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PUBLIC SERVICE  
COMMISSION

**Via Overnight Mail**

April 1, 2013

Mr. Jeff Derouen, Executive Director  
Kentucky Public Service Commission  
211 Sower Boulevard  
Frankfort, Kentucky 40602

**Re: Case No. 2012-00578**

Dear Mr. Derouen:

Please find enclosed the original and ten (10) copies each of the PUBLIC VERSION of the DIRECT TESTIMONY AND EXHIBITS OF LANE KOLLEN and the DIRECT TESTIMONY AND EXHIBITS OF PHILIP HAYET on behalf of KENTUCKY INDUSTRIAL UTILITY CUSTOMERS, INC. for filing in the above-referenced docket. I also enclose a copy of the CONFIDENTIAL pages to be filed under seal.

By copy of this letter, all parties listed on the Certificate of Service have been served. Please place this document of file.

Very Truly Yours,



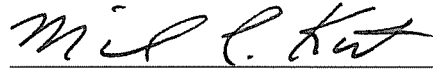
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MLKkew  
Attachment

cc: Certificate of Service  
Quang Nyugen, Esq.

**CERTIFICATE OF SERVICE**

I hereby certify that a copy of the foregoing was served by mailing a true and correct copy via electronic mail (when available) and regular U.S. Mail to all parties on this 1<sup>st</sup> day of April, 2013.



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**COMMONWEALTH OF KENTUCKY**  
**BEFORE THE PUBLIC SERVICE COMMISSION**

**In The Matter Of:**

**The Application Of Kentucky Power Company For:            )**  
**(1) A Certificate Of Public Convenience And Necessity        )**  
**Authorizing The Transfer To The Company Of An            )**  
**Undivided Fifty Percent Interest In The Mitchell            )**  
**Generating Station And Associated Assets; (2) Approval    ) Case No. 2012-00578**  
**Of The Assumption By Kentucky Power Company Of        )**  
**The Mitchell Generating Station; (3) Declaratory Rulings;    )**  
**(4) Deferral Of Costs Incurred In Connection With The     )**  
**Company's Efforts To Meet Federal Clean Air Act            )**  
**And Related Requirements; And (5) For All Other Required )**  
**Approvals and Relief    )**

**DIRECT TESTIMONY**  
**AND EXHIBITS**  
**OF**  
**PHILIP HAYET**

**ON BEHALF OF THE**  
**KENTUCKY INDUSTRIAL UTILITY CUSTOMERS, INC.**

**J. KENNEDY AND ASSOCIATES, INC.**  
**ROSWELL, GEORGIA**

**April 1, 2013**

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**TABLE OF CONTENTS**

**QUALIFICATIONS AND SUMMARY.....1**

**KPCO's MODELING ANALYSES AND RESULTS .....5**

**KIUC's ANALYSES.....12**

COMMONWEALTH OF KENTUCKY  
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**Approvals and Relief )**

**DIRECT TESTIMONY OF PHILIP HAYET**

**QUALIFICATIONS AND SUMMARY**

1

2 **Q. Please state your name and business address.**

3 A. My name is Philip Hayet, and my business address is J. Kennedy and Associates,  
4 Inc. ("Kennedy and Associates"), 570 Colonial Park Drive, Suite 305, Roswell,  
5 Georgia, 30075.

6

7 **Q. What is your occupation and your business title?**

8 A. I am an Electrical Engineer, and my title is Director of Consulting.

9

10 **Q. Please summarize your education and professional experience.**

1 A. I received a Bachelor of Electrical Engineering degree from Purdue University  
2 and a Master of Electrical Engineering degree from the Georgia Institute of  
3 Technology, with a specialization in Power Systems.

4 I have over thirty years of experience in the electric utility industry, in  
5 which I have worked in the areas of generation resource planning, economic  
6 analysis, and rate analysis. I began my career with Energy Management  
7 Associates ("EMA" now known as Venytx), an Atlanta based utility consulting  
8 firm, in which I supported PROMOD IV™ ("PROMOD") and Strategist clients.  
9 Strategist is the long-term resource planning model that Kentucky Power  
10 Company ("KPCO" or "the Company") and its owner American Electric Power  
11 ("AEP") relied on for this filing. In addition to supporting and training PROMOD  
12 and Strategist clients, I also performed numerous consulting assignments using  
13 these planning tools to develop and evaluate resource plans for electric utilities.

14 In 1996 I began my own consulting firm, Hayet Power Systems  
15 Consulting, in which I continue to work on projects involving generation resource  
16 planning and analysis, rate case support, and new generation technology analysis.  
17 In July 2000, I joined Kennedy and Associates on a non-exclusive basis, to make  
18 my production cost modeling and resource planning skills available in their  
19 regulatory consulting practice. A list of my specific regulatory appearances can be  
20 found in Exhibit \_\_\_(PH-1).

21

22 **Q. Have you previously filed testimony at the Kentucky Public Service**  
23 **Commission ("Commission" or "PSC")?**

1 A. I recently filed testimony concerning resource planning issues in a Big Rivers  
2 Electric Corporation ("Big Rivers") proceeding in Case No. 2012-00063, in which  
3 Big River sought approval of its 2012 Environmental Compliance Plan. I have also  
4 filed testimony and testified before other state regulatory commissions and before  
5 the Federal Energy Regulatory Commission. Most, if not all, of these projects and  
6 testimony involved production cost and resource planning issues.

7

8 **Q. On whose behalf are you testifying in this proceeding?**

9 A. I am testifying on behalf of the Kentucky Industrial Utility Customers, Inc.  
10 ("KIUC"), which is a group of large customers served by KPCO.

11

12 **Q. Please summarize your testimony.**

13 A. I conducted a review of the analyses AEP performed supporting KPCO's request  
14 for approval of a transfer to the Company of an undivided 50% interest in Plant  
15 Mitchell Unit 1 and 2. My evaluation and testimony primarily concerns the work  
16 performed and the testimony filed by Company witnesses Mark Becker, Scott  
17 Weaver and Karl Bletzacker. These witnesses had the primary responsibility for  
18 developing data assumptions and performing modeling analyses that led to the  
19 decision to acquire the Mitchell resource. Company witness Becker performed  
20 the long-term expansion plan modeling analyses using the Ventyx Strategist  
21 model, witness Bletzacker, who is Director, Fundamental Analysis, at the  
22 American Electric Power Service Corporation ("AEPSC"), developed commodity  
23 price forecasts and conducted other production cost modeling analyses using the

1 EPIS Aurora model, and witness Weaver presents and explains the results of the  
2 analyses that were performed. For purposes of my evaluation, I also acquired the  
3 same Strategist model and all of the data assumptions that the Company used to  
4 conduct a review of the Company's evaluations and perform alternative modeling  
5 studies. I present the results of my evaluation, and KIUC witness, Mr. Lane  
6 Kollen and I present support for KIUC's recommendation for an alternative action  
7 plan for the Company to follow.

8

9 **Q. Please summarize KIUC's recommendation and conclusions.**

10 A. KIUC recommends that the Commission authorize the Company to acquire 20%  
11 of the Mitchell generating units contemporaneous with the planned shutdown and  
12 retirement of Big Sandy 2 on June 1, 2015. I am informed that under Kentucky  
13 law, the pricing of this affiliate transaction must be at the lower of cost or market.  
14 This acquisition would be combined with a Big Sandy 1 conversion to become a  
15 gas-fired steam turbine unit, and with market purchases to satisfy any short term  
16 requirements that may still exist. This plan minimizes environmental and market  
17 risks, provides the Company with fuel diversity benefits, reduces up front capital  
18 expenditures, and provides the Company with added flexibility with regard to  
19 future resource planning decisions.

20 Based on my analysis, I have reached the following conclusions:

- 21 • The Company's economic evaluations were based on outdated (2011)  
22 assumptions that do not reflect the current state of the natural gas and coal  
23 markets. Had the Company relied on more up-to-date assumptions, as I  
24 have used in my analyses, it is likely it would have determined that the  
25 acquisition of a 50% interest in Mitchell provides less economic benefit to



- 1 KPCO's customers than other alternatives. My analysis shows that the  
2 Company's plan is not least cost to consumers.
- 3 • The data assumptions for the Mitchell units that the Company used in this  
4 proceeding are more favorable than assumptions the Company used in  
5 another study it performed to assess the value of the Mitchell units, known  
6 as an Impairment Analysis.
  - 7 • The Company's decision to acquire 50% of Mitchell 2 would result in the  
8 Company continuing to be heavily dependent on coal, with little flexibility  
9 to be able to diversify its fuel supply.
  - 10 • The Company's plan is based on known environmental requirements, but  
11 ignores the possibility that future environmental requirements may lead to  
12 the need to pursue additional environmental upgrades. No contingencies  
13 have been included in the Company's analyses for the possibility that  
14 future environmental requirements may impose additional costs to the  
15 Mitchell plant.
  - 16 • The Company's plan to acquire 50% of Mitchell is subject to risk  
17 associated with potential CO2 taxes.
  - 18 • A 20% acquisition of Mitchell in mid-2015, and a conversion of Big  
19 Sandy 1 to natural gas promotes fuel diversity and provides flexibility for  
20 additional options in the future. For example, if the Company converted  
21 to a gas fired steam turbine it may be possible to convert even further to a  
22 larger re-powered combined cycle unit in the future.
  - 23 • KIUC's recommendation will lead to KPCO continuing to maintain some  
24 generation in Kentucky, which would provide some local economic  
25 benefits such as continuing tax payments and employment opportunities.

26

27

### KPCO'S MODELING ANALYSES AND RESULTS

28

29 **Q. Please describe KPCO's proposal.**

30 A. KPCO's decision to acquire a 50% interest in Plant Mitchell relates back to an  
31 earlier decision in 2012 to withdraw the application it had filed in Case No. 2011-  
32 00401 to install a scrubber at the Big Sandy 2 ("BS2") coal-fired unit. According  
33 to Company witness Mr. Gregory Pauley, President and Chief Operating Office of  
34 KPCO, the Company decided not to go forward with the upgrades at BS2 due to

1 developments that occurred between when the Company filed its BS2 upgrade  
2 application on December 5, 2011 and when it withdrew its application on May 30,  
3 2012.<sup>1</sup>

4

5 **Q. What was a key development that affected the Company's decision not to**  
6 **perform environmental upgrades at BS2?**

7 A. One key development appears to be the Company's realization that capacity  
8 would be available at Plant Mitchell. The Company states that subsequent to  
9 making its December 2011 filing in Kentucky to upgrade BS2, 20% of the  
10 Mitchell capacity became available to Kentucky Power. Then, it appears that  
11 after the Public Utility Commission of Ohio issued a decision on February 23,  
12 2012 to withdraw KPCO's affiliate, Ohio Power Company's previously approved  
13 corporate separation plan that "...the possibility that more than twenty percent of  
14 the Mitchell generating station might be available to Kentucky Power". [Pauley  
15 Direct Testimony, page 11 at 16]. After the Company withdrew its application to  
16 upgrade BS2 in May 2012, it conducted studies and determined that it would be  
17 less costly to acquire 50% of Mitchell and to retire BS2 by June 2015.

