

CASE

NUMBER:

99-165

Filed 10-26-99

COMMONWEALTH OF KENTUCKY
PUBLIC SERVICE COMMISSION

ORIGINAL

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3 IN THE MATTER OF:

4 THE TARIFF FILING OF COLUMBIA GAS OF
5 KENTUCKY, INC. TO IMPLEMENT A SMALL
6 VOLUME GAS TRANSPORTATION SERVICE,
7 TO CONTINUE ITS GAS COST INCENTIVE
8 MECHANISMS, AND TO CONTINUE ITS
9 CUSTOMER ASSISTANCE PROGRAM

FILED

OCT 26 1999

PUBLIC SERVICE
COMMISSION

10 CASE NO. 99-165

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14 TRANSCRIPT OF EVIDENCE

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19 DATE OF HEARING: October 12, 1999

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CHAIRWOMAN HELTON:

Good morning. We're here in the matter of the tariff filing of Columbia Gas of Kentucky, Inc., to implement a small volume gas transportation service, to continue its gas cost incentive mechanisms, and to continue its customer assistance program, Case No. 99-165. Could I have the appearances of the parties, please?

MR. TAYLOR:

Madam Chairman and members of the Commission staff, for the applicant, Richard S. Taylor, 315 High Street, Frankfort, Kentucky 40601, and Amy L. Koncelik, 200 Civic Center Drive, P. O. Box 117, Columbus, Ohio 43216-0117.

MR. MARTIN:

My name is Anthony Martin. I'm appearing on behalf of the Community Action Council for Lexington-Fayette, Bourbon, Harrison, and Nicholas Counties. My address is P. O. Box 1812, Lexington 40588.

MR. DOSKER:

John Dosker on behalf of the Stand Energy Company. My address is 1077 Celestial Street, Cincinnati, Ohio, Rookwood Building, Suite 110, 45202.

MR. BROOKS:

Appearing on behalf of LG&E Corp., Douglas Brooks. My mailing address is P. O. Box 32010, Louisville,

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Kentucky 40232.

CHAIRWOMAN HELTON:

Ms. Chevront, are you going to enter an appearance?

MS. CHEUVRONT:

No, ma'am.

CHAIRWOMAN HELTON:

Thank you. Staff?

MR. GOFF:

James R. Goff, staff attorney.

CHAIRWOMAN HELTON:

Before we begin testimony, is there any member of the public that would like to make a public comment?

Hearing none, I would give the witnesses the same admonition that we have been giving recently in cases and that is, if you could, please answer yes or no to the question and then if you would like to give an explanation you may do so, but, to the extent possible, please say yes or no first. Mr. Taylor, call your first witness.

MR. TAYLOR:

Amy is going to . . .

CHAIRWOMAN HELTON:

Okay.

MS. KONCELIK:

One administrative matter, Madam Commissioner, Columbia

1 would like to file its Proof of Legal Notice. It has
2 already been marked as Exhibit No. 1.

3 CHAIRWOMAN HELTON:

4 Thank you.

5 COLUMBIA GAS EXHIBIT 1

6 MS. KONCELIK:

7 Columbia would like to call Stephen Byars.

8 WITNESS SWORN

9 The witness, STEPHEN R. BYARS, after having been
10 first duly sworn, testified as follows:

11 DIRECT EXAMINATION

12 BY MS. KONCELIK:

13 Q. Mr. Byars, can you state your name and spell your last
14 name for the record, please?

15 A. Stephen R. Byars. The last name is B-y-a-r-s.

16 Q. And by whom are you employed and in what position?

17 A. My title is Director of External Affairs for Columbia
18 Gas of Kentucky.

19 Q. Did you prepare testimony that was prefiled in this
20 docket on July 16 of this year?

21 A. Yes, I did.

22 Q. And do you have a copy with you of that testimony?

23 A. Yes, I do.

24 MS. KONCELIK:

25 I believe that's been marked as Exhibit No. 2.

1 Q. Do you have any corrections or revisions to that
2 testimony?

3 A. No.

4 Q. And, if I were to ask you the questions contained in
5 your prefiled testimony, would your answers be the same
6 today?

7 A. Yes.

8 MS. KONCELIK:

9 I move now for the admission of Exhibit No. 2
10 subject to cross examination by the other parties.

11 CHAIRWOMAN HELTON:

12 So ordered.

13 COLUMBIA GAS EXHIBIT 2

14 CHAIRWOMAN HELTON:

15 Mr. Goff? I'm sorry. Do the other parties have
16 questions? I just assumed there were none. Mr.
17 Goff?

18 CROSS EXAMINATION

19 BY MR. GOFF:

20 Q. Mr. Byars, I'm going to ask you several questions
21 concerning your testimony and the other Responses to
22 the Commission's Data Requests that were filed in this
23 case, and you were marked as the witness on those
24 questions in the Data Response. If you do not under-
25 stand the question that I've asked, you know, please

1 ask me to repeat it, and I'll try to do that. The
2 small volume transportation program that you have
3 outlined herein calls for a 60 day marketer's
4 moratorium after the tariffs have been approved. It
5 says that ". . . the plan and materials would be
6 developed," and that was for the educational part,
7 "prior to the start of the moratorium so as to be
8 available at the outset." At this point, has Columbia
9 been developing the plans and materials?

10 A. No, we have not. Really, the reason we have not
11 prepared in great detail and gone in advance and
12 prepared the educational materials is we're waiting to
13 see what happens in this proceeding, whether there's
14 actually an Order that would approve the case or
15 approve the proposed program and exactly what it will
16 look like.

17 Q. Based upon what you said, do you have the time frame
18 for that education plan development after the
19 moratorium? Do you have a time plan for that
20 development after it has been approved?

21 A. We think we can get that up and running pretty quickly.
22 As we've indicated before, we would anticipate using a
23 public relations consultant to help us particularly in
24 media placement and maybe some design of some of the
25 materials. We believe that we could probably get the

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materials done in a month or six weeks prior to the actual 60 day education moratorium.

Q. In the Responses and testimony, a couple of issues have surfaced as to customer confusion and transparency. Could you explain to the Commission Columbia's definition of transparency?

A. This idea of transparency really came about when taking a look at designing the program and designing it in a manner that will be successful. I don't think anyone wanted to go through this process and ultimately have a program that was doomed a failure from the start, and we felt that really what we're talking about here is the issue of using a surcharge on the customer bill to recover stranded costs versus a more transparent method, and transparent, from our perspective, is one that will help make the decision of a customer clearer, and we believe that a surcharge would cause confusion. Customers don't know what a stranded cost is. Those of us in this room kind of view that as something that is part of our normal every day vernacular. When somebody uses that term, we know what they're talking about. We thought a surcharge would be confusing to the customer and would probably kill the program even before it got started.

Q. You use a recovery pool. How would that be superior to

1 a surcharge in terms of this price transparency?
2 A. The methods of the revenue opportunities as indicated
3 in the application that are designed for stranded cost
4 recovery, by and large, will be transparent to the
5 customer. There won't be surcharges on the bill, and
6 we believe that will facilitate success of the program.
7 It will allow customers to make a clear comparison
8 between Columbia's sales rate and a marketer's gas cost
9 offer, and we think that is important. There's
10 education, as we all know, that is involved in getting
11 the customers up to speed on what Customer Choice even
12 is prior to this program beginning, and we think that
13 the less confusing this is, the simpler the program is
14 for the customer to understand a clear comparison
15 between A and B, the better off we are, and we think
16 that those methods of stranded cost recovery, those
17 revenue opportunities, are transparent to the customer
18 and will help facilitate enrollment in the program for
19 customers.
20 Q. I take it you think that Columbia believes that
21 confusion would result if it was listed as a surcharge.
22 A. Yes.
23 Q. Is that a fair statement?
24 A. Yes, and I should add that's something that, as we
25 developed this program with the other Collaborative

1 members and the Collaborative discussed the various
2 methods of stranded cost recovery, the Collaborative
3 felt strongly that a surcharge would be confusing to
4 the customer. Again, most customers won't know what a
5 stranded cost is, won't have any idea what pipeline
6 capacity contracts are, and things like that, and we
7 believed strongly - and the reason we filed the program
8 the way we did, with no opposition from anyone from the
9 Collaborative, was that we thought the surcharge would
10 be confusing and would prevent customers from
11 ultimately participating in the program.

12 Q. Do you think that would also be less attractive to the
13 customers if it was mentioned as a surcharge?

14 A. I think that's a fair assessment.

15 Q. I'll refer you to the July 2 Data Request, Question 5.
16 Your Response indicated that Columbia and the
17 Collaborative discussed various options for these
18 revenue opportunities, but it seems that only the
19 surcharge was mentioned. What other options were
20 considered?

21 A. Really, you only have so many different options of
22 stranded cost recovery. We talked in real general -
23 well, I shouldn't say general terms, but you have
24 really two general approaches as options for stranded
25 cost recovery, one being a surcharge on the bill, which

1 we discussed at length and the Collaborative dismissed.
2 The other one were the various options employed as
3 revenue opportunities in the model in the proposed
4 program. There were various discussions about how each
5 of those items work in the proposed program, but, I
6 guess, in general, your options are fairly limited.
7 You either go with a surcharge or you try to find a
8 revenue stream from some other avenue that can be used
9 to recover stranded costs.

10 Q. Also, in that same Data Response, Item 11, the second
11 paragraph of your Response which has to do with rates,
12 does that statement mean that Columbia believes that,
13 once rates are found to be fair, just, and reasonable,
14 they remain so regardless of changes in the industry or
15 economic conditions?

16 A. We believe that this program does not change anything
17 to do with Columbia's base rates. This program offers
18 simply a gas cost alternative for its customers. The
19 delivery portion or the base rate portion of Columbia's
20 rates will not change, and we say primarily because we
21 will be providing the same services for Choice
22 customers as we provide for sales customers. So that
23 statement was really designed to say that we don't see
24 any reason, through this program, that this would have
25 anything to do with a review of Columbia's base rates.

1 Q. The second sentence of that paragraph states that "Good
2 management practices employed to provide quality
3 service in a highly competitive environment should not
4 be scrutinized simply because they result in higher
5 returns." Can you tell us what you mean by, or define
6 for us, good management practices, and do they in any
7 way relate to rates?

8 A. I don't think that it relates to this program. Again,
9 we don't see that the Customer Choice filing has any
10 effect on base rates whatsoever. We still are
11 proposing in the program to provide all the same
12 services to our Choice customers as we provide to sales
13 customers.

14 Q. Do you have an offer of definition of good management
15 practices as contained in the Response?

16 A. Do I have a definition of good management practices?

17 Q. Yes, sir.

18 A. I think the statement was, again, trying to make the
19 point that - I apologize for repeating myself, but I'm
20 not sure there's any other way to answer the question.
21 Really, the entire paragraph was designed to make the
22 point that we didn't believe that the proposed program
23 warranted a review of base rates.

24 Q. This Customer Choice program for small volume
25 customers, the captive customers that provided nearly

1 90 percent of Columbia's retail revenues in '98,
2 reference that. What was the highly competitive
3 environment that you referred to?
4 A. I'm sorry. You've lost me. Are you referring to a
5 statement someplace in this question?
6 Q. Yes. You referred to a highly competitive environment,
7 and, considering that nearly 90 percent of, you know,
8 Columbia's retail revenues in '98 were from captive
9 customers, what is that you're referring to?
10 A. Well, . . .
11 Q. Is that only to the . . .
12 A. I'm sorry.
13 Q. . . . small Choice program or . . .
14 A. Now, we're in a highly competitive environment already
15 and have been for several years. When a new
16 subdivision is built - we live and work in a very high
17 growth area. There's an awful lot of construction and
18 there's an awful lot of competition for that business.
19 When a residential subdivision is developed or a
20 commercial entity is developed or an industrial
21 development is developed, we compete for that business,
22 and I haven't found the exact statement where you're
23 referring to that, but I'm pretty sure that's what I
24 was referring to.
25 Q. I refer you also to that Item 11. In the Request, it

1 was asked, "Has Columbia considered outright absorption
2 of stranded costs up to a certain level of earnings?"
3 I think your Response was you did not consider an
4 outright absorption. Is that your total Response to
5 the Request regarding absorption?

6 A. Yes. We took seriously when the Commission's Order in
7 Administrative Case 367, last year, the case that
8 closed out the unbundling collaborative, made it very
9 clear that any proposal for a Customer Choice program
10 should be taken or developed with the use of a
11 collaborative, and we used that approach, and we
12 discussed various methods of stranded cost recovery.
13 Before actually sitting down with the Collaborative, we
14 made it very clear that we didn't have too many
15 preconceived ideas of how this should be shaped, but
16 one was that we believed that Columbia needed to be
17 able to recover stranded costs and that was an item
18 that we discussed with each Collaborative member
19 individually prior to actually assembling the group as
20 a full Collaborative and that was one of the
21 preconceived ideas or goals or objectives of the
22 program that we went into from day one, and we haven't
23 wavered from that.

24 Q. Also, as part of that Request regarding a return on
25 equity, does the rest of the Response address that

1 second part of the Request regarding what a fair return
2 on equity would be under current conditions?
3 A. Could you tell me which paragraph in my Response you're
4 referring to?
5 Q. Well, it would be under the first paragraph. You
6 talked about stranded costs, and I was wondering if the
7 rest of that paragraph is in response to the question
8 on fair return of equity.
9 A. I think the rest of that paragraph is primarily in
10 response to making the point that a measurement of fair
11 return on equity and the recovery of stranded costs are
12 two different issues; that the question of what
13 Columbia considers to be a fair return on equity really
14 doesn't have anything to do with the proposed program.
15 Q. Again, referring to Question 11 and the last paragraph
16 of that Response, is it Columbia's position that the
17 results of its financial performance in the form of
18 higher returns should attach only to shareholders
19 rather than be shared between shareholders and
20 ratepayers?
21 A. Can you repeat the question?
22 Q. In the last paragraph of that Response, . . .
23 A. Uh-huh.
24 Q. . . . is it Columbia's position that the results of its
25 financial performance in the form of higher returns

1 should attach only to shareholders rather than be
2 shared between shareholders and ratepayers?
3 A. The statement in that paragraph refers to that those
4 two items that are referred to earlier in the Response
5 really have nothing to do with base rates and goes back
6 to the point we're trying to make and respond in this
7 Response from the beginning is that we didn't believe
8 that a review of rates as part of this filing was
9 necessary.
10 Q. Let me refer you, then, to Question 10 of that same
11 Data Request. Has Columbia made any attempt during the
12 past four years, '95 to '98, to share with its rate-
13 payers any of the financial benefits reflected in those
14 higher returns?
15 A. No.
16 Q. When Columbia was planning the Customer . . .
17 A. I apologize . . .
18 Q. I'm sorry.
19 A. Do you mind if I add to my previous response?
20 Q. No. Go ahead.
21 A. I apologize. Part of the reason that some of those
22 returns are where they are are due to the gas cost
23 incentive program, and the sharing mechanism with the
24 gas cost incentive program, part of those, the sharing
25 mechanism, 65 percent of the dollars generated from

1 that program are shared with customers.

2 Q. And the adjustments that are in the record will reflect

3 that; is that correct?

4 A. Adjustments in . . .

5 Q. That have been filed in the record would reflect the

6 revenue impact on that; is that correct, those records

7 that have been filed?

8 A. Yes.

9 Q. Okay. When Columbia began planning the Customer Choice

10 program and determined that the program should be

11 revenue neutral to Columbia, did Columbia take into

12 consideration its current level of earnings?

13 A. Yes.

14 Q. Has this same approach been taken in these Customer

15 Choice programs implemented by Columbia in other

16 jurisdictions?

17 A. You mean the objective of revenue neutrality?

18 Q. Yes, and taking into consideration the earnings.

19 A. The other programs, to the best of my knowledge, do not

20 have a downside. In other words, Columbia is not

21 absorbing stranded costs. I believe that at least one

22 of the programs in other programs in Columbia

23 jurisdictions includes an upside, a potential for

24 increased revenues by the Columbia jurisdiction.

25 Q. Did those other plans adopted by those other

1 jurisdictions contain the proposed provisions that
2 would make the plan revenue neutral?
3 A. Could you restate the question, please?
4 Q. Did the plan adopted by the Commissions in other
5 states, other jurisdictions, contain all of the
6 provisions that would make the plan revenue neutral?
7 A. Did it contain all the provisions? I apologize. I'm
8 not sure I understand.
9 Q. I'm sorry. These provisions that are contained herein,
10 which you, I think, just addressed, did they contain
11 those provisions?
12 A. You mean the identical provisions?
13 Q. Yes, sir.
14 A. No.
15 Q. No. I want, again, to refer you to both of the two
16 items we have been talking about, Items 10 and 11 of
17 this Data Request. The Response, again, to Item 11,
18 reflects that, in '96, '97, and '98, the returns on
19 equity were enhanced by using revenues from non-
20 traditional sources. The Response to Item 11 of the
21 second Data Request - now, that would be the one of
22 July 30, 1999, and you can see that that refers you
23 to Responses of Items 10 and 11 of that first
24 Request . . .
25 A. I'm sorry, Mr. Goff. Which number?

1 Q. No. 11 of the . . .
2 A. Of the July 30?
3 Q. . . . July 30 Data Request.
4 A. Okay.
5 Q. The Response to that Item 11 of that second Data
6 Request of July 30 shows the impact of eliminating
7 those nontraditional revenue sources. If I read that
8 correctly, those results show that the '96 return is
9 reduced by .5 percent to 15.6 percent. The '97 return
10 is reduced by 1.4 percent to 15.9 percent, and the '98
11 return is reduced by 4.7 percent to 14.5 percent. Now,
12 with those adjustments, the returns on equity for the
13 five years beginning in '94 were, for 1994, 7.7 per-
14 cent - well, you can read those down through there
15 without having to lengthen the record any. Can you
16 explain the increase of nearly 5 percent from '94 to
17 '95?
18 A. I'm sorry; I can't. I didn't work for the company
19 then.
20 Q. Okay. What about a 3 percent increase from '95 to '96?
21 A. I can only speculate.
22 Q. Well, I'm not sure if we want you to speculate too much
23 but . . .
24 A. I'm not sure that I want to.
25 Q. With that in mind, can you go ahead and give us some

1 answer on that, sir?

2 A. I'm sorry. I really can't . . .

3 Q. Okay.

4 A. . . . without speculation. I'm sorry.

5 COMMISSIONER GILLIS:

6 Is there someone here that can that will be
7 testifying later?

8 A. No, sir.

9 MS. KONCELIK:

10 If you would like to propose another Data Request,
11 then we can get that in writing to the person at
12 the company who could answer it.

13 MR. GOFF:

14 Okay. I'll come back to that later. Excuse me
15 just a moment, if I might have a second.

16 CHAIRWOMAN HELTON:

17 While they're discussing, can you give us a time
18 frame on when you will have the Data Request back?

19 MS. KONCELIK:

20 Probably within, I guess, two weeks, if that would
21 be okay.

22 CHAIRWOMAN HELTON:

23 If you can get it sooner, it would help.

24 MS. KONCELIK:

25 Yes, and I might add it would probably be helpful

1 to have something in writing so my notes aren't
2 the . . .

3 CHAIRWOMAN HELTON:

4 I was going to suggest to Mr. Goff, at the break,
5 that staff give you exactly what it is they want.

6 MS. KONCELIK:

7 Thank you.

8 MR. GOFF:

9 None of the other witnesses you think would be
10 able to clarify this for us at this time?

11 MS. KONCELIK:

12 I don't believe so.

13 Q. Mr. Byars, I know you said you're not familiar with
14 that, but would it surprise you that those increases
15 came right after general rate cases?

16 A. I am aware that we had a rate case in 1994.

17 Q. Okay. Are you familiar with Phase I of the settlement
18 in that case?

19 A. Not in intimate detail at all.

20 Q. Okay.

21 MR. GOFF:

22 Excuse me just a second.

23 CHAIRWOMAN HELTON:

24 Commissioner Gillis has some questions while
25 they're conferring.

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COMMISSIONER GILLIS:

I've got just a couple.

EXAMINATION

BY COMMISSIONER GILLIS:

Q. Mr. Byars, what is your definition of stranded costs?

A. Really two forms. Stranded cost is kind of an all encompassing term that we've used in the application, and it really encompasses two different things. The primary driver of stranded costs and the largest number included in the Financial Model are . . .

Q. I just want a definition.

A. Okay. Stranded costs would be those costs incurred by the development of and the implementation of the Customer Choice program that would not have occurred had not the Choice program occurred.

Q. In the context of utility regulation, I thought that stranded cost, the generic definition, was that that is regulatory imposed costs that cannot be recovered after deregulation. I thought that was what we, in the industry, viewed as stranded costs. It would be a loss in value of something that you cannot recover, and I'm having a hard time because isn't part of your definition the reduction in some of your pipeline contracts that you may have to pay for or some other costs such as that?

- 1 A. Yes, sir.
- 2 Q. And, even though you have that capacity, won't you be
3 able to use that for someone else perhaps?
- 4 A. I'm going to probably refer that question to witness
5 Scott Phelps from our Gas Supply Department who can
6 probably answer that question better than I can.
- 7 Q. Generic other costs, is that the only one that we're
8 talking about, or are there others that go into the
9 stranded cost that you have computed in the
10 application?
- 11 A. We have also included what we would term to be
12 transition costs into this overall stranded cost number
13 that's in the Financial Model. Transition costs would
14 be those costs that have to be borne in order to
15 transition such as education costs.
- 16 Q. So that's not really a stranded cost in the accepted
17 definition?
- 18 A. Using the definition that you used, I wouldn't term it
19 as a stranded cost. We termed it as a transition cost
20 in our application, and, in the Financial Model, just
21 for clarity sake and brevity, we have included it in
22 the band of stranded costs, that category.
- 23 Q. So that those are costs that you're going to incur,
24 just additional costs that you're going to incur to
25 enter a Choice program, either pipeline or printing

1 costs, I guess, maybe other things; is that right?

2 A. Overall education costs, yes, sir.

3 Q. Okay. So those are nothing that regulation has imposed
4 on you to create, neither of those?

5 A. Those were items that were part of the discussion and
6 the development of the program with the Collaborative
7 that we thought were critical to the ongoing success of
8 a Customer Choice program.

9 Q. And I'm not disagreeing with that. I'm just trying to
10 determine stranded cost and what it is and what is
11 outside the bounds of what I thought it was.

12 A. Uh-huh.

13 EXAMINATION

14 BY CHAIRWOMAN HELTON:

15 Q. Are there stranded cost definitions in Columbia Gas
16 programs in other states?

17 A. I honestly don't know. I apologize.

18 Q. I was interested to see if those was a definition of
19 assets that become uneconomic in a competitive
20 environment or if they are, as you are describing them,
21 part of them, at least two of the ones, are transition
22 costs.

23 A. Uh-huh. I think I understand your question. I can't
24 answer for sure how those are defined in the other
25 programs. I do know that the other Columbia

1 jurisdictions have had to - the development of the
2 programs have caused these same kinds of costs,
3 education costs and information technology costs, those
4 kinds of things, and those were part of their overall
5 plan going forward. I don't know exactly how they were
6 defined as to whether they were stranded costs or not.

7 CHAIRWOMAN HELTON:

8 Okay.

9 EXAMINATION

10 BY VICE CHAIRMAN HOLMES:

11 Q. I have a couple of questions, and I apologize for
12 having to step out of the room. If some of them have
13 been asked, then you can just let me know. Who were
14 the members of the Collaborative that you had spoke
15 about?

16 A. The members were the Attorney General's Office, the
17 Community Action Council, and the City of Lexington,
18 the Lexington-Fayette Urban County Government, and we
19 also relied heavily on input given to us by FSG which
20 is a marketer subsidiary of Wisconsin Power and Light.

21 Q. So were the marketers a member of the Collaborative or
22 they just advised you?

23 A. They were an invited member of the Collaborative, but,
24 because they were not based in Kentucky, they were not
25 able to physically be present at the Collaborative

1 meetings, but we did rely on their advice, still.

2 Q. So did the marketer or I guess it was the FSG, did they
3 provide you any background information or data on the
4 best utilization for stranded costs or did they go into
5 that in any aspects of it?

6 A. The way it actually turned out working was that the
7 Collaborative worked out some of the details of the
8 Financial Model that's included in the program, the
9 proposed program, and we consulted with FSG to get
10 their reaction on how that was completed, and they
11 signed off and thought that was an appropriate
12 approach.

13 Q. You talked about the program was designed to be revenue
14 neutral in terms it would recover your stranded costs,
15 and you talk about the band, I guess the \$3 million
16 plus or minus band, where the - if it's less than - if
17 you lose money up to \$3 million, Columbia will recover
18 that portion; if it's over \$3 million, then Columbia
19 gets to keep up to \$3 million, I think. Is that it?

20 A. The deadband, as we refer to it, was designed so that
21 there wouldn't be some kind of a complicated true-up
22 mechanism at the end of the program. The Financial
23 Model is designed so that stranded costs and the
24 revenue opportunities put in place to recover those
25 stranded costs will match exactly, but we all

1 acknowledge that that's unlikely that will be an exact
2 match. We were then faced with the situation of what
3 happens at the end of the program, what happens on
4 October 31, 2004, if there's an imbalance one way or
5 the other, and the concept of the deadband was
6 developed so that, if costs were overrecovered, then
7 Columbia would take those; if they were under-
8 recovered, then Columbia would eat those, and we felt
9 that the \$3 million deadband was sufficient enough so
10 that that overrecovery or underrecovery would fall
11 within that band.

12 Q. So, if it goes over \$3 million, then that's returned to
13 the customers?

14 A. Yes.

15 Q. Okay. What if it goes more than \$3 million on the
16 negative side, if you lose?

17 A. The way we've approached it in our application is that
18 there would have to be some kind of a true-up
19 mechanism, should that happen, to make it whole.

20 Q. You talked about codes of conduct for marketers and
21 affiliates. Have you developed a set of codes
22 currently or are you proposing any?

23 A. In the application, there is a code of conduct and
24 standard of conduct, both; one for Columbia's marketing
25 affiliate to adhere to and the other one for all

1 marketers to adhere to.

2 Q. And, as I understand, the Attorney General has taken no
3 position or what is the AG's position?

4 A. The Attorney General was very clear, when we first
5 invited them to the Collaborative, in that they would
6 like to be involved in the development of the process,
7 but they were clear that they did not intend to support
8 a program like this. They wanted to be involved in the
9 development and that the two possible outcomes were
10 either one where they would intervene and actively
11 oppose the application or one where they would take no
12 position whatsoever, and they've obviously taken the
13 second position.

14 Q. Community Action has proposed that they will aggregate
15 the CAP customers. Are those customers - will they
16 have the ability to - if they choose not to be
17 aggregated by Community Action, can they opt out of
18 that or they don't have a choice?

19 A. I don't know that we've completely addressed that, to
20 be honest with you. You might refer that question to
21 Mr. Burch. I think it was the intent, though, that, if
22 the Community Action Council were able to aggregate
23 those customers and save money for each of those
24 customers on their gas bills, that that would be an
25 appropriate approach.

