

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, July 29, 2010 3:49 PM  
**To:** David.Hackworth@CH2M.com; Sally.PEEK@CH2M.com; Jim Smith  
**Cc:** Brett Pyles  
**Subject:** FW: Response - Correspondence #3 - Ft. Knox RFP SP0600-08-R-0803  
**Attachments:** Correspondence #3 - Fort Knox 27Oct09 (3).docx; HCWD1 Response Correspondence #3DESC 28-oct-09.pdf

David / Sally;

I did not find any other responses to Vol II. I think we can just cut and paste our answers in NM to appropriate place in FPR, Vol II. The table on NOV's update is in the attached response (PDF)

Call me if you have any questions

Thanks

Jim Bruce

-----Original Message-----

**From:** Jim Bruce  
**Sent:** Wednesday, October 28, 2009 4:20 PM  
**To:** 'Mattox, Angela E CIV DLA DESC-EA'  
**Cc:** 'Jim Smith'; 'David.Hackworth@CH2M.com'; Brett Pyles  
**Subject:** Response - Correspondence #3 - Ft. Knox RFP SP0600-08-R-0803

Ms. Mattox;

Attached please find our responses to your request for clarifications, and inserted into the Correspondence #3 document. There are 2 attachments as well. We are also sending overnight 3 hard copies of same. The revised Word file is also attached.

Again we appreciate your guidance to date, and continued interest in our proposal and we look forward to continued correspondence and negotiations.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

-----Original Message-----

**From:** Mattox, Angela E CIV DLA DESC-EA [mailto:Angela.Mattox@dla.mil]  
**Sent:** Tuesday, October 27, 2009 5:27 PM  
**To:** Jim Bruce  
**Subject:** RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Mr. Bruce,

This document includes Correspondence Numbers 1 (30Jun09); 2 (22Oct09); and 3 (27Oct09 Telecon).

Angela Mattox

-----Original Message-----

From: Mattox, Angela E CIV DLA DESC-EA  
Sent: Tuesday, October 27, 2009 3:35 PM  
To: 'Jim Bruce'  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

thanks

-----Original Message-----

From: Jim Bruce [mailto:jbruce@hcwd.com]  
Sent: Tuesday, October 27, 2009 3:29 PM  
To: Mattox, Angela E CIV DLA DESC-EA  
Cc: Jim Smith; David.Hackworth@CH2M.com; Brett Pyles  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Ms. Mattox;

Here is list of persons on the conference call.

Jim Bruce - HCWD1  
Brett Pyles - HCWD1

Jim Smith - Louisville Water Company

David Hackworth - CH2M Hill  
Jon Greene - CH2M Hill  
David Gray - CH2M Hill

Let me know if you need more information

Thanks for assisting us with the phone call and providing direction

Jim Bruce  
HCWD1

-----Original Message-----

From: Mattox, Angela E CIV DLA DESC-EA [mailto:Angela.Mattox@dla.mil]  
Sent: Tuesday, October 27, 2009 3:17 PM  
To: Jim Bruce  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Mr. Bruce,

Please provide me the names of the individuals that were present for the telecon. Thanks

Angela Mattox

-----Original Message-----

From: Jim Bruce [mailto:jbruce@hcwd.com]  
Sent: Tuesday, October 27, 2009 10:36 AM  
To: Mattox, Angela E CIV DLA DESC-EA



Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Ms Mattox;

If you don't mind, please use our conference call system by dialing number below and entering Conference Code;

Reservationless-Plus Toll-free dial-in number (US and Canada): (866)  
203-7023  
Conference code: 4322591258

Thanks

Jim Bruce  
HCWD1

-----Original Message-----

From: Mattox, Angela E CIV DLA DESC-EA [mailto:Angela.Mattox@dla.mil]  
Sent: Tuesday, October 27, 2009 9:17 AM  
To: Jim Bruce  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

received

-----Original Message-----

From: Jim Bruce [mailto:jbruce@hcwd.com]  
Sent: Tuesday, October 27, 2009 9:16 AM  
To: Mattox, Angela E CIV DLA DESC-EA  
Cc: Brett Pyles; Jim Smith; David.Hackworth@CH2M.com  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Ms. Mattox;

Thank you, we will call you at 3PM EST today.

Jim Bruce  
HCWD1

-----Original Message-----

From: Mattox, Angela E CIV DLA DESC-EA [mailto:Angela.Mattox@dla.mil]  
Sent: Tuesday, October 27, 2009 9:11 AM  
To: Jim Bruce  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Mr. Bruce,

Yes, I am available at 3:00 pm.

Angela Mattox

-----Original Message-----

From: Jim Bruce [mailto:jbruce@hcwd.com]  
Sent: Tuesday, October 27, 2009 8:40 AM  
To: Rivera, Taina CIV DLA DESC-EF; Mattox, Angela E CIV DLA DESC-EA; Koessel, Brian CIV DLA DESC-EF

Cc: Brett Pyles; Jim Smith; David.Hackworth@CH2M.com  
Subject: RE: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Ms. Mattox;

Our team is working on the responses to NM #2. We have a few short questions for you or your team. Would it be possible to call you about 3PM today? Only about two questions, but would like members of our team to be on call also. Please let me know.

Thanks

Jim Bruce  
HCWD1

From: Rivera, Taina CIV DLA DESC-EF [mailto:Taina.Rivera@dla.mil]  
Sent: Thursday, October 22, 2009 5:43 PM  
To: Jim Bruce  
Cc: Mattox, Angela E CIV DLA DESC-EA; Koessel, Brian CIV DLA DESC-EF  
Subject: Discussions - Vol II & III Ft. Knox RFP SP0600-08-R-0803

Mr. Bruce,

Per our conversation yesterday, October 21, 2009, attached are the notes discussed regarding Socioeconomic, Past Performance and Contract Documentation items presented in your proposal. Please consider providing any revisions and/or responses by October 30, 2009 to the Contracting Officer, Ms. Angela Mattox.

Should you have any questions or concerns, please do not hesitate to contact one of the team members shown in the attached correspondence.

Very Respectfully,  
Taina

Taina M. Rivera  
Contract Specialist  
Energy Enterprise  
DESC-EF  
Com: (703) 767-8130 DSN: 427  
Fax: (703) 767-2382  
E-mail: Taina.Rivera@dla.mil <mailto:Taina.Rivera@dla.mil> No virus found in this incoming message.  
Checked by AVG - www.avg.com  
Version: 8.5.423 / Virus Database: 270.14.26/2451 - Release Date: 10/22/09 08:51:00

No virus found in this incoming message.  
Checked by AVG - www.avg.com  
Version: 8.5.423 / Virus Database: 270.14.26/2451 - Release Date: 10/27/09 07:38:00

No virus found in this incoming message.  
Checked by AVG - www.avg.com  
Version: 8.5.423 / Virus Database: 270.14.26/2451 - Release Date: 10/27/09 07:38:00

## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, July 29, 2010 3:53 PM  
**To:** Jim Bruce  
**Subject:** RE: Pricing SS format

Thanks Jim...did you want some allowance for programming, planning, administration of contractor and inspection? These items are included in the 15% engineering allowance... If so, what allowance do you think is reasonable?

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, July 29, 2010 2:49 PM  
**To:** Hackworth, David/LOU; Jim Smith; Gray, Dave/DSO  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Pricing SS format

See my changed format for hydrants. This is how I would break down costs and add together for unit price and overall row item

Jim

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**To:** Jim Bruce  
**Sent:** Thursday, July 29, 2010 3:54 PM  
**Subject:** Read: Response - Correspondence #3 - Ft. Knox RFP SP0600-08-R-0803

Your message

**To:** David.Hackworth@CH2M.com  
**Subject:**

was read on 7/29/2010 3:54 PM.

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, July 29, 2010 3:52 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Pricing SS format

I think the 15% is fine, we just need to tell DLA what was included in that. As for format, I was just showing how I would have done the model by providing column for each adder, which allows to vary by project, and reviewer can see what adders were used for which project. As current, the adders at top are "hidden" in RCN total but are not in unit costs.

If too much work to change all, leave as is and we can lower adders

Jim

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Thursday, July 29, 2010 3:53 PM  
**To:** Jim Bruce  
**Subject:** RE: Pricing SS format

Thanks Jim...did you want some allowance for programming, planning, administration of contractor and inspection? These items are included in the 15% engineering allowance... If so, what allowance do you think is reasonable?

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, July 29, 2010 2:49 PM  
**To:** Hackworth, David/LOU; Jim Smith; Gray, Dave/DSO  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Pricing SS format

See my changed format for hydrants. This is how I would break down costs and add together for unit price and overall row item

Jim

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, July 29, 2010 4:23 PM  
**To:** Jim Bruce; Sally.PEEK@CH2M.com  
**Subject:** FW: FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803  
**Attachments:** proposal changes.xlsx

**Importance:** High

Jim,

**Please see highlighted text below.... I am preparing the attached table in response.. I tried starting with your Word table, but it did not include all the changes and it included responses that did not have changes... I thought it would be easier to start from scratch**

**Let me know what you think**

**Also, do you think we can email this tomorrow or will it need to be included in the CDs... I do not know if I will finish it tonight and I would like you to look at it...In which case we will need to hand deliver**

**David**

**From:** Koessel, Brian CIV DLA DESC-EF [mailto:Brian.Koessel@dla.mil]  
**Sent:** Tuesday, July 27, 2010 6:39 PM  
**To:** Jim Bruce  
**Cc:** Gray, Martha A CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF; Brett Pyles; Jim Smith; Hackworth, David/LOU  
**Subject:** FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803  
**Importance:** High

Mr. Bruce,

Reference is made to Defense Energy Support Center (DESC) solicitation SP0600-08-R-0803. In accordance with FAR 15.307, *Proposal Revisions*, you are hereby notified that negotiations will close on July 30, 2010 at 3:00 p.m. ET. As discussed previously, a hard copy of HCWD1's Final Proposal Revision (FPR) is due on August 9, 2010 at 3:00pm ET. CD versions of the FPR shall be submitted according to the dates and times identified in Negotiation Message #2. The CD versions of the FPR will be considered the official versions.

The FPR shall be addressed to:  
DLA Energy – EFA  
Attn: Brian Koessel, Contracting Officer  
8725 John J. Kingman Road, Room 3937  
Fort Belvoir, VA 22060.

The Government requests that your FPR address all issues identified during negotiations and any others that you feel will improve your proposal. Include a summary of any and all revisions that you have made since your last submittal along with supporting rationale. Be sure that this summary captures all changes, not only those issues discussed during recent negotiations. With each of those issues there should be a reference as to where in the FPR that information can be found.

Please note that after July 30, 2010 at 3:00 p.m. ET, the Government does not plan on holding further discussions with any offeror as the process moves into the final evaluation, Source Selection Authority (SSA) decision, Congressional notification, and final award phase. You will be notified in writing of the SSA decision.

Please do not hesitate to contact me with any questions.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

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**From:** Jim Bruce  
**Sent:** Thursday, July 29, 2010 4:42 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Sally.PEEK@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803

David;

This looks fine. My Word doc was last week kind of did same thing, but did not necessarily list every change from NM that need to go in FPR. I think we got lots of them already, but I did not realize NM responses from last fall also need to update FPR.

I think this would be helpful

Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Thursday, July 29, 2010 4:23 PM  
**To:** Jim Bruce; [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)  
**Subject:** FW: FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803  
**Importance:** High

**Jim,**

**Please see highlighted text below.... I am preparing the attached table in response.. I tried starting with your Word table, but it did not include all the changes and it included responses that did not have changes... I thought it would be easier to start from scratch**

**Let me know what you think**

**Also, do you think we can email this tomorrow or will it need to be included in the CDs... I do not know if I will finish it tonight and I would like you to look at it...In which case we will need to hand deliver**

**David**

**From:** Koessel, Brian CIV DLA DESC-EF [mailto:Brian.Koessel@dla.mil]  
**Sent:** Tuesday, July 27, 2010 6:39 PM  
**To:** Jim Bruce  
**Cc:** Gray, Martha A CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF; Brett Pyles; Jim Smith; Hackworth, David/LOU  
**Subject:** FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803  
**Importance:** High

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Please do not hesitate to contact me with any questions.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, July 29, 2010 4:51 PM  
**To:** Jim Bruce; Sally.Peek@CH2M.com  
**Subject:** RE: Revised Section - Vol I

**Importance:** High

Sally, we need to update the Exhibit...

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, July 29, 2010 10:14 AM  
**To:** Peek, Sally/ATL; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Revised Section - Vol I

Sally;

See our revised version with some changes to I-3. The table I.1-2 also needs to be changed so Richard Stranahan replaces Brett Pyles for same duties, but Brett Pyles is a new row under Jim Bruce with role as "Provide daily support to Project Manager, LWC contract, capital construction projects and meeting with KO, COR and other base personnel as needed" The next page was pushed down and looks like a blank page now, so that will need to be fixed also

Thanks

Jim Bruce

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Thursday, July 29, 2010 4:51 PM  
**To:** David.Hackworth@CH2M.com; Jim Bruce  
**Subject:** RE: Revised Section - Vol I

I did this – made these changes to table. Is there something else?

Sally Peek Sales Process Manager

**From:** Hackworth, David/LOU  
**Sent:** Thursday, July 29, 2010 4:51 PM  
**To:** Jim Bruce; Peek, Sally/ATL  
**Subject:** RE: Revised Section - Vol I  
**Importance:** High

Sally, we need to update the Exhibit...

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, July 29, 2010 10:14 AM  
**To:** Peek, Sally/ATL; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Revised Section - Vol I

Sally;

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## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, July 29, 2010 4:55 PM  
**To:** Sally.PEEK@CH2M.com; Jim Bruce  
**Subject:** RE: Revised Section - Vol I

Jim, can you clarify a little... will someone else fill Richard's Box and did you want Brett over Richard...it would be great if you could scan a mark-up

**From:** Peek, Sally/ATL  
**Sent:** Thursday, July 29, 2010 4:54 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Revised Section - Vol I

How does it change? Move Stranahan up to Brett's position and move Brett off to side? Does someone replace Stranahan on the bottom line?

**Sally Peek Sales Process Manager**

**From:** Hackworth, David/LOU  
**Sent:** Thursday, July 29, 2010 4:53 PM  
**To:** Peek, Sally/ATL  
**Subject:** RE: Revised Section - Vol I

The org chart

**From:** Peek, Sally/ATL  
**Sent:** Thursday, July 29, 2010 4:51 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: Revised Section - Vol I

I did this – made these changes to table. Is there something else?

**Sally Peek Sales Process Manager**

**From:** Hackworth, David/LOU  
**Sent:** Thursday, July 29, 2010 4:51 PM  
**To:** Jim Bruce; Peek, Sally/ATL  
**Subject:** RE: Revised Section - Vol I  
**Importance:** High

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**Sent:** Thursday, July 29, 2010 10:14 AM  
**To:** Peek, Sally/ATL; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Revised Section - Vol I

Sally;

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, July 29, 2010 5:20 PM  
**To:** Jim Bruce; Sally.PEEK@CH2M.com  
**Subject:** Org Chart Changes....

**Importance:** High

Jim,

I am concerned about the text changes that we made regarding the roles of Richard and the changes to the org chart... If we make these changes, I think we will also need to change the staffing plan (Exhibit I.2-2).. unless I am missing something....

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 18:34:00

## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, July 30, 2010 7:04 AM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles; Sally.PEEK@CH2M.com  
**Subject:** Table of Changes  
**Attachments:** proposal changes.xlsx

Team,

DESC requires a summary of proposal changes and the rationale. I have put together the following table. Please review ASAP.

Lets shoot to have the proposal out by noon.. It is due to DESC by 3pm today.

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 18:34:00

## Jim Bruce

---

**Subject:** Fort Knox - final pricing  
**Location:** Conf call - see below

**Start:** Fri 7/30/2010 2:00 PM  
**End:** Fri 7/30/2010 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** David.Hackworth@CH2M.com

**Jay, please send group latest spreadsheet prior to call**

**Conference code: 432 259 1258**

**Reservationless-Plus Toll-free dial-in number (US and Canada): (866) 203-7023**



## Jim Bruce

---

**Subject:** Fort Knox - final pricing  
**Location:** Conf call - see below

**Start:** Fri 7/30/2010 2:00 PM  
**End:** Fri 7/30/2010 3:00 PM  
**Show Time As:** Tentative

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## Jim Bruce

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**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, July 30, 2010 9:30 AM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; Brett Pyles; Sally.Peek@CH2M.com  
**Subject:** RE: Table of Changes

Do we need to note the changes in our Assumptions or at least list the ones we have withdrawn?

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Friday, July 30, 2010 7:04 AM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith; [bpyles@hcwd.com](mailto:bpyles@hcwd.com); [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** Table of Changes

Team,

DESC requires a summary of proposal changes and the rationale. I have put together the following table. Please review ASAP.

Lets shoot to have the proposal out by noon.. It is due to DESC by 3pm today.

|  
|  
|  
[www.ch2mhill.com](http://www.ch2mhill.com)

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/30/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, July 30, 2010 9:33 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles; Sally.PEEK@CH2M.com  
**Subject:** Re: Table of Changes

Good catch. I missed that and attachment 2

**From:** Jim Smith <JSmith@lwcky.com>  
**To:** Hackworth, David/LOU; [jbruce@hcwd.com](mailto:jbruce@hcwd.com) <[jbruce@hcwd.com](mailto:jbruce@hcwd.com)>; [bpyles@hcwd.com](mailto:bpyles@hcwd.com) <[bpyles@hcwd.com](mailto:bpyles@hcwd.com)>; Peek, Sally/ATL  
**Sent:** Fri Jul 30 07:30:23 2010  
**Subject:** RE: Table of Changes

Do we need to note the changes in our Assumptions or at least list the ones we have withdrawn?

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, July 30, 2010 7:04 AM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith; [bpyles@hcwd.com](mailto:bpyles@hcwd.com); [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)  
**Subject:** Table of Changes

Team,

DESC requires a summary of proposal changes and the rationale. I have put together the following table. Please review ASAP.

Lets shoot to have the proposal out by noon.. It is due to DESC by 3pm today.

|  
|  
|

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/30/10 06:34:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, July 30, 2010 11:23 AM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** Pipe Costs  
**Attachments:** Bid Price Tracking Spreadsheet.xls

Please see attached spreadsheet. The costs in red are contractor furnish and installed; cost in black are LWC furnished – contractor installed. We will add our material costs to the LWC furnished cost to get a total construction cost. I haven't had a chance to review or summarize, but I wanted you guys to look it over and see if this will help us.

Thanks,  
Jim

No virus found in this incoming message.  
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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/30/10 06:34:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, July 30, 2010 12:31 PM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** FW: Here is the spreadsheet with Material Prices included and everything averaged out.  
**Attachments:** Bid Price Tracking Spreadsheet-V2.xls

**Importance:** High

Latest version of pipe spreadsheet.

**From:** Andy Williams  
**Sent:** Friday, July 30, 2010 11:45 AM  
**To:** Jim Smith  
**Subject:** Here is the spreadsheet with Material Prices included and everything averaged out.  
**Importance:** High

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/30/10 06:34:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, July 30, 2010 5:20 PM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** Ft Knox Cost Model

Jim & Bret,

Great work on revising the cost data and spreadsheet. Hopefully we got to where we needed to go today. I guess we will know when we see the revised spreadsheets.

Thanks,  
Jim

No virus found in this incoming message.

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/30/10 06:34:00

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Monday, August 02, 2010 3:15 AM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Cc:** David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com; Kurt.Playstead@CH2M.com  
**Attachments:** FtKnox\_Vol IV\_Price Proposal\_Aug 1 2010.doc; Fort Knox\_Start Up\_Rev 03\_No Changes\_25 July 2010\_JMG.xlsx; Fort Knox\_Treat and Dist\_Year 1-5\_Central Only\_26 July 2010\_rev 01\_JMG.xlsx; Fort Knox\_Treat and Dist\_Year 6-50\_26 July 2010\_rev 01\_JMG.xlsx; Ft\_Knox\_RRModel\_Update\_8-1-10DAG.xlsm

Attached is the draft Price Proposal for your review. As we discussed on Friday, the draft text contains “dummy pages” for Schedule B-1 and the various tables included in the document. Schedule B-1 and the tables are included in the attached Proposal—Base 8-1-10 file. Within that file, the schedule and tables are presented in the same sequence and with the same Table Nos. as presented in the proposal with the table numbers (excluding the IV- portion) shown in the tab label for each table. For example, Table IV-1 is included in the excel file at the tab that reads “1. O&M” Besides Schedule B-1 and the tables, the file also contains Attachment IV-3—detail to G&A calcs. The 3 attachments with JMG in the title are the content for Attachment IV-2 (detailed O&M cost estimates). Finally, the basic capital cost model is attached (Ft Knox RRModel Update 8-1-10DAG. We look forward to your comments.--D

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/01/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, August 02, 2010 6:27 AM  
**To:** Dave.Gray@CH2M.com; Jim Bruce; JSmith@lwcky.com  
**Cc:** Jay.Bilmon@CH2M.com; Kurt.Playstead@CH2M.com; Sally.PEEK@CH2M.com  
**Subject:** RE:

Team,

Let me know if it will be possible to have review comments by COB today. I have a meeting with MSD this morning and will be back into the office at 10:30.

Thanks  
David

**From:** Gray, Dave/DSO  
**Sent:** Monday, August 02, 2010 3:15 AM  
**To:** Jim Bruce; Jim Smith  
**Cc:** Hackworth, David/LOU; Bilmon, Jay/TCA; Playstead, Kurt/SEA  
**Subject:**

Attached is the draft Price Proposal for your review. As we discussed on Friday, the draft text contains "dummy pages" for Schedule B-1 and the various tables included in the document. Schedule B-1 and the tables are included in the attached Proposal—Base 8-1-10 file. Within that file, the schedule and tables are presented in the same sequence and with the same Table Nos. as presented in the proposal with the table numbers (excluding the IV- portion) shown in the tab label for each table. For example, Table IV-1 is included in the excel file at the tab that reads "1. O&M" Besides Schedule B-1 and the tables, the file also contains Attachment IV-3—detail to G&A calcs. The 3 attachments with JMG in the title are the content for Attachment IV-2 (detailed O&M cost estimates). Finally, the basic capital cost model is attached (Ft Knox RRMModel Update 8-1-10DAG. We look forward to your comments.--D

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/01/10 06:34:00



## Jim Bruce

---

**From:** Brett Pyles  
**Sent:** Monday, August 02, 2010 7:30 AM  
**To:** Jim Smith; Jim Bruce  
**Subject:** RE: Ft Knox Cost Model

Jim,

Ditto. You and your staff did a GREAT job!

Thanks

**[www.HCWD.com](http://www.HCWD.com)**

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Friday, July 30, 2010 5:20 PM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** Ft Knox Cost Model

Jim & Bret,

Great work on revising the cost data and spreadsheet. Hopefully we got to where we needed to go today. I guess we will know when we see the revised spreadsheets.

Thanks,  
Jim

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 8:39 AM  
**To:** Dave.Gray@CH2M.com; David.Hackworth@CH2M.com; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Dave;

One quick & dirty check and question;

The monthly service charge (latest) develops \$2,735,220/year. The annual O&M costs are \$1,306,536. This would leave \$1,428,684/year for the R&R projects (initially). Does this sound correct (for current R&R costs)? Sounds a little low for R&R, but maybe that is all it is now

Let me know if this is correct

Thanks

Jim Bruce

**From:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com) [<mailto:Dave.Gray@CH2M.com>]  
**Sent:** Monday, August 02, 2010 3:15 AM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Cc:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [Kurt.Playstead@CH2M.com](mailto:Kurt.Playstead@CH2M.com)  
**Subject:**

Attached is the draft Price Proposal for your review. As we discussed on Friday, the draft text contains "dummy pages" for Schedule B-1 and the various tables included in the document. Schedule B-1 and the tables are included in the attached Proposal—Base 8-1-10 file. Within that file, the schedule and tables are presented in the same sequence and with the same Table Nos. as presented in the proposal with the table numbers (excluding the IV- portion) shown in the tab label for each table. For example, Table IV-1 is included in the excel file at the tab that reads "1. O&M" Besides Schedule B-1 and the tables, the file also contains Attachment IV-3—detail to G&A calcs. The 3 attachments with JMG in the title are the content for Attachment IV-2 (detailed O&M cost estimates). Finally, the basic capital cost model is attached (Ft Knox RRModel Update 8-1-10DAG. We look forward to your comments.--D

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Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/01/10 06:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 9:45 AM  
**To:** David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com; Jim Smith  
**Cc:** Brett Pyles  
**Attachments:** Modeling Proposal 8-11-08.pdf

Jay – Here is back-up on modeling project as part of ISDC

Jim Bruce

## Jim Bruce

---

**From:** Jay.Bilmon@CH2M.com  
**Sent:** Monday, August 02, 2010 10:55 AM  
**To:** Jim Bruce  
**Subject:** RE:

Got it Jim – thank you.

What do you consider Market adjustment? Need to note in my Basis of Estimate... generally, we consider the term synonymous with current market conditions as it relates to the labor and materials availability and other economical impacts.

I got the impression we might have two different aspects of the term and don't want to incorrectly summarize.

*Jay Bilmon*

[jay.bilmon@ch2m.com](mailto:jay.bilmon@ch2m.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 6:45 AM  
**To:** Hackworth, David/LOU; Bilmon, Jay/TCA; Jim Smith  
**Cc:** Brett Pyles  
**Subject:**

Jay – Here is back-up on modeling project as part of ISDC

Jim Bruce

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Monday, August 02, 2010 11:17 AM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Cc:** David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com; Kurt.Playstead@CH2M.com  
**Subject:** Missing File  
**Attachments:** Proposal--Base 8-1-10.xlsm

Somehow it appears that I left the pricing model out of the material I sent to you last night. Please see the attached. It is the file referred to in the e-mail below as Proposal—Base 8-1-10 file.

**From:** Gray, Dave/DSO  
**Sent:** Monday, August 02, 2010 12:15 AM  
**To:** 'Jim Bruce'; Jim Smith  
**Cc:** Hackworth, David/LOU; Bilmon, Jay/TCA; Playstead, Kurt/SEA  
**Subject:**

Attached is the draft Price Proposal for your review. As we discussed on Friday, the draft text contains “dummy pages” for Schedule B-1 and the various tables included in the document. Schedule B-1 and the tables are included in the attached Proposal—Base 8-1-10 file. Within that file, the schedule and tables are presented in the same sequence and with the same Table Nos. as presented in the proposal with the table numbers (excluding the IV- portion) shown in the tab label for each table. For example, Table IV-1 is included in the excel file at the tab that reads “1. O&M” Besides Schedule B-1 and the tables, the file also contains Attachment IV-3—detail to G&A calcs. The 3 attachments with JMG in the title are the content for Attachment IV-2 (detailed O&M cost estimates). Finally, the basic capital cost model is attached (Ft Knox RRMModel Update 8-1-10DAG. We look forward to your comments.--D

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** Brett Pyles  
**Sent:** Monday, August 02, 2010 11:13 AM  
**To:** Jim Bruce  
**Subject:** FW: Utility Privatization / Potable Water / Fort Knox, KY / SP0600-08-R-0803 / Amendment 0002  
**Attachments:** Amendment 0002\_15 Dec 2009\_JMG.pdf; Attachment J1 - Water - Fort Knox - October 2009\_15 Dec 2009\_JMG.pdf; Attachment J44 - Wage Determination - October 2009.pdf

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com) [<mailto:Jon.Green@ch2m.com>]  
**Sent:** Tuesday, December 15, 2009 6:58 PM  
**To:** Jim Bruce; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles  
**Cc:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Robert.Neath@CH2M.com](mailto:Robert.Neath@CH2M.com)  
**Subject:** RE: Utility Privatization / Potable Water / Fort Knox, KY / SP0600-08-R-0803 / Amendment 0002

Team,

I have gone through, attached are my initial thoughts. By and large no real significant issues, but four primary areas:


1. They have determined that cell phones are mission critical so they are exercising the right to control this on contractor owned water towers
2. Tank No. 3 was in the original deficiencies list, but has been rehabbed since. This project will need to be removed from the proposal plan
3. A number of the FARs have been updated during the process. This incorporates these updates into the contract. Will take a bit to ascertain they are innocuous.
4. SCA has been updated. We will need to review wages and benefits to ensure we are at or above minimums.

Please let me know if you have any questions or would like to discuss.

Jon

Jonathan M. Green  
Senior Operations Specialist  
CH2M HILL  
4041 Jefferson Plaza NE, Suite 200  
Albuquerque, NM 87109  
Office - 505.884.5600 X35759  
Direct - 505.855.5259  
Cell - 505.414.9641  
Fax - 505.816.0589

E-mail - [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com)

<>  Please consider the environment before printing this email

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, December 15, 2009 3:02 PM  
**To:** Hackworth, David/LOU; Jim Smith; Green, Jon/ABQ; Brett Pyles  
**Subject:** FW: Utility Privatization / Potable Water / Fort Knox, KY / SP0600-08-R-0803 / Amendment 0002  
**Importance:** High

Not sure what this means?

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, December 15, 2009 4:46 PM  
**To:** Jim Bruce  
**Cc:** Mattox, Angela E CIV DLA DESC-EA; Rivera, Taina CIV DLA DESC-EF  
**Subject:** Utility Privatization / Potable Water / Fort Knox, KY / SP0600-08-R-0803 / Amendment 0002  
**Importance:** High

Mr. Bruce,

The Defense Energy Support Center (DESC) hereby issues Amendment 0002 to Request for Proposal (RFP) SP0600-08-R-0803 for the privatization of the potable water utility system infrastructure at Fort Knox, KY. Please note that Attachments J1 and J44 are included in the attached amendment.

Please address any questions concerning this amendment to the following contracting team:

Angela Mattox, Contracting Officer: (703) 767-1348, [angela.mattox@dla.mil](mailto:angela.mattox@dla.mil)  
Taina Rivera, Contract Specialist: (703) 767-8130, [taina.rivera@dla.mil](mailto:taina.rivera@dla.mil)  
Brian Koessel, Contract Specialist: (703) 767-1595, [brian.koessel@dla.mil](mailto:brian.koessel@dla.mil)

Respectfully,

**Brian J. Koessel**

Supv. Contract Specialist  
Defense Energy Support Center  
Energy Enterprise BU (DESC-EF)  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

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Version: 8.5.427 / Virus Database: 270.14.105/2562 - Release Date: 12/15/09 07:52:00

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Monday, August 02, 2010 11:20 AM  
**To:** Jim Bruce  
**Cc:** David.Hackworth@CH2M.com; Jim.Smith@CH2M.com; Brett Pyles  
**Subject:** RE:

Hi Jim—I will check this in my review today. I had to scramble to get the review copy out last night so you all could start your review. I will be doing my detail review today.--D

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:39 AM  
**To:** Gray, Dave/DSO; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Dave;

One quick & dirty check and question;

The monthly service charge (latest) develops \$2,735,220/year. The annual O&M costs are \$1,306,536. This would leave \$1,428,684/year for the R&R projects (initially). Does this sound correct (for current R&R costs)? Sounds a little low for R&R, but maybe that is all it is now

Let me know if this is correct

Thanks

Jim Bruce

**From:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com) [<mailto:Dave.Gray@CH2M.com>]  
**Sent:** Monday, August 02, 2010 3:15 AM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Cc:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [Kurt.Playstead@CH2M.com](mailto:Kurt.Playstead@CH2M.com)  
**Subject:**

Attached is the draft Price Proposal for your review. As we discussed on Friday, the draft text contains “dummy pages” for Schedule B-1 and the various tables included in the document. Schedule B-1 and the tables are included in the attached Proposal—Base 8-1-10 file. Within that file, the schedule and tables are presented in the same sequence and with the same Table Nos. as presented in the proposal with the table numbers (excluding the IV- portion) shown in the tab label for each table. For example, Table IV-1 is included in the excel file at the tab that reads “1. O&M” Besides Schedule B-1 and the tables, the file also contains Attachment IV-3—detail to G&A calcs. The 3 attachments with JMG in the title are the content for Attachment IV-2 (detailed O&M cost estimates). Finally, the basic capital cost model is attached (Ft Knox RRMModel Update 8-1-10DAG. We look forward to your comments.--D

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/01/10 06:34:00



## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Monday, August 02, 2010 11:30 AM  
**To:** Jim Bruce; Jay.Bilmon@CH2M.com; David.Hackworth@CH2M.com;  
Dave.Gray@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Since we are using actual bid results for so many of the ISDC and R&R items do we need the market adjustment at all? I suggest we don't use it or limit it to estimates where we didn't use actual bid results.

