

A Touchstone Energy *Cooperative

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June 27, 2007

JUN 28 2007
PUBLIC SERVICE
COMMISSION

BETH O'DONNELL EXECUTIVE DIRECTOR KENTUCKY PUBLIC SERVICE COMMISSION 211 SOWER BOULEVARD PO BOX 615 FRANKFORT KY 40602

Re: Case No. 2006-00466

Dear Ms. O'Donnell:

Please find enclosed the original and seven (7) copies of the responses to the Commission's Order "Third Data Request of Commission Staff to Nolin Rural Electric Cooperative Corporation" dated June 5, 2007.

If you have any questions, please do not hesitate to call.

Sincerely,

O. V. Sparks

D.V. Sparks

Vice President Administration & Finance

Copy to: Attorney General

Utility & Rate Intervention Division

1024 Capital Center Drive Frankfort, KY 40601

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JUN 28 2007
PUBLIC SERVICE
COMMISSION

Item No. 1 Page 1 of 2 Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

- Refer to the response to the Commission Staff's Second Request dated April 27, 2007 ("Staff's Second Request"), Item 2(b). Nolin states that it has received an inquiry in regard to the proposed increase in Schedule 6 - Street Lighting from the city of Radcliff.
- Q. a. Explain how the city of Radcliff communicated the inquiry. If the inquiry was written, or by e-mail, provide a copy of the inquiry.
- A. Chance Fox with the City of Radcliff called Nolin's office and spoke with Cheryl G. Thomas, V. P. Office Services regarding the proposed increase.
- Q. b. Explain whether Nolin has responded to the inquiry. If the response was written, or by e-mail, provide a copy of the response. If the response was verbal, briefly summarize the response.
- A. Cheryl G. Thomas shared the proposed increases, Nolin's and EKP's, with Mr. Fox over the telephone. When Mr. Fox asked why the street lighting increased as much as it did, Cheryl explained that Nolin's proposed increase was based on the calculations of a consultant who determined the cost of service for the devices. Mr. Fox asked what part of the street light caused the increase and she told him that she did not have that information, but would be glad to put him in touch with someone else who could better answer his questions. He asked if it would be O. V. Sparks, and she told him yes. He said that he would give O. V. a call.
- Q. c. Provide copies of any subsequent communication between Nolin and the city of Radcliff following Nolin's response. If the communication was verbal, provide a summary of any and all communications.
- A. O. V. Sparks, V. P. Administration & Finance contacted Harold Brown with the City of Radcliff and explained the proposed rates were a result of a cost of service study that was completed by our consultant. He then asked what the effect would be on the City of Radcliff. Mr. Sparks offered to do a comparison and send it to Mr. Brown. (comparison attached). There has been no other action or conversations since.

PROPOSED*	RATE COST	\$5.19 \$1,982.58 \$15.39 \$630.99 \$8.57 \$2,442.45 \$12.71 \$12.71 \$31.02 \$217.14	\$5,285.87	\$63,430.44
CURRENT	COST	\$1,245.32 \$402.21 \$1,590.30 \$8.20 \$142.10	\$3,388.13	\$40,657.56
CUR	RATE	\$3.26 \$9.81 \$5.58 \$8.20 \$20.30		
L	NUMBER	382 41 285 1		
	DESCRIPTION OF LIGHT	WOOD POLE 175 W WOOD POLE 400 W WOOD POLE 100 W WOOD POLE 250 W HPS ORNAMENTAL UG 400 W		ANNUAL
		KY 40159 KY 40159 KY 40159 KY 40159 KY 40159		
	TYPE OF LIGHT	STREET LIGHTS TYPE 02, RADCLIFF, STREET LIGHTS TYPE 03, RADCLIFF, STREET LIGHTS TYPE 04, RADCLIFF, STREET LIGHTS TYPE 05, RADCLIFF, STREET LIGHTS TYPE 08, RADCLIFF,	TOTAL	

* This does not include the fuel adjustment or environmental surcharge This is an estimate of East Kentucky Power plus Nolin RECC's proposed rate at 100% if approved as requested

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 2. Refer to the response to the Staff's Second Data Request, Item 3.
- a. In the response to Item 3(b), Nolin states that it considers the Fort Knox privatization project to be part of its utility operations. Provide an expanded discussion of why Nolin believes this project should be considered part if its utility operations. This discussion should address the fact that the majority of the Fort Knox installation is not part of Nolin's defined service territory.

Response

Nolin considers the privatization portion of the Fort Knox contract to be utility operations since it performs routine construction and maintenance type activities. These activities use the same employees, material, supplies and contractors that Nolin uses for all of its utility operations.

The privatization of Fort Knox utility system has not changed the integrity of defined service territories. Fort Knox is served by four (4) different utilities with primary meter points ranging from 7.2 KV to 34.5 KV (Nolin RECC, Meade County RECC, Salt River Electric and EON-LG&E). All power suppliers remained the same after privatization.

Nolin is a Distribution Cooperative, as such, Nolin owns, operates and maintains a medium voltage distribution system that provides electric service to its 30,000 members. Fort Knox is one of Nolin's members. Nolin provides electric service to Fort Knox as it owns, operates and maintains the electrical distribution system located on the base. This service is provided through a no risk cost of service Federal Government Privatization Contract that guarantees a profit. This profit is a direct benefit to all of Nolin's members.

Nolin concludes that as adistribution cooperative, its core business includes providing, operating and maintaining, distribution services on the Fort Knox Military Base.

b. Refer to the response to Item 3(d)(1). Provide the test-year actual depreciation expense and property tax expense associated with the assets related to the Fort Knox privatization project. In addition, indicate the portion of the proposed adjustments to depreciation expense and property tax expense associated with the Fort Knox privatization project.

Response

There is no depreciation calculated on the Fort Knox distribution plant, since there is a zero net plant invested. The amount of depreciation calculated on the general plant, e.g., furniture, tools, communications equipment, is \$4,995. This is for items that are physically located on the Fort Knox property. This is reflected as Exhibit W, page 6 of 9, Account No. 9.403.7, of the Application. There are adjustments proposed for depreciation of Fort Knox property.

There are no property taxes paid on the Fort Knox property, as a result, there are no property tax expenses associated with Fort Knox.

c. Refer to the response to Item 3(f). would Nolin agree that, regardless of the balance in the contingency fund, all other provisions of Nolin's Rural Utilities Service (RUS) mortgage agreement would have to be met before an actual payment of capital credits could occur? Explain the response.

Response

Yes. The payment of capital credits would only be made when all provisions of the RUS mortgage agreement are met. As noted in the response to Item 3(f), there is no actual contingency fund money in an account, but a specified amount of money set aside to be designated as an amount equal to one of margins from the privatization contract plus one year's worth of capital credit payments.

Item 3 page 1 of 1 Witness: Jim Adkins

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

3. Refer to the response to the Staff's Second Request, Item 4(c). If Nolin failed to achieve the minimum Operating Times Interest Earned Ratio (OTIER), would this trigger a default under the provisions of the RUS mortgage agreement? Explain the response.

Response

Yes.

Failure to achieve the minimum OTIER would result in Noncompliance with the Loan Contract and would constitute an Event of Default under the Agreement.

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

4. Refer to the response to the Staff's Second Request, Item 6. Nolin was requested to provide an updated version of Exhibit K of the Application, pages 6 and 7 of 7. Nolin was also requested to provide the calculation of the OTIER in a manner similar to the information presented on page 6 of 7. Nolin submitted an updated version of pages 3 and 4 of 7 from Exhibit K and did not provide the calculation of the OTIER. Provide all the originally requested information.

Response

Nolin regrets that it omitted the requested information. This was an oversight only.

Operating TIER, or OTIER, is calculated as:

OTIER =
$$A + B$$

A = Interest expense on long term debt

B = Patronage capital & operating margins

Operating DSC or ODSC is calculated as:

$$ODSC = A + B + C$$
D

A = Depreciation

B = Interest on long term debt

C = Patronage capital & operating margins

D = Debt service (principal and interest)

Exhibit K /fe.m ... page 6 of 7 Page Witness: Jim Adkins

4 y ck w

Nolin Rural Electric Cooperative Case No. 2006-00466 OTIER and ODSC Calculations

			O	Calendar Year		
	Test Year	1st	2nd	3rd	4th	5th
OTIER calculations:	2006	2005	2004	2003	2002	2001
						ALA SALAM MANAGEMENT AND A SALAM MANAGEMENT A
Operating margins	(\$2,862,622)	(\$579,705)	\$34,663	(\$865,671)	\$1,241,915	\$569,738
Patronage capital credits	33,941	193,931	115,666	90,285	46,020	165,361
Interest on long term debt	3,967,170	3,186,667	1,617,340	1,208,965	1,146,046	1,728,901
OTIER	0.29	0.88	1.09	0.36	2.12	1.43
ODSC calculations:						
Operating margins	(\$2,862,622)	(\$579,705)	\$34,663	(\$865,671)	\$1,241,915	\$569.738
Patronage capital credits	33,941	193,931	115,666	90,285	46,020	165,361
Depreciation expense	2,852,427	2,789,433	2,620,623	2,442,621	2,292,813	2.188.820
Interest on long term debt	3,967,170	3,186,667	1,617,340	1,208,965	1,146,046	1,728,901
Principal payment on						
long term debt	2,345,114	3,909,428	3,495,927	1,864,845	1,541,273	1,319,721

1.53

1.76

0.94

0.86

0.79

0.63

Modified DSC

Heir page

141 4 4

Exhibit K page 7 of 7 Witness: Jim Adkins

Nolin Rural Electric Cooperative Case No. 2006-00466 Equity Capitalization

		Test			Calendar Year		
	Proposed	Year 2006	2005	2004	2003	2002	2001
Equity Capitalization: without G&T patronage capital							
Total margins and equities Less G&T Patronage capital	\$54,315,685 10,682,475	\$34,195,026 10,682,475	\$34,881,473 10,682,475	\$32,502,774 10,682,475	\$30,408,465 8,822,339	\$28,569,785 6,534,275	\$23,511,221 4,713,546
Long-term debt	43,633,210 72,036,029	23,512,551 72,036,029	24,198,998 74,228,895	21,820,299 66,071,322	21,586,126 57,561,064	22,035,510 31,423,218	18,797,675 32,964,491
Total	\$115,669,239	\$95,548,580	\$98,427,893	\$87,891,621	\$79,147,190	\$53,458,728	\$51,762,166
Equity capitalization ratio	38%	25%	25%	25%	27%	41%	36%
Equity Capitalization: with G&T patronage capital				,			
Total margins and equities Long-term debt	\$54,315,685 72,036,029	\$34,195,026 72,036,029	\$34,881,473 74,228,895	\$32,502,774 66,071,322	\$30,408,465 57,561,064	\$28,569,785 31,423,218	\$23,511,221 32,964,491
Total	\$126,351,714	\$106,231,055	\$109,110,368	\$98,574,096	\$87,969,529	\$59,993,003	\$56,475,712
Equity capitalization ratio	43%	32%	32%	33%	35%	48%	42%
Equity to Total Assets: with G&T patronage capital							
Total margins and debt Total assets	\$126,351,714 153,127,862	\$106,231,055 124,122,311	\$109,110,368 120,017,973	\$98,574,096 108,288,306	\$87,969,529 94,361,534	\$59,993,003 85,979,890	\$56,475,712 70,348,516
Total	\$279,479,576	\$230,353,366	\$229,128,341	\$206,862,402	\$182,331,063	\$145,972,893	\$126,824,228
Equity to total asset ratio	45%	46%	48%	48%	48%	41%	45%

Item No. 5.a. Page 1 of \

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

- 5. Refer to the response to the Staff's Second Request, Item 7.
- Q. a. Item 7(d) requested a description of how KVNet, Inc. ("KVN") prices the services it provides to Nolin. In addition, Nolin was requested to explain how it determined that the services from KVN were being provided at the best available cost. The response only addressed the provision of one service from KVN, a six mega-byte connection for Nolin's headquarters. Provide all of the originally requested information.
- A. KVN is member of the Kentucky Internet Service Providers Association (KYISPA). KVN prices their services to large users such as Nolin by calling the members of KYISPA and comparing there prices for like users. There are no companies in the area that offer all the services that are being used. Such as the wireless services. Nolin pays the same rates that KVN charges any business user with the same requirements.

The sevices offered:

Internet service for all office facilities (Elizabethtown, Radcliff and Fort Knox)
A T-1 telephone line to the Radcliff office for data and internal telephone service.
Wireless internet service to all the substations.
E-mail accounts for employee with filtering and spam protection
On-site help with internet related problems.
6-mega-byte burstable connection.

NOLIN RECC CASE NO. 2006-00466

Item No. 5b Page 1 of 2

Witness: Michael L. Miller

RESPONSE TO COMMISSION STAFF'S THIRD DATA REQUEST

LEASE OF HEADQUARTERS PROPERTY

- Q Refer to page 14 of the 2006 independent auditor's report and the response to the Attorney General's Initial Data Request dated April 20, 2007, Item 3. Explain in detail the lease of Nolin-owned land to a member of the board of directors. At a minimum include:
 - [1] A description of the property.
 - R This property is twelve acres of land on St. John Road adjacent to Nolin's headquarters property.
 - [2] A description of how Nolin had previously used the property.
 - R This property had been leased to the same board member in 2001.
 - [3] A discussion of why Nolin decided to lease the property to others.
 - R Nolin decided to lease this property for a couple of reasons. One reason is that Nolin no longer incurred the expense to maintain the property including mowing, maintaining the right of way, etc. Another reason is that Nolin could recognize some income from a lessee.
 - [4] A discussion of how Nolin determined who would be "interested parties."
 - R Nolin's President and CEO determined that five (5) neighboring farmers may have an interest in leasing this property.
 - [5] Copies of the request for bids and copies of the bid tabulation
 - R A copy of the request for bids is attached. A copy of the bid tabulation is not available as only one person responded to the request for bids.
 - [6] The date the lease was executed.
 - R The date the lease was executed since NRECC does not have a copy of the lease. See attached except from Board minutes for 2/9/2006.

NOLIN RECC CASE NO. 2006-00466

Item No. 5b Page 2 of 2

Witness: Michael L. Miller

RESPONSE TO COMMISSION STAFF'S THIRD DATA REQUEST

- [7] Copies of the lease.
- R Copies of this lease are not in the possession of Nolin nor the lessee. Attached is a copy of the previous lease with this lessee.
- [8] A discussion of the involvement of the director in the entire process, from the date Nolin considered leasing the land to the finalization of the lease.
- R The director/lessee was not involved in these discussions since he was the previous lessee and no one else responded to the request for bids.

January 24, 2006

Aubin Mattingly 2844 Thomas Road Rineyville, KY 40162:

Dear Aubin:

Nolin RECC has $12 \pm$ acres of cropland for lease on St. John Road that joins our office property. For the last several years this land has been in alfalfa. We are accepting proposals for the lease of this property for a six year period. Lease terms and specifications are enclosed.

When you bid please show the annual amount you will pay each year to lease the entire 12 acres.

If you have any questions, please call me at (270) 765-6153.

Sincerely,

Michael L. Miller President & CEO

Proposal For Lease Bids

Nolin Rural Electric Cooperative Corporation has approximately twelve (12) acres of land located on St. John Road that is available for lease.

Nolin offers this property for lease bids with the stipulations applicable to these bids to be as follows:

- 1. <u>Term:</u> The term of the lease will be for six (6) years, with the first two (2) years of the lease allowing the tenant to use the property for row crops planted by the no-till method, and the last four (4) years of the lease to be for the use of the property to be planted in alfalfa or other grasses. The crop to be planted shall be subject to Nolin's approval.
- 2. **Expenses and income:** The tenant shall pay all expenses of cropping the property and shall receive all income derived from the property.
- 3. <u>Waterways</u>: The tenant shall not disturb the two waterways on the property, other than to mow them, and shall maintain the buffer strip of land between St. John Road and the utility poles.
- 4. Right to sell property: Nolin reserves the right to sell this property during the term of this lease, and in the event the property is sold, the tenant shall be given six (6) months notice that Nolin intends to terminate the lease. Upon such early termination, Nolin agrees to reimburse the tenant for the fertilizer, seed and lime expenses that have been placed onto the property prorated to the year that the lease is being terminated.
- 5. <u>Insurance</u>: The tenant shall provide liability insurance in an amount of at least one million dollars to insure against injuries or death to persons or damage to property arising out of the tenant's leasing of the property, and the policy shall show Nolin as an additional insured.
- 6. <u>Hold harmless and indemnification</u>: The tenant shall hold harmless and indemnify Nolin from any claims for death or injury to persons or damages to property arising out of the tenant's use of the property.
- 7. <u>Bid deadline</u>: All bids for the use of the property pursuant to the conditions above shall be submitted in writing to Nolin at the following address no later than February 7, 2006:

Nolin Rural Electric Cooperative Corporation Attn: Mickey Miller 411 Ring Road Elizabethtown, KY 42701

Please mark the envelope: Land Lease Bid

Title	First Name La	Last Name Comp	Comp	Address Line 1 Add City	Add City	State	ZIP Code
	Kevin	Clark				· · · · · · · · · · · · · · · · · · ·	
And development while to de a control of the Contro	Bob	Shipp		443 Western Circle	Radcliff	农	40160
Andrew Communication and Communication of the Commu		Mobley		3466 Saint John Road	Elizabethtown	ΚΥ	42701
	Rick	Thomas		6770 Saint John Road	Elizabethtown	KY	42701
	en a promotivo de la françaisment de la françaismen	Mattingly		2844 Thomas Road	Rineyville	Σ	40162
AND THE REAL PROPERTY OF THE P	Kenneth	Hayden		2138 Hayden School Road	Cecilia	KY	42724



Excerpt of Minutes

Mickey Miller reported that five requests for bids were mailed regarding lease of Nolin's 12-acre property next to Ring Road. Gene Straney moved that Rick Thomas be selected as the successful bidder at the price of \$420 per year for the six-year lease. Motion carried.

I, A. L. Rosenberger, Secretary/Treasurer of Nolin Rural Electric Cooperative Corporation do hereby certify that the above is a true and correct excerpt from the minutes of the meeting of the Board of Directors of Nolin Rural Electric Cooperative Corporation held on the 9th day of February, 2006, at which meeting a quorum was present.

A I Rosenberger Secretary/Treasure

AGREEMENT

This Agreement is made and entered into this <u>20</u> day of <u>Agust</u>, 2001, by and between **NOLIN RURAL ELECTRIC COOPERATIVE CORPORATION**, hereinafter referred to as "Nolin", and **RICK THOMAS** of Thomas Academy Farm, hereinafter referred to as "Mr. **Thomas**", WITNESSETH:

THAT WHEREAS, Nolin owns approximately twelve (12) acres of property on St. John Road adjacent to its headquarters property, and

WHEREAS, Mr. Thomas has proposed to Nolin to utilize that property for farming purposes,

NOW THEREFORE, for the consideration hereinafter set out, both parties agree as follows:

1. Mr. Thomas shall be permitted to farm the twelve (12) acres of Nolin located along the St. John Road for the following purposes and upon the following terms and conditions:

Year 2001 – for summer, plant no-till soybeans; for fall, apply two (2) tons of lime per acre.

Year 2002 -- for spring, disc lightly and sew alfalfa with spring oats and timothy.

Years 2002/2005 – maintain the alfalfa with regular fertilize treatment per soil test.

2. As consideration for the use of this property by Mr. Thomas, Mr. Thomas shall pay to Nolin the sum of \$400.00 per year annually,

- with the payment due on or before December 31 of each year for the previous year's use.
- 3. In addition to the monetary consideration being paid to Nolin, Mr. Thomas shall be responsible for keeping the right of way, including set-backs to the power lines along St. John Road, bushhogged and will spray roundup around the guide wires.
- 4. Mr. Thomas will not disturb the two waterways at each end of the field.
- 5. Mr. Thomas shall utilize good farming practices to insure that erosion does not occur on the property.
- 6. In the event Nolin chooses to terminate this Agreement at any time prior to the 2005 farming season, Nolin agrees to reimburse Mr. Thomas the sum of \$\frac{\text{Cost}}{\text{Cost}} \frac{\text{See Atlantant}}{\text{as an early termination fee, to reimburse him for the lime and fertilizer cost that he has invested in the property.
- 7. This Agreement is binding on the successors and assigns of both parties hereto.
- 8. This Agreement is to be construed by the laws of the Commonwealth of Kentucky, and any actions involving this Agreement shall take place in Hardin County, Kentucky.
- 9. This is the entire agreement between the parties hereto and any other agreements concerning this property between these parties must be put in writing and signed by both parties in order to be binding.

WITNESS the signatures of the respective parties to this Agreement the date and year first above written.

NOLIN:

NOLIN RURAL ELECTRIC COOPERATIVE CORPORATION

BY:

MICKEY MILLER, President

MR. THOMAS:

RICK THOMAS

Item No. 6 Page 1 of 1

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

Refer to the Application, Exhibit P, the 2005 Annual Report, and the response to the Staff's Second Request, Item 8.

- Q. a. Was the 2005 Annual Report, as shown in Exhibit P, provided to members before the June 9, 2006 meeting or as members arrived and registered for that meeting?
- A. The 2005 Annual Report was included in the Kentucky Living magazine that was mailed to the members prior to the Annual meeting.
- Q. b. The last page of the 2005 Annual Report presents financial results for 2005. Would Nolin agree that there is no specific disclosure in those financial results that KVN experienced a net loss of \$106,723 in 2005.
- A. Nolin agrees.
- Q. c. Indicate when pages 1 and 2 of 4 in the response to Item 8 were provided to the members.
- A. The information was included in the packet of materials given to registered members at the meeting.
- Q. d. Would Nolin agree that the minutes of the June 9, 2006 annual meeting, while noting the relationship with Fort Knox, did not mention the situation with KVN?
- A. There is a limited amount of time for discussion during the meeting and Fort Knox was only briefly mentioned, due to the military presence: in Nolin's area.

Item No. 7 All Items

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

7.

Q.

All Items and attachments have been redacted

Witness: Michael L. Miller

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 7. Refer to the response to the Staff's Second Request, Item 13.
- a. In Item 13(a), Nolin was requested to explain how the amount of a grade adjustment, a market adjustment, and a merit adjustment were determined for 2006. Nolin was requested to provide all workpapers, calculations, assumptions, analyses, studies, and other documentation that supported each adjustment. The response to Item 13(a) presents the analysis utilized to determine the grade adjustment and market adjustment of the wage and salary increase. However, it is not readily apparent from the analysis that the grade adjustment market adjustment should be 4.12 percent for 2006. The analysis also does not show how Nolin determined the merit adjustment of 2.00 percent. Provide the originally requested information concerning the adjustment values.

Response

The Grade adjustment was specifically for the VP, System Operations.

The Market adjustment is shown on the attached summary of the Wage and Salary Plan. This is not part of the Plan itself, but is an analysis developed by Nolin to summarize the results. The overall increase is the 4.12%.

The Merit adjustment is an amount the board approves for all employees. It is not based on the Grade and Market adjustments in the Wage and Salary Plan. This ensures that substantially all employees receive a wage increase.

Nolin files this summary report separately from the Wage and Salary Plan, and it was an oversight only that it was not included with the response to Staff's Second Request, Item 13(a). A copy of that summary is attached.

		2005	Too I mand				2006					
Department	# Employees	Base Wages	%	Grade Adj	%	Market Adj	%	Merrit	%	Promotions	%	Total
Office Services	23	765,023.44	0.00%		5.53%	42,315.96	2.00%	15,300.47	0.00%	0.00	7.53%	57,616.43
Administration & Finance	6	415,342.00	0.00%		4.26%	17,711.98	2.00%	8,306.84	0.00%	0.00	6.26%	26,018.82
Operations & Engineering	49	2,443,010.80	0.00%		3.84%	93,862.76	2.00%	48,860.22	%00.0	0.00	5.84%	142,722.97
Member Services	5	222,565.84	%00.0		4.12%	9,160.81	7.00%	4,451.32	0.00%	0.00	6.12%	13,612.13
Executive	5	394,764.16	2.53%	10,000.00	3.80%	15,376.47	2.00%	7,895.28	0.00%	0.00	8.43%	33,271.75
Temp & Part Time	4	80,662.40	0.00%		0.00%	•	0.00%		0.00%	0.00	%00.0	•
	95	4,321,368.64	0.23%	10,000.00	4.12%	178,427.97	1.96%	84,814.12	0.00%	0.00	%60.9	263,242.10
For the Year 2005 Base 2005 Wages Grade Adjustments Market Adjustments Merit Adj. Promotions		0.23% 4.12% 1.96% 0.00%	4,331,368.64 10,000.00 178,427.97 84,814.12 - 273,242.10	6.308%								
2005 Wages Net of Quasi Retirements Market Adjustments Net of Quasi	tirements Quasi	899,909.12 37,446.88	3,431,459.52 140,981.10									
FICA Retirement & Security 401k Roll up cost		7.65% 18.17% 2.00%	20,903.02 25,616.27 5,464.84 51,984.13	1.200%								
Total Package			325,226.23	7.509%								
Savings from Quasi Retirements Cumulated Savings	nts		163,513.49 483,258.06									

MARKET INCREASE BY GRADE

MARKET WAGE

GRADE	2005	2006	AMOUNT
1	\$ 24,476.00	\$ 26,492.00	\$ 2,016.00
2	\$ 26,268.00	\$ 28,188.00	\$ 1,920.00
3	\$ 28,287.00	\$ 30,132.00	\$ 1,845.00
4	\$ 30,553.00	\$ 32,345.00	\$ 1,792.00
5	\$ 33,067.00	\$ 34,826.00	\$ 1,759.00
6	\$ 35,827.00	\$ 37,576.00	\$ 1,749.00
7	\$ 38,834.00	\$ 40,593.00	\$ 1,759.00
8	\$ 42,088.00	\$ 43,879.00	\$ 1,791.00
9	\$ 45,590.00	\$ 47,432.00	\$ 1,842.00
10	\$ 49,338.00	\$ 51,254.00	\$ 1,916.00
11	\$ 53,334.00	\$ 55,344.00	\$ 2,010.00
12	\$ 57,576.00	\$ 59,703.00	\$ 2,127.00
13	\$ 62,066.00	\$ 64,329.00	\$ 2,263.00
14	\$ 66,803.00	\$ 69,224.00	\$ 2,421.00
15	\$ 71,786.00	\$ 74,387.00	\$ 2,601.00
16	\$ 77,017.00	\$ 79,818.00	\$ 2,801.00
17	\$ 82,495.00	\$ 85,517.00	\$ 3,022.00
18	\$ 88,220.00	\$ 91,485.00	\$ 3,265.00
19	\$ 94,192.00	\$ 97,720.00	\$ 3,528.00
20	\$100,411.00	\$104,224.00	\$ 3,813.00

Item No. 7.b. Page 1 of 1

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

- 7.b. In the response t Item 13(a), page 1 of 11. Nolin states that approximately every 5 years an outside consultant reviews the wage and salary plan. Provide the following information concerning the most recent review by an outside consultant:
- The date the outside consultant review was performed and the name of the outside consultant.
- A. The Consultant was Winston L. Tan, Principal, Human Capital & Rewards Practice, Cooperative Benefits & Financial Services, LLC, 963 Tope Road, Sharpsburg, GA.
- Copies of the outside consultant's written reports or evaluations presented to management or the board of directors concerning his review.
 - Mr. Tan started his review in the fall of 2003 and provided the attached reports.

 Letter dated December 15, 2003

 Compensation Program dated January 27, 2004
- If written reports or evaluations were not submitted, summarize any oral presentations the outside consultant made to management or the board of directors concerning his review.
- A. N/A
- Identify any changes made in the wage and salary plan as a result of the outside consultant's review.
- A. There were a few grade changes but other than that no major change in the plan itself.

December 15, 2003

Hi OV:

This is a brief explanation of the attached Excel spreadsheet. The spreadsheet contains my draft calculation of the salary structure based on the job evaluations that we completed earlier this month.

I based the overall modeling on the same basis as your previous model: a combination of average and third quartile survey positioning of the 2003 NRECA National Compensation Survey (both national and region III reports). If you look at the tab "Model03" you will see the source of each of the benchmark positions that I have used.

I have also added a correlation factor or "Degree of Match" (DOM) which I have applied to each position where market data from the NCS was available. I utilized a scale of 1 through 3 to denote the following:

1= Related but some clear differences in scope or focus

2= Good fit but there are minor differences in scope

3= Excellent fit/comparable in scope and focus

A rating of less than "3" denotes my opinion of a "less than optimal" fit between NCS data and the position as it functions at Nolin.

For the draft plan I utilized positions which rated a minimum of "2" (but optimally "3") to create the compensation model (see selected positions of tab "Model03"). These values were regressed along with the internal point value to create the coefficients for the salary range ("Ranges"). Note that the new ranges are on average 2.79% as compared to the current midpoints for grades.

The new ranges are incorporated with the new evaluations of positions in the tab "Schedule" and the individual impact is shown in the "Incumbents 2003 plan" tab. Please review that I have actually placed people into the correct salary grade. Please find at the end of the spreadsheet those positions which I could not place into the new plan. (What do we need to do with these?)

Of great importance will be the "Variance Report" tab. Here I present the positions for which I could find salary data in the NCS and provide a flagging of the jobs, which I believe, fall outside of the boundaries of market value. This is the report from which management can choose to consider or disregard, based on the level of confidence in the committee's job evaluation sessions.

In the report I have shaded a reference point (amber) in the national average for comparison to the proposed salary range (remember that in the modeling I tried to utilize average values for positions up to the senior management level.) The "Lwr Thrd" and "Upr Thrd" represent the new market value range for that particular position. For each position I have flagged it as "Low", or "High." This is a pure comparison with the draft plan ranges and NCS salary survey data. In this situation you should consider the Correlation Factor. Some are high (3) and others are lower but relevant for the decision.

Also, bear in mind that not all positions have salary data available. If management agrees to adjust some positions, it may be necessary to review other related positions and move them as well.

Also realize that I did not index the salary plan values to account for data lag. As you know the 2003 NCS is comprised of salary data collected November, 2002. Historically, we have not indexed the data; however, that is certainly an option to ensure that the ranges are competitive. Your thoughts on the matter would be appreciated.

OV, I trust that this helps to explain the spreadsheet a bit. Everything else should be fairly self-explanatory. After you have had an opportunity to review the spreadsheet and this note, please give me a call with any questions or comments you might have.

Thanks!

