures supported by witness Belle also are net of projected customer
10 advances. Therefore, the plant-in-service claimed in this proceeding re-
11 flects deductions related to customer advances.

12
13 **Q: Please explain Schedule B-7.**

14 A: This schedule identifies the allocation factors used to determine the juris-
15 dictional percentage of gas plant costs applicable to the calculation of the
16 gas rate increase requested in this application. Columbia does not have
17 any non-jurisdictional gas customers within its service territory. There-
18 fore, this schedule indicates that 100% of Columbia's costs are jurisdic-
19 tional in nature and are appropriate to include for recovery in this applica-
20 tion.

- 1 Q: **Does this complete your Prepared Direct testimony?**
- 2 A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

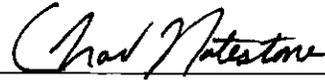
COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) Case No. 2013-00167
of Columbia Gas of Kentucky, Inc.)

CERTIFICATE AND AFFIDAVIT

The Affiant, Chad E. Notestone, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.



Chad E. Notestone

STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Chad E. Notestone on this the 22ND day of May, 2013.



CHERYLA. MacDONALD
Notary Public, State of Ohio
My Commission Expires
March 26, 2017


Notary Public

My Commission expires: MARCH 26, 2017

Columbia Gas of Kentucky, Inc.
Case No. 2013-00167
Average General Service Residential (GSR) Total Bill by Month
For the 12 Months Ending December 31, 2014

Attachment CEN-1
Page 1 of 3

<u>Month</u> (1)	<u>GSR Customers</u> (2)	<u>GSR Normalized Mcf</u> (3)	<u>Usage Per Customer Mcf/Cust</u> (4)=(3)/(2)	<u>Current Bill</u> (5)	<u>Proposed Bill</u> (6)	<u>Difference</u> (7)=(6)-(5)	<u>Percent Increase (Decrease)</u> (8)=(7)/(5)
Jan	93,183	1,319,015.8	14.2	\$ 99.39	\$ 111.93	\$ 12.54	12.60%
Feb	93,332	1,250,171.9	13.4	\$ 94.53	\$ 106.65	\$ 12.12	12.80%
Mar	93,143	948,388.9	10.2	\$ 75.11	\$ 85.55	\$ 10.44	13.90%
Apr	92,524	581,454.2	6.3	\$ 51.42	\$ 59.81	\$ 8.39	16.30%
May	91,754	247,810.5	2.7	\$ 29.56	\$ 36.08	\$ 6.52	22.10%
Jun	91,018	126,905.6	1.4	\$ 21.67	\$ 27.50	\$ 5.83	26.90%
Jul	90,404	85,931.8	1.0	\$ 19.24	\$ 24.85	\$ 5.61	29.20%
Aug	90,152	83,945.6	0.9	\$ 18.63	\$ 24.20	\$ 5.57	29.90%
Sep	90,074	87,935.1	1.0	\$ 19.24	\$ 24.85	\$ 5.61	29.20%
Oct	90,392	139,834.1	1.5	\$ 22.28	\$ 28.16	\$ 5.88	26.40%
Nov	91,352	369,638.8	4.0	\$ 37.46	\$ 44.65	\$ 7.19	19.20%
Dec	92,206	857,359.4	9.3	\$ 69.63	\$ 79.61	\$ 9.98	14.30%
Annual Total	1,099,534	6,098,391.7	65.9	\$ 558.16	\$ 653.84	\$ 95.68	17.14%

Columbia Gas of Kentucky, Inc.
Case No. 2013-00167
Average Small Volume Gas Transportation Residential (GTR) Total Bill by Month
For the 12 Months Ending December 31, 2014

<u>Month</u> (1)	<u>GTR Customers</u> (2)	<u>GTR Normalized Mcf</u> (3)	<u>Usage Per Customer Mcf/Cust</u> (4)=(3)/(2)	<u>Current Bill _1</u> (5)	<u>Proposed Bill _1</u> (6)	<u>Difference</u> (7)=(6)-(5)	<u>Percent Increase (Decrease)</u> (8)=(7)/(5)
Jan	26,761	410,000.0	15.3	\$ 42.97	\$ 56.64	\$ 13.67	31.80%
Feb	26,804	389,000.0	14.5	\$ 41.42	\$ 54.64	\$ 13.22	31.90%
Mar	26,750	295,000.0	11.0	\$ 34.61	\$ 45.86	\$ 11.25	32.50%
Apr	26,572	181,000.0	6.8	\$ 26.42	\$ 35.32	\$ 8.90	33.70%
May	26,351	77,000.0	2.9	\$ 18.82	\$ 25.53	\$ 6.71	35.70%
Jun	26,140	39,000.0	1.5	\$ 16.09	\$ 22.02	\$ 5.93	36.90%
Jul	25,964	27,000.0	1.0	\$ 15.12	\$ 20.77	\$ 5.65	37.40%
Aug	25,891	26,000.0	1.0	\$ 15.12	\$ 20.77	\$ 5.65	37.40%
Sep	25,869	27,000.0	1.0	\$ 15.12	\$ 20.77	\$ 5.65	37.40%
Oct	25,960	44,000.0	1.7	\$ 16.48	\$ 22.52	\$ 6.04	36.70%
Nov	26,236	115,000.0	4.4	\$ 21.74	\$ 29.30	\$ 7.56	34.80%
Dec	26,481	267,000.0	10.1	\$ 32.84	\$ 43.60	\$ 10.76	32.80%
Annual Total	315,779	1,897,000.0	71.2	\$ 296.75	\$ 397.74	\$ 100.99	34.03%

_1 Excludes cost of Marketer supplied gas

Columbia Gas of Kentucky, Inc.
Case No. 2013-00167
Average General Service Residential (GSR) Total Bill by Month at Current and Proposed Rates
For the 12 Months Ending December 31, 2014

Attachment CEN-1
Page 2 of 3

Current Rates

Month	GSR Customers	GSR Normalized Mcf	Usage Per Customer Mcf/Cus (4=3/2)	Customer Charge Revenue (5)	Volumetric Delivery Charge Revenue @ \$1.8715/Mcf (6)	Total Delivery Charge Revenue (7=5+6)	AMRP Revenue \$1.06/Bill (8)	EECP Charge Revenue \$(.24)/Bill (9)	Volumetric EAP Charge Revenue @ \$0.0615/Mcf (10)	Volumetric R&D Charge Revenue @ \$0.015/Mcf (11)	Volumetric GCA Charge Revenue @ \$4.0634/Mcf (12)	Volumetric Uncollectible Charge Revenue @ \$0.0603/Mcf (13)	Total Bill (14 = 7 thru 13)
(1)	(2)	(3)	(4=3/2)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Jan	93,183	1,319,015.8	14.2	12.35	26.58	38.93	1.06	(0.24)	0.87	0.21	57.70	0.86	99.39
Feb	93,332	1,250,171.9	13.4	12.35	25.08	37.43	1.06	(0.24)	0.82	0.20	54.45	0.81	94.53
Mar	93,143	948,388.9	10.2	12.35	19.09	31.44	1.06	(0.24)	0.63	0.15	41.45	0.62	75.11
Apr	92,524	581,454.2	6.3	12.35	11.79	24.14	1.06	(0.24)	0.39	0.09	25.60	0.38	51.42
May	91,754	247,810.5	2.7	12.35	5.05	17.40	1.06	(0.24)	0.17	0.04	10.97	0.16	29.56
Jun	91,018	126,905.6	1.4	12.35	2.62	14.97	1.06	(0.24)	0.09	0.02	5.69	0.08	21.67
Jul	90,404	85,931.8	1.0	12.35	1.87	14.22	1.06	(0.24)	0.06	0.02	4.06	0.06	19.24
Aug	90,152	83,945.6	0.9	12.35	1.68	14.03	1.06	(0.24)	0.06	0.01	3.66	0.05	18.63
Sep	90,074	87,935.1	1.0	12.35	1.87	14.22	1.06	(0.24)	0.06	0.02	4.06	0.06	19.24
Oct	90,392	139,834.1	1.5	12.35	2.81	15.16	1.06	(0.24)	0.09	0.02	6.10	0.09	22.28
Nov	91,352	369,638.8	4.0	12.35	7.49	19.84	1.06	(0.24)	0.25	0.06	16.25	0.24	37.46
Dec	<u>92,206</u>	<u>857,359.4</u>	<u>9.3</u>	<u>12.35</u>	<u>17.40</u>	<u>29.75</u>	<u>1.06</u>	<u>(0.24)</u>	<u>0.57</u>	<u>0.14</u>	<u>37.79</u>	<u>0.56</u>	<u>69.63</u>
Total	1,099,534	6,098,391.7	65.9	148.20	123.33	271.53	12.72	(2.88)	4.06	0.98	267.78	3.97	558.16

Proposed Rates

Month	GSR Customers	GSR Normalized Mcf	Usage Per Customer Mcf/Cus (4=3/2)	Customer Charge Revenue (5)	Volumetric Delivery Charge Revenue @ \$2.4322/Mcf (6)	Total Delivery Charge Revenue (7=5+6)	AMRP Revenue \$0.00/Bill (8)	EECP Charge Revenue \$(.24)/Bill (9)	Volumetric EAP Charge Revenue @ \$0.0615/Mcf (10)	Volumetric R&D Charge Revenue @ \$0.015/Mcf (11)	Volumetric GCA Charge Revenue @ \$4.0634/Mcf (12)	Volumetric Uncollectible Charge Revenue @ \$0.0243/Mcf (13)	Total Bill (14 = 7 thru 13)
(1)	(2)	(3)	(4=3/2)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Jan	93,183	1,319,015.8	14.2	18.50	34.54	53.04	0.00	(0.24)	0.87	0.21	57.70	0.35	111.93
Feb	93,332	1,250,171.9	13.4	18.50	32.59	51.09	0.00	(0.24)	0.82	0.20	54.45	0.33	106.65
Mar	93,143	948,388.9	10.2	18.50	24.81	43.31	0.00	(0.24)	0.63	0.15	41.45	0.25	85.55
Apr	92,524	581,454.2	6.3	18.50	15.32	33.82	0.00	(0.24)	0.39	0.09	25.60	0.15	59.81
May	91,754	247,810.5	2.7	18.50	6.57	25.07	0.00	(0.24)	0.17	0.04	10.97	0.07	36.08
Jun	91,018	126,905.6	1.4	18.50	3.41	21.91	0.00	(0.24)	0.09	0.02	5.69	0.03	27.50
Jul	90,404	85,931.8	1.0	18.50	2.43	20.93	0.00	(0.24)	0.06	0.02	4.06	0.02	24.85
Aug	90,152	83,945.6	0.9	18.50	2.19	20.69	0.00	(0.24)	0.06	0.01	3.66	0.02	24.20
Sep	90,074	87,935.1	1.0	18.50	2.43	20.93	0.00	(0.24)	0.06	0.02	4.06	0.02	24.85
Oct	90,392	139,834.1	1.5	18.50	3.65	22.15	0.00	(0.24)	0.09	0.02	6.10	0.04	28.16
Nov	91,352	369,638.8	4.0	18.50	9.73	28.23	0.00	(0.24)	0.25	0.06	16.25	0.10	44.65
Dec	<u>92,206</u>	<u>857,359.4</u>	<u>9.3</u>	<u>18.50</u>	<u>22.62</u>	<u>41.12</u>	<u>0.00</u>	<u>(0.24)</u>	<u>0.57</u>	<u>0.14</u>	<u>37.79</u>	<u>0.23</u>	<u>79.61</u>
Total	1,099,534	6,098,391.7	65.9	222.00	160.29	382.29	0.00	(2.88)	4.06	0.98	267.78	1.61	653.84

Columbia Gas of Kentucky, Inc.