18

19 **Q. What studies did the Company perform that led to the decision to acquire**  
20 **the Mitchell capacity?**

---

<sup>1</sup> Gregory Pauley's December 19, 2012 Direct Testimony at page 10.

1 A. Company witness Scott Weaver's Resource Planning group was responsible for  
2 conducting the analyses, which Mr. Pauley described at page 12 of his Direct  
3 Testimony as follows:

4  
5 ...the Company examined eleven unique variations involving six discrete  
6 options assumed to be available to Kentucky Power to address the unit  
7 disposition decisions facing both Big Sandy Units 1 and 2. The Company  
8 performed this analysis in light of the availability of an ownership interest  
9 in the Mitchell generating station, as well as the major known and  
10 emerging federal rulemaking facing Kentucky Power's coal-fired  
11 generating assets. In undertaking these evaluations, the Company  
12 employed proprietary long-term resource optimization tools and examined  
13 a 30-year economic study period (2014 through 2040) to determine the  
14 relative least cost alternative.

15  
16 **Q. Did Mr. Weaver provide a description of the eleven variations of six unique  
17 options that it analyzed?**

18 A. Yes, Mr. Weaver explained the eleven disposition cases that AEP evaluated in  
19 Table 1 at page 5 of his testimony, and he provided further discussion of the  
20 planning process the Company performed of these disposition cases in the  
21 exhibits found as an appendix to his testimony. Exhibit SCW-2 of Mr. Weaver's  
22 testimony, contains an additional summary table of the eleven disposition cases.

23  
24 **Q. Recognizing that Mr. Weaver provides these details, can you briefly  
25 summarize the eleven cases that were performed?**

26 A. Yes, two of the eleven cases (Options 1a and 1b) included performing  
27 environmental upgrades at BS2 and retiring Big Sandy Unit 1 ("BS1"). In the  
28 nine remaining cases, BS2 was retired initially and replaced with different types  
29 of capacity including market purchases, combined cycle ("CC") capacity, or the

1 acquisition of a 50% interest in Plant Mitchell. In those nine cases, BS1 was  
2 disposed of in different ways including being retired, repowered to a CC unit, or  
3 converted to a gas-fired steam turbine unit.

4

5 **Q. Were sensitivity studies performed?**

6 A. Yes, both Strategist based discreet analyses were performed using alternative  
7 "projected future scenarios", and risk analyses using the Aurora Model were  
8 performed to study the impact of random forecast assumption changes on  
9 projected Company operating costs. Five discreet "projected future scenarios"  
10 were examined including low, mod and high commodity forecast assumptions, all  
11 including the same forecast of CO2 prices that began in 2022. The two additional  
12 discreet forecasts that were evaluated included one with no CO2 prices and  
13 another with CO2 prices starting earlier (2017).

14

15 **Q. Please discuss the Strategist Model that was used to conduct the discreet**  
16 **modeling analyses.**

17 A. Strategist was employed as the primary production cost and long-range resource  
18 planning model in this study.<sup>2</sup> Strategist performed three primary functions, 1) it  
19 was used to develop annual production cost estimates using monthly processing,  
20 and using sub-period dispatch algorithms; 2) it evaluated capital revenue  
21 requirements associated with capacity resource alternatives; and 3) it developed

---

<sup>2</sup> I first became acquainted with Strategist in 1980 when I began working for Energy Management Associates.

1 long-term expansion plans to meet the Company's load requirements through  
2 2040. Although the Company's database included modeling data and developed  
3 production cost estimates for four of the AEP Operating Companies, the  
4 Company setup the database so that each Operating Company would operate  
5 independently of the others, and each would buy and sell against the PJM market.  
6 Only the KPCO results were included in the study evaluations. Individual  
7 Strategist runs were performed for each of the eleven BS1 and BS2 disposition  
8 options and for each of the five commodity sensitivity cases, so that in total 55  
9 Strategist cases were performed. The result of each of the 55 cases was an  
10 optimal expansion plan for each case, production related revenue requirements,  
11 and capital related revenue requirements. Once the Strategist results of each case  
12 were completed, they were fed into a separate spreadsheet model where additional  
13 assumptions were made and results were developed and added to the Strategist  
14 results. One analysis performed was a calculation of PJM market capacity  
15 purchases and capacity purchase costs, which were required when KPCO fell  
16 below its capacity reserve requirements (8.6%) in the PJM market (PJM UCAP  
17 Obligation). Likewise, revenues from capacity sales to the PJM market were  
18 derived when KPCO exceeded its capacity reserve requirement (also 8.6%) in the  
19 PJM market. Finally, the spreadsheet model combined all costs and revenues,  
20 including fuel expenses, O&M costs, transaction expenses, market energy  
21 purchase costs and sales revenues, incremental resource addition capital related  
22 revenue requirements, and market capacity purchase costs and sales revenues to  
23 derive year-by-year incremental costs associated with the specific resource plan

1 alternative. A cumulative present value of revenue requirements was determined  
2 for each case, and the results of each of the 11 cases performed were compared to  
3 develop a ranking of resource plans.  
4

5 **Q. What were KPCO's conclusions based on its Strategist analysis?**

6 A. Regardless of the projected future scenario based on the different commodity  
7 forecast, KPCO determined that the option to retire BS2 and acquire a 50%  
8 interest in the Mitchell plant was part of the least cost long-term resource plan for  
9 KPCO.  
10

11 **Q. What conclusion did the Company reach regarding the disposition of the BS1  
12 capacity?**

13 A. The Company did not reach a conclusive decision with regarding BS1. Its  
14 modeling results indicated that the ultimate least cost long-term resource plan  
15 would be to acquire 50% of the Mitchell capacity, and to convert BS1 to a natural  
16 gas steam turbine unit. However, the Company has not committed to the BS1  
17 conversion as it has decided to defer a final decision pending the results of  
18 performing a competitive solicitation comparing the cost of converting BS1 to the  
19 cost of acquiring capacity from the market.  
20

21 **Q. What reason did the Company give for the necessity of performing a  
22 competitive solicitation for capacity to replace the BS1 unit, but not for the  
23 BS2 unit?**

1 A. Essentially, Company witnesses Weaver and McDermott believe that there may  
2 be capacity available through the market which is cheaper than the cost of  
3 converting (\$192/kW) and operating BS1 on gas; however, they state with  
4 absolute conviction that there would not be any capacity that could be purchased  
5 and operated cheaper than the cost to purchase (\$758/kW) and operate the  
6 Mitchell capacity.

7

8 **Q. Does KIUC agree that a competitive solicitation to replace the BS2 unit was**  
9 **unnecessary?**

10 A. No it does not. Mr. Kollen discusses this at length in Section 2 of his testimony,  
11 and he discusses the possibility that a RFP could result in finding a resource  
12 alternative available at a cost below the cost of acquiring Mitchell. Only by  
13 conducting a thorough competitive solicitation based on using up-to-date  
14 assumptions could the cost of acquiring and operating the Mitchell unit be  
15 compared against other alternatives that may be available in the market. The  
16 Company has not demonstrated that the cost of Mitchell is lower than its market  
17 value.

18

19 **Q. How did the Company's Aurora risk analyses support the Company's**  
20 **decision to acquire a 50% interest in the Mitchell plant?**

21 A. In my view, the Aurora risk analysis results did not provide evidence that the  
22 acquisition of 50% of the Mitchell plant was the optimal result. The results of the  
23 Company's Aurora analysis, presented in Mr. Weaver's exhibit SCW-6, indicates

1 that Disposition Option 3A (20% of Mitchell capacity and BS1 repowered to a  
2 CC unit) was the highest ranked resource plan (ranked 1st) and the Company's  
3 plan to acquire only 50% of Mitchell (Option 6) was the 5th highest ranked plan.  
4 In fact, based on the Company's modeling assumptions, which I will soon explain  
5 are out-of-date, all options that included some portion of Mitchell capacity and  
6 plans to convert BS1 to some type of gas unit ranked higher than KPCO's plans to  
7 acquire 50% of the Mitchell coal unit.

8  
9 **Q. What did these results suggest to you?**

10 A. These results led me to believe that there may be some resource plan involving  
11 the conversion of BS1 to some type of gas unit along with the acquisition of  
12 Mitchell capacity, possibly less than 50%, that would be lower cost and lower risk  
13 for KPCO. Therefore, for purposes of KIUC's analyses, I investigated disposition  
14 options in which BS1 was converted to a gas-fired steam turbine unit, and 20% of  
15 the Mitchell Plant was acquired. In addition, I examined the Company's  
16 commodity forecasts and developed alternative forecasts as I believed the  
17 Company's were based on outdated 2011 assumptions.

18  
19 **KIUC'S ANALYSES**

20 **Q. Did KPCO develop current modeling assumptions for this study?**

21 A. No it did not. The Company's commodity price forecasts were developed by  
22 Company witness Bletzacker's Fundamental Analysis Department at AEP,  
23 however, the forecasts are dated November 2011, which means that based on



1 when they were possibly first created, potentially in early 2011, they are now  
2 about 2 years old. Even if the forecasts were created around November 2011, on  
3 page 5 of Mr. Bletzacker's testimony, he compares the natural gas forecast to  
4 other forecasts such as the Energy Information Administration ("EIA") forecasts  
5 and those were created in late 2010.<sup>3</sup> The commodity forecasts that Mr.  
6 Bletzacker's group developed include Henry Hub ("HH") natural gas prices, CO2  
7 costs, coal prices (Northern Appalachian and Central Appalachian), on-peak and  
8 off-peak PJM-AEP Generation Hub prices (\$/MWH), and PJM RTO RPM market  
9 capacity values (\$/MW-Day). The forecasts were presented in an exhibit to Mr.  
10 Weaver's testimony, Exhibit SCW-3.