1 Q. One more question, on the deadband, has the other
2 Columbia programs, do they have a similar deadband?
3 What has been the history of those? You know, has it
4 been a plus or minus or where has it fallen?

5 A. I honestly don't know if there has been a deadband
6 approach. I'm not aware of one. That was something
7 that we developed within our Collaborative, but, if one
8 has one, it would be too early to tell what the history
9 was anyway.

10 VICE CHAIRMAN HOLMES:

11 Thank you. That's all.

12 CHAIRWOMAN HELTON:

13 Mr. Goff?

14 CROSS EXAMINATION CONTINUED

15 BY MR. GOFF:

16 Q. Mr. Byars, you said you were not intimately familiar
17 with that settlement in Columbia's last rate case, Case
18 No. 94-179. Are you aware that there was a \$6 million
19 increase that went into effect November 1 of 1994 as a
20 result of that settlement?

21 A. Yes.

22 Q. And are you also aware that Phase II of the settlement
23 provided for an additional increase of \$2.25 million to
24 go into effect October 1 of 1995?

25 A. Yes.

1 Q. And, as a Phase III of that settlement, an additional
2 increase of \$1 million to go into effect October 1 of
3 '96?
4 A. Yes.
5 Q. Well, based upon that, would it be correct to say that,
6 to the large extent, Columbia's higher returns in
7 recent years can be attributed to the rate increases
8 from that case, Case 94-179?
9 A. I hate to be disagreeable, but I would really rather
10 have us respond to that with the appropriate personnel.
11 Q. And let me ask you this; do you believe that Columbia's
12 management practices contributed to those increases?
13 A. Again, I would like to refer to the appropriate
14 personnel to provide the appropriate response. Sorry.
15 Q. Okay. Who would you refer us to as the appropriate
16 personnel?
17 A. We'll go to our financial people to be able to look at
18 the numbers and that's where we'll start.
19 Q. Do you know what the earnings were for the 12 months
20 ended April of '99?
21 A. I don't. Sorry.
22 Q. Do you know what Columbia's earnings were for the most
23 recent period reported?
24 A. I don't. I apologize. I know we give the Commission
25 numbers 12 month ended, kind of on a rolling basis,

1 but, quite honestly, that's not how we look at the
2 numbers internally. We operate on a calendar basis,
3 and I know the those numbers are reported to the
4 Commission that way, but those aren't numbers that I'm
5 familiar with.

6 COMMISSIONER GILLIS:

7 Is someone else here that can answer that?

8 A. I don't know.

9 COMMISSIONER GILLIS:

10 Is there someone else that's going to talk about
11 the application that would know?

12 A. Witness Cooper might be able to respond to that
13 question, but I don't know if she has the number off
14 the top of her head or not. We can certainly get it,
15 obviously. I just don't know if we have it.

16 COMMISSIONER GILLIS:

17 In time for this hearing?

18 A. Probably not. We can get it to respond, though. I
19 apologize. We just don't have those numbers. I don't
20 have that number off the top of my head.

21 Q. Mr. Byars, would you accept that earnings were
22 13.8 percent, subject to check?

23 A. Subject to check.

24 Q. Subject to check. Okay.

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MR. TAYLOR:

For when?

MR. GOFF:

The most recent period.

COMMISSIONER GILLIS:

1998.

CHAIRWOMAN HELTON:

April of 1999.

MR. GOFF:

April of 1999.

A. Twelve months ended April, '99?

Q. Yes, sir. As regards the Customer Choice program, if the program costs are minimized and revenue opportunities are maximized, Columbia would stand to gain up to \$3 million in additional earnings over the course of the Customer Choice program. In consideration of Columbia's current level of earnings, why do you believe it is fair to the customers of Columbia to pay all the stranded costs of the program and up to \$3 million more?

A. That's kind of a multiple part question. Let me start, first, I guess, with the deadband itself. The deadband is not designed to be a reward for Columbia. The deadband was designed simply to avoid a complicated true-up mechanism at the end of the program when that

1 exact match doesn't occur. The second part of that
2 question implies or maybe more than implies that
3 Columbia needs to pick up stranded costs for some
4 reason. We believe very strongly that this program
5 offers a gas cost alternative for our customers and
6 that Columbia - the program was not designed for
7 Columbia to benefit directly from the implementation of
8 this program. When you design a program like this,
9 you're faced with some very basic questions, one of
10 which is who pays for stranded costs, and the second of
11 which is how do they do it, and we think that the
12 approach developed by the Collaborative is a good one.
13 We think that it will be one that will encourage
14 participation by customers because of the easiness of
15 them understanding comparisons between Columbia's offer
16 and a marketer's offer. We think it's fair. We think
17 it is a darn good model, and I guess, as evidenced by
18 the fact that the application has received no
19 opposition, we would take that as a vindication that
20 that's the case.

21 Q. To the extent that Columbia is collecting more through
22 the proposed revenue opportunities than it would under
23 the normal recovery of costs through these mechanisms,
24 are customers experiencing a rate increase under this
25 program?

1 A. No.

2 Q. Could you elaborate just a little bit on that?

3 A. I'm not exactly sure how.

4 Q. As an example, under the proposed revenue oppor-
5 tunities, Columbia's customers would have received
6 incentive credits through the GCA under existing
7 incentive mechanisms; right? Under this proposal, that
8 income would now be used to offset stranded costs of
9 Columbia.

10 A. Stranded costs of the program.

11 Q. Okay. So, in effect, the customers are really
12 realizing an increase in rates while Columbia's
13 revenues are neutral? Is that . . .

14 A. I would disagree.

15 Q. All right, sir.

16 A. It might help if I could provide a little perspective
17 on how we developed the Financial Model itself. When
18 you sit down and try to create a program like this, you
19 kind of look at some basic objectives, first, and one
20 that we thought was very important was, if we're going
21 to do it, we might as well do it right and that means
22 provide an opportunity for customers to save money on
23 their gas bills. One of the main ways you do that is
24 by giving as much flexibility to the marketers as you
25 can to allow them to bring their own capacity to the

1 market to serve customers. When you do that, that's
2 obviously when the stranded costs kick in and that's
3 when those number have to be recovered. We believed -
4 you know, at that point, it comes down to how the
5 stranded costs are recovered and again how they're done
6 or how they are recovered, and we looked at - or who
7 and how. As I said before, this is a program that we
8 believe customers will benefit from. We also took some
9 encouragement by the Commission's Order in the
10 Administrative Case 367 where the Commission supported
11 the concept of Customer Choice and also saw that there
12 would be benefits through innovation in products and
13 services to customers that competition inevitably
14 brings. We were encouraged by those statements and
15 also agree with them. So, at that point, you decide
16 the best way to actually recover the stranded costs.
17 The Collaborative looked at a surcharge, discussed how
18 a surcharge might affect the success of the program,
19 and decided early on that that did not make sense; that
20 that would discourage participation by customers. So
21 then we switched our focus to look at a different set
22 of dollars or a different set of revenue stream by
23 which we could use to recover stranded costs. The gas
24 cost incentive program provided the best opportunity
25 for that, and it also provided an obligation on

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Columbia's part to actually go out and make these transactions occur. The gas cost incentive dollars or the dollars that come from those programs, the transactions don't just happen and dollars just don't happen. Columbia has to dedicate resources and actually has to go out and make deals happen to generate the dollars from the gas cost incentive program. For that reason, we thought it was a natural to simply take the existing gas cost incentive program and fit it within the Financial Model of our Customer Choice program and that was a way for Customer Choice to succeed, and it was the best way that we felt for the program to work in a beneficial manner. I think, too, it's important to understand that it's a transition period. We're talking about a few short years. If we were designing the way a gas purchasing program might work from the ground up, I don't think this is where you would start, but transitioning from a completely regulated market to a competitive market, there are some hard decisions that have to be made, and the Collaborative believed that this was the best way to make that transition to a competitive market.

1 EXAMINATION BY COMMISSION

2 COMMISSIONER GILLIS:

3 What would you say to someone who makes the comment as
4 far as having the option of changing gas suppliers when
5 someone says, "I don't want the confusion, and I don't
6 want the additional costs"? What would you say to
7 them?

8 A. I would say that the beauty of this program is that, if
9 a customer chooses to remain with Columbia as a sales
10 customer, they have that option and that we designed
11 the program so they won't be overly burdened or they
12 will not incur any additional charges as a result of
13 the program. So this truly is a free choice on the
14 customer's part.

15 VICE CHAIRMAN HOLMES:

16 So a customer that elects to stay with Columbia will
17 not see an increase in costs as compared to that
18 customer there?

19 A. We designed the program very carefully with those
20 customers who did not choose to go with the marketer in
21 mind; (1) to make sure they didn't see a surcharge on
22 their bill and (2) that they would not have to be
23 burdened with paying for some of the demand charges
24 left over by customers going to the Customer Choice
25 program.

1 CHAIRWOMAN HELTON:

2 But, in their rates, their base rate may not increase
3 but do they not lose the opportunity through the GCI of
4 any revenue opportunities that is split between
5 shareholders and customers?

6 A. Yes.

7 VICE CHAIRMAN HOLMES:

8 Will they see an increase in costs in terms of the
9 technology in advertisement or the marketing of the
10 program to cover those costs?

11 A. Really, that's obviously rolled into all of Customer
12 Choice, the entire plan, the Financial Model. We
13 designed the program, really, so that Choice customers
14 pick up a greater share of those stranded and
15 transition costs than do customers that decide just to
16 remain with Columbia. Again, it kind of comes down to
17 deciding who should pay - there's going to be, in
18 transition, who should pay and what's the best way to
19 do it to facilitate a competitive market.

20 CHAIRWOMAN HELTON:

21 Mr. Goff?

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1 CROSS EXAMINATION CONTINUED

2 BY MR. GOFF:

3 Q. Mr. Byars, the potential then exists for Columbia's net
4 income to increase if the revenue opportunities exceed
5 the stranded costs; is that correct?

6 A. Yes, and the reverse would also be true.

7 Q. Why is this more reasonable to the customers of
8 Columbia than an approach were Columbia's stockholders
9 would at least share a portion of the stranded costs.

10 A. The company's shareholders are not going to receive
11 benefit from the implementation of this program. So we
12 did not believe - and, at the risk of repeating myself,
13 the application that was submitted didn't receive any
14 opposition from this either. We believed that this was
15 the appropriate way to facilitate the transition to a
16 competitive market.

17 EXAMINATION

18 BY COMMISSIONER GILLIS:

19 Q. But I thought you just said that the shareholder is not
20 going to benefit. Is that what I just heard you say?

21 A. Yes.

22 Q. So, if Columbia's shareholders are not going to
23 benefit, customers are not going to benefit much, and
24 it's going to be confusing, why bother?

25 A. If I implied that the customers were not going to

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benefit or customers were going to be confused, I didn't mean to do that.

Q. Well, I asked that question awhile ago and didn't hear a response as far as the confusion portion of it. So I was just assuming that the confusion stood.

A. I apologize. Somebody could make that statement. I guess I took your question that somebody may make that statement, that this is confusing, and my initial reply really should be to that person that this program is not confusing. We have designed it in a manner that a customer can make a clear comparison. We're actually going to provide materials where they can compare apples to apples. Here's a marketer's offer, and here's Columbia's sales rate. So I don't believe that the program will be confusing to customers. I also think that there will be a benefit for customers. I think there are opportunities for customers to save money on their gas bills, and we agreed with the statement made in the Commission's Order in Administrative Case 367; that their competition brings other kinds of benefits through innovations and products and services and things like that. So I apologize. I didn't mean to imply that I thought it would be confusing to customers or there would not be any benefit to customers.

1 CROSS EXAMINATION CONTINUED

2 MR. GOFF:

3 I have an Exhibit. I would like to have it noted
4 as Staff Exhibit No. 1.

5 CHAIRWOMAN HELTON:

6 So ordered.

7 STAFF EXHIBIT 1

8 Q. Mr. Byars, this handout shows, for a period of 1983 to
9 1994, with case number, when the application was filed
10 and Columbia's overall rate of return on base rate as
11 calculated in the application. From 1983 to 1990,
12 Columbia filed six rate cases. Apparently, the overall
13 rate of return was not good, and it impacted its
14 ratepayers. With Columbia's higher returns in recent
15 years, it appears the benefits of its financial
16 performance have been enjoyed by its shareholders. Why
17 is this so? Why is there a discrepancy here?

18 A. I'm not sure I understand the question. I apologize.

19 MR. TAYLOR:

20 Madam Chairman, I would like to point out also, if
21 you want to go back to all of these records, I
22 find this a little bit irrelevant, but, if you
23 want to go back to all those records, you'll find
24 that Columbia Gas never made what this Commission
25 gave them on its allowed rate of return. In

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fact, . . .

CHAIRWOMAN HELTON:

We have that information in a database, Mr. Taylor.

MR. TAYLOR:

All right.

CHAIRWOMAN HELTON:

We have ready access to it.

Q. You're not familiar with this? You can't . . .

A. I didn't understand the question. I apologize.

Q. Okay. It shows, from these cases, your rate of return was not very good - okay? - and that it impacted your ratepayers, but, with Columbia's higher rate of returns, in recent years, it has only benefited the shareholders. Can you explain that?

A. I don't understand. I guess you say that these only impacted ratepayers?

Q. Yes, sir.

A. What do you mean by that statement?

Q. These filed cases showed your overall rate of return was low. Do you understand what we're saying there?

A. Yes.

Q. All right. These other returns in Question No. 11, the Response, show that there was a greater return. Do those rates of return only inure to your shareholders?

1 Were they shared by the ratepayers?

2 A. You're saying - the question really doesn't have
3 anything to do with what you handed out, I guess. What
4 you're referring to are the returns on equity in the
5 last few years, and you're asking whether the
6 shareholders benefited from those returns?

7 Q. Yes.

8 A. Yes, they did.

9 Q. They did. Did the ratepayers benefit from those
10 returns?

11 A. I think you can say that the fact that, between 1983
12 and '94, we came in for a rate case seven times and we
13 haven't been in in the last few years has benefited the
14 ratepayer, our customers, we call them. We have not
15 increased rates since 1994, in the '94 case.

16 CHAIRWOMAN HELTON:

17 Mr. Goff, could I ask a clarifying question, since
18 you've entered this into the record?

19 MR. GOFF:

20 Yes, ma'am.

21 CHAIRWOMAN HELTON:

22 Is this correctly labeled "R-O-R," or is this ROE?

23 MR. GOFF:

24 R-O-R, rate of return.

25

1 CHAIRWOMAN HELTON:

2 And, in the information that you are referencing
3 which was Questions 10 and 11, is ROE; is that
4 correct?

5 MR. GOFF:

6 Yes.

7 CHAIRWOMAN HELTON:

8 Okay.

9 MR. GOFF:

10 Excuse me just a moment.

11 CHAIRWOMAN HELTON:

12 Okay. Since he needs a minute, we'll take a ten
13 minute break.

14 OFF THE RECORD

15 MR. TAYLOR:

16 Madam Chairman, just for the record, if I could, I
17 would like to also enter the appearance of Stephen
18 B. Seiple as the Senior Attorney for Columbia Gas,
19 who sits on my right. His address is the same
20 address I gave you earlier in Columbus, Connie.

21 CHAIRWOMAN HELTON:

22 Thank you. Mr. Goff, proceed.

23 MR. GOFF:

24 Thank you, Madam Chairman.

25 A. Before you proceed, . . .

1 Q. Go ahead, sir.

2 A. . . . the number that was subject to check, I did not
3 have the opportunity to actually check it, but we will
4 for a later date.

5 Q. All right, sir. Mr. Byars, you assume in Columbia's
6 last case in which it was allowed return on equity in
7 1989 was 13 percent. Do you have any knowledge of that
8 or disagree with that?

9 A. I have no knowledge of that and also fail to see the
10 relevance to the case.

11 Q. Well, let me ask you this; are you familiar with
12 Regulatory Research Associates reports as to national
13 averages of rates of return on equity?

14 A. I am not.

15 Q. You're not familiar with that? Would any other of your
16 staff members that are going to testify here today be
17 familiar with that?

18 A. No.

19 Q. Okay. Are you familiar that Columbia's rate of return
20 on equity has been above the national average for at
21 least the last four years?

22 A. I'm not, but, again, I fail to see the relevance to the
23 case.

24 Q. If it were true that Columbia's return on equity were
25 above the national average as much as 2 percent or

1 3 percent, would Columbia consider absorbing any of the
2 costs of the Customer Choice program?
3 A. No. The program that has been proposed, at the risk of
4 repeating myself, we took very seriously the charge in
5 the Order of the Commission in Administrative Case 367
6 to develop this program with the support in a
7 collaborative setting, and we've done that. We have
8 submitted it to the Commission, filed an application
9 with no opposition. We think this is a darn good
10 program, one that will facilitate Customer Choice in
11 Kentucky, and we see no reason to make major overhauls
12 to it.

13 COMMISSIONER GILLIS:

14 And what's the total amount of your transition
15 costs, as you call them Columbia stranded costs,
16 but the transition costs? What's the total per
17 year for that?

18 CHAIRWOMAN HELTON:

19 Thirty-two million over five years, I believe.

20 A. Yes, ma'am, that's correct. Through October 31, 2004,
21 it will be just shy of \$32 million.

22 Q. Did Columbia, within the Collaborative, consider
23 Columbia's weather normalization adjustment mechanism
24 in place, insulating it largely from weather
25 fluctuations that it could absorb any cost with that

1 mechanism in place?

2 A. No. I don't see any relevance with weather
3 normalization at all. Again, that's a base rate item
4 and we've stated on the record numerous times that this
5 is not a base rate case. This is simply offering a gas
6 cost alternative that doesn't exist today.

7 Q. Mr. Byars, the Commission has before it several
8 performance-based ratemaking cases involving LG&E and
9 KU. In those cases, the companies that I've just
10 mentioned were cited as superior cost performers for
11 being low cost providers of electricity while
12 maintaining quality service. The Response to Item 11
13 of the Commission's first Data Request - that would be
14 of July 2 - refers to Columbia providing quality
15 service and maintaining high customer satisfaction
16 ratings. I'll let you find that. Does Columbia
17 conduct surveys of its customers to measure customer
18 satisfaction?

19 A. Yes.

20 Q. Do those surveys include any questions regarding
21 Columbia's rate levels?

22 A. I'm not familiar with the individual questions that are
23 asked. Again, I fail to see the relevance to the case.

24 Q. Well, do you have those surveys? Can you furnish the
25 Commission a copy of them or at least your findings

1 from them?

2 A. Sure.

3 MS. KONCELIK:

4 Madam Commissioner, we could provide those. I'm
5 sure we have those, but, as Mr. Byars has stated,
6 we fail to see the relevance of that. Unless
7 there are surveys regarding the Choice program or
8 what customers think about the implementation of a
9 Choice program, we fail to see what the relevance
10 would be in this case.

11 CHAIRWOMAN HELTON:

12 I believe that customer satisfaction has to do
13 with whether the customer is already pleased with
14 the service that they are getting, and I see no
15 reason why Columbia wouldn't want to provide a
16 survey that would show that customers are
17 satisfied with their current service. That
18 doesn't mean that they might not like other
19 options to their current service but a level of
20 satisfaction with current service certainly goes
21 to the credibility of the company.

22 MR. GOFF:

23 I have another which has been labeled "Staff Hand-
24 out No. 2" and would like to have that marked as
25 Staff Exhibit No. 2 for purposes of identifi-

1 cation.

2 CHAIRWOMAN HELTON:

3 So ordered.

4 STAFF EXHIBIT 2

5 Q. This handout reflects the results of a rate survey of
6 the five major LDCs operating in Kentucky: Columbia,
7 Delta, Union Light, Heat and Power, Western, and LG&E.
8 That survey indicates, at current rates, the customer's
9 bill based on the usage of 10 Mcf per month and the gas
10 component of each company's per Mcf rate. This survey
11 indicates a higher bill for Columbia customers than for
12 customers of any of the other LDCs. Can you explain
13 why Columbia appears to have the highest residential
14 rates among Kentucky's major LDCs?

15 A. It's really outside the area of my expertise.

16 Q. Okay. All right. Mr. Byars, let me refer you, again,
17 back to the Data Request which would be the first
18 Request of July 2, 1999, Item 21, and that last
19 sentence states that Columbia's base rates and, as a
20 result, its proposed transportation service rates have
21 already been cost-justified and approved by the
22 Commission. Now, let me refer you to the Commission's
23 second Information Request of July 30 and that would be
24 Item 19 of that Request in which you stated that the
25 Commission approved Columbia's rates as fair, just, and

1 reasonable in Case 94-179. Can you tell us in what
2 fashion the rates were cost-justified being that that
3 was a settlement case?

4 A. As far as I'm concerned, if the Commission approves
5 rates as fair, just, and reasonable, then they're cost-
6 justified.

7 Q. But you have no information that you can share with us
8 to show how those rates were cost-justified in that
9 case; is that correct?

10 A. Beyond the Commission's Order that said these rates are
11 fair, just, and reasonable, no.

12 Q. You were asked previously about stranded costs. What
13 would Columbia's position be with regard to imple-
14 menting the Customer Choice program without the
15 provision for recovery of stranded costs in the way
16 that Columbia has proposed in this program or, I guess,
17 in the tariff?

18 A. I'll answer that question the same way that I answered
19 it before, and I apologize in advance for repeating
20 myself, but we took direction from the Commission on
21 how a program like this should be developed. We took
22 that seriously, and we filed an application with no
23 opposition. We don't see any reason to make major
24 overhauls to the program because we think it's a darn
25 good one the way it is.

1 Q. Could you tell us, in other jurisdictions served by
2 Columbia distribution companies, how stranded costs
3 have been recovered?

4 A. Various mechanisms have been used. The largest of the
5 Columbia distribution companies of the five is Columbia
6 of Ohio, and one of their primary mechanisms for
7 recovery in stranded costs is a gas cost incentive
8 program that is very similar to the program that we
9 have inserted within the proposed program.

10 EXAMINATION BY COMMISSION

11 VICE CHAIRMAN HOLMES:

12 Did Ohio use a surcharge for implementing the gas cost
13 incentive program?

14 A. The initial pilot program, which was only in the City
15 of Toledo, used a surcharge on customers to recover
16 stranded costs, but that was changed when the program
17 was rolled out to all their customers statewide.

18 COMMISSIONER GILLIS:

19 Do you have the same pipeline recovery charge included
20 in your transition costs in Ohio as you do here?

21 A. Yes.

22 COMMISSIONER GILLIS:

23 Is there any provision for true-up, and, if you recover
24 those costs in other ways, is there a true-up to offset
25 that transition cost?

1 A. I'm not sure I understand the question.

2 COMMISSIONER GILLIS:

3 If you have pipeline capacity that you released that
4 you're now recovering, as you say, through the stranded
5 costs, if you're able to sell that to someone else or
6 to recover that cost in another manner, is that revenue
7 offset against this transition cost in Ohio?

8 A. I apologize. I'm not intimately familiar with it.
9 Scott Phelps, one of our witnesses, could answer that
10 question better than I could. I apologize.

11 CROSS EXAMINATION CONTINUED

12 BY MR. GOFF:

13 Q. Could you tell us, to your knowledge, if all the
14 recovery mechanisms in those other jurisdictions
15 provided for recovery of 100 percent of the costs from
16 the ratepayers?

17 A. I'm not intimately familiar with each and every
18 program. To my knowledge, there is something in place
19 in each jurisdiction that will allow for recovery of
20 stranded costs.

21 Q. You don't know how that's divided?

22 A. I don't know all the details, the intimate details, of
23 each individual program.

24 Q. Mr. Byars, could you explore that and furnish the
25 Commission with maybe a brief synopsis of how those

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jurisdictions' recovery mechanisms provide for the recovery of those costs?

A. We can do that. I would like to preface or it's too late to preface, but I would like to add to that by saying that, when we developed the program for Columbia Gas of Kentucky, we did look at items of the other programs developed in other Columbia jurisdictions, and we tried to take elements that worked and tried to eliminate elements that didn't appear to have worked yet, but, in the end, the proposed program, the one that has been filed, is a program that has been designed for Columbia Gas and Columbia Gas of Kentucky customers. It's a comparison and a contrast of Columbia of Kentucky's program with the other four jurisdictions. It might be kind of an apples to apples comparison. There are concerns expressed here by Collaborative members. It might not have been concerns of customers in other jurisdictions or vice versa. So I just want to make that point on the record, that we'll be happy to provide that information but it may be comparing apples to oranges a little bit.

EXAMINATION BY COMMISSION

COMMISSIONER GILLIS:

But you would agree that it would not be right for Kentucky customers to pay for costs that you're also

1 getting from another source in case you're able to sell
2 that capacity release somewhere else?

3 A. There's no way that we're - any place in the
4 application we're not trying to double dip. We're not
5 trying to overrecover stranded costs.

6 VICE CHAIRMAN HOLMES:

7 But you're going to or are you going to, at this point,
8 because you have provided the last resort, going to
9 maintain or reserve that capacity?

10 A. We will maintain capacity to serve those customers that
11 remain . . .

12 VICE CHAIRMAN HOLMES:

13 Who remain with you; right.

14 A. . . . as sales customers, and we obviously have to
15 maintain the integrity of our distribution system as
16 well, as the supplier of last resort, to make sure
17 that, if a marketer did not bring gas to our system,
18 that every customer will still be able to be served
19 their gas.

20 VICE CHAIRMAN HOLMES:

21 So you'll have to . . .

22 A. Those provisions are all there.

23 VICE CHAIRMAN HOLMES:

24 So you'll have to retain that capacity to ensure that,
25 if the marketer wasn't able to deliver gas, then you

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would have the capacity?

A. We have to be prepared to do that, to step in; yes.

CHAIRWOMAN HELTON:

So you're going to have voluntary assignment of about 60 percent of your existing capacity, and the rest of it you would keep in reserve?

A. Again, I'll probably refer that question to the witness Phelps. He can probably answer that a lot better than I can.

CROSS EXAMINATION CONTINUED

BY MR. GOFF:

Q. Mr. Byars, I refer you to the Commission's Data Request dated July 2, 1999, Question 37.

A. Apparently, I was not the respondent to that question.

Q. Okay. Let me refer you to Question 37d. Columbia was asked for cost support of the \$50 fee to determine the marketer credit worthiness, and I understand that Mr. Consentino, I believe, is the gentleman that responded to that. The Response was that the \$50 fee was determined by the Collaborative to be reasonable. That same Response indicates that Columbia's staff would review the marketer program on a monthly basis, and there would be no cost shifts. If new tasks, such as these, are performed as part of the provision of a new service, how can there be no cost shifts?

1 A. We don't intend to add staff to perform these
2 functions. That would simply be added on to the
3 workload of existing complement. The Commission is
4 probably familiar with that concept, I would imagine.
5 Q. Okay. Then, assuming there is, like you say, no new
6 cost as a result of that small volume transportation
7 program, why would the \$50 charge be necessary?
8 A. Would you repeat the question, please? You're on "d"?
9 Q. Yeah. If there are going to be no new costs, why would
10 the \$50 charge be necessary?
11 A. I was not the respondent to this question, you under-
12 stand.
13 Q. Yes, sir, I understand that.
14 A. So there's some speculation involved here, but I am
15 searching my memory bank on how that number was arrived
16 at. I believe it was a cost to the marketer to make
17 sure that they had to go through an actual review to
18 get into the program. It was intended to make sure
19 that anybody that wanted to sign up couldn't just sign
20 up, but they actually had to apply and jump through
21 some hoops, if you will. You know, if we have a \$50
22 credit check on, say, ten marketers, we're talking
23 about pretty low dollars here.
24 Q. Again, referring to the July 2 Data Request, Question
25 21, . . .