Winston

Job Evaluations

				T .										
Grade	Title	Knowle	edae	Ora Le	adersh	Org. In	npact	Compl	exity	Comm	unicatio	Total	Point R	lange
Laide		Level	Pts	Level	Pts	Level	Pts	Level	Pts	Level	Pts	Points		
2	General Clerk	A	58	A	54	A	58	A	58	В	112	340	283	364
3	Warehouse Clerk	В	112	A	54	A	58	A	58	B-	94	376	365	446
3	Switchboard Operator	В	112	A	54	A	58	A	58	В	112	394	365	446
3	Consumer Records Clerk	В	112	A	54	A+	76	A	58	В	112	412	365	446
4	Tree Trimmer	В	112	A	54	В	112	В	112	Α	58	448	447	528
	Meter Reader	В	112	A	54	В	112	A	58	B+	130	466	447	528
4	Cashier Associate	В	112	A	54	B-	94	В	112	В	112	484	447	528
	Maintenance Technician	B+	130	A	54	В	112	В	112	В	112	520	447	528
4	Line Tech III	DŦ	100	^	U-T		1 1 4							
5		B+	130	Α	54	В	112	B+	130	В	112	538	529	610
	Billing Associate Material Specialist	C	166	A	54	В	112	В	112	В	112	556	529	610
5		C-	148	A+	68	С	166	B+	130	В	112	624	611	692
6	Purchasing Coordinator	B+	130	A	54	B+	130	C-	148	C	166	628	611	692
6	Consumer Accounting Assoc GIS Technician	C	166	A	54	C-	148	C-	148	В	112	628	611	692
6		B+	130	В	96	B+	130	C-	148	B+	130	634	611	692
6	Lead Tree Trimmer Administrative Assistant/Mbr	C C	166	A	54	В	112	C	166	C	166	664	611	692
6	Administrative Assistant/O&E	C	166	A	54	В	112	C	166	С	166	664	611	692
6		C	166	A	54	С	166	C	166	C+	184	736	693	774
7	Collections Coordinator	C	166	B-	82	C	166	C	166	C	166	746	693	774
7	Membership Records Coord.	C	166	B	96	C	166	C	166	С	166	760	693	774
7	Consumer According/DP Coord	<u> </u>	100	٦	<i>3</i> 0		100		-100			. 33		
7	Line Tech II	С	166	В	96	С	166	С	166	C+	184	778	775	856
8	Meter Records Coordinator	C+	184	A	54	C+	184	C	166	D	220	808	775	856
8	Energy Management Coord.	C+	166	C+	152	C	166	C	166	C	166	816	775	856
8	Meter Reader Supervisor			A	54	D	220	C	166	C	166	826	775	856
8	Communications Coordinator	D D+	220 238	A	54	D-	202	C	166	С	166	826	775	856
8	Accountant	C C	166	В	96	C	166	C+	184	D	220	832	775	856
8	Executive Secretary	C+	184	A+	68	D	220	D D	220	C	166	858	857	938
9	Meter Technician	C+	166	A	54	D-	202	D	220	D	220	862	857	938
9	Staking Technician	C+	184	B+	110	D-	202	D	220	C-	148	864	857	938
9	Line Technician I	C+	184	B+	110	D-	202	D	220	C-	148	864	857	938
9	Dispatcher Data System Technician	D+	238	A	54	D-	202	D	220	D-	202	916	857	938
9	Data System Technician GPS/GIS Administrator	D+ D	220	В	96	D D	220	D	220	C	166	922	857	938
9	Electrical Advisor	D	220	A	54	D	220	D	220	D+	238	952	939	1020
10		D	220	C	138	D	220	D	220	C+	184	982	939	1020
10	Senior Line Technician	C	166	D-	166	D+	238	D	220	D-	202	992	939	1020
10	Cashier Supervisor	D	220	B	96	D+ D	220	D	220	E-	256	1012	939	1020
	Marketing Director	D	220	C+	152	D	220	D	220	D	220	1032	1021	1102
11	Contracts Coordinator	D+	238	C+	152	D	220	D	220	D	220	1050	1021	1102
11	Materials Supervisor	D+ D	220	D+	194	D+	238	C+	184	D	220	1056	1021	1102
11	Consumer Billing Supervisor	D	220	D+	194	E-	256	C+	184	D	220	1074	1021	1102
11	Consumer Accounting Super		274	D+ В	96	E-	256	D+	238	E-	256	1120	1103	1184
12	Employment & Benefits Spec	E E	274	В	96	E	274	E	274	D-	202	1120	1103	1184
12	Fort Knox Accountant	E	274	В	96	E	274	E	274	D	220	1138	1103	1184
12	Engineering Technician			С	138	E	274	E	274	D	220	1180	1103	1184
12	KVN System Operator	E	274	С	138	E	274	E	274	D	220	1180	1103	1184
	Accounting Supervisor	E	274	D	180	<u></u> E	274	E	274	D+	238	1240	1185	1266
13	Field Engineering Supt.	E	274		222	E	274	E	274	D+	238	1282	1267	1348
14	Construction Supt.	E	274	E	222	E	274	E	274	D+	238	1282	1267	1348
14	Maintenance Supt.	E	274	E					292	E E	274	1354	1349	1430
15	System Engineer	E+	292	E	222	E F-	274	E+ F	328	F	328	1540	1513	1594
17	VP Marketing & Member Svo	F-	310	F	264		310	F	~~~~			1608	1595	1676
18	VP Office Services	F	328	F+	278	F	328		328	F+ G-	346 364	1680	1677	1758
19	VP Admin. & Finance	F+	346	F+	278	F+	346	F+	346					
20_	VP System Operations	G-	364	G	306	G-	364	G-	364	G-	364	1762	1759	1840

12/16/2003 9:13 AM

Gra	Grade Title	Total	Code DOM Title	DOM		Nat'l Avg	Nat'l Thrd Qtl	Region III Avg	Region III Avg Region III Thrd Otl	KY Avg	KY Thrd Qtl	Select
		Points										
2	General Clerk	340	17x	2	General Clerk	26,707	30,722	28,188	33,259	31,467	35,495	26,707
3	Warehouse Clerk	376	20n	2	Utility Person/Custodian 2	28,267	31,990	27,103	30,695	28,337	33,862	28,267
4	Tree Trimmer	448	15t	2	Tree Trimmer/Right-Of-Way Wi	29,224	33,842	28,748	32,469	30,676	36,332	29,224
5	Billing Associate	538	17e	က	Billing Clerk	29,515	35,464	30,229	33,582	30,044	34,112	29,515
9	Consumer Accounting Assoc	628	171	7	Consumer Service Representar	29,786	33,654	29,439	33,514	32,055	36,551	29,786
9	Administrative Assistant/Mbr	664	17b	က	Secretary/Department Secretar	33,093	36,774	35,106	40,112	37,126	42,141	33,093
7	Consumer Accntng/DP Coord	260	18 <u>i</u>	2	Computer Operator	36,629	41,912	34,584	41,205	38,802	48,521	36,629
ω	Meter Reader Supervisor	816	20g	3	Meter Reader Supervisor	42,994	49,899	42,703	52,247	36,338		42,994
ი	Staking Technician	862	16m	3	Staking/Field Engineering Tech	43,788	48,818	42,432	46,570	41,568	44,377	43,788
თ	Line Technician I	864	15n	က	Lineman First Class/Journeyma	46,010	50,253	44,115	47,892	45,211	48,173	46,010
6	Data System Technician	916	18f	2	PC Support Analyst/PC Specia	45,025	52,857	48,721	55,827	45,396	53,029	45,396
10	 Senior Line Technician 	982	15k	3	Lead Lineman/Crew Chief/Wor	49,816	53,726	48,676	51,334	49,429	52,291	49,816
+	11 Materials Supervisor	1050	19a	Ø	Purchasing Agent	48,744	55,487	51,712	56,310	46,805	53,071	48,744
12	2 KVN System Operator	1180	18K	က	Information Technology (IT) Su	55,729	62,500	59,580	65,985	55,538	***	55,729
7	14 Construction Supt.	1282	15a	က	Line Superintendent	61,577	67,283	61,019	65,978	60,681	63,574	61,577
7	15 System Engineer	1354	16w	2	System Engineer*	64,921	73,803	62,744	71,973	64,364	72,761	64,921
17	7 VP Marketing & Member Svc	1540	7a	7	Vice President/Manager/Directe	68,188	78,512	72,249	80,754	75,574	88,400	80,754
139	9 VP Admin. & Finance	1680	12a	7	Vice President/Manager/Directe	74,019	84,916	75,076	84,269	75,374	86,507	84,916
2(20 VP System Operations	1762	16a	3	Vice President/Manager/Direct	81,537	90,467	80,136	84,032	77,728	83,276	90,467

	POINT RANGE		SALARY RANG			GE					
GRADE	MIN	MID	MAX	MIN	LWR THD	MP	UPR THD	MAX	SPREAD	Current MP	Change
									MIN-MAX		
1	200	241	282	\$18,333	\$20,789	\$22,017	\$23,244	\$25,700	40.18%	\$21,511	2.35%
2	283	324	364	\$20,074	\$22,807	\$24,173	\$25,540	\$28,273	40.85%	\$23,465	3.02%
3	365	406	446	\$21,934	\$24,969	\$26,487	\$28,004	\$31,040	41.52%	\$25,598	3.47%
4	447	488	528	\$23,933	\$27,298	\$28,981	\$30,664	\$34,030	42.19%	\$27,932	3.76%
5	529	570	610	\$26,069	\$29,794	\$31,657	\$33,519	\$37,244	42.87%	\$30,468	3.90%
6	611	652	692	\$28,343	\$32,457	\$34,514	\$36,571	\$40,685	43.55%	\$33,206	3.94%
7	693	734	774	\$30,752	\$35,285	\$37,552	\$39,819	\$44,353	44.23%	\$36,145	3.89%
8	775	816	856	\$33,294	\$38,279	\$40,772	\$43,264	\$48,249	44.92%	\$39,286	3.78%
9	857	898	938	\$35,970	\$41,438	\$44,173	\$46,907	\$52,376	45.61%	\$42,628	3.62%
10	939	980	1020	\$38,777	\$44,762	\$47,755	\$50,747	\$56,733	46.31%	\$46,172	3.43%
11	1021	1062	1102	\$41,714	\$48,250	\$51,518	\$54,786	\$61,322	47.01%	\$49,918	3.21%
12	1103	1144	1184	\$44,781	\$51,902	\$55,463	\$59,024	\$66,145	47.71%	\$53,865	2.97%
13	1185	1226	1266	\$47,975	\$55,717	\$59,589	\$63,460	\$71,203	48.42%	\$58,014	2.71%
14	1267	1308	1348	\$51,296	\$59,696	\$63,896	\$68,096	\$76,496	49.13%	\$62,364	2.46%
15	1349	1390	1430	\$54,742	\$63,837	\$68,384	\$72,932	\$82,027	49.84%	\$66,915	2.20%
16	1431	1472	1512	\$58,312	\$68,140	\$73,054	\$77,968	\$87,797	50.56%	\$71,669	1.93%
17	1513	1554	1594	\$62,005	\$72,605	\$77,905	\$83,205	\$93,806	51.29%	\$76,623	1.67%
18	1595	1636	1676	\$65,819	\$77,231	\$82,938	\$88,644	\$100,056	52.02%	\$81,780	1.42%
19	1677	1718	1758	\$69,754	\$82,019	\$88,151	\$94,283	\$106,548	52.75%	\$87,138	1.16%
20	1759	1800	1840	\$73,808	\$86,967	\$93,546	\$100,125	\$113,284	53.49%	\$92,697	0.92%
									Ove	rall Average	2.79%
					REGRESSION MODEL						
					CONSTANT		16806.64				
					1ST DEG		18.36982				
					2ND DEG		0.01348				
					BASE SPRE	EAD	0.165	i			
					INCREMEN		0.0023				

Nolin RECC Draft Salary Schedule

GR.	TITLE			***	LIDD TUD	MAX
Ref.		MIN	LWR THD	MP ket Value R:	UPR THD	MAX
Kei.	16806.63799		IVICAL			
2	General Clerk	\$20,074	\$22,807	\$24,173	\$25,540	\$28,273
		\$9.65	\$10.96	\$11.62	\$12.28	\$13.59
3 3 3	Warehouse Clerk Switchboard Operator Consumer Records Clerk	\$21,934 \$10.55	\$24,969 \$12.00	\$26,487 \$12.73	\$28,004 \$13.46	\$31,040 \$14.92
4 4 4 4 4	Tree Trimmer Meter Reader Cashier Associate Maintenance Technician Line Tech III	\$23,933 \$11.51	\$27,298 \$13.12	\$28,981 \$13.93	\$30,664 \$14.74	\$34,030 \$16.36
5 5	Billing Associate Material Specialist	\$26,069 \$12.53	\$29,794 \$14.32	\$31,657 \$15.22	\$33,519 \$16.12	\$37,244 \$17.91
6 6 6	Purchasing Coordinator Consumer Accounting Associate GIS Technician Lead Tree Trimmer Administrative Assistant/Mbr Svcs. Administrative Assistant/O&E	\$28,343 \$13.63	\$32,457 \$15.60	\$34,514 \$16.59	\$36,571 \$17.58	\$40,685 \$19.56
7 7 7 7	Collections Coordinator Membership Records Coord. Consumer Accntng/DP Coord. Line Tech II	\$30,752 \$14.78	\$35,285 \$16.96	\$37,552 \$18.05	\$39,819 \$19.14	\$44,353 \$21.32
8 8 8 8 8	Meter Records Coordinator Energy Management Coord. Meter Reader Supervisor Communications Coordinator Accountant Executive Secretary	\$33,294 \$16.01	\$38,279 \$18.40	\$40,772 \$19.60	\$43,264 \$20.80	\$48,249 \$23.20
000000	Meter Technician Staking Technician Line Technician I Dispatcher Data System Technician GPS/GIS Administrator	\$35,970 \$17.29	\$41,438 \$19.92	\$44,173 \$21.24	\$46,907 \$22.55	\$52,376 \$25.18
10 10	Electrical Advisor Senior Line Technician Cashier Supervisor Marketing Director	\$38,777 \$18.64	\$44,762 \$21.52	\$47,755 \$22.96	\$50,747 \$24.40	\$56,733 \$27.28

		T	T		1	I
GR.	TITLE	MIN	LWR THD	MP	UPR THD	MAX
Ref.	16806.63799	IVIII		cet Value R		100.00
1101.	16806.63799					
4.4	Contracts Consulinator	\$41,714	\$48,250	\$51,518	\$54,786	\$61,322
11	Contracts Coordinator	\$20.05	\$23.20	\$24.77	\$26.34	\$29.48
,	Materials Supervisor	φ20.05	φ23.20	φ24.77	Ψ20.54	φ29.40
11	Consumer Billing Supervisor (New)					
11	Consumer Accounting Supervisor					
12	Employment & Benefits Spec.	\$44,781	\$51,902	\$55,463	\$59,024	\$66,145
12	Fort Knox Accountant	\$21.53	\$24.95	\$26.66	\$28.38	\$31.80
12	Engineering Technician					
12	KVN System Operator					
12	Accounting Supervisor]				
	- '					
13	Field Engineering Supt.	\$47,975	\$55,717	\$59,589	\$63,460	\$71,203
		\$23.06	\$26.79	\$28.65	\$30.51	\$34.23
14	Construction Supt.	\$51,296	\$59,696	\$63,896	\$68,096	\$76,496
14	Maintenance Supt.	\$24.66	\$28.70	\$30.72	\$32.74	\$36.78
15	System Engineer	\$54,742	\$63,837	\$68,384	\$72,932	\$82,027
		\$26.32	\$30.69	\$32.88	\$35.06	\$39.44
16		\$58,312	\$68,140	\$73,054	\$77,968	\$87,797
10		\$28.03	\$32.76	\$35.12	\$37.48	\$42.21
		Ψ20.00	Ψ02.70	φοσ. 12	Ψ07.40	Ψ12.21
17	VP Marketing & Member Svcs.	\$62,005	\$72,605	\$77,905	\$83,205	\$93,806
17	VF Marketing & Member 3763.	\$29.81	\$34.91	\$37.45	\$40.00	\$45.10
		Ψ20.01	Ψ0-7.01	Ψ07.40	Ψ10.00	V 10.10
18	VP Office Services	\$65,819	\$77,231	\$82,938	\$88,644	\$100,056
10	VI Office del vices	\$31.64	\$37.13	\$39.87	\$42.62	\$48.10
		ψο 1.0-1	Ψ31.10	φυσιστ	¥ 1	7.5.15
19	VP Admin. & Finance	\$69,754	\$82,019	\$88,151	\$94,283	\$106,548
ופו	AL. WILLING A LILIGING	\$33.54	\$39.43	\$42.38	\$45.33	\$51.23
		Ψ00,0-	400.40	Ψ12	¥ 10.00	701.20
20	VP System Operations	\$73,808	\$86,967	\$93,546	\$100,125	\$113,284
20	VE System Operations	\$35.48	\$41.81	\$44.97	\$48.14	\$54.46
		ψυυ.40	ψ+1.01	16.77ψ	ΨΤΟ.17	Ψυτ.Ψυ

Change Grade Title	Grade) Title	Points Code DOM Surv	Code	MOC	Survey Title	Nat'l Avg	Nat'l Thrd	Region III A	Nat'l Avg Nat'l Thrd (Region III / Region III TI KY Avg	KY Avg	KY Thrd Ott	KY Thrd Qtl Lwr Thrd (p) Upr Thrd (p)	Upr Thrd (p)	Flag
,	9	Lead Tree Trimmer	634	15t	-	Tree Trimmer/Right-Of-Way Wo	29,224	33,842	28,748	32,469	30,676	36,332	32,457	36,571	High
-	8	Meter Records Coordinator	778	17d	2	Senior Billing Clerk	35,027	38,085	36,228	20,800	36,228	40,066	38,279	43,264	High
-	10	Marketing Director	1012	7k		Key Account Executive	57,112	63,000	53,056	60,046	47,539	:	44,762	50,747	Low
	12	Accounting Supervisor	1180	12h		Supervisor Of General Accounti	48,614	54,600	53,716	62,858	52,176	61,893	51,902	59,024	High

Incumbent Impact

JOB TITLE	New	CURRENT		SALARY	STRUCT	URE CON	ITROL PO	INTS				***	
	GR	SALARY	C/R	MIN	\$ <min< td=""><td>LWR</td><td>\$<lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<></td></min<>	LWR	\$ <lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<>	MP	\$ <mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<>	UPR	\$ <upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<>	MAX	\$ <max< td=""></max<>
16806.63799						THD	THD		•	THD	THD		*
Consumer Records Clerk	2	22,880	0.95	20,074	0	22,807	0	24,173	1,293	25,540	2,660	28,273	5,393
Consumer Records Clerk	2	24,669	1.02	20,074	0	22,807	0	24,173	0	25,540	871	28,273	3,605
General Clerk	2	8,100	0.34	20,074	11,974	22,807	14,707	24,173	16,073	25,540	17,440	28,273	20,173
Billing Associate	3	26,333	0.99	21,934	0	24,969	0	26,487	154	28,004	1,672	31,040	4,707
Maintenance Technician	3	26,146	0.99	21,934	0	24,969	0	26,487	341	28,004	1,859	31,040	4,894
Switchboard Operator	3	22,880	0.86	21,934	0	24,969	2,089	26,487	3,607	28,004	5,124	31,040	8,160
Cashier Associate	4	25,750	0.89	23,933	0	27,298	1,548	28,981	3,231	30,664	4,914	34,030	8,279
Cashier Associate	4	24,190	0.83	23,933	0	27,298	3,108	28,981	4,791	30,664	6,474	34,030	9,839
Cashier Associate	4	13,500	0.47	23,933	10,433	27,298	13,798	28,981	15,481	30,664	17,164	34,030	20,530
Cashier Associate	4	23,754	0.82	23,933	179	27,298	3,545	28,981	5,228	30,664	6,910	34,030	10,276
Consumer Accounting Associate	4	28,496	0.98	23,933	0	27,298	0	28,981	485	30,664	2,168	34,030	5,534
Line Technician III	4	32,760	1.13	23,933	0	27,298	0	28,981	0	30,664	0	34,030	1,270
Line Technician III	4	32,864	1.13	23,933	0	27,298	0	28,981	0	30,664	0	34,030	1,166
Line Technician III	4	32,760	1.13	23,933	0	27,298	0	28,981	0	30,664	0	34,030	1,270
Meter Reader	4	27,934	0.96	23,933	0	27,298	0	28,981	1,047	30,664	2,730	34,030	6,095
Meter Reader	4	25,834	0.89	23,933	0	27,298	1,465	28,981	3,148	30,664	4,830	34,030	8,196
Meter Reader	4	24,960	0.86	23,933	0	27,298	2,338	28,981	4,021	30,664	5,704	34,030	9,070
Warehouse Clerk	4	27,040	0.93	23,933	0	27,298	258	28,981	1,941	30,664	3,624	34,030	6,990
Collections Coordinator	5	32,011	1.01	26,069	0	29,794	0	31,657	0	33,519	1,508	37,244	5,233
Consumer Accounting Associate	5	31,845	1.01	26,069	0	29,794	0	31,657	0	33,519	1,675	37,244	5,400
Consumer Accounting Associate	5	29,557	0.93	26,069	0	29,794	238	31,657	2,100	33,519	3,963	37,244	7,688
Consumer Accounting Associate	5	26,707	0.84	26,069	0	29,794	3,087	31,657	4,950	33,519	6,812	37,244	10,537
Consumer Accounting Associate	5	25,085	0.79	26,069	985	29,794	4,710	31,657	6,572	33,519	8,435	37,244	12,160
Consumer Accounting/DP Coordinator	5	33,530	1.06	26,069	0	29,794	0	31,657	0	33,519	0	37,244	3,715
Lead Tree Trimmer	5	28,704	0.91	26,069	0	29,794	1,090	31,657	2,953	33,519	4,815	37,244	8,540
Materials Specialist (W.O. Clerk)	5	32,011	1.01	26,069	0	29,794	0	31,657	0	33,519	1,508	37,244	5,233
Administrative Assistant/Mem Svcs	6	36,525	1.06	28,343	0	32,457	0	34,514	0	36,571	46	40,685	4,160
GIS Technician	6	29,640	0.86	28,343	0	32,457	2,817	34,514	4,874	36,571	6,931	40,685	11,045
Membership Records Coordinator	6	32,094	0.93	28,343	0	32,457	363	34,514	2,420	36,571	4,477	40,685	8,591
Purchasing Coordinator	6	35,506	1.03	28,343	0	32,457	0	34,514	0	36,571	1,065	40,685	5,179
Line Technician II	7	37,398	1.00	30,752	0	35,285	0	37,552	154	39,819	2,421	44,353	6,955
Line Technician II	7	37,898	1.01	30,752	0	35,285	0	37,552	0	39,819	1,922	44,353	6,455
Meter Records Coordinator	7	36,962	0.98	30,752	0	35,285	0	37,552	591	39,819	2,858	44,353	7,391
O & E Administrative Assistant	7	36,379	0.97	30,752	0	35,285	0	37,552	1,173	39,819	3,440	44,353	7,974
Administrative Assistant	8	17,940	0.44	33,294	15,354	38,279	20,339	40,772	22,832	43,264	25,324	48,249	30,309
Communications Coordinator	8	38,938	0.96	33,294	0	38,279	0	40,772	1,834	43,264	4,327	48,249	9,312
Energy Management Coordinator	8	35,797	0.88	33,294	0	38,279	2,483	40,772	4,975	43,264	7,468	48,249	12,453
Meter Reader Supervisor	8	37,877	0.93	33,294	0	38,279	403	40,772	2,895	43,264	5,388	48,249	10,373
Cashier Supervisor	.,, .,	41,288	0.93	35,970	0	41,438	150	44,173	2,885	46,907	5,619	52,376	11,088

12/16/2003 Page 1 of 3 Pages

Incumbent Impact

JOB TITLE	New	CURRENT		SALARY	'STRUCT	URE CON	ITROL PO	INTS					
	GR	SALARY	C/R	MIN	\$ <min< td=""><td>LWR</td><td>\$<lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<></td></min<>	LWR	\$ <lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<>	MP	\$ <mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<>	UPR	\$ <upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<>	MAX	\$ <max< td=""></max<>
16806.63799						THD	THD		·	THD	THD		,
								1					
Dispatcher	9	49,088	1.11	35,970	0	41,438	0	44,173	0	46,907	0	52,376	3,288
Dispatcher	9	47,507	1.08	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,868
Dispatcher	9	47,570	1.08	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,806
Dispatcher	9	47,570	1.08	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,806
Employment & Benefits Specialist	9	49,171	1.11	35,970	0	41,438	0	44,173	0	46,907	0	52,376	3,204
GPS/GIS Administrator	9	47,611	1.08	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,764
Line Technician I	9	47,653	1.08	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,723
Line Technician I	9	46,987	1.06	35,970	0	41,438	0	44,173	0	46,907	0	52,376	5,388
Line Technician I	9	49,608	1.12	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,768
Line Technician I	9	48,152	1.09	35,970	0	41,438	0	44,173	0	46,907	0	52,376	4,224
Line Technician I	9	45,261	1.02	35,970	0	41,438	0	44,173	0	46,907	1,646	52,376	7,115
Line Technician I	9	45,261	1.02	35,970	0	41,438	0	44,173	0	46,907	1,646	52,376	7,115
Line Technician I	9	45,989	1.04	35,970	0	41,438	0	44,173	0	46,907	918	52,376	6,387
Line Technician I	9	43,368	0.98	35,970	0	41,438	0	44,173	805	46,907	3,539	52,376	9,008
Line Technician I	9	45,989	1.04	35,970	0	41,438	0	44,173	0	46,907	918	52,376	6,387
Line Technician I	9	45,989	1.04	35,970	0	41,438	0	44,173	0	46,907	918	52,376	6,387
Line Technician I	9	45,989	1.04	35,970	0	41,438	0	44,173	0	46,907	918	52,376	6,387
Meter Technician	9	40,893	0.93	35,970	0	41,438	546	44,173	3,280	46,907	6,014	52,376	11,483
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	50,565	1.14	35,970	0	41,438	0	44,173	0	46,907	0	52,376	1,811
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Staking Technician	9	42,515	0.96	35,970	0	41,438	0	44,173	1,657	46,907	4,392	52,376	9,860
Staking Technician	9	43,888	0.99	35,970	0	41,438	0	44,173	285	46,907	3,019	52,376	8,488
Staking Technician	9	40,539	0.92	35,970	0	41,438	899	44,173	3,633	46,907	6,368	52,376	11,836
Staking Technician	9	40,019	0.91	35,970	0	41,438	1,419	44,173	4,153	46,907	6,888	52,376	12,356
Contracts Coordinator	10	56,680	1.19	38,777	0	44,762	0	47,755	0	50,747	0	56,733	53
Electrical Advisor	10	43,160	0.90	38,777	0	44,762	1,602	47,755	4,595	50,747	7,587	56,733	13,573
Engineering Technician	11	50,627	0.98	41,714	0	48,250	0	51,518	891	54,786	4,159	61,322	10,695
KVN System Operator	11	46,010	0.89	41,714	0	48,250	2,241	51,518	5,509	54,786	8,777	61,322	15,312
Line Technician I	11	49,982	0.97	41,714	0	48,250	0	51,518	1,536	54,786	4,804	61,322	11,340
Line Technician I	11	44,054	0.86	41,714		48,250	4,196	51,518	7,464	54,786	10,732	61,322	17,268
MARKETING DIRECTOR	11	45,190	0.88	41,714	0	48,250	3,060	51,518	6,328	54,786	9,596	61,322	16,132
Materials Supervisor	11	50,128	0.97	41,714		48,250	0	51,518	1,390	54,786	4,658	61,322	11,194
Senior Accountant	11	54,018	1.05	41,714		48,250	0	51,518	0	54,786	769	61,322	7,304
Senior Line Technician	11	50,440	0.98	41,714		48,250	0	51,518	1,078	54,786	4,346	61,322	10,882

New	CURRENT		SALARY	STRUCT	URE CON	NTROL PC	INTS					
GR	SALARY	C/R	MIN	\$ <min< td=""><td>LWR</td><td>\$<lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<></td></min<>	LWR	\$ <lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<>	MP	\$ <mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<>	UPR	\$ <upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<>	MAX	\$ <max< td=""></max<>
					THD	THD			THD	THD		
11	50,898	0.99	41,714	0	48,250	0	51,518	621	54,786	3,889	61,322	10,424
12	55,016	0.99	44,781	0	51,902	0	55,463	447	59,024	4,008	66,145	11,129
12	52,042	0.94	44,781	0	51,902	0	55,463	3,421	59,024	6,982	66,145	14,103
12	50,794	0.92	44,781	0	51,902	1,109	55,463	4,669	59,024	8,230	66,145	15,351
12	45,074	0.81	44,781	0	51,902	6,829	55,463	10,389	59,024	13,950	66,145	21,071
12	53,863	0.97	44,781	0	51,902	0	55,463	1,600	59,024	5,160	66,145	12,282
12	61,344	1.11	44,781	0	51,902	0	55,463	0	59,024	0	66,145	4,801
13	62,248	1.04	47,975	0	55,717	0	59,589	0	63,460	1,212	71,203	8,955
14	62,126	0.97	51,296	0	59,696	0	63,896	1,770	68,096	5,970	76,496	14,370
17	76,897	0.99	62,005	0	72,605	0	77,905	1,008	83,205	6,308	93,806	16,909
18	84,220	1.02	65,819	0	77,231	0	82,938	0	88,644	4,424	100,056	15,836
18	59,900	0.72	65,819	5,919	77,231	17,331	82,938	23,037	88,644	28,743	100,056	40,156
19	93,518	1.06	69,754	0	82,019	0	88,151	0	94,283	765	106,548	13,030
20	92,213	0.99	73,808	0	86,967	0	93,546	1,333	100,125	7,913	113,284	21,072
	3,867,679	0.97		44,843								
	11 12 12 12 12 12 12 13 14 17 18	11 50,898 12 55,016 12 52,042 12 50,794 12 45,074 12 53,863 12 61,344 13 62,248 14 62,126 17 76,897 18 84,220 18 59,900 19 93,518 20 92,213	11 50,898 0.99 12 55,016 0.99 12 55,042 0.94 12 50,794 0.92 12 45,074 0.81 12 53,863 0.97 12 61,344 1.11 13 62,248 1.04 14 62,126 0.97 17 76,897 0.99 18 84,220 1.02 18 59,900 0.72 19 93,518 1.06 20 92,213 0.99	11 50,898 0.99 41,714 12 55,016 0.99 44,781 12 52,042 0.94 44,781 12 50,794 0.92 44,781 12 45,074 0.81 44,781 12 53,863 0.97 44,781 12 61,344 1.11 44,781 13 62,248 1.04 47,975 14 62,126 0.97 51,296 17 76,897 0.99 62,005 18 84,220 1.02 65,819 18 59,900 0.72 65,819 19 93,518 1.06 69,754 20 92,213 0.99 73,808	\$\frac{\text{GR}}{\text{SALARY}} \ \frac{\text{C/R}}{\text{MIN}} \ \\$ \$<\text{MIN}\$ 11	THD 11 50,898 0.99 41,714 0 48,250	GR SALARY C/R MIN \$ <min< th=""> LWR THD \$<lwr </lwr THD 11 50,898 0.99 41,714 0 48,250 0 12 55,016 0.99 44,781 0 51,902 0 12 52,042 0.94 44,781 0 51,902 0 12 50,794 0.92 44,781 0 51,902 1,109 12 45,074 0.81 44,781 0 51,902 6,829 12 53,863 0.97 44,781 0 51,902 0 12 61,344 1.11 44,781 0 51,902 0 13 62,248 1.04 47,975 0 55,717 0 14 62,126 0.97 51,296 0 59,696 0 17 76,897 0.99 62,005 0 72,605 0 18 84,220 1.02 65,819 5,919 77,</min<>	GR SALARY C/R MIN \$ <min< th=""> LWR THD \$<iwr </iwr THD MP THD 11 50,898 0.99 41,714 0 48,250 0 51,518 12 55,016 0.99 44,781 0 51,902 0 55,463 12 52,042 0.94 44,781 0 51,902 0 55,463 12 50,794 0.92 44,781 0 51,902 1,109 55,463 12 45,074 0.81 44,781 0 51,902 6,829 55,463 12 53,863 0.97 44,781 0 51,902 0 55,463 12 61,344 1.11 44,781 0 51,902 0 55,463 13 62,248 1.04 47,975 0 55,717 0 59,589 14 62,126 0.97 51,296 0 59,696 0 63,896 17 76,897 0.99 62,005 0 72,605 0 77,905 18 <t< td=""><td>GR SALARY C/R MIN \$<8MIN LWR THD THD THD 11 50,898 0.99 41,714 0 48,250 0 51,518 621 12 55,016 0.99 44,781 0 51,902 0 55,463 447 12 52,042 0.94 44,781 0 51,902 0 55,463 3,421 12 50,794 0.92 44,781 0 51,902 1,109 55,463 4,669 12 45,074 0.81 44,781 0 51,902 0 55,463 10,389 12 53,863 0.97 44,781 0 51,902 0 55,463 10,389 12 61,344 1.11 44,781 0 51,902 0 55,463 0 13 62,248 1.04 47,975 0 55,717 0 59,589 0 14 62,126 0.97 51,296 0 59,696 0 63,896 1,770 17 76,897 0.99 62,005 0 72,605 0 77,905 1,008 18 84,220 1.02 65,819 0 77,231 0 82,938 0 18 59,900 0.72 65,819 5,919 77,231 17,331 82,938 23,037 19 93,518 1.06 69,754 0 82,019 0 88,151 0 20 92,213 0.99 73,808 0 86,967 0 93,546 1,333</td><td>AR SALARY C/R MIN \$ THD SI.51.518 621 54,786 THO SI.52.042 0.94 44,781 0 51,902 0 55,463 4,669 59,024 12 55,0794 0.92 44,781 0 51,902 0 55,463 4,669 59,024 12 45,074 0.81 44,781 0 51,902 0 55,463 10,389 59,024 12 53,863 0.97 44,781 0 51,902 0 55,463 10,389 59,024 12 61,344 1.11 44,781 0 51,902 0 55,463 1,600 59,024 13 62,248 1.04 47,975 0 55,717 0 59,589 0 63,460 14 62,126 0.97 51,296 0 59,696 0 63,896 1,770 68,096 17 76,897 0.99 62,005 0 72,605 0 77,905 1,008 83,205 18 84,220 1.02 65,819 0 77,231 0 82,938 0 88,644 19 93,518 1.06 69,754 0 82,019 0 88,151 0 94,283 20 92,213 0.99 73,808 0 86,967 0 93,546 1,333 100,125</td><td> SALARY C/R</td><td> SALARY C/R MIN S<min lwr="" td="" thd="" ="" <=""></min></td></t<></min<>	GR SALARY C/R MIN \$<8MIN LWR THD THD THD 11 50,898 0.99 41,714 0 48,250 0 51,518 621 12 55,016 0.99 44,781 0 51,902 0 55,463 447 12 52,042 0.94 44,781 0 51,902 0 55,463 3,421 12 50,794 0.92 44,781 0 51,902 1,109 55,463 4,669 12 45,074 0.81 44,781 0 51,902 0 55,463 10,389 12 53,863 0.97 44,781 0 51,902 0 55,463 10,389 12 61,344 1.11 44,781 0 51,902 0 55,463 0 13 62,248 1.04 47,975 0 55,717 0 59,589 0 14 62,126 0.97 51,296 0 59,696 0 63,896 1,770 17 76,897 0.99 62,005 0 72,605 0 77,905 1,008 18 84,220 1.02 65,819 0 77,231 0 82,938 0 18 59,900 0.72 65,819 5,919 77,231 17,331 82,938 23,037 19 93,518 1.06 69,754 0 82,019 0 88,151 0 20 92,213 0.99 73,808 0 86,967 0 93,546 1,333	AR SALARY C/R MIN \$ THD SI.51.518 621 54,786 THO SI.52.042 0.94 44,781 0 51,902 0 55,463 4,669 59,024 12 55,0794 0.92 44,781 0 51,902 0 55,463 4,669 59,024 12 45,074 0.81 44,781 0 51,902 0 55,463 10,389 59,024 12 53,863 0.97 44,781 0 51,902 0 55,463 10,389 59,024 12 61,344 1.11 44,781 0 51,902 0 55,463 1,600 59,024 13 62,248 1.04 47,975 0 55,717 0 59,589 0 63,460 14 62,126 0.97 51,296 0 59,696 0 63,896 1,770 68,096 17 76,897 0.99 62,005 0 72,605 0 77,905 1,008 83,205 18 84,220 1.02 65,819 0 77,231 0 82,938 0 88,644 19 93,518 1.06 69,754 0 82,019 0 88,151 0 94,283 20 92,213 0.99 73,808 0 86,967 0 93,546 1,333 100,125	SALARY C/R	SALARY C/R MIN S <min lwr="" td="" thd="" ="" <=""></min>

7 Midpoint 16 -Minimum Salary Grade Maxmum 9 \$60,000 \$20,000 \$0 \$80,000 \$40,000 \$120,000 \$100,000 Market Value

Incumbents vs. Salary Ranges



January 27, 2004

Mr. OV Sparks Nolin RECC P.O. Box 351 Elizabethtown, KY

Dear OV:

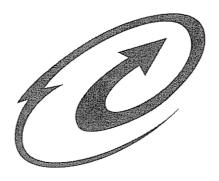
Pursuant to our previous discussion, please find enclosed a narrative report for the compensation plan. Although you understand all of the spreadsheets the text might be helpful for those who don't!