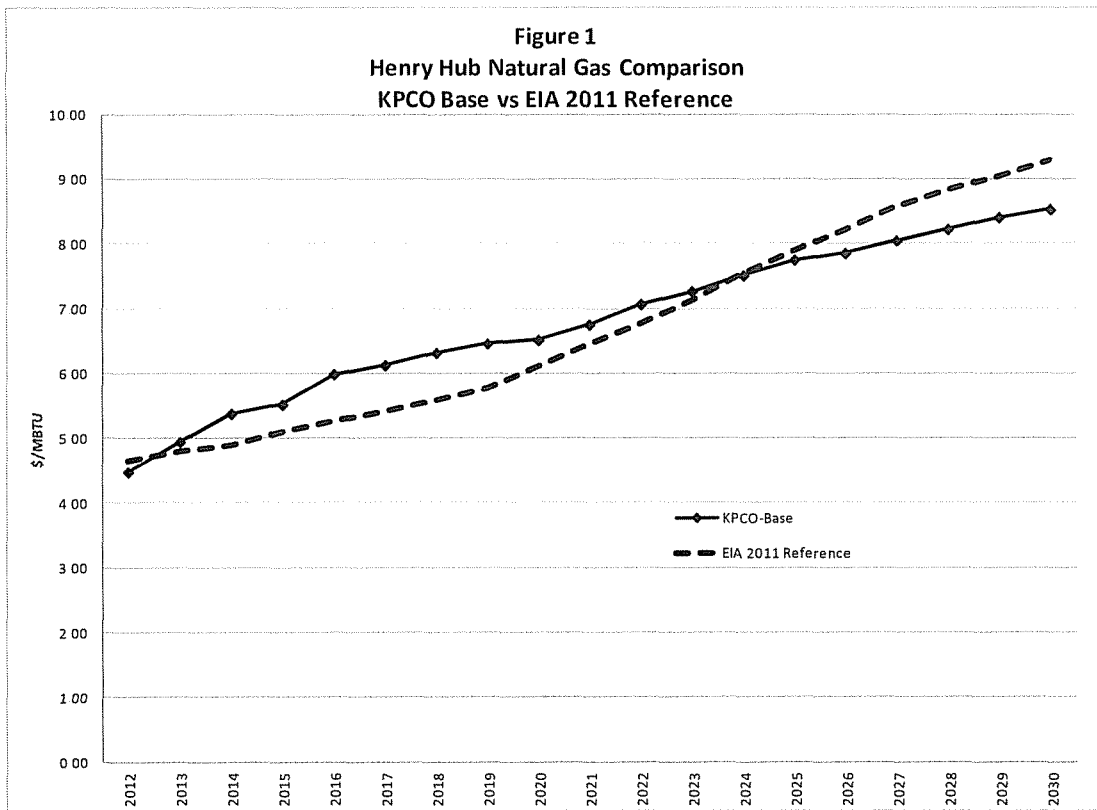
11

12 **Q. What evaluations did you perform of the Company's forecasts?**

13 A. First, I examined the natural gas forecasts that the Company developed, and  
14 initially I focused on the Company's base case assumptions. Since the Company  
15 used data from 2011, I compared the Company's natural gas price forecast to the  
16 EIA 2011 forecast, which is the same forecast comparison Mr. Bletzacker  
17 presented on page 5 of his testimony. The following figure presents this  
18 comparison.

---

<sup>3</sup> See the figure on page 5 of Mr. Bletzacker's testimony, which includes the EIA base case forecast from May 2011. EIA's May 2011 forecast was actually first released in December 2010, so the assumptions for that forecast had to be derived in 2010.



1

2

3

4

5

6

7

**Q. Do you believe that the EIA 2011 HH forecast would also be reasonable to be used for studies today based on what is now known about the gas market?**

8

9

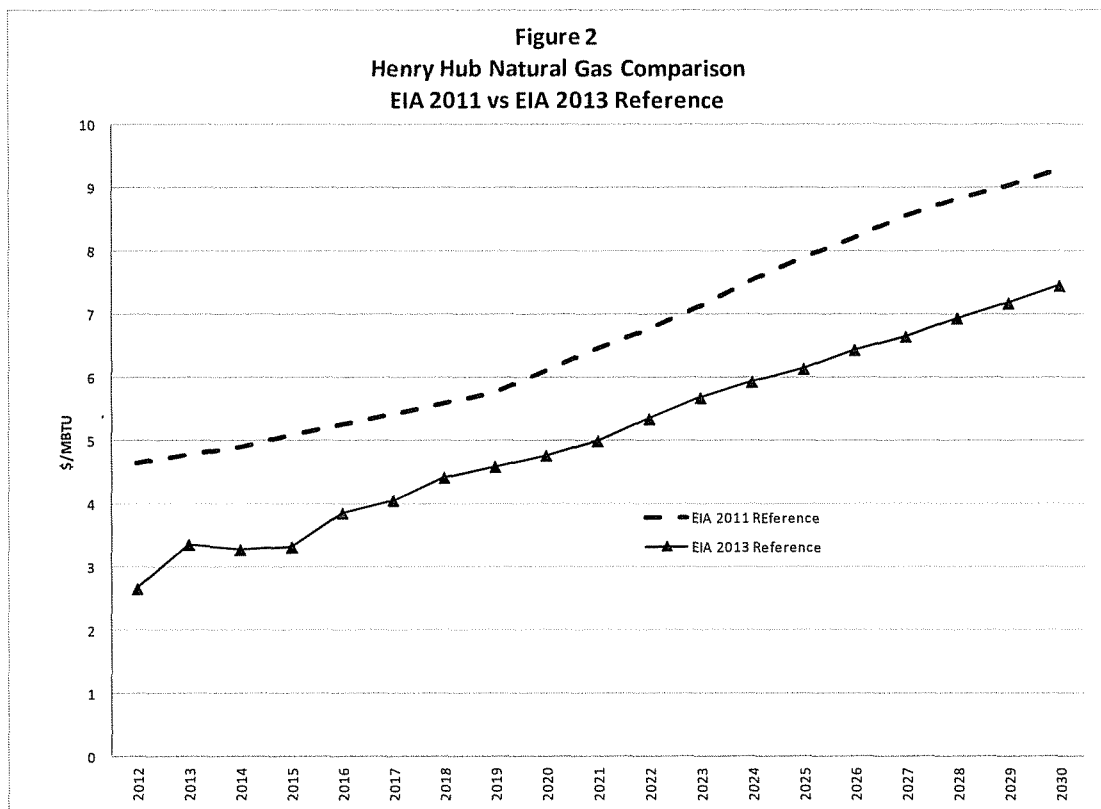
**A.** No I do not. Most people in the industry today are aware of the expanded reserves of natural gas that have been identified in the last few years, which when coupled with advanced exploration and production technologies have resulted in low natural gas price forecasts, which are expected to continue. Even since 2011

10

11

12

1 natural gas price forecasts have been lowered based on the expectation that the  
2 availability of low cost natural gas will persist given the expected amount of  
3 proven reserves. One indication of this may be seen from a comparison of EIA's  
4 2011 and EIA's 2013 Reference HH Gas price forecasts. On average the 2013  
5 EIA forecast is approximately 23% lower than the 2011 EIA forecast.

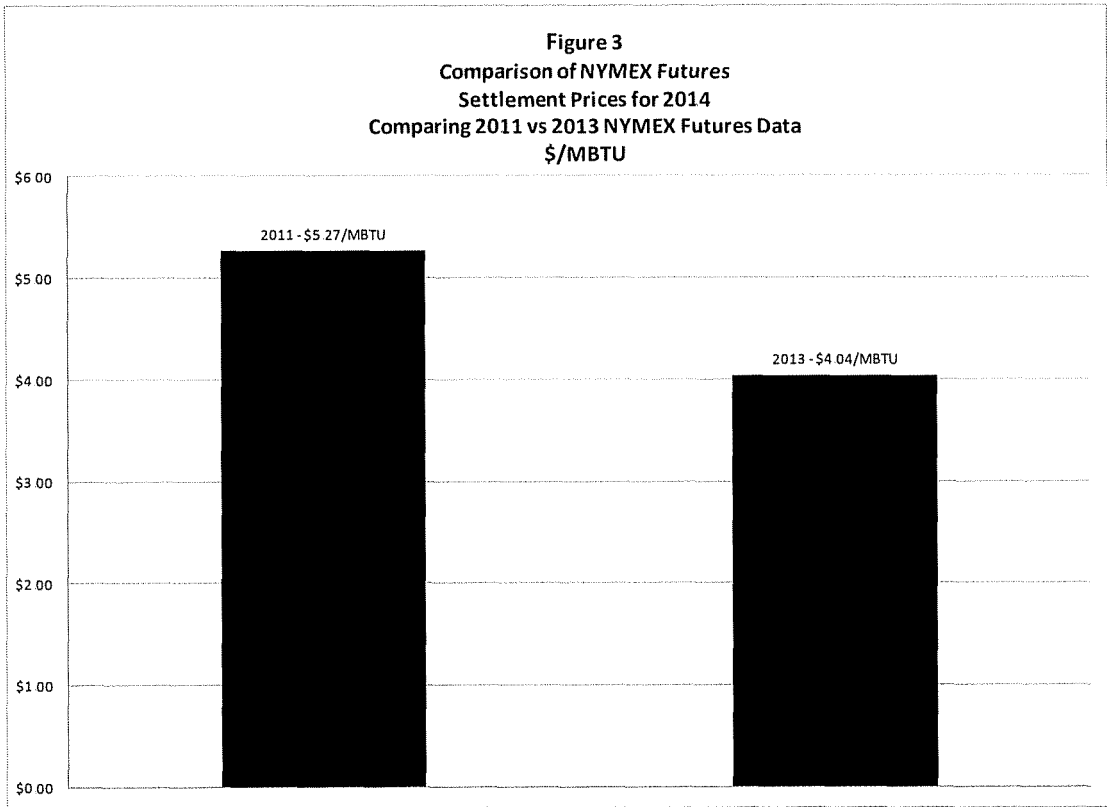


6

7 **Q. Have you developed any other evidence to support the use of more current**  
8 **forecast data?**

9 A. Yes, I examined NYMEX HH futures prices that were reported in 2011 and I  
10 compared that data to futures prices that have been reported thus far in 2013. I  
11 picked 2014 as the future projection year to examine. In other words, I averaged  
12 the NYMEX futures prices that were reported in 2011 for the future year 2014,

1 and I did the same thing for future prices that have thus far been reported in 2013  
2 for the future year 2014. To reach a conclusion that the Company's natural gas  
3 price forecast that it developed in 2011 would be reasonable to use as a natural  
4 gas price projection today, it would stand to reason that the NYMEX forecast as  
5 developed in 2011 would be similar to the NYMEX forecast as developed today.  
6 I found that this was not the case. The following graph compares the average  
7 price for 2014 as determined based on both 2011 and 2013 NYMEX data. It  
8 indicates that NYMEX futures prices have dropped by approximately 23% when  
9 comparing NYMEX prices that were derived in 2011 to prices derived in 2013.  
10 This is the same result that I found when examining the EIA 2011 and EIA 2013  
11 forecasts.