1 A. Was I the respondent to this question?
2 Q. I believe you were, sir.
3 A. Okay.
4 Q. The question was that Columbia was asked to provide a
5 cost report for the use of the existing delivery charge
6 as a rate for providing the proposed small volume
7 transportation program service. It requested details
8 showing the charge that represented the cost to provide
9 small volume transportation service, and it asked
10 Columbia to identify cost shifts and their anticipated
11 magnitude. Your Response stated that Columbia would
12 provide all the same services to Choice customers as to
13 sales customers - I think that's what you've con-
14 sistently said in this proceeding - that the rate of
15 delivery of gas to all sales and Choice customers will
16 be the same and that Columbia has already cost-
17 justified its rates, and you further responded that
18 Columbia could find no basis on which to justify
19 differing rates for delivery of gas under this program.
20 Is that an explanation as to why you did not propose
21 these different rates, or are you saying that the
22 Commission does not have the authority or the
23 obligation to require any cost-justification?
24 A. First of all, I don't think it's relevant in the case.
25 The purpose of the Response was to make the statement

1 that, and this is partly in follow-up to the discussion
2 with staff in an informal conference prior to this
3 round of Data Requests regarding this issue where they
4 asked us to cost-justify or possibly even go to the
5 extent of performing a full-blown cost of service study
6 that would justify applying the same delivery charge
7 rate to Choice customers as we are to sales customers
8 even though there will be no change, and the statement
9 here is simply a reiteration of our statement in the
10 informal conference, that, again, as you said, we can
11 find no basis on which to justify offering different
12 rates.

13 Q. Well, obviously, Columbia was aware of staff's concern.
14 You've alluded to that as to the conversation in the
15 informal conference and these Data Requests as to
16 staff's concern about the cost-justification?

17 A. Aware of it but disagree with it.

18 Q. All right, sir. Again, the Data Requests and Responses
19 dated July 2, this is in reference to question No. 40.
20 In response to that question, you discussed the 97.5
21 percent multiplier which will be applied to marketer
22 revenues. The result of this application will be that
23 2.5 percent of marketer revenues will be retained by
24 Columbia. What is the purpose of that retention?

25 A. We're actually pretty proud of this, to tell you the

1 truth. This was something the Collaborative worked a
2 while on. Some of the Collaborative members had a
3 concern that marketers, if allowed to bill customers
4 themselves and if this provision was not in place, may
5 come into the program and to cherry pick customers, to
6 come in and try to look at the credit ratings, if you
7 will, of certain customers and avoid low-income
8 customers, and we decided that, in order to make the
9 plane level even for the marketers among customers,
10 that Columbia would continue to do the billing for the
11 marketers. Columbia would take on the responsibilities
12 for the marketers of credit and collection activities.
13 That way, if a marketer is guaranteed to get paid 97.5
14 cents on the dollar for any revenues billed to their
15 customers, then it doesn't matter or it shouldn't
16 matter to them whether the customer has bad credit or
17 no credit or anything else. That way everybody can
18 participate in the program no matter what their credit
19 history is and, again, that's something that the
20 Collaborative was rather proud about, and we think it's
21 a good outcome for the program.

22 EXAMINATION BY COMMISSION

23 COMMISSIONER GILLIS:

24 Well, I have a follow-up question on that. You're
25 familiar with the terms "slamming" and "spamming," as

1 they relate to the telephone industry. How is Columbia
2 going to ensure themselves and their customers that no
3 slamming or spamming will occur?

4 A. There are provisions in the application that marketers
5 have to go through, including date stamped copies of
6 their conversations with customers. They have to have
7 the actual account number from the customer themselves.
8 The provisions are fairly I don't want to say
9 complicated but the protections we think are there to
10 help avoid that problem.

11 COMMISSIONER GILLIS:

12 And I think certainly those provisions are in place for
13 telephone companies, but it still occurs and particu-
14 larly on slamming or spamming the addition of other
15 nonmarketers to put something on the bill. Is it
16 Columbia's position that they're not going to allow
17 anything other than the marketer for that particular
18 customer to add to that bill?

19 A. Yes. As Columbia will continue to do the billing for
20 customers, that's the natural fire wall, I guess, if
21 you will, to prevent a marketer to - I'm not familiar
22 with the term "spamming." I had not heard that before,
23 but, to add something else on to a bill, it would
24 really be impossible as Columbia will continue to do
25 the billing for the marketer.

1 VICE CHAIRMAN HOLMES:

2 So, if the marketer decides not to serve a customer,
3 then Columbia would take that customer back, say, if it
4 was a no pay or a slow pay customer?

5 A. There are no restrictions in the program for a customer
6 switching from a marketer back to Columbia and even
7 back to another marketer at some point. That's up to
8 the customer and the marketer.

9 VICE CHAIRMAN HOLMES:

10 Even if that customer has an outstanding obligation to
11 the marketer?

12 A. If there's a contract between the customer and the
13 marketer, then obviously there's a binding contract
14 there. A customer just can't leave, but, if a customer
15 doesn't have a binding contract or their contract has
16 expired, there are no restrictions on them migrating
17 back to being a Columbia sales customer.

18 VICE CHAIRMAN HOLMES:

19 Who handles disputes with the customer and the
20 marketer?

21 A. Columbia Gas of Kentucky would handle the disputes, and
22 we have talked, in general terms, with the members of
23 the Collaborative of establishing a more formal dispute
24 resolution process where we might even use a third
25 party - I just throw this out as an example - but

1 possibly the Better Business Bureau or someone like
2 that, who is used to handling disputes like this, to
3 help arbitrate in some of these cases.

4 VICE CHAIRMAN HOLMES:

5 So you would handle or arbitrate disputes with
6 Columbia's marketer or affiliate?

7 A. The way it is designed today; yes.

8 COMMISSIONER GILLIS:

9 So I heard you correctly that Columbia would assume the
10 97 percent bad debt for those customers you cannot
11 collect; is that correct?

12 A. We purchase the receivables, in a sense, of the
13 marketers. To use a very bland example, if the
14 marketer were to have customers with - if the marketer
15 were owed \$100 from their customers, they would submit
16 that bill to Columbia Gas. We would be responsible for
17 collecting those revenues from customers. We would
18 then pay the marketer \$97.50 on that \$100 amount that
19 they were owed.

20 COMMISSIONER GILLIS:

21 So you're assuming that potential bad debt?

22 A. Yes.

23 VICE CHAIRMAN HOLMES:

24 Does the marketer factor that 2.5 percent into their
25 rates? Do you know how that works?

1 A. I would assume they would. One reason that the
2 Collaborative felt that the 97.5 cents on the dollar
3 was a reasonable number and that FSG also thought it
4 was a reasonable number was that, at least according to
5 FSG, that 2.5 percent was cheaper than what they could
6 provide that service themselves. They didn't have to
7 worry about having a full scale Credit and Collection
8 Department to worry about things like that.

9 COMMISSIONER GILLIS:

10 Will you all have interconnection agreements with all
11 the marketers or some type of agreement with the
12 marketers having all of these things in the contract
13 that we're talking about?

14 A. Yes, that would be in the Aggregation Agreement between
15 Columbia and the marketer.

16 CROSS EXAMINATION CONTINUED

17 BY MR. GOFF:

18 Q. Mr. Byars, so you would be able to track that
19 particular cost associated with this program?

20 A. Yes.

21 Q. Okay. Do you anticipate it to be different from the
22 collection cost embedded in your rates?

23 A. Hard to tell, to be very blunt. The 97.5 cents on a
24 dollar is an estimate with the understanding that it
25 will have to be tracked once the program is

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implemented.

Q. Okay. What if there was an underrecovery in spite of this 2.5 percent? How would that underrecovered cost be recovered, I guess?

A. Meaning if collections cost Columbia more than 2.5 percent?

Q. Yes. Yes.

A. The way the application is submitted is that's on the shoulders of Columbia Gas.

COMMISSIONER GILLIS:

Do you know what the situation in other states has been as far as that particular aspect of the collection fee versus the bad debt?

A. We kind of borrowed this idea from our sister company in Pennsylvania, and they've employed this, but it's really too early to tell how it's working yet. No real data is back yet.

COMMISSIONER GILLIS:

So, this is not patterned after anything you've done in Toledo?

A. No, it's not.

Q. Mr. Byars, I refer you to that same Data Request, the next question, Question 41, which has to do with the 5 cents. I think, when asked for the cost support of that, the reply was, in effect, it was the Customer

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Choice customers' contribution to stranded costs. Is there any other basis for that charge other than the selection by the Collaborative of the 5 cent level?

A. No. It's really not a cost-based charge. As the Response indicates, we refer to it as a pay-to-play mechanism. It's a way for - I think I responded to a question by Vice Chairman Holmes earlier for whether Choice customers would be picking up their share of stranded costs, and I responded by saying that they would actually be probably picking up more than their share of stranded costs, and this is part of the reason why, is that this 5 cent per Mcf marketer contribution we would assume would be passed on to Choice customers, and it's simply a mechanism to make sure that Choice customers are contributing to the recovery of stranded costs.

Q. Okay. Well, let me ask you. When stranded costs are no longer at issue, will Columbia continue to charge the 5 cent fee?

A. We would expect not; no. When the program expires in 2004, there's no need to recover stranded costs any more, and the marketer contribution, we would anticipate, would go away with that.

1 EXAMINATION BY COMMISSION

2 COMMISSIONER GILLIS:

3 Do you assume there would be a cost true-up, at that
4 time, of stranded costs versus recoveries and matching
5 dollar for dollar and then some type of credit or
6 charge would be subsequent to 2004?

7 A. That's really the purpose of that deadband that we
8 talked about before, is to avoid having some kind of a
9 true-up mechanism. There's kind of a risk on
10 Columbia's shoulders that, if stranded costs are
11 underrecovered by \$3 million or less, that we would eat
12 those costs, and the reverse would be true if stranded
13 costs are overrecovered. So that's really the purpose
14 of the concept of that deadband. It gets us to the
15 same place, but it avoids some kind of a true-up
16 mechanism the customer has to understand at that point.

17 COMMISSIONER GILLIS:

18 I'm not talking about the customer understanding. I'm
19 talking about the Commission understanding.

20 A. Both, I guess. That's the purpose of the deadband, to
21 make sure that, at October 31, 2004, when the program
22 has expired, that we're even at that point. As long as
23 the stranded costs and the recovery mechanisms have
24 landed within that \$3 million deadband, then the
25 marketer contribution disappears, and there is no true-

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up mechanism.

COMMISSIONER GILLIS:

Well, help me with this a little bit. Is there going to be a true-up each year, or how are you going to true it up? How is the Commission going to know that it's trued up? Now, that's where I'm getting to.

A. That would be part of a review by the Commission, a report submitted by Columbia to the Commission at the end of the program.

VICE CHAIRMAN HOLMES:

So, then, the true-up . . .

COMMISSIONER GILLIS:

A true-up report, for lack of a better term?

A. Sure.

VICE CHAIRMAN HOLMES:

So the true-up wouldn't occur until after 2004?

A. October 31, 2004, when the program ends, and then the report would be subsequent to that at some point.

CHAIRWOMAN HELTON:

And Columbia would provide any justification to make sure that that true-up is accurate and their figures to back it up?

A. Yes, ma'am.

VICE CHAIRMAN HOLMES:

Just to briefly follow up, so that what you're saying

1 is, after 2004, that's when a true-up, if there is a
2 true-up, will occur, is at that point. So there
3 shouldn't be any stranded costs after 2004?
4 A. Exactly. The way we've designed it with that deadband
5 concept is to avoid a true-up mechanism. Hopefully,
6 and we believe, that, at the end of the program, it's
7 time to start over, in a sense. Whether Customer
8 Choice continues, whether other kinds of decisions are
9 made, that's coincident with the expiration of the bulk
10 of Columbia's pipeline contracts. So, at that point,
11 Columbia would have a better feel, along with the
12 members of the Collaborative and the Commission,
13 whether pipeline capacity should be contracted for by
14 Columbia, again, or at what level, but, essentially, we
15 would be starting from ground zero again, at that
16 point, with no stranded costs.

17 COMMISSIONER GILLIS:

18 Can you take me from right now through 2004 with this
19 scenario? If you have \$30 million in stranded costs,
20 the \$3 million deadband mechanism, and assume that you
21 collect, during this period of time, \$20 million of
22 pipeline capacity release, now, can you go from now to
23 2004 on how they work?

24 A. Help me, if I'm misunderstanding your question, but,
25 if, at the end of the program, - let's just use round

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numbers - there actually were \$32 million in stranded costs incurred over the program and that's due, in part, to the participation in the program - obviously, the more customers that choose to purchase their gas from a marketer, the more costs will be left stranded. Pipeline capacity costs will be left stranded. If we assume that number is correct in our estimates and, using your scenario of only having \$20 million worth of revenue opportunities actually realized during the term of the program to recover stranded costs, then we're going to have a gap of \$12 million at the end of the program. The first \$3 million of that will be eaten by Columbia. The remaining \$9 million of that will need to be trued up in some way using some kind of a mechanism to allow for those \$9 million to be recovered by Columbia. Stop me if I'm boring you, but the deadband, again, the reason we set it at \$3 million was that we believed that those two elements, the stranded costs and the recovery mechanisms, would fall within that \$3 million deadband. Provided the model is able to go forward the way it's presented, we don't think it'll fall outside that deadband. We don't think that your example would occur where there would be under-recovery of \$12 million.

1 VICE CHAIRMAN HOLMES:

2 So that deadband . . .

3 COMMISSIONER GILLIS:

4 No. No. Wait a minute. Wait a minute. You'll have
5 \$32 million recovery from the 5 cents?

6 VICE CHAIRMAN HOLMES:

7 No.

8 A. No. The Financial Model - it might help to actually
9 look at it for me. The Financial Model, under the
10 revenue opportunities, . . .

11 COMMISSIONER GILLIS:

12 Uh-huh.

13 A. . . . the marketer contribution on Line 5F . . .

14 COMMISSIONER GILLIS:

15 Okay.

16 A. . . . is that 5 cent per Mcf contribution . . .

17 COMMISSIONER GILLIS:

18 Okay.

19 A. . . . by marketers in the program, and you can see, at
20 the far right-hand corner, that a little over a million
21 dollars over the life of the program will be recovered
22 from that revenue opportunity. The other mechanisms
23 listed between Lines 5A and 5E are the other revenue
24 opportunities or the other mechanisms employed by
25 Columbia to recover those stranded costs, and those

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are - well, does that help?

COMMISSIONER GILLIS:

Yes, it does. Good. Thanks.

A. Okay.

CHAIRWOMAN HELTON:

Commissioner Holmes?

VICE CHAIRMAN HOLMES:

Oh, I've forgotten now.

CHAIRWOMAN HELTON:

I have one while you're thinking. Mr. Byars, the revenue opportunities, you're taking the current GCI and you're taking off-system sales and capacity release revenues from that and putting in the Stranded Cost/Recovery Pool. You're also assigning capacity to marketers, voluntary assignment at capacity with recall rights; correct?

A. I believe that's correct. Again, our gas supply witness can answer that question better.

CHAIRWOMAN HELTON:

Okay. So I'm assuming that any capacity release revenues that come from those recall rights also go into the Stranded Cost/Recovery Pool.

A. I apologize. I'm going to have to defer that question to witness Phelps.

1 CHAIRWOMAN HELTON:

2 Okay.

3 A. Sorry.

4 CHAIRWOMAN HELTON:

5 Mr. Goff? We're kind of jumping around; aren't we,
6 Connie?

7 CROSS EXAMINATION CONTINUED

8 BY MR. GOFF:

9 Q. Let me ask you a question, again, on stranded costs.
10 Which customers create stranded costs in this program,
11 the Choice program; the Choice customers? Is that
12 correct?

13 A. Yes.

14 Q. Well, if they cause all this stranded cost, how can
15 they be paying more than their share if the 5 cents
16 only produces this \$1.134 million?

17 A. The bulk of the revenues that will be generated to
18 recover stranded costs are coming from the gas cost
19 incentive program, the program with the sharing
20 mechanism and the program that - or Columbia actually
21 has to go out and create transactions and make deals to
22 make those dollars work. As you've indicated earlier,
23 those credits that used to go back to customers through
24 the gas cost adjustment will now be credited toward the
25 Stranded Cost/Recovery Pool. Choice customers, when

1 they move to a marketer, when the program is
2 implemented, will give up those incentive credits just
3 as sales customers did.

4 Q. Mr. Byars, let me refer you to both the first Request,
5 which is July 2, and the second Commission Request,
6 July 30, both Item 17. The Request was posed as a
7 hypothetical and, based upon that, asked for a
8 definition of competitive marketplace, and I think you
9 indicated that it was necessary - why was it necessary,
10 given the hypothetical, to consult with the
11 Collaborative?

12 A. I think my Response indicated that today, under the
13 proposed program, the definition of a competitive
14 marketplace really doesn't come into play. Where it
15 would come into play would be if Columbia proposed to
16 exit the merchant function at some time. We haven't
17 made the decision whether we would do that or not, but,
18 at that time, it would certainly be appropriate to have
19 a definition of what a competitive marketplace is in
20 order for the Commission to determine whether or not it
21 was appropriate for Columbia to exit the merchant
22 function. If, prior to us making that application with
23 the Commission or asking the Commission to exit the
24 merchant function, that definition would have to be
25 developed, we would do that in the setting of the

1 Collaborative just as we did with the design with the
2 rest of the program.

3 Q. Did you pose that question to the Collaborative?

4 A. We didn't talk about it because it really didn't have
5 any bearing on the program that's been proposed.

6 Q. Let me refer you now to the second Data Request, July
7 30, I believe, and, in Response to Item 1c., since the
8 Choice program would be available to residential,
9 commercial, and industrial customers that meet those
10 eligibility requirements, why did Columbia believe that
11 most issues related to the program would directly
12 affect only residential customers?

13 A. We established the members of the Collaborative or
14 asked members of the Collaborative to participate in
15 the development of the program based on their interest
16 in previous Columbia cases, and there really wasn't any
17 representative of commercial interest that had spent
18 any time on Columbia cases in the past. We thought the
19 issues between residential and commercial customers
20 were largely the same. So we didn't believe that the
21 commercial customers were really being left out of the
22 equation or the discussions. The industrial customers,
23 rather, we did not believe that the industrial
24 customers really had a - that this proposed program had
25 any bearing on them. We did meet with the group of

1 industrial customers or a representative of them prior
2 to making the filing, and they agreed that this was not
3 something that applied to their clients.

4 Q. That is the reason, really, you didn't invite any to
5 come, because of what you just explained?

6 A. Yes.

7 Q. All right. Let me refer you now to the first Data
8 Request, July 2, Item 67,

9 A. I'm sorry; Item 67?

10 Q. Item 67, yes, sir, which, I believe, is just about the
11 last one.

12 A. Yes, sir.

13 Q. And, in the second Data Request, I believe that would
14 be Item 47. Now, those Responses that were filed refer
15 to developing a program using a collaborative and the
16 consequences of the Commission not approving a program
17 developed by the Collaborative. Item 47 of the second
18 Request, beginning at Line 5 of that Response, could
19 you please read that into the record for us, please,
20 sir, from there to the end?

21 A. Just that sentence or all the way to the end of the
22 Response?

23 Q. All the way to the end of the Response.

24 A. "Columbia followed the direction of the Commission's
25 Order in Administrative Case No. 367 on July 1, 1998

1 and developed a program in a collaborative setting
2 where there was 'an effort to reach compromise
3 consistent with the public and utility shareholder
4 interest' as the Order directs on Page 3. Furthermore,
5 the Order states on the same page that this 'will be
6 considered crucial in the Commission's final decision
7 regarding a utility's proposed customer choice
8 program.' Columbia maintains that an alternative plan
9 to the one agreed upon by the Collaborative would
10 contradict the Commission's Order and render all
11 collaborative arrangements in the future useless."

12 Q. Now, does this mean that Columbia believes the
13 Commission should simply approve any program developed
14 by a collaborative?

15 A. We took the Commission's Order in Administrative Case
16 367 very seriously. We tried to follow all the
17 elements that the Commission said to address within
18 that Order. In terms of individual elements of a
19 program, if a company should file one or develop a
20 program, we followed the list of those elements as
21 closely as we could possibly do. We were encouraged by
22 their support of a Customer Choice program concept in
23 general, and we paid attention to the fact that they
24 told us, at that time, to develop this program within a
25 collaborative setting. Within that, we've filed a

1 program without any opposition, and we believe we've
2 followed the direction of the Commission's Order in
3 that to the greatest extent possible and don't see any
4 reason for the program to be overhauled in any major
5 way because of those reasons.

6 Q. But does Columbia believe that, if the Collaborative
7 presents a program, the Commission should automatically
8 approve it just because it was developed?

9 A. I think certainly that the Commission - I don't mean to
10 imply in any way that this is take it or leave it but
11 simply trying to say that this is a program that has
12 been developed balancing all the interests that the
13 Commission asked to be balanced, and I think we've come
14 up with, as I've said before, a darn good program and
15 one certainly without any opposition but also one that
16 people feel good will succeed, which was really the aim
17 of this developing a program in the first place, and
18 don't see any reason for major overhaul of it.

19 Q. I was actually looking for a yes or no, but I'm not
20 going to put words in your . . .

21 COMMISSIONER GILLIS:

22 Is it possible to answer yes or no?

23 Q. Is it possible?

24 A. I've forgotten the question now.

25 Q. Does Columbia believe that, because this program or any

1 program is developed by a Collaborative, that it should
2 be automatically approved by the Commission?
3 A. I don't know that I'm ready to make a blanket statement
4 for every case in the world, but, for this case, I
5 don't believe that a major overhaul is appropriate.
6 Q. As part of that Collaborative, did any of the members
7 have any Financial Adviser employed, or did they submit
8 any financial data to you or to the other members of
9 the Collaborative?
10 A. Submit financial data to Columbia?
11 Q. No, to the Collaborative. Did anyone have any
12 Financial Adviser employed to do that?
13 A. I am under the impression that the AG did; yes.
14 Q. You think the AG did?
15 A. Yes.
16 Q. Anyone other than the AG, to your knowledge?
17 A. Yes, it was someone other than the AG.
18 CHAIRWOMAN HELTON:
19 No. Any other member of the Collaborative.
20 A. Oh, I'm sorry. I'm sorry.
21 Q. Other member of the Collaborative.
22 A. Not to my knowledge.
23 Q. I believe, in your testimony, you indicated that you
24 had knowledge of eight marketers that may be interested
25 in joining this program. Can you identify those

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marketers?

A. I can't off the top of my head. We've received phone calls from, actually now - at the time of that writing, it was eight. We've received nine phone calls now. We've received an additional phone call from marketers expressing interest in participating in the program. We know who those are, but I don't have them off the top of my head.

Q. Okay. Can you supply those to us, the names, if you have them?

A. Assuming that the marketer doesn't have a problem with that, . . .

Q. Right.

A. . . . yes.

Q. All right. Thank you. Will Columbia's marketing affiliate be involved in competition with Columbia for customers?

A. Well, number one, we've received a phone call from our marketing affiliate expressing an interest in the program, but we've had no more communication with them than we've had with any other marketer, so we don't know for a fact that they will participate in the program. We've assumed they would. We don't look at Customer Choice, from Columbia of Kentucky's perspective, as competing with marketers at all. We

1 don't make any money today by marking up natural gas
2 costs and, if a marketer can supply gas to our
3 customers less expensively than Columbia of Kentucky
4 can, then that's good for our customers. That's fine.
5 Q. How does the price, I guess, of gas sold by Columbia
6 Energy Services compare to the price of gas of Columbia
7 of Kentucky?
8 A. I don't have the expertise, and, beyond that, I think
9 that any marketer would have to price their product
10 based upon the rules or the parameters of an individual
11 Customer Choice program. I'm not sure that any
12 marketer could even give you a flat answer to that
13 question today about what they would without knowing
14 exactly what the program will look like and what market
15 conditions look like. So I'm not sure there's anybody
16 that can answer that question beyond simple
17 speculation.
18 CHAIRWOMAN HELTON:
19 Mr. Byars, is there a separate code of conduct for
20 the affiliate that is separate from the marketers?
21 A. Yes, ma'am.
22 Q. Does the marketing affiliate of Columbia and the
23 distribution companies operate independently?
24 A. Yes.
25 Q. Where are the offices of Columbia Energy Services in

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relation to the offices of Columbia of Kentucky?

A. Columbia of Kentucky headquarters are in Lexington, Kentucky, and the headquarters of Columbia Energy Services, to my knowledge, are in Herndon, Virginia.

Q. Does Columbia of Kentucky or the Columbia distribution companies have their own gas procurement staff?

A. Yeah, Columbia Gas of Kentucky has their own gas procurement staff that - yes, is the answer to that question.

Q. How do these two organizations, how do they communicate, if they do, and how do they conduct their business in a separate fashion, Columbia and Columbia Energy?

A. Absolutely arm's length transactions or arm's length management, separate management, separate locations. Everything is separate.

Q. You stated that Columbia Energy was in Virginia. Will any of their offices be located in Kentucky?

A. I can't answer that. Again, I don't know what their plans are.

MR. GOFF:

Excuse me just a second.

1 EXAMINATION

2 BY CHAIRWOMAN HELTON:

3 Q. Mr. Byars, just for the record, this Choice program
4 you've stated was developed as a reaction to the Order
5 in Administrative Case 367; is that correct?

6 A. I wouldn't say in response to; I would say encouraged
7 by.

8 Q. So this is a company proposed program? It is not based
9 on a consumer demand for program?

10 A. It was a company initiative and, in Kentucky, developed
11 largely through seeing the positive experiences of
12 customers in other Columbia jurisdictions, savings on
13 bills and number of customers enrolled in the programs,
14 and we thought that that made sense in Kentucky as well
15 and then were encouraged further by the Order of the
16 Commission in 367.

17 Q. Okay. And the formation of the Collaborative, you
18 said, was based upon parties that have previously been
19 involved in cases before this Commission?

20 A. Yes.

21 Q. But there's no marketer involvement in the
22 Collaborative. There were marketers involved in the
23 Administrative Case 367. Would you explain why there
24 were no marketers invited to be a member of the
25 Collaborative?

1 A. We purposely did that. When selecting a marketer to
2 help provide input to the development of this program,
3 we purposely avoided our own marketer affiliate, I
4 think for obvious reasons, and avoided marketers that
5 were affiliates of other Kentucky distribution
6 companies and of marketers that had customers - I'm
7 trying to think of the right word - in Kentucky today
8 from the industrial side. We were trying to look for a
9 marketer that was independent and had experience on the
10 retail side and that's why we landed with FSG.