I trust that you will find this information complete and appropriate. Please contact me if I can be of any further assistance

Yours truly,

Winston L. Tan

Principal, Human Capital & Rewards Practice



Compensation Program

For

Nolin RECC

January, 2004

Cooperative Benefits & Financial Services, LLC

963 Tope Road Sharpsburg, GA 30277 (678) 355-3610 Fax (770) 304-9186



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The Compensation Program

Objective

The objective of this study at Nolin RECC is the design and development of a current compensation program that will help to answer the question of "Why do we pay what we do?" This program will provide management with a modernized information system that will meet the compensation objectives of the organization and have the following goals:

- 1. Internal Equity. The fair and impartial ranking of positions based on work done within the organization ("equal pay for equal work"). Individuals performing similar work with equal proficiency should be provided with similar wage and salary opportunities. This component of the wage and salary program addresses employee expectations as well as legal requirements.
- 2. External Competitiveness. A program that can assure management that positions within the company are priced at a rate which is competitive with comparable work being done under similar conditions in related industry (market sensitivity).

Methodology

In order to construct an effective wage and salary program, it is essential to follow a consistent and well-defined methodology. CBFS utilized a computerized compensation system to set up the wage and salary program at Nolin RECC. This system allowed the integration of external compensation values with internal job relationships to develop equitable and competitive pay scales.

The system uses a point factor system to evaluate all positions within the organization in order to define the internal relationships between jobs. These factors consider the level of Job Knowledge, Organizational Leadership, Organizational Impact, Complexity, and Communication in each position to define value to the organization (see exhibits). Internal values are merged with external salary-survey information by building a compensation model unique to the organization. The model is used to calculate salary range midpoints, which are both internally equitable and externally competitive.



Establishing Internal Equity at Nolin RECC

A job evaluation committee comprised of a cross-section of employees was utilized to evaluate each position in the plan. Each position was allocated points based on the level of each factor described in the job description. The sum of the points for all five factors determined a total point value for each position and provided a systematic and equitable method of ranking positions according to their relative value to the company. The evaluation of positions was not intended to reflect personalities.

Nolin RECC Job Evaluations

01-	Trul -	Knowled	400	Org Leaders	hin	Org. Im	nact	Comple	vitu	Commur	nication	Total
Grade	I ITIE	 		Level	Pts	Level	Pts	Level	Pts	Level	Pts	Points
		Level	Pts	Level	PIS	Level	r to	Level	FIS	Levei	1 13	1 Oilles
<u> </u>		A	58	A	54	A	58	A	58	В	112	340
3	General Clerk	В	112	A	54	A	58	A	58	B-	94	376
	Warehouse Clerk	В	112	A	54	A	58	A	58	В	112	394
3	Switchboard Operator	В	112	A	54	A+	76	A	58	В	112	412
3	Consumer Records Clerk	В	112	A	54	В	112	В	112	A	58	448
4	Tree Trimmer	В	112	A	54	В	112	A	58-	B+	130	466
	Meter Reader	В	112	A	54	B-	94	В	112	В	112	484
4	Cashier Associate Maintenance Technician	B+	130	A	54	В-	112	В	112	В	112	520
4	Line Tech III	Бт	130		J-4	U U	112	D	112		112	020
		B+	130	A	54	В	112	B+	130	В	112	538
	Billing Associate Material Specialist	C	166	A	54	В	112	B	112	В	112	556
	Purchasing Coordinator	C-	148	A+	68	C	166	B+	130	В	112	624
6	Consumer Accounting Associate	B+	130	A	54	B+	130	C-	148	C	166	628
6	GIS Technician	C	166	A	54	C-	148	C-	148	В	112	628
6	Lead Tree Trimmer	B+	130	В	96	B+	130	C-	148	B+	130	634
	Administrative Assistant/Mbr Svcs.	C	166	A	54	В.	112	C	166	С	166	664
	Administrative Assistant//0&E	C	166	A	54	В	112	C	166	C	166	664
7	Collections Coordinator	C	166	A	54	C	166	C	166	C+	184	736
	Membership Records Coord.	C	166	B-	82	C	166	C	166	С	166	746
	Consumer Accords/DP Coord.	C	166	В	96	C	166	C	166	C	166	760
<u> </u>	Line Tech II		100				-100					
	Meter Records Coordinator	С	166	В	96	С	166	С	166	C+	184	778
	Energy Management Coord.	C+	184	A	54	C+	184	С	166	D	220	808
	Meter Reader Supervisor	С	166	C+	152	С	166	С	166	С	166	816
	Communications Coordinator	D	220	A	54	D	220	С	166	С	166	826
	Accountant	D+	238	A	54	D-	202	C	166	С	166	826
	Executive Secretary	C	166	В	96	c	166	C+	184	D	220	832
	Meter Technician	C+	184	A+	68	D	220	D	220	С	166	858
	Staking Technician	С	166	A	54	D-	202	D	220	D	220	862
	Line Technician I	C+	184	B+	110	D-	202	D	220	C-	148	864
	Dispatcher	C+	184	 B+	110	D-	202	D	220	C-	148	864
	Data System Technician	D+	238	A	54	D-	202	D	220	D-	202	916



				Org					NAME OF THE PERSON OF THE PERS			
Grade	Title	Knowle	dge	Leaders	ship	Org. Im	1	Comple	xity	Commur		
		Level	Pts	Level	Pts	Level	Pts	Level	Pts	Level	Pts	Points
9	GPS/GIS Administrator	D	220	В	96	D	220	D	220	С	166	922
10	Electrical Advisor	D	220	Α	54	D	220	D	220	D+	238	952
10	Senior Line Technician	D	220	С	138	D	220	D	220	C+	184	982
10	Cashier Supervisor	С	166	D-	166	D+	238	D	220	D-	202	992
10	Marketing Director	D	220	В	96	D	220	D	220	E-	256	1012
11	Contracts Coordinator	D	220	C+	152	D	220	D	220	D	220	1032
11	Materials Supervisor	D+	238	C+	152	D	220	D	220	D	220	1050
11	Consumer Billing Supervisor (New)	D	220	D+	194	D+	238	C+	184	D	220	1056
11	Consumer Accounting Supervisor	D	220	D+	194	E-	256	C+	184	D	220	1074
12	Employment & Benefits Spec.	Е	274	В	96	E-	256	D+	238	E-	256	1120
12	Fort Knox Accountant	Е	274	В	96	Е	274	E	274	D-	202	1120
12	Engineering Technician	E	274	В	96	Е	274	Е	274	D	220	1138
12	KVN System Operator	E	274	С	138	Е	274	Е	274	D	220	1180
12	Accounting Supervisor	Ē	274	С	138	E	274	E	274	D	220	1180
13	Field Engineering Supt.	E	274	D	180	E	274	Е	274	D+	238	1240
14	Construction Supt.	Е	274	E	222	E	274	E	274	D+	238	1282
14	Maintenance Supt.	Е	274	E	222	E	274	E	274	D+	238	1282
15	System Engineer	E+	292	Е	222	E	274	E+	292	Е	274	1354
17	VP Marketing & Member Svcs.	F-	310	F	264	F-	310	F	328	F	328	1540
18	VP Office Services	F	328	F+	278	F	328	F	328	F+	346	1608
19	VP Admin. & Finance	F+	346	F+	278	F+	346	F+	346	G-	364	1680
20	VP System Operations	G-	364	G	306	G-	364	G-	364	G-	364	1762

Developing the Compensation Model

A polynomial regression model was used to merge point values of selected positions with external salary survey data, thereby establishing compensation model "benchmarks." Benchmark positions were selected by comparing job responsibilities performed at Nolin RECC with those described in the salary survey data. When there was a reasonable "match" in duties, the position was selected as a potential benchmark position.

For each data point a Degree of Match (DOM) was applied (our assessment of the strength of fit between the survey data and job design at Nolin RECC). A rating of "1" indicates that there is a similarity in many aspects and functions of the position as compared with the surveyed job. A rating of "2" indicates a very good match with while a rating of "3" suggests an excellent match between the benchmark job and the surveyed position. Only the data, which comprised of the highest levels of confidence (a "2" or "3" DOM rating) were utilized in the compensation modeling.



Potential Salary Data Sources

Survey	Description
2003 National Compensation Survey (NCS)	Produced annually by NRECA, this survey provides information for approximately 80 positions from cooperative distribution systems located throughout the United States. Over 700 systems contribute to this non-voluntary survey (values are used for calculating group benefit premiums), which reports actual salaries. Salary data is available on a national, regional and statewide basis.
	A combination of the average and third quartile values of the NCS national and regional report was utilized to position the Nolin RECC plan at a competitive and equitable level. The use of national and regional data provides a high degree of stability and consistency from year to year. This posture is consistent with previous plans at Nolin RECC.

The following table illustrates all of the relevant data available from the aforementioned survey sources.

Compensation Model Benchmark Positions

Grade	Title	Total	Code	DOM	Nat'l Avg	Nat'l Thrd Qtl	Region III Thrd Qtl	Select
		Points						
2	General Clerk	340	17x	2	26,707	30,722	33,259	26,707
3	Warehouse Clerk	376	20n	2	28,267	31,990	30,695	28,267
4	Tree Trimmer	448	15t	2	29,224	33,842	32,469	29,224
	Billing Associate	538	17e	3	29,515	35,464	33,582	29,515
	Consumer Accounting Associate	628	17t	2	29,786	33,654	33,514	29,786
	Administrative Assistant/Mbr Svcs.	664	17b	3	33,093	36,774	40,112	33,093
	Consumer Accntng/DP Coord.	760	18i	2	36,629	41,912	41,205	36,629
- 1	Meter Reader Supervisor	816	20g	3	42,994	49,899	52,247	42,994
9	Staking Technician	862	16m	3	43,788	48,818	46,570	43,788
9	Line Technician I	864	15n	3	46,010	50,253	47,892	46,010
	Data System Technician	916	18f	2	45,025	52,857	55,827	45,396
1	Senior Line Technician	982	15k	3	49,816	53,726	51,334	49,816
11	Materials Supervisor	1050	19a	2	48,744	55,487	56,310	48,744



Grade	Title	Total	Code	DOM	Nat'l Avg	Nat'l Thrd Qtl	Region III Thrd Qtl	Select
		Points						
	KVN System							
12	Operator	1180	18k	3	55,729	62,500	65,985	55,729
14	Construction Supt.	1282	15a	3	61,577	67,283	65,978	61,577
15	System Engineer	1354	16w	2	64,921	73,803	71,973	64,921
	VP Marketing &							
17	Member Svcs.	1540	7a	2	68,188	78,512	80,754	80,754
19	VP Admin. & Finance	1680	12a	2	74,019	84,916	84,269	84,916
	VP System							
20	Operations	1762	16a	3	81,537	90,467	84,032	90,467

A regression analysis was performed between the job evaluation points and the target market values for each benchmark position. This resulted in a "line of best fit" which became the midpoint curve for Nolin RECC's compensation plan.

Regression Analysis of Salary Model Benchmark Positions

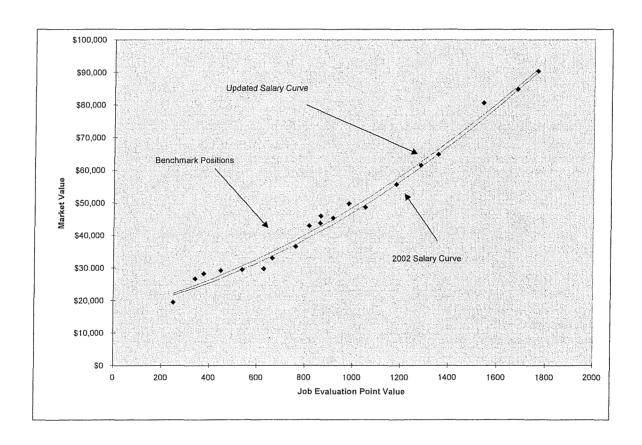
Determination Coeff:	0.98850956	Degree	2	Chart	Values
Coeff. of Correlation:	0.99423818	Known	Points	Х	Y
Std. Error of Est:	2303.73595	Х	Y	250	22241.56
Constant:	16806.638	250	\$19,500	418	26840.42
1st Degree Coeff:	18.369818	340	\$26,707	586	32200.16
2nd Degree Coeff:	0.01347952	376	\$28,267	754	38320.8
		448	\$29,224	922	45202.33
		538	\$29,515	1090	52844.76
	1	628	\$29,786	1258	61248.07
1		664	\$33,093	1426	70412.28
		760	\$36,629	1594	80337.38
		816	\$42,994	1762	91023.37
		862	\$43,788		Ī
1		864	\$46,010		
		916	\$45,396		
		982	\$49,816		
		1050	\$48,744		1
		1180	\$55,729		1
		1282	\$61,577		
		1354	\$64,921		
		1540	\$80,754		
		1680	\$84,916		
		1762	\$90,467		



This line of best fit has the following characteristics, which will be used to calculate salary grade midpoints:

Constant:	16806.638
1st Degree Coeff:	18.369818
2nd Degree Coeff:	0.01347952

Benchmark Positions vs. Salary Line



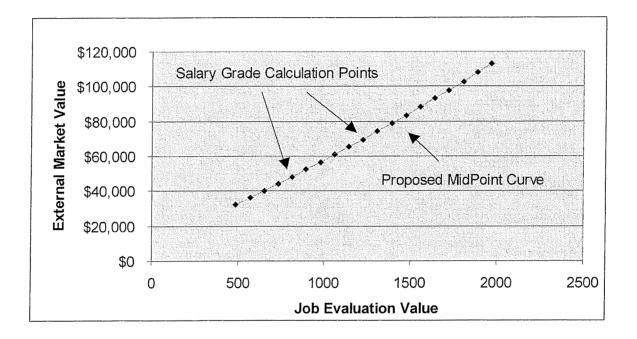
Developing the Salary Structure

Salary grade midpoints were calculated by determining the midpoint point value of each grade and solving for "Y" at each midpoint, according to the following equation: $Y = a + bx + cx^2$. In this equation "a" is the constant, "b" is the 1st degree coefficient, and "c" is the 2nd degree coefficient.



The midpoint "x" values were established by setting salary grades at 82 point intervals starting with 200 points up to a maximum of 2,000 points. All evaluated positions would then be placed into one of 22 potential salary-grades.

Salary Grade Calculation Points



Each calculated point is the middle market value (midpoint) of a respective salary grade. Based on the midpoint value a salary range can be determined by utilizing percentage calculations both above and below the midpoint. A targeted range spread of between 40-55% (stepping gradually from grades 1-22), calculated from the minimum is the normal design to allow for incumbent tenure, experience and competencies within a particular position.

Based on the coefficients for the salary curve generated from the benchmark positions, the salary structure in the following chart can be calculated.



Nolin RECC Proposed Salary Structure

	POINT	RANGE				SALARY RANGE					
GRADE	MIN	MID	MAX	MIN	LWR THD	MP	UPR THD	MAX	SPREAD	Current MP	Change
									MIN-MAX		
1	200	241	282	\$18,333	\$20,789	\$22,017	\$23,244	\$25,700	40.18%	\$21,511	2.35%
2	283	324	364	\$20,074	\$22,807	\$24,173	\$25,540	\$28,273	40.85%	\$23,465	3.02%
3	365	406	446	\$21,934	\$24,969	\$26,487	\$28,004	\$31,040	41.52%	\$25,598	3.47%
4	447	488	528	\$23,933	\$27,298	\$28,981	\$30,664	\$34,030	42.19%	\$27,932	3.76%
5	529	570	610	\$26,069	\$29,794	\$31,657	\$33,519	\$37,244	42.87%	\$30,468	3.90%
6	611	652	692	\$28,343	\$32,457	\$34,514	\$36,571	\$40,685	43.55%	\$33,206	3.94%
7	693	734	774	\$30,752	\$35,285	\$37,552	\$39,819	\$44,353	44.23%	\$36,145	3.89%
8	775	816	856	\$33,294	\$38,279	\$40,772	\$43,264	\$48,249	44.92%	\$39,286	3.78%
9	857	898	938	\$35,970	\$41,438	\$44,173	\$46,907	\$52,376	45.61%	\$42,628	3.62%
10	939	980	1020	\$38,777	\$44,762	\$47,755	\$50,747	\$56,733	46.31%	\$46,172	3.43%
11	1021	1062	1102	\$41,714	\$48,250	\$51,518	\$54,786	\$61,322	47.01%	\$49,918	3.21%
12	1103	1144	1184	\$44,781	\$51,902	\$55,463	\$59,024	\$66,145	47.71%	\$53,865	2.97%
13	1185	1226	1266	\$47,975	\$55,717	\$59,589	\$63,460	\$71,203	48.42%	\$58,014	2.71%
14	1267	1308	1348	\$51,296	\$59,696	\$63,896	\$68,096	\$76,496	49.13%	\$62,364	2.46%
15	1349	1390	1430	\$54,742	\$63,837	\$68,384	\$72,932	\$82,027	49.84%	\$66,915	2.20%
16	1431	1472	1512	\$58,312	\$68,140	\$73,054	\$77,968	\$87,797	50.56%	\$71,669	1.93%
17	1513	1554	1594	\$62,005	\$72,605	\$77,905	\$83,205	\$93,806	51.29%	\$76,623	1.67%
, 18	1595	1636	1676	\$65,819	\$77,231	\$82,938	\$88,644	\$100,056	52.02%	\$81,780	1.42%
19	1677	1718	1758	\$69,754	\$82,019	\$88,151	\$94,283	\$106,548	52.75%	\$87,138	1.16%
20	1759	1800	1840	\$73,808	\$86,967	\$93,546	\$100,125	\$113,284	53.49%	\$92,697	0.92%
										Overall	
				_						Average	2.79%

Salary Range Criteria

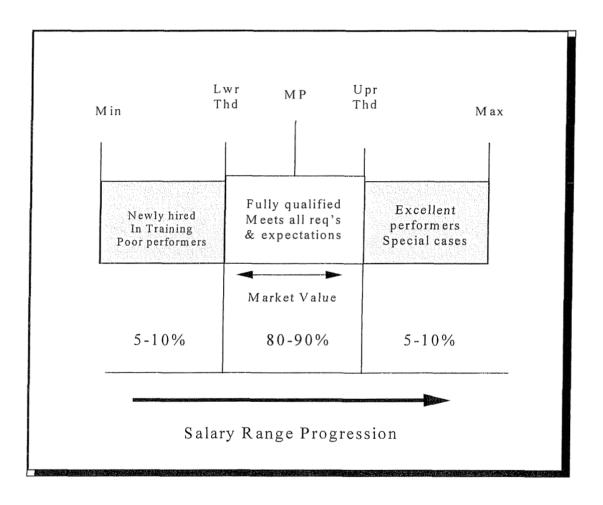
For each salary grade, five control points were calculated to define a salary progression for incumbents: minimum, lower third, midpoint, upper third and maximum. Typically, incumbents would be brought into the salary range at the minimum (or at an appropriate position commensurate with experience and abilities) and moved toward the middle third of the salary range (the region between the lower third and the upper third), which represents fair market value.

In a properly administered salary plan (assuming minimal employee turnover) about 80-90% of all employees will fall into the market value range, while only 5-10% would occupy the region between the minimum-lower third as well as the upper third-maximum region. In all cases, incumbent positioning within the salary range should reflect the individual's experience and performance on the job.



Note that there can be some situations regarding specific individuals (recruiting, retention, salary compression with bargaining unit, etc.) which may necessitate movement of individuals outside of the parameters of defined market value (both high and low). This should be treated as an exception rather than the rule and should be based on solid competitive data as well as a close monitoring of individual competency and proficiency.

Salary Range Criteria



Using the point values assigned during job evaluation, each position can be assigned to an appropriate salary grade as indicated in the projected "Salary Schedule." The "Salary Schedule" merges the job evaluations with the proposed salary structure and provides a listing of the salary range for each evaluated position.



Nolin RECC Salary Schedule

GR.	TITLE	MIN	LWR THD	MP	UPR THD	MAX
Ref.	16806.63799			ket Value Ra		
	1000.007.00					
2	General Clerk	\$20,074 \$9.65	\$22,807 \$10.96	\$24,173 \$11.62	\$25,540 \$12.28	\$28,273 \$13.59
3 3 3	Warehouse Clerk Switchboard Operator Consumer Records Clerk	\$21,934 \$10.55	\$24,969 \$12.00	\$26,487 \$12.73	\$28,004 \$13.46	\$31,040 \$14.92
4 4	Tree Trimmer Meter Reader Cashier Associate Maintenance Technician Line Tech III	\$23,933 \$11.51	\$27,298 \$13.12	\$28,981 \$13.93	\$30,664 \$14.74	\$34,030 \$16.36
i	Billing Associate Material Specialist	\$26,069 \$12.53	\$29,794 \$14.32	\$31,657 \$15.22	\$33,519 \$16.12	\$37,244 \$17.91
6 6 6	Purchasing Coordinator Consumer Accounting Associate GIS Technician Lead Tree Trimmer Administrative Assistant/Mbr Svcs. Administrative Assistant/O&E	\$28,343 \$13.63	\$32,457 \$15.60	\$34,514 \$16.59	\$36,571 \$17.58	\$40,685 \$19.56
7 7	Collections Coordinator Membership Records Coord. Consumer Accntng/DP Coord. Line Tech II	\$30,752 \$14.78	\$35,285 \$16.96	\$37,552 \$18.05	\$39,819 \$19.14	\$44,353 \$21.32
8 8 8 8	Meter Records Coordinator Energy Management Coord. Meter Reader Supervisor Communications Coordinator Accountant Executive Secretary	\$33,294 \$16.01	\$38,279 \$18.40	\$40,772 \$19.60	\$43,264 \$20.80	\$48,249 \$23.20
9 1	Meter Technician Staking Technician Line Technician I Dispatcher Data System Technician GPS/GIS Administrator	\$35,970 \$17.29	\$41,438 \$19.92	\$44,173 \$21.24	\$46,907 \$22.55	\$52,376 \$25.18



GR.	TITLE	MIN	LWR THD	MP	UPR THD	MAX
Ref.	16806.63799	IVIII		ket Value R		1017.00
10 10 10	Electrical Advisor Senior Line Technician Cashier Supervisor	\$38,777 \$18.64	\$44,762 \$21.52	\$47,755 \$22.96	\$50,747 \$24.40	\$56,733 \$27.28
10	Marketing Director Contracts Coordinator	\$41,714	\$48,250	\$51,518	\$54,786	\$61,322
11 11 11	Materials Supervisor Consumer Billing Supervisor (New) Consumer Accounting Supervisor	\$20.05	\$23.20	\$24.77	\$26.34	\$29.48
12 12 12 12 12	Employment & Benefits Spec. Fort Knox Accountant Engineering Technician KVN System Operator Accounting Supervisor	\$44,781 \$21.53	\$51,902 \$24.95	\$55,463 \$26.66	\$59,024 \$28.38	\$66,145 \$31.80
13	Field Engineering Supt.	\$47,975 \$23.06	\$55,717 \$26.79	\$59,589 \$28.65	\$63,460 \$30.51	\$71,203 \$34.23
	Construction Supt. Maintenance Supt.	\$51,296 \$24.66	\$59,696 \$28.70	\$63,896 \$30.72	\$68,096 \$32.74	\$76,496 \$36.78
15	System Engineer	\$54,742 \$26.32	\$63,837 \$30.69	\$68,384 \$32.88	\$72,932 \$35.06	\$82,027 \$39.44
16		\$58,312 \$28.03	\$68,140 \$32.76	\$73,054 \$35.12	\$77,968 \$37.48	\$87,797 \$42.21
17	VP Marketing & Member Svcs.	\$62,005 \$29.81	\$72,605 \$34.91	\$77,905 \$37.45	\$83,205 \$40.00	\$93,806 \$45.10
18	VP Office Services	\$65,819 \$31.64	\$77,231 \$37.13	\$82,938 \$39.87	\$88,644 \$42.62	\$100,056 \$48.10
19	VP Admin. & Finance	\$69,754 \$33.54	\$82,019 \$39.43	\$88,151 \$42.38	\$94,283 \$45.33	\$106,548 \$51.23
20	VP System Operations	\$73,808 \$35.48	\$86,967 \$41.81	\$93,546 \$44.97	\$100,125 \$48.14	\$113,284 \$54.46



Variance Report

differences between the distribution of duties and responsibilities at Nolin RECC as compared with those reporting to The following chart illustrates positions in which their internal job placement and resultant target market value (lower the survey. Due diligence, however, should be taken in reviewing the following positions to ensure that they are third to upper third points) is significantly different from salary survey values. In many cases this can be due to functioning differently from the survey benchmark. If not, adjustment should be done accordingly. Recognize that not all positions have salary data available. If management agrees to adjust some positions based on the variance model it may be necessary to review other related positions to determine their relative relationship. The reference for the "Flag" is the national average up.

	T	Г	T			T	T	
Flag				High	5.5	<u> </u>	LOW	High
Upr Thrd (p)		TO THE STATE OF TH		36,571	13 261	10,404	44,702 30,747	59,024
Lwr Upr KY Thrd (b) Thrd (b) Flag				32,457	38 270	0.12,00	44,707	51,902
₹	Thrd Qtl			36,332	40.066	000,01	:	61,893
₹	Avg.		0	30,00	36 228	47 530	DOC' 1	52,176
Region Region	Avg. Thrd Qtl Avg. Thrd Qtl		007	23,224 33,042 20,748 32,409 30,676 36,332 32,457 36,571	35.027 38.085 36.228 20.800 36.228 40.066 38.229 43.264 High	57 112 63 000 53 056 60 046 47 530	00,00	48,614 54,600 53,716 62,858 52,176 61,893 51,902 59,024 High
			71	70,740	36 228	53.056	00,00	53,716
Nat'l	Thrd Otl		77000	25,047	38.085	63.00	200	54,600
Nat'l	Avg.		700	43,224	35.027	57 112	1	48,614
Survey Title			Tree Trimmer/Right-Of-	ionion (par	Senior Billing Clerk	Key Account Executive	Supervisor Of General	Accounting 1
DOM			τ-	-	2	2		2
Code	110000000000000000000000000000000000000		15.		17d	7K		12h
Points Code DOM			634 151		778 17d	1012 7k		1180
Title			Lead Tree Trimmer	Meter Records	Coordinator	10 Marketing Director		12 Accounting Supervisor 1180 12h
Grade Title			9		∞	10		12



Implementation Impact

The "Incumbent Impact" provides specific details of individual employees and was developed as a guideline for management. It shows current incumbent salaries vis-à-vis recommended salary control points to provide a costing scenario. The C/R (Compa Ratio) is calculated by dividing the incumbent's current salary by the midpoint of the position's salary range. A 1.00 compa ratio indicates that the incumbent is at the midpoint position of their respective grade.

The overall average compa-ratio of all of the incumbents in the salary plan is 0.97... indicating that on average; most incumbents are appropriately placed within the proposed salary plan with only a few which are significantly high or low. Normal and reasonable funding is adequate to maintain the program. Costing scenarios for different places within the salary structure were targeted to provide a budgeting tool for implementation purposes (see exhibits).

In general, employees who are above the appropriate region of their respective salary range are "frozen" until the salary ranges "catch up" with their current pay to allow a further salary increase. Extenuating recruiting or retention needs may require discretion on the part of management (consideration for compression from bargaining unit employees is a key issue) and deviation from ranges can be allowed for those reasons.

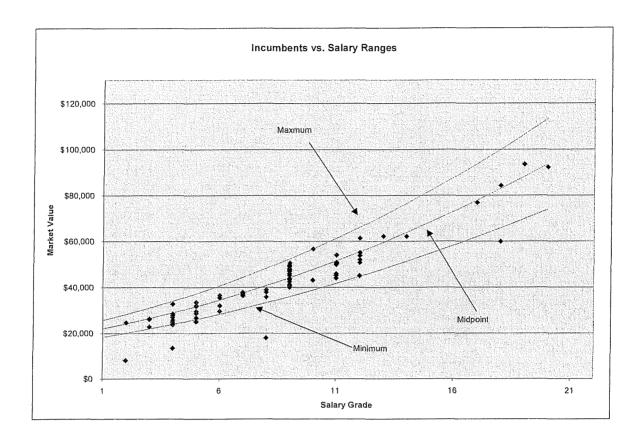
Management should determine an appropriate strategy to address employees who are either above or below their salary ranges. Employees who are within their ranges can be managed within the framework of their normal salary increases.

Although the lower third of the salary range represents the "lower market value range," this action is not necessarily recommended for every employee. Employees that are not performing at full proficiency due to newness on the job or lack of performance should not be compensated at the market rate. The analysis merely provides management with an overview of where individuals are in respect to the plan. Actual salary movements should be done based on individual performance, proficiency, budget allowances, and the general parameters of employee behavior with respect to salary range.