Case No. 2013-00167

Average Small Volume Gas Transportation Residential (GTR) Total Bill by Month at Current and Proposed Rates
For the 12 Months Ending December 31, 2014

Attachment CEN-1

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Current Rates

Month	GTR Customers	GTR Normalized Mcf	Usage Per Customer Mcf/Cus (4=3/2)	Customer Charge Revenue (5)	Volumetric Delivery Charge Revenue @ \$1.8715/Mcf (6)	Total Delivery Charge Revenue (7=5+6)	AMRP Revenue \$1.06/Bill (8)	EECP Charge Revenue \$(.24)/Bill (9)	Volumetric EAP Charge Revenue @ \$0.0615/Mcf (10)	Volumetric R&D Charge Revenue @ \$0.015/Mcf (11)	Volumetric GCA Charge Revenue @ \$0.0000/Mcf (12)	Volumetric Uncollectible Charge Revenue @ \$0.0000/Mcf (13)	Total Bill (14 = 7 thru 13)
(1)	(2)	(3)	(4=3/2)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Jan	26,761	410,000.0	15.3	12.35	28.63	40.98	1.06	(0.24)	0.94	0.23	0.00	0.00	42.97
Feb	26,804	389,000.0	14.5	12.35	27.14	39.49	1.06	(0.24)	0.89	0.22	0.00	0.00	41.42
Mar	26,750	295,000.0	11.0	12.35	20.59	32.94	1.06	(0.24)	0.68	0.17	0.00	0.00	34.61
Apr	26,572	181,000.0	6.8	12.35	12.73	25.08	1.06	(0.24)	0.42	0.10	0.00	0.00	26.42
May	26,351	77,000.0	2.9	12.35	5.43	17.78	1.06	(0.24)	0.18	0.04	0.00	0.00	18.82
Jun	26,140	39,000.0	1.5	12.35	2.81	15.16	1.06	(0.24)	0.09	0.02	0.00	0.00	16.09
Jul	25,964	27,000.0	1.0	12.35	1.87	14.22	1.06	(0.24)	0.06	0.02	0.00	0.00	15.12
Aug	25,891	26,000.0	1.0	12.35	1.87	14.22	1.06	(0.24)	0.06	0.02	0.00	0.00	15.12
Sep	25,869	27,000.0	1.0	12.35	1.87	14.22	1.06	(0.24)	0.06	0.02	0.00	0.00	15.12
Oct	25,960	44,000.0	1.7	12.35	3.18	15.53	1.06	(0.24)	0.10	0.03	0.00	0.00	16.48
Nov	26,236	115,000.0	4.4	12.35	8.23	20.58	1.06	(0.24)	0.27	0.07	0.00	0.00	21.74
Dec	<u>26,481</u>	<u>267,000.0</u>	<u>10.1</u>	<u>12.35</u>	<u>18.90</u>	<u>31.25</u>	<u>1.06</u>	<u>(0.24)</u>	<u>0.62</u>	<u>0.15</u>	<u>0.00</u>	<u>0.00</u>	<u>32.84</u>
Total	315,779	1,897,000.0	71.2	148.20	133.25	281.45	12.72	(2.88)	4.37	1.09	0.00	0.00	296.75

Proposed Rates

Month	GTR Customers	GTR Normalized Mcf	Usage Per Customer Mcf/Cus (4=3/2)	Customer Charge Revenue (5)	Volumetric Delivery Charge Revenue @ \$2.4322/Mcf (6)	Total Delivery Charge Revenue (7=5+6)	AMRP Revenue \$0.00/Bill (8)	EECP Charge Revenue \$(.24)/Bill (9)	Volumetric EAP Charge Revenue @ \$0.0615/Mcf (10)	Volumetric R&D Charge Revenue @ \$0.015/Mcf (11)	Volumetric GCA Charge Revenue @ \$0.0000/Mcf (12)	Volumetric Uncollectible Charge Revenue @ \$0.0000/Mcf (13)	Total Bill (14 = 7 thru 13)
(1)	(2)	(3)	(4=3/2)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Jan	26,761	410,000.0	15.3	18.50	37.21	55.71	0.00	(0.24)	0.94	0.23	0.00	0.00	56.64
Feb	26,804	389,000.0	14.5	18.50	35.27	53.77	0.00	(0.24)	0.89	0.22	0.00	0.00	54.64
Mar	26,750	295,000.0	11.0	18.50	26.75	45.25	0.00	(0.24)	0.68	0.17	0.00	0.00	45.86
Apr	26,572	181,000.0	6.8	18.50	16.54	35.04	0.00	(0.24)	0.42	0.10	0.00	0.00	35.32
May	26,351	77,000.0	2.9	18.50	7.05	25.55	0.00	(0.24)	0.18	0.04	0.00	0.00	25.53
Jun	26,140	39,000.0	1.5	18.50	3.65	22.15	0.00	(0.24)	0.09	0.02	0.00	0.00	22.02
Jul	25,964	27,000.0	1.0	18.50	2.43	20.93	0.00	(0.24)	0.06	0.02	0.00	0.00	20.77
Aug	25,891	26,000.0	1.0	18.50	2.43	20.93	0.00	(0.24)	0.06	0.02	0.00	0.00	20.77
Sep	25,869	27,000.0	1.0	18.50	2.43	20.93	0.00	(0.24)	0.06	0.02	0.00	0.00	20.77
Oct	25,960	44,000.0	1.7	18.50	4.13	22.63	0.00	(0.24)	0.10	0.03	0.00	0.00	22.52
Nov	26,236	115,000.0	4.4	18.50	10.70	29.20	0.00	(0.24)	0.27	0.07	0.00	0.00	29.30
Dec	<u>26,481</u>	<u>267,000.0</u>	<u>10.1</u>	<u>18.50</u>	<u>24.57</u>	<u>43.07</u>	<u>0.00</u>	<u>(0.24)</u>	<u>0.62</u>	<u>0.15</u>	<u>0.00</u>	<u>0.00</u>	<u>43.60</u>
Total	315,779	1,897,000.0	71.2	222.00	173.16	395.16	0.00	(2.88)	4.37	1.09	0.00	0.00	397.74

Columbia Exhibit No. _____.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

**PREPARED DIRECT TESTIMONY OF
JOHN J. SPANOS
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF JOHN J. SPANOS

1 **Q: Please state your name and business address.**

2 A: My name is John J. Spanos and my business address is 207 Senate Avenue,
3 Camp Hill, Pennsylvania.

4

5 **Q: Are you associated with any firm?**

6 A: Yes. I am associated with the firm of Gannett Fleming, Inc. – Valuation
7 and Rate Division.

8

9 **Q: How long have you been associated with Gannett Fleming, Inc.?**

10 A: I have been associated with the firm since college graduation in June,
11 1986.

12

13 **Q: What is your position with the firm?**

14 A: I am the Senior Vice President of the Valuation and Rate Division.

15

16 **Q: What is your educational background?**

17 A: I have Bachelor of Science degrees in Industrial Management and Mathe-
18 matics from Carnegie-Mellon University and a Master of Business Admin-
19 istration from York College.

1 **Q: Do you belong to any professional societies?**

2 A: Yes. I am the past President and current member of the Society of Depre-
3 ciation Professionals. I am also a member of the American Gas Associa-
4 tion/Edison Electric Institute Industry Accounting Committee.

5

6 **Q: Do you hold any special certification as a depreciation expert?**

7 A: Yes. The Society of Depreciation Professionals has established national
8 standards for depreciation professionals. The Society administers an ex-
9 amination to become certified in this field. I passed the certification exam
10 in September 1997 and was recertified in August 2003, February 2008 and
11 January 2013.

12

13 **Q: Please outline your experience in the field of depreciation.**

14 A: In June, 1986, I was employed by Gannett Fleming, Inc. as a Depreciation
15 Analyst. During the period from June, 1986 through December, 1995, I
16 helped prepare numerous depreciation and original cost studies for utility
17 companies in various industries. I helped perform depreciation studies for
18 the following telephone companies: United Telephone of Pennsylvania,
19 United Telephone of New Jersey and Anchorage Telephone Utility. I
20 helped perform depreciation studies for the following companies in the

1 railroad industry: Union Pacific Railroad, Burlington Northern Railroad
2 and Wisconsin Central Transportation Corporation.

3 I helped perform depreciation studies for the following organiza-
4 tions in the electric industry: Chugach Electric Association, The Cincinnati
5 Gas and Electric Company ("CG&E"), The Union Light, Heat and Power
6 Company ("ULH&P"), Northwest Territories Power Corporation and the
7 City of Calgary - Electric System.

8 I helped perform depreciation studies for the following pipeline
9 companies: Trans-Canada Pipelines Limited, Trans Mountain Pipe Line
10 Company Ltd., Interprovincial Pipe Line Inc., Nova Gas Transmission
11 Limited and Lakehead Pipeline Company.

12 I helped perform depreciation studies for the following gas compa-
13 nies: Columbia Gas of Pennsylvania, Columbia Gas of Maryland, The
14 Peoples Natural Gas Company, T. W. Phillips Gas & Oil Company, CG&E,
15 ULH&P, Lawrenceburg Gas Company and Penn Fuel Gas, Inc.

16 I helped perform depreciation studies for the following water com-
17 panies: Indiana-American Water Company, Consumers Pennsylvania Wa-
18 ter Company and The York Water Company; and depreciation and origi-

1 nal cost studies for Philadelphia Suburban Water Company and Pennsyl-
2 vania-American Water Company.

3 In each of the above studies, I assembled and analyzed historical
4 and simulated data, performed field reviews, developed preliminary es-
5 timates of service life and net salvage, calculated annual depreciation, and
6 prepared reports for submission to state public utility commissions or fed-
7 eral regulatory agencies. I performed these studies under the general di-
8 rection of William M. Stout, P.E.

9 In January, 1996, I was assigned to the position of Supervisor of
10 Depreciation Studies. In July, 1999, I was promoted to the position of
11 Manager, Depreciation and Valuation Studies. In December, 2000, I was
12 promoted to the position of Vice-President of the Valuation and Rate Divi-
13 sion of Gannett Fleming, Inc. In April 2012, I was promoted to my current
14 position as Senior Vice President and I became responsible for conducting
15 all depreciation, valuation and original cost studies, including the prepa-
16 ration of final exhibits and responses to data requests for submission to
17 the appropriate regulatory bodies.