1 **Q. The Company may contend that 2013 data was not available at the time it**  
2 **conducted its studies of the Mitchell capacity. Do you believe it would be**  
3 **reasonable for the Commission to rely on the Company's outdated planning**  
4 **assumptions in making a decision regarding the approval of the Mitchell**  
5 **acquisition?**

6 A. No I do not. I believe the Commission should be aware of results derived from  
7 more current data assumptions, and give those results more significant weight in  
8 its decision making process. To aid the Commission, I have conducted alternative  
9 analyses using more up-to-date data assumptions. I believe that it would be  
10 reasonable for the Commission to rely on the 2013 EIA gas price forecast. I have  
11 made use of the 2013 EIA forecast as basis for the commodity gas price forecast  
12 used in my analyses.

13

14 **Q. If the Company's natural gas price forecast was out of date, did you also**  
15 **consider the reasonableness of its market energy price forecast?**

16 A. Yes, and like the Company's natural gas price forecasts, I also found that its  
17 market energy price forecast was out-of-date, and too high as well.

18

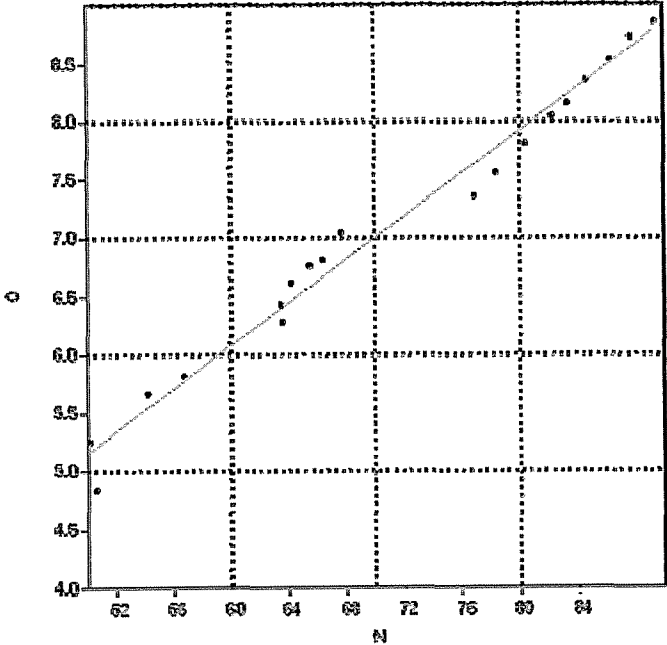
19 **Q. What adjustment are you proposing to the Company's market energy price**  
20 **forecast?**

21 A. Typically, natural gas forecasts and market energy price forecasts are highly  
22 correlated, and a fairly linear relationship exists between the two forecasts. It  
23 appears that the Company's data is consistent with this correlation, although based

1 on out of date information. I performed a statistical analysis of the Company's  
2 base market energy prices and base natural gas forecast, and plotted the data to  
3 prove that a linear relationship exists between the Company's two forecasts, as  
4 shown below. The x axis of the graph represents market energy prices (\$/MWH),  
5 and the y axis represents fuel prices. The trend line added to the graph confirms  
6 that there is a linear relationship between the Company's fuel prices and market  
7 energy prices.

8  
9  
10  
11

Figure 4  
x/y Plot of KPCO Natural Gas Prices  
and Market Energy Prices



12  
13 Based on this analysis, I concluded it would be reasonable to apply the same  
14 adjustment to the Company's base case market energy price forecast as I applied  
15 to derive a new gas price forecast. In essence, I reduced the Company's market

1 base case energy price forecast by 23% to derive a new market energy price  
2 forecast.<sup>4</sup>

3

4 **Q. Did you perform Strategist analyses based on revised natural gas and market**  
5 **price forecasts?**

6 A. Yes, in the first set of results that I present, I developed natural gas price forecasts  
7 and market price assumptions consistent with the 2013 EIA natural gas price  
8 forecasts. Furthermore, the disposition option that I used assumed BS1 unit  
9 would be converted to natural gas by July 2015, and 20% of Mitchell would be  
10 acquired January 1, 2014. I assumed Mitchell would be acquired January 1, 2014  
11 for purposes of consistency with the Company's modeling assumptions, however,  
12 as Mr. Kollen explains, KIUC's primary recommendation is to acquire Mitchell 1  
13 on June 1, 2015 contemporaneous with when the Big Sandy unit is set to retire.  
14 Acquiring any amount of Mitchell before it is needed significantly increases the  
15 cost to consumers. During the 17 month period January 2015 to June 2015,  
16 Mitchell would have very little market capacity value and, based on actual PJM  
17 forward pricing data, market energy margins would be very small as well. ,Mr.  
18 Kollen explains that acquiring any amount of Mitchell before Big Sandy 2 is  
19 retired has substantial rate impacts.

20

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<sup>4</sup> After developing a new market energy price forecast, I also derived new emergency power price inputs consistent with the new market energy price forecast.

1 **Q. Did you make any other adjustments to the Company's data assumptions in**  
2 **this first set of runs.**

3 **A.** Yes, as a sensitivity I also adjusted the PJM ICAP market capacity prices that the  
4 Company included. The model assumes these are costs that companies in PJM  
5 would pay for capacity purchases from the PJM market when they are short of  
6 capacity, or revenues that they would receive when they are long on capacity.  
7 The Company's estimates of market capacity prices ranges from \$85.05/MW-day  
8 in 2014 to \$436.27/MW-day in 2040, and the first significant jump in market  
9 price occurs in 2015 when the price increases to \$215.25/MW-day. The  
10 Company provides very little support for these values, and they seem quite high  
11 especially in light of the base residual auction results, which indicate that the PJM  
12 RTO price for annual resources in the 2015/2016 auction was \$136/per MW-day.<sup>5</sup>  
13 By using an outdated 2011 commodity forecast, AEP includes capacity pricing  
14 that is now know to be incorrect. Fundamentally, the Company seems to be  
15 suggesting over the next 30 years, very little capacity, demand response, or  
16 energy efficiency will be added in PJM.

17  
18 **Q. What did you use as an alternative for the capacity market prices.**

19 **A.** As Mr. Kollen discusses in his testimony, the Company performed an Impairment  
20 Analysis in November 2012, which the Company discussed in its response to  
21 KIUC 2-55. The Company supplied the results of the Impairment testing for the

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<sup>5</sup> <http://www.pjm.com/~media/markets-ops/rpm/rpm-auction-info/20120518-2015-16-base-residual-auction-report.ashx>



1 Mitchell Plant. Mr. Kollen explains that he would expect the assumptions  
2 included in the Impairment Analysis to be highly scrutinized and more reliable  
3 and objective than might normally be expected given the attestations required by  
4 upper management associated with the Impairment Analysis. Both Mr. Kollen  
5 and I have found that the Company's planning assumptions used to support the  
6 Mitchell acquisition in this CPCN proceeding were generally more favorable than  
7 the assumptions that were used in the Impairment test. For purposes of my  
8 sensitivity analysis using alternative market capacity prices, I used data that the  
9 Company relied on in the Impairment Analysis.

10 **Q. Please discuss your first set of results.**

11 A. The following table compares the Company's base case forecast assumptions to  
12 KIUC's assumptions, which are based on up-to-date fuel and market price  
13 forecasts. In this initial set of runs, no changes were made to the coal price  
14 assumptions. A set of three results are provided based on the Company's  
15 preferred disposition option to acquire 50% of Mitchell only, and then a set of  
16 three results are provided based on KIUC's recommendation that the Company  
17 acquire only 20% of Mitchell and also convert BS1 to a gas-fired steam turbine  
18 unit. As stated earlier, for purposes of making a consistent comparison with the  
19 Company's proposal I assumed that the 20% Mitchell purchase would be  
20 effective as of January 2014, rather than June 2015 when it will be needed.  
21 Delaying the Mitchell purchase until June 2015 would provide consumers with  
22 considerable additional savings.

23

1

**Table 1**  
**Natural Gas, Energy Market Forecast, and Impairment Capacity Market Adjustments**

Case	BS1 Gas			Coal	Market \$/MWH	ICAP \$/MW- Day	NPV (k\$)	Diff (k\$)
	Mitchell	Conv	Gas					
KPCO	50%	N	2011 AEP	2011 AEP	2011 AEP		\$5,787,072	
KPCO	50%	N	2013 EIA	2011 AEP	tied to 2013 EIA Gas		\$5,615,842	
KPCO	50%	N	2013 EIA	2011 AEP	tied to 2013 EIA Gas	Impair	\$5,587,336	
KIUC	20%	Y	2011 AEP	2011 AEP	2011 AEP		\$5,881,503	\$94,431
KIUC	20%	Y	2013 EIA	2011 AEP	tied to 2013 EIA Gas		\$5,464,620	(\$151,222)
2 KIUC	20%	Y	2013 EIA	2011 AEP	tied to 2013 EIA Gas	Impair	\$5,383,163	(\$204,173)

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Each calculated difference value shown compares the KIUC case to the equivalent KPCO case. The first comparison indicates that when the Company's preferred disposition option is compared to KIUC's preferred disposition option, based on the Company's outdated gas and market price assumptions, the Company's option is more economic by approximately \$94 million. However, this option is unrealistic as the Company's forecasts of natural gas and market prices are clearly too high. If the Company were to acquire 50% of Mitchell as it proposes, then customers would be subjected to market risks associated with having to make opportunity sales from the Mitchell units. In other words, with lower market prices it is unlikely the Company would be able to make as many off-system sales as expected, and the revenues from those sales would most likely be much lower than the Company expects.

16

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18

The difference between the second rows in this table is the use of the lower 2013 EIA natural gas and market price forecasts. With lower natural gas and market prices, Mitchell provides much less value, and KIUC's

1 recommendation to acquire less Mitchell capacity and to convert BS1 to gas is  
2 more economic by \$151 million.

3  
4 The third row reflects the sensitivity case in which lower market capacity  
5 prices are assumed based on use of market capacity prices from the Company's  
6 Impairment Analysis. In this case, KIUC's preferred alternative is more economic  
7 compared to KPCO's recommendation by \$204 million.