The following chart illustrates where incumbents are positioned in regard to salary range curves of the proposed plan.



Incumbent Impact (Average Compa ratio = 0.97)

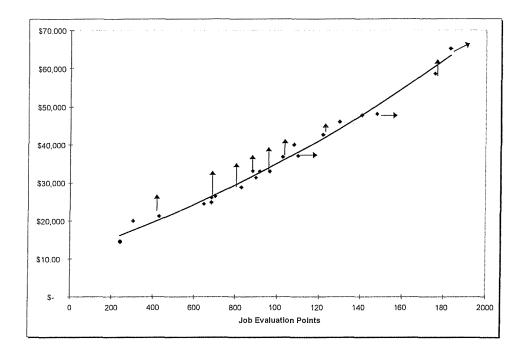


Updating the Plan

The proposed plan is a salary information program, which outlines the limitations of fair market value for each position. Organizational and/or job content changes would require an updated evaluation to ensure that the internal equity of the organization is maintained.

On an annual basis, the compensation model should be updated. Benchmark positions should be evaluated for appropriateness as market indicators for the current organization. As necessary, internal point-values should be updated and external salary data should be gathered, trying to maintain a consistency to the original compensation model. Each benchmark value will move a varying percentage based on actual market movements for that particular benchmark position.

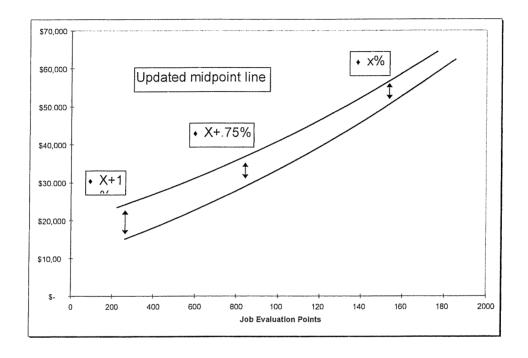
Sample Market Movements of Benchmark Positions



A new regression analysis of benchmark positions and current salary data should be generated. The resultant equation will define the new salary structure midpoints with varying adjustments according to the actual movements by the benchmark positions.



Sample Salary Line Movement With Varying Change



"Across the board" indices are sometimes applied to salary ranges to account for market changes. Although this practice may stabilize the cost of living impact on employees, it can also understate or overstate market values for positions. The annual update of the compensation model and the subsequent varying increases based on market movement of benchmark positions will ensure that salary grades remain competitive, reflect fair market value and continue to meet the organization's compensation objectives.



Exhibits

Job Evaluation Factors

Incumbent Impact



Total Job Knowledge

This factor considers the total knowledge (the combination of education, training and experience) necessary for a typical incumbent to be fully proficient in accomplishing all the duties and responsibilities prescribed in the job description. Equivalence to formal education can be substituted by a factor of two year's experience for one year of formal education.

Level	Education/Training	Plus Related Experience
- A +	Basic skills necessary to read, write and perform basic calculations.	6 months
- B +	High School Diploma	1 year
- C +	High School Diploma or AA/two-year college program	5 years or 1 year
-	High School Diploma or	10 years or
D	AA/two-year college program or	5 years or
+	BA/BS Degree	1 year
E	High School Diploma or AA/two-year college program or BA/BS Degree or	15 years or 10 years or 5 years or
+	Advanced Degree	1 year
-	BA/BS Degree	10 years
F	or	or
+	Advanced Degree	5 years
_	BA/BS Degree	15 years
G	or	or
+	Advanced Degree	10 years



Organizational Leadership

This factor considers the level of the position's responsibility for the work of others. Also consider the difficulty of achieving results through others and the diversity and complexity of assigned functional responsibilities. If responsibilities are intermittent, consider frequency of occurrence.

Level	Definition
- A +	Position has no line (formal supervisory) responsibility or work unit leadership requirements. No responsibility for the work of others other than normal cooperation and assistance.
В +	Position has no line responsibility but directs the activities of others within a work unit or task force in a lead or senior capacity. Position may be responsible for scheduling, assigning or coordination of work of others.
- C +	Position has line/leadership responsibility over a small work group or unit which is routine involving same or similar activities (i.e., working supervisor). Responsible for assigning tasks and checking/reviewing completed work.
- D +	Position has line/leadership responsibility which may be complex, but involves the same or similar activities.
- E +	Position has line/leadership responsibility which is complex and diversified, involving different but related activities which may include one or more aspects of a major function.
- F +	Position has line responsibility which is complex and diversified, involving several related aspects of a major function or at more than one location.
- G +	Position has line responsibility which is very complex and diversified involving several different and important aspects of a major function.
	Position has line responsibility over a primary organizational unit made up of one or two major functions.
	Position has line responsibility over a primary organizational unit made up of several major functions.

Organizational Impact

Consider the impact of decisions and duties upon the overall operation of the organization and the degree to which these are controlled. When evaluating impact, consider the position's degree of responsibility for budgets, policies, major programs, contracts, legislation, etc.

<u></u>	
Level	Definition
- A +	Decisions and duties are highly structured and require the use of common sense to be effective. Activities have a minimal impact on the company. Tasks are often repetitive and well defined with specific guidelines for completion. The result of errors usually involves the loss of incumbent's time to make corrections.
- B +	Decisions and duties are regularly reviewed and have a limited impact on the company. The impact of errors is limited and usually results in minor expense and/or the loss of others' time to make corrections.
- C +	Decisions and duties are periodically reviewed and have a limited impact on the organization. The result of errors is usually a notable loss of materials and/or others' time. Work requires a moderate degree of responsibility for information.
- D +	Decisions and duties have a moderate impact on corporate operations and are based on established policies and procedures. Working knowledge of regulations, etc., as they apply to specific function and/or work group may be required to exercise independent action in area of specialty.
- E +	Decisions and duties have a significant impact on corporate operations. Incumbent may be required to develop and make recommendations concerning established policies and procedures. May interpret regulations and legislation as they apply to the specific function and/or work group.
- F +	Decisions and duties have a significant impact and effect on other departments or functional areas of the company. Required to develop and make recommendations concerning new policies and procedures. Often interprets regulations and legislation as they apply to other functions and/or work groups.
- G +	Position requires a high degree of authority and responsibility for corporate resources. Makes decisions that have a significant impact on policy or programs. Approves or makes final recommendations for approval of major non-budgeted expenditures, procedures, programs and/or the company's position concerning obligations under legislation and regulations.

Complexity

This factor measures the degree of job structure and evaluates freedom to act, degree of control as well as the variety of tasks. In this factor consider the complexity, uniqueness and diversity of the work and associated problems, and the degree to which established methods and procedures cover the situations encountered.

Level	Definition
- A +	Problems are relatively simple. Methods and procedures are well defined and are often repetitive. Work is routine and tasks are directly related. Tasks require the use of common sense to accomplish results.
- B +	Problems encountered have straightforward solutions. Methods and procedures are defined but tasks may require some discretion and judgment to apply them to the work. Supervision focuses on monitoring accuracy or adherence to instructions.
- C +	Problems are moderately difficult. Methods and procedures are defined. Judgment is required to apply them to the work. Work may be varied but tasks are directly related.
- D +	Problems are moderately complex. Methods and procedures require latitude of discretion and judgment to make decisions, interpret directions or apply them to the work. Work involves a variety of tasks that may be unrelated. Employees receive nominal direction in the completion of tasks.
- E +	Problems are complex and occasionally unique with limited opportunity for standardized solutions. Methods and procedures may be loosely defined. Employees must use a high degree of discretion and judgment to make decisions and translate organizational goals into specific objectives and solutions.
- F +	Problems are complex and unique. Methods and procedures are loosely defined or unrelated to the work and/or problem. Situations are diverse and there is a high amount of task variety.
- G +	Problems are highly complex. The situations encountered require significant judgment and ingenuity to develop strategies, goals, plans or solutions. Work requires independent and original thinking.



Communication

Consider the purpose of the contacts and the degree of difficulty inherent in accomplishing the goal. Consider whether contacts are a regular and significant part of the position's overall responsibility.

Level	Definition
	Requires contacts for the purpose of exchanging routine information which
Α	may require clarification but not interpretation. Communication is typically
+	brief, with fellow workers and requires limited interpersonal skills.
-	Requires contacts for the purpose of exchanging information which
В	requires interpretation as well as clarification. Position requires basic communication skills and common courtesy to be effective.
+	
-	Requires contacts for the purpose of exchanging information which may be of a moderate technical or sensitive nature. Contacts may be for the
С	purpose of communicating plans or coordinating activities and require tact
+	and diplomacy. Interactions deal with moderately complicated problem
	situations or stressful encounters.
-	Requires contacts for the purpose of developing or communicating plans,
D	coordinating activities or advising others. Gaining acceptance and influencing others is necessary. Contacts are complex and require a high
+	degree of interpersonal skills to deal with a range of situations.
-	Requires contacts for the purpose of negotiating agreements within defined
E	limits, influencing others, resolving problems or gaining acceptance of
	information, programs, and decisions which normally are of a non- controversial nature.
	Requires contacts for the purpose of negotiating agreements within defined
F	limits, influencing others, resolving problems or gaining acceptance of
, ,	information, programs, decisions, normally dealing with issues that are of a controversial nature.
	Requires contacts for the purpose of negotiating agreements, reaching
	settlements, justifying programs or decisions concerning issues that are
	controversial and/or critical to the operation of the organization. Position requires extremely well developed interpersonal skills in order to be
	effective.



Point Allocation Schedule

Level	Total Job Knowledge	Organizational Leadership	Organizational Impact/	Complexity	Communicatio n
A-	40	40	40	40	40
Α	58	54	58	58	58
A+	76	68	76	76	76
B-	94	82	94	94	94
В	112	96	112	112	112
B+	130	110	130	130	130
C-	148	124	148	148	148
C	166	138	166	166	166
C+	184	152	184	184	184
D-	202	166	202	202	202
D	220	180	220	220	220
D+	238	194	238	238	238
E-	256	208	256	256	256
E	274	222	274	274	274
E+	292	236	292	292	292
F-	310	250	310	310	310
F	328	264	328	328	328
F+	346	278	346	346	346
G-	364	292	364	364	364
G	382	306	382	382	382
G+	400	320	400	400	400
H-		334			
Н		348			
H+		362			
I-		376			
1		390			
1+		400			



Incumbent Impact

Incumbent Impact

JOB TITLE	New	CURRENT	-	SALAR POINTS	Y STRU	CTURE C	CONTRO	DL					
16806.63799	GR	SALARY	C/R		\$ <min< th=""><th>LWR</th><th>0.1.11</th><th></th><th></th><th></th><th></th><th></th><th></th></min<>	LWR	0.1.11						
					Ψ 10111	THD	\$ <lwi< td=""><td>R MP</td><td>\$<mf< td=""><td>UPR</td><td>\$<upf< td=""><td>R MAX</td><td>\$<ma< td=""></ma<></td></upf<></td></mf<></td></lwi<>	R MP	\$ <mf< td=""><td>UPR</td><td>\$<upf< td=""><td>R MAX</td><td>\$<ma< td=""></ma<></td></upf<></td></mf<>	UPR	\$ <upf< td=""><td>R MAX</td><td>\$<ma< td=""></ma<></td></upf<>	R MAX	\$ <ma< td=""></ma<>
Consumer Records Clerk						THU	THD			THD	THD	1	Ψ-1017
Concursor	2	22,880	0.95	20,074	0	22,807	-						
Consumer Records Clerk	2	04.000				22,007	0	24,173	1,293	25,540	2,660	28,273	5,393
General Clerk	2	24,669	1.02	20,074	0	22,807	0	24,173	0	25,540			
Billing Associate	2	8,100	0.34	20,074	11,974	00.00=				20,040	871	28,273	3,605
Maintenance Technician	3	26,333	0.99	21,934	0	100,	14,707	24,173	16,073	3 25,540	17,440	28 272	20.47
witchboard Operator	3	26,146	0.99	21,934	0	24,969	0	26,487	154	28,004	1,672	31,040	
ashier Associate	3	22,880	0.86	21,934	0	24,969	0	26,487	341	28,004		31,040	1
ashier Associate	4	25,750	0.89	23,933	0	24,969	2,089	26,487	3,607	28,004		31,040	1100
ashier Associate	4	24,190	0.83	23,933	0	27,298	1,548	28,981	3,231	30,664		34,030	8,160 8,279
ashier Associate	4	13,500	0.47	23,933	10,433	27,298	3,108	28,981	4,791	30,664		34,030	9,839
onsumer Accounting	4	23,754	0.82	23,933	179	27,298	13,798	28,981	15,481	30,664		34,030	20,530
ssociate	4	20.425			173	27,298	3,545	28,981		30,664		34,030	10,276
ne Technician III	4	28,496	0.98	23,933	0	27,298	0	20 004				01,000	10,276
ne Technician III	4	32,760	1.13	23,933	0	27,298	0	28,981 28,981	1	30,664	2,168	34,030	5,534
e Technician III	4	32,864	1.13	23,933		27,298			0	30,664	0	34,030	1,270
eter Reader	4	32,760	1.13	23,933	-	27,298		28,981 28,981	0	30,664	0	34,030	1,166
ter Reader	4	27,934	0.96	23,933	_	27,298		28,981		30,664		34,030	1,270
eter Reader		25,834	0.89	23,933	_						2,730	34,030	6,095
rehouse Clerk		24,960	0.86	23,933	1				,	30,664		34,030	8,196
lections Coordinator		20 0	0.93	23,933	1			28,981		30,664	5,704	34,030	9,070
	5	32,011	1.01	26,069		29,794		28,981			3,624	34,030	6,990
						-110-	U	31,657	0	33,519	1,508	37,244	5,233

JOB TITLE											(CBFS, I	LLC	
		New	CURREN	IT	SALAI POINT	RY STF	RUCTUR	E CONT	ROL					
16806.63799		GR	SALARY		- 01111									
					iviiiv	\$ <n< td=""><td></td><td></td><td></td><td>) \$<n< td=""><td>MP UP</td><td>R \$<u< td=""><td>DD</td><td></td></u<></td></n<></td></n<>) \$ <n< td=""><td>MP UP</td><td>R \$<u< td=""><td>DD</td><td></td></u<></td></n<>	MP UP	R \$ <u< td=""><td>DD</td><td></td></u<>	DD	
Cons		-					TH	D TH	ID		TH	- T		X \$ <n< td=""></n<>
Consumer Accounting Associate		-										D TH	D	-
onsumer Accounting		5	31,845	1.01	1 26.00									-
ssociate Onsumer Accounting		_		1.0	26,06	9 0	29,7	94 0	31,65	57 0	22.5	10		
ssociate		5	29,557	0.93	26,069	0	20.70	24			1	19 1,67		
onsumer Accounting		5	26,707	0.04		1	29,79	94 23	31,65	7 2,10	00 33,5	19 3.96	3 37,24	1 70
sociate				0.84	26,069	0	29,79	3,08	7 31,65	1	1	ŧ		
nsumer Accounting/DP ordinator	-	5	25,085	0.79	26,069	985	20.70				0 33,51	9 6,812	2 37,244	4 10,5
d Tree Trimmer		5	33,530	4.00		1000	29,79	4,71	0 31,65	7 6,57	2 33,51	9 8 43	5 37,244	1 10 1
erials Specialist (M.O.		5	28,704	1.06 0.91	26,069		29,79	4 0	31,657	_ 1	1		51,242	1 12,1
k) ninistrative				0.91	26,069	0	29,79				33,51		37,244	3,71
istant/Mem Svcs	+	5	32,011	1.01	26,069	0	20.75		01,007	2,953	33,51	9 4,815	37,244	
Technician		6	36,525			0	29,794	4 0	31,657	0	33,519	1,508	27.244	_
mbership Records		6	29,640	1.06	28,343	0	32,457	7 0	24.544				37,244	5,23
dinator			20,040	0.86	28,343	0	32,457		34,514 34,514		36,571		40,685	4,160
chasing Coordinator	<u> </u>	6	32,094	0.93	28,343				04,514	4,874	36,571	6,931	40,685	
Technician II	_	6	35,506	1.03	28,343	0	32,457		34,514	2,420	36,571	1 177	40.0	
Technician II	_	_ 1	37,398	1.00	30,752	0	32,457		34,514	0	36,571		40,685	-1001
Records Coordinator		7	37,898	1.01	30,752	0	35,285	+ -	37,552	154		2,421	.0,000	70
= Administrative		7	36,962			0	35,285	0	37,552	0	39,819	1,922	44,353	6,955
stant		-	30,902	0.98	30,752	0	35,285	0	37 550	56			44,353	6,455
inistrative Assistant			36,379	0.97	30,752			0	37,552	591	39,819	2,858	44,353	7,391
nunications Coordinator		_	17,940	-		0 5,354	35,285	0	37,552	1,173	39 819	2 440		
gy Management		_			33,294		38,279		40,772	22,832	43.264	25 324	44,353	7,974
		8 3	35,797		33,294		38,279	0		1.034	43 267 1	1 207		30,309
_					,	0	38,279	2,483	40,772	4,975	43,264			9,312
										-	, - 1	,,700	40,249	12,453

JOB TITLE													CBFS	3. LLC)	
		New	CURREN	IT	SAL	ARY:	STRU	CTURE	CONTR	201	7			,		
16806.63799		GR	SALAR							OL						
					R M	N I	\$ <min< td=""><td>LWR</td><td>\$<lv< td=""><td>/R MP</td><td>\$<1</td><td>45</td><td></td><td></td><td></td><td></td></lv<></td></min<>	LWR	\$ <lv< td=""><td>/R MP</td><td>\$<1</td><td>45</td><td></td><td></td><td></td><td></td></lv<>	/R MP	\$<1	45				
Coordinator								THD	THE		\$<1/			<upr< td=""><td>MAX</td><td>\$<n< td=""></n<></td></upr<>	MAX	\$ <n< td=""></n<>
Meter Reader Supervisor												TI	HD 7	THD		
Cashier Supervisor		8	37,877	0.9	2 00											
Dispatcher		9	41,288	0.9			0	38,279	403	40,77	2 200	-				
Dispatcher		9	49,088	1.1	00,0		0	41,438	150	44,17				388	48,249	10,3
Dispatcher		9	47,507		- 00,0		0	41,438	0	44,17					52,376	
Dispatcher		9	47,570	1.08	- 00,0		0	41,438	0	44,17		46,9			52,376	3,28
mployment & Benefits		9	47,570	1.08	00,0		0	41,438	0	44,173		46,9	-		52,376	4,86
pecialist			11,070	1.08	35,97	0	0	41,438	0	44,173		46,9		0 5	2,376	4,80
SPS/GIS Administrator		9	49,171	1.11	35,97					44,173	0	46,9	07 (2,376	4,80
ine Technician I		9	47,611	1.08				41,438	0	44,173	0	46,90	37			1,00
ne Technícian I		9	47,653	1.08		_	_	41,438	0	44,173					2,376	3,20
ne Technician !		9	46,987	1.06	35,97		-	41,438	0	44,173		46,90		- 0.	2,376	4,76
ne Technician I		9	49,608	1.12	35,97	-		41,438	0	44,173	0	46,90		- 02	2,376	4,72
ne Technician I		9	48,152	1.09	35,970			41,438	0	44,173		46,90	_	- 02	2,376	5,388
ne Technician I		9	45,261	1.02				41,438	0	44,173	0	46,90		- 102	2,376	2,768
ne Technician I					35,970	-	0 4	41,438	0	44,173	0	46,90	_	- 02	2,376	4,224
e Technician I	-	_	45,261	1.02	35,970	1	0 / 4	11 100			-	46,90	7 1,64	6 52	,376	7,115
e Technician i		_	45,989	1.04	35,970			11,438		44,173	0	46,90	7 1,64	6 50		
e Technician I		_	43,368	0.98	35,970			1,438		44,173	0	46,907				7,115
e Technician I	7		45,989	1.04	35,970	1 0		1,438	7-	44,173	805	46,907			_	6,387
er Technician		_	45,989	1.04	35,970	0		1,438		44,173	0	46,907		-		9,008
ior Line T			45,989	1.04	35,970	0		1,438		44,173		46,907		- Jan.,		6,387
ior Line Technician			10,893	0.93	35,970	0		1,438		44,173		46,907	918	52,		3,387
ior Line Technician	9	-	19,733	1.13	35,970	0	7		546	44,173	_	46,907	6,014	UZ,		5,387
or Line Technician	9			1.13	35,970	0	-	1,438	0 4	44,173		46,907		1		1,483
or Line Technician	9		0,565		35,970	0		,438	0 4	14,173		46,907	0	52,3		,643
	9	4	9,733		35,970	0		4.0		14,173		46,907	0	52,3		,643
					55,010	U	41	,438	0 4	4,173		46,907	0	52,3	76 1	,811



JOB TITLE	New	CURRENT		SALARY POINTS	STRUC	TURE C	ONTROL	_					
	GR	SALARY	C/R	MIN	\$ <min< td=""><td>LWR</td><td>\$<lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<></td></min<>	LWR	\$ <lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<>	MP	\$ <mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<>	UPR	\$ <upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<>	MAX	\$ <max< td=""></max<>
16806.63799						THD	THD			THD	THD	***************************************	
												A	
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician \$	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Senior Line Technician	9	49,733	1.13	35,970	0	41,438	0	44,173	0	46,907	0	52,376	2,643
Staking Technician F	9	42,515	0.96	35,970	0	41,438	0	44,173	1,657	46,907	4,392	52,376	9,860
Staking Technician L	9	43,888	0.99	35,970	0	41,438	0	44,173	285	46,907	3,019	52,376	8,488
Staking Technician	9	40,539	0.92	35,970	0	41,438	899	44,173	3,633	46,907		52,376	11,836
Staking Technician	9	40,019	0.91	35,970	0	41,438	1,419	44,173	4,153	46,907	-	52,376	12,356
Contracts Coordinator	10	56,680	1.19	38,777	0	44,762	0	47,755	0	50,747	0	56,733	53
Electrical Advisor	10	43,160	0.90	38,777	0	44,762	1,602	47,755	4,595	50,747	7,587	56,733	13,573
Engineering Technician (11	50,627	0.98	41,714	0	48,250	0	51,518	891	54,786		61,322	10,695
KVN System Operator	11	46,010	0.89	41,714	0	48,250	2,241	51,518	5,509	54,786	 	61,322	15,312
Line Technician !	11	49,982	0.97	41,714	0	48,250	0	51,518	1,536	54,786		61,322	11,340
Line Technician I	11	44,054	0.86	41,714	0	48,250	4,196	51,518	7,464	54,786		61,322	17,268
MARKETING DIRECTOR	11	45,190	0.88	41,714	0	48,250	3,060	51,518	6,328	54,786	 	61,322	16,132
Materials Supervisor	11	50,128	0.97	41,714	0	48,250	0	51,518		54,786	-	61,322	11,194
Senior Accountant	11	54,018	1.05	41,714	0	48,250	0	51,518	0	54,786	769	61,322	7,304
Senior Line Technician	11	50,440	0.98	41,714	0	48,250	0	51,518	1,078	54,786		61,322	10,882
Senior Line Technician	11	50,898	0.99	41,714	0	48,250	0	51,518	621	54,786	 	61,322	10,424
Accounting Supervisor	12	55,016	0.99	44,781	0	51,902	0	55,463	447	59,024		66,145	
Accounting Supervisor	12	52,042	0.94	44,781	0	51,902	0	55,463	3,421	59,024		66,145	
Consumer Accounting											0,002	00,110	1 1,100
Supervisor	12	50,794	0.92	44,781	0	51,902	1,109	55,463	4,669	59,024	8,230	66,145	15,351
Consumer Accounting Supervisor	12	45,074	0.04	14 704		F4 000	0.000	55 400	10.000	F0.00:	40.055	00.445	
FIELD ENGINEERING	12	45,074	0.81	44,781	0	51,902	6,829	55,463	170,389	59,024	13,950	66,145	21,071
SUPT	12	53,863	0.97	44,781	0	51,902	0	55,463	1,600	59,024	5,160	66,145	12,282
MAINTENANCE	12	61,344	1.11	44,781	0	51,902	0	55,463	0	59,024	0	66,145	4,801

Nolin RECC



CBFS, LLC

JOB TITLE	New	CURRENT	-	SALARY POINTS		TURE C	ONTROL	-					
40000 00700	GR	SALARY	C/R	MIN	\$ <min< td=""><td>LWR</td><td>\$<lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<></td></min<>	LWR	\$ <lwr< td=""><td>MP</td><td>\$<mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<></td></lwr<>	MP	\$ <mp< td=""><td>UPR</td><td>\$<upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<></td></mp<>	UPR	\$ <upr< td=""><td>MAX</td><td>\$<max< td=""></max<></td></upr<>	MAX	\$ <max< td=""></max<>
16806.63799						THD	THD			THD	THD		- 11.00
SUPERINTENDENT								· · · · · · · · · · · · · · · · · · ·					
CONSTRUCTION													
SUPERINTENDENT	13	62,248	1.04	47,975	0	55,717	0	59,589	0	63,460	1,212	71,203	0.055
SYSTEM ENGINEER	14	62,126	0.97	51,296	0	59,696	0	63,896	1,770	68,096	 		8,955
V.P. MARKETING &								00,000	1,770	00,030	3,970	76,496	14,370
MEMBER SVCS VICE PRESIDENT OFFICE	17	76,897	0.99	62,005	0	72,605	0	77,905	1,008	83,205	6,308	93,806	16,909
SERVICES S	18	84,220	4.00	05.040						,		00,000	10,000
VICE PRESIDENT OFFICE	10	04,220	1.02	65,819	0	77,231	0	82,938	0	88,644	4,424	100,056	15,836
SERVICES	18	59,900	0.72	65,819	5,919	77,231	17 224	00.000	00 007	00.011			
V. P. ADMINISTRATION &		00,000	0.72	00,013	3,313	11,231	17,331	82,938	23,037	88,644	28,743	100,056	40,156
FINANCE	19	93,518	1.06	69,754	0	82,019	0	88,151	0	94,283	765	106,548	12 020
V.P. SYSTEM								00,101		04,200	700	100,546	13,030
OPERATIONS	20	92,213	0.99	73,808	0	86,967	0	93,546	1,333	100,125	7.913	113,284	21 072
												,,	,072
Totals		3,867,679	0.97		44,843								



Position Comparisons

The following charts represent a comparison between the proposed market value range of the plan and other relevant salary survey information. The charts provide a view of the competitiveness of the updated ranges.

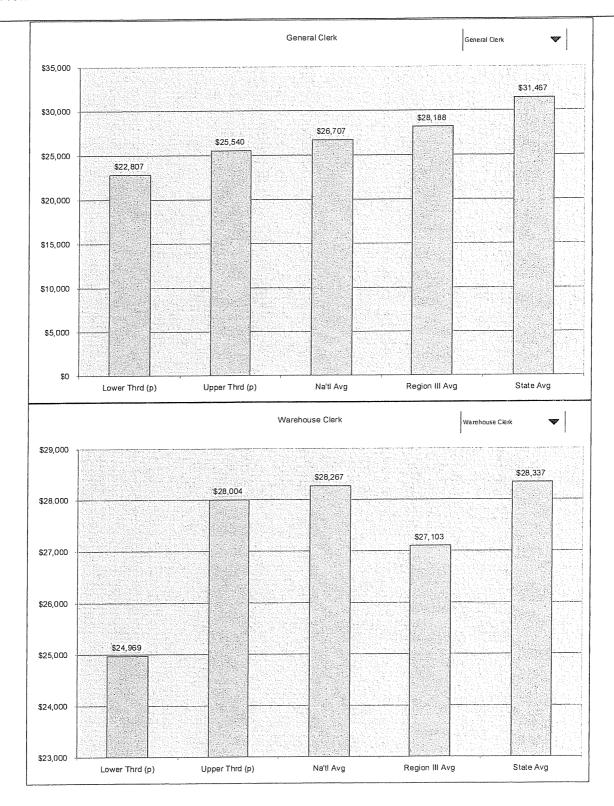
Note that the salary plan was designed to be competitive with the national third quartile. When targeted salary information fits reasonably between the limits of the lower third and the upper third control points the salary structures can be considered reasonable and competitive with those data points.

Competitive salary information was not available for all positions. However, the internal point factor rating of each position ensures that they are in correct relationship with other positions within the organization.

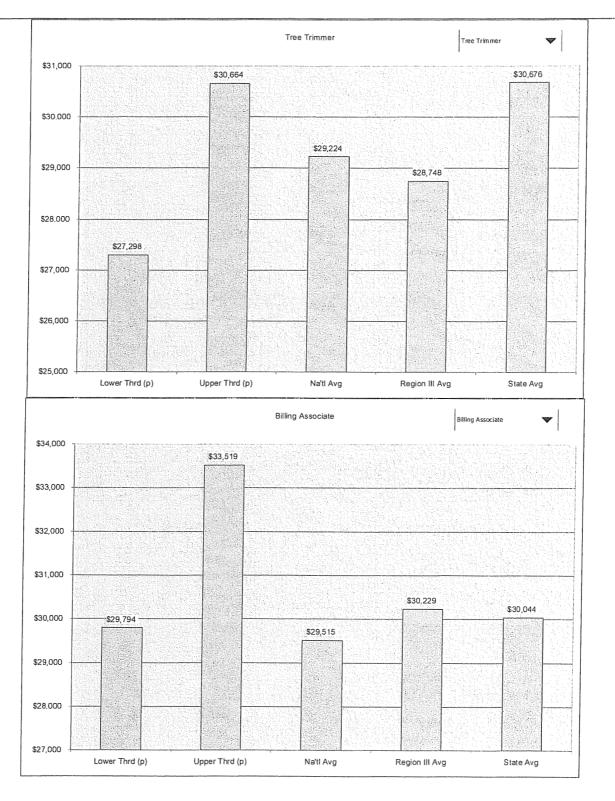
All salary data is from the reports of the 2003 National Compensation Survey.