Thanks,  
Jim

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 10:54 AM  
**To:** [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Jay;

We had changed to 1% just because their consultant (Ray) said that he considered the Corps of Engineers national construction index for market for FK projects was 1.01 or 1% higher than national. He said our original +13% was not accurate and that FK costs were not that much higher. I am not sure we can get a copy of the CoE index, but if we used the 1% I think Ray would accept that, unless we have more accurate empirical data to use

Jim Bruce

**From:** [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com) [<mailto:Jay.Bilmon@CH2M.com>]  
**Sent:** Monday, August 02, 2010 10:55 AM  
**To:** Jim Bruce  
**Subject:** RE:

Got it Jim – thank you.

What do you consider Market adjustment? Need to note in my Basis of Estimate...generally, we consider the term synonymous with current market conditions as it relates to the labor and materials availability and other economical impacts.

I got the impression we might have two different aspects of the term and don't want to incorrectly summarize.

*Jay Bilmon*

[jay.bilmon@ch2m.com](mailto:jay.bilmon@ch2m.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 6:45 AM  
**To:** Hackworth, David/LOU; Bilmon, Jay/TCA; Jim Smith  
**Cc:** Brett Pyles  
**Subject:**

Jay – Here is back-up on modeling project as part of ISDC

Jim Bruce

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 11:29 AM  
**To:** Jim Smith; Jay.Bilmon@CH2M.com; David.Hackworth@CH2M.com; Dave.Gray@CH2M.com  
**Cc:** Scott Schmuck; Brett Pyles  
**Subject:** RE:

I think I agree with Jim, since we have no basis for 1% and most of our project costs are based on local, actual, not national which need to be adjusted to FK local

Jim Bruce

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, August 02, 2010 11:30 AM  
**To:** Jim Bruce; [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Since we are using actual bid results for so many of the ISDC and R&R items do we need the market adjustment at all? I suggest we don't use it or limit it to estimates where we didn't use actual bid results.

Thanks,  
Jim

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 10:54 AM  
**To:** [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Jay;

We had changed to 1% just because their consultant (Ray) said that he considered the Corps of Engineers national construction index for market for FK projects was 1.01 or 1% higher than national. He said our original +13% was not accurate and that FK costs were not that much higher. I am not sure we can get a copy of the CoE index, but if we used the 1% I think Ray would accept that, unless we have more accurate empirical data to use

Jim Bruce

**From:** [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com) [<mailto:Jay.Bilmon@CH2M.com>]  
**Sent:** Monday, August 02, 2010 10:55 AM  
**To:** Jim Bruce  
**Subject:** RE:

Got it Jim – thank you.

What do you consider Market adjustment? Need to note in my Basis of Estimate...generally, we consider the term synonymous with current market conditions as it relates to the labor and materials availability and other economical impacts.

I got the impression we might have two different aspects of the term and don't want to incorrectly summarize.

*Jay Bilmon*

[jay.bilmon@ch2m.com](mailto:jay.bilmon@ch2m.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 6:45 AM  
**To:** Hackworth, David/LOU; Bilmon, Jay/TCA; Jim Smith  
**Cc:** Brett Pyles  
**Subject:**

Jay – Here is back-up on modeling project as part of ISDC

Jim Bruce

No virus found in this incoming message.  
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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 11:36 AM  
**To:** Dave.Gray@CH2M.com; Jim Smith; David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Dave;

I forgot the Muldraugh WTP O&M costs were moved to ISDC, so those costs will be "O&M" but will actually be funded by ISDC surcharge (part of it). Our actual O&M costs for years 1-5 will actually be about \$1M higher, but that will not be funded from all the monthly service charge.

Correct?

Jim

**From:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com) [<mailto:Dave.Gray@CH2M.com>]  
**Sent:** Monday, August 02, 2010 11:20 AM  
**To:** Jim Bruce  
**Cc:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Jim.Smith@CH2M.com](mailto:Jim.Smith@CH2M.com); Brett Pyles  
**Subject:** RE:

Hi Jim—I will check this in my review today. I had to scramble to get the review copy out last night so you all could start your review. I will be doing my detail review today.--D

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:39 AM  
**To:** Gray, Dave/DSO; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Dave;

One quick & dirty check and question;

The monthly service charge (latest) develops \$2,735,220/year. The annual O&M costs are \$1,306,536. This would leave \$1,428,684/year for the R&R projects (initially). Does this sound correct (for current R&R costs)? Sounds a little low for R&R, but maybe that is all it is now

Let me know if this is correct

Thanks

Jim Bruce

**From:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com) [<mailto:Dave.Gray@CH2M.com>]  
**Sent:** Monday, August 02, 2010 3:15 AM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)

**Cc:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); [Kurt.Playstead@CH2M.com](mailto:Kurt.Playstead@CH2M.com)

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Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/01/10 06:34:00

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Monday, August 02, 2010 11:45 AM  
**To:** Jim Bruce; Dave.Gray@CH2M.com; David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

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**Sent:** Monday, August 02, 2010 11:36 AM  
**To:** Dave.Gray@CH2M.com; Jim Smith; David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00



## Jim Bruce

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**Subject:** Fort Knox - final pricing  
**Location:** Conf call - see below

**Start:** Fri 7/30/2010 2:00 PM  
**End:** Fri 7/30/2010 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** David.Hackworth@CH2M.com

**Jay, please send group latest spreadsheet prior to call**

**Conference code: 432 259 1258**

**Reservationless-Plus Toll-free dial-in number (US and Canada): (866) 203-7023**

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, August 02, 2010 12:10 PM  
**To:** JSmith@lwcky.com; Jim Bruce; Dave.Gray@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

The costs are in the ISDC tab... right now, they are fixed, do we want to escalate them?

Muldraugh operation-- Year 1	1,051,805	2010	30
Muldraugh operation-- Year 2	1,035,015	2011	31
Muldraugh operation-- Year 3	1,035,015	2012	32
Muldraugh operation-- Year 4	1,035,015	2013	33
Muldraugh operation-- Year 5	1,035,015	2014	34

**From:** Jim Smith [mailto:JSmith@lwcky.com]  
**Sent:** Monday, August 02, 2010 11:45 AM  
**To:** Jim Bruce; Gray, Dave/DSO; Hackworth, David/LOU; Bilmon, Jay/TCA  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

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Correct?

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## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Monday, August 02, 2010 12:16 PM  
**To:** Jim Bruce  
**Subject:** RE:

yes

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, August 02, 2010 8:36 AM  
**To:** Gray, Dave/DSO; Jim Smith; Hackworth, David/LOU; Bilmon, Jay/TCA  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 1:12 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Dave.Gray@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Avg is \$86,531/month. Need to see if still OK with LWC

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 12:10 PM  
**To:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Jim Bruce; [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com)  
**Cc:** Brett Pyles; Scott Schmuck  
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**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, August 02, 2010 11:45 AM  
**To:** Jim Bruce; Gray, Dave/DSO; Hackworth, David/LOU; Bilmon, Jay/TCA  
**Cc:** Brett Pyles; Scott Schmuck  
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## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, August 02, 2010 4:17 PM  
**To:** Brett Pyles; Jim Bruce  
**Subject:** ORCA Forms

I just spoke to Sally...she thought Brett did them with help of Jon Green....Brett, can you do them again and send to us

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00



## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, August 02, 2010 4:51 PM  
**To:** David.Hackworth@CH2M.com; Dave.Gray@CH2M.com; Jim Smith;  
Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Comments Vol IV  
**Attachments:** FtKnox\_Vol IV\_Price Proposal\_Aug 2 2010 JSB.docx

All;

Here are all our comments and changes to Dave's latest version of text. Also put some comments off to side (JB). Looks very good. There is quite a lot on pricing and estimating methods, and I assume what it says here will not contradict what Jay is putting in his report.

Let me know if you have any questions

Thanks

Jim Bruce

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Monday, August 02, 2010 5:45 PM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com; David.Hackworth@CH2M.com  
**Subject:** Small Possible Added ISDC Adjustments  
**Attachments:** ISDCs 8-2-10.xlsx

Hi Jim—Here is a minor issue that you *may* want to consider. All of the ISDCs highlighted in yellow in the attached are originally based on 2008\$. We did make adjustments to a few of them at the end of last week. Those adjustments may have implicitly changed those few to effectively be in 2010\$. But others are the exact same as they were in the 2008 proposal. Do you want to adjust any of them to be current at 2010\$ by simply applying the 1.75% inflation factor for 2 years? --D

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/02/10 06:35:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, August 02, 2010 7:40 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** Jon.Green@ch2m.com; Sally.Peek@CH2M.com  
**Subject:** RE: ORCA Forms

I am checking with Jon...we should know by tomorrow...right now, it looks good.. can you save it as a pdf and send to Sally.

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:09 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: ORCA Forms

David,

I just went to the website and entered our DUNS #. We are current until October 2010. We don't think we need to do anymore at this time. Do you concur?

Thanks

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 4:17 PM  
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**Sent:** Tuesday, August 03, 2010 10:16 AM  
**To:** Dave.Gray@CH2M.com; Jim Bruce; JSmith@lwcky.com; David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com; Brett Pyles; Sally.Peek@CH2M.com  
**Subject:** RE:  
**Attachments:** Proposal--Base 8-2-10.xlsm

Here is the latest version of the pricing model.

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 7:04 AM  
**To:** 'Jim Bruce'; 'Jim Smith'; Hackworth, David/LOU; Bilmon, Jay/TCA; Brett Pyles  
**Subject:**

For our discussion if needed

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

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## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Tuesday, August 03, 2010 10:39 AM  
**To:** Jim Bruce  
**Subject:** Sally's address

Sally Peek

CH2M HILL  
Northpark 400  
1000 Abernathy Road, Suite 1600  
Atlanta, GA 30328

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, July 29, 2010 4:42 PM  
**To:** Hackworth, David/LOU; Jim Smith; Peek, Sally/ATL  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803

David;

This looks fine. My Word doc was last week kind of did same thing, but did not necessarily list every change from NM that need to go in FPR. I think we got lots of them already, but I did not realize NM responses from last fall also need to update FPR.

I think this would be helpful

Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, July 29, 2010 4:23 PM  
**To:** Jim Bruce; [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)  
**Subject:** FW: FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803  
**Importance:** High

Jim,

**Please see highlighted text below.... I am preparing the attached table in response.. I tried starting with your Word table, but it did not include all the changes and it included responses that did not have changes... I thought it would be easier to start from scratch**

**Let me know what you think**

**Also, do you think we can email this tomorrow or will it need to be included in the CDs... I do not know if I will finish it tonight and I would like you to look at it...In which case we will need to hand deliver**

David

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]

**Sent:** Tuesday, July 27, 2010 6:39 PM

**To:** Jim Bruce

**Cc:** Gray, Martha A CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF; Brett Pyles; Jim Smith; Hackworth, David/LOU

**Subject:** FPR Request / Close of Negotiations / Fort Knox, KY / SP0600-08-R-0803

**Importance:** High

Mr. Bruce,

Reference is made to Defense Energy Support Center (DESC) solicitation SP0600-08-R-0803. In accordance with FAR 15.307, *Proposal Revisions*, you are hereby notified that negotiations will close on July 30, 2010 at 3:00 p.m. ET. As discussed previously, a hard copy of HCWD1's Final Proposal Revision (FPR) is due on August 9, 2010 at 3:00pm ET. CD versions of the FPR shall be submitted according to the dates and times identified in Negotiation Message #2. The CD versions of the FPR will be considered the official versions.

The FPR shall be addressed to:

DLA Energy – EFA

Attn: Brian Koessel, Contracting Officer

8725 John J. Kingman Road, Room 3937

Fort Belvoir, VA 22060.

The Government requests that your FPR address all issues identified during negotiations and any others that you feel will improve your proposal. Include a summary of any and all revisions that you have made since your last submittal along with supporting rationale. Be sure that this summary captures all changes, not only those issues discussed during recent negotiations. With each of those issues there should be a reference as to where in the FPR that information can be found.

Please note that after July 30, 2010 at 3:00 p.m. ET, the Government does not plan on holding further discussions with any offeror as the process moves into the final evaluation, Source Selection Authority (SSA) decision, Congressional notification, and final award phase. You will be notified in writing of the SSA decision.

Please do not hesitate to contact me with any questions.

Respectfully,

**Brian J. Koessel**

Branch Chief/Contracting Officer

Energy Enterprise BU

DLA Energy

P: (703) 767-1595 (DSN 427)

F: (703) 767-2382

[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 07/29/10 06:34:00

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Tuesday, August 03, 2010 11:00 AM  
**To:** Jim Bruce; JSmith@lwcky.com; David.Hackworth@CH2M.com; Jay.Bilmon@CH2M.com; Brett Pyles  
**Subject:** Updated Text  
**Attachments:** FtKnox\_Vol IV\_Price Proposal\_Aug 3 2010.doc

Attached is the text for Vol IV with changes based on comments received from Jim Bruce and Jim Smith. Numbers will change slightly based on the re-run of the Pricing Model this morning.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, August 03, 2010 11:29 AM  
**To:** Sally.PEEK@CH2M.com; Jon.Green@ch2m.com; Jim Bruce; Brett Pyles  
**Subject:** RE: ORCA Forms

I would use the one that Brett just sent

**From:** Peek, Sally/ATL  
**Sent:** Tuesday, August 03, 2010 11:24 AM  
**To:** Green, Jon/ABQ; Hackworth, David/LOU; Jim Bruce; Brett Pyles  
**Subject:** RE: ORCA Forms

So, should I use the PDF from last submittal?

**Sally Peek** Sales Process Manager

**From:** Green, Jon/ABQ  
**Sent:** Tuesday, August 03, 2010 11:23 AM  
**To:** Hackworth, David/LOU; Jim Bruce; Brett Pyles  
**Cc:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

Team,

My two-cents, these certifications are still current, should be no need to update.

Best regards,

Jon

Jonathan M. Green  
Senior Operations Specialist  
CH2M HILL  
4041 Jefferson Plaza NE, Suite 200  
Albuquerque, NM 87109  
Office - 505.884.5600 X35759  
Direct - 505.855.5259  
Cell - 505.414.9641  
Fax - 505.816.0589  
E-mail - [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com)

<><  Please consider the environment before printing this email

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 4:41 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Cc:** Green, Jon/ABQ; Peek, Sally/ATL  
**Subject:** RE: ORCA Forms



Here you go. Hope this helps.

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 7:40 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** RE: ORCA Forms

I am checking with Jon...we should know by tomorrow...right now, it looks good.. can you save it as a pdf and send to Sally.

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:09 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: ORCA Forms

David,

I just went to the website and entered our DUNS #. We are current until October 2010. We don't think we need to do anymore at this time. Do you concur?

Thanks

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 4:17 PM  
**To:** Brett Pyles; Jim Bruce  
**Subject:** ORCA Forms

I just spoke to Sally...she thought Brett did them with help of Jon Green....Brett, can you do them again and send to us

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, August 03, 2010 12:03 PM  
**To:** Jim Bruce; Brett Pyles; JSmith@lwcky.com; Jay.Bilmon@CH2M.com  
**Cc:** Dave.Gray@CH2M.com  
**Attachments:** Fort Knox Basis of Estimate.doc

Here is the draft prepared by Jay and edited by me... I think because we migrated from RS means to actual prices, it is harder to use the back-up provided by means

I think there are a couple more things we need..

Water tanks – we need to address whether the cost includes footings and piping value to and from the tank. We could say that the estimate assumes xxx feet of xx-inch pipe and isolation valves

Fire Hydrants – similar text – size of hydrant, valves included, etc...

Jay, can you take a stab at those two items

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 03, 2010 12:30 PM  
**To:** Dave.Gray@CH2M.com; David.Hackworth@CH2M.com; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE:

Dave;

This looks very good. No comments or changes

Thanks!

Jim Bruce

**From:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com) [<mailto:Dave.Gray@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 10:16 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); Brett Pyles; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** RE:

Here is the latest version of the pricing model.

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 7:04 AM  
**To:** 'Jim Bruce'; 'Jim Smith'; Hackworth, David/LOU; Bilmon, Jay/TCA; Brett Pyles  
**Subject:**

For our discussion if needed

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Brett Pyles  
**Sent:** Tuesday, August 03, 2010 1:11 PM  
**To:** Jay.Bilmon@CH2M.com  
**Cc:** Jim Bruce; David.Hackworth@CH2M.com; Jim Smith  
**Subject:** SCADA  
**Attachments:** image001.gif

Jay,

Items 3 and 4 on the SCADA SS are what is referred to as "TAGS". A "TAG" is a data point between the screen and the PLC. The more elaborate the screen the more "TAGS" you need to display and/or collect data. As I communicated to you earlier, the "TAGS" are sold in different sized bundles. Each bundle of "TAGS" comes with one (1) Run Time (RT) license. This license allows the software to run. Item #3 is a little higher because it had a development license with it so we can "design" the screen to look how we want it to look. Make sense? Let me know if you need more detail or info.

Hope this helps,

Brett

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, August 03, 2010 2:22 PM  
**To:** Jim Bruce; Jay.Bilmon@CH2M.com; Dave.Gray@CH2M.com;  
David.Hackworth@CH2M.com; Brett Pyles  
**Cc:** Scott Schmuck  
**Subject:** RE: Pricing Assumptions Report  
**Attachments:** Fort Knox Basis of Estimate (2).doc

Please see attached for our marked up copy

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, August 03, 2010 2:00 PM  
**To:** Jay.Bilmon@CH2M.com; Dave.Gray@CH2M.com; David.Hackworth@CH2M.com; Jim Smith  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** Pricing Assumptions Report

Jay;

Here is our marked up copy. Not too many changes.

Thanks

Jim Bruce

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, August 03, 2010 3:55 PM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Subject:** FW: Edit

I was thinking we can insert this in volume IV "Basis for R&R charge"

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 3:42 PM  
**To:** Hackworth, David/LOU  
**Subject:** Edit

Here is what I wrote:

While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Tuesday, August 03, 2010 4:05 PM  
**To:** Jim Bruce  
**Subject:** RE: ORCA Forms  
**Attachments:** Subcontracting\_Plan\_FtKnoxWate\_2010r.pdf

Jim,  
Can you sign page 4 of the attached doc, scan it, and send back to me today?

Sally Peek Sales Process Manager

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, August 03, 2010 12:30 PM  
**To:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

I guess since it is still in affect would be OK to use this one

Jim Bruce

**From:** [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com) [<mailto:Sally.PEEK@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 11:24 AM  
**To:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Jim Bruce; Brett Pyles  
**Subject:** RE: ORCA Forms

So, should I use the PDF from last submittal?

Sally Peek Sales Process Manager

**From:** Green, Jon/ABQ  
**Sent:** Tuesday, August 03, 2010 11:23 AM  
**To:** Hackworth, David/LOU; Jim Bruce; Brett Pyles  
**Cc:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

Team,


My two-cents, these certifications are still current, should be no need to update.

Best regards,



Jon

Jonathan M. Green  
Senior Operations Specialist  
CH2M HILL  
4041 Jefferson Plaza NE, Suite 200  
Albuquerque, NM 87109  
Office - 505.884.5600 X35759  
Direct - 505.855.5259  
Cell - 505.414.9641  
Fax - 505.816.0589  
E-mail - [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com)

<><  Please consider the environment before printing this email

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 4:41 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Cc:** Green, Jon/ABQ; Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

Here you go. Hope this helps.

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 7:40 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** RE: ORCA Forms

I am checking with Jon...we should know by tomorrow...right now, it looks good.. can you save it as a pdf and send to Sally.

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:09 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: ORCA Forms

David,

I just went to the website and entered our DUNS #. We are current until October 2010. We don't think we need to do anymore at this time. Do you concur?

Thanks

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]

**Sent:** Monday, August 02, 2010 4:17 PM

**To:** Brett Pyles; Jim Bruce

**Subject:** ORCA Forms

I just spoke to Sally...she thought Brett did them with help of Jon Green....Brett, can you do them again and send to us

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

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Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, August 03, 2010 4:10 PM  
**To:** David.Hackworth@CH2M.com; Jim Bruce  
**Subject:** RE: Edit

I like the wording. We may also want to note that a significant portion of the Post's assets have already exceeded their design life. The other point we can may want to make – I think, if it is true, is that although we are delaying some of the replacement work, we still are replacing the entire system over the 50 year contract period.

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Tuesday, August 03, 2010 3:55 PM  
**To:** jbruce@hcwd.com; Jim Smith  
**Subject:** FW: Edit

I was thinking we can insert this in volume IV "Basis for R&R charge"

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 3:42 PM  
**To:** Hackworth, David/LOU  
**Subject:** Edit

Here is what I wrote:

While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 03, 2010 4:16 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** Re: Edit

Sounds good

Sent from my BlackBerry® wireless device provided by Bluegrass Cellular

**From:** <David.Hackworth@CH2M.com>  
**Date:** Tue, 3 Aug 2010 15:54:51 -0400  
**To:** Jim Bruce<jbruce@hcwd.com>; <JSmith@lwcky.com>  
**Subject:** FW: Edit

I was thinking we can insert this in volume IV "Basis for R&R charge"

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 3:42 PM  
**To:** Hackworth, David/LOU  
**Subject:** Edit

Here is what I wrote:

While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines.

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Tuesday, August 03, 2010 4:16 PM  
**To:** Jim Bruce  
**Subject:** RE: ORCA Forms

Yes, thank you.

Sally Peek Sales Process Manager

**From:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com) [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, August 03, 2010 4:17 PM  
**To:** Peek, Sally/ATL  
**Subject:** Re: ORCA Forms

Sally  
Will get it to you by 7PM. Would that be OK  
Jim

Sent from my BlackBerry® wireless device provided by Bluegrass Cellular

**From:** <[Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)>  
**Date:** Tue, 3 Aug 2010 16:05:16 -0400  
**To:** Jim Bruce<[jbruce@hcwd.com](mailto:jbruce@hcwd.com)>  
**Subject:** RE: ORCA Forms

Jim,  
Can you sign page 4 of the attached doc, scan it, and send back to me today?

Sally Peek Sales Process Manager

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, August 03, 2010 12:30 PM  
**To:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

I guess since it is still in affect would be OK to use this one

Jim Bruce

**From:** [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com) [<mailto:Sally.Peek@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 11:24 AM  
**To:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Jim Bruce; Brett Pyles  
**Subject:** RE: ORCA Forms

So, should I use the PDF from last submittal?

**Sally Peek** Sales Process Manager

**From:** Green, Jon/ABQ  
**Sent:** Tuesday, August 03, 2010 11:23 AM  
**To:** Hackworth, David/LOU; Jim Bruce; Brett Pyles  
**Cc:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms


Team,

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Best regards,

Jon

Jonathan M. Green  
Senior Operations Specialist  
CH2M HILL  
4041 Jefferson Plaza NE, Suite 200  
Albuquerque, NM 87109  
Office - 505.884.5600 X35759  
Direct - 505.855.5259  
Cell - 505.414.9641  
Fax - 505.816.0589  
E-mail - [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com)

<><  Please consider the environment before printing this email

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 4:41 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Cc:** Green, Jon/ABQ; Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

Here you go. Hope this helps.

Brett

[www.HCWD.com](http://www.HCWD.com)

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, August 02, 2010 7:40 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** RE: ORCA Forms

I am checking with Jon...we should know by tomorrow...right now, it looks good.. can you save it as a pdf and send to Sally.

**From:** Brett Pyles [mailto:[bpyles@hcwd.com](mailto:bpyles@hcwd.com)]  
**Sent:** Monday, August 02, 2010 5:09 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: ORCA Forms

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Thanks

Brett

[www.HCWD.com](http://www.HCWD.com)

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, August 02, 2010 4:17 PM  
**To:** Brett Pyles; Jim Bruce  
**Subject:** ORCA Forms

I just spoke to Sally...she thought Brett did them with help of Jon Green....Brett, can you do them again and send to us

Thanks

David

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, August 03, 2010 4:40 PM  
**To:** JSmith@lwcky.com; Jim Bruce  
**Subject:** FW: Edit

I edited with Jim and my comments.. feel free to edit first sentence

The R&R schedule has been adapted to incorporate the fact that a significant portion of the Fort Knox water system has already exceeded its design life. While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines and the entire water system, with the exception of the Muldraugh WTP, will be replaced over the 50 year contract period.

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Tuesday, August 03, 2010 4:10 PM  
**To:** Hackworth, David/LOU; [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** RE: Edit

I like the wording. We may also want to note that a significant portion of the Post's assets have already exceeded their design life. The other point we can may want to make – I think, if it is true, is that although we are delaying some of the replacement work, we still are replacing the entire system over the 50 year contract period.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 3:55 PM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith  
**Subject:** FW: Edit

I was thinking we can insert this in volume IV "Basis for R&R charge"

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 3:42 PM  
**To:** Hackworth, David/LOU  
**Subject:** Edit

Here is what I wrote:

While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned



ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, August 03, 2010 4:53 PM  
**To:** David.Hackworth@CH2M.com; Jim Bruce  
**Subject:** RE: Edit

Looks fine to me

Thanks,  
Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 4:40 PM  
**To:** Jim Smith; [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** FW: Edit

I edited with Jim and my comments.. feel free to edit first sentence

The R&R schedule has been adapted to incorporate the fact that a significant portion of the Fort Knox water system has already exceeded its design life. While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines and the entire water system, with the exception of the Muldraugh WTP, will be replaced over the 50 year contract period.

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Tuesday, August 03, 2010 4:10 PM  
**To:** Hackworth, David/LOU; [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** RE: Edit

I like the wording. We may also want to note that a significant portion of the Post's assets have already exceeded their design life. The other point we can may want to make – I think, if it is true, is that although we are delaying some of the replacement work, we still are replacing the entire system over the 50 year contract period.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 3:55 PM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith  
**Subject:** FW: Edit

I was thinking we can insert this in volume IV "Basis for R&R charge"

**From:** Gray, Dave/DSO  
**Sent:** Tuesday, August 03, 2010 3:42 PM  
**To:** Hackworth, David/LOU  
**Subject:** Edit

Here is what I wrote:

While we generally adopted the useful life guidelines provided by the Government, the initial R&Rs for some existing facilities were extended to recognize that some facilities do not need to be replaced as early as indicated by the useful life guidelines. One example is the storage tanks that were originally installed in the 1930's and 1940's. These tanks will be rehabilitated as part of the planned ISDCs. Accordingly, their useful life will be extended until their next scheduled painting. Similarly, replacement of pipe is planned to begin according to the useful life guidelines. However, the plan recognizes that replacement is best performed over a number of years using an asset management approach that recognizes that some pipe will be in acceptable condition beyond its design life and that the Government can achieve better value by scheduling the work according to the local market contractor capacity. Future R&R replacements will follow the governments useful life guidelines.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 03, 2010 6:44 PM  
**To:** Sally.PEEK@CH2M.com; David.Hackworth@CH2M.com  
**Subject:** RE: ORCA Forms  
**Attachments:** ORCA sig page JSB.pdf

Sally;

Here you are

Jim

**From:** [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com) [<mailto:Sally.PEEK@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 4:05 PM  
**To:** Jim Bruce  
**Subject:** RE: ORCA Forms

Jim,  
Can you sign page 4 of the attached doc, scan it, and send back to me today?

**Sally Peek** Sales Process Manager

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, August 03, 2010 12:30 PM  
**To:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

I guess since it is still in affect would be OK to use this one

Jim Bruce

**From:** [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com) [<mailto:Sally.PEEK@CH2M.com>]  
**Sent:** Tuesday, August 03, 2010 11:24 AM  
**To:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Jim Bruce; Brett Pyles  
**Subject:** RE: ORCA Forms

So, should I use the PDF from last submittal?

**Sally Peek** Sales Process Manager

**From:** Green, Jon/ABQ  
**Sent:** Tuesday, August 03, 2010 11:23 AM  
**To:** Hackworth, David/LOU; Jim Bruce; Brett Pyles  
**Cc:** Peek, Sally/ATL  
**Subject:** RE: ORCA Forms


Team,

My two-cents, these certifications are still current, should be no need to update.

Best regards,

Jon

Jonathan M. Green  
Senior Operations Specialist  
CH2M HILL  
4041 Jefferson Plaza NE, Suite 200  
Albuquerque, NM 87109  
Office - 505.884.5600 X35759  
Direct - 505.855.5259  
Cell - 505.414.9641  
Fax - 505.816.0589  
E-mail - [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com)

<><  Please consider the environment before printing this email

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 4:41 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Cc:** Green, Jon/ABQ; Peek, Sally/ATL  
**Subject:** RE: ORCA Forms

Here you go. Hope this helps.

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 7:40 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** [Jon.Green@ch2m.com](mailto:Jon.Green@ch2m.com); [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)  
**Subject:** RE: ORCA Forms

I am checking with Jon...we should know by tomorrow...right now, it looks good.. can you save it as a pdf and send to Sally.

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, August 02, 2010 5:09 PM  
**To:** Hackworth, David/LOU; Jim Bruce  
**Subject:** RE: ORCA Forms

David,

I just went to the website and entered our DUNS #. We are current until October 2010. We don't think we need to do anymore at this time. Do you concur?

Thanks

Brett

**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, August 02, 2010 4:17 PM  
**To:** Brett Pyles; Jim Bruce  
**Subject:** ORCA Forms

I just spoke to Sally...she thought Brett did them with help of Jon Green....Brett, can you do them again and send to us

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 06:35:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, August 03, 2010 7:07 PM  
**To:** Jim Bruce; Sally.PEEK@CH2M.com; JSmith@lwcky.com; Dave.Gray@CH2M.com; Jay.Bilmon@CH2M.com  
**Attachments:** Fort Knox Basis of Estimate dh.docx

Sally,

This is Attachment IV-4 – we will need a slip sheet prepared for it..

Please let me know if there are any comments

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00

## Jim Bruce

---

**From:** Brett Pyles  
**Sent:** Tuesday, August 03, 2010 10:07 PM  
**To:** David.Hackworth@CH2M.com; Dave.Gray@CH2M.com; JSmith@lwcky.com; Jim Bruce  
**Subject:** RE: Vol III

David,

Looks good. Noticed a few things that need to be changed:

1. Page III-8 - LWC will be providing water treatment ONLY. HCWD1 will be handling the distribution system
2. Page III-8 - It says that HDR HAS been contracted to manage the Socioeconomic plan. Should read WILL BE contracted IF awarded to HCWD1
3. Page III-9 - I did not see Spatial Data Integrations (SDI) include under GIS in the identified contractors.

Other than these items, it looks REALLY good!