11 Q. Okay. In the Collaborative, there is no one who
12 actually has ratemaking experience or expertise. Did
13 you give the Collaborative any advice as to the fact
14 that they might want to obtain some services of someone
15 who had some experience with Choice programs and/or
16 ratemaking experiences?

17 A. Well, the Collaborative members, again, have been
18 involved in our rate cases in years past in other cases
19 that we have had before the Commission. I think they
20 know that, first of all, they were very involved in
21 developing concepts for the program, and we believe
22 that they had every option, if they wanted to, and I
23 believe that one did employ someone with some
24 particular expertise with Customer Choice programs, but
25 they have been involved with other rate case

1 proceedings in the past. So we assumed they either had
2 that expertise or, if they felt they needed to get it,
3 would know where to go get it.

4 Q. One last question before we go back to Mr. Goff. Of
5 the \$32 million stranded costs, the \$3 million deadband
6 is about 10 percent of that. How did you come up with
7 a 10 percent figure?

8 A. It was largely developed because we thought that
9 stranded costs and the revenue opportunities would fall
10 within that range. We discussed a little bit larger, a
11 little bit smaller, and, since we felt we could fall
12 within that \$3 million deadband, there seemed no reason
13 to expand the deadband larger. We were concerned, if
14 it were made a little bit smaller, that we would still
15 be stuck with having to employ some kind of a true-up
16 mechanism at the end. So it's simply an educated guess
17 on our part or educated calculation on our part that
18 that deadband would enable us to avoid the true-up
19 mechanism at the end of the program.

20 Q. And there's no experience from other states' programs
21 that would actually give you factual data to tell you
22 whether it should fall within that 10 percent?

23 A. Well, since no program has run its course like this one
24 is proposed, no, but our Gas Supply Department has an
25 awful lot of expertise in the development and in the

1 running of Choice programs in the other Columbia
2 jurisdictions and, for that reason, have pretty good
3 knowledge and pretty good history on customer
4 participation, what that does with demand charges and
5 stranded costs, what the resulting effects are with gas
6 cost incentive programs, how that affects the ability
7 to make off-system sales transactions and capacity
8 release transactions. So this is not just a shot in
9 the dark on our part. It was a concept that was
10 developed and then refined through some pretty good
11 information and some experience through our Gas Supply
12 folks.

13 CHAIRWOMAN HELTON:

14 Mr. Goff?

15 CROSS EXAMINATION CONTINUED

16 BY MR. GOFF:

17 Q. Mr. Byars, I'll refer you to Page 2 of the application.
18 Actually, the footnote, at Page 2, refers to the
19 registered service mark of Columbia Gas of Ohio and it
20 has been licensed to Columbia Gas of Kentucky. Does
21 Columbia Gas pay a license fee to Columbia of Ohio for
22 use of that mark?

23 A. We paid a one time fee of a dollar for use of that
24 trademark.

25 Q. Is there any license agreement for that that would

1 contain any other information as to any other
2 arrangements?
3 A. I apologize. I don't know the answer to that question.
4 Q. Okay. Is there a license agreement, to your knowledge?
5 A. I would assume there would be.
6 Q. Would you, subject to any objection, provide a copy of
7 that license agreement?
8 A. Yes.
9 Q. I now refer you to the July 30 Data Response, Question
10 7.
11 A. Question 7?
12 Q. Question 7. The last sentence of your Response says,
13 "This method," and I believe you're referring to the
14 GCR incentive credits to the Stranded Cost/Recovery
15 Pool, "removes an artificial reduction of Columbia's
16 gas costs against which marketers would have to
17 compete." Is it your opinion that the gas cost
18 incentive plan creates inappropriate price signals when
19 combined with the competitive situation visualized in
20 the Customer Choice program?
21 A. No.
22 Q. Could you elaborate on that, why you do not think that
23 it does?
24 A. I guess I would feel more comfortable - it might be
25 more appropriate, rather, if either - the second

1 witness or the third witness might do a little bit
2 better job on that than myself.

3 Q. All right, sir. Again, referring to that same
4 Response, I guess one sentence up, "Columbia and the
5 Collaborative agree that transferring their credits
6 from the GCR rate to the Stranded Cost/Recovery Pool is
7 the best method because of its transparency to the
8 customer." Can you explain the meaning of that
9 sentence? I realize I've asked you about transparency
10 in the beginning of this but what the Collaborative
11 wants to make transparent. How does it define
12 transparency itself?

13 A. I don't know that we have an absolute definition of
14 transparency, but I think the best working example is
15 the comparison between kind of overall general methods
16 of stranded cost recovery. There really aren't that
17 many options out there. You either have a surcharge to
18 be employed - and I think I've described the reasons
19 why we all felt it was important to avoid a customer
20 surcharge for the recovery of stranded costs. At that
21 point, you come up with the mechanisms which we have
22 which the customer then doesn't have to have a degree
23 in engineering and gas supply to figure out how to
24 participate and how to benefit from a Customer Choice
25 program. It's very simple. They can make a clear cut

1 comparison between our offer and a marketer's offer and
2 not worry themselves about definitions that are
3 sometimes complicated, about stranded costs, and gas
4 cost incentives, and all those other kinds of things
5 that we're even having some difficulty defining around
6 this table. So we clearly believe that the method
7 employed is the best way for that reason because it
8 enables the program to succeed and that was the aim of
9 the program, the aim of the design of the program.

10 CHAIRWOMAN HELTON:

11 When you say the Collaborative discussed sur-
12 charge, is the Collaborative provided information
13 about competitive transition charges that are
14 being imposed in electric restructuring markets
15 where the customer chooses to go with a new
16 supplier and has a CTC assigned to the customer?

17 A. We didn't talk about the electric market at all.

18 Q. Now, sir, I wish to refer you to the Commission's Data
19 Request of August 27, Item 16, with regard to taxes.
20 The Response indicated that you had requested an
21 opinion from the Kentucky Revenue Cabinet regarding the
22 ability to collect and remit gross receipts and sales
23 taxes from this Choice program. Have you received any
24 response to that request?

25 A. We have not, sir.

1 Q. Okay. Will you share that response with the Commission
2 when you do receive one?
3 A. I'll be happy to.
4 Q. Is Columbia, then, intending to continue collecting the
5 currently assessed taxes and fees until this opinion
6 says yes or no?
7 A. Assuming that the program is implemented prior to
8 getting an opinion from Revenue; is that what you mean?
9 Q. Yes.
10 A. I would hope that that would not be the case that we
11 would have to do. I would hope that Revenue could get
12 us an opinion before we had to implement the program.
13 Q. If you do not, do you intend to continue to collect
14 those taxes?
15 A. I don't know that I can answer that question. We're
16 very hopeful that, with the time still to receive an
17 Order on the program and time to develop educational
18 materials, and the 60 day education moratorium, that
19 Revenue has more than enough time to supply us with an
20 opinion, and we would certainly hope they would do that
21 before we were forced to make that decision. We don't
22 think that's too much to ask of the Revenue Cabinet.
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1 EXAMINATION BY COMMISSION

2 COMMISSIONER GILLIS:

3 Have you had a meeting with them?

4 A. Yes, we have.

5 VICE CHAIRMAN HOLMES:

6 In your discussion, I guess, with your marketer
7 advising the Collaborative, did the marketer discuss
8 their intent to pay any type of gross receipts or sales
9 taxes or did they expect to be avoided?

10 A. We didn't discuss it. I don't know if they even looked
11 into that. The discussions we had with the marketer,
12 they were very blunt in saying that they would examine
13 a program on their ability to come in and compete and
14 make money, and we didn't get the impression that
15 savings from taxes was an area where they thought they
16 would make money at some point. So it really wasn't
17 part of the equation that they were taking into
18 consideration when deciding whether to participate in
19 the program or not.

20 VICE CHAIRMAN HOLMES:

21 Do you think that would have an effect on participation
22 level if the marketers expected to pay gross receipts
23 or sales tax?

24 A. I don't believe so. I think that - I mean, customers
25 are paying those taxes and fees today. It would simply

1 be a transfer and they would be paying the same thing
2 under a Choice program. I think it probably comes out
3 as a wash. You know, this is something that we're big
4 supporters of public education, and we're very
5 concerned about this issue, just as the Commission is
6 and just as some members of the staff are as well, and
7 really thought, when we developed the program
8 initially, that the fact that we would continue to do
9 the billing - that was not the only reason that we made
10 a decision to continue doing the billing, but we hoped
11 that would enable us to continue collecting gross
12 receipts and sales taxes, and we're still hopeful that
13 that opinion will hold true, but we just want to get
14 that backed up by the Revenue Cabinet before we
15 actually employ the program.

16 COMMISSIONER GILLIS:

17 And, following up on that, I believe in published
18 reports, Amway is one of your marketers in different
19 areas. Do you know what their position is as far as
20 paying taxes in Ohio, for instance?

21 A. I sure don't. I know very little - I probably know
22 about as much as you do or less about the relationship
23 between Amway and Columbia Energy Services.

24 CHAIRWOMAN HELTON:

25 Was there any consideration in developing the tariffs

1 or the code of conduct or any other agreement that you
2 would subsequently sign with marketers to ensuring that
3 they meet the nexus standard for taxation in the State
4 of Kentucky?

5 A. No, we didn't discuss that. We assumed, or I should
6 say I assumed that they would meet the nexus standard
7 by having to have an office in the state in order to
8 participate in the program, have employees in the state
9 to market to customers.

10 CHAIRWOMAN HELTON:

11 But there's nothing in the agreements that says they
12 have to have an office in the State of Kentucky?

13 A. That's right.

14 COMMISSIONER GILLIS:

15 But it's possible, if you're the billing agent in
16 Kentucky, that you would assume that nexus for them?

17 A. I can't answer that question. I don't know for sure.
18 That's an interesting question.

19 CHAIRWOMAN HELTON:

20 Mr. Goff?

21 CROSS EXAMINATION CONTINUED

22 BY MR. GOFF:

23 Q. Mr. Byars, the first Data Request of July 2, Item 61,
24 and that is a reference to the CAP plan, in your
25 Response to Part (b), are you referring to benefits to

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the CAP participants collectively because more customers will participate if gas costs are lowered?

A. Yes.

Q. Okay. I'm sorry, but I'll ask you to refer now to the application on Page 10. It's a continuation from Page 9 concerning the CAP program. Is it correct that the statement at the top of Page 10 of the application does not mean that the current CAP participants will benefit from the Customer Choice program since their payments are unaffected by gas cost, weather, or other factors that impact the amount of their bills?

A. No, that's not true. CAP customers' payments are affected by the cost of gas, and, if those CAP customers can be aggregated and they can see a decrease in their cost of gas and, as a result, their cost of their bill, their bills will be lowered, they'll benefit from the Customer Choice program.

MR. GOFF:

Excuse me just a second. I'm sorry.

Q. Let me refer you to the first Request of July 2, Item 64, which relates to the three year pilot for the CAP plan and the results of the third-party evaluator's report. Part (a) of the Request and Part (a) of the Response, the initial pilot program was for three years. The Commission then allowed a one year

1 extension to give Columbia and the Collaborative time
2 to conduct a review of the three years. Now, it is
3 requested that it continue for five more years. That's
4 going to make it a total of nine now. While you're not
5 proposing a permanent program, couldn't this program
6 with, you know, this nine year lifetime almost be
7 considered permanent?

8 A. I think, since we will still be submitting reports to
9 the Commission for their review and there's no
10 expansion of the program, that that would not
11 constitute a permanent program.

12 CHAIRWOMAN HELTON:

13 There's no proposal to create a tariff for this
14 particular class of customers; correct, which
15 would, in essence, create it as a separate class?

16 A. I'm trying to remember how they are. That's correct.

17 Q. Mr. Byars, let me refer you back to a question I asked
18 you just a moment ago about the CAP participants and
19 how they will benefit from the Customer Choice program
20 or whether they will benefit since the required
21 payments are unaffected by the gas cost, the weather,
22 or other impacts. Since the CAP customers pay a
23 percentage of their income regardless of the level of
24 the bills and the cost of gas, how do they benefit from
25 this Choice program?

- 1 A. I may have misunderstood your previous question. I
2 apologize. The CAP customers, as we said before, the
3 Community Action Council will aggregate those
4 customers. Those customers will then, supposedly, see,
5 hopefully see, a reduction in gas costs in order to
6 serve those customers. Possibly more customers can be
7 served and that will ultimately benefit the CAP
8 customers as that will help ensure the ongoing life of
9 the program at least through the term indicated.
- 10 Q. Let me refer you back, now, to Part (b) of that Request
11 and Part (b) of your Response. It's Question 64, I
12 believe, and I would ask you also to look at the second
13 Request dated July 30, which would be Item 44, Question
14 44. Is it correct, using either the annual amounts of
15 program costs and benefits to nonparticipants or the
16 three year totals, that the result based on the numbers
17 in the third-party evaluator's report is a cost-to-
18 benefit ratio in excess of twelve to one?
- 19 A. Could you point me to those numbers again within the
20 question?
- 21 Q. It would be Question 44; okay?
- 22 A. I'm with you.
- 23 Q. The estimated total annual benefits to nonparticipants
24 is \$26,419?
- 25 A. Yes, sir.

1 Q. Roughly \$80,000 in benefits over a period of three
2 years. In the same paragraph on Page 14 of the report,
3 the third-party evaluator states that costs of the CAP
4 program for the third year was \$332,707 and that the
5 three year pilot cost of the program was \$972,515 and
6 the amount charged to the nonparticipants was \$452,851.
7 Based on this analysis, the program benefits do not
8 outweigh the program costs. Would it be twelve to one?

9 A. We take the approach with regard to the customer
10 assistance program that part of the inherent value of
11 the program is the fact that you're helping to change
12 behavior. You're helping to teach people to learn how
13 to pay their gas bill, be responsible for that payment,
14 and, as they have an opportunity to transition into the
15 work force or get a job that will pay for all of their
16 bills a little bit better, transition out of the
17 program, and we think the program is being successful
18 in achieving those goals.

19 Q. In the Response, you indicate that Columbia believes
20 that modifications to the program along with their
21 participation in the Customer Choice program will help
22 close the gap between the program's costs and benefits.
23 Has any analysis been performed to support that?

24 A. The Collaborative has met a couple of times since we
25 have filed the application, and we have looked at

1 various modifications that can be done to run the
2 program more efficiently and serve more participants
3 but do a cost benefit analysis, at the same time, to
4 make sure that the costs to implement the changes don't
5 outweigh the actual benefits. Quite frankly, we're
6 still working on those and don't have a final document
7 in hand that will show exactly what those modifications
8 would be.

9 Q. The CAP plan was introduced as part of the settlement
10 in the 94-179 case. Do you have any knowledge of
11 whether Columbia or any party had any analysis to
12 evaluate the potential costs and benefits of the
13 program at that time?

14 A. I'm not aware. I'm sorry. I don't know. I'm not
15 qualified to answer that.

16 Q. Now, in reference to the third-party evaluator's report
17 reflecting these results of the three year pilot, under
18 the program's annual budget with the proposed
19 modifications and the implementation of the Customer
20 Choice program, would it be realistic to anticipate an
21 increase of 50 percent of the number of participants?

22 A. I don't know that I could flat out say what a real
23 number would be. I apologize.

24 Q. If the number of participants were, say, doubled, would
25 you expect lower participant costs?

1 A. Lower per unit participant costs?

2 Q. Yes.

3 A. Yes.

4 Q. And would that still have the same approximate level of
5 annual cost for the program of \$350,000?

6 A. We've not proposed to modify the financial part or the
7 funding mechanism for the program at all; simply a
8 continuation of the CAP program as it exists today with
9 some efforts with the Collaborative to make the program
10 more efficient and try to get some benefit out of the
11 Customer Choice program itself.

12 CHAIRWOMAN HELTON:

13 Mr. Byars, there's about four hundred and eighty
14 some participants currently in the CAP program?

15 A. Ball park.

16 CHAIRWOMAN HELTON:

17 And, in the aggregation tariff, marketers are
18 limited to serving 100 customers or 25,000 Mcf,
19 any combination that gets to 25,000 Mcf, and then
20 they have to go to a new aggregation pool. What
21 was the rationale for allowing the CAP program to
22 serve all the participants and limiting marketers
23 to 100 or even one customer that reaches 25,000
24 Mcf?

25 A. I think that's a minimum if I'm not mistaken; not a

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maximum.

CHAIRWOMAN HELTON:

Right. Yeah.

A. I'm not sure I understand your question. I'm sorry.

CHAIRWOMAN HELTON:

Well, you can have 100 customers as long as that pool reaches or is up to 25,000 Mcf. Then they would have to go with the next rate. They would have to go to a different customer class; correct, different tariff service?

A. I apologize. I'm going to have to refer that question to the next witness.

CHAIRWOMAN HELTON:

Okay. I'll ask Ms. Cooper. Okay.

A. Sorry.

Q. If you were able to double the benefits to the non-participants, your result would be maybe six to one rather than twelve to one, as we discussed earlier. Does that close the gap enough, in your terms or your belief, to justify continuing the program?

A. Absolutely. We think the program is a good program today.

MR. GOFF:

Thank you, Mr. Byars. I have no further questions.

1 CHAIRWOMAN HELTON:

2 Commissioner Holmes? Commissioner Gillis? You
3 may be excused, and we will . . .

4 MR. TAYLOR:

5 We may have some redirect.

6 CHAIRWOMAN HELTON:

7 Oh, I'm sorry.

8 MR. TAYLOR:

9 We'll do it after lunch if you would like.

10 CHAIRWOMAN HELTON:

11 Is it short?

12 MS. KONCELIK:

13 It's very short.

14 CHAIRWOMAN HELTON:

15 Okay.

16 MS. KONCELIK:

17 Yes.

18 REDIRECT EXAMINATION

19 BY MS. KONCELIK:

20 Q. Mr. Byars, there have been some questions, I believe,
21 from Commissioner Gillis regarding customer confusion
22 and savings levels, lack of savings. Do you have any
23 knowledge of experience in other Columbia jurisdictions
24 regarding how many customers switched to alternate
25 suppliers?

1 A. As I said before, in response to the Chair's question,
2 we were encouraged by the Commission's Order to proceed
3 with a Customer Choice program in Kentucky, but the
4 main reason that we decided to develop a program for
5 Kentucky customers was based on the experience of the
6 benefits they've seen from these programs in other
7 Columbia jurisdictions. Ohio, for instance, has large
8 numbers of participation, upwards of 36 or 37 percent,
9 that have seen customer savings on their gas bills,
10 from a residential standpoint, of close to 10 percent
11 and on a commercial side of upwards of 12 percent, and
12 we were encouraged as well by the results of those
13 programs.

14 Q. Another question, I think, following up on Commissioner
15 Gillis' earlier question, are you aware if slamming or
16 spamming, as he said, has been a problem in other
17 Columbia Choice programs?

18 A. We're not aware that that has been a problem. The
19 safeguards that we have employed in the Kentucky
20 program are based on the safeguards that were employed
21 in other jurisdictions, and they were not experiencing
22 those kinds of problems. We hope that the safeguards
23 will work the same way in Kentucky.

24 MS. KONCELIK:

25 That's all I have, Madam Chairman. Staff has not

1 moved for the admission of Exhibit Nos. 1 and 2,
2 but Columbia would like to address those at the
3 time that they do move for their admission.

4 MR. GOFF:
5 I'm sorry, Your Honor.

6 CHAIRWOMAN HELTON:
7 She's calling your attention to the fact that you
8 did not move for admission of Exhibits 1 and 2,
9 and they have some comments when you do so.

10 MR. GOFF:
11 Oh! I so move.

12 CHAIRWOMAN HELTON:
13 I ordered them entered when he . . .

14 MS. KONCELIK:
15 Oh! I thought they had only been marked for
16 identification.

17 MR. TAYLOR:
18 That's what I thought, too.

19 CHAIRWOMAN HELTON:
20 He marked them for identification, but then I
21 entered them into the record.

22 MR. TAYLOR:
23 I would like for the Commission, if you would,
24 especially in Staff Handout No. 2, to note, of the
25 five utilities, that two of those, Delta and

1 Western, have rate cases pending before this
2 Commission.

3 CHAIRWOMAN HELTON:

4 So noted. Mr. Goff, do you have any recross?

5 MR. GOFF:

6 No, ma'am.

7 CHAIRWOMAN HELTON:

8 Okay.

9 MR. GOFF:

10 Nothing further.

11 CHAIRWOMAN HELTON:

12 You may be excused, and we'll take our lunch break
13 and come back at 1:30.

14 MR. TAYLOR:

15 Okay.

16 OFF THE RECORD

17 CHAIRWOMAN HELTON:

18 Mr. Taylor, are you going to call your next
19 witness or is Mr. Seiple?

20 MR. TAYLOR:

21 I can start, I think.

22 CHAIRWOMAN HELTON:

23 Sure.

24 MR. TAYLOR:

25 We'll call as our next witness, Judy Cooper.

1 WITNESS SWORN

2 The witness, JUDY COOPER, after having been first
3 duly sworn, testified as follows:

4 DIRECT EXAMINATION

5 BY MR. TAYLOR:

6 Q. Ms. Cooper, will you tell us who you're employed by and
7 what position you occupy in the company?

8 A. Columbia Gas of Kentucky. I'm the Manager of
9 Regulatory Services.

10 Q. And have you prefiled testimony in the case that's
11 before the Commission today?

12 A. I am adopting the testimony of Kimra Cole.

13 Q. All right. And have you read that testimony?

14 A. Yes, I have.

15 Q. You've read the questions and the answers, and, if you
16 were asked those questions, would your answers be the
17 same as Ms. Cole responded?

18 A. Yes.

19 Q. Are there any additions, deletions, or corrections to
20 your testimony?

21 A. No.

22 MR. TAYLOR:

23 She's submitted for cross examination.

24 CHAIRWOMAN HELTON:

25 Thank you.

1 MR. TAYLOR:

2 We've already given them the prefiled testimony
3 and if you could mark that and we could move that
4 it be filed.

5 CHAIRWOMAN HELTON:

6 So ordered.

7 COLUMBIA GAS EXHIBIT 3

8 CHAIRWOMAN HELTON:

9 Mr. Goff?

10 CROSS EXAMINATION

11 BY MR. GOFF:

12 Q. Ms. Cooper, I would refer you to the August 27 filing
13 of Data Requests, Question No. 4. It says in the
14 Response that Columbia does not anticipate demand
15 charges decreasing as customers migrate to alternate
16 suppliers, but Line 3A of the Financial Model shows
17 demand with choices being lower. Mr. Phelps' testi-
18 mony - are you aware of Mr. Phelps' testimony also?

19 A. Yes.

20 Q. It discusses the cancellation of upstream capacity
21 contracts due to customer migration. Can you reconcile
22 the seemingly inconsistencies in those statements?

23 A. The migration of the customers themselves does not
24 allow the contracts to be reduced. The contracts that
25 are on Line 3A, those are reflective of contracts that

1 would naturally terminate and, if the Choice partici-
2 pation has increased to the point that Columbia can
3 feel comfortable in assuring the reliability of the
4 remaining customers and allow those contracts to
5 naturally expire, then those contracts would be allowed
6 to naturally expire, but, as customers migrate or make
7 a Choice selection, we cannot reduce the contracts.

8 Q. I refer you to the Data Request and the Response of
9 July 2, Question 14. The Response indicates that the
10 capacity release benchmark in the gas cost incentive
11 plan should be fixed through October 31, 2004. It was
12 testified that the Collaborative believed the
13 reestablishing the benchmark would inappropriately mix
14 capacity previously available to be released with
15 capacity that becomes available due to Choice. Is
16 there some way that the effect of inappropriately
17 mixing these volumes could be avoided other than
18 freezing the benchmark?

19 A. Could you repeat that one more time, please?

20 Q. All right. The Response indicates that the capacity
21 release benchmark in the gas cost incentive plan should
22 be fixed through October 31 of 2004. Your testimony
23 indicates that the Collaborative believed the
24 reestablishing the benchmark would inappropriately mix
25 capacity previously available to be released with

1 capacity that becomes available due to Choice. Is
2 there some other way that the effect of this
3 inappropriate mixing of these volumes could be avoided
4 other than freezing the benchmark?

5 A. I don't know of any other way.

6 Q. Freezing the benchmark would be the only way that that
7 could be done?

8 A. The purpose of freezing the benchmark was that the
9 capacity that's available to be released historically
10 while Columbia maintains the merchant function for 100
11 percent of customers that is a relatively set amount of
12 capacity. As customers migrate to Choice, then there
13 are incremental amounts of capacity that we can release
14 at that point in time, but, as long as we had 100
15 percent responsibility for the customers, we could not
16 release that capacity. So there's a definite amount of
17 capacity that's available for release now. As Choice
18 is put forth and goes forward, there will be additional
19 capacity that will be available to be released, but, if
20 it were not for Choice, that capacity could not be
21 released.

22 Q. Could the benchmark be reestablished by isolating and
23 subtracting out capacity that becomes available due to
24 the Choice program?

25 A. I might should defer the particulars to this to Mr.

1 Phelps, but the capacity is not earmarked so that you
2 can say, "This amount is exactly because of Choice, and
3 this amount is because the weather is warm, and we
4 don't need it at this particular time." You can't put
5 a tag on the capacity. Therefore, we thought the
6 benchmark was the way to establish what historically
7 Columbia has been able to achieve based on the
8 resources that were available to be used absent Choice
9 versus what we might be able to release after Choice is
10 put in place.

11 Q. The 35 cent balancing charge to be charged to marketers
12 represents Columbia's cost to provide balancing based
13 on pipeline storage charges; is that basically correct?

14 A. Basically.

15 Q. All right. So, ordinarily, the costs which this charge
16 represents would be collected through the GCA
17 mechanism; is that correct?

18 A. Yes.

19 Q. And, under ordinary circumstances, again, if Columbia
20 were not proposing to use the revenues from this charge
21 as a revenue opportunity, the revenues would flow
22 through the GCA as an offset to gas cost; is that
23 correct?

24 A. Well, right now there's not a balancing charge.

25 Q. Okay. If you were not proposing to use the revenues

1 from this charge, the revenues would flow through the
2 GCA as an offset to gas cost; is that . . .

3 A. I'm sorry.

4 Q. That's the question.

5 A. You lost me.

6 Q. Okay. If Columbia were not proposing to use the
7 revenues from this charge, the balancing charge, as a
8 revenue opportunity, those revenues would flow through
9 the GCA as an offset to gas cost; is that correct?

10 A. If we were not proposing to use the revenues as a
11 revenue opportunity for Choice, I presume that we would
12 not be in here proposing a 35 cent balancing charge,
13 because there would be no purpose in that. We're
14 already recovering the charges for balancing through
15 our GCR.

16 Q. Okay.

17 A. I might add that the 35 cents, that that is to ensure
18 that the Choice customers pay that balancing charge.
19 It is an offset to the stranded costs to the demand
20 charges that are being paid by the remaining customers
21 to make sure that it's recovered one time and that the
22 Choice customers pay part for the balancing and the
23 sales customers pay for balancing. It's not being
24 recovered twice because an amount is set forth in the
25 stranded costs but then the balancing charge pays that

1 back to the remaining customers so that they are, in
2 essence, made whole.