18 Since January 1996, I have conducted depreciation studies similar to
19 those previously listed including assignments for Pennsylvania-American Wa-

1 ter Company; Aqua Pennsylvania; Kentucky-American Water Company; Vir-
2 ginia-American Water Company; Indiana-American Water Company; Hamp-
3 ton Water Works Company; Omaha Public Power District; Enbridge Pipe Line
4 Company; Inc.; Columbia Gas of Virginia, Inc.; Virginia Natural Gas Company
5 National Fuel Gas Distribution Corporation - New York and Pennsylvania Di-
6 visions; The City of Bethlehem - Bureau of Water; The City of Coatesville Au-
7 thority; The City of Lancaster - Bureau of Water; Peoples Energy Corporation;
8 The York Water Company; Public Service Company of Colorado; Enbridge
9 Pipelines; Enbridge Gas Distribution, Inc.; Reliant Energy-HLP; Massachu-
10 setts-American Water Company; St. Louis County Water Company; Missouri-
11 American Water Company; Chugach Electric Association; Alliant Energy; Ok-
12 lahoma Gas & Electric Company; Nevada Power Company; Dominion Virgin-
13 ia Power; NUI-Virginia Gas Companies; Pacific Gas & Electric Company; PSI
14 Energy; NUI - Elizabethtown Gas Company; Cinergy Corporation - CG&E;
15 Cinergy Corporation - ULH&P; Columbia Gas of Kentucky; South Carolina
16 Electric & Gas Company; Idaho Power Company; El Paso Electric Company;
17 Central Hudson Gas & Electric; Centennial Pipeline Company; CenterPoint
18 Energy-Arkansas; CenterPoint Energy - Oklahoma; CenterPoint Energy - En-
19 tex; CenterPoint Energy - Louisiana; NSTAR - Boston Edison Company;
20 Westar Energy, Inc.; United Water Pennsylvania; PPL Electric Utilities; PPL

1 Gas Utilities; Wisconsin Power & Light Company; TransAlaska Pipeline; Avis-
2 ta Corporation; Northwest Natural Gas; Allegheny Energy Supply, Inc.; Public
3 Service Company of North Carolina; South Jersey Gas Company; Duquesne
4 Light Company; MidAmerican Energy Company; Laclede Gas; Duke Energy
5 Company; E.ON U.S. Services Inc.; Elkton Gas Services; Anchorage Water and
6 Wastewater Utility; Kansas City Power and Light; Duke Energy North Caroli-
7 na; Duke Energy South Carolina; Duke Energy Ohio Gas; Duke Energy Ken-
8 tucky; Duke Energy Indiana; Northern Indiana Public Service Company; Ten-
9 nessee-American Water Company; Columbia Gas of Maryland; Bonneville
10 Power Administration; NSTAR Electric and Gas Company; EPCOR Distribu-
11 tion, Inc.; B. C. Gas Utility, Ltd; Entergy Arkansas; Entergy Texas; Entergy
12 Mississippi; Entergy Louisiana, Entergy Gulf States Louisiana, the Borough of
13 Hanover, Madison Gas and Electric, Atlantic City Electric and Greater Mis-
14 souri Operations. My additional duties include determining final life and
15 salvage estimates, conducting field reviews, presenting recommended de-
16 preciation rates to management for its consideration and supporting such
17 rates before regulatory bodies.

18
19 **Q: Have you submitted testimony to any regulatory utility commissions on**
20 **the subject of utility plant depreciation?**

1 A: Yes. I have submitted testimony to the Pennsylvania Public Utility
2 Commission; the Commonwealth of Kentucky Public Service Commis-
3 sion; the Public Utilities Commission of Ohio; the Nevada Public Utility
4 Commission; the Public Utilities Board of New Jersey; the Missouri Public
5 Service Commission; the Massachusetts Department of Telecommunica-
6 tions and Energy; the Alberta Energy & Utility Board; the Idaho Public
7 Utility Commission; the Louisiana Public Service Commission; the State
8 Corporation Commission of Kansas; the Oklahoma Corporate Commis-
9 sion; the Public Service Commission of South Carolina; Railroad Commis-
10 sion of Texas – Gas Services Division; the New York Public Service Com-
11 mission; Illinois Commerce Commission; the Indiana Utility Regulatory
12 Commission; the California Public Utilities Commission; the Federal En-
13 ergy Regulatory Commission; the Arkansas Public Service Commission;
14 the Public Utility Commission of Texas; Maryland Public Service Com-
15 mission; Washington Utilities and Transportation Commission; The Ten-
16 nessee Regulatory Commission; the Regulatory Commission of Alaska;
17 Utah Public Service Commission; Wyoming Public Service Commission;
18 and the North Carolina Utilities Commission.

19

1 Q: Have you had any additional education relating to utility plant depreci-
2 ation?

3 A: Yes. I have completed the following courses conducted by Depreciation
4 Programs, Inc.: "Techniques of Life Analysis," "Techniques of Salvage and
5 Depreciation Analysis," "Forecasting Life and Salvage," "Modeling and
6 Life Analysis Using Simulation" and "Managing a Depreciation Study." I
7 have also completed the "Introduction to Public Utility Accounting" pro-
8 gram conducted by the American Gas Association.

9
10 Q: What is the purpose of your testimony in this proceeding?

11 A: I sponsor the depreciation study performed for Columbia Gas of Ken-
12 tucky, Inc. ("Columbia" or "the Company").

13
14 Q: Please define the concept of depreciation.

15 A: Depreciation refers to the loss in service value not restored by current
16 maintenance, incurred in connection with the consumption or prospective
17 retirement of utility plant in the course of service from causes which can
18 be reasonably anticipated or contemplated, against which the Company is
19 not protected by insurance. Among the causes to be given consideration
20 are wear and tear, decay, action of the elements, inadequacy, obsoles-

1 cence, changes in the art, changes in demand and the requirements of
2 public authorities.

3

4 **Q: Was your depreciation study included as part of the Application filed in**
5 **this case?**

6 A: Yes, it is included as a report entitled, "Depreciation Study - Calculated
7 Annual Depreciation Accruals Related to Gas Plant as of December 31,
8 2012" per Filing Requirement 12-S. This report sets forth the results of my
9 depreciation study for Columbia.

10

11 **Q: Are you familiar with the contents of the depreciation study filed as**
12 **part of the Application in this case?**

13 A: Yes.

14

15 **Q: Is the study a true and accurate copy of your depreciation study?**

16 A: Yes.

17

18 **Q: Was the depreciation study prepared under your direction and control?**

19 A: Yes.

1 **Q: Does the study accurately portray the results of your depreciation study**
2 **as of December 31, 2012?**

3 A: Yes.

4

5 **Q: In preparing the depreciation study, did you follow generally accepted**
6 **practices in the field of depreciation valuation?**

7 A: Yes.

8

9 **Q: Please describe the contents of your report.**

10 A: My report is presented in three parts. Part I, Introduction, presents the
11 scope and basis for the depreciation study. Part II, Methods Used in
12 Study, includes descriptions of the basis of the study, the estimation of
13 survivor curves and net salvage and the calculation of annual and accrued
14 depreciation. Part III, Results of Study, presents a description of the re-
15 sults, summaries of the depreciation calculations, graphs and tables that
16 relate to the service life and net salvage analyses, and the detailed depre-
17 ciation calculations.

18 The table on pages III-4 and III-5 presents the estimated survivor
19 curve, the net salvage percent, the original cost as of December 31, 2012,
20 the book reserve and the calculated annual depreciation accrual and rate

1 for each account or subaccount. The section beginning on page III-6 pre-
2 sents the results of the retirement rate analyses prepared as the historical
3 bases for the service life estimates. The section beginning on page III-92
4 presents the results of the salvage analysis. The section beginning on page
5 III-137 presents the depreciation calculations related to surviving original
6 cost as of December 31, 2012.

7
8 **Q: Please explain how you performed your depreciation study.**

9 A: I used the straight line remaining life method of depreciation, with the
10 equal life group procedure. The annual depreciation is based on a method
11 of depreciation accounting that seeks to distribute the unrecovered cost of
12 fixed capital assets over the estimated remaining useful life of each unit,
13 or group of assets, in a systematic and reasonable manner.

14 For General Plant Accounts 391.1, 391.11, 391.12, 394.0, 395.0 and
15 398.0, I used the straight line remaining life method of amortization. The
16 account numbers identified throughout my testimony represent those in
17 effect as of December 31, 2012. The annual amortization is based on amor-
18 tization accounting that distributes the unrecovered cost of fixed capital
19 assets over the remaining amortization period selected for each account
20 and vintage.

1 **Q: How did you determine the recommended annual depreciation accrual**
2 **rates?**

3 A: I did this in two phases. In the first phase, I estimated the service life and
4 net salvage characteristics for each depreciable group, that is, each plant
5 account or subaccount identified as having similar characteristics. In the
6 second phase, I calculated the composite remaining lives and annual de-
7 preciation accrual rates based on the service life and net salvage estimates
8 determined in the first phase.

9
10 **Q: Please describe the first phase of the depreciation study, in which you**
11 **estimated the service life and net salvage characteristics for each depre-**
12 **ciable group.**

13 A: The service life and net salvage study consisted of compiling historical da-
14 ta from records related to Columbia's plant; analyzing these data to obtain
15 historical trends of survivor characteristics; obtaining supplementary in-
16 formation from management and operating personnel concerning practic-
17 es and plans as they relate to plant operations; and interpreting the above
18 data and the estimates used by other gas utilities to form judgments of av-
19 erage service life and net salvage characteristics.

20

1 **Q: What historical data did you analyze for the purpose of estimating ser-**
2 **vice life characteristics?**

3 A: I analyzed Columbia's accounting entries that record plant transactions
4 during the period 1939 through 2012. The transactions included additions,
5 retirements, transfers, sales and the related balances. Columbia's records
6 included surviving dollar value by year installed for each plant account as
7 of December 31, 2012.

8
9 **Q: What method did you use to analyze this service life data?**

10 A: I used the retirement rate method. This is the most appropriate method
11 when retirement data covering a long period of time is available, because
12 this method determines the average rates of retirement actually experi-
13 enced by Columbia during the period of time covered by the depreciation
14 study.

15
16 **Q: Please describe how you used the retirement rate method to analyze Co-**
17 **lumbia's service life data.**

18 A: I applied the retirement rate analysis to each different group of property
19 in the study. For each property group, I used the retirement rate data to
20 form a life table which, when plotted, shows an original survivor curve for

1 that property group. Each original survivor curve represents the average
2 survivor pattern experienced by the several vintage groups during the ex-
3 perience band studied. The survivor patterns do not necessarily describe
4 the life characteristics of the property group; therefore, interpretation of
5 the original survivor curves is required in order to use them as valid con-
6 siderations in estimating service life. The Iowa type survivor curves were
7 used to perform these interpretations.

8
9 **Q: What is an "Iowa-type Survivor Curve" and how did you use such**
10 **curves to estimate the service life characteristics for each property**
11 **group?**

12 **A:** Iowa type curves are a widely-used group of survivor curves that contain
13 the range of survivor characteristics usually experienced by utilities and
14 other industrial companies. The Iowa curves were developed at the Iowa
15 State College Engineering Experiment Station through an extensive pro-
16 cess of observing and classifying the ages at which various types of prop-
17 erty used by utilities and other industrial companies had been retired.

18 Iowa type curves are used to smooth and extrapolate original sur-
19 vivor curves determined by the retirement rate method. The Iowa curves
20 and truncated Iowa curves were used in this study to describe the fore-

1 casted rates of retirement based on the observed rates of retirement and
2 the outlook for future retirements.

3 The estimated survivor curve designations for each depreciable
4 property group indicate the average service life, the family within the Io-
5 wa system to which the property group belongs, and the relative height of
6 the mode. For example, the Iowa 39-R1.5 indicates an average service life
7 of thirty-nine years; a right-moded, or R, type curve (the mode occurs af-
8 ter average life for right-moded curves); and a moderate height, 1.5, for
9 the mode (possible modes for R type curves range from 1 to 5).