Thanks

Brett

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tue 8/3/2010 5:01 PM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Brett Pyles; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** Vol III

Please let me know if you have any comments

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00



## Jim Bruce

---

**From:** Brett Pyles  
**Sent:** Tuesday, August 03, 2010 10:07 PM  
**To:** Jim Bruce  
**Subject:** FW: Vol III  
**Attachments:** Subcontracting\_Plan\_FtKnoxWate\_2010r.pdf; FtKnox\_Volume III\_rev\_mode.pdf

Jim - just noticed that you were not included in the original e-mail.

Bert

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tue 8/3/2010 5:01 PM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Brett Pyles; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** Vol III

Please let me know if you have any comments

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 03, 2010 10:29 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE:

David - In Exhibit III-4, should HBCU be listed with its own percentage?

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tue 8/3/2010 7:06 PM  
**To:** Jim Bruce; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com)  
**Subject:**

Sally,

This is Attachment IV-4 - we will need a slip sheet prepared for it..

Please let me know if there are any comments

David Hackworth, P.E.  
Vice President and Area Manager

CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052

Fax - 502.587.9343

Mobile - 502.541.5385  
<<http://www.ch2mhill.com/>> [www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 03, 2010 10:33 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE:

David;

On the SF-30, it does not look like Sally included my actual signature page is included. Maybe she is going to replace that page later, I sent it to her tonight

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tue 8/3/2010 7:06 PM  
**To:** Jim Bruce; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com)  
**Subject:**

Sally,

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Please let me know if there are any comments

David Hackworth, P.E.  
Vice President and Area Manager

CH2M HILL  
401 W. Main Street, Suite 500  
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<<http://www.ch2mhill.com/>> [www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/03/10 14:22:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, August 04, 2010 5:53 AM  
**To:** Jim Bruce  
**Subject:** RE:

Jim,

I believe the version I sent was before she received your page... I will double check to confirm

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, August 03, 2010 10:33 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE:

David;

On the SF-30, it does not look like Sally included my actual signature page is included. Maybe she is going to replace that page later, I sent it to her tonight

Jim

-----Original Message-----

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Tue 8/3/2010 7:06 PM  
**To:** Jim Bruce; Sally.Peek@CH2M.com; JSmith@lwcky.com; Dave.Gray@CH2M.com; Jay.Bilmon@CH2M.com  
**Subject:**

Sally,

This is Attachment IV-4 - we will need a slip sheet prepared for it..

Please let me know if there are any comments

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Vice President and Area Manager

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401 W. Main Street, Suite 500  
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Fax - 502.587.9343

Mobile - 502.541.5385

<<http://www.ch2mhill.com>> [www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 8:12 AM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE:

AOK

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 5:58 AM  
**To:** Jim Bruce  
**Subject:** RE:

There was no change from the original proposal. Since the Govt did not comment on this, I did not make any changes. The only change I made was to reduce the subcontracting plan to reflect the lower price.

Is that ok?

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, August 03, 2010 10:29 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE:

David - In Exhibit III-4, should HBCU be listed with its own percentage?

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tue 8/3/2010 7:06 PM  
**To:** Jim Bruce; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com)  
**Subject:**

Sally,

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Please let me know if there are any comments

David Hackworth, P.E.  
Vice President and Area Manager

CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, August 04, 2010 9:06 AM  
**To:** Dave.Gray@CH2M.com; Jim Bruce; JSmith@lwcky.com; Brett Pyles  
**Subject:** FW: Vol IV PDF - for review  
**Attachments:** FtKnox\_Vol IV\_Price Proposal\_final\_revmode.pdf

I am doing concurrent review

**From:** Bowers, Linda/ATL  
**Sent:** Wednesday, August 04, 2010 9:05 AM  
**To:** Hackworth, David/LOU  
**Cc:** Peek, Sally/ATL  
**Subject:** Vol IV PDF - for review

*Linda S. Bowers*

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, August 04, 2010 9:26 AM  
**To:** Jim Bruce  
**Subject:** FW: Vol IV PDF - for review

Jim,

Do you think the dates should be filled out for the Rate Schedule on page IV-4

**From:** Hackworth, David/LOU  
**Sent:** Wednesday, August 04, 2010 9:20 AM  
**To:** Gray, Dave/DSO  
**Subject:** RE: Vol IV PDF - for review

Do we need to fill out these dates

DATE OF ISSUE: Draft—Under Review August 31, 2008 DATE EFFECTIVE:  
Draft— Under Review December 31, 2009 ISSUED BY:  
/s/ David L. Armstrong TITLE: Chairman

**From:** Gray, Dave/DSO  
**Sent:** Wednesday, August 04, 2010 9:18 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Vol IV PDF - for review

Is there a version that is not redlined that I can look at?

**From:** Hackworth, David/LOU  
**Sent:** Wednesday, August 04, 2010 6:06 AM  
**To:** Gray, Dave/DSO; Jim Bruce; Jim Smith; Brett Pyles  
**Subject:** FW: Vol IV PDF - for review

I am doing concurrent review

**From:** Bowers, Linda/ATL  
**Sent:** Wednesday, August 04, 2010 9:05 AM  
**To:** Hackworth, David/LOU  
**Cc:** Peek, Sally/ATL  
**Subject:** Vol IV PDF - for review

*Linda S. Bowers*

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 9:24 AM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Jim Smith; Brett Pyles; Scott Schmuck  
**Subject:** RE: Vol IV PDF - for review

David – I don't think that is necessary. The actual issuance date must be so many days before effective date (per PSC regs) so that date is unknown at this time anyway

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 9:26 AM  
**To:** Jim Bruce  
**Subject:** FW: Vol IV PDF - for review

Jim,

Do you think the dates should be filled out for the Rate Schedule on page IV-4

**From:** Hackworth, David/LOU  
**Sent:** Wednesday, August 04, 2010 9:20 AM  
**To:** Gray, Dave/DSO  
**Subject:** RE: Vol IV PDF - for review

Do we need to fill out these dates

DATE OF ISSUE: Draft—Under Review August 31, 2008 DATE EFFECTIVE:  
Draft— Under Review December 31, 2009 ISSUED BY:  
/s/ David L. Armstrong TITLE: Chairman

**From:** Gray, Dave/DSO  
**Sent:** Wednesday, August 04, 2010 9:18 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Vol IV PDF - for review

Is there a version that is not redlined that I can look at?

**From:** Hackworth, David/LOU  
**Sent:** Wednesday, August 04, 2010 6:06 AM  
**To:** Gray, Dave/DSO; Jim Bruce; Jim Smith; Brett Pyles  
**Subject:** FW: Vol IV PDF - for review

I am doing concurrent review

**From:** Bowers, Linda/ATL  
**Sent:** Wednesday, August 04, 2010 9:05 AM  
**To:** Hackworth, David/LOU  
**Cc:** Peek, Sally/ATL  
**Subject:** Vol IV PDF - for review



## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 10:55 AM  
**To:** David.Hackworth@CH2M.com; Dave.Gray@CH2M.com; Jay.Bilmon@CH2M.com; Jim Smith; Sally.PEEK@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Vol IV PDF - for review

David;

Here are our comments;

Pg IV-2, top para need to add "to" after subject

Pg IV-5, 3<sup>rd</sup> para right side, HCWD1 to HCWD1's (minor)

Pg IV-3, mentions B-1 is inserted but is not in the draft?

Pg IV-4, should we show the offsetting credit to the Govt?, as it is, just looks like we will charge them \$82,249/month

Pg IV-4, on our tariff sheets, we show issued by HCWD1, Jim Bruce, General Manager. We don't show issued by PSC Chairman

Pg IV-4, I think "herby" should be "hereby" (herby is a talking VW)

Pg IV-6, second para, should this say we propose to CHARGE the Govt?, it sounds like we are paying them

Pg IV-7, italic paragraph, "will receive THE maximum..."

Pg IV-17, mid right side red, "amount OF depreciation..."

Pg IV-17, bottom para, "Monthly Service CHARGE"

Table IV-2, first item, I thought we settled on \$150 or \$100 for this project. Now shows \$23k which is same as Otter Creek intake. May not be a big item in overall R&R schedule, but I think is wrong #

Pg IV-42, should references for 2009 dollars be changed to 2010? (2009 may be correct)

Pg IV-48, top right column, add "design build" after competitive bid

Pg IV-54, first para second column, change typical to "typically"

Looks great overall!

Thanks for all your efforts

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 9:06 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles  
**Subject:** FW: Vol IV PDF - for review

I am doing concurrent review

**From:** Bowers, Linda/ATL  
**Sent:** Wednesday, August 04, 2010 9:05 AM  
**To:** Hackworth, David/LOU  
**Cc:** Peek, Sally/ATL  
**Subject:** Vol IV PDF - for review

*Linda S. Bowers*

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Wednesday, August 04, 2010 11:31 AM  
**To:** Jim Bruce; David.Hackworth@CH2M.com; Dave.Gray@CH2M.com;  
Jay.Bilmon@CH2M.com; Sally.PEEK@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Vol IV PDF - for review

David,

Document looks great. Jim B caught the few corrections I had with the exception of changing KPSC to PSC on pg IV-6 in the middle of the second column.

Thanks,  
Jim S

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Wednesday, August 04, 2010 10:55 AM  
**To:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Jay.Bilmon@CH2M.com](mailto:Jay.Bilmon@CH2M.com); Jim Smith; [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Vol IV PDF - for review

David;

Here are our comments;

Pg IV-2, top para need to add "to" after subject

Pg IV-5, 3<sup>rd</sup> para right side, HCWD1 to HCWD1's (minor)

Pg IV-3, mentions B-1 is inserted but is not in the draft?

Pg IV-4, should we show the offsetting credit to the Govt?, as it is, just looks like we will charge them \$82,249/month

Pg IV-4, on our tariff sheets, we show issued by HCWD1, Jim Bruce, General Manager. We don't show issued by PSC Chairman

Pg IV-4, I think "herby" should be "hereby" (herby is a talking VW)

Pg IV-6, second para, should this say we propose to CHARGE the Govt?, it sounds like we are paying them

Pg IV-7, italic paragraph, "will receive THE maximum..."

Pg IV-17, mid right side red, "amount OF depreciation..."

Pg IV-17, bottom para, "Monthly Service CHARGE"

Table IV-2, first item, I thought we settled on \$150 or \$100 for this project. Now shows \$23k which is same as Otter Creek intake. May not be a big item in overall R&R schedule, but I think is wrong #

Pg IV-42, should references for 2009 dollars be changed to 2010? (2009 may be correct)

Pg IV-48, top right column, add "design build" after competitive bid

Pg IV-54, first para second column, change typical to "typically"

Looks great overall!

Thanks for all your efforts

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 9:06 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles  
**Subject:** FW: Vol IV PDF - for review

I am doing concurrent review

**From:** Bowers, Linda/ATL  
**Sent:** Wednesday, August 04, 2010 9:05 AM  
**To:** Hackworth, David/LOU  
**Cc:** Peek, Sally/ATL  
**Subject:** Vol IV PDF - for review

*Linda S. Bowers*

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** Dave.Gray@CH2M.com  
**Sent:** Wednesday, August 04, 2010 11:36 AM  
**To:** Jim Bruce; David.Hackworth@CH2M.com; JSmith@lwcky.com; Sally.Peek@CH2M.com  
**Subject:** Answers to Questions Raised by Jim Bruce

See red responses below.

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 04, 2010 7:55 AM  
**To:** Hackworth, David/LOU; Gray, Dave/DSO; Bilmon, Jay/TCA; Jim Smith; Peek, Sally/ATL  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Vol IV PDF - for review

David;

Here are our comments;

Pg IV-2, top para need to add "to" after subject

Pg IV-5, 3<sup>rd</sup> para right side, HCWD1 to HCWD1's (minor)

Pg IV-3, mentions B-1 is inserted but is not in the draft?

Pg IV-4, should we show the offsetting credit to the Govt?, as it is, just looks like we will charge them \$82,249/month I understand the point. However, in my opinion, this is the tariff sheet. It does not seem like payment for purchase of the utility should be in the tariff sheet. It is pretty clear elsewhere that the credit offsets the recovery charge. Having said that, we could make the change if you want us to!

Pg IV-4, on our tariff sheets, we show issued by HCWD1, Jim Bruce, General Manager. We don't show issued by PSC Chairman Good point--lets fix. Last time it was David Armstrong. Still him?

Pg IV-4, I think "herby" should be "hereby" (herby is a talking VW) right

Pg IV-6, second para, should this say we propose to CHARGE the Govt?, it sounds like we are paying them No. This section as part of the CLIN discussion addresses how we will pay the Govt for the purchase price. The charge discussion is later on the page at CLIN 0003

Pg IV-7, italic paragraph, "will receive THE maximum..." right

Pg IV-17, mid right side red, "amount OF depreciation..."right

Pg IV-17, bottom para, "Monthly Service CHARGE" right

Table IV-2, first item, I thought we settled on \$150 or \$100 for this project. Now shows \$23k which is same as Otter Creek intake. May not be a big item in overall R&R schedule, but I think is wrong # OOF. Too late to change

Pg IV-42, should references for 2009 dollars be changed to 2010? (2009 may be correct) No, RFP asks for it in 2009\$. It was not changed in the negotiation message. **Also as an aside: Page nos are out of sync from about page 42 on.**

Pg IV-48, top right column, add "design build" after competitive bid right

Pg IV-54, first para second column, change typical to "typically" right

Looks great overall!

Thanks for all your efforts

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 9:06 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles  
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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, August 04, 2010 2:12 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles; Sally.Peek@CH2M.com; Dave.Gray@CH2M.com  
**Subject:** Proposal

Team,

Good news... The proposal was delivered at 1:56 pm and signed by Henry Clemmons.

Sally will be making CDs for everyone... The CDs with PDF files did not include the excel sheets and we will send those with the final hard copies. (We did not include the electronic files with the original proposal submittal but later when they asked).

Also, the proposal is not perfect – given the last minute rush – however, I believe we addressed all their concerns and we can resolve any issues that come up....

Thanks to everyone for their hard work...

[www.ch2mhill.com](http://www.ch2mhill.com)

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 2:21 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Dave.Gray@CH2M.com; Jon.Green@ch2m.com; Robert.Neath@CH2M.com; Sally.Peek@CH2M.com; Jay.Bilmon@CH2M.com  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Proposal

David & CH;

Great news. We really appreciate your working with us on all changes. I think it will be "an offer you cannot refuse" to Govt. We look forward to winning contract and making it all happen.

Will let you know as soon as I hear something from them

Thanks!

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 2:12 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 2:39 PM  
**To:** Jim Smith  
**Subject:** FW: Proposal

Jim – Also wanted to tell you I appreciate you pushing CH to make changes we wanted. I think they finally got it that we did not want highly inflated construction costs driving up our bid price. I believe it helped having you put together evidence of LWC prices also.

Brett and I are working on the LWC operations agreement. Hope to have in a week or 2 and would like to meet with you to go over all of it, so you can explain to LWC, finance and Greg if needed. Would like to have ready to sign as soon as we hear contract award date

Thanks!

Jim Bruce

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 2:21 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'; 'Dave.Gray@CH2M.com'; 'Jon.Green@ch2m.com'; 'Robert.Neath@CH2M.com'; 'Sally.Peek@CH2M.com'; 'Jay.Bilmon@CH2M.com'  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Proposal

David & CH;

Great news. We really appreciate your working with us on all changes. I think it will be “an offer you cannot refuse” to Govt. We look forward to winning contract and making it all happen.

Will let you know as soon as I hear something from them

Thanks!

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 2:12 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
**Subject:** Proposal

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Wednesday, August 04, 2010 3:02 PM  
**To:** Jim Bruce  
**Subject:** RE: Proposal

Thanks Jim. I think all of us did a great job in getting CH on course. Look forward to discussing the Operations Agreement.

Thanks,  
Jim

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Wednesday, August 04, 2010 2:39 PM  
**To:** Jim Smith  
**Subject:** FW: Proposal

Jim – Also wanted to tell you I appreciate you pushing CH to make changes we wanted. I think they finally got it that we did not want highly inflated construction costs driving up our bid price. I believe it helped having you put together evidence of LWC prices also.

Brett and I are working on the LWC operations agreement. Hope to have in a week or 2 and would like to meet with you to go over all of it, so you can explain to LWC, finance and Greg if needed. Would like to have ready to sign as soon as we hear contract award date

Thanks!

Jim Bruce

**From:** Jim Bruce  
**Sent:** Wednesday, August 04, 2010 2:21 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'; 'Dave.Gray@CH2M.com'; 'Jon.Green@ch2m.com'; 'Robert.Neath@CH2M.com'; 'Sally.Peek@CH2M.com'; 'Jay.Bilmon@CH2M.com'  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Proposal

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Great news. We really appreciate your working with us on all changes. I think it will be “an offer you cannot refuse” to Govt. We look forward to winning contract and making it all happen.

Will let you know as soon as I hear something from them

Thanks!

Jim Bruce

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Wednesday, August 04, 2010 2:12 PM

**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
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Thanks to everyone for their hard work...

|

|

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[www.ch2mhill.com](http://www.ch2mhill.com)

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/04/10 04:45:00

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Thursday, August 05, 2010 10:48 AM  
**To:** Jim Bruce  
**Subject:** RE: Proposal

Jim,

I received the signed SF33 from you. I also need original hard copies of the cover letters, SF30, and SB Plan signature page. Can you send those out today – same address?

**Sally Peek** Sales Process Manager

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 04, 2010 2:21 PM  
**To:** Hackworth, David/LOU; Jim Smith; Gray, Dave/DSO; Green, Jon/ABQ; Neath, Robert/STL; Peek, Sally/ATL; Bilmon, Jay/TCA  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Proposal

David & CH;

Great news. We really appreciate your working with us on all changes. I think it will be “an offer you cannot refuse” to Govt. We look forward to winning contract and making it all happen.

Will let you know as soon as I hear something from them

Thanks!

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 2:12 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles; [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
**Subject:** Proposal

Team,

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Also, the proposal is not perfect – given the last minute rush – however, I believe we addressed all their concerns and we can resolve any issues that come up....

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, August 05, 2010 11:51 AM  
**To:** Jim Bruce  
**Subject:** FW: Revised Cover letters  
**Attachments:** 072910 Vol I Cover.pdf; 072910 Vol IV cover.pdf; 072910 Vol III cover.pdf; 072910 Vol II cover.pdf

**From:** Hackworth, David/LOU  
**Sent:** Thursday, August 05, 2010 11:50 AM  
**To:** Scott Schmuck  
**Subject:** FW: Revised Cover letters

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, July 29, 2010 10:01 AM  
**To:** Peek, Sally/ATL; Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles  
**Subject:** Revised Cover letters

Sally;

Here are revised cover letters for each volume. Also changed that our proposal is good for 90 days

Jim

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/05/10 06:35:00

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Thursday, August 05, 2010 12:36 PM  
**To:** Scott Schmuck  
**Cc:** Jim Bruce; David.Hackworth@CH2M.com  
**Subject:** RE: Proposal

Ok, thank you.

**Sally Peek** Sales Process Manager

**From:** Scott Schmuck [<mailto:sschmuck@HCWD.com>]  
**Sent:** Thursday, August 05, 2010 12:29 PM  
**To:** Peek, Sally/ATL  
**Cc:** Jim Bruce; Hackworth, David/LOU  
**Subject:** RE: Proposal

Sally,

We are sending overnight with the earliest delivery as possible. Please let me when you receive.

Thanks  
Scott

**From:** [Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com) [<mailto:Sally.PEEK@CH2M.com>]  
**Sent:** Thursday, August 05, 2010 11:32 AM  
**To:** Scott Schmuck  
**Subject:** RE: Proposal

Sally Peek  
CH2M HILL  
Northpark 400  
1000 Abernathy Road, Suite 1600  
Atlanta, GA 30328

404-368-3251

Thanks!

**Sally Peek** Sales Process Manager

**From:** Scott Schmuck [<mailto:sschmuck@HCWD.com>]  
**Sent:** Thursday, August 05, 2010 11:08 AM  
**To:** Peek, Sally/ATL  
**Subject:** RE: Proposal

Sally,

Can you send me the address? Jim is out of town and I am working on getting these for you.

Thanks  
Scott

**From:** [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com) [<mailto:Sally.Peek@CH2M.com>]  
**Sent:** Thursday, August 05, 2010 10:44 AM  
**To:** [brucehcwd@yahoo.com](mailto:brucehcwd@yahoo.com); Scott Schmuck  
**Subject:** RE: Proposal

Jim,

I received the signed SF33 from you. I also need original hard copies of the cover letters, SF30, and SB Plan signature page. Can you send those out today – same address?

**Sally Peek Sales Process Manager**

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 04, 2010 2:21 PM  
**To:** Hackworth, David/LOU; Jim Smith; Gray, Dave/DSO; Green, Jon/ABQ; Neath, Robert/STL; Peek, Sally/ATL; Bilmon, Jay/TCA  
**Cc:** Brett Pyles; Scott Schmuck  
**Subject:** RE: Proposal

David & CH;

Great news. We really appreciate your working with us on all changes. I think it will be “an offer you cannot refuse” to Govt. We look forward to winning contract and making it all happen.

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Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 04, 2010 2:12 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Brett Pyles; [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com); [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
**Subject:** Proposal

Team,



Good news... The proposal was delivered at 1:56 pm and signed by Henry Clemmons.

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Thanks to everyone for their hard work...

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Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/05/10 06:35:00

## Jim Bruce

---

**From:** Scott Schmuck  
**Sent:** Thursday, August 05, 2010 4:11 PM  
**To:** David.Hackworth@CH2M.com; jmith@lwcky.com  
**Cc:** Jim Bruce  
**Subject:** FW: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

**Importance:** High

David,

Please see Brian's email below. PLEASE ADVISE ASAP!!!!

Scott

-----Original Message-----

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, August 05, 2010 4:08 PM  
**To:** [brucehcwd@yahoo.com](mailto:brucehcwd@yahoo.com); Scott Schmuck  
**Subject:** Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

I am writing to confirm that DLA Energy did receive HCWD1's delivery of volumes III and IV yesterday. In reviewing the submittal, it was noted that no MS Excel Spreadsheets were provided with the pricing volume.

DLA Energy respectfully requests that HCWD1 provide the supporting spreadsheets as soon as possible. Please let me know if you have any questions.

With respect to your question regarding pagination, as long as there are no changes to content, then I will accept the hard copies with shifted page numbers. For ease of identification and reference, please include a summary listing the start and end of each shift in page correlation with your hard copy submittal.

Respectfully,

Brian J. Koessel  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Scott Schmuck  
**Sent:** Thursday, August 05, 2010 4:22 PM  
**To:** Jim Bruce  
**Subject:** FW: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Attachments:** Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
  
**Importance:** High

Boss-man,

I just spoke with David H. and he said you had been in contact with him already concerning this. I am following up on this.

Scott

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, August 05, 2010 4:17 PM  
**To:** Scott Schmuck  
**Cc:** Jim Bruce  
**Subject:** FW: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Schmuck,

Per Mr. Bruce's out of office message, I am forwarding the attached request/response to your attention. Please let me know if you have any questions.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, August 05, 2010 4:08 PM  
**To:** Koessel, Brian CIV DLA DESC-EF  
**Subject:** Out of Office AutoReply: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

I am out of office 8/5 and 8/6. Scott Schmuck will be in charge during my absence. Scott's extension is 222 (351-3222) and email is [sschmuck@hcwd.com](mailto:sschmuck@hcwd.com)

Thanks, Jim Bruce

## Jim Bruce

---

**From:** Scott Schmuck  
**Sent:** Thursday, August 05, 2010 5:05 PM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; jsmith@lwcky.com  
**Subject:** RE: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

David,

Have we corrected the question concerning the shifting in page numbers per below?

Scott

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, August 05, 2010 5:06 PM  
**To:** [Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil); Jim Bruce; [Taina.Rivera@dla.mil](mailto:Taina.Rivera@dla.mil); [Martha.Gray@dla.mil](mailto:Martha.Gray@dla.mil)  
**Cc:** [Brett Pyles](mailto:Brett.Pyles@lwcky.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Scott Schmuck; [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); [Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)  
**Subject:** RE: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Koessel,

We have attached the files that were used in the FPR. Please let us know if you have any other questions.

Respectfully,

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

-----Original Message-----

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, August 05, 2010 4:27 PM  
**To:** Hackworth, David/LOU; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
**Cc:** [bpyles@hcwd.com](mailto:bpyles@hcwd.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [sschmuck@HCWD.com](mailto:sschmuck@HCWD.com)  
**Subject:** RE: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Hackworth,

Our preference is to have them e-mailed ahead of the hard copy submittal. That will allow for additional review time over the weekend. Thank you.

Respectfully,

Brian J. Koessel  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

-----Original Message-----

From: [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]  
Sent: Thursday, August 05, 2010 4:23 PM  
To: Koessel, Brian CIV DLA DESC-EF; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
Cc: [bpyles@hcwd.com](mailto:bpyles@hcwd.com); [JSmith@lwcky.com](mailto:JSmith@lwcky.com); [sschmuck@HCWD.com](mailto:sschmuck@HCWD.com)  
Subject: RE: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Koessel,

Jim Bruce is on vacation and asked me to send you this email. We were originally planning to send the excel files with the hard copies of the FPR, which will go out tomorrow by Fed ex. However, we can email the files to you now. Please let us know your preference.

Respectfully,

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

-----Original Message-----

From: Koessel, Brian CIV DLA DESC-EF [mailto:[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)]  
Sent: Thursday, August 05, 2010 4:09 PM  
To: Jim Bruce; Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
Cc: Hackworth, David/LOU; Brett Pyles; Jim Smith  
Subject: Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
Importance: High

Mr. Bruce,

I am writing to confirm that DLA Energy did receive HCWD1's delivery of volumes III and IV yesterday. In reviewing the submittal, it was noted that no MS Excel Spreadsheets were provided with the pricing volume. DLA Energy respectfully requests that HCWD1 provide the supporting spreadsheets as soon as possible. Please let me know if you have any questions.

With respect to your question regarding pagination, as long as there are no changes to content, then I will accept the hard copies with shifted page numbers. For ease of

identification and reference, please include a summary listing the start and end of each shift in page correlation with your hard copy submittal.

Respectfully,

Brian J. Koessel  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Sally.PEEK@CH2M.com  
**Sent:** Monday, August 09, 2010 9:50 AM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; JSmith@lwcky.com  
**Subject:** Fort Knox proposal

This proposal was printed and shipped by Fed Ex on Friday. All of you should be receiving copies today. Client copies were shipped to Ft. Belvoir for a morning delivery today.

**Sally Peek Sales Process Manager**

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/09/10 06:35:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 11, 2010 12:02 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Jim Smith  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Attachments:** Attachment J41 - Subcontracting Plan (HCWD1).pdf

**Importance:** High

David;

I thought you had checked and re-calculated this. Let me know if I need to do anything, or if you can correct and mail / send to DLA

Thanks

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF  
**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, August 11, 2010 12:32 PM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Jim,

These are the same percentages we proposed last time...Do you suggest I raise the large business, small business or both? What are your current goals?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 11, 2010 12:02 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

David;

I thought you had checked and re-calculated this. Let me know if I need to do anything, or if you can correct and mail / send to DLA

Thanks

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF  
**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, August 11, 2010 3:09 PM  
**To:** Patty.Vanvooren@hdrinc.com  
**Cc:** Brett Pyles  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Patty;

Can you provide these latest % to me?

Thanks

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 11, 2010 12:32 PM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Jim,

These are the same percentages we proposed last time...Do you suggest I raise the large business, small business or both? What are your current goals?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 11, 2010 12:02 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

David;

I thought you had checked and re-calculated this. Let me know if I need to do anything, or if you can correct and mail / send to DLA

Thanks

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF

**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, August 12, 2010 8:03 AM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Brett Pyles  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

**From:** Vanvooren, Patty [<mailto:Patty.Vanvooren@hdrinc.com>]  
**Sent:** Wednesday, August 11, 2010 5:00 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Hello Jim,

The goals are as follows:

LB 75%  
SB 25%

HUBZone 5%  
WOSB 5%  
SDB 5%  
VOSB 5.4%  
SDVOSB 3.4%  
HBCU/MI 0.2%

Please don't hesitate to contact me if you need additional information.

Regards,

### **Patty Van Vooren**

Administrative Manager

**HDR ONE COMPANY** | *Many Solutions*

2517 Sir Barton Way | Lexington, KY | 40509

Phone: 859.223.3755 | Fax: 859.223.3150 | Email: [Patty.Vanvooren@hdrinc.com](mailto:Patty.Vanvooren@hdrinc.com)

[www.hdrinc.com](http://www.hdrinc.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 11, 2010 3:09 PM  
**To:** Vanvooren, Patty  
**Cc:** Brett Pyles  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Patty;

Can you provide these latest % to me?

Thanks

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Wednesday, August 11, 2010 12:32 PM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Jim,

These are the same percentages we proposed last time...Do you suggest I raise the large business, small business or both? What are your current goals?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 11, 2010 12:02 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

David;

I thought you had checked and re-calculated this. Let me know if I need to do anything, or if you can correct and mail / send to DLA

Thanks

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF  
**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, August 12, 2010 8:09 AM  
**To:** Jim Bruce  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Thanks Jim... I will update...

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, August 12, 2010 8:03 AM  
**To:** Hackworth, David/LOU  
**Cc:** Brett Pyles  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

**From:** Vanvooren, Patty [<mailto:Patty.Vanvooren@hdrinc.com>]  
**Sent:** Wednesday, August 11, 2010 5:00 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Hello Jim,

The goals are as follows:

LB 75%  
SB 25%

HUBZone 5%  
WOSB 5%  
SDB 5%  
VOSB 5.4%  
SDVOSB 3.4%  
HBCU/MI 0.2%

Please don't hesitate to contact me if you need additional information.

Regards,

**Patty Van Vooren**

Administrative Manager

**HDR ONE COMPANY** | *Many Solutions*

2517 Sir Barton Way | Lexington, KY | 40509

Phone: 859.223.3755 | Fax: 859.223.3150 | Email: [Patty.Vanvooren@hdrinc.com](mailto:Patty.Vanvooren@hdrinc.com)

[www.hdrinc.com](http://www.hdrinc.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, August 11, 2010 3:09 PM  
**To:** Vanvooren, Patty

**Cc:** Brett Pyles

**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Patty;

Can you provide these latest % to me?