3 Q. Then they were removed from the EGC and reflected in
4 the stranded costs; is that what you were saying?

5 A. Yes. Uh-huh.

6 Q. Yes. Okay. They're not recovered twice?

7 A. No.

8 Q. I believe the tariff filing referring to the proposed
9 tariff - and I believe that is (c), Sheet 58 . . .

10 A. Sheet 58?

11 Q. Yes, ma'am.

12 A. Okay.

13 Q. Listed Stranded Cost/Recovery Pool. Staff could not
14 find where Columbia's proposed tariff - apparently, it
15 does not list the revenues from the proposed 5 cent
16 marketer contribution as part of the Stranded
17 Cost/Recovery Pool. Is that intentionally not included
18 or is that left out?

19 A. It is to be included in the Financial Model under Tab
20 A, 5(f), the marketer contribution. It is to be
21 included in the Stranded Cost/Recovery Pool.

22 VICE CHAIRMAN HOLMES:

23 So 5(f) is the marketer's contribution and that
24 would be the 5 cents?

25 A. That's the five cents, yes, and that addition should be

1 made probably on Sheet 59. All of the items under the
2 revenue opportunities in the Financial Model under Tab
3 A should also be reflected in the narrative given on
4 Sheets 58 and 59 of the tariff. The addition on Sheet
5 59 is Item 10, which no amounts are shown under the
6 Financial Model for Item 10.

7 Q. I'm sorry. I'm a little confused here. That's not a
8 penalty, is it, the 5 cents, . . .

9 A. No.

10 Q. . . . under No. 10?

11 A. No. That's what I'm saying. It should be added.
12 There should be, . . .

13 Q. Oh, okay.

14 A. . . . like, a 9(a) or 11 or something.

15 Q. All right.

16 A. That looks like an omission on the tariff.

17 Q. Okay.

18 A. It is separate and apart from the penalty. It is not a
19 penalty.

20 Q. All right.

21 A. No.

22 Q. I refer you to the Data Request of July 30, No. 34, the
23 last line of the Response, "If taking advantage of this
24 opportunity includes becoming a utility, that may
25 eliminate the enthusiasm for participation by

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marketers." Do you agree with that statement?

A. This question asks about the regulatory requirements of new market entrants. We interpreted that to mean the marketers and this was one of the goals of the program, that, for the marketers to have the most access to our customers, we wanted to make it as easy as possible, still for them to recognize their obligations and responsibilities, but we wanted them to find Kentucky an attractive market, and the consensus of the Collaborative was that, for a marketer to potentially become a utility, they would not find Kentucky an attractive market.

Q. Do you believe that the marketers will not participate in the proposed program if they are required to file any information with the Commission?

A. For me to say exactly what the marketers might do would be a guess, but I think that marketers want as much independence - the more independence they have, the greater likelihood of their finding Kentucky an attractive market. Columbia is still going to be responsible for the supplier of last resort in making sure that our customers receive gas supply if a marketer has some kind of a problem and Columbia is still going to be out there and is still responsible for those customers. So, you know, where the dividing

1 line is, I don't know exactly, but the Collaborative
2 decided that, for Columbia, since we are still
3 responsible for those customers, that, you know, for us
4 to certify the marketers, that that would be an
5 appropriate sharing of the responsibility and making
6 sure that Kentucky was an attractive market to the
7 marketers.

8 Q. Ms. Cooper, you're aware that the Commission exercised
9 some limited jurisdiction over telecommunications
10 resalers; are you not?

11 A. Yes.

12 Q. Would you believe that a similar oversight would be
13 needed in this natural gas market over these marketers?

14 A. I think it's a very different market. I mean, the
15 telecommunications market is one where the whole state
16 is out there and available to the market to the
17 resalers. You know, they're coming in and looking at
18 the whole state as a potential market. Here, we're
19 looking at only the customers of Columbia of Kentucky,
20 a relatively small market compared to the state as a
21 whole. There are some marketers that are already
22 providing service to our customers and providing gas
23 supply. They have done that without being required to
24 file anything with the Commission for the roughly 20
25 years that they have been in existence. So I think

1 there are two separate markets and two separate
2 industries.

3 Q. What about, in line with telecommunications resalers,
4 filing annual gross receipts reports and therefore
5 paying the Public Service Commission assessments? Do
6 you have any comment on that? Do you think that that
7 would be an appropriate regulation of these marketers?

8 A. Well, I say again, that, in forming this application
9 and the Collaborative sitting down and putting all of
10 the elements together, you know, we discussed the
11 potential for a marketer to be subject to the
12 Commission's regulation in filing some kind of reports,
13 but the overriding concern was that we make it a
14 successful program and that, to ensure the marketers
15 their desire to come here, that that's another step
16 that might be the straw to break the camel's back for a
17 marketer.

18 EXAMINATION BY COMMISSION

19 VICE CHAIRMAN HOLMES:

20 But, if a consumer has, say, a problem or a complaint
21 with the marketer, who do they go to?

22 A. At this point, depending on the nature of the problem,
23 the Commission's complaint proceedings would still be
24 open by virtue of the fact that the marketer is going
25 to be bound by the operating guidelines in our tariff,

1 and, if the customer has a problem with something that
2 is going on with the marketer and it is within the
3 boundaries of our tariff, then I would think that a
4 customer could complain to the marketer. They would
5 first come to Columbia, and, if that is still not a
6 remedy for them, the Commission's complaint procedure
7 would still be open to that customer by virtue of
8 coming through Columbia. They could also go to the
9 Attorney General's Office or, you know, depending on
10 what the nature of the complaint was, you know, if it
11 was a - I don't know. Depending on what the nature of
12 the complaint was, I guess the Attorney General's
13 Office might be another avenue for them.

14 VICE CHAIRMAN HOLMES:

15 Do you envision, then, the consumer giving up this
16 right to come to the Commission if the marketers aren't
17 on file so that we would know who the marketers are in
18 Kentucky?

19 A. No, because Columbia will report to you, to the
20 Commission, who the marketers are, make available their
21 address, telephone number, and a contact person for
22 complaints. So you will have that information. You
23 just won't be getting it from the marketer directly.
24 It will come to you via Columbia.
25

1 COMMISSIONER GILLIS:

2 But the Commission will have no recourse to the
3 marketers, as I understand it. Are you saying that
4 Columbia will assume some responsibility for those
5 marketers that perhaps might be bad actors that would
6 be subject to fines in cases if they were subject to
7 Commission regulation?

8 A. Well, if the marketer is not abiding by the standards
9 of conduct that are set forth in our tariff and which
10 they sign as part of their Aggregation Agreement, then
11 I would think that the remedies that are available for
12 their failure to comply with those requirements can go
13 so far as being kicked out of the program and that is
14 what is set forth.

15 COMMISSIONER GILLIS:

16 And that would have to be done by you?

17 A. Yes.

18 VICE CHAIRMAN HOLMES:

19 Not by the Commission.

20 COMMISSIONER GILLIS:

21 Not by the Commission.

22 A. Correct, but . . .

23 CHAIRWOMAN HELTON:

24 They're not subject to fines and violations by this
25 Commission.

1 A. Correct. An avenue which the Collaborative did explore
2 and is willing to explore further is - I think Mr.
3 Byars mentioned it in his testimony - the possibility
4 of using an arbitrator, a third party, such as the
5 Better Business Bureau was a name that came up if there
6 were some kind of a dispute. That is another avenue
7 that might be open, but, I guess, depending on the
8 nature of what the problem might be with the marketer,
9 the recourse is through Columbia, and, depending on the
10 magnitude of the problem, the ultimate penalty is being
11 kicked out of the program.

12 COMMISSIONER GILLIS:

13 So, I guess, if there were a complaint, it would be up
14 to Columbia to respond and address the complaint and,
15 if not, then Columbia would be subject to fines in that
16 case, in that hypothetical.

17 A. Well, that's kind of hard for me to say. You know,
18 I . . .

19 CHAIRWOMAN HELTON:

20 Well, it's your tariff that's on file.

21 A. That's right.

22 CHAIRWOMAN HELTON:

23 Therefore, . . .

24 MR. TAYLOR:

25 And you're asking for legal conclusions, I

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believe, also, from this witness who's not a lawyer.

COMMISSIONER GILLIS:

That's a good point.

CHAIRWOMAN HELTON:

That's true, but surely the Collaborative discussed some of these things; did they not?

A. Not in this kind of detail. You know, we discussed the dispute process and, if a customer had a complaint, that they would go to the marketer first, and then it could come through Columbia and go to the Commission, but, beyond that, not in any further detail.

COMMISSIONER GILLIS:

Did your legal counsel discuss any of this with you, or have you asked this of them?

A. There were attorneys in the room as part of the Collaborative discussions. So their input is reflected in the filing.

COMMISSIONER GILLIS:

I was just responding to your counsel. He said it is a legal conclusion. I agree, but I wondered if you had addressed it with them; that's all.

MR. TAYLOR:

Commissioner Gillis, I wasn't there.

1 CHAIRWOMAN HELTON:

2 Well, could I ask it from another standpoint? If this
3 program is approved and when you're developing your
4 educational materials, surely there's going to be some
5 reference in those educational materials as to where
6 customers go if they have a problem. Now, tradi-
7 tionally, in this state, customers either go - for a
8 utility complaint or some sort of consumer protection
9 measure, they go to the Public Service Commission or to
10 the Attorney General's Office. Are you telling us now
11 that you're going to suggest that they go to a
12 different party, like the Better Business Bureau? Are
13 they going to know where the process goes? If they
14 know that they can complain to the marketer and then
15 they could complain to Columbia Gas, in the regulated
16 environment and monopoly environment where they don't
17 have Choice, they know where they go. So how is that
18 going to be addressed in your educational materials,
19 and isn't it confusing if you also introduce a third
20 party into this process now?

21 A. I think that's an element that still needs to be
22 refined because, before the customer education
23 materials are printed and the information is
24 disseminated, that has to be finalized so that
25 customers do know where to go, because we do not want

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to confuse our customers either. We want to make this simple.

CROSS EXAMINATION CONTINUED

BY MR. GOFF:

Q. Ms. Cooper, I had asked Mr. Byars previously a question about the July 30 Data Request, Question 7.

MR. TAYLOR:

I'm sorry; July 30, what number?

MR. GOFF:

Question 7.

MR. TAYLOR:

Thank you.

Q. In the last sentence of that Response, "This method of transferring those incentive credits to the cost recovery pool removes an artificial reduction to Columbia's gas costs against which marketers would have to compete," are you able to respond to that?

A. Mr. Phelps is the appropriate witness.

Q. All right. I'll save that one for him.

A. Okay.

MR. GOFF:

Thank you, Ms. Cooper. That's all the questions I have.

CHAIRWOMAN HELTON:

Redirect?

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MR. TAYLOR:

No.

CHAIRWOMAN HELTON:

Okay. Commissioner Holmes?

VICE CHAIRMAN HOLMES:

No.

CHAIRWOMAN HELTON:

Commissioner Gillis?

COMMISSIONER GILLIS:

No.

CHAIRWOMAN HELTON:

You may be excused.

A. Thank you.

CHAIRWOMAN HELTON:

Call your next witness.

MS. KONCELIK:

Columbia calls Mr. Scott Phelps.

WITNESS SWORN

1 The witness, SCOTT D. PHELPS, after having been
2 first duly sworn, testified as follows:

3 DIRECT EXAMINATION

4 BY MS. KONCELIK:

5 Q. Mr. Phelps, can you spell your last name for the
6 record?

7 A. P-h-e-l-p-s.

8 Q. By whom are you employed and in what position?

9 A. By Columbia Gas of Kentucky. I'm the Director of Gas
10 Procurement.

11 Q. Did you prepare testimony that was prefiled in this
12 docket on July 16, 1999?

13 A. Yes, I did.

14 Q. And do you have a copy of that testimony with you
15 today?

16 A. I do.

17 MS. KONCELIK:

18 I would ask that it be marked for identification
19 as Exhibit No. 4.

20 Q. Do you have any corrections or revisions to your
21 testimony?

22 A. No, I don't.

23 Q. And, if I were to ask you the same questions today that
24 are contained in that testimony, would your answers be
25 the same?

1 A. Yes, they would.

2 MS. KONCELIK:

3 I move for the admission of Exhibit No. 4, subject
4 to cross examination by the other parties.

5 CHAIRWOMAN HELTON:

6 So ordered.

7 COLUMBIA GAS EXHIBIT 4

8 CHAIRWOMAN HELTON:

9 Mr. Goff?

10 CROSS EXAMINATION

11 BY MR. GOFF:

12 Q. Mr. Phelps, I refer you to the Financial Model of the
13 application, I believe Attachment A.

14 A. I have it.

15 Q. All right, sir, Line 4A. Does the stranded GCR demand
16 cost projected on Line 4A assume mandatory capacity
17 assignment at some point?

18 A. No, I don't believe it does.

19 Q. If there is mandatory assignment through Columbia's
20 proposed Phase II, then would those stranded costs be
21 less?

22 A. Less than what's presented here?

23 Q. Yes.

24 A. Mathematically, it would; yes.

25 Q. On Line 3A, . . .

1 A. Uh-huh.

2 Q. . . . GCR demand with Choice appears to staff to show
3 that Columbia expects demand costs to be lower with
4 Choice than without Choice; is that correct?

5 A. Line 3A shows the result of a few contract cancel-
6 lations that could be expected to occur if Choice rolls
7 out as the model shows and . . .

8 Q. All right. Then it assumes that - I'm sorry.

9 A. That's okay.

10 Q. Then it assumes that some contracts will have been
11 canceled but still divides the remaining contract
12 demand cost by total volumes for all customers eligible
13 for the small volume transportation program service?

14 A. If you would just give me a minute, I want to get back
15 to . . .

16 Q. Okay. Sure.

17 A. This can be complicated. Right, the denominator hasn't
18 changed. It's still the total volume of the customers
19 that could choose if they wanted to, that class.

20 Q. All right. Is it your understanding, then, that, in
21 the GCR calculations of expected gas costs, EGC demand
22 will be calculated using the methodology in Line 3 as
23 though all contracts are still in place?

24 A. That's my understanding; yes.

25 Q. And, in that way, the revenue stream for Line 5C would

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be created?

A. Yes.

Q. Now, Line 4D identifies lost standby revenues as stranded costs; is that . . .

A. That's correct.

Q. That's correct. Currently, aren't these revenues flowing through the GCR to offset costs associated with providing standby service?

A. We have to retain assets to provide the standby service. Those customers are billed those costs.

Q. Okay.

A. That's all part of the GCR mechanism.

Q. But the revenues, don't they flow through the GCR to offset these costs?

A. The revenues come into the GCR; yes.

Q. All right. All right. And these costs are recovered through the GCR. I think that's what you said.

A. The costs are recovered through the standby charge.

Q. All right. Is Columbia proposing to remove these costs from the GCR so that sales customers are not paying for this cost that Columbia is proposing to include in the stranded costs?

A. No. We expect - I'm not sure I followed your question, but . . .

Q. Okay.

1 A. . . . what we expect is the standby revenues to, as a
2 result of more choice for certain of these customers,
3 that they will make different choices than they have
4 made in the past because of their new Customer Choice
5 or small volume opportunity here, a choice of service.
6 They can continue to remain on standby if they would
7 like to. If they go to the new program, they would
8 come off of standby charges, and this is our forecast
9 of which of those customers will make that new choice
10 based on their economics.

11 Q. When they make that choice, do these associated costs
12 go to the stranded cost?

13 A. The standby revenues that they would no longer pay
14 would be added into the stranded costs. The costs that
15 they begin to pay under the new program would then also
16 go on to the page lower down as a revenue opportunity,
17 because they will pick up costs whichever way they go.

18 Q. What about the demand costs associated with the
19 capacity? What will happen to it?

20 A. The demand costs associated with the capacity, in this
21 example, is the \$85,000 a year in the model that you
22 are referring to on Line 4D. I mean, just to use a
23 number . . .

24 Q. Okay.

25 A. Those costs, as I stated a minute ago, are part of

1 stranded costs.

2 Q. Okay.

3 A. That's where they go, under this proposal.

4 Q. Mr. Phelps, I refer you to your direct testimony.

5 A. Uh-huh.

6 Q. I believe on Page 5, sir. I believe you testified

7 that, to calculate GCR demand stranded costs, you

8 multiply the small volume transportation volumes from

9 Line 1 by the value in 3A. Is that basically correct?

10 A. Yes.

11 Q. Now, on Page 58 of Columbia's tariff, it's stated that

12 stranded GCR demand costs will be determined by

13 multiplying the expected demand gas cost component of

14 Columbia's GCA times the volumes delivered under the

15 Rate Schedule SVG-TS. Is there or is there not a

16 conflict here between those two?

17 A. Are you in Attachment C, Page 58 of the tariffs? Is

18 that where you're looking?

19 Q. Yes, sir.

20 A. Could you point, again, where on Page 58 you're reading

21 that?

22 Q. It would be under No. 1, GCR demand. Would it be

23 Columbia's proposal, then, for the demand component of

24 the EGC to be calculated using the methodology in Line

25 3? I'm bouncing you around there a little bit, but

1 Line 3 would be of the Financial Model.

2 A. My testimony is that the Line 1 multiplied by Line 3A,
3 we multiplied by the lower volume to reflect the actual
4 stranded costs of those customers leaving. I'm not
5 sure right now, in reading the first line, how to
6 interpret that. I would refer it back to Judy because
7 she was the tariff witness, but I'm not sure if I'm
8 that familiar with this Page 58 to answer your
9 question.

10 Q. Okay. I take it what you're saying is that your direct
11 testimony is what you believe that to represent to the
12 Commission?

13 A. Yes.

14 Q. If there is an inconsistency in there from whatever
15 purpose, would you please inform the Commission of
16 which one or if there is an error in either?

17 A. Certainly.

18 Q. I don't know if it would be better to put that in
19 writing or - we'll do that. We'll put the question in
20 writing and then . . .

21 A. Yeah, we would appreciate that.

22 Q. Mr. Phelps, I asked Mr. Byars a question, and he
23 demurred, and asked Ms. Cooper, and she passed it off
24 to you. So I'll ask you and see if you can answer it,
25 sir.

1 A. Okay. Which one is this?

2 Q. Refer to the Data Request dated July 30, Question 7.

3 The last sentence states that "This method," and that

4 refers to those incentive credits to the recovery pool,

5 "removes an artificial reduction to Columbia's gas

6 costs against which marketers would have to compete."

7 Are you able to address that question or that

8 statement?

9 A. I can address it.

10 Q. Give it a try?

11 A. Yeah.

12 Q. All right. Is it your opinion, then, that the gas cost

13 incentive plan creates inappropriate price signals when

14 combined with the competitive situation visualized in

15 the Customer Choice program?

16 A. I really don't know what an appropriate or an

17 inappropriate price signal might be in this context. I

18 know that the Collaborative and Columbia Gas wanted to

19 put together a program that worked for the different

20 parties and that's a difficult thing to do. The

21 statement that any of these costs to marketers have an

22 impact in the attractiveness of Kentucky's program is

23 where I would go to answer that question. Now, whether

24 that's this particular revenue or cost or any of the

25 others, it's the same thinking that went into why

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capacity is just not mandatorily assigned because we've
seen programs like that fail. So I think the statement
was meant to go to that. Whether it's an artificial
reduction or not, I can't address. I didn't write
this, but I think that it's an added benefit to really
the important parts of the Response which probably came
up above that last statement.

MR. GOFF:

Excuse me just a moment.

OFF THE RECORD

MR. GOFF:

I have no further questions of this witness.

CHAIRWOMAN HELTON:

Commissioner Holmes? Commissioner Gillis?
Redirect?

MS. KONCELIK:

No.

CHAIRWOMAN HELTON:

Okay. You may be dismissed. Mr. Martin, call
your witness.

MR. MARTIN:

Yes. I'll call Mr. Jack Burch to the stand.

WITNESS SWORN

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CHAIRWOMAN HELTON:

Mr. Martin?

The witness, JACK BURCH, after having been first duly sworn, testified as follows:

DIRECT EXAMINATION

BY MR. MARTIN:

Q. Would you state your name and occupation for the record, please?

A. Jack Burch. I'm the Executive Director of the Community Action Council for Lexington-Fayette, Bourbon, Harrison, and Nicholas Counties.

Q. Mr. Burch, did you cause to be filed in this case prefiled testimony?

A. Yes, I did.

Q. And do you have any additions or corrections to that testimony to make at this time?

A. No, I don't.

Q. If I asked you the same questions that are contained therein, would your answers be the same today?

A. Yes, they would.

MR. MARTIN:

Your Honor, I would move the admission of Mr. Burch's prefiled testimony into the record, and he's available for examination.

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CHAIRWOMAN HELTON:

So ordered. Mr. Goff?

MR. GOFF:

I have no questions of the witness.

CHAIRWOMAN HELTON:

Commissioner Holmes?

VICE CHAIRMAN HOLMES:

Yeah, I just have a clarification.

EXAMINATION BY COMMISSION

VICE CHAIRMAN HOLMES:

Now, you represent the Counties of, what, Fayette, Bourbon, and Harrison?

A. Fayette, Bourbon, Harrison, and Nicholas as a Community Action Agency. We have an affiliate corporation called the WinterCare Energy Fund which, in collaboration with other Community Action Agencies, covers the balance of Columbia Gas' territory. I'm the President/CEO of the WinterCare Energy Fund as well as Executive Director of the Community Action Council.

VICE CHAIRMAN HOLMES:

Oh! That was my next question. What about those counties that Columbia serves that you don't represent with Community Action? Would they be represented?

A. Yeah, under the current CAP program, those counties are now being served through subcontracts to Big Sandy

1 Community Action Agency and what's called the Kentucky
2 River Foothills Development Council.

3 COMMISSIONER GILLIS:

4 You have approximately 480 families or participants in
5 this program; is that correct?

6 A. That has been the approximate number.

7 COMMISSIONER GILLIS:

8 What's the total number possible, the total number that
9 could be?

10 A. Under the current program design for the initial pilot,
11 it's 500, but we think there's some elements that can
12 be introduced that can expand those numbers within the
13 costs. We are examining and have done some preliminary
14 analysis, but haven't completed it, of increasing the
15 percentage of income that a household pays. We
16 initially were very cautious for the lowest income
17 levels and recommended 5 percent. Members of my staff
18 have recommended but I have not yet made a final
19 decision but what they recommend to the company is that
20 they think we can go to 6 percent. That would produce
21 about a 20 percent increase. We believe, by
22 aggregating these customers and the Council negotiating
23 with marketers for a group of people, we'll be able to
24 cut a pretty good deal, because the company will be
25 willing to buy the receivables. That will generate

1 savings which all of them permit an expansion of the
2 number of customers who can participate in the CAP
3 program, too.

4 COMMISSIONER GILLIS:

5 So 500 initial customers at, let's say, four members
6 per household, so 2,000 total people who will benefit
7 from this program. Is the income very, very small, or
8 what is the income limit?

9 A. The design was to bring income up to the same level as
10 the Low Income Home Energy Assistance Program, but,
11 when we introduced this model, we ran into some
12 resistance from staff in my organization, who interact
13 with these households, if we use the mathematical
14 model, you know, just random selection. "You get to be
15 in control. You get to be in . . ." So we opened it
16 up a little bit, and what we ended up doing was pulling
17 actually the households with the very worst incomes and
18 the very worst payment history into the group that's
19 participating and somewhat distorted, then, the ability
20 to compare the control to the participating group. As
21 a deliverer of social services, I'm glad we did that.
22 As someone who tries to do research, I wish we hadn't
23 done it quite that way.

24 VICE CHAIRMAN HOLMES:

25 You talked about or alluded to the fact that you think

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by aggregating that there will be some savings. Do you have any information on what percent of savings that tend to result by aggregating?

A. I do not. I have today, for the first time, just been able to talk informally to a marketer, and I believe this would appeal to a marketer because it reduces their costs if they can negotiate for a block of customers, but I don't have any numbers at this point.

VICE CHAIRMAN HOLMES:

Well, I guess, during the Collaborative process, then, what led you to think that there would be savings?

A. I came to the conclusion that we can get savings by aggregating based on research by the National Consumer Law Center and some of the work that they've done examining similar models in other parts of the country.

VICE CHAIRMAN HOLMES:

But did they provide any type of percentage of the savings they produced?

A. There were percentages provided for specific programs in specific states, you know. Then there's enough variance between those programs with each other and this one that, you know, I haven't come to any conclusions other than everybody seemed to be producing some kind of savings.

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VICE CHAIRMAN HOLMES:

Okay. So that would be the factual basis, then?

A. Uh-huh.

COMMISSIONER GILLIS:

You mentioned the possibility of increasing from 5 to 6 percent a while ago and that would be a 20 percent increase in that. Was the 20 percent also how much you're anticipating in the savings percentage?

A. It should translate that way.

COMMISSIONER GILLIS:

And is that reasonable, from the national studies, to come up with a 20 percent savings?

A. The recommendation is that the households can afford to pay another 20 percent. When you translate it into dollar terms for these households, you're not talking about a whole lot of cash, actually.

VICE CHAIRMAN HOLMES:

I had asked Mr. Byars, also, what if a CAP customer had wanted to leave your program or not be in the aggregation pool; would they be permitted to go elsewhere?

A. Not under the current proposal and I'll try to explain to you why. It's very similar to a requirement right now that, if you participate in CAP, you must participate in the Low Income Home Energy Assistance

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Program subsidy. In other words, our computer program automatically enrolls you in that federal program. The intent is to reduce the costs to other ratepayers by having the federal government pay a portion. In recommending that CAP customers be required to be in an aggregated group, the same rationale is in place. If we're going to ask the shareholders and the ratepayers to be supportive of these customers, then these customers need to do everything they can to keep those external costs down. It's not a make or break thing with me, but I think that that's a reasonable expectation to place on the CAP customer.

VICE CHAIRMAN HOLMES:

I guess I would assume, then, that you should be able, by aggregating that number of customers, beat some of the other marketers that are going to be providing gas services to the other ratepayers.

A. I think that's a reasonable assumption. If we can't produce that, then . . .

VICE CHAIRMAN HOLMES:

But, if you can't produce that, the advantage would be, with the CAP customer, that you can beat the marketer's cost?

A. Absolutely. I mean, I think, if we cannot, by aggregating these customers, produce a better value,

1 then there's no reason to force them to be in the group
2 that's aggregated.

3 VICE CHAIRMAN HOLMES:

4 Right.

5 CHAIRWOMAN HELTON:

6 Mr. Burch, of the number of people that have applied to
7 the program and those that were accepted, approximately
8 half are participating. Is that because they didn't -
9 can you give us some rationale for that? Was there not
10 enough funds there in the money that's allocated to
11 this program, or was it because they didn't want to
12 comply with the requirements, or was it because that
13 they felt, at that percentage, their income wasn't
14 significant enough to cause them to want to be in the
15 program?