8

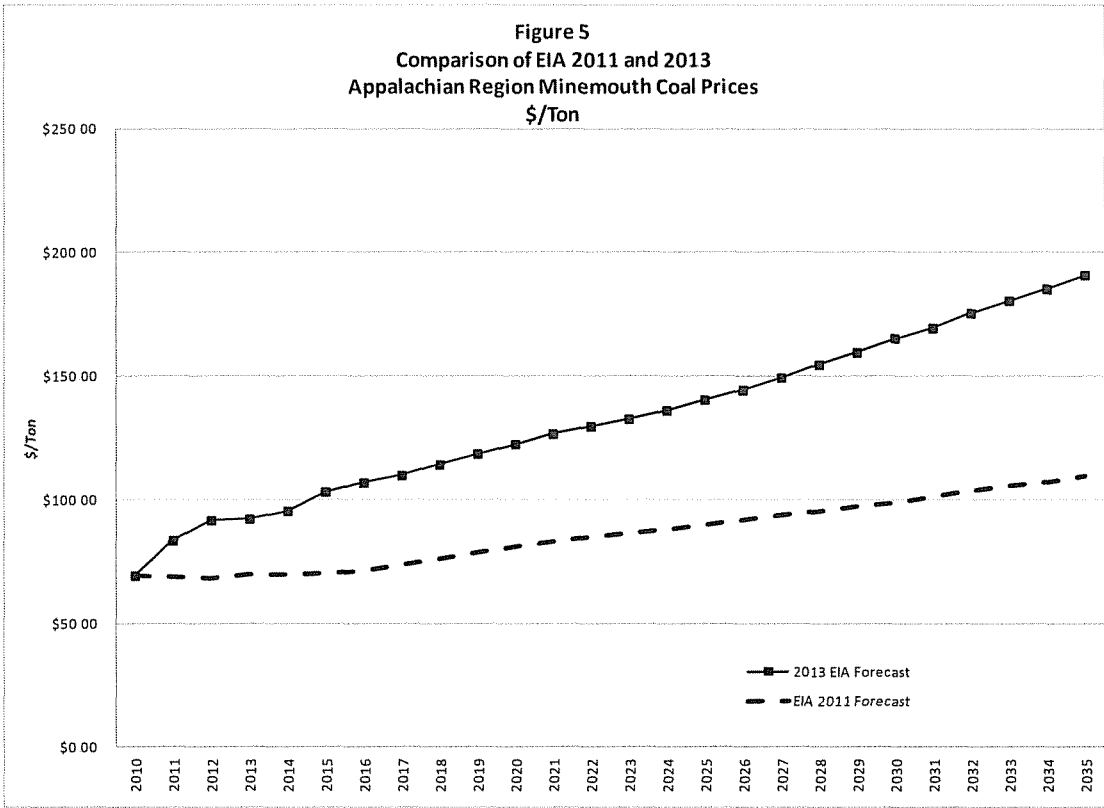
9 **Q. Please explain the parameters of your second set of results.**

10 A. For the second set of results, I performed the same set of runs, but I also  
11 incorporated an updated coal price forecast in addition to the Impairment Analysis  
12 capacity value and updated natural gas and market price forecast.

13

14 **Q. What are your findings regarding the Company's coal forecast?**

15 A. Similar to its natural gas and market energy price forecasts, the Company's coal  
16 price forecast is also out-of-date. However, unlike the natural gas forecast, coal  
17 price forecasts have increased since 2011 largely due to the EPA's efforts to  
18 reduce the utilization of coal. The following graph demonstrates a significant  
19 increase in the EIA forecast for Appalachian Region coal prices. Based on this, I  
20 believe the Company's coal price forecast is too low and should be increased.



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I based the updated coal forecast on the EIA 2013 forecast data similar to the way that I developed the gas price forecast from the EIA 2013 forecast since I determined that the Company's coal price forecasts were similar to EIA's 2011 forecasts.

**Q. Please discuss the results of this set of analyses.**

A. The results of my second set of analyses are included in Table 2.

**Table 2**  
**Natural Gas, Energy Market Forecast, Coal and Impairment Capacity Market Adjustments**

Case	BS1 Gas			Coal	Market \$/MWH	ICAP \$/MW-		NPV (k\$)	Diff (k\$)
	Mitchell	Conv	Gas			Day			
KPCO	50%	N	2011 AEP	2011 AEP	2011 AEP			\$5,787,072	
KPCO	50%	N	2013 EIA	2013 EIA	tied to 2013 EIA Gas			\$5,938,272	
KPCO	50%	N	2013 EIA	2013 EIA	tied to 2013 EIA Gas	Impair		\$5,909,766	
KIUC	20%	Y	2011 AEP	2011 AEP	2011 AEP			\$5,881,503	\$94,431
KIUC	20%	Y	2013 EIA	2013 EIA	tied to 2013 EIA Gas			\$5,662,509	(\$275,763)
KIUC	20%	Y	2013 EIA	2013 EIA	tied to 2013 EIA Gas	Impair		\$5,581,052	(\$328,714)

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Once again, the first row of the KPCO and KIUC cases depict the preferred disposition options under the Company's forecast assumptions, and indicates that under the outdated and higher forecasts the option to acquire a greater share of Mitchell is more economic. As mentioned already, that option is unrealistic due to KPCO's out-of-date forecasts, and row two compares each case with alternative gas, energy and coal price assumptions based on EIA 2013 forecasts, which are much more realistic than KPCO's forecasts. The difference in these forecasts is that the 2013 EIA gas and market prices decrease compared to KPCO's forecasts, which is unfavorable to the Mitchell acquisition, and the 2013 EIA coal forecast increases substantially, which again is unfavorable to the Mitchell acquisition. KIUC believes that a 20% share of Mitchell presents far less risk to KPCO's customers and is more economic. With just the changes to use the EIA 2013 gas, market and coal forecasts, the KIUC recommended plan is more economic by \$275 million compared to the Company's preference to acquire 50% of Mitchell. Furthermore, with the additional sensitivity case that includes the lower market capacity costs, KIUC's preferred case is \$328 million lower in cost compared to the KPCO case. Again, as stated earlier, delaying the acquisition of 20% of

1 Mitchell until June 2015 would provide a significant additional economic benefit  
2 for consumers.

3

4 **Q. Mr. Kollen discusses an Impairment Analysis the Company performed. Did**  
5 **you conduct any analyses using data from that study?**

6 A. Yes, Table 3 below contains results that I developed based on using Mitchell  
7 assumptions just from the Impairment Analysis. The Company's response to  
8 KIUC 1-55 contained an evaluation that included assumptions about the cost of  
9 operating the Mitchell units and the prices that Mitchell would receive when  
10 selling capacity and energy to the PJM market. These assumptions were different  
11 and in general less favorable to the Mitchell capacity than the assumptions the  
12 Company incorporated in its Strategist analyses used to evaluate the acquisition of  
13 Mitchell. As Mr. Kollen explains there is every reason to expect that the  
14 assumptions used in the Impairment Analysis would be more highly scrutinized  
15 and more reliable and objective than assumptions that the Company might used in  
16 other planning studies.

17

18 **Q. What assumptions did you utilize from AEP's February 2013 Impairment**  
19 **Analysis?**

20 A. With regard to Mitchell costs, I used the Mitchell fuel and variable O&M  
21 expenses, fixed O&M costs, and on-going construction expenditures. Although  
22 many of the assumptions in the Impairment Analysis were less favorable to the  
23 Mitchell units, there were also some assumptions from the February 2013

1 Impairment Analysis that were actually more favorable such as the fact that the  
2 Impairment Analysis included lower capital addition costs. Nevertheless, I still  
3 used the values from the Impairment Analysis in this study. With regard to the  
4 revenues derived from Mitchell, I used the data from the Impairment Analysis to  
5 derive new market energy and market capacity prices. These are the same market  
6 capacity costs that I had used in the studies identified in Tables 1 and 2 above. In  
7 sum, I did not change any of AEP's Impairment Analysis assumptions.

8  
9 **Q. Please discuss the results.**

10 A. The following table compares both KPCO's and KIUC's preferred resource plan  
11 using the impairment assumptions.

Table 3  
Mitchell Assumptions Based on Impairment Analysis

Case	BS1 Gas			Coal	Market \$/MWH	ICAP \$/MW- Day	NPV (k\$)	Diff (k\$)
	Mitchell	Conv	Gas					
KPCO	50%	N	2011 AEP	Impair	Impair	Impair	\$6,107,425	
KIUC	20%	Y	2011 AEP	Impair	Impair	Impair	\$5,971,679	(\$135,746)

12  
13 These results indicate that using just the Mitchell assumptions from AEP's  
14 Impairment Analysis, the cost of acquiring 20% of Mitchell and converting BS1  
15 to gas is more economic by approximately \$136 compared to the option of  
16 acquiring 50% of the Mitchell plant. The Impairment Analysis did not have an  
17 explicit gas forecast. Therefore, to be extremely conservative I used AEP's 2011  
18 gas forecast. Had I used updated 2013 gas prices, rather than AEP's outdated  
19 2011 gas price forecast, the KIUC proposal would have outperformed the  
20 Company's plan by even more.

1

2 **Q. Have you evaluated the risk of any other environmental upgrade costs that**  
3 **the Company might have to pay for if it acquires some portion of the**  
4 **Mitchell capacity?**

5 A. While I have not assessed the likelihood that the Company would have to install  
6 any additional equipment, I noticed that the Kentucky Public Service Commission  
7 Staff identified the possibility that the Company may have to install a baghouse at  
8 Mitchell at a potential cost of \$133 million in 2019. It is obvious that the KIUC  
9 preferred alternative to acquire less Mitchell capacity would result in a benefit in  
10 the event that significant additional environmental costs are identified in the  
11 future. In the Company's response to KPSC 2-27 concerning the KPSC's  
12 baghouse question, the Company supplied information that could be used to  
13 determine that KPCO customers would save approximately \$60 million dollars on  
14 a net present value basis over the period of 2011 to 2040 if KPCO only acquires a  
15 20% interest in Mitchell compared to the Company's preference to acquire 50%.