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Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]

**Sent:** Wednesday, August 11, 2010 12:32 PM

**To:** Jim Bruce

**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)

**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Jim,

These are the same percentages we proposed last time...Do you suggest I raise the large business, small business or both? What are your current goals?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]

**Sent:** Wednesday, August 11, 2010 12:02 PM

**To:** Hackworth, David/LOU

**Cc:** Jim Smith

**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

**Importance:** High

David;

I thought you had checked and re-calculated this. Let me know if I need to do anything, or if you can correct and mail / send to DLA

Thanks

Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]

**Sent:** Wednesday, August 11, 2010 11:46 AM

**To:** Jim Bruce; Scott Schmuck; Brett Pyles

**Cc:** Rivera, Taina CIV DLA DESC-EF

**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses

(72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars , correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**

Branch Chief/Contracting Officer

Energy Enterprise BU

DLA Energy

P: (703) 767-1595 (DSN 427)

F: (703) 767-2382

[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/11/10 06:34:00

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/11/10 18:34:00



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, August 12, 2010 8:37 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP  
**Attachments:** [Untitled].pdf

Please review before we finalize

-----Original Message-----

**From:** LOU-GreenRiver Digital Send [<mailto:GreenRiver MFP@ch2m.com>]  
**Sent:** Thursday, August 12, 2010 8:31 AM  
**To:** Hackworth, David/LOU  
**Subject:** Digital send from GreenRiver MFP

Please open the attached document. This document was digitally sent to you using an HP Digital Sending device.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/11/10 18:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, August 12, 2010 2:15 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE: Digital send from GreenRiver MFP

David - Looks good

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, August 12, 2010 8:37 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP

Please review before we finalize

-----Original Message-----

**From:** LOU-GreenRiver Digital Send [<mailto:GreenRiver MFP@ch2m.com>]  
**Sent:** Thursday, August 12, 2010 8:31 AM  
**To:** Hackworth, David/LOU  
**Subject:** Digital send from GreenRiver MFP

Please open the attached document. This document was digitally sent to you using an HP Digital Sending device.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/11/10 18:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, August 12, 2010 2:46 PM  
**To:** Jim Bruce  
**Subject:** RE: Digital send from GreenRiver MFP

I will send you the file tomorrow. You can sign tomorrow and overnight to DESC for Monday delivery

-----Original Message-----

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, August 12, 2010 2:15 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Digital send from GreenRiver MFP

David - Looks good

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, August 12, 2010 8:37 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP

Please review before we finalize

-----Original Message-----

**From:** LOU-GreenRiver Digital Send [<mailto:GreenRiver MFP@ch2m.com>]  
**Sent:** Thursday, August 12, 2010 8:31 AM  
**To:** Hackworth, David/LOU  
**Subject:** Digital send from GreenRiver MFP

Please open the attached document. This document was digitally sent to you using an HP Digital Sending device.

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/11/10 18:34:00

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Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/12/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, August 13, 2010 10:24 AM  
**To:** Jim Bruce  
**Cc:** David.Hackworth@CH2M.com  
**Subject:** FW: Digital send from GreenRiver MFP  
**Attachments:** Subcontracting\_Plan\_FtKnoxWate\_2010\_r8-13.pdf

Jim,

Please sign the last page and send to DESC.

Thanks

David

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/13/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, August 13, 2010 10:46 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP

Jim, I just noticed on the hard copy of the PDF mark-up that I printed - at the top, it has 7/27/10 date. I will send revised copy

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/13/10 06:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, August 13, 2010 10:44 AM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE: Digital send from GreenRiver MFP

OK

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, August 13, 2010 10:46 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP

Jim, I just noticed on the hard copy of the PDF mark-up that I printed - at the top, it has 7/27/10 date. I will send revised copy

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Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/13/10 06:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, August 13, 2010 10:49 AM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** David.Hackworth@CH2M.com  
**Subject:** SBA Form  
**Attachments:** Subcontracting\_Plan\_FtKnoxWate\_2010\_r8-13.pdf

Please disregard earlier version

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/13/10 06:34:00

## Jim Bruce

---

**From:** Koessel, Brian CIV DLA DESC-EF [Brian.Koessel@dla.mil]  
**Sent:** Tuesday, August 17, 2010 11:45 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Jim Smith; David.Hackworth@CH2M.com; Rivera, Taina CIV DLA DESC-EF  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Bruce,

DLA Energy is now in receipt of HCWD1's revised Small Business Subcontracting Plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Friday, August 13, 2010 10:41 AM  
**To:** Koessel, Brian CIV DLA DESC-EF  
**Cc:** Brett Pyles; Jim Smith; David.Hackworth@CH2M.com  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Koessel;

We are sending out today the revised Small Business Subcontracting Plan with original signature.

Please contact us when you receive.

Thank You

Jim Bruce  
HCWD1

**From:** Koessel, Brian CIV DLA DESC-EF [mailto:Brian.Koessel@dla.mil]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF  
**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.



## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, August 17, 2010 12:26 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Brett Pyles  
**Cc:** Scott Schmuck  
**Subject:** FW: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

FYI, Jim

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, August 17, 2010 11:45 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina CIV DLA DESC-EF  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Bruce,

DLA Energy is now in receipt of HCWD1's revised Small Business Subcontracting Plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, August 13, 2010 10:41 AM  
**To:** Koessel, Brian CIV DLA DESC-EF  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** RE: Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1

Mr. Koessel;

We are sending out today the revised Small Business Subcontracting Plan with original signature.

Please contact us when you receive.

Thank You

Jim Bruce  
HCWD1

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, August 11, 2010 11:46 AM  
**To:** Jim Bruce; Scott Schmuck; Brett Pyles  
**Cc:** Rivera, Taina CIV DLA DESC-EF  
**Subject:** Clarification / Final Proposal Revision / SP0600-08-R-0803 / Fort Knox, KY / HCWD1  
**Importance:** High

Mr. Bruce,

Please see the attached Small Business Subcontracting Plan extracted from Volume III of HCWD1's final proposal revision. On page 1, in Part 1 – Subcontracting Goals, Section (B)(1), the percentage allocation for large businesses (72%) and small businesses (23%) does not sum to 100%. The Government requests that HCWD1, review the percentages and associated dollars, correct this minor error, and re-submit the corrected, signed subcontracting plan.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3034 - Release Date: 08/11/10 06:34:00

No virus found in this incoming message.  
Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.441 / Virus Database: 271.1.1/3064 - Release Date: 08/17/10 06:35:00

## Jim Bruce

---

**From:** Ashley Willoughby [awilloughby@ltadd.org]  
**Sent:** Wednesday, October 20, 2010 5:00 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Judge/Executive Berry  
**Subject:** Re: Louisville Water Co. / HCWD#1 Connection

Jim,

I'll be happy to change the profile to reflect HCWD#1 as the applicant. I just wanted to be sure that information that we turn in to the E.D. Cabinet accurately reflects who is doing what. If HCWD#1 is the applicant / owner and will be the responsible party presenting contract invoices to Hardin County Fiscal Court for the project, that is probably who we should show in the E.D. Bond application (or have some explanation for it).

Part of the initial project profile information that I received came from Louisville Water Co., and perhaps wrongly, it seemed to reflect that they would construct most of the facilities. If this is incorrect, it's no problem to change the profile.

Please clarify how the project will be implemented and I'll prepare the documents accordingly. It certainly makes no difference to me, I just wanted to make sure we don't unleash any undue scrutiny from the E.D. Cabinet or auditors, ect. Thanks,

Ashley Willoughby  
Community Development/ Water Resource Coordinator Lincoln Trail Area Development District  
P.O. Box 604 Elizabethtown, KY 42702  
270-769-2393 ph  
270-769-2993 fax

On 10/20/10 3:21 PM, "Jim Bruce" <[jbruce@hcwd.com](mailto:jbruce@hcwd.com)> wrote:

- > Ashley;
- >
- > This project profile was originally put in by HCWD1. It has always
- > been voted on at the RWPC as a HCWD1 project. The pump station would
- > pump water direct to; a) HCWD1 system, b) FK system (which HCWD1 may
- > become owner). We are not sure how or why it got on list as a LWC project.
- > The HCWD2 to LWC connection project is listed as a HCWD2 project, but
- > does essentially the same thing.
- >
- > LWC has also told us that they will not pay for much or all of the
- > pump station costs, if we did not commit to buying a large volume of
- > water (i.e. 3 mg/d to provide 100% of FK needs), so they are assuming
- > we
- > (HCWD1) will contribute much of the capital costs to the interconnect.
- > In the preliminary design of the facility, we and LWC have agreed that
- > the LWC sell to HCWD1 meter will be at the pump station, but
- > maintenance and operating costs of the pump station itself would be by
- > HCWD1, and all water sold at that point would be paid by HCWD1.
- >
- > Not sure how to correct this, maybe Judge Berry would have some

> insight or ideas.  
>  
> Let me know if we need to meet on this  
>  
> Thanks  
>  
> Jim  
>  
>  
>  
>  
>  
>  
>  
>  
> -----Original Message-----  
> From: Ashley Willoughby [<mailto:awilloughby@ltadd.org>]  
> Sent: Wednesday, October 20, 2010 11:31 AM  
> To: Brett Pyles  
> Cc: Judge/Executive Berry  
> Subject: Louisville Water Co. / HCWD#1 Connection  
>  
> Brett,  
>  
> I am preparing the application paperwork for the 2010/2011 BRAC  
> projects and one is the Louisville Water Co. connection with Ft. Knox.  
> I currently have the project profile in the system as a Louisville  
> Water Company project.  
>  
> How do we need to handle this? Are they going to own the facilities  
> or is  
> HCWD#1 / Ft. Knox? It may make a difference to the E.D. Cabinet that we  
> have the right entity. I don't believe it will be a big problem to do  
> it  
> either way. However it is structured, it will still need to go  
> through the County as a local government applicant.  
>  
> Any insight would be appreciated. Thanks,  
>  
> Ashley Willoughby  
> Community Development/ Water Resource Coordinator Lincoln Trail Area  
> Development District P.O. Box 604 Elizabethtown, KY 42702  
> 270-769-2393 ph  
> 270-769-2993 fax  
>  
>  
>

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.448 / Virus Database: 271.1.1/3140 - Release Date: 10/20/10 06:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, October 27, 2010 1:34 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Brett Pyles  
**Subject:** Trip to DC?

All;

Let me know what you think about offering to DLA for us to fly there for the face to face negotiation, and as way to answer their questions all at once (or get final answers back ASAP after our visit). I was thinking of one person from each (HCWD1, LWC, CH2M) going on trip. Not sure if you think that would help, but it may push them off center or give them a way to expedite. Hate to get too close to holidays, or they will push into 2011.

If you are interested, let me know possible dates

Thanks

Jim Bruce

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, October 27, 2010 1:50 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles  
**Subject:** RE: Trip to DC?

This could be a good strategy to move things along... I am available Nov 10, 12, 19, 21, 23 and 24. I can look it dates past the 24<sup>th</sup>, but it is pretty open for now..

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, October 27, 2010 1:34 PM  
**To:** Hackworth, David/LOU; Jim Smith; Brett Pyles  
**Subject:** Trip to DC?

All;

Let me know what you think about offering to DLA for us to fly there for the face to face negotiation, and as way to answer their questions all at once (or get final answers back ASAP after our visit). I was thinking of one person from each (HCWD1, LWC, CH2M) going on trip. Not sure if you think that would help, but it may push them off center or give them a way to expedite. Hate to get too close to holidays, or they will push into 2011.

If you are interested, let me know possible dates

Thanks

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No virus found in this incoming message.  
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Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 10/27/10 06:34:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Wednesday, October 27, 2010 5:28 PM  
**To:** Jim Bruce; David.Hackworth@CH2M.com; Brett Pyles  
**Subject:** RE: Trip to DC?

I think it would be a great idea. I can be available any day/time in Nov except Nov 9, 12, &15.

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Wednesday, October 27, 2010 1:34 PM  
**To:** David.Hackworth@CH2M.com; Jim Smith; Brett Pyles  
**Subject:** Trip to DC?

All;

Let me know what you think about offering to DLA for us to fly there for the face to face negotiation, and as way to answer their questions all at once (or get final answers back ASAP after our visit). I was thinking of one person from each (HCWD1, LWC, CH2M) going on trip. Not sure if you think that would help, but it may push them off center or give them a way to expedite. Hate to get too close to holidays, or they will push into 2011.

If you are interested, let me know possible dates

Thanks

Jim Bruce

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Checked by AVG - [www.avg.com](http://www.avg.com)  
Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 10/27/10 06:34:00

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, October 28, 2010 8:35 AM  
**To:** Jim Smith  
**Subject:** RE: Trip to DC?

Jim – I will go ahead and send Brian the invitation

Jim

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Wednesday, October 27, 2010 5:28 PM  
**To:** Jim Bruce; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Brett Pyles  
**Subject:** RE: Trip to DC?

I think it would be a great idea. I can be available any day/time in Nov except Nov 9, 12, &15.

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, October 27, 2010 1:34 PM  
**To:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Jim Smith; Brett Pyles  
**Subject:** Trip to DC?

All;

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If you are interested, let me know possible dates

Thanks

Jim Bruce

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Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 10/27/10 06:34:00



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, October 29, 2010 6:27 AM  
**To:** JSmith@lwcky.com; Jim Bruce  
**Subject:** RE: Negotiation Meeting Offer - SP0600-08-R-0803

Jim,

That week is good for me.. Your email was successful at getting a response....

David

-----Original Message-----

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, October 28, 2010 7:15 PM  
**To:** Jim Bruce  
**Cc:** Jim Smith; Hackworth, David/LOU; Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
**Subject:** RE: Negotiation Meeting Offer - SP0600-08-R-0803

Mr. Bruce,

DLA Energy appreciates your willingness to travel to HQ DLA to meet with us, however, we would prefer to hold discussions in Kentucky to ensure maximum participation by installation personnel. Unfortunately, our team is unavailable for the month of November and is working with the installation and our support contractors to develop a new schedule. Tentatively, I would like to target the week of 13-17 December. Would that week work for you and your team?

Regards,

Brian J. Koessel  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

-----Original Message-----

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, October 28, 2010 8:44 AM  
**To:** Koessel, Brian CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** Negotiation Meeting Offer - SP0600-08-R-0803

Mr. Koessel;

In your latest 28-Sep-2010 letter re-opening negotiations, you mention that DLA intends to hold at least one face to face negotiation session. Our team has discussed an option to come to your office for a session in November. Our intent would be to answer as many questions during that session, and provide other

information requests as soon as possible when we return. Each of our team would be represented.

Possible dates for us that work in November would be; 3 ~ 5, 8,10,11,17 & 18,22 & 23. Please let us know if you are interested in this offer and if so, what day(s) would work for your staff.

Thank You,

Jim Bruce  
General Manager  
HCWD1

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 10/28/10 06:34:00

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, October 29, 2010 10:37 AM  
**To:** David.Hackworth@CH2M.com; Jim Bruce  
**Subject:** RE: Negotiation Meeting Offer - SP0600-08-R-0803

Jim,

I will be available the week of Dec 13-17 as well. Good work on keeping this effort moving forward.

Thanks,

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, October 29, 2010 6:27 AM  
**To:** Jim Smith; [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** RE: Negotiation Meeting Offer - SP0600-08-R-0803

Jim,

That week is good for me.. Your email was successful at getting a response....

David

-----Original Message-----

**From:** Koessel, Brian CIV DLA DESC-EF [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, October 28, 2010 7:15 PM  
**To:** Jim Bruce  
**Cc:** Jim Smith; Hackworth, David/LOU; Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF  
**Subject:** RE: Negotiation Meeting Offer - SP0600-08-R-0803

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DLA Energy appreciates your willingness to travel to HQ DLA to meet with us, however, we would prefer to hold discussions in Kentucky to ensure maximum participation by installation personnel. Unfortunately, our team is unavailable for the month of November and is working with the installation and our support contractors to develop a new schedule. Tentatively, I would like to target the week of 13-17 December. Would that week work for you and your team?

Regards,

Brian J. Koessel  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
(703) 767-1595 (DSN 427)

-----Original Message-----

From: Jim Bruce [<mailto:jbruce@hcwd.com>]

Sent: Thursday, October 28, 2010 8:44 AM

To: Koessel, Brian CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF; Gray, Martha A CIV DLA DESC-EF

Cc: Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)

Subject: Negotiation Meeting Offer - SP0600-08-R-0803

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Our team has discussed an option to come to your office for a session in November. Our intent would be to answer as many questions during that session, and provide other information requests as soon as possible when we return. Each of our team would be represented.

Possible dates for us that work in November would be; 3 ~ 5, 8,10,11,17 & 18,22 & 23. Please let us know if you are interested in this offer and if so, what day(s) would work for your staff.

Thank You,

Jim Bruce  
General Manager  
HCWD1

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 10/28/10 18:34:00

## Jim Bruce

---

**From:** Greg Heitzman [gheizman@lwcky.com]  
**Sent:** Wednesday, November 10, 2010 11:01 AM  
**To:** Jim Bruce  
**Cc:** Jim Smith; Vince Guentner  
**Subject:** Tentative: Meet for final proposal study / strategy session (Lunch also)

Jim Smith will attend fro LWC, I will try to stop by if my schedule permits.

By the way, I have asked Jim Smith top arrange a mtg to discuss how we move forward on the \$4.5M grant for the Dixie Hwy 24" supply line and BPZS, making sure we maximize the value of this grant with the on-going negotiations with Ft Knox. I would like for us to move forward with a design with HDR/Quest, building on their 30% design work from 18 months ago.

Greg

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, November 10, 2010 11:18 AM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com  
**Subject:** Declined: Meet for final proposal study / strategy session (Lunch also)

Jim,

I will be in an all day meeting with Oldham County Leadership so cannot attend this meeting.... Please let me know if there is anything you would like me to do in advance of the meeting to contribute...

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, November 10, 2010 1:03 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE: Declined: Meet for final proposal study / strategy session (Lunch also)

David – Do you want me to pick another day, or, can another CH2M person attend?

Jim

-----Original Appointment-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]

**Sent:** Wednesday, November 10, 2010 11:18 AM

**To:** Jim Bruce

**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)

**Subject:** Declined: Meet for final proposal study / strategy session (Lunch also)

**When:** Thursday, November 18, 2010 9:00 AM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).

**Where:** LWC or CH2M offices

Jim,

I will be in an all day meeting with Oldham County Leadership so cannot attend this meeting.... Please let me know if there is anything you would like me to do in advance of the meeting to contribute...

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, November 10, 2010 2:19 PM  
**To:** Greg Heitzman  
**Subject:** RE: Declined: Meet for final proposal study / strategy session (Lunch also)

Thank You, Jim

-----Original Appointment-----

**From:** Greg Heitzman [<mailto:gheitzman@lwcky.com>]  
**Sent:** Wednesday, November 10, 2010 1:40 PM  
**To:** Jim Bruce  
**Subject:** Declined: Meet for final proposal study / strategy session (Lunch also)  
**When:** Wednesday, November 17, 2010 9:00 AM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).  
**Where:** LWC or CH2M offices

Jim,

Greg has a meeting from 10:00 a.m. to 2:00 p.m. on this date.

Jo Ann



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, November 12, 2010 3:36 PM  
**To:** JSmith@lwcky.com  
**Cc:** Jim Bruce  
**Subject:** Nov 17 meeting

Jim Smith,

I just want to confirm the location for the Nov 17 meeting.. Would you like to have the meeting here or LWC?

Thanks

David

[www.ch2mhill.com](http://www.ch2mhill.com)

No virus found in this incoming message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 8.5.449 / Virus Database: 271.1.1/3140 - Release Date: 11/11/10 19:34:00

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, November 15, 2010 9:48 AM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com  
**Subject:** RE: Nov 17 meeting

Jim,

Lets plan to meet at LWC...

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, November 15, 2010 9:24 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Nov 17 meeting

Good point – lets go ahead and meet here.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, November 15, 2010 9:22 AM  
**To:** Jim Smith  
**Subject:** RE: Nov 17 meeting

No...I thought parking might be easier for the HCWD1 folks at your place

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, November 15, 2010 9:19 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Nov 17 meeting

Either spot works OK with me. I did go ahead and book one of our conference rooms on the Third Floor from 9:00 to 3:00. Do you have a preference?

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, November 12, 2010 3:36 PM  
**To:** Jim Smith  
**Cc:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** Nov 17 meeting

Jim Smith,

I just want to confirm the location for the Nov 17 meeting.. Would you like to have the meeting here or LWC?

Thanks

David

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, November 15, 2010 1:40 PM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE: Nov 17 meeting

AOK

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, November 15, 2010 9:48 AM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** RE: Nov 17 meeting

Jim,

Lets plan to meet at LWC...

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, November 15, 2010 9:24 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Nov 17 meeting

Good point – lets go ahead and meet here.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, November 15, 2010 9:22 AM  
**To:** Jim Smith  
**Subject:** RE: Nov 17 meeting

No...I thought parking might be easier for the HCWD1 folks at your place

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Monday, November 15, 2010 9:19 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Nov 17 meeting

Either spot works OK with me. I did go ahead and book one of our conference rooms on the Third Floor from 9:00 to 3:00. Do you have a preference?

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, November 12, 2010 3:36 PM  
**To:** Jim Smith  
**Cc:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com)  
**Subject:** Nov 17 meeting

Jim Smith,

## Jim Bruce

---

**Subject:** Canceled: Meet for final proposal study / strategy session (Lunch also)  
**Location:** LWC office

**Start:** Wed 11/17/2010 9:00 AM  
**End:** Wed 11/17/2010 3:00 PM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** Jim Bruce  
**Required Attendees:** Brett Pyles; Scott Schmuck; David.Hackworth@CH2M.com; Jim Smith

**Importance:** High

When: Wednesday, November 17, 2010 9:00 AM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).  
Where: LWC office

\*~\*~\*~\*~\*~\*~\*~\*~\*~\*

See date change – had a couple that could not make the 18th



Reopen  
otiations - SP0600

Jim

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, November 19, 2010 10:12 AM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com  
**Subject:** FW: Fort Knox Copies  
**Attachments:** image001.png

Jim,

I have the shipping info below..Please let me know if you found them... If not, we can send more

Regards,

David

[www.ch2mhill.com](http://www.ch2mhill.com)

**From:** Peek, Sally/ATL  
**Sent:** Friday, November 19, 2010 10:05 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Fort Knox Copies

Here is the original shipment detail. They received it, signed for by C. Wilson.

**From:** Hackworth, David/LOU  
**Sent:** Friday, November 19, 2010 9:52 AM  
**To:** Peek, Sally/ATL  
**Subject:** Re: Fort Knox Copies

I will also have them double check before we send more

Sent from my Verizon Wireless BlackBerry

**From:** "Peek, Sally/ATL" <[Sally.Peek@CH2M.com](mailto:Sally.Peek@CH2M.com)>  
**Date:** Fri, 19 Nov 2010 07:44:50 -0700  
**To:** Hackworth, David/LOU<[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)>  
**Subject:** Re: Fort Knox Copies

I sent copies to them after the proposal was submitted. But I can send the extras I have out to them.

Sally Peek  
Sales Process Manager  
CH2M HILL  
404-368-3251

On Nov 19, 2010, at 12:29 AM, "Hackworth, David/LOU" <[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)> wrote:

Sally,

If you are too busy to get to the copies, please let me know who you worked with in production... I can get the copies made locally with the disks, but would like covers/tabs and spines if we have extras

[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, November 19, 2010 10:17 AM  
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**Attachments:** image001.png

David – If you have not sent yet, STOP. I found them in different box than others, in a different room, so we did get them. Sorry about that

Also, the company Ray works for is;

<http://www.chguernsey.com/about/index.html>

The other guy that was at pre-proposal meeting and on their interview team on Sewer was Gary Cox.

Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, November 19, 2010 10:12 AM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
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**Sent:** Friday, November 19, 2010 10:05 AM  
**To:** Hackworth, David/LOU  
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**To:** Peek, Sally/ATL  
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Sent from my Verizon Wireless BlackBerry

**From:** "Peek, Sally/ATL" <[Sally.PEEK@CH2M.com](mailto:Sally.PEEK@CH2M.com)>  
**Date:** Fri, 19 Nov 2010 07:44:50 -0700  
**To:** Hackworth, David/LOU <[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)>  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, November 19, 2010 10:49 AM  
**To:** Jim Bruce  
**Subject:** RE: Fort Knox Copies  
**Attachments:** image001.png

No problem...have a good weekend

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Friday, November 19, 2010 10:17 AM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith; Brett Pyles  
**Subject:** RE: Fort Knox Copies

David – If you have not sent yet, STOP. I found them in different box than others, in a different room, so we did get them. Sorry about that

Also, the company Ray works for is;

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Thanks

Jim

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**Sent:** Friday, November 19, 2010 10:12 AM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, November 19, 2010 12:21 PM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Cc:** Dave.Gray@CH2M.com  
**Subject:** FW: Fort Knox Copies  
**Attachments:** image001.png

Jim/Jim,

Do you have any questions for David Gray?

**From:** Gray, Dave/DSO  
**Sent:** Friday, November 19, 2010 12:12 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Fort Knox Copies

I know Guernsey pretty well.

**From:** Hackworth, David/LOU  
**Sent:** Friday, November 19, 2010 8:00 AM  
**To:** Gray, Dave/DSO  
**Subject:** FW: Fort Knox Copies

Hi Dave,

Do you know Ray or his company?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, November 19, 2010 10:17 AM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith; Brett Pyles  
**Subject:** RE: Fort Knox Copies

David – If you have not sent yet, STOP. I found them in different box than others, in a different room, so we did get them. Sorry about that

Also, the company Ray works for is;

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The other guy that was at pre-proposal meeting and on their interview team on Sewer was Gary Cox.

Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]  
**Sent:** Friday, November 19, 2010 10:12 AM  
**To:** Jim Bruce  
**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
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Regards,

David

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**Sent:** Friday, November 19, 2010 10:05 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Fort Knox Copies

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**Sent:** Friday, November 19, 2010 9:52 AM  
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**Date:** Fri, 19 Nov 2010 07:44:50 -0700  
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Sales Process Manager  
CH2M HILL  
404-368-3251

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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, November 19, 2010 2:09 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Jim Smith  
**Subject:** RE: Fort Knox Copies  
**Attachments:** image001.png

No, I just thought if you knew company, might give you some insight into their knowledge and abilities

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, November 19, 2010 12:21 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Cc:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com)  
**Subject:** FW: Fort Knox Copies

Jim/Jim,

Do you have any questions for David Gray?

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**Sent:** Friday, November 19, 2010 12:12 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Fort Knox Copies

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**Sent:** Friday, November 19, 2010 8:00 AM  
**To:** Gray, Dave/DSO  
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Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, November 19, 2010 10:17 AM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Smith; Brett Pyles  
**Subject:** RE: Fort Knox Copies

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Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]

**Sent:** Friday, November 19, 2010 10:12 AM

**To:** Jim Bruce

**Cc:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com)

**Subject:** FW: Fort Knox Copies

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Regards,

David

[www.ch2mhill.com](http://www.ch2mhill.com)

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**Sent:** Friday, November 19, 2010 10:05 AM

**To:** Hackworth, David/LOU

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**Date:** Fri, 19 Nov 2010 07:44:50 -0700  
**To:** Hackworth, David/LOU<[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)>  
**Subject:** Re: Fort Knox Copies

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Sally Peek  
Sales Process Manager  
CH2M HILL  
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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, January 05, 2011 5:39 PM  
**To:** Jim Bruce  
**Cc:** JSmith@lwcky.com  
**Subject:** DESC Meeting

Jim,

I got your voice mail. I can make the meeting and put it on my calendar. We may need to meet in advance when we get their comments

Regards,

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Bill Rissel [wjrisssel@fortknoxfcu.net]  
**Sent:** Thursday, January 06, 2011 8:39 AM  
**To:** Jim Bruce  
**Subject:** RE: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Attachments:** image001.jpg

Great.

*William J. Rissel*

President & CEO

FORT KNOX FEDERAL  
CREDIT UNION  
*People Helping People*

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, January 06, 2011 8:24 AM  
**To:** Bill Rissel; David Wilson, SBW; [gompa@comcast.net](mailto:gompa@comcast.net); [kybruce@bbtel.com](mailto:kybruce@bbtel.com); [Wwjtin@aol.com](mailto:Wwjtin@aol.com); [hockman@bbtel.com](mailto:hockman@bbtel.com); Steve Walton  
**Subject:** FW: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

All – Looks like we have been invited to the dance.

This is probably the final negotiation session. They are coming here next week. Hope they send us their questions well in advance so we have chance to meet and be prepared. Encouraging that they met their latest target date (after postponing several times). On our FK sewer, we also had one face to face session at FK. Rob Nicholas (Veolia) and I represented our team. Govt had DESC people there and a hired consultant to assist with interviewing us.

Will keep you posted

Jim Bruce

**From:** Jim Bruce  
**Sent:** Thursday, January 06, 2011 8:21 AM  
**To:** 'Koessel, Brian DLA CIV ENERGY'; Rivera, Taina DLA CIV ENERGY  
**Cc:** Brett Pyles; [david.hackworth@ch2m.com](mailto:david.hackworth@ch2m.com); 'jsmith@lwcky.com'  
**Subject:** RE: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Mr Koessel,

Thank you for the update and request for face to face negotiations. Our team has kept this week open and will be available. Once you have the room number and building decided, please let us know. We look forward to meeting with you and your team next week

Jim Bruce  
General Manager  
HCWD1

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, January 05, 2011 3:25 PM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

Mr. Bruce,

The Government would like to meet with the HCWD1 team for face-to-face discussions at Fort Knox on Thursday, January 13, 2011. Will your team be available to meet on that date? A room has been reserved from 8:30 am to 4:00 pm.

As I mentioned in December, we are finishing the issues for discussion and will provide them by the end of this week so that you may have them in advance of the meeting. Please let me know if you have any questions.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 11, 2011 10:54 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles  
**Subject:** FW: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

**Importance:** High

Did you want me to organize a call for today or tomorrow. I think we should include Jon and Dave on the internal call

Thanks  
David

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, January 11, 2011 10:44 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Hackworth, David/LOU; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

Mr. Bruce,

Attached please find Negotiation Message #3. If you have any questions regarding this message, or if anything contained therein requires clarification prior to Thursday, please let me know. We will be meeting in Building 1110, in Conference Room 121 (1<sup>st</sup> floor), beginning at 8:30 am on Thursday, January 13, 2011.

Thank you for your continued patience and participation in this procurement. The Government looks forward to discussions with HCWD1 and its team on Thursday.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

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**Sent:** Thursday, January 06, 2011 8:21 AM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY  
**Cc:** Brett Pyles; [david.hackworth@ch2m.com](mailto:david.hackworth@ch2m.com); [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
**Subject:** RE: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Mr Koessel,

Thank you for the update and request for face to face negotiations. Our team has kept this week open and will be available. Once you have the room number and building decided, please let us know. We look forward to meeting with you and your team next week

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General Manager  
HCWD1

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**Sent:** Wednesday, January 05, 2011 3:25 PM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

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Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

**Jim Bruce**

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 11, 2011 11:06 AM  
**To:** Brett Pyles; JSmith@lwcky.com; Jim Bruce; Preston Pendley  
**Subject:** RE: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

I am available all morning tomorrow – I need to leave around 12:45

I am checking on availability of Jon and Dave. If LWC does not have an open conference room, we can meet at my office.

Thanks  
David

**From:** Brett Pyles [mailto:[bpyles@hcwd.com](mailto:bpyles@hcwd.com)]  
**Sent:** Tuesday, January 11, 2011 10:52 AM  
**To:** Hackworth, David/LOU; JSmith@lwcky.com; Jim Bruce; Preston Pendley  
**Subject:** RE: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

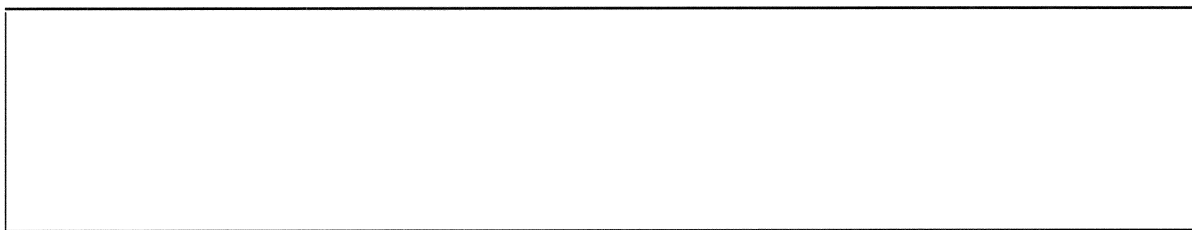
David,

We will come to Louisville tomorrow for a meeting to discuss. How about meeting at Louisville Water about 9 am? Will other CH2M Hill team member be available via conference call?

Does this work for you Jim Smith?