10

11 **Q: Have you physically observed Columbia’s plant and equipment in the**
12 **field as part of your depreciation assignments?**

13 **A:** Yes. I have made field reviews of Columbia’s property on March 18 and
14 19, 2002, October 28, 2008 and February 5, 2013, to observe representative
15 portions of plant and it was determined an additional trip for this study
16 was not necessary. Field reviews are conducted to become familiar with
17 Company operations and obtain an understanding of the function of the
18 plant and information with respect to the reasons for past retirements and
19 the expected future causes of retirements. This knowledge as well as in-

1 formation from other discussions with management was incorporated in
2 the interpretation and extrapolation of the statistical analyses.

3

4 **Q: How did you estimate net salvage percentages?**

5 A: I estimated the net salvage percentages by incorporating the historical da-
6 ta for the period 1969 through 2012 and considered estimates for other gas
7 companies.

8

9 **Q: Please describe the second phase of the process that you used in the de-**
10 **preciation study in which you calculated composite remaining lives and**
11 **annual depreciation accrual rates.**

12 A: After I estimated the service life and net salvage characteristics for each
13 depreciable property group, I calculated the annual depreciation accrual
14 rates for each group, using the straight line remaining life method, and us-
15 ing remaining lives weighted consistent with the equal life group proce-
16 dure.

17

18 **Q: Please describe the straight line remaining life method of depreciation.**

1 A: The straight line remaining life method of depreciation allocates the origi-
2 nal cost of the property, less accumulated depreciation, less future net sal-
3 vage, in equal amounts to each year of remaining service life.

4
5 **Q: What are the most commonly utilized depreciation procedures?**

6 A: The average service life and equal life group procedures are the most
7 widely utilized depreciation procedures used by utility companies across
8 the United States and Canada. Each procedure is briefly described on
9 page II-29 of the Depreciation Study. The procedures represent straight
10 line depreciation and meet the requirement of systematic and rational re-
11 covery.

12
13 **Q: Have you reviewed the results of both procedures?**

14 A: Yes. I have conducted depreciation calculations using both the average
15 service life and equal life group procedures. The average service life pro-
16 cedure is most commonly utilized in Kentucky as it balances full recovery
17 based on the average life which establishes a smoother recovery pattern as
18 compared to the more precise equal life group procedure.

19
20 **Q: Please describe the equal life group procedure.**

1 A: The equal life group procedure is a method for determining the remaining
2 life annual accrual for each vintage property group. Under this procedure,
3 the future book accruals (original cost less book reserve) for each vintage
4 are divided by the composite remaining life for the surviving original cost
5 of that vintage. The vintage composite remaining life is derived by sum-
6 ming the original cost less the calculated reserve for each equal life group
7 and dividing by the sum of the whole life annual accruals. This procedure
8 is the most accurate for matching recovery of the asset to consumption or
9 utilization of the asset.

10

11 **Q: Please describe amortization accounting.**

12 A: In amortization accounting, units of property are capitalized in the same
13 manner as they are in depreciation accounting. Amortization accounting
14 is used for accounts with a large number of units, but small asset values,
15 therefore, depreciation accounting is difficult for these assets because pe-
16 riodic inventories are required to properly reflect plant in service. Conse-
17 quently, retirements are recorded when a vintage is fully amortized rather
18 than as the units are removed from service. That is, there is no dispersion
19 of retirement. All units are retired when the age of the vintage reaches the
20 amortization period. Each plant account or group of assets is assigned a

1 fixed period which represents an anticipated life which the asset will ren-
2 der full benefit. For example, in amortization accounting, assets that have
3 a 20-year amortization period will be fully recovered after 20 years of ser-
4 vice and taken off the Company books, but not necessarily removed from
5 service. In contrast, assets that are taken out of service before 20 years re-
6 main on the books until the amortization period for that vintage has ex-
7 pired.

8
9 **Q: Amortization accounting is being implemented to which plant ac-**
10 **counts?**

11 **A:** Amortization accounting is only appropriate for certain General Plant ac-
12 counts. These accounts are 391.1, 391.11, 391.12, 394.0, 395.0 and 398.0
13 which represent slightly more than one percent of depreciable plant.

14
15 **Q: Please use an example to illustrate how the annual depreciation accrual**
16 **rate for a particular group of property is presented in your depreciation**
17 **study.**

18 **A:** I will use Account 376, Mains, as an example because it is the largest de-
19 preciable group and represents 51% of depreciable plant.

1 The retirement rate method was used to analyze the survivor char-
2 acteristics of this property group. Aged plant accounting data was com-
3 piled from 1939 through 2012 and analyzed in periods that best represent
4 the overall service life of this property. The life tables for the 1939-2012
5 and 1973-2012 experience bands are presented on pages III-32 through III-
6 37 of the report. The life tables display the retirement and surviving ratios
7 of the aged plant data exposed to retirement by age interval. For example,
8 page III-32 shows \$108,848 retired at age 0.5 with \$157,844,891 exposed to
9 retirement. Consequently, the retirement ratio is .0007 and the surviving
10 ratio is 0.9993. These life tables, or original survivor curve, are plotted
11 along with the estimated smooth survivor curve, the 70-R1.5 on page III-
12 31.

13 The net salvage percent is presented on pages III-101 through III-
14 103. The percentage is based on the result of annual gross salvage minus
15 the cost to remove plant assets as compared to the original cost of plant re-
16 tired during the period 1969 through 2012. The 44-year period experi-
17 enced \$1,891,507 ($(\$3,767) - \$1,887,740$) in net salvage for \$14,553,734 plant
18 retired. The result is negative net salvage of 13 percent
19 ($\$1,891,507/\$14,553,734$). The most recent five-year average is negative 15
20 percent. Therefore, it was determined that based on industry ranges and

1 Columbia's expectations, that negative 15 percent was the most appropri-
2 ate estimate.

3 My calculation of the annual depreciation related to the original
4 cost at December 31, 2012, of utility plant is presented on pages III-148
5 through III-153. The calculation is based on the 70-R1.5 survivor curve,
6 15% negative net salvage, the attained age, and the allocated book reserve.
7 The tabulation sets forth the installation year, the original cost, calculated
8 accrued depreciation, allocated book reserve, future accruals, remaining
9 life and annual accrual. These totals are brought forward to the table on
10 page III-4.

11

12 **Q: Was there separate life and net salvage analysis performed for the sub-**
13 **accounts of Account 376, Mains?**

14 **A:** No, there was not. The historical data did not maintain a type pipe identi-
15 fier, but historical balances were available by type pipe, therefore, sepa-
16 rate life characteristics could not be accurately studied. Thus, one common
17 service life and net salvage estimate for all mains. The common survivor
18 curve and net salvage percent was applied to the surviving balance as of
19 December 31, 2012 by subaccount.

20

1 **Q: Explain what was different at the subaccount level.**

2 A: A main replacement program has been established for bare steel and cast
3 iron mains. The program is a 30-year program, starting at the beginning of
4 2008, and at the end of the 30 years all bare steel and cast iron pipe will
5 have been replaced. Therefore, the depreciation rates must be established
6 to match capital recovery to life expectancy. In order to accomplish the
7 appropriate matching principle, the surviving bare steel and cast iron in-
8 vestment must be recovered by year-end 2037. Consequently, the annual
9 depreciation rate for bare steel and cast iron in Account 376 has a trunca-
10 tion date of December 2037. This is consistent with the current practices
11 and depreciation rates.

12

13 **Q: Does this complete your Prepared Direct testimony?**

14 A: Yes, it does.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) Case No. 2013-00167
of Columbia Gas of Kentucky, Inc.)

CERTIFICATE AND AFFIDAVIT

The Affiant, John J. Spanos, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.



John J. Spanos

COMMONWEALTH OF PENNSYLVANIA

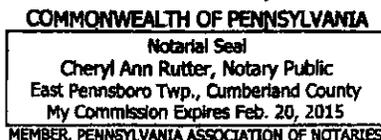
COUNTY OF CUMBERLAND

SUBSCRIBED AND SWORN to before me by John J. Spanos on this the 22nd day of May, 2013.



Notary Public

My Commission expires: February 20, 2015



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

**PREPARED DIRECT TESTIMONY OF
SUSANNE M. TAYLOR
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.**

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF SUSANNE M. TAYLOR

1 Q: **Please state your name and business address.**

2 A: My name is Susanne M. Taylor. My business address is 200 Civic Center
3 Drive, Columbus, Ohio 43215.

4

5 Q: **What is your current position and what are your responsibilities?**

6 A: I am employed by NiSource Corporate Services Company ("NCSC") as
7 Controller. As Controller, my principal responsibilities include overseeing
8 the general books and records of NCSC. In carrying out these duties, I am
9 responsible for a number of activities, including:

10 (1) Overseeing the accounting system that identifies the costs for services
11 that are subsequently billed to the operating companies within the
12 NiSource Inc. ("NiSource") corporate organization ("NiSource affiliates"
13 or "affiliates"); and,

14 (2) Certifying accounting data, providing testimony, and responding
15 to requests from regulatory and legislative bodies with regard to NCSC
16 billing on behalf of NiSource affiliates.

17

18 Q: **What is your educational background?**

1 A: I received a Bachelor of Science degree in Accounting in 1991 from Ohio
2 University, Athens, Ohio.

3

4 Q: **What are your professional credentials?**

5 A: I am a Certified Public Accountant and am currently a member of the
6 Ohio Society of Certified Public Accountants ("OSCPA") and American
7 Institute of CPA's ("AICPA"). I regularly attend accounting and
8 accounting-related seminars sponsored by various organizations
9 including the American Gas Association, OSCP, Corporate Executive
10 Board and Deloitte & Touche.

11

12 Q: **Please describe your employment history?**

13 A: I was employed at KPMG Peat Marwick from August 1991 through June
14 1993 where I held various accounting positions ranging from Staff
15 Accountant to In-Charge Accountant. In July 1993, I was hired by the
16 Columbia Energy Group's Service Corporation as a Staff Auditor. From
17 May 1994 to May 2000, I held various analyst positions in the Regulatory
18 Department. In June 2000, I took a position as Lead Financial Analyst in
19 the Financial Planning Support Department. Subsequent to the merger
20 between Columbia Energy Group and NiSource Inc., I was promoted to

1 Manager of Corporate Accounting on November 1, 2000, and then to
2 Controller of NCSC in April 2005.

3

4 **Q: Have you previously testified before any regulatory Commission?**

5 A: Yes, I have testified before the Indiana Utility Regulatory Commission,
6 the Commonwealth of Virginia State Corporation Commission, the
7 Pennsylvania Public Utility Commission, the Kentucky Public Service
8 Commission and the Federal Energy Regulatory Commission.

9 **Q: What is the purpose of your testimony in this proceeding?**

10 A: The purpose of my testimony is to provide background about NCSC and
11 the role it serves within NiSource. I also provide information pertaining
12 to the types of costs that have been allocated to Columbia Gas of
13 Kentucky, Inc. ("Columbia") and the mechanism for determining the
14 appropriate allocation of each type of cost. Additionally, I sponsor Filing
15 Requirement 12-u.

16

17 **I. THE RELATIONSHIP BETWEEN NCSC AND COLUMBIA**

18

19 **Q: What is the structure and role of NCSC?**

1 A: NCSC is a subsidiary of NiSource and an affiliate of Columbia within the
2 NiSource corporate organization. NCSC provides a range of services to
3 the individual operating companies within NiSource, including Columbia,
4 and also coordinates the allocation and billing of charges to the NiSource
5 operating companies for services provided by both NCSC directly and by
6 third-party vendors.