16

17 **Q. You stated earlier that KIUC's actual recommendation is to acquire Mitchell**  
18 **on June 1, 2015, contemporaneous with the retirement of BS2. Did you**  
19 **conduct any delay scenario analyses using this acquisition date?**

20 A. Yes, I conducted one analysis to examine the potential impacts that would result  
21 from delaying the acquisition of Mitchell until June 1, 2015. In sum, the delay  
22 would impact fuel costs, O&M expenses, capital revenue requirement costs, and  
23 market capacity and energy purchases and sales. Given that the Company would



1 continue to operate Big Sandy 2 all during 2014 and during part of 2015, it would  
2 have excess capacity for a period in excess of 80% [Weaver Exhibit SCW-1]. I  
3 conducted an analysis in which I utilized KIUC's natural gas and market energy  
4 forecast assumptions and I delayed the start date of Mitchell until June 1, 2015.  
5

6 **Q. What were the results of this analysis?**

7 A. In a comparison of KIUC's preferred case using the assumptions described above,  
8 I determined that there would be a savings of approximately \$27 million if  
9 Mitchell were delayed until June 2015. This may be conservative as there are  
10 other factors that I did not have time to address. One factor for example, is  
11 whether the Company would be able to sell capacity based on Base Residual  
12 Auction prices beginning January 2014 when it first acquires the Mitchell  
13 capacity. The Company may be limited to only being able to sell based on costs  
14 derived in the incremental auctions, which are lower than the prices paid in the  
15 Base Residual Auctions. This is an issue that I will continue to explore and would  
16 be able to make additional findings available upon request.  
17

18 **Q. Are there any additional issues you wish to address?**

19 A. Yes, I am concerned about the assumptions the Company used to model its  
20 generic CC capacity, as the capital cost it used appears to be overstated. Since the  
21 CC units are generally not selected prior to 2021, this may not be a significant  
22 concern; however, it is something that affects the resource planning decisions, and  
23 should be addressed by the Company when it files its next round of testimony.

1 Based on a comparison of the Company's assumptions to other available data  
2 including EIA data and data available from Louisville Gas and Electric's  
3 ("LG&E") Certificate for Public Convenience and Necessity for the Cane Run CC  
4 unit, the cost of the Company's Brownfield CC unit seems to be overstated. In  
5 Case No. 2011-0075, LGE reported the installed cost of constructing its 640 MW  
6 CC unit would be \$583 million, which is equivalent to \$910 per kilowatt. By  
7 comparison, Mr. Weaver's Table 3 indicates the cost of a CC unit would be  
8 \$1168/kW, which is significantly higher than LG&E's estimate. EIA's estimate  
9 for a CC unit is also similar to LG&E's cost. Furthermore, the value that appears  
10 in Mr. Weaver's Table 3 does not match the input for the cost to construct a CC  
11 unit that the Company included in Strategist, although it is fairly close. However,  
12 \$1168/kW is not the entirety of the capital cost that the Company modeled, as it  
13 also included additional capital cost related items in the Strategist fixed O&M  
14 input for the CC unit. Again, while this may not have much effect on the Mitchell  
15 decision, the Company should still provide additional justification for why its  
16 assumption the cost of combined cycle capacity is so high.

17

18 **Q. Does this complete your testimony?**

19 A. Yes.

**COMMONWEALTH OF KENTUCKY**  
**BEFORE THE PUBLIC SERVICE COMMISSION**

**In The Matter Of:**

**The Application Of Kentucky Power Company For: )**  
**(1) A Certificate Of Public Convenience And Necessity )**  
**Authorizing The Transfer To The Company Of An )**  
**Undivided Fifty Percent Interest In The Mitchell )**  
**Generating Station And Associated Assets; (2) Approval ) Case No. 2012-00578**  
**Of The Assumption By Kentucky Power Company Of )**  
**The Mitchell Generating Station; (3) Declaratory Rulings; )**  
**(4) Deferral Of Costs Incurred In Connection With The )**  
**Company's Efforts To Meet Federal Clean Air Act )**  
**And Related Requirements; And (5) For All Other Required )**  
**Approvals and Relief )**

**EXHIBITS**  
**OF**  
**PHILIP HAYET**

**ON BEHALF OF THE**  
**KENTUCKY INDUSTRIAL UTILITY CUSTOMERS, INC.**

**J. KENNEDY AND ASSOCIATES, INC.**  
**ROSWELL, GEORGIA**

**April 1, 2013**

## RESUME OF PHILIP HAYET

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### EDUCATION/CERTIFICATION

M.S., Electrical Engineering, Georgia Institute of Technology, 1980  
B.S., Electrical Engineering, Purdue University, 1979  
Cooperative Education Certificate, Purdue University, 1979  
Registered as a Professional Engineer in the State of Georgia, 1987  
Member National Professional Engineering Society

### EXPERIENCE

Mr. Hayet has provided consulting services to Public Utility Commissions, State Energy Offices, Consumer Advocate Offices, Electric Utilities, Global Power Developers, and Industrial Companies for over thirty years. Mr. Hayet's expertise covers a number of areas including utility system planning and operations, market price forecasting, Integrated Resource Planning, renewable resource evaluation, transmission planning, demand-side analysis, and economic analysis. In 1995, Mr. Hayet began his own utility consulting firm, Hayet Power Systems Consulting ("HPSC"), and has worked for customers in the United States, and internationally in Australia, Japan, Singapore, Malaysia, the United Kingdom, and Vietnam. In addition to continuing to work for HPSC, in 2000, Mr. Hayet began working on a non-exclusive basis for the consulting firm of J. Kennedy & Associates, Inc. to provide support for projects requiring utility resource planning analysis and software modeling expertise.

Prior to 1995, Mr. Hayet worked for fifteen years at Energy Management Associates, now Ventyx, where he provided consulting services and client service support for the widely used utility system planning software models, PROMOD IV and STRATEGIST. Clients included various electric utilities, governmental agencies, and private industry. Mr. Hayet helped to design some of the features that exist within the PROMOD IV and STRATEGIST systems, such as the competitive market modeling features in STRATEGIST.

Mr. Hayet has conducted numerous consulting studies in the areas of Renewable Resource Evaluation, Renewable Portfolio Standards Evaluation, Green Pricing Tariff Development, Electric Market Price Forecasting, Generating Unit Cost/Benefit Analysis, Integrated Resource Planning, Demand-Side Management, Load Forecasting, Rate Case Analysis and Regulatory Support. A list of recent projects is included below.

### SPECIFIC EXPERIENCE

#### **Projects Since 2000 - J. Kennedy and Associates, Inc. Atlanta, GA – Director of Consulting**

- Filed Direct Testimony (December 2012) in Entergy's retail proceeding at the LPSC regarding termination of Cross-PPAs (Docket No. U-29764).
- Filed Direct Testimony (December 2012) regarding Entergy's request for certification of a 28 MW PPA for renewable energy capacity (waste heat) in accordance with the LPSC's Renewable Energy Pilot (Docket U-32557).

## **RESUME OF PHILIP HAYET**

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- Filed Direct Testimony (September 2012) regarding Dixie Electric Member Cooperative's Ten year Power Supply Agreement U-32275.
- Filed Direct Testimony (March 2012) regarding Entergy's change of control filing to move to the Midwest ISO in LPSC Docket 32148.
- Filed Direct Testimony (September 2011) in support of a settlement agreement at the Louisiana Public Service Commission regarding the reasonableness of Cleco's CCPN to upgrade its Madison 3 coal unit to accommodate biomass fuel in accordance with the LPSC's Renewable Energy Pilot in Docket U-31792.
- Filed Direct (January 2011) and Cross-Answering (February 2011) Testimony at FERC regarding the reasonableness of Entergy's 2009 production costs that were used to develop bandwidth payments in Docket ER09-1350.
- Testified at FERC regarding an LPSC complaint that Entergy violated provisions of its System Agreement related to individual operating company sales in FERC Docket EL09-61.
- Testified at FERC regarding the reasonableness of Entergy's 2008 production costs that were used to develop bandwidth payments in Docket ER08-1224.
- Filed testimony at the Public Utilities Commission of the State of Colorado, in October 2009 concerning Black Hills/Colorado's CPCN application to construct two LMS 100 natural gas combustion turbine units. Docket No. 09A-415E
- Testified in front of the Minnesota Public Service Commission, September 2009 concerning Minnesota Power's Request for Approval to Purchase Square Butte's 500 kV DC transmission line, and to restructure a coal based power purchase agreement. MPUC Docket No. E015/PA-09-526
- Testified in front of FERC, July 2009, concerning the Louisiana Public Service Commission's complaint regarding Entergy's 2007 rough production cost equalization compliance filing in the System Agreement Case in FERC Docket No. ER08-1056.
- Worked with the Louisiana Public Service Commission in a collaborative effort to implement a Green Pricing Tariff for Entergy Gulf States Louisiana, Entergy Louisiana, CLECO, and SWEPCO. Coordination is required between the utility, power developers, other customers, and Commission Staff. (Docket No. R-28271)
- Assisted the Louisiana Public Service Commission Staff with a rulemaking to design Integrated Resource Planning ("IRP") rules. (Docket No. R-30021)
- Assisted the Louisiana Public Service Commission Staff with a rulemaking for the opportunity to implement a Renewable Portfolio Standard in Louisiana. (Docket No. R-28271 Sub-Docket B)
- Filed Testimony at FERC in Jan 2009, concerning the 2007 System Agreement Rough Production Cost Equalization production cost equalization compliance filing in the System Agreement Case in FERC Docket No. ER08-1056.

## **RESUME OF PHILIP HAYET**

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- Testified in front of the Wisconsin Public Service Commission in 2008 regarding WPL's certification proceeding concerning the Nelson Dewey CFB coal-fired generating unit. (6680-CE-170).
- Testified at FERC in July 2008, concerning the Louisiana Public Service Commission's complaint regarding Entergy's 2006 rough production cost equalization compliance filing in the System Agreement Case in FERC Docket No. ER07-956.
- Testified in front of the Wisconsin Public Service Commission in 2008 regarding WEPCO's request to implement environmental upgrades at its Oak Creek Power Plant in Docket 6630-CE-299.
- Assisting the Louisiana Public Service Commission Staff with the review and evaluation of Cleco Power's 2008 Short Term RFP and its 2010 Long-Term RFP.
- Provided regulatory support on behalf of the Louisiana Public Service Commission Staff concerning jurisdictional separation of Entergy Gulf States in Docket No. U-21453.
- Provided regulatory support on behalf of the Louisiana Public Service Commission Staff concerning the potential benefit of Transmission upgrades in Docket No. U-25116.
- Provided regulatory support on behalf of the Louisiana Public Service Commission concerning a FERC complaint regarding power purchase contracts in FERC Docket No. ER03-753-000.
- Provided regulatory support on behalf of the Louisiana Public Service Commission Staff in a retail proceeding evaluating the benefits of possibly retiring some of Entergy's gas-fired units. Docket No. U-27136 (Subdocket A).
- In 2002 – 2003, provided regulatory support on behalf of the Louisiana Public Service Commission's FERC complaint regarding cost allocation issues between the Entergy Operating Companies in the FERC Docket No. EL01-88-000.
- In 2002 – 2003, provided regulatory support on behalf of the Louisiana Public Service Commission Staff in a retail proceeding concerning Entergy's billing practices. Docket No. U-25888
- In 2000 – 2001, provided regulatory support on behalf of the Louisiana Public Service Commission's intervention in Entergy's proposed System Agreement modifications in the FERC Docket No. ER00-2854-000.