(p) = Proposed "lower third" and "upper third" salary range values

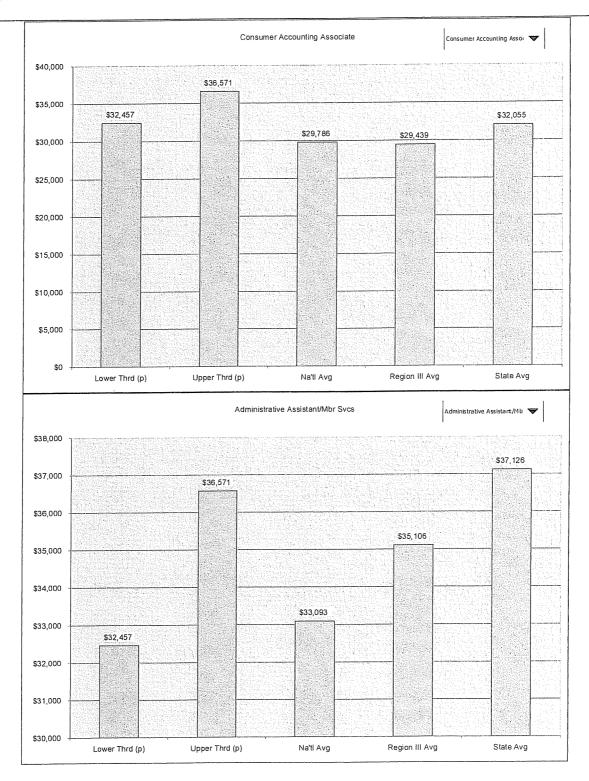




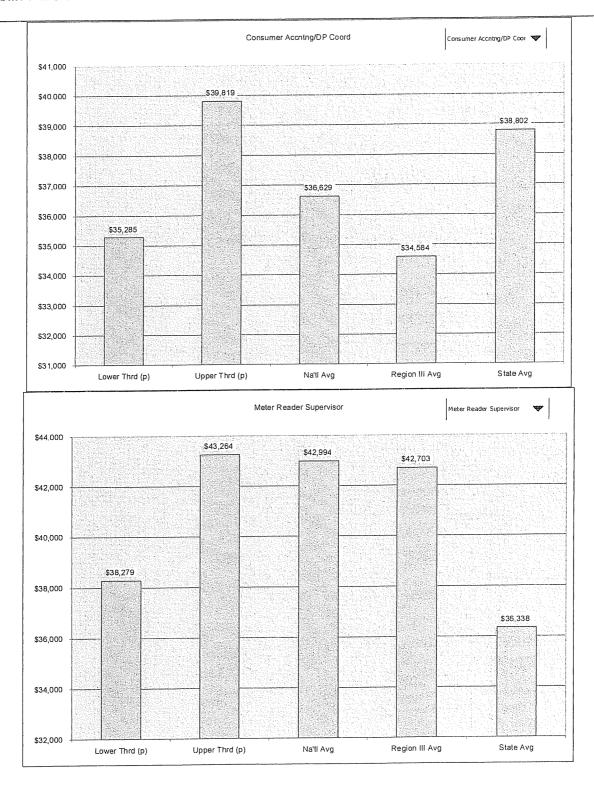




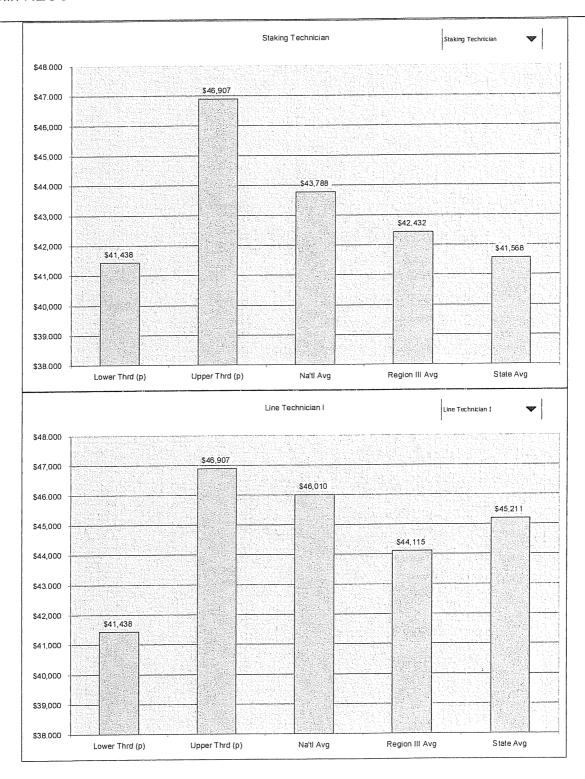




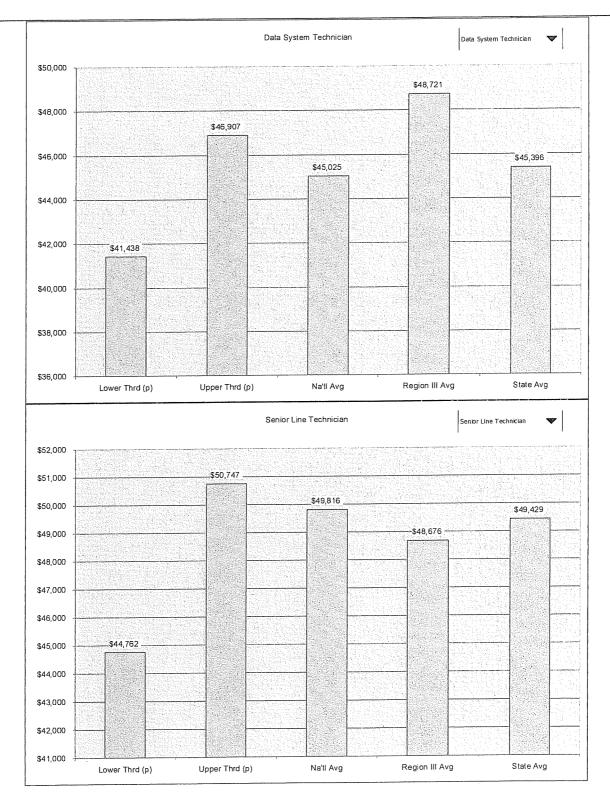




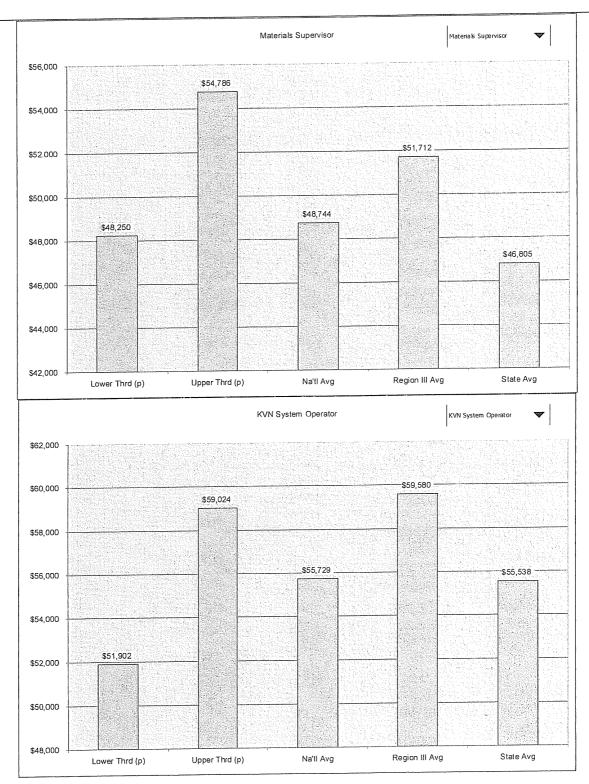




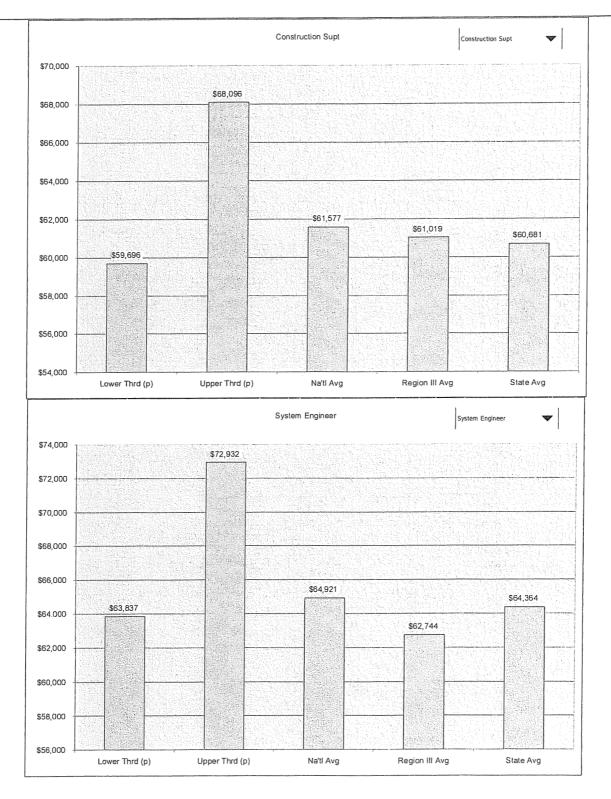




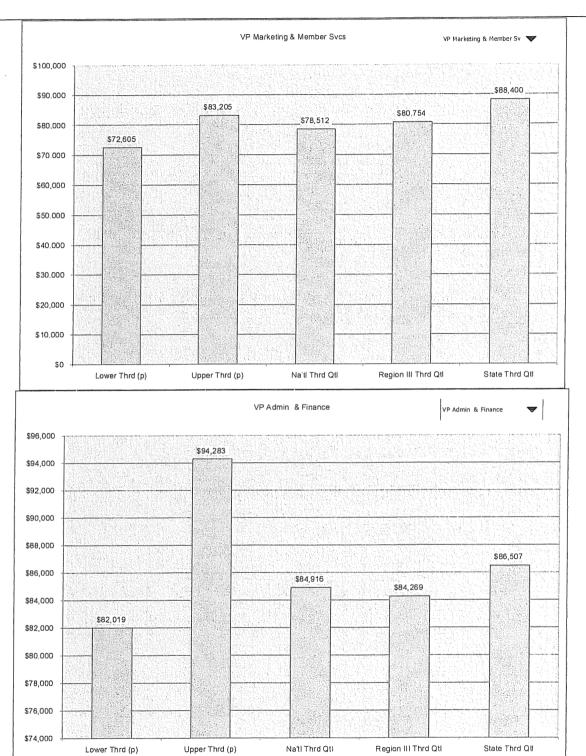


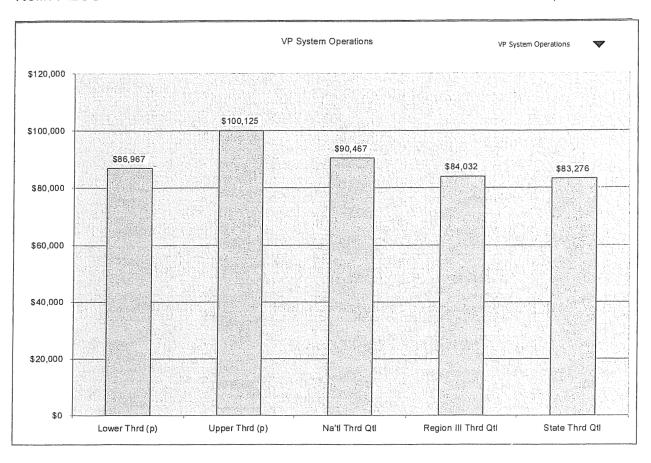












Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

c. Refer to the response to Item 13(c)(2). Nolin states that it is not reasonable to use 2,080 hours for employee numbers 229 and 141, but did not explain why this approach was not reasonable. Provide the omitted explanation.

Response

Employees number 229 and 141 are both permanent part-time employees. Neither employee will work 2,080 hours during a year. They have been normalized at the hours worked for the test year, which will be the same number of hours each will work in future years.

Item No. 7.d. Page 1 of 2 Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

- 7.d. In Item 13(d)(4), the request was to provide the number of years of employment at Nolin as of test-year-end for all employees, other than new hires during the test year, shown in Exhibit 1 of the Application, pages 7 through 9 of 9. Nolin did not provide this information. Provide the original requested information.
- A. This information was inadvertantly left out. Attached is the information.

Item No. 7.d. Page 2 of 2

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

Years of Employment at Nolin RECC

EE#	YF	RS SVC	EE#	YRS SVC	EE#	YRS SVC
	229	4	166	10	84	14
	22	34	170	10	197	8
	119	16	203	4	11	43
	103	19	24	34	123	15
	155	12	71	28	44	38
	18	36	90	26	152	9
	17	36	238	3	95	22
	149	13	122	15	189	8
	150	13	171	10	235	4
	198	8	236	3	104	19
	118	17	31	33	219	5
	159	11	124	15	109	18
	213	5	248	1	230	4
	225	5	190	8	138	13
	184	9	130	14	162	11
	21	23	137	13	232	4
	167	10	115	17	234	2
	141	4	108	18	169	10
	223	5	209	7	180	9
	70	28	183	9	217	5
	231	4	226	5	218	5
	136	13	19	36	107	19
	13	37	128	15	110	18
	165	10	239	3	89	26
	72	28	56	22	87	26
	28	33	140	13	59	31
	101	20	45	3	76	28
	100	21	62	30	246	2
	224	5	146	13		
	237	3	131	14		

Item No. 7.e. Page 1 of 1 Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

- 7.e. In Item 13(d)(7), Nolin was requested to describe the approval process for the wage rates effective January 1, 2007. Nolin was to include copies of any analyses or studies submitted to management or the board of directors in support of the proposed increases. The requested information does not appear to have been submitted with the response. Provide the originally requested information.
- A. Attached is the document provided to the board for approval of January 1, 2007 wage and salary plan.

Proposed Wage Adjustments for the year 2007

		2006					2006					
Donother	# Fmmlowee	ğ	%	Grade Adi	%	Market Adj	%	Merit	% P	Promotions	%	Total
Deparment	# Employees											
Office Services	2.1	755,121,52	0.00%		0.79%	5,947.95	2.00%	15,102.43	%00'0	0.00	2.79%	21,050.38
A desired the state of Pinance	i	439 230 00	%00.0		0.32%	1,409.63	2.00%	8,784.60	%00.0	0.00	2.32%	10,194.23
Administration & rulance	١ (0 400 057 47	2,000,0		70800	2,009,61	2 00%	49 857 13	%00.0	0.00	2.08%	51,866.74
Operations & Engineering	44	7,472,830.40	0.0076		200.0	10.00	7000	4 772 69	70000	000	2 00%	4 773 68
Member Services	S	236,184.24	0.00%		0.00%		2.00%	4,723.00	0.00	00.0	0.00.0	1,000
Executive	3.	428,220.56	0.00%	ı	0.97%	4,163.90	2.00%	8,564.41	%00.0	0.00	2.97%	12,728.31
Toma & Dort Time	4	61 880 00	0.00%		0.00%	1	2.00%	1,237.60	%00.0	0.00	2.00%	1,237.60
iemp & ran imie	93	4,413,492.78	0.00%		0.31%	13,531.10	2.00%	88,269.86	0.00%	0.00	2.31%	101,800.95
For the Year 2006												
Base 2006 Wages			4,413,492.78									
Grade Adjustments		0.00%										
Market Adiustments		0.31%	13,531.10									
Merit Adi.		2.00%	88,269.86									
Promotions		0.00%	ı									
Total			101,800.95	2.307%								
2006 Wages Net of Quasi Retirements Market Adjustments Net of Quasi	etirements Quasi	836,046.16	3,577,446.62 13,531.10									
FICA		7.65%	7,787.77									
Refrement & Security		19.43%	19,779.93									
401k		2.00%										
Roll up cost			29,603.72	0.671%								
Total Package			131,404.67	2.977%								
Savings from Quasi Retirements Cumulated Savings	ents		162,443.77 645,701.83									

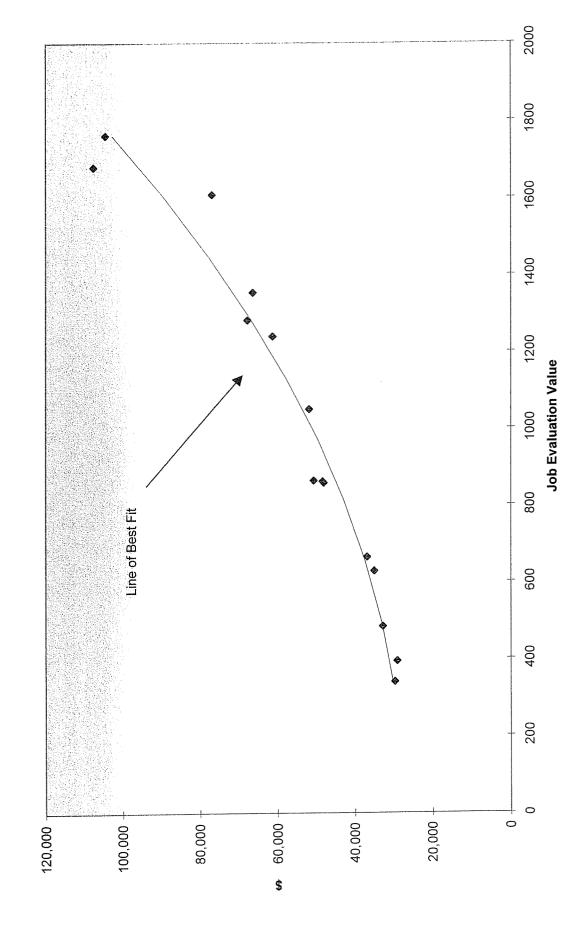
2007 Benchmark Positions

<u> </u>	TITLE	AVG	AVG	QTL	AVG	QTL		
CODE	Nolin RECC	STATE	REGION	THIRD	NATIONAL	THIRD	SELECT	POINTS
17X	General Clerk	32,490	30,202	36,005	29,702	34,424	\$ 29,702	340
19E	Warehouse Clerk	40,082	37,315	42,037	37,024	42,806	\$ 37,024	376
17H	Switchboard Operator	32,573	30,181	33,550	29,141	33,010	\$ 29,141	394
17T	Consumer Records Clerk	34,590	32,739	36,587	33,259	37,565	\$ 33,259	412
17E	Cashier Associate	33,197	33,446	35,818	32,843	36,941	\$ 32¦843	484
20N	Maintenance Technician	30,202	30,160	34,674	31,179	34,570	\$ 31,179	520
17W	Billing Associate	26,125	32,261	34,424	31,283	35,173	\$ 31,283	538
07G	Con. Accntng. Assoc.	43,368	36,608	39,541	35,090	39,312	\$ 35,090	628
17B	Administrative Assistant	39,312	38,002	41,662	36,941	40,685	\$ 36,941	664
17A	Executive Secretary	44,470	45,011	48,610	44,574	49,774	\$ 44,574	664
11F	Compliance Coordinator	54,911	56,579	62,416	59,816	67,199	\$ 59,816	664
14A	Communications Coordinator	50,073	49,661	55,056	51,545	58,864	\$ 51,545	826
20C	Meter Technician	48,381	47,362	50,544	48,298	55,411	\$ 48,298	858
16M	Staking Technician	45,947	48,714	52,915	48,568		\$ 48,568	862
15N	Line Technician I	49,130	48,610	52,603	50,877	55,661	\$ 50,877	864
15K	Sr. Line Technician	54,496	53,893	57,949	55,453	59,467	\$ 55,453	982
19A	Materials Supervisor	51,153	54,666	60,237	52,114	59,883	\$ 52,114	1050
16G	Field Engineering Supt.	65,234	59,459	61,880	61,434		\$ 61,434	1240
15A	Construction Supt.	67,819	66,053	71,344	67,904	74,547	\$ 67,904	1282
161	System Engineer	67,478	64,708	73,445	66,554	74,298	\$ 66,554	1354
7A	V.P. Member Services	92,614	93,452	105,260	99,456	110,798	\$ 99,456	1540
11C	V.P. Office Servies	81,419	75,818	86,197	77,051	86,237	\$ 77,051	1608
12A	V.P. Admin. & Finance	100,290	106,530	115,733	107,675	119,061	\$ 107,675	1680
16C	V.P. System Operations	99,197	95,118	97,346	104,567	115,157	\$ 104,567	1762

Determination Coeff:	0.95226119	Degree	2	Chart	Values
Coeff. of Correlation:	0.97583871	Known	1 - 1	Χ	Υ
Std. Error of Est:	5867.9553	X	Y	340	30203.56
Constant:	27915.7342	340	29,702	498	33244.78
1st Degree Coeff:	-1.81846337	394	29,141	656	37541.16
2nd Degree Coeff:	0.02513927	484	32,843	814	43092.69
		628	35,090	972	49899.37
	ł	664	36,941	1130	57961.21
		858	48,298	1288	67278.2
	1	862	48,568	1446	77850.34
	İ	864	50,877	1604	89677.64
	}	1,050	52,114	1762	102760.1
		1,240	61,434		
		1,282	67,904		
	1	1,354	66,554		
		1,608	77,051		
	·	1,680	107,675	i	
		1,762	104,567		

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2007 Regression of Benchmark Positions



	RANGE									
GRADE	MIN	MID	MAX	MIN	LWR THD	MP	UPR THD	MAX	GRADE	SPREAD
1	200	241	282	\$24,091	\$27,322	\$28,938	\$30,553	\$33,785	1	40.24%
2	283	324	364	\$24,871	\$28,268	\$29,966	\$31,664	\$35,060	2	40.96%
3	365	406	446	\$25,918	\$29,520	\$31,321	\$33,122	\$36,724	3	41.69%
4	447	488	528	\$27,237	\$31,089	\$33,015	\$34,941	\$38,793	4	42.42%
5	529	570	610	\$28,826	\$32,973	\$35,047	\$37,121	\$41,268	5	43.16%
6	611	652	692	\$30,682	\$35,172	\$37,417	\$39,662	\$44,152	6	43.90%
7	693	734	774	\$32,802	\$37,684	\$40,125	\$42,566	\$47,448	7	44.65%
8	775	816	856	\$35,184	\$40,509	\$43,171	\$45,833	\$51,158	8	45.40%
9	857	898	938	\$37,826	\$43,645	\$46,555	\$49,465	\$55,284	9	46.15%
10	939	980	1020	\$40,725	\$47,093	\$50,277	\$53,462	\$59,830	10	46.91%
11	1021	1062	1102	\$43,878	\$50,851	\$54,338	\$57,824	\$64,798	11	47.68%
12	1103	1144	1184	\$47,283	\$54,918	\$58,736	\$62,554	\$70,190	12	48.45%
13	1185	1226	1266	\$50,937	\$59,294	\$63,473	\$67,651	\$76,008	13	49.22%
14	1267	1308	1348	\$54,838	\$63,977	\$68,547	\$73,117	\$82,256	14	50.00%
15	1349	1390	1430	\$58,983	\$68,967	\$73,960	\$78,952	\$88,936	15	50.78%
16	1431	1472	1512	\$63,370	\$74,263	\$79,710	\$85,157	\$96,051	16	51.57%
17	1513	1554	1594	\$67,996	\$79,865	\$85,799	\$91,734	\$103,602	17	52.37%
18	1595	1636	1676	\$72,858	\$85,770	\$92,226	\$98,682	\$111,593	18	53.16%
19	1677	1718	1758	\$77,955	\$91,979	\$98,991	\$106,003	\$120,026	19	53.97%
20	1759	1800	1840	\$83,284	\$98,490	\$106,094	\$113,697	\$128,904	20	54.78%
					REGRESSI	ON MODEL				
					CONSTANT	•	27915.734			
					1ST DEG		-1.818463			
					2ND DEG		0.0251393			
					BASE SPRE	EAD	0.165			
		***************************************			INCREMEN	T	0.0025			

New	Man o	Compra		0.9917	0.9238	n 9460	2000	+coo.	0.8948	0.8528	0.9103	0.9704	0.8860	0.9605	1 0028	7000	1,0004	0.8062	0.9766	1,0860	0.9399	0.9309	0 9569	70000	0.8004	1.0905	1.0409	
2002	1004	Salary		31,082.45	30.500.04	35 395 39	00 775 07	40,041,00	33,481.08	28,156.86	39,297.25	32,036.27	33,151,56	38.541.78	37 513 42	21 220 54	01.002.04	30,164,99	53,067.64	46,882.11	31.029.97	30 732 94	33 534 99	62 700 24	100000	24,527.48	38,948.83	
Total	17.0	Ad		1,830.45	1,775.24	1 158 59	1 174 00	4 050 00	1,033.88	1,4/0.46	1,607.65	669.87	1,140.36	1.122.58	1 092 62	2 DRR Q4	2,000.34	8/8,59	1,546.04	1,475,71	1,265.17	1.259.34	1,190,99	2 181 00	4 705 00	08.027,1	1,134.43	
Promotion	V 7:	Joj.																										
New	Title	1,500																										
Merit	Δdi			441.48	1,105.37	1,158.59	1 174 99	1 053 AB	0000	50000	1,607.65		1,140.36	1,122.58	1,092.62	78.778	07070	010.03	1,540.04	1,475.71	595.30	589.47	970.32	7 161 90	1 725 BO	7 707 70	1, 104.40	_
- Jde	Adi			-			-			+				_		_		1								+	+	
Grade Change	NIN		1	1			_					1		-					1					-				
Adj	Compra		92200	0.37.70	0.8903	0.9150	0.9761	0.8666	0.8288	0.020	0.0700	0.9704	0.8555	0.9326	0.9734	0.9723	0 7827	00000	4 0540	1.00 ig	0.9218	0.9130	0.9292	0.9486	1.0562	1 010E	20101	
Market	Adj	t	70 003 05	0,020.37	29,394.B7	34,236.80	39,166,40	32,427,20	27 358 27	37 ABO ED	700000	32,030.27	32,011.20	37,419.20	36,420.80	30,454.57	29 2RG 40	51 524 60	2007 700	43,400,40	30,434.67	30,143.47	32,564.67	51,547,44	53.101.68	37 814 40	21.2	The second secon
Actual	Compra	-	70500				0.9761 3	0,8666		L	1				0.9734 3	0.9344 3	0 7827 0	L						0.9486 5	1.0562 5	1 0106		
Year - End A	Salary	t	29 432 00	1	4	4	39,166.40	32,427.20	26.688.40	1	1	4	4	4		29,265.60	29 288 40	Ļ	1	1	_	1		51,547.44	53,101,68	37 814 40		
	\$		1 188 97 2	1	1		. 3		669.87	-	RAG 87	1	9		4	1,188.97 2				1	1		1		ı,			1
Market Increase			3 80%	L		-0.42%	-1.17%	-0.42%	2.03%				12.70	-1.17%			-0.42%	-1.85%	1 B.49%					-1.85%	-1.94%	-0.42%		
ag	No.		225 31	ļ	1	1	-	236 -0.	248 2.0	190	+	+	+	+	1	-	253 -0.	-	ľ	-	1	1	1		89	76		
1	Wb		L	-	+	1	4	_	_	_	-	-	+	-	-	-		_		<u> </u>	+	1	4			_	_	770 070
1	_	L	32 31.32	H	+	+	+	76 37,417	45 33,015	79 43,17	-	+	+	+	+	1	76 37,417	44 54.338	79 43 17	-	+	+	+	1	54 50,277	76 37,417		1000
<u> </u> -	MP.		30,132	F	ł	+	+	37,576	32,345	3 43.879	32,345	H	ł	\dagger	+	+	37,576	-	9 43.879	ł	+	+	+	+	2 51,254	37,576		200
E C	PTS.		394	484	+	1	+	-	484	. 816	520		+	+	+	+	628	1074	778	184	100	104	00	ocn!	-	0 628		
יייייייייייייייייייייייייייייייייייייי	TITLE		Switchboard Op	Cashier Associate	Customer Service Ben	Costa Collection	Coold, Collection	Customer Service Rep	Cashier Associate	Systems Administrator	Tech, Maintenance	Customer Service Rep	Coord Mheeba Boo	Customor Service Boo	Cosmile Service ner	Constill Records Clerk	Customer Service Rep	Project Coord.	Coord, Meter Rec	Cachier Accounts	Cachior Accounts	Dilling Argonists	Diffilly Associate	Cust selvibilitig supr	Spvsr, Cashier	Customer Service Rep		
1000	1000		17H	176	Т	T		T		206	. 66	Γ	T.	1	T	I	1/1	121	39		1	T	Т	T	٦	177		
t	Code		11	11	11	-	=		=	7	11	=	11	12	-	= :	11	Ξ	F	11	1	===	-	1	F	Ξ		

New	Compra		1.1514	0.8459	1.0121	1.0892	1.1569	1.0712	1.0712	0.9564	1.1186		1.0463				
2007	Salary		40,352.47	33,940.00	59,448.48	59,183.28	43,286.80	62,916.72	62,916.72	56,174.80	35,034.97		453,254.23			19,281.60	14,996.80
Total	Adj		1,685.27	1,700.00	1,650.00	1,650.00	1,250.00	1,650.00	1,650.00	1,450.00	1,338.97		14,024.23		3.193%	561.60	436.80
Promotion	Adj.																
New	Trite																
Merit	Adj		1,464.60	1,700.00	1,650.00	1,650.00	1,250.00	1,650.00	1,650.00	1,450.00	150.00		12,614.60	13,176.90	The state of the s	561.60	436.80
je Je	Adj							_	-				0.00				
Grade Change	MIN												0.00				
Adj	Compra		1.1096	0.8035	0.9840	1.0588	1.1235	1.0431	1.0431	0.9317	1.1138		1.0172				
Market	Adj		38,887.87	32,240.00	57,798.48	57,533,28	42,036.80	61,266.72	61,268.72	54,724.80	34,884.97		440,639.63				
Actual	Сотрга		1.1033	0.8035	0.9840	1.0588	1.1235	1.0431	1.0431	0.9317	1.0758		1.0139				
Year - End	Salary		38,667.20	32,240.00	57,798.48	57,533.28	42,036.80	61,286.72	61,266.72	54,724.80	33,696.00		439,230.00			18,720.00	14.580.00
	ક		220.67	'		,	,	•			1,188.97		1,409.63				
Market Increase	%		0.63%	-1.17%	-1.65%	-1.85%	-0.42%	-1.65%	-1.65%	-1.65%	3.80%		-0.62%				
Employee	No.		150	251	213	28	124	130	235	169	217		6			229	250
2002	MP		35,047	40,125	58,736	54,338	37,417	58,736	58,736	58,736	31,321		433,192				
2006	ΜP		34,826	40,593	59,703	55,344	37,576	59,703	59,703	59,703	30,132		437.283				
TOTAL	PTS.		556	765	1120	1050	624	1120	1180	1180	376						
Nolin RECC	TITLE		Spcist, Materials	Data Systems Tech	Spclst, Emp/Bene	Spvsr, Materials	Purchasing Coordinator	Fort Knox Accountant	Spysr. Accounting	KVN System Operator	Clerk, Warehouse	The state of the s					THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAM
NRECA	CODE		17N S	39 D	111		19A P	12L F		Γ	19E C						-
Dept	Code	\mid	12	12	12	12	12	12	12	12	12			-			-