7

8 **Q: As Controller, do you oversee the allocation and billing of affiliate**
9 **charges by NCSC?**

10 A: Yes, my area is responsible for reviewing general overall charges billed to
11 each of the NiSource affiliates by NCSC. I am also responsible for the
12 accounting system that tracks and identifies the costs for services that are
13 subsequently billed to NiSource affiliates, including Columbia.

14

15 **Q: Please identify the individual corporate affiliates for which NCSC**
16 **performs services.**

17 A: Please refer to Attachment SMT-1, which lists all affiliates for whom
18 NCSC provided services during the test period.

19

20 **Q: How are costs billed to affiliates?**

1 A: There are two types of billings made to affiliates, including Columbia: 1)
2 contract billing; and 2) convenience billing. Contract billings are identified
3 by job order and represent NCSC labor and expenses billed to the
4 respective affiliate. Contract billed charges may be direct (billed directly to
5 a single affiliate or affiliates) or allocated (split between or among several
6 affiliates), depending on the nature of the expense.

7 Convenience billing reflects payments that are routinely made on
8 behalf of affiliates on an ongoing basis, including employee benefits,
9 corporate insurance, leasing, and external audit fees. Each affiliate is billed
10 on a monthly basis for its proportional share of the payments made in that
11 respective month. As the name implies, convenience billing is intended as
12 a convenience to vendors because it eliminates the need for a separate
13 invoice to be generated for each affiliate entity receiving the same services.
14 Therefore, NCSC makes the payment to the vendor and the charges for
15 the services are recorded directly on the books of the affiliates.

16

17 Q: **Is contract billing rendered pursuant to an executed contract?**

18 A: Yes, NCSC has executed an individual Service Agreement with each
19 affiliate, which designates the type of services to be performed and the
20 method of calculating the charges for these services. Services rendered

1 under the Service Agreement are provided at cost, including charges for
2 interest. The Service Agreement is updated as needed so that all affiliates
3 that receive service from NCSC are subject to the same modifications, with
4 one exception.¹ A copy of the most recent Service Agreement between
5 NCSC and Columbia was filed with the Commission and approved by
6 Order dated January 1, 2007. A copy of the 2007 Agreement is attached
7 hereto as Attachment SMT-2.

8
9 **Q: What are the services provided by NCSC?**

10 **A:** As detailed in Appendix A, Article 2 of the Service Agreement, the
11 services provided by NCSC to Columbia are Accounting and Statistical
12 Services; Auditing Services; Budget Services; Business Promotion Services;
13 Corporate Services; Employee Services; Engineering and Research
14 Services; Gas Dispatching Services; Information Technology Services;
15 Information Services; Insurance Services; Legal Services; Office Space;
16 Operations Support and Planning Services; Purchasing, Storage and
17 Disposition Services; Rate Services; Tax Services; Transportation Services;

¹ The Virginia State Corporate Commission required inclusion of a Virginia-specific service category that is not included in the Service Agreements for non-Virginia affiliates.

1 Treasury Services; Land/Surveying Services; Customer Billing, Collection,
2 and Contract Services; and Miscellaneous Services.

3

4 **II. COST ASSIGNMENT TO COLUMBIA BY NCSC**

5

6 **Q: How does NCSC determine charges applicable to Columbia?**

7 **A:** In compliance with PUHCA 2005 and FERC, NCSC uses a job order
8 system to collect costs that are applicable and billable to affiliates,
9 including Columbia.² A job order assigns a 10-digit number to the
10 project(s) involved and details how expenses are to be charged for the
11 project(s). This is the same job order system that has been used by NCSC
12 for many years. Specific projects undertaken by an affiliate are assigned
13 by that affiliate to an existing job order or a new job order is created. Costs
14 are directly charged to a particular affiliate whenever possible. Some job
15 orders necessarily involve more than one affiliate, and in that case, the job
16 order details how expenses are allocated among participating affiliates.

17

² NCSC was regulated by the SEC under the Public Utility Holding Company Act of 1935 until February 8, 2006, when the Public Utility Holding Company Act of 2005 ("PUHCA 2005") was enacted. PUHCA 2005 transferred regulatory jurisdiction over public utility holding companies from the SEC to FERC. Pursuant to FERC Order No. 684 issued October 19, 2006, centralized service companies (like NCSC) must use a cost accumulation system, provided such system supports the allocation of expenses to the services performed and readily identifies the source of the expense and the basis of allocation.

1 Q: **How are costs assigned to a particular job order allocated?**

2 A: Allocations among affiliates are made only if it is impractical or
3 inappropriate to charge an affiliate directly. Whenever a new job order is
4 required, NCSC Accounting works cooperatively with department
5 sponsors or project leaders through meetings and discussions to build
6 consensus on how the job order will be allocated to NiSource affiliates.
7 During these meetings, there are detailed discussions on how to
8 determine what costs are to be assigned to the job order, the cost
9 allocation basis that should be used, which companies will benefit from
10 the service provided, and the portion of the cost each affiliate should
11 receive and record in its accounting records. Once NiSource management
12 agrees to the basics of the potentially created job order, a job order request
13 form is submitted by the department sponsor or project leader and
14 reviewed and approved by NCSC Accounting management. Costs are
15 then assigned by NCSC Accounting personnel using the corresponding
16 base allocation or direct company billing code.

17

18 Q: **What controls are in place to ensure that an affiliate is consistently and**
19 **appropriately billed for a specific job order?**

1 A: The job orders are maintained by the NCSC Accounting Department and,
2 therefore, only designated individuals within NCSC Accounting can
3 create or modify job orders. A creation or modification of a job order
4 must be approved by NCSC Accounting management. Each job order can
5 be set up with only one Basis of Allocation, and in many cases, only one
6 specific allocation code or direct company billing is set up for a particular
7 job order, depending on what affiliate(s) benefit from the services. If an
8 individual would attempt to use a different Basis of Allocation with a job
9 order that was not selected at inception, the related accounting systems
10 would prompt an immediate error upon data entry and not allow the job
11 order to be input.

12

13 Q: **Has the FERC conducted an audit of NCSC, its billing system and**
14 **allocation methodologies?**

15 A: Yes. NiSource Inc., including NCSC, underwent a FERC audit, Docket No.
16 FA11-5-000, which covered the period January 1, 2009, through December
17 31, 2010. The Final Audit Report was issued by the FERC on October 24,
18 2012. As indicated in the Final Report, the Audit Staff reviewed and tested
19 the supporting details for NCSC's cost allocation methods. They then
20 sampled and selected supporting documents to ensure that NCSC's

1 billings and accounting comply within the USOA (Uniform System of
2 Accounts). FERC did not issue any adverse comments to NCSC related to
3 its allocation methods.

4

5 **Q: What are the Bases of Allocation?**

6 A: NCSC allocates costs for a particular job order in accordance with the
7 following Bases of Allocation that have been previously approved by the
8 SEC and filed annually with the FERC:

9

-
- 10 BASIS 1 - Gross Fixed Assets and Total Operating Expenses
11 BASIS 2 - Gross Fixed Assets
12 BASIS 3 - Number of Meters Serviced
13 BASIS 4 - Number of Accounts Payable Invoices Processed³
14 BASIS 7 - Gross Depreciable Property & Total Operating Expenses
15 BASIS 8 - Gross Depreciable Property
16 BASIS 9 - Automotive Units
-

³ Recently added Allocation Basis 3 and 4, with effective date of January 1, 2013, were not filed with or approved by the FERC. However, an official approval by the FERC is not required per Article 2.2 of the NCSC Service Agreement. The addition of Allocation Basis 3 and 4 was approved by the segment Chief Financial Officers, along with the Business Unit Presidents. Columbia notified the Kentucky PSC of the additional bases as part of its Annual Report Relating to Nonregulated Activity of an Affiliated Utility or its Affiliates which was filed on April 1, 2013.

-
- 1 BASIS 10 - Number of Retail Customers
 - 2 BASIS 11 - Number of Regular Employees
 - 3 BASIS 13 - Fixed Allocation (Information Technology and Legal fixed
 - 4 allocations)
 - 5 BASIS 14 - Number of Transportation Customers
 - 6 BASIS 15 - Number of Commercial Customers
 - 7 BASIS 16 - Number of Residential Customers
 - 8 BASIS 17 - Number of High Pressure Customers
 - 9 BASIS 20 - Service Company Billing (Direct and Allocated) Costs
-

10

11 A description of each Basis of Allocation is included in Filing Requirement

12 12-u.

13

14 **Q: Please explain each affiliate's rights regarding bills issued by NCSC?**

15 **A:** In accordance with the 2007 Service Agreement (Section 2.3), affiliates

16 have the right to review and challenge any particular item for which they

17 are billed.

18

19

1 Q: **Does this conclude your Prepared Direct Testimony?**

2 A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) Case No. 2013-00167
of Columbia Gas of Kentucky, Inc.)

CERTIFICATE AND AFFIDAVIT

The Affiant, Susanne M. Taylor, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.

Susanne M. Taylor
Susanne M. Taylor

STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Susanne M. Taylor on this the 22 day of May, 2013.



Mary Traetow
Notary Public, State of Ohio
My Commission Expires 10-27-2014

Mary Traetow
Notary Public

My Commission expires: 10-27-2014

ATTACHMENT SMT-1

NiSource Corporate Services Company**List of Associate Billing Companies**

Company Name	Billing Company No.
Columbia Energy Group	11
Columbia Gulf Transmission Company	14
NiSource Insurance Corporation Limited	22
Energy USA-TPC Corp.	24
Columbia Gas of Kentucky, Inc.	32
Columbia Gas of Ohio, Inc.	34
Columbia Gas of Maryland, Inc.	35
Columbia Gas of Pennsylvania, Inc.	37
Columbia Gas of Virginia, Inc.	38
Crossroads Pipeline Company	44
Columbia Gas Transmission Corporation	51
Columbia Remainder Corporation	54
CNS Microwave, Inc.	57
NiSource Inc.	58
Northern Indiana Public Service Company	59
NiSource Development Company, Inc.	60
NiSource Capital Markets, Inc.	62
Energy USA, Inc. (IN)	68
NiSource Retail Services, Inc.	71
NiSource Finance Corp.	75
NiSource Energy Technology, Inc.	78
Columbia Gas of Massachusetts, Inc.	80
NiSource Gas Transmission and Storage Company	82
NiSource Energy Ventures, LLC	92
Columbia of Ohio Receivables Corporation	93
Columbia Gas of Pennsylvania Receivables Corporation	94
NIPSCO Accounts Receivables Corporation	95
NiSource Midstream Services, LLC	96
Kennesaw Pipeline, LLC	97

ATTACHMENT SMT-2

Service Agreement

BETWEEN

NISOURCE CORPORATE SERVICES COMPANY

AND

COLUMBIA GAS OF KENTUCKY, INC.

Dated January 1, 2007

(To Take Effect Pursuant to Article 3 Hereof)

SERVICE AGREEMENT

This SERVICE AGREEMENT (the "Service Agreement" or "Agreement") is made and entered into this _____, 2007 by and between Columbia Gas of Kentucky, Inc., its subsidiaries, affiliates and associates ("Client", and together with other associate companies that have or may in the future execute this form of Service Agreement, the "Clients") and NiSource Corporate Services Company ("Company").