Let us know,

Brett



**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]  
**Sent:** Tuesday, January 11, 2011 10:54 AM  
**To:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Jim Bruce; Brett Pyles  
**Subject:** FW: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

Did you want me to organize a call for today or tomorrow. I think we should include Jon and Dave on the internal call

Thanks  
David

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, January 11, 2011 10:44 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Hackworth, David/LOU; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

Mr. Bruce,

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Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, January 06, 2011 8:21 AM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY  
**Cc:** Brett Pyles; [david.hackworth@ch2m.com](mailto:david.hackworth@ch2m.com); [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
**Subject:** RE: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Mr Koessel,

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Jim Bruce  
General Manager  
HCWD1

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, January 05, 2011 3:25 PM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
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[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

**Jim Bruce**

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, January 11, 2011 11:08 AM  
**To:** Brett Pyles; 'David.Hackworth@CH2M.com'; Jim Bruce; Preston Pendley  
**Subject:** Re: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Tomorrow at Lwc works for me

Sent from my BlackBerry Mobile Device.

**From:** Brett Pyles [mailto:bpyles@hcwd.com]  
**Sent:** Tuesday, January 11, 2011 10:52 AM  
**To:** David.Hackworth@CH2M.com <David.Hackworth@CH2M.com>; Jim Smith; Jim Bruce <jbruce@hcwd.com>; Preston Pendley <ppendley@HCWD.com>  
**Subject:** RE: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

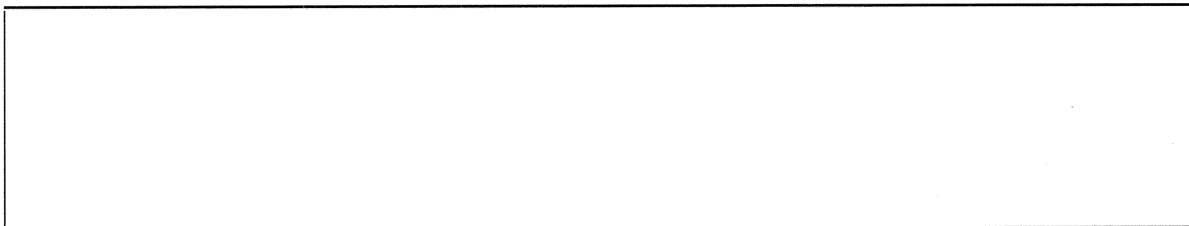
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**Sent:** Tuesday, January 11, 2011 10:54 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles  
**Subject:** FW: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
**Importance:** High

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Thanks  
David

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, January 11, 2011 10:44 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Hackworth, David/LOU; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Rivera, Taina DLA CIV ENERGY  
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[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, January 06, 2011 8:21 AM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY  
**Cc:** Brett Pyles; [david.hackworth@ch2m.com](mailto:david.hackworth@ch2m.com); [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
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Jim Bruce  
General Manager  
HCWD1

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Wednesday, January 05, 2011 3:25 PM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
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F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, January 11, 2011 12:39 PM  
**To:** 'David.Hackworth@CH2M.com'; 'jsmith@lwcky.com'  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

David;

Some of questions are on pricing, cost of funds, investment, and basis for estimates (again). Whoever you think would be able to address the Govt questions (again) should be available for a conference call on Wednesday.

See you then

Jim Bruce

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, January 11, 2011 10:54 AM  
**To:** [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Jim Bruce; Brett Pyles  
**Subject:** FW: Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
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**To:** Jim Bruce  
**Cc:** Brett Pyles; Hackworth, David/LOU; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** Negotiation Message #3 / Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1  
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**Subject:** RE: Face-to-Face Discussions / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

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General Manager  
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**Sent:** Wednesday, January 05, 2011 3:25 PM  
**To:** Jim Bruce; Brett Pyles  
**Cc:** Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
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F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, January 12, 2011 4:05 PM  
**To:** 'jsmith@lwcky.com'; david.hackworth@ch2m.com  
**Subject:** FW: 20" Valves  
**Attachments:** image001.gif

David / Jim;

Here is recent materials price for 20" valve. Our specs require BFV above 12 inch

Jim

**From:** Daniel Clifford  
**Sent:** Wednesday, January 12, 2011 4:04 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** 20" Valves

Jim;

I contacted one vendor and budget prices are:

20" Gate Valve \$11,000.00  
20" Butterfly Valve \$5,000.00

Daniel



## Jim Bruce

---

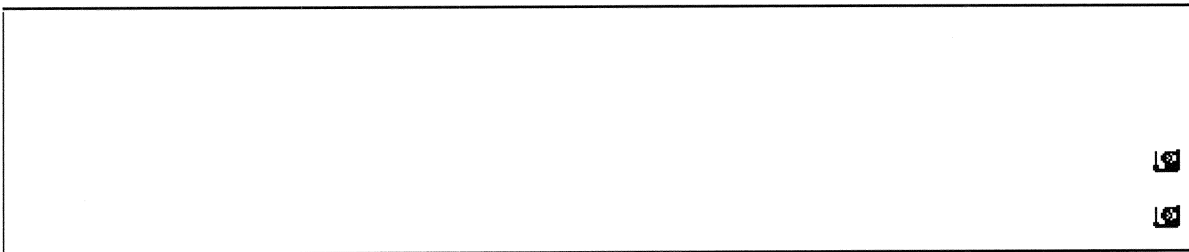
**From:** Daniel Clifford  
**Sent:** Wednesday, January 12, 2011 4:20 PM  
**To:** Jim Bruce  
**Subject:** FW: Ft. Knox Water SOW  
**Attachments:** HCWD\_FtKnoxWater\_SOW.PDF; image001.gif

**Importance:** High

Jim;

See SDI response below.

Thanks  
Daniel



**From:** Jason Wolfe [<mailto:jwolfe@sdimaps.com>]  
**Sent:** Wednesday, January 12, 2011 4:25 PM  
**To:** Daniel Clifford  
**Subject:** RE: Ft. Knox Water SOW  
**Importance:** High

Daniel,

SDI continues to remain in agreement with the tasks and budget previously submitted on July 28, 2008. The GPS Collection, post processing and attribution budgets are based upon the number of features stated within the original scope of work. Should SDI run into a situation where the feature count is significantly more than the estimate, SDI will then need to request additional funding.

If you have any further questions, please contact me.

Thanks,

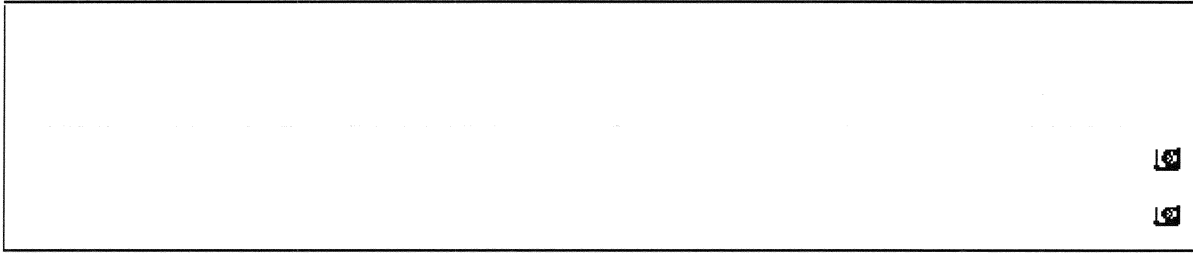
Jason Wolfe, GISP|

[jwolfe@sdimaps.com](mailto:jwolfe@sdimaps.com)  
[www.sdimaps.com](http://www.sdimaps.com)

**From:** Daniel Clifford [<mailto:dclifford@HCWD.com>]  
**Sent:** Wednesday, January 12, 2011 15:12  
**To:** Jason Wolfe  
**Subject:** FW: Ft. Knox Water SOW  
**Importance:** High



See attached



**From:** Trey Lyon [<mailto:tlyon@SDImaps.com>]

**Sent:** Monday, July 28, 2008 2:35 PM

**To:** Daniel Clifford

**Cc:** Gary Reed; 'Jason Wolfe'

**Subject:** Ft. Knox Water SOW

**Importance:** High

Daniel:

Please find the attached Scope of Work for the Ft. Knox Water project. Along with the SOW, you will find a ballpark budget that is based upon current information and should be considered our Not to Exceed price assuming the requirements and current information do not change. Upon award of the contract, we will be able to provide you a detailed budget, taking into account in new information, and sharpen our figures if necessary.

If you have any questions, feel free to contact me at your convenience.

Sincerely,

**Trey Lyon**

[www.SDImaps.com](http://www.SDImaps.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, January 12, 2011 5:04 PM  
**To:** Jim Bruce  
**Subject:** RE: 20" Valves  
**Attachments:** image001.gif

Great... can you find out from Daniel how many valves are on the line from GIS

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, January 12, 2011 4:05 PM  
**To:** [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Hackworth, David/LOU  
**Subject:** FW: 20" Valves

David / Jim;

Here is recent materials price for 20" valve. Our specs require BFV above 12 inch

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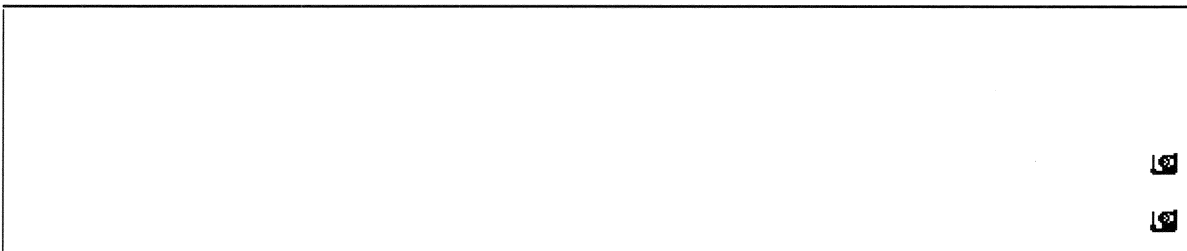
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 9:10 AM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles  
**Subject:** Muldraugh HSPS Generator

**Importance:** High

In our meeting yesterday, we did not discuss the fate of the 600kw generator at Muldraugh... Should I include in proposal along with pumps and clearwell?

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
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Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

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**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, January 14, 2011 9:30 AM  
**To:** 'David.Hackworth@CH2M.com'; Jim Bruce; Brett Pyles  
**Subject:** RE: Muldraugh HSPS Generator

DLA did not specify keeping the generator at Muldraugh, so I would suggest we not include it. It would certainly make sense if the HSPS pumps are retained that emergency power generation be provided, but I think at this stage of the process, it would only be another point of difference on scope unless we can get DLA to specify its inclusion.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Friday, January 14, 2011 9:10 AM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith; [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
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**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 9:51 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles  
**Subject:** RE: Muldraugh HSPS Generator

Ok thanks

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Friday, January 14, 2011 9:30 AM  
**To:** Hackworth, David/LOU; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
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**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 9:56 AM  
**To:** Brett Pyles  
**Cc:** JSmith@lwcky.com; Jim Bruce  
**Subject:** Meter Requirements

During the break yesterday, Sue pulled me aside to make sure reviewed all the reference to meters in the negotiation message. I did not attach J-1 below since I knew you were looking at it. Here are the others. Maybe I am missing something, but these requirements do not say much... but thought you should take a quick look as you put your price together

### **C.3.3.1 Future Sub-Meters**

The Contractor shall provide, install, read, maintain, and calibrate sub-meters requested by the Government for any purpose throughout the contract period. Installation of and responsibility for future sub-meters (not on the system at the time of sale or identified for installation as part of the service contract) may constitute reasonable cause for a service charge adjustment in accordance with FAR 52.243-1 Alt I, *Changes - Fixed Price* or FAR 52.241-7 *Changes in Rates or Terms and Conditions of Service for Regulated Services* as applicable.

FORT KNOX, KY SP0600-08-R-0803  
DEFENSE ENERGY SUPPORT CENTER UTILITIES PRIVATIZATION  
PAGE 19 OF 74

### **C.3.3.2 Sub-Meter Calibration**

The frequency and accuracy of sub-meter calibration shall be in accordance with the manufacturer's recommendations and applicable regulations that govern meter calibration.

### **L.4.4.3 New Meter Requirements**

The Operational Transition Plan shall include a plan and schedule for installing new meters, if identified in the utility-specific attachment (Section J1) or, any new meters as may be proposed by the Offeror. All new meters required by this contract shall be installed within 30 days of the start of the performance period.

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Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 10:29 AM  
**To:** Dave.Gray@CH2M.com; JSmith@lwcky.com; Jim Bruce; Brett Pyles  
**Subject:** Purchase Price

With the changes in the R&R schedule and some useful lives, I have a feeling that the valuation of the utility will change, thus affecting our purchase price. Even though it nets out to zero, and the change would be minor, I want to know your thought whether we should update. In other words, will the government be surprised if we do/don't update?

thanks

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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

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**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, January 14, 2011 10:32 AM  
**To:** 'David.Hackworth@CH2M.com'; Dave.Gray@CH2M.com; Jim Bruce; Brett Pyles  
**Subject:** RE: Purchase Price

I think we need to update it.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 14, 2011 10:29 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Smith; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
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Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 10:56 AM  
**To:** Preston Pendley; Jim Bruce; JSmith@lwcky.com; Brett Pyles  
**Subject:** Jan 2011 Negotiations Action Items.xlsx  
**Attachments:** Jan 2011 Negotiations Action Items.xlsx

Here is a draft of the action items and changes to the proposal

Please review and comment

Jim B – I am not sure how we address comment #23 other than the interest change. Do we revise the proposal text to say there will be no adjustments to the transition surcharge and that “Any difference in the actual expense will be reconciled in the accounts the HCWD1 maintains for the benefit of Fort Knox Water System.”

Thanks

David

## Jim Bruce

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**From:** Jim Bruce  
**Sent:** Friday, January 14, 2011 11:02 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** 'jsmith@lwcky.com'; Brett Pyles; Preston Pendley  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

David – Let me think about this. I may propose some other language. I plan to work on all items you need from us today, and get to you by COB today

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 14, 2011 10:56 AM  
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## Jim Bruce

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**From:** Dave.Gray@CH2M.com  
**Sent:** Friday, January 14, 2011 11:34 AM  
**To:** JSmith@lwcky.com; David.Hackworth@CH2M.com; Jim Bruce; Brett Pyles  
**Subject:** RE: Purchase Price

They should not be surprised. And it should not be a big deal. We also need to update it for the pump station.

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Friday, January 14, 2011 7:32 AM  
**To:** Hackworth, David/LOU; Gray, Dave/DSO; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
**Subject:** RE: Purchase Price

I think we need to update it.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 14, 2011 10:29 AM  
**To:** [Dave.Gray@CH2M.com](mailto:Dave.Gray@CH2M.com); Jim Smith; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
**Subject:** Purchase Price

With the changes in the R&R schedule and some useful lives, I have a feeling that the valuation of the utility will change, thus affecting our purchase price. Even though it nets out to zero, and the change would be minor, I want to know your thought whether we should update. In other words, will the government be surprised if we do/don't update?

thanks

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## Jim Bruce

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**From:** Jim Bruce  
**Sent:** Friday, January 14, 2011 12:40 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** Preston Pendley; Brett Pyles; 'jsmith@lwcky.com'  
**Subject:** RE: Purchase Price

David(s);

I would assume Ray and the Govt will expect us to adjust purchase price, even if it is minor. I did not think about that, but clearly changing the RCN and some ISDC items costs will change purchase price or valuation. I agree with David G, we might as well make that change also

Jim

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**Sent:** Friday, January 14, 2011 1:29 PM  
**To:** Jim Bruce  
**Cc:** Preston Pendley; Brett Pyles; jsmith@lwcky.com; Dave.Gray@CH2M.com  
**Subject:** RE: Purchase Price

Will do

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
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## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 2:01 PM  
**To:** Brett Pyles  
**Cc:** Jim Bruce; JSmith@lwcky.com; Preston Pendley  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

Ok...

I will double price to reflect true installed cost for the R&R... In practice, you can always put in with your labor.

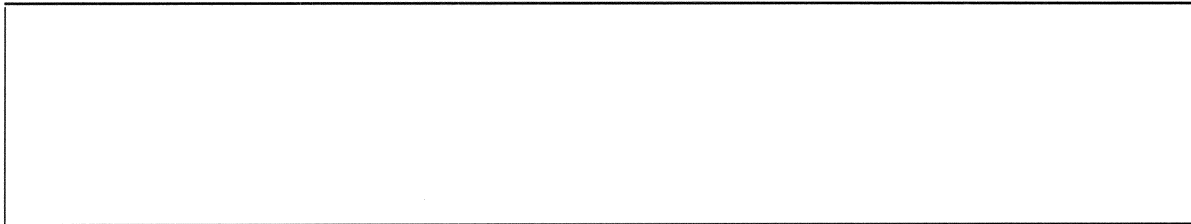
**From:** Brett Pyles [mailto:bpyles@hcwd.com]  
**Sent:** Friday, January 14, 2011 1:52 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Bruce; JSmith@lwcky.com; Preston Pendley  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

David,

Not sure how they are doing it, but we would not hire a contractor. You can double the price and that should cover labor.

Thanks

Brett



**[www.HCWD.com](http://www.HCWD.com)**

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Friday, January 14, 2011 1:51 PM  
**To:** Brett Pyles  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

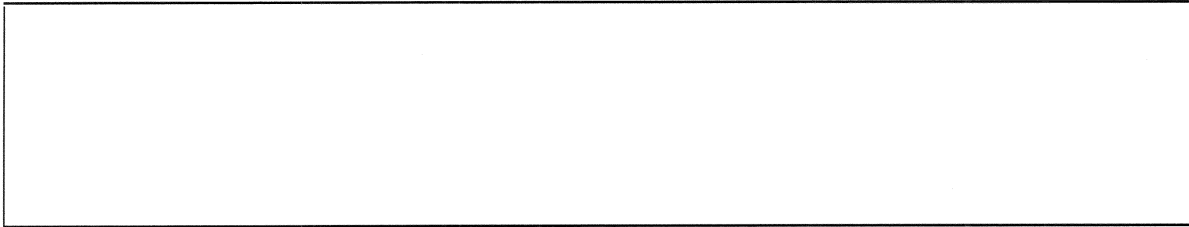
We should probably price in labor, since the govt will have labor in their estimate... how much would it be for a contractor to put it in?

**From:** Brett Pyles [mailto:bpyles@hcwd.com]  
**Sent:** Friday, January 14, 2011 1:40 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Bruce; Preston Pendley; JSmith@lwcky.com  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

This is just the cost of the meters. They would be installed the Distribution crews so no need to add again.

Thanks

Brett



[www.HCWD.com](http://www.HCWD.com)

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 14, 2011 1:34 PM  
**To:** Brett Pyles  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

Is this installed cost? If, not, what do you think the installed cost would be?

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Friday, January 14, 2011 1:13 PM  
**To:** Hackworth, David/LOU; Preston Pendley; Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** RE: Jan 2011 Negotiations Action Items.xlsx

David,

The cost for the meters and type we came up with is as follows:

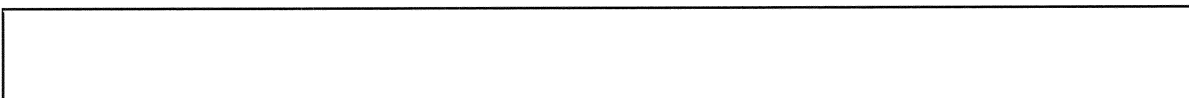
2" Turbine	18
1" Positive Displacement	13
8" Turbine	1
6" Compound	1
4" Turbine	6
¾" Positive Displacement	9
6" Turbine	1
10" Mag Meter	1

Total Cost: \$57,106

We are still working on the vehicle prices. Will get to you ASAP.

Thanks

Brett



[www.HCWD.com](http://www.HCWD.com)

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]

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Thanks

David



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 14, 2011 2:14 PM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** ISDC

Can you send me electronic copies of everything you have for ISDC?

I have the following electronically:

Clearwell 2  
Storage tanks

I have hard copy for SCADA

Meters are R&R

thanks

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## Jim Bruce

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**Sent:** Saturday, January 15, 2011 4:19 PM  
**To:** 'David.Hackworth@CH2M.com'; 'jsmith@lwcky.com'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** Action Items / HCWD1 responses  
**Attachments:** Issue 16 attach.pdf; Issue 21 23 earn rate.pdf; Issue 21 earnings rate.pdf; Final proposal cover letter.pdf

All;

Here are some of the items I am supposed to provide;

Issue #2: HCWD1 Project Manager, Preston Pendley, P.E., shown as 0.4 FTE's, adds \$34,112/year to initial or latest proposal O&M costs and impacts fee

Preston will be sending a short bio to add to Exhibit I.2.6 (page I-31)

Also talked about changing org chart boxes

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**Sent:** Monday, January 17, 2011 8:36 AM  
**To:** Jim Bruce  
**Subject:** RE: Action Items / HCWD1 responses

Jim, on the past submittals, we had a different cover letter for each volume. Can you provide that too?

thanks

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Saturday, January 15, 2011 4:19 PM  
**To:** Hackworth, David/LOU; jsmith@lwcky.com  
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**Sent:** Monday, January 17, 2011 10:27 AM  
**To:** Jim Bruce  
**Cc:** Dave.Gray@CH2M.com  
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Jim,

Are we still using 5.5% interest rate? The values shown here are higher.

thanks

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Issue #2: HCWD1 Project Manager, Preston Pendley, P.E., shown as 0.4 FTE's, adds \$34,112/year to initial or latest proposal O&M costs and impacts fee  
Preston will be sending a short bio to add to Exhibit I.2.6 (page I-31)  
Also talked about changing org chart boxes

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Issue #15: We are checking our vehicle expense again, which is included in transition surcharge, and will let David know ASAP if we need to adjust. Will also send list of actual vehicles planning to purchase



Issue #16: Have attached evidence of recent change to FK Sewer (Oct 2010) where we changed our G&A to 4.4%. Also included breakdown of what actually makes up our G&A costs. If we need text explanation, here is my shot;

*“HCWD1 has recently revised its G&A rate, which new rate was based on its latest tariff adjustment to the Government on the Ft. Knox Sewer contract. This rate was approved by the Government, local contracting officer, and was also submitted to and approved by the Kentucky Public Service Commission. HCWD1 analyzes its staff efforts required for each utility, as well as its external G&A costs, which could have an impact on future rate / tariff calculations”*

Issue 13; Jim B. understanding is that the tariff sheet needs to show Monthly service charge before the PP credit, then followed by a credit for PP (now \$82,249/month), then at bottom, show PP CHARGE of same amount. They want to fund a CLIN to net the monthly service charge AGAINST THE CREDIT (now \$230,440 - \$82,249 = \$148,191 payment) meaning the “benefitted” from the credit to lower their monthly service charge. They will ALSO, fund a CLIN to PAY US the PP of \$82,249 which will come from a different CLIN/funding source. The net total monthly payment to HCWD1 is the same, it is just that we bill them 2 different things, a NET monthly service charge, then add the PP charge. Any comments?

Issue #14; David H will be modifying O&M cost tables to show that funding has been included for programming & planning, R&R project management and RFA items

Issue #16; Jim’s Answer;

*“The G&A rate has been adjusted in the proposal. In late, 2010, HCWD1 revised its charge to the Government for its Ft. Knox Sewer rate. After updating its costs and pricing, the new G&A rate is 4.4%. Supporting documentation for this latest calculation is attached. These charges and impacts to overall monthly fee was reviewed and approved by the Government, and then submitted to and approved by the Kentucky Public Service Commission”*

Issue #20; I think we decided to leave future R&R costs to maintain the Muldraugh HSLP AND the clearwell. This funding is assumed to be needed to move externally purchased water the Govt will buy off post. In reality, we believe the LWC to HCWD1 connection will be done soon, then we will approach the Govt about adding commodity for water through HCWD1, who will purchase from LWC. The funding imbedded by the R&R can then be credited under the Water Utility costs, and the Govt can re-use that or adjusted funding to pay HCWD1 monthly for the purchased water. HCWD1 may also need to add additional R&R costs for a portion of the new pump station, supply main, downstream supply main and maybe CL2 conversion costs (if the Govt does not want chloramines water), based on the proportion of those fixed costs that benefit Ft. Knox, compared to the costs for the same facilities that benefit HCWD1’s own water customers.

Any comments?

Issue #21; Jim’s answer;

*“HCWD1 has reviewed its current rate it would pay for long term financing. After discussing bond options with two bond legal counsels, HCWD1 believes that any long term debt issued to finance projects for the Ft. Knox water system would not qualify for tax exempt bond issues. This is in accordance with IRS tax code Section 255, (b)(2)(a), or the “trade or business test”. We have researched current taxable bond issues sold in Kentucky, including some Build America Bonds which are available to government agencies, but are also taxable. Attached is a partial list of these recent issues. The rates average 5.95%. HCWD1 believes it should leave the rate of 5.5% in its calculation of future long term debt issues. HCWD1 has also updated its current investment portfolio rate. Attached is its latest inventory of investment report which includes 25 investment instruments. The aggregate rate of return for all of its investments is 1.86%. Investment rates range from 0.25% to 5.2% (long term CD’s). Some active funds accounts earn zero interest. Based on this updated analysis, HCWD1 has changed its rate of earnings on surplus funds in its pricing to 2.0%”*

Issue #22; Brett, Jim Smith will be getting any actual hard copy estimate documents showing scope of work (CH2M will mark out pricing) and forward to CH2M ASAP

Issue #23; Jim's answer;

*"The one month Transition Surcharge did not include any interest cost added, and was assuming this were paid at the beginning of the fifth month of operations. There would be no adjustment to actual expenses if varying from this amount. As included elsewhere in proposal, if the actual costs were less, those surplus funds paid by the Government would stay in the Ft. Knox Water Fund and become available for other future project funding, or O&M costs, to the benefit of the Government. If actual costs were higher, HCWD1 does not intend to request additional funding. However, HCWD1 does believe that should the payment be delayed for any reason other than HCWD1's direct control, it will need to impose a monthly added forfeited discount rate added to the surcharge of \$1,694/month. This is based on a rate of 3.75%. As HCWD1 plans to use short term borrowing for the expenses related to the transition, it will use a current line of credit with a local bank. This rate includes that cost plus 0.5% for HCWD1 processing and carrying costs of this loan. All other retail customers are charged a forfeited discount after their water or sewer bill due date of 10%. This rate and or fixed amount has been included in the revised tariff sheet and will also subject to approval by the PSC"*

David Gray needs to read this and adjust or comment

Also, I think we need to include an update cover letter (attached) which says our FPR-2 (Final Proposal Revision – 2) has revised pricing which is good for only six months or until August 1, 2011. That way if they have not awarded by then, and costs go up again or significantly, we would have opportunity to revise.

I will be out Monday ~ Wednesday next week and hope to be back Thursday. You can try and reach me on cell phone, but will not always answer (270-268-4069). If cannot reach me, call Brett Pyles at our office

Thanks

Jim Bruce

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, January 17, 2011 1:41 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Preston Pendley; Brett Pyles  
**Subject:** FW: revised org chart\_rev02  
**Attachments:** FTK\_1001\_Org Chart\_02.pdf; FTK\_1001\_Org Chart\_02-01.jpg

Does this look ok...

**New Issue 1:** The Government requests that HCWD1 demonstrate how it intends to satisfy the planning and programming and request for action requirements. HCWD1's proposal states that it will meet the Government's requirements, but it is unclear which human capital resources HCWD1 intends to utilize. The level of effort proposed for the General Manager and Operations Manager (0.25 FTEs each), does not appear to be enough to meet this requirement.

**HCWD1 Response:** HCWD1 has added a new position to its organization chart shown on Exhibit I.1-3 (see attachment). Preston Pendley will be designated as Project Manager with a budgetary staffing level of 0.4 FTE. Preston will be the primary contact for planning and programming and requests for action. Jim Bruce will remain as the Government's primary contact for contract issues. Brett Pyles will remain as operations manager, overseeing the distribution field crews.

### **I.3.1 Initial System Deficiency Correction Plan**

See pages I-58-62 (Reference: RFP C.11.2, J1.12, and L.4.3.1)

**New Issue 2:** The Government requests that HCWD1 demonstrate how it plans to provide dedicated manpower to ensure adequate project management and oversight of the ISDC projects during the first 5-years of privatization. The level of effort proposed for the General Manager and Operations Manager (0.25 FTEs each), does not appear to be enough to meet this requirement. HCWD1 does state that CH2M HILL will provide management of the capital improvement program, but what that means in terms of day-to-day support is unclear.

**HCWD1 Response:** Preston Pendley will also be the primary contact for oversight of the ISDC projects and Capital Improvement Program. CH2M HILL will provide engineering support to HCWD1 in developing the capital improvement program and preparing engineering plans and specifications. Depending on the size and complexity of the project, day-to-day inspection will be performed by HCWD1, CH2M HILL, or qualified inspectors through subcontract agreements.

## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, January 17, 2011 2:06 PM  
**To:** Brett Pyles; Jim Bruce; JSmith@lwcky.com; Preston Pendley  
**Subject:** RE: revised org chart\_rev02

In that case, do you want me to show solid between Preston and Richard and dashed between Brett and Richard

**From:** [bpyles@hcwd.com](mailto:bpyles@hcwd.com) [mailto:[bpyles@hcwd.com](mailto:bpyles@hcwd.com)]  
**Sent:** Monday, January 17, 2011 2:04 PM  
**To:** Hackworth, David/LOU; Jim Bruce; Jim Smith; Preston Pendley  
**Subject:** Re: revised org chart\_rev02

David,

I will not be directly overseeing the Distribution crews but will be responsible for managing operations of both Distribution and Treatment for the FK water system as well as the other utilities operations.

Hope that helps.

Brett

Sent from my BlackBerry® wireless device provided by Bluegrass Cellular

**From:** <[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)>  
**Date:** Mon, 17 Jan 2011 11:40:46 -0700  
**To:** <[jbruce@hcwd.com](mailto:jbruce@hcwd.com)>; <[JSmith@lwcky.com](mailto:JSmith@lwcky.com)>; <[ppendley@HCWD.com](mailto:ppendley@HCWD.com)>; <[bpyles@hcwd.com](mailto:bpyles@hcwd.com)>  
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---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, January 17, 2011 2:25 PM  
**To:** Jim Bruce  
**Subject:** FW: revised org chart\_rev02

This is a little different than we discussed...please send me a mark-up of your vision

Regards  
David

**From:** Preston Pendley [<mailto:ppendley@HCWD.com>]  
**Sent:** Monday, January 17, 2011 2:04 PM  
**To:** Hackworth, David/LOU; Brett Pyles; Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** RE: revised org chart\_rev02

All,

I had understood that Brett, Robert, and Jim would all be solid lined to me. Brett would solid line down to Richard. Jim would be named off to the side as first name on the advisory panel.

Again, this was just to show a single point of contact.

Thanks, Preston

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
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No virus found in this message.