New	Compra	0000	1.2.108	1 1886	1 0000	1 1008	1 1212	1 1188	7470	4 4280	1 4336	1, 1220	1.0913	0.8758	1.1478	7,0007	1.2007	1.1222	1.5034	1.1453	1.1188	1.1312	1.1993	0.9869	1.0964	1.1188	1.0407	1.1149	1.1913	1.2964	1.1312	0.9860	1.3553	0.9925	1.1320	1 0804	1.0094	0.8828	1,1145	1.1682	1.1681	1.1312	1.1250	1.2002	1.0702	1.1537	0.9870	1.0653	1.1312	0.8915	1 1114				
2007	Salary	20 047 00	20,047,00	55 336 60	49.474.00	84 R93 58	58 875 BD	56.25.1 RD	38 198 47	58 784 00	85 036 00	00,930,00	30,029.87	42,040.00	57,707,80	40,735,80	22,0986.20	03,000.10	08.752,95	57,583,00	08,752,00	26,875.80	55,835.80	45,947.20	38,196.27	56,251.80	48,451.80	51,804.60	55,461.40	48,505.60	26,8/5.80	45,905.60	50,710.40	37,136.60	45 845 OD	50 719 00	45 456 RD	45.760.00	76,395,76	43,709,40	58,727.00	56,875.80	58,563.80	55,877.40	35,331.27	43,168.60	32,585.67	49,585.80	35,875.80	41,504.30	2 528 261 51		44 275 00	44,3/5.00	
Total	Adj	1 245 00	1 245 00	1215.00	1 215 00	1215.00	1215.00	1215 00	2 749 B7	1 245 00	2,510,00	2 740 07	2 000 00	4 245 00	1 245 00	1 245 00	3,000,00	4,245,00	1,215.00	1,215.00	1,215.00	1,213.00	1,215.00	2,080.00	2,749.87	1,215.00	1,215.00	1,215.00	1,215.00	2,080.00	1,215.00	2,080.00	2,080.00	00.000	1 215 00	1 215 00	1215.00	2.080.00	2,500.00	1,215.00	1,215.00	1,215.00	1,215.00	1,215.00	1,884.87	1,215.00	1,884.87	1,215.00	1,215,00	1,215.00	75.694.35		4 24# 00	00.612.1	
Promotion	Adj.																																																						
New	Title																																																						
Ment	Adj	1 215 00	1215 00	1,215,00	1,215.00	1,215.00	1,215.00	1,215.00	2.080.00	1,215,00	2.800.00	2 080 00	2 080 00	1 245 00	1 215 On	1 215 00	3,000,00	1 215 00	1 215.00	1 215 00	1 245 00	1 245 00	2,213.00	2,080.00	4,000.00	1,213.00	1 245 00	1 245 00	00 000 0	1 215 00	00.000.00	2,000,00	1 215 00	300000	1,215.00	1,215.00	1,215.00	2,080.00	2,500.00	1,215.00	1,215.00	1,215.00	1,215.00	1,215.00	00.21.7	00.612,1	1,215.00	1 245 00	1215.00	20.01	73,560.00	74,785.69	1 215 00	00:0:0:0	74,775.00
Grade Change	Ya																						1		1																										0.00				
Grade	Milia																					-	-	-						-				-																	0.00	-	-		
Ag	Pinion	1.1907	1.1071	1.1625	1.0365	1.1682	1.1071	1.0947	1.0334	1.1046	1.0783	1.0283	0.8712	1.1236	1.0568	1.1746	1.0817	1.0947	1 1211	1.0947	1 1071	1 1732	1 0033	1 0334	10047	9770	1 0888	1 1652	0.0072	1 1071	0 9414	1.0446	0.8800	1.0882	1.0860	1.0633	0.9503	0.9382	1.0780	1.1357	1.1439	7,000	4444	1000	4 4740	0.0500	1 0302	1 1071	0.8654		1.0973				
Market	1	55,432.00	55,660.80	54,121.60	48,256.00	63,478.56	55,660.80	55,036.80	34,116.47	55,536.00	63,336.00	33,949.87	40,560.00	56.492.80	39,540.80	54,683.20	80,000.18	55.036.80	56,368,00	55,038.80	55,680.80	54.620.80	43 887 20	34 118 27	55 036 80	47 236 AO	50.689.60	54.246.40	46.475.60	55.660.80	43.825.60	48,630,40	35.921.80	74,592,48	54,600.00	49,504.00	44,241.60	43,680.00	73,895,76	42,494.40	00.212.00	20,000,00	54 683 40	34 448 77	44 DE3 OU	21 270 67	48.380.80	55.660.80	40,289.30		2,496,205.81				
Actual	and the	1.1907	1.1071	1.1625	1.0365	1.1682	1.1071	1.0947	1.0131	1.1048	1.0783	1,0080	0,8712	1,1238	1.0568	1.1748	1.0817	1.0947	1,1211	1.0947	1.1071	1.1732	1 0933	1 0131	1 0947	10146	1.0888	1.1652	0.9972	1.1071	0.9414	1.0446	0.9600	1.0882	1,0860	1.0633	0.9503	0.9382	1.0780	1.1357	1.1438	4 4000	1 1741	10131	4 1213	0 0000	1 0392	1.1071	0.8654		1.0958 2				
Calany	t	55,432.00	55,660.80	54,121.60	48,256.00	63,478.56	55,660.80	55,036.80	33,446.60	55,538.00	63,336.00	33,280.00	40,580.00	56,492.80	39,540.80	54,683.20	80,000.16	55,036,80	56,368.00	55,036.80	55,660.80	54.620.80	43.867.20	33.446.40	55,038.80	47,238.80	50,689.60	54,248,40	48.425.60	55,660.80	43,825.60	48,630.40	35,921.60	74,592.48	54,600.00	49,504.00	44,241.60	43,680.00	73,895.76	42,494,40	57,512,00	55 348 BD	54 862 40	33 446 4n	41 953 An	30 700 80	48.380.80	55,660.80	40,289.30		2,492,856.46		43,160.00		2,536,016.46
Separation of the		,	•		•	•		•	669.87	•	•	669.87	-		,	-	-			,		,		669.87		,			ļ .					,	,	,	-	-		•		1.		669 87		869.87			,		3,349.35				
, man		-1.88%	-1.94%	-1.88%	-1.88%	-1.85%	-1.94%	-1.94%	2.03%	-1.94%	-1.65%	2.03%	-1.88%	-1.94%	-0.42%	-1.88%;	-0.58%	-1.94%	-1.94%	-1.94%	-1.94%	-1.88%	-1.17%	2.03%	-1.94%	-1.88%	-1.88%	-1.88%	-1.88%	-1.94%	-1.88%	-1.88%	-0.42%	-0.89%	-1.94%	-1.88%	-1.88%	-1.88%	0.88%	4 04676	1 040	-1 94%	-1.88%	2.03%	-0.42%	2.03%	-1.88%	-1.94%	-1.88%					-	
No		22	119	103	155	18	17	149	198	118	159	254	252	21	167	22	231	136	13	165	101	100	224	237	170	24	71	90	171	108	509	183	226	19	128	62	131	197	- 5	195	3 5	219	138	162	234	218	87	59	246		49		141		
MP		46,555	50,277	46,555	46,555	54,338	50,277	50,277	33,015	50,277	58,736	33,015	46,555	50,277	37,417	46,555	73,960	50,277	50,277	50,277	50,277	46,555	40,125	33,015	50,277	46,555	46,555	46,555	46,555	50,277	46,555	46,555	37,417	68,547	50,277	46,555	46,555	46,555	97 447	50.977	50 277	50.277	48,555	33.015	37.417	33,015	46,555	50,277	48,555		2,274,872				
MP		47,432	51,254	47,432	47,432	55,344	51,254	51,254	32,345	51,254	59,703	32,345	47,432	51,254	37,576	47,432	74,387	51,254	51,254	51,254	51,254	47,432	40,593	32,345	51,254	47,432	47,432	47,432	47,432	51,254	47,432	47,432	37,576	69,224	51,254	47,432	47,432	47,432	37 578	51,010	51 254	51,254	47,432	32,345	37,576	32,345	47,432	51,254	47,432	-	2,354,355				
PTS.	╁	884	+	+	+	1032	2882	+	+	+	+	+	964	982	829	+	\dashv	1	-	-	-	-		_		_	_	_	H	982	-	Н	-	1	+	+	828	+	202	ogo	982	982	864	466	664	466	862	982	862	-					
TITLE		Dispatcher	Senior Line Technician	Dispatcher	lech, Staking	Coord, Contracts	Senior Line Technician	Senior Line reconician	Line rach III	Senior Line reconician	lech, Eng	Line Tech III	Line Tech /	Senior Line Technician	GIS Technician	Line Tech I	System Engineer/Supt	Senior Line Technician	Senior Line Techniclan	Senior Line Technician	Senior Line Technician	Line Tech (Line Tech II	Line Tech III	Senior Line Technician	Tech, Meter	Tech, Staking	Dispatcher	Line Tech I	Senior Line Technician	Line Tech i	Line Tech I	Lead Tree Trimmer	Super, Maintenanc	Senior Line Technician	l ech, Staking	lech, lurie Meter	Siner Constant	Admin Asst/ORE	Senior I ine Technician	Senior Line Technician	Senior Line Technician	Dispatcher	Tree Trimmer	Compliance Coord.	Meter Reader	Tech, Staking	Senior Line Technician	substation/SCADA Tech						
CODE		20V Di	1	202	Ť		1	1	Ť	Ť	T	7	7	T	16S	T		15N S		1	7									15N S	7		7		T	1	T	T	7	T	15N S					20F M		7	T					1	1
Code		21	21	57 55	77	17	7 6	77	17	17	77 7	7.1	21	21	21	27	21	27	21	21	21	21	21	21	21	21	22	21	21	21	21	21	23	21	77	77 6	17	22	21	23	21	21	21	72	22	21	22	21	22	1	-			-	-

New	Compra		1.0124	1.0726	1.0735	1.1782	1.1020		4 ORAE
2007	Salary		43,704.96	53,928.57	53,973.75	44,085.41	47,576.00		020 020 670
Total	Adj		856.96	2,074.17	1,058.31	1,695.01	1,400.00		7 DRA AE
Promotion	Adj.								
New	Title								
Merit	Adj		856.96	2,074.17	1,058.31	1,695.01	1,400.00		37 VOO 2
nange	Adj								000
Grade Change	MIN							-	000
Adj	Compra		0.9925	1.0314	1.0525	1.1329	1.0696		0000
Market	Adj		42,848.00	51,854.40	52,915,44	42,390.40	46,176.00		NO NOT GOO OCTO
Actual	Compra		0.9925	1.0314	1.0525	1.1329	1.0696		10000 4
Year - End	Salary		42,848.00	51,854.40	52,915.44	42,390.40	46,176.00		*C *O* OCC
Market Increase	s					,	-		
Market	%	-	-1.64%	-1.94%	-1.94%	-0.42%	-1.64%		
Employee	No.		184	238	115	146	107		L
2007	ΜP		43.171	50,277	50,277	37,417	43,171		1 70 700
2006	MP		43,879	51,254	51,254	37,576	43,879		170
TOTAL	PTS.		808	952	1012	664	828		
Nolin RECC	L		Coord, Enay Mant	Electrical Advisor	Director, Mktng	Admin Asst	Coord, Communicat		
NRECA	CODE		071	071	L	178	14A		
Dept	Code		30	8	8	30	8		-

New	Сопрга		1.1270	1.0956	1.1562	0.8848	0.9518		0.9741	
2007	Safary		119,563.63	94,004.99	114,451.56	81,598.09	35,612.80		409,618.28	
Total	Adj		4,816.51	2,781.95	3,670.68	3,741.37	2,000.00		15,010.52	
Promotion	Adj.									
New	Title									
Merit	Adj		2,946.62	2,500.00	2,400.00	3,000.00	2,000.00	12,846,620	12,846.62	
igi	Adj								00.00	
Special	NIN								00:00	
 Adj	Compra		1.0992	1.0665	1.1319	0.8522	0.8983		1.0282	-
Market	Adj		116,617,01	91,504.99	112,051.56	78,598.09	33,612.80		432,384.46	
 Actual	Compra	-	1.0816	1.0632	1.1191	0.8442	0.8983		1.0183	_
Year - End	Salary		114,747.12	91,223.04	110,780.88	77,856.72	33,612.80		428,220.56	
Market Increase	κ		1,869.89	281.95	1,270.68	741.37			4,163.90	
Market	%		1.76%	0.33%	1.28%	0.80%	-0.42%			
 Employee	No.		72	84	95	109	203		5	
2007	MP		106,094	85,799	98,991	92,228	37,417		420,526	
2006	MP		104,224	85,517	97,720	91,485	37,576		416,521	
TOTAL	PTS.		1762	1540	1680	1608	664			
Nolin RECC	TTLE		VP, System Operations	VP, Member Svcs	VP, Admin & Fin	VP, Office Svcs	Executive Secretary			
NRECA	SODE		16A	07A	12A	110	178			
 Dept	Code		100	100	100	100	100			

New	Compra	
2007	Salary	147,000.40
Total	Adj	7,000.00
Merit	Adj	7,000.00
ange	Adj	
Grade Chang	MIN	
Αď	Compra	
Market	Adj	140,000.40
Actual	Compra	
Year - End	Salary	140,000.40
farket increase	s	
Market	%	 _
Employee	No.	31
2006	MP	125,000
2005	MP	115,000
TOTAL	PTS.	
Nolin RECC	TITLE	President & CEO
NRECA	CODE	05
Dept	Code	666

Item No. 8 Page 1 of 2

Witness: Michael Miller

NOLIN RECC CASE NO. 2006-00466

RESPONSE TO COMMISSION STAFF'S THIRD DATA REQUEST

CORRECT WAGES AND SALARIES

- Q. Refer to the response to the Staff's Second Request, item 13, the six page revision to Exhibit 1 of the Application. When compared to the total originally filed Exhibit 1, the revised Exhibit 1 pages reflect changes in the wage rate effective January 1, 2007 for nine salaried employees and 17 hourly employees.
 - a. Explain in detail the reason(s) why the January 1, 2007 wage rates for 26 employees shown in Exhibit 1 have been revised.
 - R The salary for those employs were calculated based on 26 pay periods for each year. Nolin actually pays its employees twice each month. The salaries should have been calculated on 24 pay periods to obtain the hourly rate. The hourly rate was mistakenly calculated using 26 pay periods. This fact would cause the hourly rate for those employees to be less on the Revised Exhibit than on Exhibit 1 of the Application
 - Provide copies of any board resolutions or other documentation that establishes which set of wage rates accurately reflects the rates in effect on January 1, 2007
 - R The wage rates reflected in the Revised worksheet are the rates in effect on January 1, 2007.
 - The response to Item 7 of this request provides the details on the establishment of wage rates.

c. In Exhibit 1 of the Application, page 1 of 9, Nolin provided a breakdown of the total wage increase for 2006 between grade, market, and merit adjustments The last three pages of the revised Exhibit 1 include the percentage increases in wages between January 1, 2006 and January 1, 2007. A review of this data reveals that the majority of the wage increase percentages differ from all the possible combinations of the grade, market, and merit adjustments. Explain why the percentage increases for employees do not more closely match the 2006 wage increase information provided on the original Exhibit 1, page 1 of 9.

Response

The Grade adjustments are the cumulative effect of promotions, job reclassifications and normal step increases that were granted during the test year.

The Market adjustment percentages were an approximate average that was granted for an increase. Depending on where employees wage rates were in relation to the market rates, increases were either larger or smaller than the Market adjustment percent reflected in Exhibit 1, page 1 of 9 of the Application. Therefore, the individual increases will not necessarily match the total increase granted to include any combination of Grade, Market, or Merit increase.

Substantially all employees were granted a Merit increase in wages.

Item No. 9 All Items Witness: Jim Adkins

Nolin RECC Case No. 2006-00466 Second Data Request of Commission Staff

9.

Q.

All Items and attachments have been redacted

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 9. Refer to the response to the Staff's Second Request, Item 13. Utilizing the normalized wages and salaries presented in the revised Exhibit 1, provide revisions to the following proposed adjustments and previous data responses. Include all workpapers, calculations, and other documentation that support the revised items.
 - a. Exhibit 1 of the Application, pages 1 and 2 of 9.

Response

Response is attached.

b. Exhibit 2 of the Application, all pages.

Response

Response is attached.

c. Exhibit 7 of the Application.

Response

Response is attached.

d. Response to the Commission Staff's First Data Request dated December 4, 2006 (Staff's First Request), Item 29.

Response

The information submitted with the original response to Staff's First Request, Item 29 is correct. No changes are required for the original response.

Exhibit 1 page 1 of 4

Nolin Rural Electric Cooperative Case No. 2006-00466 August 31, 2006

Payroll Adjustment

To reflect the increase granted by the Board of Directors, the step increases granted and promotions during the year. To give recognition to employees terminated and employees hired during the test year. Increases are granted each January 1 based on Board Policy No. 708.0, Wage and Salary Plan. Overtime pay is calculated at 1-1/2 times regular pay rate for hours worked in excess of 8 hours per day.

Nolin Rural Electric has always hired summer and part time employees, and aniticpates this to continue into future years. These employees were normalized at the same rate and hours during the test year.

There are no union employees.

Wage and salary increases are as follows:

	Grade	Market	Merit	Total
	<u>Adjustment</u>	<u>Adjustment</u>	<u>Adjustment</u>	<u>Increase</u>
2006	0.23%	4.12%	2.00%	6.35%
2005	2.31%	2.97%	2.00%	7.28%
2004	0.00%	1.86%	2.00%	3.86%
2003	0.00%	3.29%	2.00%	5.29%
2002	0.00%	4.60%	2.00%	6.60%

The amount of increase was allocated based on the actual test year.

Projected wages	\$5,219,095
Actual wages for test year	5,132,591
Adjustment	\$86,504

The allocation is on the following page:

 Exhibit 1 page 2 of _9_

Nolin Rural Electric Cooperative Case No. 2006-00466

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Allocation	of increase	e in navrol	11:
111100000	OI IIIOI OUGE	The purple of	

7	11110000101	a or marouse ar pulytom.	Labor		
8			Distribution	Percent	Allocation
9					
10	107.20	Construction work in progress	835,071	16.3%	14,074
11	108.80	Retirement work in progress	125,261	2.4%	2,111
12	146.00	Due from KVNet	83,092	1.6%	1,400
13	163.00	Stores	118,318	2.3%	1,994
14	184.00	Transportation	10,021	0.2%	169
15	186.10	Employee sick leave	16,631	0.3%	280
16	416.00	Non operating accounts	14,394	0.3%	243
17	580.00	Operations	84,746		
18	582.00	Station	2,408		
19	583.00	Overhead line	367,060		
20	584.00	Underground	24,846		
21	586.00	Meter	307,361		
22	587.00	Consumer installation	44,034		
23	588.00	Miscellaneous distribution	340,555	22.8%	19,736
24	590.00	Maintenance	92,825		
25	592.00	Station	28,889		
26	593.00	Overhead line	690,341		
27	594.00	Underground	28,144		
28	595.00	Transformers	14		
29	596.00	Street lights	51,558		
30	597.00	Meters	27,622		
31	598.00	Miscellaneous maintenance	42,115	18.7%	16,205
32	901.00	Supervision, customer accounts	90,394		
33	902.00	Meter reading	107,197		
34	903.00	Consumer records	646,654	16.4%	14,229
35	907.00	Customer service & information	21,810		
36	908.00	Consumer assistance	127,969		
37	910.00	Consumer information	117,851	5.2%	4,511
38	920.00	Administrative	640,849		
39	930.00	Miscellaneous	13,073		
40	935.00	Maintenance general plant	<u>31,488</u>	13.4%	<u>11,552</u>
41		- ·	# 100 #O:	100.007	0 4 70 1
42		Total	<u>5,132,591</u>	<u>100.0%</u>	<u>86,504</u>
43					

Nolin Rural Electric Cooperative Case No. 2006-00466 Payroll Taxes

The employer's portion of FICA and medicare rates remain the same for 2007 as they were for 2006. The FICA rate is 6.2% and medicare is 1.45%. The wage limit increases from \$94,200 in 2006 to \$97,500 in 2007 for FICA; all wages are subject to medicare.

Federal unemployment rates are 0.80% for the first \$7,000 of wages and state unemployment rate is 1.40% for the first \$8,000 of wages.

14	Proposed F	ICA amounts		
15	FICA		318,097	
16	Medicare		75,677	
17			393,774	
18	Proposed F	UTA	5,234	
19	Proposed S	UTA	10,448	409,457
20	•			
21	Test year ar	nount		
22	FICA and	d Medicare	379,466	
23	Test year F	UTA	5,466	
24	Test year S		10,761	395,693
25	•			
26	Increase		Mon	13,764
27				
27 28	Adjustmen	t:	Percent	<u>Amount</u>
	Adjustmen	t:	Percent	
28	Adjustmen	t: Capitalized	18.70%	2,574
28 29	Ū		18.70% 4.80%	2,574 661
28 29 30	107	Capitalized	18.70% 4.80% 22.80%	2,574 661 3,138
28 29 30 31	107 163 - 416	Capitalized Clearing and others	18.70% 4.80% 22.80% 18.70%	2,574 661 3,138 2,574
28 29 30 31 32	107 163 - 416 580	Capitalized Clearing and others Operations	18.70% 4.80% 22.80% 18.70% 16.40%	2,574 661 3,138 2,574 2,257
28 29 30 31 32 33	107 163 - 416 580 590	Capitalized Clearing and others Operations Mainteneance	18.70% 4.80% 22.80% 18.70%	2,574 661 3,138 2,574
28 29 30 31 32 33 34	107 163 - 416 580 590 901	Capitalized Clearing and others Operations Mainteneance Consumer accounts	18.70% 4.80% 22.80% 18.70% 16.40%	2,574 661 3,138 2,574 2,257
28 29 30 31 32 33 34 35	107 163 - 416 580 590 901 908	Capitalized Clearing and others Operations Mainteneance Consumer accounts Customer service	18.70% 4.80% 22.80% 18.70% 16.40% 5.20%	2,574 661 3,138 2,574 2,257 716
28 29 30 31 32 33 34 35 36	107 163 - 416 580 590 901 908 912	Capitalized Clearing and others Operations Mainteneance Consumer accounts Customer service Sales	18.70% 4.80% 22.80% 18.70% 16.40% 5.20% 0.00%	2,574 661 3,138 2,574 2,257 716 0

State umemployment (SUTA) wage rates are as follows:

42		
43	2006	1.40%
44	2004	1.00%
45	2003	1.20%
46	2002	0.70%
47	2001	0.70%
48	2000	0.70%

Nolin Rural Electric Cooperative Case No. 2006-00466

Employee Earnings and Hours August 31, 2006

1		Social Secur	rity Wages	Medicare	Wages	Federal Une	employment	State Unen	nployment
mployee	And the control of th	Up To	@			Up to		Up to	
Number	Total	\$97,500	6.20%	All Wages	1.45%	\$7,000	0.80%	\$8,000	1.400%

Employee Total Salaried Employees: 146,994 72 119,558 84 93,995 95 114,442 109 81,598 231 82,992 115 53,976 19 77,584 11 76,398 Subtotal Salari 847,538 Logo 77,157 22 77,157 229 19,282 119 60,744 103 75,985 118 68,560 17 61,975 149 73,765 150 40,722 149 73,765 150 40,722 150 75,288 150 75,288 150 75,288 150 75,288 150 75,288 150 75,288 150 75,288 150 75,298 150 75,298 150	5,994 4,442 1,598 1,598 2,992 2,992 3,976 5,398 5,398 5,398	97,500 97,500 97,500 93,995 97,500 81,598 82,992 53,976	6.20% 6.20% 6.045 6.045 5.828 6.045 6.045 5.059 5.059	All Wages	1.45%	Up to \$7,000	0.80%	Up to \$8,000	1.400%
iried Employees: 1 1 1 1 urly Employees:	5,994 1,558 1,598 1,598 1,598 1,598 1,584 5,398 5,398 7,538	97,500 97,500 97,500 93,995 97,500 81,598 82,992 53,976	6.20% 6,045 6,045 5,828 6,045 6,045 5,059 5,059	All Wages	1.45%	\$7,000	0.80%	\$8,000	1.400%
nried Employees: 1 1 1 1 urly Employees:	6,994 9,558 3,995 4,442 11,598 2,992 3,976 6,398 6,398 17,538	97,500 97,500 93,995 97,500 81,598 82,992 53,976	6,045 6,045 5,828 6,045 5,059 5,146						
ntotal Salari 8 urly Employees:	6,994 9,558 3,995 4,442 1,598 2,992 3,976 7,584 6,398 77,538	97,500 93,995 97,500 81,598 82,992 53,976	6,045 6,045 5,828 6,045 5,059 5,146						
total Salari 8 urly Employees:	3,995 4,442 11,598 2,992 3,976 77,584 6,398 77,538	97,500 93,995 97,500 81,598 82,992 53,976	6,045 5,828 6,045 5,059 5,146	146,994	2,131	7,000			112
total Salari 8 urly Employees:	3,995 4,442 1,598 2,992 3,976 7,584 (6,398 17,538	93,995 97,500 81,598 82,992 53,976 77,584	5,828 6,045 5,059 5,146	119,558	1,734	7,000			112
ototal Salari 8 urly Employees:	4,442 1,598 2,992 3,976 7,584 (6,398 17,538	97,500 81,598 82,992 53,976 77,584	6,045 5,059 5,146	93,995	1,363	7,000			
ototal Salari 8 urly Employees:	1,598 2,992 3,976 7,584 6,398 17,538	81,598 82,992 53,976 77,584	5,059	114,442	1,659	7,000	56	8,000	
ototal Salari 8 urly Employees:	2,992 3,976 7,584 6,398 17,538	82,992 53,976 77,584	5,146	81,598	1,183	7,000			
ototal Salari 8 urly Employees:	3.976 7,584 6,398 17,538	53,976 77,584		82,992	1,203	7,000			112
total Salari 8 nrly Employees:	6,398 17,538 17,538	77,584	3,347	53,976	783	7,000			
total Salari 8 irly Employees:	6,398 17,538 17,157		4,810	77,584	1,125	7,000			112
rtly Employees:	77,157	76,398	4,737	76,398	1,108	7,000			112
ırly Employees:	77,157	759,044	47,061	847,538	12,289	63,000	504	72,000	1,008
	7,157								
	200	77,157	4,784	77,157	1,119	7,000			112
	707,6	19,282	1,195	19,282	280	7,000			
	50,744	60,744	3,766	60,744	881	7,000	99		
	75,985	75,985	4,711	75,985	1,102	7,000			
	56,263	56,263	3,488	56,263	816	7,000			
	99,560	68,560	4,251	68,560	994	7,000			
	51,975	61,975	3,842	61,975	899	7,000			
	73,765	73,765	4,573	73,765	1,070	7,000		8,000	
	10,722	40,722	2,525	40,722	290	7,000			
	12,846	42,846	2,656	42,846	621	7,000			
	36,156	36,156	2,242	36,156	524	7,000	99	8,000	112
	56,383	66,383	4,116	66,383	963	7,000			
	79,298	79,298	4,916	79,298	1,150	7,000			
	59,446	59,446	3,686	59,446	862	7,000			112
	36,046	36,046	2,235	36,046	523	7,000			
	31,400	31,400	1,947	31,400	455	7,000			
	16,417	46,417	2,878	46,417	673	7,000			
	13,639	43,639	2,706	43,639	633	7,000			
	54,880	64,880	4,023	64,880	941	7,000			
	14,387	44,387	2,752	44,387	644	7,000			
	15,002	45,002	2,790	45,002	653	7,000			
223 3(30,959	30,959	1,919	30,959	449	7,000			
	57,301	57,301	3,553	57,301	831	7,000			
	52,127	62,127	3,852	62,127	901	7,000			
	51,583	61,583	3,818	61,583	893	7,000			
	76,267	76,267	4,729	76,267	1,106	7,000			112
	52,590	62,590	3,881	62,590	806	7,000		8,000	112

Nolin Rural Electric Cooperative Case No. 2006-00466 Employee Earnings and Hours August 31, 2006

	AND	
	Annual Constitution of the	

oyment		1.400%	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112	112
State Unemployment	Up to	\$8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
ployment		0.80%	56	56	26	26	99	99	56	26	56	99	56	56	56	56	56	56	99	56	56	56	99	26	56	56	56	56	56	56	99	56	99	99	56	56	56	56	56	99	99	56
Federal Unemployment	Up to	\$7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Wages		1.45%	1,220	876	937	569	523	1,013	517	752	758	1,134	821	657	923	494	643	410	583	918	472	1,146	626	1,201	209	806	490	995	557	460	845	648	673	856	439	808	726	674	890	916	1,110	993
Medicare Wages		All Wages	84,149	60,399	64,602	39,227	36,059	69,836	35,630	51,872	52,254	78,183	56,638	45,321	63,687	34,086	44,352	28,265	40,184	63,283	32,527	79,021	64,792	82,855	41,850	62,611	33,795	39,057	38,436	31,707	58,268	44,684	46,387	59,043	30,301	55,771	50,061	46,496	61,387	63,170	76,559	68,510
ty Wages	@	6.20%	5,217	3,745	4,005	2,432	2,236	4,330	2,209	3,216	3,240	4,847	3,512	2,810	3,949	2,113	2,750	1,752	2,491	3,924	2,017	4,899	4,017	5,137	2,595	3,882	2,095	2,422	2,383	1,966	3,613	2,770	2,876	3,661	1,879	3,458	3,104	2,883	3,806	3,917	4,747	4,248
Social Security Wages	Up To	\$97,500	84,149	60,399	64,602	39,227	36,059	69,836	35,630	51,872	52,254	78,183	56,638	45,321	63,687	34,086	44,352	28,265	40,184	63,283	32,527	79,021	64,792	82,855	41,850	62,611	33,795	39,057	38,436	31,707	58,268	44,684	46,387	59,043	30,301	55,771	50,061	46,496	61,387	63,170	76,559	68,510
		Total	84.149	60,399	64,602	39,227	36,059	69,836	35,630	51,872	52,254	78,183	56,638	45,321	63,687	34,086	44,352	28,265	40,184	63,283	32,527	79,021	64,792	82,855	41,850	62,611	33,795	39,057	38,436	31,707	58,268	44,684	46,387	59,043	30,301	55,771	50,061	46,496	61,387	63,170	76,559	68,510
	Employee	Number	101	100	224	237	166	170	203	24	7.1	06	238	122	171	236	124	248	190	130	137	108	209	183	226	128	239	56	140	45	62	146	131	197	253	123	44	152	189	235	104	219

Nolin Rural Electric Cooperative Case No. 2006-00466 Employee Earnings and Hours August 31, 2006

Exhibit 2 page of 4

State Unemployment	Federal Unemployment	Medicare Wages	nty Wages	Social Secui
State Unemployment	Federal Unemployment	Medicare Wages	nty Wages	Social Secur

		Social Security Wages	ty Wages	Medicare Wages	Wages	Federal Unemployment	molovment	State Unemployment	nlovment
Employee		Up To	<i>a</i>	A. Control of the Con		Up to		Up to	
Number	Total	\$97,500	6.20%	All Wages	1.45%	\$7,000	0.80%	\$8,000	1.400%
230	31,392	31,392	1,946	31,392	455	7,000	56	8,000	112
138	88,436	88,436	5,483	88,436	1,282	7,000	56	8,000	112
162	37,416	37,416	2,320	37,416	543	7,000	99	8,000	112
232	32,028	32,028	1,986	32,028	464	7,000	26	8.000	112
234	47,478	47,478	2,944	47,478	889	7,000	99	8,000	112
169	57,477	57,477	3,564	57,477	833	7,000	56	8.000	112
180	33,992	33,992	2,108	33,992	493	7,000	56	8,000	112
217	35,174	35,174	2,181	35,174	510	7,000	56	8,000	112
107	49,221	49,221	3,052	49,221	714	7,000	56	8.000	11.7
218	32,688	32,688	2,027	32,688	474	7,000	56	8,000	117
110	56,920	56,920	3,529	56,920	825	7,000	99	8 000	112
68	57,458	57,458	3,562	57,458	833	7,000	56	8,000	112
87	61,396	61,396	3,807	61,396	890	7,000	99	8,000	112
59	57,421	57,421	3,560	57,421	833	7,000	56	8,000	117
76	40,307	40,307	2,499	40,307	584	7,000	99	8 000	117
246	45,948	45,948	2,849	45,948	999	7,000	56	8,000	112
Subtotal hourly	4,361,248	4,361,248	270,397	4,361,248	63,238	581,000	4,648	664,000	9,296
Summer and Part Time Employees:	t Time Emplo	yees:							
250	4,825	4,825	299	4,825	70	4,825	39	4.825	89
243	5,484	5,484	340	5,484	80	5,484	44	5,484	77
Subtotal summ	10,309	10,309	639	10,309	149	10,309	82	10,309	144
Retirees:									
111	0	0	0	0	C	C	C	C	c
247	0	0	0	0	0	0	0		
249	0	0	0	0	0	0	0	0 0	0 0
245	0	0	0	0	0	0	0	0 0	0 0
177	0	0	0	0	0	0	0		0
182	0	0	0	0	0	0	0	0 0	0 0
242	0	0	0	0	0	0	0	0 0	o
15	0	0	0	0	0	0	0	0	0 0
16	0	0	0	0	0	0	0	0	0
Subtotal retirec	0	0	0	0	0	0	0	0	0
Total	5,219,095	5,130,601	318,097	5,219,095	75,677	654,309	5,234	746,309	10,448

Exhibit 7
page 1 of 1
Witness: Jim Adkins

Nolin Rural Electric Cooperative Case No. 2006-00466 Retirement and Security

Nolin Rural Electric provides pension benefits for substantially all employees through participation in the National Rural Electric Cooperative Association (NRECA) Retirement and Security (R & S) Program. It is the policy of Nolin Rural Electric to fund pension costs accrued. R & S contributions are based on base salary at a rate determined by NRECA. Nolin Rural Electric's plan discontinues everage when an employee has accumulated 30 years of service. At that time contributions to the plan discontinue.

The rate for 2006 was 18.17% of base wages. For the 2007, the rate is 19.43%. The adjustment is to normalize the R & S contributions using the rate for 2007 and normalized base wages for full-time salary and hourly employees.

	Normalized base wages	
:	Salary employees	847,538
	Hourly employees	3,862,206
	_	4,709,744
;	Employees Quasi retired: Nos. 11, 13, 17, 18, 19, 22,	
	24, 28, 31, 44, 59, 95	831,348
	_	
	Adjusted eligible wages	3,878,396
	Contribution rate for 2007	19.43%
	Proposed contribution cost	753,572
	Test year R & S contributions	611,141
	Proposed adjustment	142,431

The adjustment is allocated as follows:

38	Adjustmen	ıt:	Percent	<u>Amount</u>
39				
40	107	Capitalized	18.70%	26,635
41	163 - 416	Clearing and others	4.80%	6,837
42	580	Operations	22.80%	32,474
4.3	590	Mainteneance	18.70%	26,635
44	901	Consumer accounts	16.40%	23,359
45	908	Customer service	5.20%	7,406
46	912	Sales	0.00%	0
47	920	Administrative and general	13.40%	19,086
48				
49			100.00%	\$142,431

ltem 10 page 1 of 1 Witness: Jim Adkins

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 10. Refer to the response to the Staff's Second Reguest, Item 16.(c).
- a. Based on its responses to Items 16(c)(3) and 16(c)(4), would Nolin agree that \$3,892 should be excluded for rate-making purposes, since the expenses were of a non-recurring nature? Explain the reason.

Response

Nolin agrees these should be removed for rate making purposes.

b. For all other responses to Item 16(c), provide the originally requested explanation of why the expense should be included for rate-making purposes.