WITNESSETH:

WHEREAS, the Securities and Exchange Commission ("SEC") has approved and authorized as meeting the requirements of Section 13(b) of the Public Utility Holding Company Act of 1935 ("Act") the organization and conduct of the business of the Company, in accordance herewith, as a wholly-owned subsidiary service company of NiSource Inc. ("NiSource), including the allocation of all Company costs by using the methods approved by the Securities and Exchange Commission ("SEC Method");

WHEREAS, Client is an affiliate of the Company; and

WHEREAS, the Company and Client agree to enter into this Service Agreement whereby the Client may seek certain services from the Company and the Company agrees to provide such services upon request and upon the Company's conclusion that it is able to perform such services. Further, the Client agrees to pay for the services as provided herein at cost, with cost determined in accordance with applicable rules and regulations under the Act, which require the Company to fairly and equitably allocate costs among all Clients to which it renders services; and

WHEREAS, the rendition of such services set forth in Article 2 of Appendix A on a centralized basis enables the Clients to realize economic and other benefits through (1) efficient use of personnel and equipment, (2) coordination of analysis and planning, and (3) availability of specialized personnel and equipment which the Clients cannot economically maintain on an individual basis.

NOW THEREFORE, in consideration of the premises and the mutual agreements herein contained, the parties to this Service Agreement covenant and agree as follows:

ARTICLE 1

SERVICES

1.1 The Company shall furnish to Client, as requested by Client, upon the terms and conditions hereinafter set forth, such of the services described in Section 2 of Appendix A hereto (the "Services"), at such times, for such periods and in such manner as Client may from time to time request and that the Company concludes it is able to perform. The Company shall also provide Client with such services, in addition to those services described in Appendix A hereto, as may be requested by Client and that the Company concludes it is able to perform. In supplying such services, the Company may arrange, where it deems appropriate in consultation with Client,

for the services of such experts, consultants, advisers, and other persons with necessary qualifications as are required for or pertinent to the provision of such services (“Additional Services”).

1.2 Client shall take from the Company such of the Services, and such Additional Services, whether or not now contemplated, as are requested from time to time by Client and that the Company concludes it is able to perform.

1.3 The cost of the Services described herein or contemplated to be performed hereunder shall be allocated to Client in accordance with the SEC Method. Client shall have the right from time to time to amend or alter any activity, project, program or work order provided that (i) Client pays and remunerates the Company the full cost for the services covered by the activity, project, program or work order, including therein any expense incurred by the Company as a direct result of such amendment or alteration of the activity, project, program or work order, and (ii) Client accepts that no amendment or alteration of an activity, project, program or work order shall release Client from liability for all costs already incurred by or contracted for by the Company pursuant to the activity, project, program or work order, regardless of whether the services associated with such costs have been completed.

1.4 The Company shall hire, train and maintain an experienced staff able to perform the Services, or shall obtain experience through third-party resources, as it shall determine in consultation with Client.

ARTICLE 2

COMPENSATION

2.1 As compensation for the Services to be rendered hereunder, Client shall compensate and pay to the Company all costs, reasonably identifiable and related to particular Services performed by the Company for or on Client’s behalf. The methods for allocating the Company costs to Client, as well as to other associate companies, are set forth in Appendix A.

2.2 It is the intent of this Service Agreement that charges for Services shall be billed, to the extent possible, directly to the Client or Clients benefiting from such Service. Any amounts remaining after such direct billing shall be allocated using the methods identified in Appendix A. The methods of allocation of cost shall be subject to review annually, or more frequently if appropriate. Such methods of allocation of costs may be modified or changed by the Company without the necessity of an amendment to this Service Agreement; provided that, in each instance, all services rendered hereunder shall be at actual cost thereof, fairly and equitably allocated, all in accordance with the requirements of the Act and any orders promulgated thereunder. The Company shall review with the Client any proposed change in the methods of allocation of costs hereunder and the parties must agree to any such changes before they are implemented.

2.3 The Company shall render a monthly report to Client that shall reflect all information necessary to identify the costs charged and Services rendered for that month. Client shall undertake an immediate review of the report and identify all questions or concerns

regarding the charges reflected within ten (10) days of receipt of the report. If no concerns are identified within that time, Client shall remit to the Company all charges billed to it within 30 days of receipt of the monthly report.

2.4 Client agrees to provide the Company, from time to time, as requested such financial and statistical information as the Company may need to compute the charges payable by Client consistent with the method of allocation set forth on Appendix A.

2.5 It is the intent of this Service Agreement that the payment for services rendered by the Company to Client under this Service Agreement shall cover all the costs of its doing business including, but not limited to, salaries and wages, office supplies and expenses, outside services employed, insurance, injuries and damages, employee and retiree pensions and benefits, miscellaneous general expenses, rents, maintenance of structures and equipment, depreciation and amortization, and compensation for use of capital as permitted under the Act.

ARTICLE 3

TERM

3.1 This Service Agreement shall become effective as of the date first written above, subject only to the receipt of any required regulatory approvals from the State Commissions and the SEC, and shall continue in force until terminated by the Company or Client, upon not less than one year's prior written notice to the other party. This Service Agreement shall also be subject to termination or modification at any time, without notice, if and to the extent performance under this Service Agreement may conflict with (1) the Act or with any rule, regulation or order of the SEC adopted before or after the date of this Service Agreement, or (2) any state or federal statute, or any rule, decision, or order of any state or federal regulatory agency having jurisdiction over one or more Clients. Further, this Service Agreement shall be terminated with respect to the Client immediately upon the Client ceasing to be an associate company of the Company. The parties' obligations under this Service Agreement which by their nature are intended to continue beyond the termination or expiration of this Service Agreement shall survive such termination or expiration.

ARTICLE 4

SERVICE REVIEW

4.1 On an annual basis, the Company and Client shall meet to assess the quality of the Services being provided pursuant to this Service Agreement and to determine the continued need therefor and shall, subject to Section 1.1, above, amend the scope of services, delete services entirely from this Service Agreement, and/or decline services as they determine to be necessary or desirable.

4.2 NiSource maintains an Internal Audit Department that will conduct periodic audits of the Company administration and accounting processes ("Audits"). The Audits will include examinations of Service Agreements, accounting systems, source documents, methods of allocation of costs and billings to ensure all Services are properly accounted for and billed to the appropriate Client. In addition, the Company's policies, operating procedures and controls will be evaluated annually. Copies of the reports generated by the Company as part of the Audits will be provided to Client upon request.

ARTICLE 5

MISCELLANEOUS

5.1 All accounts and records of the Company shall be kept in accordance with the General Rules and Regulations promulgated by the SEC pursuant to the Act, in particular, the Uniform System of Accounts for Mutual Service Companies and Subsidiary Service Companies in effect from and after the date hereof.

5.2 New direct or indirect subsidiaries of NiSource Inc., which may come into existence after the effective date of this Service Agreement, may become additional Clients of the Company and subject to a service agreement with the Company. The parties hereto shall make such changes in the scope and character of the services to be rendered and the method of allocating costs of such services as specified in Appendix A, subject to the requirements of Section 2.2, as may become necessary to achieve a fair and equitable allocation of the Company's costs among all Clients including any new subsidiaries. The parties shall make similar changes if any Client ceases to be associated with the Company.

5.3 The Company shall permit Client reasonable access to its accounts and records including the basis and computation of allocations.

5.4 The Company and Client shall comply with the terms and conditions of all applicable contracts managed by the Company for the Client, individually, or for one or more Clients, collectively, including without limitation terms and conditions preserving the confidentiality and security of proprietary information of vendors.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be executed as of the date and year first above written.

NISOURCE CORPORATE SERVICES
COMPANY

By: _____
Name:
Its:

COLUMBIA GAS OF KENTUCKY, INC.

By: _____
Name:
Its:

APPENDIX A

NISOURCE CORPORATE SERVICES COMPANY

Services Available to Clients Methods of Charging Therefor and Miscellaneous Terms and Conditions of Service Agreement

ARTICLE 1

DEFINITIONS

- 1 The term "Company" shall mean NiSource Corporate Services Company and its successors.
- 2 The term "Service Agreement" shall mean an agreement, of which this Appendix A constitutes a part, for the rendition of services by the Company.
- 3 The term "Client" shall mean any corporation to which services may be rendered by the Company under a Service Agreement.

ARTICLE 2

DESCRIPTION OF SERVICES

Descriptions of the expected services to be provided by the Company are detailed below. The descriptions are deemed to include services associated with, or related or similar to, the services contained in such descriptions. The details listed under each heading are intended to be illustrative rather than inclusive and are subject to modification from time to time in accordance with the state of the art and the needs of the Clients.

1 *Accounting and Statistical Services.* The Company will advise and assist the Clients in all aspects of accounting, including financial accounting, plant accounting, regulatory accounting, tax accounting, maintenance of books and records, safeguarding of assets, accounts payable, accounts receivable, reconciliations, accounting research, reporting, operations and maintenance analysis, and related accounting functions. The Company will also provide services related to developing, analyzing and interpreting financial statements, directors' reports, regulatory reports, operating statistics and other financial reports. The Company will ensure compliance with generally accepted accounting principles and provide guidance on exposure drafts, financial accounting standards, and interpretations issued by the Financial Accounting Standards Board. The Company will advise and assist the Clients in the formulation of accounting practices and policies and will conduct special studies as may be requested by the Clients.

2 *Auditing Services.* The Company will conduct periodic audits of the general records of the Clients, will supervise the auditing of local and field office records of the Client, and will coordinate the audit programs of the Clients with those of the independent accountants in the annual examination of their accounts.

3 *Budget Services.* The Company will advise and assist the Clients in matters involving the preparation and development of budgets and budgetary controls.

4 *Business Promotion Services.* The Company will advise and assist the Clients in the preparation and use of advertising, in the development of residential, commercial and industrial business, and in the rendering of aid to local appliance distributors and dealers in the advertising and promotion of appliance sales.

5 *Corporate Services.* The Company will advise and assist the Clients in connection with corporate matters and with proceedings involving regulatory bodies.

6 *Depreciation Services.* The Company will advise and assist the Clients in matters pertaining to depreciation practices, including (1) the making of studies to determine the estimated service life of various types of plant, annual depreciation accrual rates, salvage experience, and trends in depreciation reserves indicated by such studies; (2) assistance in the organization and training of the depreciation departments of the Clients; and (3) dissemination to the Clients of information concerning current developments in depreciation practices.

7 *Economic Services.* The Company will advise and assist the Clients in matters involving economic research and planning and in the development of specific economic studies.

8 *Electronic Communications Services.* The Company will advise and assist the Clients in connection with the planning, installation and operation of radio networks, remote control and telemetering devices, microwave relay systems and all other applications of electronics to the fields of communication and control.

9 *Employee Services.* The Company will advise and assist the Clients in connection with employee relations matters, including recruitment, employee placement, training, compensation, safety, labor relations and health, welfare and employee benefits. The Company will also advise and assist the Clients in connection with temporary labor matters, including assessment, selection, contract negotiation, administration, service provider relationships, compliance, review and reporting.

10 *Engineering and Research Services.* The Company will advise and assist the Clients in connection with the engineering phases of all construction and operating matters, including estimates of costs of construction, preparation of plans and designs, engineering and supervision of the fabrication of natural gas facilities, standardization of engineering procedures, and supervision and inspection of construction. The Company will also conduct both basic and specific research in fields related to the operations of the Clients.

11 *Gas Dispatching Services.* The Company will advise and assist the Clients in the dispatching of the gas supplies available to the Clients, and in determining and effecting the most efficient routing and distribution of such supplies in the light of the respective needs therefor and the applicable laws and regulations of governmental bodies. If requested by the Clients, the Company will provide a central dispatcher or dispatchers to handle the routing and dispatching of gas.