### **Projects Since 2000 - Hayet Power Systems Consulting, Atlanta, GA – President**

- Filed Direct testimony December 2012 at the Georgia Public Service Commission concerning Georgia Power's Seventh Semi-Annual Vogtle Construction Monitoring Report (Docket 29849-U).
- Filed Direct Testimony July 2012 at the Kentucky Public Service Commission regarding Big Rivers Certification to perform environmental upgrades in compliance with MATS and CSAPR EPA regulations. (Case No. 2012-00063).

**RESUME OF PHILIP HAYET**

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- Submitted Direct Testimony May 2012 at the Georgia Public Service Commission concerning Georgia Power's Sixth Semi-Annual Vogtle Construction Monitoring Report (Docket 29849).
- Submitted Direct Testimony May 2012 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing (FCR-23 - Docket 35277).
- Assisted in the evaluation of Rocky Mountain Power's request for certification of environmental upgrades at the Naughton 3 unit in Wyoming on behalf of the Wyoming Industrial Energy Consumers (Docket No. 20000-EA-400-11).
- Submitted Direct Testimony November 2011 at the Georgia Public Service Commission concerning Georgia Power's evaluation of environmental upgrades pertaining to MATS EPA regulations, to decertify two aging coal units, to acquire PPA resources, and to have approved its IRP Update, on behalf of the Georgia Public Service Commission Staff (Docket 34218).
- Submitted Direct Testimony November 2011 at the Georgia Public Service Commission concerning Georgia Power's request to certify the reacquisition of wholesale block capacity, on behalf of the Georgia Public Service Commission Staff (Docket 26550).
- Submitted an Initial and Rebuttal Expert Report (April and June 2011, respectively) on behalf of the Department of Justice in US District Court, Civil Action No. 2:10-cv-13101-BAF-RSW.
- Filed Direct Testimony June 2011 at the Georgia Public Service Commission concerning Georgia Power's Fourth Semi-Annual Vogtle Construction Monitoring Report Period Ending December 31, 2011 (Docket 29849-U).
- Filed Direct testimony April 2011 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing (FCR-22) (Docket 33302).
- Filed Direct testimony December 2010 at the Georgia Public Service Commission concerning Georgia Power's Third Semi-Annual Vogtle Construction Monitoring Report Period Ended June 30, 2010 (Docket 29849-U).
- Filed Direct testimony June 2010 at the Georgia Public Service Commission concerning Georgia Power's Second Semi-Annual Vogtle Construction Monitoring Report Period Ended December 31, 2009 (Docket 29849-U).
- Filed Direct testimony January 2010 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing (FCR-21) (Docket 28945).
- Filed Direct testimony October 2009 at the Georgia Public Service Commission concerning Georgia Power's First Semi-Annual Vogtle Construction Monitoring Report Period Ended June 30, 2009 (Docket 29849-U).
- Filed Direct and Sur-rebuttal testimony in September and October 2009, respectively at the Utah Public Service Commission concerning PacifiCorp's 2009 Rate Case with regard to net power costs (Docket 09-035-23).
- Assisted the Utah Office of Consumer Services to evaluate PacifiCorp's 2008 IRP (Docket 09-2035-01).

## **RESUME OF PHILIP HAYET**

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- Assisting the Georgia Public Service Commission Staff to investigate the acquisition of additional coal and combustion turbine capacity currently wholesale capacity (Docket 26550).
- Testified on Georgia Public Service Commission Staff concerning Georgia Power's Certification request for the Vogtle 3 and 4 Nuclear units (Docket 27800).
- Testified on behalf of the Utah Committee of Consumer Services concerning PacifiCorp's 2008 request to acquire the Chehalis Combined Cycle Power Plant based on a waiver of the RFP solicitation process (Docket 08-035-35).
- Submitted testimony on behalf of the Utah Committee of Consumer Services concerning PacifiCorp's 2007 Rate Case with regard to net power costs (Docket 07-035-93).
- Testified in April 2008 in front of the Georgia Public Service Commission regarding Georgia Power's November 2006 Fuel Cost Recovery filing (Docket 26794-U).
- Assisted the Georgia Public Service Commission Staff to evaluate Georgia Power's 2007 IRP filings (Docket 24505-U).
- Conducted an investigation of the Southern Company interchange accounting and fuel accounting practices on behalf of the Georgia Public Service Commission (Docket 21162-U).
- Testified in January 2007 in front of the Georgia Public Service Commission regarding Georgia Power's November 2006 Fuel Cost Recovery filing (Docket 23540-U).
- Assisted the Utah Committee of Consumer Services to evaluate PacifiCorp's 2007 IRP.
- Provided regulatory support to the Utah Committee of Consumer Services concerning PacifiCorp's 2006 Rate Case with regard to net power costs (Docket 06-35-01).
- Testified in May 2006 in front of the Georgia Public Service Commission regarding Georgia Power and Savannah Electric's March 2006 Fuel Cost Recovery filing (Docket 22403-U).
- Assisted the Utah Committee of Consumer Services by evaluating PacifiCorp's 2005 IRP and assisted in writing comments that were filed with the Commission.
- Assisted the Utah Committee of Consumer Services by participating in a collaborative process to develop an avoided cost tariff for large QFs.

### **Other Projects Conducted Since 1996**

- Provided assistance in 2004 to the Utah Committee of Consumer Services to analyze a series of power purchase agreements and special contracts between PacifiCorp and several of its industrial customers.
- Assisted the Georgia Public Service Commission Staff to evaluate Georgia Power and Savannah Electric's 2004 IRP filings. Also, testified in front of the Georgia Public Service Commission in that proceeding.
- Provided regulatory support to the Utah Committee of Consumer Services regarding PacifiCorp's 2003 Utah General Rate Case Docket # 03-2035-02.



## **RESUME OF PHILIP HAYET**

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- Worked on behalf of the Oregon Public Utility Commission to Audit PacifiCorp's Net Power Costs per a Settlement Agreement accepted by the Public Utility Commission of Oregon in its Order No. 01-787. Audit report in Docket No. UE-116 filed July 2003.
- Worked on behalf of the Utah Committee of Consumer Services to provide guidance and assist in the analysis of PacifiCorp's 2002 Integrated Resource Plan.
- Worked on behalf of the Utah Committee of Consumer Services to help analyze PacifiCorp's restructuring proposals.
- Testified in front of the Utah Public Service Commission in regards to PacifiCorp's Utah General Rate Case Docket # 010-035-010
- Submitted an expert report in August 2002 in the United States District Court for the Middle District of North Carolina in the Civil Action No. 1:00 CV 1262, United States v. Duke Energy Corporation. The case concerned compliance with the 1977 Clean Air Act and the report concerned generation resource planning and production cost modeling issues.
- Provided general rate case assistance in other hearings in Oregon, Washington and Wyoming
- Modeled the Singapore Power Electricity System and analyzed the benefits of dispatching a new oil-fired unit within the system.
- Modeled the Australian National Energy Market to develop market based energy price forecasts on behalf of an Independent Power Producer in Australia
- Analyzed the benefit of purchasing existing gas-fired steam turbine units within the Australian market
- Developed market price forecasts for South Australia as part of the evaluation of a new gas fired combined cycle unit
- Modeled the Vietnam Electricity System as part of a project to develop Least Cost Expansion plans for Vietnam
- Assisted in the evaluation of a large gas-fired combined cycle plant in Vietnam
- Assisted in the development of Market Price Forecasts in several regions of the US. These forecasts were used as the basis for stranded cost estimates, which were filed in testimony in a number of jurisdictions across the country.
- Helped to analyze the rate structure and develop an electricity price forecast for the Metropolitan Atlanta Rapid Transit Authority (MARTA) in Atlanta, Georgia
- Testified regarding the reasonableness of PacifiCorp's determination of Net Power Cost as part of a rate case proceeding in Utah
- Provided rate case support opposing PacifiCorp's rate increases in both Oregon and Washington State. Performed alternative power cost modeling using software simulations
- Critiqued the IRP filings of 5 utilities in South Carolina on behalf of the South Carolina State Energy Office
- Conducted research regarding ISO Tariffs and Operations for the PJM Power Pool, the California ISO, and the Midwest ISO on behalf of a Japanese Research.

## **RESUME OF PHILIP HAYET**

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- Performed research on numerous electric utility issues for 3 Japanese research organizations. This was primarily related to deregulation issues in the US in anticipation of deregulation being introduced in Japan.

**1991 to**            **EDS Utilities Division, Atlanta, GA**  
**1996:**            **Lead Consultant, PROSCREEN (Now STRATEGIST) Department**

- Managed a client services software team that supported approximately 75 users of the STRATEGIST electric utility strategic planning software.
- Participated in the development of STRATEGIST's competitive market modeling features and the Network Economy Interchange Module
- Provided client management direction and support, and developed new consulting business opportunities.
- Performed system planning consulting studies including integrated resource planning, DSM analysis, marketing profitability studies, optimal reserve margin analyses, etc.
- Based on experience with PROMOD IV, converted numerous PROMOD IV databases to STRATEGIST, and performed benchmark analyses of the two models.

**1988 to**            **Energy Management Associates (EMA), Atlanta, GA**  
**1991:**            **Manager, Production Analysis Department**

- Served as Project Manager of a database modeling effort to create an integrated utility operations and generation planning database. Database items were automatically fed into PROMOD IV.
- Supervised and directed a staff of five software developers working with a 4GL database programming language.
- Interfaced with clients to determine system software specifications, and provide ongoing client training and support

**1980 to**            **Energy Management Associates (EMA), Atlanta, GA**  
**1988:**            **Senior Consultant, PROMOD IV Department**

- Provided client service support to EMA's base of over 70 electric utility customers using the PROMOD IV probabilistic production cost simulation software.
- Provided consulting services in a number of areas including generation resource planning, regulatory support, and benchmarking.

## **PUBLICATIONS**

## **RESUME OF PHILIP HAYET**

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**Authored** “The Developing Vietnamese Power System”, which will appear in an upcoming addition of Power Value Magazine

**Co-Authored** “The European Electricity Market”, which appeared in the June 2000 edition of Hart’s Energy Markets

**Authored** “Singapore’s Developing Power Market”, which appeared in the July/August 1999 edition of Power Value Magazine

**Co-authored** “The New Energy Services Industry – Part 1”, which appeared in the January/February 1999 edition of Power Value Magazine.