Response

Line 12 - The attorney reviews all contracts signed by Nolin. As long as contractors are utilized, there will be contracts to sign and review.

Lines 13 and 43 - Meter tampering and other legal matters will always be a part of the electric industry. Operation roundup will have issues as long as there is a need in the community for this service.

Line 22 - The attorney is always a part of reviewing filings with the PSC, CFC and other agencies. Nolin will continue to have filings with various government and regulatory agencies with the attorney reviewing these filings.

Line 31 - Nolin strives to remain compliant with laws and regulations. As a result, the attorney is consulted on various matters and legal issues. This is expected to continue into the future.

Nolin has used its attorney for these and similar items in previous years. This is evidenced by the professional services total for the test year and previous four (4) calendar years as listed below:

Test year	\$80,748
2005	\$75,842
2004	\$72,425
2003	\$77,477
2002	\$70,779

Item 11 page 1 of 1

Witness: Michael L. Miller

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 11. Refer to the response to the Staff's Second Request, Item 17.
- a. The program agenda provided for the National Rural Electric Cooperative Association Regional meeting was for the fall 2006 meetings. The expense in the test year was for the meetings in the fall of 2005. Provide copies of the applicable agenda.

Response

Nolin regrets that it supplied the incorrect year's meeting agenda. Attached is the agenda for the fall of 2005 meeting.

b. Explain why Nolin did not provide agendas or meeting materials associated with the Strategic Issues Conference and the Kentucky Association of Electric Cooperatives Annual Meeting.

Response

This was an oversight only. Attached are the agendas for each of the meetings requested.

- c. The response to Item 17(b)(5) states that the Employee Assistance Program is a benefit to the directors. However, the materials Nolin provided for this program clearly state the program is paid for by employers.
 - (1) Does Nolin contend that its directors are employees?

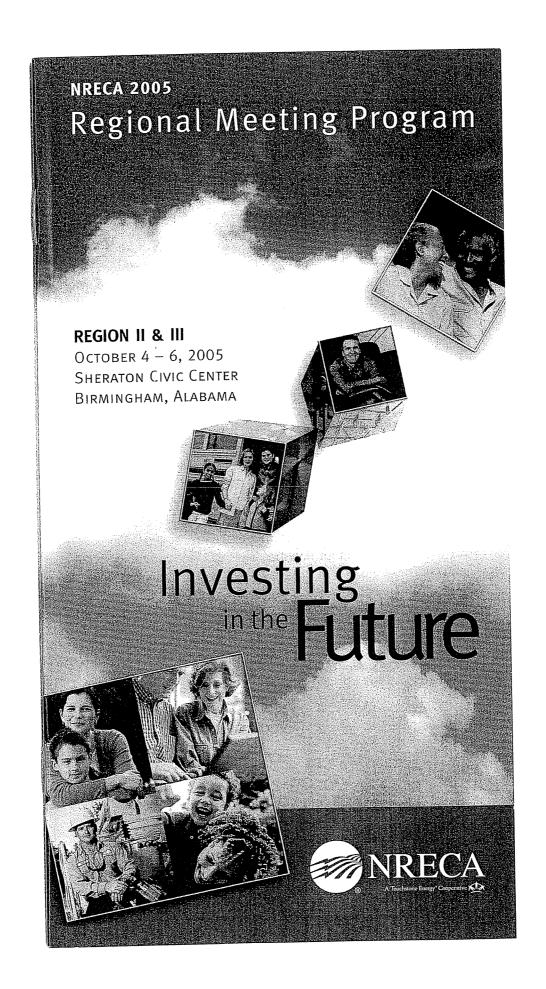
Response

No

(2) Explain in detail the benefit to the directors of their involvement with a program that specializes in personal counseling.

Response

The benefit is more to Nolin than to the director. If the director is having personal issues that adversely effect decisions made at the monthly board meeting, then Nolin truly benefits by having the personal issues resolved, and the director making better decisions on issues that effect Nolin.



Tuesday, October 4

Investing in the Future

8:00 AM New Director Orientation

 $(Half-day\ program\ -\ Co\ -sponsored\ by\ NRECA,$

CFC, NRTC)

East Meeting Room L, 3rd Floor

8:30 AM Region II Resolutions Committee Meeting

East Meeting Rooms F/G, 3rd Floor

Region III Resolutions Committee Meeting

East Meeting Room D, 3rd Floor

10:30 AM Registration opens (until 4:30 p.m.)

Lobby, 3rd Floor

Noon NRECA Programs and Services Center

East Meeting Room A, 1st Floor

• Executive Search

• Insurance and Financial Services Field

Representatives

· National Consulting Group

RUS Consulting Room

East Meeting Room B, 1st Floor

12:45 PM Sergeants-at-Arms Briefing

1:30 PM FIRST GENERAL SESSION

East Ballroom A/B, 1st Floor

Call to Order

MAX I. DAVIS, Region III Executive

Committeeperson, presiding

Welcome

SETH HAMMETT, Speaker of the House, Alabama

House of Representatives, Andalusia, Alabama

Pledge of Allegiance

Invocation

TERRY MITCHELL, Director, Central Alabama Electric Cooperative, Prattville, Alabama

Introduction of Directors and Officers

Introduction of the Sergeants-at-Arms

Announcements

Tuesday, October 4

Report of the Chief Executive Officer

GLENN ENGLISH, NRECA, Chief Executive Officer

The Challenges in Power Supply and Price

JIM BAUSELL, NRECA, Vice President of Business Development and Chief Operating Officer of Touchstone Energy JIM COLLINS, NRECA, Vice President of Education and Training

Refreshment Break

East Ballroom Lobby, 1st Floor (Sponsored by Federated Rural Electric Insurance Exchange)

Regional Voices: Power Supply Decisions

MODERATOR: WALLACE TILLMAN, NRECA, Vice President of Energy Policy

PANELISTS:

TIMOTHY PONSETI, General Manager,
Transmission and Power Supply, Tennessee
Valley Authority, Chattanooga, Tennessee
GARY SMITH, President and Chief Executive
Officer, Alabama Electric Cooperative,
Andalusia, Alabama
TIM WOODBURY, Vice President of Strategic
Services, Seminole Electric Co-op, Seminole,
Florida

Resolutions Overview and Briefing

Announcements

Adjourn

4:30 PM NISC Districts 2 & 3 Membership Meeting

(Immediately following the General Session) East Meeting Room O, 3rd Floor

Wednesday, October 5

Wednesday, October 5

7:00 AM Action Committee for Rural Electrification (ACRE®) Breakfast

East Meeting Rooms G/H/I/M, 3rd Floor MR. FRED BRASWELL, ACRE Alabama Chair, Montgomery

(Tickets, \$15, available at NRECA Registration

Desk)

8:00 AM

Registration re-opens (until 4:00 p.m.)

Lobby, 3rd Floor

8:30 AM Region II Nominating Committee Meeting

East Meeting Room F, 3rd Floor

Region III Nominating Committee Meeting

East Meeting Room D, 3rd Floor

NRECA Programs and Services Center

East Meeting Room A, 1st Floor

- Executive Search
- Insurance and Financial Services Field Representatives
- National Consulting Group

RUS Consulting Room

East Meeting Room B, 1st Floor

9:00 AM SECOND GENERAL SESSION

East Ballroom A/B, 1st Floor

MICHAEL L. MILLER, NRECA Kentucky

Director, presiding

RUS/Rural Development Update

Tom Dorr, Under Secretary, Rural Development, USDA, Washington, DC

NRECA Financial Report

F.E. WALLY WOLSKI, NRECA Secretary-Treasurer and NRECA Wyoming Director

Report of the NRECA President

RONALD R. BERGH, NRECA President and NRECA Alaska Director

Presentation of Training Certificates

RONALD R. BERGH, NRECA President and NRECA Alaska Director

Refreshment Break

East Ballroom Lobby, 1st Floor (Sponsored by Federated Rural Electric Insurance Exchange)

Investing in International Solutions and Video

INGRID HUNSICKER, NRECA, Communications and Public Relations Manager, International Programs

CALEB LUCIEN, Cooperative Electricite' de Pignon, Pignon, Haiti

Transportation and Transmission: The New Rules of Engagement

MARY McLaury, NRECA, Senior Director, Education Program Development DAVE MOHRE, NRECA, Executive Director, Energy and Environment

Announcements

Adjourn

Noon GENERAL MEMBERSHIP LUNCHEON

East Meeting Rooms G/H/I/M, 3rd Floor MORGAN MURPHY, Travel Editor, Southern Living Magazine, Birmingham, Alabama "Secreta of Southern Living"

"Secrets of Southern Living"

(Tickets, \$30, available at NRECA Registration Desk)

1:30 PM THIRD G

THIRD GENERAL SESSION

East Ballroom A/B, 1st Floor

LARRY E. ELKINS, NRECA Tennessee Director, presiding

Investing in Youth: The Leadership Council Video Report

The New Reality: Rising Environmental Costs, Renewable Energy

KIRK JOHNSON, NRECA, Executive Director, Environmental Issues

Wednesday, October 5

Regional Voices

JASON BENTLEY, Executive Director, Kentucky Office of Energy Policy, Frankfort MICHAEL WHITESIDE, Chief Executive Officer, Coweta-Fayette, Newnan, Georgia

Commentary

GLENN ENGLISH, NRECA, Chief Executive Officer

Report of the National Rural Telecommunications Cooperative

BOB PHILLIPS, President and Chief Executive Officer

Adjourn

3:30 PM National Rural Utilities Cooperative Finance Corporation (CFC) Districts 2&3 Meeting

East Ballroom A/B, 1st Floor
JIM DUNCAN (Florida), Overall Chairman
ROGER BALL (Tennessee), Overall
Secretary-Treasurer

SHELDON C. PETERSEN, Governor and CEO Join Sheldon and the Districts 2&3 Board Members for a review of CFC's operations and an industry update.

An election will be held for the District 2 Manager-Director position and District 3 Director-Director and Manager-Director positions on the CFC Board.

4:30 PM International Programs Workshop

East Meeting Room F, 3rd Floor

5:00 PM Legislative Briefing

East Ballroom A/B, 1st Floor

5:30 PM Regional Reception

Sheraton Hotel, Birmingham Ballroom (Hosted by NRTC and the Alabama Rural Electric Association of Cooperatives)

Thursday, October 6

7:00 AM CEO Breakfast

(Co-sponsored by CFC; by invitation only) East Meeting Room N, 3rd Floor

9:00 AM FOURTH GENERAL SESSION

East Ballroom A/B, 1st Floor ROBERT "BOB" J. OCCHI, NRECA Mississippi Director, *presiding*

Regional Awards Presentation

RONALD R. BERGH, NRECA President and NRECA Alaska Director

Resolving Disputes to Sustain Cooperative Strength

MODERATOR: MARTIN LOWERY, NRECA, Executive Vice President, External Affairs PANELISTS:

SUSAN KOZACIK RODGERS, Executive Director, The Center for Conflict Resolution, Chicago, Illinois

MONICA SCHMIDT, NRECA, Executive Director, National Consulting Group

Dialogue with the Membership

RONALD R. BERGH, NRECA President and NRECA Alaska Director GLENN ENGLISH, NRECA Chief Executive

BUSINESS MEETING (Region II)

East Ballroom A/B, 1st Floor GALEN MILLS, Region II Executive Committeeperson, *presiding*

BUSINESS MEETING (Region III)

East Meeting Rooms G/H/I/M, 3rd Floor MAX I. DAVIS, Region III Executive Committeeperson, *presiding*Call to Order

Adoption of Agenda

Business Meeting continued

Adoption of Standing Rules
Approval of Minutes of 2004 Region Meeting
Introduction and Report of Nominating
Committee
Election of Region Members to 2006 NRECA
Standing Committees
Consideration of Proposed Resolutions
New Business
Adjourn

MARK YOUR CALENDAR

Region II & III Meeting October 9-11, 2006 Atlanta, Georgia



STRATEGIC ISSUES CONFERENCE



Navigating the New Energy Landscape

Communicating the Challenges to Your Members

MZO XVO

West - Thursday, December 15 East - Monday, December 12

REGISTRATION AND CONTINENTAL BREAKFAST

8:00 - 8:15 a.m.

WELCOME, PROGRAM OVERVIEW

· Tom Hall, Director of Educational Programs,

8:15 – 9:15 a.m.

DEFINING THE NEW ENERGY LANDSCAPE

· Llewellyn King, Publisher, Energy Daily

resources will alter the domestic energy landscape sumption and the subsequent demand for natural Llewellyn King as he analyzes how global con-The domestic energy environment that electric co-ops have known is rapidly changing. Join for the foreseeable future.

9:15 - 10:15 a.m.

NAVIGATING THE FUTURE OF POWER SUPPLY

competitive markets are making for choppy waters Rising fuel costs, new capacity needs and volatile CEOs will comment on the industry forecast from power supply challenges and how they're affected by the cost of fuels, the markets and transmission for the nation's electric utilities. A panel of G&T local cooperative boards in future power supply challenges. They'll also discuss the role of the Llewellyn King, discuss their system's future

10:15 - 10:30 a.m.

10:30 – 11:15 a.m.

UNDERSTANDING RENEWABLE ENERGY

· Floyd Barwig, Director of the Iowa Energy Center Cooperatives and their members are continuing to The passing of the Energy Policy Act could make renewable energy options even more attractive for cooperatives. This session will define renewables, weigh the benefits and costs of renewable energy. spotlight the policy issues involved, and explore the opportunities and obstacles to making renewable energy a bigger part of the mix.

11:15 a.m. – Noon

ROUNDTABLE Q&A — ASK THE EXPERTS!

Here's your chance to pose pressing questions to our panel of energy experts.

Naon – 1:15 p.m.

LUNCHEON PRESENTATION — BUSINESS CONTINUITY MANAGEMENT AND THE UTILITY SECTOR

expectations of utilities in the post 911 environment business operation running smoothly - everything in times of crisis, cooperatives are faced not with and how cooperatives can develop organizational crisis communications talk about the heightened experts on business continuity management and records are maintained to communicating effecust getting the power back on, but keeping the from insuring that your financial and personnel tively with employees. Listen as international

1:30 - 2:45 p.m.

CONCURRENT SESSIONS

LOAD MANAGEMENT AND ENERGY EFFICIENCY

important role in helping to manage rate increases advantage to consumers. This session will explore raise rates. In this environment, load management how both co-ops and investor owned utilities are efficiency programs, and will address the related Almost all electric utilities are being forced to and as a way to communicate the cooperative policy questions that boards should consider. implementing load management and energy and energy efficiency programs can play an

CONTINUITY MANAGEMENT — KEY STEPS TO GETTING IT RIGHT

recover from these types of situations. This session agement, and how those fundamentals are evolvhear from cooperative and continuity management cooperatives must play an increasingly active and ongoing role in knowing how to best manage and will focus on the fundamentals of continuity maning in the new energy environment. Attendees will the continuity of electrical and business operations. mark of America's electric cooperatives. Whether and cyber crises and disasters has been the tradeexperts, showing how the rural electric program continues to fulfill the responsibility of ensuring Rapid and effective response to natural, human, it's a hurricane, tornado, or employee sabotage,

TRENDS IN RENEWABLES AND COOPERATIVE POLICY IMPLICATIONS

Observers agree that renewables will play a larger role in the nation's energy resource mix. But the pros and cons regarding specific renewable technologies are still debated, and boards must still address the policy issues raised by renewables in their particular power supply and geographical situation. This interactive session will highlight the major areas that boards must consider.

BUILDING ADVOCACY AND FOSTERING EFFECTIVE COMMUNICATIONS

In this changing environment, relationships and communications with public officials are increasingly important to the success of the cooperative. This session will explore the need for a formal plan to build and maintain relationships with public officials as an important part of the execution of the business strategy of cooperatives.

TRENDS IN RATES AND COOPERATIVE APPROACHES

The cooperative utility industry is entering a state of rapid change resulting from substantial increases in underlying costs. This session considers the trends in utility costs and the underlying causes. It also identifies new and traditional remedies for maintaining a cooperative's financial strength in today's rapidly changing cost environment.

2:45 – 3:00 p.m.

3REAK

CONCURRENT SESSIONS II REPEAT

3:00 – 4:15 p.m.

4:15 p.m.

ADJOURN

5:00 - 6:00 p.m.

RECEPTION FOR CONFERENCE ATTENDEES AND GUESTS

East – Tuesday, December 13 West – Friday, December 16

8:30 – 9:15 a.m.

THE ENERGY POLICY ACT OF 2005

lay Morrison, Senior Regulatory Council, VRECA

9:15 – 10:15 a.m.

COMMUNICATING EFFECTIVELY

Steve Allen, Sheehan and Associates

Steve Allen will explore the fundamentals of effective communications plans and how cooperative leaders may need to be more proactive in addressing the impacts of these changes when communicating with consumers. This general session will focus on how to develop strategic communication messages around the key themes cooperatives are using to address the new energy environment (rates, load management and energy efficiency, emergency response planning, renewables, etc).

10:15 – 11:15 a.m.

COOPERATIVES RISE TO THE COMMUNICATIONS CHALLENGE

A panel comprised of a co-op director, CEO, distribution system communicator and G&T communicator, moderated by Steve Allen will share their communication strategies and experiences.

11:15 a.m.

FUTURE FOCUS AND ADJOURNMENT

ACCOMMODATIONS

Please contact hotels directly to make your

reservations.

EAST
Gaylord Opryland Resort and Convention

Center

Z800 Opryland Drive

Nashville, TN 37214

TEL. 615.889.1000

Room rate: \$149 + \$10 Resort Fee

Room Cutoff Date: November 11, 2005

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Grand Hyatt Denver.
1750 Welton Street
Denver, CO 80202
TEL: 303.295.1234
FAX: 303.295.2472
Room rate: \$125 single/double
Room Cutoff Date: November 10, 2005

Kentucky Association of Electric Cooperatives

59th Annual Meeting

November 14-15, 2005 Hyatt Regency Louisville, Kentucky

Registration and Ticket Sales

November 14, 2005 7:45 a.m. – 4:00 p.m. Second Floor, Atrium Area

Related Meetings

November 13, 2005
Cooperative Attorneys
1:30 – 6:15 p.m.
Kentucky Suite, Second Floor

November 14, 2005
Cooperative Attorneys
8:00 – 11:30 a.m.
Kentucky Suite, Second Floor

November 14, 2005 **Kentucky Women in Rural Electrification (W.I.R.E.)**8:30 – 9:30 a.m. – Business Meeting
Gulfstream/Hialeah Room, First Floor

November 14, 2005

W.I.R.E. Silent Auction
8:00 a.m. – 4:30 p.m.

Keeneland Room, Second Floor

Hospitality

November 14, 2005 4:30 p.m. – 6:00 p.m. 9:30 p.m. – 11:00 p.m. Pimlico Room, First Floor Courtesy of United Utility Supply

General Reception

November 14, 2005
6:00 p.m. – 7:00 p.m.
Ballroom Prefunction Area and
Kentucky/Park Suites, Second Floor
Courtesy of Federated Rural Electric Insurance

PROGRAM

KENTUCKY ASSOCIATION OF ELECTRIC COOPERATIVES Fifty-Ninth Annual Meeting Program

Annual Meeting Theme: "Patience Without Complacency"

Monday, November 14, 2005

MEMBERSHIP AND BOARD MEETING

9:00 a.m. – 11:00 a.m. Regency Ballroom <u>South</u>

Second Floor

LUNCHEON

11:30 a.m. – 1:30 p.m. Regency Ballroom <u>Center</u>

Second Floor

Invocation

Luncheon Served

Introduction

Comments

Presentation of Gift

Introduction

Address: "Your Reward For Patience"

Door Prize Drawing

GENERAL SESSION

2:00 p.m. – 4:00 p.m. Regency Ballroom South

Second Floor

Introduction of Speaker

PRESIDING: **Stanley Gosney** Chairman, KAEC Board, and

Secretary-Treasurer, Owen Electric Board

Owenton, KY

PRESIDING: Stanley Gosney

Gerald Groseclose, Chairman, UUS Board of

Directors, and Manager Craig Botetourt EC,

New Castle, VA

Dennis Cannon, Vice President - Member

and Public Relations, KAEC

On'Draya Green

Washington Youth Tour

Youth Leadership Council Representative

Hebron, KY

Dennis Cannon

Ron Sheets/Gerald Groseclose

Judge Hullihen Moore

Richmond, Virginia

Stanley Gosney

PRESIDING: **Gerald Hayes**, Vice Chairman, KAEC, and

President and CEO, Warren RECC

Bowling Green, KY

Dan Yates, Vice President, Governmental

Affairs, and Member Counsel, KAEC

As of 10/17/05 4:55 PM

Address: "Letting the Game Come to You"

Cameron Mills, Motivational Speaker and Team Member of UK's National Basketball Champions 1997-98, Lexington, KY

Introduction of Speaker

Hayden Timmons, Special Environmental Advisor, KAEC

Address: "The Price Tag of Complacency"

Julian Carroll, Senator & Former Governor Frankfort, Kentucky

Door Prize Drawing

Gerald Hayes

RECEPTION

6:00 p.m. – 7:00 p.m. Courtesy, Federated Rural Electric Insurance Ballroom Prefunction Area and Kentucky/Park Suites Second Floor

BANQUET

7:00 p.m. - 9:30 p.m. Regency Ballroom Second Floor

Emcee's Welcome

Al Cross. Director of the Institute for Rural Journalism and Telecommunications, University of Kentucky, Lexington, KY

Invocation

Paul Wesslund, Vice President, Communications/Editor, Kentucky Living, KAEC

Dinner Served

Dinner Music by Linda Sparrow

Introduction of Head Tables

Ron Sheets, President Kentucky Association of Electric Cooperatives

"Distinguished Rural Kentuckian" Award Video Presentation

Produced and Directed by **Tammy Simmons**

Communications Manager, KAEC

Introduction of Speaker

Ron Sheets

Address: "The Passion Behind A Pulitzer"

Robert Caro, Author

Closing Comments

Al Cross

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 12. Refer to the response to the Staff's Second Request, Item 18.
- a. Explain in detail why Nolin classified newspaper advertisements explaining the fuel adjustment and environmental clauses and an electrical safety advertisement as institutional advertising.

Response

These were missclassified. The advertisements for the fuel adjustment and environmental surcharge should have been informational advertisements and the electrical safety advertisement should have been safety advertisement.

b. The response to Item 18 failed to include the information requested in Item 18(b). Provide the originally requested information.

Response

The institutional advertising should have been removed for rate-making purposes. This was an oversight only. However, the advertising in Item 12(a) of this Request for informational and safety should not be removed, in the amount of \$421.35.

c. The text of the advertisement with Transwestern Publishing was not provided in the response. Provide the originally requested information.

Response

We apologize for this misunderstanding. This is the listing in the local telephone directory. Attached is the listing. The listing incorrectly stated the name and telephone number for KVN instead of Nolin. Nolin immediately contacted TransWestern Publishing at the time the telephone directory was published. TransWestern Publishing gave Nolin a discount on the next year's directory listing.

Drug Abuse & Addiction-Information & • Treatment = Contit

Stepworks Addiction Research 982-1244 790 N Dixie Av Elizabethtown TEN BROECK HEALTHCARE 8521 La Grange Road KMI 502-426-6380 | 302-420-0380 | 1-800-866-8876 | 1-800-866-8876 | 1405 Browns Ln Dupont | 502-896-0495 | 101 Free Dupont | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-373-6085 | 1-866-375-6085 | 1-866-375-6085 | 1-866-375-6085 | 1-866-375-6085 | Please See Ad on Opposite Page

Minings

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Pharmacies

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Cleaners: Cleaners-Self Service

OTT-GROSS COMPANY INC

.... 270-769-0472

AVAIL Contractors Home Improvement & Roofing Inc A Free Estimate Call IS COATES DRYWALL INC

..... 270-222-1045 Sstimates Please See Advertisement This Page

ME DOCTOR COO 707 06/0

Kingsmore Dr Louisville KY	502-797-0040
W Interiors 4065 Knob Creek Rd West Point	502 922-9023
V Dry Wall 1421 Red Hill Rd Vine Grove	877-1312
rson Dry Wall Inc Elizabethtown	737-2827
ns Home Maintenance & High Pressur	
nethtown	737-8768
on's Paul Drywall ones School House Rd Magnolia	
al Drywall & Interior Inc eitchfield Rd Elizabethtown	

Wall Homeanos Equipments

upply Co 238 Globe Radcliff	351-9633
Materials 10300 Bunsen Way	502-491-8880
N Kentucky St	502-589-5287
thtown	270-234-0558
Plance See Advertisem	

at Cleaning

Sanitary



anal Vehicles-Dealers



Dinlexiini Sevice

See Copying & Duplicating Service; Secretarial Services

Educational Associations

Elizabethtown Head Start 725 New Glendale Rd Elizabethtown	765-476	5!

Hardin County Lync	
476-A W Lincoln Trail Blvd Radcliff	352-5970
476-A W Lincoln Trail Blvd Radcliff	352-5971
Jack & Jill Child Care & Preschool Inc	
670 S Dixie Blvd Radcliff	351-3454
Meade County Education & Career Center	•
High Rivertown Plaza Brandenburg	422-5884

Sun Gold Poultry & Egg Co 862-4851 1545 Cecilia Smith Mill Rd Cecilia

ELEGATOR AND PRINCES

Appliances-Household-Major-Dealers, Appliances-Household-Major-Renting & Leasing; Appliances-Household-Major-Service & Repair; Appliances-Household-Major-Supplies & Parts, Appliances-Household-Major-Used; Appliances-Household-Painting & Refinishing; Appliances-Household-Small-Service & Repair

Eleant Ampliance (Nation

Appliances-Household-Major-Dealers

Yellow Pages Advertising Works!



The New Name In Drywall

Sto® E.I.F.S Products Drywall & Plaster Owen Corning ® Insulation

Celotex® Tile & Grid Sonny ® Scaffolds

FRP Panels

Elizabethtown East End Downtown 10300 Bunsen Way 1000 W. Kentucky St. 1-270-234-0558 (502) 491-8880 589-5287

> Retail And Wholesale Boom & Flat Truck Deliveries

Electric Appliances Major Supplies &

See

Appliances-Household-Major-Supplies & Parts

Electric Companies

KVN INTERNET SERVICES



A Touchstone Energy" Partner

411 Ring Road 765-6153

101 W Lincoln Trail 351-2199

Toll Free Non-Emergency 888-637-4247 Emergency Calls Only 769-6396 800-572-1147 Toll-Free Emergency

www.nolinrecc.com

Call270-763-9101 Kentucky Utilities Co.

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24 Hr Customer Service & Emergencies 800-	·981-0600	J
24 Hr Customer Service & Emergencies	383-5582	2
Meade County RECC General Office & Service		
2053 the 70 December of Office & Service	400.0140	,
1351 Hwy 79 Brandenburg	422-2102	-
General Office & Service		
***************************************	422-2162	4
Hardinsburg	756-5172	2
Fordsville	276-5353	3
Nolin Rural Electric Co-op		
101 W Lincoln Trail Blvd Radcliff	257-2100	2
	331-219	,
Nolin Rural Electric Co-Op Corp		
101 W Lincoln Trail Radcliff	351-2199)
411 Ring Rd Elizabethtown	765-6153	3
Emergency Call Only		
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	572-114	7
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Nolin Rural Electric Cooperative		
411 Ring Rd Elzbthtwn	/65-615.	5
409 W Lincoln Tr Rdclff	351-2199	,
Emergency Call Only	769-639	ć
Or Call	637-4247	7
Shelby Energy Cooperative		
Call This No	000 (50)	
Shelbyville Toll Free-Dial '1' & Then	272-028;	J

PACIFICAL MATERIAL PROPERTY OF THE PACIFIC PROPERTY OF

A & B ELECTRIC 572 E Julius Mills Rd Horse Cave 270-404-0202
Benham Electrical 445 Berryman Rd Brandenburg 422-3235
Best Electric 400 Bruner Rd Brandenburg
BUD'S ELECTRIC LLC Serving Arden County And Surrounding Area
E'Town -Vaine Grove-Radcliff -Cecilia 270-268-1615

Sprowls Douglas 4093 S L & N Tpke Magnolia 324-3656

Please See Ad on Next Page Burnett's Electric 425 Cedar Glenn Ln Radcliff 877-2108 Chandler Electric Co 905 Spyglass Cir Vine Grove 877-2185 CRUME ELECTRIC SERVICE Call 502-507-7008

Please See Ad on Next Page

D & R Electrical Services LLC 1291 Long Hollow Rd Rineyville Double L Electric Elizabethtown 737-5034

ELMORE ELECTRIC

36 Years of Experience Residential • Commercial 24 Hour Emergency Service Bucket Truck Service Available Licensed • Insured

Or 268-2452 E'town Garage Door & Electric Co 862-4407 314 Methodist Cecilia

(Continued Next Page)

Item 13 page 1 of 3 Witness: Jim Adkins

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

- 13. Refer to the response to the Staff's Second Request, Item 19.
- a. Based on its responses to Items 19(c) and 19(q), would Nolin agree that \$2,176 should be excluded for rate-making purposes, since the expenses were of a non-recurring nature? Explain the response.

Response

Yes. Since the items are of a non-recurring nature, they should be removed for rate-making purposes.

b. For all other responses to Item 19, provide the originally requested explanation of why the expense should be included for rate-making purposes.

Response

- a. CEO conference for training and education. These should be included as part of the education of employees.
- b. The Member Advisory Council is a voluntary group that meets twice a year. This group is designed to include members from all portions of the service territory and be able to ask questions that are common to the areas that members are from. Included in the meetings is a discussion of current events and activities of Nolin. Also included in the spring meeting is a discussion of who should, and is able, to run for the board of directors. These expenses should be included as part of the education of members relating to Nolin.
- d. The Management Quarterly magazine is a method of education employees on items specific to the electric industries. These should be included as part of the education of employees.
- The NRECA Annual meeting is a conference for training and education. These should be included as part of the education of employees.

- f. The NRECA committee meeting includes employee training and education. These should be included as part of the education of employees.
- g. The NRECA Benefits conference is for training and education purposes. These should be included as part of the education of employees.
- h. Nolin staff expenses for the KAEC annual meeting should have been removed for rate-making purposes.
- The NRECA conference is for training and education purposes. These should be included as part of the education of employees.
- j. The Electric Co-op Today magazine is a method of education employees on items specific to the electric industries. These should be included as part of the education of employees.
- k. The Rural Electric magazine is a method of education employees on items specific to the electric industries. These should be included as part of the education of employees.
- The National Economic Development dues assist in the facilitation of informing current and potential members about issues effecting commercial and industrial electric issues. This is part of the information process for these members and should be included for rate-making purposes.
- m. The NRECA Tech Advantage conference is for training and education purposes. These should be included as part of the education of employees.
- n. The NRECA New and Emerging Technologies (NET) conference is for training and education purposes relating to energy conservation for homes. These should be included as part of the education of employees.
- The NRECA conference is for training and education purposes. These should be included as part of the education of employees.

- p. The NRECA Connect conference is for training and education purposes for member services. This meeting is for energy management and conservation programs and member communications. These should be included as part of the education of employees.
- r. Mickey Miller is on the NRECA board, and as such, sets the policies and agendas for conferences and meetings. These should be included as part of the education of employees.
- s. The NRECA Finance conference is for training and education purposes. These should be included as part of the education of employees.

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

14. Refer to the Application, Exhibit 11, and the response to the Staff's Second Request, Item 20(a). Pages 3 and 11 of 11 in Exhibit 11 state that the test year annual meeting expenses were \$94,911.05. However, on page 10 of 11 it is stated that the test-year annual meeting expenses were \$109,908.68. Nolin was requested in Item 20(a) to explain the difference in the amounts and indicate which reflected the correct level of expenses for the annual meeting. Nolin's response stated that the \$109,908.68 was the amount of expenses that were allocated during the year. The response does not adequately explain a \$14,997.63 difference in the reported test-year annual meeting expenses. Provide the originally requested information.