12 *Information Technology Services.* The Company will advise and assist Clients in matters involving information technology, including management, operations, control, monitoring, testing, evaluation, data access security, disaster recovery planning, technical research, and support services. The Company will also provide and assist the Client with application development, maintenance, modifications, upgrades and ongoing production support for a portfolio of systems and software that are used by the Clients. In addition, the Company will identify and resolve problems, ensure efficient use of software and hardware, and ensure that timely upgrades are made to meet the demands of the Clients. The Company will also maintain information concerning the disposition and location of Information Technology assets.

13 *Information Services.* The Company will advise and assist the Clients in matters involving the furnishing of information to customers, employees, investors and other interested groups, and to the public generally, including the preparation of booklets, photographs, motion pictures and other means of presentation, and assistance to Clients in their advertising programs.

14 *Insurance Services.* The Company will advise and assist the Clients in general insurance matters, in obtaining policies, making inspections and settling claims.

15 *Legal Services.* The Company will provide Clients with legal services (including legal services, as necessary or advisable, in connection with or in support of any of the other services provided hereunder), including, but not limited to, general corporate matters and internal corporate maintenance, contract drafting and negotiation, litigation, liability and risk assessment, financing, securities offerings, state and federal regulatory compliance, state and federal regulatory support and rule interpretation and advice (relating to the all aspects of SEC compliance, PUHCA, FERC, FPA, PURPA), bankruptcy and collection matters, employment and labor relations investigations, union contracting, EEOC issues, and all other matters for which Clients require such legal services.

16 *Office Space.* As may from time to time be available, the Company will provide suitable space in its offices for the use of the Clients and their officers and employees.

17 *Officers.* Any Client may, with the consent of the Company, elect to any office of the Client any officer or employee of the Company whose compensation is paid, in whole or in part, by the Company. Services rendered to the Client by such person as an officer shall be billed by the Company to the Client and paid for as provided in Articles 3 and 4, and the Client shall not be required to pay any compensation directly to any such person.

18 *Operations Support and Planning Services.* The Company will advise and assist the Clients in connection with operations support and planning, including logistics and scheduling; workforce planning; corrosion and leakage programs; estimates of gas requirements and gas availability; gas transmission, measurement, storage and distribution; construction requirements; construction management; operating standards and practices; regulatory compliance; training; management of transportation and sales programs; negotiation of gas purchase and sale contracts; energy marketing and trading; security services; measurement, regulation and conditioning equipment; meter testing, calibration and repair; hydraulic gas network modeling, facility mapping and GIS technologies; and other operating matters.

19 *Purchasing, Storage and Disposition Services.* The Company will render advice and assistance to the Clients in connection with supply chain activities, including the standardization, purchase, lease, license and acquisition of equipment, materials, supplies, services, software, intellectual property and other assets, as well as shipping, storage and disposition of same. The Company will also render advice and assistance to the Client in connection with the negotiation of the purchase, sale, acquisition or disposition of assets and services and the placing of purchase orders for the account of the Client.

20 *Rate Services.* The Company will advise and assist the Clients in all rate matters, including the design and preparation of schedules and tariffs, the analysis of rate filings of producers and pipeline suppliers, and the preparation and presentation of testimony and exhibits to regulatory authorities.

21 *Tax Services.* The Company will advise and assist the Clients in tax matters, in the preparation of tax returns and in connection with proceedings relating to taxes.

22 *Transportation Services.* The Company will advise and assist the Clients in connection with the purchase, lease, operation and maintenance of motor vehicles and the operation of aircraft owned or leased by the Company or the Clients.

23 *Treasury Services.* The Company provides services such as cash management, long and short term financing for NiSource and all Clients, investment of temporarily available cash, retirement of long term debt, investment management oversight of all benefits plans, special economic studies as requested, and support for various regulatory proceedings, as requested.

24 *Land/Surveying Services.* The Company will provide land asset management, land contract management, and surveying services in connection with Clients' acquisition, leasing, maintenance, and disposal of interests in real property, including the maintenance of land records and the recording of instruments relating to such interests in real property, where necessary.

25 *Customer Billing, Collection, and Contact Services.* The Company will render calculating, bill exception processing, back office processing, posting, printing, inserting, mailing and related services to Client associated with the preparation and issuance of customer bills, notices, inserts and similar mailings. The Company will provide cash processing, revenue recovery, account reconciliations and adjustments, and related services to Client associated with the collection of revenue and management of accounts receivable. The Company will provide customer contact and related services to Client, including customer contact center management, operation and administration; management of key customer relationships; communications associated with the commencement, transfer, maintenance and disconnection of service; sales of optional products and services; the receipt and processing of emergency calls; the handling of customer complaints; and responses to customer billing, credit, collection, order take and inquiry, outage, meter reading, retail choice and other inquiries.

26 *Miscellaneous Services.* The Company will render to any Client such other services, not hereinabove described, as may properly be rendered by the Company to such Client

within the meaning and intent of the Public Utility Holding Company Act of 1935 and any other applicable statutes and the orders, rules and regulations of the Securities and Exchange Commission and any other governmental bodies having jurisdiction, as from time to time the Company may be equipped to render and such Client may desire to have performed.

ARTICLE 3

ALLOCATION METHODS

1 *Specific Direct Salary Charges to Clients.* To the extent that time spent by the officers and employees of the Company rendering services hereunder is related to services rendered to a specific Client, a direct salary charge, computed as provided in Article 4, shall be made to such Client.

2 *Apportioned Direct Salary Charges to Clients.* To the extent that the time spent by such officers and employees is related to services rendered to the Clients generally, or to any specified group of the Clients, a direct salary charge, computed as provided in Article 4, shall be made to the Clients generally, or to such specified group of the Clients, and allocated to each such Client using an allocation method approved by the Securities and Exchange Commission as set forth on Exhibit A hereto.

3 *Direct Salary Charges for Services to the Company.* To the extent that time spent by any officer or employee of the Company is related to services rendered to the Company, a direct salary charge computed as provided in Article 4 shall be allocated among the Clients in the same proportions which the direct salary charges to such Clients made pursuant to Sections 1 and 2 of this Article III, for services of officers and employees, bear to the aggregate of such direct salary charges.

4 *Apportionment of Employee Benefits.* The employee benefit expenses which are related to direct salary charges made pursuant to sub-paragraphs (1), (2) and (3) of Article 3 shall be apportioned among the Clients, as applicable, in the proportions which the respective direct salary charges made pursuant to the rendering of such services to each such Client bear to the aggregate of such direct salary charges.

5 *Other Expenses.* All expenses, other than salaries and employee benefit expenses incurred by the Company in connection with services rendered to a specific Client shall be charged directly to such Client. All such expenses incurred by the Company in connection with services rendered to the Clients generally or to any specified group of Clients shall be apportioned in the manner set forth in Section 2 of this Article 3 for the apportionment of salary charges. All such expenses incurred by the Company in connection with services rendered to the Company shall be apportioned in the manner set forth in Section 3 of this Article 3 for the apportionment of salary charges.

ARTICLE 4

COMPUTATION OF SALARY CHARGES

Direct Salary Charges The direct salary charge per hour which shall be made for the time of any officer or employee for services rendered in any calendar month shall be computed by dividing his total compensation for such month by the aggregate of (1) the number of scheduled working hours for which he was compensated, including hours paid for but not worked, and (2) hours worked in excess of his regular work schedule, whether or not compensated for.

Exhibit A

BASES OF ALLOCATION

The SEC approved Bases of Allocation shown below will be used by the Corporate Services Accounting Department for apportioning Job Order charges to affiliates. Any change in an allocation method that causes either a \$50,000 or 5% change in the cost that would be charged to a company must be brought to the SEC for approval under the 60-Day Letter process.

BASIS 1

GROSS FIXED ASSETS AND TOTAL OPERATING EXPENSES

- Fifty percent of the total job order charges will be allocated on the basis of the relation of the affiliate's gross fixed assets to the total gross fixed assets of all benefited affiliates; the remaining 50% will be allocated on the basis of the relation of the affiliate's total operating expenses to the total operating expenses of all benefited affiliates. All companies may be included in this allocation.

BASIS 2

GROSS FIXED ASSETS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its total gross fixed assets to the sum of the total gross fixed assets of all benefited affiliates. All companies may be included in this allocation.

BASIS 7

GROSS DEPRECIABLE PROPERTY AND TOTAL OPERATING EXPENSE

- Fifty percent of the total job order charges will be allocated on the basis of the relation of the affiliate's total operating expenses to the total of all the benefited affiliates' total operating expense; the remaining 50% will be allocated on the basis of the relation of the affiliate's gross depreciable property to the gross depreciable property of all benefited affiliates. All companies may be included in this allocation.

BASIS 8

GROSS DEPRECIABLE PROPERTY

- Job order charges will be allocated to each benefited affiliate on the basis of the relationship of its total depreciable property to the sum of the total depreciable property of all benefited affiliates. All companies may be included in this allocation.

BASIS 9

AUTOMOBILE UNITS

- Job order charges will be allocated to each benefited affiliate on the basis of its number of automobile units to the total number of all automobile units of the benefited affiliates. All companies may be included in this allocation.

BASIS 10

NUMBER OF RETAIL CUSTOMERS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its number of retail customers to the total number of all retail customers of the benefited affiliates. All companies may be included in this allocation.

BASIS 11

NUMBER OF REGULAR EMPLOYEES

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its number of regular employees to the total number of all regular employees of the benefited affiliates. All companies may be included in this allocation.

BASIS 13

FIXED ALLOCATION

- Job order charges will be allocated to each benefited affiliate on the basis of fixed percentages on an individual project basis. All companies may be included in this allocation.

BASIS 14

NUMBER OF TRANSPORTATION CUSTOMERS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its Transportation Customers to the total of all Transportation Customers of the benefited affiliates. This allocation is only used by the following companies: Columbia Gas of Virginia, Columbia Gas of Kentucky, Columbia Gas of Ohio, Columbia Gas of Pennsylvania and Columbia Gas of Maryland.

BASIS 15

NUMBER OF COMMERCIAL CUSTOMERS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its Commercial Customers to the total of all Commercial Customers of the benefited affiliates. This allocation is only used by the following companies: Columbia Gas of Virginia, Columbia Gas of Kentucky, Columbia Gas of Ohio, Columbia Gas of Pennsylvania and Columbia Gas of Maryland.

BASIS 16

NUMBER OF RESIDENTIAL CUSTOMERS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its Residential Customers to the total of all Residential Customers of the benefited affiliates. This allocation is only used by the following companies: Columbia Gas of Virginia, Columbia Gas of Kentucky, Columbia Gas of Ohio, Columbia Gas of Pennsylvania and Columbia Gas of Maryland.

BASIS 17

NUMBER OF HIGH PRESSURE CUSTOMERS

- Job order charges will be allocated to each benefited affiliate on the basis of the relation of its High Pressure Customers to the total of all High Pressure Customers of the benefited affiliates. This allocation is only used by the following companies: Columbia Gas of Virginia, Columbia Gas of Kentucky, Columbia Gas of Ohio, Columbia Gas of Pennsylvania and Columbia Gas of Maryland.