16 A. There are multiple reasons, and I don't have the data
17 with me, but actually I've seen some breakdowns. You
18 have folks who've moved out of the area. You have
19 folks whose incomes have advanced to the point that
20 they're better off paying the actual bill than a
21 percentage of income. A very small percentage of
22 people were asked to leave the program for non-
23 participation but a multitude of social and economic
24 factors. There's an assumption, sometimes incorrectly,
25 that low-income people stay below the poverty level all

1 their lives but that's not always the case. In many
2 cases, you have single-family households where the
3 other adult left the household. Through the economic
4 crisis, the remaining parent, the custodian of the
5 children, goes to school, gets a job, and gets to a
6 point where - you know, this is not a good program for
7 you if you start paying more as a percentage of income
8 than your actual bill.

9 CHAIRWOMAN HELTON:

10 Mr. Gillis asked you, and I think you said that right
11 now you're anticipating about 500 in the program. You
12 currently have four hundred and twenty some active.
13 So, since the amount of this fund is going to stay the
14 same, are you expecting to be able to accommodate those
15 seventy some customers in the CAP program through cost
16 savings since the amount of the fund is not going to
17 increase?

18 A. Well, right now, we're under a constraint. We are not
19 to enroll more than 500. So you always have a gap. As
20 people leave and people come in on any day of the week,
21 you can't hit 500 under that constraint. It's my
22 understanding that the current proposal would be to
23 place a constraint in terms of dollars, and my intent
24 will be to be maximum enrolled as much as we can. We
25 also had to be very cautious during the pilot, because

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a lot of the overhead costs were only estimated, not known, and again, with a dollar cap on the program, you had to be fairly cautious, but I don't think we'll have any problem at all.

CHAIRWOMAN HELTON:

Questions?

VICE CHAIRMAN HOLMES:

Are you going to participate in any type of customer or consumer awareness with Columbia?

A. Yes. During the Collaborative discussions, that was one of two areas that we had a lot of interest in. We think a lot of our concerns were addressed by the way the program was ultimately designed, for example, the company agreeing to buy the receivables, but I'm still concerned about the communications education efforts and the company has been very agreeable to working with us in terms of both the media and the content of information that go to low-income folks. You can't run an ad in the Herald-Leader, for example. There are just certain things that we know about this population.

VICE CHAIRMAN HOLMES:

That's all.

CHAIRWOMAN HELTON:

Okay. Mr. Burch, thank you.

A. Thank you.

1 CHAIRWOMAN HELTON:
2 I don't have a procedural schedule immediately
3 before me. Did it call for briefs?
4 MR. MARTIN:
5 I believe there's a date on there.
6 MR. GOFF:
7 I believe it did; yes.
8 CHAIRWOMAN HELTON:
9 Okay.
10 MS. KONCELIK:
11 Yes.
12 MR. TAYLOR:
13 I have it right here.
14 CHAIRWOMAN HELTON:
15 Okay.
16 MS. KONCELIK:
17 I believe it was November 12.
18 CHAIRWOMAN HELTON:
19 And when will the transcript be ready?
20 REPORTER:
21 Start counting tomorrow and count ten working
22 days.
23 MR. GOFF:
24 11-12.
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REPORTER:

The 26th.

CHAIRWOMAN HELTON:

The transcripts will be ready on the 26th, and the
briefs, if necessary and the parties want to . . .

MR. GOFF:

Shall be served on 11-12.

CHAIRWOMAN HELTON:

Okay.

MR. DOSKER:

Madam Chairman, . . .

CHAIRWOMAN HELTON:

Yes.

MR. DOSKER:

. . . John Dosker of Stand Energy. We did
intervene in this case. I think the Commission
and the staff might benefit from hearing some
comments if I could call one witness very briefly
and the parties might have an opportunity to ask
some questions. We've been a marketer for 13 or
14 years in various states. We have a lot of
experience with Columbia, and, like I said, I
believe the Commission and the staff would benefit
from Mr. Borchert's comments.

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CHAIRWOMAN HELTON:

Any other parties have any objection?

MS. KONCELIK:

No.

CHAIRWOMAN HELTON:

If you'll call your witness, please.

MR. DOSKER:

I'll call Jerry Borchert to the stand.

WITNESS SWORN

The witness, GERALD BORCHERT, after having been first duly sworn, testified as follows:

DIRECT EXAMINATION

BY MR. DOSKER:

Q. Jerry, state your name and spell your last name for the record.

A. Gerald Borchert, B-o-r-c-h-e-r-t.

Q. Where are you employed?

A. I work for Stand Energy Corporation, as you mentioned, an intervenor in this case.

Q. In what capacity are you employed at Stand Energy?

A. At present, I am involved in primarily Contract Administration and Regulatory Affairs.

Q. And what other positions have you held at Stand Energy?

A. I have been Director of Gas Transportation, a Sales Trainer, a Sales Representative, a little bit of

1 everything over the past 13 years.

2 Q. So you've been employed at Stand for 13 years?

3 A. Yes.

4 Q. What have your experiences been with Columbia Customer
5 Choice programs?

6 A. I would say nothing but positive things. We are
7 involved at Stand Energy in four programs, from
8 smallest to largest, Columbia Gas of Virginia, East
9 Ohio Gas, which is the Akron/Canton area, Cincinnati
10 Gas & Electric, and, of course, Columbia Gas of Ohio.

11 Q. All of those are in the State of Ohio?

12 A. No. Columbia Gas of Virginia is obviously in Virginia.

13 Q. Oh, well, obviously in Virginia. Relative to
14 Cincinnati Gas & Electric and East Ohio Gas, how does
15 Columbia match up with those two companies?

16 A. A far superior program. From the very beginning, it
17 was a well conceived plan. The interface with the
18 marketers was vastly superior to any of the other
19 programs that we've come across.

20 Q. Mr. Byars testified earlier about savings of 10
21 percent. What have Stand Energy customers' experiences
22 been relative to Choice savings?

23 A. I think we have to raise our prices. We've been about
24 20 percent for the past 12 months and, going back to
25 the initial pilot program in Toledo, about 19 percent.

1 Q. And Stand . . .

2 COMMISSIONER GILLIS:

3 Now, that's just the gas cost portion of the total

4 bill?

5 A. No. That's against the entire bill.

6 COMMISSIONER GILLIS:

7 That's the entire bill?

8 A. Yes.

9 VICE CHAIRMAN HOLMES:

10 Does that include taxes or . . .

11 A. Yes. Let me qualify that; I'm sorry. That does not

12 include the entire bill. That is just against the gas

13 cost recovery.

14 VICE CHAIRMAN HOLMES:

15 Okay.

16 Q. And Stand Energy is still able to make apparently a

17 profit? We're able to stay in business at that rate of

18 savings?

19 A. As far as I know.

20 Q. There was a lot of discussion of slamming. Would you

21 share with the Commission and the staff your

22 experiences with slamming with other marketers and how

23 that has been dealt with in Ohio?

24 A. Well, we haven't actually seen it. The key issue here

25 is that, in order for a customer to be enrolled in the

1 program, they have to first be disenrolled by the
2 current supplier. In the case of Columbia Gas of Ohio,
3 it's on the 15th of each month. All the enrollments
4 and withdrawals are taking place at that time. So, if
5 I were to enroll you in the program, if you were signed
6 with another marketer, you would be rejected.

7 Q. There was also apparently some concern about Columbia's
8 relationship with its marketing affiliate. What have
9 your experiences been with Columbia's relationship with
10 Columbia Energy Services?

11 A. We have had experiences with a number of affiliates of
12 utilities; not all of them have been good. In the case
13 of Columbia, it has been wonderful. I think, from the
14 very beginning, Columbia Energy Services was set up as
15 a model of FERC Order 497. I don't recall any time
16 since CES was formed that there was ever a sharing of
17 personnel or facilities or anything. So I have nothing
18 but high regard.

19 Q. The code of conduct that Columbia Gas, under which we
20 operate under their system, again, what have your
21 experiences been relative to the code of conduct with
22 other marketers or with other LDCs?

23 A. When that issue comes up - and I was a participant, and
24 perhaps Commissioner Holmes remembers from a year ago,
25 on the collaborative that was held here that Ralph

1 Dennis led and that was an issue that came up, and
2 there seemed to be a presumption that marketers were
3 evil entities that were just trying to damage the
4 state, when, in fact, nothing could be further from the
5 truth. It is in every marketers best interest to have
6 a viable program and abide by the rules and so that has
7 been the case. It's, in many cases, self-policing. I
8 know we had an experience at Stand where one of our
9 field sales people - we found out about it, and we gave
10 them a warning, and the next time we found out
11 something he was terminated. We will just not tolerate
12 abuses to the system, and I believe one company, and I
13 think perhaps you can confirm this, has been either
14 suspended or terminated from the program for abuses; is
15 that correct?

16 Q. In Ohio.

17 A. In Ohio?

18 Q. Right. Yeah, I believe that's correct. What about the
19 dispute resolution process; how is that handled
20 currently in Ohio?

21 A. That one works very well, also. Part of the issue that
22 came up in Ohio, in the Staff Report to the Commission,
23 had to do with the definition of a complaint. In many
24 cases, when the Consumer Services Department got a
25 call, it could have been an inquiry about "How do I

1 read my bill?" That was not registered as an inquiry.
2 It was just all registered under a lump sum complaint.
3 The most typical complaint that I have seen is where
4 husband, unbeknownst to wife, signs with one company
5 and she is simultaneously signing with another company,
6 and they said, "Who do we go with?" Then they get into
7 a fight.

8 Q. There was a lot of discussion earlier about a surcharge
9 being on the bill. What is your opinion relative to
10 putting a surcharge on a bill, whether that would cause
11 marketers more or less problems than other forms
12 of . . .

13 A. I think it would cause more problems simply because
14 it's another line item. If there was some way to embed
15 it, then there wouldn't be a problem, but, beyond that,
16 a surcharge is a difficult item. I know, at Cincinnati
17 Gas & Electric, there is a line item, and, until the
18 learning curve came through, we were getting multiple
19 calls every hour: "What does that line item mean?"

20 Q. And so . . .

21 A. People are starting to understand it now.

22 Q. And, with Cincinnati Gas & Electric, we were doing the
23 billing, so we were required to pay staff to answer
24 those phone calls and to explain all of that stuff?

25 A. We did some of the billing. Cincinnati Gas & Electric

1 did most of it, but, even at that, there was still a
2 line item.

3 Q. All right. And someone was having to answer those
4 calls and explain that surcharge?

5 A. Yes.

6 Q. Okay. Generally, again, Stand's overall experience
7 with Columbia Gas has been excellent . . .

8 A. Yes. Absolutely.

9 Q. . . . relative to other companies?

10 A. Oh, absolutely.

11 MR. DOSKER:

12 Okay. I think that's all the questions I've got.

13 CHAIRWOMAN HELTON:

14 Do you have any questions?

15 EXAMINATION BY COMMISSION

16 VICE CHAIRMAN HOLMES:

17 Does Stand provide any other services other than the
18 gas to its customers?

19 A. Oh, we have volume management services. We have
20 wholesale electricity.

21 VICE CHAIRMAN HOLMES:

22 I mean to the customers. Do you market any other type
23 of services or . . .

24 A. Volume balancing or load monitoring in appropriate
25 cases; yeah.

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COMMISSIONER GILLIS:

Maybe Commissioner Holmes is talking about cable or direct mail or . . .

VICE CHAIRMAN HOLMES:

Credit cards?

A. No.

COMMISSIONER GILLIS:

. . . selling AOL or . . .

A. No.

COMMISSIONER GILLIS:

Okay. How do you all market to customers?

A. We do have independent sales representatives in several metropolitan areas that do go door to door. By the rules of the Public Utilities Commission of Ohio, we cannot initiate a phone call to sign up a customer. So, if there is a telephone sign-up, first of all, it has to be digitally recorded and time and date stamped, but also we have to preface it to tell the potential customer that they are being recorded, have to confirm that they initiated the call to us; we did not call them. It's a tight program, and it works.

COMMISSIONER GILLIS:

If you were to get a city, for instance, and let a city aggregate their water customers, for an example, would they be under the same rules that you are as far as

1 telephone solicitation, or would they be able to
2 solicit by phone?

3 A. No. They would be under the same rules, . . .

4 COMMISSIONER GILLIS:

5 The same rules, okay.

6 A. . . . because they're working on our behalf. I'm not a
7 lawyer, but I would hesitate to call them employees.

8 COMMISSIONER GILLIS:

9 All right. How many different plans do you have
10 available, or . . .

11 A. Wow!

12 COMMISSIONER GILLIS:

13 . . . can you script a plan as you talk to someone?

14 A. No. The plan is pretty well defined by the Commission,
15 and it has to be spelled out in our literature. The
16 contract, it's a three-fold brochure that we mail out
17 or hand out, and it has to have the terms of the
18 contract. It has the complaint process. If a
19 complaint should come in that's legitimate, if it can't
20 be resolved immediately, it's referred to a supervisor.
21 If the supervisor can't resolve it, they also have the
22 listing of the Commission and of the Consumers Council.
23 I don't know of any cases that have had to go that far
24 yet. Again, most people have a vested interest in
25 seeing a successful program.

1 COMMISSIONER GILLIS:

2 What about the contract itself? What do you sell, is
3 what I'm trying to ask. Do you sell a fixed amount per
4 term for a year basis, three year basis, or is that
5 one plan, or do you sell 10 percent below a standard of
6 some type or . . .

7 A. No. We have two plans. There's one that's a fixed
8 price. We typically go with a one year contract. We
9 also have a variable price that's market sensitive.

10 COMMISSIONER GILLIS:

11 And the 15 to 20 percent you mentioned a while ago, was
12 that on both plans or one or the other or . . .

13 A. That's interesting. After 13 years, unfortunately, my
14 crystal ball has a lot of cracks in it, but, at the
15 outset of the program, I recommended a fixed price and
16 it worked very well, and then, as the industry moved
17 forward, now we're going primarily variable.

18 CHAIRWOMAN HELTON:

19 Does staff have any questions?

20 MR. GOFF:

21 Yes.

22 CROSS EXAMINATION

23 BY MR. GOFF:

24 Q. In regard to the 20 percent that the Commissioner asked
25 you about, is that based on a current rate comparison

1 or a comparison of historical charges on total bills?
2 A. It is month by month what the GCR was versus what we
3 were selling for and then averaged.
4 Q. And what would . . .
5 A. The difference?
6 Q. Okay. The 20 percent represents that difference?
7 A. Yes. Now, in any given month over the past year, I
8 think our worst month was, like, 5 percent and one
9 month we were 40 percent, but it averages out to about
10 20 percent.
11 Q. You had stated that Columbia's program was, I think,
12 far superior to others. Can you tell us what others
13 you had compared them . . .
14 A. Cincinnati Gas & Electric and East Ohio Gas.
15 Q. Those two?
16 A. Yeah, and we also have Columbia Gas of Virginia, but
17 our participation is just getting started there and I
18 really can't comment on it, but I would suspect that
19 they used the same computer program.
20 CHAIRWOMAN HELTON:
21 So you're not involved in Maryland or Bay State or
22 Northern Indiana, any of those programs?
23 A. No.
24 COMMISSIONER GILLIS:
25 In a recent copy of the U.S. News, in the last

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week or two, the reporter, I believe, was a Columbia Gas of Ohio customer, and he indicated that, over nine months, his bill was \$4.60 more than what it had been or more than if he had not changed.

A. I could not respond to that. I did not see the article.

COMMISSIONER GILLIS:

I guess the question is, do you have some customers that are paying more now than under prior . . .

A. Sometimes, in a particular month, it might be higher. It has not happened in Columbia. I think it has happened one month - it was a few pennies higher - in Cincinnati. There have been a couple of months in East Ohio Gas up in the Canton, Ohio area, but, in the long run, I know, in the past, we had done some business on Northern Illinois Gas Company and typically there was one quarter a year that, just as sure as I'm sitting here, they were going to beat us. The other three quarters we more than made up for it, but that's just the way the GCR cycle ran.

MR. DOSKER:

If I may . . .

REDIRECT EXAMINATION

1
2 BY MR. DOSKER:

3 Q. Mr. Borchert, has it been your experience that, after
4 the education process that the LDC puts the consumers
5 through, that they do, in fact, become educated
6 consumers and would not tolerate paying more than the
7 LDC price?

8 A. I think it's safe to say that they would not tolerate
9 paying the LDC price. From our experience, though, the
10 nature of the public information, that two month
11 period, is absolutely vital to the success of the
12 program. If the LDC does not strongly support it from
13 the top down, it's doomed and, even at that, the
14 biggest question we have is, "Well, how can I get my
15 gas from you and the people next door get their gas
16 from somebody else?" You know, you have to go explain
17 commingling. It doesn't know. It's an accounting
18 function and that seems to get the - they resolve -
19 they respect that.

20 Q. Has it been Stand's experience in our home city of
21 Cincinnati that Cincinnati Gas & Electric's failure to
22 support the program from the top down has caused very
23 small participation in that Choice program?

24 A. I would think that's probably one of the reasons for
25 the small turnout in Cincinnati. I think some of it

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also has to do with just the mind-set of Cincinnati.
It's almost a siege mentality, us versus them.

Q. Okay.

VICE CHAIRMAN HOLMES:

If we're talking just straight gas costs, . . .

A. Uh-huh.

VICE CHAIRMAN HOLMES:

. . . I mean, cost of gas that a customer - it seems like that, that customer, all he has to look at is, if you've got four or five marketers, who's going to provide the lowest cost gas and that's how you make your determination. I mean, if there are no other services that are being provided, then it's who's offering the lowest price at the time.

A. That's pretty much the way it works. The Public Utilities Commission of Ohio, on their Web site has a posting that goes up every month. It's called the apples to apples comparison, and it shows all the marketers that are approved to take part, which goes back to some of the other testimony about "How do you get approved?" and that's part of the code of conduct, part of what you sign on with the LDC. You agree to those rules, and they're quick to respond if you break them.

1 Q. Has it also been our experience that our affiliates'
2 relationship with the end user oftentimes enables us to
3 keep customers in spite of the fact that we may be a
4 little bit higher than the LDC occasionally?

5 A. Yes, that's true. It's like anything in sales. It's
6 the person that you're shaking hands with and looking
7 across the desk at is your contact. It's not the name
8 of a company, and, of course, in a program like this,
9 it has also been my experience that there are some
10 people that will leave the utility no matter what, just
11 on general principles, and there are others who will
12 not leave just on general principles. So . . .

13 CHAIRWOMAN HELTON:

14 Mr. Goff?

15 RE CROSS EXAMINATION

16 BY MR. GOFF:

17 Q. Getting back to those programs that you referred to,
18 could you provide a description of Columbia's and these
19 other programs?

20 A. Well, that's the tough part here, because the three of
21 them are all obviously in Ohio, and they have the same
22 set of rules. It's just how the programs are
23 established. In the case of East Ohio Gas, part of the
24 problem with that system is that they had just
25 horrendous billing problems. There were some customers

1 who didn't receive a bill for, like, ten months,
2 because they couldn't pick them up, and so East Ohio
3 was sending out notices, "Start budgeting because
4 you're going to get a big bill," and so, for a while,
5 we just refused to take anybody else on East Ohio's
6 System, and it was just because of the computer
7 problem. In Cincinnati, I want to say that we're
8 aggressive there, but we're not. We just don't have
9 enough support from the utility to make the people want
10 to do it.

11 REDIRECT EXAMINATION

12 BY MR. DOSKER:

13 Q. Perhaps if you explained some of the specific problems
14 we have had with CG&E the staff would understand your
15 comparison of the three LDCs a little better.

16 A. Well, some of it has to do with the data that is
17 exchanged. Like I mentioned, the Columbia computer
18 program, the interphase is very user-friendly. It's
19 done like clock work, and it has not caused us
20 problems. On the CG&E system, sometimes we'll get the
21 data; sometimes we won't; sometimes it'll be repeated,
22 and it's just a fundamental flaw in the computer system
23 that is really required. I mean, we're a fairly small
24 marketer in the grand scheme of things, and I guess, on
25 Columbia's system, we probably have 12,000 or 13,000

1 customers, which is not big in terms of the entire
2 program.

3 Q. What about the ongoing problem we have with CG&E's
4 forecasting nominations?

5 A. That's something else that is similar to Columbia's
6 system in which their forecasting model predicts, based
7 on weather forecasts, how much gas we, as a marketer,
8 are expected to have at the city gate tomorrow. In the
9 case of Cincinnati Gas & Electric, their model was less
10 than accurate. I know of at least one marketer who
11 shall remain nameless but was very concerned because,
12 at the end of the first 12 months, they had under-
13 delivered, based on what CG&E told them to deliver, by
14 about 450,000 decatherms, and the rule of the program
15 was you have to make it back up in three months, and so
16 the attorneys came up, and I believe there was
17 something that was resolved there, but the model was
18 off. We were off but nowhere near that kind of number.

19 Q. And we're required, under the tariff, to inject the
20 exact amount . . .

21 A. Yes.

22 Q. . . . that the LDC tells us to nominate on a daily
23 basis?

24 A. Yes.

25 Q. Whether it's right or wrong?

1 A. Exactly.

2 RE CROSS EXAMINATION

3 BY MR. GOFF:

4 Q. If I understand you, you weren't referring, then, to
5 the interworkings of these programs but to the imple-
6 mentation of the various aspects of it, how they worked
7 and after they were put into effect?

8 A. Pretty much so, although back - and I'm going to guess
9 this is seven or eight years ago, I was invited by
10 Columbia to visit their office in Columbus and sit down
11 with one or two other marketing companies plus the
12 Consumers Council plus the Gas Control Department from
13 Columbia and that's where the seeds of this Customer
14 Choice program were formed, in a series of meetings in
15 Columbus, and it was just a vision, at the time, that
16 finally came to pass in, like - was it November of '97?
17 Help me, the pilot program in Toledo, but it began
18 about seven years ago.

19 Q. Let me ask you just a couple more questions.

20 A. Sure.

21 Q. As a marketer, do you file information with regulatory
22 bodies in any jurisdiction where you sell these
23 commodities?

24 A. Yes.

25 Q. What type of information do you file? Would you file

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the type of contracts offered for the natural gas consumers?

A. I'm not sure. The one issue that was discussed earlier, and I can tell you that, is we are not regulated.

Q. All right.

A. Somebody testified about the effects there, and it would certainly have a dampening effect, because we are nonregulated entities, and I think that's the operative expression.

Q. But, again, do you know what types of information you do file with these regulatory bodies?

A. The contract that we have and promotional materials get routed through staff and the Consumers Council.

Q. Would you believe that filing your gross revenue would be . . .

A. Detrimental to the program.

VICE CHAIRMAN HOLMES:

Why is that?

Q. You think it would be detrimental to the program?

A. Yes.

Q. May I ask why? I'm sorry.

A. Well, I don't think it's the marketer's responsibility to pay taxes - well, I guess we pay taxes on behalf of some customers.

1 BY MR. DOSKER:

2 Do you believe Stand management considers that
3 information proprietary and confidential?

4 A. I would think so; yes.

5 MR. DOSKER:

6 Do you believe it might give some of our competing
7 marketers a competitive advantage to know how much
8 business we were doing in any particular state?

9 A. It could.

10 Q. If that information were kept confidential - there are
11 assessments made by this Commission on gross revenue to
12 utilities. If that information were kept confidential,
13 do you think that that would be detrimental to your
14 participating in the program?

15 A. It might. I think I would probably have to spend a
16 little time with the attorneys and the accountants to
17 come up with a good answer.

18 MR. GOFF:

19 Okay.

20 CHAIRWOMAN HELTON:

21 Any other questions? You may be dismissed?

22 COMMISSIONER GILLIS:

23 Thank you.

24 CHAIRWOMAN HELTON:

25 Thank you.

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A. Thank you.

CHAIRWOMAN HELTON:

I don't think there are any other matters to come before the Commission. Are we clear on all of the Data Requests and Responses?

MS. KONCELIK:

Actually, I believe that staff is going to submit those in writing, the follow-up Data Requests, and we'll respond to those within two weeks.

CHAIRWOMAN HELTON:

Thank you. If there's nothing further, this hearing is dismissed.

FURTHER THE WITNESSES SAITH NOT
HEARING ADJOURNED
OFF THE RECORD

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STATE OF KENTUCKY
COUNTY OF FRANKLIN

I, Connie Sewell, the undersigned Notary Public, in and for the State of Kentucky at Large, do hereby certify the foregoing transcript is a complete and accurate transcript, to the best of my ability, of the hearing taken down by me in this matter, as styled on the first page of this transcript; that said hearing was first taken down by me in shorthand and mechanically recorded and later transcribed under my supervision; that the witnesses were first duly sworn before testifying.

My commission will expire November 19, 2001.

Given under my hand at Frankfort, Kentucky, this the 19th day of May, 1999.

Connie Sewell

Connie Sewell, Notary Public
State of Kentucky at Large
1705 South Benson Road
Frankfort, Kentucky 40601
Phone: (502) 875-4272

CROSS EXAMINATION
STAFF HAND-OUT NO. 1
CASE NO. 99-165

CASE NO.	DATE FILED	OVERALL R-O-R
8738	1-14-1983	2.64%
9003	4-30-1984	4.34%
9554	5-27-1986	6.13%
10201	4-21-1988	5.42%
10498	2-13-1989	6.73%
90-063	3-16-1990	5.78%
94-179	6-01-1994	7.06%

SOURCE: COLUMBIA'S APPLICATION FOR INCREASED RATES
OR COMMISSION'S FINAL ORDER APPROVING RATE INCREASE



CROSS EXAMINATION
STAFF HAND-OUT NO. 2
CASE NO. 99-165

<u>COMPANY</u>	<u>BILL @ 10 MCF</u>	<u>GAS COST / MCF</u>
COLUMBIA	\$77.36	\$4.9638
DELTA	\$74.66	\$3.9554
ULH&P	\$63.40	\$3.5110
WESTERN	\$47.12	\$3.1914
LG&E	\$44.94	\$2.9410

SOURCE: CURRENT TARIFFS OR MOST RECENT ORDER
APPROVING MOST RECENT GAS COST RECOVERY CHANGES



COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:)
)
THE TARIFF FILING OF COLUMBIA GAS OF)
KENTUCKY, INC. TO IMPLEMENT A SMALL) CASE NO. 99-165
VOLUME GAS TRANSPORTATION SERVICE,)
TO CONTINUE ITS GAS COST INCENTIVE)
MECHANISMS, AND TO CONTINUE ITS)
CUSTOMER ASSISTANCE PROGRAM.)

PROOF OF LEGAL NOTICE

Columbia Gas of Kentucky, Inc., in accordance with the provisions of 807 Kentucky Administrative Regulation 5:011, Section 8(5), has given legal notice in the manner authorized by the Commission in its Order of June 24, 1999, and hereby files proof of publication as follows:

<u>Newspaper</u>	<u>Publication Date</u>
1. The Daily Independent	September 25, 1999
2. The Floyd County Times	October 1, 1999
3. The Ledger Independent	September 25, 1999
4. Lexington Herald-Leader	September 30, 1999



Respectfully submitted,

COLUMBIA GAS OF KENTUCKY, INC.

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Attorneys for Columbia Gas of Kentucky, Inc.

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing Proof of Legal Notice was served upon all parties on the attached service list by regular U.S. Mail this 12th day of October, 1999.