Checked by AVG - [www.avg.com](http://www.avg.com)

Version: 10.0.1191 / Virus Database: 1435/3385 - Release Date: 01/16/11

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, January 17, 2011 3:25 PM  
**To:** Brett Pyles  
**Cc:** Jim Bruce; Preston Pendley  
**Subject:** RE: Tank maint program

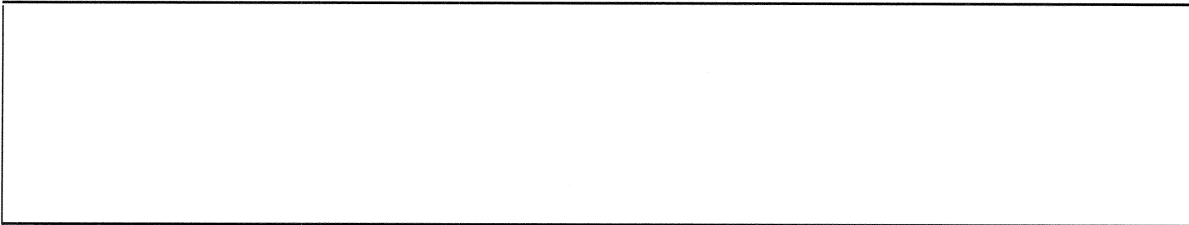
Do we need to program money every five years for those repairs or can we say those repairs will be funded from the maintenance budgets

**From:** Brett Pyles [<mailto:bpyles@hcwd.com>]  
**Sent:** Monday, January 17, 2011 3:06 PM  
**To:** Hackworth, David/LOU  
**Cc:** Jim Bruce; Preston Pendley  
**Subject:** RE: Tank maint program

Every five years we take the tank out of service and have a contract inspector inspect the interior and exterior. They provide a report with estimated costs to make any necessary repairs. The following budget year, we budget for that amount to have the repairs made. IF there is something that requires immediate attention, it is addressed at that point.

Hope this helps,

Brett



**[www.HCWD.com](http://www.HCWD.com)**

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, January 17, 2011 3:02 PM  
**To:** Brett Pyles  
**Subject:** Tank maint program

Can you give me a quick summary of your 5 year tank maint program?

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)



## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, January 17, 2011 5:21 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: revised org chart\_rev02

David

Looks good

Jim Bruce

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Mon 1/17/2011 1:40 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Preston Pendley; Brett Pyles  
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## Jim Bruce

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**From:** Jim Bruce  
**Sent:** Monday, January 17, 2011 5:27 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: Tank maint program

I thought we included that, but if not, Brett can provide an estimate of inspection costs / year

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Mon 1/17/2011 3:25 PM  
**To:** Brett Pyles  
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Hope this helps,

Brett

Hardin County Water District No.1

Brett Pyles

Operations Manager

1400 Rogersville Road  
Radcliff, KY 40160  
<<http://maps.yahoo.com/py/maps.py?Pyt=Tmap&addr=1400+Rogersville+Road&csz=Radcliff%2C+KY+40160&country=us>>

[bpyles@hcwd.com](mailto:bpyles@hcwd.com) <<mailto:bpyles@hcwd.com>>

Phone:270/351-3222

Cell:270/766-9477

Fax:270/352-3055

[www.HCWD.com](http://www.HCWD.com)

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David Hackworth, P.E.  
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[www.ch2mhill.com](http://www.ch2mhill.com) <<http://www.ch2mhill.com/>>

Solutions Without Boundaries

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, January 17, 2011 6:34 PM  
**To:** Jim Bruce; Dave.Gray@CH2M.com; JSmith@lwcky.com; Preston Pendley; Brett Pyles  
**Subject:** Negotiation Message Response  
**Attachments:** New\_Issue\_5\_Response\_SCADA.docx; New\_Issue\_11\_Response\_Meter\_Replacement.docx; New\_Issue\_6\_Response\_Renewal and Replacements.docx; New\_Issue\_16\_Response\_Overhead Rate.docx; New\_Issue\_21\_Response\_Interest rates.docx; New\_Issue\_4\_Response\_Tank Renovations.docx; New\_Issue\_1\_Response\_Staffing.docx; HCWD1 Negotiation Message #3 - Fort Knox - HCWD Response.docx

Team,

I have prepared the draft response to the negotiation message with supporting attachments. Please review carefully as this will be the basis for the proposal revisions.

A couple of comments:

- 1) Right now, we show tank replacement every 75 years and tank rehab every 25 years. The rehab costs is \$17,500 (please let me know if that is too low). For the ISDCs, I used the more conservative option from Mike Top, which was about \$300K per). Please confirm the 25 year rehab cost. Also, if you want to program a cost for every 5 years, please let me know and I will add that to the R&R spreadsheet manually – or better yet, add an annual cost to the O&M budget for tank maintenance.
- 2) We are waiting for the current price for the F-750 truck
- 3) Please note my comment on New Issue 3 – I really don't have much more to add than what is in the proposal.

Right now, I am proceeding as if we get no extension. Once we get the final vehicle cost, confirmation on the tanks and assuming no other changes to the cost spreadsheets, Dave Gray can do his magic.

Regards,  
Daivd

**David Hackworth, P.E.**  
Vice President and Area Manager  
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401 W. Main Street, Suite 500  
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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, January 18, 2011 7:25 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Action Items / HCWD1 responses

David – In answer 21, I say we believe we should leave rate at 5.5%

Jim

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, January 17, 2011 10:27 AM  
**To:** Jim Bruce  
**Cc:** Dave.Gray@CH2M.com  
**Subject:** RE: Action Items / HCWD1 responses

Jim,

Are we still using 5.5% interest rate? The values shown here are higher.

thanks

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Saturday, January 15, 2011 4:19 PM  
**To:** Hackworth, David/LOU; jsmith@lwcky.com  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** Action Items / HCWD1 responses

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Any comments?

Issue #21; Jim's answer;

*"HCWD1 has reviewed its current rate it would pay for long term financing. After discussing bond options with two bond legal counsels, HCWD1 believes that any long term debt issued to finance projects for the Ft. Knox water system would not qualify for tax exempt bond issues. This is in accordance with IRS tax code Section 255, (b)(2)(a), or the "trade or business test". We have researched current taxable bond issues sold in Kentucky, including some Build America Bonds which are available to government agencies, but are also taxable. Attached is a partial list of these recent issues. The*

rates average 5.95%. HCWD1 believes it should leave the rate of 5.5% in its calculation of future long term debt issues. HCWD1 has also updated its current investment portfolio rate. Attached is its latest inventory of investment report which includes 25 investment instruments. The aggregate rate of return for all of its investments is 1.86%. Investment rates range from 0.25% to 5.2% (long term CD's). Some active funds accounts earn zero interest. Based on this updated analysis, HCWD1 has changed its rate of earnings on surplus funds in its pricing to 2.0%”

Issue #22; Brett, Jim Smith will be getting any actual hard copy estimate documents showing scope of work (CH2M will mark out pricing) and forward to CH2M ASAP

Issue #23; Jim's answer;

*“The one month Transition Surcharge did not include any interest cost added, and was assuming this were paid at the beginning of the fifth month of operations. There would be no adjustment to actual expenses if varying from this amount. As included elsewhere in proposal, if the actual costs were less, those surplus funds paid by the Government would stay in the Ft. Knox Water Fund and become available for other future project funding, or O&M costs, to the benefit of the Government. If actual costs were higher, HCWD1 does not intend to request additional funding. However, HCWD1 does believe that should the payment be delayed for any reason other than HCWD1's direct control, it will need to impose a monthly added forfeited discount rate added to the surcharge of \$1,694/month. This is based on a rate of 3.75%. As HCWD1 plans to use short term borrowing for the expenses related to the transition, it will use a current line of credit with a local bank. This rate includes that cost plus 0.5% for HCWD1 processing and carrying costs of this loan. All other retail customers are charged a forfeited discount after their water or sewer bill due date of 10%. This rate and or fixed amount has been included in the revised tariff sheet and will also subject to approval by the PSC”*

David Gray needs to read this and adjust or comment

Also, I think we need to include an update cover letter (attached) which says our FPR-2 (Final Proposal Revision – 2) has revised pricing which is good for only six months or until August 1, 2011. That way if they have not awarded by then, and costs go up again or significantly, we would have opportunity to revise.

I will be out Monday ~ Wednesday next week and hope to be back Thursday. You can try and reach me on cell phone, but will not always answer (270-268-4069). If cannot reach me, call Brett Pyles at our office

Thanks

Jim Bruce



## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, January 18, 2011 7:35 AM  
**To:** 'David.Hackworth@CH2M.com'; 'jsmith@lwcky.com'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** RE: Negotiation Message Response

David;

The attachments look good. #11 (meters) I believe revises or adds costs compared to original R&R cost for that item.

See my comments below on your questions;

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, January 17, 2011 6:34 PM  
**To:** Jim Bruce; Dave.Gray@CH2M.com; JSmith@lwcky.com; Preston Pendley; Brett Pyles  
**Subject:** Negotiation Message Response

Team,

I have prepared the draft response to the negotiation message with supporting attachments. Please review carefully as this will be the basis for the proposal revisions.

A couple of comments:

- 1) Right now, we show tank replacement every 75 years and tank rehab every 25 years. The rehab costs is \$17,500 (please let me know if that is too low). For the ISDCs, I used the more conservative option from Mike Top, which was about \$300K per). Please confirm the 25 year rehab cost. Also, if you want to program a cost for every 5 years, please let me know and I will add that to the R&R spreadsheet manually – or better yet, add an annual cost to the O&M budget for tank maintenance. (I think we need to include inspection costs, as needed each 5 years. As for rehab, I think we need to use an AVERAGE of all rehab projects, once every 25 years. Not sure what that will do to proposal cost as is (JIM)
- 2) We are waiting for the current price for the F-750 truck (I don't want to increase vehicle prices unless total revised cost for ALL vehicles goes up more than 20% from our latest proposal cost. This changes transition surcharge (JIM)
- 3) Please note my comment on New Issue 3 – I really don't have much more to add than what is in the proposal.

Thanks Daivd, Jmi

Right now, I am proceeding as if we get no extension. Once we get the final vehicle cost, confirmation on the tanks and assuming no other changes to the cost spreadsheets, Dave Gray can do his magic.

Regards,  
Daivd

**David Hackworth, P.E.**  
Vice President and Area Manager

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 18, 2011 12:08 PM  
**To:** Brett Pyles; Jim Bruce  
**Cc:** Preston Pendley  
**Subject:** RE: Tank maint program

I need to know whether we need to budget extra money for the tank program? If so, is it something we can program on an annual budget (8 tanks/5 years)

-----Original Message-----

**From:** Brett Pyles [mailto:bpyles@hcwd.com]  
**Sent:** Tuesday, January 18, 2011 10:00 AM  
**To:** Jim Bruce; Hackworth, David/LOU  
**Cc:** Preston Pendley  
**Subject:** RE: Tank maint program

David,

Do you need anything from me on this subject (or anything else)?

Thanks

Hardin County Water District No.1  
Brett Pyles  
Operations Manager  
1400 Rogersville Road  
Radcliff, KY 40160  
bpyles@hcwd.com  
Phone:270/351-3222  
Cell:270/766-9477  
Fax:270/352-3055  
www.HCWD.com

-----Original Message-----

**From:** Jim Bruce  
**Sent:** Monday, January 17, 2011 5:27 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: Tank maint program

I thought we included that, but if not, Brett can provide an estimate of inspection costs / year

Jim

-----Original Message-----

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Mon 1/17/2011 3:25 PM  
**To:** Brett Pyles

Cc: Jim Bruce; Preston Pendley  
Subject: RE: Tank maint program

Do we need to program money every five years for those repairs or can we say those repairs will be funded from the maintenance budgets

From: Brett Pyles [mailto:bpyles@hcwd.com]  
Sent: Monday, January 17, 2011 3:06 PM  
To: Hackworth, David/LOU  
Cc: Jim Bruce; Preston Pendley  
Subject: RE: Tank maint program

Every five years we take the tank out of service and have a contract inspector inspect the interior and exterior. They provide a report with estimated costs to make any necessary repairs. The following budget year, we budget for that amount to have the repairs made. IF there is something that requires immediate attention, it is addressed at that point.

Hope this helps,

Brett

Hardin County Water District No.1

Brett Pyles  
Operations Manager

1400 Rogersville Road  
Radcliff, KY 40160  
<<http://maps.yahoo.com/py/maps.py?Pyt=Tmap&addr=1400+Rogersville+Road&csz=Radcliff%2C+KY+40160&country=us>>

bpyles@hcwd.com <mailto:bpyles@hcwd.com>

Phone:270/351-3222

Cell:270/766-9477

Fax:270/352-3055

www.HCWD.com

From: David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
Sent: Monday, January 17, 2011 3:02 PM  
To: Brett Pyles  
Subject: Tank maint program

Can you give me a quick summary of your 5 year tank maint program?

David Hackworth, P.E.  
Vice President and Area Manager

CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052

Fax - 502.587.9343

Mobile - 502.541.5385  
www.ch2mhill.com <<http://www.ch2mhill.com/>>

Solutions Without Boundaries

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 18, 2011 12:16 PM  
**To:** Jim Bruce; Dave.Gray@CH2M.com  
**Subject:** RE: Action Items / HCWD1 responses

Got it... thanks.. I sent my email prematurely

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, January 18, 2011 7:25 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Action Items / HCWD1 responses

David – In answer 21, I say we believe we should leave rate at 5.5%

Jim

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, January 17, 2011 10:27 AM  
**To:** Jim Bruce  
**Cc:** Dave.Gray@CH2M.com  
**Subject:** RE: Action Items / HCWD1 responses

Jim,

Are we still using 5.5% interest rate? The values shown here are higher.

thanks

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Saturday, January 15, 2011 4:19 PM  
**To:** Hackworth, David/LOU; jsmith@lwcky.com  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** Action Items / HCWD1 responses

All;

Here are some of the items I am supposed to provide;

Issue #2: HCWD1 Project Manager, Preston Pendley, P.E., shown as 0.4 FTE's, adds \$34,112/year to initial or latest proposal O&M costs and impacts fee

Preston will be sending a short bio to add to Exhibit I.2.6 (page I-31)

Also talked about changing org chart boxes

Issue #4: We are going to find estimate / scope of Central WTP clearwell rehab and forward to David H

Issue #11: Brett has sent revised list and cost for R&R meters to David

Issue #12: Jim's answer,

*"Each year HCWD1 must complete a financial audit of its previous year. If the fund / operation (i.e. Ft Knox Water Utility) is found to be operating at net operating loss, HCWD1 will need to consider proposing a rate adjustment. Alternatively, HCWD1 could postpone a rate adjustment if there were sufficient fund reserves to continue to fund the next year operations, even though current revenues may not meet current expenses. The Government and HCWD1 could also agree to lower the annual R&R investment levels to postpone a rate adjustment. The main factors that could increase expenses to a point the tariff rate would need to be changed include; salary or benefit increases, contract operation cost increases, insurance increases, construction cost or construction materials cost increases or other impacts to operating costs. Conversely, if efficiencies or savings can be realized to operating costs, this could extend the current rate or fee structure. With the Ft. Knox Sewer contract, HCWD1 has increased the Government's rate two times since 2005. The first was after three years, the second after two more years. On the sewer contract, the aggregate of the two increases are equivalent to 1.8% per year, since 2005. Our current contract for the sewer requires we notify the Government before February, for any requested increase going into effect that October"*

Issue #15: We are checking our vehicle expense again, which is included in transition surcharge, and will let David know ASAP if we need to adjust. Will also send list of actual vehicles planning to purchase

Issue #16: Have attached evidence of recent change to FK Sewer (Oct 2010) where we changed our G&A to 4.4%. Also included breakdown of what actually makes up our G&A costs. If we need text explanation, here is my shot;

*"HCWD1 has recently revised its G&A rate, which new rate was based on its latest tariff adjustment to the Government on the Ft. Knox Sewer contract. This rate was approved by the Government, local contracting officer, and was also submitted to and approved by the Kentucky Public Service Commission. HCWD1 analyzes its staff efforts required for each utility, as well as its external G&A costs, which could have an impact on future rate / tariff calculations"*

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Thanks

Jim Bruce

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 20, 2011 9:30 AM  
**To:** Jim Bruce  
**Subject:** FW: Digital send from GreenRiver MFP  
**Attachments:** [Untitled].pdf

Jim,

Please review... I just want to make sure I got the org correct

-----Original Message-----

**From:** LOU-GreenRiver Digital Send [mailto:GreenRiver\_MFP@ch2m.com]  
**Sent:** Thursday, January 20, 2011 9:17 AM  
**To:** Hackworth, David/LOU  
**Subject:** Digital send from GreenRiver MFP

Please open the attached document. This document was digitally sent to you using an HP Digital Sending device.



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 20, 2011 9:37 AM  
**To:** Jim Bruce  
**Subject:** negotiation message

Jim,

I noticed a typo in my response for New Issue 3. I should have referred to ISDC #5 instead of ISDC #6 when referring to the 20-inch gate valve... I can make the change, but was hoping to get all the comments back before I finalize.

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, January 20, 2011 9:32 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** Preston Pendley; Brett Pyles  
**Subject:** RE: Digital send from GreenRiver MFP

David;

Looks good to me

Jim

-----Original Message-----

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**Sent:** Thursday, January 20, 2011 9:30 AM  
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**Subject:** Digital send from GreenRiver MFP

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 20, 2011 11:30 AM  
**To:** Jim Bruce  
**Subject:** dates

On page I-71, should we state that "contract award is anticipated to occur around March 31, 2011, and we have assumed that the notice to proceed for the transition period will start on April 1, 2011."

**David Hackworth, P.E.**  
Vice President and Area Manager  
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Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, January 20, 2011 11:54 AM  
**To:** David.Hackworth@CH2M.com  
**Subject:** RE: dates

David, I agree with that statement

Jim

-----Original Message-----

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thu 1/20/2011 11:29 AM  
**To:** Jim Bruce  
**Subject:** dates

On page I-71, should we state that "contract award is anticipated to occur around March 31, 2011, and we have assumed that the notice to proceed for the transition period will start on April 1, 2011."

David Hackworth, P.E.  
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[www.ch2mhill.com](http://www.ch2mhill.com)<<http://www.ch2mhill.com/>>

Solutions Without Boundaries

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 20, 2011 3:55 PM  
**To:** Jim Bruce  
**Subject:** Volume III

Can you find out from Brian whether he prepares the SF30 for the new amendment they are going to do due to changes in the J1?

Also, do we need to redo the ORCA?

I will start on Small Business as soon as I get final numbers from Dave

thanks

**David Hackworth, P.E.**  
Vice President and Area Manager  
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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, January 20, 2011 3:49 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Volume III

What is the SF30?

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, January 20, 2011 3:55 PM  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 20, 2011 3:58 PM  
**To:** Jim Bruce  
**Subject:** RE: Volume III

The amendment acknowledgement form in Vol III – Att 1

**From:** Jim Bruce [mailto:[jbruce@hcwd.com](mailto:jbruce@hcwd.com)]  
**Sent:** Thursday, January 20, 2011 3:49 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Volume III

What is the SF30?

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)]  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, January 21, 2011 10:26 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Brian Koessel

David – It is Brian's contact info in Outlook format

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 21, 2011 10:32 AM  
**To:** Jim Bruce  
**Subject:** RE: Brian Koessel

Jim,

I could not read the email... what did it say?

Thanks

David

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 21, 2011 8:45 AM  
**To:** Brett Pyles; Preston Pendley; Hackworth, David/LOU; [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
**Subject:** FW: Brian Koessel



## Jim Bruce

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 21, 2011 10:32 AM  
**To:** Jim Bruce  
**Subject:** Cover letter

Jim,

Do you think we need a separate cover letter for each volume? I am leaning to one cover letter at this point

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, January 21, 2011 10:27 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Cover letter

David – I can do one for each, if that is required, but I wrote the one without reference to the volume. If you recall they need one for each, let me know and I can modify the one I sent and add reference for each pretty quick. Am working on Board packet that need to get out today

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 21, 2011 10:32 AM  
**To:** Jim Bruce  
**Subject:** Cover letter

Jim,

Do you think we need a separate cover letter for each volume? I am leaning to one cover letter at this pont

**David Hackworth, P.E.**  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 21, 2011 10:42 AM  
**To:** Jim Bruce  
**Subject:** RE: Cover letter

In that case, can you resend ... I cannot find it

thanks

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 21, 2011 10:27 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Cover letter

David – I can do one for each, if that is required, but I wrote the one without reference to the volume. If you recall they need one for each, let me know and I can modify the one I sent and add reference for each pretty quick. Am working on Board packet that need to get out today

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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, January 21, 2011 10:37 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Cover letter  
**Attachments:** Final proposal cover letter.pdf

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 21, 2011 10:42 AM  
**To:** Jim Bruce  
**Subject:** RE: Cover letter

In that case, can you resend ... I cannot find it

thanks

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 21, 2011 10:27 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Cover letter

David – I can do one for each, if that is required, but I wrote the one without reference to the volume. If you recall they need one for each, let me know and I can modify the one I sent and add reference for each pretty quick. Am working on Board packet that need to get out today

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**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, January 21, 2011 10:32 AM  
**To:** Jim Bruce  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, January 21, 2011 5:35 PM  
**To:** Jim Bruce; Brett Pyles; jsmith@lwcky.com; Dave.Gray@CH2M.com; Preston Pendley  
**Subject:** RE: FPR Response Date Extension / Negotiation Message #3 / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Just wanted to give you an update where we are at..

I have given all my mark-ups for volumes 1 and 2 to our document processor (DP). I am done with all the cost tables and Dave Gray is doing the financial analysis and should be done this week. At that point, I can update Volume III (subcontract) and Volume IV fairly quickly

I have also ordered new tabs and covers.

Assuming they accept our responses to the negotiation message, we can turn the proposal around pretty quickly

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Friday, January 21, 2011 5:30 PM  
**To:** Jim Bruce; Brett Pyles; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Hackworth, David/LOU  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** FPR Response Date Extension / Negotiation Message #3 / Fort Knox, KY / Utility Privatization / SP0600-08-R-0803 / HCWD1

Mr. Bruce,

HCWD1's request for an extension for providing its Final Proposal Revision has been granted. During our discussions last week, HCWD1 stated that it would be able to provide its response to Negotiation Message #3 by the requested due date of January 31, 2011. Next week I will be providing an Amended Section J1, however, I do not intend to move the response date, as the changes will be clarifying in nature.

The Government will review the responses to the message, and will provide its comments to HCWD1. At that time, a Final Proposal Revision may be requested. If there are any remaining issues, we may need to hold a teleconference to resolve them. Please let me know if you have any questions at this time.

Respectfully,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 25, 2011 9:36 AM  
**To:** Jim Bruce; jsmith@lwcky.com; Brett Pyles; Preston Pendley  
**Subject:** ISDC Supplemental Scopes of Work  
**Attachments:** Attachment I-4.docx

I have prepared the following new attachment to supplement the ISDC scopes of work. Please let me know if you have any additions/changes/comments

Thanks

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, January 25, 2011 9:31 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** Brett Pyles; Preston Pendley; 'jsmith@lwcky.com'  
**Subject:** RE: ISDC Supplemental Scopes of Work

David – I assume these are only ones they questioned, so we do not need to include the complete ISDC list?

Looks very good to me

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, January 25, 2011 9:36 AM  
**To:** Jim Bruce; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Brett Pyles; Preston Pendley  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, January 25, 2011 9:38 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: ISDC Supplemental Scopes of Work

AOK

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, January 25, 2011 9:40 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Preston Pendley; [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
**Subject:** RE: ISDC Supplemental Scopes of Work

That was my approach...although their "new issue 3" was vague (I also added tanks 1,2 and 4)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, January 25, 2011 9:31 AM  
**To:** Hackworth, David/LOU  
**Cc:** Brett Pyles; Preston Pendley; [jsmith@lwcky.com](mailto:jsmith@lwcky.com)  
**Subject:** RE: ISDC Supplemental Scopes of Work

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**Sent:** Tuesday, January 25, 2011 9:36 AM  
**To:** Jim Bruce; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Brett Pyles; Preston Pendley  
**Subject:** ISDC Supplemental Scopes of Work

I have prepared the following new attachment to supplement the ISDC scopes of work. Please let me know if you have any additions/changes/comments

Thanks

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 25, 2011 7:08 PM  
**To:** Jim Bruce  
**Subject:** FW: Negotiation Message Response  
**Attachments:** New\_Issue\_5\_Response\_SCADA.docx; New\_Issue\_11\_Response\_Meter\_Replacement.docx; New\_Issue\_6\_Response\_Renewal and Replacements.docx; New\_Issue\_16\_Response\_Overhead Rate.docx; New\_Issue\_21\_Response\_Interest rates.docx; New\_Issue\_4\_Response\_Tank Renovations.docx; New\_Issue\_1\_Response\_Staffing.docx; HCWD1 Negotiation Message #3 - Fort Knox - HCWD Response.docx

Jim,

I updated the negotiation message response to include the correction with the ISDC# for the six valves.

Were you planning to send tomorrow?

I also have the edited volume 1 ready if you want to look at it... there are a few more issues I would like to resolve..

- 1) I did not update exhibit 1.2-7 with the information from Preston...since this was to establish our qualification, I am not sure we need it now.. your thoughts?
- 2) Do we need to redo the forms in Volume III Attachment I
- 3) Also, I am checking on our SBA plan – I don't think the numbers changed enough to change our plan. Can we leave as is?

Dave also finished and I will send his stuff out

Thanks

David

**From:** Hackworth, David/LOU  
**Sent:** Monday, January 17, 2011 6:34 PM  
**To:** Jim Bruce; Gray, Dave/DSO; Jim Smith; 'Preston Pendley'; 'bpyles@hcwd.com'  
**Subject:** Negotiation Message Response

Team,

I have prepared the draft response to the negotiation message with supporting attachments. Please review carefully as this will be the basis for the proposal revisions.

A couple of comments:

- 1) Right now, we show tank replacement every 75 years and tank rehab every 25 years. The rehab costs is \$17,500 (please let me know if that is too low). For the ISDCs, I used the more conservative option from Mike Top, which was about \$300K per). Please confirm the 25 year rehab cost. Also, if you want to program a cost for every 5 years, please let me know and I will add that to the R&R spreadsheet manually – or better yet, add an annual cost to the O&M budget for tank maintenance.
- 2) We are waiting for the current price for the F-750 truck
- 3) Please note my comment on New Issue 3 – I really don't have much more to add than what is in the proposal.

Right now, I am proceeding as if we get no extension. Once we get the final vehicle cost, confirmation on the tanks and assuming no other changes to the cost spreadsheets, Dave Gray can do his magic.

Regards,  
David

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, January 25, 2011 7:09 PM  
**To:** Jim Bruce; jsmith@lwcky.com; Brett Pyles; Preston Pendley  
**Subject:** Updated Price Proposal  
**Attachments:** Proposal--Base\_1-23-11.xlsm; Ft\_Knox\_RRModel\_Update\_1-16-11.xlsx; Fort Knox\_Treat and Dist\_Year 1-5\_Central Only\_1-23-11.xlsx; Fort Knox\_Start Up\_Rev 03\_1-23-11.xlsx; Fort Knox\_Treat and Dist\_Year 6-50\_1-23-11.xlsx

Team,

Please review as soon as possible...

Regards,

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, January 26, 2011 10:12 AM  
**To:** 'PE Greg Heitzman (gheitzman@lwcky.com)'  
**Subject:** FW: HCWD1 Engineering Manager  
**Attachments:** PSP hired NR.pdf

**From:** Jim Bruce  
**Sent:** Wednesday, January 26, 2011 10:05 AM  
**To:** Allison Pullen - QK4; [btippey@hdrinc.com](mailto:btippey@hdrinc.com); Charlie Scroggin; Clure L. Winfree ([clure.winfree@veoliawaterna.com](mailto:clure.winfree@veoliawaterna.com)); Dale Wilson; Dell Harris; Gary Larimore ([g.larimore@krwa.org](mailto:g.larimore@krwa.org)); Harry Berry ([hberry.hcgo@hcky.org](mailto:hberry.hcgo@hcky.org)); [jdix@cannon-cannon.com](mailto:jdix@cannon-cannon.com); SBW David T. Wilson ([david.wilson@sbw-law.com](mailto:david.wilson@sbw-law.com)); 'Mark.Sneve@strand.com'  
**Subject:** HCWD1 Engineering Manager

FYI;

Here is info on our new Engineering Manager that started on 1/10. Feel free to call Preston if you like

Jim Bruce  
HCWD1

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, January 27, 2011 2:44 PM  
**To:** Jim Bruce; jsmith@lwcky.com; Preston Pendley; Brett Pyles  
**Subject:** FW: Emailing: Fort Knox\_Volume I - Jan 2011.pdf  
**Attachments:** Fort Knox\_Volume I - Jan 2011.pdf

Please let me know if you have any comments

Regards,

David

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Solutions Without Boundaries

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, January 28, 2011 1:09 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** 'jsmith@lwcky.com'; Brett Pyles; Preston Pendley  
**Subject:** RE: Negotiation Message Response

David;

I have read the updated response thread message and all attachments. They look fine to me and good to go

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, January 25, 2011 7:08 PM  
**To:** Jim Bruce  
**Subject:** FW: Negotiation Message Response

Jim,

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Were you planning to send tomorrow?

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, February 01, 2011 8:08 AM  
**To:** Jim Bruce  
**Subject:** RE: ORCA Updates

It looks like we need to update the ORCA... that answers one question I had...please send pdf of final version so I can include in the proposal update....

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, February 01, 2011 7:57 AM  
**To:** Charlie Miller; Preston Pendley; Brett Pyles; Scott Schmuck  
**Cc:** Hackworth, David/LOU; Jim Smith  
**Subject:** FW: ORCA Updates

Not sure what this means, recent FAR changes

Jim

**From:** [Administrator@orca.bpn.gov](mailto:Administrator@orca.bpn.gov) [<mailto:Administrator@orca.bpn.gov>]  
**Sent:** Tuesday, February 01, 2011 12:33 AM  
**To:** Jim Bruce  
**Subject:** ORCA Updates

Dear James Bruce,

On Monday, January 31, 2011 at approximately 11pm EST, the Online Representations and Certifications Application (ORCA) was updated to reflect changes to Federal Acquisition Regulation (FAR) provisions 52.212-3 and 52.219-1. In addition, FAR Provisions 52.219-19 and 52.219-21 have been deleted. You can view the full text of FAR provisions by searching on the provision number using the link below:

<https://www.acquisition.gov/far/farqueryframe.html>

Your current ORCA record will remain active until you update/renew the record or until the record's expiration date. When you renew the ORCA record, the new ORCA record will reflect the changes mentioned above.

For additional assistance, you may also contact the ORCA Help Desk at <https://orca.bpn.gov/miscl/feedback.aspx>.

ORCA Help Desk.

## Jim Bruce

---

**From:** Greg Heitzman [gheizman@lwcky.com]  
**Sent:** Thursday, February 03, 2011 9:26 AM  
**To:** Jim Bruce  
**Subject:** Phone call on KIA

Jim, I am in the office today, if you still have questions on KIA SRF loan.

My cell is 502-533-5073

Greg C. Heitzman, P.E.  
President & CEO  
Louisville Water Company  
550 S Third Street  
Louisville, KY 40202  
502-569-3681  
e-mail: [gheizman@lwcky.com](mailto:gheizman@lwcky.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, February 04, 2011 7:28 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; jsmith@lwcky.com  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1

Jim, I am not available either time. I will be in-flight on Monday and have an all day client meeting in Springfield MO on Tues. Please let me know if you want Dave Gray to attend.

If you are fine with the cost spreadsheets we sent to you last month, you can forward those to Brian... I am avail Monday morning for a call. I need to leave to the airport by 10:30

Regards

David

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Friday, February 04, 2011 7:13 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Jim Smith; Hackworth, David/LOU; Rivera, Taina DLA CIV ENERGY  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1  
**Importance:** High

Mr. Bruce,

The Government requests that HCWD1 provide revised pricing for the Government's review. The Government wishes to perform its review prior to requesting a FPR. Further, the Government would like to hold a telephonic discussion with HCWD1 next week to clarify expectations regarding the revised pricing submittal.