**Co-authored and Presented** “Evaluation of a Large Number of Demand-Side Measures in the IRP Process: Florida Power Corporation’s Experience”, Presented at the 3rd International Energy and DSM Conference, Vancouver British Columbia, November 1994

**Co-authored** “Impact of DSM Program on Delmarva’s Integrated Resource Plan”, Published in the 4th International Energy and DSM Conference Proceedings, held in Berlin, Germany, 1995

## **TESTIMONY AND EXPERT WITNESS APPEARANCES**

Filed Direct testimony December 2012 at the Georgia Public Service Commission concerning Georgia Power’s Seventh Semi-Annual Vogtle Construction Monitoring Report (Docket 29849-U).

Filed Direct Testimony (December 2012) in Entergy’s retail proceeding at the LPSC regarding termination of Cross-PPAs (Docket No. U-29764).

Filed Direct Testimony (December 2012) regarding Entergy’s request for certification of a 28 MW PPA for renewable energy capacity (waste heat) in accordance with the LPSC’s Renewable Energy Pilot (Docket U-32557).

Filed Direct Testimony (September 2012) regarding Dixie Electric Member Cooperative’s Ten year Power Supply Agreement U-32275.

Filed Direct Testimony July 2012 at the Kentucky Public Service Commission regarding Big Rivers Certification to perform environmental upgrades in compliance with MATS and CSAPR EPA regulations. (Case No. 2012-00063).

Filed Direct testimony May 2012 at the Georgia Public Service Commission concerning Georgia Power’s Sixth Semi-Annual Vogtle Construction Monitoring Report (Docket 29849-U).

Filed Direct Testimony (May 2012) at the Georgia Public Service Commission concerning Georgia Power’s Fuel Cost Recovery Filing (FCR-23 - Docket 35277).

Filed Direct Testimony (March 2012) regarding Entergy’s change of control filing to move to the Midwest ISO in LPSC Docket 32148.

## **RESUME OF PHILIP HAYET**

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Submitted Direct testimony November 2011 at the Georgia Public Service Commission concerning Georgia Power's request to decertify two aging coal units, to acquire PPA resources, and to have approved its IRP Update, on behalf of the Georgia Public Service Commission Staff (Docket 34218).

Submitted Direct testimony November 2011 at the Georgia Public Service Commission concerning Georgia Power's request to certify the reacquisition of wholesale block capacity, on behalf of the Georgia Public Service Commission Staff (Docket 26550).

Filed Direct Testimony (September 2011) in support of a settlement agreement at the Louisiana Public Service Commission regarding the reasonableness of Cleco's CCPN to upgrade its Madison 3 coal unit to accommodate biomass fuel in accordance with the LPSC's Renewable Energy Pilot in Docket U-31792.

Submitted an Initial and Rebuttal Expert Report (April and June 2011, respectively), on behalf of the Department of Justice in US District Court, Civil Action No. 2:10-cv-13101-BAF-RSW.

Filed Direct testimony June 2011 at the Georgia Public Service Commission concerning Georgia Power's Fourth Semi-Annual Vogtle Construction Monitoring Report Period Ending December 31, 2011 (Docket 29849-U).

Filed Direct testimony April 2011 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing (FCR-22) (Docket 33302).

Filed direct testimony (January 2011) and Cross Answering Testimony (February 2011) at FERC regarding the reasonableness of Entergy's 2009 production costs that were used to develop bandwidth payments in Docket ER09-1350.

Filed direct testimony December 2010 at the Georgia Public Service Commission concerning Georgia Power's Third Semi-Annual Vogtle Construction Monitoring Report Period Ended June 30, 2010 (Docket 29849-U)

Filed direct testimony June 2010 at the Georgia Public Service Commission concerning Georgia Power's Second Semi-Annual Vogtle Construction Monitoring Report Period Ended December 31, 2009 (Docket 29849-U)

Testified at FERC in 2010 regarding an LPSC complaint that Entergy violated provisions of its System Agreement related to individual operating company sales in FERC Docket EL09-61.

Filed direct testimony January 2010 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing in Docket No. 28945.

Filed testimony at FERC December 2009 regarding the reasonableness of Entergy's 2008 production costs that were used to develop bandwidth payments in Docket ER08-1224.

## **RESUME OF PHILIP HAYET**

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Filed Direct testimony December 2009 at the Georgia Public Service Commission concerning Georgia Power's First Semi-Annual Vogtle Construction Monitoring Report Period Ended June 30, 2009 (Docket 29849-U)

Filed Direct and Surrebuttal testimony in September and October 2009, respectively at the Utah Public Service Commission concerning PacifiCorp's 2009 Rate Case with regard to net power costs (Docket 09-035-23)

Filed testimony at the Public Utilities Commission of the State of Colorado, in October 2009 concerning Black Hills/Colorado's CPCN application to construct two LMS 100 natural gas combustion turbine units. Docket No. 09A-415E

Testified in front of the Minnesota Public Service Commission, September 2009 concerning Minnesota Power's Request for Approval to Purchase Square Butte's 500 kV DC transmission line, and to restructure a coal based power purchase agreement. MPUC Docket No. E015/PA-09-526

Filed testimony on behalf of the LPSC Staff in July 2009, concerning SWEPCO and CLECO's application to acquire the Oxbow Mine to supply the Dolet Hills Power Station in LPSC Docket No. U-30975.

Testified at FERC in July 2009, concerning the Louisiana Public Service Commission's complaint regarding Entergy's 2007 rough production cost equalization compliance filing in the System Agreement Case in FERC Docket No. ER08-1056.

Filed Testimony December 2008 at the Georgia Public Service Commission concerning Georgia Power's Certification request for the Vogtle 3 and 4 Nuclear units (Docket 27800)

Filed Testimony November 2008 at the West Virginia Public Service Commission concerning their fuel cost recovery filing (Docket 08-15-11-E-61)

Testified in front of the Wisconsin Public Service Commission in September 2008 regarding WPL's certification proceeding concerning the Nelson Dewey CFB coal-fired generating unit. (6680-CE-170).

Testified at FERC in July 2008, concerning the Louisiana Public Service Commission's complaint regarding Entergy's 2006 rough production cost equalization compliance filing in the System Agreement Case in FERC Docket No. ER07-956.

Testified in front of the Wisconsin Public Service Commission in 2008 regarding WEPCO's request to implement environmental upgrades at its Oak Creek Power Plant in Docket 6630-CE-299.

Filed direct testimony April 2008 at the Georgia Public Service Commission concerning Georgia Power's Fuel Cost Recovery Filing in Docket No. 26794 (FCR-20).

## **RESUME OF PHILIP HAYET**

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Testified in October 2007 in front of the Louisiana Public Service Commission regarding Cleco Power's 2008 Short Term RFP in Docket No. U-30334.

Testified in June 2007 in front of the Georgia Public Service Commission regarding Georgia Power's 2007 Integrated Resource Planning Study. Testified on behalf of the Georgia Public Service Commission Staff. in Docket No. 24505-U.

Filed testimony in Apr 2007 regarding the reasonableness of PacifiCorp's determination of Utah jurisdictional Net Power Costs in PacifiCorp's General Rate Case Docket 07-035-93.

Testified in January 2007 in front of the Georgia Public Service Commission concerning Georgia Power's November 2006 fuel Cost Recovery Filing in Docket No. 23540-U.

Testified in November 2006 in front of the Louisiana Public Service Commission concerning transmission issues associated with the audit of Entergy Louisiana's Fuel Adjustment Clause Filings (Docket U-25116).

Filed Testimony in August 2006 in front of the Louisiana Public Service Commission concerning jurisdictional separation of Entergy Gulf States in Docket No. U-21453

Testified in May 2006 in front of the Georgia Public Service Commission regarding Georgia Power and Savannah Electric's March 2006 Fuel Cost Recovery filing (Docket 22403-U).

Testified in Apr 2006 in front of the Utah Public Service Commission regarding PacifiCorp Certification request to expand the Blundell Geothermal Power Station (Docket -05-035-54). Related to Mid-American Energy Holding's Acquisition of PacifiCorp.

Filed Testimony in July 2005 regarding PacifiCorp's Avoided Cost proceeding (03-035-14).

Filed Testimony in December 2005 regarding the reasonableness of PacifiCorp's determination of Utah jurisdictional Net Power Costs in PacifiCorp's General Rate Case (Docket 04-035-42).

Testified in March 2005 in front of the Utah Public Service Commission regarding whether the Stipulation that had previously been agreed to concerning PacifiCorp's Schedule 38 avoided cost tariff was still valid for the remaining unsubscribed capacity available under the Stipulation's cap.

Testified in November 2004 in front of the Utah Public Service Commission regarding an industrial customer's request for both a special economic development tariff and a large QF tariff. Testimony was provided on behalf of the Utah Committee of Consumer Services in Docket No. 03-035-19 (Special Contract) and No. 03-035-38 (QF proceeding).

Testified in August 2004 in front of FERC on behalf of the Louisiana Public Service Commission concerning a complaint that had been filed against Entergy concerning a series of affiliate power purchase agreements FERC Docket ER03-583-000.

## **RESUME OF PHILIP HAYET**

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Testified in June 2004 in front of the Georgia Public Service Commission regarding Georgia Power and Savannah Electric's 2004 Integrated Resource Planning Studies. Testimony was provided on behalf of the Georgia Public Service Commission Staff. Georgia Docket Nos. 17687 and 17688.

Testified in May 2004 in front of the Utah Public Service Commission concerning the development of a large QF avoided cost methodology. Testimony was provided on behalf of the Utah Committee of Consumer Services in Docket 03-035-14.

Testified in July 2003 in front of FERC in support of the Louisiana Public Service Commission's complaint regarding cost allocation issues amongst the Entergy Operating Companies in the FERC Docket Number EL01-88-000.

Submitted an expert report in August 2002 in the United States District Court for the Middle District of North Carolina in the Civil Action No. 1:00 CV 1262, United States v. Duke Energy Corporation.

Testified in July 2002 on behalf of the Utah committee for consumer services regarding a special contract for an industrial consumer in support of a settlement agreement in a PacifiCorp Utah proceeding in Docket Number 02-035-02.

Provided testimony in the Fall of 2001 in front of FERC on behalf of the Louisiana Public Service Commission's intervention in Entergy's proposed System Agreement modifications in the FERC Docket No. ER00-2854-000.

Testified in July 2001 regarding the reasonableness of PacifiCorp's determination of Utah jurisdictional Net Power Costs in PacifiCorp's General Rate Case Docket 01-035-01

Testified in September 1998 regarding the reasonableness of PacifiCorp's determination of Utah jurisdictional Net Power Costs as part of a Settlement Proceeding in Pacificorp's rate case Docket Number 97-035-01.