Amy L. Koncelik

Amy L. Koncelik
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THE DAILY Independent

226 Seventeenth Street
P.O. Box 311
Ashland, Kentucky 41105-0311
606-329-1717 / 1-800-955-5860

COLUMBIA GAS OF KY INC
PO BOX 117
200 CIVIC CENTER DR
COLUMBUS OH 43216

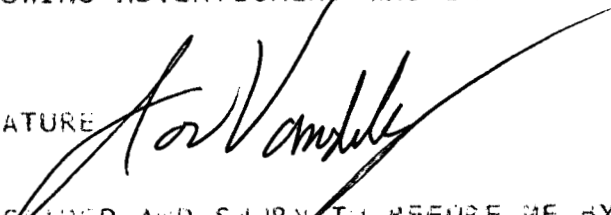
NOTICE OF HEARING
NOTICE is hereby given that the Public Service Commission of the Commonwealth of Kentucky has scheduled a hearing on the Tariff Filing of Columbia Gas of Kentucky, Inc. To Implement a Small volume Gas Transportation Service, To Continue its Gas Cost Incentive Mechanisms, and To Continue its Customer Assistance Program for 9:00 A.M., Eastern Daylight Time, October 12, 1999 in Hearing Room 1 of the Commission's offices at 730 Schenkel Lane, Frankfort, Kentucky, for the purpose of cross-examination of witnesses and presentation of rebuttal testimony, if any.

Published Sept. 25, 1999

NEWSPAPER AFFIDAVIT

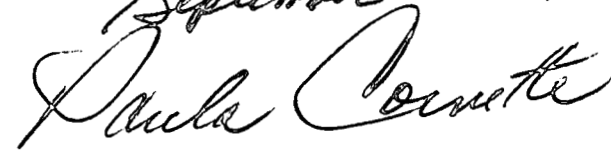
I, JOE VANDERHOOF, PRESIDENT AND PUBLISHER, OF THE DAILY INDEPENDENT NEWSPAPER, PUBLISHED IN ASHLAND, AND HAVING THE LARGEST CIRCULATION OF ANY NEWSPAPER IN BOYD COUNTY, KENTUCKY, DO HEREBY CERTIFY THAT FROM MY OWN KNOWLEDGE AND A CHECK OF THE FILES OF THIS NEWSPAPER THAT THE FOLLOWING ADVERTISEMENT WAS INSERTED IN THE DAILY INDEPENDENT.

SIGNATURE



SUBSCRIBED AND SWORN TO BEFORE ME BY THE ABOVE, THIS THE
29 DAY OF September, 1999

NOTARY PUBLIC



MY COMMISSION EXPIRES

My commission expires June 5, 2002

PUBLICATION	EXPIRE DATE	AD CAPTION	# TIMES	AMOUNT
THE DAILY INDEPENDENT 9/25/99	9/25/99	NOTICE OF HEAR	1	33.10

Application No.: _____

NEWSPAPER AFFIDAVIT

I, Tammy Goble, of **The Floyd County Times**, published at **Prestonsburg** and having the largest general circulation of any newspaper in **Floyd County, Kentucky**, do hereby certify that from my own knowledge and a check of the files of this newspaper that the advertisement of Notice of Hearing for Tariff Filing of Columbia Gas of Kentucky was inserted in **The Floyd County Times** on the following dates:

Date: 10-1 Page No. B7 Column No. 9

Date: _____ Page No. _____ Column No. _____

Date: _____ Page No. _____ Column No. _____

Date: _____ Page No. _____ Column No. _____

Signature: Tammy Goble

Subscribed and sworn to before me by Tammy Goble this the 6th day of Oct, 1999.

Notary Public: [Signature]

My Commission Expires: 7-14-03 **FRIDAY, OCTOBER 1, 1999 B7**

NOTICE OF HEARING
NOTICE is hereby given that the Public Service Commission of the Commonwealth of Kentucky has scheduled a hearing on the Tariff Filing of Columbia Gas of Kentucky, Inc. To Implement a Small Volume Gas Transportation Service, To Continue its Gas Cost Incentive Mechanisms, and To Continue its Customer Assistance Program for 9:00 A.M. Eastern Daylight Time, October 12, 1999, in Hearing Room 1, of the Commission's office at 730 Schenkel Lane, Frankfort, Kentucky, for the purpose of cross-examination of witnesses and presentation of rebuttal testimony, if any.

PROOF OF PUBLICATION

State of Kentucky

SS:

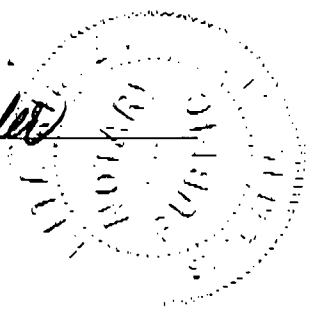
County of Mason

I, Margaret Wallingford, being first duly sworn, say that I am Business Manager (Title) of The Ledger Independent, a newspaper printed in Mason, Lewis, Brackon, Fleming, Robertson, and Rowan counties, and of general circulation in said counties, and that the notice attached was published in this newspaper one time on Sept 25, 1999.

Margaret Wallingford

Sworn to and subscribed before me this 11th day of October, 1999.

Patricia Kinder
Notary Public



My Commission expires: May 23, 2000

SEAL

The Ledger-Independent



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One look will sell you....
In column art work is now available in all categories of The Ledger-Independent. All you pay for is the line ad and the space the art work takes up!

205 Legals

NOTICE OF HEARING
NOTICE is hereby given that the Public Service Commission of the Commonwealth of Kentucky has scheduled a hearing of the Tariff Filing of Columbia Gas of Kentucky, Inc. To implement a small volume gas transportation service, to continue its gas cost incentive mechanisms, and to continue its Customer Assistance Program for 9:00AM, eastern daylight time, October 12, 1999 in Hearing Room 1 of the Commission's offices at 730 Schenkel Lane, Frankfort, Kentucky, for the purpose of cross-examination of witnesses and presentation of rebuttal testimony, if any.

240 Meetings

ALCOHOLICS ANONYMOUS meets at the Hunter House, Episcopal Church, 3rd and Limestone Streets, every Friday 8-9PM. Call AA at 937-392-4489, 392-1273, or 606-882-3641.

ALCOHOLICS ANONYMOUS - "BEGINNERS GROUP" meets every Thursday night at the Hunter House, 7-8PM, call 606-735-3070, 937-382-4046, or 606-882-3641

ALCOHOLICS ANONYMOUS meets at the Presbyterian Church, 21 W. 3rd St., Ripley, Oh, every Sunday at 6PM, 12/12 Program 5pm, 937-392-4489.

ALCOHOLICS ANONYMOUS - AUGUSTA, meets every Wednesday, 8pm, St. Augustine School, 806-735-2215, 747-5433 or 606-882-3641.

FRIDAY 7-8PM, Wea Union Presbyterian Church, Walnut & 2nd St.

Narcotics Anonymous meets every Monday at 8:00 pm & Saturday at 7:00 pm at the Hunter House, 3rd & Limestone Sts., Maysville. For information call 513-549-3601; 806-882-3641; 513-392-4380.

245 Notices

ADVERTISEMENT FOR BID

The Maysville Utility Commission is now accepting sealed bids for the demolition of 3 water storage tanks. Bids will be opened on Oct. 12, 1999 at 10:00 A.M. at the City of Maysville Municipal Building. Mailed bids can be submitted to Mr. Eddie Wenz, Utility Manager at: 218 Bridge Street, Maysville, Ky 41056. For more information,



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NOTICE
Classified Advertising
Deadline for
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COUNTY OF FAYETTE

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Before me, a Notary Public, in and for said County and State, this
29 day of September, 1999 came Tim Redwine,
personally known to me, who, being duly sworn, states as follows:
That he/she is ADS Copy Coordinator
of the Lexington Herald-Leader and that said publication of date
September 30, 1999 carried the advertising
of Columbia Gas of Kentucky occupying
the following space. 38 lines.

By Tim Redwine

(SEAL)

Lee H. Napier
Notary Public

E6 Lexington Herald-Leader
Thursday, September 30, 1999

⁰¹⁸⁰⁰²
NOTICE OF HEARING
NOTICE is hereby given that the Public Service Commission of the Commonwealth of Kentucky has scheduled a hearing on the Tariff Filing of Columbia Gas of Kentucky, Inc. To Implement a Small Volume Gas Transportation Service, To Continue its Gas Cost Incentive Mechanisms, and To Continue its Customer Assistance Program for 9:00 A.M., Eastern Daylight Time, October 12, 1999 in Hearing Room 1 of the Commission's offices at 730 Schenkel Lane, Frankfort, Kentucky, for the purpose of cross-examination of witnesses and presentation of rebuttal testimony, if any.

COMMONWEALTH OF KENTUCKY
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

THE TARIFF FILING OF COLUMBIA GAS OF)
KENTUCKY, INC. TO IMPLEMENT A SMALL)
VOLUME GAS TRANSPORTATION SERVICE,)
TO CONTINUE ITS GAS COST INCENTIVE)
MECHANISMS, AND TO CONTINUE ITS)
CUSTOMER ASSISTANCE PROGRAM)

CASE NO. 99-165

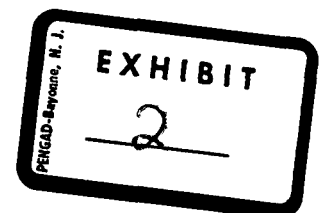
PREPARED DIRECT TESTIMONY OF
STEPHEN R. BYARS
ON BEHALF OF
COLUMBIA GAS OF KENTUCKY, INC.

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Attorneys for
COLUMBIA GAS OF KENTUCKY, INC.

July 16, 1999



Prepared Direct Testimony of Stephen R. Byars

1 Q. Please state your name and business address.

2 A. Stephen R. Byars, Columbia Gas of Kentucky, Inc. 2001 Mercer Road, Lexington, Ken-
3 tucky, 40512.

4
5 Q. What is your position at Columbia Gas of Kentucky?

6 A. I am the Director of External Affairs with responsibilities for regulatory affairs, govern-
7 mental affairs, communications and economic development.

8
9 Q. What is the purpose of your testimony in this proceeding?

10 A. The purpose of my testimony is to recommend the approval of Columbia's application to
11 implement a small volume gas transportation program, and the continuation of its gas
12 cost incentive mechanisms and its Customer Assistance Program. The testimony will
13 provide a general overview and background on the application filed in this case on
14 April 22, 1999.

15
16 Q. Why did Columbia request Commission approval of a small volume gas transportation
17 program?

18 A. Columbia first offered a gas supply alternative to its large volume customers almost
19 twenty years ago. Those large volume customers have seen their commodity cost of gas
20 decrease with the opportunity to choose their supplier and Columbia believes that all of
21 its customers should enjoy this same opportunity to choose their supplier and save
22 money. In addition, other Columbia Energy Group distribution companies have witnessed

1 the success of residential and commercial gas transportation programs in other jurisdic-
2 tions and Columbia believes that Kentucky customers can achieve similar benefits. Co-
3 lumbia was further encouraged by the July 1, 1998 Commission Order closing Adminis-
4 trative Case No. 367. That Order stated on page 2 that, "the Commission supports the
5 concept of customer choice programs targeted at residential and small commercial cus-
6 tomers."

7
8 Q. What are the goals of the proposed program?

9 A. The goals are as follows:

- 10 1) The program must provide an opportunity for customers to save money on their gas
11 bills;
- 12
13 2) The program should provide marketers with as much flexibility as is possible to pro-
14 vide customers savings by allowing them to serve customers using their own inter-
15 state pipeline capacity;
- 16
17 3) The program should be revenue neutral for Columbia, and must allow Columbia to
18 recover its stranded costs and incremental program expenses;
- 19
20 4) The recovery of stranded costs must be as transparent to the customer as possible to
21 permit the customer to make a clear and understandable choice between the mar-
22 keter's offer and Columbia's sales rate;
- 23
24 5) Customers who choose to continue to purchase their gas supply using Columbia's
25 traditional sales service should not incur any additional charges because of the im-
26 plementation of a small volume gas transportation program; and,
- 27
28 6) Customer education is critical to the success of the program and customers must have
29 an opportunity to learn about the program for a period of time before they begin to re-
30 ceive offers from marketers.
- 31

32 Q. How did Columbia develop these goals?

33 A. Columbia has had an opportunity over the last two years to observe closely small volume
34 gas transportation programs in other Columbia-served jurisdictions. The experience has

1 allowed Columbia to determine which features of these programs have worked and which
2 features have not.

3 In addition, Columbia actively sought the opinions of other stakeholders in devel-
4 oping the goals for the program. Columbia established a collaborative of parties that had
5 previously intervened in Columbia's cases before the Commission. This collaborative
6 consisted of the Office of the Attorney General of the Commonwealth of Kentucky, the
7 Lexington-Fayette Urban County Government, and the Community Action Council for
8 Fayette, Bourbon, Harrison and Nicholas Counties. In addition, Columbia solicited and
9 received valuable input from FSG Energy Services, a marketing subsidiary of Wisconsin
10 Public Service Resources Corporation. Columbia established this collaborative with the
11 recommendation of the Commission's Order in Administrative Case No. 367 that encour-
12 aged any applicant utility to seek input from its stakeholders and to develop a program
13 that would reach compromise with both public and utility shareholder interests. The col-
14 laborative also served to create great value by bringing together customer choice program
15 experience with the unique perspectives of Kentucky customers to help craft a program
16 that reaches the goal that the Commission's Order envisions. Based upon its review of
17 other small volume transportation programs, input from its Collaborative, and Colum-
18 bia's understanding of its customers, Columbia developed the above goals for its pro-
19 gram.

20
21 Q. Why is it important that one of Columbia's goals is to permit marketers to use their own
22 interstate pipeline capacity to the maximum extent possible?

1 A. Columbia arrived at this position after observing programs that provided this flexibility to
2 marketers and those that did not. Using Ohio as an example, programs that have not pro-
3 vided this flexibility – e.g., that of The East Ohio Gas Company – have not fared nearly
4 as well as programs that do – that of Columbia Gas of Ohio. The East Ohio Gas Com-
5 pany has enrolled approximately 17.9% of its eligible residential customers, and 20.6%
6 of its eligible commercial customers, while Columbia Gas of Ohio, Inc. has enrolled ap-
7 proximately 31.4% of its eligible residential customers and 41.8% of its eligible commer-
8 cial customers.

9
10 Q. Why is the goal of cost recovery important?

11 A. The goal of Columbia's proposed program is to offer customers a choice as to their
12 commodity supplier. With an opportunity to choose their supplier, customers should have
13 an opportunity to save money. The proposed program is designed simply to offer a gas
14 supply alternative for its customers and not to generate additional revenue for Columbia.
15 Since the program is not designed to create revenue opportunities for Columbia, Colum-
16 bia should not be penalized by being required to absorb stranded costs or incremental
17 program expenses.

18
19 Q. Please explain further why the recovery of costs should be as transparent as possible to
20 customers, and why sales customers should not incur any additional costs.

21 A. Some programs in other states recover stranded costs through customer surcharges. Co-
22 lumbia believes that such surcharges prevent customers from making a simple compari-
23 son between Columbia's gas cost and a marketer's gas cost offer. If a customer, however,

1 makes this simple comparison of commodity costs under Columbia's proposed program
2 and chooses to remain a Columbia sales customers, the customer will pay the same gas
3 cost as if Columbia did not offer them a choice. Based on observations from other juris-
4 dictions, members of Columbia's program Collaborative supported this model conclu-
5 sively.

6
7 Q. Once the goals for the proposed program had been established, how did Columbia de-
8 velop the proposed program?

9 A. Columbia used the Commission's Order in Administrative Case No. 367 as a guide when
10 developing its proposed program. The Order listed several issues that should be ad-
11 dressed in any customer choice program including: obligation to serve and supplier of
12 last resort; non-discriminatory access to services offered; codes of conducts for marketers
13 and affiliates of regulated utilities; the pricing of services; billing; certification of suppli-
14 ers; transition costs; stranded costs; uncollectibles and disconnections; balancing re-
15 quirements to maintain system integrity; and, access to pipeline and storage capacity.
16 These issues are all addressed within Columbia's application, including the Program De-
17 scription and the proposed tariffs.

18 After developing an outline for development of the program, Columbia developed
19 a financial model that guided us in drafting a more detailed proposal. This financial
20 model is discussed further in my testimony below, and in the testimony of Columbia wit-
21 nesses Kimra Cole and Scott Phelps.

22 Once we had a draft proposal we met with our Collaborative and reviewed the
23 proposal with its members. These meetings enabled us to better understand the concerns

1 of other stakeholders, and we worked with the Collaborative to revise our proposal to ad-
2 dress their concerns. After a series of meetings, and iterative revisions to the proposed
3 program, Columbia and the Collaborative collectively crafted the proposal filed with the
4 Commission for approval.

5 As a result of this collaborative process, Columbia's proposed program is not op-
6 posed by any member of the Collaborative, and to the best of Columbia's knowledge no
7 other parties are opposed to the proposal.

8
9 Q. Who will be eligible for the small volume gas transportation program?

10 A. Columbia's proposed program will allow customers with annual usage below 25,000 Mcf
11 to transport their volumes on Columbia's distribution system and choose an alternative
12 supplier for the actual supply of the gas commodity. Customer participation is completely
13 voluntary. The program simply presents an opportunity for small volume customers to
14 choose an alternate commodity supplier. Columbia will continue to provide all levels of
15 distribution services for program customers as well as for Columbia's sales customers.
16 Columbia will remain the supplier of last resort for all customers. The program is de-
17 signed to be effective November 1, 1999 and to continue through October 31, 2004.

18
19 Q. Does the application request authority for Columbia to exit the merchant function?

20 A. No. Most of Columbia's long term pipeline capacity contracts expire in 2004. Columbia
21 has not yet formulated its position regarding action on those contracts once they expire.
22 Prior to the expiration of those contracts, Columbia will finalize its position regarding

1 merchant function issues, and seek dialogue with the Commission, Staff and interested
2 stakeholders.

3
4 Q. Please provide a general overview of the proposed program's financial model.

5 A. The financial model was designed, and refined through the work of the Collaborative, to
6 establish mechanisms to recover stranded costs and incremental program expenses in-
7 curred under the program. As described earlier, these recovery mechanisms were chosen
8 so that customers could make a simple, clear comparison between Columbia's gas cost
9 and a marketer's gas cost offer and so that they would be transparent to the customer. The
10 model reflects a perfect theoretical match between stranded costs and revenue opportuni-
11 ties at the conclusion of the proposed program. While this is the goal of the program it is
12 admittedly unlikely that such an exact match will occur. The Collaborative agreed that
13 Columbia should accept some risk in exchange for the opportunity to recover stranded
14 costs. Thus, to the extent that the difference between stranded costs and revenue opportu-
15 nities is \$3,000,000 or less at October 31, 2004, Columbia will either absorb the loss or
16 be entitled to retain the gain. This amount is roughly 10% of the stranded costs resulting
17 from the program. The financial model is discussed further in the testimony of Columbia
18 witnesses Cole and Phelps.

19
20 Q. Why are information technology costs and education costs included in the financial plan
21 as stranded costs?

22 A. Information technology costs are incremental expenses incurred by Columbia as a result
23 of implementing the proposed program. These costs are largely computer programming

1 costs that will be incurred. Education costs are those costs of educating customers about
2 the proposed program. A more detailed plan describing the proposed education activities
3 is included in the Program Description on Pages One and Two.

4
5 Q. How does Columbia's gas cost incentive program work within the proposed small vol-
6 ume gas transportation program?

7 A. Columbia has operated a gas cost incentive program for three years, approved by Order
8 of the Commission in Case No. 96-079. On page 2 of its July 27, 1998 Order the Com-
9 mission required Columbia to file a petition, "to continue or discontinue these programs
10 effective August 1, 1999. Any petition for continuance shall be accompanied by a more
11 comprehensive gas cost incentive program..." The application filed in this case, seeking
12 approval of the small volume gas transportation program, is Columbia's proposal for a
13 "more comprehensive gas incentive program" as envisioned by the Commission's Order.
14 Columbia's specific proposals for the incentive revenues are further addressed in the tes-
15 timony of Columbia witness Phelps.

16
17 Q. Please provide a general overview of the proposed continuation of the Customer Assis-
18 tance Program ("CAP").

19 A. As part of its application, Columbia proposes to continue the CAP program through the
20 term of the small volume gas transportation program. The Collaborative has agreed that
21 the program is benefiting those that the program is intended to assist and that it should
22 continue in its current form. The program will be administered by the Community Action
23 Council ("CAC") and will operate using a \$175,000 annual contribution from Colum-

1 bia's shareholders and the continuation of the current 1.5 cent per Mcf charge on all resi-
2 dential, non-CAP throughput. Approximately 450, but as many as possible, participants
3 will be served within this budget of approximately \$350,000 per year. To further decrease
4 the costs to serve CAP customers, the CAC will aggregate the CAP participants and take
5 bids from certified marketers to serve these customers under the small volume gas trans-
6 portation program, thereby ensuring that CAP customers will benefit from the program as
7 well.

8
9 Q. Does this complete your prepared direct testimony in this proceeding?

10 A. Yes, it does.

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing Prepared Direct Testimony of Stephen R. Byars was served upon all parties of record by regular U.S. Mail this 16th day of July, 1999.



Stephen B. Seiple
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COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:)

)
THE TARIFF FILING OF COLUMBIA GAS OF)
KENTUCKY, INC. TO IMPLEMENT A SMALL)
VOLUME GAS TRANSPORTATION SERVICE,)
TO CONTINUE ITS GAS COST INCENTIVE)
MECHANISMS, AND TO CONTINUE ITS)
CUSTOMER ASSISTANCE PROGRAM.)

CASE NO. 99-165

PREPARED DIRECT TESTIMONY OF
KIMRA H. COLE
ON BEHALF OF
COLUMBIA GAS OF KENTUCKY, INC.

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July 16, 1999

Attorneys for
COLUMBIA GAS OF KENTUCKY, INC.



PREPARED DIRECT TESTIMONY OF KIMRA H. COLE

1 Q: Please state your name and business address.

2 A: Kimra Cole, 2001 Mercer Road, Lexington, Kentucky.

3

4 Q: By whom are you employed?

5 A: I am employed by Columbia Gas of Kentucky, Inc. ("Columbia")

6

7 Q: What is your position with Columbia?

8 A: I am Director of Sales & Marketing.

9

10 Q: Please describe your employment history with Columbia.

11 A: I began my employment with Columbia Gas of Kentucky in 1987 as an Industrial Mar-
12 keting Engineer. In this position, I was directly responsible for the Industrial Market. I
13 was promoted to District Marketing Manager in 1991. As District Marketing Manager I
14 was responsible for the overseeing the department that provided direct marketing to resi-
15 dential, commercial, and industrial accounts. I was promoted to Director of Sales and
16 Marketing in 1995. In this role I have direct oversight for all Sales, Marketing, and New
17 Business activities for Columbia.

18

19 Q: Please describe your professional training and industry affiliations.

20 A: I have a Master in Business Administration and a Bachelors of Science in Chemical En-
21 gineering from the University of Kentucky. I am a member of the Kentucky Gas Asso-

1 ciation's Marketing committee, American Gas Association, American Society of Heating,
2 Refrigeration, and Air Conditioning Engineers and Southern Gas Association .
3

4 Q: What is the purpose of your testimony?

5 A: The purpose of my testimony is to explain the proposed tariffs that provide the ability for
6 customers to choose whether they purchase their natural gas from Columbia or from an
7 alternative supplier.
8

9 Q: Please describe the tariffs that provide this choice.

10 A: There are three new tariff sections that are the nucleus of Columbia's program. They are
11 the Small Volume Gas Transportation Service ("Rate Schedule SVGTS"), Small Volume
12 Aggregation Service ("Rate Schedule SVAS") and the Stranded Cost/Recovery Pool.
13 There are also modifications to five sections of Columbia's existing tariff to incorporate
14 and properly reference the additions.
15

16 Q: What is the purpose of Rate Schedule SVGTS?

17 A: Rate Schedule SVGTS will be the applicable service classification for customers that de-
18 cide to choose an alternative supplier under this program. These customers would other-
19 wise be classified under General Service, Inland 6 or Intrastate Utility Service Rate
20 Schedules if they remained traditional sales service customers of Columbia. In essence,
21 the provisions of the customer's otherwise applicable sales tariff remain the same except
22 SVGTS customers are exempt from the Gas Cost Adjustment ("GCA"). The GCA is re-
23 placed with a marketer's rate for the commodity. Original Sheets No. 30, 31 and 32 are

1 proposed to consolidate the otherwise applicable sales service terms, with the availability
2 requirement for SVGTS that a customer be a member of a marketer's customer group and
3 have average annual usage of less than 25,000 Mcf.
4

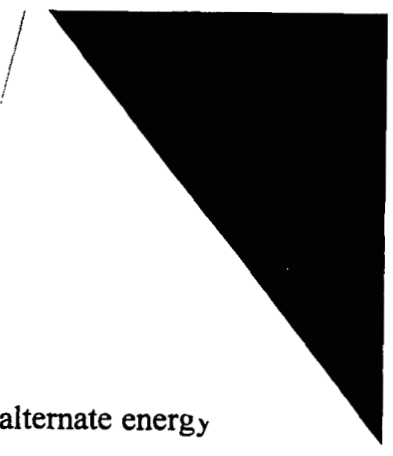
5 Q: What is the purpose of Rate Schedule SVAS?

6 A: Rate Schedule SVAS, including the General Terms and Conditions specifically attached
7 to Rate Schedule SVAS, will be applicable to marketers providing the supply of natural
8 gas to customers that choose to select an alternative supplier. Rate Schedule SVAS in-
9 cludes a new rate that will be charged the marketer for all volumes Columbia delivers to
10 the marketer's customer group each billing month. Rate Schedule SVAS is set forth as
11 Original Sheets No. 33 through 33f in Columbia's tariff. The General Terms and Condi-
12 tions are set forth as Original Sheets No. 37 through 37l.
13

14 Q: What is the purpose of the Stranded Cost/Recovery Pool tariff?

15 A: The proposed Stranded Cost/Recovery Pool tariff establishes the tracking mechanism for
16 specified charges and revenue opportunities that are a result of this program. It is the fi-
17 nancial model, as described by Columbia witness Scott Phelps, reduced to writing and set
18 forth on Original Sheets No. 58 and 59.
19

20 Q: Why does Columbia propose that Rate Schedule SVGTS be available to customers with
21 annual requirements less than 25,000 Mcf? Are not customers with usage of 6,000 Mcf or
22 more already eligible for transportation?



1 A: Customers with annual requirements of not less than 6,000 Mcf are
2 transportation under Rate Schedule DS. However, customers with a
3 below 25,000 Mcf are considered firm customers and must contract
4 from Columbia for that portion of their requirements not protected by an alternate energy
5 source. Rate Schedule SVGTS inherently provides firm standby because it is firm trans-
6 portation and Columbia remains the supplier of last resort. Therefore, as part of the appli-
7 cation filed in this case, Columbia has proposed to modify the minimum annual require-
8 ment of its existing Rate Schedule DS to a minimum of 25,000 Mcf.