Please select from the following times:

2/7: 1400-1530 ET; or  
2/8: 1030-1200 ET

If you have any questions concerning this request, please don't hesitate to contact me.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 28, 2011 3:06 PM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY; Gray, Martha A DLA CIV ENERGY  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** Responses to NM3 / SP0600-08-R-0803 / HCWD1

Mr Koessel;

Please see attached Negotiation Message responses with attachments. We are pleased that our proposal has received further consideration by the Government and your team. We will wait to hear back from you on any new issues, questions and a revised date for submission of a new FPR.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, February 04, 2011 8:54 PM  
**To:** 'David.hackworth@ch2m.com'; Jim Bruce  
**Cc:** Brett Pyles  
**Subject:** Re: Responses to NM3 / SP0600-08-R-0803 / HCWD1

Message from Koessel sounds ominous. I can be available either time and date

Thanks  
Jim

Sent from my BlackBerry Mobile Device.

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Friday, February 04, 2011 07:28 PM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com) <[jbruce@hcwd.com](mailto:jbruce@hcwd.com)>  
**Cc:** [bpyles@hcwd.com](mailto:bpyles@hcwd.com) <[bpyles@hcwd.com](mailto:bpyles@hcwd.com)>; Jim Smith  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1

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Regards

David

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**Sent:** Friday, February 04, 2011 7:13 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Jim Smith; Hackworth, David/LOU; Rivera, Taina DLA CIV ENERGY  
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2/7: 1400-1530 ET; or  
2/8: 1030-1200 ET

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Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 28, 2011 3:06 PM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY; Gray, Martha A DLA CIV ENERGY  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** Responses to NM3 / SP0600-08-R-0803 / HCWD1

Mr Koessel;

Please see attached Negotiation Message responses with attachments. We are pleased that our proposal has received further consideration by the Government and your team. We will wait to hear back from you on any new issues, questions and a revised date for submission of a new FPR.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, February 07, 2011 1:01 PM  
**To:** 'Koessel, Brian DLA CIV ENERGY'  
**Cc:** 'Jim Smith'; 'David.Hackworth@CH2M.com'; Preston Pendley; Brett Pyles  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1

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We would be able to participate tomorrow (Tuesday) at 1030AM. Our team member with CH2M will not be able to participate as he is traveling, however, we would like to proceed with the call. If that will work OK, please provide us with confirmation and call in number and passcode

Thank You

Jim Bruce  
General Manager  
Hardin County Water District No. 1

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Friday, February 04, 2011 7:13 PM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1  
**Importance:** High

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Please select from the following times:

2/7: 1400-1530 ET; or  
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If you have any questions concerning this request, please don't hesitate to contact me.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, January 28, 2011 3:06 PM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY; Gray, Martha A DLA CIV ENERGY

**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
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**Sent:** Monday, February 07, 2011 1:23 PM  
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**Subject:** Re: Responses to NM3 / SP0600-08-R-0803 / HCWD1

Did you want to send him the cost sheets

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**To:** Koessel, Brian DLA CIV ENERGY<Brian.Koessel@dla.mil>  
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**From:** Jim Bruce  
**Sent:** Monday, February 07, 2011 1:16 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1

No, I think we will wait to hear what they are after

Jim

**From:** David.Hackworth@CH2M.com [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, February 07, 2011 1:23 PM  
**To:** Jim Bruce  
**Subject:** Re: Responses to NM3 / SP0600-08-R-0803 / HCWD1

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**Subject:** Re: Responses to NM3 / SP0600-08-R-0803 / HCWD1

Plane door closing so I will be out of contact now

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**Sent:** Monday, February 07, 2011 1:30 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: Responses to NM3 / SP0600-08-R-0803 / HCWD1

David;

Brian K called. He said they felt having CH2M on call (yourself) could help avoid a second call. He asked about re-scheduling later in week. I told him we did not know your schedule, but you had said only Mon and Tues were bad. Brian said Ray (C&H) felt you would be good to have on call. Brian said they would keep call for Tuesday, but maybe schedule a follow on Friday so you could be on that call with any unanswered issues. Sounds to me like they are working on a deadline, so that is good

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Fri is open. Sorry I hit reply to all on previous emails.

Sent from my Verizon Wireless BlackBerry

**From:** Jim Bruce <jbruce@hcwd.com>  
**Date:** Mon, 7 Feb 2011 11:30:15 -0700  
**To:** Hackworth, David/LOU<David.Hackworth@CH2M.com>; Jim Smith<jsmith@lwcky.com>  
**Cc:** Brett Pyles<bpyles@hcwd.com>; Preston Pendley<ppendley@HCWD.com>  
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**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, February 08, 2011 2:42 PM  
**To:** 'David Hackworth (David.hackworth@ch2m.com)'  
**Cc:** Jim Bruce; Brett Pyles  
**Subject:** Ft Knox

David,

Wanted to give you a "heads up" on our conference call with DLA today. DLA is concerned about future cost control of ISDC project work with the combination of our tariff pricing proposal and our ISDC project estimates/scopes. They want more specific scopes on a number of items and all ISDC project estimates broken down by scope elements. Jim, Bret, Preston & I are meeting at HCWD 1 office tomorrow at 9:00 AM to hammer out the details and any information gaps. Our goal is to provide DLA and in particular, Ray, detailed scopes and related estimates for each ISDC project. It would be great if you could attend, but if can not make it, we need you to work on developing a detailed scope for the Muldraugh Hill Treatment plant demolition project. Please give Jim our I a call when you return to Louisville and we can bring up to speed on today's discussions with DLA.

Thanks,  
Jim

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, February 09, 2011 6:07 AM  
**To:** Jim Bruce  
**Subject:** Fort knox

Jim,

I am flying back this morning and will call you when I land... I was wondering if we could get a local contractor to prepare a scope of work for demo at Muldraugh that would amount to \$295K in work.

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, February 10, 2011 9:26 AM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Scott Schmuck; Preston Pendley  
**Subject:** ISDC responses  
**Attachments:** Additional ISDC Pricing.wpd; Additional ISDC Pricing.doc

David;

We met yesterday and went over each item. I prepared attached table as tool to help us collect and respond, show Govt in one place where and how each project was priced, and show what additional detail has been turned in.

I think we should fill out table, then number attachments for each ISDC numbered, revise prices and then submit all at once, ASAP. Here is what I think is needed to get packet done;

1. We fill in blanks for all 6 columns for each of 34 items
2. Each party who developed price checks to make sure price is adequate. We found several that seem to be way too low (14, auto transfer switches, 3 locations) and some maybe we can lower (4, master flow meters and calibrate). We will be sending you updated info from both HCWD1 and LWC. Some costs may have been developed by CH, so you may want to get with Jim S and see which if any of those prices need to be updated
3. CH should decide which additional background info is needed and who needs to provide it. For example, we are providing detailed cost info on SCADA and mapping. LWC has agreed to pull together items such as item 15, 2 and others
4. If CH can pull together a list of what is missing and who needs to provide, would be helpful
5. Once table is completed with all background attachments, we will submit with a cover letter, which I believe is a response to the 2/8/11 conference call, which I am sure Brian will document and provide minutes of call. He said they wanted info ASAP

Mostly conf call was Ray saying he still was not comfortable on how we arrived at ISDC pricing, if it is reasonable, if it included all scope items, and on many of them, what is the "connection" between the scope items and cost items. I asked Brian and cautioned him that these are only estimates and our latest proposal clearly said we would ask for fee increase if needed for construction cost increases. Brian re-stated correctly our proposal type and understood some items may cost more, some less, but any overage paid through surcharge would stay in fund and be available for other capital needs. I also told him we would talk about changing to fixed, non-changeable ISDC surcharge, but if we did that, our proposal price would need to increase. He said they were not asking for that, just that their consultant was needing more info to make his recommendation.

Let me know if we need to have a conference call. Would like to get a schedule from CH on who needs to provide what, when and in what format.

Thanks

Jim

**Tracking:**

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, February 10, 2011 3:54 PM  
**To:** Brett Pyles; Jim Bruce  
**Subject:** ISDC estimates

### Central Plant

Pump Rm - Rehab	5,000	
Chemical Rm. - Rehab	5,000	
Main Bldg. - Rehab	3,000	
Sedimentation Basin - Rehab	3,000	
Lime Tank - Rehab	9,500	
Sludge Tank - Rehab	20,500	
Backwash Tank - Rehab	7,500	
Misc. Site Repairs	5,000	
	subtotal	58,500 ISDC # 9

### Clear Well 2.0 MG

Remove & Replace Roof	1,225,000	Option 1	
Replace Liner & Vents	145,000	Option 2	
	subtotal	1,370,000	ISDC # 10

### Otter Creek Pump Station

Pump Rm. - Rehab	7,500	
Bridge & Pipe	95,000	
	subtotal	102,500 ISDC # 7

### Muldraugh WTP

Main Bldg. - Rehab	88,000	
	subtotal	88,000 ISDC # 8

### David Hackworth, P.E.

Vice President and Area Manager  
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[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, February 10, 2011 6:56 PM  
**To:** Jim Bruce; jsmith@lwcky.com; Brett Pyles  
**Subject:** Additional ISDC Pricing  
**Attachments:** Additional ISDC Pricing.docx

Team,

Please review the updated spreadsheet. Please let me know if you have any comments and if you can do the tasks assigned to you.

Thanks

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
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Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, February 11, 2011 9:33 AM  
**To:** jsmith@lwcky.com; Brett Pyles; Jim Bruce  
**Subject:** Fort Knox\_Treat and Dist\_Year 1-5\_Muldraugh Only\_1-23-11 (2).xlsx  
**Attachments:** Fort Knox\_Treat and Dist\_Year 1-5\_Muldraugh Only\_1-23-11 (2).xlsx

Team,

I prepared the following table by subtracting the Central plant (Aug 2010 proposal) from the Combined plants (2008 proposal). These numbers are close to what is in the ISDC - a little higher, but some of that is reflected in the higher G&A (3.8 to 4.4%)

Please let me know if you have any comments

Regards

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, February 14, 2011 2:45 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Subject:** RE: Fort Knox\_Treat and Dist\_Year 1-5\_Muldraugh Only\_1-23-11 (2).xlsx

David / Jim;

Brett is making good progress collecting and updating our items. May have all by tomorrow for conf call

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, February 11, 2011 9:33 AM  
**To:** [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Brett Pyles; Jim Bruce  
**Subject:** Fort Knox\_Treat and Dist\_Year 1-5\_Muldraugh Only\_1-23-11 (2).xlsx

Team,

I prepared the following table by subtracting the Central plant (Aug 2010 proposal) from the Combined plants (2008 proposal). These numbers are close to what is in the ISDC - a little higher, but some of that is reflected in the higher G&A (3.8 to 4.4%)

Please let me know if you have any comments

Regards

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## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, February 15, 2011 9:04 AM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; Brett Pyles  
**Subject:** RE: Additional ISDC Pricing  
**Attachments:** Additional ISDC Pricing.doc

Here is my update of the spreadsheet

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Thursday, February 10, 2011 6:56 PM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith; [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
**Subject:** Additional ISDC Pricing

Team,

Please review the updated spreadsheet. Please let me know if you have any comments and if you can do the tasks assigned to you.

Thanks

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, February 17, 2011 8:13 AM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** DLA Cover

All;

Please read draft cover letter below to DLA I plan to send with our responses. Let me know if you have any corrections, suggestions or changes

Thanks

Jim Bruce

Dear Mr. Koessel;

In response to our most recent conference call on 8-February, we are pleased to provide this additional background information, pricing and updated information on all ISDC projects. As requested by the Government and its consultant, we have carefully reviewed and updated each ISDC project. In some cases, we found the original price was outdated and needed to be revised. These latest prices will be incorporated into our Final Proposal Revision, with revised tariff rates.

We also discussed changing all our ISDC pricing and surcharge to a fixed, unchangeable amount and resulting surcharge. After discussion among our team, we still believe it is in the Government's best interest that we propose a regulated, tariff rate to fund the ISDC projects. The Government is offered protection against overcharges and use of Ft. Knox Water reserves, for other non-Ft. Knox water projects. This was explained in our responses (see response to Negotiation Message 070110, Dated 1-July-2010, response to Issue No. 7, Price Proposal, Volume IV and responses to Negotiation Message #3, dated 01/11/2011, New Issue No. 12, Volume IV Price Proposal). Therefore, we have not changed our type of initial proposal type of a 60 month surcharge to fund the ISDC projects, subject to change if cost factors change substantially and can be demonstrated to the Government and Kentucky Public Service Commission.

We look forward to answering your additional issues, or preparing and submitting a Final Proposal Revision in the upcoming weeks. Please feel free to contact me for additional information or to schedule another conference call.

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, February 17, 2011 2:07 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** HCWD1 Updated ISDC costs and attachments  
**Attachments:** Additional ISDC Pricing (2).doc; HCWD1 ISDC attachments.pdf

David / Jim;

Here is our revised table and attachments. We did up price on several items, esp the transfer switches and SCADA. Not sure where we got orig transfer switch price, but it was clearly not correct and too low. We found we probably did not include enough for in-house labor on installing SCADA, so upped that price too.

The table is updated only for our items. Does not include latest LWC or CH2M changes. Also need to format final cells so alignment and font type and size is the same.

Let me know if you need more. Once I get any comments back on cover letter, I will send to you also. We can PDF final package and email, or overnight, or CH can deliver direct when you get submittal ready

Thanks

Jim Bruce

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, February 17, 2011 5:11 PM  
**To:** Jim Bruce; jsmith@lwcky.com  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** RE: DLA Cover

Looks great

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, February 17, 2011 8:13 AM  
**To:** Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** DLA Cover

All;

Please read draft cover letter below to DLA I plan to send with our responses. Let me know if you have any corrections, suggestions or changes

Thanks

Jim Bruce

Dear Mr. Koessel;

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We look forward to answering your additional issues, or preparing and submitting a Final Proposal Revision in the upcoming weeks. Please feel free to contact me for additional information or to schedule another conference call.

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, February 18, 2011 9:24 AM  
**To:** jsmith@lwcky.com  
**Cc:** Jim Bruce  
**Subject:** Proposal Support

Jim,

I just want to confirm that you will have your review complete today and updated pricing.

Also, I checked our budget for our support and we were fine through last month. I think we will run over this month and was hoping that we could amend our contract after this project is complete. If that is ok with you, we should consider putting more money in the "LWC Overhead Charge" line item in the O&M cost sheets. I am convinced we will still be well below the "should cost" and can justify the added expense due to the delay in the procurement and third proposal submission.

Regards,

David

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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, February 18, 2011 9:35 AM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** 'David Wilson'  
**Subject:** Govt price item change

David;

In our current proposal, we show \$5,100 for legal costs. I think under transition. After meeting with our attorney and going over all documents to be completed, he has asked me to change that amount to \$15,000. He said when he gave us the original estimate in 2008, he thought it was only for a PSC filing and LWC purchased water agreement. Now he knows more about the deal and says the LWC operating agreement, CH engineering agreement and possibly more time and staff on rushed PSC filing (in 4 months) will take more legal costs. He says \$15k is probably conservative and maybe too high, but knows our current amount is too low

When doing the updating pricing, please change that to \$15k

Thanks

Jim



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, February 18, 2011 2:22 PM  
**To:** Jim Bruce  
**Subject:** RE: Govt price item change

Will do... at least my increase won't be threefold ☺

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, February 18, 2011 9:35 AM  
**To:** Hackworth, David/LOU; Jim Smith  
**Cc:** David Wilson  
**Subject:** Govt price item change

David;

In our current proposal, we show \$5,100 for legal costs. I think under transition. After meeting with our attorney and going over all documents to be completed, he has asked me to change that amount to \$15,000. He said when he gave us the original estimate in 2008, he thought it was only for a PSC filing and LWC purchased water agreement. Now he knows more about the deal and says the LWC operating agreement, CH engineering agreement and possibly more time and staff on rushed PSC filing (in 4 months) will take more legal costs. He says \$15k is probably conservative and maybe too high, but knows our current amount is too low

When doing the updating pricing, please change that to \$15k

Thanks

Jim

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Sunday, February 20, 2011 8:36 AM  
**To:** Jim Bruce; Brett Pyles  
**Subject:** Fort Knox ISDC summary.xlsx  
**Attachments:** Fort Knox ISDC summary.xlsx

Jim/Brett,

I did not have my Fort Knox binder at home, but I took the info you provided and looked at it from a fresh perspective, which gave me more insight into where the Govt is coming from..

I summarized the quote sheets that you provided the other day. I think we should try to follow this format as much as possible and show notes where we deviate. For example, for engineering evaluations (ie hydraulic study), it makes sense not to have the 15% mark-up for engineering and inspection. However, I think we should apply that mark-up for all construction projects.

For the SCADA project (ISDC 19), you may have some internal labor that we can add to the contractors quote.

Let me know your thoughts...

I will add my projects to this list on Monday

Regards

David

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Mobile - 502.541.5385  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, February 21, 2011 10:45 AM  
**To:** Jim Bruce; jsmith@lwcky.com; Brett Pyles  
**Subject:** Fort Knox ISDC summary.xlsx  
**Attachments:** ISDCs 6 15 20 21 22 23.docx; ISDC 11 - Hydrants.docx; ISDC 29 - Mudraugh Decommission.docx; Fort Knox ISDC summary.xlsx

Team,

I have attached the most current version in preparation for our call today. I want mentioned I found a couple of errors in the pricing for the distribution mains:

- 1) Eng and Insp was not included – not sure how that happened
- 2) In some cases, existing DIP was replaced with new DIP for pipes less than 10". The text stated that all pipe less than 12" would be replaced with PVC. I have made those changes.

The overall affect of the two will be a LOWER price, as the change for the DIP to PVC was more than the 15% eng and inspection.

Please review the unit prices one more time in the attached spreadsheet to make sure you are comfortable with them.

Also, do we have current estimates from Horizon for Tanks 1, 2 and 4. For now, I am using the previous estimate Mike gave us

Regards  
David

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Vice President and Area Manager  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, February 21, 2011 1:19 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** RE: Fort Knox ISDC summary.xlsx

Thought of any change over weekend. On our priced ISDC items, we say G&A is included on several. However, I believe we add another 4.4% to all HCWD1 priced items also as "G&A" Should we change the G&A reference in ISDC pricing to something else like "engineering, design & contingency"

We can discuss on call

Thanks

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, February 21, 2011 10:45 AM  
**To:** Jim Bruce; [jsmith@lwcky.com](mailto:jsmith@lwcky.com); Brett Pyles  
**Subject:** Fort Knox ISDC summary.xlsx

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## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Monday, February 21, 2011 3:00 PM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; Brett Pyles  
**Subject:** RE: Fort Knox ISDC summary.xlsx  
**Attachments:** Additional ISDC Pricing (2).docx; 24 Valve Install Cost.xls

Attached is the ISDC info from LWC for today's conference call. We are still working on the Muldraugh O&M costs

Thanks,  
Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [mailto:David.Hackworth@CH2M.com]  
**Sent:** Monday, February 21, 2011 10:45 AM  
**To:** [jbruce@hcwd.com](mailto:jbruce@hcwd.com); Jim Smith; [bpyles@hcwd.com](mailto:bpyles@hcwd.com)  
**Subject:** Fort Knox ISDC summary.xlsx

Team,

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, February 21, 2011 4:03 PM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles

ISDC No.	Labor and Materials	HCWD1 Contract Administration and Technical Support	Contract Admin/Engineering/ Inspection	Subtotal	HCWD1 G&A	
1	\$ 108,650	\$ 10,865		\$ 119,515	\$ 4,781	\$ 124,296
2	\$ 44,525			\$ 44,525	\$ 1,959	\$ 46,484

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, February 21, 2011 5:01 PM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles  
**Subject:** Fort Knox ISDC summary.xlsx  
**Attachments:** Fort Knox ISDC summary.xlsx

Team,

I think we had a very productive call.... Please take a look at the updated spreadsheet

Final action items

HCWD1 to give David excel and word files for back-up  
LWC to update fire hydrant costs, assuming 33% easy valves  
LWC to review and update Muldraugh Costs  
CH2M HILL to prepare submittal for Friday

Regards

David

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 9:11 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Govt price item change

REALLY! (Darn lawyers)

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, February 18, 2011 2:22 PM  
**To:** Jim Bruce  
**Subject:** RE: Govt price item change

Will do... at least my increase won't be threefold ☺

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, February 18, 2011 9:35 AM  
**To:** Hackworth, David/LOU; Jim Smith  
**Cc:** David Wilson  
**Subject:** Govt price item change

David;

In our current proposal, we show \$5,100 for legal costs. I think under transition. After meeting with our attorney and going over all documents to be completed, he has asked me to change that amount to \$15,000. He said when he gave us the original estimate in 2008, he thought it was only for a PSC filing and LWC purchased water agreement. Now he knows more about the deal and says the LWC operating agreement, CH engineering agreement and possibly more time and staff on rushed PSC filing (in 4 months) will take more legal costs. He says \$15k is probably conservative and maybe too high, but knows our current amount is too low

When doing the updating pricing, please change that to \$15k

Thanks

Jim



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, February 22, 2011 11:50 AM  
**To:** Jim Bruce  
**Subject:** RE: Govt price item change

Jim,

Can you confirm my notes about the PSC Regulatory Fees. I was going to take them off the pricing sheets because that fee will be included in the G&A.. Is that right? Also, insurance is included in the O&M costs for \$50K per year. Is that correct?

Thanks

David

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, February 22, 2011 9:11 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Govt price item change

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**To:** Jim Bruce  
**Subject:** RE: Govt price item change

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**Cc:** David Wilson  
**Subject:** Govt price item change

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Thanks

Jim

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 12:31 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** Scott Schmuck  
**Subject:** RE: Govt price item change

David;

We have since changed ins companies and underwriters. Our annual premiums changed since 2008. Our current water utility is about \$35k/year. That works out to about \$7/1,000 of revenues. Using that ratio, for FK sewer (latest proposal pricing) would be about \$63k/year for insurance. I think the \$50k is more likely. This should be shown as a HCWD1 O&M cost

On the PSC regulatory fee, that definitely is a HCWD1 annual operating cost, not a LWC treatment cost. We are checking from PSC on formula to give you latest.

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, February 22, 2011 11:50 AM  
**To:** Jim Bruce  
**Subject:** RE: Govt price item change

Jim,

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Thanks

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**Sent:** Tuesday, February 22, 2011 9:11 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Govt price item change

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**Sent:** Friday, February 18, 2011 2:22 PM  
**To:** Jim Bruce  
**Subject:** RE: Govt price item change

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**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Friday, February 18, 2011 9:35 AM  
**To:** Hackworth, David/LOU; Jim Smith

**Cc:** David Wilson

**Subject:** Govt price item change

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Thanks

Jim

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 12:34 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Scott Schmuck; Brett Pyles; Preston Pendley  
**Subject:** RE: PSC Assessment

David;

See formula below. We file a Gross Revenue report each spring, which they use to calculate one time invoice for annual regulatory fee. On FK Water, annual rev's would drop drastically after ISDC surcharge is gone, and other start up surcharge, so we may want to do an AVERAGE annual revenue over 50 year contract and then apply the current PSC rate for an annual regulatory fee. I think the fee we included in last pricing is too low based on this formula

Jim

**From:** Scott Schmuck  
**Sent:** Tuesday, February 22, 2011 12:32 PM  
**To:** Jim Bruce  
**Subject:** PSC Assessment

Jim,

The PSC Assessment is based upon prior year Actual Operating Revenues – Residential, Commercial, Industrial as reported by Brad (Auditor). Total Operating Revenue is then multiplied by 0.1583%. This is the rate we are charged for the next year.

Scott

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 12:44 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Scott Schmuck; Brett Pyles; Preston Pendley  
**Subject:** RE: PSC Assessment

David;

Using the Aug 2010 pricing, the PSC annual reg fee would be \$13,600/year. We have \$3,525/year under WTP Central (and maybe same built into Muldraugh WTP). This should NOT be shown as a WTP cost but is actually a HCWD1 annual O&M cost, or some kind of overhead cost. I prefer to break it out as a separate cost, so it is in addition to regular 4.4% G&A adder

Jim

David;

See formula below. We file a Gross Revenue report each spring, which they use to calculate one time invoice for annual regulatory fee. On FK Water, annual rev's would drop drastically after ISDC surcharge is gone, and other start up surcharge, so we may want to do an AVERAGE annual revenue over 50 year contract and then apply the current PSC rate for an annual regulatory fee. I think the fee we included in last pricing is too low based on this formula

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**Sent:** Tuesday, February 22, 2011 12:32 PM  
**To:** Jim Bruce  
**Subject:** PSC Assessment

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Scott

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, February 22, 2011 1:15 PM  
**To:** Jim Bruce  
**Subject:** RE: PSC Assessment

Jim,

Just to be clear.... I should use the total fee (including O&M, R&R and ISDC) to calculate the PSC charge and I will include it on the O&M sheet for Central and Distribution. (This spreadsheet includes both HCWD1 and LWC costs). After year five, it can be lowered as part of your price adjustment (the most likely scenario is that it will just delay your next rate increase)

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, February 22, 2011 12:34 PM  
**To:** Hackworth, David/LOU; Jim Smith  
**Cc:** Scott Schmuck; Brett Pyles; Preston Pendley  
**Subject:** RE: PSC Assessment

David;

See formula below. We file a Gross Revenue report each spring, which they use to calculate one time invoice for annual regulatory fee. On FK Water, annual rev's would drop drastically after ISDC surcharge is gone, and other start up surcharge, so we may want to do an AVERAGE annual revenue over 50 year contract and then apply the current PSC rate for an annual regulatory fee. I think the fee we included in last pricing is too low based on this formula

Jim

**From:** Scott Schmuck  
**Sent:** Tuesday, February 22, 2011 12:32 PM  
**To:** Jim Bruce  
**Subject:** PSC Assessment

Jim,

The PSC Assessment is based upon prior year Actual Operating Revenues – Residential, Commercial, Industrial as reported by Brad (Auditor). Total Operating Revenue is then multiplied by 0.1583%. This is the rate we are charged for the next year.

Scott

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, February 22, 2011 1:39 PM  
**To:** Jim Bruce  
**Subject:** RE: PSC Assessment

Jim,

If we include all the costs (O&M, ISDC, and transition) (230K\*12, 484K\*12, 542k\*1), the first year PSC fee will be \$14,442 (this is using the numbers from the Aug 2010 proposal). Does that sound reasonable?

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, February 22, 2011 12:34 PM  
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Scott

## Jim Bruce

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**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 2:00 PM  
**To:** 'David.Hackworth@CH2M.com'; 'Jim Smith'  
**Cc:** Brett Pyles; Scott Schmuck; Preston Pendley  
**Subject:** RE: PSC Assessment

David – CORRECT! - I see now that the same SS has Distribution and other costs IN ADDITION to treatment, so I guess it can stay on those SS

Sounds good  
Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Tuesday, February 22, 2011 1:15 PM  
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**From:** Jim Bruce  
**Sent:** Tuesday, February 22, 2011 2:00 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: PSC Assessment

10-4

Jim

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Scott

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, February 25, 2011 3:59 PM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Subject:** HCWD1 Update

Please let me know the schedule for giving me update pricing for Muldraugh and if you have any comments on the pricing I sent earlier.

Thanks  
David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, March 02, 2011 9:28 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles; Preston Pendley  
**Subject:** ISDC Costs

Team,

I have everything for the submittal with the exception of the following:

ISDC 2 - Leak Detection Survey  
ISDC 11- Fire Hydrants (right now I am still using \$3000 each – with no mark-ups)  
ISDC 30-34 – Muldraugh O&M

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, March 02, 2011 10:01 AM  
**To:** Jim Bruce  
**Subject:** RE: DLA Cover

Please see comments below

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, February 17, 2011 8:13 AM  
**To:** Hackworth, David/LOU; Jim Smith  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** DLA Cover

All;

Please read draft cover letter below to DLA I plan to send with our responses. Let me know if you have any corrections, suggestions or changes

Thanks

Jim Bruce

Dear Mr. Koessel;

In response to our most recent conference call on 8-February, we are pleased to provide this additional background information, pricing and updated information on all ISDC projects. As requested by the Government and its consultant, we have carefully reviewed and updated each ISDC project. In some cases, we found the original price was outdated and needed to be revised. We also provided more detail regarding the allowances that we used in our cost estimates. ISDC projects that will be managed by HCWD1 staff will have either no allowance or a 10 percent allowance depending on the complexity of the project, with the exception of the SCADA system upgrade (ISDC 19). The SCADA system upgrade will require significant HCWD1 technical support in its implementation. The projects that required outside support, including those of our team members, include a 15 percent allowance for contract administration, engineering and inspection services. These latest prices will be incorporated into our Final Proposal Revision, with revised tariff rates.

We also discussed changing all our ISDC pricing and surcharge to a fixed, unchangeable amount and resulting surcharge. After discussion among our team, we still believe it is in the Government's best interest that we propose a regulated, tariff rate to fund the ISDC projects. The Government is offered protection against overcharges and use of Ft. Knox Water reserves, for other non-Ft. Knox water projects. This was explained in our responses (see response to Negotiation Message 070110, Dated 1-July-2010, response to Issue No. 7, Price Proposal, Volume IV and responses to Negotiation Message #3, dated 01/11/2011, New Issue No. 12, Volume IV Price Proposal). Therefore, we have not changed our type of initial proposal type of a 60 month surcharge to fund the ISDC projects, subject to change if cost factors change substantially and can be demonstrated to the Government and Kentucky Public Service Commission.

We look forward to answering your additional issues, or preparing and submitting a Final Proposal Revision in the upcoming weeks. Please feel free to contact me for additional information or to schedule another conference call.

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Wednesday, March 02, 2011 10:23 AM  
**To:** David.Hackworth@CH2M.com; Jim Bruce; Brett Pyles; Preston Pendley  
**Subject:** RE: ISDC Costs  
**Attachments:** Additional ISDC Pricing (2).docx; Copy(2) of FH Cost Estimate-022811.xls

You should have the info already on ISDC #2, but I have attached file to this e-mail. Please also see attached for info to confirm the fire hydrant estimate. I looked into the EZ vale installation costs and they are very expensive – an additional \$3,100 materials plus approx \$1,000 to \$1,500 for installation. I think we would be much better off with temporary services or tapping sleeve and gate. We can discuss this afternoon on our conference call. I am finalizing the Muldraugh costs and will forward when completed.

Thanks,  
Jim

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**Sent:** Wednesday, March 02, 2011 9:28 AM  
**To:** Jim Smith; [jbruce@hcwd.com](mailto:jbruce@hcwd.com); [bpyles@hcwd.com](mailto:bpyles@hcwd.com); [ppendley@HCWD.com](mailto:ppendley@HCWD.com)  
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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, March 02, 2011 10:44 AM  
**To:** 'Jim Smith'  
**Cc:** 'David.Hackworth@CH2M.com'; Brett Pyles; Preston Pendley  
**Subject:** RE: ISDC Costs

Jim;

Do you think we should add more cost for temp services?

Jim

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Wednesday, March 02, 2011 10:23 AM  
**To:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Jim Bruce; Brett Pyles; Preston Pendley  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, March 02, 2011 10:53 AM  
**To:** JSmith@lwcky.com; Jim Bruce; Brett Pyles; Preston Pendley  
**Subject:** RE: ISDC Costs

Thanks Jim

**From:** Jim Smith [mailto:JSmith@lwcky.com]  
**Sent:** Wednesday, March 02, 2011 10:23 AM  
**To:** Hackworth, David/LOU; jbruce@hcwd.com; bpyles@hcwd.com; ppendley@HCWD.com  
**Subject:** RE: ISDC Costs

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## Jim Bruce

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**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, March 02, 2011 11:21 AM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE: ISDC Costs

I am also wondering if we should add 10% for HCWD1 contract administration and tech support so that it appears consistent with other quotes

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Wednesday, March 02, 2011 10:44 AM  
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**Subject:** RE: ISDC Costs  
**Attachments:** Fort Knox\_Treat and Dist\_Year 1-5\_Muldraugh Only\_3-2-11 JCS.xlsx

Attached are the updated costs for Muldraugh. Cost changes are highlighted in yellow. We still need to discuss how to handle the LWC Overhead/Service Center line item - i.e where to embed in the proposal. I really don't know what all is included in that line item know. We will need to update the costs for proposal development & preparation and negotiation support to \$450,000.