BASIS 20

DIRECT COSTS

- Job order charges will be allocated to each benefitted affiliate on the basis of the relation of its direct costs billed by Service Corporation to the total of all direct costs billed by Service Corporation. All companies may be included in this allocation.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates of)
Columbia Gas of Kentucky, Inc.) Case No. 2013-00167

PREPARED DIRECT TESTIMONY OF
PANPILAS W. FISCHER
ON BEHALF OF COLUMBIA GAS OF KENTUCKY, INC.

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Attorneys for Applicant
COLUMBIA GAS OF KENTUCKY, INC.

May 29, 2013

PREPARED DIRECT TESTIMONY OF PANPILAS W. FISCHER

1 **Q: Please state your name and business address.**

2 A: My name is Panpilas W. Fischer and my business address is 200 Civic Cen-
3 ter Drive, Columbus, Ohio 43215.

4

5 **Q: What is your current position and what are your responsibilities?**

6 A: I am employed by NiSource Corporate Services Company, and my current
7 position is the Manager of Corporate Income Tax. As Tax Manager, my
8 principal responsibilities include supervision and preparation of all of Co-
9 lumbia Gas of Kentucky's ("Columbia") income tax activities including the
10 booking of income tax accruals and deferred tax entries, the filing of income
11 tax returns, tax research and planning and the preparation of income tax da-
12 ta and related testimony for rate proceedings.

13

14 **Q: What is your educational background?**

15 A: I received a Bachelor of Business Administration in Accounting from The
16 Ohio State University in 1987. I am a Certified Public Accountant and
17 member of the Ohio Society of Certified Public Accountants.

18

19 **Q: Please describe your employment history?**

1 A: I began my career with KPMG as a Staff Auditor in 1987. I then joined the
2 firm of Clark, Schaefer, Hackett and Co., CPA's as a Senior in 1989 where I
3 performed financial audits, reviews and compilations, and prepared and
4 reviewed tax returns. In October 2000, I started working as a tax analyst
5 for NiSource Corporate Services Company and in October 2003, I assumed
6 my current position.

7

8 **Q: Have you previously testified before any regulatory commissions?**

9 A: Yes, I have previously testified before the Kentucky Public Service Com-
10 mission, the Public Utilities Commission of Ohio, the Public Service
11 Commission of Maryland, and the Pennsylvania Public Utility Commis-
12 sion.

13

14 **Q: What is the purpose of your testimony in this proceeding?**

15 A: My testimony will address the calculation of the proper level of federal
16 and state income taxes included in the cost of service. This calculation in-
17 cludes the appropriate level of statutory tax adjustments for this proceed-
18 ing, including depreciation, and the determination of deferred income
19 taxes for rate purposes.

20

1 **Q: What schedules are you responsible for in this proceeding?**

2 A: I am responsible for Schedules E-1 and B-6. I co-sponsor Filing Require-
3 ments 11-a and 11-b. These schedules and the supporting work papers
4 were prepared by me or under my direction, and the information set forth
5 is true and correct, to the best of my knowledge and belief.

6

7 **Q: What federal income tax rates have been utilized for the test period?**

8 A: The Internal Revenue Code ("IRC") provides for a tax rate of 34% for cor-
9 porations with taxable income up to \$10 million. The rate increases to 35%
10 for taxable income over \$10 million. Beginning at \$15 million of taxable in-
11 come the rate is 38% until taxable income reaches \$18.33 million. All taxa-
12 ble income over \$18.33 million is taxed at the 35% rate. The effect of the
13 38% rate is to phase out the 1% savings at the 34% rate for the first \$10 mil-
14 lion of taxable income. Effectively, the tax rate is 35% for corporations
15 with taxable income over \$18.33 million for all taxable income.

16

17 **Q: What rate was utilized for Kentucky income taxes?**

18 A: The rates utilized are the statutory tax rates based on taxable income and
19 tax liability as follows:

20 4% of the first \$50,000 of taxable income

1 5% of the next \$50,000 of taxable income

2 6% of the taxable income in excess of \$100,000.

3

4 **Q: Please explain the income tax calculation shown on Schedule E-1.**

5 A: This schedule shows the computation of federal income taxes for the base
6 period ending August 31, 2013, including the necessary adjustments to ar-
7 rive at the pro forma amounts appropriate for inclusion in the customer
8 cost of service for the calculation of income tax expense. The tax calcula-
9 tion begins with net operating income before income taxes (Line 1). This
10 amount is adjusted by interest, reconciling items detailed on Sheet 2 of
11 Schedule E-1 and state income tax. The items on Sheet 2 reflect the differ-
12 ence between income and expenses as properly reflected on the regulated
13 books of the company, and income and expenses as required/allowed for
14 reporting taxable income based on the IRC. These adjustments are com-
15 monly referred to as "Schedule M" adjustments in reference to their re-
16 porting position on the federal income tax return (Form 1120). The tax re-
17 turn differences can be mere timing differences between book and tax re-
18 turn reporting or can be permanent differences in taxable income. Nor-
19 mally, the tax expense effects of permanent differences are recorded cur-
20 rently (flowed through) while timing differences are deferred (normal-

1 ized) on the books until the timing differences are eliminated. Regulatory
2 orders may, in certain instances, change the normal accounting for per-
3 manent and timing tax adjustments.

4 The next step in the calculation is to apply the appropriate federal
5 tax rates to the taxable income for return purposes (Line 9) to arrive at
6 current year federal income taxes payable (Line 11).

7 Line 12 represents federal income tax expense items recorded in
8 2012 related to prior year taxes. The direct adjustment related to the books
9 to return reconciliation for the year 2011 total \$(132,167). The books to re-
10 turn adjustments represent the difference between what was recorded at
11 December 31, 2011 for current tax expense and the actual taxes per the
12 filed tax. This item has been pro forma adjusted to reflect a zero impact on
13 2012. Line 14 represents the net current federal income taxes.

14
15 **Q: Please explain the income tax schedule shown on Schedule E-1, Sheet 2.**

16 **A:** The schedule reflects estimated timing and flow through differences be-
17 tween the regulatory books and what will be allowed on the tax returns
18 filed in 2012 and 2013.

19

1 **Q: Does the state income tax provision include a pass back of excess de-**
2 **ferred income taxes as a result of reductions in the Kentucky state in-**
3 **come tax rate?**

4 **A:** Yes. Included in Line 20 is an adjustment for the annual amortization. This
5 benefit will occur over the remaining book life of the property in service at
6 the time Kentucky state income tax rates were lowered. (The total amount
7 of Columbia's regulatory liability, including a tax gross up at the end of
8 the base period, is \$1,120,627. This includes any prior year flow through as
9 an asset.)

10

11 **Q: Are there any federal excess or deficient taxes included in rates?**

12 **A:** Yes. Columbia has a regulatory liability for federal excess, including gross
13 up, of \$573,012. The amortization is included in Line 17.

14

15 **Q: Are there any changes in taxes that are impacting Columbia's rate base?**

16 **A:** Yes. Included in deferred income taxes as a reduction to rate base in
17 Schedule B-6, Sheet 1 is an adjustment for the tax repairs deduction and
18 Section 263A mixed service costs ("MSC"). NiSource received permission
19 from the Internal Revenue Service ("IRS") in August, 2009 to change its
20 definition of "unit of property" so that certain expenditures can be de-

1 ducted for tax purposes as a repairs deduction rather than being capital-
2 ized and reflected as a decrease in rate base as part of sub account 2205
3 and 4205 is a deferred tax liability of approximately \$15.5 million for tax
4 repairs deductions which represents the 13 month average balance in the
5 forecasted test period.

6 In December, 2010, Columbia received permission from the IRS to
7 change its method of allocating mixed service costs for tax purposes.
8 MSC's are general and administrative costs that are indirectly allocable
9 (i.e. not exclusively attributable) to activities related to self-constructed as-
10 sets and inventory property and must be partially capitalized rather than
11 fully deducted for book and tax purposes. The allocation methods differ
12 for book and tax purposes. For tax purposes the reasonable allocation
13 method is being used which is adopted pursuant to Internal Revenue Ser-
14 vice Industry Director's Directive (IDD) 5 issued September 15, 2009
15 which provides guidelines on the method transmission and distribution
16 companies can use to allocate MSC for tax purposes. Reflected as a de-
17 crease in rate base as part of sub account 2205 and 4205, is a deferred tax
18 liability of approximately \$3.9 million for MSC deductions which repre-
19 sents the 13 month average balance in the forecasted test period. Colum-
20 bia is normalizing these deductions for federal and state income taxes

1 which result in a different book vs. tax basis on property. This treatment is
2 consistent with how other book vs. tax timing differences on property re-
3 lated items are handled in rate base.

4
5 **Q: Please explain the inclusion of deferred taxes for the Federal Net Oper-**
6 **ating Loss in rate base on Schedule B-6, Sheet 1.**

7 **A:** As a result of taking deductions for 50-100% bonus depreciation, Colum-
8 bia has experienced net taxable losses for the years 2008 and 2011. The re-
9 sult is that Columbia booked deferral taxes in those years for which the
10 Company has not received any cash. Columbia cannot reflect an increase
11 in deferred taxes for tax depreciation deductions that have not been real-
12 ized. To do so would violate the principles of the Normalization require-
13 ments under the Internal Revenue Code. Past IRS rulings addressing this
14 issue have made it clear that companies cannot reduce rate base for bene-
15 fits that have not been realized. Therefore, included as an increase to rate
16 base is a deferred tax asset in the amount of \$1,222,674, which represents
17 the 13 month average balance of un-utilized net operating loss in the fore-
18 casted test period.

19

1 Q: Why have you included an adjustment to deferred taxes for the fore-
2 casted test period on Schedule B-6, Sheet 1?

3 A: Whenever there are estimated changes in the deferred taxes that occur in a
4 future rate period, the Normalization requirements of the Internal Reve-
5 nue Code require that the deferred taxes be reflected on a pro rata basis as
6 provided under Reg. Section 1.167(l)-1(h)(6)(ii). A future test period is de-
7 fined as that portion of the test period after the effective date of the rate
8 order. Under the pro rata basis, the change in the deferred taxes is deter-
9 mined by multiplying the change by a fraction of the number of days re-
10 maining in the period at the time such change is to be accrued over the to-
11 tal number of days in the future period. Applying this calculation resulted
12 in a decrease to deferred taxes of \$451,155.

13

14 Q: Does this complete your Prepared Direct testimony?

15 A: Yes, however, I reserve the right to file rebuttal testimony if necessary.

COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the matter of adjustment of rates) Case No. 2013-00167
of Columbia Gas of Kentucky, Inc.)

CERTIFICATE AND AFFIDAVIT

The Affiant, Panpilas Fischer, being duly sworn, deposes and states that the prepared testimony attached hereto and made a part hereof, constitutes the prepared direct testimony of this affiant in Case No. 2013-00167, in the matter of adjustment of rates of Columbia Gas of Kentucky, Inc., and that if asked the questions propounded therein, this affiant would make the answers set forth in the attached prepared direct pre-filed testimony.


Panpilas Fischer

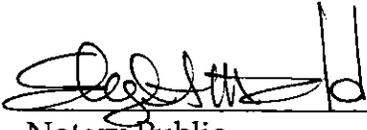
STATE OF OHIO

COUNTY OF FRANKLIN

SUBSCRIBED AND SWORN to before me by Panpilas Fischer on this the ____
day of May, 2013.



CHERYLA A. MacDONALD
Notary Public, State of Ohio
My Commission Expires
March 26, 2017


Notary Public

My Commission expires: MARCH 26, 2017