9
10 Q: Does Columbia currently have customers served under Rate Schedule DS with average
11 annual requirements between 6,000 and 25,000 Mcf that would no longer be eligible for
12 transportation?

?

13 A: As of April 1, 1999, there are 46 customers between 6,000 and 25,000 Mcf annual usage
14 transporting gas under Rate Schedule DS. Columbia proposes to grandfather these cus-
15 tomers so they may continue service under Rate Schedule DS. These customers will also
16 have the option of converting to Rate Schedule SVGTS.

17
18 Q: How did Columbia derive the delivery charges in Rate Schedule SVGTS?

19 A: The delivery charges are the base rates under the existing tariffs that have merely been
20 transferred into this rate schedule along with the Weather Normalization Adjustment,
21 Customer Assistance Program Surcharge, Local Franchise Fee or Tax, Late Payment
22 Penalty and General Terms, Conditions, Rules and Regulations clauses.

1 The proposed program simply offers Columbia's residential and small commer-
2 cial customers a gas supply alternative. Under the program Columbia will continue to
3 provide all of the same services to customers who choose an alternate gas supplier as to
4 those customers who choose to remain a sales customer of Columbia. The rate for deliv-
5 ery of natural gas to sales and small volume gas transportation service customers will be
6 the same. That rate is the applicable base rate under Columbia's existing tariff – a rate
7 that has been cost justified and approved by the Commission.

8 The justification for using Columbia's existing base rates as the base rates for the
9 small volume gas transportation service was set forth in the Response of Columbia Gas of
10 Kentucky, Inc. to Commission Order Dated May 28, 1999, filed on June 3, 1999, a copy
11 of which is attached hereto as Attachment A, and incorporated by reference herein; and in
12 the Supplemental Response of Columbia Gas of Kentucky, Inc. to Commission Order
13 dated May 28, 1999, filed on June 18, 1999, a copy of which is attached hereto as At-
14 tachment B, and incorporated by reference herein.

15
16 Q: How did Columbia derive the rates charged to Marketers under Rate Schedule SVAS?

17 A: On page 3 of the Order in Administrative Case 367 the Commission stated that marketers
18 seeking to offer competitive services to Kentucky consumers are expected to participate
19 in the education process and to "foot the bill" for their own efforts. The five cent per Mcf
20 rate is the marketers' contribution to help offset stranded costs. The revenues generated
21 under this rate schedule will be credited to the Stranded Cost/Recovery Pool account. The
22 rate is the product of Collaborative negotiations.

1 Q: How is the Gas Cost Adjustment Clause impacted by the proposed program?

2 A: The Gas Cost Adjustment Clause is impacted in two ways. First, the Expected Gas Cost
3 Component, more specifically the billing determinants in the Expected Demand Gas Cost
4 are fixed at the billing determinants in effect on April 1, 1999, and the divisor is the sum
5 of sales volumes plus SVGTS volumes, in order to prevent the expected gas cost from in-
6 creasing due to customers converting to transportation. This will insure that traditional
7 sales service customers are not affected by the choices of other customers or Columbia's
8 implementation of this program. These changes are set forth on Second Revised Sheet
9 No. 48 and Third Revised Sheet No. 49 of Columbia's tariff. Second, the customer's por-
10 tion of revenues from capacity release, except administrative releases and off-system
11 sales, except operational sales, will be credited to the Stranded Cost/Recovery Pool rather
12 than the Actual Cost Adjustment. Revenues from administrative releases and operational
13 off-system sales will continue to be credited to the Actual Cost Adjustment. These
14 changes are set forth on Seventh Revised Sheet No. 50 and Fourth Revised Sheet No.
15 50a.

16
17 Q. Please explain why this approach was adopted.

18 A. As part of the discussions with the Collaborative, this approach offered a solution to meet
19 many of the program goals. It created a revenue stream to offset stranded cost. It is trans-
20 parent to the customers. It created a gas cost that was more reflective of the marketplace
21 than Columbia's GCR, and it also allowed Columbia to introduce small volume trans-
22 portation without an additional surcharge to customers.

23

1 Q. Are there any other changes to Columbia's existing tariff?

2 A. Yes. Second Revised Sheet No. 51a the Weather Normalization Adjustment and First
3 Revised Sheet 51b the Customer Assistance Program are proposed to include the appro-
4 priate references to Rate Schedule SVGTS. It is necessary that all elements of the other-
5 wise applicable sales tariffs be retained for SVGTS customers in order to ensure that the
6 only change that results from a customer's choice of an alternative supplier is a change in
7 the commodity cost of gas.

8
9 Q: The Commission's Order of July 1, 1998 in Administrative Case No.367 identified sev-
10 eral issues that any customer choice program must address. How has Columbia addressed
11 each of those issues in its proposal?

12 A: One of the issues identified by the Commission was the issue of how the supplier of last
13 resort concern will be dealt with. Concerning the obligation to serve and the supplier of
14 last resort, Columbia will remain the provider of last resort and maintain its obligation to
15 serve for the duration of this program, unless Columbia subsequently petitions the Com-
16 mission otherwise.

17 Another issue identified by the Commission was non-discriminatory access to
18 services offered. Columbia has ensured that sales service customers are not discriminated
19 against under its program by revising the Gas Cost Adjustment mechanism to prevent the
20 declining sales volumes from increasing the per Mcf rate for gas cost. The difference is a
21 stranded cost as reflected in the financial model. Further, non-discriminatory access to
22 transportation has been assured to all customers by Columbia's retention of billing and

1 collection functions. A marketer will be indifferent to the payment history of potential
2 customers – an issue that was of great concern to Columbia’s Collaborative.

3 The Commission also expressed interest in codes of conduct for marketers and
4 LDC affiliates. Columbia has included in the general terms and conditions attached to
5 Rate Schedule SVAS a Code of Conduct applicable to marketers and Standards of Con-
6 duct to which it will adhere for marketing affiliates.

7 Concerning the pricing of services, Columbia has proposed that the rate for the
8 delivery service for SVGTS should be the same as our current approved base rate since
9 the services provided remain the same. New services include SVAS (marketer contribu-
10 tion) and balancing charges. The SVAS rate was established as part of the collaborative
11 discussions as a marketer contribution towards stranded cost. Columbia witness Phelps
12 discusses the balancing charge. The cost for billing and billing rate changes were agreed
13 to by the Collaborative. They were determined to be reasonable rates that did not subsi-
14 dize the marketers’ cost of gas nor provide revenue opportunity for Columbia.

15 With regard to billing, customers will continue to receive one bill provided by
16 Columbia. Columbia will revise its bill format to identify the marketer selected by the
17 customer and include the marketer’s commodity information on Columbia’s bill. The
18 customer will continue to remit their payment to Columbia.

19 The Commission also expressed interest in the evidence of workable competition,
20 but Columbia has not attempted to define “workable competition.” It is not necessary to
21 do so because Columbia has not proposed, as part of this application, to exit the merchant
22 function. As long as Columbia remains in the merchant function with a regulated gas
23 commodity rate the definition of workable competition is irrelevant.

1 Regarding the stakeholder participation in the formulation of the program, Co-
2 lumbia is very proud of the participation of its Collaborative. The proposed program is
3 the result of negotiation and compromise among the Collaborative consistent with public
4 and shareholder interest. We believe that the application filed in this case represents a
5 proposal with broad-based support of Columbia's customer groups, and as such is enti-
6 tled to serious consideration by the Commission.

7 Customer education is discussed in testimony of Columbia witness Byars.

8 Concerning certification of suppliers, Columbia will certify suppliers according to
9 the parameters set forth in Rate Schedule SVAS.

10 As the company moves from the current environment of bundled costs to an envi-
11 ronment where customers are offered choices, Columbia in its financial model has
12 grouped all costs likely to be incurred in that transition into a "Stranded Cost/Recovery
13 Pool." In essence, these are all transition costs since Columbia will not be left with assets
14 that are not used or useful in the future.

15 Concerning uncollectibles and disconnections, Columbia has addressed this by
16 retaining the billing and collection responsibility. Columbia's current practices for un-
17 collectibles and disconnections will not change under this program.

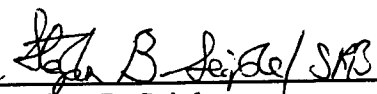
18 Concerning balancing requirements to maintain system integrity, Columbia has
19 addressed this in the testimony of Columbia witness Phelps.

20 Concerning access to pipeline and storage capacity, Columbia has addressed these
21 issues in the testimony of Columbia witness Phelps and Rate Schedule SVAS.

22
23 Q. Does this complete your Prepared Direct Testimony?

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing Prepared Direct Testimony of Kimra H. Cole was served upon all parties of record by regular U.S. Mail this 16th day of July, 1999.



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COMMONWEALTH OF KENTUCKY

BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:)
)
THE TARIFF FILING OF COLUMBIA GAS OF)
KENTUCKY, INC. TO IMPLEMENT A SMALL)
VOLUME GAS TRANSPORTATION SERVICE,)
TO CONTINUE ITS GAS COST INCENTIVE)
MECHANISMS, AND TO CONTINUE ITS)
CUSTOMER ASSISTANCE PROGRAM)

CASE NO. 99-165

**PREPARED DIRECT TESTIMONY OF
SCOTT D. PHELPS
ON BEHALF OF
COLUMBIA GAS OF KENTUCKY, INC.**

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July 16, 1999



PREPARED DIRECT TESTIMONY OF SCOTT D. PHELPS

1 Q: Please state your name and business address.

2 A: Scott D. Phelps, 200 Civic Center Drive, Columbus, Ohio 43215.

3

4 Q: Who employs you?

5 A: I am employed by Columbia Gas of Kentucky, Inc. ("Columbia").

6

7 Q: What is your position with Columbia?

8 A: I am the Director of Gas Procurement.

9

10 Q: What is your education background?

11 A: I received a Bachelor of Science degree in Civil Engineering at Michigan Technological
12 University.

13

14 Q: Please describe your employment history with the Columbia Energy Group.

15 A: In 1978, I joined Columbia Gas of Ohio, Inc. as an Industrial Marketing Engineer and
16 was responsible for representing Columbia to its industrial and large commercial custom-
17 ers throughout Southeastern Ohio. In 1984, I was promoted to Manager, and later Direc-
18 tor of Gas Transportation Services in Columbia's Marketing Department in Columbus,
19 serving that function for Columbia Gas of Kentucky, as well as for Columbia's other dis-
20 tribution companies. In that capacity, I was responsible for managing Columbia's ex-
21 panding role as provider of unbundled gas transportation services to its industrial and
22 commercial customers. In 1989, I was promoted to Director of Gas Procurement in the

1 Gas Supply Department in Columbus, now called Gas Management Services. In this po-
2 sition, I have responsibilities related to the negotiation, acquisition, scheduling, and pay-
3 ment for Columbia's gas supplies, as well for gas supply contract administration, capacity
4 release and off system sales.

5
6 Q: What is the purpose of your testimony?

7 A: I will describe elements of the Financial Model included in Columbia's application as
8 Attachment A ("the Model").

9
10 Q: What is the purpose of the Model?

11 A: The Model is a tool that has been used by Columbia and its Collaborative group to under-
12 stand and balance the various costs and revenues associated with providing Small Vol-
13 ume Gas Transportation Service while continuing Columbia's gas cost incentive pro-
14 grams.

15
16 Q: How is the Model formatted?

17 A: The model, as can be seen in Attachment A of the application, lists from top to bottom of
18 the page, the key items that Columbia and the Collaborative identified as being important
19 to the design of the program. They include Gas Transportation and Sales Volumes, Up-
20 stream Demand Charges, Stranded Costs, and Revenue Opportunities. At the bottom of
21 the page, additional information is provided regarding assumptions used in developing
22 the Model. The volumetric and financial information is provided from left to right by cal-
23 endar year.

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Q: At the top of the page in the Model, four lines are used to list volumes and unit costs. Please describe the content of each of those first four lines in the Model.

A: I will title each area of my testimony below with the title of the line being described.

1 Total Choice Volumes (Mmcf/yr)

The gas volumes on line 1 represent expected gas deliveries (in millions of cubic feet) during the period to those customers participating in the small volume gas transportation ("SVGTS") program.

2 Total Sales Volumes (Mmcf/yr)

The gas volumes on line 2 represent expected gas sales made by Columbia during the period to those customers who choose to remain Columbia sales customers. The total of lines 1 and 2 represents the total expected gas throughput to the customers eligible for the SVGTS program.

3 GCR-Demand without CHOICE (\$/mcf)

Line 3 lists dollars per thousand cubic foot (mcf) of upstream capacity costs. In this case, the costs for the demand portion of transportation and storage contracts are derived assuming that none of those firm contracts are cancelled upon their allowable termination dates. As shown in detail in the first section of Attachment D of the application, the numerator of this unit cost calculation includes the demand costs of all of Columbia's contracts. The denominator includes the annual consumption of all of Columbia's cus-

1 tomers that will be eligible for SVGTS, including those expected to choose an alternate
2 supplier as well as those that continue to purchase from Columbia. This calculation is
3 representative of how capacity costs would be determined and charged if there were no
4 SVGTS program.

5
6 **3a GCR - Demand with CHOICE (\$/mcf)**

7 Line 3a differs from line 3 in that the numerator now used in the calculation of the
8 costs has been reduced to reflect the cancellation of certain upstream capacity contracts
9 during the period. This is reflective of what could be expected to occur with a SVGTS
10 program. To the extent some of the gas marketers choose to use their own capacity con-
11 tracts instead of taking assignment of capacity from Columbia, we would be able to ter-
12minate some capacity contracts. These calculations are shown in detail in the second sec-
13tion of Attachment D.

14
15 Q: The next set of lines in the Model fall under the heading "Stranded Costs." Please de-
16scribe what is meant by the term "Stranded Costs."

17 A: Stranded Costs, as used in the Model, are costs that will occur as a result of offering a
18choice of gas commodity suppliers to Columbia's small volume customers. By identify-
19ing the stranded costs, we will be able to identify the level of revenue opportunities
20needed to enable us to prevent customers from being negatively impacted by the pro-
21gram. Far and away, the largest of the four costs listed is the first one, which relates to
22Columbia's long term firm contracts for upstream pipeline capacity.

1 **4a GCR - Demand**

2 To calculate the "stranded costs" related to upstream capacity demand charges,
3 the total SVGTS Volume from line 1 is multiplied by the value in line 3a, the Demand
4 Costs after canceling certain upstream contracts. Those upstream capacity contracts that
5 can be cancelled during the period are first removed from the calculation because, if can-
6 celled they will not add to the stranded costs. This line represents the demand costs that
7 will be incurred as a result of the customer's choice, prior to any revenue offsets.

8
9 **4b 4c Information Technology and Education**

10 For information on costs related to information technology and education, please
11 refer to the testimony of Columbia witness Byars.

12
13 **4d Lost Standby Revenues**

14 Some of Columbia's commercial customers currently transport their own gas sup-
15 plies under rate schedule DS but will now be eligible to participate in the SVGTS pro-
16 gram. Some of those DS customers currently receive and pay for Standby Service from
17 Columbia. Columbia in turn maintains firm upstream assets in its design in order to pro-
18 vide that service. When those DS customers with Standby Service switch to SVGTS they
19 will no longer require or pay the Standby Service charge. As with the customers who
20 shift away from firm Columbia's Sales Service, this shift away from firm Columbia
21 Standby Service will add to the total amount of stranded capacity, which adds to the
22 Stranded Costs.

1 Q: The next section of the Model lists several "Revenue Opportunities." Please describe
2 each revenue opportunity.

3 A: The revenues identified next present the opportunity to offset the previously described
4 "Stranded Costs."
5

6 **5a Capacity Assignment**

7 As part of the SVGTS, participating gas marketers will have the opportunity to
8 take assignment of certain interstate transportation and storage capacity from Columbia.
9 The specific capacity involved in such assignments can include Columbia Gas Transmis-
10 sion Corporation's Rate Schedule Firm Transportation Service ("FTS"), Firm Storage
11 Service ("FSS") including Storage Service Transportation ("SST"), and Columbia Gulf
12 Transmission Corporation's Rate Schedule Firm Transportation Service-1 ("FTS-1").
13 These assignments will be allowed to occur in a manner designed to minimize the
14 stranding of capacity and to keep Columbia's firm sales capacity portfolio in a balanced
15 position. For example, the three rate schedules will be offered in a ratio equal to Colum-
16 bia's overall portfolio. In addition, FTS-1 capacity, which is the upstream capacity de-
17 signed to feed FTS capacity, will only be assigned in conjunction with an equal assign-
18 ment of FTS capacity, and FSS capacity will only be assigned to the extent that it
19 matches an equivalent assignment of SST.
20

21 Q: If Columbia assigns interstate capacity to the SVGTS marketer, what will happen should
22 a marketer fail to reliably supply gas to its customer group?

1 A: Interstate transportation and storage capacity can be released on either a recallable or on a
2 non-recallable basis. Columbia intends to implement all of the releases pursuant to the
3 SVGTS program on a recallable basis. If a marketer fails to deliver gas supplies in a reli-
4 able manner, sufficient to serve its customers requirements, Columbia will have the right
5 to recall any assigned capacity in order maintain service to those customers. Failure of a
6 marketer to perform is the only circumstance currently contemplated by Columbia that
7 would lead to such a recall of capacity.

8
9 Q: If a marketer wishes to take assignment of capacity to serve its customer group, how will
10 the program operate so as to provide the marketer with the ability to keep its customer
11 demand and the assigned capacity in balance?

12 A: In the SVGTS program, Columbia's customers will be allowed to enroll with marketers
13 during any month of the year. In other words, enrollments will be ongoing, without any
14 specific deadline or window period. Marketers will be allowed to increase their FTS and
15 FTS-1 transportation assignments in keeping with their monthly increases in their cus-
16 tomer group. Storage assignments will be initiated on April 1st, and increases will be al-
17 lowed throughout the summer months until November 1st of each year.

18
19 Q: If a marketer desires to take assignment of capacity, but does not wish to take assignment
20 to cover the entire demand of its customers, can the marketer take a partial assignment of
21 capacity?

22 A: Yes, a marketer may choose to take assignment of less than the maximum amount of ca-
23 pacity required to meet the maximum daily needs of its customer group. With regard to

1 the transportation capacity, the marketer may choose to take assignment of anywhere
2 from zero to one hundred percent of its customer requirements. With regard to storage,
3 the marketer must take at least the minimum amount needed to serve the daily balancing
4 requirements of its customer group if the marketer wishes to avoid the charges related to
5 Daily Balancing. To the extent the marketer takes less than the minimum storage assign-
6 ment for its customer group, the marketer will need to purchase Daily Balancing service
7 from Columbia for the marketer's remaining customers.

8
9 Q: Is it possible that the implementation of capacity assignment can change during the term
10 of the proposed program?

11 A: Yes, Columbia has proposed that, in order to reduce the level of risk related to the
12 amount of stranded costs generated by customers choosing an alternate supplier, Colum-
13 bia must have the ability to implement mandatory capacity assignment to the SVGTS
14 marketer under certain circumstances. If Columbia determines that customer participation
15 levels have grown to a point that puts the financial model out of balance – i.e., when
16 Stranded Costs are expected to exceed Revenue Opportunities, then Columbia may im-
17 plement Phase II of the program. In Phase II, upstream transportation and storage capac-
18 ity will be assigned to marketers for any incremental SVGTS markets on a mandatory ba-
19 sis. Marketers will receive assignment of firm capacity under Columbia Gas Transmis-
20 sion's Rate Schedules FTS, FSS along with the associated SST, and Columbia Gulf
21 Transmission Corporation's Rate FTS-1. In addition, depending on the market area in
22 which the marketer's customers are located, Columbia will also assign Tennessee Gas
23 Pipeline Firm Transportation Rate Schedule FT-A. At the beginning of a year immedi-

1 ately following a year in which mandatory capacity assignment was put into effect, Co-
2 lumbia may, at its option, begin allowing marketers to again use their own capacity for
3 new SVGTS customers.
4

5 Q: Please continue with your discussion of revenue sources in the Model.

6 A: **5b Balancing Charges**

7 In order to provide deliveries that closely approximate the demand of a marketer's
8 customers, that marketer will be required to deliver gas volumes that equal the forecasted
9 requirements of its customers. If the marketer has taken assignment of storage as de-
10 scribed above, then the marketer will have the ability to adjust its schedule when the day
11 is complete to the actual temperature for the day, and will be required to match the
12 throughput estimate for the actual temperature experienced. If a marketer chooses not to
13 take assignment of storage capacity, then that marketer will be subject to a Daily Bal-
14 ancing charge of thirty-five cents per one thousand cubic feet (\$0.35/mcf) on each mcf
15 consumed by its customer group. This charge represents the storage (FSS and SST) rate
16 schedule costs that will be necessary to provide the daily balancing service. The total
17 costs have been spread over annual throughput volumes to develop the charge on a volu-
18 metric or commodity basis.
19

20 **5c Expiring Contracts**

21 As was discussed in regard to the costs appearing in line 3a of the Model, to the
22 extent capacity contracts are due to expire during the program, while still maintaining
23 sufficient capacity under contract to meet Columbia's merchant obligations, Columbia

1 will allow such contracts to expire. In the proposal however, customers that continue to
2 buy gas from Columbia will continue to pay demand charges calculated as if those con-
3 tracts had not expired, as was done in line 3 of the Model. This leaves the remaining sales
4 customers with the same pipeline costs that they would have paid if there were no
5 SVGTS program because it will only be as a result of the SVGTS program that Columbia
6 will be able to let the contracts in question expire. The result is a revenue stream, shown
7 by line 5c, which represents demand cost payments made by the sales customers that are
8 used to help off set Stranded Costs.

9 10 **5d Off-System Sales**

11 Columbia currently has in place two gas cost incentive mechanisms, initially ap-
12 proved by the Commission in Case No.96-079, by Order dated July 31, 1996. The Com-
13 mission approved an extension of the programs by Order dated July 27, 1998. As part of
14 that Order, Columbia was required to file a "more comprehensive" program by July 1,
15 1999, for the Commission's consideration, in order to either continue or discontinue those
16 two programs as of August 1, 1999.

17 The application filed in this case is Columbia's proposal of a "more comprehen-
18 sive" program. This program deals with several important unbundling issues for Colum-
19 bia's customers, including company-wide choice of commodity providers for Columbia's
20 small gas customers, and a plan to pay for the resulting Stranded Costs.

21 Columbia proposes to continue to identify opportunities and market off system
22 sales products after July 31, 1999. Specifically, Columbia has proposed a continuation of
23 the sharing of off system sales revenue beginning August 1, 1999, and continuing

1 through October 1999 (or until the effective date of the proposed SVGTS program). Co-
2 lumbia has also proposed that the off system sales program continue from the implemen-
3 tation date for the SVGTS program, proposed to be November 1, 1999, through October
4 31, 2004. During both of these future periods, Columbia proposes that it continue to be
5 credited with 35% of off system sales revenue. From August 1999 through October 1999,
6 Columbia proposes that the remaining 65% share continue to be credited in the ACA.
7 After October, once SVGTS is in place, Columbia proposes that the remaining 65% be
8 credited against Stranded Costs as an important "Revenue Opportunity."
9

10 Q: Has Columbia filed modified tariff pages to reflect this change and continuation of the off
11 system sales program?

12 A: Yes, tariff pages to be effective during the period August through October 1999 are in-
13 cluded in Attachment E of the application and tariff pages to be effective once SVGTS is
14 initiated in November are included in Attachment C.
15

16 Q: In the Model, off system sales revenues are decreasing throughout the period of the pro-
17 gram. Please explain that decline.

18 A: Off system sales are dependent on the size of our merchant function. If Columbia's mer-
19 chant function shrinks as a result of the SVGTS program, as is forecasted in the Model,
20 then we can expect off system sales revenue to decline in line with that reduction in cus-
21 tomer sales volume throughput. This occurs because Columbia will see a reduction not
22 only in its merchant sales obligation, but also in its capacity asset portfolio as a result of
23 capacity assignment, capacity termination, and capacity release.

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Q: Please explain how Columbia proposes to utilize capacity release revenue.

A: **5e Capacity Release**

Columbia is proposing that the Capacity Release incentive program be continued and modified in a similar manner to the off system sales program. As with off system sales, there are no changes being proposed to the sharing levels for Columbia. As approved in the previous case, Columbia proposes that it not share in any capacity release revenue until after a benchmark is surpassed. As is done in the current program, and described in the tariff, Columbia proposes to recalculate the benchmark by calculating an "annualized simple monthly average using actual data for the thirty-six months ending June 30th of the year in which the ACA filing is made." Columbia proposes that the next recalculation be done at the time small volume customers begin transporting gas under Columbia's proposed program.

Q: Would the benchmark be recalculated again the following year?

A: No, Columbia proposes that the benchmark be fixed through October 31, 2004, on an annualized simple monthly average using actual data for the 36 months ended October 31, 1999, as defined on Original Sheet No. 58 in the proposed tariff.

Q: Prospectively, how would the sharing work in the capacity release program?

A: As with the existing program, once the benchmark is surpassed, Columbia would be allowed to retain 100% of capacity release revenues above the benchmark until the benchmark is equal to 65% of the total revenue. At that point, Columbia's share reduces to 35%

1 for any incremental revenue. Columbia proposes that all revenue not retained by Colum-
2 bia be credited to the Stranded Costs/Recovery Pool.

3
4 Q: In the Model, why do Columbia's Capacity Release revenues show increases during the
5 SVGTS program?

6 A: In the Model, we assume that the SVGTS program will be relatively attractive to market-
7 ers and our customers. If this turns out to be the case, then Columbia's sales volumes will
8 decrease. When this decrease in merchant function is combined with the marketers' abil-
9 ity to utilize their own capacity contracts to serve SVGTS customers, Columbia expects
10 that it will have more capacity to release than it has had in the past. If we have more to
11 release, we are assuming that we will be able to generate more revenue than in the past.

12
13 Q: Please describe the Marketer Contribution.

14 A: **5f Marketer Contribution**

15 For information on revenue related to the "Marketer Contribution", please refer to
16 the testimony of Columbia witness Cole.

17
18 Q: Please describe the line in the Model for Net Stranded Costs.

19 A: **Net Stranded Costs**

20 The line in the Model labeled Net Stranded Costs shows a zero in the final year by
21 design. In order to achieve this goal of zeroing out stranded costs, Columbia and the
22 Collaborative group worked to identify and incorporate the best mix of related revenue
23 opportunities and program rules. While an exact match between the level of stranded

1 costs and the level of revenue used to offset the costs is the goal of the program, we real-
2 ize that such an exact match is unlikely. This is an issue addressed further in the testi-
3 mony of Columbia witness Byars.

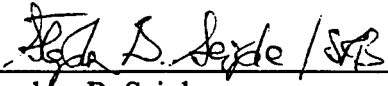
4

5 Q: Does this conclude your Prepared Direct Testimony?

6 A: Yes, it does.

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing Prepared Direct Testimony of Scott D. Phelps was served upon all parties of record by regular U.S. Mail this 16th day of July, 1999.



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