Thanks,  
Jim

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## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Wednesday, March 02, 2011 2:05 PM  
**To:** 'Jim Smith'; Brett Pyles  
**Subject:** FW: DLA Cover

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
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**To:** Jim Bruce  
**Subject:** RE: DLA Cover

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**From:** David.Hackworth@CH2M.com  
**Sent:** Wednesday, March 02, 2011 2:39 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles  
**Subject:** FW: Digital send from GreenRiver MFP  
**Attachments:** [Untitled].pdf

Team

I will also review on plane..

Regards

David

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
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Solutions Without Boundaries

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**To:** Jim Bruce  
**Sent:** Thursday, March 03, 2011 4:01 PM  
**Subject:** Read: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Your message

**To:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:**

was read on 3/3/2011 4:01 PM.

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, March 03, 2011 4:05 PM  
**To:** Jim Bruce  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Jim,

Did you still want me to email to Brian? I suggest that we wait until tomorrow morning. If we do not hear from Brian, I will resend. He usually responds fairly quickly

Regards

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
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Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, March 03, 2011 3:47 PM  
**To:** Koessel, Brian CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF  
**Cc:** Brett Pyles; Jim Smith; Hackworth, David/LOU  
**Subject:** ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Mr Koessel;

Please see attached updated summary and additional information on our ISDC pricing. We will also be mailing 4 hard copies to your office.

We look forward to providing additional information and answers to your questions, or request to submit the FPR.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, March 03, 2011 4:07 PM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

David;

I did get a read receipt from him, so I think he got it OK. We are sending hard copies tomorrow

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, March 03, 2011 4:05 PM  
**To:** Jim Bruce  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

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**Sent:** Thursday, March 03, 2011 3:47 PM  
**To:** Koessel, Brian CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF  
**Cc:** Brett Pyles; Jim Smith; Hackworth, David/LOU  
**Subject:** ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Mr Koessel;

Please see attached updated summary and additional information on our ISDC pricing. We will also be mailing 4 hard copies to your office.

We look forward to providing additional information and answers to your questions, or request to submit the FPR.

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, March 03, 2011 4:15 PM  
**To:** Jim Bruce  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

thanks

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, March 03, 2011 4:07 PM  
**To:** Hackworth, David/LOU  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

David;

I did get a read receipt from him, so I think he got it OK. We are sending hard copies tomorrow

Jim

**From:** David.Hackworth@CH2M.com [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Thursday, March 03, 2011 4:05 PM  
**To:** Jim Bruce  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Jim,

Did you still want me to email to Brian? I suggest that we wait until tomorrow morning. If we do not hear from Brian, I will resend. He usually responds fairly quickly

Regards

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, March 03, 2011 3:47 PM  
**To:** Koessel, Brian CIV DLA DESC-EF; Rivera, Taina CIV DLA DESC-EF  
**Cc:** Brett Pyles; Jim Smith; Hackworth, David/LOU  
**Subject:** ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Mr Koessel;



Please see attached updated summary and additional information on our ISDC pricing. We will also be mailing 4 hard copies to your office.

We look forward to providing additional information and answers to your questions, or request to submit the FPR.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, March 04, 2011 2:26 PM  
**To:** 'Jim Smith'; 'David.Hackworth@CH2M.com'  
**Cc:** Brett Pyles; Preston Pendley; Scott Schmuck  
**Subject:** FW: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Thursday, March 03, 2011 5:32 PM  
**To:** Jim Bruce  
**Subject:** RE: ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Mr. Bruce,

Thank you for compiling all of the additional ISDC information. Our team is reviewing the submittal and will incorporate any questions we may have into our next message. If you have not already mailed the hard copies, please note that there is no need for four copies to be provided. We only retain one hard copy (which I can print). The rest is maintained and disseminated electronically.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, March 03, 2011 3:47 PM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY  
**Cc:** Brett Pyles; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** ISDC Update Summary / SP0600-08-R-0803 / HCWD1

Mr Koessel;

Please see attached updated summary and additional information on our ISDC pricing. We will also be mailing 4 hard copies to your office.

We look forward to providing additional information and answers to your questions, or request to submit the FPR.

Sincerely,

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, March 21, 2011 7:20 PM  
**To:** Jim Bruce  
**Subject:** Fort Knox

Jim,

Have you heard anything from DESC? It is strange that they have gone silent all of a sudden.

Regards

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, March 22, 2011 8:43 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Fort Knox

David – Heard nothing yet. Maybe in a week a will email him and ask for update. May be Ray is still reviewing the detail info and has to report back to Brian

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, March 21, 2011 7:20 PM  
**To:** Jim Bruce  
**Subject:** Fort Knox

Jim,

Have you heard anything from DESC? It is strange that they have gone silent all of a sudden.

Regards

David

**David Hackworth, P.E.**  
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Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, March 28, 2011 8:16 AM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Subject:** Vacation

Greetings,

I just wanted to let you know that I will be on vacation next week (April 4-April 8). Hopefully, DESC will not ask for a quick turn around on anything.

On a related note, how is the pipeline to provide water to HCWD1 coming along?

Regards

David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, March 28, 2011 10:15 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Vacation

David;

I thought computers and internet worked while on vacation also?

Just kidding. We have purchased water agreement draft ready to show our Board 4/19. Plan to hopefully get their approval to proceed with final design, after they approve moving forward with PWA

Have a good time

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, March 28, 2011 8:16 AM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** Vacation

Greetings,

I just wanted to let you know that I will be on vacation next week (April 4-April 8). Hopefully, DESC will not ask for a quick turn around on anything.

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Regards

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Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, March 28, 2011 11:58 AM  
**To:** Jim Bruce  
**Subject:** RE: Vacation

Thanks... I actually plan to not bring my computer, which may be a first...

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Monday, March 28, 2011 10:15 AM  
**To:** Hackworth, David/LOU  
**Subject:** RE: Vacation

David;

I thought computers and internet worked while on vacation also?

Just kidding. We have purchased water agreement draft ready to show our Board 4/19. Plan to hopefully get their approval to proceed with final design, after they approve moving forward with PWA

Have a good time

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, March 28, 2011 8:16 AM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com)  
**Subject:** Vacation

Greetings,

I just wanted to let you know that I will be on vacation next week (April 4-April 8). Hopefully, DESC will not ask for a quick turn around on anything.

On a related note, how is the pipeline to provide water to HCWD1 coming along?

Regards

David

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Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, March 29, 2011 11:15 AM  
**To:** Jim Bruce  
**Cc:** David Wilson  
**Subject:** RE: Request for staff meeting

Jim,

Great idea to discuss our Ft Knox plans with the PSC. I will be able to attend. Just let me know if we need/want to meet prior.

Thanks,  
Jim

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, March 29, 2011 10:44 AM  
**To:** David Wilson; Jim Smith  
**Subject:** FW: Request for staff meeting

David & Jim;

Can you both attend this meeting in Frankfort at PSC?

Jim

**From:** Wood, James R (PSC) [mailto:JamesR.Wood@ky.gov]  
**Sent:** Tuesday, March 29, 2011 10:21 AM  
**To:** Jim Bruce  
**Cc:** Preston Pendley; Brett Pyles; David Wilson; Jim Smith; Wuetcher, Jerry (PSC)  
**Subject:** RE: Request for staff meeting

Mr. Bruce:

Will March 31, 2011 (this Thursday) at 1:30 PM work for you?

Please advise as to who will accompany you to the meeting.

Jim Wood

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Monday, March 28, 2011 1:01 PM  
**To:** Wood, James R (PSC)  
**Cc:** Preston Pendley; Brett Pyles; David Wilson; Jim Smith  
**Subject:** Request for staff meeting

Mr. Wood;

We would like to meet with you and other PSC staff members regarding our possible application to take over Ft. Knox Water Utility. We partnered with Louisville Water Company and submitted proposal in Oct 2008 to Government. They have yet to make a decision, but recently re-opened negotiations with us and have said they hope to make decision and



award in 2011. This would be similar to our acquisition of FK Sewer in 2005 (Case 2004-0422) and City of Radcliff sewer system in 2008 (Case 2008-00074). If proceeding, we have indicated to Govt that we would need a 4 month transition period before taking over operations.

Our filing to PSC is anticipated to include;

1. Permission / approval to acquire FK Water utility system
2. Wholesale water purchase agreement between HCWD1 and LWC
3. Tariff / pricing for us to charge Govt monthly fixed fees, including 60 month capital recovery surcharge
4. Govt contract between HCWD1 and USG (obligating HCWD1 to perform certain tasks, levels)
5. HCWD1 paying "purchase price" to USG to acquire system (which we in turn would bill Govt, and then give equal credit, making non-cash transaction)
6. HCWD1 operations contract to hire LWC to operate water treatment / source facilities on post
7. Notice to expand HCWD1 water service area to include cantonment area of FK
8. Other specific application requirements as set forth by KRS/KAR and PSC staff

Please let me know if you have some dates in mind in next three weeks or so. If you have any questions, please call me at 270-268-4069

Thank You

Jim Bruce  
General Manager  
HCWD1

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, March 29, 2011 12:08 PM  
**To:** 'Jim Smith'  
**Subject:** FW: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Jim;

Do you want to talk to David before we respond to this? They want to know if 3 weeks will be enough time to prepare FPR

Will wait till I hear back from you

Thanks

Jim

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

DLA Energy is preparing its request for a Final Proposal Revision (FPR) from HCWD1. The request for a FPR will be accompanied by a negotiation message, identifying the remaining open issues. The remaining open issues are predominantly clarifications and requests for additional information pertaining to responses already provided by HCWD1. To assist in our planning, I would like to request an estimate of how much time HCWD1 will require to prepare and submit its FPR. The Government hopes that three weeks will be sufficient.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, March 29, 2011 12:23 PM  
**To:** Jim Bruce  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

OK, I will contact Dave H. and see what kind of commitment we can get from him. I may be reading too much into Brian's note, but it appears very positive.

Thanks,  
Jim

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Tuesday, March 29, 2011 12:08 PM  
**To:** Jim Smith  
**Subject:** FW: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

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**From:** Koessel, Brian DLA CIV ENERGY [mailto:Brian.Koessel@dla.mil]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

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[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, March 29, 2011 12:16 PM  
**To:** 'Jim Smith'  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Jim, I agree, sounds like they are down to few simple questions and ready to request the FPR. We'll see!

Jim

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Tuesday, March 29, 2011 12:23 PM  
**To:** Jim Bruce  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

OK, I will contact Dave H. and see what kind of commitment we can get from him. I may be reading too much into Brian's note, but it appears very positive.

Thanks,  
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**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Tuesday, March 29, 2011 12:08 PM  
**To:** Jim Smith  
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Thanks

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**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

DLA Energy is preparing its request for a Final Proposal Revision (FPR) from HCWD1. The request for a FPR will be accompanied by a negotiation message, identifying the remaining open issues. The remaining open issues are predominantly clarifications and requests for additional information pertaining to responses already provided by HCWD1. To assist in our planning, I would like to request an estimate of how much time HCWD1 will require to prepare and submit its FPR. The Government hopes that three weeks will be sufficient.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
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F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, March 29, 2011 12:25 PM  
**To:** David.Hackworth@CH2M.com  
**Cc:** Jim Bruce  
**Subject:** FW: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Dave,

Please give me a call concerning the note from DLA, below. We need to discuss how quickly we can put together the FPR.

Thanks,  
Jim

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

DLA Energy is preparing its request for a Final Proposal Revision (FPR) from HCWD1. The request for a FPR will be accompanied by a negotiation message, identifying the remaining open issues. The remaining open issues are predominantly clarifications and requests for additional information pertaining to responses already provided by HCWD1. To assist in our planning, I would like to request an estimate of how much time HCWD1 will require to prepare and submit its FPR. The Government hopes that three weeks will be sufficient.

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F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Thursday, March 31, 2011 1:31 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles; Preston Pendley  
**Subject:** Fort knox Costs  
**Attachments:** Fort Knox ISDC summary.xlsx; Fort Knox\_Start Up\_Rev 03\_1-23-11.xlsx; Fort Knox\_Treat and Dist\_Year 1-5\_Central Only\_1-23-11.xlsx; Fort Knox\_Treat and Dist\_Year 6-50\_1-23-11.xlsx

Team,

We should start reviewing these costs as soon as possible.

We can discuss on call tomorrow.

regards

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, April 01, 2011 2:40 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Brett Pyles; Preston Pendley  
**Subject:** Fort Knox\_Volume I - Jan 2011.pdf  
**Attachments:** Fort Knox\_Volume I - Jan 2011.pdf

Team,

Here is Vol 1 for your evening reading enjoyment

Regards

David

David Hackworth, P.E.  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

Solutions Without Boundaries



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, April 01, 2011 5:04 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Bryor.Price@CH2M.com; Preston Pendley  
**Subject:** FW: Jan 2011 Updates to Vol IV  
**Attachments:** Proposal--Base\_1-23-11.xlsm; Ft\_Knox\_RRModel\_Update\_1-16-11.xlsx; FtKnox\_Vol IV\_Price Proposal\_draft 1-24-11.docx; Fort Knox\_Treat and Dist\_Year 1-5\_Central Only\_1-23-11.xlsx; Fort Knox\_Start Up\_Rev 03\_1-23-11.xlsx; Fort Knox\_Treat and Dist\_Year 6-50\_1-23-11.xlsx

This is where we left off as of Jan 2011

**From:** Gray, Dave/DSO  
**Sent:** Friday, April 01, 2011 5:01 PM  
**To:** Hackworth, David/LOU  
**Subject:** Jan 2011 Updates to Vol IV

Here is the analysis I sent to you in January. I made a number of changes at that time. Have fun with your family in Florida.--D

**From:** Gray, Dave/DSO  
**Sent:** Monday, January 24, 2011 2:37 PM  
**To:** Hackworth, David/LOU  
**Subject:** Updates to Vol IV

Here are the subject updates. A few production notes:

- I have removed the old files from the "Jan11 Excel Files to pdf" subfolder within the Vol IV folder. After you have reviewed the attached, please put them back on the server. (It takes more time than I would like to do from here + it assures that you have reviewed before it ends up on the server and available to others.
- The Word document has edits that make pages run over into orphan status. That needs fixing by editing/document publications (like last time).
- I think that the excel files are ready to print. We might want to protect them.

Please call with any questions you may have.--D

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, April 01, 2011 5:14 PM  
**To:** Jim Bruce; JSmith@lwcky.com; Preston Pendley; Brett Pyles  
**Subject:** FW: Ft. Knox Price Proposal Updated with New ISDC Costs  
**Attachments:** Fort Knox ISDC summary 4-1-11.xlsx; Proposal--Base\_4-1-11.xlsm

**From:** Gray, Dave/DSO  
**Sent:** Friday, April 01, 2011 5:11 PM  
**To:** Hackworth, David/LOU  
**Subject:** Ft. Knox Price Proposal Updated with New ISDC Costs

Here is the Ft. Knox pricing file updated with the ISDC file that you sent to me earlier today. The ISDC file is also attached for easy reference.--D

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Tuesday, April 05, 2011 8:43 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Cc:** 'JSmith@lwcky.com'  
**Subject:** RE: Ft. Knox Price Proposal Updated with New ISDC Costs

David – The two total ISDC amounts do not match. Are they supposed to?

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Friday, April 01, 2011 5:14 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Preston Pendley; Brett Pyles  
**Subject:** FW: Ft. Knox Price Proposal Updated with New ISDC Costs

**From:** Gray, Dave/DSO  
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**To:** Hackworth, David/LOU  
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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Tuesday, April 05, 2011 9:20 AM  
**To:** Jim Bruce  
**Subject:** Re: Ft. Knox Price Proposal Updated with New ISDC Costs

I don't have the files now. But it may be because I did not update our original spreadsheet since we submitted the revised ISDC. These are the changes I am hoping we can identify now. Thanks

Sent from my Verizon Wireless BlackBerry

**From:** Jim Bruce <jbruce@hcwd.com>  
**Date:** Tue, 5 Apr 2011 06:43:10 -0600  
**To:** Hackworth, David/LOU <David.Hackworth@CH2M.com>  
**Cc:** JSmith@lwcky.com <JSmith@lwcky.com>  
**Subject:** RE: Ft. Knox Price Proposal Updated with New ISDC Costs

David – The two total ISDC amounts do not match. Are they supposed to?

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**Sent:** Friday, April 01, 2011 5:14 PM  
**To:** Jim Bruce; [JSmith@lwcky.com](mailto:JSmith@lwcky.com); Preston Pendley; Brett Pyles  
**Subject:** FW: Ft. Knox Price Proposal Updated with New ISDC Costs

**From:** Gray, Dave/DSO  
**Sent:** Friday, April 01, 2011 5:11 PM  
**To:** Hackworth, David/LOU  
**Subject:** Ft. Knox Price Proposal Updated with New ISDC Costs

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## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, April 11, 2011 8:02 AM  
**To:** Jim Bruce  
**Subject:** Fort Knox Update

Jim,

Have you heard anything from DESC while I was on vacation?

Thanks  
David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, April 11, 2011 8:18 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** RE: Fort Knox Update

David – Not a word. Think I will call him this week and make sure he got my message

Jim

**From:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) [<mailto:David.Hackworth@CH2M.com>]  
**Sent:** Monday, April 11, 2011 8:02 AM  
**To:** Jim Bruce  
**Subject:** Fort Knox Update

Jim,

Have you heard anything from DESC while I was on vacation?

Thanks  
David

**David Hackworth, P.E.**  
Vice President and Area Manager  
CH2M HILL  
401 W. Main Street, Suite 500  
Louisville, KY 40202  
Direct - 502.584.6052  
Fax - 502.587.9343  
Mobile - 502.541.5385  
[www.ch2mhill.com](http://www.ch2mhill.com)

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Monday, April 11, 2011 8:26 AM  
**To:** 'David.Hackworth@CH2M.com'  
**Subject:** FW: Two die when wall falls at Gatlinburg sewage treatment plant » Knoxville News Sentinel

David – I am sure you have heard about this accident. Terrible tragedy. I understand Veolia has been operating system since 1994 and EQ basin was added in 1996. Also have heard this plant has been at 100% capacity for years. Seems to me the 12 inch thick walls were awfully thin for a 40 foot deep basin

Jim

**From:** Jim Bruce  
**Sent:** Thursday, April 07, 2011 9:08 AM  
**To:** Brett Pyles; Daniel Clifford; Richard Stranahan; Phil Clark; Preston Pendley; Scott Schmuck  
**Subject:** Two die when wall falls at Gatlinburg sewage treatment plant » Knoxville News Sentinel

<http://www.knoxnews.com/news/2011/apr/05/two-die-when-wall-falls-gatlinburg-sewage-treatment/>

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Friday, April 15, 2011 9:50 AM  
**To:** Jim Bruce  
**Subject:** RE: PSC trip

Jim,

Thanks for driving. We can meet at the Simpsonville exit on I-64. Take the exit and turn left (North). Cross the interstate and take the first left to the gas station. I will be in the parking lot in a gray Ford Fusion. I can be there at 12:30, unless you want to meet up earlier. Just let me know.

Thanks,  
Jim

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, April 14, 2011 3:37 PM  
**To:** David Wilson, SBW; Jim Smith  
**Subject:** PSC trip

I have down we are to meet PSC in Frankfort at 1:30PM tomorrow. Jim, did you want us to pick you up near I64 and drive with us? David, what time do you want me to pick you up at your office?, or do you want to drive separate?

Jim



## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Thursday, April 21, 2011 4:36 PM  
**To:** Jim Bruce

Jim,

Any news from Brian Koessel?

Thanks,  
Jim

Sent from my BlackBerry Mobile Device.

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Thursday, April 21, 2011 4:40 PM  
**To:** 'Jim Smith'  
**Cc:** 'David.Hackworth@CH2M.com'; Brett Pyles; Preston Pendley  
**Subject:** RE:

Jim;

I left voicemail for him on Monday. Have not heard anything back. Do you think I should keep calling him, or send email request?

Jim

-----Original Message-----

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Thursday, April 21, 2011 4:36 PM  
**To:** Jim Bruce  
**Subject:**

Jim,

Any news from Brian Koessel?

Thanks,  
Jim

Sent from my BlackBerry Mobile Device.

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Thursday, April 21, 2011 5:01 PM  
**To:** Jim Bruce  
**Cc:** 'David.hackworth@ch2m.com'; Brett Pyles; Preston Pendley  
**Subject:** Re:

I am little concerned we have not heard from him. An email might be worth a try but I defer to your judgement.

Thanks,  
Jim

Sent from my BlackBerry Mobile Device.

----- Original Message -----

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, April 21, 2011 04:39 PM  
**To:** Jim Smith  
**Cc:** [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com) <David.Hackworth@CH2M.com>; Brett Pyles <bpyles@hcwd.com>; Preston Pendley <ppendley@HCWD.com>  
**Subject:** RE:

Jim;

I left voicemail for him on Monday. Have not heard anything back. Do you think I should keep calling him, or send email request?

Jim

-----Original Message-----

**From:** Jim Smith [mailto:JSmith@lwcky.com]  
**Sent:** Thursday, April 21, 2011 4:36 PM  
**To:** Jim Bruce  
**Subject:**

Jim,

Any news from Brian Koessel?

Thanks,  
Jim

Sent from my BlackBerry Mobile Device.

## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Friday, April 22, 2011 8:01 AM  
**To:** Jim Bruce; JSmith@lwcky.com  
**Cc:** Brett Pyles; Preston Pendley  
**Subject:** RE:

Jim,

Calling probably would not hurt... However, Brian probably has not called because he is waiting to get direction from above

Regards

David

-----Original Message-----

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, April 21, 2011 4:40 PM  
**To:** Jim Smith  
**Cc:** Hackworth, David/LOU; Brett Pyles; Preston Pendley  
**Subject:** RE:

Jim;

I left voicemail for him on Monday. Have not heard anything back. Do you think I should keep calling him, or send email request?

Jim

-----Original Message-----

**From:** Jim Smith [<mailto:JSmith@lwcky.com>]  
**Sent:** Thursday, April 21, 2011 4:36 PM  
**To:** Jim Bruce  
**Subject:**

Jim,

Any news from Brian Koessel?

Thanks,  
Jim

Sent from my BlackBerry Mobile Device.

## Jim Bruce

---

**From:** Jim Bruce  
**Sent:** Friday, April 22, 2011 8:51 AM  
**To:** 'Jim Smith'  
**Subject:** FW: pipe pricing  
**Attachments:** PIPE INFORMATION.TIF

**From:** Keil, Chris [<mailto:Chris.Keil@strand.com>]  
**Sent:** Friday, April 22, 2011 8:55 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley  
**Subject:** pipe pricing

Thought you guys might be interested in this. Have a Happy Easter

Chris Keil, P.E.  
Strand Associates, Inc.  
(502)-583-7020

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Thursday, April 28, 2011 10:41 AM  
**To:** Jim Bruce; David.Hackworth@CH2M.com; Brett Pyles; Preston Pendley  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Jim,

Good email. Hopefully Brian will respond.

Thanks,  
Jim

**From:** Jim Bruce [mailto:jbruce@hcwd.com]  
**Sent:** Thursday, April 28, 2011 8:33 AM  
**To:** Koessel, Brian DLA CIV ENERGY; [Taina.Rivera@dla.mil](mailto:Taina.Rivera@dla.mil); [Martha.Gray@dla.mil](mailto:Martha.Gray@dla.mil)  
**Cc:** Jim Smith; Brett Pyles; Preston Pendley; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Koessel;

Our team did discuss your request on a conference call referenced in our 30-March email below. We had left you a voice message on 1-April requesting a conference call with you as we had a few questions before we could provide a response to your 29-March request. A couple weeks later, I had left another voice message with you to see if we could schedule the conference call.

We had not heard any response, possibly because your voice messaging was not working, or you had been traveling or working on other deadlines. We wanted to provide this email to request a conference call to hopefully answer our few questions, and provide a response on the FPR submittal timing.

We look forward to hearing back from you

Thank You

Jim Bruce  
HCWD1

\*\*\*\*\*

Mr Koessel;

Thank you for the update and request for response. Our team has a meeting scheduled this Friday and we will be able to respond to your question about timing on Friday. We look forward to further dialogue in the future.

Thank You

Jim Bruce  
HCWD1  
General Manager

## Jim Bruce

---

**From:** Preston Pendley  
**Sent:** Friday, April 29, 2011 6:07 PM  
**To:** Jim Bruce (jbruce@hcwd.com)  
**Subject:** RE: HCWD vehicle SS  
**Attachments:** Vehicle List.xls; image001.jpg; image002.gif

Jim,

I noticed this spreadsheet and the mileages. It looks like it needs updating. Do you agree?

If so, I will ask Charlie to do a project updating the mileage and hours and comparing the usage to the vehicle replacement policy.

What do you think?

Thanks, Preston

**Preston S. Pendley, P.E.**  
Engineering Manager  
Hardin County Water District No. 1  
[PPendley@hcwd.com](mailto:PPendley@hcwd.com)

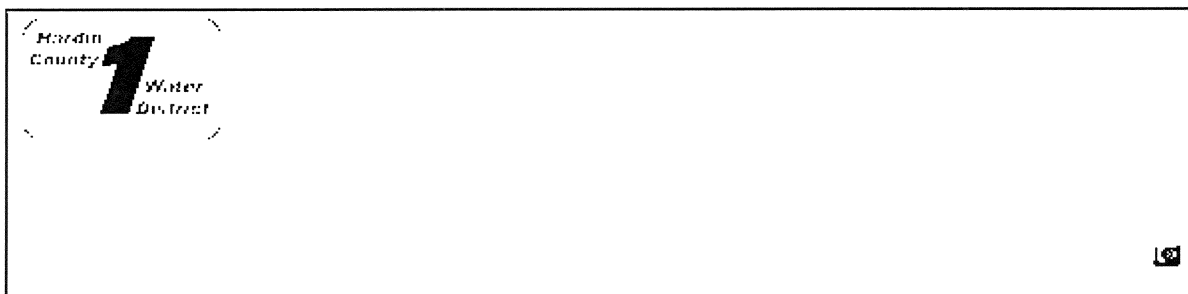
**From:** Charlie Miller  
**Sent:** Friday, February 11, 2011 9:57 AM  
**To:** [jstiles@curnealhigniteins.com](mailto:jstiles@curnealhigniteins.com)  
**Cc:** Preston Pendley; Scott Schmuck  
**Subject:** HCWD vehicle SS

Jeff,

Please see attached SS.

Thanks.

Charlie



## Jim Bruce

---

**From:** David.Hackworth@CH2M.com  
**Sent:** Monday, May 02, 2011 7:11 PM  
**To:** Jim Bruce  
**Subject:** Fw: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

I can make it.

Sent from my Verizon Wireless BlackBerry

**From:** "Koessel, Brian DLA CIV ENERGY" <[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)>  
**Date:** Mon, 2 May 2011 15:59:17 -0600  
**To:** Jim Bruce<[jbruce@hcwd.com](mailto:jbruce@hcwd.com)>  
**Cc:** Jim Smith<[JSmith@lwcky.com](mailto:JSmith@lwcky.com)>; Brett Pyles<[bpyles@hcwd.com](mailto:bpyles@hcwd.com)>; PrestonPendley<[ppendley@HCWD.com](mailto:ppendley@HCWD.com)>; Hackworth, David/LOU<[David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)>; Rivera, Taina DLA CIV ENERGY<[Taina.Rivera@dla.mil](mailto:Taina.Rivera@dla.mil)>  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

I apologize for the delay in my response. I have arranged a conference line on Thursday at 11ET for our discussion. If this time is convenient for you, please let me know and I will send out a meeting invite. The Government looks forward to discussing any questions that you and your team may have. To better prepare ourselves, are these questions that will require the participation of the technical and pricing folks or are the questions general in nature? Again, I apologize for not returning your inquiry sooner.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, April 28, 2011 8:33 AM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY; Gray, Martha A DLA CIV ENERGY  
**Cc:** Jim Smith; Brett Pyles; Preston Pendley; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Koessel;

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We had not heard any response, possibly because your voice messaging was not working, or you had been traveling or working on other deadlines. We wanted to provide this email to request a conference call to hopefully answer our few questions, and provide a response on the FPR submittal timing.



We look forward to hearing back from you

Thank You

Jim Bruce  
HCWD1

\*\*\*\*\*

Mr Koessel;

Thank you for the update and request for response. Our team has a meeting scheduled this Friday and we will be able to respond to your question about timing on Friday. We look forward to further dialogue in the future.

Thank You

Jim Bruce  
HCWD1  
General Manager

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

DLA Energy is preparing its request for a Final Proposal Revision (FPR) from HCWD1. The request for a FPR will be accompanied by a negotiation message, identifying the remaining open issues. The remaining open issues are predominantly clarifications and requests for additional information pertaining to responses already provided by HCWD1. To assist in our planning, I would like to request an estimate of how much time HCWD1 will require to prepare and submit its FPR. The Government hopes that three weeks will be sufficient.

Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)

## Jim Bruce

---

**From:** Jim Smith [JSmith@lwcky.com]  
**Sent:** Tuesday, May 03, 2011 9:04 AM  
**To:** Jim Bruce  
**Cc:** Brett Pyles; Preston Pendley; David.Hackworth@CH2M.com; Rivera, Taina DLA CIV ENERGY  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Jim,

I can be available for a conference call on Thursday at 11 AM.

Jim

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Monday, May 02, 2011 5:59 PM  
**To:** Jim Bruce  
**Cc:** Jim Smith; Brett Pyles; Preston Pendley; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com); Rivera, Taina DLA CIV ENERGY  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

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**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
(703) 767-1595 (DSN 427)

**From:** Jim Bruce [<mailto:jbruce@hcwd.com>]  
**Sent:** Thursday, April 28, 2011 8:33 AM  
**To:** Koessel, Brian DLA CIV ENERGY; Rivera, Taina DLA CIV ENERGY; Gray, Martha A DLA CIV ENERGY  
**Cc:** Jim Smith; Brett Pyles; Preston Pendley; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Subject:** RE: Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

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Jim Bruce  
HCWD1

\*\*\*\*\*

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Thank You

Jim Bruce  
HCWD1  
General Manager

**From:** Koessel, Brian DLA CIV ENERGY [<mailto:Brian.Koessel@dla.mil>]  
**Sent:** Tuesday, March 29, 2011 11:56 AM  
**To:** Jim Bruce; Brett Pyles; Preston Pendley; Jim Smith; [David.Hackworth@CH2M.com](mailto:David.Hackworth@CH2M.com)  
**Cc:** Rivera, Taina DLA CIV ENERGY  
**Subject:** Fort Knox, KY / SP0600-08-R-0803 / FPR Info Request

Mr. Bruce,

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Regards,

**Brian J. Koessel**  
Branch Chief/Contracting Officer  
Energy Enterprise BU  
DLA Energy-EFA  
P: (703) 767-1595 (DSN 427)  
F: (703) 767-2382  
[Brian.Koessel@dla.mil](mailto:Brian.Koessel@dla.mil)