Response

Annual meeting costs are accumulated in Account 186.10, Miscellaneous Accrued Expenses, then expensed on a monthly basis to Account 930.20, Miscellaneous expenses. This represents the timing difference between the amounts paid and expensed for the time periods. When a calendar year test period is selected the amounts paid and accrued for annual meeting costs are the same. The following is a detail of the accrual:

Balance 09/01/05	68,071.10
Payments made	94,911.05
Expense	109,908.68
Balance 08/31/06	53,073.47

Nolin Rural Electric Cooperative Case No. 2006-00466 Third Data Request of Commission Staff

15. Refer to the response to the Staff's Second request, Item 22. The requested information for Item 22(b) was not provided. Provide the originally requested information.

Response

Response	Environment Per Nolin Billing	al Surcharge Per PSC Filing
September, 2005 October November December January, 2006 February March April May June July August	339,758 314,185 339,244 434,262 202,080 235,125 275,438 208,855 253,263 319,521 384,883 436,104	309,980 289,381 277,854 320,133 170,863 241,258 268,975 281,297 277,567 305,525 326,134 412,214

NOLIN RECC CASE NO. 2006-00466

Item No. 16 Page 1 of 1 Witness: Jim Adkins

RESPONSE TO COMMISSION STAFF'S THIRD DATA REQUEST

EFFECT OF RATE ADJUSTMENT UPON CERTAIN RATE CLASSES

- Q. Refer to the response to the Staff's Second Request, Item 23. Nolin provided a version of Schedule J which includes an end of test-year customer adjustment, but failed to carry through the resultant effects of the adjustment upon the proposed individual rates for Rate Classes 1, 2, 3, and 4. Provide a revised Schedule J that shows the impact of the end of test-year customer adjustment upon the rates of the affected classes.
- R. Please see the attached CD which contains the requested information.

,		

NOLIN RECC CASE NO. 2006-00466

Item No. 17 Page 1 of 2 Witness: Jim Adkins

RESPONSE TO COMMISSIONS STAFF'S THIRD DATA REQUEST

EQUITY MANAGEMENT POLICY

- Q. Refer to the response to the Staff's Second Request, Item 26.
 - a. Has Nolin reviewed and evaluated the adequacy of its equity management plan since its adoption in June 2000? Explain the response
 - b. Nolin Board Policy 307.0 appears to only address the allocation and retirement of patronage capital. Explain why Nolin believes such a policy adequately constitutes an equity management plan.
 - c. Would Nolin agree that a comprehensive equity management plan would include the components listed below? Explain the responses.
 - (1) Establishes certain financial goals.
 - (2) Requires the development of a long-range financial plan, which would be updated periodically.
 - (3) Requires the development of a capital credit rotation program.
 - (4) Requires an annual financial study and review of the equity and capital management performance.
- R a. Nolin has reviewed and evaluated the adequacy of its equity management plan since its adoption in June 2000 and has found that it has several significant deficiencies. Nolin developed a new equity management plan in 2001 that included the parameters delineated in this request. This equity management policy was never submitted to Nolin's Board of Directors for formal approval. Attached is a copy of that equity management plan. As a matter of fact, the attached equity management plan is the exact duplicate of the one filed in Case No. 2000-00482 with the Commission.
 - b. Nolin agrees the response provided in Item 26 of the Second Data Request from the Commission Staff does not adequately constitute an equity management plan. It fully believes that one attached and explained in the response to part a above more adequately constitutes an equity management plan.

NOLIN RECC CASE NO. 2006-00466

Item No. 17 Page 2 of 2 Witness: Jim Adkins

RESPONSE TO COMMISSIONS STAFF'S THIRD DATA REQUEST

c. Nolin fully agrees that comprehensive equity management plan would include:

Specific financial goals;
The development of a long-range financial plan with periodic updates;
A capital credit rotation program
Annual updates and reviews.

Nolin feels that the attached equity management plan encompasses these elements. It is Nolin's full intent to formally adopt the attached equity management plan at a Board of Directors in the near future.

NOLIN RURAL ELECTRIC COOPERATIVE COPRORATION "EQUITY MANAGEMENT PLAN"

Policy No. 307

I. OBJECTIVE

In accordance with Article VII, Section 2, of the bylaws of Nolin Rural Electric Cooperative, which read in part as follows:

"In the event of dissolution or liquidation of the Cooperative, after all outstanding indebtedness of the Cooperative shall have been paid, outstanding capital credits shall be retired without priority on a pro rata basis before any payments are made on account of property rights of members. If at any time prior to dissolution or liquidation, the board shall determine that the financial condition of the Cooperative will not be impaired thereby, the capital credited to patrons' accounts may be retired in full or in part."

- II. The Cooperative will make annual payments of capital credits on capital of the Cooperative, provided the following conditions are met:
 - A. The Board of Directors shall determine that the financial condition of the Cooperative will not be impaired, and that satisfactory progress is being made toward the Cooperative's Equity Management goals as set forth below.
 - B. The Cooperative's Equity Management goals shall be to operate the Cooperative's business with annual revenue and expense levels so as to:
 - 1. Maintain a Times Interest Earned Ratio (TIER) of 1.5 to 2.0
 - 2. Achieve in due time and maintain an Equity Ratio (equity as a percent of total capitalization) at or near an optimum level that is determined each year from calculations using the following variables:
 - a. the average compound rate of growth for the Cooperative's total capitalization structure;

- b. the blended cost of interest on the Cooperative's outstanding long term debt;
- c. the repayment of capital credits to the Cooperative's members within a five (5) to fifteen (15) year revolvement cycle;
- d. the TIER as stated in paragraph "1" above.
- 3. Expend all efforts to achieve and maintain a rate of return upon the total capitalization structure of the Cooperative equal to, or greater than, that necessary to attain the stated TIER goal and progress toward the optimum equity goal;
- 4. Achieve an equity capitalization target range of thirty percent (30%) to forty percent (40%), not including Generation and Transmission Capital Credits.
- C. All payments of general and special capital credit refunds will be authorized at least annually by the Board of Directors, and:
 - 1. will be in total amounts not exceeding those amounts permitted by the mortgage requirements of Nolin's lenders;
 - 2. will be in such larger amounts as approved by RUS and CFC pursuant to a request made by the Cooperative's Board of Directors, and supported by an equity management plan which indicates satisfactory progress toward the Cooperative's equity management goals;
 - 3. capital credit refunds to the estates of deceased members will continue to be paid in full or discounted, at the discretion of the Board of Directors, if all loan requirements of Nolin's lenders are being met.
- D. The discretionary powers of such capital credits repayment shall remain with the Board of Directors of Nolin Rural Electric Cooperative as stated within the bylaws, and this policy shall not diminish that right.

Item No. 18 Page 1 of 1 Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

- Refer to the response to the Staff's Second Request, Item 27. Provide the invoices associated 18. with the rate case expenses, as were previously requested in the Staff's First Request, Item 36(a) and the Staff's Second Request, Item 27.
- A. The invoices are attached.

0034

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Pafferty's of E-town 2000 M. Bixie Ave. Elizabethtown, KY 42701 +270)360-0871 MERCHANI #: 154102178000

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ACCOUNT MUMBER

VISA

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AUTHORIZATION %: 002541

Reference: 1012010000034

TRANS TYPE: Credit Card SALE

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CARDHOLDER WILL PAY CARD ISSUER ABOVE AMOUNT FURSUANT TO CARDHOLDER AGREEMENT PLEASE SIGN AND TOTAL BOTH COPIES

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DEPT01 172 \$4.99

DEPT01 717 \$1.70

TL \$13,40

TAX-AMT 1 \$12.64

TAX 1 \$0,76

TAX \$0,76

CASH 3 NO

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ELIZABETHTOWN
1807 N.Dixie Hwy.
Elizabethtown K.Y. 42701
270–360–0377
Www.pennsubs.com

SALE

Card Swipe

Auth No: CAPTURED

Ref No:

TroutD: 9920VISA

Date: 11/14/2006 12:24:04 PM Acc No: XXXXXXXXXXXXXXXX0507 Card Type: VISA 12/07

Amount: 18.13

I Agree to Pay Above Total Amount According to Card Issuer Agreement Merchant Agreement if Credit Voucher

Retain this Copy for Your Records

CUSTOMER COPY

> deSha's Lexington 101 N Broadway Lexington, Ky, 40507 (859) 259 3771

Date:

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Time: Server: 7:48 PM 9. duncan

Order: Description: 144149 Table 152

Card Type: Card No: Visa/MC

Expires: Appr Code: **********0507

1207 005538

Purchases:

\$ 54.49

Tip:

\$ 9.81

Subtotal:

\$ 64.30

Add'l Tip:

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Total:

64.30

RECC/NOLIN

I agree to pay the above total amount according to the card issuer agreement.

Transaction Detail

Cardholder: NOLIN RECC

Credit Card #: xxxx-xxxx-xxxx-2671

Transaction Detail

Return to Transaction List

Dispute this Transaction | Print

RAFFERTY'S #75

ELIZABETHTOWNKY

Post Date Trans. Date Reference Number 11/15/200611/13/2006 24761976318511025010300

MCC Expense Code Category 5812 Dining Out

Amount \$56.89

Memo:

Change Expense Category:

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Thank You For Choosing Chick-fil-A 270-982-1350 11/21/2006 12:06:40 PM EAT IN

Order Number: 383751

1 CFA Sand 1 Promo Free 1 Med Fry 2 Dt Dr.Pep MD 1 CFA Sand 2 Diet MD 1 CG Com 1 CG Salad + Ranch 1 Water MD	2.55 -2.55 1.29 2.18 2.55 2.18 4.36 4.39
1 CFA Com w/slaw + Pls Wheat	4.500.20
Sub. Total:	21.65
Tax:	1.30
Total:	22.95
Discount Total:	-2.55
Change	0.00
Visa:	-22.95
Register:4	Tran Seq No: 383751
Store No:	Teresa W
Please V	isit Again

Visa

Card Num : XXXXXXXXXXXXXX2671

APPROVED
Result : 00
Approval : 007440

RATE CASE Allen zumstei. O.V.SPARKS SARA STUII MARSHAU COX M. Miller

wh

OFFICE DEPOT 1705 DIXIE HIGHWAY ELIZABETHTOWN, KY 42701 270-763-6888

SALE STR0529 REG001 TRN6043 01/10/07 13:05 EMP 242284 POS 5,03

072782114374 INDEX MRKR, 8TB, 5ST 2 @ 26.99 050505271023 CVR,RP1,LTBLUE,5PK 2 @ 9.99 19.98 735854381301 BNDR, DR, VIEW, 1" 5.99 MEMBER # 1131926220

Today's purchase will add to your Worklife Reward credit balance for the Reward Period ending on 02/28 Check your Reward Status at www.worklifereward.com

SUBTOTAL	79.98
KY 6% SALES TAX	4.80
TOTAL	84.75
OD CHG (CCS) 0576	84.75

REMIT PAYMENT TO: Office Depot Card Plan P.O. Box 689020 Des Moines, IA 50368-9020

************ For a chance to Win One of 40-\$100 or 1-\$1000

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ID:

JNTP9 VMLX9 HKZN1

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Proud to be contributing 5% of your qualified purchase to your school.

Commonwealth of Kentucky Trey Grayson **Secretary of State**

Certificate of Existence

I, Trey Grayson, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records of the Office of the Secretary of State,

NOLIN RURAL ELECTRIC COOPERATIVE CORPORATION

is a nonprofit corporation duly incorporated and existing under KRS Chapter 273, whose date of incorporation is July 19, 1938 and whose period of duration is perpetual.

I further certify that all fees and penalties owed to the Secretary of state have been paid; that articles of dissolution have not been filed; and that the most recent annual report required by KRS 273.3671 has been delivered to the Secretary of State.

IN WITNESS THEREOF, I have hereunto set my hand and affixed my Official Seal at Frankfort, Kentucky, this 26th day of February, 2007.

Certificate Number: 44166

Jurisdiction: Nolin Rural Electric Cooperative Corporation

Visit http://apps.sos.ky.gov/business/obdb/certvalidate.aspx_to validate the authenticity of this

certificate.



Trey Grayson Secretary of State

Commonwealth of Kentucky

44166/0037954

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GREEN BAMBOO CHINESE RES 902 NORTH DI 15 AUE ELIZABETHTOWN, 17 42701 210-769-3457

Sale

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AUTH CODE : 004654 SERVER : PAUL G CHECK : 6330

AMOUNT

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8,00

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JiM Adkins OV, MARBHAIL & Mickey

I Agree to above total amount as per card issuer agreement

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SALE

400294 5 005 53989 0757 03/02/07 01:04

QTY SKU

OUR PRICE

REWARDS NUMBER 0401309570

6 STAPLES 8.5X11 3H0 122457 36.990ea 221.94 SUBTOTAL 221.94 Standard Tax 6.00% 13.32 TOTAL \$235.26

Staples Charge

235.26

Card No.: XXXXXXXXXXXXXX3111 <S>

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TOTAL LIEMS 6

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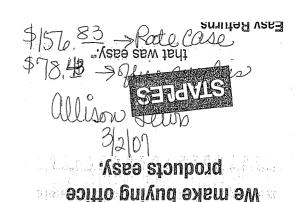
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subject to verification and we may ask you for identification. only for an in-store credit. Any return without a receipt is store. It you don't have your receipt, your return is eligible receipt or packing slip, Just bring your return to any Staples packaging, including UPC code, manuals, parts, and your Just return your purchase in saleable condition with the original account if you paid by credit card - with no restocking fee. We'll refund cash if you paid cash or check, or credit your

returnable if it's defective when you receive it. Custom-assembled furniture is accept it for return within 14 days of the date of receipt. Furniture is subject to natural wear and tear, so we can only

Furniture:

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No matter when you made your purchase, you can return

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Commonwealth of Kentucky Trey Grayson Secretary of State

Visa #7401 \$10.00 Rate Case

Certificate of Existence

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Visit http://apps.sos.ky.gov/business/obdb/certvalidate.aspx_to validate the authenticity of this

certificate.



Trey Grayson Secretary of State

Commonwealth of Kentucky

44166/0037954

OFFICE DEPOT 1705 DIXIE HIGHWAY ELIZABETHTOWN, KY 42701

270-763-6888

STR0529 REG001 [RN9614 SALE 02/26/07 15:58 EMP 412110 POS 5.03A

035854147076 DIVIDERS,1-31,MULT 55.93 7@7.99

035854147069 DIVIDERS,A-Z,MULTI

37.73 7 @ 5 39

> SUBTOTAL 93.66

5 62 KY 6% SALES TAX TOTAL 99.28

99 28 VISA 7401

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ID: 6LHX9 36VX9 2RYJ1

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LITTLE MEXICAN MESTAUR 918 N DIXIE HUE ELIZABETH: KY 42701 270-982-1377

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THANK YOU! Please come again!

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SALE 403373 12 006 45596 0757 02/26/07 05:33 0TY SKU OUR PRICE

1	SF4 SPEEDPOINT STA 074711354509		2.69
13	READY INDEX A-Z CO 072782111250	4.850ea	63.05
13	1-31 INDEX 072782111298	7.230ea	93.99
9	DURABLE VIEW BINDE 077711170421	10.290ea	92.61
SUB	TOTAL		252.34
TOT	Standard Tax 6.00% AL		15.14 \$267.48
Vis	a		267.48

Card No.: XXXXXXXXXXXXX7302 <S>

Auth No.: 004523

TOTAL ITEMS 36

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New! Olay Definity UV Foam & Cleansers 02/26/07 17:21:02

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subject to verification appropriate as the confidence. only for an in-store credit. Any return without a receipt is receipt or packing slip. Just bring your return to any Staples store. If you don't have your receipt, your return is eligible packaging, including UPC code, manuals, parts, and your Just return your purchase in saleable condition with the original account if you paid by credit card - with no restocking fee. We'll refund cash if you paid cash or check, or credit your

returnable if it's defective when you receive it. Custom-ordered and custom-assembled furniture is accept it for return within 14 days of the date of receipt. Furniture is subject to natural wear and tear, so we can only

Furniture:

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office supplies to us for a full refund.

No matter when you made your purchase, you can return

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return it for any reason.

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we'll refund your shipping charges if the item is defective. or email support@orders.staples.com. For delivery items, We offer pickup for delivery purchases - just call 1-800-333-3330

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Furniture:

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Rafferty's of E-town 2000 M.Dixie Ave. ""Tisabethtown, Kf 42701 (270)360-0971 ,-- MERCHANT #: 154102178000

CARD TYPE

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Hame: MOLIN RECC

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AUTHORIZATION #: 006497

Reference: 0215010000043

TRANS TYPE: Credit Card SALE

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PLEASE SIGN AND TOTAL BOTH CUPIES

CARDHOLDER WILL PAY CARD ISSUER ABOVE AMOUNT PURSUANT TO LARDHOLDER ABREENENT

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Agiteriy's of I-town 2000 W. Dixie Ave.

MERCHANT #: 154102278000 (279)340-0871

Elizabethtown, KY 42701

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Name: WILIN RECO

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AUTHORIZATION #: UN5253

Reference: 8502010000061

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MERCHANT #:

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VISA **************2671 SALE BAICH: 0078 DATE: Mar 07: 07 RRI: 00780008

THU: 000008 HM: 05:52 AUTH:008572

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PLEASE COME AGAIN!



INVOICE Nº 3420

Royalty Printing, Inc.

The Sentinel Newspaper • The Sentinel Office Supply (270) 351-4407 (phone and fax) or (270) 877-2179 1558 Hill Street • Radcliff, Ky. 40160

Nolin Rural Electric 411 Ring Road Elizabethtown, KY 42701-8710

	Official Official			120,20 120,20
	Official			120.20
			Total	\$ 360 60

Advertising for 3-22,29 & 4-5-07 Tearsheets enclosed

Posted ______ Date 4-9-07 & Posted _____ Posted _____ Approved #-10-07 Approved M X M Acct # _____ 01-928

Hardin County Independent

PO BOX 1117 ELIZABETHTOWN, KY 42702-1117 PHONE 270-737-5585

Statement

Date 4/5/2007

NOLIN RECC 411 RING ROAD ELIZABETHTOWN, KY 42701

Date	Transaction	Amount	Balance
01/31/2007 02/12/2007 02/26/2007 03/22/2007 03/29/2007 04/05/2007	Balance forward 2007 PROGRESS EDITION-FULL PAGE PMT #90073551. OFFICAL NOTICE-3X15-CLASSIFIED OFFICAL NOTICE-3X15-CLASSIFIED OFFICAL NOTICE-3X15-CLASSIFIED	450.00 -450.00 270.00 270.00 270.00	0.00 450.00 0.00 270.00 540.00 810.00
	Posted — Date 4-17-07 & Posted — Date 4-17-07 & Approved M L 4-19-07		
	Approved		

Thank you for your business!

Amount Due

\$810.00



THE NEWS-ENTERPRISE 408 W DIXTE AVE ELIZABETHTOWN, KY 42701

1 BILLING PERIOD	2	ADVERTISER/CLIENT N	AME
MARCH 2007	NOLIN REC	C	
23 NET AMOUNT DUE 3		TERMS OF PAYMENT	
1853.70	PAYMENT DUE B	Y 4/20	
21 CURRENT NET AMUONT DUE	22 30 DAYS	60 DAYS	90 DAYS
1853.70	.00	.00	.00

ADVERTISING INVOICE and STATEMENT

NOLIN RECC PATSY WHITEHEAD 4111 RING ROAD ELIZABETHTOWN KY 42701-1006

NEWS-ENTERPRISE 408 W DIXIE AVE ELIZABETHTOWN, KY 42701

REMITTANCE ADDRESS

4 PAGE # 5 BILLING DATE 6 BILLED ACCOUNT NUMBER 7 ADVERTISER/CLIENT NAME Change of address? 53-418692 1 3/31/2007

Please mark changes above.

AMOUNT PAID \$ _

LT

PLEASE DETACH AND RETURN THIS PORTION WITH YOUR REMITTANCE BECOME A 'PARTNER IN EDUCATION'. HELP HARDIN COUNTY CHILDREN RECEIVE NEWSPAPERS IN THEIR CLASSROOM. CALL 769-1200 EXT. 381 FOR MORE DETAILS ABOUT THE NIE PROGRAM.

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3/19		OFFICAL NOTICE	4X 8.75		882.35	.00	882.35
3/26		OFFICAL NOTICE	4X 8.75		882.35	.00	882.35
		TOTAL THE NEWS-ENTERPRISE			1853.70	.00	1853.70
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STATEMENT OF ACCOUNT IF TOTAL PAYMENT IS NOT RECEIVED BY DUE DATE, A SERVICE CHARGE OF 1.5 % PER MONTH(18 % ANNUAL PERCENTAGE RATE) WILL BE IMPOSED GROSS AMOUNT DUE 23 NET AMOUNT DUE 21 CURRENT NET AMUONT 22 30 DAYS 60 DAYS 90 DAYS 1853.70 .00 1853.70 1853.70 .00

FOR BILLING QUESTIONS THE NEWS-ENTERPRISE, 408 W DIXIE AVE, ELIZABETHTOWN, KY 42701 PLEASE CONTACT: 270-769-1200, EXT. 217

25 ETLLING	DUDIOD	BILLED ACCOUNT NUMBER	ADVERTISER INFORMATION ADVERTISER/CLIENT NUMBER	In ADVERTIS	PR/CLIENT NAME
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1853.70			-		

BOB EVANS #2046

1708 North Dixie Hwy Elizabethtown, KY (270)769-2178

0114 Order #

03/27/2007 R06D1 13:01

16.92 SALE \$

3.58 TIP \$

TOTAL \$ 20.50

VISA XXXXXXXXXXXXX0507 ISSUED TO: NOLIN REGC EXP. DATE: CARD NOT EXPIRED AUTH. #: 001082

********** THANK YOU FOR VISITING BOB EVANS Elizabethtown, KY

*

* OFFICE DEPOT 1705 DIXIE HIGHWAY ELIZABETHTUWN, KY 42701

270 - 763 - 6888

SALE STR0529 REG014 TRN9837 04/10/07 11:17 EMP 492714 POS 5 03A

050505271030 CVR.RPRT,BLUE,5PK 3 @ 9 99 29.97 MEMBER # 1131926220

Thank you for your Worklife Rewards purchase.

Your Worklife Rewards Member number is 1131926220

SUBTOTAL	29	97
N. UZ SALES TAX	1	80
TO FAL.	31	.77
VİSA 6631	31	77

For a chance to Win One of 40-\$100 or 1-\$1000 Quarterly Shopp ing Sprees, visit www od bizrate com

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ELIZABETHTOWN POST OFFICE Elizabethtown, Kentucky 427019998 2047867902 -0096

04/11/2007 (800)275-8777 10:20:32 AM

		Version Maria	
Product Description	Sales Rec Sale U Qty P	lni t	Final Price
FRANKFORT KY 4 Priority Mail 13.10 oz.	0601		\$4.05
Issue PVI:			\$4.05
FRANKFORT KY 4 Priority Mail 5 lb. 15.00 oz			\$6.65
Issue PVI:	•		\$6.65
Total:			\$10.70
Paid by:			

Paid by: Visa Account #:

\$10.70

Account #: XXXXXXXXXXXXXXX6631
Approval #: 006613
Transaction #: 292
23 903158640

Order stamps at USPS.com/shop or call 1-800-Stamp24. Go to USPS.com/clicknship to print shipping labels with postage. For other information call 1-800-ASK-USPS.

Bill#: 1000402051089 Clerk: 12

All sales final on stamps and postage. Refunds for guaranteed services only. Thank-you for your business.

Customer Copy

************ DATE 4/06/07 TIME 1:17PM MID 67093002582 0'Charley's #258 1629 North Dixie Ave Elizabethtown, KY 42701 270-763-9075 VISA TBL 61 CHECK -612969 Dining Room Matthew AUTH 006262 PRE-AUTH AMOUNT TAX SUBTOTAL \$ 49.44 TIP \$ /0,00 TOTAL \$ 59.44

CUSTOMER COPY

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JAMES R. ADKINS 1041 CHASEWOOD WAY LEXINGTON, KENTUCKY 40513-1731

Phone:	859-224-9469	E-mail:	<u>Jimadkins25@aol.com</u>

Cell: 859-797-7995 Date:

TO: O V Sparks

Nolin RECC 411 Ring Road

Elizabethtown, KY 42701-8701

INVOICE FOR SERVICES RENDERED

	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Hours	Miles
Week of	Description of Work	<u>v</u>	<u>Vorked</u>	<u>Traveled</u>
10/12/2006	Initial Meetings		14.00	160
10/19/2006	Rate schedules		5.00	
10/24/2006	Rate schedules		24.00	
10/30/2006	Rate schedules		16.00	
11/2/2006	Rate schedules		24.00	
11/6/2006	Rate schedules		42.00	
11/13/2006	Rate schedules		48.00	320
11/20/2006	Rate schedules		36.00	160
12/4/2006	Rate schedules		26.00	185
12/19/2006	Rate schedules		20.50	160
12/26/2006	Rate schedules		5.00	
1/1/2007	Rate application		4.00	
1/8/2007	Rate application		26.00	
1/15/2007	coss		12.25	
1/22/2007	COSS		24.00	180
1/29/2007	COSS		8.00	
2/5/2007	COSS		21.00	361
2/12/2007	COSS		17.00	176
2/19/2007	COSS		16.50	541
2/26/2007	COSS		20.00	362
3/2/2007	Rate application		16.00	384
3/9/2007	Rate application		8.00	221
3/27/2007	Cure deficiency		4.00	91
	Total	· Committee Comm	437.25	3301
	Rate	\$	100.00	\$ 0.40
	Amount O	wed \$	43,725	\$ 1,320.40

AMOUNT OF INVOICE

\$ 45,045.40

Signature

A DISABLED AMERICAN WAR VETERAN OWNED SERVICE

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THE NEWS-ENTERPRISE 408 W DIXIE AVE ELIZABETHTOWN, KY 42701

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	APRIL	2007	NOLIN	RECC				
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ADVERTISING INVOICE and STATEMENT

NOLIN RECC PATSY WHITEHEAD 4111 RING ROAD ELIZABETHTOWN KY 42701-1006

NEWS-ENTERPRISE 408 W DIXIE AVE ELIZABETHTOWN, KY 42701

REMITTANCE ADDRESS

1 4/30/2007 53-418692 Change of address?

Please mark changes above.

AMOUNT PAID \$

AMOUNT PAID \$

PLEASE DETACH AND RETURN THIS PORTION WITH YOUR REMITTANCE
BECOME A 'PARTNER IN EDUCATION'. HELP HARDIN COUNTY
CHILDREN RECEIVE NEWSPAPERS IN THEIR CLASSROOM. CALL
769-1200 EXT. 381 FOR MORE DETAILS ABOUT THE NIE PROGRAM.

10 DATE	11 REF	12 14 DESCRIPTION-COMMENTS	15 SAU/BILDED	18 RATE	19 GROSS AMOUNT	DISCOUNT	20 NET AMOUNT
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FOR BILLING QUESTIONS PLEASE CONTACT: 270-769-1200, EXT. 217

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0'Charley's #258

1629 North Dixie Ave Elizabethtown, KY

270-763-9075 42701

PRE AUTH AUTH 008429 VISA Dining Room 181 43 SHESK

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AMOUNT

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Order #

1708 North Dixie Hwy Elizabethtown, KY (270)769-2178

BOB EVANS #2046

SLEEL



that was easy.

400270 3 006 56477

12,99

12.99

70.92

4.26

Low prices. Every item. Every day. 110% Price-Match. Guaranteed. 1807 N. Dixie Blvd. Elizabethtown, KY 42701 (270) 737-9929

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QTY	SKU	0101		PRICE
1	1-31 INDEX			
	072782111298			7.49
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	072782111298			7.49
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TOTAL \$75.18

Visa 75.18

Card No.: XXXXXXXXXXXXX7401 <S>

Auth No.: 006659

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072782110741

SUBTOTAL

READY INDEX 15 TAB

Standard Tax 6.00%

SALE

TOTAL ITEMS 8

Compare and Save with Staples-brand products.

THANK YOU FOR SHOPPING AT STAPLES!

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Be one of the people behind the Easy Button.

We're looking for smart, passionate people that are dedicated to making things easy for our customers.

Learn more & apply at www.staples.com/jobs

OFFICE DEFOT 1705 DIXJE HIGHWAY ELIZABETHTOWN, KY 42701 270-763-6888 STR0529 REG014 T

SALE STR0529 REG014 TRN4855 05/08/07 12:50 EMP 492714 POS 5\03A

078910805503 BINDER,RR,1",WHT 3.99
078910067178 BNDR,1",2-PK,WHT 7 @ 4 49 31.43
072782111427 R INDEX 15 CLEAR 57.90
035854147076 DIVIDERS,1-31,MULT 9 @ 9 29 83 61
MEMBER # 1131926220

Thank you for your Worklife Rewards purchase. Your Worklife Rewards Member number is 1131926220

 SUBTOTAL
 176 93

 KY 6% SALES TAX
 10 62

 TOTAL
 187.55

 VISA 7401
 187 55

For a chance to WinOne of 40-\$100 or 1-\$1000
Quarterly Shopping Sprees,
visit www.od.bizrate.com

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Anderson News • Casey County News • Central Kentucky News Journal
 Cynthiana Democrat • Grant County News • Grayson County Record

• Henry County Local • Inside the Turret • Kentucky Standard

- LaRue County Herald News Lebanon Enterprise Springfield Sun
- News Democrat The News-Enterprise News-Herald Oldham Era
- Pioneer News Sentinel-News Spencer Magnet Trimble Banner

www.KentuckyClassifiedNetwork.com

Nolin RECC 411 Ring Rd. Elizabethtown KY 42701

STATEMENT

Billing Date: 05/31/07		
Customer Nu 10035049	mber:	
Page:	1	

DATE	TYPE	DOC NO	REF NUMBER	DESC	RIPTION		# OF INS	DEPTH	RATE	AMOUNT
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ACCOUN'	TS RECE	IVABLE	CURRENT	31-60	61-90	90-120	Ove	r 120		
AGING			62.48	0.00	0.00	0.00		0.00		· ·

Please detach and return this portion with payment. To ensure proper credit to your account, please write your customer number on your	Billing Date 05/31/07		
check. If you have any questions about your account, please contact	Customer Number		
Accounts Receivable at (270) 769-1200 ext. 333 or 1-800-653-6344 ext. 333	10035049		
Classified Advertising	PLEASE PAY: 62.48		

KENTUCKY CLASSIFIED NETWORK Attn: Accounts Receivable 408 W. Dixie Ave Elizabethtown, KY 42701 Nolin RECC 411 Ring Rd. Elizabethtown KY 42701

Item No. 19 Page 1 of 1

Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

- 19. Refer to the response to the Staff's Second Request, Items 28(d) and 28(e).
 - a. The response to Item 28(d) states that Nolin provides a summary of KVN operations in the materials that are passed out to members at the annual meeting and the copies were attached. However, the attachment with this response is titled "Business Plan" and only reflected KVN's situation through 2002. The response to Item 28(e) appears to indicate a business plan for KVN is currently being developed. Clarify the responses to Items 28(d) and 28(e) and provide the originally requested information if not previously provided.
- A. Refer to PSC #2 Item 8 page 2 of 4. This is given to members at the annual meeting.
 - b. Indicate when Nolin expects Central Associated Engineers to complete its review of the operations of KVN and develop a plan of action for the future of KVN.
- A. Central Associated Engineers are in the final stages of the review. They indicated to Nolin that the report is in the draft stage and should be completed in the next few weeks.

Item No. 20 Page 1 of 1 Witness: Michael L. Miller

Nolin RECC Case No. 2006-00466 Third Data Request of Commission Staff

- 20. Provided the following information concerning Nolin's association with TransWorld Network Corp. ("Transworld") and the Affinity Long Distance Program ("Affinity"):
 - a. Indicate when Nolin partnered with TransWorld. If prior to or during the test year, provide references to the applicable data responses that discuss the partnership with TransWorld.
- A. The contract was signed in January 2004.
 - b. Provide a description of the partnership with TransWorld. Include a discussion of the services provided by TransWorld and Affinity, the initial and all subsequent investments by Nolin into TransWorld and Affinity, and any revenues received or expenses incurred by Nolin during the test year and the 6 months after test-year-end.
- A. Nolin's partnership with TransWorld is an agency agreement. Nolin acts as an agent for TransWorld. All that is required of Nolin is to promote the service to our members. There has been no investment of any type in this program. TransWorld provides all collateral material for advertising.

Revenue Received during the test-year:

\$3,647.84

Revenue Received 6 months after test-year:

\$2,035.49